

His Worship the Mayor
Councillors
CITY OF MARION



**NOTICE OF
GENERAL COUNCIL MEETING**

Notice is hereby given pursuant to the provisions under Section 83 of the Local Government Act 1999 that a General Council meeting will be held

Tuesday 26 April 2016

Commencing at 6.30 p.m.

In the Council Chamber

Council Administration Centre

245 Sturt Road, Sturt

A copy of the Agenda for this meeting is attached in accordance with Section 83 of the Act.

Meetings of the Council are open to the public and interested members of this community are welcome to attend. Access to the Council Chamber is via the main entrance to the Administration building on Sturt Road, Sturt.

A handwritten signature in dark ink, appearing to read "Adrian Skull", is written over a faint, circular official stamp.

Adrian Skull
CHIEF EXECUTIVE OFFICER

21 April 2016

**CITY OF MARION
GENERAL COUNCIL AGENDA
FOR MEETING TO BE HELD ON
TUESDAY 26 APRIL 2016
COMMENCING AT 6.30PM**



1. OPEN MEETING

2. KAURNA ACKNOWLEDGEMENT

We acknowledge the Kurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3. DISCLOSURE

All persons in attendance are advised that the audio of this General Council meeting will be recorded and will be made available on the City of Marion website.

4. ELECTED MEMBER'S DECLARATION OF INTEREST (if any)

5. CONFIRMATION OF MINUTES

Confirmation of the Minutes for the Council Meeting held on 12 April 20166

6. COMMUNICATIONS

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Elected Member Report

• **Energy Efficiency and Sustainability Conference – Councillor Telfer**.....24

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7. DEPUTATIONS

Nil

8. PETITIONS

Nil

9. COMMITTEE RECOMMENDATIONS

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5 April 2016
GC260416R0127

Confirmation of the Minutes for the Strategy Committee Meeting held on
5 April 2016
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10. WORKSHOP / PRESENTATION ITEMS

Nil

11. ADJOURNED ITEMS

Tennis & Netball Facilities
GC260416R0341

Petition – Barking Dog Clovelly Park
GC260416R0449

12. CORPORATE REPORTS FOR DECISION

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Marion Cultural Centre Plaza – Amenity Improvements Design
GC260416R0689

Irrigating Public Open Space
GC260416R0796

Woodforde Reserve Tennis Courts
GC260416R08110

Streetscape Project - Funding of 'Design Guide' in 2016/17
GC260416R09117

Open Space Works Program Options
GC260416R10120

Fraud and Corruption Management Policy
GC260416R11129

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MATTERS RAISED BY MEMBERS

14. Questions with Notice

Nil

15. Motions with Notice

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16. Questions without Notice

17. Motions without Notice

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19. LATE ITEMS

20. OTHER BUSINESS

21. MEETING CLOSURE

Council shall conclude on or before 9.30pm unless there is a specific motion adopted at the meeting to continue beyond that time.

**MINUTES OF THE GENERAL COUNCIL MEETING
HELD AT ADMINISTRATION CENTRE
245 STURT ROAD, STURT
ON TUESDAY 12 APRIL 2016**



PRESENT

His Worship the Mayor Kris Hanna

Councillors

Coastal Ward

Ian Crossland
Tim Gard

Mullawirra Ward

Jerome Appleby
Jason Veliskou (from 6.33pm)

Southern Hills

Janet Byram
Nick Westwood

Warracowie Ward

Bruce Hull
Nathan Prior

Warriparinga Ward

Luke Hutchinson
Raelene Telfer

Woodlands Ward

Nick Kerry
Tim Pfeiffer

In Attendance

Mr Adrian Skull
Mr Vincent Mifsud
Ms Abby Dickson
Mr Tony Lines
Ms Kate McKenzie
Ms Jaimie Thwaites
Ms Yvette Zaric

CEO
General Manager Corporate Services
General Manager City Development
General Manager Operations
Manager Corporate Governance
Unit Manager Governance and Records
Governance Officer

COMMENCEMENT

The meeting commenced at 6.31pm.

KAURNA ACKNOWLEDGEMENT

We acknowledge the Kurna people, the traditional custodians of this land and pay our respects to their elders past and present.

DISCLOSURE

All persons in attendance are advised that the audio of this General Council meeting will be recorded and will be made available on the City of Marion website.

MEMBERS DECLARATION OF INTEREST

The Chair asked if any Member wished to disclose an interest in relation to any item being considered at the meeting.

No declarations were made.

6.33pm Councillor Veliskou entered the meeting.

CONFIRMATION OF MINUTES

6.32pm Moved Councillor Hull, Seconded Councillor Prior that the minutes of the General Council Meeting held on 22 March 2016 be taken as read and confirmed, with the following amendments:

- On page 9 of the Minutes, under item - Round House at Oaklands Wetlands (GC220316R09) replace the word '*Disposal*' with the words '*Seeking acquisition*' in the motion and the motion as varied.

Carried Unanimously

DEPUTATIONS

6.35pm Deputation – Streetscaping GC120416D01

Mr Rod Murray provided a 5 minute deputation to Council in relation to Council's approach to planning for Streetscapes across the City of Marion.

PETITIONS

Nil

COMMITTEE RECOMMENDATIONS

Nil

WORKSHOP / PRESENTATION ITEMS

Nil

ADJOURNED ITEMS

Nil

CORPORATE REPORTS FOR DECISION

6.44pm Local Government Association Membership Report Reference: GC120416R01

Mr Matt Pinnegar, Chief Executive Officer of the Local Government Association (LGA) provided an update regarding the progress of the LGA.

Moved Councillor Westwood, Seconded Councillor Hutchinson that Council:

1. Note the progress report from Mr Matt Pingear, Chief Executive Officer of the Local Government Association.
2. Confirm its membership with the Local Government Association.

Amendment:

Moved Councillor Hull, Seconded Councillor Kerry that Council:

1. Note the progress report from Mr Matt Pingear, Chief Executive Officer of the Local Government Association.
2. Confirm its membership with the Local Government Association.
3. Advise the LGA that Subscription Formula Option 3 is preferred by the City of Marion.

The amendment to become the motion was **Lost**
The original motion was **Carried**

Moved Councillor Telfer, Seconded Councillor Hutchinson that Council:

1. Advise the LGA that Subscription Formula Option 2 is preferred by the City of Marion based on:
 - a. Equitable processes of Council to consider smaller Councils in this state.
 - b. Encouragement of efficient use of subscriptions.
 - c. Being three population and revenue bands using three year average for operating revenue with no upper caps applied.

Carried

7.27pm Utilisation of Vacant Commercial Properties
Report Reference: GC120416R02

7.27pm Councillor Kerry left the meeting.

7.30pm Councillor Kerry re-entered the meeting.

Moved Councillor Veliskou, Seconded Councillor Hutchinson that Council:

1. Endorses Administration approaching the owner of the Mitchell Park activity centre to conduct a 12 month trial place-making project which seeks to revitalise the area.
2. Note a progress report will be brought back to Council in six months.
3. Ask Administration to identify a number of vacant commercial properties located on major roads in higher profile locations which have been subject to the risk of vandalism and/ or degradation and then:
 - a. Approach the relevant owners to ascertain their interest in providing potential short term leases to community based tenants to activate these properties.
 - b. Approach local community groups to seek interest in accessing these properties.
 - c. Facilitate contact between the owners and community groups.
4. Ask Administration to provide a progress report to Council in six months which summarises the results of this work and includes the issues that have been identified that are impacting on the vacancy rates experienced by these properties.

Carried Unanimously

7.33pm Resilient South Program
Report Reference: GC120416R03

Moved Councillor Telfer, Seconded Councillor Hull that Council:

1. Adopts the Southern Region Local Government Implementation Plan (2015-19) (Appendix 1);
2. Endorse the development of a City of Marion Climate Change Policy that will support the integration of climate change adaptation into all of Council's services and activities;
3. Seek input on the Draft Climate Change Policy from the Strategy Committee prior to bringing it to Council for consideration in June 2016.

7.36pm Councillor Veliskou left the meeting.

7.38pm Councillor Veliskou re-entered the meeting.

Carried

7.39pm Councillor Pfeiffer left the meeting.
7.40pm Councillor Kerry left the meeting.
7.41pm Councillor Hutchinson left the meeting.
7.42pm Councillor Pfeiffer, Kerry and Hutchinson re-entered the meeting.
7.46pm Councillor Crossland left the meeting.
7.50pm Councillor Crossland re-entered the meeting.

7.39pm Castle Plaza Activity Centre Development Plan Amendment (DPA) – Contamination Report
Report Reference: GC120416R04

Moved Councillor Gard, Seconded Councillor Hull that:

1. Administration seek legal advice regarding the liability consequences of contamination despite the findings contained in the EPA Auditor Report and report back to Council with the outcomes of this advice.

Carried

8.09pm Councillor Pfeiffer left the meeting.

8.09pm ANZAC Centenary Marion Veterans' Documentary Project
Report Reference: GC120416R05

8.10pm Councillor Prior left the meeting.
8.12pm Councillor Appleby left the meeting.
8.12pm Councillor Pfeiffer re-entered the meeting.
8.12pm Councillor Kerry left the meeting.
8.13pm Councillor Prior re-entered the meeting.
8.14pm Councillor Appleby re-entered the meeting.
8.15pm Councillor Kerry re-entered the meeting.

Moved Councillor Byram, Seconded Councillor Crossland that Council:

1. Defer the item until 24 May 2016 to provide time to apply for further ANZAC Centenary funding and to liaise with the current national projects for recording this history.

Carried Unanimously

8.20pm Defibrillators for the Community
Report Reference: Report Reference: GC120416R06

Moved Councillor Veliskou, Seconded Councillor Kerry that Council:

1. Defer the item to 24 May 2016 to enable further clarification on some points.

Carried

8.21pm Code of Practice - Access to Council Meetings and Documents
Report Reference: Report Reference: GC120416R07

Moved Councillor Hull, Seconded Councillor Westwood that Council:

1. Council endorses the proposed Code of Practice – Access to Meetings and Documents 2016 (Appendix 1), for the purposes of public consultation;
2. Public consultation commences on Thursday 21 April 2016 and concludes on Thursday, 12 May 2016, in accordance with Council's Community Consultation Policy and the legislative requirement of a minimum 21 days public consultation.
3. A report be presented to the General Council meeting to be held on 14 June 2016 that includes;
 - a. Details of any submissions received during the public consultation period regarding the Code of Practice - Access to Council Meetings and Documents 2016;
 - b. A final proposed Code of Practice for Council to consider and adopt.

Carried Unanimously

8.24pm Finance Report – February 2016
Report Reference: Report Reference: GC120416R08

Moved Councillor Crossland, Seconded Councillor Gard that Council:

1. Receive the report "Finance Report – February 2016".

Carried Unanimously

8.37pm Councillor Telfer left the meeting.

8.37pm Councillor Gard left the meeting.

8.37pm Petition – Barking Dog Clovelly Park
Report Reference: Report Reference: GC120416R09

8.39pm Councillor Telfer re-entered the meeting.

8.40pm Councillor Gard re-entered the meeting.

Moved Councillor Veliskou, Seconded Councillor Westwood that:

1. The matter be adjourned to the General Council Meeting on 26 April 2016.

Carried Unanimously

8.42pm Electric Vehicles**Report Reference: Report Reference: GC120416R10**

8.47pm Councillor Veliskou left the meeting.

Moved Councillor Westwood, Seconded Councillor Gard that Council:

1. Notes the report.

Carried Unanimously

8.49pm Councillor Veliskou re-entered the meeting.

MATTERS RAISED BY MEMBERS**Questions with Notice****Tonsley Railway Station****Ref No: GC120416Q01****QUESTION:**

In the drawings of the proposed Flinders Link extension of the Tonsley line and the State Government application to the Federal Government, there appears to be no proposal for an appropriate new Tonsley Railway Station. How will the proposed Flinders Link enhance connectivity, public transport and railway stations for City of Marion residents, particularly Mitchell Park, current Clovelly Park and future Tonsley residents?

COMMENTS: Rudy Tieman, Infrastructure Projects Manager

The question identifies considerations that have been raised and discussed with DPTI at earlier meetings with and presentations by DPTI. They are fully aware of Council's and other stakeholder interest and concerns about improving facilities and the level of train service on the Tonsley line as part of the transport improvement benefits and opportunities associated with the Darlington Upgrade Project. They have as yet not clarified if the extent of work proposed on the next stage of development of the Tonsley train line, which now includes the extension of the line to Flinders Medical Centre, will include the relocation and upgrading of the train stations.

The question above, raised by Council at this Council meeting will be referred to DPTI with a request for clarification and information about their plans for upgrading the train service and stations as part of the proposed extension of the line to FMC. Their reply will be reported to Council.

Welcome to' Signs
Ref No: GC120416Q02

QUESTION:

Can administration advise how many "welcome to" signs have been installed for the following suburbs?

- Marion
- Oaklands Park
- Dover Gardens
- Seacombe Gardens
- Warradale
- Glengowrie

COMMENTS: Mathew Allen, Manager Engineering and Field Services

The below table outlines the number of "welcome to" signs and also the number of suburb markers.

Suburb	Number of "welcome to" signs	Number of Suburb markers
Marion	0	1
Oaklands Park	0	1
Dover Gardens	1	1
Seacombe Gardens	0	1
Warradale	2	1
Glengowrie	1	2

Organisational Memberships
Ref No: GC120416Q03

QUESTION:

Can administration please provide a list of the organisational memberships of the City of Marion and the fees paid for the past 12 months?

COMMENTS: Ray Barnwell, Manager Finance

The list below contains organisational membership expenditure across the City of Marion for the past 12 months.

Organisational Memberships

Aged & Community Services Sa & Nt Inc	888
Australian Institute of Management (AIM)	318
Australian Institute of Traffic Planning & Management (AITPM)	603
Australian Library & Information Association (ALIA)	1,043
Arts Hub Australia Pty Ltd	180
Art Industry Council of South Australia	350
Australia China Business Council	400
Australia Day Council of SA	1,433

Australian Inst Food Science & Technology Inc	100
Australian Institute of Building Surveyors (AIBS)	2,091
Australian Institute Of Co Directors	1,153
Australian Institute of Landscape Architects	1,089
Australian Performing Arts Centre Assoc	1,145
Authorised Persons Association	320
Carers Assoc of SA Inc	64
The Chartered Institute of Purchasing and Supply Australasia (CIPSA)	325
Committee for Economic Development of Australia	2,066
Community Centres SA Inc	180
Council of the Ageing (COTA)	364
CPA Australia	645
Customers of SirsiDynix Australasia Inc	90
Economic Development Australia	1,276
Environmental Health Australia	444
International Council for Local Environmental Initiatives (ICLEI)	1,500
Institute of Chartered Accountants	1,068
Institute Of Public Works Engineering Australia SA (IPWEA)	3,410
Interpretation Australia	44
Junction Australia Ltd - Southern Housing Round Table	50
Local Government Association (LGA)	94,841
Local Government Information Technology SA Inc	500
Mercer (Australia) Pty Ltd	500
NSCA Foundation Ltd	455
Our Community	5,275
Out of the Square Inc	100
Parks & Leisure Australia	1,215
Planning Institute Of Australia (PIA)	1,073
Play Australia	453
Public Libraries SA	864
Recreation SA	270
Revenue Professionals SA	91
SA Local Government Finance Management Group (SALGFMG)	450
SA Sports Federation Inc	120
South Australian Community Transport Association	150
South Australian Presenters Assoc	400
Stormwater Industry Assoc	900
The Assoc for Payroll Specialists	795
Volunteering SA Inc	191
Waste Management Assoc of Australia	980
Total Organisational Memberships	132,261

Footpaths
Ref No:GC120416Q04

QUESTION:

The City of Marion has a policy to install at least one footpath in every street. This policy ensures equity across the city and provides a safe environment for residents, visitors and trades people.

When was the policy introduced?

How many streets are non-compliant, where are they and when will they be completed?

COMMENTS: Mathew Allen, Manager Engineering and Field Services

The Policy to install at least one footpath in every street was identified in the Road Infrastructure Asset Management Plan (2008) that was adopted at the General Council Meeting held on the 11 November 2008 (GC111108R07). This policy has now been superseded by Council's recently adopted Asset Management Policy (GC120814R04).

In accordance with its new policy Council subsequently adopted, on 19 January 2016 (GC190116R06), the December 2015 Asset Management Plan (AMP), incorporating the Transport Asset Management Plan, which does not allocate funding for the provision of new footpaths. The new AMP focuses on the renewal of existing assets in accordance with Council's Asset Management Policy adopted in August 2014.

The AMP has been prepared in accordance with the requirements of the *Local Government Act 1999* and Council's Asset Management Policy, which places priority on maintenance before renewal, and renewal of assets before acquisition of new or upgrade of existing assets where it is cost effective to do so. Any acquisitions (ie. new works) or upgrades need to be prioritised and approved by Council prior to their inclusion in future iterations of the AMP, having regard to whole of life costs.

As such new or upgrade works are not included in this AMP unless there is a specific Council resolution or legislative requirement to do so.

Currently 54 roads do not have footpaths, please refer to Appendix 1 attached for the list of roads that do not have a footpath.

Appendix 1

Road names without a footpath

AIRLIE MEWS, HALLETT COVE
 ANNA COURT, HALLETT COVE
 BELMONT CLOSE, CLOVELLY PARK
 BENDIGO CLOSE, TROTT PARK
 BUFFALO COURT, HALLETT COVE
 CARYA COURT, SHEIDOW PARK
 CHRISTOPHER COURT, O'HALLORAN HILL
 CLIFFTOP CRESCENT, HALLETT COVE
 COPPER WAY, SHEIDOW PARK
 CORSAIR COURT, HALLETT COVE

CURTIN COURT, TROTT PARK
DANA COURT, DARLINGTON
DEAKIN COURT, TROTT PARK
DUNTROON CLOSE, HALLETT COVE
EATON COURT, SHEIDOW PARK
EGRET COURT, HALLETT COVE
ESPLANADE, MARINO
FALCON COURT, HALLETT COVE
GORTON COURT, TROTT PARK
GRANTALA COURT, HALLETT COVE
HAMPTON COURT, DOVER GARDENS
HARKIN COURT, MITCHELL PARK
HOBBS COURT, SHEIDOW PARK
HOLT COURT, TROTT PARK
IBIS CRESCENT, HALLETT COVE
JADE COURT, SEAVIEW DOWNS
KAPPLER COURT, GLENGOWRIE
KEW COURT, SHEIDOW PARK
MAJORS RD, TROTT PARK
MANX COURT, HALLETT COVE
MIKASA COURT, TROTT PARK
MING COURT, TROTT PARK
NORMA COURT, HALLETT COVE
NORRIS COURT, SHEIDOW PARK
PANKINA GROVE, MARION
PARK VIEW TERRACE, MARINO
PAULA COURT, GLENGOWRIE
PAVANA COURT, HALLETT COVE
PHYLLIS COURT, TROTT PARK
PRESCOTT COURT, HALLETT COVE
RIVER PARADE, HALLETT COVE
RODEO COURT, HALLETT COVE
ROSA CLOSE, HALLETT COVE
RUTH COURT, MARINO
SHEIDOW PLACE, MARINO
SIGNAL COURT, SHEIDOW PARK
SPODE COURT, TROTT PARK
STERN CLOSE, SHEIDOW PARK
SYNNETT COURT, SEAVIEW DOWNS
THERMOPYLAE COURT, HALLETT COVE
TRACY STREET, SEALCUFF PARK
WAY PLACE, MARINO
WILKINS GROVE, GLENGOWRIE
WILKINS STREET, GLENGOWRIE

Motions with Notice

8.50pm Glyphosate Based Herbicide Report Reference: GC120416M01

Moved Councillor Hull, Seconded Councillor Byram that Council:

1. Receives a report by June 2016 advising of any known or suspected consequences of the use of the glyphosate based herbicide by Council. That this report include detailed advice relating to the World Health Organisation warning that glyphosate may be carcinogenic? Additionally, the report include advice relating to any harm that glyphosate may cause to invertebrates, frogs and other aquatic life in or near our waterways?

Councillor Hull with the consent of Councillor Byram sought and was granted leave of the meeting to vary the motion as follows:

1. Receives a report by June 2016 advising of any known or suspected consequences of the use of the glyphosate based herbicide by Council. That this report include detailed advice relating to the World Health Organisation warning that glyphosate may be carcinogenic? Additionally, the report include advice relating to any harm that glyphosate may cause to invertebrates, frogs and other aquatic life in or near our waterways?
2. Additionally include what information is provided to residents when the Glyphosate based herbicide is used.

Carried

8.58pm Name of New Road Report Reference: GC120416M02

Moved Councillor Telfer, Seconded Councillor Gard that Council:

1. The name of the new road extension, beginning at Flinders Drive and South Rd in Bedford Park through Laffers Triangle and ending at Birch Crescent and Sturt Rd, Bedford Park, be named Flinders Drive.

Carried Unanimously

9.00pm Public Toilets Report Reference: GC120416M03

Moved Councillor Crossland, Seconded Councillor Hull that Council:

1. Council Complete an assessment of our existing public toilets which,
 - a) Identifies public toilets requiring an upgrade.

- b) Identifies public toilets which may be surplus to current requirements and could be removed.
 - c) Identifies areas where it would be appropriate to install new public toilets.
 - d) Includes an estimate of all costs.
2. A report be brought back to Council by June 2016 with a recommended program of works and funding options.

Carried Unanimously

9.04pm Tenancy Ratings within Tonsley Site
Report Reference: GC120416M04

Moved Councillor Hull, Seconded Councillor Crossland that:

1. The CEO writes to the Valuer General to request the Department to conduct a full review of the Tonsley site and create the required tenancies for rating purposes for any businesses/commercial operations situated within non-rateable government / educational premises such as TAFE, Flinders Uni etc. This review is to be conducted in time to capture all tenancies for the coming 2016/17 financial year and reviewed on an annual basis thereafter as the site develops.

