

His Worship the Mayor
Councillors
CITY OF MARION



**NOTICE OF
GENERAL COUNCIL MEETING**

Notice is hereby given pursuant to the provisions under Section 83 of the Local Government Act 1999 that a General Council meeting will be held

Tuesday 9 June 2015

Commencing at 7.00 p.m.

In the Council Chamber

Council Administration Centre

245 Sturt Road, Sturt

A copy of the Agenda for this meeting is attached in accordance with Section 83 of the Act.

Meetings of the Council are open to the public and interested members of this community are welcome to attend. Access to the Council Chamber is via the main entrance to the Administration building on Sturt Road, Sturt.

A handwritten signature in black ink, appearing to read 'Geoff Whitbread', is written over a horizontal line.

Geoff Whitbread
ACTING CHIEF EXECUTIVE OFFICER

5 June 2015

**CITY OF MARION
GENERAL COUNCIL AGENDA
FOR MEETING TO BE HELD ON
TUESDAY 9 JUNE 2015
COMMENCING AT 7.00PM**



1. OPEN MEETING

2. KAURNA ACKNOWLEDGEMENT

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3. DISCLOSURE

All persons in attendance are advised that the audio of this General Council meeting will be recorded and will be made available on the City of Marion website.

4. ELECTED MEMBER'S DECLARATION OF INTEREST (if any)

5. CONFIRMATION OF MINUTES

Confirmation of the Minutes for the General Council meeting held on
26 May 20155

6. YOUTH ADVISORY COMMITTEE (YAC) UPDATE

Nil

7. DEPUTATIONS

Nil

8. PETITIONS

Petition - Telecommunications Facilities at Kellett Reserve
GC090615P0121

9. ADJOURNED ITEMS

Nil

10. COMMITTEE RECOMMENDATIONS

Nil

11. WORKSHOP / PRESENTATION ITEMS

Nil

12. CORPORATE REPORTS FOR DECISION

Annual Business Plan & Budget & Long Term Financial Plan – after public consultation	
GC090615R01	39
Public Consultation Rate Capping	
GC090615R02	175
Renewal of Management Agreement for Gallery M	
GC090615R03	181
Community Grants 2014/2015	
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Edwardstown Senior Citizens Hall	
GC090615R05	204
Request to Fly the Rainbow Flag during Feast Festival	
GC090615R06	210
Conflict of Interest – Councillor Crossland	
GC090615R07	213

13. CORPORATE REPORTS FOR INFORMATION/NOTING

NIL

MATTERS RAISED BY MEMBERS

14. Questions with Notice

Economic Development	
GC090615Q01	215
Micro-chipping of Dogs and Cats	
GC090615Q02	217
Culture and Tourism	
GC090615Q03	219
Crime Prevention	
GC090615Q04	223

15. Motions with Notice

Telecommunications Tower Kellett Reserve	
GC090615M01	225

16. Questions without Notice

17. Motions without Notice

18. CONFIDENTIAL ITEMS

Positive Life SA Inc, Fitzgerald James Building, Glandore
GC090615F01.....226

19. LATE ITEMS

20. MEETING CLOSURE

Council shall conclude on or before 10.00pm unless there is a specific motion adopted at the meeting to continue beyond that time.

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MINUTES OF THE GENERAL COUNCIL MEETING
HELD AT ADMINISTRATION CENTRE
245 STURT ROAD, STURT
ON TUESDAY 26 MAY 2015



PRESENT

His Worship the Mayor Kris Hanna

Councillors

Coastal Ward

Ian Crossland

Mullawirra Ward

Jerome Appleby

Jason Veliskou

Southern Hills

Janet Byram

Nick Westwood

Warracowie Ward

Bruce Hull

Nathan Prior

Warriparinga Ward

Luke Hutchinson

Raelene Telfer

Woodlands Ward

Nick Kerry

Tim Pfeiffer

In Attendance

Mr Geoff Whitbread

Ms Kathy Jarrett

Mr Vincent Mifsud

Ms Kate McKenzie

Ms Jaimie Thwaites

Acting CEO

Director

Director

Manager Governance

Unit Manager, Council Support

COMMENCEMENT

The meeting commenced at 7.00pm.

KAURNA ACKNOWLEDGEMENT

We acknowledge the Kurna people, the traditional custodians of this land and pay our respects to their elders past and present.

DISCLOSURE

All persons in attendance are advised that the audio of this General Council meeting will be recorded and will be made available on the City of Marion website.

MEMBERS DECLARATION OF INTEREST

The Chair asked if any Member wished to disclose an interest in relation to any item being considered at the meeting.

No disclosures were made.

CONFIRMATION OF MINUTES

Moved Councillor Byram, Seconded Councillor Pfeiffer that the minutes of the General Council meeting held on 12 May 2015 be taken as read and confirmed.

Carried Unanimously

Moved Councillor Byram, Seconded Councillor Pfeiffer that the minutes of the Special General Council meeting held on 14 May 2015 be taken as read and confirmed.

Carried Unanimously

COMMUNICATION - HIS WORSHIP THE MAYOR

Report on Mayoral Activities for April and May 2015

His Worship the Mayor, Kris Hanna submitted a report on meetings and functions attended by himself during April and May 2015

Date	Event	Comment
30 April 2015	Attended Oaklands Crossing Forum	
1 May 2015	LGA Ordinary General Meeting – Attended as Voting Delegate	
3 May 2015	Attended Glenthorne Open Day	
5 May 2015	Attended Turning of the Sod - Allambi Glengowrie (with Mayor Patterson - City of Holdfast Bay)	
6 May 2015	Attended Friends of Marino Conservation Park - AGM	
7 May 2015	Attended meeting with Michael Carter, CEO Football Federation of SA	
8 May 2015	Attended Vietnam Veterans Memorial Service	
8 May 2015	Attended Hallett Cove Memorial Dedication	
9 May 2015	Attended Theatre Production of "Jake's Women"	

12 May 2015	Attended Marion Over 50s Clubs Forum & Network	
13 May 2015	Attended Meeting with Lord Mayor Martin Haese	
13 May 2015	Attended Metro Mayor's Luncheon - Hosted by Mayor Bill Spragg - Adelaide Hills Council	
13 May 2015	Attended Metropolitan Local Government Group Meeting	
14 May 2015	Attended meeting with Allison Hancock – City of Onkaparinga	
15 May 2015	Attended and opened the 2015 Suneden Art Exhibition	
16 May 2015	Attended Mollie Hendy-Pooley - 100 year birthday celebration	
17 May 2015	Attended City of Marion National Volunteer Week Afternoon Tea	
17 May 2015	Attended Friends of Glenthorne Vision Day subcommittee	
20 May 2015	Attended and presented at the Community Leadership Program Graduation	
21 May 2015	Attended ERBA Breakfast with Steve Marshall MP “The Future of SA”	
21 May 2015	Chairing of Panel interviewing Chief Executive Officer Applicants	
24 May 2015	Attended Glenthorne Community Vision Event	
23 May 2015	Attended Annual Celebration of Bengali New Year 2015	
25 May 2015	Attended Africa Day at Government House	
In addition the Mayor has met with residents and also with the CEO and Council staff regarding various issues.		

Moved Councillor Hutchinson, Seconded Councillor Prior that the report by the Mayor be received with the following changes:

- Did not attend the ERBA Breakfast with Steve Marshall MP ‘The Future of SA’ on 21 May 2015.

Carried Unanimously

COMMUNICATION – DEPUTY MAYOR

Report on Deputy Mayoral Activities for April and May 2015

Date	Event	Comment
12 May 2015	Chief Executive Officer Recruitment Committee	Attended
14 May 2015	Meeting with Baseball SA stakeholders; to discuss potential new sites	Attended
17 May 2015	National Volunteer Week Celebration	Attended
24 May 2015	Marion Historic Village Group – Walking Tour	Attended

Moved Councillor, Seconded Councillor that the report by the Deputy Mayor be received with the following changes:

- Did not attend the meeting with Baseball SA stakeholders; to discuss potential new sites on 14 May 2015
- Did not attend the National Volunteer Week Celebration on 17 May 2015
- Did not attend the Marion Historic Village Group – Walking Tour on 24 May 2015

Carried Unanimously

COMMUNICATION – ELECTED MEMBERS

Councillor Ian Crossland
File No. 9.33.3.30

Nil

Councillor Tim Gard
File No. 9.33.3.31

Nil

Councillor Jerome Appleby
File No. 9.33.3.20

Nil

Councillor Jason Veliskou
File No. 9.33.3.17

Nil

Councillor Janet Byram
File No. 9.33.3.34

Nil

Councillor Nick Westwood
File No. 9.33.3.35
Nil

Councillor Bruce Hull
File No. 9.33.3.27

Nil

Councillor Nathan Prior
File No. 9.33.3.29

Nil

Councillor Luke Hutchinson
File No. 9.33.3.24

Nil

Councillor Raelene Telfer
File No. 9.33.3.33

Date	Event	Comment
1 May 2015	Marion Sports Community Centre	Lease request
4 May 2015	Marion Bowling Club	Lease request
8 May 2015	Hallett Cove Memorial dedication	Mayor Hanna declared open
12 May 2015	CEO Review Committee	Recruitment process
14 May 2015	Annie Doolan's Cottage lease and invoice	Attended with Chairperson and staff
15 May 2015	Suneden School Art Exhibition	Council Chamber
17 May 2015	Volunteers afternoon tea	National Volunteers week
17 May 2015	Marion Historic Village powerpoint	Marion Historical Society
19 May 2015	CEO Review Committee	Recruitment process
21 May 2015	CEO Interviews	Recruitment process
22 May 2015	Move Through Life	Marion Cultural Centre Production
24 May 2015	Sturt Landcare Planting Day	Kenton Ave Reserve
24 May 2015	Annie Doolan's History month	Public Opening and Marion Village tour

25 May 2015	Reconciliation event	Hamilton Assembly rep Mayor
25 May 2015	CEO Review Committee	Recruitment process

Councillor Nick Kerry
File No. 9.33.3.32

Date	Event	Comment
30 April 2015	Clovelly Park Community Centre meeting	Netball courts to be resurfaced at Marion council expense, to be followed up by Abby Dixon
6 May 2015	Cottage Homes	Opening of Cottage Homes with Mrs Van Hue
13 May 2015	Jervois St Reserve meeting	Consult with Jervois St Reserve, final draft and residents happy.
15 May 2015	Art of Respect 10 year anniversary	Showcase of local talent
17 May 2015	National Volunteer Week afternoon tea at Marion Cultural Centre	
22 May 2015	Illuminate Dance production	Guest at Marion Cultural Centre to view Move Through Life dance production

Councillor Tim Pfeiffer
File No. 9.33.3.22

Nil

Moved Councillor Hutchinson, Seconded Councillor Prior that the Elected Member Communication Reports be received.

Carried Unanimously

COMMUNICATION – CEO AND EXECUTIVE REPORTS

Report on CEO and Executive Activities for April and May 2015

Date	Activity	Attended by	Comments
30 April 2015	Meeting with Warriparinga Working Group	Vincent Mifsud	
04 May 2015	SRWRA Board meeting	Vincent Mifsud	Board Member
06 May 2015	Council Solutions Board Meeting	Geoff Whitbread	
07 May 2015	Meeting with Terry Burgess; Tonsley Project Steering Committee Chair	Geoff Whitbread	Discussed Tonsley Project
08 May 2015	Minter Ellison LG Forum	Kathy Jarrett	

Moved Councillor Hutchinson, Seconded Councillor Prior that the report by the CEO and Executive be received.

Carried Unanimously

YOUTH ADVISORY COMMITTEE (YAC) UPDATE

Nil

DEPUTATIONS

Nil

PETITIONS

Nil

ADJOURNED ITEMS

Nil

PUBLIC SUBMISSIONS

Public Submissions on the Draft Annual Business Plan & Budget 2015/16
Report Reference: GC260515R01

Moved Councillor Telfer, Seconded Councillor Veliskou that:

This matter be adjourned until it is called back upon notice or after 1 hour has lapsed.

Carried Unanimously

COMMITTEE RECOMMENDATIONS

Strategic Directions Committee Confirmation of Minutes of Special Meeting held on 4 May 2015
Report Reference: GC260515R02

Moved Councillor Pfeiffer, Seconded Councillor Hutchinson that Council:

1. Receive and note the minutes of the special Strategic Directions Committee meeting of 4 May 2015 (Appendix 1 to report reference GC260515R02).

Carried

Chief Executive Review Committee Confirmation of Minutes of Meetings held on 19 May 2015
Report Reference: GC260515R03

Moved Councillor Hutchinson, Seconded Councillor Telfer that Council:

1. Receive and note the minutes of the Chief Executive Review Committee meeting of 19 May 2015 (Appendix 1 to report reference GC260515R03).

Carried Unanimously

WORKSHOP / PRESENTATION ITEM

Nil

CORPORATE REPORTS FOR DECISION

Development Assessment Panel (DAP) – Appointment of two independent members and presiding member to the Marion Council Development Assessment Panel and other DAP procedural matters.

Report Reference: GC260515R04

Moved Councillor Hull, Seconded Councillor Westwood that Council:

1. Appoint Gavin Lloyd-Jones and Graham Goss as recommended by the selection panel for a term of two years to the Marion Council Development Assessment Panel.
2. Appoint Gavin Lloyd-Jones to act as Presiding Member of the Marion Council Development Assessment Panel during his two year appointment to the Marion Development Assessment Panel.
3. Place a notification in the “Messenger” newspaper advising of the appointment of the new members and presiding member to the Marion Council Development Assessment Panel in accordance with Section 56A(4)(5) of the Development Act 1993.
4. Write to all applicants advising them of Council’s decision.
5. Formally acknowledge the contribution of Rebecca Thomas Independent Member and Presiding Member and Jenny Newman Independent Member for the Marion Council Development Assessment Panel for their membership of and contribution to the Panel for the last six years.
6. Adopt the existing DAP Terms of Reference unchanged.
7. Note the DAP resolution to review its General Operating Procedures at the first meeting at which all members are present, following the appointment of the two new members and that this review will include consideration of the current practice of excluding the public from attendance during the deliberations of each item.
8. Advises the Development Assessment Panel as follows:

“that it is preferable that discussions, deliberations and the determination of applications by the DAP take place in public and that it only exclude the public from attendance during so much of a meeting as is necessary to receive, discuss or consider in confidence that information or those matters set out in Section 56(12)(a) of the Development Act 1993. The Council recommends that the DAP consider adopting such an approach and incorporating this in its procedures when they are reviewed at the next DAP meeting in accordance with the DAP resolution. The Council’s recommendation is in the interests of raising accountability and promoting transparency in local government decision making and is consistent with its submission to the Planning Minister in relation to the Report of the SA Expert Panel on Planning Reform of December 2014, that, in the public interest, any planning authority should adopt procedures that ensure transparency of deliberations and decision making.”

9. Note that the DAP maintains an open invitation for Elected Members to attend DAP Meetings during the deliberation of the Panel.

Carried

Appointment of Audit Committee Member
Report Reference: GC260515R05

Moved Councillor Veliskou, Seconded Councillor Hutchinson that Council:

1. Offer to Ms Kathryn Presser the role of Independent Member to the Audit Committee until 30 November 2017.

Carried Unanimously

Corporate Performance Report- 3rd Quarter 2014-15: January to March 2015
Report Reference: GC260515R06

Moved Councillor Telfer, Seconded Councillor Pfeiffer that Council:

1. Note the Corporate Performance Report – Third Quarter 2014-15: January to March 2015, as provided in Appendix 1.
2. Note that sick leave has been included in the report as an additional measure (represented by the indicator Personal Leave) as resolved by the Chief Executive's Review Committee on 14 April 2015.

Carried Unanimously

3rd Budget Review 2014/15
Report Reference: GC260515R07

Moved Councillor Telfer, Seconded Councillor Hull that Council:

1. Adopt, as presented in Appendix 1, the revised budgeted statements including the Income Statement, Balance Sheet, Statement of Changes in Equity and Statement of Cash Flows.

Carried Unanimously

Dog and Cat Management (Miscellaneous) Amendment Bill 2015
Report Reference: GC260515R08

Moved Councillor Pfeiffer, Seconded Councillor Byram that Council:

1. Endorse the response to the Local Government Association of South Australia (Appendix 1) by 29 May 2015, subject to any additional feedback provided in the General Council meeting of the 26 May 2015.
2. Endorse the response to the Department of Environment Water and Natural Resources regarding the dog and cat reforms (Appendix 2), subject to any additional feedback provided in the General Council meeting of the 26 May 2015.

Carried

Coast Protection Board Grant Application – Hallett Cove Foreshore
Report Reference: GC260515R09

Moved Councillor Crossland, Seconded Councillor Byram that Council:

1. Endorses a funding application be made for Coast Protection Board grant funding for the foreshore/embankment works identified in the Hallett Cove Beach Foreshore Masterplan.
2. Endorses the utilisation of up to \$62,000 available in the 2014/15 budget (20% of total cost of project for which grant funding is sought) to support the funding application for the Heron Way Reserve Development.

Carried

Cove Youth Service Operational Options
Report Reference: GC260515R10

Moved Councillor Crossland, Seconded Councillor Westwood that Council:

Adjourn this item until the General Council meeting on 23 June 2015.

Carried Unanimously

George Street & Dwyer Road Traffic Alternatives
Reference No: GC260515R11

Moved Councillor Telfer, Seconded Councillor Westwood that:

1. Council notes the report.
2. Council endorses Community Consultation for the development of three raised pavement sections along George Street, Dwyer Road and Crew Street to discourage through traffic and enhance pedestrian movements.
3. A report be brought back to Council detailing the outcomes of the consultation.
4. Council note funding of \$120,000 to allow for design, consultation and installation, for one raised pavement section to be installed at the junction of Finnis Street and George Street, Marion has been incorporated into the 2015/16 draft Traffic Capital works budget.
5. Council refer the remaining raised pavement sections for inclusion in subsequent traffic capital works budgets
6. Six months after the completion of the three raised pavement sections, a review of traffic impacts on neighbouring streets be brought back to Council.

7.48pm Councillor Pfeiffer left the meeting

7.52pm Councillor Pfeiffer re-entered the meeting

Carried

Councillor Crossland called for a Division

Those for: Councillors Pfeiffer, Kerry, Telfer, Hutchinson, Prior, Hull, Westwood and Veliskou

Those Against: Councillors Byram, Appleby and Crossland

Carried

ADJOURNED ITEM - PUBLIC SUBMISSIONS

As one hour had lapsed the item was brought back

Public Submissions on the Draft Annual Business Plan & Budget 2015/16

Report Reference: GC260515R01

Moved Councillor Telfer, Seconded Councillor Hutchinson that:

1. Note the feedback provided by the community in relation to the Draft Annual Business Plan and Budget 2015/16.

8.22pm Councillor Prior left the meeting

8.24pm Councillor Prior re-entered the meeting

Carried Unanimously

Public Works Engineers Australia Excellence Award

The Mayor wished to formally acknowledge that on Friday evening (22 May) Mark Griffin and Mat Allen attended the Institute of Public Works Engineers Australia Excellence Awards where in conjunction with GHD, the City of Marion won an award for Excellence in Road Safety Engineering for the design and Upgrade of Ragamuffin Drive.

This is a wonderful achievement and acknowledgement for Mark Griffin, amongst others, who were instrumental in the concept and development of this project.

Norfolk Road - Parking Consultation Report

Reference No: GC260515R12

Moved Councillor Hutchinson, Seconded Councillor Telfer that Council:

1. Notes the report
2. Endorses the installation of a No Stopping Zone on the northern side of Norfolk Road opposite the entrance to the Norfolk Estate.

Carried

Local Government (Accountability and Governance) Amendment Bill 2015 **Report Reference: GC260515R13**

Moved Councillor Hull, Seconded Councillor Kerry that Council:

1. Endorse the responses provided (Appendix 1) to be forwarded to the Local Government Association of South Australia by 29 May 2015 regarding the draft *Local Government (Accountability and Governance) Amendment Bill 2015* (SA) except that the submission indicates that Council supports the recommended legislative change for clauses 4 and 13.

Amendment:

Moved Councillor Veliskou, Seconded Councillor Crossland that Council:

Endorse the responses provided (Appendix 1) to be forwarded to the Local Government Association of South Australia by 29 May 2015 regarding the draft *Local Government (Accountability and Governance) Amendment Bill 2015* (SA).

Carried

The amendment became the motion and was **Carried**

Point of Order

Councillor Hull raised a point of order on the basis that the amendment was in direct opposite to the motion.

The Mayor ruled that it was not in direct opposite and therefore not a point of order.

Councillor Hull moved that the point of order ruling by the Mayor is not agreed with.

The Mayor made a statement in support of his ruling that it was not a point of order.

The meeting agreed with the ruling and it was upheld.

Nominations Sought for the Storm Water Management Authority **Reference No: GC260515R14**

8.47pm Councillor Pfeiffer left the meeting

Moved Councillor Telfer, Seconded Councillor Westwood that Council:

1. Notes the report Nominations Sought for the Storm Water Management Authority GC260515R0
2. Nominates Mr Glynn Rickets, Water Resources Coordinator, to the LGA for consideration as a Local Government Member on the Storm Water Management Authority
3. Administration forwards the above nomination/s to the Local Government Association by 1 June 2015.

Carried Unanimously

8.48pm Councillor Pfeiffer re-entered the meeting

CORPORATE REPORTS FOR INFORMATION NOTING

Finance Report – April 2015
Report Reference: GC260515R15

Moved Councillor Veliskou, Seconded Councillor Hull that Council:

1. Receive the report “Finance Report – April 2015”.

Carried Unanimously

MATTERS RAISED BY MEMBERS

QUESTIONS WITH NOTICE

Art Collection
Report Reference: GC260515Q01

QUESTION: Councillor Hutchinson

What is the total value of council's art collection?

What has council budgeted for the purchase of art in the 2015/16 budget?

What has council spent in 2014/15 in the purchase of art?

What are the annual staffing costs associated with maintaining the art collection?

What are all the other annual costs associated with the art collection such as storage, repairs and the like?

COMMENTS: Marg Edgecombe, Unit Manager Community Cultural Development

The Art Collection, established in the early 1980s, is currently valued by Maloney Field Services at \$188,500.

Council has budgeted \$4,000 for the purchase of art in the 2015/2016 budget.

To date in 2014/15 Council has purchased three works of art at a total cost of \$1,949.

The annual staffing costs associated with maintaining the art collection are approximately \$2,500 per year which includes processing and cataloguing new artwork; annual auditing and valuation and an additional \$3,800 every four to five years when the total collection is rehung across all Council public buildings.

There is minimal regular on-going annual cost associated with the art collection. Over the past five years \$260 has been spent on maintenance items such as framing, repairs to glass in frame and cleaning products. An art storage compactus was purchased in 2012/13 at a cost of \$9,180 to ensure adequate storage of works not currently being displayed. This is also utilised by the

Heritage Research Centre for the storage of other cultural heritage items. A roll of archival storage material (Tyvek) was also purchased in 2012/13 at a cost of \$357. This is sufficient to last for several years and is recycled between works being stored. The entire collection was professionally photographed in 2014 at a once-off cost of \$4,450 to ensure effective cataloguing and with a view to providing digital access (copyright permitting) to the collection online. Processes are in place for on-going digitisation and this is funded within existing staff resources.

Illegal Rubbish Dumping **Report Reference: GC260515Q02**

QUESTIONS:

What measures does the city of Marion take to deter people from the illegal dumping of rubbish within the council area? Please outline both positive incentives and the disincentives used as deterrents.

How much did illegally dumped rubbish cost the ratepayers so far this financial year?

How many people were caught and fined for dumped rubbish so far this financial year?

What does the city of Marion plan to do to catch more people illegally dumping rubbish in order to create a deterrent for others?

DISCUSSION: Councillor Veliskou

The streets of Marion often find themselves as dumping grounds for unwanted furniture, building waste, tyres, chemicals, tree prunings, household items left by tenants, electrical goods and even large bags marijuana.

Most of our residents, who take pride in their suburbs and their homes are paying for the deliberate actions of an inconsiderate few.

I would be interested to see how the council is addressing the issue of catching offenders to make an example of them and to ultimately save ratepayers money and prevent our streets from looking like a tip.

COMMENTS: Mathew Allen, Manager Infrastructure

The City of Marion has a range of tools to proactively deter people from illegally dumping rubbish, namely:

- Waste education
- Hard waste refuse collection
- Information on how to dispose of waste appropriately
- Hazardous Waste collection events
- E-Waste disposal programs
- Installation of illegal dumping warning signage at various locations.

City of Marion also has a thorough process in place to manage illegally dumped rubbish. Illegally dumped rubbish is recorded through Council's Customer Event System. Once an event for illegally dumped rubbish has been raised, the site is initially inspected and any evidence of a perpetrator is referred to the Community Safety Inspectorate for further investigation and possible expiation. The

area of dumped rubbish is taped off and adjoining residents are letter dropped. This process achieves a recovery rate of the dumped rubbish of approximately 30%. If no evidence of the perpetrator is found the illegally dumped rubbish is removed and disposed of at a waste transfer station.

The cost of collection of illegally dumped rubbish is \$82,076 for this financial year.

No expiations have been issued for dumped rubbish this financial year. In terms of issuing expiation notices each case is dealt with on its merit. Where the offender is known, the Community Safety Inspectors will ask the person to remove the goods.

The City of Marion will continue to educate responsible disposal of waste including opportunities for recycling, use of Council's hard waste collection service and other initiatives including Hazardous Waste collection events, e-waste disposal and warning signage at known hot spot locations. In addition, the City of Marion will work with adjoining Councils, the EPA, Zero Waste and Housing Trust to explore opportunities to reduce illegally dumped rubbish.

Opportunities to expiate offenders will be pursued on a case by case basis.

MOTIONS WITH NOTICE

Rates Notice

Report Reference: GC260515M01

Moved Councillor Appleby, Seconded Councillor Crossland that the City of Marion includes a diagram in the summary of the Annual Business Plan and Budget that accompanies the first rate notice sent to rate payers after the declaration of its rates for the financial year, based on the average residential rates and broken down in dollar terms where rates will be spent in 2015/16

Carried Unanimously

Marion Swimming Pool Signage

Report Reference: GC260515M02

Moved Councillor Hull, Seconded Councillor Veliskou that a report be brought to Council advising of the total estimated cost to install a double sided LED, fully inclusive of the costs associated with installation and connection to the power source. That in so doing the report provide Council with details of suitable options of implementing such an initiative, including consideration of using solar power as an energy source. That the necessary funding required for the complete installation of the LED be taken from the pending LGA overcharging refund monies.

Amendment

Moved Councillor Telfer, Seconded Councillor Westwood that a report be brought to Council advising of the total estimated cost to install a double sided LED, fully inclusive of the costs associated with installation and connection to the power source. That in so doing the report provide Council with details of suitable options of implementing such an initiative, including consideration of using solar power as an energy source.

Carried

The amendment became the motion and was **Carried Unanimously**

QUESTIONS WITHOUT NOTICE

Nil

MOTIONS WITHOUT NOTICE

Nil

LATE ITEMS

Chief Executive Review Committee Confirmation of Minutes of Meetings held on 25 May 2015 Report Reference: GC260515R16

Moved Councillor Hutchinson, Seconded Councillor Prior that pursuant to Section 90(2) and (3)(a) of the *Local Government Act 1999*, the Council orders that all persons present, be excluded from the meeting as the Council receives and considers information relating to the 'Chief Executive Officer Recruitment Process', upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to nominated persons for the role who are yet to be appointed for the position.

Carried

9.12pm the meeting went into confidence

Moved Councillor Veliskou, Seconded Councillor Byram that in accordance with Section 91(7) and (9) of the *Local Government Act 1999* the Council orders that any information relating to this item ('Chief Executive Review Committee Confirmation of Minutes of Meetings held on 25 May 2015') distributed at the meeting and the minutes arising from this report having been considered in confidence under Section 90(2) and (3)(a) of the Act be kept confidential, except for Manager Governance and Unit Manager Council Support and not available for public inspection until after the appointment of the CEO. This confidentiality order will be reviewed at the General Council Meeting in December 2015

Carried

10.00pm the meeting came out of confidence.

CLOSURE - Meeting Declared Closed at 10.00pm.

CONFIRMED THIS 9 JUNE 2015

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CHAIRPERSON

**CITY OF MARION
GENERAL COUNCIL MEETING
9 June 2015**

Originating Officer: David Barrett, Unit Manager Cultural Facilities
Corporate Manager: Abby Dickson, Manager Libraries and Cultural Development
Director: Vincent Mifsud
Subject: Petition - Telecommunications Facility at Kellett Reserve
Reference No: GC090615P01

PETITION FROM: Michelle Roach of 1B McKellar Terrace, Morphettville, SA, 5043

NO OF SIGNATORIES: 168

DATE PETITION RECEIVED: 25 May 2015

CORRESPONDENCE:

The petition raises concerns with a proposal by Telstra Corporation Limited to construct a telecommunications facility on land at Lot 61 Denham Avenue, Morphettville SA 5043 (Kellett Reserve).

A copy of the petition is attached, refer to **Appendix 1**.

COMMENTS: David Barrett, Unit Manager Cultural Facilities

The proposal for a telecommunications facility to be erected on Council land at Kellett Reserve has two concurrent processes. Firstly, there is the Development Application related to the facility's construction and secondly, there is the proposal to have a commercial lease with Telstra over the required parcel of land. Both of these processes require community consultation/notification.

Category 3 Notification as part of Development Application Process

The subject application (100/2015/208) seeks to construct a telecommunications facility, incorporating a monopole with a total height 31.94 metres above ground level, which is situated towards the western edge of the land. The land is currently disposed of as a Community sporting facility.

The subject land is situated within the Northern Policy Area 13 of the Residential Zone. The application is a Category 3/Consent form of development, whereby owners and occupiers of adjoining and near by land were notified of the proposal. Both the applicant and third party representatives have rights of appeal against any decision of a Category 3/Consent development.

The Category 3 public notification of the application concluded at 5:00 pm Wednesday 27 May 2015. 8 representations against the proposal and 1 representation in favour of the proposal were received by Council during the public notification period. All representations received have been forwarded to the applicant's representative for a response.

Pursuant to the Council's delegations, the application will be presented to the Development Assessment Panel (DAP) for a decision once a full planning assessment has been undertaken by Administration.

The petition will not be formally presented to the DAP. However, all persons who submitted a valid representation during the development application public notification process will be invited to attend and present to the DAP.

Commercial Lease Consultation

Consultation regarding the proposed commercial lease with Telstra for the purposes of erecting a telecommunications facility on Kellett Reserve opened on Wednesday 13 May 2015. No representations against the proposed commercial lease were received. However, the petition received as part of the Development Application process and discussions with members of the Morphettsville Park Sporting Club highlighted that the proposed lease with Telstra is a matter of public interest.

A community forum will be taking place at Kellett Reserve at 7pm on Monday 15 June 2015 for Council to actively engage with the public regarding the proposed facility and hear the community's concerns first-hand. This workshop will focus not only on the proposed telecommunications facility but the future opportunities for Kellett Reserve and the associated community and sporting facilities on the site.

Outcomes of the forum will be included for Council's consideration as part of the 14 July 2015 report seeking a decision from Council regarding the proposed commercial lease with Telstra.

RECOMMENDATIONS (4):

Due Date:

That Council:

- | | |
|---|--------------------|
| 1. Note the petition. | 9 June 2015 |
| 2. Note that the head petitioner has been advised that she (and any other person who submitted a valid representation) will be provided with an opportunity to address the Development Assessment Panel, speak to her concerns with the proposal and respond to questions from the Development Assessment Panel. | 9 June 2015 |
| 3. Note that the head petitioner, residents living within a catchment area adjacent the reserve and committee members of the Morphettsville Park Sporting Club have been invited to the Forum on 15 June 2015. | 9 June 2015 |
| 4. Note that the outcomes of the Listening Forum and the Development Application process will be included for consideration within a report at the 14 July 2015 General Council Meeting seeking a decision regarding the proposed commercial lease with Telstra. | 9 June 2015 |

Appendix 1: Petition

PETITION FROM CONCERNED COMMUNITY MEMBERS

We, the undersigned, strongly object to Telstra's proposed mobile phone facility at Lot 61 Denham Avenue, Morphettville SA 5043 (Kellet Reserve).

NAME	ADDRESS	SIGNATURE
1. Michelle Roach	1. 1B McKellar Tce Morphettville 5043	1. M. Roach
2. Peter Roach	2. 1B McKellar Tce Morphettville 5043	2. Peter Roach
3. JANINE BALL	3. 27 SCOTTISH AVE CLOVELLY PK	3. J. Ball
4. Johanna Whelan	4. 157 Diagonal Rd Warradale	4. J. Whelan
5. Ann Wiraga	5. 7 Ragless Ave. Park Holme	5. Ann Wiraga
6. Ross Brokensha	6. 15/225 Seacombe Rd South Brighton	6. Ross Brokensha
7. Leonie Murphy	7. 91 Bodway Glenelg	7. Leonie Murphy
8. Justine Hawke	8. 32 Ralph Street Sturt	8. Justine Hawke
9. Emma PLEWS	9. 31 SECOND AVE WARRADALE 5046	9. E. Pews
10. Rachael Watkins	10. Parkholme	10. Rachael Watkins
11. Sherry de Andries	11. 10 Graysdale Rise 5159	11. Sherry de Andries

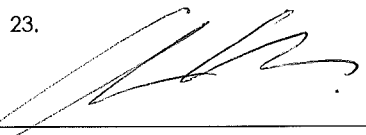
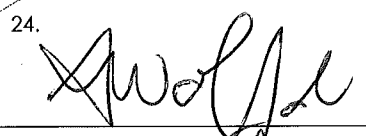

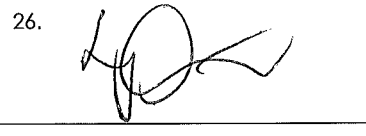
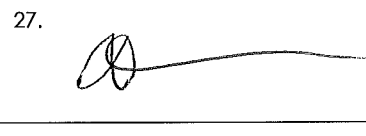
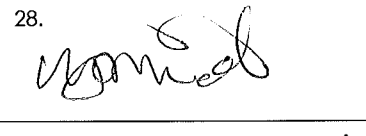
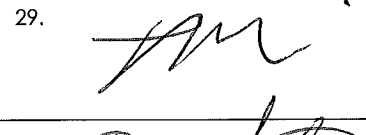


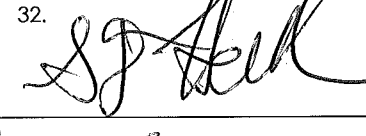
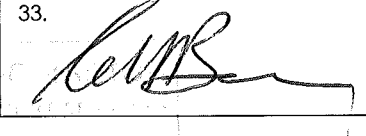
PETITION FROM CONCERNED COMMUNITY MEMBERS

We, the undersigned, strongly object to Telstra's proposed mobile phone facility at Lot 61 Denham Avenue, Morphettville SA 5043 (Kellett Reserve).

NAME	ADDRESS	SIGNATURE
12. <i>Jason Crisp</i>	12. 7 Whiteleaf Cr Glengowrie	12. <i>[Signature]</i>
13. <i>Bonnie Crisp</i>	13. 13 Fyfe Court Aberfoyle Park	13. <i>Bonnie Crisp</i>
14. <i>Aaron Fishwick</i>	14. 22 Dawsonport Tce Seaciff Park	14. <i>[Signature]</i>
15. <i>Sarah Taylor</i>	15. 44 Lyons Creek TROT PARK	15. <i>[Signature]</i>
16. <i>W KING</i>	16. 1 CROWN ST DOVER GONS	16. <i>[Signature]</i>
17. <i>K martin</i>	17. 4 Chalfont Way Glengowrie	17. <i>Karen Martin</i>
18. <i>Daniel Frahm</i>	18. 20 Glenbeth drive Happy valley	18. <i>[Signature]</i>
19. <i>Gary Ball</i>	19. 27 Scottish Ave clovelly PK 5042	19. <i>[Signature]</i>
20. <i>Tracy Smith</i>	20. 18 Jane Street MARION MARION 5043	20. <i>TMS</i>
21. <i>Jenny Tucker</i>	21. 4 Exmoor Ave Oaklands Park 5046	21. <i>[Signature]</i>
22. <i>M. Schoder</i>	22. PO Box 2127 Morphettville SA 5043	22. <i>[Signature]</i>

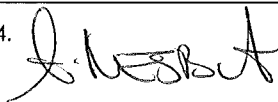
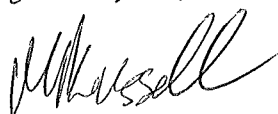
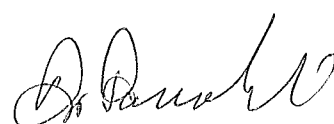

PETITION FROM CONCERNED COMMUNITY MEMBERS

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NAME	ADDRESS	SIGNATURE
23. Chris Hele	23. Serenade Cr, Aberfoyle Pk	23. 
24. Andrew Wolferk	24. chop Rd some park	24. 
25. Kelley Handing	25. 23 Serenade Cr Aberfoyle Pk	25. 
26. Lori Cronin	26. 41 WILKINS ST GLENOWRIE	26. 
27. Rhanna Crane	27. 41 Pemberton St Oaklands Pk	27. 
28. Naomi McNicoll	28. 7 Acacia Court Aberfoyle Park	28. 
29. Thomas Mitchell	29. PT Noarlunga St	29. 
30. Annie Mitchell	30. 9 Franklin Ave Bedford Pk	30. 
31. TJ Mitchell	31. port noarlunga South	31. 
32. SHANE HAWKEN	32. 7 ACACIA CRT ABERFOYLE PARK	32. 
33. Cassie Bennier	33. 112 Morphett Rd Glenowrie	33. 



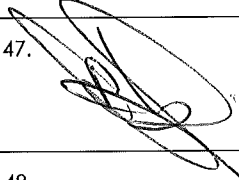


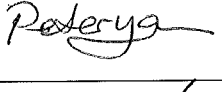
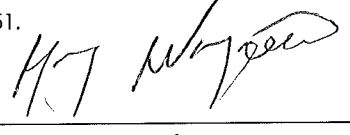


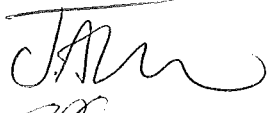
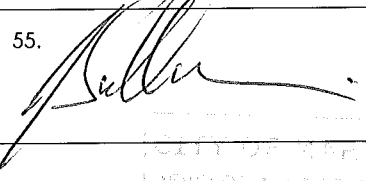
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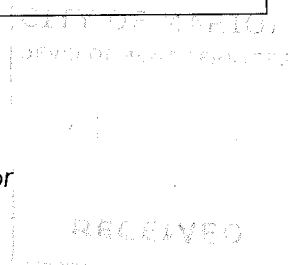
NAME	ADDRESS	SIGNATURE
34. Aud & Lance Nesbit	34. 4 Regan Ave Morphettville	34. 
35. Robyn Wolfenden	35. 53 Chopin Rd Somerton PK.	35. 
36. Dave Minor	36. 6 OSBORNE ST CAYLANDS PK	36. 
37. Mel Russell	37. 1 Paterson Cres Morphettville	37. 
38. Dan Pawelski	38. 13 Livingstone St Glengowrie	38. 
39. Nigel Perry	39. 157 Daynard Road Warradale	39. 
40. Sue Worth	40. 58 Freebairn Drive Hallett Cove	40. 
41. STEVE WORTH	41. 58 FREEBAIRN DRIVE HALLETT COVE	41. 
42. Derek Barnes	42. 11 Norongo Street O'Sullivan Beach	42. 
43. Matt Hawke	43. 32 Ralph Street Sturt	43. 
44. PETER MACDONALD	44. 11/5 PRICE ST RUMPTON PK	44. 

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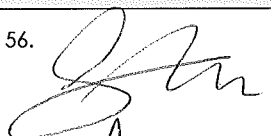
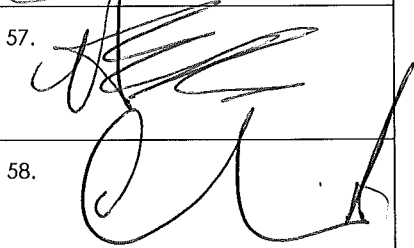
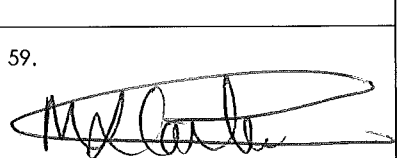
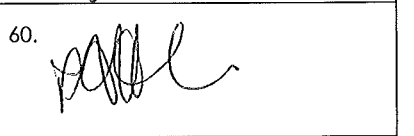
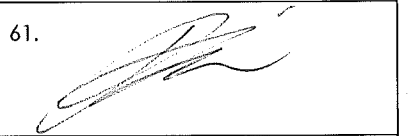
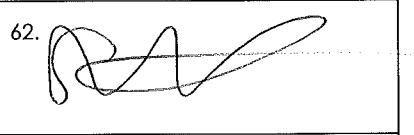
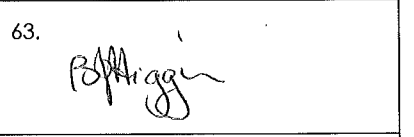
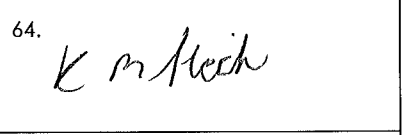
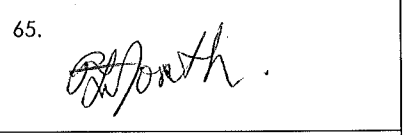
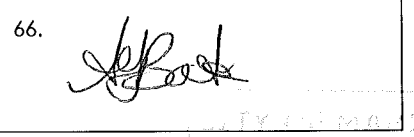

NAME	ADDRESS	SIGNATURE
45. Gede Wiraga	45. park Home NO: 7 RAGLESS AVENUE	45. 
46. June Hawke	46. 9 NEPTUNE CRST WEST BEACH.	46. 
47. Peter Hawke	47. 9 Neptune Crescent West Beach	47. 
48. Chanel Brown	48. 33 Beckman St Glandore	48. 
49. Deborah Ryan	49. 10 clovelly Ave Christies Beach	49. 
50. Peter Ryan	50. 10 clovelly Ave Christies Beach	50. 
51. Gary Wangameen	51. 33 Beckman St Glandore	51. 
52. Caitlin Frahm	52. 20 Glenloth drive Happy Valley	52. 
53. Jake Allison	53. 12 Clyde Street Marion 5043	53. 
54. Julie Allison	54. 12 Clyde Street Marion 5043	54. 
55. JARED SULLIVAN	55. 469 HARDING ST GLENBORIE	55. 

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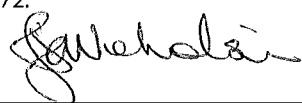


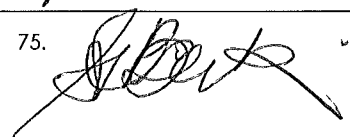
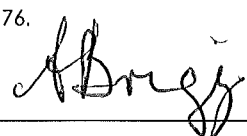
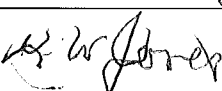

PETITION FROM CONCERNED COMMUNITY MEMBERS

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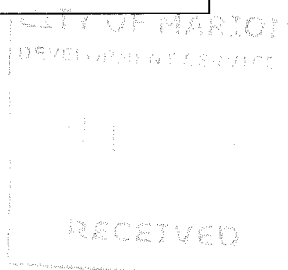
NAME	ADDRESS	SIGNATURE
56. Grant Wilson	56. 7 Melanto Tce Marion	56. 
57. Hayley Rowley	57. 64 Cliff St Glenelg East	57. 
58. GRAHAM LAMACRAFT	58. 64 CLIFF ST GLENELG EAST	58. 
59. Megan Carter	59. 7 Melanto Tce Marion	59. 
60. Trisha Heibers	60. 12 Woodfield Ave Warradale	60. 
61. BRETT STERIDAN	61. 12 WOODFIELD AV WARRADALE	61. 
62. Sally Tretharvey	62. 25 Truscott Ave Seacombe Heights	62. 
63. Betty Higgins	63. 4A McKellar Tce Morphettville	63. 
64. Kylie Hicks	64. 5 McKellar Tce Morphettville	64. 
65. Trish North	65. 6 McKellar Tce. Morphettville	65. 
66. Andrea Back	66. 25 Lawson Ave Morphettville	66. 

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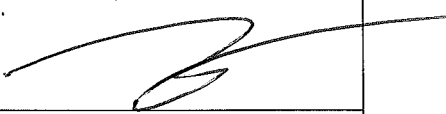

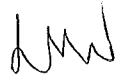

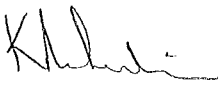

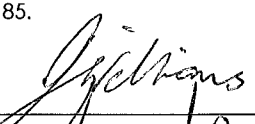
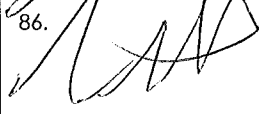

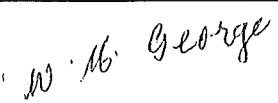
NAME	ADDRESS	SIGNATURE
67. David Murray	67. 25 Leeson Ave MORPHETTVILLE 5043	67. 
68. Anthony Perkins	68. 12 Paterson Cres Morphettville 5043	68. A. Perkins
69. Ellie Wilkinen	69. 11 Gordon Tec Morphettville	69. 
70. Dani White	70. 11 Gordon Tec Morphettville	70. 
71. T. Mirtle	71. 1/3 Gordon Tec Morphettville.	71. T. Mirtle
72. Jenny Nicholson	72. 1 Gordon Tec Morphettville	72. 
73. Kris Haataja	73. 6 Wallage Ave Morphettville	73. 
74. Gary Beck	74. 21 Wallage Ave Morphettville	74. 
75. Stan Beck	75. 21 WALLAGE AVE MORPHETTVILLE	75. 
76. Anne Briggs	76. 9 Leobham Ave Morphettville	76. 
77. 	77. 26 COBURN AVE MORPHETTVILLE	77. 

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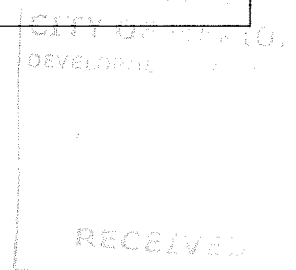
NAME	ADDRESS	SIGNATURE
78. Matthew Fossey	78. 26 LAWSON Ave Morphettville	78. 
79. JONATHAN DEOB	79. 13 KANON 6 AVE EDWARDS TOWN	79. 
80. Alannah Pearce	80. 2 Kendall Tce Morphettville	80. 
81. Lincoln Westley	81. 3 Kendall Tce Morphettville	81. 
82. John A. Richardson	82. 6 Kendall Tce Morphettville SA	82. 
83. Kay Richardson	83. 6 Kendall Tce Morphettville SA	83. 
84. NIKKI CASSEBOHM	84. 24 Morphettville 6 Kendall Tce	84. 
85. Joelle Williams	85. 20 Egmont Ave, Varradale	85. 
86. Matt MURCOT	86. 16 Cobham Ave Morphettville SA	86. 
87. Simon Ryan	87. 1 COBHAM AVE MORPHETTVILLE	87. 
88. Wyn George	88. 3 Cobham Ave Morphettville	88. 

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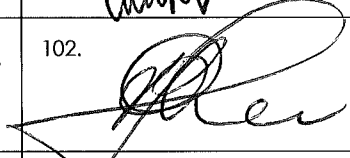


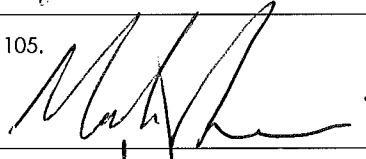

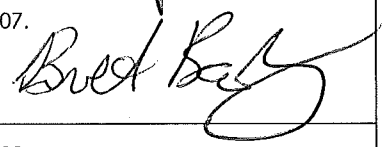

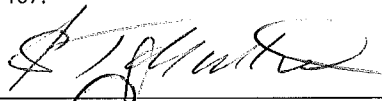
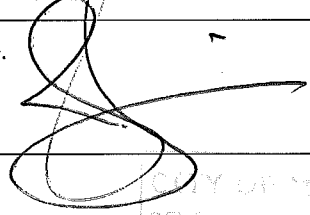
NAME	ADDRESS	SIGNATURE
89. ROZ HARTLEY	89. Pt Augusta 5100	89. [Signature]
90. [Signature]	90. Morphettville 18 DALBY AVE	90. [Signature]
91. [Signature]	91. 25 DALBY AVE Morphettville	91. [Signature]
92. [Signature]	92. 20 Dalby Ave Morphettville	92. [Signature]
93. [Signature]	93. 24 Dalby Ave. Morphettville	93. [Signature]
94. [Signature]	94. 16 Kinnearing Plc Seacombe Spms	94. [Signature]
95. CAMPBELL M LUCKIE	95. 8 REGAN AVE MORPHETTVILLE	95. [Signature]
96. Wendy McLuckie	96. 8 Regan Ave Morphettville	96. [Signature]
97. Natalie Lean	97. 2 Regan Ave Morphettville	97. [Signature]
98. [Signature]	98. 2 REGAN AVE MORPHETTVILLE	98. [Signature]
99. [Signature]	99. 5A LAWSON AVE MORPHETTVILLE	99. [Signature]

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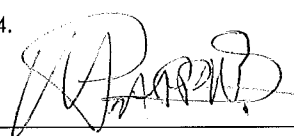

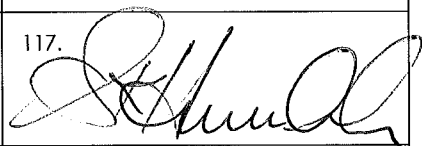
PETITION FROM CONCERNED COMMUNITY MEMBERS

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NAME	ADDRESS	SIGNATURE
100. MARTIN BOURN	100. PLANTERS DRIVE HALLETT COVE.	100. 
101. Martin Pearson	101. Oleario St East Stk Brighton	101. 
102. David McLeod	102. 42 Balmoral Ave Nth Brighton	102. 
103. TRACEY MOODY	103. 451 SEAVIEW RD GRANGE	103. 
104. Mark Johnson	104. 40 Johnston Street Glenburnie	104. 
105. Martin Pierce	105. 28 Kooralla Grove Kidman Park	105. 
106. Craig Wiles	106. 13 Gawler St Woodville West	106. 
107. Brett Bayly	107. 42 Copper St Camden Pk	107. 
108. Shane Torr	108. 13 Cambridge Ave WEST BEACH	108. 
109. SPW MANCASTER	109. 10 HAMMOND AVE MORPHETT VALE 5162	109. 
110. John Tari	110. 13 Cambridge Ave West Beach	110. 

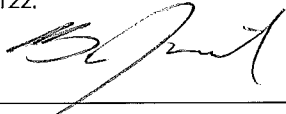

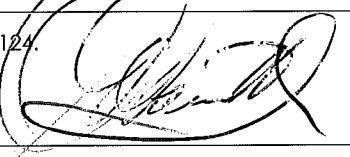

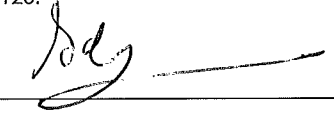





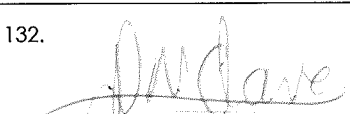
PETITION FROM CONCERNED COMMUNITY MEMBERS

We, the undersigned, strongly object to Telstra's proposed mobile phone facility at Lot 61 Denham Avenue, Morphettville SA 5043 (Kellett Reserve).