Carried

9.09pm Driveway Policy – Responsibility for Repair
Report Reference: GC120416M05

Moved Councillor Westwood, Seconded Councillor Kerry that:

1. Regarding the maintenance of driveway access from private property to a road, i.e. the section of driveway on Council property between the property boundary and the roadway:
 - a) Council acknowledges that it is the responsibility of the property owner to repair and/or maintain the driveway invert and/or crossover in a safe and serviceable condition at all times.
 - b) Council adopts a policy position that a driveway invert and crossover on council land which requires repair as a result of Council's action or particularly attributable to Council (e.g. Council tree roots), then Council will be responsible for the repair.

9.18pm Councillor Gard left the meeting.

Councillor Westwood with the leave of the meeting withdrew the motion.

The motion was withdrawn

9.25pm Councillor Prior left the meeting.

9.25pm Councillor Westwood left the meeting.

9.26pm Councillors Gard, Prior and Westwood returned to the meeting.

9.26pm Legal Fees Policy for Elected Members
Report Reference: GC120416M06

Moved Councillor Kerry, Seconded Councillor Pfeiffer that Council:

1. A draft Policy be prepared for Council consideration, under section 78A of the Local Government Act 1999, that establishes a scheme by which a member of a council may directly obtain legal advice at the expense of the council to assist the member in performing or discharging official functions and duties.
2. That the draft Policy be based on the following provision:
 - Limit of \$2000 + GST per elected member per financial year.

Carried

Meeting Extension

Moved Councillor Crossland, Seconded Councillor Prior that the meeting be extended until the conclusion of the Agenda items.

Carried unanimously

9.29pm meeting extended.

9.30pm Consideration of Council funding for Netball Court Resurfacing
Report Reference: GC120416M07

Moved Councillor Crossland, Seconded Councillor Byram that Council:

1. Notes the \$20,000 raised by Cove Tigers Netball Club / Hallett Cove Netball Club.
2. Notes that an Expression of Interest will be submitted to the Federal Stronger Communities grant funding program for a contribution of \$17,000 towards the court resurfacing.
3. Endorses the allocation of up to \$78,000 from the Asset Sustainability Reserve – Community Facilities Partnership Program (CFPP) towards the Netball resurfacing works required at the Hallett Cove Sports and Community Club subject to the club securing additional funds from the Federal Stronger Communities grant funding program.
4. Provides Landlords consent to allow the club to resurface the netball courts at the Cove Sports & Community Club.

The vote was tied
The Mayor gave his casting vote and voted against the motion
Lost

Cr Crossland called for a Division:

Those for: Councillors Pfeiffer, Westwood, Byram, Veliskou, Gard and Crossland

Those against: Councillors Kerry, Telfer, Hutchinson, Prior, Hull and Appleby.

The vote was tied
The Mayor gave his casting vote and voted against the motion
Lost

Fibre To The Premises (FTTP) National Broadband Network
Ref No:GC120416M08

This motion was withdrawn.

Questions without Notice

Nil

Motions without Notice

Nil

9.50pm Councillor Byram left the meeting.

CLOSURE - Meeting Declared Closed at 9.50pm.

CONFIRMED THIS 26 APRIL 2016

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CHAIRPERSON

Mayoral Communications Report

Date of Council Meeting: 26 April 2016

Name of Elected Member: Mayor Kris Hanna

Date	Event	Comment
23/03/16	Rotary Exchange Student Nataly Lozano of Mexico and Edwardstown Roatry Club "host parents"	Hosted Luncheon at Parliament House
24/03/16	Coast FM Radio Segment	Attended
24/03/16	Oaklands Crossing Video Shoot	Attended
25/03/16 – 27/03/16	National Band Championships	Attended
01/04/16	Hallett Cove Little Athletics Presentation Night	Attended
02/04/16	Marion Cricket Club presentation	Attended
02/04/16	Beachside Food and Wine Festival	Attended with the Mayoress
03/04/16	Attended the Official Greek Orthodox Doxology Service	Commemorating Greek Independence Day
03/04/16	Morphettville Park Football Season Launch	Attended
03/04/16	Music in the Park - Duncan Avenue Reserve, Park Holme	Attended
04/04/16	Meeting with Mr Rod Winter, Full Gospel Business Australia	Attended
05/04/16	Independent DAP Recruitment Interview Panel	Attended
06/04/16	Meeting with Shadow Finance Minister – Tony Burke	Attended
06/04/16	Oaklands Crossing Video voice over	Attended
06/04/16	Marion City Band AGM	Attended
08/04/16	National Youth Week 2016 Launch MYSA (Multicultural Youth SA)	Attended
09/04/16	Westminster Fun Fair	Attended
10/04/16	Oaklands Estate Residents Association BBQ	Attended
10/04/16	Christ the King School Fete	Attended
11/04/16	Youth Recognition Awards	Attended & Officially welcomed guests.
12/04/16	Meeting of the Southern Mayors	Attended
12/04/16	Meeting with the President and Manager of the Cove Sport & Community Club	Attended
13/04/16	2016 LGA Presidents forum	Attended

Mayoral Communications Report

Date	Event	Comment
15/04/16	Hallett Cove Business Breakfast	Attended
15/04/16	LGA Ordinary General Meeting	Attended
18/04/16	Oaklands Crossing Campaign Launch	Attended and addressed Channels 7, 9, 10 & ABC
In addition, the Mayor has met with residents, MP's, Political candidates and also with the CEO and Council staff regarding various issues.		

Deputy Mayor Communication Report

Date of Council Meeting: 26 April 2016

Name of Elected Member: Deputy Mayor Jason Veliskou

Date	Event	Comment
3 April 2016	Music in the Park - Park Holme CCB Event	Attended
3 April 2016	Greek Independence Day - Wreath Laying Ceremony	Attended on behalf of the Mayor
3 April 2016	Exhibition Launch of Replica Greek Marbles – Festival Centre	Attended on behalf of the Mayor
6 April 2016	Glengowrie Neighbourhood Watch Meeting	Attended with the CEO
11 April 2016	Youth Recognition Awards	Attended
13 April 2016	Working with Communities Launch LG Professionals Community Managers	Attended on behalf of the Mayor
15 April 2016	Gallery and Exhibition Opening Think Art	Attended
18 April 2016	Official Opening of Flinders University Student Hub	Representing the Mayor
18 April 2016	Launch Exhibition Celebration of Harmony Day 2016	Opened Exhibition on behalf of Mayor
18 April 2016	Mayor and Deputy Mayor Meeting	Attended
In addition, the Deputy Mayor has met with residents, MP's, Political candidates and also with the CEO and Council staff regarding various issues.		

Elected Member Report

**Energy Efficiency and Sustainability Conference,
held in Melbourne on the 16th and 17th March 2016**

Cr Raelene Telfer

Our Federal Government, along with 195 other governments has committed to work towards a global temperature ceiling of 2⁰C increase, and 1.5⁰C goal for practical actions, plus net carbon emissions. Much of this work will be handed to State and Local Governments to fulfil in practical actions. The City of Marion is in fact needing to mimic the State Government targets.

To achieve this, for the past five years the City of Marion has been doing baseline monitoring. From this baseline we shall understand the effect on usage, after the installation next year of T5 LED lights in some of our major council buildings. Given that the City of Adelaide will be carbon neutral in 2020, this is also our challenge. It is essential that our Council building monitoring systems track and measure change of usage and pinpoint unnecessary waste. These systems may suggest serious consideration of heat, ventilation and air conditioning units that are at the end of their useful lives. The outlay on capital replacement may create great savings and energy efficiencies for our Council.

The big savings for our City will come from the conversion to new street light fittings and new LEDS, with their downward focused lens and lower heat. These new street lights will pay for themselves by lower electricity usage. Our current hindrance to efficient street light conversion is our distributor who stands to lose income from these efficiencies. However, if a state wide application from local councils to the Federal Emissions Reduction Scheme wins on the lowest tender, we may receive the resource to change our light bulbs throughout this City. Such a grant seems far preferable to a loan from the Clean Energy Finance Corporation, or the available, seven-year, private consultancies in the market. The cheapest contractor is not necessarily the environmental contractor to choose; it is the best performance outcomes and supply that we are pursuing.

To really make environmental change evident, like other councils, we may need to budget 1% of our rates towards environmental improvements. To achieve worthwhile results in financial and energy savings, staff and contractors may each need an environmental target in their key performance indicators. In future, drier seasons with more severe weather events are likely in our City, and effort needs to go into thorough risk management to avert severe dangers.

CEO and Executive Communications Report

Date of Council Meeting: 26 April 2016

Date	Activity	Attended by	Comments
21/03/16	Council Solutions CEO Interview Panel	Adrian Skull	
22/03/16	Meeting with Nature Play and University SA	Adrian Skull	
23/03/16	Micro-X opening, Tonsley	Adrian Skull	
25/03/16	SA Aquatic and Leisure Centre governance Committee Meeting	Adrian Skull	
29/03/16	Met with David Speirs MP	Adrian Skull	
31/03/16	Morphettville neighbourhood renewal project meeting	Adrian Skull	
31/03/16	Renewal SA – Tonsley	Tony Lines	
01/04/16	Council Solutions - Regional Forward Procurement Plan Steering Committee (RFPP)	Vincent Mifsud	
01/04/16	Internal Audit – Meeting with KPMG	Vincent Mifsud	
05/04/16	Attended meeting with Holdfast Bay & Mitcham Councils to meet with Chair and Executive Director of the South Australian Economic Development Board	Adrian Skull	
06/04/16	Met with Manager of the Marion Sports and Community Club	Adrian Skull	
06/04/16	Guest Speaker at the Glengowrie Neighbourhood Watch meeting	Adrian Skull & Cr Veliskou	
06/04/16	Meeting with Renewal SA	Vincent Mifsud	
07/04/16	Meeting regarding Glenthorne Farm with Andrew McKeegan, DPTI	Adrian Skull	
07/04/16	Tonsley Project Steering Committee meeting	Adrian Skull	
14/04/16	LGA Showcase	Adrian Skull	Attended

CEO and Executive Communications Report

15/04/16	Council Solutions - Regional Forward Procurement Plan Steering Committee (RFPP)	Vincent Mifsud	
15/04/16	LG Professional Gala Dinner and Leadership Excellence Awards	Adrian Skull and Vincent Mifsud	Attended
18/04/16	Oaklands Crossing Campaign Launch	Adrian Skull	Attended

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: Rhiannon Hardy, Policy Planner

Manager: Steve Hooper, Manager Development and Regulatory Services

General Manager: Abby Dickson, General Manager City Development

Subject: Urban Planning Committee - Confirmation of Minutes of Meeting held on 5 April 2016

Report Reference: GC260416R01

DISCUSSION:

The purpose of this report is to facilitate the receiving and noting of the minutes from the 5 April 2016 Urban Planning Committee meeting. A summary of the items considered are noted below.

7.1 Development Plan Amendment Status Update

The Committee noted the status of Ministerial and Council Development Plan Amendments.

7.2 Morphettville Racecourse

The Committee noted the presentation by Geoff Bone on behalf of the South Australian Jockey Club at the Elected Members' Forum held on 5 April 2016.

The Committee sought for Administration to prepare a report to Council advising of the South Australian Jockey Club Morphettville Racecourse presentation and provide information in relation to possible directions forward in relation to the Development Plan Amendment process.

7.3 Hammerhead Development

The Committee recommended that following Ministerial support for the Housing Diversity Development Plan Amendment (DPA), Council administration considers where hammerhead developments should be restricted as part of the investigation process for that DPA.

7.4 Housing Diversity Development Plan Amendment (DPA)

The Committee undertook detailed discussions regarding the desired content of the Statement of Intent (SOI) for the Housing Diversity DPA.

The Committee requested that staff prepare a summary of the proposed content of the Statement of Intent (SOI) which incorporates the comments/discussions of the Urban Planning Committee at this meeting, for consultation with the Urban Planning Committee members prior to the next Urban Planning Committee meeting in June.

The Committee recommended that Administration write to the Minister for Planning to seek clarification on whether the Minister would be prepared to consider a proposed Housing Diversity Development Plan Amendment at this time.

Other Business

The Committee requested that staff initiate further investigations of whether Urban Design Guidelines could be implemented, and that a report be presented to the next Urban Planning Committee meeting in June.

RECOMMENDATIONS (2)

DUE DATES

That Council:

- | | |
|---|----------------------|
| 1. Receive and note the minutes of the Urban Planning Committee meeting of 5 April 2016 (Appendix 1). | 26 April 2016 |
| 2. Note that separate reports will be brought to Council for consideration of any recommendations from the Urban Planning Committee. | 26 April 2016 |

**MINUTES OF THE URBAN PLANNING COMMITTEE
HELD AT ADMINISTRATION CENTRE
245 STURT ROAD, STURT
ON TUESDAY 5 APRIL 2016**



PRESENT

Elected Members

Councillor Nathan Prior (Chair)
Councillor Ian Crossland
Councillor Jerome Appleby

His Worship the Mayor Kris Hanna (from 7:15 pm)

Independent Member

Mr Bryan Moulds

In Attendance

Mr Steve Hooper	Manager Development & Regulatory Services
Ms Rhiannon Hardy	Policy Planner (minute taker)
Mr David Melhuish	Senior Policy Planner

1. OPEN MEETING

The meeting commenced at 6:30 pm.

2. KAURNA ACKNOWLEDGEMENT

We begin by acknowledging the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

Adjournment

Moved Cr Crossland, Seconded Mr Moulds that the Urban Planning Committee meeting be adjourned to allow for conclusion of the Elected Members' Forum.

6:31 pm The meeting adjourned.

6:47 pm The meeting resumed.

3. MEMBERS DECLARATION OF INTEREST

The Chairman asked if any Member wished to disclose an interest in relation to any item being considered at the meeting.

No interests were disclosed.

4. CONFIRMATION OF MINUTES

Moved Cr Crossland, Seconded Mr Moulds that the minutes of the Urban Planning Committee meeting held on 2 February 2016 be confirmed as a true and correct record of proceedings.

Carried unanimously

5. BUSINESS ARISING

Nil

6. PRESENTATION

Nil

7. REPORTS

The Chair sought and was granted leave of the meeting to consider the item 7.2 (Morphettville Racecourse) first.

Morphettville Racecourse
Reference No: UPC050416R7.2

Moved Cr Crossland, Seconded Cr Appleby that the Urban Planning Committee:

1. Notes the presentation by Geoff Bone on behalf of the South Australian Jockey Club at the Elected Members' Forum held on 5 April 2016.
2. Seeks that Administration prepare a report to Council advising of the South Australian Jockey Club Morphettville Racecourse presentation and provide information in relation to possible directions forward in relation to the Development Plan Amendment process.

Carried unanimously

Development Plan Amendment Status Update
Reference No: UPC050416R7.1

Mr Steve Hooper provided an update of current Development Plan Amendments.

Moved Cr Appleby, Seconded Mr Moulds that the Urban Planning Committee:

1. Notes the status of Ministerial and Council Development Plan Amendments.

Carried unanimously

Hammerhead Development
Reference No: UPC050416R7.3

The Chair requested clarification from Cr Crossland (as a member of the Development Assessment Panel (DAP)) of the intent of the DAP's request to restrict hammerhead development.

Cr Crossland confirmed that the DAP raised concern with the proximity of dwellings on hammerhead/battleaxe sites to existing conventional allotments, specifically two-storey dwellings on hammerhead sites.

Vehicle manoeuvring areas on hammerhead allotments are very narrow with restricted turning spaces. The DAP are of the view that higher density development should be achieved by allotment amalgamation to provide greater allotment dimensions which facilitates better design outcomes.

The DAP believe that two dwellings side-by-side achieves a better streetscape outcome than a hammerhead development.

The Committee discussed a possible solution to discourage hammerhead developments via a Low Density Policy Area that may be introduced as part of the Housing Diversity Development Plan Amendment (DPA).

The Committee suggested that the Housing Diversity DPA could include:

- incentives/dispensation for allotment amalgamation; and
- prescribed minimum densities in key locations to avoid “underdevelopment”.

7:15 pm Mayor Hanna entered the meeting

The Yield Analysis to be undertaken as part of the Housing Diversity DPA should identify areas suitable for “low density” zoning (within which hammerhead developments could be restricted).

Moved Mayor Hanna, Seconded Cr Crossland that the Urban Planning Committee:

1. Recommends that following Ministerial support for the Housing Diversity Development Plan Amendment (DPA), Council administration considers where hammerhead developments should be restricted as part of the investigation process for that DPA.

Carried unanimously

Housing Diversity Development Plan Amendment (DPA)
Reference No: UPC050416R7.4

Mr Hooper provided an overview of the timeline for the Housing Diversity DPA Statement of Intent (SOI). The SOI should demonstrate consistency with the *30 Year Plan for Greater Adelaide*.

The Chair invited questions and comments and the following matters were raised:

- The Committee raised concern that Council’s Housing Diversity DPA would over-cater for projected new dwellings if there is no information/detail on the number of new dwellings required by the *30 Year Plan Greater Adelaide*, and the number of new dwellings facilitated by the DPA.
- The number of projected dwellings would be confirmed in Yield Analysis, after the SOI has been endorsed by the Minister.
- The dwelling target may be negotiable in light of revisions to *30 Year Plan for Greater Adelaide*.

- The SOI should not prescribe densities, just explore “lower” and “higher” density areas (including Urban Corridor Zone or similar).
- The SOI should include a couple of suburb analyses to provide an example of the investigations undertaken thus far.
- Catchment areas in southern parts of the Council (specifically Hallett Cove) should be increased to the full 800 metres recommended by the *30 Year Plan for Greater Adelaide*.
- The DPA should facilitate increased housing density/diversity in the Hills Policy Area 11 (Hallett Cove and Marino).
- Suburb analyses contain more detail than what should be included in the SOI.
- Higher density areas along arterial roads are too broad/deep; they should be reduced to encourage development of sites fronting arterial roads.
- An example of an apartment building complex on Beeston Street in Teneriffe Brisbane could be feasible in the City of Marion in an area adjacent the Marion Regional Centre.
- Higher density development in the desired locations (adjacent transit corridors and centres) may result in conflict from newer single storey dwellings that were constructed without maximising their full development potential.
- Higher densities along transport nodes is desired, but only on allotments adjacent to public transport/centres.
- Rezoning for higher density could extend from land fronting an arterial road to the street behind to minimise traffic impacts.
- Mixed use development is desired along main roads.
- The Urban Core Zone may be appropriate in areas surrounding the Marion Shopping Centre.
- The Urban Corridor/Core Zone could include the Commercial Zone along arterial roads.
- Higher density areas should be expanded to include commercial properties along Marion Road.
- Sturt Road and Morphett Road are suitable for a Corridor/Node Zone.
- Concern regarding projected density of 35 du/ha and greater within inner-suburb areas.
- The DPA should include lower densities in the interior of suburbs where there is valuable streetscape character, and/or issues with vehicle parking.
- The Committee would find it easier to respond to a Draft SOI than specifics of each suburb.

Action: Staff to email Draft Statement of Intent (SOI) to Urban Planning Committee members before the next meeting on 7 June.

- SOI to be considered at the next UPC meeting in June, then to Council for resolution.
- Letter to the Minister seeking clarification on the timeline of the SOI can be signed by the CEO.

Moved Mayor Hanna, Seconded Cr Appleby that the Urban Planning Committee:

1. Requests staff to prepare a summary of the proposed content of the Statement of Intent (SOI) which incorporates the comments/discussions of the Urban Planning Committee of this meeting, for consultation with the Urban Planning Committee members prior to the next Urban Planning Committee meeting in June.
2. Recommends that Administration write to the Minister for Planning to seek clarification on whether the Minister would be prepared to consider a proposed Housing Diversity Development Plan Amendment at this time.

Carried unanimously

8. CONFIDENTIAL ITEMS

Nil

9. ANY OTHER BUSINESS

Action: Staff to investigate whether staff members of a different Council could present to the next Urban Planning Committee meeting regarding their experiences with recent Development Plan Amendments.

Action: Staff to initiate further investigations of whether Urban Design Guidelines could be implemented. Report to be presented to the next Urban Planning Committee meeting in June.

10. MEETING CLOSURE

The meeting was declared closed at 8:59 pm

11. NEXT MEETING

The next meeting of the Urban Planning Committee is scheduled to be held on:

Time: 6:30 pm

Date: 7 June 2016

Venue: To be decided

CONFIRMED

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CHAIRPERSON

/ /

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: Elaine Delgado, Strategic Planner

General Manager: Abby Dickson, General Manager City Development

Manager: Fiona Harvey, Innovation & Strategy

Subject: Strategy Committee - Confirmation of Minutes of Meeting held on 5 April 2016

Report Reference: GC260416R02

DISCUSSION:

The purpose of this report is to facilitate the receiving and noting of the minutes from the 5 April 2016 Strategy Committee meeting. A summary of the items considered are noted below.

6.1 Council Business Plan 2016-2019

The Committee noted and discussed a draft 3-year Council Business Plan and related issues highlighting the following key points:

- A clear Vision and Mission to be developed to clearly articulate Council's role
- Appropriate resourcing, delivery mechanisms and indicators are critical for the Plan's delivery
- Innovative ideas and opportunities could be explored for inclusion in the Plan
- Timely delivery of projects is important to meet community expectations
- Partnership arrangements should be utilised wherever possible to achieve effective project outcomes
- It is important the community is informed of the work of Council and its role in enhancing community wellbeing
- A draft Business Plan, together with a Vision and Mission, will be presented to Council for consideration and adoption for implementation from 1 July 2016.

6.2 'Road Map' – Key contributors to the community's long-term aspirations

The Committee noted the hierarchy of plans in the Strategic Management Framework and their progression.

6.3 Environmental Scan and Global Trends

The Committee noted there is further scope for innovation that is driven from megatrends and data to inform Council projects.

6.4 Streetscape Project

The Committee noted that streetscapes have been an ongoing issue for Council and are now prioritised to be addressed using a strategic approach. The Streetscape Policy was approved and it was noted that the Streetscape Program will provide prioritised capital and renewal works for which external funding will be a key component.

6.5 Community Energy

This item was noted.

RECOMMENDATIONS (2)

DUE DATES

That Council:

- | | |
|---|----------------------|
| 1. Receive and note the minutes of the Strategy Committee meeting of 5 April 2016 (Appendix 1). | 26 April 2016 |
| 2. Note that separate reports will be brought to Council for consideration of any recommendations from the Strategy Committee. | 26 April 2016 |

**MINUTES OF THE STRATEGY COMMITTEE
HELD AT ADMINISTRATION CENTRE
245 STURT ROAD, STURT
ON TUESDAY 5 APRIL 2016**



PRESENT

APPENDIX 1

Elected Members

Councillors Veliskou (Chair), Gard, Westwood

His Worship the Mayor Kris Hanna

Independent Member

Mr Damian Scanlon

In Attendance

Cr Hull	
Mr Adrian Skull	Chief Executive Officer
Ms Abby Dickson	General Manager City Development
Mr Tony Lines	General Manager Operations
Ms Fiona Harvey	Manager Innovation & Strategy
Ms Kate McKenzie	Manager Corporate Governance
Ms Elaine Delgado	Strategic Planner (minute taker)

1. OPEN MEETING

The meeting commenced at 6.30pm.

The Chair moved a motion to adjourn the meeting for up to 15 minutes.

Carried unanimously

The meeting resumed at 6.45pm.

2. KAURNA ACKNOWLEDGEMENT

We begin by acknowledging the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3. MEMBERS DECLARATION OF INTEREST

The Chairman asked if any Member wished to disclose an interest in relation to any item being considered at the meeting.

No interests were disclosed.

4. CONFIRMATION OF MINUTES

Moved Councillor Westwood, Seconded Mr Scanlon that the minutes of the Strategy Committee meeting held on 2 February 2016 be confirmed as a true and correct record of proceedings.

Carried unanimously

5. BUSINESS ARISING

The statement identifying business arising from the previous meetings of the Committee was reviewed and progress achieved against identified actions noted.

Mr Scanlon made the following points relating to business arising from the 2 February 2016 Strategy Committee meeting:

- An external speaker to address Council relating to community energy models is being pursued
- There is high quality world-wide research findings available on Innovation Districts
- University students will be available to assist the City of Marion in projects relating to innovative ideas, workforce planning, project management, and those relating to the City of Marion's community survey findings

6. REPORTS

Council Business Plan 2016-2019 **Reference No: SC050416R6.1**

The following points were raised relating to the Business Plan:

- Council needs to be clear on its vision and how it is to be achieved – questions to be addressed regarding the vision should include: 'What is it?', 'Why is it good?', 'What are the benefits?'
- Council could review its Vision of 'Wellbeing' and develop a Mission statement to clearly articulate Council's role
- It is important there is sufficient resourcing in place to enable implementation of projects in the Business Plan
- Effective delivery mechanisms are a critical component in achieving visionary ideas
- Consideration needs to be given to Council's role in providing opportunities for lower skilled, under employed and unemployed workers
- Council needs to be clear on how indicators are informing the Business Plan
- Good examples/models of innovative ideas that meet market requirements and provide jobs, and identification of their 'drivers', could be explored including those in the private sector
- Two key opportunities that could benefit from innovative approaches in the City of Marion are: 1) Opportunities for an ageing population, and 2) Tonsley in its role attracting creative entrepreneurs to establish enterprises
- Consider inclusion of net tree goals
- A stronger reference to Council's relationship with its community should be made as this needs to be a priority

The following related points were raised:

In undertaking asset management and project implementation Council should:

- Ensure accessible opportunities for recreation and sport are provided in all neighbourhoods
- Ensure leasing/licencing conditions support the sustainability of community clubs and groups
- Review community capacity building concept and strategies
- Develop a comprehensive and accessible database of all properties including open space
- Have timely implementation of projects to completion following their endorsement by Council to avoid not meeting community expectations
- Consider allocation of funds in the master planning stage of projects to support staged implementation
- Develop a process that enables spending of savings in the second half of each financial year using contractors if required
- Ensure deliverables match community expectations
- Ensure partnership arrangements are explored and utilised where possible
- Pursue timely opportunities to advocate with relevant agencies on behalf of the community, particularly for issues that have implications at a regional or broader level, such as advocating for roll-out of the NBN to the premises rather than the node
- Communicate and 'tell the story' of how projects enhance community wellbeing
- Take time to celebrate successful completion of projects/delivery of outcomes
- Utilise Elected Members in community engagement activities

Moved Cr Westwood, Seconded Mr Scanlon that the Strategy Committee:

1. Provide feedback on the draft 2016-2019 Business Plan and Vision (as provided in Appendix 1 and 2)
2. Notes the draft Plan is proposed to be presented to Council for consideration and adoption for implementation from 1 July 2016 subject to inclusion of Strategy Committee feedback.

Carried unanimously

Strategy 'Road Map' – Key contributors to the community's long-term aspirations
Reference No: SC050416R6.2

The following points were raised:

- It is important plans are structured so they enable flexibility to meet needs as circumstances change
- In reference to Appendix 2 it was noted the development of Work Area Plans and Personal Development Plans are well underway
- On-going informal discussions and performance reviews with staff, rather than formalised annual performance reviews, is now an approach being used by organisations

Moved Mr Scanlon, Seconded Cr Westwood that the Strategy Committee:

1. Note the overview presentation of the Strategy Road Map.

Carried Unanimously

Environmental Scan and Global Trends
Reference No: SC050416R6.3

The following points were raised:

- 'Rate capping and state government control' should be included in the 'political environment' section of the Environmental Scan
- A library review is being undertaken that will identify usage levels and inform future service provision
- Energy efficiency is an important area for Council to further pursue
- There is scope for more innovative projects to be considered by Council
- Megatrends and wellbeing indicators that highlight areas for improvement should drive the work of Council

Action: Administration to document Council's role in addressing the wellbeing indicators

Moved Cr Westwood, Seconded Mr Scanlon that the Strategy Committee:

1. Notes the environmental scan and global trends information as presented in Appendix 1, 2 and 3 and relevant comments by the Strategy Committee.

Carried unanimously

Streetscape Project
Reference No: SC050416R6.4

The following points were raised:

- Streetscaping has been an ongoing Council priority and the draft Streetscape Policy articulates why Council is addressing streetscapes
- The Streetscape Program of prioritised capital and renewal works will identify funding requirements and opportunities for external funding will be explored where possible
- The scope of streetscape projects will vary with more significant projects requiring a staged approach for planning, design and implementation
- The Committee requested that NBN is added to the utilities section of the policy

Moved Cr Westwood, Seconded Mr Scanlon that the Strategy Committee:

1. Note the proposed approach of the Streetscape Project.
2. Considers and provides feedback on the draft Streetscape Policy.
3. Considers and provides feedback on the approach to develop a Streetscape Program of capital and renewal works.

Carried unanimously

Community Energy
Reference No: SC050416R6.5

The report was noted.

7. CONFIDENTIAL ITEMS

Nil

8. ANY OTHER BUSINESS

The forward program for the Strategy Committee was discussed.

Action: Mr Skull to formally request Mr Scanlon organise a presenter for the June 2016 Strategy Committee meeting to address the 'Innovative Business' item

9. MEETING CLOSURE

The meeting was declared closed at 8.43pm

10. NEXT MEETING

The next meeting of the Strategy Committee is scheduled to be held on:

Time: 6:30 pm

Date: 7 June 2016

Venue: The Chamber, Marion Council Offices, 245 Sturt Road, Sturt

CONFIRMED

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CHAIRPERSON

/ /

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

ADJOURNED ITEM

Originating Officer: John Valentine, Manager Strategic Projects
General Manager: Abby Dickson, General Manager City Development
Subject: Tennis and Netball Facilities
Report Reference: GC260416R03

The item Tennis and Netball Facilities GC220316R14 (attached as appendix 1) was adjourned at the 22 March 2016 General Council meeting to enable further details and options on how the project would progress and resourcing for undertaking the review of tennis and netball facilities.

In accordance with the *Local Government (Procedures at Meetings) Regulations*, the debate on an adjourned item will resume and continue at the point it was adjourned. The motion for this item is yet to be Moved or Seconded.

RECOMMENDATIONS (5)

That Council:

- | | |
|---|---------------|
| 1. Endorses engaging with peak sporting bodies and tennis and netball clubs to develop a shared approach to improve the quality and maintenance of facilities and to achieve greater community access to tennis and netball facilities. | 26 April 2016 |
| 2. Notes the indicative program for the implementation of the Tennis and Netball Project. | 26 April 2016 |
| 3. Notes that a program and draft budget will be prepared as part of the project for the 2017 / 2018 and 2018 / 2019 financial years to implement changes to tennis and netball facilities. | 26 April 2016 |
| 4. Authorise the Chief Executive Officer to authorises changes to the scope of works and resources, if required, as the project progresses. | 26 April 2016 |
| 5. Require Administration to bring back a report outlining a proposed program of works and required budget in March 2017 at the conclusion of the engagement with peak bodies and tennis and netball clubs. | March 2017 |

Existing Facilities

There are 7 community tennis facilities in Marion that have been recently upgraded or are in good condition, and are used regularly. There are no clubs at these 6 facilities and they are fully open for public use. The 6 facilities are:

- Aldridge Reserve, Plympton Park 2 tennis courts;
- Hazelmere Reserve, Glengowrie 2 tennis courts;
- Mulcra Reserve, Park Holme 2 tennis courts;
- George St, Marion 1 tennis court;
- Rajah Reserve, Oaklands Park 2 tennis courts;
- Sandery Ave, Seacombe Gardens 2 multi-purpose courts;
- Edwardstown Oval 2 multi-purpose courts.

Council has also recently approved part funding towards upgrades to facilities at:

- Marion Tennis Club, Marion 6 tennis courts;
- Hallett Cove Beach Tennis Club 6 tennis courts.

Site investigations are currently being undertaken regarding the future options for the tennis courts located on Nannigai Drive Reserve and a report will be brought to Council in May 2016. These courts do not involve a lease with a club, are open for community use however are under-utilised and are in poor condition.

The remaining tennis and netball facilities across Marion will be reviewed as part of the program described below. Recommendations for the future provision of tennis and netball facilities and proposed new maintenance and management arrangements will be developed for Council's consideration.

Program

The indicative program for commencing the Tennis and Netball Project is described in the table below. Council should note that this time frame may need to be adjusted as engagement is undertaken with the clubs. Consideration to the status of the leases with tennis and netball clubs will also need to be factored in and may have an impact on program delivery.

ACTION	Duration	Estimated completion date
<ul style="list-style-type: none"> • Brief Tennis SA, Netball SA and Glenelg District Tennis Association about Council's aims to develop higher standard facilities with improved maintenance arrangements. • Develop shared approach with these bodies. • Engage contractor to undertake assessment of condition of courts and identify future renewal needs and costs • Utilise information from building condition audit to assess condition of club rooms and establish future upgrade needs and costs. 	2 months	June 2016
<ul style="list-style-type: none"> • Meet and brief all tennis and netball clubs in Marion. • Review all club data and condition of facilities. • Prepare options for changes and upgrades for Council's consideration. 	5 months	November 2016
<ul style="list-style-type: none"> • Council consideration of changes and upgrades. 	1 month	January 2017
<ul style="list-style-type: none"> • Prepare program and budget for 2017 / 2018 and other years to implement for Council consideration and approval. 	1 month	March 2017

Resourcing

Staff resources to undertake the above program will be fully available after the Mitchell Park Sports and Community Centre designs and Section 48 report have been considered and approved by Council and the business plan and federal funding application has been prepared and lodged with the federal government. This work is currently programmed to be completed by the end of June 2016. Engagement with peak bodies and assessment of court condition will be undertaken in next 2 months before engaging with sporting clubs.

Consultation and City wide approach

The objectives of this project is to address the gap in netball facilities and over supply of tennis courts and this will involve a significant level of engagement with individual clubs and their peak bodies to identify a solution which delivers City wide benefits. The program outlined above for Council's consideration aims to first engage with clubs to better understand their facility needs before Council makes any decisions regarding future directions of individual facilities. The program also seeks to take a City wide approach ensuring any changes to individual facilities meets Council's whole of City objectives to meet industry standards in regards to the provision of tennis and netball facilities.

Early engagement with peak bodies will be essential to ensure they have a full understanding of Council's objectives with a view of developing a shared vision for the City's tennis and netball facilities.

Input will also be sought from Ward Councillors throughout the engagement process seeking Elected Member local knowledge to inform the development of the project.

APPENDIX 1

**CITY OF MARION
GENERAL COUNCIL MEETING
22 MARCH 2016**

Originating Officer: John Valentine, Manager Strategic Projects
General Manager: Abby Dickson, General Manager City Development
Subject: Tennis and Netball Facilities
Report Reference: GC220316R14

REPORT OBJECTIVES:

For Council to consider an approach for working with tennis and netball clubs, and peak bodies, to develop an agreed approach to improve the quality and management of tennis and netball facilities and to achieve greater community access to the facilities.

EXECUTIVE SUMMARY:

Council supports a large number of tennis facilities (86 courts) and netball facilities (12 courts). The standards of courts vary significantly and many tennis clubs struggle with membership numbers and the financial capacity to maintain their facilities.

To develop an agreed approach to the future of facilities Council will need to consult with clubs and their peak bodies. The opportunity also exists to review current leasing and management arrangements and how they can best support that the facilities are in fit for purpose condition and community access to courts is maximised.

RECOMMENDATIONS (3)

	DUE DATES
That Council:	
1. Endorses engaging with tennis and netball clubs and their relevant peak bodies to develop a shared approach to improve the quality and management of facilities and to achieve greater community access to tennis and netball facilities.	22 Mar 2016
2. Resolves to refer the allocation of funds of up to \$112,000 for a project co-ordinator to the 2016 / 2017 annual budget process.	June 2016
3. Note that a report will be back brought to Council describing the outcomes of consultation with clubs and peak bodies with recommended options for consideration.	22 March 2016

BACKGROUND:

Tennis and netball are significant participation sports and ideally facilities and clubs should be characterised by:

- A diverse range of fit for purpose tennis and netball facilities for competition and social use;
- Thriving, safe and welcoming tennis and netball clubs;
- Increased tennis and netball participation.

There are 26 tennis and / or netball facilities across Marion and the condition of their courts and degree of community access differ significantly.

DISCUSSION:

In seeking to have better facilities, stronger clubs and increased participation Council could be guided by the following principles.

Club facilities should:

- be strategically located across the City
- include fit-for-purpose club accommodation
- have at least 2 courts (tennis) open for the public to access
- ideally be located as part of a community and/or sports hub
- be multi-purpose to facilitate co-location with netball where demand exists.

Community facilities should:

- be strategically located across the city
- ideally be multi-purpose for tennis and netball
- be complemented by other facilities such as barbeque, picnic, or playground facilities
- managed under the Play-Space Strategy and maintained by the Open Space Operations Team.

Thriving, safe and welcoming clubs that manage club facilities at the City of Marion should:

- be incorporated and affiliated with Tennis SA or Netball SA
- Support the development of tennis and netball and maximise programs at their sites
- manage facility improvements in accordance with appropriate hierarchy levels and community demands
- be financially viable, have a minimum 3-year plan, comply with the peak bodies' operational management indicators program, offer junior and senior competitions and (for tennis) be registered with Star Club or TA Club Health Check.

Supply of courts

Parks and Leisure Australia's Benchmarks have been used to calculate potential demand for types of courts and the potential participation numbers across the City of Marion. The 30 year plan for Greater Adelaide indicates that Marion's population will grow to 100,000.

Facility Type	Facilities per population
Tennis Courts	1 Court : 1,875 1 Club Facility (8 Courts) : 15,000 (as part of the overall provision) 1 Regional Facility (Min 12 Courts) : 45,000 (as part of the overall provision)
Netball Courts	1 : 4,000

Based on a future population of 100,000 the Marion area will need 53 tennis courts (100,000 divided by 1,875) and 25 netball clubs (100,000 divided by 4,000).

An internal project team will be formed to:

1. develop a set of principles and criteria by which to further assess court and associated facilities for future usage;
2. engage with all local clubs who currently lease facilities to ensure their views are considered in the review;
3. engage with Netball SA, Tennis SA, Glenelg Districts Tennis Association and local clubs who currently lease facilities to ensure their strategies for their respective sports are considered in the review;
4. review the population and usage data to ensure courts are in appropriate locations to support current and projected population needs;
5. develop a new model for maintenance practices (including court resurfacing) associated with all City of Marion Tennis and Netball courts;
6. review and update associated leases to reflect the new maintenance model;
7. recommend for Council consideration courts that may be excess to current and projected population needs.

Once the above actions have been undertaken a report will be presented back to Council regarding the proposed future directions for tennis and netball facilities in Marion.

Consultation

Engagement Purpose

The City of Marion will need to engage directly with involved stakeholders and the broader community when considering the future of tennis and netball facilities. The following draft consultation approach has been developed in line with Council's engagement policy that

recognises that effective community engagement plays a critical role in the development of sustainable policy and decisions in government.

Engagement Objectives

Council will:

- develop a sound communication plan to inform the community of the opportunities to be explored and the need to plan for the future;
- provide stakeholders with clear and objective information about current number of courts, demographic requirements, future needs and the opportunities we seek to explore to increase netball and consolidate tennis to achieve better quality and fit for purpose facilities;
- conduct early engagement with key stakeholders and peak bodies to seek feedback on the principles and criteria we intend to assess each site against;
- inform the local clubs and user groups of the assessment process across netball and tennis facilities across the City - based on the criteria developed;
- seek feedback on level of support for and/or against proposals for each site to ensure we have it right;
- develop multiple engagement techniques and approaches to enable broader communities to provide input into the negotiable aspects of the process – ensuring representative feedback;
- inform and/or consult with community prior to undertaking any re purpose and/or upgrade (consultation will be site specific based on the assessment outcome and will include clear proposals).

Engagement stages

Project stage	Level of engagement	Stakeholders	Purpose
Research and Development	Involve	Peak bodies Council members Internal staff	To seek input to develop criteria and principles by which we will assess each site by
Project information stage	Inform	Local clubs Communities of interest User groups Broader community	To provide information about the process and the criteria we intend to use To promote any relevant engagement opportunities
Consultation stage	Consult	Local clubs Communities of interest User groups Broader community	To identify and conduct engagement Activities. <i>*a detailed engagement plan to be developed post Council consideration at 22 March 2016 meeting</i>
Implement agreed upgrades/ changes	Inform/ Consult	Peak bodies Council members Internal staff Local clubs Communities of interest User groups Broader community	Provide community update including outcomes of consultation and site specific project updates about the physical works that are planned to occur

Conduct Lease updates and reviews	Consult	Clubs with lease agreements	To accurately reflect the changes to the facility in a renewed lease agreement in consultation with Clubs.
Feedback and evaluation	Inform	All	To provide information about how participation was considered in the decision making process

The above activities with the exceptions of 'Implement agreed upgrades / changes' and 'Conduct Lease updates and reviews' will take approximately 9 to 12 months to complete once an appropriate staff resource is secured.

RESOURCING

A project co-ordinator will be needed to undertake the tennis and netball facilities and to co-ordinate existing internal staff resources in the Open Space, Strategic Projects, Property, and Communications units. A level 7 project co-ordinator would require funding of \$104,000 to \$112,000 for a 12 month period.

CONCLUSION

Tennis and netball facilities in the City of Marion need to be actively planned to ensure that appropriate fit for purpose courts and facilities can be provided in the long term and community access improved. Existing management and leasing arrangements need to be reviewed to enable strong and viable clubs with the capacity to further develop their sports.

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

ADJOURNED ITEM

Originating Officer: Sharon Perin, Unit Manager Community Health and Safety Unit
Anna White, Team Leader Community Safety Inspectorate

Corporate Manager: Richard Read, Acting Manager Development and Regulatory Services

General Manager: Abby Dickson, City Development

Subject: Petition – Barking Dog Clovelly Park

Report Reference: GC260416R04

The item “*Petition – Barking Dog Clovelly Park*”, GC120416R09 (attached as Appendix 1), was adjourned at the 12 April 2016 General Council meeting, to enable further clarification and additional information to be provided on the steps taken by Administration to resolve the matter, including the communications carried out from receiving the petition to date.

The following additional information is provided for Elected Members:

The City of Marion deals with complaints of barking dogs under the Dog and Cat Management Act, 1995 (SA). It is unusual for the City of Marion to receive a petition regarding a barking dog, with the majority of people who are concerned about barking dogs making a complaint directly.

How complaints of barking dogs are dealt with has been reviewed over a number of years, using a continuous improvement approach. The current process is aligned with the Local Government Association’s Barking Dog Procedure. When a complaint about a barking dog is received, the owner of the dog is contacted, as many dog owners are not aware that their dog has a problem with excessive barking. By using this approach, the majority of issues with a dog excessively barking are resolved.

After the petition was received on 15 December 2015, the lead petitioner was contacted to acknowledge the receipt of the petition and the person was provided with advice and information regarding the petition. A letter was sent to each signatory of the petition (residents of 6 households signed the petition), with advice regarding how the investigation into the barking dog could be progressed. The owner of the dog was contacted and advised of the concerns raised about the dog and the owner was provided with information about how to help alleviate barking dog issues. As none of the signatories of the petition progressed their complaint, the matter was finalised.

After the Council Meeting of 14 April 2016, each signatory of the petition was contacted. Each person advised that they had not progressed the matter for a particular reason. These reasons included that there was no longer a problem with the barking dog, any occasional barking was not a nuisance to them or did not directly affect them, or there was a personal reason as to why they did not continue with a complaint. Since being contacted after the 14 April 2016, residents of three households have advised that they do not wish to continue with a complaint;

residents of one household have advised that they will make a complaint if they feel they are affected by any excessive barking; and residents of one household have indicated that they feel that there is still an issue with the dog's barking and they will provide information regarding the dog's barking through the keeping of a diary, to assist with the investigation into their complaint.

Since the Council Meeting of 14 April 2016, the procedure for how complaints of barking dogs is dealt with has been further reviewed to ensure staff are proactive in their engagement with residents when a complaint is raised, there is natural justice for the owner of the dog in question, the procedure is in keeping with the Local Government Association's Barking Dog Procedure and satisfies the requirements of the Dog and Cat Management Act.