NAME	ADDRESS	SIGNATURE
111. Andrew Wiseman	111. 2 Burns St Glendg North	111. 
112. ROBERT CECE	112. 1/26 CARLTON POE. TORRENSVILLE	112. 
113. C. HETTERMAN	113. 38 ADELPHI TCE GLENELG NORTH	113. 
114. MARK PAPPAS	114. 4 OVERLAND RD CROYDON PK 5008	114. 
115. STEVE KLENNER	115. 31 PINE AVE GLENELG NTH 5045	115. 
116. Sue Humble	116. 13 BLAIRGOWRIE RD ST GEORGES 5064	116. 
117. STEPHEN HUMBLE	117. 13 BLAIRGOWRIE RD ST. GEORGES	117. 
118. BRIAN HUMBLE	118. 9 VICTORIA ST HENLEY BEACH.	118. 
119. Trevor Browning	119. 17 Morreshed St Greenacres -	119. 
120. Rae Pask	120. 18/4 FRANCIS ST KIDMAN PK	120. 
121. SASOR MAMOT	121. 12 HERMONNE Ave Glenelg	121. 

PETITION FROM CONCERNED COMMUNITY MEMBERS

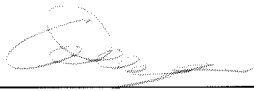
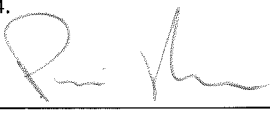
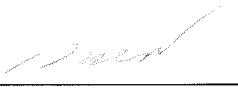
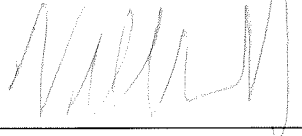
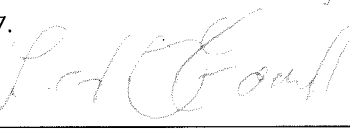
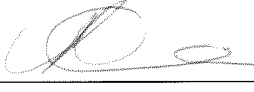

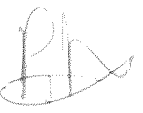
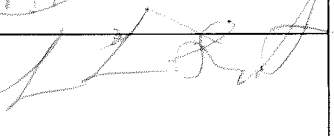
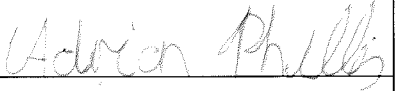

We, the undersigned, strongly object to Telstra's proposed mobile phone facility at Lot 61 Denham Avenue, Morphettville SA 5043 (Kellet Reserve).

NAME	ADDRESS	SIGNATURE
122. Brett Gaborit	122. 43 Minchinbury The Maiton	122. 
123. BRENT SWANSON	123. 11 BARCLAY AVE GLEN GORRIE	123. 
124. RANCE J ARMIT	124. 63 THE OARS RD A330 FOSTLE RD	124. 
125. Rae Barendall	125. a	125. 
126. SEAN GRANEY	126. 54 BIRCHWOOD TCE North Plympton	126. 
127. JOHN PEARCE	127. 1/4 DUDLEY CRES MARINO	127. 
128. NATHAN PEARCE	128. 10/21 STURT ST GLENBIGH NORTH	128. 
129. Gaye Williams	129. 28 Stanley St Glengowrie SA	129. 
130. LINDSAU	130. 1 RAYMOND GR 5046 WARRADALE	130. 
131. Tina Agnew	131. 15 Zevalk Ave Hallett Cove	131. 
132. Jon McCleave	132. 4/96 Bains Road Morphett Vale	132. 

CITY OF PERTH
DEVELOPMENT

PETITION FROM CONCERNED COMMUNITY MEMBERS

We, the undersigned, strongly object to Telstra's proposed mobile phone facility at Lot 61 Denham Avenue, Morphettville SA 5043 (Kellett Reserve).

NAME	ADDRESS	SIGNATURE
133. GARETH DEAN	133. 2/10 VANDER GLOVE CROOKED STH	133. 
134. PARRIE KELLYGHER	134. 4/268 ANZAC Highway Plympton	134. 
135. NICK M. LILL	135. 1016/35 SOMERDEN RD SOMERDEN PARK	135. 
136. NEIL O'CONNOR	136. 59/1 ANZAC Hwy / GARDEN	136. 
137. LYNN O'CONNELL	137. ANZAC HIGHWAY	137. 
138. RITA FEENING	138. 8/30 OAKLANDS RD SOMERDEN PARK	138. 
139. DANIELLE HILL	139. unit 9/77 Diagonal RD Somerton park	139. 
140. M ^{rs} LINTOSH P	140. 44 RAILWAY LEE WARDGA DALE	140. 
141. LORRA SMART	141. 2/11 CLIFTON ST COMDEN PARK	141. 
142. ADRIAN PHILLIS	142. 14-14 CROKER RD MORPHETTVILLE	142. 
143. SIMMONY SMART	143. 1-35 WARDGA DALE AVE PARK HILL	143. 

PETITION FROM CONCERNED COMMUNITY MEMBERS

We, the undersigned, strongly object to Telstra's proposed mobile phone facility at Lot 61 Denham Avenue, Morphettville SA 5043 (Kellet Reserve).

NAME	ADDRESS	SIGNATURE
144. Josh Cantin	144. 45 Denham Ave Morphettville SA 5043	144. [Signature]
145. Rhianon Johns	145. 45 Denham Ave Morphettville SA 5043	145. [Signature]
146. G E Ford	146. 3 Dalby Ave Morphettville	146. [Signature]
147. NAILONE DEMASTER	147. 32 DALBY AVE MORPHETTVILLE	147. [Signature]
148. JOHN STINGER	148. 32 DALBY AVE MORPHETTVILLE	148. [Signature]
149. GROMAN	149. 40 Dalby Avenue Morphettville	149. [Signature]
150. Paul Freestone	150. 29 Dalby Avenue Morphettville SA 5043	150. [Signature]
151. J. Thomas	151. 23 Dalby Ave Morphettville	151. [Signature]
152. PIRLA DYBA	152. 14 Dalby Ave Morphettville	152. [Signature]
153. Jasmin Bennett	153. 4 Dalby Ave Morphettville	153. [Signature]
154. Rachel Bennett	154. 4 Dalby Ave Morphettville	154. [Signature]

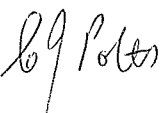
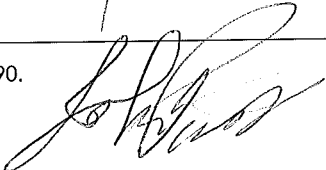



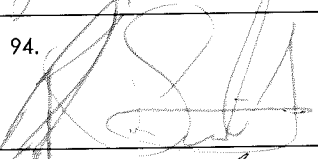
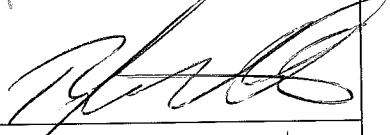
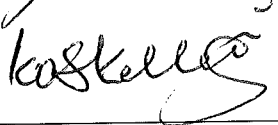

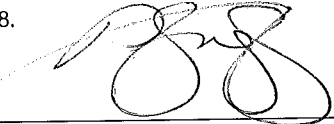

All pages to the petition must contain the heading and reason for the petition and must contain at least one signature.

CITY OF MARLBOROUGH
DEVELOPMENT DEPARTMENT

RECEIVED

PETITION FROM CONCERNED COMMUNITY MEMBERS

We, the undersigned, strongly object to Telstra's proposed mobile phone facility at Lot 61 Denham Avenue, Morphettville SA 5043 (Kellett Reserve).

NAME	ADDRESS	SIGNATURE
89. Chris Potts	89. P.O. BOX 97 MELROSE	89. 
90. John Potts	90. " " "	90. 
91. Cassandra Ellison	91. 18 Cobham Ave Morphettville	91. 
92. Matthew Valena	92. 52 Donalbbyn Drive Aberfoyle Park	92. 
93. Derek Smith	93. Woodcroft PK lot 1	93. 
94. R A SOLITA	94. 3 LINCOLN AVE STURT	94. 
95. PETER ASPINALL	95. Semaphore South 3 BOWER RD	95. 
96. Kerth Skewy	96. ST MARK R	96. 
97. Kiona Crasbie	97. 7 Rymill Rd St Pauls	97. 
98. Magie Gress	98. 22 Wakeham St Adelaide	98. 
99. KEN WALTERS	99. 7 BRIMBLE ST NTH BRIGHTON	99. 


All pages to the petition must contain the heading and reason for the petition and must contain at least one signature.

CITY OF MARGARITA
DEVELOPMENT & PLANNING

RECEIVED

PETITION FROM CONCERNED COMMUNITY MEMBERS

We, the undersigned, strongly object to Telstra's proposed mobile phone facility at Lot 61 Denham Avenue, Morphettville SA 5043 (Kellett Reserve).

NAME	ADDRESS	SIGNATURE
100. Jane Mills	100. 7A Lawson Ave Morphettville.	100. 
101. Candace Nicholls	101. 14 Lawson Ave Morphettville	101. 
102. DARREN NICHOLLS	102. 14 LAWSON AVE MORPHETTVILLE	102. 
103.	103.	103.
104.	104.	104.
105.	105.	105.
106.	106.	106.
107.	107.	107.
108.	108.	108.
109.	109.	109.
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All pages to the petition must contain the heading and reason for the petition and must contain at least one signature.

CITY OF
DEVELOPMENT

RECEIVED

**CITY OF MARION
GENERAL COUNCIL MEETING
9 June 2015**

Originating Officer: David Harman, Financial Accountant / Catrin Johnson, Strategy Partner

Corporate Manager: Fiona Harvey, Manager Strategy / Ray Barnwell, Manager Finance

Director: Vincent Mifsud / Kathy Jarrett

Subject: Draft Annual Business Plan and Budget 2015/16 and Draft LTFP

Report Reference: GC090615R01

REPORT OBJECTIVE AND EXECUTIVE SUMMARY

The purpose of this report is to seek Council's feedback on the final Draft Annual Business Plan and Budget 2015/16 (ABP&B 2015/16) (Appendix 1) and Draft Long Term Financial Plan 2015/16 to 2024/25 (LTFP) (Appendix 2) in preparation for final adoption of these documents at the General Council Meeting on 23 June 2015.

In addition Council is requested to consider and endorse the:

1. Recommended changes to the following financial policies as highlighted in Appendix1:-
 - o Rating Policy (Appendix 1 page 42),
 - o Treasury Management Policy (Appendix 1 page 51) and
 - o Reserve Funds Policy (Appendix 1 page 63 to 64)
2. Draft Fees & Charges Schedule 2015/16 (Appendix 3)
3. Grants Program 2015/16 (Appendix 4)

At its meeting on 12 May 2015 (GC120515R07) Council referred for further consideration and prioritisation to the ABP&B 2015/16 process the once-off amount of \$23,555.50 to support the continued employment of the regional Resilient South Program Coordinator in 2015/16. This needs to be considered for inclusion in the ABP&B 2015/16 prior to its final adoption on 23 June 2015.

With the intention of identifying on-going savings that can be passed onto rate payers to ease their financial burden, a concerted effort and strong focus on achieving efficiency and effectiveness savings across the organisation has been made. As a result, the Draft 2015/16 Budget has now been developed based upon the achievement of forecast gross savings in operational expenditure in the order of \$3.2m.

Processes for delivering further efficiency and effectiveness savings to ensure we are maximising public value for our ratepayers are continuing. This process of continual improvement will incorporate undertaking a series of Business Service reviews with the objective of delivering future on-going savings beyond 2015/16.

The final Draft ABP&B 2015/16 and Draft LTFP have been developed in accordance with the refined Strategic Financial Framework as endorsed by Council at its 28 April 2015 meeting (GC280415R05). This encompasses maintaining current service delivery levels for the community and business as usual, underpinned by a proposed average rate increase of 2.9% in 2015/16 with Council's Draft LTFP applying an on-going average rate increase of 2.75% from 2016/17 onwards.

RECOMMENDATIONS (8):**DUE DATE**

That:

- | | |
|---|-------------|
| <p>1. The Draft Annual Business Plan and Budget 2015/16 be prepared for final consideration at the 23 June 2015 General Council meeting on the basis of:</p> <ul style="list-style-type: none"> • Average Rate increase of 2.9% • Minimum Rate of \$965 • No Maximum Rate is applicable • Capping set at 12% with a \$20 minimum and \$200 maximum • Capping for Qualifying Pensioners and Self-Funded Retirees set at 9.0% with a \$10 minimum and \$300 maximum • Differential Rate by land use: <ul style="list-style-type: none"> • Commercial 85% • Industrial 65% • Vacant Land 90% | 9 June 2015 |
| <p>2. The Draft Annual Business Plan and Budget 2015/16 (Appendix 1), with such variations as approved by Council, be referred to the General Council Meeting on 23 June 2015 for final adoption.</p> | 9 June 2015 |
| <p>3. The Draft Long Term Financial Plan 2015/16 – 2023/24 (Appendix 2), with such variations as approved by Council, be referred to the General Council Meeting on 23 June 2015 for final adoption.</p> | 9 June 2015 |
| <p>4. Council adopt the recommended changes to the financial policies as detailed in this report and highlighted in Appendix 1:-</p> <ul style="list-style-type: none"> • Rating Policy (Appendix 1 page 42); • Treasury Management Policy (Appendix 1 page 51) and • Reserve Funds Policy (Appendix 1 page 63 to 64) | 9 June 2015 |
| <p>5. The Draft Fees & Charges Schedule for 2015/16 (Appendix 3) be endorsed by Council, subject to the Fees & Charges policy being finalised in light of the final decisions to be made by Council as part of the Annual Business Plan and Budget process.</p> | 9 June 2015 |
| <p>6. The Grants Program for 2015/16 (Appendix 4) be endorsed by Council and be brought back to Council on an annual basis in conjunction with the Annual Business Plan and Budget.</p> | 9 June 2015 |
| <p>7. That the Resilient South Program is/is not included for once-off funding of \$23,555.50 in the 2015/16 Annual Business Plan and Budget</p> | 9 June 2015 |
| <p>8. That the draft budget funding surplus be used to either:</p> <ul style="list-style-type: none"> • Moderately reduce the average rate increase to a stable and sustainable x.x%; with the remaining funding surplus being • quarantined in the Asset Sustainability Reserve to support Council's long term asset objectives; and/or • used to reduce future borrowings for approved major capital projects | 9 June 2015 |

BACKGROUND:

Council is required by the Local Government Act 1999 to prepare and adopt an ABP&B each year, and in doing so determine the key strategic priorities for the ensuing 12 months in the context of Council's Community Plan. The ABP&B and LTFP are an integral part of Council's suite of Strategic Management Plans. The city's Community Plan - a high-level statement of Community aspiration and vision for their City towards 2040, and the final draft 10-year Council Plan, set the foundation for the development of the ABP&B and LTFP.

The Draft ABP&B 2015/16 and Draft LTFP are being developed in accordance with the refined Strategic Financial Framework as endorsed by Council at the 28 April 2015 General Council Meeting (GC280415R05). This encompasses maintaining current services and service delivery levels for the community, as well as meeting Council's planned capital renewal programs over the life of the LTFP.

DISCUSSION:

The Annual Business Plan is Council's statement of its intended programs and outcomes for the year. It links long-term planning, as set out in the Community Plan and draft Council Plan, with the allocation of resources in the budget. It also establishes the basis for review of the Council's performance over the year published in its annual report.

The development of an ABP&B is required under Section 123 of the Local Government Act. The document should include the following:

- a summary of Council's longer term objectives, as set out in the Strategic Plan;
- significant influences for the year including financial factors, asset renewal needs and progress on continuing projects;
- Council's specific objectives for the next year against which its performance will be measured;
- the activities (services and projects) that Council intends to undertake to achieve its objectives;
- a summary of the proposed sources of revenue for the year;
- Council's proposed approach to rating for the year and what it means for ratepayers.

The ABP&B is being prepared in accordance with the requirements of the Local Government Act and Local Government (Financial Management) Regulations. It includes appropriate information about the rates and charges that Council intends to levy as well as a range of other information required by the Local Government (Financial Management) Regulations. The adopted budget will include statutory statements being Income Statement, Statement of Financial Position, Statement of Changes in Equity and Statement of Cash Flows. In addition to these statements, a 'Funding Statement' will be provided that details funding sources and a net overall funding position.

In the development of the ABP&B 2015/16, consideration has been given to Council's strategic management framework, financial parameters and key issues identified through the environmental scanning process, as well as the relevant federal, state and regional strategies and plans.

In developing the Draft ABP&B 2015/16 a concerted effort and strong focus on achieving efficiency and effectiveness savings across the organisation has been made. As a result, the Draft 2015/16 Budget has now been developed based upon the achievement of forecast gross savings in operational expenditure in the order of \$3.2m in the following key areas;

- Employee Costs - are forecast to decrease by \$638k (1.95%) after fully allowing for increases included in existing staff Enterprise Agreements. This is primarily due to identified efficiency gains which have enabled a gross saving of \$1,215k in employee costs across the organisation.
- Contractor Services - Forecast expenditure reductions of \$1,732k has been identified in operational expenditure for contractor services which include efficiency savings estimated at \$911k and budget variations on prior year of \$821k.

- Materials and Other Expenses - identified gross savings of \$1,064k have been achieved, in areas such as training and development, catering, utilities and communication expenses.

It should be noted that these identified savings have enabled a reduction in the average rate increase down to 2.9% without impacting on current service levels to the community.

Assumptions

Key observations regarding changes in the assumptions made in the development of the Draft ABP&B 2015/16 and Draft LTFP include:

- Rates** - For the purpose of consultation, the Draft ABP&B 2015/16 was prepared on the basis of a proposed average rate increase of 2.9%. Council's Draft LTFP then applies an ongoing average rate increase of 2.75% from 2016/17 onwards. This reduction in the rating assumption from 5% in the previously adopted LTFP has been facilitated through the achievement of operational savings as identified above and other key changes to ongoing assumptions as follows:
- Employee Costs Assumption** - a reduction in the employee costs assumption from 4.5% to 2.0% from 2016/17 onwards; and
- CPI** - A reduction in the CPI assumption from 3.0% to 2.5% being the mid-range of the Reserve Bank's forecast CPI.

With ever-increasing cost pressures to residents, there has been a focus on reviewing the impact that possible lower rate increases would have on the 2015/16 Annual Budget. Following is a table providing rating sensitivity analysis in \$000's on different rating increase options:

Rate Model				
% increase in 2015/16		% increase in years 2016/17 to 2024/25	Impact on ABP&B 2015/16 funding position \$000s	Impact on LTFP cumulative funding position \$000s
1	2.9% (current Draft ABP&B)	2.75%	0	0
2	1.1% (March CPI)	2.75%	(1,194)	(14,194)
3	2.75%	2.75%	(100)	(1,198)
4	2.5% (RBA midrange CPI Forecast)	2.50%	(265)	(12,565)
5	2%	2.00%	(597)	(34,838)

				2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
		% increase		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
% increase in	2016/17 to	2024/25											
2015/16													
1	2.90%	2.75%	Funding Position	4,221	2,952	2,477	2,133	1,640	2,164	4,320	2,733	6,371	10,510
			Closing Cash Balance	17,045	19,925	22,329	24,391	25,959	28,051	32,299	34,961	41,260	51,677
2	1.10%	2.75%	Funding Position	3,027	1,713	1,191	799	255	726	2,828	1,184	4,763	8,841
			Closing Cash Balance	15,851	17,492	18,610	19,338	19,521	20,175	22,931	24,044	28,735	37,483
3	2.75%	2.75%	Funding Position	4,121	2,848	2,369	2,021	1,523	2,042	4,194	2,602	6,235	10,368
			Closing Cash Balance	16,945	19,721	22,017	23,967	25,418	27,388	31,510	34,041	40,204	50,479
4	2.50%	2.50%	Funding Position	3,956	2,505	1,835	1,282	565	850	2,752	894	4,243	8,074
			Closing Cash Balance	16,780	19,213	20,975	22,186	22,679	23,457	26,137	26,960	31,131	39,112
5	2.00%	2.00%	Funding Position	3,624	1,818	770	(184)	(1,327)	(1,495)	(74)	(2,442)	367	3,626
			Closing Cash Balance	16,448	18,194	18,891	18,636	17,237	15,670	15,524	13,011	13,306	16,839

Based upon the modelling Council could consider moderately lowering the proposed 2.9% rate rise in 2015/16. Should Council choose to do so it is recommended that this be done prudently on the basis of implementing a stable and sustainable average rate rise over the term of the LTFP.

Such an approach is appropriate and consistent with the feedback received from the Audit Committee on 14 April 2015 (AC140415R6.1) to maintain a fair, reasonable and stable average rate rise across the LTFP, and review in each year the ability to offer a reduced increase without affecting Council's long term financial sustainability. The following are specific excerpts from the minutes of that Audit Committee meeting:-

"A stable rate increase over the term of the Long Term Financial Plan (LTFP) is recommended rather than a lower rate which will then require larger increases in the future. This avoids uncertainty and improves sustainability."

"The committee indicated a preference for a stable rate and using any efficiency gains to minimise future increases."

The Draft ABP&B 2015/16 has been prepared on the basis of business as usual, and currently includes a significant funding surplus of \$4.2m primarily due to the identified forecast gross savings in operational expenditure. Council at its meeting on 12 May 2015 (GC120515R07) also referred for further consideration and prioritisation to the ABP&B 2015/16 process, the once-off amount of \$23,555.50 to support the continued employment of the regional Resilient South Program Coordinator in 2015/16. This initiative can be covered from the draft budgeted funding surplus, therefore having no impact on the Draft ABP&B 2015/16.

In regards to the draft funding surplus Council should ensure that this is appropriately and prudently used, and in so doing giving due consideration to:-

1. Moderately reducing the average rate increase for 2015/16 on the basis of ensuring long term financial sustainability; and/or
2. Quarantining some or all of these funds in the Asset Sustainability Reserve to support Council's long term asset objectives; and/or
3. Reducing future borrowings in relation to approved major capital projects.

In this regard, at its meeting on 14 April 2015 (AC140415R6.1), the Audit Committee provided the following feedback:-

"The Committee noted that any surplus should be used wisely to either reduce debt or placed in the Asset Sustainability Reserve to support long term asset objectives, or used as a guide to possible further sustainable rate reduction."

Financial Policies

Some minor changes to the Rating Policy (Appendix 1 page 42) are recommended following the announcement by the State Government on 14 May 2015 that it will replace all Council Rate Concessions with the Cost of Living Concession for 2015-16.

Proposed changes to the Treasury Management Policy (Appendix 1 page 51) have been made to ensure the concept of inter-generational equity is reflected within the policy, specifically with regard to the funding of major new or upgraded long-term infrastructure projects.

Finally, there are some recommended changes to the Reserve Funds Policy as attached (Appendix 1 page 63 to 64). These changes have arisen from the Council resolution (GC120515M04) to quarantine the budgeted Community Facilities Partnership Fund in a reserve for the purpose of funding the renewal, upgrade and purchase of Council assets.

Capital Works Program

As resolved by Council at its meeting on 24 March 2015 (GC240315M02) Capital Works Program schedules have now been reintroduced into the ABP&B document - refer pages 36 to 38 of Appendix 1.

Public Consultation

An 'inform' approach was taken to public consultation on the Draft ABP&B 2015/16 encompassing a notice in the Guardian Messenger Press on 22/04/2015 informing of the preparation of the draft Annual Business Plan and inviting interested persons to attend a council meeting on 26 May 2015.

At the General Council meeting on 26 May 2015 Council considered the submissions, feedback and issues raised by the community (GC260515R01). No public submissions were made at this meeting. In addition to the above opportunity, the availability of the Draft ABP&B at Council's offices and the availability of the public consultation document on our dedicated community consultation website <http://makingmarion.com.au/> generated a degree of awareness of the Draft ABP&B in the community. Council received:

- An initial and follow-up letter suggesting that Council reduce the rates by 50% for any ratepayer who has paid rates to Marion Council for 50 years (or more).
- Feedback via the website raising concern that while an average rate increase of 2.9% is lower than past years, it is still considerably higher than inflation. The feedback also raised concern over staff performance management, and the practice of staff being internally redeployed in light of the "No Redundancy" clause in the EBA.
- One oral submission by phone raising concern that the proposed rate rise of 2.9% was higher than the current CPI rate (1.1%). The feedback was that Council should have proposed a rate rise more in line with CPI and not above it.
- 185 webpage visits (across the City of Marion website and Making Marion online consultation portal) being made during the consultation period 30 April – 27 May.

This is an increase on 155 webpage visits and one written submission (followed up by a public submission at the General Council meeting from a member of the community) last year.

It is noted that the 'inform' approach was taken given Council's significant 'Making Marion' program in 2012. This program provided in-depth information and analysis about the community's aspirations. This information continues to be used in the development of the Annual Plans.

As has been noted, comparatively lower numbers of residents participate in annual business planning consultation. Opportunities to improve this will be explored in future approaches.

Fees & Charges Schedule

A Draft Fees & Charges schedule is attached (Appendix 3) for Council's consideration and feedback. Council's Fees & Charges Policy directs that Council will levy fees and charges for goods and services on a user pays basis and, where possible to recover the full cost of operating or providing the service or goods. Where it can be demonstrated that members of the community are unable to meet the full cost, concessions may apply.

Grants Program

The Grants Program summary (refer Appendix 4) identifies that for 2015/16 Council is forecasting \$6.324m in grants. The report is set up to identify on-going (recurrent) grants and proposed new grants of an operating and capital nature.

CONCLUSION:

The City of Marion Community Plan sets out the aspirations of the community and, along with the draft Council Plan, provide the basis for the preparation of the Draft ABP&B 2015/16 and the Draft LTFP.

The Final ABP&B 2015/16 and LTFP 2015/16 to 2023/24 will be updated with information that was not available or finalised at the time of preparing this report including:

- Rating schedule comparisons will not be available until the final Valuer General update is received in the last week of June and processed. Final rate in the dollar figures and average rate increase figures will also be updated at this time.
- Rating Policy will be updated in the final ABP&B for adoption once property data has been finalised.

APPENDIX 1: Draft Annual Business Plan & Budget 2015/16

APPENDIX 2: Draft Long Term Financial Plan 2015/16 to 2024/25

APPENDIX 3: Draft Fees & Charges Schedule 2015/16

APPENDIX 4: Grants Program 2015/16

ANNUAL BUSINESS PLAN & BUDGET 2015/16

- DRAFT



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INTRODUCTION

The Annual Business Plan and Budget 2015/16 describes the services and projects that council intends to undertake over the next 12 months and the financial decisions that underpin them, so that we can progress towards the longer term aspirations for the city as expressed in the Community Plan.

With the intention of identifying on-going savings that can be passed onto rate payers to ease their financial burden a concerted effort and strong focus on achieving efficiency and effectiveness savings across the organisation has been made. As a result, the Draft 2015/16 Budget has now been developed based upon the achievement of forecast gross savings in operational expenditure in the order of \$3.2m in the following key areas;

- Employee Costs - are forecast to decrease by \$638k (1.95%) after fully allowing for increases included in existing staff Enterprise Agreements. This is primarily due to identified efficiency gains which have enabled a gross saving of \$1,215k in employee costs across the organisation.
- Contractor Services - Forecast expenditure reductions of \$1,732k has been identified in operational expenditure for contractor services which include efficiency savings estimated at \$911k and budget variations on prior year of \$821k.
- Materials and Other Expenses - identified savings of \$1,064k have been achieved, in areas such as training and development, catering, utilities and communication expenses.

It should be noted that these identified savings have enabled a reduction in the average rate increase down to 2.9% without impacting on current service levels to the community.

Your rates

The Annual Business Plan and Budget is based on a proposed average rate increase of 2.9%. In setting rates for 2015/16, council has forecast the revenue required to meet the costs of delivering the services and projects that will be provided to the community in 2015/16. Last financial year the City of Marion had the sixth lowest average residential rate of the 18 metropolitan Adelaide councils, and council is committed to remaining among the lower rating metropolitan councils while providing a level of service that meets community needs. The rate proposed is also aligned with the rate required in the council's Long Term Financial Plan which will ensure that we continue to operate in a financially sustainable way and continue to maintain and develop our city to meet the needs and aspirations expressed in our Community Plan towards 2040.

Your voice

The voice of the community has been an important consideration in the development of the suite of Strategic Management Plans, including this Annual Business Plan and Budget.

The City of Marion Community Plan –‘Towards 2040’, which was endorsed by council on 10 December 2013, was the result of the biggest listening campaign in council’s history. This Annual Business Plan and Budget has been developed using the Community Plan as a starting point.

The most frequently expressed needs, aspirations and concerns of the community were around connectivity and transport, affordability, environmental protection and sustainability, open and shared spaces and places and community activities. This feedback indicates strong support for Council’s planned services, programs and projects for 2015/16.

Our purpose is wellbeing. With council and the community working together, we can achieve amazing outcomes.

Mayor Kris Hanna

Geoff Whitbread, Acting Chief Executive

1. Our purpose is wellbeing

Wellbeing is our purpose, central to our community, central to the services we deliver and at the heart of our decision making.

In late 2012, council, in collaboration with the community, embarked upon an innovative strategic journey – “Making Marion” – to define and build a city of the future. The Making Marion campaign asked residents, businesses and community groups how they wanted their street, neighbourhood and city to look in 2040, and the services they will need.

Thousands of postcards and discussion papers were released and workshops held to generate ideas and feedback. Online discussion groups and social media were also used to connect people. More than 16,000 pieces of community information were received and analysed. The most frequently expressed needs, aspirations and concerns of the community were around achieving wellbeing through connectivity and transport, affordability, environmental protection and sustainability, open and shared spaces and places and community activities.

The release of the City of Marion’s inaugural Community Plan – ‘Towards 2040’ was a most significant milestone. It is an expression of the Community’s vision for the future – an aspirational statement of outcomes that are important for this city and the wellbeing of its community now and into the future:



Engaged

By 2040 our city will – Be a community where people are engaged, empowered to make decisions, and work together to build strong neighbourhoods.

Liveable

By 2040 our city will – Be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated.

Biophilic

By 2040 our city will – Be deeply connected with nature to enhance peoples’ lives, while minimizing the impact on the climate, and protecting the natural environment.

Prosperous

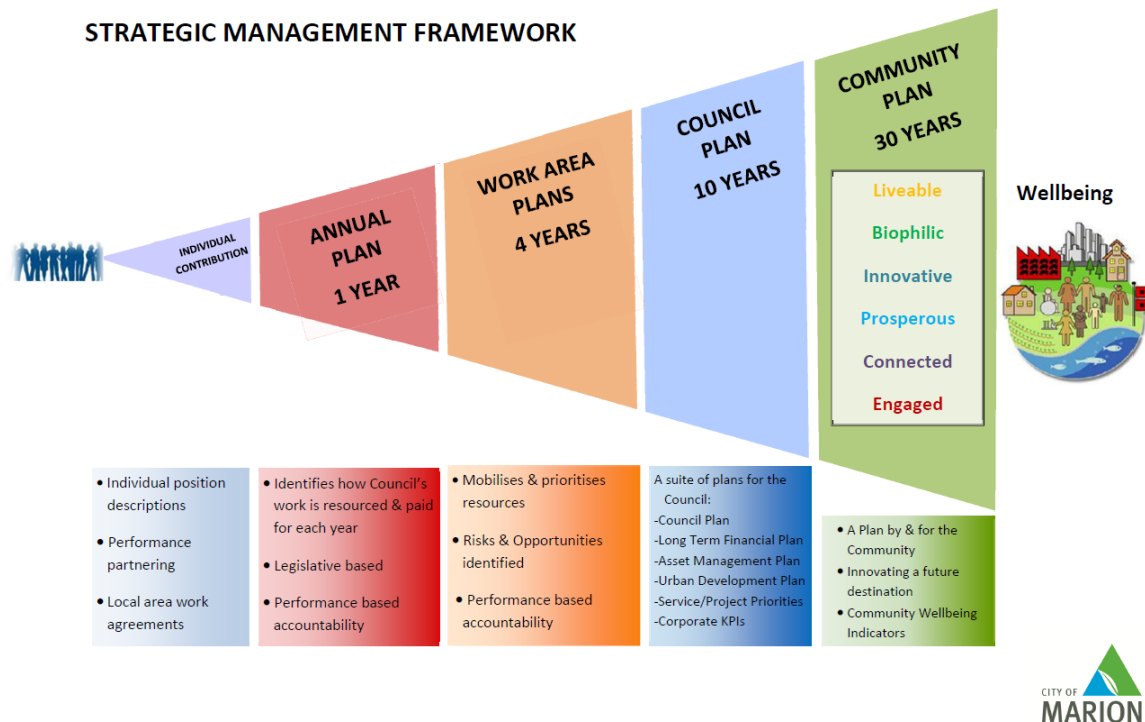
By 2040 our city will – Be a diverse and clean economy that attracts investment and jobs, and creates exports in sustainable business precincts while providing access to education and skills development.

Innovative

By 2040 our city will – Be a leader in embracing and developing new ideas and technology to create a vibrant community with opportunities for all.

Connected

By 2040 our city will – Be linked by a quality road, footpath and public transport network that brings people together socially, and harnesses technology to enable them to access services and facilities.



This Annual Business Plan and Budget 2015/16 is an integral part of council's suite of strategic management plans, which comprise:

- Community Plan towards 2040 (adopted by council 10 December 2013) – an outcomes focused Vision Statement by and for the community.
- The Draft Council Plan (to be finalised in 2015) articulates council's role and focus over the next 10 years in progressing towards the community's aspirations.
- Asset Management Plans provide a long term approach to ensuring infrastructure and facilities are maintained and renewed to a standard in alignment with the Community Plan that allows the continued provision of services required by the community.
- The Long Term Financial Plan (LTFP – adopted by council 24 June 2014 and under review) enables council to plan for the long term financial sustainability of the organisation and translates the outcomes and strategies of the Council Plan into financial terms.
- The Strategic Development Report sets out council's strategic urban development policies.
- 4-Year Work Area Plans identify how council plans to mobilise and prioritise the deployment of human, physical and financial resources.
- The Annual Business Plan & Budget (this document) – identifies how council plans to resource, fund and deliver planned work and work area plans for the next financial year.
- A suite of key performance indicators that enable the monitoring and review of strategy through continuous feedback and learning.

The plans within the strategic management framework enable a clear "line of sight" within council; focusing our people on how best to contribute to the aspirations in the Community Plan.

2. Significant influences and priorities

2.1 Key emerging internal and external considerations

A comprehensive environmental scan of internal and external political, economic, environmental, social, technological issues was conducted, providing a context for the development of the Annual Business Plan and Budget 2015/16.

It should be noted that the majority of these influences are longer term – such as changing demographics, the Urban Policy direction of both State and Federal Governments, technological change and opportunities regarding the future direction of local government. They will require action over a longer timeframe than the Annual Business Plan and Budget provides. As such, these issues and opportunities have been considered through the development of the draft Council Plan, council's 10 year Long Term Financial Plan, council's Asset Management Plans and council's Development Plan.

The following considerations that arose from the environmental scan that have a direct impact on the ABP&B 2015/16 are as follows:

Key external issues and opportunities:	
Political <ul style="list-style-type: none"> • Maximising public value • Ongoing changes to Federal, State and Local Government policies and funding programs • Potential for community governance models • Potential future direction, structure and amalgamation of local government 	Economic <ul style="list-style-type: none"> • Compromised financial capacity of ratepayers in economic climate • The number of GST registered businesses in Marion is falling • The number of jobs in Marion remains static although our population is increasing • Maximising opportunities to support small business • Development of the Tonsley site
Social and Cultural <ul style="list-style-type: none"> • Population growth and changing demographics • Increasing community interest in volunteerism is providing a varied skill base • Place-making opportunities where communities have a leadership role • Marion is gradually becoming more culturally and linguistically diverse 	Technological <ul style="list-style-type: none"> • Rapid technological change, specifically the rollout of NBN in some City of Marion areas • Digital divide • Access to data and information
Natural environment <ul style="list-style-type: none"> • Impacts of climate change • SA Government energy and waste legislation • Opportunities in biophilia and green infrastructure • Growth of localism • Adverse impacts of pest plants and animals on natural ecosystems 	Urban environment <ul style="list-style-type: none"> • Changing Urban Development Policy direction of both State and Federal Governments • Increased traffic and limited on-street parking • Increasing demands on public places and spaces and public services • Limited mixed land use • Limited housing options that enable ageing in place • Growth in student accommodation • Community reaction to urban infill

Transport & Connectivity <ul style="list-style-type: none"> • Opportunity for better integrated transport network • Potential risk of isolation to residents that are ageing and mobility impaired • Poor transport linkages to public places and spaces, goods and services, local business and industry • Insufficient and poorly integrated walking & cycling networks • Darlington Interchange development 	Public Health <ul style="list-style-type: none"> • HACC transitioning to national and regional customer led wellbeing and home support programs • Reconsideration of place based urban design and other Council services to encourage active living, healthy lifestyles and social connectivity for all age profiles • Reduced focus on primary health services and facilities yet increased demand across all age profiles • Consideration of healthy eating habits, food security and ready access to fresh food within our City • Site contamination issues in areas of the City of Marion
Key internal pressures and opportunities:	
Service provision <ul style="list-style-type: none"> • More insightful understanding of customer value and service needs • Continued focus on driving innovation and continuous improvement in a constrained budgetary environment • Commitment to a full service review in 2015/16 • Some Community Plan goals could be more economically realised through the engagement of external providers 	Risk and strategic alignment <ul style="list-style-type: none"> • Opportunity to maximise public value focussed around the aspirations of the community • Significant change over in Chief Executive , Elected Members (7 new members and new Mayor elected in November 2014), bringing a fresh outlook and expectations • Alignment of risk management throughout the organisation
Financial sustainability <ul style="list-style-type: none"> • Need for greater collaboration, partnering and innovative funding solutions to achieve community outcomes in a challenging fiscal environment • Significant reliance on rates as primary funding source • An environment of decreasing grant opportunities 	Asset reliability and sustainability <ul style="list-style-type: none"> • Significant ageing infrastructure and assets • Investigating innovative asset management/ownership models • Potential for asset disposals • Potential for non-asset solutions for service delivery
Employer of Choice <ul style="list-style-type: none"> • The need for all work groups to be aligned in terms of the Community Plan and Council Plan • Requirements of Work Health & Safety Act • Vacancy Policy: positions are not filled unless a clear case can be made • The potential for internal redeployment in light of the "No Redundancy" clause in the EBA 	

2.2 Framework of the 2015/16 Annual Business Plan and Budget

The Annual Business Plan and Budget 2015/16 has been prepared on the following basis:

Support the achievement of the City of Marion's Strategic Directions

This Annual Business Plan and Budget has been reviewed against the Community Plan to ensure that council's activities over the next 12 months make the best possible progress towards achieving the community's vision for the future City of Marion.

Address issues arising from internal audit reviews and business excellence assessments

Every year council undertakes a number of internal audits and from time to time undertakes a thorough assessment against the Business Excellence Framework. These reviews and assessments have identified a number of key opportunities or requirements for council to improve its operations. This document includes the necessary resources to continue council's independent review process and implement recommendations accordingly.

Maintain a financial position at an average of category 3 over any five consecutive years, with a primary focus being on Cash Flow and Funding

The Independent Inquiry into the Financial Sustainability of Local Government identified that a council with a sustainability ranking of 3 was 'sustainable with a moderate level of comfort'. A category 3 ranking equates to an operating surplus ratio to rates of between 0-5%. Council has committed to maintaining this category after adjusting for any significant 'once off' items.

Continue to improve the maintenance of assets in accordance with Council's Asset Management Plans, with a priority on maintenance before renewal, and renewal before new where it is cost effective to do so

The Annual Business Plan and Budget has been prepared taking into consideration Asset Management Plan requirements, outcomes of recent infrastructure audits, targets set for renewal versus depreciation (95-100% as per Asset Management Policy) and a focus on maintaining council's asset base.

Review existing services and assets to ensure they meet prioritised community needs

The council continues its rolling process of independent Service Reviews, aimed at maximising public value through continuously improving its operating efficiency and service performance to the community. This Annual Business Plan and Budget has been prepared on the basis of continuing existing services, noting that a rolling program of review is being implemented.

Council only considers new Major Projects where it has the identified funding capacity to do so

Between 30 June 2014 and 30 June 2016 Council debt is forecast to increase from \$13.5m to \$25.2m for the construction of Cove Civic Centre and the City Services Depot, both of which have been primarily financed by borrowings.

Maintain council's position for an average residential rate which remains among the lower rating metropolitan councils

Comparative 2014/15 data shows council's position as 6th lowest of 18 metropolitan councils.

Implement responses for progressing liveable cities strategies and funding opportunities within Marion.

The 30 Year Plan for Greater Adelaide identified the "Southern Corridor" (Adelaide to Noarlunga rail line and the 'Tonsley Spur' line) as a growth opportunity. It is anticipated that the corridor will provide for an additional 19,500 dwellings and 36,400 net additional population as a key contributor in the overall 82,000 additional people and 43,000 additional jobs anticipated for the southern region over the next 30 years.

The City of Marion is working closely with the State Government and continues to be well positioned to ensure progress on key urban development projects identified in the Southern Corridor are aligned with its ongoing strategic planning. Elected Members are acutely aware, however, of the need to resolve the tension between the urban infill required by the State Government's 30 Year Plan versus the expectations of residents living on traditional large housing blocks.

3. Continuing and improving services

All councils have responsibilities under the Local Government Act 1999 and other relevant legislation to deliver services for the community. Council is committed to maintaining all services including, but not limited to:

Ongoing Services	Enabling Services
Land use and development planning	Strategic Management
Development and building assessments	Organisational Excellence
Facilitation of urban developments	Strategic Asset Management
Local Government Searches	Financial management
Economic Planning and leadership	Governance support
Environmental planning & leadership	Communications & marketing
Biodiversity management	Human Resources & Workforce Planning
Waste services	ICT & Knowledge management
Water Management	Operational support
Infrastructure management	
Community facilities management	
Reserves, parks and gardens management	
Arts and cultural promotion and support	
Library services	
Sports & Recreation promotion and support	
Community capacity building and development	
Inspection, regulation and control	
Emergency planning & response	
Community Care	
Immunisation services	
Public Health Planning	

Council participates in a number of benchmarking programs which focus on ensuring council's service programs, efficiency and effectiveness are of a high standard.

4. Project priorities for 2015/16

Council has considered its areas of highest strategic priority and potential strategic initiatives to progress these priorities.

Strategic projects intended to continue in 2015/16:

- The Cove Civic Centre which commenced construction in 2013 and is due for completion early in the 2015/16 financial year.
- City Services redevelopment which commenced construction in 2014 and is due for completion by December 2015.

New strategic projects identified for further investigation in 2015/16:

Based on detailed assessment of the current supply and state of sports infrastructure across the City of Marion, Council has identified key priorities for responding to the sports and recreational needs of the community and has identified the following four sports initiatives for further investigation:

- new soccer pitches and a BMX track in the South of the City
- an indoor multipurpose 4-8 court stadium that meets SA regional standards
- the Edwardstown Oval Masterplan
- building upgrades at the Mitchell Park Sports and Community Club

Each of these strategic projects will involve significant collaboration with other partners, the consideration of options and partnership funding.

Council will also consider priorities for other initiatives throughout the year.

Asset Management

Council has been moving towards a stronger long-term planning approach to community assets – it manages approximately \$1 billion of roads, footpaths, drains, community buildings, parks and reserves on behalf of the community. The asset management planning process provides a long term approach to ensuring infrastructure and facilities continue to provide the services required by the community. Council continues to develop, implement and review its Asset Management Policy and Plans with a focus on whole-of-life asset management, including maintenance and renewal of assets, and sustainable decision making.

Key initiatives in maintenance, renewal and replacement of community assets and facilities for 2015/16 include:

- Reviewing our existing asset base in light of:
 - Increasing costs to maintain and renew our existing asset base
 - Understanding which assets could be repurposed, reused or disposed of in order to enhance other assets to better meet community needs
 - Investigating innovative asset management models e.g. share community use, public private partnerships and related opportunities
- The renewal of Council's assets with forecast spends of approximately \$14.8m.
- Capital renewal of Council's roads and kerbs with a forecast spend of approximately \$5.5m.
- Improving Marion's existing footpath network at a cost of \$1.7m.

5. Measuring our success

Monitoring performance is a critical element of strategic planning management. It is the mechanism for critically ensuring that council is contributing to the achievement of both the Community Plan and the 10 year Council Plan.

Our measure dashboard for 2015/16 (provided in the table below) takes account of Council's objectives over the next four years. It will continue to be refined as part of the finalisation of the 2015/16 Annual Business Plan and Budget.

Council Performance Measure	Target
Actual operating surplus ratio for 2015/16 (adjusted for extraordinary items)	0-6 %
Total Employee Costs (staff plus agency)	Decrease by at least 1.4%, in Dollar terms, over the previous year adopted budget
Lost Employee Time due to injury	Reduce by 1% (compared to average of last 5 years)
Major Capital Works (>\$4m)	Completed strictly on time and on budget (or better)
Number of specific Major Capital Works proposals ready for approval by Council	2
Achieving goals of (10 year) Council Plan (as adopted in 2015)	high level of achievement
Alignment throughout administration to Community Plan and Council Plan	high level of alignment

6. Funding the Business Plan

An operating surplus of \$8.924m before capital revenues is forecast for 2015/16. An operating surplus is required to fund the renewal of existing infrastructure in accordance with its asset management plans.

6.1 Budgeted Income Statement

	Original Budget 2014/15 \$'000	Draft Budget 2015/16 \$'000	Variance \$'000
Budgeted Income Statement			
Operating Revenue			
Rates - General	65,480	68,489	3,009
Rates - NRM Levy *	1,571	1,569	(2)
Statutory Charges	1,803	1,630	(173)
User Charges	1,717	1,633	(84)
Grants/Subsidies	5,667	6,324	657
Investment Income	560	270	(290)
Reimbursements	910	770	(140)
Other Revenue	399	536	137
Share of Profit/(Loss) SRWRA	246	315	69
Total Operating Revenue	78,353	81,536	3,183
Operating Expenditure			
Employee Costs	32,777	32,139	(638)
Contractor Services	16,293	14,561	(1,732)
Materials	5,086	4,668	(418)
Finance Charges	770	1,343	573
Depreciation	12,958	13,821	863
Other Expenses	6,726	6,080	(646)
Total Operating Expenditure	74,610	72,612	(1,998)
Operating Surplus/(Deficit) before Capital Revenues	3,743	8,924	5,181
Capital Grants and Contributions	657	-	(657)
Physical resources received free of charge	1,500	1,500	-
Net Surplus/(Deficit) resulting from Operations	5,900	10,424	4,524

* Note: The NRM Levy is collected by Council on behalf of the Adelaide and Mt Lofty Ranges Natural Resources Management Board.

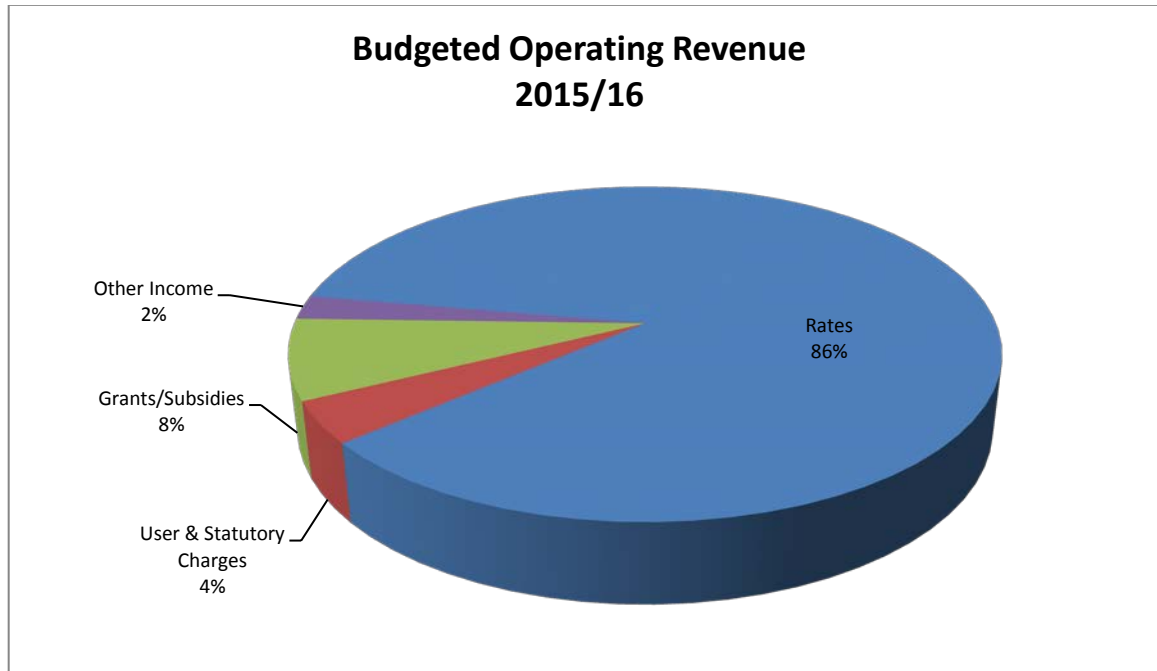
Following the adoption of the 2014/15 budget there has been a concerted effort and strong focus on achieving efficiency and effectiveness savings across the organisation, with the intention that identified on-going savings can be passed onto rate payers to reduce their financial burden. The Draft 2015/16 Budget has been developed based upon the achievement of forecast gross savings in the order of \$3.2m in the following key areas;

- Employee Costs - are forecast to decrease by \$638k (1.95%) after allowing for increases included in existing staff Enterprise Agreements. This is primarily due to identified efficiency gains which have enabled a gross saving of \$1,215k in employee costs across the organisation.
- Contractor Services - Forecast expenditure reductions of \$1,732k has been identified in operational expenditure for contractor services which include efficiency savings estimated at \$911k and budget variations on prior year of \$821k.
- Materials and Other Expenses - identified savings of \$1,064 have been achieved, in areas such as training and development, catering, utilities and communication expenses.

It should be noted that these identified savings have enabled a reduction in the average rate increase down to 2.9% without impacting on current service levels to the community.

6.2 Operating Revenue

The main source of income for council is rate revenue; making up 86% of total council revenue in 2015/16, with other sources being government regulated fees for statutory services, an environment of diminishing levels of untied federal grant monies, as well as other grants from State and Federal government.



General Rates

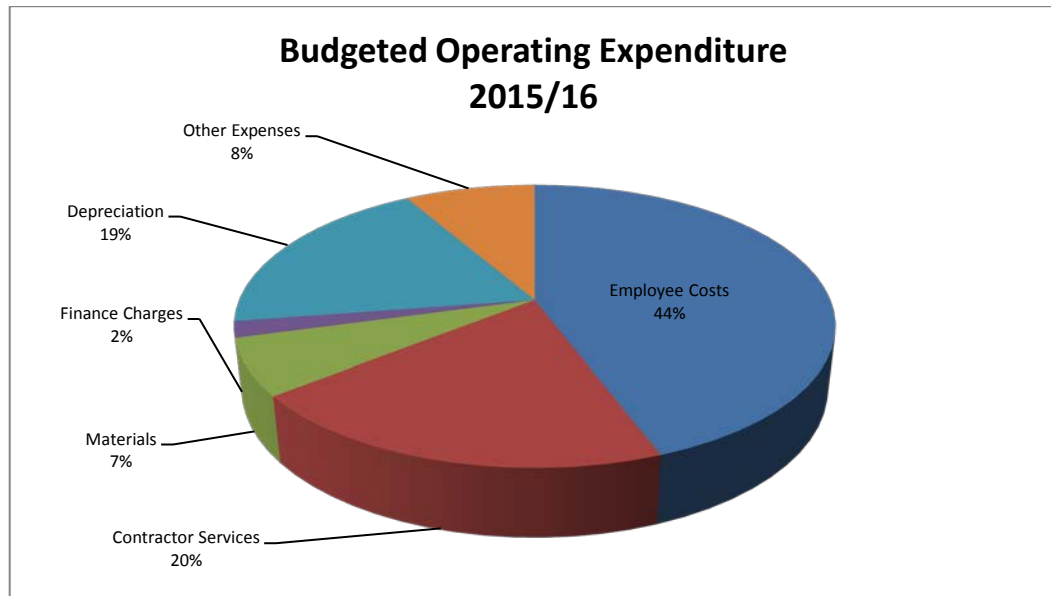
Council's revenue in 2015/16 includes \$68.5m to be raised in general rates. The budget has been developed on the basis of a proposed average rate increase of 2.9% (excluding new developments and capital improvements).

Other Sources of Revenue

- **User Charges set by council** – Relate mainly to the recovery of service delivery costs through the charging of fees to users of council's services. These include charges for the use of council's community facilities, swimming pool admission and the like.
- **Statutory Charges set by State Government** – Relate mainly to fees and fines levied in accordance with legislation and include development application fees, health act registrations and parking fines.
- **Grants and Subsidies** – Grants include all monies received from State and Federal sources for the purpose of funding the delivery of council's services to ratepayers and for the funding of the capital works program.

6.3 Operating Expenditure

Council's operating expenses are forecast to decrease in 2015/16 due to a major endeavour to achieve operating efficiencies while maintaining existing services.



Employee Costs

Employee Costs are forecast to decrease by \$638k (1.95%) after fully allowing for increases included in existing staff Enterprise Agreements. This is primarily due to identified efficiency gains which have enabled a gross saving of \$1,215k in employee costs across the organisation. Employee costs include all labour related expenditure such as wages, salaries and “on-costs” such as allowances, leave entitlements, employer superannuation, workers compensation and agency staff. The Long Term Financial Plan, of which this budget is the first year, forecasts Total Employee Costs will grow at the rate of 2% per annum from 2016/17.

Contractor Services

Contractor services relate mainly to the provision of council services by external providers. A forecast expenditure reduction of \$1,732k has been achieved which includes the identification of efficiency and effectiveness savings in the order \$911k which have been achieved without impacting on service levels, in addition to budget variations on prior year of \$821k. This followed a concerted effort and strong focus on achieving efficiency and effectiveness savings across the organisation following the adoption of the 2014/15 budget.

6.4 Capital Revenue

Capital Grants and Contributions

Council does not currently expect to receive any capital grants in 2015/16; however any grant funding opportunities will be actively pursued as they arise as this is an important source of revenue for council.

6.5 Budgeted Capital Expenditure

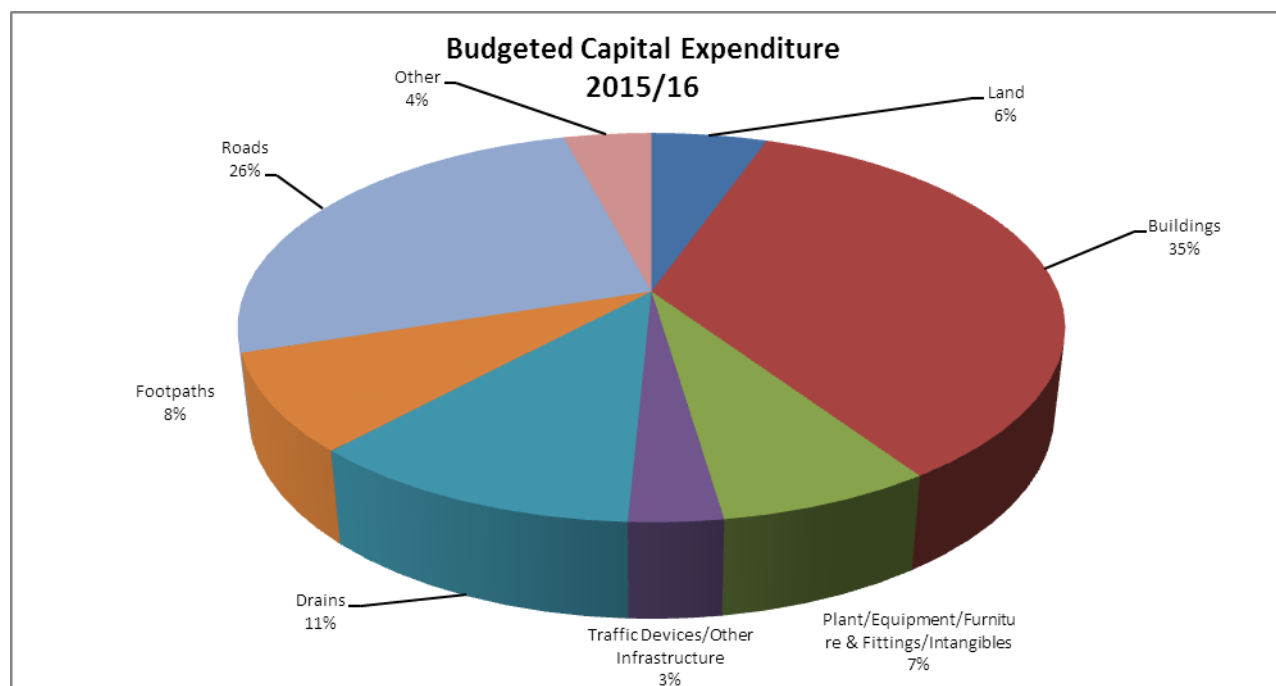
The 2015/16 Budgeted Statement of Capital Expenditure forecasts total capital expenditure of \$21.261m including \$14.757m renewal and \$6.504m new.

The significant decrease in 'Buildings' relates predominantly to the construction of Council's two major projects in 2014/15, being the Cove Civic Centre and the City Services Redevelopment.

Note: Maintenance of existing infrastructure assets is appropriately included in operating expenditure.

The following table summarises council's planned Capital Works Program for 2015/16.

Capital Expenditure	Original Budget 2014/15 \$'000	Draft Budget 2015/16 \$'000	Variance \$'000
Land	420	1,151	731
Buildings	15,401	7,475	(7,926)
Infrastructure:			
Roads	4,749	5,504	755
Drains	2,711	2,372	(339)
Footpaths	1,824	1,721	(103)
Traffic Control Devices	148	178	30
Other	643	479	(164)
Plant and Equipment	1,218	1,333	115
Furniture and Fittings	0	175	175
Other	1,316	873	(443)
Total Capital expenditure	28,430	21,261	(7,169)
Represented By:			
Capital Expenditure			
Assets - New	14,516	6,504	(8,012)
Assets - Renewal	13,914	14,757	843
	28,430	21,261	(7,169)



Cove Civic Centre

Following the Federal Budget announcement on 8 May 2012 a government grant of \$3.4m was provided towards the project. Construction of the Cove Civic Centre commenced in 2013/14 and is expected to be completed early in 2015/16, with a total project budget of \$13.4m.

City Services Redevelopment

The City Services redevelopment commenced construction in 2014/15 and is expected to be completed in 2015/16, with a total project budget of \$14.3m. The redevelopment will include a new office building, stores and workshop, which will ensure essential services are delivered well into the future and will see a better planned, more accessible, energy efficient buildings, enabling staff to improve the level of service to the community.

City Services will be a high quality operations hub, capable of supporting the city's roads, reserves and 85,000 residents for many years to come. It will also act as an operational base to help the community in the event of a regional emergency.

6.6 Financing the Budget

Financing the budget refers to the use of borrowings or available cash balances to meet any shortfall between expenditure (both operating and capital) and revenue.

	Original Budget 2014/15 \$'000	Draft Budget 2015/16 \$'000
Net Lending/(Borrowing)		
Operating Surplus/Deficit before Capital Amounts	3,743	8,924
less: Net Outlay on Existing Assets		
Capital expenditure on asset renewal/replacement	13,914	14,757
less Depreciation/Ammortisation	(12,958)	(13,821)
	956	936
less: Net Outlay on New/Upgrade Assets		
Capital expenditure on New & Upgrade Assets	14,516	6,504
less Capital Grants	(657)	0
	13,859	6,504
Adjustments		
Share of Equity - Southern Region Waste Resource Authority	(246)	(315)
	(246)	(315)
Net Lending/(Borrowing)	(11,318)	1,169

The table above identifies the council's net lending/(borrowing) result. Council's budget for 2015/16 is expected to result in a net lending position of \$1.169m, which will lead to a decrease in the level of net financial liabilities in 2015/16 of the equivalent amount.

Financing transactions associated with accommodating the expected net lending result in 2015/16 are as follows:

	Original Budget 2014/15 \$'000	Draft Budget 2015/16 \$'000
Financing Transactions		
New Borrowings	12,628	5,388
less: Repayment of Principal on Borrowings	(1,417)	(2,314)
less: Increase/(Decrease) in Cash & Investments		
Transfers from/(to) Reserves	107	(22)
Cash Drawdowns/(Investment)	0	(4,221)
Equals: Financing Transactions	11,318	(1,169)

6.7 Borrowings

Council plans to finance the expected net borrowing result in 2015/16 via the use of fixed term borrowings and transfers from Reserve.

The additional borrowings of \$5.388 in 2015/16 less principal repayments of existing loans will result in a forecast balance outstanding as at 30 June 2016 of \$25.1m.

It should be noted that in the past council has had the capacity to fund some, and in a number of cases all, funding requirements of major projects via our treasury management policy. As such there may not be a need to borrow the full amount currently included in the ABP&B.

6.8 Financial Ratios

To assist council in meeting its objective of financial sustainability a series of financial indicators endorsed by the Local Government Association are provided. Where a council target has not been adopted, the recommended Local Government Association (LGA) target has been used. The following table details these financial indicators and whether or not the prescribed target has been achieved over the five years up to the end of 2015/16.

Ratio	Target	2015/16 Draft Budget	5 Year Average	On Track
Operating Surplus	0% - 5%	13.0%	9.0%	*
Asset Sustainability	95% - 100%	101.3%	85.5%	✓
Asset Consumption	80% - 100%	89.5%	84.4%	✓
Net Financial Liabilities	0% - 50%	20.2%	N/A	✓
Interest Cover	0% - 5%	2.0%	N/A	✓

*The Operating Surplus Ratio is forecast to exceed the currently adopted 5 year average target. This is primarily as a result of substantial forecast gross operational savings of \$3.2m for 2015/16 which has had a significant impact on the operating surplus ratio, bringing the current year figure to 13.0 % and the 5 year rolling average to 9.0%. Any future operating savings identified will further increase the operating surplus ratio. Council's operating profit result provides the basis to fund normal day to day community services for both (1) provision of community services, and (2) capital renewal of existing infrastructure.

Council's next iteration of its Asset Management Plans (AMP's) are due to be completed by the end of 2014/15. Once the new AMP's are adopted and fully integrated within the LTFP, a greater degree of clarity as to Council's capital renewal funding requirements will be defined.

The forecast 5 year average Asset Sustainability ratio of 85.5% falls short of the target range of 95 – 100%. The actual 2013/14 Asset Sustainability Ratio, as reported in council's audited Annual Financial Statements, was 57% causing a considerable reduction in the 5 year average. The 2013/14 result was negatively impacted by a significant amount of capital renewal expenditure (\$3.65m) being carried over into 2014/15. In preparing the 2015/16 Annual Business Plan & Budget, the assumption has been made that the capital renewal program for 2014/15 will be fully completed.

All other ratios are within their targeted ranges. Meeting these targeted ranges is consistent with Council meeting its objective of long-term financial sustainability.

7. What it means for your rates

7.1 Your rates in 2015/16

Rates account for 86 per cent of council's operating revenue. They are essential for providing community services and infrastructure.

Council strategic and financial plan parameters include a commitment to maintain its position for an average residential rate which remains among the lower rating metropolitan councils.

With changing community needs and other external influences impacting on the community, there is a need for council to consider how to plan more effectively, both for the longer term and more immediate community benefit. The proposed rate increase is set at a level that provides confidence that services will be maintained and that a significant capital expenditure program is planned to maintain council's assets.

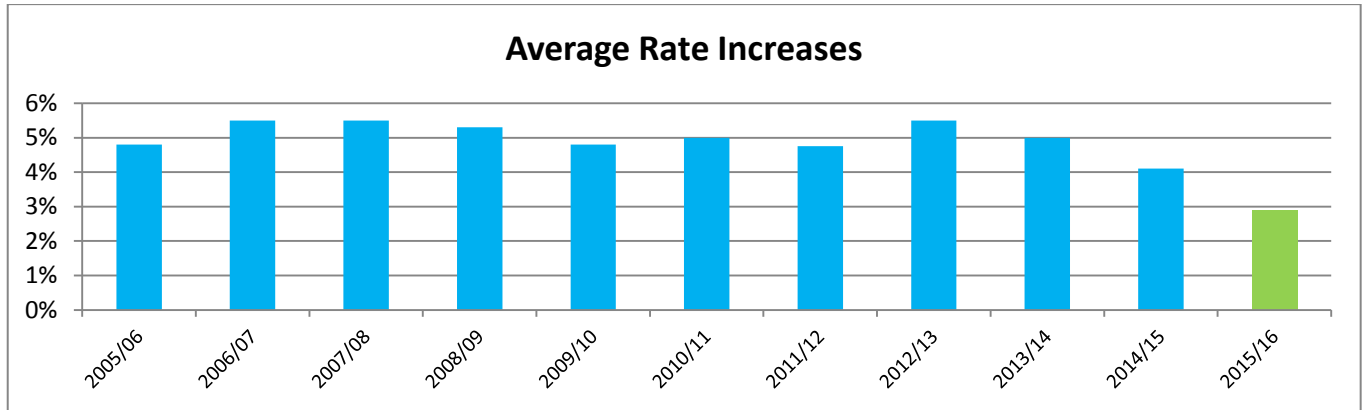
Since the introduction of mandatory long-term financial planning obligations, council has acted to return its financial position from a large operating deficit to an operating surplus. This approach has been further supplemented by an annual budget review process aimed at reducing service delivery costs to a minimum.

The Draft Annual Business Plan and Budget for 2015/16 has been developed for public consultation based on an average proposed rate increase of 2.9%. This is after taking into account any other revenue sources such as fees, charges, grants and other income that will be received. This will also contribute to the necessary funding for planned capital renewal programs in 2015/16. However, it is to be noted that actual rates payable by a rate payer will, in fact, vary according to individual property valuations, according to the attributed land use, and whether there has been any new development or capital improvement at the land. Council is aware of the impact of rate increases on sections of the community (Pensioners and Self-Funded Retirees) and will review its Rating Policy on an on-going basis with regard to a fair and equitable distribution of rates.

Also, whilst the Draft Annual Business Plan and Budget proposes an average general rate increase of 2.9%, the final average increase for 2015/16 may be lesser or greater according to the final determination of council. This is because the proposals in the Draft Annual Business Plan and Budget are subject to public consultation and consideration by council of the submissions received in response to that consultation. Council may therefore, upon consideration of the submissions, make final revenue and expenditure decisions which will result in an increase or decrease to the proposed average rate increase.

The outcomes of community consultation will be considered in forming the Annual Business Plan and Budget.

The following average rate increases have applied since 2005/06:

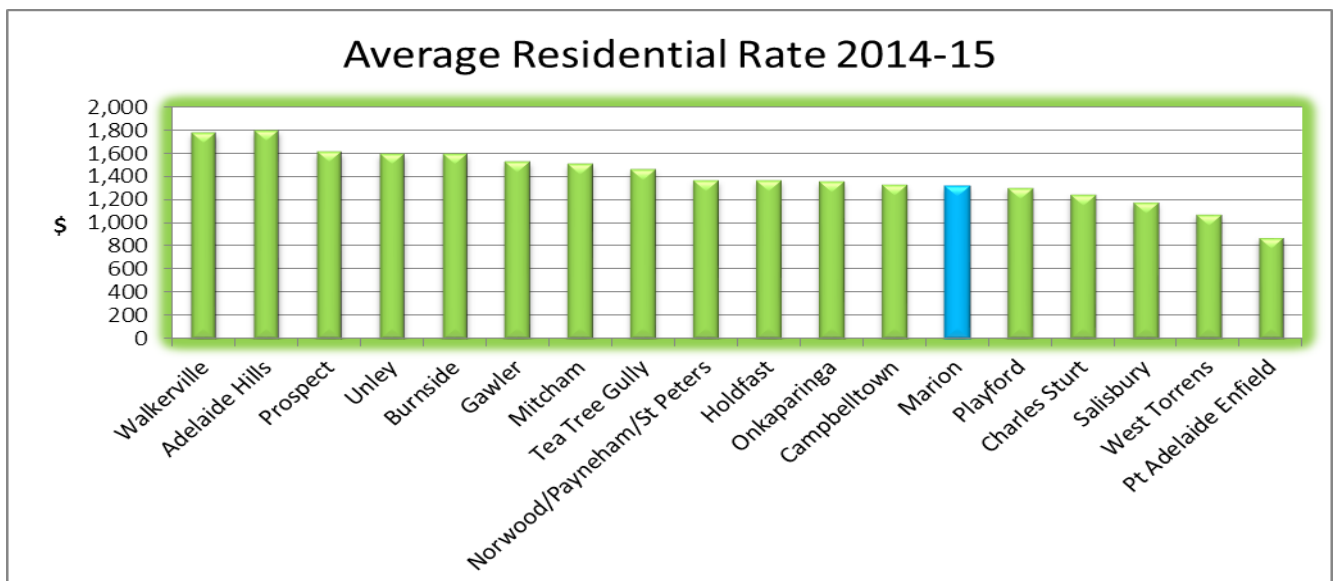


	2005/ 2006	2006/ 2007	2007/ 2008	2008/ 2009	2009/ 2010	2010/ 2011	2011/ 2012	2012/ 2013	2013/ 2014	2014/ 2015	2015/ 2016
Ave Rate Increase	4.8	5.2	5.5	5.3	4.8	5.0	4.75	5.5	5.0	4.1	TBA
Growth	1.5	1.2	1.4	2.0	1.8	1.4	1.6	1.3	1.0	1.0	TBA
Total	6.3	6.4	6.9	7.3	6.6	6.4	6.35	6.8	6.0	5.1	TBA

Note: Growth is predominantly the result of new housing in Marion and property improvements as reported by the Valuer General.

7.2 Rating Impact Analysis - Residential

The graph presented below illustrates council's relative rating effort compared to other Adelaide metropolitan councils. In 2001/02 council's relative rating position compared with other Adelaide metropolitan councils was 9th lowest. Council has consistently remained at or below this level since this time and was ranked at 6th lowest in 2014/15.



Note: Comparative data for the 2015/16 year will be available following the release of the LGA Council Rates Survey which is typically released in the first quarter of the next calendar year.

7.3 Rating Impact Analysis - Commercial

Council currently derives 18% (2014/15: 18%) of its rate revenue from the Commercial and Industrial sectors. Commercial and Industrial users consume a greater proportion of council resources than residential properties, particularly in regard to the use of roads, footpaths, traffic, parking, storm water drainage, public health and environment.

Council uses a differential rating system to raise revenue based upon its Land Use and will continue to do so to ensure a fair and equitable distribution of rates within the City of Marion. The differential rate is charged in addition to the normal rate. In applying this approach, council will take into consideration all prevailing economic conditions and changes and adjust its differential rates accordingly, to ensure an appropriate and fair equalisation of rates across all land use categories. Differential rates proposed to apply to land use as follows:

Commercial 85% (2014/15: 85%)

Industrial 65% (2014/15: 65%)

Vacant Land 90% (2014/15: 90%)

The following table shows a comparison of differential rating percentage applied to commercial and industrial properties by a number of Adelaide metropolitan councils in 2014/15.

2014-2015 Comparison Differential Percentage			
Council	Commercial	Industrial	Vacant Land
Charles Sturt	202%	285%	200%
West Torrens	128%	128%	128%
Port Adelaide Enfield	118%	118%	118%
Unley	107%	84%	84%
Prospect	105%	105%	25%
Mitcham	97%	97%	97%
Marion	85%	65%	90%
*Tea Tree Gully	50%	50%	100%
Holdfast Bay	45%	45%	45%
Salisbury	41%	41%	30%
Onkaparinga	31%	31%	55%
Norwood Payneham St Peters	20%	20%	20%
Average	86%	89%	83%
For Information only			
Adelaide	23%	23%	23%
Playford	576%	576%	n/a

*Third year applying differential rates – Additional increments will apply for the next year.

7.4 Valuation Method

Council may adopt one of three valuation methodologies to value the properties in its area. They are:

- Capital Value – the value of the land and all of the improvements on the land.
- Site Value – the value of the land and any improvements which permanently affect the amenity or use of the land, such as drainage works, but excluding the value of buildings and other improvements.
- Annual Value – a valuation of the rental potential of the property.

Capital value has continued to be used as the basis for valuing land within the council area. This method of valuing land provides the fairest method of distributing the rate responsibility across all ratepayers on the following basis:

- the equity principle of taxation requires that ratepayers of similar wealth pay similar taxes and ratepayers of greater wealth pay more tax than ratepayers of lesser wealth;
- property value is a relatively good indicator of wealth, and capital value, which closely approximates the market value of a property, provides the best indicator of overall property value;
- the distribution of property values throughout the council area is such that few residential ratepayers will pay significantly more than the average rate per property.

7.5 Separate Rates

The City of Marion is in the Adelaide and Mount Lofty Ranges Natural Resources Management Board area and is required under the Natural Resources Management Act 2004 to fund the operations of the Board. It does so by imposing a separate rate for all properties within the city.

Council is operating as a revenue collector for the Natural Resources Management Board in this regard. It does not retain this revenue or determine how the revenue is spent.

7.6 Minimum Amount

A minimum amount is levied against the whole of an allotment (including land under a separate lease or licence) and only one minimum amount is levied against two or more pieces of adjoining land (whether intercepted by a road or not) if they are owned by the same owner and occupied by the same occupier. The reasons for imposing a minimum amount are:

- the council considers it appropriate that all rateable properties make a contribution to the cost of administering the council's activities;
- the council considers it appropriate that all rateable properties make a contribution to the cost of creating and maintaining the physical infrastructure that supports each property.
- no more than 35% of properties will be subject to the minimum amount.

No maximum amount of rates is applied against an allotment.

7.7 What assistance is available?

Rebate of Rates

The Local Government Act 1999 requires councils to rebate the rates payable for certain land uses. This includes land used for health and community services, religious purposes, cemeteries, educational institutions, housing associations and housing cooperatives.

The mandatory rebates vary from 75% to 100%. People or bodies seeking a rebate must make a written application to Council. Information and application forms can be obtained from the Council office at 245 Sturt Rd, Sturt. Applications for Discretionary Rebates must be received by 31 May 2015 for consideration in the following financial year.

Rate Capping (Discretionary Rebate)

Section 166 (1) (l) of the Local Government Act provides for the discretionary rebate of rates.

Council has proposed to provide relief against a substantial increase in rates payable on residential properties by applying a rebate (capping) of general rates to eligible ratepayers.

Council has proposed to adopt a two tiered rate capping policy for the 2015/16 financial year.

Tier 1 – Rate Capping for Qualifying Residential Ratepayers

A rebate of general rates will be granted to Residential ratepayers on their principal place of residence within the category of residential land use, under the above Act.

The Annual Business Plan and Budget 2015/16 proposes to apply a 12% rate-cap with a \$20 minimum and a \$200 maximum (excluding new or improved properties) for ratepayers who meet the Qualifying Criteria set out below.

Tier 2 – Rate Capping for Qualifying Pensioners and Self-Funded Retirees

A rebate of general rates will be granted to qualifying Pensioners and Self-Funded Retirees, who are residential ratepayers on their principal place of residence within the category of residential land use under the above Act and do not own any other property and meet the Qualifying Criteria set out below.

The Annual Business Plan and Budget 2015/16 proposes to apply a 9% rate-cap with a \$10 minimum and a \$300 maximum for those Pensioners and Self-Funded Retirees who meet the qualifying criteria set out below.

Qualifying Criteria:

- The property is the owner's principal place of residence.
- The property has not had more than \$20,000 of improvements.
- The property value has not increased due to a zoning change.
- The land use for rating purposes has not changed since 1st July of the previous financial year.
- The property has not sold since the 1st January of the previous financial year.

A rebate of general rates will be applied automatically under both rate capping tiers, where the Council has sufficient information to determine the entitlement to the rebate.

Residential Construction on Vacant Land (Discretionary Rebate)

Under Section 166 (1) (a) of the Act, and for the purpose of securing the proper development of the area, a rebate of general rates for the 2015/16 financial year will be granted in respect of an Assessment classed as vacant land in the council's Assessment Book where the:

- Principal Ratepayer of the Assessment applies to the council in writing for the rebate prior to 30 June 2016, and
- Dwelling's footings have been poured on the property by 30 June 2016

The amount of the rebate will be the difference between the general rate in the dollar applicable to Vacant land, and the general rate in the dollar applicable to Residential property. This is calculated by the number of days remaining between 1 July 2015 and 30 June 2016 from the date footings are poured for a residence on the land. However, if the calculated rebate reduces the rates payable to less than the amount fixed as the minimum amount payable by way of rates, then the rebate shall be reduced so that the rates payable are equal to the amount of the minimum.

Postponement of Rates – Hardship

Section 182 of the Act permits the council, on the application of the ratepayer, to partially or wholly remit rates or to postpone rates, on the basis of hardship. Where a ratepayer is suffering hardship in paying rates they are invited to submit an application in writing to the council's Team Leader Rating Services. The council treats such inquiries confidentially.

Postponement of Rates - Seniors

The following criteria must be satisfied before the postponement is granted.

- The person is a prescribed ratepayer, or the spouse of a prescribed ratepayer.
- A prescribed ratepayer means the holder of a current State Seniors Card or a person eligible to hold such a card who has applied but is yet to be issued with a card.
- Rates are payable on the principal place of residence.
- The land is owned by the prescribed ratepayer, or the prescribed ratepayer and his or her spouse, and no other person has an interest, as owner, in the land.
- Any current mortgage over the property which was registered prior to 25 January 2007 will be no more than 50% of the Valuer-General's capital value of the property.

An application must be made in the prescribed manner and form and be accompanied by such information as the council may require. Any rates which are postponed will become due and payable when:

- the title to the land is transferred to another person; or
- there is failure to comply with a condition of postponement.

A minimum amount of \$500 of the annual rates must be paid.

An entitlement to a concession or remission will be applied to the proportion of the rates that has not been postponed, unless notice to the contrary is received in writing from the owner.

Interest will accrue on the amount postponed at the prescribed rate per month, under the Act until the amount is paid.

Should the entitlement to a postponement cease to exist, the owner of the land must inform council in writing, unless the rates and any interest have been paid in full.

Concessions

Pensioner and Self-Funded Retiree Concessions

The State Government announced on 14 May 2015 that it will replace all Council Rate Concessions with the Cost of Living Concession for 2015-16.

Cost of Living Concession

Pensioners, low-income earners and self-funded retirees holding a Commonwealth Seniors Health Card will receive up to \$200 per year. This will come into effect on 1 July 2015. Eligibility for the new concession has been expanded to include pensioners and low-income earners who are tenants.

The concessions will be paid to recipients by cheque with payments expected to be made in about September 2015 (and to tenants by early 2016).

Home owners who currently receive the council rate concession will not need to apply separately for this concession.

For further information contact the Concessions Hotline on 1800 307 758.

8. Financial Sustainability and Annual Savings

- Since 2000, council has continuously improved its strategic and financial planning. This has overturned an operating deficit of \$3.6m in 1998/99 to moderate operating surpluses since 2005-2006. In February 2005, following consultation with all SA councils, the public and State Government, the Local Government Association commissioned an Independent Inquiry into the Financial Sustainability of Local Government. The Inquiry's independent advisers, using Grants Commission data, rated the City of Marion as Category 3 – sustainable with a moderate margin of comfort. The framework for preparation of the Annual Business Plan and Budget 2015/16 includes commitment to maintaining this Category 3 Financial Sustainability rating on average over each five year period, with a primary focus being on Cash Flow and Funding.
- The Long Term Financial Plan takes account of inflation by assuming an annual inflation rate of 2.5%.
- In June 2006 council resolved to adopt a savings target of 2% per annum of operating expenditures from the original adopted budget.
- Following the adoption of the 2014/15 budget there has been a concerted effort and strong focus on achieving efficiency and effectiveness savings across the organisation, with the intention that identified on-going savings can be passed onto rate payers up front in development of the 2015/16 budget to reduce their financial burden.
- Since 2003 Council's savings program has identified the level of annual savings (cost reduction/productivity) achieved by the organisation each financial year. Guidelines have been prepared to ensure that confirmed savings identified are allocated to provide a balance between funding new service improvements from the Strategic Plan and improving council's financial position. This reduces the reliance on rate revenue to achieve community objectives. Savings of \$8.7m have been identified to date through council's savings program to the end of 2013/14 with a further forecast net reduction in Council's operating expenditure of \$1.998m incorporated into the 2015/16 Draft Budget. This is after allowing for increases included in existing staff Enterprise Agreements and increased finance charges relating to approved new borrowings.

Key savings have been made in the following areas:

- | | |
|---|---|
| • Waste collection. | • Plant and Equipment maintenance. |
| • Waste disposal. | • Asbestos removal. |
| • Treasury Management. | • Cost recovery of developer damage. |
| • Community Bus service. | • Publications produced electronically rather than printed. |
| • Golf Course. | • Home and Community Care. |
| • Water tariff audit. | • Continuous improvement programs. |
| • Water restrictions applied to reserves. | • Training and development. |
| • Weed spraying program. | • ICT maintenance and leasing contracts. |
| • Bus Shelters. | |
| • Energy reduction program. | |
| • Telecommunications contract. | |

The savings in each case were not at the expense of service delivery. These improvements were as a result of:

- Successful contract negotiations.
- Process improvement.
- Partnership with State and Federal Government (i.e. Grants which minimise Council's costs).
- Auditing and review of existing expenditures.
- Improved methods of service delivery.

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Budget 2015/16

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Appendix 1. Budgeted Income Statement

CITY OF MARION			
Budgeted Income Statement			
Budget 2014/15 \$'000	3rd Review 2014/15 \$'000		Budget 2015/16 \$'000
		Operating Revenue	
65,480	65,783	Rates - General	68,489
1,571	1,517	Rates - NRM Levy	1,569
1,803	1,762	Statutory Charges	1,630
1,717	1,699	User Charges	1,633
5,667	6,203	Grants/Subsidies	6,324
560	903	Investment Income	270
910	935	Reimbursements	770
399	1,088	Other Revenue	536
246	306	Share of Profit/(Loss) SRWRA	315
78,353	80,196	Total Operating Revenue	81,536
		Operating Expenditure	
32,777	31,692	Employee Costs	32,139
16,293	18,636	Contractor Services	14,561
5,086	4,822	Materials	4,668
770	830	Finance Charges	1,343
12,958	13,136	Depreciation	13,821
6,726	6,689	Other Expenses	6,080
74,610	75,805	Total Operating Expenditure	72,612
3,743	4,391	Operating Surplus/(Deficit) before Capital Revenues	8,924
657	1,555	Capital Grants and Contributions	-
1,500	1,500	Physical resources received free of charge	1,500
5,900	7,446	Net Surplus/(Deficit) resulting from Operations	10,424

Appendix 2. Budgeted Statement of Financial Position

CITY OF MARION				
Budgeted Statement of Financial Position				
Budget 2014/15 \$'000	3rd Review 2014/15 \$'000			Budget 2015/16 \$'000
			<u>Current Assets</u>	
5,974	12,801		Cash	17,045
6,495	3,545		Receivables	3,545
306	172		Inventory	172
12,775	16,518		Total Current Assets	20,762
			<u>Current Liabilities</u>	
7,821	9,049		Creditors	9,049
2,291	2,291		Provisions	2,291
2,143	2,169		Loans	1,839
12,255	13,509		Total Current Liabilities	13,179
520	3,009		Net Current Assets/(Liabilities)	7,583
			<u>Non-Current Assets</u>	
5,367	4,609		Investment in Regional Subsidiaries	4,924
336,083	343,922		Land	345,093
105,391	109,499		Buildings	112,557
627,670	644,802		Infrastructure	649,492
8,331	7,642		Equipment	7,696
329	299		Furniture & Fittings	441
9,879	10,752		Other	10,576
1,093,050	1,121,525		Total Non-Current Assets	1,130,779
			<u>Non-Current Liabilities</u>	
477	527		Provisions	527
22,191	19,847		Loans	23,251
22,668	20,374		Total Non-Current Liabilities	23,778
1,070,902	1,104,160		Net Assets	1,114,584
			<u>Equity</u>	
359,228	363,239		Accumulated Surplus	373,641
711,674	740,921		Reserves	740,943
1,070,902	1,104,160		Total Equity	1,114,584

Appendix 3. Budgeted Statement of Changes in Equity

CITY OF MARION				
Budgeted Statement of Changes in Equity				
Budget 2014/15 \$'000	3rd Review 2014/15 \$'000			Budget 2015/16 \$'000
			Accumulated Surplus	
353,221	340,053		Balance at beginning of period	363,239
5,900	7,146		Net Surplus/(Deficit)	10,424
140	16,668		Transfers from Reserves	0
(33)	(628)		Transfers to Reserves	(22)
359,228	363,239		Balance at end of period	373,641
			Asset Revaluation Reserve	
707,427	736,779		Balance at beginning of period	736,779
707,427	736,779		Balance at end of period	736,779
			Open Space Reserve	
1,275	1,288		Balance at beginning of period	888
33	(400)		Net change	22
1,308	888		Balance at end of period	910
			Other Reserves	
3,079	18,894		Balance at beginning of period	3,254
(140)	(15,640)		Net change	0
2,939	3,254		Balance at end of period	3,254
711,674	740,921		Total Reserves	740,943
1,070,902	1,104,160		Total Equity	1,114,584

Appendix 4. Budgeted Statement of Cash Flows

CITY OF MARION				
Budgeted Statement of Cash Flows				
Budget 2014/15 \$'000	3rd Review 2014/15 \$'000			Budget 2015/16 \$'000
			Cash Flows from Operating Activities	
77,807	79,650		<i>Receipts</i>	80,921
(61,652)	(62,669)		<i>Payments</i>	(58,791)
16,155	16,981		Net Cash Provided by Operating Activities	22,130
			Cash Flows from Financing Activities	
			<i>Receipts</i>	
12,628	10,116		Loans Received	5,388
			<i>Payments</i>	
(1,417)	(1,572)		Principal	(2,314)
11,211	8,544		Net Cash (Used In) Financing Activities	3,074
			Cash Flows from Investing Activities	
			<i>Receipts</i>	
657	1,555		Capital Grants/Subsidies &	0
			<i>Payments</i>	
(420)	(1,984)		Purchase of Land	(1,151)
(15,401)	(22,130)		Purchase of Buildings	(7,475)
(10,075)	(14,150)		Purchase/Construction of Infrastructure	(10,253)
(1,218)	(1,834)		Purchase of Equipment	(1,333)
0	(57)		Purchase of Furniture & Fittings	(175)
(1,016)	(2,189)		Purchase/Construction of Other Assets + Investments	(573)
(27,473)	(40,789)		Net Cash (Used In) Investing Activities	(20,960)
(107)	(15,264)		Net Increase/(Decrease) in Cash Held	4,243
6,081	28,065		Cash at Beginning of Reporting Period	12,801
5,974	12,801		Cash at End of Reporting Period	17,045

CITY OF MARION			
Budgeted Statement of Cash Flows			
Budget 2014/15 \$'000	3rd Review 2014/15 \$'000		Budget 2015/16 \$'000
		Notes to the Budgeted Statement of Cash Flows	
		1. Budgeted cash at the end of the reporting period	
5,974	12,801	Cash at Bank	17,045
5,974	12,801		17,045
		2. Reconciliation of Changes in Equity Resulting From Operations to Net Cash Provided by Operating Activities	
5,900	7,146	Increase/(Decrease) in Equity resulting from operations	10,124
		Items not involving cash	
12,958	13,136	Depreciation	13,821
(246)	(246)	Share of Profit SRWRA	(315)
(1,500)	(1,500)	Physical resources received free of charge	(1,500)
(657)	(1,555)	Capital Grant Revenue	0
10,555	9,835		12,006
16,455	16,981	Net Cash provided by Operating Activities	22,130
		3. Reconciliation of Budget Surplus/(Deficit) as per Funding Statement to Net increase in Cash	
0	1,076	Surplus/(Deficit) as per Funding Statement	4,221
(107)	(16,040)	Net Reserves Transfer	22
(107)	(14,964)	Net Increase/(Decrease) in Cash	4,243

Appendix 5. Budgeted Funding Statement

CITY OF MARION				
Budgeted Funding Statement				
Budget				
Budget 2014/15 \$'000	3rd Review 2014/15 \$'000			Budget 2015/16 \$'000
		Operating Revenue		
67,051	67,300	Rates		70,058
1,803	1,762	Statutory Charges		1,630
1,717	1,699	User Charges		1,633
5,667	5,903	Operating Grants & Subsidies		6,324
560	903	Investment Income		270
910	935	Reimbursements		770
399	1,088	Other		536
246	306	Net gain - SRWRA		315
78,353	79,896			81,536
		Operating Expenses		
32,777	31,692	Employee Costs		32,139
16,293	18,636	Contractual Services		14,561
5,086	4,822	Materials		4,668
770	830	Finance Charges		1,343
12,958	13,136	Depreciation		13,821
6,726	6,689	Other		6,080
74,610	75,805			72,612
		Operating Surplus/(Deficit) before Capital Revenues		8,924
3,743	4,091			
		Capital Revenue		
657	1,555	Capital Grants & Subsidies		-
1,500	1,500	Contributed Assets		1,500
-	-	Gain/(Loss) on Asset Disposal		-
2,157	3,055			1,500
		Net Surplus/(Deficit) resulting from operations		10,424
5,900	7,146			
12,958	13,136	add Depreciation		13,821
246	246	less Share of Profit SRWRA (excluding dividend)		315
18,612	20,036	Funding available for Capital Investment		23,930
		Capital		
13,914	16,644	less Capital Expenditure - Renewal		14,757
14,516	25,400	less Capital Expenditure - New		6,504
1,500	1,500	less Capital - contributed assets		1,500
(11,318)	(23,508)	Net Overall lending/(borrowing)		1,169

Budgeted Funding Statement				
Budget 2014/15 \$'000	3rd Review 2014/15 \$'000			Budget 2015/16 \$'000
			Funded by;	
			Loans	
12,628	10,116		Loan Principal Receipts (Net)	5,388
-	-		Loan Receipts/(Payments) from Sporting Clubs (Net)	-
1,417	1,572		less Loan Principal Repayments	2,314
11,211	8,544		Loan Funding (Net)	3,074
			Movement in level of cash, investments and accruals	
-	1,076		Cash Surplus/(Deficit) funding requirements	4,221
107	16,040		less Reserves (Net)	(22)
(107)	(14,964)		Cash/Investments/Accruals Funding	4,243
-	-		Funding Surplus/(Deficit)	-
11,318	23,508		Funding Transactions	(1,169)

Appendix 6. Service Improvements & New Initiatives

Service Improvements included in the Budget as per the Long Term Financial Plan	Timing/Ongoing	Total
Business Enterprise Centre	Ongoing	45,000
Marion Learning Festival	Ongoing	32,150
Harm Minimisation	Ongoing	6,242
Marion Sports Grant	Ongoing	10,000
Refugee Scholarship	Ongoing	1,500
Public Art Management project	Ongoing	7,550
Walk the Talk - reconciliation	Ongoing	4,255
Economic Diversification	Ongoing	25,000
Business Engagement	Ongoing	25,000
Marion Historical Village Pilot project	Ongoing	5,500
Rajah Reserve Pilot Community Capacity Building	Ongoing	5,797
Morphettville Sustainability Street	Ongoing	60,000
Community Capacity Building - project 4	Ongoing	15,500
Parkholme Community Centre	Ongoing	25,000
Community Capacity project 5	Ongoing	80,000
Community Capacity project 6	Ongoing	75,000
Art of Respect	Ongoing	6,000
Review of ageing Strategy & DDA action plan	Ongoing	10,000
SES Floodsafe Project	Ongoing	10,000
History Centre in Red House	Ongoing	73,671
Glandore Laneways	Ongoing	5,815
Marion City Band Five Year Agreement	Ongoing	15,710
NARI - New Arrival & Refugee Immunisation	Ongoing	8,366
Stormwater Quality Improvement & Planning	Ongoing	35,000
Library Collection Management Funding	Ongoing	28,000
Ramsay Avenue Reserve	Ongoing	6,200
Creating Biophilic Cities	2015/16 - 2017/18	30,000
Rajah Reserve Extra Maintenance	Ongoing	7,055
		659,311

New Initiatives to be considered for Funding 2015/16	Timing/Ongoing	Total
Resilient South Project	Ongoing	23,556

Appendix 7. Capital Works Program

ROAD RESEAL PROGRAM 2015/16				
Road Name	Suburb	Ward	From Street	To Street
Beaconsfield Terrace	Ascot Park	Woodlands	John Street	Robert Street
Birch Street	Clovelly Park	Warriparinga	Sturt Road	Ash Avenue
Mimosa Terrace	Clovelly Park	Warriparinga	South Road	Ash Avenue
Myrtle Grove	Clovelly Park	Warriparinga	Birch Street	Oak Avenue
Oak Avenue	Clovelly Park	Warriparinga	Myrtle Grove	Mimosa Terrace
Rosslyn Street	Clovelly Park	Woodlands	Harcourt Avenue	Glandore Avenue
Saxon Street	Clovelly Park	Warriparinga	Byron Avenue	Scott Avenue
Walker Avenue	Clovelly Park	Woodlands	Scottish Avenue	English Avenue
Wingfield Street	Clovelly Park	Woodlands	Newton Avenue	Norrie Avenue
York Avenue	Clovelly Park	Woodlands	Celtic Avenue	Australian Avenue
Aaron Avenue	Darlington	Warriparinga	Mostyn Road	Cul-De-Sac
Grace Road	Darlington	Warriparinga	Crystal Street	Aaron Avenue
Nathan Court	Darlington	Warriparinga	Aaron Avenue	End
Gemmell Road	Dover Gardens	Warracowie	Laurence Street	Council Boundary Hb
Howard Street	Dover Gardens	Warracowie	Scarborough Terrace	Branksome Terrace
Joyner Street	Dover Gardens	Warracowie	Morphett Rd	Branksome Terrace
Maitland Street	Dover Gardens	Warracowie	Morphett Road	Branksome Terrace
Winchester Street	Dover Gardens	Warracowie	Crown St	Clacton Rd
Yarmouth Road	Dover Gardens	Warracowie	Clacton Road	Bristol Street Eastern End
Arabrie Avenue	Edwardstown	Woodlands	Conmurra Avenue	Konando Terrace
Deloraine Road	Edwardstown	Woodlands	South Road	Waverley Avenue
Russell Terrace	Edwardstown	Woodlands	Furness Avenue	Flinders Street
Clark Avenue	Glandore	Woodlands	Gazeby Street	Pleasant Avenue
Marryatt Street	Glengowrie	Mullawirra	Ranelagh Street	Kipling Avenue
Penn Corner	Glengowrie	Mullawirra	St Giles Way	Wycombe Way
Rosslyn Street	Glengowrie	Mullawirra	Baker Street	Harding Street
Wendover Walk	Glengowrie	Mullawirra	St Peters Way	Chesham Road
Wilkins Street	Glengowrie	Mullawirra	Baker Street	Harding Street
Willoughby Avenue	Glengowrie	Mullawirra	Francis Avenue	Cul-De-Sac
Wycombe Way	Glengowrie	Mullawirra	Hazelmere Road	Chalfont Way
Alfonso Drive	Hallett Cove	Coastal	Antonia Circuit	Aroona Road
Anna Court	Hallett Cove	Coastal	Quailo Avenue	Cul-De-Sac
Blossom Terrace	Hallett Cove	Coastal	Quinvale Road	Cul-De-Sac
Boonga Street	Hallett Cove	Coastal	Kurnabinna Terrace	Peera Street
Brampton Court	Hallett Cove	Coastal	Ingleton Drive	Dead-End
Clifftop Crescent	Hallett Cove	Coastal	Central Avenue	End
Coringle Crescent	Hallett Cove	Coastal	Warilda Crescent (South)	Warilda Crescent (North)
Dart Street	Hallett Cove	Coastal	Osmanli Drive	Vennachar Drive
Fielders Way	Hallett Cove	Coastal	Quinvale Road	Cul-De-Sac
Luderitz Close	Hallett Cove	Coastal	Luderitz Close	Cul-De-Sac North
Madison Court	Hallett Cove	Coastal	Quailo Avenue	Cul-De-Sac
Nungamoora Street	Hallett Cove	Coastal	Munada Street	End
Oakvale Way	Hallett Cove	Coastal	Wayside Drive North	Wayside Drive South
Rosa Close	Hallett Cove	Coastal	Aroona Road	Cul-De-Sac
Second Street	Hallett Cove	Coastal	Central Avenue	End
Slade Crescent	Hallett Cove	Coastal	Quinway Court	Planters Drive
Wayside Drive	Hallett Cove	Coastal	Barramundi Drive	Nalimba Street
Carlton Terrace	Marino	Coastal	Bandon Terrace	Shaftesbury Terrace
Dudley Terrace	Marino	Coastal	Jervois Terrace	End
Esplanade	Marino	Coastal	Boundary	End
Nimboya Road	Marino	Coastal	Yomara Road	End
Lynne Court	Marion	Coastal	Tweed Aveune	Cul-De-Sac
Pethick Terrace	Marion	Coastal	Coolah Terrace	Melanto Terrace
Tweed Avenue	Marion	Coastal	Tilley Court	Lynne Court
Charnwood Street	Mitchell Park	Warriparinga	Waterman Terrace	Sampson Road
Emma Close	Mitchell Park	Warriparinga	Bradley Grove	Dead End
Geraldine Avenue	Mitchell Park	Warriparinga	Sampson Road	Waterman Terrace
Hester Avenue	Mitchell Park	Warriparinga	Bradley Grove	Kelly Grove
Kelly Grove	Mitchell Park	Warriparinga	Harkin Avenue	Cul-De-Sac
Kenmay Avenue	Mitchell Park	Warriparinga	Maldon Avenue	Mcinerney Avenue
Lodge Street	Mitchell Park	Warriparinga	Byard Terrace	Waterman Terrace
Maldon Avenue	Mitchell Park	Warriparinga	Karu Crescent	Mcinerney Avenue
Orange Grove	Mitchell Park	Warriparinga	Sturt Road	Cul-De-Sac
Raggatt Crescent	Mitchell Park	Warriparinga	Quick Road	Minke Avenue
Thorne Crescent	Mitchell Park	Warriparinga	Harlow Street	Thorne Crescent West
Woodland Road	Mitchell Park	Warriparinga	Bradley Grove	Bradley Grove

ROAD RESEAL PROGRAM 2015/16 - CONTINUED				
Crocker Road	Morphettville	Mullawirra	Claines Avenue	Dead End
Gordon Terrace	Morphettville	Mullawirra	Stephens Place	Alua Grove
Hamley Street	Morphettville	Mullawirra	Oaklands Road	Hendrie Street
Hunt Avenue	Morphettville	Mullawirra	Hendrie Street	Lloyd Street
Lloyd Street	Morphettville	Mullawirra	Houston Street	Hunt Street
Owen Street	Morphettville	Mullawirra	Houston Street	Hamley Street
Jacaranda Grove	Oaklands Park	Warracowie	Dwyer Road	Cul-De-Sac
Neville Court	Oaklands Park	Warracowie	Cul-De-Sac	Perrin Street
Christopher Court	Ohalloran Hill	Southern Hills	Christopher Grove	Cul-De-Sac
Craig Avenue	Ohalloran Hill	Southern Hills	Ella Crescent	Erin Place
Craig Court	Ohalloran Hill	Southern Hills	Craig Avenue	Cul-De-Sac
Bowaka Street	Park Holme	Mullawirra	Nilpena Avenue	Nunyah Avenue
Edwards Avenue	Park Holme	Mullawirra	Western Avenue	Ragless Avenue
Galbraith Street	Park Holme	Mullawirra	Duncan Avenue	Pildappa Avenue
Nunyah Avenue	Park Holme	Mullawirra	Rotorua Avenue	Hendrie Street
Sutherland Street	Park Holme	Mullawirra	Parsons Grove	Western Avenue
Tiparra Avenue	Park Holme	Mullawirra	Rotorua Avenue	Mulcra Avenue
Clement Street	Plympton Park	Mullawirra	Browning Avenue	South Terrace
Coles Street	Plympton Park	Mullawirra	Bray Street	Tarranna Avenue
Downer Street	Plympton Park	Mullawirra	Bray Street	Aldridge Avenue
Jordan Street	Plympton Park	Mullawirra	Bray Street	Aldridge Avenue
Milton Avenue	Plympton Park	Mullawirra	Park Terrace	Swinburne Avenue
Tarranna Avenue	Plympton Park	Mullawirra	Marion Road	Jackson Street
High Street	Seacliff Park	Southern Hills	Arthur Street	End
Eurunderee Avenue	Seacombe Gardens	Warracowie	Morphett Road	Rider Street
Fern Grove	Seacombe Gardens	Warracowie	Harbrow Grove	Russell Avenue
Kingston Avenue	Seacombe Gardens	Warracowie	Glamis Avenue	Alderman Avenue
Rider Street	Seacombe Gardens	Warracowie	Limbert Avenue	Eurunderee Avenue
Bangalla Road	Seaview Downs	Southern Hills	Davenport Terrace	Ross Street
Eyre Street	Seaview Downs	Southern Hills	Fowler Street	Kara Road
Mitchell Street	Seaview Downs	Southern Hills	Eyre Street	Keen Avenue
Carya Court	Sheidow Park	Southern Hills	Oakbank Crescent	Dead End
Pryor Loop	Sheidow Park	Southern Hills	Kew Court	Reserve
Pryor Loop	Sheidow Park	Southern Hills	Pryor Loop	Loop
Rees Court	Sheidow Park	Southern Hills	Rees Street	Cul-De-Sac
Rees Street	Sheidow Park	Southern Hills	Bryans Street	Heysen Drive
Tindall Court	Sheidow Park	Southern Hills	Tindall Crescent	Cul-De-Sac
Weanda Court	Sheidow Park	Southern Hills	Werlinga Road	Cul-De-Sac
Laurence Street	South Plympton	Woodlands	Daly Street	William Street
New Street	South Plympton	Woodlands	Cross Road	Pleasant Avenue
Wheaton Street	South Plympton	Woodlands	Wintrena Street	Towers Terrace
Greenock Drive	Sturt	Warriraringa	Parkmore Avenue	Grandview Road
Lindsay Street	Sturt	Warriraringa	Duncan Street	Maesbury Circuit
Lindsay Street	Sturt	Warriraringa	Maesbury Circuit	Inverell Avenue
Moss Street	Sturt	Warriraringa	Melbourne Street	Darlington Street
Travers Street	Sturt	Warriraringa	Marion Road	Bradman St
Austin Court	Trott Park	Southern Hills	Klippel Avenue	Cul-De-Sac
Cassab Court	Trott Park	Southern Hills	Adams Road	Cul-De-Sac
Coburn Court	Trott Park	Southern Hills	Klippel Avenue	Cul-De-Sac
Dobell Court	Trott Park	Southern Hills	Hessing Crescent	Cul-De-Sac
Hele Court	Trott Park	Southern Hills	Heysen Drive	Grieve Court
Hessing Crescent	Trott Park	Southern Hills	Heysen Drive	Tucker Court
Kahan Court	Trott Park	Southern Hills	Whiteley Drive	Cul-De-Sac
Kemp Court	Trott Park	Southern Hills	Whiteley Drive	Cul-De-Sac
Klippel Avenue	Trott Park	Southern Hills	Adams Road	Scarvel Avenue
Lyons Circuit	Trott Park	Southern Hills	Deakin Court	End
Meldrum Street	Trott Park	Southern Hills	Boyd Court	French Crescent
Ming Court	Trott Park	Southern Hills	Doulton Drive	Cul-De-Sac
Scarvell Avenue	Trott Park	Southern Hills	Adams Road	Klippel Avenue
Spode Court	Trott Park	Southern Hills	Doulton Drive	Cul-De-Sac
Dorset Avenue	Warradale	Warracowie	Cedar Avenue	Pine Avenue
Egmont Avenue	Warradale	Warracowie	Ballara Avenue	Mcarthur Avenue
Hobart Avenue	Warradale	Warracowie	Sturt Road	Gardiner Ave
Louise Avenue	Warradale	Warracowie	Balmoral Avenue	Astrid Avenue
Walkley Avenue	Warradale	Warracowie	Jeffery Avenue	Ballara Ave

KERB & WATER TABLE PROGRAM 2015/16				
Road Name	Suburb	Ward	From Street	To Street
Percy Avenue	Clovelly Park	Woodlands	Terra Avenue	Thirza Avenue
Windsor Avenue	Clovelly Park	Woodlands	English Avenue	Scottish Avenue
Yarmouth Road	Dover Gardens	Warracowie	Clacton Road	Bristol Street Eastern End
Arabrie Avenue	Edwardstown	Woodlands	Conmurra Avenue	Service Lane
Russell Terrace	Edwardstown	Woodlands	Furness Avenue	Flinders Street
Gilpippi Avenue	Edwardstown	Woodlands	Kordando Terrace	Service Lane
Konando Terrace	Edwardstown	Woodlands	South Road	Coongie Avenue
Konando Terrace	Edwardstown	Woodlands	Yanyarrie Avenue	Allambee Avenue
Lockhart Terrace	Edwardstown	Woodlands	Calstock Avenue	Weaver Street
Marryatt Street	Glengowrie	Mullawirra	Hardy Avenue	Meredith Avenue
Penn Corner	Glengowrie	Mullawirra	St Giles Way	Wycombe Way
Willoughby Avenue	Glengowrie	Mullawirra	Francis Avenue	Cul-De-Sac
Coringle Crescent	Hallett Cove	Coastal	Warilda Crescent (South)	Warilda Crescent (North)
Robertson Place	Marino	Coastal	Jervios Terrace	Rockford Place
Clyde Street	Marion	Warriparinga	Alison Avenue	Oakleigh Road
Emma Close	Mitchell Park	Warriparinga	Bradley Grove	Dead End
Kelly Grove	Mitchell Park	Warriparinga	Harkin Avenue	Hester Avenue
Maldon Avenue	Mitchell Park	Warriparinga	Karu Crescent	Mcinerney Avenue
Raggatt Crescent	Mitchell Park	Warriparinga	Thorne Crescent	Minke Avenue
Thorne Crescent	Mitchell Park	Warriparinga	Minkie Avenue	Thorne 2 Crescent West
Woodland Road	Mitchell Park	Warriparinga	Bradley Grove	Handley Avenue
Hunt Avenue	Morphettville	Mullawirra	Hendrie Street	Everest Avenue
Lloyd Street	Morphettville	Mullawirra	Houston Street	Hunt Street
Owen Street	Morphettville	Mullawirra	Houston Street	Hurst Street
Ellis Avenue	Morphettville	Mullawirra	Bray Street	Austral Terrace
Barry Road	Oaklands Park	Warracowie	Shearing Street	Doreen Street
Johnstone Road	Oaklands Park	Warracowie	Masters Avenue	Perrin Street
Osborne Street	Oaklands Park	Warracowie	Morphett Road	Barry Road
Coles Street	Plympton Park	Mullawirra	Bray Street	Tarranna Avenue
Downer Street	Plympton Park	Mullawirra	Bray Street	Aldridge Avenue
Jordan Street	Plympton Park	Mullawirra	Bray Street	Aldridge Avenue
Aldridge Avenue	Plympton Park	Mullawirra	Ferry Avenue	Park Terrace
Kingston Street	Plympton Park	Mullawirra	Bray Street	Tarranna Avenue
Eurunderee Avenue	Seacombe Gdns	Warracowie	Moonya Avenue	Reid Street
Gorda Place	Seacombe Gdns	Warracowie	Morphett Road	Greenasche Grove
New Street	South Plympton	Woodlands	Cross Road	Pleasant Avenue
Castle Street	South Plympton	Woodlands	Korana Street	Yapinga Street
Hele Court	Trott Park	Southern Hills	Heysen Drive	Strutt Court
Klippel Avenue	Trott Park	Southern Hills	Austin Court	Scarvel Avenue
Scarvell Avenue	Trott Park	Southern Hills	Reserve Street	Klippel Avenue
Eucla Avenue	Warradale	Warracowie	Gardiner Avenue	Sunshine Avenue
McLaughlan Avenue	Warradale	Warracowie	Macarthur Avenue	Lindley Avenue

STORMWATER DRAINAGE PROGRAM 2015/16				
Road Name	Suburb	Ward	From Street	To Street
Radstock Avenue	Morphettville	Mullawirra	Rosedale Avenue	Radstock Avenue
Keen Avenue	Seaview Downs	Southern Hills	Davenport Terrace	Ross Street
Hammersmith Avenue	Edwardstown	Woodlands	Cross Road	Hammersmith Avenue
Farne Terrace	Oaklands Park	Warracowie	Alison Avenue	End
Pindee Street	Hallett Cove	Coastal	The Cove Road	End
First Avenue	Hallett Cove	Coastal	South Avenue	Cul-de-sac
Maxwell Terrace	Glengowrie	Mullawirra	Duggan Avenue	Boundary
Nannagai Avenue	Hallett Cove	Coastal	Capella Drive	Reserve
Towers Terrace	Edwardstown	Woodlands	Lawerance Street	Castle

TRAFFIC DEVICES PROGRAM 2015/16		
Location		Ward
George Street / Dwyer Road Treatments	Marion / Oaklands Park	Warriparinga
Jervois Street	Edwardstown	Woodlands
Minor Traffic Control Treatments	Various	Various

RESIDENTIAL FOOTPATH PROGRAM (RENEWAL) 2015/16		
Road Name	Suburb	Ward
Proactive Footpath Works	Various	Various

Appendix 8. Rating Policy

This document sets out the policy of the City of Marion for the setting and collection of rates from its community. The policy has been prepared to ensure transparency and accountability under the Local Government Act 1999 (the Act) and it is the Council's intent when imposing rates to do so in a fair and equitable manner.