In accordance with the *Local Government (Procedures at Meetings) Regulations*, the debate on an adjourned item will resume and continue at the point it was adjourned. *The motion for this item is yet to be Moved or Seconded*

RECOMMENDATION (1):

That Council:

- 1. Notes this report.**

DUE DATE:

26 April 2016

**CITY OF MARION
GENERAL COUNCIL MEETING
12 APRIL 2016**

Originating Officer: Anna White, Team Leader Community Safety Inspectorate

Corporate Manager: Steve Hooper, Manager Development and Regulatory Services

General Manager: Abby Dickson, City Development

Subject: Petition – Barking Dog Clovelly Park

Report Reference: GC120416R09

REPORT OBJECTIVES:

The purpose of this report is to update Council on the outcomes of the barking dog investigation relating to the petition that was presented to Council on 19 January 2016 (GC190116P01).

DISCUSSION:

On 15 December 2015 a petition relating to a barking dog issue on Tudor Avenue, Clovelly Park was submitted to Council.

The petition was tabled at the 19 January 2016 General Council Meeting where Council resolved the following:

1. *Council undertakes a barking dog investigation and advise residents of the results.*
2. *A further report to be provided to Council once investigations have been completed.*

All signatories were contacted and provided with information on how to progress the investigation. The dog owner was advised of the complaint and provided with information to help alleviate barking dog issues. To date, none of the signatories have opted to progress the complaint and it is assumed that the issue has been resolved with initial communication, therefore the complaint has been closed.

RECOMMENDATIONS (1)

DUE DATES

That Council:

- 1. Notes the report**

12 APRIL 2016

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: David Harman, Financial Accountant / Catrin Johnson, Strategic Planner

Corporate Manager: Ray Barnwell, Manager Finance / Fiona Harvey, Manager Strategy

Director: Vincent Mifsud / Abby Dickson

Subject: Draft ABP 2016/17 and Draft LTFP for Public Consultation

Ref No: GC260416R05

REPORT OBJECTIVE

The purpose of this report is to present the City of Marion Draft Annual Business Plan 2016/17 (ABP 2016/17) and Draft Long Term Financial Plan (LTFP) for the Council's consideration and endorsement for public consultation, subject to any changes proposed by Council.

EXECUTIVE SUMMARY

The development of the Draft ABP 2016/17 and Draft LTFP is an iterative process that continues through to the adoption of the ABP 2016/17 at the end of June. This draft has been developed for the purpose of community consultation and, with any amendments arising from the consultation program, will be considered for adoption by Council at the 28 June 2016 General Council meeting.

The ABP is Council's statement of its intended programs and outcomes for the year. It links our long-term planning, as set out in the Strategic Plan - Towards 2040, with the allocation of resources in the Budget. It also establishes the basis for review of Council's performance over the year included in its annual report.

The Draft ABP 2016/17 is based on a proposed average rate increase of **2.75%**, (based upon CPI of 1% + 1.75% to fund infrastructure renewal and upgrade works). This draft budget also incorporates on-going gross savings in the order of \$447k realised through an organisational restructure intent on delivering efficiencies throughout the organisation's operations.

Council approved funding in the order of \$1.3m is also included in the draft 2016/17 budget to enable the delivery of a number of strategic projects and service improvements including:

- Solar Infrastructure Project: \$600k
- Energy Efficient Buildings Project: \$125k
- Further development of the Walking & Cycling Network \$200k and
- Increased funding for water charges of \$400k associated with irrigation of Reserves

Community consultation is set to begin at 9am on 4 May and will close at 8pm on 24 May. Following this an allowance of a period of at least one hour will be provided, which begins at 7pm at the General Council meeting of Tuesday 24 May 2016, where interested persons are invited to attend and members of the public may make oral submissions and ask questions in relation to the Draft ABP 2016/17 and Draft LTFP.

RECOMMENDATIONS (2)

DUE DATES

That Council:

- | | |
|--|----------------------|
| 1. Endorse the City of Marion Draft Annual Business Plan 2016/17 and Draft Long Term Financial Plan for public consultation (attached as Appendix 1), subject to any changes proposed by Council, on the basis of a proposed average rate increase of 2.75%. | 26 April 2016 |
| 2. Endorse that public consultation be facilitated via the conduct of a meeting of the Council to be held on 24 May 2016 at which members of the public may ask questions and make submissions, in relation to the Draft Annual Business Plan 2016/17 and Draft Long Term Financial Plan, for at least one hour | 26 April 2016 |

BACKGROUND:

Council is required by the *Local Government Act 1999* to prepare and adopt an ABP each year, and in doing so determine the key strategic priorities for the ensuing 12 months in the context of Council's Strategic Plan. The LTFP and ABP are an integral part of Council's suite of Strategic Management Plans. The city's Strategic Plan - a high-level statement of Community aspiration and vision for their City towards 2040, and draft 3-year Business Plan 2016-19, set the foundation for the development of the ABP and LTFP.

The Draft LTFP and Draft ABP 2016/17 are being developed in accordance with the Financial Framework as adopted at the 19 January 2016 General Council Meeting (GC190116R11) with further refinement by Council during this 2016/17 budget process. This encompasses maintaining current services and service delivery levels for the community, as well as meeting Council's planned capital renewal programs over the life of the LTFP.

DISCUSSION:

The ABP is Council's statement of its intended programs and outcomes for the year. It links long-term planning, as set out in the Strategic Plan – Towards 2040 and draft 3 year Business Plan 2016-2019, with the allocation of resources in the budget. It also establishes the basis for review of the Council's performance over the year published in its annual report.

The development of an ABP is required under Section 123 of the *Local Government Act 1999*. The document should include the following:

- a summary of Council's longer term objectives, as set out in the Strategic Plan;
- significant influences for the year including financial factors, asset renewal needs and progress on continuing projects;
- Council's specific objectives for the next year against which its performance will be measured;
- the activities (services and projects) that Council intends to undertake to achieve its objectives;
- a summary of the proposed sources of revenue for the year;
- Council's proposed approach to rating for the year and what it means for ratepayers.

The ABP is being prepared in accordance with the requirements of the *Local Government Act* and Local Government (Financial Management) Regulations. It will include appropriate information about the rates and charges that Council intends to levy as well as a range of other information required by the Local Government (Financial Management) Regulations. The adopted budget will include statutory statements being Income Statement, Statement of Financial Position, Statement of Changes in Equity and Statement of Cash Flows. In addition to these statements, a 'Funding Statement' will be provided that details funding sources and a net overall funding position.

In the development of the ABP 2016/17, consideration has been given to Council's strategic management framework, financial parameters and key issues identified through the environmental scanning process, as well as the relevant federal, state and regional strategies and plans.

Key observations regarding the Draft ABP 2016/17 include:

- For the purpose of consultation, the Draft ABP and Draft LTFP have been prepared on the basis of a proposed average 2.75% rate increase (based upon CPI of 1% + 1.75% to fund infrastructure renewal and upgrade works), to apply to properties for the 2016/17 financial year. Council uses a differential rating system to raise revenue based upon its Land Use and will continue to do so to ensure a fair and equitable distribution of rates within the City of Marion. In applying this approach Council will take into consideration all prevailing economic conditions and changes and adjust its differential rates accordingly, to ensure an appropriate and fair equalisation of rates across all land use categories.

- Key underlying assumptions of 2.5% increase per annum is applied to operating expenditures/income to allow for inflation and growth, based on the current Reserve Bank inflation forecast of 2.0 - 3.0%, and 2.0% for employee costs.

Basis of Preparation of Draft LTFP and Draft ABP 2016/17:

The Draft LTFP and Draft ABP 2016/17 have been prepared under the framework adopted by Council at the 19 January 2016 General Council Meeting (GC190116R11). The LTFP is an on-going iterative process and the framework and assumptions are updated annually based upon the most current data and information prevailing at the time. The framework and assumptions are listed below with any proposed amendments highlighted.

Framework:

- Supports the achievement of the City of Marion's Strategic Directions.
Comments: No change proposed
- Addresses issues arising and opportunities identified from internal audit reviews, service reviews and business excellence assessments.
Comments: No change proposed
- Maintain an Operating Surplus ratio of between 0 – 5% over any five consecutive years, with a primary focus being on Cash Flow and Funding.
Comments: No change proposed
- Continue to improve the maintenance of assets in accordance with Council's Asset Management Plans, with a priority on maintenance before renewal, and renewal before new when it is cost effective to do so
Comments: This prioritisation has been embedded in Council's Asset Management Policy, which in turn has informed the development of Councils recently adopted AMP's (GC190116R06). The funding requirements in the adopted AMP's are in the process of being integrated into the next iteration of the LTFP to ensure alignment of both the LTFP and AMP's .
- Reviews existing services and assets to ensure they meet prioritised community needs.
Comments: Processes for delivering further efficiency and effectiveness savings to ensure that maximising public value for ratepayers are continuing. This process of continual improvement incorporates undertaking a series of Business Service reviews with the objective of delivering future on-going operational savings.
- Council only approve new Major Projects where it has the identified funding capacity to do so
Comments: No change proposed
- Maintain Council's position for an average residential rate which remains among the lower rating metropolitan councils
Comments: No change proposed
- Implements responses for progressing liveable cities strategies and funding opportunities within Marion.
Comments: No change proposed.

Assumptions

In developing the Draft LTFP and Draft ABP 2016/17, the following key assumptions and variables have been applied:

- Service delivery levels are maintained at current levels (any changes to current service levels are to be approved separately by Council subject to financial capacity).
- A 2.5% increase per annum is applied to operating expenditures/income to allow for inflation and growth, based on the current Reserve Bank inflation forecast of 2.0-3.0%, with the following exceptions:
 - A 2.0% increase per annum is applied to Employee operating costs.
 - Interest expenses are directly related to Council borrowings and cash flows.
 - Rates – an increase of 2.75% plus growth which is currently forecast at 1.0%. This assumption will continue to be monitored in light of global economic forecasts and the financial impact that those circumstances may have on Marion ratepayers and their capacity to pay.
 - Interest revenue is directly related to Council investments and cash flows and in light of recent global economic forecasts will be carefully monitored in line with interest rate movements.
 - An adjustments schedule has been developed to account for any future variations in operating activities (e.g. an adjustment is made for election expenses to reflect that they only occur once every 4 years).
 - Contributed assets from developers of \$1.5m have been forecast for 2016/17 – 2025/26 (includes roads, footpaths, drains etc. provided by developer or new subdivisions occurring in the Council area). This figure does not include any contributed assets from the Tonsley development – governance arrangements for this are currently being worked through with the Government of South Australia.
 - Capital Grants, subsidies and monetary contributions reflect tied monies received in relation to the purchase/construction of new assets and are budgeted in accordance with information known at the time of preparing this document.

Potential Risks associated with the Framework and Key Assumptions

There are a number of potential risks that Council should be aware of and consider when assessing the Framework and Key Assumptions:

1. In the recent past there has been discussion and proposed legislation increasing the possibility of rate capping being introduced, which may impact on the assumption of an annual 2.75% average rate increase over the life of the LTFP. This assumption, should rate capping be introduced, may prove to be unsustainable in the long term. Council will need to continue to investigate and develop strategies to reduce the reliance on such rate increases, balancing this with the real cost of service provision and service demand from the community.

2. Employee Costs - Dependent on the outcome of future Enterprise Agreements:

- The inside workforce agreement will expire on 30 June 2016 and is currently being renegotiated. The existing agreement includes maintaining 6th ranking amongst other metropolitan councils which resulted in a 3.4% increase in 2015/16.
- The outside workforce agreement will expire on 30 June 2017. The existing agreement again includes maintaining 6th ranking amongst other metropolitan councils with a minimum 3% increase for 2016/17.

Capping employee costs at 2.0% may not provide enough funding if sufficient efficiency gains in staffing levels cannot be realised. This increase may also not be sustainable should service levels increase and associated increases in staffing levels be required. As any increases over 2.0% in the early years of the LTFP have a compounding effect which could have a significant impact – as an example, an extra 1.0% increase for the first three years would have an impact of \$0.3m in year one, and a total compounding impact over the 10 year term of the LTFP of \$9.6m.

When considering employee cost increases, consideration also needs to be given to the revised timetable relating to the change in the Superannuation Guarantee. These increases are scheduled to recommence on 1 July 2021 - halfway through the LTFP - with five annual increases of 0.5% each, which will effectively account for one quarter of the projected 2.0% increase.

3. Competing priorities and community expectations - There are currently a number of large unfunded aspirational strategic projects identified for further investigation across the City that require partnership funding to be able to proceed, as well as a significant number of unfunded initiatives. It is crucial that these aspirational strategic projects and unfunded initiatives are prudently assessed with appropriate due diligence and in a disciplined manner to ensure Council's long term financial sustainability is preserved.

4. Following a period of community consultation Council has now adopted a new suite of Asset Management Plans (GC190116R06). The funding requirements identified in the now adopted AMP's for the renewal of Council's existing assets is in the process of being integrated and aligned with the funding currently set aside for capital renewal in the LTFP.

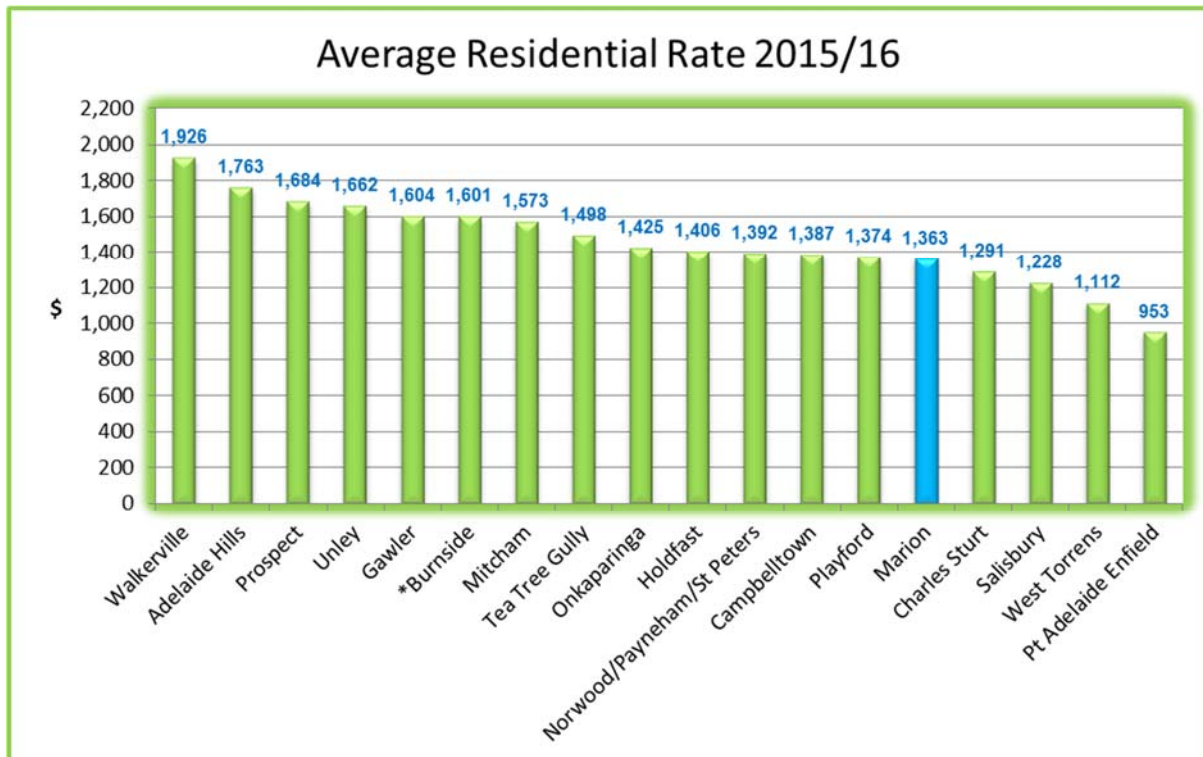
5. There are increasing levels of community housing transfers across the City resulting in increasing levels of rate rebates. Recently we have had the transfer of 608 Mitchell Park homes from Housing SA to the management of community housing provider Junction Australia. Whilst this transfer, through agreement between State Government and Junction Australia, does not require the legislated rate rebate, there have also been an increasing number of transfers in addition to this agreement since the start of the financial year. Excluding the properties mentioned above the following are the transfers over the past 3 years:

Properties Transferred from SAHT to Housing Associations		
2013/14	2014/15	2015/16
7	6	59
Amount Rebated In Transferred Year		
\$4,620	\$7,547	\$41,846

Marion currently has 3,236 properties owned by SAHT and AHA and if all were to transfer to housing associations this could impact rates revenue by approximately \$2.5m through rebates.

Comparative Rating Data

One of the key elements of Councils ABP and LTFP framework is that the City of Marion maintains its position for an average residential rate which remains among the lower rating metropolitan councils. The table below illustrates that for 2015/16 the City of Marion had the 5th lowest average residential rate (in 2014/15 the 6th lowest) of the 18 metropolitan councils. It is forecast that the currently proposed rate increase is likely to ensure the City of Marion's maintains its position among the lower rating councils.



Using the 'Rate In the Dollar' as a Comparative

Council's primary benchmark is to compare its average residential rate against other metropolitan councils as displayed in the above table. There are many variables which impact on the rate in the dollar which limit the ability to make a meaningful comparison of the rate in the dollar between two councils. Property valuations can vary enormously between neighbouring Councils, and this primarily coupled with additional variances in differential rates, minimum rates, fixed and service charges make it difficult to make a useful comparison of the resultant rates in the dollar. It should be noted that budgeted rate revenue is calculated through a formula which considers two key variables being:

- (1) the required total rate revenue; and
- (2) property values provided through independent valuation by the Valuer General.

The rate in the dollar is the resultant figure derived from this process and therefore these two key variables and the various differing factors that exist from one council to the next need to be considered in this process. To provide a greater level of clarity and understanding in this regard a simplified example below depicts two councils which deliver identical services and hence have an identical budget income requirement and have the same number of properties. The variable factor is the property valuations which vary between the two councils.

Rate in the Dollar - Example		Council 1	Council 2
Required Budgeted Rate Income	A	\$70 m	\$70 m
Total Capital Value	B	\$17,520 m	\$23,500 m
Number of Residential Properties	C	40,000	40,000
Average Property Valuation	$D = (B / C)$	\$438,000	\$587,500
Rate in Dollar	$E = (A / B)$	0.3995 cents	0.2979 cents
Average Rate	$F = (A / C)$	\$1,750	\$1,750

From the above example it is clear that although both Councils have 40,000 properties and require the same level of rate revenue, however, because of the variance in the total capital value of those properties it is inappropriate to use the rate in the dollar as a comparative.

Rate Modelling

Two rating scenarios have been modelled as detailed in the table below. The current draft ABP and LTFP have been modelled off of an on-going average rate increase of 2.75% per annum, however based on the current framework and assumptions, there is sufficient room for Council to consider a lower rate rise, either as a one-off or over the ten years of the LTFP.

A copy of the funding statement for the ABP and LTFP can be found in Appendix 1 (Section 9.1) with the funding impacts of two key options modelled in the below table:

Rate Increase	2016/17 increase per average residential ratepayer \$'s	2016/17 Rate Revenue \$000's	LTFP 10 Year Total Rate Revenue \$000's	2016/17 Funding Variance to Draft ABP	LTFP 10 Year Total Funding Variance to Draft ABP
2.75% ongoing	46.75	71,001	843,702	0	0
2.50% ongoing	42.50	70,828	831,891	(173)	(11,811)

At this stage, Council have indicated an appetite to quarantine any budgeted funding surplus figure in the Community Facility Partnership Reserve, for the purpose of funding infrastructure renewal and upgrade works. Based on these rate models, Council has sufficient cash to consider this for 2016/17, however if it were to do this in each year of the LTFP for the 2.75% ongoing scenario, this would result in reserves totalling \$84,035 after 10 years.

Annual Business Plan 2016/17 and LTFP Process

The key steps of the forward process for the ABP and LTFP process are as follows. Please note that these dates may be subject to some alteration.

KEY STAGES	DATE	MEETING
Adopt Draft ABP 2016/17 and Draft LTFP for public consultation	26 April	General Council
Community consultation and engagement period and provision of written submissions	4 - 24 May	
Opportunity for community representation	24 May	General Council
Consider final draft of ABP 2016/17 and final draft LTFP	14 June	General Council
Adopt ABP 2016/17 and LTFP	28 June	General Council

CONSULTATION:

Public consultation of the Draft ABP and Draft LTFP is due to commence on Wednesday 4 May, closing on Tuesday 24 May 2016, with the Draft ABP 2016/17 and Draft LTFP, being available from the Making Marion website (www.makingmarion.com.au).

An 'inform' approach will be taken for consultation on the Draft ABP 2016/17, and Draft LTFP, encompassing a 'pre-release' notice in the Guardian Messenger Press on 28 April 2016 informing of the preparation of the Draft ABP 2016/17 and Draft LTFP, and providing the timeframes for the consultation period. The notice will also specify the council meeting on 24 May 2016 as the meeting where interested parties can attend to ask questions and make submissions in relation to the Draft ABP 2016/17 and Draft LTFP, for at least one hour. This approach is in accordance with the requirements of the Local Government Act 1999.

CONCLUSION:

The City of Marion Strategic Plan – Towards 2040 sets out the aspirations of the community and, along with the draft 3 year Council Plan 2016-2019, provides the basis for the Draft ABP 2016/17 and Draft LTFP for public consultation. This has been developed to guide Council's activities over the coming year, and is presented to Council to endorse for public consultation, subject to any proposed changes.

Appendix 1: The City of Marion Draft ABP 2016/17 and Draft LTFP

ANNUAL BUSINESS PLAN 2016/17

Draft for public consultation



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INTRODUCTION

The Annual Business Plan 2016/17 describes the services and projects that council intends to undertake over the next 12 months and the financial decisions that underpin them, so that we can progress towards the longer term aspirations for the city as expressed in the Strategic Plan.

The City of Marion Strategic Plan –‘Towards 2040’, which was endorsed by council on 10 December 2013, was the result of the biggest listening campaign in council's history. This Annual Business Plan has been developed using the Strategic Plan as a starting point.

Our purpose is wellbeing. With council and the community working together, we can achieve amazing outcomes.

Council is committed to delivering public value to our ratepayers and continues to focus on identifying on-going savings that can be passed onto rate payers to ease their financial burden. As a result, the 2016/17 Budget will incorporate on-going gross savings in the order of \$447k realised through an organisational restructure intent on delivering efficiencies throughout the organisation's operations.