RATING POLICY

(1) Valuation Methodology and Adoption

Council uses Capital Value as the basis for valuing land within the Council area. Capital Value is the value of the land and all of the improvements on the land. The Council also continues to adopt the capital valuations distributed by the Valuer-General.

(See Annexure 1)

(2) Differential General Rates

All land within a council area, except for land specifically exempt under section 147 (2) of the Act is rateable. The Act provides for a council to raise revenue through a general rate, which applies to all rateable land, or through differential general rates, which apply to classes of land. Council uses a differential rating system to raise revenue based upon Land Use and will continue to do so to ensure a fair and equitable distribution of rates within the City of Marion. In applying this approach Council will take into consideration all prevailing economic conditions and changes and adjust its differential rates accordingly, to ensure an appropriate and fair equalisation of rates across all land use categories.

The differential general rate Land Use categories are as follows

Category 1	Residential
Category 2	Commercial – Shop
Category 3	Commercial – Office
Category 4	Commercial – Other
Category 5	Industrial – Light
Category 6	Industrial – Other
Category 7	Primary Production
Category 8	Vacant
Category 9	Other

These differential rates will be used to determine the rates in the dollar for all properties within the City of Marion area for the financial year. These rates will be specified in Council's rate declaration for each financial year.

(See Annexure 1)

(3) Minimum Rate

A minimum amount payable by way of general rates is determined to apply to the whole of an allotment (including land under a separate lease or licence) and only one minimum amount is payable in respect of two or more pieces of adjoining land (whether intercepted by a road or not) if they are owned by the same owner and occupied by the same occupier.

The Minimum Rate to apply to properties within the City of Marion will be detailed in Council's rate declaration for each financial year.

(See Annexure 1)

(4) Service Charge

The Council has decided not to impose any service charges for this financial year.

(5) Natural Resources Management (NRM) levy

The Council, under the Natural Resource Management Act 2004, is required to collect this levy. It does so by imposing a separate rate for all properties within the Council area.

For each financial year, the levy for each property will be determined by the total capital valuation within the City of Marion. The calculation is as follows;

- Total Capital Value divided by the Total Amount Required, (set for the financial year by the NRM Board) determines an appropriate rate in the dollar, this rate in the dollar will then be adopted to each property.

(See Annexure 1)

(6) Payment of Rates

The Council has determined that payment of rates for the 2015/16 financial year will be by four instalments, due on 1 September 2015, 1 December 2015, 1 March 2016 and 1 June 2016. However the total amount of rates may be paid in full at any time.

Council has determined that rates may be paid by the following methods;

- Australia Post – Post Office, Telephone or Internet
- Bpay – Telephone or internet payments
- Centrepay – Deductions directly from Centrelink deductions
- Direct Debit – Direct from either a Cheque or Savings account
- Eservices – Direct through the Councils Internet system
- In person - At Council Offices
- By Mail - Locked Bag 1 Oaklands Park SA 5046

(7) Late Payment of Rates

Council imposes an initial penalty (a fine) of 2% as prescribed under the Act on any payment for rates, whether by instalment or otherwise, that is received late. A payment that continues to be late is then charged a prescribed interest rate (which includes the amount of any previous unpaid fine and interest) on the expiration of each month that it continues to be late.

When the Council receives a payment in respect of overdue rates the Council applies the money received in accordance with Section 183 of the Act,

- First – to satisfy any costs awarded in connection with court proceedings;
- Second – to satisfy any interest costs;
- Third – in payment of any fines imposed;
- Fourth – in payment of rates, in chronological order (starting with the oldest account first).

(See Annexure 1)

(8) Rebates and Postponement of Rates

(8.1) Rate Rebate Policy

Refer to the Rate Rebate Policy attached.

(8.2) Rate Capping

Section 166(1)(i)(ii) of the Local Government Act 1999 provides the power to grant a discretionary rebate of rates where, amongst other things, there has been a rapid change in valuations.

The Council has determined to provide relief against a substantial increase in rates payable on residential land due to large increases in valuations by applying a rebate (capping) of general rates for eligible ratepayers.

Further information about this relief may be found in the Annual Business Plan and Budget (Section 7.7), including the qualifying criteria.

(8.3) Residential Construction on Vacant Land

Under Section 166 (1) (a) of the Act, and for the purpose of securing the proper development of the area, a discretionary rebate of general rates for the 2014/15 financial year will be granted in respect of an Assessment classed as vacant land by the Council, where:

- The Principal Ratepayer of the Assessment applies to the Council for the rebate prior to 30 June 2016, and
- The footings have been poured on the property by 30 June 2016, and

The amount of the rebate will be the difference between the general rate in the dollar applicable to Vacant land, and the general rate in the dollar applicable to Residential land. This is calculated by the number of days remaining between 1 July 2015 and 30 June 2016 from the date footings are poured for a residence on the land. Minimum Rate is still applicable.

(8.4) Postponement of Rates – Hardship

Section 182 of The Act permits the Council, on the application of the ratepayer, to partially or wholly remit rates or to postpone rates, on the basis of hardship. Where a ratepayer is suffering hardship in paying rates he/she is invited to submit an application in writing to the Council's Team Leader Rating Services. The Council treats such inquiries confidentially.

(8.5) Postponement of Rates – Seniors

An Application may be made to Council by ratepayers who meet the criteria required for qualification for the postponement under Section 182A of The Act. (see Annexure 1 for criteria)

(9) Sale of Land for Non-Payment of Rates

The Act provides that a council may sell any land where the rates have been in arrears for three years or more. Except in extraordinary circumstances, the Council enforces the sale of land for arrears of rates.

(10) Concessions

Pensioner and Self-Funded Retiree Concessions

The State Government announced on the 14th May 2015 that it will replace all Council Rate Concessions with the Cost of Living Concession for 2015-16.

Cost of Living Concession

Pensioners, low-income earners and self-funded retirees holding a Commonwealth Seniors Health Card will receive up to \$200 per year. This will come into effect on 1 July 2015. Eligibility has been extended to include pensioners and low-income earners who are tenants.

The concessions will be paid to recipients by cheque with payments expected to be made in about September 2015 (and to tenants by early 2016).

Home owners who currently receive the council rate concession will not need to apply separately for this concession.

For further information contact the Concessions Hotline on 1800 307 758.

~~Government concessions are granted under the Rates and Land Tax Remission Act 1986, and are only applicable for the principal place of residence.~~

(10.1) Pensioner Concessions

~~An eligible pensioner must hold a pension card, state concession card or be a TPI pensioner and be eligible prior to 1st September in the current financial year. Application forms are available and administered by the Department for Communities and Social Inclusion (DCSI) Ph. 1800 307 758. Further information can be obtained at www.dcsi.sa.gov.au~~

(10.2) Concessions for Self-Funded Retirees

~~Self-funded retirees meeting certain conditions may be entitled to a concession on rates for their principal place of residence. Application forms are available and administered by Revenue SA. Ph 1300 366 150. Further information can be obtained at www.revenuesa.sa.gov.au~~

(10.3) Unemployed Persons Concessions

~~The Department for Communities and Social Inclusion (DCSI), through Families SA, may assist with the payment of Council rates for the principal place of residence. Further information can be obtained at www.dcsi.sa.gov.au~~

RATE REBATE POLICY

(1) Policy Statement

Council has decided to adopt a Rate Rebate Policy for all rateable land within the Council's area which is applied in accordance with Sections 159 to 166 of the Act. This Policy will assist the Council as a decision making function and is intended to provide guidance to the community as to the matters that the Council will take into account in deciding an application for a rebate.

The Policy also sets out the type of land use for which the Council must grant a mandatory rebate of rates and the percentage amount applicable, and those types of land use where the Council has the ability to grant a discretionary rebate of rates. Rebates will only be available when the applicant satisfies the requirements under both the Act and, where appropriate, the requirements of this Policy.

(2) Mandatory Rebates

Mandatory rate rebates will be granted by Council at the prescribed rate in accordance with Sections 159 to 165 of The Act.

S160 – Health Services	100% Rebate
S161 – Community Services (Including Housing Associations)	75% Rebate
S162 – Religious Purposes	100% Rebate
S163 – Public Cemeteries	100% Rebate
S164 – Royal Zoological Society of SA	100% Rebate
S165 – Educational Purposes	75% Rebate

Where the Council is satisfied from its own records, or from other sources, that a person or body meets the necessary criteria for a mandatory rate rebate, the Council will grant the rebate accordingly. Where the Council is not satisfied based upon the information in its possession or otherwise does not hold relevant information it will require the person or body to lodge an application in accordance with this Policy.

Where a person or body is entitled to mandatory rate rebate of 75% only, the Council may increase the rebate up to a further 25%. The Council may grant this further 25% rebate upon application.

Where an application is made to the Council for a rebate of up to a further 25% the application will be determined and written notice will be provided to the applicant of its determination of that application.

(3) Discretionary Rebates

A discretionary rate rebate may be granted by Council at its absolute discretion up to and including 100% relief to any cases pursuant to Section 166 of the Act.

Any persons or bodies seeking a discretionary rebate, will be required to submit an application form to the Council and provide to the Council such information as stipulated on the application form and any other information that the Council may reasonably require.

(4) Application

The Council will inform the community of the provisions for rate rebate under the Act by the inclusion of suitable details in the Rating Policy Summary distributed with the annual rate notice.

Application forms may be obtained from the Council office located at 245 Sturt Road, Sturt.

The Council will advise an applicant for a rebate of its determination of that application in due course, after receiving the application and receiving all information requested by the Council. The advice will state –

- if the application has been granted, the amount of the rebate; or
- if the application has not been granted, the reasons why.

(5) In regards to prescribed discretionary rate rebates the Council will take into account, in accordance with Section 166(1a) of the Act, the following matters –

- The nature and extent of Council services provided in respect of the land for which the rebate is sought, in comparison to similar services provided elsewhere in the Council area;
- The community need that is being met by activities carried out on the land for which the rebate is sought; and
- The extent to which activities carried out on the land, for which the rebate is sought, provides assistance or relief to disadvantaged persons ; and
- Such other matters as the Council considers relevant.

(6) The Council may take into account other matters considered relevant by the Council including, but not limited to, the following–

- Why there is a need for financial assistance through a rebate;
- The level of rebate (percentage and dollar amount) being sought and why it is appropriate;
- The extent of financial assistance, if any, being provided to the applicant and/or in respect of the land by Commonwealth or State agencies;
- Whether the applicant has made/intends to make applications to another Council;
- Whether, and if so to what extent, the applicant is or will be providing a service within the Council area;
- Whether the applicant is a public sector body, a private not for profit body or a private for profit body;
- Whether there are any relevant historical considerations that may be relevant for all or any part of the current Council term;
- The desirability of granting a rebate for more than one year;
- Consideration of the full financial consequences of the rebate for the Council;
- The time the application is received;

- The availability of any community grant to the person or body making the application;
- Whether the applicant is in receipt of a community grant; and
- Any other matters and policies of the Council, which the Council considers relevant.

All persons or bodies wishing to apply to the Council for a discretionary rebate of rates must do so on or before 31 May in that financial year.

- The Council may grant a rebate of rates on such conditions as the Council thinks fit.
- The Council may, for proper cause, determine that an entitlement to a rebate of rates under the Act no longer applies.
- Where an entitlement to a rebate of rates ceases or no longer applies during the course of a financial year, the Council is entitled to recover rates, or rates at the increased level (as the case may be), proportionate to the remaining part of the financial year.

It is an offence for a person or body to make a false or misleading statement or representation in an application, or to provide false or misleading information or evidence in support of an application made (or purporting to be made) under the Act.

The maximum penalty for this offence is \$5,000.

If a person or body has the benefit of a rebate of rates and the grounds on which the rebate has been granted cease to exist, the person or body must immediately inform the Council of that fact and (whether or not the Council is so informed) the entitlement to a rebate ceases. If a person or body fails to do so that person or body is guilty of an offence.

The maximum penalty for this offence is \$5,000.

(7) Delegation

The Council has delegated its power, pursuant to Section 44 of the Act, to grant applications for mandatory rebates that meet the requirements of the Act, to the Chief Executive Officer.

The Council has delegated its power, pursuant to Section 44 of the Act to determine applications and to grant a discretionary rebate of rates, to the Chief Executive Officer subject to the following condition:

- Where the discretionary rebate is not more than \$5,000.

(8) Review of Rebate

A person or a body aggrieved by a determination of the Council in respect of an application for a rebate may, within 14 days of the date of the notice of determination, seek a review of that decision in accordance with the Council's Internal Review of Council Decisions Policy.

(9) Community Grants

If an application for a rebate is unsuccessful, the Council has an absolute discretion to then treat the application as one for a community grant and to determine it in accordance with the Council's Community Grant's Policy.

(10) Availability of Policy Documents

Policy documents are available for inspection at the Council offices and on the website at www.marion.sa.gov.au. Persons may obtain a copy of any Policy document upon payment of the fee set by the Council.

DISCLAIMER

A rate cannot be challenged on the basis of non-compliance with this Policy and must be paid in accordance with the required payment provisions.

Where a ratepayer believes that the Council has failed to properly apply this Policy he/she/it should raise the matter with the Council. In the first instance contact the Council's Team Leader – Rating Services on 8375 6617 to discuss the matter. If, after this initial contact, a ratepayer is still dissatisfied they should write to the Chief Executive Officer, City of Marion, PO Box 21, Oaklands Park, SA 5046.

Annexure 1

1. Valuation Methodology and Adoption

Under the Act, the Council may adopt one of three valuation methodologies to value the properties in its area. They are:

- Capital Value – the value of the land and all of the improvements on the land.
- Site Value – the value of the land and any improvements which permanently affect the amenity of use of the land, such as drainage works, but excluding the value of buildings and other improvements.
- Annual Value – a valuation of the rental potential of the property

The Council considers that the Capital Value method of valuing land provides the fairest method of distributing the rate burden across all ratepayers on the following basis:

- The equity principle of taxation requires that ratepayers of similar wealth pay similar taxes and ratepayers of greater wealth pay more tax than ratepayers of lesser wealth;
- Property value is a relatively good indicator of wealth and capital value, which closely approximates the market value of a property, provides the best indicator of overall property value;
- The distribution of property values throughout the Council area is such that few residential ratepayers will pay significantly more than the average rate per property.

Any ratepayer dissatisfied with the valuation made by the Valuer-General may object in writing to the Valuer-General, served personally or by post, within 60 days of receiving a rate notice, explaining the basis for the objection. This is provided that ratepayer has not:

- (a) previously received a notice of this valuation under the Act, in which case the objection period is 60 days from the receipt of the first notice; or
- (b) previously raised an objection to that valuation.

The 60 day objection period may be extended by the Valuer-General where it can be shown there is reasonable cause to do so.

It is important to note that the lodgement of an objection does not change the due date for payment of rates.

2. Differential General Rates

All land within a council area, except for land specifically exempt (e.g. crown land, council occupied land and other land prescribed under the Act – refer to Section 147), is rateable. The Act provides for a council to raise revenue for the broad purposes of the council through the imposition of a single general rate or through differential general rates that apply to all rateable properties within the council area.

Following a review of rating options available under the Act during the 2002/2003 financial year, the Council consulted extensively with the community on this issue and concluded that a differential rating system would improve the equity in rate distribution across the community. The review included a comparison of rating methods and rates by land use within the Adelaide metropolitan area.

Differential general rates are based on Land Use as determined in the Local Government (General) Regulations 2013 under the Act. If a ratepayer believes that a particular property has been wrongly classified by the Council as to its land use, then they may object (to the Council) to that land use within 60 days of being notified. A ratepayer may discuss the matter with a Rates Officer, on 8375 6600 in the first instance. The Council will provide, on request, a copy of Section 156 of the Act which sets out the rights and obligations of ratepayers in respect of objections to a land use.

An objection to the land use:

- must be in writing
- must set out-
 - the grounds of the objection; and
 - the land use (being a land use being used by the Council as a differentiating factor) that should, in the objector's opinion, have been attributed to the land; and
- must be made within 60 days after the objector receives notice of the particular land use to which the objection relates.
- this 60 day objection period may be extended where it can be shown there is reasonable cause to do so.

The Council may then decide the objection as it sees fit and notify the ratepayer. A ratepayer also has the right to appeal against the Council's decision to the Land and Valuation Court. It is important to note that the lodgement of an objection does not change the due date for payment of rates.

3. Minimum Rate

The reasons for imposing a minimum amount payable by way of general rates are:

- The Council considers it appropriate that all rateable properties make a contribution to the cost of administering the Council's activities;
- The Council considers it appropriate that all rateable properties make a contribution to the cost of creating and maintaining the physical infrastructure that supports each property.

No more than 35% of properties will be subject to the minimum amount.

4. Natural Resource Management Levy

It is important to note that Council is required to collect this levy under the Natural Resource Management Act 2004 and operates as a revenue collector for the Natural Resources Management Board in this regard. It does not retain this revenue or determine how the revenue is spent.

For further information contact the board by phone 8273 9100 , email reception@adelaide.nrm.sa.gov.au

5. Late Payment of Rates

Under the Act, the Council applies penalties (fines and interest) to arrears of rates (i.e rates which are not paid on or before the due date). The Council issues a final notice for payment of rates when rates are overdue i.e. unpaid by the due date. If rates remain unpaid more than 21 days after the issue of the final notice then the Council may refer the debt to a debt collection agency for collection. The debt collection agency may charge collection fees to the ratepayer.

The Council has adopted a policy to assist ratepayers experiencing difficulty in making their rate payment by the due date. The Council will consider approving extended payment provisions or, in circumstances where hardship can be demonstrated, deferring the payment of rates.

The Council may be prepared to remit penalties for late payment of rates where ratepayers can demonstrate hardship or sufficient other reason for late payment.

All applications for remissions must be in writing, addressed to: Rating Services Section, City of Marion, PO Box 21, Oaklands Park, SA 5046.

6. Discretionary Rebate

The Act requires the Council to rebate the rates payable on certain land ('mandatory rebates'). The Act, at section 166, also empowers the Council to grant discretionary rebates of rates of up to 100% of the rates and/or charges payable. The Council, in considering discretionary rebates, must balance the benefits of providing rebates, with the impact that such rebates have on its overall income (and hence upon the general ratepayer base). To promote the transparency of this process the Council has adopted a Rate Rebate Policy. A copy of this Policy is available at the Council offices or on Council's website at www.marion.sa.gov.au.

7. Postponement of Rates – (Seniors)

The following criteria must be satisfied before the postponement is granted.

- The person is a prescribed ratepayer, or the spouse of a prescribed ratepayer;
- A prescribed ratepayer means the holder of a current State Seniors Card or a person eligible to hold such a card who has applied but is yet to be issued with a card.
- Rates are payable on the principal place of residence.
- The land is owned by the prescribed ratepayer, or the prescribed ratepayer and his or her spouse, and no other person has an interest, as owner, in the land.
- Any current mortgage over the property which was registered prior to 25 January 2007 will be no more than 50% of the Valuer-General's capital value of the property.

An application must be made in the prescribed manner and form and be accompanied by such information as the Council may require. Any rates which are postponed will become due and payable when:

- the title to the land is transferred to another person; or
- there is failure to comply with a condition of postponement.

A minimum amount of \$500 of the annual rates must be paid.

An entitlement to a remission will be applied to the proportion of the rates that has not been postponed, unless notice to the contrary is received in writing from the owner.

Interest will accrue on the amount postponed at the prescribed rate per month, under the Act until the amount is paid.

Should the entitlement to a postponement cease to exist, the owner of the land must inform the Council in writing, unless the rates and any interest have been paid in full.

Appendix 9. Treasury Management Policy

POLICY STATEMENT:

INTRODUCTION

This policy provides clear direction to the management, staff and Council in relation to the treasury function. It underpins Council's decision-making regarding the financing of its operations as documented in its annual budget, long-term financial plan, projected and actual cash flow receipts and outlays.

Council is committed to adopting and maintaining a long-term financial plan and operating in a financially sustainable manner.

POLICY OBJECTIVES

This Treasury Management Policy establishes a decision framework to ensure that:

- funds are available as required to support approved outlays;
- interest rate and other risks (e.g. liquidity and investment credit risks) are acknowledged and responsibly managed;
- the net interest costs associated with borrowing and investing are reasonably likely to be minimised on average over the longer term

OTHER RELATED POLICIES

Reserve Funds Policy

DEFINITIONS

Financial Assets include cash, investments, receivables and prepayments. Equity held in a Council business is normally regarded as a financial asset but is excluded for the purpose of calculating Local Government published financial indicators. Also, inventories and land held for resale are not regarded as financial assets.

Financial Sustainability is achieved where planned long-term service and infrastructure levels and standards are met without unplanned increases in rates or disruptive cuts to services.

Net Financial Liabilities equals total liabilities less financial assets, where financial assets for this purpose include cash, investments, receivables and prepayments, but excludes equity held in a Council business, inventories and land held for resale.

Interest Cover Ratio indicates the extent to which a Council's operating revenues are committed to interest expenses.

Net Financial Liabilities Ratio indicates the extent to which net financial liabilities of a Council could be met by its operating revenue.

Non-financial or Physical Assets means infrastructure, land, buildings, plant, equipment, furniture, and fittings, library books and inventories.

Operating Revenues are “operating revenues” as shown in the Income Statement but exclude profit on disposal of non-financial assets and grants and contributions received specifically for new/upgraded infrastructure and other assets, e.g. from a developer. For Local Government published financial indicators calculated where the denominator specified is total operating revenue, Natural Resource Management (NRM) levy revenue is excluded. For the purpose of calculating the **Interest Cover Ratio** investment income also is excluded from the denominator.

Rates Revenue is general and other rates net of the impact of rate rebates and revenue from the NRM levy.

PRINCIPLES

Treasury Management Strategy

Council’s operating and capital expenditure decisions are made on the basis of:

- identified community need and benefit relative to other expenditure options;
- cost effectiveness of the proposed means of service delivery; and,
- affordability of proposals having regard to Council’s long-term financial sustainability (including consideration of the cost of capital and the impact of the proposal on Council’s Net Financial Liabilities and Interest Cover ratios)

Council manages its finances holistically in accordance with its overall financial sustainability strategies and targets. This means Council will:

- maintain target ranges for both its Net Financial Liabilities and Interest Cover ratios;

Net Financial Liabilities ratio: Between 0 - 50%

Interest Cover ratio: Between 0 - 5%

- borrow funds in accordance with the requirements set out in its Long-Term Financial Plan;
- not utilise borrowings to finance operating activities or recurrent expenditure;
- endeavour to fund all capital renewal projects from operating cash flows and borrow only for major new/upgrade capital projects, having regard to sound financial management principles and giving consideration to inter-generational equity for the funding of long term infrastructure projects;
- not retain and quarantine money for particular future purposes unless required by legislation or contractual agreement with other parties (related policy : Reserve Funds Policy);

- apply any funds that are not immediately required to meet approved expenditure (including funds that are required to be expended for specific purposes but are not required to be kept in separate bank accounts) to reduce its level of borrowings or to defer and/or reduce the level of new borrowings that would otherwise be required.

Borrowings

All borrowings will be subject to Council approval on the recommendation of the Director responsible for Financial Services.

To ensure an adequate mix of interest rate exposures, Council will structure its portfolio of borrowings to ensure an optimal Treasury Management position, taking into account all borrowing options including fixed and variable terms. In order to spread its exposure to interest rate movements, Council will aim to have a variety of maturity dates on its fixed interest rate borrowings over the available maturity spectrum.

Council will establish, and make extensive use of, a *long-term variable interest rate borrowing facility / LGFA's Cash Advance Debenture facility* that requires interest payments only and that enables any amount of principal to be repaid or redrawn at call. The redraw facility will provide Council with access to liquidity when needed.

Investments

Council funds that are not immediately required for operational needs and cannot be applied to either reduce existing borrowings or avoid the raising of new borrowings will be invested. The balance of funds held in any operating bank account that does not provide investment returns at least consistent with 'at call' market rates shall be kept at a level that is no greater than is required to meet immediate working capital requirements.

Council funds available for investment will be lodged 'at call' or, having regard to differences in interest rates for fixed term investments of varying maturity dates, may be invested for a fixed term. In the case of fixed term investments the term should not exceed a point in time where the funds could otherwise be applied to cost-effectively defer the need to raise a new borrowing or reduce the level of Council's variable interest rate borrowing facility.

When investing funds Council will select the investment type which delivers the best value, having regard to investment returns, transaction costs and other relevant and objectively quantifiable factors.

Investments fixed for a period greater than 12 months are to be approved by Council.

Council may from time to time invest surplus funds in:

- deposits with the Local Government Finance Authority;
- bank interest bearing deposits;
- bank accepted/endorsed bank bills;
- bank negotiable Certificate of Deposits;
- State/Commonwealth Government Bonds.

Investment of surplus funds outside of the above investment choices must be reported to Council for approval.

Examples of specific investment activities Council would not participate in include shares in private/public companies, listed or unlisted property trusts and derivatives.

Reporting

In accordance with Section 140 of the Local Government Act, a report will be presented to Council annually which will summarise the performance of the investment portfolio.

RELEVANT LEGISLATION

For Borrowings

- Local Government Act, 1999
 - Section 44/Section 122/Section 134
- Regulations 5 and 5B of the Financial Management Regulations under the Act

The main legislative provisions in the Local Government Act covering borrowings are:

- *Section 44 – a Council must approve all borrowings and the legislation clearly states that the power to borrow cannot be delegated (for simplicity many Councils appropriately just have all proposed borrowings for the year approved at the time the annual budget is adopted)*
- *Section 22 – a Council's strategic managements plans must include an assessment a Council's proposals with respect to debt levels*
- *Section 134 – empowers a Council to borrow and requires a Council to consider expert advice before entering into financial arrangements for the purpose of managing, hedging or protecting against interest rate movements and other risks associated with borrowing money*
- *Regulations 5 and 7 of the Financial Managements Regulations under the Act – require the preparation of Cash Flow Statements (including financing transactions) covering Councils' Long-term Financial Plans and Budgets*

For Investments

- Local Government Act, 1999
 - Section 47/Section 139/Section 140

The main Local Government Act provisions covering investments are:-

- *Section 47 – prohibits a Council from directly acquiring shares in a company*
- *Section 139 – empowers a Council to invest and requires that the power of investment be exercised with the care, diligence and skill that a prudent person of business would exercise in managing the affairs of other persons. Section 139 also requires Council to avoid investments that are speculative or hazardous in nature*
- *Section 140 – requires that a Council review the performance of its investments at least annually*

Appendix 10. Asset Management Policy

POLICY STATEMENT

City of Marion owns and manages assets in order to provide services to the Community for current and future generations. This Policy supports informed and strategic decision making on the provision of assets to support services.

SCOPE

This policy applies to Council assets within the City of Marion that are owned, managed and under the care control and management of Council.

CONTEXT

The City of Marion currently owns and maintains over \$1 billion worth of assets including infrastructure (e.g. roads, drainage), land, buildings, furniture and fittings, and equipment. These assets make up the social and economic infrastructure that enables the provision of services to the community and businesses, playing a vital role in the local economy and on quality of life. Asset management is a critical tool in ensuring appropriate provision is made for the long-term management of Council assets, and their impacts on all areas of service planning and delivery.

The *Local Government Act 1999* provides the highest level authorising framework for councils to conduct their business. The Act sets out the functions of a council which provides the basis for determining service provision and associated asset management. The Act makes explicit that councils have a role to play in planning, protecting, managing, developing, promoting, improving, restoring and enhancing their local communities. Asset management is a critical element in undertaking these functions.

The *Local Government Act 1999* also requires that Councils must develop and adopt plans (to be collectively called the strategic management plans) for the management of its area including the extent to which any infrastructure will need to be *maintained, replaced or developed* by the council.

The City of Marion's Strategic Management Framework provides the overarching framework that supports Council in setting strategic direction and making determinations relating to priorities and resource allocation. The Community Plan- Towards 2040 and the Council Plan – Towards 2025, provide clarity on strategic direction and focus for the City of Marion over the next 30 years, and articulate how City of Marion will undertake its role and functions as described in the *Local Government Act 1999*. Decisions regarding asset provision and management are a critical element in the delivery of the Plans.

This policy sets the principles that govern the provision and management of assets in order to deliver asset related services and programs. The strategic management framework sets

out the process to determine the life cycle cost and funding requirements of each service for current and future generations. The Asset Management Plans and Long Term Financial Plans are the mechanisms by which the asset related priorities are resourced to ensure delivery of strategic outcomes.

DEFINITIONS

Asset

An individual or group of physical objects, which has value and enables services to be provided.

Asset Management

The combination of management, financial, economic, engineering and other practices applied to physical assets with the objective of providing the required service level in the most cost effective manner.

Lifecycle Cost

The total cost of an asset throughout its life including planning, design, construction, acquisition, operation, maintenance, rehabilitation and disposal costs.

Asset Sustainability Index

Provides a measure as to whether Council's asset base is being adequately maintained. It expresses as a percentage the proportion of the total asset value consumed (depreciation) compared to the amount spent in preserving the asset (capital replacement/renewal).

*further definitions included in the Strategic Asset Management Framework presented below

PRINCIPLES

The following key principles will define Council's approach to asset management.

1. Assets exist to support the delivery of services to the service levels adopted by Council.
2. All relevant legislative requirements together with political, social and economic environments are to be taken into account in asset management.
3. Asset management is an integral element of Strategic Management and forms part of key strategic management plans.
4. Asset management decisions are based on Council's Strategic Asset Management Framework (as described below). The framework comprises an assessment of asset criticality, based on priority 1-critical, priority 2-important and priority 3-aspirational/discretionary; and asset action based on asset maintenance before renewal and renewal before new/upgrade (where it is cost effective to do so).

5. Asset renewal actions will consider all options and opportunities for more efficient and effective means of service delivery prior to investment.
6. Council will consider asset ownership and management model options in its strategic asset decision making.
7. Prioritisation of new asset investments and asset disposal decisions are based on an evaluation of potential public value, encompassing consideration of such criteria as asset utilisation potential, benefits, risks, ownership and management options, life cycles and costs.
8. Asset disposal will occur following a transparent process, aligned with all legislative requirements.
9. Systems including an effective internal control structure are established and adhered to, to provide responsibility and accountability for asset conditions, usage and performance.
10. Council will maintain Long Term Asset Management Plans that identify current and future asset management requirements within the context of the Strategic Management Framework.
11. Council's Long Term Financial Plan will align with Asset Management Plans to ensure adequate financial forecasts for asset management.
12. Council recognises the need to maintain its asset base and will target a long term asset sustainability index averaging 95-100%.
13. Council will use the Asset Management Sustainability Reserve (refer 'Reserve Fund Policy') to assist with funding Long Term Asset Management requirements.

STRATEGIC ASSET MANAGEMENT FRAMEWORK

In order for assets to be managed in a way that ensures efficient, effective and sustainable service delivery all assets are assessed using a decision-making matrix based on asset criticality and priority for action.

1. Strategic Asset Criticality

All City of Marion assets are categorised to determine their criticality, based on the definitions below.

Priority 1- Critical	<ul style="list-style-type: none"> Those assets that are <u>essential</u> in discharging council's role and functions as set out in the LG Act 1999 eg to provide infrastructure for its community and for development within its area (including infrastructure that helps to protect any part of the local or broader community from any hazard or other event, or that assists in the management of any area); Those assets that will result in <u>severe</u> consequence to community, or financial, business or service levels in event of failure, repurposing or disposal.
Priority 2- Important	<ul style="list-style-type: none"> Those assets that contribute <u>significantly</u> to the role and function of council under the LG Act. Those assets that are important in the delivery of identified services, with <u>major/moderate</u> consequence to community, or financial, business or service levels in event of failure, repurposing or disposal.
Priority 3- Aspirational/ Discretionary	<ul style="list-style-type: none"> Those assets that <u>contribute</u> to the role and functions of council under the LG Act. Those assets that <u>contribute</u> to the achievement of CoM Community aspirations and council outcomes. Those assets that contribute to the delivery of identified services, with <u>minor</u> consequence to community, or financial, business or service levels in event of failure, repurposing or disposal.

2. Asset Management Actions

All actions associated with asset management are categorised to determine their priority based on the definitions provided below. Asset management will follow an approach based on maintenance before renewal and renewal before new/upgrade (where it is cost effective to do so).

Maintain	All operational actions necessary for retaining an asset as near as practicable to its original condition, but excluding rehabilitation or renewal. Maintenance <u>does not increase the service potential</u> of the asset or keep it in its original condition, it slows down deterioration and delays when rehabilitation or replacement is necessary (IIMM 2011).
Renew/Replace	Restores, rehabilitates, refurbishes existing asset to its original capacity. <u>Returns service capability</u> of the asset up to that which it had originally (AIFM Guidelines 2009).
New/Develop/Upgrade	Enhancements to an existing asset or creation of a new asset to provide <u>higher service levels, or new service level/output</u> that did not exist beforehand. Also includes the extension/expansion of an existing asset to provide benefits to a new user group. May also increase the life of the asset beyond that which it had originally (AIFM Guidelines 2009).

3. Strategic Asset Management Decision Making Matrix

Strategic decisions on asset management are made based on consideration of asset criticality and priority for action.

	Priority 1- Critical	Priority 2- Important	Priority 3- Aspirational/ Discretionary
Priority 1- Maintain			
Priority 2- Renew			
Priority 3- New/Develop/Upgrade			



Any decision that falls in the green section of the matrix is considered operational/business as usual.

- These decisions are automatically planned for and funded as part of the Annual Business Planning and Budgeting process.
- These decisions are automatically reflected in the Asset Management Plans and Long Term Financial Plan.
- Decisions made on renewal actions will consider all options and opportunities for more efficient and effective means of service delivery prior to investment.



Any decision that falls in the yellow section of the matrix is considered beyond operational/business as usual.

- These decisions are automatically referred to the 'new initiatives' process to be assessed and prioritised for action. This process is a critical element of the Annual Business Plan and Budgeting process to ensure Council considers potential funding of prioritised initiatives as part of the setting of the budget.
- These actions are not reflected in the Asset Management Plans or Long Term Financial Plan until Council has made a decision to implement the action.

Appendix 11. Fees and Charges Policy

POLICY STATEMENT:

Council will adopt a Fees and Charges Schedule on an annual basis separated between Statutory and User Charges. Where Council's Fees and Charges are not of a statutory nature, Council will apply the principle of user pays and where possible recover the full cost of operating or providing the service or goods. Where it can be demonstrated that members of the community are unable to meet the full cost, concessions may apply.

DEFINITIONS:

Statutory Charges - fees from regulatory services. They are associated with the granting of a permit/license or the regulation of an activity

User Fees/Charges - revenues from the sale of goods and services or rent of property facilities. They are discretionary charges for which the payer receives a direct benefit.

PRINCIPLES:

The Fees and Charges Schedule details the user charges to be set by Council and the current statutory charges set by the State Government in regulations.

User Charges set by Council includes:

- Swimming Pool Fees
- Land Clearing Fees
- Library Service Fees
- Halls/Community Centre Hire Fees
- Recreational Fees

Statutory Charges set by State Government in regulations includes:

- Animal Registration Fees
- Parking Infringements
- By Laws
- Development Assessment Fees

The statutory fees and charges listed may be amended at any time during the financial year. The Fees and Charges Schedule will be updated as statutory charges are amended.

Concessions can be applied for by members of the community in relation to User Charges. These applications are required to be in writing on the basis that it can be demonstrated that due to financial hardship they are unable to meet the full cost. Council will consider applications for concessions on a case by case basis.

The relevant work areas and community groups have been consulted in relation to the proposed fees and charges and the following factors have been examined when determining the proposed fees:

- the cost of providing the service, inclusive of overhead costs
- the importance of the service to the community
- market comparison of fees and pricing structures with other enterprises who offer a similar service
- the level of service/facility provided by the City of Marion
- increase in statutory charges set by regulation

Appendix 12. Reserve Funds Policy

POLICY STATEMENT:

Council will maintain Accounting Reserves as a means by which to separate monies for a particular purpose.

DEFINITIONS:

Reserve - any part of the accumulated surplus of Council or controlling authority set aside for a particular purpose.

PRINCIPLES:

Council has established the following reserves:

Asset Revaluation Reserve

Purpose - this is a statutory reserve fund required under Australian Accounting Standards. The balance of this reserve represents net increments associated with the revaluation of non-current assets.

Open Space Reserve

Purpose - this reserve has been established to account for the following:

- I. set aside open space contributions provided by developers in accordance with the Development Act (conditions may apply)
- II. separate net proceeds associated with Road Closures.
- III. net proceeds associated with disposal of minor land holdings
- IV. funds received from the 'Urban Trees Fund'

Use of Fund - monies can be applied to the development of Open Space facilities as approved by Council and in accordance with the Open Space Policy (pending). Interest revenues earned on contributions provided by developers are transferred to the Fund.

Grants/Carry Forward Projects Reserve

Purpose - this reserve was created to account for:

Grants received in advance - occasionally a funding body has provided Grant funds relating to the following financial year in advance. When this has occurred it has been necessary to transfer these funds to this reserve so that they can be matched against the expenditures planned to be incurred in the next financial year.

Unexpended Grants - when grant monies have not been fully acquitted in the financial year this reserve is used to transfer the unexpended balance to the following financial year.

Carryovers - typically represent unspent capital and service improvement budgets carried forward to the following financial year.

Use of Fund - monies are utilised in accordance with the initial transfer of funds

Asset Sustainability Reserve

Purpose - this is a reserve fund established to:

- I. Primary Purpose – Provide Council with the ability to access sufficient funds to enable it to respond to a major infrastructure failure or fund an infrastructure gap identified in periodic asset audits. A minimum balance of \$2 million will be retained in the Asset Sustainability Reserve for this purpose.
- II. Assist Council fund its Long Term Asset Management objectives.
- III. Provide a means by which to spread the cost of intergenerational assets thereby reducing the need for borrowings.
- IV. Provide a means by which Council can strategically plan to maintain its asset base within a long term Financial framework.
- V. Quarantine funds specifically set aside in the Community Facilities Partnership Program (CFPP) for the purpose of funding the renewal, upgrade and purchase of Council assets as resolved by Council. This will include encouraging organisations leasing council facilities to seek partnership funding for required renewal and upgrade of those community facilities.

The Asset Sustainability Reserve is underpinned by Council's Annual Savings Initiative that was established in June 2003 with the objective of identifying annual budget savings. Initially the target was set at \$1 million per annum over a 3 year period. As of 27 June 2006 this target was revised to 2% per annum of operating expenditures from original adopted budget. This resolution came as a result of a number of discussions that raised the need for Council to have increased flexibility in setting the annual budget to more effectively respond to the changing needs of the people of Marion.

Identified savings are allocated providing a balance between funding new prioritised service improvements identified in the Strategic Plan and addressing Council's financial position.

- I. Savings identified during a financial year are forecasts only and therefore will be held for consideration by Council in the 1st Budget Review in the following year.
- II. Savings will be separated between recurrent (ongoing) and once off savings. This process is designed to develop a high level of trust in the organisation in the budget review process.
- III. Savings of a:
 - a. recurrent nature may be allocated to service improvements identified in the Strategic Plan that are of a recurrent nature.
 - b. one-off nature may be applied to capital items, new or renewal, or a non recurrent service improvement (once off).
- IV. Council must ensure that it continues the improvement in its financial performance. It is essential that the Annual Savings Initiative focuses on achieving that objective. In relation to the long term financial plan the Annual Savings Initiative will focus on four areas:
 - a. Increase expenditure on Infrastructure/Asset replacement/renewal sustainability
 - b. Reduce proposed borrowing program - debt servicing ratio improves
 - c. Retain savings to improve liquidity (cash) - working capital improves
 - d. Reduce reliance on rate revenue to achieve community objectives

The Asset Sustainability Reserve will be funded from planned surpluses identified in the Long Term Financial Plan (LTFP) and from funds specifically set aside for the CFPP in the LTFP.

The Asset Sustainability Reserve will benefit Council by enabling the allocation of funds for future capital expenditure for the purpose of funding major infrastructure failures, replacing, renewing and procuring significant assets, [as well as utilising funds in accordance with the CFPP eligibility criteria](#). This will assist in minimising the impact on rates and/or debt levels.

Use of Fund - Reserve transfers will be controlled by specific Council resolutions or identified as part of the approved annual Strategic Plan and Budget.

Appendix 13. Asset Accounting Policy

POLICY STATEMENT:

Assets shall be recognised and accounted for in accordance with Australian Accounting Standards and the details contained in this policy.

DEFINITIONS:

Fair value - is the amount for which an asset could be exchanged between a knowledgeable, willing buyer and a knowledgeable, willing seller in an arm's length transaction.

Materiality - in relation to information, that information which if omitted, misstated or not disclosed has the potential to adversely affect decisions about the allocation of scarce resources made by users of the financial report or the discharge of accountability by the management or governing body of the entity.

Consideration - in the context of this policy, shall be recognised in "monetary terms" e.g. purchase cost.

PRINCIPLES:

Acquisition of Assets

The cost method of accounting is used for the initial recording of all acquisitions of assets. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred in getting the assets ready for use.

Capitalisation

Assets should have a useful life of greater than one year in order for the expenditure to be capitalised and have a value above the Materiality Thresholds described below.

Any expenditure considered to be Capital must also pass a materiality test. Materiality levels are set so as not to misstate financial statements and to provide a guide whether it is practical from an Administrative perspective that expenditure is capitalised.

Materiality Levels are;

Infrastructure	\$5,000
Land	\$5,000
Buildings	\$5,000
Furniture & Fittings	\$3,000
Equipment	\$3,000
Other	\$3,000

Networked/Aggregate Assets - Expenditure can still be capitalised on items that fall below materiality thresholds individually but operate together as a cohesive whole to form a substantial/significant total value. Examples include the computer network, library books, and reserve furniture.

Maintenance or Capital Expenditure

Maintenance

Expenditure on a non-current asset that does not meet capitalisation criteria is considered maintenance expenditure and must be expensed as incurred. In general, maintenance expenditure will allow the asset to realise its expected service levels and estimated life.

Capital

Capital expenditure can relate to new or existing assets. Capital expenditure shall be recognised (taken into consideration materiality levels) where:

- Expenditure results in an effective increase in future economic benefits
- Expenditure results in an increase in the quality of services provided by the asset beyond that previously determined; or
- Expenditure results in an effective extension to the asset's useful life.

Asset Stocktake

A stocktake of current Inventory items will be conducted at least annually.

Revaluations of Non-current Assets

Infrastructure assets and library stock are revalued annually. Land, Buildings and Other assets are revalued with sufficient regularity to ensure the carrying amount does not differ materially from the fair value that would otherwise be determined at the reporting date.

Plant, Equipment, Furniture and Fittings are recognised at cost less accumulated depreciation and any accumulated impairment and are not subject to revaluation.

Non-monetary assets received without charge are recognised as assets and revenues at their fair value at the date of receipt, except for land under roads. Land under roads and trees are not recognised because there is currently no reliable method of valuation.

Depreciation of Non-current Assets

All non-current assets having a limited useful life are systematically depreciated over their useful lives in a manner which reflects the consumption of the economic benefits provided by those assets. Land is not a depreciable asset. The Depreciation method applied shall be the straight-line basis, except for infrastructure assets where the "Advanced Straight Line Asset Management" consumption based depreciation methodology is employed. Depreciation rates shall be reviewed each year.

Appendix 14. Budget Policy

POLICY STATEMENT:

INTRODUCTION:

The City of Marion's Strategic Management Framework provides the strategic direction for the development of the Long Term Financial Plan (LTFP) and Annual Business Plan & Budget (ABP&B). Continually improving the integration between Marion's Strategic Plan, LTFP and ABP&B processes ensures Council develops and implements a robust and transparent system of financial management aligned to Marion's Strategic Plan and aimed at establishing, maintaining and assessing long term financial sustainability.

POLICY OBJECTIVES:

To develop and produce robust, flexible and leading practice long-term (LTFP) and short-term (ABP&B) financial plans that are directly aligned to Council's Strategic Plan, which:-

- establish clear lines of accountability;
- include the use and assessment of appropriate Key Performance Indicators as a performance measurement tool;
- enable regular monitoring, assessment and reporting of financial performance in all Work Areas across Council;
- provide a strong basis for sound decision making;
- facilitates Council's long term financial sustainability.