It should be noted that identified ongoing savings have enabled a further reduction in the proposed average rate increase down to **2.75%** without impacting on current service levels to the community.

Council has also approved funding in the order of \$1.3m in the 2016/17 budget to deliver a number of strategic projects and service improvements including:

- Solar Infrastructure Project: \$600k
- Energy Efficient Buildings Project: \$125k
- Further development of the Walking & Cycling Network \$200k and
- Increased funding for water charges of \$400k associated with irrigation of reserves

Your rates

The Annual Business Plan is based on a proposed average rate increase of **2.75%**, (based upon CPI of 1% + 1.75% to fund infrastructure renewal and upgrade works). In setting rates for 2016/17, council has forecast the revenue required to meet the costs of delivering the services and projects that will be provided to the community in 2016/17.

Last financial year the City of Marion had the fifth lowest average residential rate (2014/15 sixth lowest) of the 18 metropolitan Adelaide councils, and council is committed to remaining among the lower rating metropolitan councils while providing a level of service that meets community needs. The rate set is also aligned with the rate required in the council's Long Term Financial Plan which will ensure that we continue to operate in a financially sustainable way and continue to maintain and develop our city to meet the needs and aspirations expressed in our Strategic Plan towards 2040.

Your voice

Please tell us your thoughts about the Draft Annual Business Plan 2016/17.

Community consultation begins at 9am on 4 May and closes at 8pm on 24 May 2016.

Oral submissions may be made at the General Council meeting of Tuesday 24 May, which begins at 6.30pm, and interested persons are invited to attend. At this meeting, members of the public may ask questions and make submissions in relation to the Draft Annual Business Plan 2016/17 for a period of at least one hour. The meeting will be held at Council's Administration Building, 245 Sturt Road, Sturt. Please let us know if you are planning to attend by contacting:

Fiona Harvey
Manager Innovation and Strategy
City of Marion
PO Box 21
Oaklands Park SA 5046
Telephone: 08 8375 6600

Written submissions are also welcomed addressed to the above.

Online submission forms are available on council's community engagement website **makingmarion.com.au**

We welcome your feedback.

Mayor Kris Hanna

Adrian Skull, Chief Executive

1. Our purpose is wellbeing

Wellbeing is our purpose, central to our community, central to the services we deliver and at the heart of our decision making.

In late 2012 council, in collaboration with the community, embarked upon an innovative strategic journey – “Making Marion” – to define and build a city of the future. The Making Marion campaign asked residents, businesses and community groups how they wanted their street, neighbourhood and city to look in 2040, and the services they will need.

Thousands of postcards and discussion papers were released and workshops held to generate ideas and feedback. Online discussion groups and social media were also used to connect people. More than 16,000 pieces of community information were received and analysed. The most frequently expressed needs, aspirations and concerns of the community were around achieving wellbeing through connectivity and transport, affordability, environmental protection and sustainability, open and shared spaces and places and community activities.

The release of the City of Marion’s Strategic Plan – ‘Towards 2040’ was a most significant milestone. It is an expression of the Community’s vision for the future – an aspirational statement of outcomes that are important for this city and the wellbeing of its community now and into the future:



Engaged

By 2040 our city will – Be a community where people are engaged, empowered to make decisions, and work together to build strong neighbourhoods.

Liveable

By 2040 our city will – Be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated.

Biophilic

By 2040 our city will – Be deeply connected with nature to enhance peoples’ lives, while minimizing the impact on the climate, and protecting the natural environment.

Prosperous

By 2040 our city will – Be a diverse and clean economy that attracts investment and jobs, and creates exports in

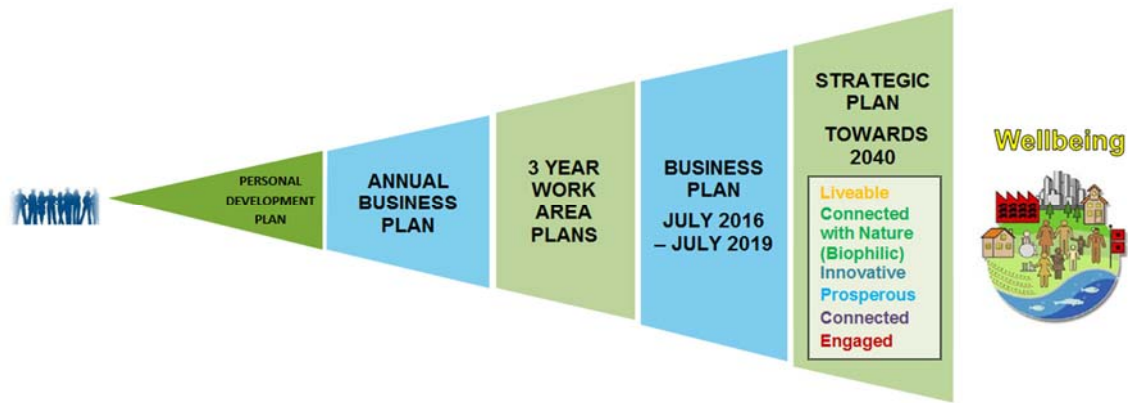
sustainable business precincts while providing access to education and skills development.

Innovative

By 2040 our city will – Be a leader in embracing and developing new ideas and technology to create a vibrant community with opportunities for all.

Connected

By 2040 our city will – Be linked by a quality road, footpath and public transport network that brings people together socially, and harnesses technology to enable them to access services and facilities.



This Annual Business Plan 2016/17 is an integral part of council's suite of strategic management plans, which comprise:

- Strategic Plan- Towards 2040 (adopted by Council 10 December 2013) – an outcomes focused statement of aspirations.
- The Business Plan July 2016 - July 2019 (to be finalised in 2016) articulates council's role and focus over the next three years in progressing towards the aspirations in the Strategic Plan – Towards 2040.
- Asset Management Plans provide a long term approach to ensuring infrastructure and facilities are maintained and renewed to a standard that allows the continued provision of services required by the community.
- The Long Term Financial Plan (LTFP – adopted by Council 23 June 2015 and under review) enables council to plan for the long term financial sustainability of the organisation and translates the outcomes and strategies of the Business Plan 2016-19 into financial terms.
- The Strategic Development Report sets out council's strategic urban development policies.
- 3-Year Work Area Plans identify how council plans to mobilise and prioritise the deployment of human, physical and financial resources.
- The Annual Business Plan (this document) – identifies how council plans to resource, fund and deliver planned work and work area plans for the next financial year.
- A suite of key performance indicators that enable the monitoring and review of strategy through continuous feedback and learning.

The plans within the strategic management framework enable a clear “line of sight” within council; focusing our people on how best to contribute to the aspirations in the Strategic Plan – Towards 2040.

2. Significant influences and priorities

2.1 Key emerging internal and external considerations

A comprehensive environmental scan of internal and external political, economic, environmental, social, technological issues was conducted, providing a context for the development of the Annual Business Plan 2016/17.

It should be noted that the majority of these influences are longer term – such as changing demographics, the Urban Policy direction of both State and Federal Governments, technological change and opportunities regarding the future direction of local government. They will require action over a longer timeframe than the Annual Business Plan provides. As such, these issues and opportunities have been considered through the development of the draft Business Plan 2016-19, council's 10 year Long Term Financial Plan, council's Asset Management Plans and council's Development Plan.

The following considerations that arose from the environmental scan that have a direct impact on the ABP 2016/17 are as follows. Marion specific items (as opposed to general societal trends) have been highlighted in **bold text**.

Critical external issues and opportunities:	
<p>Political</p> <ul style="list-style-type: none"> • Maximise opportunities in the lead up to the next Federal election • Ongoing changes to Federal, State and Local Government policies and funding programs • The opportunity for future Council amalgamations and shared services 	<p>Economic</p> <ul style="list-style-type: none"> • Compromised financial capacity of ratepayers in economic climate • The number of GST registered businesses in Marion is falling • The number of jobs in Marion remains static although our population is increasing • Maximising opportunities to support small business • Growth in higher/tertiary education particularly at Flinders University and Tonsley. • Development of the Tonsley site
<p>Technological</p> <ul style="list-style-type: none"> • Rapid technological change, specifically the rollout of NBN in some City of Marion areas • Digital divide • Access to data and information 	<p>Social and Cultural</p> <ul style="list-style-type: none"> • Concerning public health demographics • HACC transitioning to national and regional customer led wellbeing and home support programs • The National Disability Insurance Scheme (NDIS) and what this may offer the City of Marion • Population growth of around 1% per annum and changing demographics • Increasing community interest in volunteerism is providing a varied skill base • Potential health issues around noise and air pollution around major traffic routes & building work
<p>Natural environment</p> <ul style="list-style-type: none"> • Impacts of climate change • Infrastructure issues associated with flooding and stormwater, keeping in mind Greater Adelaide stormwater management issues. • Growth of localism • Emergence of Nature Play 	<p>Urban environment</p> <ul style="list-style-type: none"> • Limited housing choice to meet the needs of everyone in the community • Population growth and urban infill cause increased traffic and limited on-street parking with increasing demands on public places and spaces and public services

	<ul style="list-style-type: none"> • Opportunities in biophilia, WSUD, energy efficiency and green infrastructure
<i>Transport & Connectivity</i> <ul style="list-style-type: none"> • South Road & Darlington Interchange upgrades • Opportunities for light rail, in particular through to Flinders University • Poor transport linkages to public places and spaces, goods and services, local business and industry • Potential risk of isolation to residents that are ageing and mobility impaired • Insufficient and poorly integrated walking & cycling networks 	

Key internal pressures and opportunities:	
<i>Service provision</i> <ul style="list-style-type: none"> • More insightful understanding of customer value and service needs • Continued focus on driving innovation and continuous improvement in a constrained budgetary environment • Commitment to a full service review in 2016/17 • Some Strategic Plan goals could be more economically realised through the engagement of external providers 	<i>Risk and strategic alignment</i> <ul style="list-style-type: none"> • Opportunity to maximise public value focussed around the aspirations of the community • Significant change over in Chief Executive , Elected Members (7 new members and new Mayor elected in November 2014), bringing a fresh outlook and expectations • Alignment of risk management throughout the organisation
<i>Financial sustainability</i> <ul style="list-style-type: none"> • Need for greater collaboration, partnering and innovative funding solutions to achieve community outcomes in a challenging fiscal environment • Significant reliance on rates as primary funding source • An environment of decreasing grant opportunities 	<i>Asset reliability and sustainability</i> <ul style="list-style-type: none"> • Significant ageing infrastructure and assets • Investigating innovative asset management/ownership models • Potential for asset disposals • Potential for non-asset solutions for service delivery
<i>Employer of Choice</i> <ul style="list-style-type: none"> • The need for all work groups to be aligned in terms of the Strategic Plan and Business Plan 2016-19 • Requirements of Work Health & Safety Act • Vacancy Policy: positions are not filled unless a clear case can be made • The potential for internal redeployment in light of the "No Redundancy" clause in the EBA 	

2.2 Framework of the 2016/17 Annual Business Plan

The Annual Business Plan 2016/17 has been prepared on the following basis:

Supports the achievement of the City of Marion's Strategic Directions

This Annual Business Plan has been reviewed against the Strategic Plan to ensure that council's activities over the next 12 months make the best possible progress towards achieving the community's vision for the future City of Marion.

Addresses issues arising from internal audit reviews and assessments.

Every year council undertakes a number of internal audits. These reviews and assessments have identified a number of key opportunities or requirements for council to improve its operations. This document includes the necessary resources to continue council's independent review process and implement recommendations accordingly.

Maintains an operating surplus ratio of between 0 – 5% over any five consecutive years, with a primary focus being on Cash Flow and Funding

The Independent Inquiry into the Financial Sustainability of Local Government identified that a council with a sustainability ranking of 3 was 'sustainable with a moderate level of comfort'. A category 3 ranking equates to an operating surplus ratio to rates of between 0-5%. Council has committed to maintaining this category after adjusting for any significant 'once off' items.

Continues to improve the maintenance of assets in accordance with Council's Asset Management Plans, with a priority on maintenance before renewal, and renewal before new where it is cost effective to do so

The Annual Business Plan has been prepared taking into consideration Asset Management Plan requirements, outcomes of recent infrastructure audits, targets set for renewal versus depreciation (95-100% as per Asset Management Policy) and a focus on maintaining council's asset base.

Reviews existing services and assets to ensure they meet prioritised community needs

The council continues its rolling process of Service Reviews, aimed at maximising public value through continuously improving its operating efficiency and service performance to the community. This Annual Business Plan has been prepared on the basis of continuing existing services, noting that a rolling program of review is being implemented.

Council only approves new Major Projects where it has the identified funding capacity to do so

Council debt is forecast to decrease from \$16.4m to \$15.0m between 30 June 2015 and 30 June 2016. With consideration given to its financial ratios, this means that Council has the funding capacity to consider new strategic Major Projects and is currently investigating partnerships to aid in the development of a number of sporting facilities as discussed under Section 4 of this report.

Maintains council's position for an average residential rate which remains among the lower rating metropolitan councils

Comparative 2015/16 data shows that council's average residential rate continues to remain among the lower rating metropolitan councils position ranking 5th lowest of 18 metropolitan councils.

Implement responses for progressing liveable cities strategies and funding opportunities within Marion.

The 30 Year Plan for Greater Adelaide identified the “Southern Corridor” (Adelaide to Noarlunga rail line and the ‘Tonsley Spur’ line) as a growth opportunity. It is anticipated that the corridor will provide for an additional 19,500 dwellings and 36,400 net additional population as a key contributor in the overall 82,000 additional people and 43,000 additional jobs anticipated for the southern region over the next 30 years.

The City of Marion is working closely with the State Government and continues to be well positioned to ensure progress on key urban development projects identified in the Southern Corridor are aligned with its ongoing strategic planning. Elected Members are acutely aware, however, of the need to resolve the tension between the urban infill required by the State Government’s 30 Year Plan versus the expectations of residents living on traditional large housing blocks.

3. Continuing and improving services

All councils have responsibilities under the *Local Government Act 1999* and other relevant legislation to deliver services for the community. Council is committed to maintaining all services including, but not limited to:

Ongoing Services	Enabling Services
Land use and development planning	Strategic Management
Development and building assessments	Organisational Excellence
Facilitation of urban developments	Strategic Asset Management
Local Government Searches	Financial management
Economic Planning and leadership	Governance support
Environmental planning & leadership	Communications & marketing
Biodiversity management	Human Resources & Workforce Planning
Waste services	ICT & Knowledge management
Water Management	Operational support
Infrastructure management	
Community facilities management	
Reserves, parks and gardens management	
Arts and cultural promotion and support	
Library services	
Sports & Recreation promotion and support	
Community capacity building and development	
Inspection, regulation and control	
Emergency planning & response	
Community Care	
Immunisation services	
Public Health Planning	

Council participates in a number of benchmarking programs which focus on ensuring council's service programs, efficiency and effectiveness are of a high standard.

4. Project priorities for 2016/17

Council has considered its areas of highest strategic priority and potential strategic initiatives to progress these priorities.

Strategic projects intended to continue to progress in 2016/17:

- new soccer pitches and a BMX track in the South of the City
- an indoor multipurpose 4-8 court stadium that meets SA regional standards
- the Edwardstown Oval Masterplan
- building upgrades at the Mitchell Park Sports and Community Club

Each of these strategic projects will involve significant collaboration with other partners, the consideration of options and partnership funding.

Council will also continue to consider priorities for other initiatives throughout the year.

Asset Management

Council has been moving towards a stronger long-term planning approach to community assets – it manages over \$1 billion of assets including roads, footpaths, drains, community buildings, parks and reserves on behalf of the community. The asset management planning process provides a long term approach to ensuring infrastructure and facilities continue to provide the services required by the community. Council continues to develop, implement and review its Asset Management Policy and Plans with a focus on whole-of-life asset management, including maintenance and renewal of assets, and sustainable decision making.

Key initiatives in maintenance, renewal and replacement of community assets and facilities for 2016/17 include:

- Reviewing our existing asset base in light of:
 - Increasing costs to maintain and renew our existing asset base
 - Understanding which assets could be repurposed, reused or disposed of in order to enhance other assets to better meet community needs
 - Investigating innovative asset management models e.g. share community use, public private partnerships and related opportunities
- The renewal of Council's assets with forecast spends of approximately \$13.4m.
- Capital renewal of Council's roads and kerbs with a forecast spend of approximately \$6.5m.
- Improving Marion's existing footpath network at a cost of \$1.6m.
- Preparation of building renewal plans for all council buildings

5. Measuring our success

Monitoring performance is a critical element of strategic planning management. It is the mechanism for critically ensuring that council is contributing to the achievement of both the Strategic Plan and the three year Business Plan 2016-19.

Our measure dashboard for 2016/17 (provided in the table below) takes account of Council's objectives over the next three years. It will continue to be refined as part of the finalisation of the 2016/17 Annual Business Plan.

Council Performance Measure	Target
Actual operating surplus ratio for 2016/17 (adjusted for extraordinary items)	0-5 %
Total Employee Costs (staff plus agency)	Should not exceed 2% per annum
Lost Employee Time due to injury	Reduce by 1% (compared to average of last 5 years)
Major Capital Works (>\$4m)	Completed strictly on time and on budget (or better)
Number of specific Major Capital Works proposals ready for approval by Council	2
Achieving goals of Business Plan 2016-19 (as adopted in 2016)	high level of achievement
Alignment throughout administration to Strategic Plan and Business Plan 2016-19	high level of alignment

6. Funding the Business Plan

An operating surplus of \$9.7m before capital revenues is forecast for 2016/17. An operating surplus is required to fund the renewal of existing infrastructure in accordance with its asset management plans.

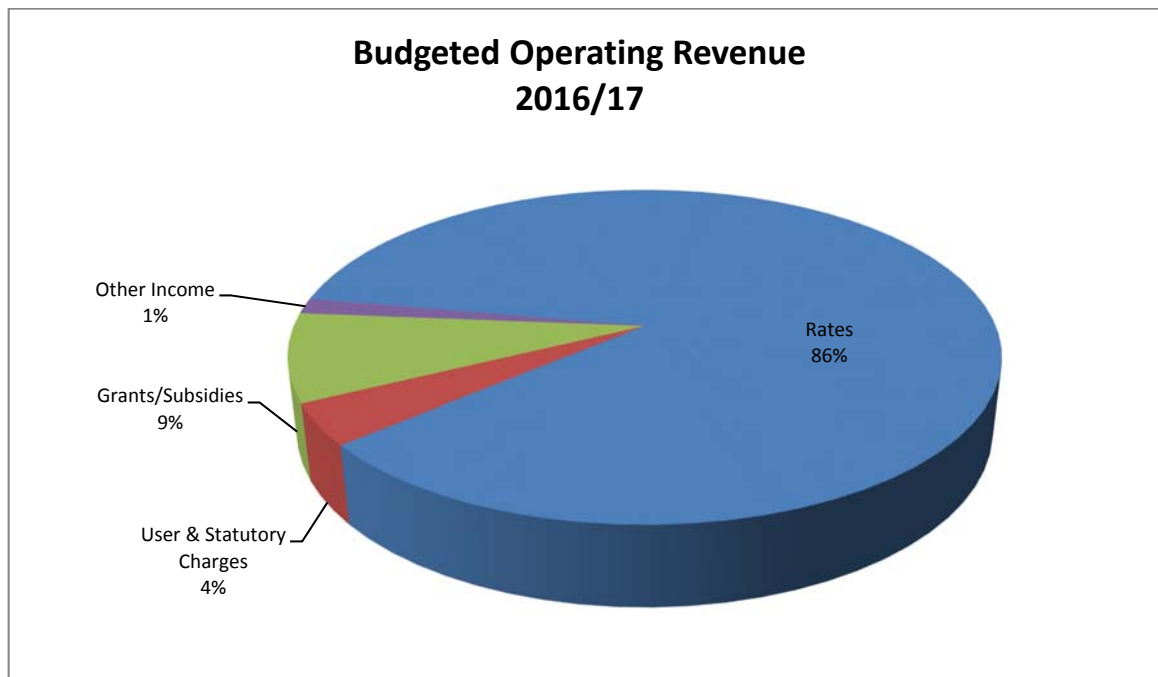
6.1 Budgeted Income Statement

Budgeted Income Statement	Budget 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Operating Revenue			
Rates - General	68,489	71,001	2,512
Rates - NRM Levy *	1,569	1,628	59
Statutory Charges	1,630	1,751	121
User Charges	1,633	1,595	(38)
Grants/Subsidies	6,324	7,211	887
Investment Income	270	265	(5)
Reimbursements	770	619	(151)
Other Revenue	536	384	(152)
Share of Profit/(Loss) SRWRA	315	324	9
Total Operating Revenue	81,536	84,778	3,242
Operating Expenditure			
Employee Costs	32,139	32,686	547
Contractor Services	14,561	15,944	1,383
Materials	4,668	5,209	541
Finance Charges	1,343	948	(395)
Depreciation	13,821	14,020	199
Other Expenses	6,104	6,244	140
Total Operating Expenditure	72,636	75,051	2,415
Operating Surplus/(Deficit) before Capital Revenues	8,900	9,727	827
Capital Grants and Contributions	-	-	-
Physical resources received free of charge	1,500	1,500	-
Net Surplus/(Deficit) resulting from Operations	10,400	11,227	827

* Note: The NRM Levy is collected by Council on behalf of the Adelaide and Mt Lofty Ranges Natural Resources Management Board.

6.2 Operating Revenue

The main source of income for council is rate revenue; making up 86% of total council revenue in 2016/17, with other sources being government regulated fees for statutory services, an environment of diminishing levels of untied federal grant monies, as well as other grants from State and Federal government.