COMPLIANCE - LEGISLATIVE REQUIREMENTS:

On an annual basis Council is required to:-

1. Prepare and adopt a Long Term Financial Plan for a period of at least 10 years - LG Act 1999 s122 (1a)
2. Prepare an Annual Business Plan - LG Act 1999 s123 (1a)
3. Prepare a Budget - LG Act 1999 s123 (1b)
4. Prepare and consider three Budget Reviews – LG (Financial Management) Regulations 2011 s9

DEFINITIONS:

Long Term Financial Plan (LTFP) – financial planning to accomplish long term goals. Enables Council to plan for the long term financial sustainability and deliver the Strategic Plan of the organisation. It translates the objectives and strategies of the Strategic Plan into financial terms.

Budget – is a financial document used to project future income and expenses and represents the first year in the LTFP. A budget is a management tool that enables the effective ongoing management and monitoring of income and expenses (financial performance). It translates the objectives and strategies of the Annual Business Plan into financial terms.

Budget Review – is a revised forecast of the original budget or previous budget review and requires the preparation of revised Financial Statements and associated Financial Ratios.

Budget Carryovers - represent unspent capital and service improvement budgets, together with unspent grant funds that are carried forward to the following financial year.

PRINCIPLES:

Framework and Assumptions

The LTFP and Annual Business Plan & Budget (ABP&B) are prepared under a single framework that is reviewed annually and which links to the key objectives of Council's Strategic plan. The framework details the specific parameters under which the LTFP and ABP&B are set. In addition a number of assumptions and variables underpin the construction of the LTFP and Annual Budget (AB).

LTFP linked to Asset Management Plans (AMP)

The LTFP is linked to Council's established AMPs thereby identifying funding requirements and assessing the adequacy of existing funding capacity within the LTFP.

Financial Modeling and Scenarios

In preparing the LTFP and AB various financial modeling is to be conducted, including, but not limited to, a variety of:-

- Rating scenarios
- Borrowing options
- Savings targets

In addition appropriate consideration needs to be given to prevailing economic conditions nationally and on a global basis, and the potential impact that these conditions may have on the local community.

Budgeting Approach

"Zero Based" budgeting is to be employed when preparing budgets:-

- Budgets are built around what is actually needed for the upcoming budget period, regardless of the previous budget and must be based on reality.
- Sound, logical assumptions are to be used and documented to support budget items wherever required.
- All expense and revenue lines must be fully justified for each new budget period.
- Budgets are to be reviewed line by line and at transaction level, analysing each line item for its relevant needs and costs.
- Any proposed expenditure increases must be fully justified and appropriately approved by the relevant Director and Executive Management Group, prior to presentation to Council.
- In regards to Fees & Charges Council will apply the principle of user pays and where possible recover the full cost of operating or providing the service or goods. Where it can be demonstrated that members of the community are unable to meet the full cost, concessions may apply.
- General contingencies are to be eliminated.
- Where necessary budgets for major projects can include contingencies to reflect cost uncertainties, however any contingencies are to be separately identified and reported.

- Consideration should be given to:
 - Current year and prior year actual results;
 - Once-off events not to be repeated;
 - New events not previously encountered;
 - New information and data now available.

Budget Objectives

1. Maintain a financial position at an average of Category 3 (moderate level of comfort with an Operating Profit range of 0 – 5% of rates revenue), over any five consecutive years.
2. Achievement of a breakeven Funding position or better.

Budget Carryovers

Budget Carryovers should be avoided wherever possible, but where necessary (for example “Work In Progress”) are limited to unspent:-

- capital budgets;
- service improvement budgets;
- grant funds and grants received in advance.

Carryovers do **not** include normal operating expenditures and Labour and Internal Charges (eg. Plant Hire) cannot be carried over under any circumstances.

Budget Reviews

Budget Reviews are required to be conducted 3 times per financial year and this will typically be at the end of September, December and March.

A Budget Review is a reforecast of the full year budget and:-

- Is an assessment of the YTD actual result plus a reforecast of the budget for the remainder of the financial year;
- Should include a thorough and rigorous review of every budget line item (income, expense and capital);
- Should identify any savings opportunities (once-off and recurrent).

Budget Approval

The Corporate Management Group is responsible for the review and approval of all budgets within their Departmental/Work Area responsibility, as well presenting their finalised budgets to their Director for clearance and final approval.

Appendix 15. Glossary

Asset Consumption Ratio

The Asset Consumption Ratio highlights the potential service level remaining in Council's assets. The ratio is calculated by measuring the written down value of the assets against their replacement cost. If the Asset Consumption Ratio is high, this indicates that Council's assets are in relatively good condition - that is they are either relatively new or have been maintained in good condition. If the Asset Consumption Ratio is low, this indicates that Council's assets are in relatively poor condition - that is assets have not been renewed at a time when renewal was expected to occur.

Asset Sustainability Ratio

Asset Sustainability Ratio indicates whether the Council is renewing or replacing existing non-financial assets at the same rate as its assets are used or 'consumed'. The ratio is calculated by measuring capital expenditure on renewal and replacement of assets relative to the level of depreciation. Where a Council has a soundly based Infrastructure and Asset Management Plan, a more meaningful asset sustainability ratio would be calculated by measuring the actual level of capital expenditure on renewal and replacement of assets (or proposed in the Budget) with the optimal level identified in the Plan.

Directions

The Directions provide more detail to the Themes in Council's Strategic Plan, providing key areas of focus to achieve the Community Vision for 2020.

Financial Assets

Financial Assets include cash, investments, loans to community groups, receivables and prepayments, but excludes equity held in Council businesses, inventories and land held for resale.

Financial Sustainability

Financial Sustainability is where planned long-term service and infrastructure levels and standards are met without unplanned and disruptive increases in rates or cuts to services.

Key Objectives

A high level expression of what Council seeks to achieve on an annual basis, the key objectives guide Council's activities in the coming year. They can be seen as steps towards achievement of the long-term Vision.

Local Government Price Index (LGPI)

The LGPI is a reliable and independent measure of the inflationary effect on price changes in the South Australian Local Government sector. It is prepared and updated on a quarterly basis by the South Australian Centre for Economic Studies. The index is similar in nature to the Consumer Price Index (CPI), however represents the movements of prices associated with the goods and services consumed by local government in South Australia as opposed to the basket of goods and services consumed by the 'average metropolitan household'. Unlike the CPI however, the LGPI is not an "official" ABS publication.

Net Financial Liabilities

Net Financial Liabilities equals total liabilities less financial assets, where financial assets for this purpose includes cash, investments, loans to community groups, receivables and prepayments, but excludes equity held in Council businesses, inventories and land held for resale.

Net Financial Liabilities Ratio

Net Financial Liabilities Ratio expresses Net Financial Liabilities as a percentage of total operating revenue. The ratio allows interested parties to readily equate the outstanding level of the Council's accumulated financial obligations against the level of one-year's operating revenue. Where the ratio reduces over time, it generally indicates that the Council's capacity to meet its financial obligations is strengthening.

Net Lending/ (Borrowing)

Net Lending/ (Borrowing) equals Operating Surplus / (Deficit), less net outlays on non-financial assets. The Net Lending / (Borrowing) result is a measure of the Council's overall (i.e. Operating and Capital) budget on an accrual basis. Achieving a zero result on the Net Lending / (Borrowing) measure in any one year essentially means that the Council has met all of its expenditure (both operating and capital) from the current year's revenues.

Non-financial or Physical Assets

Non-financial or Physical Assets refer to infrastructure, land, buildings, plant, equipment, furniture and fittings, library books and inventories.

Operating Deficit

Operating Deficit is where operating revenues are less than operating expenses (i.e. operating revenue is therefore not sufficient to cover all operating expenses).

Operating Expenses

Operating Expenses are expenses shown in the Income Statement, including depreciation, but excluding losses on disposal or revaluation of non-financial assets.

Operating Revenues

Operating Revenues are incomes shown in the Income Statement, but exclude profit on disposal of non-financial assets and amounts received specifically for new/upgraded assets (e.g. from a developer). For ratios calculated where the denominator specified is total operating revenue or rate revenue, Natural Resource Management (NRM) levy revenue is excluded.

Operating Surplus

Operating Surplus is where operating revenues are greater than operating expenses (i.e. operating revenue is therefore sufficient to cover all operating expenses).

Themes

Council's fundamental goals for the year 2020, expressed in its Strategic Plan.



LONG TERM FINANCIAL PLAN

2015/16 to 2024/25

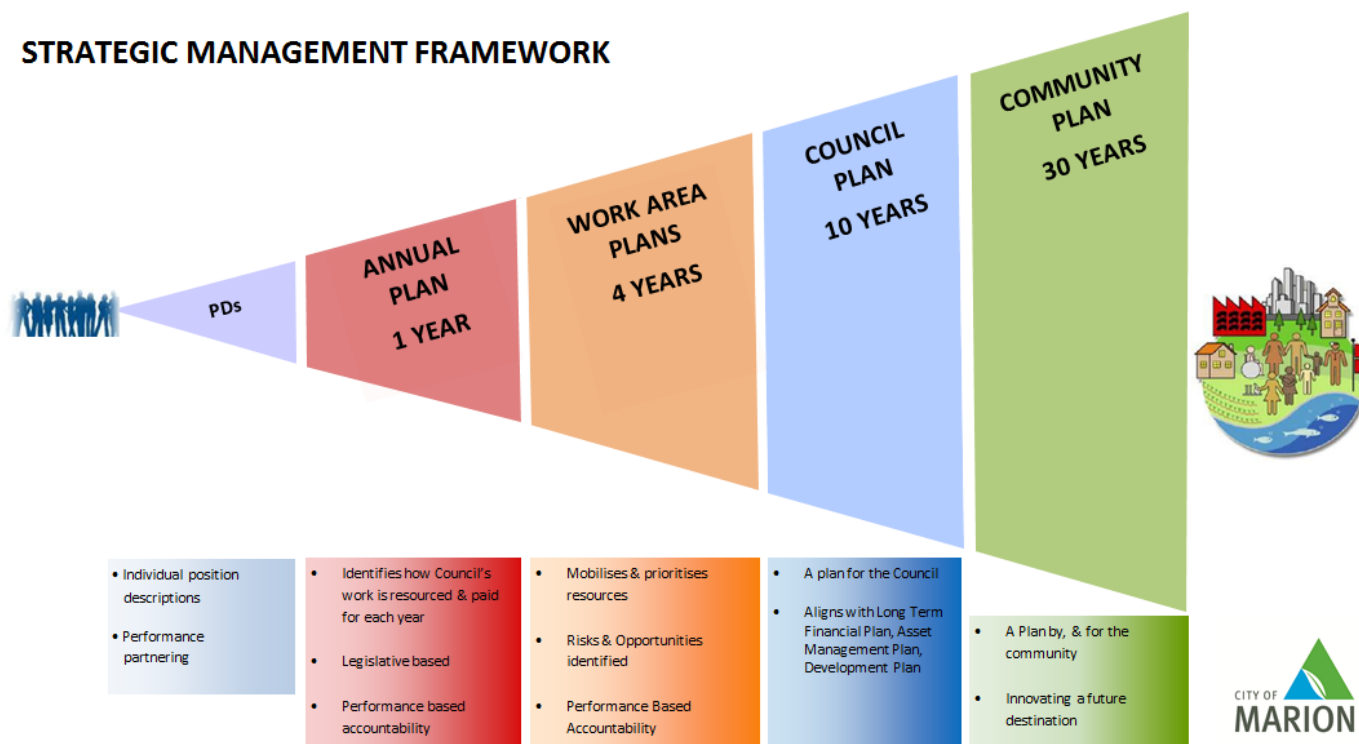
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Purpose of the LTFP

The Long Term Financial Plan (LTFP) sits within Council's Strategic Management Framework and supports the delivery of the Community Plan – 'Towards 2040'

STRATEGIC MANAGEMENT FRAMEWORK



The LTFP enables Council to plan for the long term financial sustainability of the organisation. It links the Council Plan and Asset Management Plans and translates the objectives and strategies within these into financial terms. The first year of the LTFP is consistent with the 2015/16 Annual Business Plan and Budget, with future years being projected from this base year.

A comprehensive environmental scan of internal and external political, economic, environmental, social, technological issues was conducted as part of the Annual Business Plan & Budget 2015/16 process. The majority of these influences were longer term and as such, these issues and opportunities have been considered through the development this LTFP, including:

- Changing demographics including population growth,
- Compromised financial capacity of ratepayers in economic climate, including rising utility and fuel costs
- Changes to Local Government funding programs and potential risk in relation to cost shifting from the Federal and State Government to Local Government, particularly with the uncertainty brought on by recent elections
- Assessment of funding requirements in Council's Asset Management Plans (including Property, Drainage and Open Space) to maintain and develop Council's infrastructure

Because of the nature of the estimates and assumptions made and the changes within the economy, the LTFP requires regular review and updating on a six-monthly basis. This process involves input from management, Council and the Audit Committee. The LTFP also requires updating as and when new strategic projects come to fruition.

The review and updating of Council's Asset Management Plans is currently in progress and these will assist in providing more accurate information for the renewal and ongoing maintenance of Council's existing assets.

CEO Statement on Financial Sustainability

This LTFP demonstrates that Council is in a strong financial position forecasting an operating surplus before capital expenditure for 2015/16 and maintaining a relatively low level of debt over the term of the LTFP. Key financial indicators used to assess Council's long term financial sustainability include the operating surplus/(deficit) ratio, asset sustainability ratio and the net financial liabilities ratio. These ratios are in line with Council's established benchmarks to ensure the sustainability of Council's long-term financial performance and position.

The LTFP is an integral part of Council's suite of Strategic Management Plans and links the Council Plan and Asset Management Plans, translating the objectives and strategies within these plans into financial terms. Continually improving the integration between the City of Marion's Council Plan, Asset Management Plans, LTFP and Annual Business Plan and Budget processes ensures Council develops and implements a robust and transparent system of financial management aligned to the Council Plan which aims at establishing, maintaining and assessing long term financial sustainability.

The LTFP is the mechanism by which the funding requirements of the Asset Management Plans and other corporate objectives in the Council Plan are implemented to ensure we continue to operate in a financially sustainable way and continue to maintain and develop our city to meet the needs and aspirations expressed in our Community Plan towards 2040.

The Council ensures we have the financial capacity to continue to provide service levels which meet the needs of our community in a financially sustainable way by:

- Developing our Asset Management Plans to ensure we are properly maintaining over \$1.1b of assets by renewing vital infrastructure and facilities and integrating funding for these plans into our LTFP.
- Striving to continually improve our efficiency in the provision of existing and future services by proactively seeking out savings without affecting service delivery levels.
- Maintaining an operating budget surplus for the remaining life of the LTFP whilst spending \$193m on renewal and upgrade of community assets.
- Maintaining our debt and interest costs within Council's established benchmarks and ensuring our capacity to service and repay this debt into the future.
- Operating within the key financial indicators benchmarks over the life of the LTFP to ensure we maintain a sound financial position.

Consideration however must also be given to a number of risks which have the potential to influence the outcomes and affect Council's long term financial position. The following key risks may fall into this category:

- Our rates assumption forecasts an average rate increase 2.9% in 2015/16 and an annual average rate increase of 2.75% throughout the remainder of the LTFP (2016/17 – 2024/25). The capacity of the community to meet this level of increase may not be sustainable over the long term. Council will need to ensure it balances the real cost of service provision and service demand from the community to minimise where possible the need to have continual rate increases.
- Any currently unknown funding gaps that may be identified through the process in developing our Asset Management Plans.
- Changes to Local Government funding programs and potential risk in relation to cost shifting from the Federal and State Government to Local Government.

Long term financial planning is an iterative process and the assumptions applied are reviewed annually using updated information. This ensures Council continually reviews its financial performance and remains firmly focussed on maintaining long term financial sustainability.

Basis of Preparation

This iteration of the LTFP has been prepared with the first year being based off of the 2015/16 Annual Business Plan & Budget.

Plan Framework

The LTFP has been prepared under the following framework:

- Supports the achievement of the City of Marion's Strategic Directions.
- Addresses issues arising from internal audit reviews and business excellence assessments.
- Maintain a financial position at an average of category 3 (Operating Surplus of between 0 – 5%) over any five consecutive years, with a primary focus being on Cash Flow and Funding.
- Continue to improve the maintenance of assets in accordance with Council's Asset Management Plans, with a priority on maintenance before renewal, and renewal before new when it is cost effective to do so.
- Reviews existing services and assets to ensure they meet prioritised community needs.
- Council only considers new Major Projects where it has identified funding capacity to do so.
- Maintain Council's position for an average residential rate between mid-range and lowest metropolitan Council.
- Implements responses for progressing liveable cities strategies and funding opportunities within Marion.

Assumptions

In constructing the LTFP, a number of assumptions and variables were applied:

- Service delivery levels are maintained at current levels (annual service improvements are prioritised and approved separately by Council subject to financial capacity).
- A 2.5% increase per annum is applied to operating expenditures/income to allow for inflation and growth with the following exceptions:
- Employee operating costs are forecast to increase by 2.0%.
- Interest expenses are directly related to Council borrowings and cash flows.

- Rates –an increase of 2.9% for 2015/16 and 2.75% for the remainder of the LTFP (2016/17 – 2024/25) plus growth which is forecast at 1.0%. Council will continue to investigate and develop strategies to reduce the need for such rate increases balancing this with the real cost of service provision and service demand from the community.
- Interest revenue is directly related to Council investments and cash flows and in light of recent global economic forecasts will be carefully monitored in line with interest rate movements.
- An adjustments schedule has been developed to account for any future variations in operating activities (e.g. an adjustment is made for election expenses to reflect that they only occur once every 4 years).
- Contributed assets from developers of \$1.5m have been forecast for 2015/16 – 2024/25 (includes roads, footpaths, drains etc. provided by developer or new subdivisions occurring in the Council area).
- Capital Grants, subsidies and monetary contributions reflect tied monies received in relation to the purchase/construction of new assets and are budgeted in accordance with information known at the time of preparing this document. While Council does not currently expect to receive any capital grants, any grant funding opportunities will be actively pursued as they arise as this is an important source of revenue.

Key Outcomes/Conclusions

Overview

The major outcomes contained within the LTFP include:

- Loans totaling \$8.348m are proposed for the completion of Council's major projects, including the City Services Redevelopment. An amount is also included for essential works relating to the Administration Centre, however these works are subject to further review and the provision of a report to Council.
- Renewal and replacement of existing assets totaling \$193m.
- Spending of \$46m on new and upgraded assets.
- Provision of \$12.8m in operating service improvements.

Major Projects

The commencement and introduction of major projects need to be appropriately considered and incorporated into the LTFP both in terms of timing and financial impact.

Major projects currently funded in the LTFP are:

City Services Redevelopment

The City Services Redevelopment construction commenced in 2014/15 following completion of the tender process and final endorsement by Council. The total budget for this project is \$14.3m with \$5.4m included in the LTFP to finalise this project.

Essential works for the Administration Building

Funding of \$2.96m has been allocated in the adopted LTFP for essential works for the Administration Building. These works would include the replacement of outdated and redundant systems such as the air-conditioning system, lighting and security systems. An initial assessment of the essential works necessary has indicated that a lower level of funding may be required.

The Community's Capacity to Pay

CPI, and ultimately average wage movements, is a guide of the ability of most residents to pay. Those residents whose financial position does not necessarily move with CPI (ie. pensioners) may not have the ability or capacity to afford the full payment of rates. This is in part dealt with by Council's existing rating policy which provides a number of forms of financial assistance to these people:-

- Postponement of Rates – Hardship
- Postponement of Rates – Seniors
- Payment on Terms
- Rate Capping
- Large variety of payment options

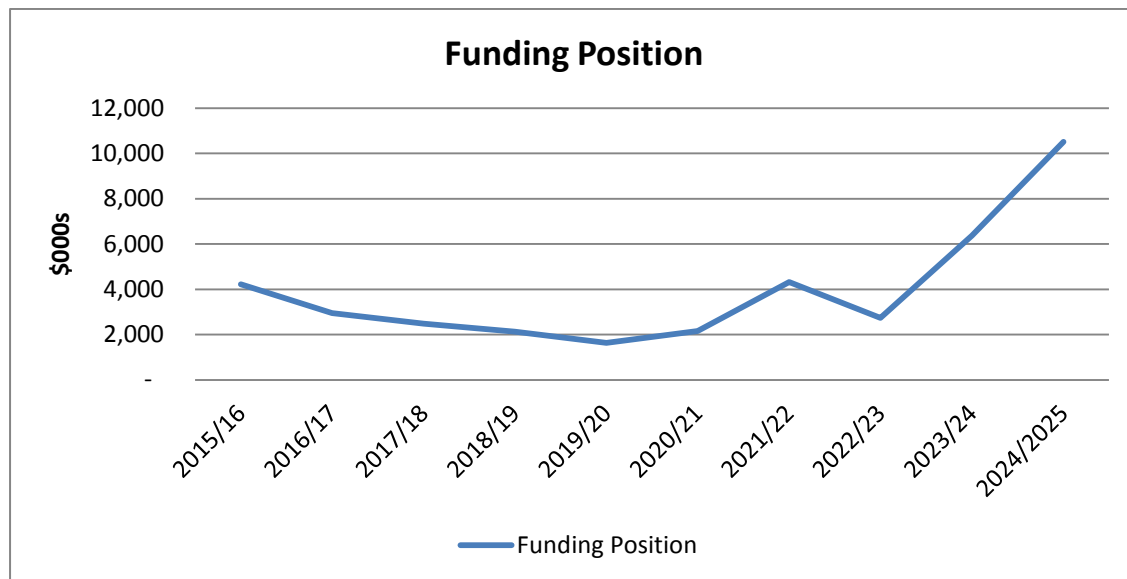
Other Potential Revenue Sources/ Opportunities

- Grant funding is Council's second largest operating revenue source representing 8% of operating income over the term of the LTFP. Council's ability and opportunity to attract State and Federal Government funding for major projects and service improvements is critical to the long term financial sustainability of the organisation.
- Shared services – entering into shared service arrangements with other councils and the LGA in order to achieve economies of scale. Partnering with not-for-profit entities to provide services and facilities for the community is another option with Rajah Reserve being one such successful example of this.
- Potential sale of surplus land and buildings – Whilst the LTFP is prepared on the basis that there is no reliance on gains from the disposal of assets to fund essential services, consideration should be given to this potential revenue source when considering the funding options for major strategic redevelopment projects.
- Exploring community governance and community capacity building opportunities – that is empowering the community to explore, fund and manage projects with minimal council assistance.

Funding Position

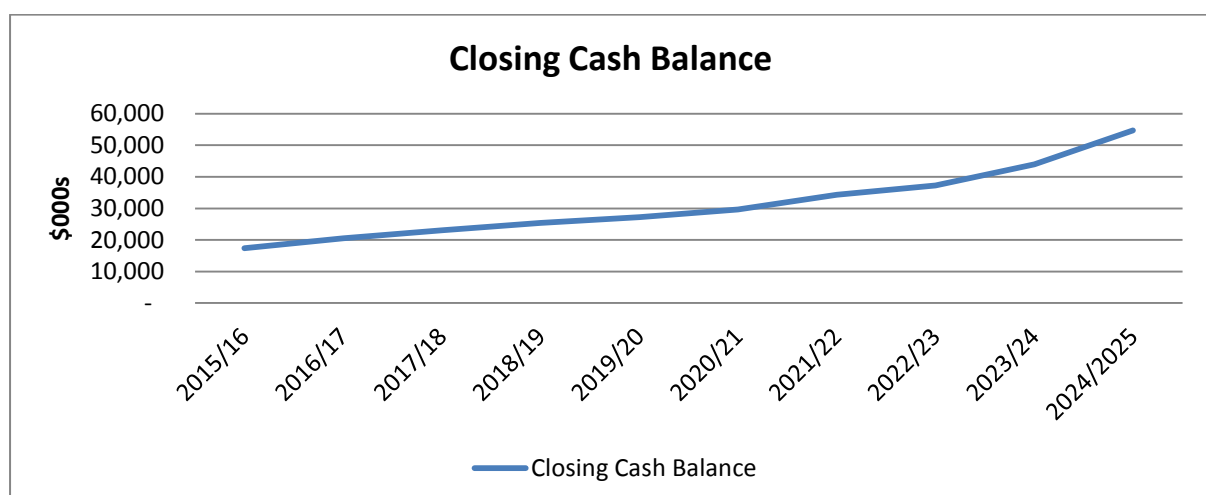
The funding position of Council indicates whether or not the LTFP is fully funded each year (that is, total operating revenue is sufficient to fund the cost of providing existing operations and services, including budgeted expenditure for capital works). Council's aim is for a balanced funding position each year, however this is not always possible and in some years Council may be required to put aside extra funds and in other years it may be required to draw down on existing cash funds.

The following graph shows Council's funding position based on a 2.9% average rate increase in 2015/16 and proposed average 2.75% rate increases for the remainder of the LTFP (2016/17 – 2024/25).

**Closing Cash Balance**

The closing cash balance indicates how much money Council has in the bank at the end of each year. It is effectively a cumulative view of Council's funding position taking its current cash balance into account. A negative cash balance indicates that Council does not have sufficient funds to continue providing services on a Business As Usual approach.

The below graph shows Council's Closing Cash Balance based on a 2.9% average rate increase in 2015/16 and proposed average 2.75% rate increase.



Financial Statements

Uniform Presentation of Finances

	ABP&B 2015/2016 \$000's	2016/2017 \$000's	2017/2018 \$000's	2018/2019 \$000's	2019/2020 \$000's	2020/2021 \$000's	2021/2022 \$000's	2022/2023 \$000's	2023/2024 \$000's	2024/2025 \$000's
Income	81,221	83,275	86,243	89,316	92,503	95,807	99,231	102,780	106,461	110,277
<i>less Expenses</i>	72,612	75,095	76,970	79,753	81,489	83,328	85,269	87,881	89,478	91,539
Operating Surplus / (Deficit)	8,609	8,180	9,273	9,563	11,014	12,479	13,962	14,899	16,983	18,738
<i>less Net Outlays on Existing Assets</i>										
Capital Expenditure on renewal and replacement of Existing Assets	14,757	16,913	15,901	17,314	19,427	19,997	20,224	23,201	22,749	22,168
Depreciation, Ammortisation and impairment	(13,821)	(14,374)	(14,949)	(15,546)	(16,168)	(16,815)	(17,488)	(18,189)	(18,917)	(19,674)
Proceeds from Sale of Replaced Assets										
	936	2,539	952	1,768	3,259	3,182	2,736	5,012	3,832	2,494
<i>less Net Outlays on New and Upgraded Assets</i>										
Capital Expenditure on New and Upgraded Assets	6,504	3,882	3,840	3,705	4,036	4,924	5,056	5,193	4,700	4,225
Amounts received specifically for New and Upgraded Assets	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Surplus Assets										
	6,504	3,882	3,840	3,705	4,036	4,924	5,056	5,193	4,700	4,225
Net Lending / (Borrowing) for Financial Year	1,169	1,759	4,481	4,090	3,719	4,373	6,170	4,694	8,451	12,019

Budgeted Funding Statement

	ABP&B 2015/2016 \$000's	2016/2017 \$000's	2017/2018 \$000's	2018/2019 \$000's	2019/2020 \$000's	2020/2021 \$000's	2021/2022 \$000's	2022/2023 \$000's	2023/2024 \$000's	2024/2025 \$000's
(a) Operating Revenue										
Rates										
General	68,489	71,076	73,761	76,547	79,439	82,440	85,554	88,786	92,140	95,621
Other	1,569	1,608	1,648	1,689	1,731	1,774	1,818	1,863	1,910	1,958
Statutory Charges	1,630	1,671	1,713	1,756	1,800	1,845	1,891	1,938	1,986	2,036
User Charges	1,633	1,674	1,716	1,759	1,803	1,848	1,894	1,941	1,990	2,040
Operating Grants and Subsidies	6,324	5,648	5,772	5,899	6,029	6,163	6,300	6,440	6,584	6,732
Investment Income	270	260	260	260	260	260	260	260	260	260
Reimbursements	770	789	809	829	850	871	893	915	938	961
Other	536	549	564	577	591	606	621	637	653	669
	81,221	83,275	86,243	89,316	92,503	95,807	99,231	102,780	106,461	110,277
(b) Operating Expenses										
Employee Costs	32,139	32,594	33,246	33,911	34,589	35,281	35,987	36,707	37,441	38,190
Contractual Services	14,561	15,764	16,075	17,104	17,707	18,042	18,432	19,056	19,353	19,889
Materials	4,668	4,775	4,894	5,016	5,141	5,270	5,402	5,537	5,675	5,817
Finance Charges	1,343	1,435	1,500	1,375	1,252	1,122	992	881	762	456
Depreciation	13,821	14,374	14,949	15,546	16,168	16,815	17,488	18,189	18,917	19,674
Other	6,080	6,153	6,306	6,801	6,632	6,798	6,968	7,511	7,330	7,513
Less	72,612	75,095	76,970	79,753	81,489	83,328	85,269	87,881	89,478	91,539
Operating Surplus/(Deficit) before Capital Revenues	8,609	8,180	9,273	9,563	11,014	12,479	13,962	14,899	16,983	18,738
Add Capital Revenue	1,815	1,825	1,834	1,844	1,855	1,865	1,876	1,888	1,899	1,911
Equals Net Surplus/(Deficit) resulting from operations	10,424	10,005	11,108	11,408	12,869	14,344	15,838	16,787	18,882	20,649
Adjust for non-cash items										
Add Depreciation	13,821	14,374	14,949	15,546	16,168	16,815	17,488	18,189	18,917	19,674
Less Share of Profit SRWRA (excl div)	315	325	334	344	355	365	376	388	399	411
Equals Funding available for Capital Investment expenditure	23,930	24,054	25,722	26,609	28,682	30,794	32,950	34,588	37,400	39,912
Capital										
Less Capital Expenditure - Renewal	14,757	16,913	15,901	17,314	19,427	19,997	20,224	23,201	22,749	22,168
Less Capital Expenditure - New	6,504	3,882	3,840	3,705	4,036	4,924	5,056	5,193	4,700	4,225
Less Capital - contributed assets	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Equals Net Overall funding Surplus/(Deficit)	1,169	1,759	4,481	4,090	3,719	4,373	6,170	4,694	8,451	12,019

		ABP&B 2015/2016 \$000's	2016/2017 \$000's	2017/2018 \$000's	2018/2019 \$000's	2019/2020 \$000's	2020/2021 \$000's	2021/2022 \$000's	2022/2023 \$000's	2023/2024 \$000's	2024/2025 \$000's
	Loans										
	Loan Principal Receipts (Net)	5,388	2,960	-	-	-	-	-	-	-	-
Less	Loan Principal Payments	2,314	1,839	2,076	2,029	2,151	2,281	1,922	2,033	2,152	1,601
	Loans - Increase/(Decrease)	3,074	1,121	(2,076)	(2,029)	(2,151)	(2,281)	(1,922)	(2,033)	(2,152)	(1,601)
	Movement in level of cash, investments & accruals										
Less	Reserves Transfer from/(Transfer to)	(22)	72	72	72	72	72	72	72	72	92
	Funding Surplus/(Deficit)	4,221	2,952	2,477	2,133	1,640	2,164	4,320	2,733	6,371	10,510
	Cash/Investments/Accruals Funding	4,243	2,880	2,405	2,061	1,568	2,092	4,248	2,661	6,299	10,418
<i>Equals</i>	Funding Transactions	(1,169)	(1,759)	(4,481)	(4,090)	(3,719)	(4,373)	(6,170)	(4,694)	(8,451)	(12,019)

- (a) Operating Revenue excludes book gains on sale of assets
- (b) Operating Expense excludes book losses on revaluation or sale of assets
- (c) Aside from the assumptions specifically listed within this LTFP, indexation of 2.5% p.a. has been applied to all income and expenditure amounts. This rate is in line with the Reserve Bank's targeted CPI.
- (d) The Financial Statements only incorporate audited savings achieved and do not include any targeted aspirational savings
- (e) All amounts are stated in current year values

Budgeted Income Statement

	ABP&B 2015/2016 \$000's	2016/2017 \$000's	2017/2018 \$000's	2018/2019 \$000's	2019/2020 \$000's	2020/2021 \$000's	2021/2022 \$000's	2022/2023 \$000's	2023/2024 \$000's	2024/2025 \$000's
Operating Revenue										
Rates										
General	68,489	71,076	73,761	76,547	79,439	82,440	85,554	88,786	92,140	95,621
Other	1,569	1,608	1,648	1,689	1,731	1,774	1,818	1,863	1,910	1,958
Statutory Charges	1,630	1,671	1,713	1,756	1,800	1,845	1,891	1,938	1,986	2,036
User Charges	1,633	1,674	1,716	1,759	1,803	1,848	1,894	1,941	1,990	2,040
Operating Grants and Subsidies	6,324	5,648	5,772	5,899	6,029	6,163	6,300	6,440	6,584	6,732
Investment Income	270	260	260	260	260	260	260	260	260	260
Reimbursements	770	789	809	829	850	871	893	915	938	961
Net Gain - SRWRA	-	-	-	-	-	-	-	-	-	-
Other	536	549	563	577	591	606	621	637	653	669
Total Operating Revenue	81,221	83,275	86,243	89,316	92,503	95,807	99,231	102,780	106,461	110,277
Operating Expenses										
Employee Costs	32,139	32,594	33,246	33,911	34,589	35,281	35,987	36,707	37,441	38,190
Contractual Services	14,561	15,764	16,075	17,104	17,707	18,042	18,432	19,056	19,353	19,889
Materials	4,668	4,775	4,894	5,016	5,141	5,270	5,402	5,537	5,675	5,817
Finance Charges	1,343	1,435	1,500	1,375	1,252	1,122	992	881	762	456
Depreciation	13,821	14,374	14,949	15,546	16,168	16,815	17,488	18,189	18,917	19,674
Loss on Revaluation	-	-	-	-	-	-	-	-	-	-
Other	6,080	6,153	6,306	6,801	6,632	6,798	6,968	7,511	7,330	7,513
Total Operating Expenses	72,612	75,095	76,970	79,753	81,489	83,328	85,269	87,881	89,478	91,539
Operating Surplus/(Deficit) before Capital Revenues	8,609	8,180	9,273	9,563	11,014	12,479	13,962	14,899	16,983	18,738
Capital Revenues										
Capital Grants, Subsidies and Monetary Contributions	-	-	-	-	-	-	-	-	-	-
Physical resources received free of charge	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Gain/(Loss) on disposal of assets	-	-	-	-	-	-	-	-	-	-
Share of Profit/(Loss) SRWRA	315	325	334	344	355	365	376	388	399	411
Net Surplus/(Deficit) resulting from Operations	10,424	10,005	11,108	11,408	12,869	14,344	15,838	16,787	18,882	20,649

Budgeted Statement of Financial Position

	ABP&B 2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's
<u>Current Assets</u>										
Cash	17,045	19,925	22,329	24,391	25,959	28,051	32,299	34,961	41,260	51,677
Receivables	2,071	2,071	2,071	2,071	2,071	2,071	2,071	2,071	2,071	2,071
Inventory	172	172	172	172	172	172	172	172	172	172
Other Receivables & Prepaid Expenses	1,474	1,474	1,474	1,474	1,474	1,474	1,474	1,474	1,474	1,474
Total Current Assets	20,762	23,642	26,046	28,108	29,676	31,768	36,016	38,678	44,977	55,394
<u>Current Liabilities</u>										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Creditors	9,049	9,049	9,049	9,049	9,049	9,049	9,049	9,049	9,049	9,049
Provisions	2,291	2,291	2,291	2,291	2,291	2,291	2,291	2,291	2,291	2,291
Loans	1,839	2,076	2,029	2,151	2,281	1,922	2,033	2,152	1,601	1,694
Total Current Liabilities	13,179	13,416	13,369	13,491	13,621	13,262	13,373	13,492	12,941	13,034
Net Current Assets/(Liabilities)	7,583	10,226	12,677	14,617	16,055	18,506	22,643	25,186	32,036	42,360
<u>Non-Current Assets</u>										
Investment in SRWRA	4,924	5,249	5,583	5,928	6,282	6,648	7,024	7,412	7,811	8,222
Land	345,093	345,557	346,102	346,753	347,613	348,400	349,203	350,030	350,262	350,501
Buildings	112,557	113,608	111,546	109,736	108,759	108,716	108,613	109,157	109,592	107,980
Infrastructure	649,492	654,663	661,647	668,922	676,951	684,953	692,896	701,068	709,171	717,508
Equipment	7,696	8,834	9,631	10,626	11,508	12,379	13,052	13,629	14,442	14,938
Furniture & Fittings	441	587	737	892	1,051	1,215	1,383	1,556	1,733	1,915
Other	10,576	10,527	10,405	10,112	9,954	9,779	9,586	10,998	11,269	11,847
Total Non-current Assets	1,130,779	1,139,025	1,145,651	1,152,969	1,162,118	1,172,090	1,181,757	1,193,850	1,204,280	1,212,911
<u>Non-current Liabilities</u>										
Provisions	527	527	527	527	527	527	527	527	527	527
Loans	23,251	24,135	22,106	19,955	17,674	15,752	13,719	11,567	9,966	8,272
Total Non-current Liabilities	23,778	24,662	22,633	20,482	18,201	16,279	14,246	12,094	10,493	8,799
Net Assets	1,114,584	1,124,589	1,135,696	1,147,103	1,159,972	1,174,317	1,190,155	1,206,941	1,225,823	1,246,472
<u>Equity</u>										
Accumulated surplus	373,641	383,718	394,897	406,376	419,317	433,734	449,644	466,502	485,456	506,197
Reserves	740,943	740,871	740,799	740,727	740,655	740,583	740,511	740,439	740,367	740,275
Total Equity	1,114,584	1,124,589	1,135,696	1,147,103	1,159,972	1,174,317	1,190,155	1,206,941	1,225,823	1,246,472

Budgeted Statement of Changes in Equity

	ABP&B 2015/2016 \$000's	2016/2017 \$000's	2017/2018 \$000's	2018/2019 \$000's	2019/2020 \$000's	2020/2021 \$000's	2021/2022 \$000's	2022/2023 \$000's	2023/2024 \$000's	2024/2025 \$000's
Accumulated Surplus										
Balance at beginning of period	363,239	373,641	383,718	394,897	406,376	419,317	433,734	449,644	466,502	485,456
Net Surplus/(Deficit)	10,424	10,005	11,108	11,408	12,869	14,344	15,838	16,787	18,882	20,649
Adjustments										
Transfers from Reserves	-	92	92	92	92	92	92	92	92	92
Transfers to Reserves	(22)	(20)	(20)	(20)	(20)	(20)	(20)	(20)	(20)	-
Balance at end of period	373,641	383,718	394,897	406,376	419,317	433,734	449,644	466,502	485,456	506,197
Asset Revaluation Reserve										
Balance at beginning of period	736,779	736,779	736,779	736,779	736,779	736,779	736,779	736,779	736,779	736,779
Gain on revaluation of infrastructure - SRWRA										
Net change this year	-	-	-	-	-	-	-	-	-	-
Balance at end of period	736,779	736,779	736,779	736,779	736,779	736,779	736,779	736,779	736,779	736,779
Open Space Reserves										
Balance at beginning of period	888	910	930	950	970	990	1,010	1,030	1,050	1,070
Net change this year	22	20	20	20	20	20	20	20	20	-
Balance at end of period	910	930	950	970	990	1,010	1,030	1,050	1,070	1,070
Other Reserves										
Balance at beginning of period	3,254	3,254	3,162	3,070	2,978	2,886	2,794	2,702	2,610	2,518
Net change this year	-	(92)	(92)	(92)	(92)	(92)	(92)	(92)	(92)	(92)
Balance at end of period	3,254	3,162	3,070	2,978	2,886	2,794	2,702	2,610	2,518	2,426
Total Reserves	740,943	740,871	740,799	740,727	740,655	740,583	740,511	740,439	740,367	740,275
Total Equity	1,114,584	1,124,589	1,135,696	1,147,103	1,159,972	1,174,317	1,190,155	1,206,941	1,225,823	1,246,472

Budgeted Statement of Cashflows

	ABP&B 2015/2016 \$000's	2016/2017 \$000's	2017/2018 \$000's	2018/2019 \$000's	2019/2020 \$000's	2020/2021 \$000's	2021/2022 \$000's	2022/2023 \$000's	2023/2024 \$000's	2024/2025 \$000's
Cash Flows from Operating Activities										
<i>Receipts</i>	81,221	83,275	86,242	89,316	92,503	95,807	99,231	102,780	106,461	110,277
<i>Payments</i>	(58,791)	(60,721)	(62,021)	(64,207)	(65,321)	(66,513)	(67,781)	(69,692)	(70,561)	(71,865)
Net Cash Provided by Operating Activities	22,430	22,554	24,221	25,109	27,182	29,294	31,450	33,088	35,900	38,412
Cash Flows from Financing Activities										
<i>Receipts</i>										
Loans Received	5,388	2,960	-	-	-	-	-	-	-	-
<i>Payments</i>										
Principal	(2,314)	(1,839)	(2,076)	(2,029)	(2,151)	(2,281)	(1,922)	(2,033)	(2,152)	(1,601)
Net Cash (Used In) Financing Activities	3,074	1,121	(2,076)	(2,029)	(2,151)	(2,281)	(1,922)	(2,033)	(2,152)	(1,601)
Cash Flows from Investing Activities										
<i>Receipts</i>										
Capital Grants/Subsidies & Contributions/Investments	-	-	-	-	-	-	-	-	-	-
<i>Payments</i>										
Purchase of Land	(1,151)	(444)	(525)	(631)	(840)	(767)	(783)	(807)	(212)	(219)
Purchase of Buildings	(7,475)	(5,645)	(2,716)	(3,159)	(4,191)	(5,332)	(5,487)	(6,358)	(6,482)	(4,677)
Purchase/Construction of Infrastructure	(10,253)	(11,016)	(13,122)	(13,718)	(14,789)	(15,092)	(15,376)	(15,962)	(16,264)	(16,884)
Purchase of Equipment	(1,333)	(2,468)	(2,180)	(2,433)	(2,378)	(2,427)	(2,291)	(2,260)	(2,563)	(2,316)
Purchase of Furniture & Fittings	(175)	(180)	(185)	(191)	(196)	(202)	(208)	(215)	(221)	(228)
Purchase/Construction of Other Assets + Investments	(873)	(1,042)	(1,013)	(887)	(1,069)	(1,101)	(1,134)	(2,792)	(1,706)	(2,070)
Net Cash (Used In) Investing Activities	(21,260)	(20,795)	(19,741)	(21,019)	(23,463)	(24,921)	(25,279)	(28,394)	(27,448)	(26,394)
Net Increase/(Decrease) in Cash Held	4,244	2,880	2,404	2,061	1,568	2,092	4,249	2,661	6,300	10,417
Cash at Beginning of Reporting Period	12,801	17,045	19,925	22,329	24,391	25,959	28,051	32,299	34,961	41,260
Cash at End of Reporting Period	17,045	19,925	22,329	24,391	25,959	28,051	32,299	34,961	41,260	51,677

Glossary

Asset Consumption Ratio

The Asset Consumption Ratio highlights the potential service level remaining in Council's assets. The ratio is calculated by measuring the written down value of the assets against their replacement cost. If the Asset Consumption Ratio is high, this indicates that Council's assets are in relatively good condition - that is they are either relatively new or have been maintained in good condition. If the Asset Consumption Ratio is low, this indicates that Council's assets are in relatively poor condition - that is assets have not been renewed at a time when renewal was expected to occur.

Asset Sustainability Ratio

Asset Sustainability Ratio indicates whether the Council is renewing or replacing existing non-financial assets at the same rate as its assets are used or 'consumed'. The ratio is calculated by measuring capital expenditure on renewal and replacement of assets relative to the level of depreciation. Where a Council has a soundly based Infrastructure and Asset Management Plan, a more meaningful asset sustainability ratio would be calculated by measuring the actual level of capital expenditure on renewal and replacement of assets (or proposed in the Budget) with the optimal level identified in the Plan.

Debt Servicing Ratio

The Debt Servicing Ratio indicates the percentage of rate revenue (excluding NRM levy) required to meet principal and interest repayments on fixed term borrowings.

Financial Assets

Financial Assets include cash, investments, loans to community groups, receivables and prepayments, but excludes equity held in Council businesses, inventories and land held for resale.

Financial Sustainability

Financial Sustainability is where planned long-term service and infrastructure levels and standards are met without unplanned and disruptive increases in rates or cuts to services.

Interest Cover Ratio

Interest Cover Ratio indicates the extent to which Council's commitment to interest expenses are met by total operating revenues. The ratio is calculated by measuring net interest expense to total operating revenue (excluding NRM levy).

Net Financial Liabilities Ratio

Net Financial Liabilities Ratio expresses Net Financial Liabilities - made up of total liabilities less financial assets (where financial assets for this purpose includes cash, investments, loans to community groups, receivables and prepayments, but excludes equity held in Council

businesses, inventories and land held for resale) - as a percentage of total operating revenue. The ratio allows interested parties to readily equate the outstanding level of the Council's accumulated financial obligations against the level of one year's operating revenue. Where the ratio reduces over time, it generally indicates that the Council's capacity to meet its financial obligations is strengthening.

Net Lending/ (Borrowing)

Net Lending/ (Borrowing) equals Operating Surplus / (Deficit), less net outlays on non-financial assets. This result is a measure of the Council's overall (i.e. Operating and Capital) budget on an accrual basis. Achieving a zero result in any one year essentially means that the Council has met all of its expenditure (both operating and capital) from the current year's revenues.

Non-financial or Physical Assets

Non-financial or Physical Assets refers to infrastructure, land, buildings, plant, equipment, furniture and fittings, library books and inventories.

Operating Deficit

Operating Deficit is where operating revenues are less than operating expenses (ie. operating revenue is therefore not sufficient to cover all operating expenses).

Operating Expenses

Operating Expenses are operating expenses shown in the Income Statement, including depreciation, but excluding losses on disposal or revaluation of non-financial assets.

Operating Revenues

Operating Revenues are incomes shown in the Income Statement, but exclude profit on disposal of non-financial assets and amounts received specifically for new/upgraded assets (e.g. from a developer). For ratios calculated where the denominator specified is total operating revenue or rate revenue, Natural Resource Management (NRM) levy revenue is excluded.

Operating Surplus

Operating Surplus is where operating revenues are greater than operating expenses (ie. operating revenue is therefore sufficient to cover all operating expenses), but does not take into account any capital expenditure.

Operating Surplus Ratio

Operating Surplus Ratio expresses the operating surplus/(deficit) as a percentage of general and other rates. It gives an indication of Council's ability to service its operations from expected rate income and maintain financial sustainability in the long term.

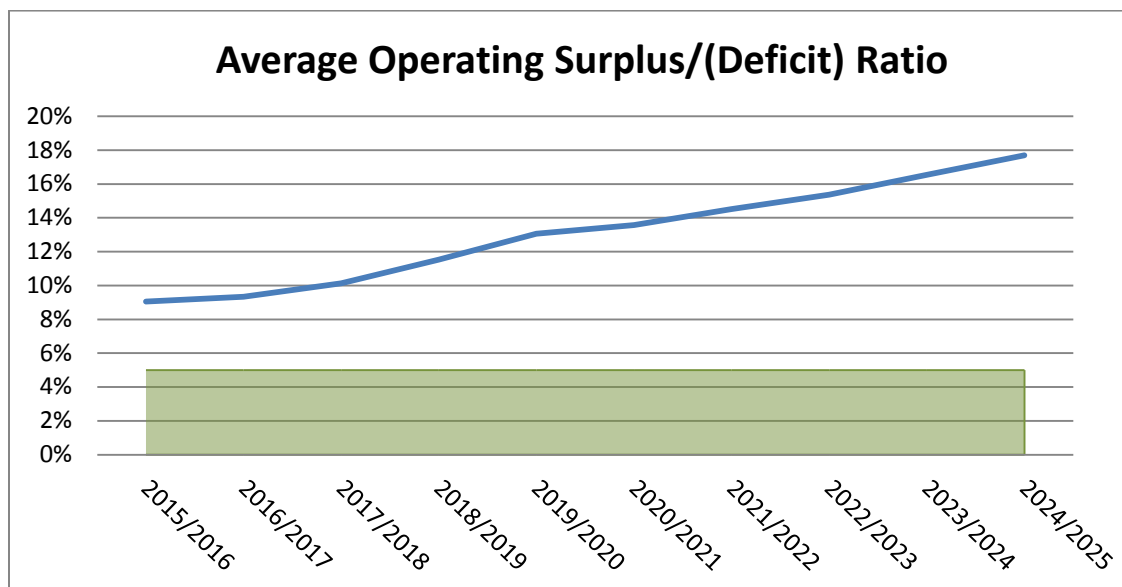
Appendix 1 – Financial Indicators

Key Financial Indicators

The Local Government (Financial Management) Regulations 2011 specifies that a Council must use three specific indicators in its LTFP, annual budget and budget reviews. Those three specific indicators are as follows.

Average Operating Surplus/(Deficit) Ratio

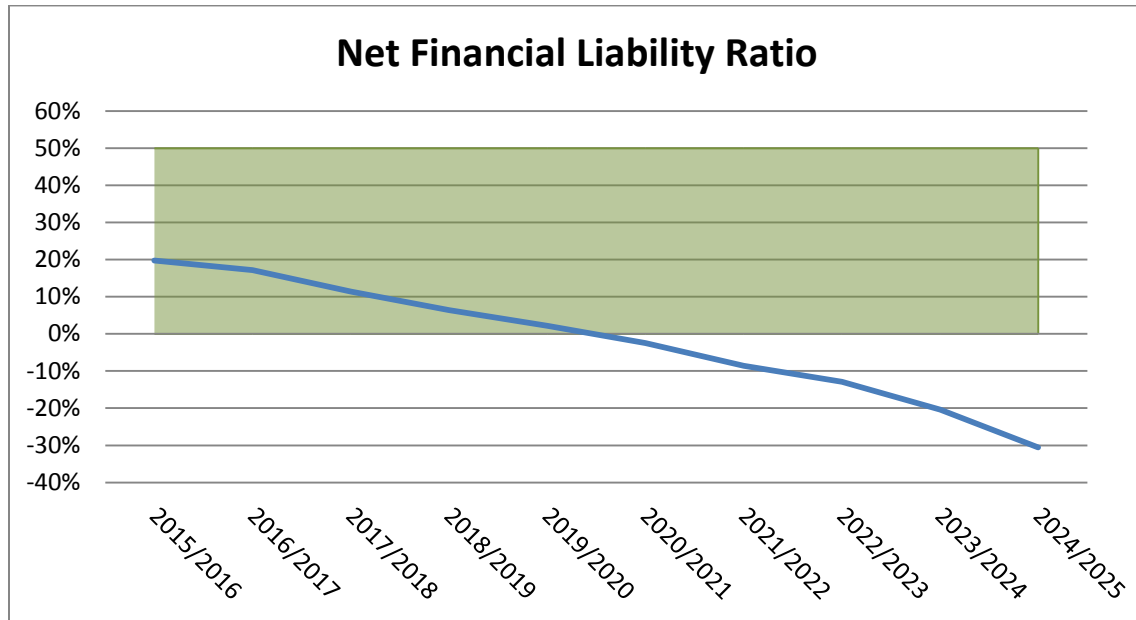
The Operating Surplus ratio expresses the level of operating surplus/deficit before capital expenditure as a percentage of rates. A negative ratio would highlight the additional rates percentage required to ensure current ratepayers are paying for their current consumption of resources.



The desired target (an operating surplus before capital expenditure averaging category 3 - between 0-5% rate revenue over any 5 consecutive years is required) is being exceeded over the term of the plan. Amongst other things, this is because adequate Operating Surpluses are required to ensure sufficient funding for Council's planned forward capital renewal requirements, in accordance with the current iteration of the Asset Management Plans (AMP's). Restricting the Operating Surplus Ratio to no more than 5% will limit Council's funding capability to do this. A positive operating cash flow is vital to support operating requirements, renewal of existing assets over time and maintain community service standards.

Net Financial Liability Ratio

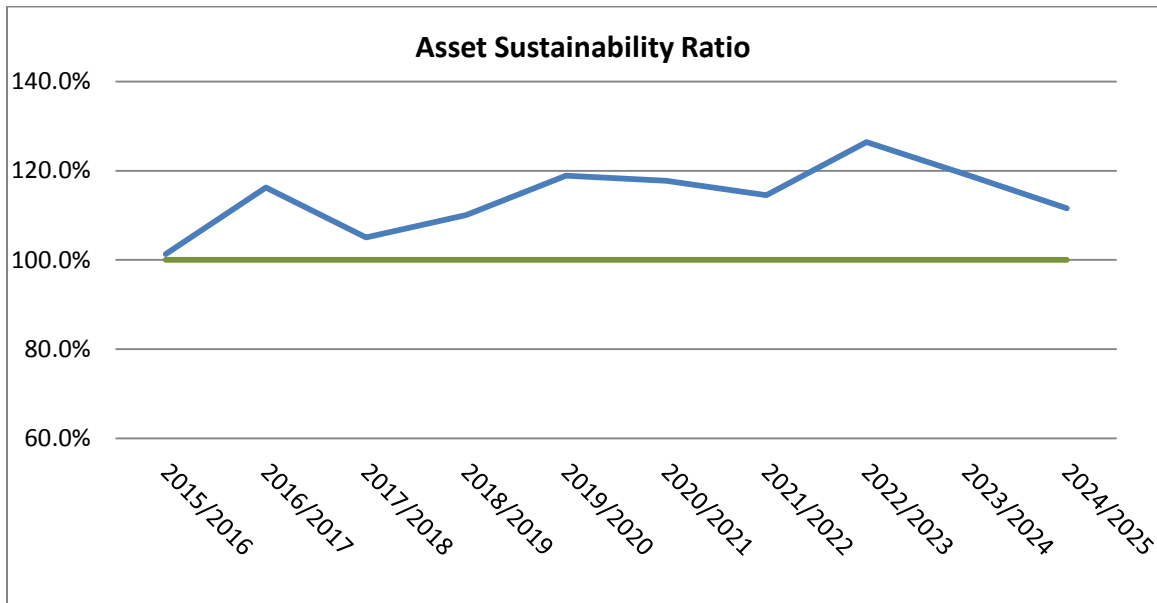
The Net Financial Liability ratio indicates Council's capacity to meet its financial obligations from operating revenue. A reducing ratio indicates that Council's capacity to meet its financial obligations from operating revenues is strengthening.



The net financial liability ratio is forecast at 20.2% in 2015/16, decreasing across the LTFP as loan repayments are made. As a guide a target between 0-50% of total operating revenue is considered desirable. A negative ratio means Council is in a financially favourable position with more financial assets than liabilities (more cash than debt).

Asset Sustainability Ratio

The Asset Sustainability ratio indicates Council's ability to meet its future Asset Management renewal requirements. This target is currently measured against depreciation, however going forward the requirement is to measure this against the required renewal in Council's Asset Management Plans. The review and updating of Council's Asset Management Plans is currently in progress and these will assist in provide more accurate information for the renewal and ongoing maintenance of Council's existing assets.



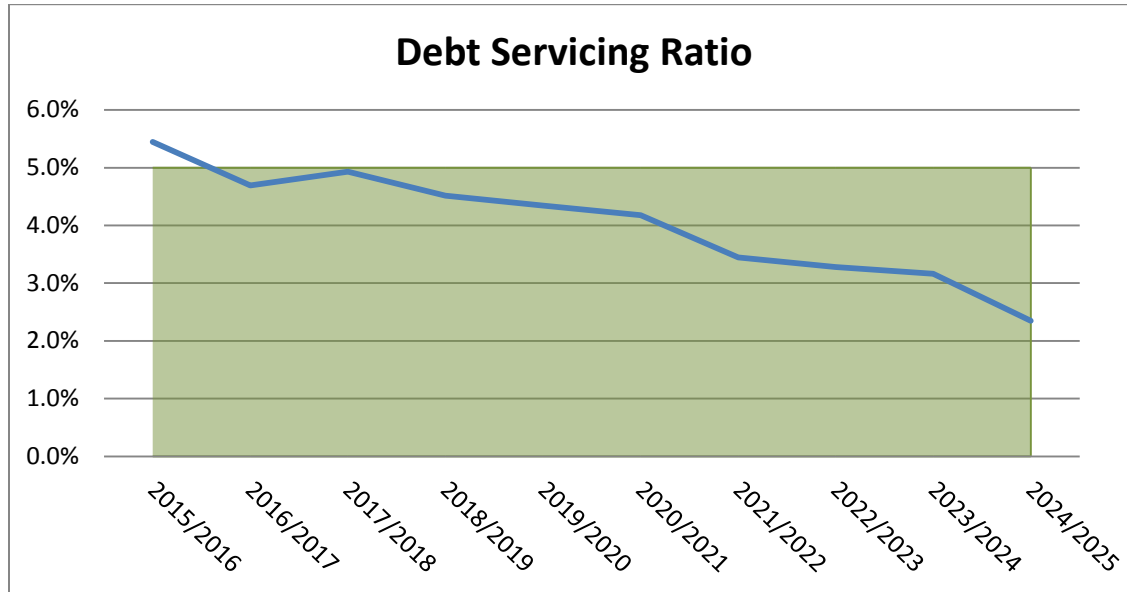
It is suggested that a long term asset sustainability index between 95-100% is acceptable as per Council's Asset Management Policy; the desired target is being exceeded over the term of the plan which currently makes provision to fund depreciable assets to a projected 10 year average of 114.1%. Any material underspending on renewal and replacement over the medium term is likely to adversely impact on the achievement of preferred, affordable service levels and could potentially progressively undermine a Council's financial sustainability

Other Financial Indicators

Whilst the Key Financial Indicators are those that are required by the Regulations, a number of other ratios can be used to measure financial performance. The two other indicators that Council has elected to use are as follows:

Debt Servicing Ratio

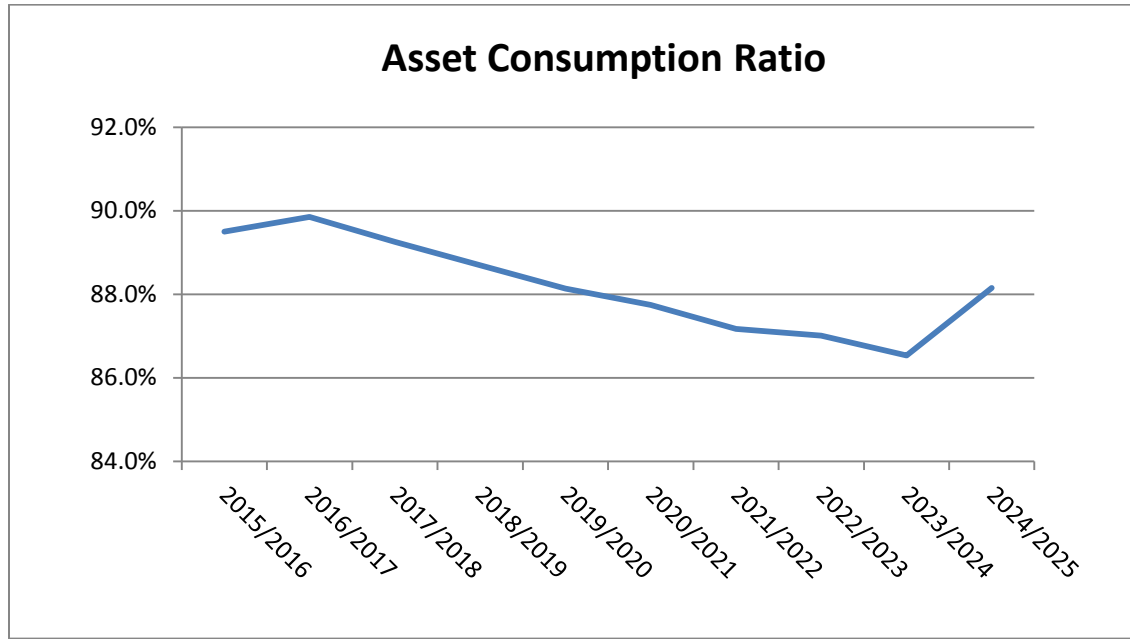
The Debt Servicing ratio indicates the ability of Council to service fixed borrowings (interest and principal) from forecast rate income.



This indicator peaks at 5.4% in 2015/16 compared to the metropolitan average of 9.6% (2011). The target line reflects the benchmark set out in Council's Borrowings Policy, whereby as a guide, the debt servicing level is to be maintained between 5% and the metropolitan average (assuming the metropolitan average remains > 5%).

Asset Consumption Ratio

The Asset Consumption ratio indicates whether Council is renewing or replacing existing non-financial assets at the same rate as its assets are used or 'consumed'. Depreciation represents the reduction in value of the assets each year and therefore accumulated depreciation is the total reduction in the carrying value of the assets.



Target – The average proportion of 'as new condition' left in assets is greater than 80% and less than 100%.



**DRAFT
FEES & CHARGES
SCHEDULE
2015/16**

Pricing Policy Document

FEES AND CHARGES SUMMARY 2015/16

The 2015/16 fees and charges are to be set in accordance with Council Policy in relation to user pays principles. The policy directs that Council will levy fees and charges for goods and services on a user pays basis and, where possible to recover the full cost of operating or providing the service or goods. Where it can be demonstrated that members of the community are unable to meet the full cost, concessions may apply.

User charges and statutory fees play an important role in enabling Council to provide a range of specific services and community facilities. The following table of user/statutory charges illustrates the movement in fees & charges over the past few years.

The statutory fees and charges listed may be amended at any time during the financial year. The Fees and Charges Schedule will be updated as statutory charges are amended.

The relevant Divisions and community groups have been consulted in relation to the proposed fees and charges and the following factors have been examined when determining the proposed fees:

- the cost of providing the service, inclusive of overhead costs
- the importance of the service to the community
- market comparison of fees and pricing structures with other enterprises who offer a similar service
- the level of service/facility provided by the City of Marion
- increase in statutory charges set by regulation

FEES AND CHARGES SUMMARY 2015/16

The draft Fees and Charges Schedule details the user charges to be set by Council and the current statutory charges set by the State Government in regulations.

User Charges set by Council includes, but is not limited to:

- Swimming Pool Fees
- Land Clearing Fees
- Library Service Fees
- Halls/Community Centre Hire Fees
- Recreational Fees

User Charges History

2006/07	\$1,552,203
2007/08	\$1,749,170
2008/09	\$1,814,545
2009/10	\$1,998,305
2010/11	\$1,918,998
2011/12	\$1,743,613
2012/13	\$1,905,892
2013/14	\$1,571,175
2014/15 Budget	\$1,698,886
2015/16 Budget	\$1,632,679

Statutory Charges set by State Government in regulations includes, but is not limited to:

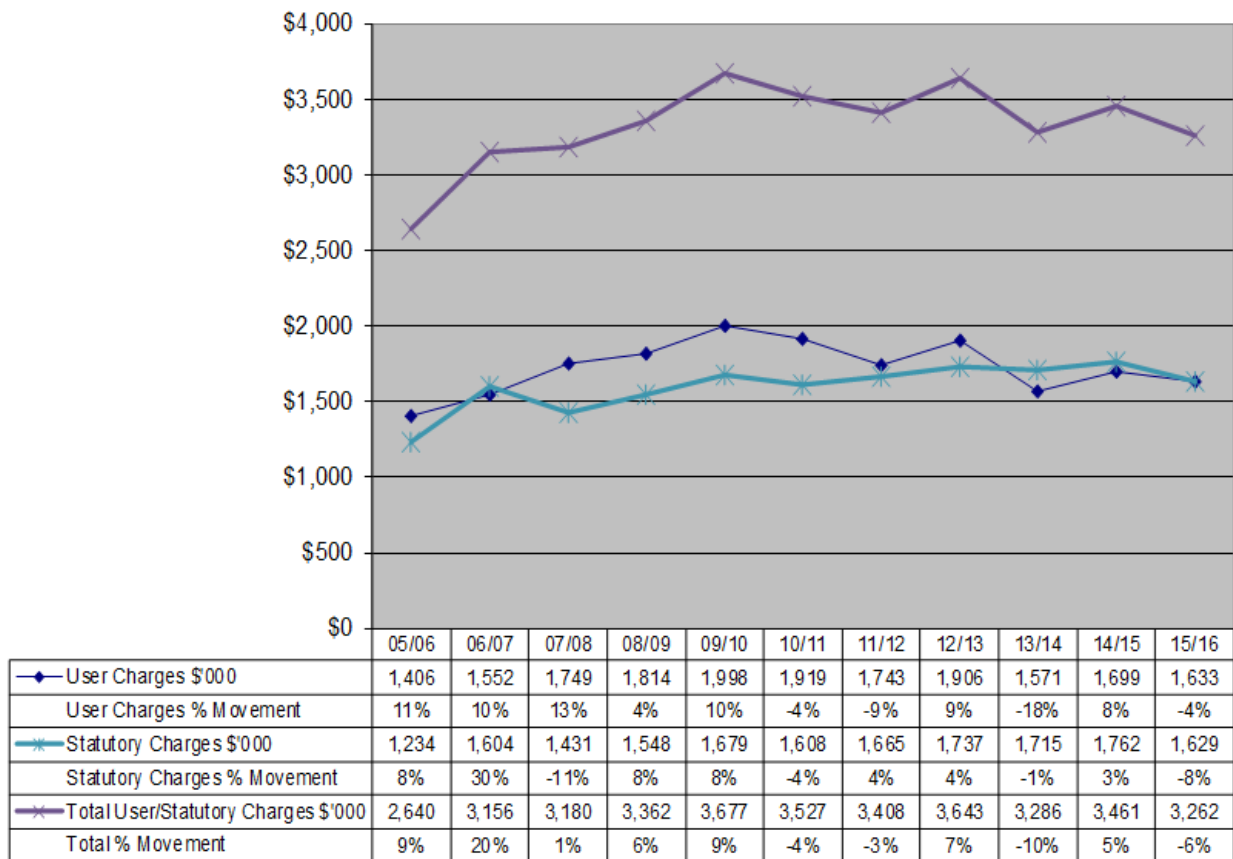
- Animal Registration Fees
- Parking Infringements
- By Laws
- Development Assessment Fees

Statutory Charges History

2006/07	\$1,234,444
2007/08	\$1,604,672
2008/09	\$1,548,091
2009/10	\$1,679,374
2010/11	\$1,608,058
2011/12	\$1,664,779
2012/13	\$1,737,334
2013/14	\$1,715,494
2014/15 Budget	\$1,762,449
2015/16 Budget	\$1,629,679

FEES AND CHARGES COMPARATIVE GRAPH

User and Statutory Charges (\$'000)



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Animals**Dog and cat regulation and control.****Income Comparison**

Actual	11/12	(\$438,980)
Actual	12/13	(\$435,409)
Actual	13/14	(\$431,899)
Revised Budget	14/15	(\$427,096)
Budget	15/16	(\$428,213)

Estimated Current Cost of Service

Income	Registration Fees/Fines	(\$428,213)
Expenditure	Direct Cost	\$695,323
	Overhead	\$100,467
	Total Cost	\$795,790
Net Cost		\$367,577

Statutory Charge

Council set their own fees based on a fee range provided by the Dog & Cat Management Board.
The proposed fees are then endorsed by the Dog & Cat Management Board.

	Excl Price for 2015/16 \$	GST Charge \$	Incl Price for 2015/16 \$
Animal Registration Fees			
<u>Not desexed</u>			
Ordinary	60.00	0.00	60.00
Microchipped	54.00	0.00	54.00
Trained	54.00	0.00	54.00
Microchipped & Trained	48.00	0.00	48.00
Concession - Permanent	30.00	0.00	30.00
Concession - Temporary	30.00	0.00	30.00
Concession - Microchipped	27.00	0.00	27.00
Concession - Trained	27.00	0.00	27.00
Concession - Microchipped & Trained	24.00	0.00	24.00
Guide Dog/Therapeutic Dog	0.00	0.00	0.00
Working Dog	14.00	0.00	14.00
<u>Desexed</u>			
Ordinary	36.00	0.00	36.00
Microchipped	30.00	0.00	30.00
Trained	30.00	0.00	30.00
Microchipped & Trained	24.00	0.00	24.00
Concession - Permanent	18.00	0.00	18.00
Concession - Trained	15.00	0.00	15.00
Concession - Microchipped	15.00	0.00	15.00
Concession - Microchipped & Trained	12.00	0.00	12.00

Animals

	Excl Price for 2015/16 \$	GST Charge \$	Incl Price for 2015/16 \$
Dog Infringements			
Unregistered Dog	82.00	0.00	82.00
Unregistered Dangerous/Prescribed Breed Dog	215.00	0.00	215.00
Dog not properly identified	82.00	0.00	82.00
Dog not properly identified Dangerous/Prescribed Breed Dog	215.00	0.00	215.00
Wandering at Large	82.00	0.00	82.00
Wandering at Large Dangerous/Prescribed Breed	215.00	0.00	215.00
Failure to notify Council of Registration change	82.00	0.00	82.00
Failure to remove dog faeces	56.00	0.00	56.00
A Dog in School Premises	82.00	0.00	82.00
Dog in School Premises Dangerous/Prescribed Breed Dog	215.00	0.00	215.00
Dog in Shop without Consent	82.00	0.00	82.00
Dog in Shop without Consent Dangerous/Prescribed Breed dog	215.00	0.00	215.00
Creates noise by barking or otherwise	107.00	0.00	107.00
Prescribed breed not on leash	215.00	0.00	215.00
Prescribed breed without muzzle	215.00	0.00	215.00
Greyhound without muzzle	82.00	0.00	82.00
Greyhound not on leash	82.00	0.00	82.00
Dog subject to Order fails to notify etc	82.00	0.00	82.00
Fail to notify new owner of Order	107.00	0.00	107.00
Fail to notify Council of Guard Dog Reg	82.00	0.00	82.00
Rushes or chases a vehicle	107.00	0.00	107.00
Attacks, rushes or chases person etc.	215.00	0.00	215.00
Other Charges			
Cat Traps - deposit returnable	40.00	0.00	40.00
Cat Traps not returned at 4 weeks	210.00	0.00	210.00
Animal Tag Replacement	9.00	0.00	9.00
Change of Ownership	9.00	0.00	9.00
Change of Address	9.00	0.00	9.00
Extract from Register	5.00	0.00	5.00
Late Fee on Unpaid Dog re-registrations	13.00	0.00	13.00
Dog Infringement reminder notice	46.00	0.00	46.00
Dog Impounding Fee (Mon-Fri 10am-5pm)	Impound Fee as charged by RSPCA		
Dog Impounding Fee (A/H & weekend)	Impound Fee as charged by RSPCA		

By-Laws

To administer By-Laws adopted by Council.

Income Comparison

Actual	11/12	(\$1,786)
Actual	12/13	(\$1,980)
Actual	13/14	(\$3,075)
Revised Budget	14/15	(\$3,403)
Budget	15/16	(\$1,200)

Estimated Current Cost of Service

Income	Statutory Charges	(\$1,200)
Expenditure	Direct Cost	\$50,612
	Overhead	\$25,352
	Total Cost	\$75,964
Net Cost		\$74,764

	Excl Price for 2015/16 \$	GST Charge \$	Incl Price for 2015/16 \$
All By-Laws Expiation apart from littering:	187.50	0.00	187.50
Expiation reminder notice	44.55	4.45	49.00
Littering	315.00	0.00	315.00
Permit to sell flowers on side of road	35.00	0.00	35.00
Permit to place Mini-skip on public land	35.00	0.00	35.00
Application to keep more than prescribed number of dogs	35.00	0.00	35.00
Application to keep more than prescribed number of cats	35.00	0.00	35.00

Cooinda Neighbourhood Centre

Community and recreational activities for members over 55 years, and occasional community hall hire.

Income Comparison

Actual	11/12	(\$165,639)
Actual	12/13	(\$68,619)
Actual	13/14	(\$123,078)
Revised Budget	14/15	(\$156,716)
Budget	15/16	(\$150,639)

Estimated Current Cost of Service

Income	User Charges/Grants	(\$150,639)
Expenditure	Direct Cost	\$502,457
	Overhead	\$190,716
	Total Cost	\$693,173
Net Cost		\$542,534

	Excl Price for 2015/16 \$	GST Charge \$	Incl Price for 2015/16 \$
Yoga	6.36	0.64	7.00
Light Weights	6.36	0.64	7.00
Fitness	6.36	0.64	7.00
Tai Chi/ Keep fit	5.45	0.55	6.00
Dancing	5.45	0.55	6.00
Ceramics	5.45	0.55	6.00
Computing	5.45	0.55	6.00
Hall Hire - Community Groups	145.45	14.55	160.00
Hall Hire - Casual (per hr)	36.36	3.64	40.00
Hall Hire - Private Functions	327.27	32.73	360.00

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Cove Civic Centre

Halls & Meeting Rooms for hire

Income Comparison

Budget	15/16	(\$70,000)
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Estimated Current Cost of Service
Income

User Charges	(\$70,000)
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Expenditure

Direct Cost	\$410,083
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Net Cost

\$340,083

	Excl Price for 2015/16 \$	GST Charge \$	Incl Price for 2015/16 \$
<u>Hall Hire</u>			
Hall - Max 200 People			
Corporate	90.91	9.09	100.00
Community/Small Business	63.64	6.36	70.00
Hall - Max 100 People			
Corporate	54.55	5.45	60.00
Community/Small Business	27.27	2.73	30.00
Hall - Max 50 People			
Corporate	45.45	4.55	50.00
Community/Small Business	18.18	1.82	20.00
Meeting Room - Max 6 People			
Corporate & Community	9.09	0.91	10.00
Meeting Room - Max 10 People			
Corporate & Community	9.09	0.91	10.00
IT Training Room			
Corporate & Community	63.64	6.36	70.00
Business Subscription - Annual	90.91	9.09	100.00
Business Subscription - Monthly	9.09	0.91	10.00

Development Assessment

General advice to customers on the requirements and options available for development within the City of Marion

Enforcement of the requirements of the Development Plan and Building Rules in relation to development.

Assessment of development applications for compliance with the Development Plan and Building Code of Australia in accordance with the Development Act.

Copying and viewing of plans, monthly building schedules and provision of property searches.

Income Comparison

Actual	11/12	(\$744,556)
Actual	12/13	(\$868,405)
Actual	13/14	(\$817,353)
Revised Budget	14/15	(\$914,900)
Budget	15/16	(\$855,528)

Estimated Current Cost of Service

Income Statutory/User Charges (\$855,528)

Expenditure

Direct Cost	\$2,142,780
Overhead	\$488,343
Total Cost	\$2,631,123

Net Cost \$1,775,595

	Excl Price for 2015/16	GST Charge	Incl Price for 2015/16
	\$	\$	\$
Assessment Fees			
*Lodgement Fee	59.50	0.00	59.50
*Lodgement Fee (if assessment against Building Rules is required and Development Cost > \$5,000)	68.00	0.00	68.00
Staged Consent Fee	59.50	0.00	59.50
Extension of Approval Fee	96.00	0.00	96.00
Swimming Pool Inspection Fee	175.00	0.00	175.00
Complying Development			
Development Plan assessment develop *costs <\$10,000	37.50	0.00	37.50
*Develop costs >\$10,000 & <\$100,000	103.00	0.00	103.00
*Develop costs >\$100,000 (Max \$200,000)	Development Cost x 0.125% (GST Exempt)		
Non Complying Development Administration Fee	121.50	0.00	121.50
Non Complying Development Assessment Fee up to \$10,000	51.50	0.00	51.50
Non Complying Development Assessment Fee \$10,000 to \$100,000	122.00	0.00	122.00

Development Assessment

	Excl Price for 2015/16	GST Charge	Incl Price for 2015/16
Residential Development Code			
Schedule 1A Fee	50.00	0.00	50.00
*Referrals per dept	212.00	0.00	212.00
Other Statutory Fees			
*Public Notification	103.00	0.00	103.00
Advertising Fee	636.36	63.64	700.00
*Statement requirements	282.50	0.00	282.50
Other Planning Fees			
Certificate of Title	40.91	4.09	45.00
*Search Fees	20.50	0.00	20.50
DA - Urban Tree Fund (Regulated)	168.00	0.00	168.00
DA - Urban Tree Fund (Significant)	250.00	0.00	250.00
Building Rules Assessment, where there is a floor area			
Building Assessment Fee	59.09	5.91	65.00
*Class 1, 2 & 4	2.09	0.21	2.30
*Class 3, 5 & 6	2.73	0.27	3.00
*Class 7 & 8	2.00	0.20	2.20
*Class 9a & 9c	3.09	0.31	3.40
*Class 9b	2.73	0.27	3.00
*Class 10	0.64	0.06	0.70
Class 10b Retaining Walls, Signs Masts, Fences, Pools min fee \$55.50	0.64	0.06	0.70
*Building rules Modification Fee	134.55	13.45	148.00
*Certificate of Occupancy	39.09	3.91	43.00
*Essential Fire Safety Schedule	83.64	8.36	92.00
Other Building Fees			
Copying & Viewing of plans:-			
File Search Fee	65.00	0.00	65.00
Copying of plans - per page:-			
A4	1.82	0.18	2.00
A3	3.64	0.36	4.00
Sec 34(2) - Copies of plans on public notice	20.00	2.00	22.00
Monthly Building Schedules (Current)	61.82	6.18	68.00
Monthly Building Schedules (Previous)	42.73	4.27	47.00
Monthly Building Schedules - yrly subscription	536.36	53.64	590.00
CITB Levy	6.36	0.64	7.00

General Information

Information available when requested as required under the Local Government Act 1999.

	Excl Price for 2015/16 \$	GST Charge \$	Incl Price for 2015/16 \$
<i>FREEDOM OF INFORMATION</i>			
Application for access to document (includes first 2 hours spent dealing with application)	32.25	0.00	32.25
Each subsequent 15 mins spent on application	12.00	0.00	12.00
Where access is to be given in the form of a written transcript of words contained in document (per page)	7.20	0.00	7.20
Photocopy of documents (per page)	0.18	0.02	0.20

PUBLIC INFORMATION

Annual Report (includes audited Financial Statements)			No charge
Community Consultation Policy			No charge
Copies of the following Council Agendas, Minutes, Policies, Registers, Codes and Procedures (per A4 page) :-	0.50	0.05	0.55
Notification of Council Meetings - Notice & Agenda			
Notification of Committee Meetings			
Council & Committee Minutes			
Annual Financial Plan (Budget)			
Rating Policy			
Code of Practice - Meetings and Documents			
Strategic Management Plan			
Register of By-Laws			
Order Making Policy			
Grievance Procedure			
Register of Delegations and Sub-delegations			
Tenders & Contracts Policy			
Code of Conduct for Members			
Code of Conduct for Staff			
Reimbursement of Members Expenses Policy			
Freedom of Information - Information Statement			
Council Electoral Roll (a full copy may be purchased - P.O.A)			

****These documents are available for inspection at the Marion Council Administration Office,
245 Sturt Road, Sturt, 5046, at no charge***

OTHER CHARGES

History of Marion book	10.00	1.00	11.00
History of Marion book - Volume 2, Soft Cover	22.68	2.27	24.95
History of Marion book - Volume 2, Hard Cover	36.32	3.63	39.95

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Glandore Community Centre

Community and recreational activities for adults and occasional hall hire.

Income Comparison

Actual	11/12	(\$139,623)
Actual	12/13	(\$131,599)
Actual	13/14	(\$131,703)
Revised Budget	14/15	(\$176,712)
Budget	15/16	(\$128,736)

**Estimated Current Cost of Service
Income**

User Charges	(\$128,736)
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Expenditure

Direct Cost	\$479,352
Overhead	\$27,882
Total Cost	\$507,234

Net Cost

\$378,498

	Excl Price for 2015/16 \$	GST Charge \$	Incl Price for 2015/16 \$
<u>Hall Hire</u>			
Clark Function centre			
Hall Hire - Casual (per hr)	59.09	5.91	65.00
Half Hall Hire - Casual (per hr)	31.82	3.18	35.00
Saturdays max - midnight	454.55	45.45	500.00
OPAL Space (Naldera Building)			
Hall Hire - All day	163.64	16.36	180.00
Hall Hire - Casual (per hr)	31.82	3.18	35.00
Hall Hire - 3 hour session	90.91	9.09	100.00
Slade Building			
Hall Hire - Casual (per hr)	27.27	2.73	30.00
Hall Hire - All day	145.45	14.55	160.00
Hall Hire - single room casual three hours	81.82	8.18	90.00
Counselling room three hour session	54.55	5.45	60.00
Rugby Building			
Children's parties three hours	72.73	7.27	80.00
Children's parties after three hours (per hr)	27.27	2.73	30.00
Hall hire - All day/ Children's party	136.36	13.64	150.00
Hall hire per hour not children party	31.82	3.18	35.00
All day hire not children's party	163.64	16.36	180.00

Glandore Community Centre

	Excl Price for 2015/16 \$	GST Charge \$	Incl Price for 2015/16 \$
<u>Courses (per class)</u>			
Art/Sketching	6.36	0.64	7.00
Woodwork	4.55	0.45	5.00
Garden Plots	22.73	2.27	25.00
Playgroups / Social Groups	3.64	0.36	4.00
Craft groups	4.55	0.45	5.00
Computing Tuition	4.55	0.45	5.00
<u>Market Fees</u>			
Powered Site	27.27	2.73	30.00
Unpowered Site	18.18	1.82	20.00
Trestles	4.55	0.45	5.00
<u>Other</u>			
Photocopying 1 side A4	0.18	0.02	0.20
Photocopying 1 side A3	0.27	0.03	0.30
\$2 Users Support Group	1.82	0.18	2.00

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Halls for Hire

Perry Barr Farm is now only available to existing current users until renegotiations are undertaken by Council. Marion Community Centre allows the community access to quality space. The centre is used by a number of residents who can access services and programs at an affordable rate.

Income Comparison

		Perry Barr Castrol Shed
Actual	11/12	(\$5,239)
Actual	12/13	(\$6,619)
Actual	13/14	(\$3,345)
Revised Budget	14/15	(\$5,060)
Budget	15/16	(\$3,408)
<u>Estimated Current Cost of Service</u>		
Income	User Charges	(\$3,408)
Expenditure	Direct Cost	<u>\$16,280</u>
Net Cost		\$12,872

	Excl Price for 2015/16 \$	GST Charge \$	Incl Price for 2015/16 \$
PERRY BARR FARM - Castrol Shed			
Hourly Rate - Non permanent users	20.00	2.00	22.00
Hourly Rate - Permanent users	16.36	1.64	18.00
Weekend Hire (per day)	236.36	23.64	260.00
Bond (Refundable)	300.00	0.00	300.00

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Health Services

*Health standards are monitored in relation to food and water quality, soil and pollution, waste management, mosquito control, and housing.
Advice and education is also provided on food related matters. Regular food sampling is conducted on various foods produced within the City of Marion to monitor bacteria levels.*

Income Comparison

Actual	11/12	(\$65,474)
Actual	12/13	(\$43,203)
Actual	13/14	(\$24,674)
Revised Budget	14/15	(\$22,992)
Budget	15/16	(\$23,618)

Estimated Current Cost of Service

Income	User Charges	(\$23,618)
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Expenditure	Direct Cost	\$406,673
	Overhead	\$249,150
	Total Cost	\$655,823

Net Cost		\$632,205
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	Excl Price for 2015/16 \$	GST Charge \$	Incl Price for 2015/16 \$
Environmental Health			
Statutory Fines			As per legislation
Food Safety			
Statutory Fines			As per legislation
Food handler training course - Full	72.73	7.27	80.00
Food handler training course - Summary	36.36	3.64	40.00
Food premises inspection fees	82.00	0.00	82.00
Food safety audit: \$154 per hr	140.00	14.00	154.00
<i>Rates capped as per below:</i>			
Child care centres (\$140 per hr until capped)	127.27	12.73	140.00
Aged Care Facility/hospital - small, less than 40 beds	127.27	12.73	140.00
Public Health			
Statutory Fines			As per legislation
Sale of sharps containers	4.55	0.45	5.00
Renewal of SRF licence (Statutory)	75.00	0.00	75.00
SRF License Fees	318.18	31.82	350.00
SRF Audit Fee	163.64	16.36	180.00
<u>High Risk manufactured water systems (statutory charge)</u>			
Registration of first unit	30.00	0.00	30.00
Registration of subsequent units	20.00	0.00	20.00
Registration renewal (per unit)	15.00	0.00	15.00
Inspection of first system	120.00	0.00	120.00
Inspection of additional systems (on same premises)	80.00	0.00	80.00

Home & Community Care

Home support, maintenance services and rubbish removal services aim to assist older residents and disabled people to remain independent within our community. Services substantially reduce the overall cost to the community of providing institutionalised care.

Income Comparison

Actual	11/12	(\$1,284,341)
Actual	12/13	(\$1,626,974)
Actual	13/14	(\$1,585,818)
Revised Budget	14/15	(\$1,870,181)
Budget	15/16	(\$1,509,564)

Estimated Current Cost of Service

Income	User Charges/Grant	(\$1,509,564)
Expenditure	Direct Cost	\$1,509,564
	Overhead	\$221,535
	Total Cost	\$1,731,099
Net Cost		\$221,535

	Excl Price for 2015/16 \$	GST Charge \$	Incl Price for 2015/16 \$
Home Assist			
Home maintenance - per hour (materials used to be reimbursed at cost incl. GST)	12.50	0.00	12.50
Domestic Assistance	12.50	0.00	12.50
Rubbish Removal per trailer load (includes 2 hrs labour)	35.00	0.00	35.00
Gardening - per hour	12.50	0.00	12.50
Volunteer Social/Transport Support (per round trips i.e. two way trip)	6.00	0.00	6.00

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Land Clearing

Council has a responsibility to ensure all high grass is cut to a maximum height of 100mm during the fire danger season. Community benefit from the reduced fire risk over summer months.

Income Comparison

Actual	11/12	(\$2,704)
Actual	12/13	(\$3,198)
Actual	13/14	\$0
Revised Budget	14/15	(\$3,000)
Budget	15/16	(\$1,000)

Estimated Current Cost of Service

Income	User Charges	(\$1,000)
Expenditure	Direct Cost	\$84,524
	Overhead	\$26,286
	Total Cost	\$110,810
Net Cost		\$109,810

	Excl Price for 2015/16 \$	GST Charge \$	Incl Price for 2015/16 \$
Land Clearing - per 1000m2 or part thereof (e.g. 1500m2 block = \$792)	360.00	36.00	396.00
Land Clearing - Admin Fee	67.27	6.73	74.00
Land Clearing - Expiation Fee	315.00	0.00	315.00
*Expiation late fee	46.00	0.00	46.00

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Library Services

The toy library provides toys and materials designed to increase the development of motor skills, literacy and imagination of young children. Photocopying and colour copying is easily accessible to the community. Fines are charged as a deterrent for late returns of books, CDs and videos. Children's activities and guest speakers are offered to promote literacy and participation in social skills.

Income Comparison

Actual	11/12	(\$74,233)
Actual	12/13	(\$68,366)
Actual	13/14	(\$60,835)
Revised Budget	14/15	(\$49,015)
Budget	15/16	(\$45,500)

Estimated Current Cost of Service

Income	Total income	(\$45,500)
Expenditure	Direct Cost	\$3,988,448
	Overhead	\$39,774
	Total Cost	\$4,028,222
Net Cost		\$3,982,722

	Excl Price for 2015/16 GST Charge		Incl Price for 2015/16
	\$	\$	\$
Photocopying			
- Per page A4	0.18	0.02	0.20
- Per page A3	0.27	0.03	0.30
- Colour A4	1.36	0.14	1.50
- Colour A3	1.82	0.18	2.00
Other Library Income			
Toy Library Annual M/ship - Individual	18.18	1.82	20.00
Toy Library Annual M/ship - Concession	11.82	1.18	13.00
Toy Library Annual M/ship - Family	27.27	2.73	30.00
Toy Library Annual M/ship - Family Concession	20.00	2.00	22.00
Toy Library Annual M/ship - Organisation	59.09	5.91	65.00
Other Income			
In Ear Headphones	2.73	0.27	3.00
USB	5.45	0.55	6.00

Events/programs - cover charge

Programs Adults	Prices range from \$2 - \$120 (GST Inclusive)
Programs Children	Prices range from \$2
Sale of debitted stock	Prices range from \$0.10 to \$1.00 (GST Inclusive)
Sale of Library Bags	Prices range from \$1.00 to \$5.00 (GST Inclusive)

Non Statutory Fines

Processing Fee - Lost/Damaged/Overdue Items / cost of replacement RFID tags	4.55	0.45	5.00
Lost/Damaged Items	Replacement Cost		

Living Kurna Cultural Centre

Venue hire for meetings, functions, cultural tours and group events at the Living Kurna Cultural Centre Warriparinga.

Income Comparison

Actual	11/12	(\$53,925)
Actual	12/13	(\$59,633)
Actual	13/14	(\$60,807)
Revised Budget	14/15	(\$59,268)
Budget	15/16	(\$60,596)

Estimated Current Cost of Service

Income	User Charges	(\$60,596)
Expenditure	Direct Cost	\$364,619
	Overhead	\$314,662
	Total Cost	\$679,281
Net Cost		\$618,685

Excl Price for 2015/16 \$	GST Charge \$	Incl Price for 2015/16 \$
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Room Hire**Education/Community Group Rate**

Hrly Rate above weekday hrs	61.82	6.18	68.00
1/2 day weekday (4hrs) 8am - 12pm then 12.30pm to 4.30/5pm	118.18	11.82	130.00
Full Day	207.27	20.73	228.00

Corporate Rate

Hrly Rate above weekday hrs	104.55	10.45	115.00
1/2 day weekday (4hrs) 8am - 12pm then 12.30pm to 4.30/5pm	172.73	17.27	190.00
Full Day	313.64	31.36	345.00

Cultural Tours

Cultural Tour Fee - Adult	19.09	1.91	21.00
Cultural Tour Fee - Concession	10.00	1.00	11.00
Art workshops - Adult	20.45	2.05	22.50
Art workshops - Concession / child	11.36	1.14	12.50
Weavers Adult	19.09	1.91	21.00
Weavers concession / child	10.00	1.00	11.00
Weavers additional materials / room	45.45	4.55	50.00

Living Kurna Cultural Centre***Fairford House*****Education/Community Group Rate**

Hrly Rate above weekday hrs	45.45	4.55	50.00
1/2 day weekday (4hrs) 8am - 12pm then 12.30pm to 4.30/5pm	68.18	6.82	75.00
Full Day	136.36	13.64	150.00

Corporate Rate

Hrly Rate above weekday hrs	72.73	7.27	80.00
1/2 day weekday (4hrs) 8am - 12pm then 12.30pm to 4.30/5pm	118.18	11.82	130.00
Full Day	227.27	22.73	250.00
Full Use / Park Use	545.45	54.55	600.00
Kitchen	100.00	10.00	110.00

Marion Cultural Centre

Hire of Domain Theatre, Foyer, Plaza and Function Rooms at the Cultural Centre.

Income Comparison

Actual	10/11	(\$219,262)
Actual	11/12	(\$313,675)
Actual	12/13	(\$221,153)
Actual	13/14	(\$293,909)
Revised Budget	14/15	(\$274,956)
Budget	15/16	(\$270,264)

Estimated Current Cost of Service

Income	User Charges	(\$270,264)
Expenditure	Direct Cost	\$984,049
	Overhead	\$777,195
	Total Cost	\$1,761,244
Net Cost		\$1,490,980

Exclusive Price for 2015/16	GST Charge	Incl Price for 2015/16
\$	\$	\$

DOMAIN THEATRE - PERFORMANCE**Community (Subsidised) Rate**

Rehearsal Rate Per Hour Mon-Sat	90.91	9.09	100.00
Rehearsal Rate Per Hour Sun & PH	122.73	12.27	135.00
Session Rate Mon-Sat 8.30am-12.30pm & 1pm-5pm (4 hrs)	400.00	40.00	440.00
Session Rate Sun & PH 8.30am-12.30pm & 1pm-5pm (4 hrs)	654.55	65.45	720.00
Session Rate Mon-Sat 6pm-11pm (5 hrs)	500.00	50.00	550.00
Session Rate Sun & PH 6pm-11pm (5 hrs)	818.18	81.82	900.00
Full Day Mon-Sat (8.30am-11pm)	1,180.00	118.00	1,298.00
Full Day Sun & PH (8.30am-11pm)	1,930.91	193.09	2,124.00

Corporate Rate

Rehearsal Rate Per Hour (only if performance booked)	136.36	13.64	150.00
Rehearsal Rate Per Hour Sun & PH 8am-6pm	168.18	16.82	185.00
Session Rate Mon-Sat 8.30am-12.30pm & 1pm-5pm (4 hrs)	600.00	60.00	660.00
Session Rate Sun & PH 8.30am-12.30pm & 1pm-5pm (4 hrs)	854.55	85.45	940.00
Session Rate Mon-Sat 6pm-11pm (5 hrs)	750.00	75.00	825.00
Session Rate Sun & PH 6pm-11pm (5 hrs)	1,068.18	106.82	1,175.00
Full Day Mon-Sat (8.30am-11pm)	1,770.00	177.00	1,947.00
Full Day Sun & PH (8.30am-11pm)	2,520.91	252.09	2,773.00

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Marion Cultural Centre

	Exclusive Price for 2015/16 \$	GST Charge \$	Incl Price for 2015/16 \$
<u>DOMAIN THEATRE & STURT ROOM - PERFORMANCE</u>			
Community (Subsidised) Rate			
Session Rate Mon-Sat 8.30am-12.30pm & 1pm-5pm (4 hrs)	489.09	48.91	538.00
Session Rate Sun & PH 8.30am-12.30pm & 1pm-5pm (4 hrs)	870.91	87.09	958.00
Session Rate Mon-Sat 6pm-11pm (5 hrs)	589.09	58.91	648.00
Session Rate Sun & PH 6pm-11pm (5 hrs)	1,034.55	103.45	1,138.00
Full Day Mon-Sat (8.30am-11pm)	1,420.00	142.00	1,562.00
Full Day Sun & PH (8.30am-11pm)	2,514.55	251.45	2,766.00
Corporate Rate			
Session Rate Mon-Sat 8.30am-12.30pm & 1pm-5pm (4 hrs)	734.55	73.45	808.00
Session Rate Sun & PH 8.30am-12.30pm & 1pm-5pm (4 hrs)	1,116.36	111.64	1,228.00
Session Rate Mon-Sat 6pm-11pm (5 hrs)	884.55	88.45	973.00
Session Rate Sun & PH 6pm-11pm (5 hrs)	1,330.00	133.00	1,463.00
Full Day Mon-Sat (8.30am-11pm)	2,116.36	211.64	2,328.00
Full Day Sun & PH (8.30am-11pm)	3,227.27	322.73	3,550.00
Extras			
Staging - load in, load out	186.36	18.64	205.00
Curtain de-rig & re-rig	331.82	33.18	365.00
Technical and duty staff - per hr (Mon -Sat) min 3hrs	46.59	4.66	51.25
Front of House staff - per hr (Mon - Sat) min 3 hrs	46.59	4.66	51.25
Technical and duty staff - per hr (Sun & PH) min 4hrs	67.73	6.77	74.50
Front of House staff - per hr (Sun & PH) min 4hrs	67.73	6.77	74.50
Access before 8.30am or after 11pm - per hr (Mon-Sat)	46.59	4.66	51.25
Access before 8.30am or after 11pm - per hr (Sun & PH)	67.73	6.77	74.50
<u>Front of House/Box Office</u>			
Ticket sales via box office - per ticket	2.73	0.27	3.00
Ticket Printing - per performance (credit card transaction charges also apply)	104.55	10.45	115.00
8 person round table (incl cloths)	4.55	0.45	5.00
Merchandise Commission 10% Gross Sales			
<u>DOMAIN ROOM - OVER 120 PAX</u>			
Community (Subsidised) Rate			
Session Rate Mon-Sat 8.30am-12.30pm, 1pm-5pm or 6pm-10pm (4 hrs)	272.73	27.27	300.00
Session Rate Sun & PH 8.30am-12.30pm, 1pm-5pm or 6pm-10pm (4 hrs)	400.00	40.00	440.00
Full Day Mon-Sat (8.30am-10pm)	736.36	73.64	810.00
Full Day Sun & PH (8.30am-10pm)	1,080.00	108.00	1,188.00
Corporate Rate			
Session Rate Mon-Sat 8.30am-12.30pm, 1pm-5pm or 6pm-10pm (4 hrs)	400.00	40.00	440.00
Session Rate Sun & PH 8.30am-12.30pm, 1pm-5pm or 6pm-10pm (4 hrs)	527.27	52.73	580.00
Full Day Mon-Sat (8.30am-10pm)	1,080.00	108.00	1,188.00
Full Day Sun & PH (8.30am-10pm)	1,423.64	142.36	1,566.00

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Marion Cultural Centre

	Exclusive Price for 2015/16	GST Charge	Incl Price for 2015/16
	\$	\$	\$
<u>DOMAIN ROOM - UP TO 120 PAX</u>			
Community (Subsidised) Rate			
Session Rate Mon-Sat 8.30am-12.30pm, 1pm-5pm or 6pm-10pm (4 hrs)	145.45	14.55	160.00
Session Rate Sun & PH 8.30am-12.30pm, 1pm-5pm or 6pm-10pm (4 hrs)	272.73	27.27	300.00
Full Day Mon-Sat (8.30am-10pm)	392.73	39.27	432.00
Full Day Sun & PH (8.30am-10pm)	736.36	73.64	810.00
Corporate Rate			
Session Rate Mon-Sat 8.30am-12.30pm, 1pm-5pm or 6pm-10pm (4 hrs)	218.18	21.82	240.00
Session Rate Sun & PH 8.30am-12.30pm, 1pm-5pm or 6pm-10pm (4 hrs)	345.45	34.55	380.00
Full Day Mon-Sat (8.30am-10pm)	589.09	58.91	648.00
Full Day Sun & PH (8.30am-10pm)	932.73	93.27	1,026.00
<u>STURT ROOM</u>			
Community (Subsidised) Rate			
Session Rate Mon-Sat 8.30am-12.30pm, 1pm-5pm or 6pm-10pm (4 hrs)	89.09	8.91	98.00
Session Rate Sun & PH 8.30am-12.30pm, 1pm-5pm or 6pm-10pm (4 hrs)	216.36	21.64	238.00
Full Day Mon-Sat (8am-11pm)	240.55	24.05	264.60
Full Day Sun & PH (8am-11pm)	608.73	60.87	669.60
Corporate Rate			
Session Rate Mon-Sat 8.30am-12.30pm, 1pm-5pm or 6pm-10pm (4 hrs)	134.55	13.45	148.00
Session Rate Sun & PH 8.30am-12.30pm, 1pm-5pm or 6pm-10pm (4 hrs)	261.82	26.18	288.00
Full Day Mon-Sat (8.30am-10pm)	363.27	36.33	399.60
Full Day Sun & PH (8.30am-10pm)	706.91	70.69	777.60
<u>GREEN ROOM</u>			
Community (Subsidised) Rate			
Session Rate Mon-Sat 8.30am-12.30pm, 1pm-5pm or 6pm-10pm (4 hrs)	49.09	4.91	54.00
Session Rate Sun & PH 8.30am-12.30pm, 1pm-5pm or 6pm-10pm (4 hrs)	49.09	4.91	54.00
Full Day Mon-Sat (8.30am-10pm)	132.55	13.25	145.80
Full Day Sun & PH (8.30am-10pm)	132.55	13.25	145.80
Corporate Rate			
Session Rate Mon-Sat 8.30am-12.30pm, 1pm-5pm or 6pm-10pm (4 hrs)	72.73	7.27	80.00
Session Rate Sun & PH 8.30am-12.30pm, 1pm-5pm or 6pm-10pm (4 hrs)	72.73	7.27	80.00
Full Day Mon-Sat (8.30am-10pm)	196.36	19.64	216.00
Full Day Sun & PH (8.30am-10pm)	196.36	19.64	216.00
<u>FOYER SPACE (Hrly Rate only)</u>			
Community Rate	49.09	4.91	54.00
Corporate Rate	72.73	7.27	80.00
<u>PLAZA SPACE (Hrly Rate only)</u>			
Community Rate	68.18	6.82	75.00
Corporate Rate	100.00	10.00	110.00
<u>CAFÉ SPACE (Hrly Rate only)</u>			
Community Rate	68.18	6.82	75.00
Corporate Rate	100.00	10.00	110.00
<u>Exclusive Whole Venue or Multiple Hire Packages</u>			POA
<u>Duty Manager/Technical Staff Hirer Charges (min 3 hrs)</u>			
Technical and Duty Staff - per hr (Mon-Sat)	46.59	4.66	51.25
Technical and Duty Staff - per hr (Sun & PH)	67.73	6.77	74.50
Front of House Staff - per hr (Mon-Sat)	46.59	4.66	51.25
Front of House Staff - per hr (Sun & PH)	67.73	6.77	74.50

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Marion Swim Centre

Aquatic based recreational activities providing fun, fitness, learn to swim and recreation swimming to all members of the community in a safe environment with a high level of amenities.