General Rates

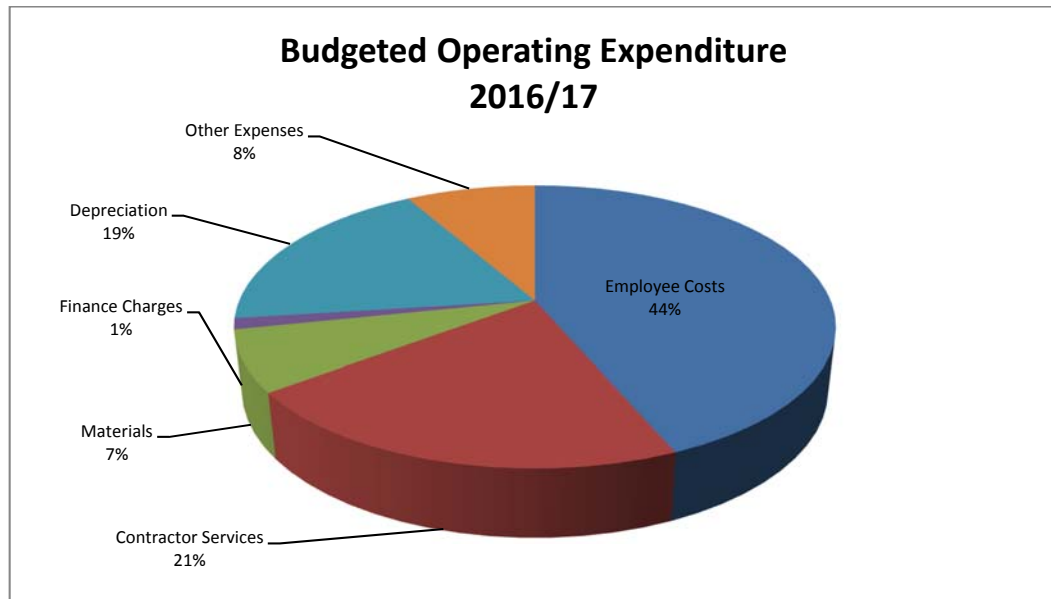
Council's revenue in 2016/17 includes \$71.0m to be raised in general rates. The budget has been developed on the basis of a proposed average rate increase of **2.75%** (excluding new developments and capital improvements). This rate is based upon CPI of 1% + 1.75% to fund infrastructure renewal and upgrade works. In setting rates for 2016/17, council has forecast the revenue required to meet the costs of delivering the services and projects that will be provided to the community in 2016/17.

Other Sources of Revenue

- **User Charges set by council** – Relate mainly to the recovery of service delivery costs through the charging of fees to users of council's services. These include charges for the use of council's community facilities, swimming pool admission and the like.
- **Statutory Charges set by State Government** – Relate mainly to fees and fines levied in accordance with legislation and include development application fees, health act registrations and parking fines.
- **Grants and Subsidies** – Grants include all monies received from State and Federal sources for the purpose of funding the delivery of council's services to ratepayers and for the funding of the capital works program.

6.3 Operating Expenditure

Council's operating expenses are forecast to increase to \$75.05m in 2016/17.



Employee Costs

Employee Costs are forecast to increase by 1.2% after fully allowing for increases included in existing staff Enterprise Agreements, recognizing on-going gross savings in the order of \$447k realised through an organisational restructure but before the inclusion of additional grant funded positions which bring the overall increase to 1.70% (\$547k). Employee costs include all labour related expenditure such as wages, salaries and “on-costs” such as allowances, leave entitlements, employer superannuation, workers compensation and agency staff. The Long Term Financial Plan, of which this budget is the first year, forecasts growth in Total Employee Costs to be capped at a rate of 2% per annum.

Contractor Services

Contractor services relate mainly to the provision of council services by external providers. This expenditure is forecast to increase by \$1.38m primarily as a result of the provision of additional funding in 2016/17 for the upgrade of council's aging IT infrastructure and associated maintenance agreements (\$380k), funding for new grant funded projects (\$138k), funding for a new council energy efficiency project (\$125k) and other new initiatives in the order of \$158k.

Materials

The forecast increase in materials costs predominantly relates to the increase in water and other utility costs, coupled with the proposed increased funding level required for an improved service level in relation to reserve irrigation.

6.4 Capital Revenue

Capital Grants and Contributions

Council does not currently expect to receive any capital grants in 2016/17; however any grant funding opportunities will be actively pursued as they arise as this is an important source of revenue for council.

6.5 Budgeted Capital Expenditure

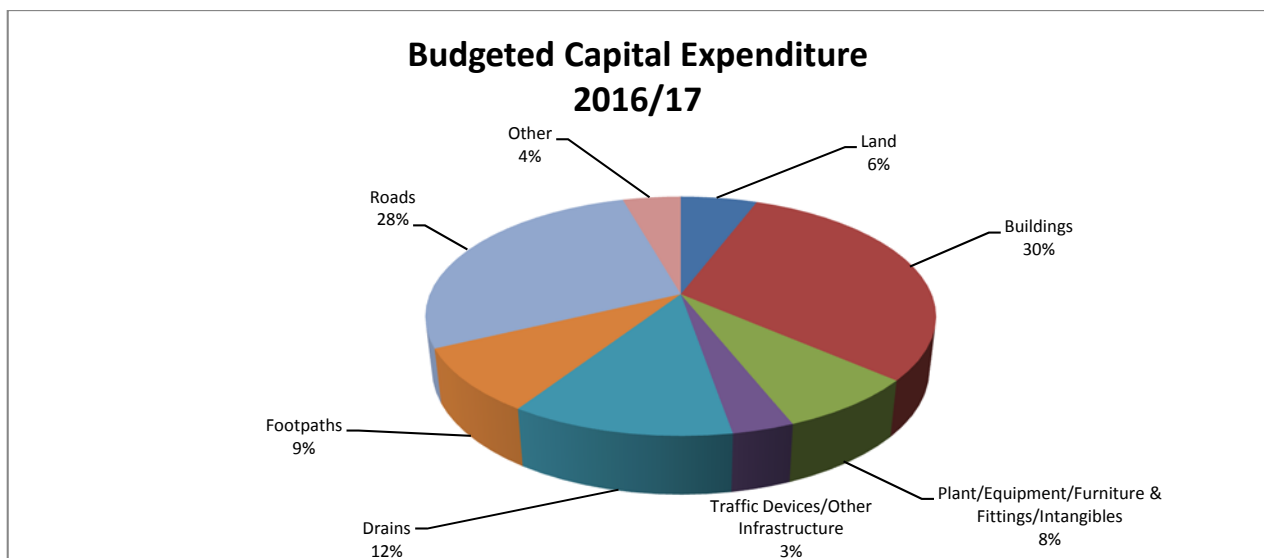
The 2016/17 Budgeted Statement of Capital Expenditure forecasts total capital expenditure of \$17.328m including \$13.398m renewal and \$3.390m new.

The significant decrease in 'Buildings' relates predominantly to the completion of construction of council's two major projects in 2015/16, being the Cove Civic Centre and the City Services Redevelopment.

Note: Maintenance of existing infrastructure assets is appropriately included in operating expenditure.

The following table summarises council's planned Capital Works Program for 2016/17.

Capital Expenditure	Budget 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Land	1,151	601	(550)
Buildings	6,075	1,344	(4,731)
Infrastructure:			
Roads & Kerbs	5,504	6,516	1,012
Drains	2,372	2,473	101
Footpaths	1,721	1,631	(90)
Traffic Control Devices	178	331	153
Other	479	1,248	769
Plant and Equipment	1,333	2,164	831
Furniture and Fittings	175	180	5
Other	873	840	(33)
Total Capital expenditure	19,861	17,328	(2,533)
Represented By:			
Capital Expenditure			
Assets - New	6,504	3,930	(2,574)
Assets - Renewal	13,357	13,398	41
	19,861	17,328	(2,533)



6.6 Financing the Budget

Financing the budget refers to the use of borrowings or available cash balances to meet any shortfall between expenditure (both operating and capital) and revenue.

	Budget 2015/16 \$'000	Budget 2016/17 \$'000
Net Lending/(Borrowing)		
Operating Surplus/Deficit before Capital Amounts	8,900	9,727
<u>less: Net Outlay on Existing Assets</u>		
Capital expenditure on asset renewal/replacement	13,357	13,398
less Depreciation/Ammortisation	(13,821)	(14,020)
	(464)	(622)
<u>less: Net Outlay on New/Upgrade Assets</u>		
Capital expenditure on New & Upgrade Assets	6,504	3,930
less Capital Grants	0	0
	6,504	3,930
Adjustments		
Share of Equity - Southern Region Waste Resource Authority	(315)	(324)
	(315)	(324)
Net Lending/(Borrowing)	2,545	6,095

The table above identifies the council's net lending/(borrowing) result. Council's budget for 2016/17 is expected to result in a net lending position of \$6.056m, which will lead to a decrease in the level of net financial liabilities in 2016/17 of the equivalent amount.

Financing transactions associated with accommodating the expected net lending result in 2016/17 are as follows:

	Budget 2015/16 \$'000	Budget 2016/17 \$'000
Financing Transactions		
New Borrowings	5,388	0
less: Repayment of Principal on Borrowings	(2,314)	(1,400)
less: Increase/(Decrease) in Cash & Investments		
Transfers from/(to) Reserves	(5,619)	(4,695)
Cash Drawdowns/(Investment)	0	0
Equals: Financing Transactions	(2,545)	(6,095)

6.7 Borrowings

No additional borrowings are forecast in 2016/17, and as such principal repayments of existing loans will result in a forecast balance outstanding as at 30 June 2017 of \$15.0m.

6.8 Financial Ratios

To assist council in meeting its objective of financial sustainability a series of financial indicators endorsed by the Local Government Association are provided. Where a council target has not been adopted, the recommended Local Government Association (LGA) target has been used. The following table details these financial indicators and whether or not the prescribed target has been achieved over the five years up to the end of 2016/17.

Ratio	Target	2016/17 Draft Budget	5 Year Average	On Track
Operating Surplus	0% - 5%	13.6%	10.4%	*
Asset Sustainability	95% - 100%	94.5%	82.1%	*
Asset Consumption	80% - 100%	89.5%	84.2%	✓
Net Financial Liabilities	0% - 50%	1.6%	N/A	✓
Debt Servicing	0% - 5%	3.3%	N/A	✓

* The Operating Surplus Ratio is forecast to exceed the currently adopted target of 0–5%. This is primarily due to substantial on-going savings in excess of \$2.4m now embedded in the LTFP which have had a significant impact on the operating surplus ratio, bringing the current year figure to 13.6 % and the 5 year rolling average to 10.4%. In addition, the forecasted rate revenue is set to increase at a higher rate than the inflation indexation applied to Council's operating expenses. It should be noted that funding surpluses over and above the level required to support operating requirements will provide funding for the renewal of existing assets over time to maintain community service standards.

Council's recently adopted Asset Management Plans (AMP's) are progressively being integrated within the LTFP, when this integration is fully complete it will provide a greater degree of clarity as to Council's capital renewal funding requirements.

The 5 year average Asset Sustainability ratio of 82.1% falls outside of the target range of 95 – 100%. The 5 year average has been impacted by the actual 2013/14 Asset Sustainability Ratio of 57%, as reported in council's audited Annual Financial Statements. This has caused a considerable reduction in the 5 year average. The 2013/14 result was negatively impacted by a significant amount of capital renewal expenditure (\$3.65m) being carried over into 2014/15. In preparing the 2016/17 Annual Business Plan & Budget, the assumption has been made that the capital renewal program for 2014/15 will be fully completed. The forecast ratio over the LTFP is 95.8% which falls within the targeted range.

All other ratios are within their targeted ranges. Meeting these targeted ranges is consistent with Council meeting its objective of long-term financial sustainability.

7. What it means for your rates

7.1 Your rates in 2016/17

Rates account for 86 per cent of council's operating revenue. They are essential for providing community services and infrastructure.

Council strategic and financial plan parameters include a commitment to maintain its position for an average residential rate which remains among the lower rating metropolitan councils. Comparative 2015/16 data shows that council's average residential rate continues to remain among the lower rating metropolitan councils position ranking 5th lowest of 18 metropolitan councils.

With changing community needs and other external influences impacting on the community, there is a need for council to consider how to plan more effectively, both for the longer term and more immediate community benefit. The rate increase is set at a level that provides confidence that services will be maintained and that a significant capital expenditure program is planned to maintain council's assets.

Since the introduction of mandatory long-term financial planning obligations, council has acted to return its financial position from a large operating deficit to an operating surplus. This approach has been further supplemented by an annual budget review process aimed at reducing service delivery costs to a minimum.

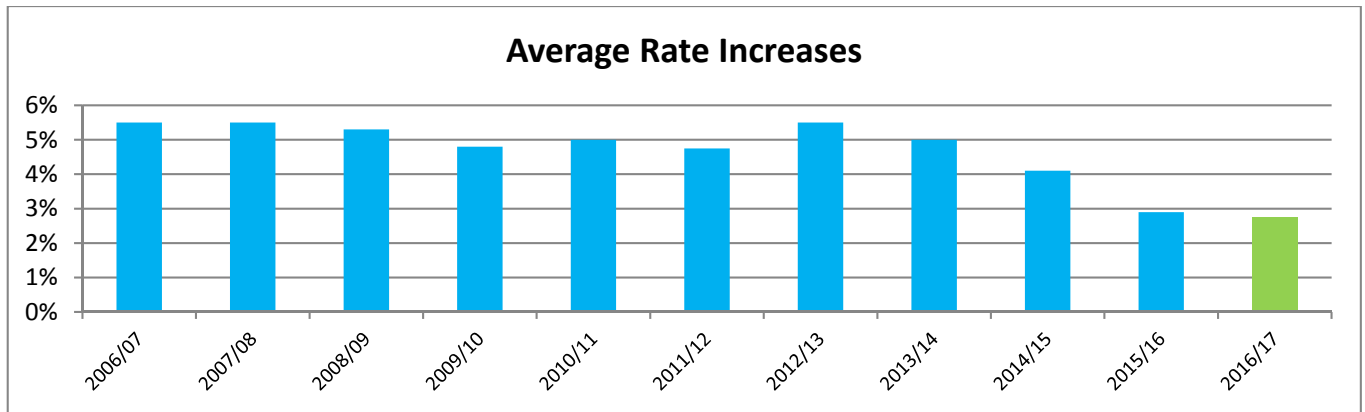
The Draft Annual Business Plan for 2016/17 has been developed for public consultation based on an average proposed rate increase of **2.75%**. This is after taking into account any other revenue sources such as fees, charges, grants and other income that will be received. This will also contribute to the necessary funding for planned capital renewal programs in 2016/17. However, it is to be noted that actual rates payable by a rate payer will, in fact, vary according to individual property valuations, according to the attributed land use, and whether there has been any new development or capital improvement at the land. Council is aware of the impact of rate increases on sections of the community and will review its Rating Policy on an on-going basis with regard to a fair and equitable distribution of rates.

Also, whilst the Draft Annual Business Plan proposes an average general rate increase of **2.75%**, the final average increase for 2016/17 may be lesser or greater according to the final determination of council. This is because the proposals in the Draft Annual Business Plan are subject to public consultation and consideration by council of the submissions received in response to that consultation. Council may therefore, upon consideration of the submissions, make final revenue and expenditure decisions which will result in an increase or decrease to the proposed average rate increase.

The outcomes of community consultation will be considered in forming the Annual Business Plan.

The outcomes of community consultation, as well as a balance between achieving the strategic directions, maintaining services and assets, ensuring financial and environmental sustainability, supporting intergenerational equity and making provision for those in the community who are experiencing hardship, will be considered in setting the rate increase, which will form the basis of the Annual Business Plan.

The following average rate increases have applied since 2006/07:

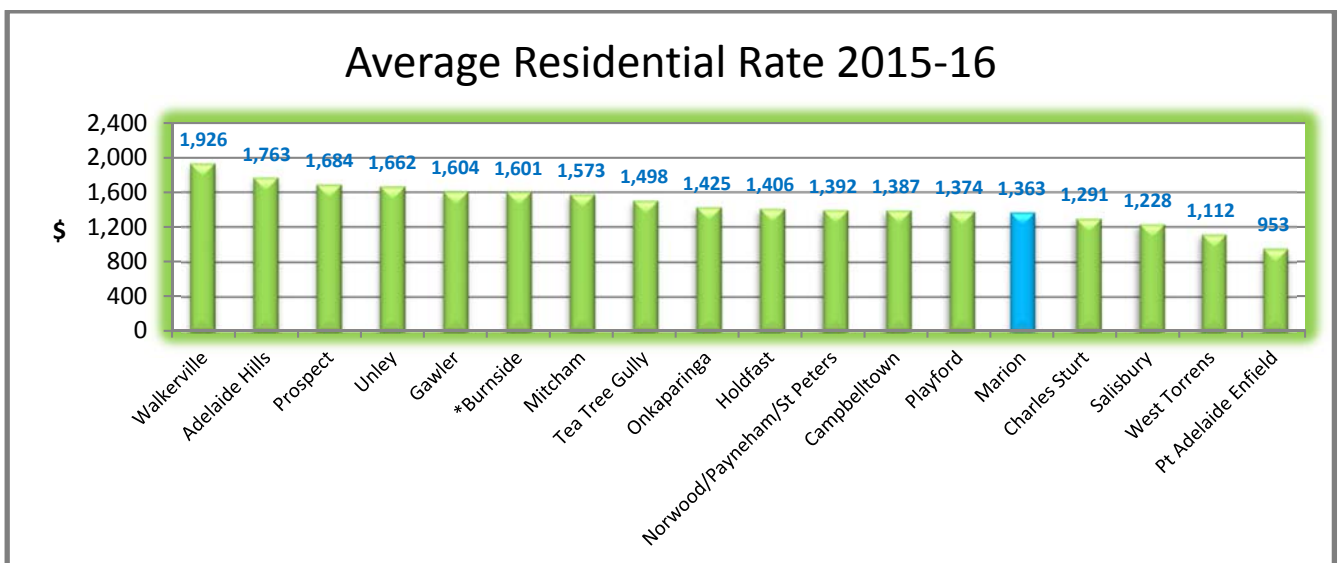


	2006/ 2007	2007/ 2008	2008/ 2009	2009/ 2010	2010/ 2011	2011/ 2012	2012/ 2013	2013/ 2014	2014/ 2015	2015/ 2016	2016/ 2017
Ave Rate Increase	5.2	5.5	5.3	4.8	5.0	4.75	5.5	5.0	4.1	2.9	TBA
Growth	1.2	1.4	2.0	1.8	1.4	1.6	1.3	1.0	1.0	1.18	TBA
Total	6.4	6.9	7.3	6.6	6.4	6.35	6.8	6.0	5.1	4.08	TBA

Note: Growth is predominantly the result of new housing in Marion and property improvements as reported by the Valuer General.

7.2 Rating Impact Analysis - Residential

The graph presented below illustrates council's relative rating effort compared to other Adelaide metropolitan councils. In 2001/02 council's relative rating position compared with other Adelaide metropolitan councils was 9th lowest. Council has consistently remained at or below this level since this time and was ranked at 6th lowest in 2014/15 and moved to 5th lowest in 2015/16.



Note: Comparative data for the 2016/17 year will be available following the release of the LGA Council Rates Survey which is typically released in the first quarter of the next calendar year.

*Burnside Council's rate is 2014-15 data (no data available for 2015-16)

7.3 Rating Impact Analysis - Commercial

Council currently derives **TBA%** (2015/16: 18%) of its rate revenue from the Commercial and Industrial sectors. Commercial and Industrial users consume a greater proportion of council resources than residential properties, particularly in regard to the use of roads, footpaths, traffic, parking, storm water drainage, public health and environment.

Council uses a differential rating system to raise revenue based upon its Land Use and will continue to do so to ensure a fair and equitable distribution of rates within the City of Marion. The differential rate is charged in addition to the normal rate. In applying this approach, council will take into consideration all prevailing economic conditions and changes and adjust its differential rates accordingly, to ensure an appropriate and fair equalisation of rates across all land use categories. Differential rates proposed to apply to land use as follows:

Commercial	TBA	(2015/16: 85%)
Industrial	TBA	(2015/16: 65%)
Vacant Land	TBA	(2015/16: 90%)
Primary Production	TBA	(2015/16: N/A)

The following table shows a comparison of differential rating percentage applied to commercial and industrial properties by a number of Adelaide metropolitan councils in 2015/16.

2015/16 Comparison Differential Percentage			
Council	Commercial	Industrial	Vacant Land
Playford	513%	513%	No differential
Charles Sturt	211%	299%	202%
West Torrens	136%	136%	136%
Unley	125%	89%	89%
Port Adelaide Enfield	116%	116%	116%
Prospect	112%	112%	25%
Gawler	108%	108%	50%
Mitcham	101%	101%	101%
Marion	85%	65%	90%
Walkerville	55%	55%	55%
Tea Tree Gully	50%	50%	100%
Holdfast	50%	50%	50%
Salisbury	47%	47%	30%
Onkaparinga	31%	31%	58%
Norwood Payneham St Peters	20%	20%	20%
Average	117%	119%	80%

7.4 Valuation Method

Council may adopt one of three valuation methodologies to value the properties in its area. They are:

- Capital Value – the value of the land and all of the improvements on the land.
- Site Value – the value of the land and any improvements which permanently affect the amenity or use of the land, such as drainage works, but excluding the value of buildings and other improvements.
- Annual Value – a valuation of the rental potential of the property.

Capital value has continued to be used as the basis for valuing land within the council area. This method of valuing land provides the fairest method of distributing the rate responsibility across all ratepayers on the following basis:

- the equity principle of taxation requires that ratepayers of similar wealth pay similar taxes and ratepayers of greater wealth pay more tax than ratepayers of lesser wealth;
- property value is a relatively good indicator of wealth, and capital value, which closely approximates the market value of a property, provides the best indicator of overall property value;
- the distribution of property values throughout the council area is such that few residential ratepayers will pay significantly more than the average rate per property.

7.5 Separate Rates

The City of Marion is in the Adelaide and Mount Lofty Ranges Natural Resources Management Board area and is required under the Natural Resources Management Act 2004 to fund the operations of the Board. It does so by imposing a separate rate for all properties within the city.

Council is operating as a revenue collector for the Natural Resources Management Board in this regard. It does not retain this revenue or determine how the revenue is spent.

7.6 Minimum Amount

A minimum amount is levied against the whole of an allotment (including land under a separate lease or licence) and only one minimum amount is levied against two or more pieces of adjoining land (whether intercepted by a road or not) if they are owned by the same owner and occupied by the same occupier. The reasons for imposing a minimum amount are:

- the council considers it appropriate that all rateable properties make a contribution to the cost of administering the council's activities;
- the council considers it appropriate that all rateable properties make a contribution to the cost of creating and maintaining the physical infrastructure that supports each property.
- no more than 35% of properties will be subject to the minimum amount.