Income Comparison

Actual	11/12	(\$485,900)
Actual	12/13	(\$530,795)
Actual	13/14	(\$447,164)
Revised Budget	14/15	(\$524,551)
Budget	15/16	(\$537,430)

Estimated Current Cost of Service

Income	User Charges	(\$537,430)
Expenditure	Direct Cost	\$577,752
	Overhead	\$229,464
	Total Cost	\$807,216
Net Cost		\$269,786

	Excl Price for 2015/16 \$	GST Charge \$	Incl Price for 2015/16 \$
Admissions			
General Public	6.18	0.62	6.80
Children under 4 years			Free
Children 4-14 years	5.00	0.50	5.50
Aged/Disabled Concession	5.00	0.50	5.50
Family	17.27	1.73	19.00
Student & Concession	5.00	0.50	5.50
Spectator	2.73	0.27	3.00
Adult Multi Visit Pass 10	54.55	5.45	60.00
Adult Multi Visit Pass 30	152.27	15.23	167.50
Concession Multi Visit Pass 10	44.09	4.41	48.50
Concession Multi Visit Pass 30	123.18	12.32	135.50
Season Pass (Adult)	386.36	38.64	425.00
Season Pass (Family)	840.91	84.09	925.00
Season Pass (Child)	290.91	29.09	320.00
Season Pass (Club)	213.64	21.36	235.00
Vac Swim	5.00	0.50	5.50
Vac Swim Pass	36.36	3.64	40.00
Activity Pass - Waterside or Inflatable for 10 uses	6.82	0.68	7.50
Swim Club Entry	4.36	0.44	4.80
Aqua - Fitness Class	8.64	0.86	9.50
Aqua - Fitness Class Concession	7.27	0.73	8.00
Aqua - Fitness Class Multi Visit Pass 10	77.73	7.77	85.50
Aqua - Fitness Class Multi Visit Pass 10 Concession	65.45	6.55	72.00
Aqua - Fitness Class Member	2.09	0.21	2.30
Birthday Party (games only)	14.55	1.45	16.00
Birthday Food (food as extra)	5.91	0.59	6.50
Group Entry 20+ Swim Only per person - not for profit/vacation care only	4.55	0.45	5.00
Group Entry 20+ Swim and Slide per person - not for profit/vacation care only	7.73	0.77	8.50
Picnic Week - Swim & Icy Pole / person	5.09	0.51	5.60
Picnic Week - Swim & Activity Pass / person	9.55	0.95	10.50
Picnic Week - Swim & Activity Pass & Icy Pole / person	10.00	1.00	11.00
Locker Hire	4.55	0.45	5.00

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Marion Swim Centre

	Excl Price for 2015/16	GST Charge	Incl Price for 2015/16
Hire Charges			
Lane Hire - regular user lane hire per hr + entry fee	13.64	1.36	15.00
Lane Hire - casual user lane hire per hr	18.18	1.82	20.00
Hourly Rate - all 8 lanes Main Pool only - Normal Operating Hours	186.36	18.64	205.00
Hourly Rate - Learner's Pool - Normal Operating Hours	81.82	8.18	90.00
Hourly Rate - Toddler's Pool - Normal Operating Hours	50.00	5.00	55.00
Term Time 45 minutes - DECD Only	2.55	0.25	2.80
Term Time 90 minutes - DECD Only	3.09	0.31	3.40
Carnivals & Picnics - Main Pool Only (3 hours)	540.91	54.09	595.00
Carnivals & Picnics - Normal Operating Hours All Pools (3 hours)	936.36	93.64	1,030.00
After Hours All Pools - Hourly Rate	195.45	19.55	215.00
Additional Lifeguards - 1 per 100 swimmers above 250 - Hourly Rate	50.00	5.00	55.00
Waterslide hire - Hourly Rate	81.82	8.18	90.00
Inflatable hire (per hire - min 2 hours)	81.82	8.18	90.00
Carnival Extra Staff >250 people + 1 staff per 75	50.00	5.00	55.00
Tuition			
Swim Lessons - Pay as you go per lesson	17.27	1.73	19.00
Swim Lessons - Paid up front per lesson	15.00	1.50	16.50

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Memorials

The opportunity for members of the community to commemorate a person or group through a memorial in a public space.

	Excl Price for 2015/16 \$	GST Charge \$	Incl Price for 2015/16 \$
Memorial			
Recycled Plastic Seat	1,236.36	123.64	1,360.00
Recycled Plastic Picnic Bench	1,327.27	132.73	1,460.00
Timber Seat	1,963.64	196.36	2,160.00
Timber Picnic Bench	4,654.55	465.45	5,120.00
Shelter	19,000.00	1,900.00	20,900.00
Large Boulder/Rock	159.09	15.91	175.00
Tree	181.82	18.18	200.00
Etched Paver	345.45	34.55	380.00
Bronze Plaque - Small	227.27	22.73	250.00
Bronze Plaque - Medium	436.36	43.64	480.00
Bronze Plaque - Large	636.36	63.64	700.00

Neighbourhood Centres

The primary function of these facilities is to meet the needs of the community by providing and co-ordinating various public services, programs and facilities.

Income Comparison

Actual	11/12	(\$200,908)
Actual	12/13	(\$181,113)
Actual	13/14	(\$129,597)
Revised Budget	14/15	(\$157,494)
Budget	15/16	(\$157,563)

Estimated Current Cost of Service

User/Hire Charges	(\$157,563)
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Expenditure

Direct Cost	\$424,054
Overhead	\$94,990
Total Cost	<u>\$519,044</u>

Net Cost	\$361,481
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	Excl Price for 2015/16 \$	GST Charge \$	Incl Price for 2015/16 \$
MITCHELL PARK NEIGHBOURHOOD CENTRE			
Main Hall - Hire Charges			
General Hire (per hour)	27.27	2.73	30.00
Children's Parties: 12 yrs & under (up to 3hrs daytime)	59.09	5.91	65.00
Community/Family Functions (per day) Day only	100.00	10.00	110.00
User Charges - Facilities at the Centre			
Photocopies A4 single	0.18	0.02	0.20
Exercise Classes tuition	4.55	0.45	5.00
TROTT PARK NEIGHBOURHOOD CENTRE			
Main Hall - Hire Charges			
Community Groups (per hour)	27.27	2.73	30.00
Play Room & Seminar Room			
Community Groups (per hour)	22.73	2.27	25.00
Children's Parties: 12 yrs & under (up to 4hrs - daytime only)	136.36	13.64	150.00
Community Event (per day)	136.36	13.64	150.00
Other Charges			
Photocopies A4 single	0.18	0.02	0.20
Photocopies A3 single	0.27	0.03	0.30

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Parking Control

*Control and regulation of parking within the Council area including Westfield Marion.
After hours inspection is also provided.*

Income Comparison

Actual	11/12	(\$522,645)
Actual	12/13	(\$538,844)
Actual	13/14	(\$449,566)
Revised Budget	14/15	(\$350,000)
Budget	15/16	(\$378,064)

Estimated Current Cost of Service

Income	Statutory Charges	(\$378,064)
Expenditure	Direct Cost	\$320,446
	Overhead	\$217,016
	Total Cost	\$537,462
Net Cost		\$159,398

	Excl Price for 2015/16 \$	GST Charge \$	Incl Price for 2015/16 \$
<u>Private Parking</u>			
Disabled Zone	341.00	0.00	341.00
No Standing Zone	89.00	0.00	89.00
Permit Parking Area	64.00	0.00	64.00
Loading Zone	64.00	0.00	64.00
Time Limit Area	48.00	0.00	48.00
<u>Road Traffic Act</u>			
Stop on Continuous Yellow Line	89.00	0.00	89.00
Contravene No Stopping Sign	89.00	0.00	89.00
Contravene No Parking Sign	72.00	0.00	72.00
Stopping in loading zone	64.00	0.00	64.00
Stopping in Bus Zone	119.00	0.00	119.00
Stop within 10m l/section w/out traffic lights	89.00	0.00	89.00
Stop within 20m l/section with traffic light	89.00	0.00	89.00
Stopping on path, dividing strip or nature strip	89.00	0.00	89.00
Other public place	64.00	0.00	64.00
Obstructing access to & from a Driveway	72.00	0.00	72.00
Stop near a Fire Hydrant	72.00	0.00	72.00
Stopping at or near bus stop	89.00	0.00	89.00
Not Parallel	64.00	0.00	64.00
Exceed 1 hr Time Limit Long or Heavy Vehicles	106.00	0.00	106.00
Exceeding Time Limit	48.00	0.00	48.00
Further Offence	48.00	0.00	48.00
Double Parking	89.00	0.00	89.00
Obstruct access to/from a footpath or ramp	72.00	0.00	72.00
Stop in a Truck Zone	64.00	0.00	64.00
Stop in a Taxi Zone	119.00	0.00	119.00
Stop in Permit Zone	64.00	0.00	64.00
Stop in a Mail Zone	89.00	0.00	89.00
Stop on or near a Children's Crossing	89.00	0.00	89.00

Parking Control

	Excl Price for 2015/16 \$	GST Charge \$	Incl Price for 2015/16 \$
Fail to Angle Park	64.00	0.00	64.00
Fail to park with 1m between vehicles	64.00	0.00	64.00
Park close to Dividing Line or Strip	64.00	0.00	64.00
Stopping on a Bridge	89.00	0.00	89.00
Stopping in a Bicycle Lane	250.00	0.00	250.00
Stopping on a Clearway sign	250.00	0.00	250.00
Stopping in a Bus Lane	250.00	0.00	250.00
Stopping in a emergency stopping lane	250.00	0.00	250.00
Stopping in a Disabled Zone	341.00	0.00	341.00
<u>Other</u>			
Impounded Vehicle	180.00	0.00	180.00
Parking Expaiation Reminder Notice	49.00	0.00	49.00

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Private Works

To provide installation of concrete crossovers, inverts, stormwater pipe connections and footpath reinstatements within the City for residents, developers, builders, public utilities and commercial businesses.

Income Comparison

Actual	11/12	(\$204,326)
Actual	12/13	(\$253,764)
Actual	13/14	(\$229,570)
Revised Budget	14/15	(\$240,226)
Budget	15/16	(\$240,228)

Estimated Current Cost of Service Income

User Charges	(\$240,228)
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Expenditure	Direct Cost	\$198,204
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Net Cost		(\$42,024)
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	Excl Price for 2015/16 \$	GST Charge \$	Incl Price for 2015/16 \$
Driveway Crossover Installations			
Driveway Crossover (normal std) per sq metre	145.45	14.55	160.00
Driveway Crossover (heavy duty) - per sq metre	192.73	19.27	212.00
Driveway Invert Installations			
Driveway Invert (saw cut, removal & 0-5m std single	818.18	81.82	900.00
5-8 std single	1,309.09	130.91	1,440.00
Residential Stormwater Pipe Connection			
Council sawcut footpath, resident supplies & lays pipe & Council reinstates 75mm or 90mm diameter	431.82	43.18	475.00
Footpath Repairs			
Minor reinstatement - per linear metre	140.91	14.09	155.00
Road Closures			
Sale of land	Price set by valuer as negotiated		

Searches

Searches are issued as required under the Local Government Act 1999 and the Land and Business Agents Act.

Income Comparison

Actual	11/12	(\$41,644)
Actual	12/13	(\$94,884)
Actual	13/14	(\$104,093)
Revised Budget	14/15	(\$112,750)
Budget	15/16	(\$112,750)

Estimated Current Cost of Service

Income	User/Statutory Charges	(\$112,750)
Expenditure	Direct Cost	\$15,217
	Overhead	\$3,127
	Total Cost	\$18,344
Net Cost		(\$94,406)

	Excl Price for 2015/16 GST Charge		Incl Price for 2015/16
	\$	\$	\$
Land & Business Agents			
Rates only	30.50	0.00	30.50
Zoning	20.00	0.00	20.00
Full Search	50.50	0.00	50.50
Urgent Search	60.50	0.00	60.50
Extract from Assessment Book	10.50	0.00	10.50
Copy of prior year rates notice	10.00	1.00	11.00
Copy Rate Accounts	No charge		

Transport - Community Bus

The transport service assists older, frail residents with access to shopping and other community activities which they would otherwise not be able to attend. It enables users to remain active within the community and reduce social isolation. Carers also receive respite whilst family members attend these activities.

Income Comparison

Actual	11/12	(\$19,896)
Actual	12/13	(\$25,758)
Actual	13/14	(\$26,872)
Revised Budget	14/15	(\$28,081)
Budget	15/16	(\$24,996)

Estimated Current Cost of Service

Income	User Charges	(\$24,996)
Expenditure	Direct Cost	\$180,719
	Overhead	\$106,205
	Total Cost	\$286,924
Net Cost		\$261,928

	Excl Price for 2015/16 \$	GST Charge \$	Incl Price for 2015/16 \$
Contribution for return trip	3.64	0.36	4.00
One way trip	1.82	0.18	2.00
One way trip (Weekend)	5.45	0.55	6.00

Grant Schedule included in 2015/16 Draft Annual Budget



NOTE: This report includes all grants in which the City of Marion will provide a financial contribution for or will receive a financial contribution for, as per the 2015/16 Draft Annual Budget.

	Description	External Contribution	Marion Contribution	Total Proposed	
		Budgeted (confirmed)	Budgeted	Capital	Operating
Community Wellbeing					
	Community Links Program	\$41,840	\$0	\$0	\$41,840
	Mithcell Park Neighbourhood House	\$27,227	\$0	\$0	\$27,227
	HACC Services	\$1,331,379	\$0	\$0	\$1,331,379
	Grants Commission Formulae Funding (Roads)	\$927,964	\$0	\$0	\$927,964
	Roads to Recovery	\$1,363,452	\$0	\$0	\$1,363,452
	Grants Commission	\$1,808,936	\$0	\$0	\$1,808,936
	School-based Immunisation Program	\$18,235	\$0	\$0	\$18,235
	Total	\$5,519,033	\$0	\$0	\$5,519,033
Cultural Vitality					
	Adult Community Education Funding Foundations	\$158,475	\$0	\$0	\$158,475
	Library Materials Allocation	\$300,000	\$0	\$0	\$300,000
	Library Operations Grant	\$220,074	\$0	\$0	\$220,074
	Community Information Service	\$28,675	\$0	\$0	\$28,675
	Total	\$707,224	\$0	\$0	\$707,224
Healthy Environment					
	NRM Education Program	\$75,153	\$0	\$0	\$75,153
	Pest Plant Control NRM	\$2,500	\$0	\$0	\$2,500
	Total	\$77,653	\$0	\$0	\$77,653
Organisation of Excellence					
	Government Incentive Payments for qualification training (Estimate only)	\$20,000	\$0	\$0	\$20,000
	Total	\$20,000	\$0	\$0	\$20,000
GRAND TOTALS		\$6,323,910	\$0	\$0	\$6,323,910
					\$6,323,910

**CITY OF MARION
GENERAL COUNCIL MEETING
9 JUNE 2015**

Originating Officer: Vincent Mifsud
Director: Vincent Mifsud
Subject: Inquiry into Local Government Rate Capping Policies
Report Reference: GC090615R02

REPORT OBJECTIVE AND EXECUTIVE SUMMARY:

The State Government Economic and Finance Committee has announced an inquiry into Local Government rate capping policies. Councils are invited to provide a submission to the Local Government Association of South Australia, to be included in an overall submission, by **10 June 2015** and a draft letter in this regard is attached (Appendix 1).

RECOMMENDATIONS (1):

DUE DATES

That Council:

- | | |
|--|--------------------|
| 1. Endorse the response to the Local Government Association of South Australia (Appendix 1) by 10 June 2015, subject to any additional feedback provided in the General Council meeting of the 9 June 2015. | 9 June 2015 |
|--|--------------------|

BACKGROUND AND DISCUSSION

In recent state government election campaigns (both in South Australia and interstate), there has been a focus on potentially imposing rate capping for local government. If this were to occur, and Council was limited to a rate increase of CPI (1.1% year on year as at March 2015), this would have a funding impact on the 2015/16 Annual Budget of \$1.194m, and a compounding impact of \$73.242m over the course of the LTFP (assuming 1.0% growth is maintained). It is clear from this that if rate capping is introduced then the effect on Council's ability to provide services would be significantly impacted.

Given the current discussion around rate capping it is appropriate that Council continue to investigate and develop strategies that enables it to maintain a relatively low average rate, balancing this with the real cost of service provision and service demand from the community.

The City of Marion currently has the sixth lowest average residential rate amongst the 18 metropolitan councils and is committed to maintaining a relatively low average residential rate. It has achieved this by being proactive and making a concerted effort to achieve efficiency and effectiveness savings across the organisation, resulting in a significantly lower proposed average rate rise for 2015/16 and beyond.

Councils should have the ability to set rating levels based on consultation with their communities. This recognises:-

- the importance of rates to local government financial sustainability and the inability of councils to overcome sudden cost pressures without the ability to draw on rate revenue;
- that an elected tier of government has the right and responsibility to structure its revenue base and to be held accountable for this by its community;
- ownership of assets, including public infrastructure, sporting facilities and open space, which consume a significant proportion of council funds vary from council to council, and those assets are in various states of repair;
- legislative responsibilities of local government, including those relating to the Development Act 1993, Local Government Act 1999, Dog & Cat Management Act 1995, and SA Public Health Act 2011; for which the cost of local government delivering services is not fully cost recovered through fees and charges.

The proposal of rate capping lacks the necessary economic fundamentals and rigour on a number of fronts, not the least of which is that CPI is a measure of a common household basket of goods and has no relative bearing on the changes to council's underlying costs and does not measure the cost of providing community services and facilities.

Whilst rate capping would likely result in a further moderation of rates and upfront benefit to ratepayers, there are concerns about the financial strain that it would place on councils and the subsequent flow-on impact it would have for the community, including:-

- an inability to maintain existing services and service standards
- prohibiting the delivery of higher service standards expected by the community
- severely inhibiting a council's ability to fund major aspirational projects
- running down of local infrastructure and community facilities
- an increased need to borrow funds and deplete accounting reserve funds, in order to simply meet normal day to day service requirements

From the variety of readily available information sources it would appear that such experiences have in fact already been encountered by councils in other States where rate capping exists or has existed.

The introduction of rate capping risks prejudicing the sound, long-term financial management of local government, in turn threatening the overall sustainability of the sector. Rate capping may be introducing a potentially significant restraint on the ability of council's to raise 'own revenue' at the very same time as local government is facing additional service demands which it may in turn be unable to meet within a rate capped environment.

Fundamentally, the mandatory imposition of rates restriction infringes on local governments' established status as a distinct and essential tier of government, democratically elected and responsible to the communities it represents.

As is the case with all councils the City of Marion is heavily reliant on rate revenue to deliver its community services, with rate revenue accounting for 86% of total operating revenue.

In developing the Draft 2015/16 ABP&B a concerted effort and strong focus on achieving efficiency and effectiveness savings across the organisation has been made. As a result, the Draft 2015/16 Annual Budget has now been developed based upon the achievement of forecast gross savings in operational expenditure in the order of \$3.2m.

The current Council has carefully analysed and considered the Draft 2015/16 Annual Budget and taken the sound approach of utilising identified efficiency and effectiveness savings to deliver reductions in average rate rises for residents.

This is both appropriate and prudent and has enabled Council to implement a stable, but reduced, average rate increase over the term of the Long Term Financial Plan, rather than a lower unsustainable rate in 2015/16 which will then require larger rate increases in the future. This avoids uncertainty and improves sustainability.

Implementing a stable rate and using any identified efficiency gains to minimise future rate increases is the financially sound and proper way to deliver sustainable rate reductions for residents. Not by rate capping.

During the period 2003/04 through to 2014/15 Council maintained an average annual rate rise of 5%. However, it should be noted that the funding derived from these rate increases has enabled Council to have the necessary capacity to fund a number of new and increased services for the community 'over and above business as usual', including:-

- Delivery of five major strategic capital projects to the value of \$164.7 million of which Council contributed \$42.95 million (Patpa Drive, State Aquatic Centre/GP+, Oaklands Wetlands, Cove Civic Centre, City Services Depot Redevelopment)
- Servicing of new borrowings required to support Council's funding contribution towards these major strategic capital projects
- Reduced identified infrastructure funding gaps and increased service standards to meet community expectations, by significantly increasing maintenance and capital funding for:-
 - Open space, including playspace upgrades (\$3.5m in 2003/04 up to \$7.4m in 2015/16)
 - Infrastructure (\$6.2m in 2003/04 to \$16.8m in 2015/16)
- New Service Improvements totalling \$10.3 million to 2015/16

Since 1999/00 Council has continuously improved its strategic and financial planning. Amongst other things, this includes the introduction of a specified savings program, through the implementation of improved processes and identification of operational efficiencies, which has underpinned a significant turnaround in Council's financial performance. This has resulted in overturning an operating deficit of \$3.6m in 1998/99 to consistent underlying operating surpluses since 2005/06.

As a result Council has been able to reduce its reliance on rate revenue to achieve its community objectives. Savings of \$8.7m have been identified to date through Council's savings program. These have been directed towards Council meeting its objectives, including financial sustainability.

CONCLUSION:

The City of Marion is strongly focussed on achieving ongoing productivity improvements to reduce operational costs, whilst maintaining existing services standards. However, this is not sustainable without there inevitably being a service delivery impact at some point in time. The introduction of rate capping would only exacerbate this situation and risks prejudicing the sound, long-term financial management of local government, in turn threatening the overall sustainability of the sector. Accordingly, the responsibility for setting rates should remain with councils in consultation with their community.

Appendix 1 – Draft response to Local Government Association

9th June 2015

Ms Bethany Loates
Local Government Association of South Australia
GPO Box 2693
ADELAIDE SA 5001

Dear Ms Loates,

RE: SUBMISSION – INQUIRY INTO LOCAL GOVERNMENT RATE CAPPING POLICIES (CIRCULAR 22.2)

The City of Marion welcomes the opportunity to provide its feedback in regards to the State Government inquiry into Local Government rate capping policies.

The City of Marion currently has the sixth lowest average residential rate amongst the 18 metropolitan councils and is committed to maintaining a relatively low average residential rate. It has achieved this by being proactive and making a concerted effort to achieve efficiency and effectiveness savings across the organisation, resulting in a significantly lower proposed average rate rise for 2015/16 and beyond.

The City of Marion believes councils should have the ability to set rating levels based on consultation with their communities. This recognises:-

- the importance of rates to local government financial sustainability and the inability of councils to overcome sudden cost pressures without the ability to draw on rate revenue;
- that an elected tier of government has the right and responsibility to structure its revenue base and to be held accountable for this by its community;
- ownership of assets, including public infrastructure, sporting facilities and open space, which consume a significant proportion of council funds vary from council to council, and those assets are in various states of repair;
- legislative responsibilities of local government, including those relating to the Development Act 1993, Local Government Act 1999, Dog & Cat Management Act 1995, and SA Public Health Act 2011; for which the cost of local government delivering services is not fully cost recovered through fees and charges.

The proposal of rate capping lacks the necessary economic fundamentals and rigour on a number of fronts, not the least of which is that CPI is a measure of a common household basket of goods and has no relative bearing on the changes to council's underlying costs and does not measure the cost of providing community services and facilities.

Whilst rate capping would likely result in a further moderation of rates and upfront benefit to ratepayers, the City of Marion has concerns about the financial strain that it would place on councils and the subsequent flow-on impact it would have for the community, including:-

- an inability to maintain existing services and service standards
- prohibiting the delivery of higher service standards expected by the community
- severely inhibiting a council's ability to fund major aspirational projects
- running down of local infrastructure and community facilities

- an increased need to borrow funds and deplete accounting reserve funds, in order to simply meet normal day to day service requirements

From the variety of readily available information sources it would appear that such experiences have in fact already been encountered by councils in other State's where rate capping exists or has existed.

The City of Marion is strongly focussed on achieving ongoing productivity improvements to reduce operational costs, whilst maintaining existing services standards. However, this is not sustainable without there inevitably being a service delivery impact at some point in time. The introduction of rate capping would only exacerbate this situation and risks prejudicing the sound, long-term financial management of local government, in turn threatening the overall sustainability of the sector.

In conclusion the City of Marion believes that the responsibility for setting rates should remain with councils in consultation with their community.

Yours sincerely

Geoff Whitbread
Acting Chief Executive Officer

**CITY OF MARION
GENERAL COUNCIL MEETING
9 June 2015**

Originating Officer: Marg Edgecombe, Unit Manager, Community Cultural Development

Corporate Manager: Abby Dickson, Libraries and Cultural Development

Director: Vincent Mifsud

Subject: Renewal of Management Agreement with Red House Group Inc for Management of Gallery M

Report Reference: GC090615R03

REPORT OBJECTIVES:

The purpose of this report is to seek Council's approval to renew a three year funding agreement between Red House Group Inc. (RHG) and the City of Marion for the management of Gallery M at the Marion Cultural Centre (MCC). The report also requires Council consideration of a request from the RHG to amend the exiting provisions within the management agreement regarding commission for gallery fees.

EXECUTIVE SUMMARY:

Gallery M is operated on behalf of the City of Marion by the RGH, a non-profit, artist managed group. The Gallery operates seven days a week with a monthly exhibition program and a retail outlet. The three year agreement for Gallery Management Services between the City of Marion and the RGH is due for renewal on 1 July 2015.

The RGH receive an annual subsidy from the City of Marion to assist with the operating costs of running the gallery including staffing costs, administrative expenses and the costs associated with the mounting of exhibitions. The current annual subsidy provided to the RGH by Council is \$135,968 + GST. The subsidy is indexed annually by CPI and forms part of the MCC annual operating budget. It is currently fully budgeted for within the draft 2015-16 operating budget.

The Management Agreement includes arrangements for the use of the facility, agreed exhibition outcomes and income disbursement. The current and previous agreements have outlined that all income from the Gallery, exhibitions, retail outlet and sales of artwork from exhibitions is dispersed equally between Council and RGH. Income to Council from Gallery M offsets costs associated with MCC and is currently in the order of \$17,500 + GST per annum. The RGH Board of Management have submitted a request for Council's consideration regarding the removal of the requirement for equal sharing of the gallery fees component from the Management Agreement. The proportion of gallery fees paid to Council is in the order of \$5,500 per year, depending on the mix between full, half or quarter gallery exhibitions in any given year.

This report provides information about the management of Gallery M, and provides two options for Council's consideration being:

Option 1: Renewal of the Management Agreement with the full subsidy arrangement as it currently exists.

Option 2: Renewal of the Management Agreement with the subsidy arrangement altered by removing the requirement for equal sharing of the gallery fees component between Council and RGH.

RECOMMENDATIONS (2)

DUE DATES

That Council:

- | | |
|--|---------|
| 1. Enter into a new three year funding agreement with the Red House Group Inc., for the Management of Gallery M commencing 1 July 2015 and concluding on 30 June 2018. | June 15 |
| 2. Approve that the new agreement allows for the Red House Group Inc. to retain in full any income generated from gallery fees throughout the life of the agreement. | June 15 |

BACKGROUND

Gallery M is located within the MCC and has been managed by the RHG since the Centre opened in 2001. Previously RHG operated from the red brick house on Sturt Road currently the Marion Heritage Research Centre. The RHG are a not for profit, artist run initiative who have successfully managed Gallery M, gaining a high profile for the gallery and providing opportunity for local artists to exhibit their work, and supporting the local creative economy through sales from exhibition and the retail outlet associated with the gallery. The exhibition program supports community and local artists, as well as artists from the wider South Australian artistic community and regional and international artists. Throughout the year the exhibition program explores many themes and ideas across a range of artistic mediums and supports a diverse demographic of artists working in a mix of contemporary and traditional styles. Gallery M is a well-regarded venue both within the City of Marion and in the broader community.

Gallery M is managed by the RHG Board of Management which includes nine community members. Board meetings are also attended by a Council staff representative and an Elected Member who both act in a liaison role.

Gallery M is staffed by five part-time RHG employees who work a combined 274.5 hours per month. The gallery staff is supported by a large team of volunteers contributing on average 66 hours per week towards weekly administration and shop tasks, monthly exhibition tasks, and Board of Management and Exhibition Committee roles. The annual financial contribution by RHG volunteers is approximately \$90,585 (calculated at approximately 3,300 hours per year at \$27.45 per hour volunteer rate).

In the 2013/14 financial year Gallery M hosted 24 exhibitions which were attended by approximately 13,054 people.

The gallery operates 7 days a week with the following opening hours:

- 10am – 4pm Monday to Friday
- 10am – 4pm Saturday
- 1pm – 4pm Sunday

ANALYSIS:

The Management Agreement spans a three year term and defines roles and responsibilities for both Council and the RGH in the achievement of the following objectives for Gallery M:

- Effective and cost-efficient operation of the Gallery and Retail Outlet;
- A balanced and diverse arts and cultural program for the Gallery;
- Community support for the Gallery and community access to the Gallery
- Promotion of the work of artists and craftspeople;
- A high profile for the Gallery as a regional venue for high quality, innovative arts and cultural exhibitions; and
- Integration of Gallery and Retail Outlet with other Venue activities.

The RHG currently receives an annual subsidy from the City of Marion of \$135,968 + GST. The Management Agreement provides for annual indexation of this subsidy in line with CPI. It also requires that 50% of sales commission and fees are paid to Council. In 2013-14 this equated to approximately \$17,500 + GST. The commission paid to Council offsets a small portion of the overall Council costs associated with the operations of the MCC. The subsidy and commission income are appropriately included in the annual operational budget for the MCC.

The RHG Management have requested that Council consider the removal of the clause within the agreement regarding the equal sharing of income generated by the fees for the hire of the gallery.

The proportion of gallery fees paid to Council is in the order of \$5,500 per year, depending on the mix between full, half or quarter gallery exhibitions in any given year. Removal of this clause will result in a loss of commission income received by Council at an estimated \$5,500 per year.

Council would still receive commission income from the RGH for exhibitions and retail sales which is in the order of \$12,500 per year.

The RHG business case proposes that the additional funds they would retain from this change to the agreement would be used to fund on-going operational expenses which include the purchase essential display items such as gallery wires and hooks, plinths and secure cabinets for smaller items and cover increasing marketing, advertising and postage costs.

Council are asked to consider two options regarding the renewal of the Gallery Management Agreement with Red House. The options are:

Option 1: Renewal of the Management Agreement with the full subsidy arrangement as it currently exists.

Option 2: Renewal of the Management Agreement with the subsidy arrangement altered with the removal of equal sharing of gallery fees between Council and RGH.

The impact of each funding option is described in the following table:

Option	Impact on Red House Group	Impact on Marion Cultural Centre
1	Status Quo, with current challenges faced due to increasing marketing and equipment costs	Status Quo
2	Increased subsidy to enable RHG to undertake increased marketing and meet rising costs of postage and display equipment. Increased marketing could potentially lead to increased income from exhibitions and shop sales.	Reduced income from Gallery M in the order of \$5,500 per annum resulting in minimally reduced off-set of expenses which would be potentially regained from Council's share of increased income from exhibitions and shop sales.

If Council approves option 2 the MCC 2015-16 operating budget will be appropriately adjusted to reflect the loss in income of approximately \$5,500.

Social / Cultural Impact

The continued Gallery Management Agreement with RHG supports the capacity of this successful artist run initiative to provide a high quality visual arts exhibition program and shop that supports local artists and the local creative economy. Gallery M provides local artists a platform through which to showcase their work and provides opportunity for the community to explore contemporary issues through imagination and creativity. The RHG Board of Management and the Exhibition Committee are comprised of dedicated volunteer community members who contribute to the efficient running of Gallery M. The RHG are a successful example of community members utilising their skills, knowledge and networks to provide a valuable service to the wider community. The RHG volunteer program contributes considerably to the Gallery and shop and provides social and cultural contact for the 370 active members of the RHG. An active group such as this in the community contributes to cultural vibrancy and literacy and contributes towards the achievement of the themes in the Community plan of a liveable, engaged, innovative and prosperous City.

CONCLUSION:

The RHG management of Gallery M on behalf of City of Marion has been a successful arrangement for the past 14 years offering cultural, social and economic benefit to the community. The exhibition program and retail outlet supports local artists to develop and sell their work and provides the local and wider community with access to quality visual arts exhibitions.

The positive relationship between the RHG and Council and the services provided by Gallery M to the community is highly valued. The renewal of the three year Gallery M Management Agreement will support the RHG to continue to responsibly and professionally manage Gallery M and to deliver valuable cultural outcomes to the community.

**CITY OF MARION
GENERAL COUNCIL MEETING
9 June 2015**

Originating Officer: Rachel McCaskill, Community Development Officer
Corporate Manager: Margi Whitfield, Manager Community Participation
Director: Vincent Mifsud
Subject: Community Grants Round 2014/2015
Ref No: GC090615R04

REPORT OBJECTIVES AND EXECUTIVE SUMMARY:

The City of Marion Community Grants Program provides funding support to clubs and organisations for activities which provide a community benefit. This report provides Council with a summary of the applications received for the 2014/2015 Round Community Grants Program and makes recommendations for Council approval.

In this round forty-five applications were received, requesting funding to the value of \$142,936. Following assessment of the applications against the grant guidelines, twenty-eight grants are recommended for Council approval to the value of \$64,982.

Whilst the twenty-eight grants recommended for approval total \$64,982 the projects they support will generate community projects to the value of \$193,398, consisting of Council's \$64,982 contribution plus the community's \$128,416 contribution. The community contribution consists of financial contributions, in-kind support and 1,931 hours of volunteered hours which is costed at the Australian Bureau of Statistics' recommended rate of \$27.45 per hour.

It should be noted that at the Audit Committee meeting of 14 April 2015, a service review report relating to "Funding Provided to the Community" was received (AC140415R6.10). The review considered opportunities to bring together a consistent methodology, approval process and administration for improved efficiency in the process for grant applications. In noting the Audit Committee minutes at its subsequent meeting on 28 April (GC280415RO2) Council resolved:-

"Notes that the funding to the Community Service Review item related to a review of Council's policies and that prior to any further work on these policies, that a workshop will be held with Elected Members seeking further input. It is further noted that the feedback provided by Council's internal auditor on these policies will be reviewed as part of this process."

A workshop is planned to be held with Elected Members by December 2015 in this regard.

RECOMMENDATIONS (3):**DUE DATES****That Council:**

- | | |
|--|-------------------------|
| 1. Approve the Community Grant applications, totalling \$64,982 as recommended in Appendix 1. | 9 th June 15 |
| 2. Note the grants will generate community projects to the value of \$193,398 (consisting of Council's \$64,982 contribution plus \$128,416 of community contribution). | 9 th June 15 |
| 3. Note that with this round of funding and since 2005, the City of Marion's Community Grants Program will have: | 9 th June 15 |
| <ul style="list-style-type: none"> • supported 469 projects from 264 organisations • provided \$864,982 for community projects • assisted generating community projects to the value of \$2,448,259 | 9 th June 15 |

BACKGROUND:

The Community Grants program continues to target the provision of funding to clubs and organisations for activities that maximise community benefit. Framed around the City of Marion's Community Plan towards 2040, the Community Grants program plays an important role in community development and building community capacity. This approach allows the community, through local organisations, to identify issues that are important to them and to develop their own solutions by utilising the skills, experience and resources within their ranks.

This round includes funds available for:

- \$50,000 to be allocated to grants of up to a maximum of \$2,000; and
- \$25,000 to be allocated to grants of \$5,000

Normally \$75,000 is allocated across two rounds each financial year in June and November. However, due to the Council election caretaker period which commenced in September 2014, round one of the 2014/2015 Community Grants Program could not occur as decisions for the approval of community grants are prohibited during this time. The two funding rounds have therefore been combined in this one current grant round.

Organisations can apply for a Community Grant under one of four categories:

- Community Development
- Arts & Culture
- Environment
- Sports and Recreation

The selection panel assesses each of the applications against the Council's approved guidelines and makes its recommendations to Council. The assessment panel comprises of four Council staff, each with experience in the four grant categories.

Table One below identifies the twenty-eight organisations that have been recommended to receive a Community Grant, ten of which have not received funding through the Community Grants program before.

Details of the grants in Table One, together with the unsuccessful applicants are provided in Appendix One.

Table One – Recommended Applications

Project Number	Organisation	Amount Recommend
2	Lions Club of Edwardstown	\$1,500
4	Cove Sports and Community Club	\$2,000
5	Arthritis Foundation Of South Australia Inc.	\$2,000
6	Rajah Reserve Community Group	\$2,000
9	Riding for the Disabled O'Halloran Hill	\$5,000
10	Australian Breastfeeding Association South West Metro Group	\$1,515
11	Marion Writers Inc	\$1,317
13	University Of The Third Age Flinders Inc.	\$1,800
14	Ascot Park Primary School	\$2,000
15	Clovelly Park Primary School	\$2,000
16	Adelaide Nepali Vidhyalaya	\$2,000
17	Sing Australia Glenelg	\$1,700
18	Seaview High School	\$ 500
20	Marino Community Garden Inc.	\$2,000
23	Woodend Primary School	\$5,000
24	Friends of Glenthorne Inc.	\$2,000
25	Darlington Children's Centre	\$2,000
29	Friends of Sturt River Landcare Group Inc.	\$2,000
30	Friends of Warriparinga/Laffers Triangle	\$5,000
33	Marion Steiner Playgroup	\$2,000
35	Marion Tennis Club	\$5,000
37	Hallett Cove Beach Tennis Club	\$2,000
38	Austral Phoenix Volleyball Club Inc.	\$ 500
40	South Australian Indoor Bias Bowling Association	\$1,650
42	Morphettville Park Junior Cricket Club	\$1,500
43	Dover Gardens Kennel & Obedience Club Inc.	\$2,000
44	The Cove BMX Club Inc.	\$5,000
45	Holdfast Model Aero Club Inc	\$2,000
		\$64,982

Where the grant amount being offered by Council is less than the amount requested, staff have ensured that the reduced offer will still allow the project to continue.

All unsuccessful applicants will be contacted and provided with feedback and where appropriate, will be assisted with advice on alternative funding options. The successful applicants will be invited to attend an event to be held on Monday 29th June 2015 at the Marion Cultural Centre where the grant cheques will be presented.

All successful applicants are required to complete an online acquittal form and an evaluation statement at the completion of the project.

ANALYSIS:

Financial Implications:

Council made provision in the current 2014/2015 Annual Business Plan and Budget for up to \$75,000 to be allocated to the Community Grants program.

Risk Management / Policy Implications:

Community Grants are administered according to Council resolutions GC250805R06 and GC080909R02 (Grants Review). Successful grants are required to be acquitted in accordance with the conditions of the grant.

Projects that involve Council owned property have been assessed to ensure that they comply with leasing and maintenance agreements.

EXTERNAL ANALYSIS:

Consultation / Communication:

The Community Grants were advertised in the Messenger on the 4th and 11th March 2015. The grants were also promoted through ClubLink, community newsletters and networks, social media, libraries and neighbourhood centres, while the City of Marion website provided full details of the grants including online access to the guidelines and application form.

An optional information session was held on the evening of the 11th March 2015 to provide support and information to groups requiring assistance in applying for the grants. Eleven organisations utilised this opportunity and participated in the information session.

Social / Cultural Impact:

The Community Grants program provides an opportunity for the community to participate in projects and activities that value the role of volunteers and develop community capacity.

CONCLUSION:

Twenty-eight community projects are recommended for approval to the value of \$64,982.

If the recommendations are adopted, the City of Marion will have supported 469 projects through the Community Grants program since 2005 and provided \$864,982 for community projects in accordance with the Community Grant Guidelines. The community's contribution during this period has included volunteer time of 43,339 hours and other in-kind support. The Community Grants program since its inception has now assisted in generating community projects to the value of \$2,448,259.

APPENDIX ONE

COMMUNITY GRANTS RECOMMENDATIONS
Round 2014/2015

	Organisation	Summary	Category	Requested	Recommended
1	SA Autism Aware	<p>SA Autism Aware is an initiative of a Holdfast Bay resident to connect families, caregivers, educators, students and ASD (autism spectrum disorder) professionals who are in the autism community in South Australia. The resident is seeking a grant to launch a website that will help people in the ASD community to find services and support from professionals and organisations in South Australia.</p> <p>NOT RECOMMENDED</p> <p>The project is ineligible as the applicant is located outside the City of Marion, in Brighton. The resident will be encouraged to contact the City of Holdfast Bay.</p>	Community Development	\$2,000	No
2	Lions Club of Edwardstown	<p>The Lions Club of Edwardstown upholds the Lions motto of "We Serve" by supporting an array of local and global charities. The club is seeking a grant to purchase a new fridge and freezer. The upgrade will enable the club to continue to provide community assistance at events and their fundraising activities. Every month, the club provides 600 sausages, 30 loaves of bread and 10 bags of ice for community activities. These are currently being stored in the homes of members. Having the new fridge and freezer will enable the club to store food safely and will enhance their ability to fundraise and provide assistance to the local community.</p> <p>RECOMMENDED</p>	Community Development	\$1,500	Yes \$1,500
3	HONK! Pop-up Play	<p>HONK! Pop-up Play promote, encourage and facilitate child-led play experiences. The group run public and private play events and provide advice, mentoring and workshops on how and why to use 'loose parts' in play. The group is seeking a grant for two Pop-Up Play Kits including reclaimed/natural materials (milk crates, pipes, tyres, planks etc) which children can use to create their own play space and encourages creativity, activity and collaboration through play.</p> <p>NOT RECOMMENDED</p> <p>The project is ineligible as the group is based outside the City of Marion, in Blackwood. The group will be encouraged to contact the City of Mitcham where it is based.</p>	Community Development	\$1,594	No

	Organisation	Summary	Category	Requested	Recommended
4	Cove Sports and Community Club	The Cove Sports and Community Club manage the facilities used by numerous sporting clubs and groups at Hallett Cove. The club is seeking grant funding to hold a community event in partnership with the Hallett Cove Lions Club, which last year attracted around 3,000 local residents. The event will include local community stalls, food stalls, bands and the local school music department. The grant will be used for the hire of the PA system, advertising and towards the payment of musicians. RECOMMENDED	Community Development	\$2,000	Yes \$2,000
5	Arthritis Foundation Of South Australia Inc.	The Arthritis Foundation Of South Australia Inc. is a not-for-profit health organisation which aims to improve the quality of life for people with arthritis and related conditions. The organisation is seeking a grant to hold four 'Take Charge of Life' courses in the Marion area. These courses will focus on nutrition, physical activity, self-management strategies for chronic pain, and arthritic and musculoskeletal conditions. The organisation will partner with local community organisations and the sessions will be held at the Marion Salvation Army. Funding will be used for venue hire, workshop resources and a morning tea. RECOMMENDED	Community Development	\$2,000	Yes \$2,000
6	Rajah Reserve Community Group	The Rajah Reserve Community Group was initially established with Council support to plan and implement projects and programs which benefit their community and has developed into an established group in the Oaklands Park area. The group is seeking grant funding to replace their old fridge, freezer and cooker with a larger capacity unit to enable their weekly community meals and regular events and activities that they hold. PART RECOMMENDED The \$5,000 grant category is over-subscribed and the group has indicated they can proceed with reduced funding.	Community Development	\$5,000	Yes \$2,000
7	Uniting Church in Australia - Marion-Warradale	The Marion/Warradale Uniting Church is seeking grant funding to purchase a portable sound system, speaker stand and radio microphone for their church hall, to assist with their activities and enhance the usability of the hall for other user groups. NOT RECOMMENDED The purpose of the Community Grants Program is to support projects which provide benefit to the community at large. The church is looking to expand their usage and will be encouraged to re-submit an application when they have more usage by external groups.	Community Development	\$2,000	No

	Organisation	Summary	Category	Requested	Recommended
8	Social Enhancement Club	<p>The Social Enhancement Club is a not-for-profit community group for people with a disability. The group formed in 2009 and meets monthly at the Active Elders hall in Ascot Park. The group is seeking a grant for their annual Formal Dinner Dance and will be used for catering, hall hire and decorations.</p> <p>NOT RECOMMENDED</p> <p>Funding for an annual dinner does not meet eligible criteria.</p>	Community Development	\$2,000	No
9	Riding for the Disabled O'Halloran Hill	<p>Riding for the Disabled is a not-for-profit organisation comprised of volunteers who provide therapeutic riding sessions for people with a physical and/or intellectual disability. The group has relocated its facilities to the City of Marion (O'Halloran Hill). The group is seeking grant funding to purchase protective, padded coverings for large steel girders in their new undercover riding arena. The coverings will provide protection and safety for all users including disabled riders, volunteers, horses and potential community users.</p> <p>RECOMMENDED</p>	Community Development	\$5,000	Yes \$5,000
10	Australian Breastfeeding Association South West Metro Group	<p>The Australian Breastfeeding Association South West Metro Group is a local community group which supports new mothers and their families, encourages women who want to breastfeed or provide breast milk for their babies and raises awareness in the community of the importance of breastfeeding for child and maternal health. The group meets twice a month at the St Elizabeth Church in Oaklands Park and is looking to hold a community event, 'Baby's Day Out,' in Glengowrie in October 2015. The purpose of the event is to provide a family community event that offers information about breastfeeding and support to new mothers and their families. The grant will be used to provide activities for children while engaging parents, advertising and catering.</p> <p>RECOMMENDED</p>	Community Development	\$1,515	Yes \$1,515
11	Marion Writers Inc	<p>The Marion Writers Group meet monthly at the Marion library and support the development of local writers and provides a platform for local writers to showcase their work through publication, performance and author talks. The group is seeking a grant to self-publish an anthology of their best short stories based on the theme 'Strange and Quirky,' which will continue to foster and promote the creative writing of local writers and assist with building creative capacity in the community. The group will hold a book launch to start the distribution of the books to local audiences. The grant will be used for the printing of the books, cover design and artwork, and ISBN (International Standard Book Number) costs. The group will be charging for the books and any proceeds will go back to the club for future projects.</p> <p>RECOMMENDED</p>	Arts & Culture	\$1,317	Yes \$1,317

	Organisation	Summary	Category	Requested	Recommended
12	Fiji Seniors Club of South Australia Incorporation	<p>The Fiji Seniors Club supports its members by reducing social isolation, maintaining cultural practices, building friendships and providing learning. The group is seeking a grant to purchase basic musical instruments used to produce Fijian and Indian music and to use these instruments to preserve the knowledge of Fijian music, song and dance to pass onto the younger generation of the community.</p> <p>NOT RECOMMENDED</p> <p>The group is ineligible as it is not based in the City of Marion, but in the City of West Torrens. The group has flagged its intention to relocate into the City of Marion and staff will work with the group to submit a future application should it relocate.</p>	Arts & Culture	\$4,000	No
13	University Of The Third Age Flinders Inc.	<p>The University of the Third Age is a group which provides on-going learning and social interaction for retired people. The group meets weekly at the Active Elders Association Hall in Ascot Park and is seeking a grant to purchase a new projector and screen to ensure high quality presentations at their lectures and discussion groups. The new projector and larger screen will assist group members who have difficulty seeing and are essential tools when guest speakers hold presentations.</p> <p>RECOMMENDED</p>	Arts & Culture	\$1,800	Yes \$1,800
14	Ascot Park Primary School	<p>Ascot Park Primary School is seeking grant funding for a joint project with Marion Primary School which will focus on celebrating the cultural backgrounds of all students and fostering acceptance of others, building friendships and developing respect for each other. The project will encompass weekly activities including various dance styles, country studies, cultural food recipes, old fashioned and modern games, and artefacts and crafts, and will conclude with a celebration in August featuring an Indigenous Ceremonial Smoking Welcome, dances that the students have learned, a BBQ shared with parents and invited guests, and a visit to the students' buddy classrooms to share their information learned during the project. The project will involve a number of local community groups including Active Elders, The Marion Village Historical Display Centre, Intergenerational Craft Volunteers and Lions Club.</p> <p>PART RECOMMENDED</p> <p>The school has indicated the project can proceed with reduced funding.</p>	Arts & Culture	\$3,270	Yes \$2,000

	Organisation	Summary	Category	Requested	Recommended
15	Clovelly Park Primary School	<p>Clovelly Park Primary School acknowledges and celebrates the cultural diversity of the student community and their families, representing 56 nations. The school is seeking a grant for the project 'Festival of Smiles,' which will engage community volunteers and artists from SpinFX to work with students to create colourful and joyous flags which represent the school's diverse community. The grant will be used to purchase materials to create 20 individual 1mx1m flags and for the hire of two artists. The flags will be made available for use by other local community groups.</p> <p>PART RECOMMENDED The \$5,000 category is over-subscribed. The school has received recent funding and has indicated it can proceed with reduced funding.</p>	Arts & Culture	\$5,000	Yes \$2,000
16	Adelaide Nepali Vidhyalaya	<p>Adelaide Nepali Vidhyalaya is a group which promotes Nepalese language and culture, particularly to support children from the Nepalese community to maintain their cultural practices, to develop their language and to share their culture with the community. The group is applying for a grant to hold a children's forum on the premises of the Ascot Park Primary School. The forum will be held every Saturday for three hours and will include activities where children can learn the Nepalese language and culture, in order to support them to maintain, develop and express their cultural heritage. The funds will be used to purchase equipment for the group including basic musical instruments, cultural attire, multifunction printer and multi-media projector and sound equipment.</p> <p>RECOMMENDED</p>	Arts & Culture	\$2,000	Yes \$2,000
17	Sing Australia Glenelg	<p>Sing Australia Glenelg is a singing group based in Warradale which encourages people to enjoy the benefits of singing and performs regularly at community events. The group is applying for a grant to purchase two moving microphones for the conductor and announcers and a set of "Songs Around the Piano" songbooks for use by audiences at community events and programs. The microphones will be utilised at the weekly singing sessions and community performances to assist members with hearing difficulties while the songbooks will increase the participation of audiences when the singing group performs for community groups.</p> <p>RECOMMENDED</p>	Arts & Culture	\$1,700	Yes \$1,700

	Organisation	Summary	Category	Requested	Recommended
18	Seaview High School	Seaview High School, in consultation with surrounding neighbours, is seeking grant funding to produce a visually engaging public mural that encourages and values cultural diversity. The mural will be displayed on the alleyway connecting Tarnham and Seacombe Roads and will celebrate the many nations represented in the community. The project will provide an attractive link between local schools and transport corridors. The school community and surrounding neighbours will undertake the work as a local place-making project. RECOMMENDED	Arts & Culture	\$500	Yes \$500
19	Residents of Graham Road Darlington	A group of residents from Graham Road Darlington are seeking grant funding for a mural at the east end of Graham Road, to enhance the back of the fence erected for the Southern Expressway extension. Grant funding will be used for art materials and artist fee. NOT RECOMMENDED The project is ineligible as as grants are not for preserving a resident's amenity.	Arts & Culture	\$3,000	No
20	Marino Community Garden Inc.	Marino Community Garden Inc. is looking to implement a community garden in Newland Avenue Reserve, Marino. The community garden will be a hub for local residents who can gain membership of the garden and then share in the produce of fresh fruit and vegetables. The garden will also be used as a tool to educate residents and local schools about horticulture and how to grow a sustainable garden. The garden is proposed to be launched on 1 July 2015 and will be administered by the Marino Community Garden Inc. committee. The grant will be used to purchase a rain water tank, two community shelters, a storage shed, mulch, soil and irrigation. The community garden meets the requirements of the City of Marion Community Garden Policy and has been developed in consultation with staff. PART RECOMMENDED The \$5,000 category is over-subscribed and the group has indicated that the project can proceed with reduced funding.	Environment	\$5,000	Yes \$2,000

	Organisation	Summary	Category	Requested	Recommended
21	St Anthony's School Edwardstown	<p>St Anthony's School in Edwardstown is seeking grant funding to create a butterfly/sensory nature play space that will provide a sensory, educational area encouraging children to explore, learn and work together. The grant will be used to prepare the site and purchase plants.</p> <p>NOT RECOMMENDED</p> <p>The applicant is seeking to improve and develop school grounds. While projects from schools are eligible, applications need to demonstrate a strong benefit to the community. The application did not demonstrate significant community benefit. The applicant will be encouraged to contact staff and to attend the community grant information session where they can receive advice and assistance on developing projects that are eligible and reapply in the next grant round.</p>	Environment	\$5,000	No
22	Garden Working Party	<p>The Working Garden Party, based at the Hallett Cove East Primary School, seeks a grant to establish a new group that aims to encourage learning and participation from the community in environmentally friendly, sustainable and fun garden projects. The project will include community volunteers, students of all ages, pre-school age children, children on the autism spectrum and other special needs groups from the community. The group intends to partner with other groups including Hallett Cove Scout Group, Playgroups and Trees for Life to create a greater sense of belonging and contribution to the broader community.</p> <p>NOT RECOMMENDED</p> <p>The group is in the early stages of planning and could not as yet identify how the general community would have access to the project. The budget aspect of the application required additional information. Staff will work with the applicant to assist with a future application.</p>	Environment	\$2,000	No
23	Woodend Primary School	<p>Woodend Primary School refers to their grounds as a community resource. The school is seeking a grant to develop a Community Biodiversity Trail, which will benefit the whole community by creating an open woodland, using local provenance plants. The trail will restore habitat and create seed banks. The students will be involved in collecting and propagating plants and gifting them to the community. The trail will be available to the wider community.</p> <p>RECOMMENDED</p>	Environment	\$5,000	Yes \$5,000

	Organisation	Summary	Category	Requested	Recommended
24	Friends of Glenthorne Inc.	<p>The Friends of Glenthorne Inc. is a dedicated group of community volunteers who meet regularly to preserve & enhance Glenthorne Farm's natural & heritage assets. The group is seeking a grant for a Community Vision Day and Stewardship Plan Event where the community will be invited to share their ideas around 6 key topic areas (Environmental, Economic, Recreational and Out There opportunities, History and Education and Governance). The feedback will be formulated into a Community Stewardship Plan for endorsement by stakeholders and to attract and secure substantial funding grants. The grant will be used for the production and distribution of promotional flyers, catering and to compile the Community Stewardship Plan.</p> <p>PART RECOMMENDED</p> <p>The \$5,000 category is over-subscribed. The group has received recent funding and has indicated that the project can proceed with reduced funding.</p>	Environment	\$5,000	Yes \$2,000
25	Darlington Children's Centre	<p>Darlington Children's Centre supports health, wellbeing and learning outcomes for children and families by providing preschool and community development programs. The group are seeking grant funding to develop a productive food garden that will become a demonstration site for newly arrived migrants and show local families how to grow food using water efficiently. This project will provide opportunities to build community skills, knowledge of environment, healthy lifestyles, and learn responsible management of water resources. The grant will be used to purchase a rain water tank and pipes, soil, irrigation and workshops, and irrigated iron raised beds.</p> <p>PART RECOMMENDED</p> <p>The applicant has requested an ineligible amount and has indicated the project can proceed with reduced funding.</p>	Environment	\$4,000	Yes \$2,000
26	MarionLIFE Community Services Inc.	<p>MarionLIFE Community Services Inc. is a community organisation that seeks to enrich lives, develop resilience and provide hope through opportunities for capacity building, community participation and strength building within the local community. The group is requesting grant funding to replace the southern fencing of the MarionLIFE Community Garden. The grant will be used for the cost of the fence.</p> <p>NOT RECOMMENDED</p> <p>The project is ineligible as grant funding is not for upgrades to private property.</p>	Environment	\$2,000	No

	Organisation	Summary	Category	Requested	Recommended
27	Environmental Defenders Office (SA) Inc.	<p>Environmental Defenders Office (SA) Inc. encourages the community to protect the environment through law, including alternative dispute resolution, promotes ecologically sustainable development and provides community education to increase awareness about legal aspects of environmental problems. The organisation is seeking grant funding to hold 'Planning and Environment Protection Community Awareness Programme,' a presentation of ten evening community seminars on the SA planning and assessment system and the environmental protection and conservation systems, focusing on access to information and community participation. Seminars will be held every 5 weeks at different venues.</p> <p>NOT RECOMMENDED</p> <p>The workshops are based on the need generated from proposed new planning reforms that have not yet been to parliament. The need has therefore not been established.</p>	Environment	\$5,000	No
28	Clovelly Park Community Garden Inc.	<p>The Clovelly Park Community Garden is a group of local residents who use a shared space at the Clovelly Park Primary School where the school and wider community work together to produce food for the benefit of all. The group is seeking a grant to build ten garden beds in addition to their existing garden bed structure and will be used to purchase materials, soil, equipment hire and contractors.</p> <p>NOT RECOMMENDED</p> <p>The \$5,000 category is over-subscribed and staff will work with the applicant to identify alternative funding sources for this project.</p>	Environment	\$5,000	No
29	Friends of Sturt River Landcare Group Inc.	<p>The Friends of Sturt River Landcare Group Inc. work to re-establish, restore and maintain native biodiversity within the lower Sturt River corridor, surrounding parks and reserves. The group has adopted the Oaklands Wetland biodiversity corridor and wants to build and equip a smaller core of 8-10 committed volunteers to safely undertake maintenance tasks through working bees that will help to maintain the space in good order, provide an active response to climate change, reduce the impact of city heat sinks, improve local soil and water quality, improve the structural diversity of existing plantings and strengthen the human connection to a local wildlife corridor. The grant will be used to purchase equipment, including lockable storage cabinets, tools and PPE for the volunteers. The group will also purchase seed, soil, tubes and boxes to grow some plant stock in backyards.</p> <p>RECOMMENDED</p>	Environment	\$2,000	Yes \$2,000

	Organisation	Summary	Category	Requested	Recommended
30	Friends of Warriparinga/Laffers Triangle	Friends of Warriparinga/Laffers Triangle have been actively restoring the native vegetation along the Sturt River for the past 25 years. The group has successfully eradicated woody weeds from some sections of the Sturt River, with the help of a City of Marion grant in the past. The group is seeking grant funds to remove the woody and noxious weeds completely and will be used to engage a weed spraying contractor and to purchase tools and safety equipment that will be used for the removal of the weeds. RECOMMENDED	Environment	\$5,000	Yes \$5,000
31	Clovelly Park Primary School	Clovelly Park Primary School are seeking a grant to establish a fruit and vegetable garden that will reduce food miles, promote local biodiversity and engage the community through the sharing of produce and recipes from different cultures. The grant will be used to purchase fruit trees, fruit and vegetable seedlings, three worm farms, mulch, irrigation and gardening tools. NOT RECOMMENDED The school has submitted two applications in this grant round and has been recommended for the Arts and Culture category – project number 15.	Environment	\$5,000	No
32	Westminster Junior Primary School	Westminster Junior Primary School is seeking grant funding for their project 'Garden Club.' This will involve creating a small community garden to develop awareness about environmental, sustainability and healthy eating issues. The garden will be used to grow herbs, vegetables and fruit and the grant will be used to purchase planter boxes, soil, gardening equipment, seeds and some established plants. NOT RECOMMENDED The applicant is seeking to improve and develop school grounds. While projects from schools are eligible, applications need to demonstrate a strong benefit to the community. The application did not demonstrate significant community benefit. The applicant will be encouraged to contact staff and to attend the community grant information session where they can receive advice and assistance on developing projects that are eligible and reapply in the next grant round.	Environment	\$5,000	No

	Organisation	Summary	Category	Requested	Recommended
33	Marion Steiner Playgroup	<p>Marion Steiner Playgroup is a parent-run group based at the Sheidow Park School and draws inspiration from Steiner education, focusing on outdoor play and the natural environment. The group offer families the opportunity to connect through their playgroup and parent workshops. The group is seeking a grant to create a garden with a water-play focus that enriches children's connections with nature whilst fostering childhood well-being. The garden will engage the senses bringing beauty, learning and practicality together in a sustainable and environmentally friendly way. The grant funds will be used to purchase a Flowform kit which includes 8 Flowform bowls, pre-drilled hardwood frames for the water feature placement plus plumbing and accessories.</p> <p>PART RECOMMENDED The \$5,000 category is over-subscribed. The group has received recent funding and has indicated that the project can proceed with reduced funding.</p>	Environment	\$5,000	Yes \$2,000
34	Low Impact	<p>Low Impact is an emerging community group who aims to engage the community in gaining skills in sustainability, and learn green living skills that are enjoyable and meaningful. The group aims to facilitate workshops as well as undertake community awareness raising of sustainable lifestyle options. The group is requesting grant funding to run four workshops including bread making, soap making, a session on voluntary simplicity and minimalism, and paper making. The grant will be used to purchase materials for the workshops, advertising, rental of venues and green living kits.</p> <p>NOT RECOMMENDED Low Impact Living is an emerging group and will be encouraged to meet with staff to develop the project further before reapplying.</p>	Environment	\$2,000	No
35	Marion Tennis Club	<p>The Marion Tennis Club is a community tennis club for social players and members of the club, supporting cultural diversity and engagement of people of all abilities. The club is seeking a grant to provide Sunsmart educational material in a range of languages, to purchase and install a shade sail near the front courts and install a (shade) shed near the back courts. The project will assist in educating the increasingly culturally diverse community in being sun smart, helping to connect them with the community, will provide spectators and the community with access to two important shaded areas which are consistent with the Sun Smart messages protecting people from the sun, and will encourage greater community interaction.</p> <p>RECOMMENDED – Subject to: Compliance with the conditions of the lease and all planning approval processes.</p>	Sports & Recreation	\$5,000	Yes \$5,000

	Organisation	Summary	Category	Requested	Recommended
36	Marion Tennis Club	<p>The Marion Tennis Club is a community tennis club for social players and members of the club, supporting cultural diversity and community engagement for all abilities. The club is seeking grant funding to purchase a coffee machine and outdoor metal chairs, barista training for 2 people to help pass on barista skills to community members, and to provide a coaching program for the financially disadvantaged.</p> <p>NOT RECOMMENDED</p> <p>Funding has been recommended to the Marion tennis Club for a previous project – Project number 35.</p>	Sports & Recreation	\$5,000	No
37	Hallett Cove Beach Tennis Club	<p>The Hallett Cove Beach Tennis Club provides tennis facilities to members and the public and offers a range of competition opportunities for juniors and seniors. The club also provides coaching and social tennis options for the local community. The club is seeking grant funding to hire a specialised tennis court cleaning machine to help bring the six tennis court surfaces back to an optimum playing condition. The court cleaner is recommended by Tennis SA and its use will not only help bring the courts back up to competition standard but will also ensure the safety of the playing environment as well as help maintain a Council asset.</p> <p>RECOMMENDED</p>	Sports & Recreation	\$2,000	Yes \$2,000
38	Austral Phoenix Volleyball Club Inc.	<p>The Austral Phoenix Volleyball Club, based at Cosgrove Hall Clovelly Park, aims to promote health and fitness within the community for all ages through the skills learnt in volleyball. The club is seeking a grant to purchase a new, energy-efficient bar freezer to store ice for injured players. The club's old freezer broke down and since this time they have been purchasing bags of ice prior to each training/competition. The purchase of this freezer will help the club to meet their first aid requirements and save them significant money throughout the year.</p> <p>RECOMMENDED</p>	Sports & Recreation	\$500	Yes \$500
39	Edwardstown Bowling Club	<p>The Edwardstown Bowling Club provides a healthy active regime for members of the community by providing participation opportunities in the sport of lawn bowls either competitively or socially. The club is seeking grant funding to replace their bowling balls.</p> <p>NOT RECOMMENDED</p> <p>The provision of equipment for players such as bowling balls is considered to be the responsibility of the players unless the equipment was required for special needs that supported wider community participation</p>	Sports & Recreation	\$5,000	No

	Organisation	Summary	Category	Requested	Recommended
40	South Australian Indoor Bias Bowling Association	The South Australian Indoor Bias Bowling Association promotes the sport of indoor bowls to the community including the vision impaired. The club is seeking a grant to purchase three sets of specialist blue indoor bowls to assist the elderly and vision impaired bowlers and ensure that the club is more inclusive of these people with high needs and keep them active. RECOMMENDED	Sports & Recreation	\$1,650	Yes \$1,650
41	The Cove BMX club	The Cove BMX Club aims to foster a family friendly environment and inspire club and community members to keep fit through BMX. The club is seeking grant funding to develop a pamphlet/poster for a club recruitment drive, providing first aid/coaching/officiating/working with children training, and development of training plan/coaching booklets. NOT RECOMMENDED The club has submitted two applications and has indicated that this project is given a lower priority. See recommended project number 44.	Sports & Recreation	\$1,400	No
42	Morphettville Park Junior Cricket Club	The Morphettville Park Junior Cricket Club is seeking grant funding for the purchase of a specialised bowling machine and battery to assist with the development of their junior cricketers. This specialised equipment will help teach correct batting techniques. Young bowlers often have difficulty bowling consistently straight to the batsman at their age and stage of development. RECOMMENDED	Sports & Recreation	\$1,500	Yes \$1,500
43	Dover Gardens Kennel & Obedience Club Inc.	The Dover Gardens Kennel and Obedience Club Inc. are a not-for-profit organisation committed to training dog owners in the community in how to care for their dogs and raise a well behaved, socialised dog. The club is seeking grant funding to purchase two sets of plywood jump uprights and cintra boards and a Watchdog EJS timing system for flyball racing. This specialised equipment will be used by local dogs who race in flyball hosted at the club at Mitchell Park Reserve. PART RECOMMENDED The applicant has requested an ineligible amount and has indicated that the project can proceed with reduced funding.	Sports & Recreation	\$4,690	Yes \$2,000

	Organisation	Summary	Category	Requested	Recommended
44	The Cove BMX Club Inc.	<p>The Cove BMX Club Inc. aims to foster a family friendly environment which inspires the club and community to keep fit through BMX. The existing club location is currently at capacity and unable to cater for further growth in membership which has doubled in the past two years. The club is seeking grant funding to assist with building a new UCI standard BMX Facility in the City of Marion which can cater for the needs of the Cove BMX and Happy Valley BMX Clubs. There is potential that a new facility built to these UCI standards will be able to host National Championships as well as international events which will provide significant benefits to the Council area and community. The Cove and Happy Valley BMX Clubs are aspiring to hold the National BMX Championships in 2018/19.</p> <p>RECOMMENDED</p>	Sports & Recreation	\$5,000	Yes \$5,000
45	Holdfast Model Aero Club Inc	<p>The Holdfast Model Aero Club Inc. provides a safe and enjoyable environment in which people of all ages can participate in the sport of model aircraft flying, both competitive and recreational. The club is seeking a grant to purchase steel support posts and concrete shade sail fittings. The shades themselves have already been donated. In addition the club will purchase and install appropriate outdoor seating. The purchase of this equipment will improve the site's public viewing area, providing a safe and comfortable environment which encourages members of the community to either watch or take up aero modelling as a recreational activity.</p> <p>RECOMMENDED</p>	Sports & Recreation	\$2,000	Yes \$2,000
			TOTAL	\$142,936	\$64,982

Summary of Recommendations

Number of applications received	Number of grants recommended	Value of all grant applications	Value of grants recommended	Value of grants not recommended
45	28	\$142,936	\$64,982	\$77,954

Summary of Recommendations by Grant Category

	Community Development		Sport & Recreation		Environment		Arts & Culture	
	Number of projects	Value of grants	Number of projects	Value of grants	Number of projects	Value of grants	Number of projects	Value of grants
\$2,000 Grants	5	\$9,015	6	\$9,650	5	\$10,000	7	\$11,317
\$5,000 Grants	1	\$5,000	2	\$10,000	2	\$10,000	0	\$0

**CITY OF MARION
GENERAL MEETING
9 June 2015**

Originating Officer: Mark Gibson, Team Leader Land & Property

Corporate Manager: Abby Dickson, Manager Libraries and Cultural Development

Director: Vincent Mifsud

Subject: Edwardstown Senior Citizens Hall, CT Volume 5869 Folio 35, 48 Dumbarton Ave, Edwardstown - Expression of Interest

Report Reference: GC090615R05

REPORT OBJECTIVES:

The objective of this report is to advise Council of the outcome of an Expression of Interest (EOI) and to obtain Council direction regarding the future use of the building known as Edwardstown Senior Citizens Hall, (the Hall) located at 48 Dumbarton Avenue, Edwardstown.

EXECUTIVE SUMMARY:

The Hall is located on the northern end of the land contained in Certificate of Title Volume 5869 Folio 35. A separate building known as The Rotary Book shop is located on the southern end of this parcel of land. The Rotary Book shop is currently leased to the Rotary Club of Edwardstown Inc. until March 2018. Refer to plan attached as Appendix 1.

The Hall has been unoccupied since the Independent Church of Australia vacated in early January 2015. In October 2014 an EOI process commenced for the use of the building. Initially there were three EOI submissions from;

- Families4Families Inc
- Rotary Club of Edwardstown Inc
- Marion City Band Inc

Families4Families withdrew their EOI application in March 2015 as they secured alternative accommodation. On 27 May 2015 the Rotary Club of Edwardstown Inc also withdrew their application following further discussions with Council and the Marion City Band.

The remaining EOI submission from the Marion Band is open for Council's consideration. The Marion City Band currently occupies another Council facility where they hold an informal hire arrangement at the Marion RSL.

As the Hall is currently vacant there is also an opportunity for Council to consider the sustainability of the asset for either redevelopment or disposal which may assist the funding of other strategies to replace, upgrade or consolidate assets in the City.

Should Council resolve to enter into negotiations with the Marion City Band, consideration could be given to maximising the lease term of 3 years to mirror the end date of that of the Rotary Club of Edwardstown Inc. This would enable Council to review the asset as a whole at that time in line with its asset management plan.

RECOMMENDATIONS (1)

DUE DATES

That Council:

- 1. Enter into negotiations with the Marion City Band Inc and pursuant to Section 37b of the Local Government Act 1999, authorise the Chief Executive Officer to enter into and execute all documents necessary to enter into this agreement for the building known as the Edwardstown Senior Citizens Hall, 48 Dumbarton Ave Edwardstown until March 2018.**

June 2015

BACKGROUND

The Hall is located on the northern end of the land contained in Certificate of Title Volume 5869 Folio 35. A separate building known as The Rotary Book shop is located on the southern end of this parcel of land. The Rotary Book shop is currently leased to the Rotary Club of Edwardstown Inc. until March 2018. Refer to plan attached as Appendix 1.

The Hall has previously been used as public meeting space and was licenced to the Independent Church of Australia Inc who vacated the premises in early January 2015. The hall is a single storey building, has a gross internal area of 231m² and the accommodation includes 2 larger meeting rooms (combined area of 163.26m²), a smaller meeting area (19m²), male and female toilets, a kitchen and preparation area. The building has no off-road car parking.

An EOI process commenced in October 2014 to determine potential interest in the facility, and submissions were lodged by community organisations interested in leasing and/or utilising the Hall. EOIs were accepted from any qualifying organisation under Council leasing policy that could demonstrate they had the potential to maximise the use of the facility through their own activities, as well as managing/coordinating the use of the facility by other groups and individuals.

Three EOI submissions were received from

- Families4Families Inc
- Rotary Club of Edwardstown Inc
- Marion City Band Inc

On 27 March 2015, Families4Families Inc withdrew their application to use the facility as they had secured alternative accommodation. On 27 May 2015 the Rotary Club of Edwardstown Inc also withdrew their application following further discussions with Council and the Marion Band Inc. The needs of the Rotary Club can be met by hiring the hall during periods when it is not in use by the Band. Both the Rotary Club and the Marion City Band have indicated they are very supportive of this arrangement and are pleased the space can accommodate the needs of both groups.

The remaining applicant Marion City Band is currently accommodated in another Council owned facility through an informal hire agreement with the Marion RSL.

Should Council resolve to enter into negotiations with the Marion City Band, the lease will be developed for a term of 3 years to mirror the end date of that of the Rotary Club of Edwardstown Inc.

The EOI submissions were submitted for evaluation. A summary of the submission for the Marion City Band is contained in the table below.

ANALYSIS

EOI Submission

Marion City Band	<p>The band has grown in recent times to 87 members with 18 members on the committee. The band does not employ paid staff.</p> <p>The band performs at various public events, competitions and provides musical education and has represented the City at Regional, State and National level.</p> <p>Through its four ensembles (Marion Band, Warriparinga Brass, Warriparinga Youth and Heaven Brass) the group provides affordable music education to youth and adult learners.</p> <p>The band currently uses the Marion RSL and has done so for many years. Unfortunately the acoustics of the venue, the growth in membership and poor storage levels have rendered the venue no longer suitable.</p> <p>The Band currently receives annual funding from Council as part of a 5 year funding agreement. In 2014-15 they received \$31,668.</p>	<p>The Band require a venue that can accommodate their expanding needs.</p> <p>The Band will seek to use the venue as a location for music rehearsals and tuition, and occasional for meetings and fundraising. The secure storage is an important and large component of this use.</p> <p>The band is keen to promote the hall as a local centre of community life and increase the usage of the hall by hiring to other users.</p>
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Considerations

Section 53A of the Development Act 1993 requires access for people with disabilities to be upgraded to ensure the building complies with current Building Code of Australia (BCA) requirements. Furthermore, Council owned public buildings must comply with current requirements to ensure Council meets its obligations under the Disability Discrimination Act to provide fair and equitable access for people with a disability.

This building currently has no accessible toilet and the existing toilet facilities are of original specifications, in poor condition and are due for upgrade works.

The building is on the DDA management plan where buildings are prioritised using a number of criteria including, utilisation levels and whether the building is utilised by persons with a disability or by the elderly.

Council may wish to postpone these works until a longer term strategy has been developed around the future use of the site. However there is a potential risk that Council may receive complaints from patrons using the facility regarding the condition of the toilet facilities and therefore community use of the facility could well result in pressure for upgrading of the facility.

In addition, in the event that capital improvements are undertaken on the building by the new occupier, such as work carried out on the entrance/exit, walkways or toilets. These improvements would trigger the need for accessible toilets to be installed. Therefore Council as landlord would be required to undertake the works. Should Council be required to install accessible toilets, the estimated cost of the building upgrade for the necessary DDA works is in the order of \$95,000.

The Marion City Band has so far indicated that they intend to only complete minor improvements only, such as the erection of non-load bearing stud partitioning to create small meeting areas. These works do not trigger the need for accessible toilets to be installed.

Alternative Use

Should Council opt not to establish a new lease for the Hall, a further report could be brought to Council in December 2015 which considers the hall for potential asset disposal. The report could include the following;

- the usefulness of the Asset;
- capacity to deliver on the community plan;
- whole of life costs
- the current market value of the Land or Asset;
- cultural or historical significance of the Land or Asset;

Legal / Legislative and Risk Management

The land is currently classified as Community Land under the *Local Government Act 1999* and is contained in Council's Community Land Management Plan 5 ("CLMP5"). In accordance with the CLMP5 the land may be leased/licensed for a maximum of five years without requiring Community Consultation.

The Marion City Band will be required to have current Public Liability Insurance and to indemnify the City of Marion against all damages and expenses.

Social and Cultural Impact

The proposed lease of the Hall to the Marion Band will deliver positive community outcomes by providing a much larger rehearsal space for the Band as well as accommodating the needs of the Rotary Club who will be able to access the hall when it is not in use by the band. This will ensure the community facility is well used and supports both community groups.

Development Services

This building has existing use rights as a community hall/community centre and the proposed user group activities would fit the existing use rights without requiring a development application. As the building has existing use rights, from a planning perspective, there are no limitations on hours of use or number of users.

Financial Implications

As part of the lease agreement the rental component will be determined by Council's leasing Policy and is estimated to be in the order of \$550 per annum. The Marion Band will be responsible for all utility costs, cleaning internal repair and maintenance.

Should the property remain vacant for 2015-16, Council will be responsible for all utility costs, cleaning and maintenance expenses for the building which are currently unfunded. It is estimated that these costs would be in the order of \$15,000 per annum and would need to be appropriately included in the 2015-16 annual budget.

CONCLUSION:

This facility is currently vacant. An EOI process was conducted to determine potential interest in the facility, and submissions were lodged by community organisations interested in leasing and/or utilising the Hall. The Marion City Bands submission is open for Council's consideration. Should Council wish to consider an alternative option such as redeveloping or disposing of the facility this should be considered as a holistic approach to consolidation and/or disposal of Council assets in accordance with Council's Asset Management Policy.



Map Width: 82.9 m
Created by rates Tuesday, 5 May 2015



About this Document	Disclaimer
This map has been created for the purpose of showing basic locality information and is a representation of the data currently held by The City of Marion. This information is provided for private use only.	While every effort has been made to ensure the accuracy of the product, Council accepts no responsibility for any errors or omissions. Property boundary line network data is supplied by State Government.

**CITY OF MARION
GENERAL COUNCIL MEETING
9 June 2015**

Originating Officer: Victoria Moritz, Governance Officer
Corporate Manager: Kate McKenzie, Manager Governance
Director: Kathy Jarrett
Subject: Request to fly the Rainbow Flag during Feast Festival
Report Reference: GC090615R06

REPORT OBJECTIVES:

To determine if Council wish to fly the Rainbow Flag for the duration of Feast Festival and upon formal request each year for the current term of Council. The tradition celebrates diversity and promotes social inclusion.

EXECUTIVE SUMMARY:

The City of Marion has received a request from the organisers of Feast Festival (Appendix 1) to fly the Rainbow Flag during Feast Festival which is to be held 14th – 29th November this year. If Council choose to participate, the City of Marion details will be added to the roll call and appear on a dedicated page in the Feast Program Guide.

RECOMMENDATIONS (3)

DUE DATES

That Council:

- | | |
|---|------------------|
| 1. Notes the report 'Request to fly the Rainbow Flag' | 9 June 15 |
| 2. The Rainbow Flag will be flown at the City of Marion administration building for the duration of Feast Festival from 14th – 29th November 2015. | 9 June 15 |
| 3. Council confirms it will continue to fly the Rainbow Flag upon formal request for Feast Festival for the term of the current Council. | 9 June 15 |

BACKGROUND

Feast Festival was established in 1997 by a group of arts and community cultural workers. The Festival is a major event on the festival calendar and is South Australia's largest Lesbian, Gay, Bisexual, Transgender, Intersex and Questioning (LGBTIQ) curated cultural festival.

In 2014, 16 Councils in South Australia flew the rainbow flag to celebrate diversity and promote greater social wellbeing.

Council first passed a resolution to fly the rainbow flag at the General Council Meeting on 8 November 2011. Subsequently it was resolved in 2012 that: *Council confirms it will continue to fly the Rainbow Flag upon formal request for IDAHO and Feast Festival for the remainder of the current Council.*

The Rainbow flag was last flown at the Administration building during Feast Festival 2014 which occurred from 15th – 30th November. Due to the timing of this and the election of the new Council, there was no prior opportunity to take this request to Council.

It is therefore timely that this request has come through to seek direction from Council on how they would like to proceed for the current term of Council.

If Council chose to participate, and continue support of the *Flying the Rainbow Flag – Celebrating Diversity* project, Administration will register with Feast prior to Monday 13th July 2015. There would be no cost to Council as City of Marion already holds a Rainbow Flag.

CONCLUSION

Flying the Rainbow Flag for the duration of Feast Festival celebrates diversity and promotes social inclusion. If the recommendation is passed, council will fly the Rainbow Flag for the duration of Feast Festival from 14th – 19th November 2015 and upon formal request for the term of the current Council.

Appendix 1: Request from Feast re Flying the Rainbow Flag – Celebrating Diversity



POSTAL

PO Box 8183 Station Arcade
Adelaide SA 5000 Australia

OFFICE

Lion Arts Centre Courtyard
Corner North Tce and Morphett St

P 08 8463 0684

W feast.org.auE gm@feast.org.au

1 June 2015

City of Marion
Mayor Kris Hana
PO Box 21
Oaklands Park SA 5046**Flying the Rainbow Flag – Celebrating Diversity**

Dear Mayor Kris Hana,

I am writing to congratulate you and your municipal Council on your participation in the 2014 Feast Festival *Flying the Rainbow Flag – Celebrating Diversity* project and would like to invite you to continue the tradition in November 2015.

Last year 16 Councils state-wide flew rainbow flags to celebrate diversity and promote greater social wellbeing for local LGBTIQ people and their families.

In 2015, we are once again inviting every Council in the State to participate in the *Celebrating Diversity* project by flying the rainbow flag for the duration of our Feast Festival, 14th-29th November. Participating Councils will be added to our roll call, appearing on a dedicated page in our 2015 Feast Program Guide. Hardcopies of the Program will be distributed nationally and an electronic version will be available for global access on our webpage, phone app and Facebook page. Through continued positive engagement and strategic partnerships, we can actively contribute to the health and wellbeing of the whole community.

Rainbow flags, 3 feet by 5 feet, are available for purchase online for \$27.50 through www.rainbowstore.com.au or a small number are available for loan from the Feast Festival office.

If you wish to continue your support of the *Flying the Rainbow Flag – Celebrating Diversity* project, please register with Feast prior to Monday July 13th to ensure you make the Program. Register **ATT: James Landseer** at marketing@feast.org.au or by post at Feast Festival, PO Box 8183, Station Arcade, ADELAIDE SA 5000. During the festival, take a photo of your flying rainbow flag and we will proudly share it on our website and Facebook page.

Adelaide City Council was also the first Council to participate in Pride March 2014 and we encourage you to do the same this year. Like the flag project, participating in Pride March promotes diversity and social inclusion and is paramount in creating a safe and supportive community. To register contact the Feast office 08 8463 0684.

On behalf of the Adelaide Feast Festival, I would like to extend my heartfelt thanks for your choice to support greater understanding, acceptance and celebration of our LGBTIQ community in 2014. If you have any questions about the 2015 project, please do not hesitate to ring me and I will be happy to answer them for you.

Yours sincerely,

Cassandra Liebeknecht
General Manager**Feast Festival – Annually in November**

Adelaide's annual festival of arts and culture celebrating diverse sexualities and genders

**CITY OF MARION
GENERAL COUNCIL MEETING
9 June 2015**

Originating Officer: Kathy Jarrett, Director
Subject: Conflict of Interest – Cr Crossland
Report Reference: GC090615R07

DISCUSSION:

The objective of this report is to refer to Council a matter that raises a potential issue of misconduct, and to seek Council's determination in this regard.

This matter was brought to the attention of the Mayor in line with council's procedures. It confirms a complaint received that Cr Crossland had a conflict of interest in his involvement with the Council Committee formed to consider representations made by the public / agencies on the Residential (General) DPA. This Committee was formed by Council resolution on 27 January 2015 and included Cr Crossland as a member. The Residential (General) DPA included a proposal to establish a new policy area adjacent the coast at Hallett Cove that had been identified as being potentially subject to the impacts / consequences of future sea level rise.

The complaint alleged that Cr Crossland had a conflict due to the proximity of his residence to the area to be rezoned. Legal advice has been sought and received indicating that the location of Cr Crossland's property in relation to the area to be rezoned:

- did cause Cr Crossland to have an interest in the matter before Council within the meaning of section 73(1) the Local Government Act 1999 (the Act);
- that the interest was not of a kind that falls within the 'substantial class' exception of the Act; and
- that the interest needed to be managed appropriately.

On becoming aware of his potential interest in the matter, Cr Crossland did not attend any part of the Committee or Council meeting that concerned discussion of the area subject to possible re-zoning. With these actions, Cr Crossland managed the interest appropriately and in accordance with the requirements of the Local Government Act 1999.

Although Cr Crossland took the steps outlined above, a potential issue of misconduct remains to be considered by Council, that being his nomination to the Committee at the 27 January 2015 Council meeting. In this regard, Cr Crossland has advised that at the time of nomination:

- the designated area for re-zoning had not been identified;
- he believed he was part of a 'substantial class', and that he was representing the residents of his Ward.

CONCLUSION

As previously mentioned, the legal advice now received indicates that Cr Crossland's interest was not of a kind that falls within the 'substantial class' exception and as such, Cr Crossland did have an interest in the matter before Council at the time of nominating for the Committee. Accordingly, this matter now needs to be addressed by Council within the parameters of the Code of Conduct for Council Members.

After considering the matters outlined in this Report, and in line with the Code of Conduct for Council Members, the Council may, by resolution:

1. take no action;
2. pass a censure motion in respect of the Council member;
3. request a public apology, whether written or verbal;
4. request the Council member to attend training on the topic found to have been breached;
5. resolve to remove or suspend the Council member from a position within the Council (not including the members elected position on Council);
6. request the member to repay monies to the Council.

RECOMMENDATIONS

DUE DATES

That Council:

- 1.

9 June 2015

**CITY OF MARION
GENERAL COUNCIL MEETING
9 June 2015**

Question Received from: Councillor Jerome Appleby

Subject: Economic Development

Ref No: GC090615Q01

File No: 9.24.1.5 & 9.33.3.20

QUESTION: Councillor Appleby

1. What was the cost of the Economic Development unit in the 2013/14 financial year?
2. What, if any, was the net benefit to the City?

COMMENTS: Neil McNish (Economic Development Manager)

1. Total costs for the Economic Development unit in 2013/2014 including salaries, on-costs, general operating costs and project/program costs were \$439,287.
2. The activities of the Economic Development unit are driven by the aspirations of the Community Plan and specifically the theme of 'Prosperous' which states:
'By 2040 our city will – Be a diverse and clean economy that attracts investment and jobs, and creates exports in sustainable business precincts while providing access to education and skills development'. Legislatively, the Local Government Act 1999 states that one of the functions of a council is 'to promote its area and to provide an attractive climate and locations for the development of business, commerce, industry and tourism. The latest Australian Government figures show that the City of Marion has some 4,598 actively trading businesses (GST registered) with many thousands of smaller registered businesses. At the last Census, the total number of jobs in the City was 21,467 and at the same time, some 39,572 residents were employed.

Outcomes achieved in the 2013/2014 financial year include:

- Establishment of the Marion Small Business Advisory Service (established in October 2013) focused on helping local residents to start a business and providing support to small early stage businesses. This attracted \$33,750 of grant funding from the State Government. 200 consultation sessions were held with 165 separate clients of whom 122 were start-ups.
- Provision of two scholarships for Marion residents to attend the Flinders University New Venture Institute Venture Dorm program which helps entrepreneurs develop a sustainable business over a 12 week period.
- Five workshops on 'will your idea work as a business' were run at the Marion Cultural Centre with a total of 61 attendees.

- In partnership with ERBA and the Marion Rotary Club we organised four Marion Business Breakfasts which featured guest speakers and business networking opportunities. Over 225 business people attended these events.
- We provided financial and in-kind support to ERBA which enabled them to continue operating and build their membership and future sustainability – membership at 30 June 2014 was 90 businesses. Some 7 formal seminars were organised together with informal networking dinners with over 220 people attending these events.
- Three Mayor's business engagement events were organised with over 70 business people attending.
- We sponsored the Inner South Trade Schools annual awards at the Marion Cultural Centre where school students across the region were recognised for their success in undertaking trades training while still at school.
- With regard to tourism, a revised Tourism map was developed and printed. These maps are distributed to 118 dedicated tourism brochure racks throughout the Adelaide metropolitan area with approximately 350 brochures used monthly. A tourism steering group was also established with a number of local businesses to help with the development of a new tourism strategy.
- Following the business engagement work we undertook during the successful bid for the \$3.4 million Federal Government grant for the Cove Civic Centre project, we hosted two business workshops in Hallett Cove to gather input to the design of the enterprise support activities of the new centre.
- The Economic Development unit coordinated the City of Marion's input to the \$407m Southern Expressway duplication project including infrastructure, drainage, environmental, economic and community aspects of the project.
- We represented council on the Southern Expressway Taskforce chaired by Leon Bignell, MP whose objectives were to maximise local industry input and maximise local workforce participation. This involved working with the contractors, local business groups and job brokers to promote these opportunities. Outcomes included 58% of the project workforce being based in Southern Adelaide and 77 Southern firms winning sub contract work (22% of the total).
- The unit represented the City of Marion on the Skills for Jobs in the Regions executive which issued tenders and awarded contracts for training projects aimed at providing employment outcomes in the southern region.
- The Economic Development unit coordinated the City of Marion's input to the Tonsley redevelopment project including forming focus groups to review infrastructure, public realm, finance, council services, governance and economic development. Considerable input was provided to the State Government agencies, Renewal SA and the (now) Department of State Development regarding the development of the precinct including numerous meetings with government and other key stakeholders.
- Following the opening of the Tonsley TAFE building in January 2014, we promoted Tonsley as a location for business events as part of the overall marketing and attraction of businesses to the precinct.
- The unit provided support to the Southern Adelaide Economic Development Board. The Board's activities included a number of discussions with the State Government on priorities for the South including a submission to the State Government on the Integrated Transport and Land Use Plan to support the Cities of Marion and Onkaparinga.

**CITY OF MARION
GENERAL COUNCIL MEETING
9 June 2015**

Question Received from: Councillor Bruce Hull
Subject: Micro-chipping of Cats and Dogs
Ref No: GC090615Q02
File No: 9.24.1.5 & 9.33.3.27

QUESTION: Councillor Hull

With the compulsory micro-chipping, is there a requirement that cat owners provide evidence that this has been complied with and what micro-chipping data is collated from the pet owner?

If any of these micro-chipping companies go into liquidation, who updates/manages the data base?

Do our inspectors carry the 5 separate scanners for each company or any micro-chip scanners at all?

If a deceased animal (pet) is found in the council area, are they scanned and the owners notified before deceased animal is removed?

If a cat or dog is found in the council area and scanned, found to be from another Council area. Is the other Council advised?

COMMENTS: Anna White (Team Leader Community Safety Inspectorate)

With the compulsory micro-chipping, is there a requirement that cat owners provide evidence that this has been complied with and what micro-chipping data is collated from the pet owner?

Under Council's current By-Law No.6 Cats, there is no requirement for cat owners within the City of Marion to produce proof that the cat they own is micro-chipped. Data is not collected about each individual cat.

There are several private companies which are independent of the City of Marion which manage micro-chipping and it is up to each cat owner to keep their details up to date with the relevant company.

The information relevant to a micro-chip, including cat owner details, is available to the City of Marion free of charge. ; The information is provided by telephone from one of the private companies that maintain micro-chipping information.

Compulsory micro-chipping was introduced on the 1st January, 2015 via Council By-Law 6 (Cats). This By-Law is not enforced retrospectively for those cats that were already residing in the City of Marion prior to the implementation of the new By-Law.

If any of these micro-chipping companies go into liquidation, who updates/manages the data base?

To date, the City of Marion has no knowledge of any micro-chipping company entering into liquidation. Each company is a private organisation independent of the City of Marion. If one of these companies were to go into liquidation, an Administrator would typically be appointed and would manage all business requirements, including future management of such data.

Do our inspectors carry the 5 separate scanners for each company or any micro-chip scanners at all?

Each City of Marion Community Safety Inspector has a microchip scanner. The microchip scanner is universal and can read any microchip.

If a deceased animal (pet) is found in the council area, are they scanned and the owners notified before deceased animal is removed?

If a deceased animal is collected from council land, it is scanned for identification. If identification details are obtained, the owner of the animal is notified. The owner is not always notified before removal due to safety reasons, for example if an animal is located on a road. In such a situation, the deceased animal is collected and housed in a facility at the City of Marion for a period of time and the owner is notified.

If a cat or dog is found in the council area and scanned, found to be from another Council area. Is the other Council advised?

It is not usual practice for the City of Marion to contact another council if information is obtained through a micro-chip, as City of Marion staff can access the owner's details from the micro-chip company and staff then make direct contact with the owner of a lost animal.

**CITY OF MARION
GENERAL COUNCIL MEETING
9 June 2015**

Question Received from: Councillor Ian Crossland

Subject: Culture & Tourism

Ref No: GC090615Q03

QUESTION: Councillor Crossland

The City of Marion currently spends \$726,000 on Culture and Tourism. This is in addition to the cost of running our Cultural Centre, the Living Kurna Cultural Centre, Community Development unit and Economic Development team.

How is this money spent (breakdown of the budget)?

What measurable outcomes have been achieved by this unit?

If this expenditure were cut from our 2015/2016 budget, other than financial, would there be a direct impact on our rate payers?

COMMENTS: Marg Edgecombe, Unit Manager Community Cultural Development

The Culture and Tourism budget of \$726,000 covers the administration and project work of the Arts & Cultural Development team, the Marion Heritage Research Centre, maintenance and depreciation of the Red House Building and depreciation of public art and the Marion City Band instruments.

The work of the Community Cultural Development Unit (which includes the Living Kurna Cultural) achieves outcomes under Council's strategic directions of a Liveable, Innovative, Prosperous, Connected and Engaged City. Projects, programs and events delivered by this budget fosters creativity (innovation, imagination, expression) through arts; supports and develops strong links between individuals, community and their connection to place; supports and facilitates cultural activities that develop a sense of belonging, trust, and respect for community diversity; provides opportunity for community to interact, be enriched and be actively involved in local decision making; and fosters community capacity in preserving heritage and celebrating cultural beliefs, customs, traditions and practises. This is in line with the LGA Policy Manual 2013 which recognises arts and cultural development as one of the key activities of Local Government.

The budget breakdown of the \$726,354 is as follows:

Operations and Staffing	\$428,390	
Walk the Talk Reconciliation	\$2,150	
Public Art Management	\$7,000	
Art of respect	\$6,000	
Public Art Projects	\$33,700	Off set by \$15,000 grant
Indigenous Land Use Agreement (ILUA)	\$9,000	
Square Eyes	\$9,090	
Harmony Day	\$6,430	

Marion Celebrates Festival	\$48,000	Bi-annual
Marion Historic Village	\$33,855	
Anzac Day Commemoration Fund Grant	\$3,535	100% Grant funded
Cultural Indicators Pilot Project	\$18,032	100% Grant funded
Refugee Scholarship	\$2,460	
Annie Doolan's Cottage	\$4,400	
Heritage Research Centre	\$82,848	
Red House Building Maintenance	\$31,463	
TOTAL	\$726,353	

Achievements and the impacts of cutting the budget are tabled below:

Achievements	Impacts on community should budget be cut
Operations and Staffing Staffing of Arts & Cultural Development team consisting of 3.0 FTE and the Unit Manager (also responsible for LKCC). The Arts & Cultural Development Team deliver projects focusing on the broad areas of community arts, public art and place making, cultural diversity, festivals and events, cultural heritage, cultural asset management and reconciliation.	Council unable to deliver on areas of its Community Plan specifically Liveable, Innovative, Prosperous, Connected and Engaged City.
Walk the Talk - Reconciliation Ongoing reconciliation activities and Reconciliation week Weaving workshops at MCC attended by 20 people with a waiting list of another 21 people.	Loss of opportunity for community to develop understanding between Indigenous and non-Indigenous Australians. Does not meet Reconciliation Action Plan minimum requirements.
Public Art Management Programmed maintenance and asset management on 47 pieces of public art and 65 interpretive signs across the City.	The regular maintenance program is a proactive approach to the public art collection ensuring that only minor repairs will need to be undertaken in future years.
Art of Respect Program aims to reduce illegal graffiti by providing opportunities for positive creative expression, skill improvement and developing relationships with young people at risk of offending. Six workshops were held this year with 13 attendances resulting in an exhibition at Gallery M attended by approximately 60 people. This year marks the 10 th anniversary of this program which has been a model that many Councils have based similar programs on.	Inability to work with at risk young people to develop art skills, share identity. This program has a positive impact on the participants, families and the wider community. Potential increase in Graffiti across the City of Marion.
Public Art Projects in progression this year include: Mike Turtur Bikeway from Morphett Road to Buttrose Terrace, (\$15,000 grant from City of Holdfast Bay to complete); commission for Kaurua Art work for the Council Chamber as endorsed by Council in the Reconciliation Action Plan; Tram stop 6 'Go Your Own Way' temporary poetry mural and signage works, developed by community members working with an artist and poet; planned works as part of Railway Tce Redevelopment (seed funding grant applied for through Arts SA to off-set these costs).	Reduced funds within the public art budget severely restricts Council's capacity to deliver any place activation and/or public art. The incorporation of art in the public realm represents best practice in urban renewal.
Contribution towards Indigenous Land Use Agreement (ILUA) as per Council Resolution on 23 July 2013.	In Breach of agreement. Reputational risk to City of Marion.

<p>Square Eyes Program budget provides annual community arts project based on engagement in multimedia and innovative technologies and developing content to M-Files on-line time capsule. Planned project for 2014-2015 for contribution to multimedia Anzac Centenary Celebrations did not occur due to unsuccessful external funding application resulting in savings of approx. \$8900 made in this financial year M-Files - 21 contributions from community members so far this year with one more project to be finalised.</p>	<p>Loss of opportunity for community engagement with innovation and technology, development of art skills, and development of on-going digital time capsule capturing local stories and contemporary views of Marion cultural heritage.</p>
<p>Harmony Day Community Arts program celebrates cultural diversity as part of National event. This year provided four workshops attended by 60 people resulting in an installation and workshops at Marion Celebrates Festival.</p>	<p>Reputational risk to Council in not participating in National event. Loss of celebration of cultural diversity, art skills and development, cross cultural community engagement and interaction.</p>
<p>Marion Celebrates is a biennial community based event which celebrates the identity and cultural diversity of the Marion area. This year's Festival, held on 29 March 2015, was attended by over 5000 people and attracted 81 community groups with stalls and displays, community performers and artists, and small business food trucks. The Festival is also an opportunity for Council services to engage with community.</p>	<p>Loss of opportunity for celebration of cultural diversity. Reputational Risk - community expectation for this festival is high with high attendance and many local community groups participating in this event. Marion celebrates was winner of the Governor's Multicultural Award for Arts & Culture in 2013.</p>
<p>Marion Historic Village Group continues to develop and maintain interest in this significant historic precinct. Projects: this year included Intergenerational Schools project, increased signage on walking trail, guided walking training for group engaging with over 450 people. Remainder off set footpath construction on Walking Trail.</p>	<p>MHV Project Group would not be able to continue to build capacity in community on heritage projects around the village. Unable to deliver on aspirations of Cultural Heritage Framework. Community expectation on completion of projects as per community vision.</p>
<p>Anzac Day Commemoration Fund Grant from Department of Veterans Affairs utilised for the <i>From Almond Groves to Poppy Fields</i> exhibition at Gallery M and the <i>Freedom of Entry Parade</i> for Anzac Centenary.</p>	<p>Grant funded.</p>
<p>Refugee Scholarship Australian Refugee Association administers the funds on behalf of Council for new arrival education, training and development resources and fees. Originally established as part of the Refugee Friendly City Declaration 2003 and as per Resolution at General Council Meeting 28 September 2004.</p>	<p>Reputational Risk. Social - loss of support for new arrivals to access vocational training courses, up-skilling and work placement.</p>
<p>Annie Doolan's Cottage: On-going support to the Friends of Annie Doolan's Cottage to undertake minor maintenance on cottage, storage of large model of 'the Village' in early years and provide tours and interpretation displays of the Cottage. This year held a well-attended open day for History Month.</p>	<p>Reputational risk; Limits this community group's capacity to care for this significant local heritage asset and to provide open days, interpretive displays and tours.</p>
<p>Cultural Indicators Pilot Project: State wide pilot project to develop a suite of indicators and tools to measure the impact of culture in local government and the impact of all Council decisions on culture of the community.</p>	<p>Project is fully grant funded through the LG R&D Scheme and other participating Councils and will be completed early in 2015/2016 financial year.</p>

<p>Heritage Research Centre Staffing expenses for 0.6 FTE and Operating expenses Achievements: Held 16 workshops and events at the Centre including training for family history research, local history talks, visits from schools and community groups. There are 18 active volunteers working regularly in the Centre. Over 300 visitors and participants in programs, over 130 telephone and approximately 30 email heritage enquiries. Mounted successful <i>From Almond Groves to Poppy Fields</i> at Gallery</p>	<p>Loss of best practice management of local history; building capacity of local people to maintain heritage; and access by community to heritage research resources.</p>
<p>Red House Building Maintenance for the Marion Heritage Research Centre and includes depreciation and maintenance of Red House Building.</p>	<p>Loss of capacity to maintain local heritage building and Heritage Research Centre</p>

**CITY OF MARION
GENERAL COUNCIL MEETING
9 June 2015**

Question Received from: Councillor Ian Crossland

Subject: Crime Prevention

Ref No: GC090615Q04

QUESTION: Councillor Crossland

The City of Marion currently spends \$374,000 on Crime Prevention.

What is the full budget breakdown of this expenditure?

What activities in the last twelve months have resulted in less crime and helped make our city safer?

COMMENTS: Sharon Perin, Unit Manager Community Health and Safety

The 2014/2015 Crime Prevention operating budget is comprised of:

Crime Prevention	84,080
Lighting at Southbank Boulevard Reserve (grant funded)	916
Volunteer graffiti program	31,859
Graffiti removal from council property	122,405
Graffiti removal at parks and gardens	35,116
Harm Minimisation (health initiative but costed to crime prevention)	6,060
Crime Prevention Officer position	81,982
"Take Part" graffiti prevention project (grant funded)	11,831

Total

\$374,249

Over the past year the City of Marion's major focus of crime prevention has been the management of graffiti. A report was presented to Council on 14 April 2015 (GC140415R05) detailing how the City of Marion prevents and manages graffiti.

As well as the management of graffiti, during the last twelve months, the City of Marion has continued to have Dry Zones, been involved with an international conference and provided a referral point for members of the community.

The City of Marion has 6 Dry Zones, which are public areas which have been declared alcohol-free in order to reduce alcohol related, public anti-social behaviour and to increase the sense of safety in the community.

The consumption and/or possession of alcohol is not permitted in the Dry Zones with the restrictions applying seven days a week and monitored and enforced by Police. The details of

the six Dry Zones are:

- Capella Drive Reserve, Hallett Cove (including the Skate Park), 8.00pm - 8.00am
- The Foreshore at Heron Way, Hallett Cove, 8.00pm - 8.00am
- Hallett Cove Shopping Centre, 24 hours
- Westfield Marion Shopping Precinct, 24 hours
- Coastal Walking Trail from Marino to the Hallett Cove Headland, 24 hours
- Olivier Terrace Reserve, Hallett Cove, 8.00pm - 8.00am

In October 2014, an international CPTED (Crime Prevention Through Environmental Design) Association Conference was held within the City of Marion, as a partnership approach between the International CPTED Association and the City of Marion.

In addition, the City of Marion's website provides links for members of the community to other organisations and resources regarding crime prevention. These are the SAPOL (South Australian Police) safety and security advice resources, how to report a crime, Crime Stoppers, Watch SA and Safety Assist through Safer Communities Australia.

**CITY OF MARION
GENERAL COUNCIL MEETING
9 JUNE 2015**

Notice Received from: Councillor Jason Veliskou
Subject: Telstra Telecommunications Tower
Ref No: GC090615M01
File No: 9.24.1.4

MOTION:

That the Council report considering the commercial lease to Telstra for a telecommunications tower at Kellett Reserve include details of further community feedback from residents surrounding both of the sites for which development assessment approval has been sought.

Further that an assessment is prepared by staff of the impacts and consequences of locating such a facility at each respective location.

COMMENTS: John Valentine, Manager Strategic Projects

A community forum has been organised for Monday 15 June to consider the Telstra tower lease and Morphetville Park Sporting Club's plans for improvements to their facilities. The Telstra lease will be considered at the Council meeting of 14 July and will include all the feedback from the 15 June meeting.

The inclusion of the feedback from residents (taken from residents' responses to the public consultation process for the two development applications) will enable Members to consider community comments in relation to both sites. The report to the 14 July meeting will include an assessment by staff of the impacts and consequences of a tower at both locations with a focus on amenity, visibility and potential community benefits.

**CITY OF MARION
GENERAL COUNCIL MEETING
9 June 2015**

CONFIDENTIAL REPORT

Originating Officer: Mark Gibson, Team Leader Land and Property

Corporate Manager: Abby Dickson, Manager Libraries and Cultural Development

Director: Vincent Mifsud

Subject: Positive Life SA Inc, Fitzgerald James Building, Glandore Community Centre, 25 Naldera Street, Glandore.

Reference No: GC090615F01

If the Council so determines, this matter may be considered in confidence under Section 90(2) and (3)(d) of the *Local Government Act 1999* on the grounds that the report contains information relating to commercial operations of a confident nature the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information.



Geoff Whitbread
Acting Chief Executive Officer

RECOMMENDATION:

That pursuant to Section 90(2) and (3)(d) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: Geoff Whitbread, Acting CEO; Vincent Mifsud, Director; Kathy Jarrett, Director; Abby Dickson, Manager Libraries and Cultural Development; Kate McKenzie, Manager Governance; Craig Clarke, Unit Manager Communications, Jaimie Thwaites, Unit Manager Council Support: and Mark Gibson, Team Leader Land and Property be excluded from the meeting as the Council receives and considers information relating to the Lease, Positive Life SA Inc, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to commercial operations the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information.