No maximum amount of rates is applied against an allotment.

7.7 What assistance is available?

Rebate of Rates

The Local Government Act 1999 requires councils to rebate the rates payable for certain land uses. This includes land used for health and community services, religious purposes, cemeteries, educational institutions, housing associations and housing cooperatives.

The mandatory rebates vary from 75% to 100%. People or bodies seeking a rebate must make a written application to Council. Information and application forms can be obtained from the Council office at 245 Sturt Rd, Sturt. Applications for Discretionary Rebates must be received by 31 May 2016 for consideration in the following financial year.

Rate Capping (Discretionary Rebate)

Section 166 (1) (l) of the Local Government Act provides for the discretionary rebate of rates.

Council proposes to provide relief against a substantial increase in rates payable on residential properties by applying a rebate (capping) of general rates to eligible ratepayers.

Council has proposed a two tiered rate capping policy for the 2016/17 financial year.

Tier 1 – Rate Capping for Qualifying Residential Ratepayers

A rebate of general rates is proposed to be granted to Residential ratepayers on their principal place of residence within the category of residential land use, under the above Act.

The Annual Business Plan 2016/17 proposes a 12% rate-cap with a \$20 minimum and a \$200 maximum (excluding new or improved properties) for ratepayers who meet the Qualifying Criteria set out below.

Tier 2 – Rate Capping for Qualifying Pensioners and Self-Funded Retirees

A rebate of general rates is proposed to be granted to qualifying Pensioners and Self-Funded Retirees, who are residential ratepayers on their principal place of residence within the category of residential land use under the above Act and do not own any other property and meet the Qualifying Criteria set out below.

The Annual Business Plan 2016/17 proposes a 9% rate-cap with a \$10 minimum and a \$300 maximum for those Pensioners and Self-Funded Retirees who meet the qualifying criteria set out below.

Qualifying Criteria:

- The property is the owner's principal place of residence.
- The property has not had more than \$20,000 of improvements.
- The property value has not increased due to a zoning change.
- The land use for rating purposes has not changed since 1st July of the previous financial year.
- The property has not sold since the 1st January of the previous financial year.

A rebate of general rates is proposed to be applied automatically under both rate capping tiers, where the Council has sufficient information to determine the entitlement to the rebate.

Residential Construction on Vacant Land (Discretionary Rebate)

Under Section 166 (1) (a) of the Act, and for the purpose of securing the proper development of the area, a rebate of general rates for the 2016/17 financial year will be granted in respect of an Assessment classed as vacant land in the council's Assessment Book where the:

- Principal Ratepayer of the Assessment applies to the council in writing for the rebate prior to 30 June 2017, and
- Dwelling's footings have been poured on the property by 30 June 2017

The amount of the rebate will be the difference between the general rate in the dollar applicable to Vacant land, and the general rate in the dollar applicable to Residential property. This is calculated by the number of days remaining between 1 July 2016 and 30 June 2017 from the date footings are poured for a residence on the land. However, if the calculated rebate reduces the rates payable to less than the amount fixed as the minimum amount payable by way of rates, then the rebate shall be reduced so that the rates payable are equal to the amount of the minimum.

Postponement of Rates – Hardship

Section 182 of the Act permits the council, on the application of the ratepayer, to partially or wholly remit rates or to postpone rates, on the basis of hardship. Where a ratepayer is suffering hardship in paying rates they are invited to submit an application in writing to the council's Team Leader Rating Services. The council treats such inquiries confidentially.

Postponement of Rates - Seniors

The following criteria must be satisfied before the postponement is granted.

- The person is a prescribed ratepayer, or the spouse of a prescribed ratepayer.
- A prescribed ratepayer means the holder of a current State Seniors Card or a person eligible to hold such a card who has applied but is yet to be issued with a card.
- Rates are payable on the principal place of residence.
- The land is owned by the prescribed ratepayer, or the prescribed ratepayer and his or her spouse, and no other person has an interest, as owner, in the land.
- Any current mortgage over the property which was registered prior to 25 January 2007 will be no more than 50% of the Valuer-General's capital value of the property.

An application must be made in the prescribed manner and form and be accompanied by such information as the council may require. Any rates which are postponed will become due and payable when:

- the title to the land is transferred to another person; or
- there is failure to comply with a condition of postponement.

A minimum amount of \$500 of the annual rates must be paid.

An entitlement to a concession or remission will be applied to the proportion of the rates that has not been postponed, unless notice to the contrary is received in writing from the owner.

Interest will accrue on the amount postponed at the prescribed rate per month, under the Act until the amount is paid.

Should the entitlement to a postponement cease to exist, the owner of the land must inform council in writing, unless the rates and any interest have been paid in full.

8. Financial Sustainability and Annual Savings

- Since 2000, council has continuously improved its strategic and financial planning. This has overturned an operating deficit of \$3.6m in 1998/99 to moderate operating surpluses since 2005-2006. In February 2005, following consultation with all SA councils, the public and State Government, the Local Government Association commissioned an Independent Inquiry into the Financial Sustainability of Local Government. The Inquiry's independent advisers, using Grants Commission data, rated the City of Marion as Category 3 – sustainable with a moderate margin of comfort. The framework for preparation of the Annual Business Plan 2016/17 includes commitment to maintaining this Category 3 Financial Sustainability rating on average over each five year period, with a primary focus being on Cash Flow and Funding.
- The Long Term Financial Plan takes account of inflation by assuming an annual inflation rate of 2.5%.
- In June 2006 council resolved to adopt a savings target of 2% per annum of operating expenditures from the original adopted budget.
- Following the adoption of the 2014/15 budget there was a concerted effort and strong focus on achieving efficiency and effectiveness savings across the organisation, with the intention that identified on-going savings can be passed onto rate payers to reduce their financial burden. As a result of this effort, the 2015/16 Budget was developed based upon gross ongoing savings in the order of \$3.2m. These savings have been achieved without affecting any of Council's key services and have been carried over into the 2016/17 draft Budget.
- Since 2003 Council's savings program has identified the level of annual savings (cost reduction/productivity) achieved by the organisation each financial year. Guidelines have been prepared to ensure that confirmed savings identified are allocated to provide a balance between funding new service improvements from the Strategic Plan and improving council's financial position. This reduces the reliance on rate revenue to achieve community objectives. Savings of \$12.0m have been identified to date through council's savings program to the end of 2014/15.
- The savings in each case were not at the expense of service delivery. Some examples of work that have resulted in these improvements are as follows:
 - Successful contract negotiations.
 - Process improvement.
 - Partnership with State and Federal Government (i.e. Grants which minimise Council's costs).
 - Auditing and review of existing expenditures.
 - Improved methods of service delivery.

9. Long Term Financial Plan – Prepared based on an on-going 2.75% average rate rise

9.1 Funding Statement

	Draft ABP&B 2016/2017 \$000's	2017/2018 \$000's	2018/2019 \$000's	2019/2020 \$000's	2020/2021 \$000's	2021/2022 \$000's	2022/2023 \$000's	2023/2024 \$000's	2024/2025 \$000's	2025/2026 \$000's
(a) Operating Revenue										
Rates										
General	71,001	73,683	76,466	79,355	82,353	85,464	88,692	92,042	95,519	99,127
Other	1,628	1,669	1,711	1,754	1,798	1,843	1,889	1,936	1,984	2,034
Statutory Charges	1,751	1,795	1,840	1,886	1,933	1,981	2,031	2,082	2,134	2,187
User Charges	1,595	1,635	1,676	1,718	1,761	1,805	1,850	1,896	1,943	1,992
Operating Grants and Subsidies	7,211	5,766	5,893	6,023	6,157	6,294	6,434	6,578	6,725	6,876
Investment Income	265	260	260	260	260	260	260	260	260	260
Reimbursements	619	634	650	666	683	700	718	736	754	773
Other	384	395	404	414	424	435	446	457	468	480
	84,454	85,837	88,900	92,076	95,369	98,782	102,320	105,987	109,787	113,729
(b) Operating Expenses										
Employee Costs	32,686	33,154	33,817	34,493	35,183	35,887	36,605	37,337	38,084	38,846
Contractual Services	15,944	15,821	16,821	17,362	17,716	18,123	18,764	19,077	19,629	20,194
Materials	5,209	5,308	5,441	5,578	5,718	5,862	6,009	6,160	6,315	6,473
Finance Charges	948	1,364	1,421	1,296	1,164	1,033	919	799	486	155
Depreciation	14,020	14,580	15,163	15,768	16,398	17,055	17,737	18,447	19,185	19,952
Other	6,244	6,347	6,843	6,675	6,842	7,013	7,557	7,377	7,561	7,750
Less	75,051	76,574	79,506	81,172	83,021	84,973	87,591	89,197	91,260	93,370
Operating Surplus/(Deficit) before Capital Revenues	9,403	9,263	9,394	10,904	12,348	13,809	14,729	16,790	18,527	20,359
Add Capital Revenue	1,824	1,834	1,844	1,854	1,865	1,876	1,887	1,898	1,910	1,923
Equals Net Surplus/(Deficit) resulting from operations	11,227	11,096	11,238	12,758	14,212	15,685	16,616	18,688	20,437	22,282
Adjust for non-cash items										
Add Depreciation	14,020	14,580	15,163	15,768	16,398	17,055	17,737	18,447	19,185	19,952
Less Share of Profit SRWRA (excl div)	324	334	344	354	365	376	387	398	410	423
Equals Funding available for Capital Investment expenditure	24,923	25,343	26,057	28,172	30,246	32,364	33,966	36,737	39,212	41,811
Capital										
Less Capital Expenditure - Renewal	13,398	17,642	15,590	17,089	17,595	17,756	20,658	19,495	19,214	19,501
Less Capital Expenditure - New	3,930	3,477	3,315	3,421	4,275	4,373	4,481	4,591	3,707	3,794
Less Capital - contributed assets	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Equals Net Overall funding Surplus/(Deficit)	6,095	2,724	5,652	6,162	6,876	8,735	7,327	11,151	14,791	17,016

Funding transactions associated with accommodating the above net overall funding deficit (or applying the net overall funding surplus) are as follows:

	2016/2017 \$000's	2017/2018 \$000's	2018/2019 \$000's	2019/2020 \$000's	2020/2021 \$000's	2021/2022 \$000's	2022/2023 \$000's	2023/2024 \$000's	2024/2025 \$000's	2025/2026 \$000's
Loans										
Loan Principal Receipts (Net)	-	2,960	-	-	-	-	-	-	-	-
Less Loan Principal Payments	1,400	1,986	2,059	2,184	2,315	1,958	2,071	2,192	1,643	1,738
Loans - Increase/(Decrease)	(1,400)	974	(2,059)	(2,184)	(2,315)	(1,958)	(2,071)	(2,192)	(1,643)	(1,738)
Movement in level of cash, investments & accruals										
Less Reserves Transfer from/(Transfer to)	(4,695)	(2,270)	(2,813)	(3,658)	(3,764)	(3,873)	(3,985)	(4,101)	(4,220)	(4,343)
Funding Surplus/(Deficit)	-	1,428	780	320	797	2,904	1,271	4,858	8,928	10,935
Cash/Investments/Accruals Funding	4,695	3,698	3,593	3,978	4,561	6,777	5,256	8,959	13,148	15,278
Equals Funding Transactions	(6,095)	(2,724)	(5,652)	(6,162)	(6,876)	(8,735)	(7,327)	(11,151)	(14,791)	(17,016)

9.2 Cash Flow Statement

	Draft ABP&B 2016/2017 \$000's	2017/2018 \$000's	2018/2019 \$000's	2019/2020 \$000's	2020/2021 \$000's	2021/2022 \$000's	2022/2023 \$000's	2023/2024 \$000's	2024/2025 \$000's	2025/2026 \$000's
Cash Flows from Operating Activities										
<i>Receipts</i>	84,454	85,836	88,900	92,076	95,369	98,782	102,320	105,987	109,787	113,729
<i>Payments</i>	(61,031)	(61,994)	(64,343)	(65,404)	(66,623)	(67,918)	(69,854)	(70,750)	(72,075)	(73,418)
Net Cash Provided by Operating Activities	23,423	23,842	24,557	26,672	28,746	30,864	32,466	35,237	37,712	40,311
Cash Flows from Financing Activities										
<i>Receipts</i>										
Loans Received	-	2,960	-	-	-	-	-	-	-	-
<i>Payments</i>										
Principal	(1,400)	(1,986)	(2,059)	(2,184)	(2,315)	(1,958)	(2,071)	(2,192)	(1,643)	(1,738)
Net Cash (Used In) Financing Activities	(1,400)	974	(2,059)	(2,184)	(2,315)	(1,958)	(2,071)	(2,192)	(1,643)	(1,738)
Cash Flows from Investing Activities										
<i>Receipts</i>										
Capital Grants/Subsidies & Contributions/Investments	-	-	-	-	-	-	-	-	-	-
<i>Payments</i>										
Purchase of Land	(601)	(525)	(631)	(840)	(767)	(783)	(807)	(831)	(856)	(882)
Purchase of Buildings	(1,344)	(3,534)	(474)	(661)	(1,696)	(1,743)	(2,501)	(2,509)	(585)	(540)
Purchase/Construction of Infrastructure	(12,200)	(13,685)	(14,291)	(15,367)	(15,679)	(15,972)	(16,566)	(16,877)	(17,507)	(17,838)
Purchase of Equipment	(2,164)	(2,180)	(2,433)	(2,378)	(2,427)	(2,291)	(2,260)	(2,563)	(2,316)	(2,379)
Purchase of Furniture & Fittings	(180)	(185)	(191)	(196)	(202)	(208)	(215)	(221)	(228)	(235)
Purchase/Construction of Other Assets + Investments	(840)	(1,011)	(885)	(1,067)	(1,099)	(1,132)	(2,789)	(1,084)	(1,430)	(1,421)
Net Cash (Used In) Investing Activities	(17,329)	(21,120)	(18,905)	(20,509)	(21,870)	(22,129)	(25,138)	(24,085)	(22,922)	(23,295)
Net Increase/(Decrease) in Cash Held	4,694	3,696	3,593	3,979	4,561	6,777	5,257	8,960	13,147	15,278
Cash at Beginning of Reporting Period	18,265	22,959	26,655	30,248	34,227	38,787	45,564	50,821	59,781	72,928
Cash at End of Reporting Period	22,959	26,655	30,248	34,227	38,787	45,564	50,821	59,781	72,928	88,206

	Draft ABP&B 2016/2017 \$000's	2017/2018 \$000's	2018/2019 \$000's	2019/2020 \$000's	2020/2021 \$000's	2021/2022 \$000's	2022/2023 \$000's	2023/2024 \$000's	2024/2025 \$000's	2025/2026 \$000's
Notes to the Budgeted Statement of Cash Flows										
1. Budgeted cash at the end of the reporting period										
Cash at Bank	22,959	26,655	30,248	34,227	38,787	45,564	50,821	59,781	72,928	88,206
	22,959	26,655	30,248	34,227	38,787	45,564	50,821	59,781	72,928	88,206
2. Reconciliation of Changes in Equity Resulting From Operations to Net Cash Provided by Operating Activities										
Increase/(Decrease) in Equity resulting from operations	11,227	11,096	11,238	12,758	14,212	15,685	16,616	18,688	20,437	22,282
Items not involving cash										
Depreciation	14,020	14,580	15,163	15,768	16,398	17,055	17,737	18,447	19,185	19,952
Share of Profit SRWRA	(324)	(334)	(344)	(354)	(365)	(376)	(387)	(398)	(410)	(423)
Physical resources received free of charge	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
Capital Grant Revenue	-	-	-	-	-	-	-	-	-	-
Proceeds on Disposal of Assets/Transfer of Land	-	-	-	-	-	-	-	-	-	-
Bank Charges treated as financing activity	-	-	-	-	-	-	-	-	-	-
	12,196	12,746	13,319	13,914	14,533	15,179	15,850	16,549	17,275	18,029
Net Cash provided by Operating Activities	23,423	23,843	24,557	26,672	28,746	30,864	32,466	35,237	37,712	40,311

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: David Barrett, Unit Manager Cultural Facilities

Corporate Manager: Carol Hampton, Manager City Property

General Manager: Abby Dickson, General Manager City Development

Subject: Marion Cultural Centre Plaza – Amenity Improvements Design

Report Reference: GC260416R06

REPORT OBJECTIVES:

This report provides Council with an opportunity to endorse the design for capital improvements to the amenity of the Marion Cultural Centre (MCC) Plaza and allocate the funds for the required capital works and associated whole of life costs.

EXECUTIVE SUMMARY:

At the 24 November 2015 General Council Meeting, Council endorsed the referral of up to \$40,000 for capital works to improve the amenity of the Marion Cultural Centre Plaza to the 2016/17 Annual Business Plan and Budget (ABP&B) process, for further consideration and prioritisation, and that a report be brought back to Council outlining the design and whole of life costs to deliver the capital works.

This report outlines a concept design for the Plaza which provides shade, seating and greening of the space, and recommends a funding allocation of up to \$40,000 in the 2016/17 budget for this work to occur. Whole of life costs are also provided as appendix 2 to this report and an annual funding allocation in the order of \$4,000 will be required for operational, maintenance and renewal requirements.

RECOMMENDATIONS (3)

DUE DATES

That Council:

- | | |
|---|---------------|
| 1. Endorse the concept design for capital works to improve the amenity of the Marion Cultural Centre Plaza. | 26 April 2016 |
| 2. Allocate up to \$40,000 for the capital works to deliver the concept design to the 2016/17 Annual Business Plan and Budget. | 26 April 2016 |
| 3. Allocate additional annual funding in the order of \$4,000 for additional operational, maintenance and renewal requirements. | 26 April 2016 |

BACKGROUND

For over 20 years the City of Marion has been pursuing an integrated Regional Centre serving the principal public, community, cultural, retail and recreational space of Marion, southern Adelaide and the region. The opening of the SAALC and GP Plus has changed the operating environment of the

MCC. The co-location of major cultural, recreation, health and retail facilities in a regional centre supported by significant public transport infrastructure presents a unique setting for the MCC.

At the General Council meeting on 26 June 2012 Council approved funds of \$75,000 to undertake a design by competition process and to develop concept plans and estimated costs for the redevelopment of the MCC Plaza (GC260612R04). At the 26 March 2013 General Council Meeting Council referred up to \$250,000 to the 2013-14 ABP&B process to undertake further design work and costing analysis in 2013-14 (GC260313R03). At the 14 May 2013 General Council Meeting Council endorsed the approach to be undertaken to develop the design of the MCC Plaza (GC140513R05) with the objective being to provide the community with a vibrant public realm. At the 8 April 2014 General Council Meeting Council endorsed the Master Plan Design Development Package for the MCC Plaza (GC080414R04).

There is currently no funding allocated in the long term financial plan (LTFP) for the construction or whole of life costs for this project. Any allocation of funds towards the construction of the master plan design will require Council's consideration and approval of a Section 48 prudential management report and would be subject to Council's strategic objectives and the LTFP. The project will also require a grant attraction strategy to seek partnership funding.

Council has indicated that they wish to consider alternate options for improving the amenity of the MCC Plaza through the introduction of greening elements, seating and shade. These amenity improvements have the potential to increase footfall to the MCC and assist with building Signatures Café as a sustainable business.

At the 24 November 2015 General Council Meeting, Council referred up to \$40,000 to the 2016-17 ABP&B process for further consideration and prioritisation to deliver capital works that improve the amenity of the MCC plaza. This report provides Council with an opportunity to endorse the design for these capital improvements and allocate the funds for the required capital works and associated whole of life costs.

ANALYSIS

The MCC is a high use facility providing a place to meet, relax and enjoy social, cultural and economic activities. It is an important part of the City's cultural and social infrastructure increasing people's physical, mental and spiritual wellbeing, providing opportunities for happiness, inspiration and cohesion. Well-designed public facilities enhance liveability within cities as well as providing opportunities for community engagement through both formal and informal cultural expression. The inclusion of quality public spaces adjacent to these facilities provide opportunities for programming that will attract people to the area and give them the option to linger, thereby creating greater economic benefits to local businesses.

By investing in capital improvements to the amenity of the Plaza which provide shade, seating and greening of the space, Council will be directly contributing to the delivery of its vision to being a liveable, biophilic, prosperous and connected city. Whilst the level of investment may be less than would be required to deliver on the previously endorsed Plaza redevelopment, new improvements can deliver an activated and welcoming Plaza that provides for entertainment, relaxation, hospitality and leisure.

Capital Improvements

There is no funding allocated in the LTFP to deliver the entire \$7 million Plaza redevelopment nor construction of stand-alone, lower staged elements of this masterplan ranging from approximately \$400,000 to \$3 million, a new approach for improving the amenity of the Plaza has been considered.

The focus of the new plan is delivering Council's request for the introduction of greening, seating and shade elements to soften the Plaza. These elements will be permanent fixtures, delivering a high standard of amenity in keeping with the architectural significance of the MCC building, limiting ongoing operational and maintenance costs and fitting within the endorsed budget.

The concept design is contained within Appendix 1.

Financial Implications

The concept design requires an upfront capital investment of \$39,808 from Council. The whole of life cost of the design, acquisition, operating, maintenance and renewal expenditure using current values is estimated to be \$160,918. The design has a life of approximately 30 years. This requires and annual increase in funding for operating, maintenance and renewal in the order of \$4,000.

A detailed whole of life costs for the concept design is included as Appendix 2.

Consultation

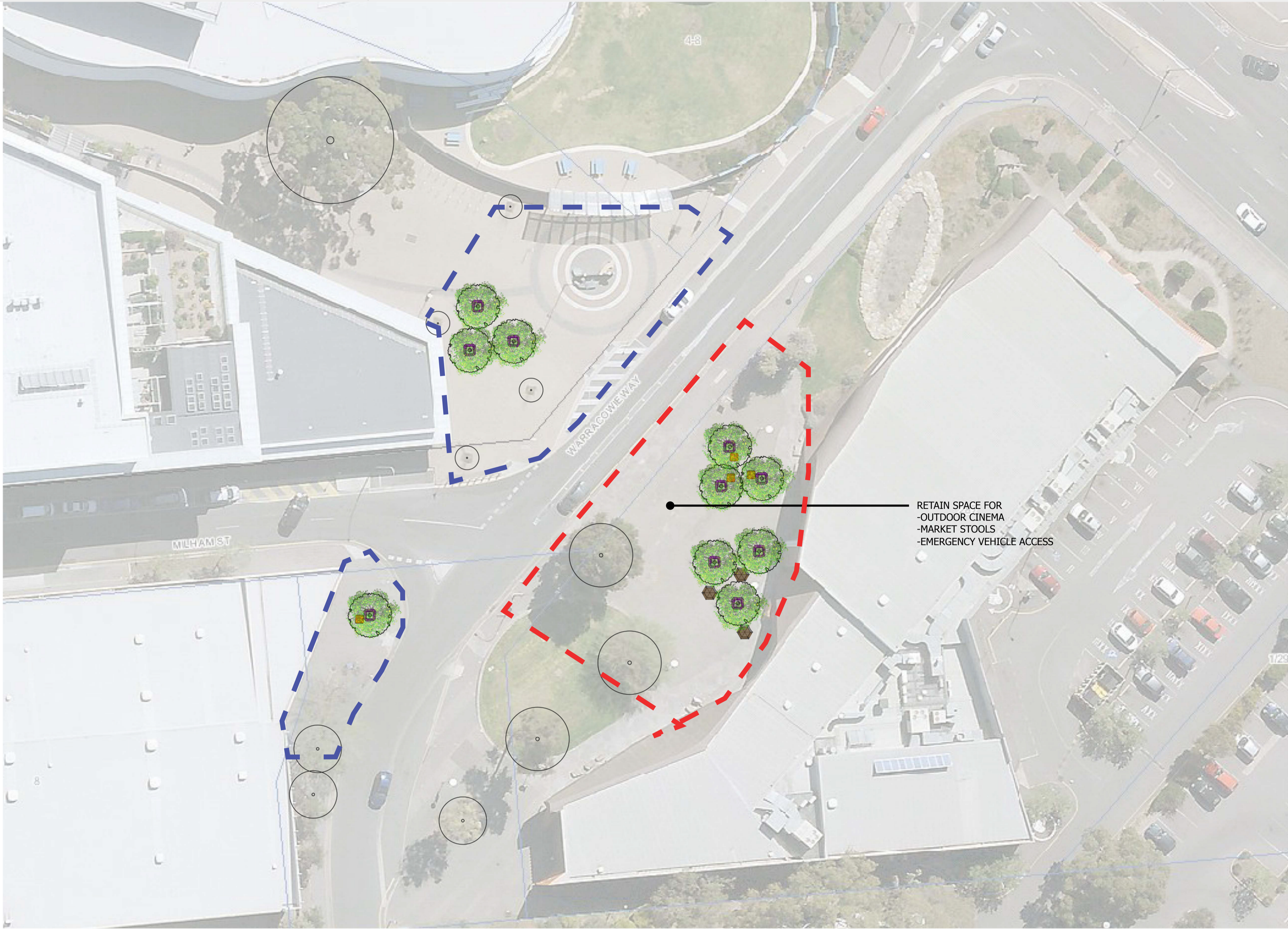
In developing the concept design the following stakeholders and staff have been consulted:

Signatures Café Operator
Gallery M
Ward Councillors
Open Space Staff
Marion Cultural Centre Staff
Strategic Projects

CONCLUSION








The MCC is a significant cultural facility both within the City of Marion and metropolitan Adelaide. Improving the amenity of the MCC Plaza will contribute positively to the public space and realm, express local identity, meet local needs and support Council's strategic objectives of a liveable, prosperous, biophilic and engaged city.

The concept design provided for endorsement delivers on Council's desire to improve the amenity of the MCC Plaza through the introduction of greening elements, seating and shade. The design also has the ability to be extended within the Domain Precinct via collaborative partnerships and placemaking as indicated in Appendix 1.




REFER TO SK02 FOR DETAILED PLAN

APPENDIX 1

- LEGEND
-  PROPOSED DECIDUOUS TREE
 -  EXISTING TREE TO BE RETAINED
 -  PROPOSED RAISED TREE POTS
 -  PROPOSED INFORMAL SEAT NEXT TO TREE POTS
 -  PICNIC SEATING WITH MARKET UMBRELLA SUPPLIED BY CAFE
 -  CITY OF MARION SCOPE OF WORKS
 -  OPPORTUNITY FOR COLLABORATIVE PARTNERSHIP PLACEMAKING SCOPE



DRAFT CONCEPT

Design BG 01/02/16	Drawn BG 01/02/16	Checked BG	Authorised for Issue ORIGINAL SIGNED BY: BG
Drawing Number / Sheet MCC-SK01			Issue
			

FEBRUARY 2016

MARION CULTURAL CENTRE PLAZA

PREPARED BY OPEN SPACE & RECREATION PLANNING - CITY OF MARION



INSET PLAN



DESIGN AND FORM OF THE RAISED PLANTERS TO REFLECT THE CRAZY PAVING AS 3D OBJECTS AND COLOURS TO REFERENCE THE BUILDING

POTENTIAL COLOURS FOR GRC RAISED PLANTER POTS AND SEATS TO REFERENCE THE BUILDING



Celtis australis
(European Hackberry)

Pot size 200lt
Height at planting 3.5-4m

Mature tree size
Height 8-10m
Width 6-8m



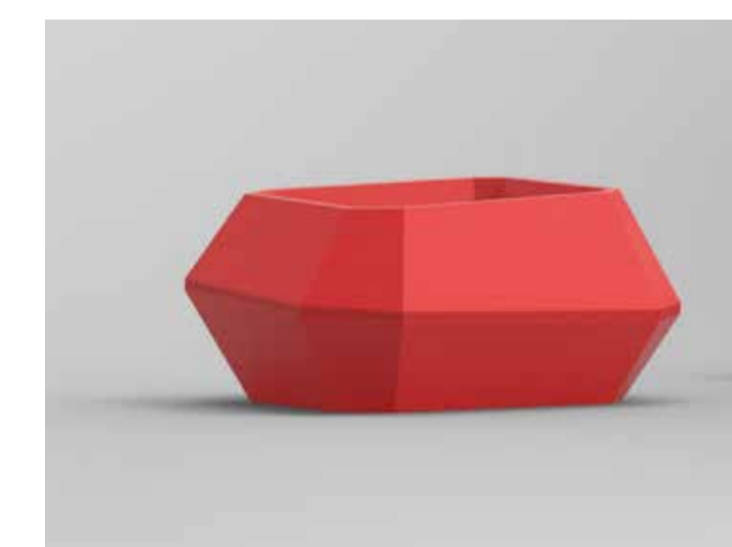
Zelkova serrata 'green vase'
(Japanese Zelkova)

Pot size 200lt
Height at planting 3.5-4m

Mature tree size
Height 10-12m
Width 6-8m



Clustered seat and raised planter



GRC raised planter pot
1500mm X 1500mm

- LEGEND
- PROPOSED DECIDUOUS TREE
 - EXISTING TREE TO BE RETAINED
 - PROPOSED RAISED TREE POTS
 - PROPOSED INFORMAL SEAT NEXT TO TREE POTS
 - PICNIC SEATING WITH MARKET UMBRELLA SUPPLIED BY CAFE



DRAFT CONCEPT

FEBRUARY 2016

MARION CULTURAL CENTRE PLAZA

PREPARED BY OPEN SPACE & RECREATION PLANNING - CITY OF MARION

Design BG 01/02/16	Drawn BG 01/02/16	Checked BG	Authorised for Issue ORIGINAL SIGNED BY: BG
Drawing Number / Sheet MCC-SK02			Issue





Before



After

FEBRUARY 2016

MARION CULTURAL CENTRE PLAZA

PREPARED BY OPEN SPACE & RECREATION PLANNING - CITY OF MARION

DRAFT CONCEPT			
Design BG 01/02/16	Drawn BG 01/02/16	Checked BG	Authorised for Issue ORIGINAL SIGNED BY: BG
Drawing Number / Sheet MCC-SK03			Issue

Estimate of Whole of Life Cost- MCC Plaza planter pots													
Description	Lifecycle Yrs	Acquisition Cost	Projected Operating Costs pa	Projected Maint Costs pa	Total Projected O&M pa	Less Existing O&M pa	Net Increase O&M pa	Projected Depn/ Renewal pa	Existing Depn/ Renewal pa	Net Increase Depn/ Renewal pa	Whole of Life Cost of Proposal		
Preliminaries		\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000		
GRC raised pots	30	\$ 25,410	\$ -	\$ 1,271	\$ 1,271	\$ -	\$ 1,271	\$ 847	\$ -	\$ 847	\$ 88,935		
Mature trees	20	\$ 2,400	\$ -	\$ 120	\$ 120	\$ -	\$ 120	\$ 120	\$ -	\$ 120	\$ 7,200		
GRC informal seats	30	\$ 6,648	\$ -	\$ 332	\$ 332	\$ -	\$ 332	\$ 222	\$ -	\$ 222	\$ 23,268		
Soil	30	\$ 1,500	\$ -	\$ 75	\$ 75	\$ -	\$ 75	\$ 50	\$ -	\$ 50	\$ 5,250		
Transportation of pots and seats		\$ 1,850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,850		
Insurance	20	\$ -	\$ 1,000	\$ -	\$ 1,000	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ 20,000		
Total (whole of life cost based upon 30 years)		\$ 39,808	\$ 1,000	\$ 1,798	\$ 2,798	\$ -	\$ 2,798	\$ 1,239	\$ -	\$ 1,239	\$ 160,903		

**Whole of life costs include acquisition, operating & maintenance expenditure and depreciation/renewal using current values.*

Irrigation to be by staff with hose connection to exterior tap fixture

Maintenance 5% pa equation

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: Glynn Ricketts, Water Resources Coordinator
Manager: Mathew Allen, Infrastructure
General Manager: Tony Lines, General Manager Operations
Subject: Irrigating Public Open Space
Report Reference: GC2604016R07

REPORT OBJECTIVES:

At the General Council meeting held on the 8th December 2015 (GC081215M01), Council resolved that:

1. The Council turn on irrigation to all reserves with functional irrigation systems.
2. The systems remain on until a review into the irrigation policy is completed in early 2016.

Consequently, this report addresses the abovementioned resolutions and provides Council with a suite of costed options to consider.

EXECUTIVE SUMMARY:

The December 2015 resolutions resulted in an additional 39 areas being irrigated. This consisted of 27 reserves which were assessed as having operational irrigation systems, and 12 sites where the irrigated area has been increased. This brings the number of sites currently being irrigated to 90.

This level of irrigation exceeds Council's endorsed water budget by approximately \$74,000.

The Irrigation Decision Support Tool has been modified to include a Public Value rating on a scale of 1-5. The summation of all reserve rating categories now allows for reserves to be listed in order of prioritised irrigation ranking.

Costed irrigation options are presented for Council's consideration and feedback.

RECOMMENDATIONS (5)

That Council:

DUE DATES

1. Notes the report.

April 2016

2. Recommends only that reserves with a total irrigation score of 13 and above be irrigated, with additional budget allocations of \$600,000 for capital (\$200,000 per annum for the 2016/17, 2017/18, and 2018/19 annual budgets), in addition \$36,000 for annual water costs and a further \$8,000 for annual maintenance costs.

April 2016

- | | |
|--|---------------------|
| 3. Receives a report on the success and efficiency of the 2016/17 reserve irrigation program. | June 2017 |
| 4. Approve a once-off funding of \$20,000 in the 2016/17 Annual Budget to deliver a Biophilic Landscaping Plan. | April 2016 |
| 5. Receives the Biophilic Landscaping Plan, including operating and capital funding requirements. | October 2016 |

BACKGROUND

In response to the drought and restricted access to mains water, Council adopted a strategy whereby the irrigation of all reserves except for major sporting ovals and community parks was turned off in 2007. This irrigation philosophy has been changed since then as tabled below.

Date	No. of reserves irrigated by water source				Area (ha)
	Mains	Bore	ASR**	Total	
Up to 2007/08*	134	10	0	144*	75.3
2008/09 - Due to the drought and restricted access to mains water	16	10	0	26	41.8
2011 - Following significant rainfall and the construction of the Adelaide Desalination Plant	48	10	0	58	53.1
2014 - Council endorsed Irrigation Management Plan & Decision Support Tool	52	10	1	63	70
Dec 2015 - As per endorsed Irrigation Management Plan plus the functional (operational) sites added, Council resolution GC090914R04	70	9 (Oaklands Reserve bore collapsed)	11 currently	90	72

* Prior to 2007/08, the number and area of reserves irrigated has been estimated using SA Water consumption data at 144 sites with 134 sites on mains water and 10 sites on bore water, with a total area of 75.3 ha.

** ASR = Aquifer Storage and Recharge

Despite the reduction in the number of sites and total area of irrigated turf, watering costs have increased due to a 270% increase in water tariffs since 2005/06. The actual expenditure of water has risen even though there has been a reduction in water use in the order of 40%.

Council endorsed the Irrigation Management Plan on 9 September 2014 (report GC090914R04). This Plan is now part of a suite of documents within Council's Environmental Management System (EMS) framework. It also aligns with the Climate Change Adaption Planning and the general requirements of the Irrigation of Public Open Space Water Licence issued by SA Water (which requires Council to be "Water Wise").

While the Plan outlines Council's commitment to sustainable water usage and responsible management in relation to the irrigation of open spaces, it also identifies a number of objectives. These are to:

- Ensure compliance with government legislation, regulations and water restrictions as they arise.

- Achieve a balance between the provision of an amenity landscape that is aesthetically pleasing and meets the needs of the community and is economically and environmentally sustainable.
- Achieve a consistent approach in the provision and development of the irrigated landscape.
- Provide a clear direction and framework for irrigation and water management strategies to enable accountability in relation to water usage and financial impacts.
- Complement and integrate with existing Council strategies and plans and the General Environmental Policy.

The provision of irrigated turf areas and landscape treatments is currently guided by functional benefit, that is, the area irrigated is kept to the minimum required to meet the purpose of the reserve. The intent of this is to encourage low maintenance and water wise landscaping (using non-native and native plants and grasses) to complement the area and the environment. This is often referred to as 'dry-landscape' treatments.

Function is related to the intended use as opposed to aesthetic purpose. Areas deemed to be functional include athletic fields, cricket ovals, winter sport areas (e.g. AFL, rugby), informal ball play/recreation areas, picnic areas, BBQ, and seating.

Council's Irrigation Decision Support Tool then:

- Allows the selection of which sites are functional (as defined above) and of Public Value
- Allows the selection of how much of each site is irrigated
- Allows the selection of turf quality (turf quality visual assessment levels 1-4) and therefore watering frequency
- Determines the corresponding cost of watering and maintenance.

DISCUSSION – LEVEL OF IRRIGATION

The cost of water for irrigation within the City of Marion is detailed below.

Source	2015/16 Budget
Mains water	\$427,000 (this includes a projected \$100,000 saving from Oaklands ASR)
Bore Water	\$114,719 for maintenance
Oaklands ASR	\$238,000 for operating and maintenance

Following Council's resolution on 8 December 2015 (GC081215M01), staff audited over 152 sites to determine if the current irrigation system was operational. As a result, an additional 27 reserves were assessed as having operational irrigation systems (and subsequently activated) and at another 12 sites the irrigated area has been increased. The current irrigation status of all reserves is listed in Appendix 1.

A detailed review of various irrigation options has been undertaken, using an amended version of the previously endorsed Irrigation Decision Support Tool. The assessment methodology was changed to enable a score to be allocated to each site, based on a multiple criteria analysis that now includes a Public Value rating. The scoring methodology is attached in Appendix 2. Appendix 3 includes the revised Irrigation Decision Support Tool. An Excel spreadsheet form of the Tool allows data to be filtered and sorted.

A high level summary of the analysis is shown below along with a range of options for Council to consider:

Cut-off Score	No. of Functional Sites	No. of Non Functional Sites	Est. cost of Water, all sites	Actual cost of water, functional sites only	Irrigated Area m2	New Green m2	Additional maintenance costs	Est. Capex cost to make sites functional
14	36	6	\$305,000	\$287,250	344,700	-105,300	-\$16,584	\$125,000
13	64	25	\$463,000	\$396,844	501,200	51,200	\$8,064	\$600,000
12	71	32	\$509,692	\$428,266	535,200	85,200	\$13,419	\$775,000
11	79	39	\$549,000	\$450,536	568,000	118,000	\$18,585	\$950,000
10	80	44	\$556,894	\$453,268	575,750	125,750	\$19,805	\$1,075,000

Option	Mains Water Cost	Maint. Cost	System/Capex Cost	Comment
1. Total number of site proposed 42 Cut-off score 14	Estimated savings of \$122,000 on current water usage	Some savings, estimated at \$16,500 pa	Some system savings if sites are permanently turned off. An additional \$125,000 capex required to make 6 high value sites functional. Plus existing Capex budgets.	Expect high levels of complaints and considerable public pressure to re-establish irrigation
2. Irrigate 89 sites of which 65 are currently functional Cut-off Score 13	Estimated additional budget required of \$36,000 when all sites functional. Note variance is not significant due to the supply of Oaklands water to 11 sites in 2016/17	An Additional \$8,064 is required over existing budgets. Note variance is not significant due to the need to maintain site irrespective of watering	An additional \$600,000 capex required to make 25 sites functional. Plus, existing Capex budget The current allocation within the LTFFP is \$600,000 p/a.	Expect some public demand for increased irrigation, defensible by adhering to the functional benefit analysis Closest to intent of Irrigation Management Plan.
3. Irrigate 103 sites of which 72 are currently functional Cut-off Score 12	Additional cost of \$ 82,000	An Additional \$13,419 is required over existing budgets.	An additional \$775,000 capex required to make 32 sites functional. Plus, existing Capex budget	Could be perceived as against Council's commitment to sustainable use of water resources. May receive some complaints/ may meet public demand

Option	Mains Water Cost	Maint. Cost	System/Capex Cost	Comment
4. Irrigate 118 sites of which 80 are currently functional Cut-off Score 11	Additional cost of \$122,000	An Additional \$18,585 is required over existing budgets.	An additional \$950,000 capex required to make 39 sites functional. Plus, existing Capex budget	Could be perceived as against Council's commitment to sustainable use of water resources. May receive some complaints/ may meet public demand
5. Irrigate 124 sites of which 80 are currently functional Cut-off Score 10	Additional cost of \$129,000	An Additional \$19,805 is required over existing budgets.	An additional \$1,075,000 capex required to make 44 sites functional. Plus, existing Capex budget	Could be perceived as against Council's commitment to sustainable use of water resources. May receive some complaints/ may meet public demand

Possible Recommendations include that Council:

1. Recommends that only reserves with a total irrigation score of 10 and above be irrigated, with additional budget allocations of \$1,075,000 for capital, \$129,000 for annual water costs, and \$19,800 for annual maintenance costs.
OR
2. Recommends that only reserves with a total irrigation score of 11 and above be irrigated, with additional budget allocations of \$950,000 for capital, \$122,000 for annual water costs, and \$18,600 for annual maintenance costs.
OR
3. Recommends that only reserves with a total irrigation score of 12 and above be irrigated, with additional budget allocations of \$775,000 for capital, \$82,000 for annual water costs, and \$13,400 for annual maintenance costs.
OR
4. Recommends that only reserves with a total irrigation score of 13 and above be irrigated, with additional budget allocations of \$600,000 for capital, \$36,000 for annual water costs, and \$8,000 for annual maintenance costs.
OR
5. Recommends that only reserves with a total irrigation score of 14 and above be irrigated, with additional budget allocations of \$125,000 for capital.

Recommendation 4 above (with a cut-off of Total Irrigation Score 13) most closely aligns with the current budget, the intent of the Irrigation Management Plan, and limits the number of "functional" systems below the cut-off that would need to be turned off.

DISCUSSION –BIOPHILIC LANDSCAPING PLAN

Within the Irrigation Management Plan, Recommendation 13 states that:

Council develop a 'Biophilic Landscape Plan' for the City to address the wider issues of re-vegetation of open space with a focus on enhanced bio-diversity, urban re-afforestation and water sensitive urban design principles.

This Plan would detail:

1. General Landscaping principles in areas where irrigation doesn't exist, or is removed or reduced.
2. Site designs, treatments, costs for establishment and on-going maintenance on a site by site basis
3. A list of three pilot sites.

This recommendation is currently unfunded; however the development of a Biophilic Landscaping Plan is considered appropriate. The estimated cost of this plan is \$20,000.

COMMUNICATION / CONSULTATION

It is proposed to develop a Communication Plan, informing all residents living adjacent to reserves of the agreed irrigation strategy. It would include signage at any affected reserves to advise on changed water use, letter/flyer to surrounding residents and information on our website and City Limits magazine. Consideration will also be given to using the What's Happening column to further explain any changes in policy.

CONCLUSION

The endorsed Irrigation Management Plan, and other supporting Policy documents states that sustainable water management is a priority for the City of Marion.

In accordance with this Plan, and to manage water appropriately, it is recommended that Council irrigate its reserves in accordance with the revised Decision Support Tool, with a decision on the cut-off score required to determine actual number of sites to be irrigated.

Appendix 1	
Reserve	Irrigation On/Off
Aldridge Ave Reserve	on
Alison Avenue Reserve	on
Allawoona Reserve 1	off
Allawoona Reserve 2	off
Alpine Reserve	on
Appleby Reserve	off
Audrey St Reserve	on
Balconies (Peregrine Res)	on
Ballara Ave Reserve	on
Bandon Tce Reserve	on
Barton Reserve	on
Beeches Res	on
Ben Pethick Reserve	on
Bombay St Reserve	off
Branksome Tce Reserve	on
Breakout Creek Reserve Central	on
Breakout Creek Reserve Sth	on
Breakout Creek Reserve YMCA Glengowrie	on
Bristol St Reserve	off
Brolga Reserve	on
Cadell Reserve	on
Capella Reserve 1	on
Central Ave Reserve 1	on
Central Ave Reserve 2	off
Chatsworth Court Reserve	on
Chestnut Ct Reserve	off
Chittleborough Reserve No 1	on
Chittleborough Reserve No 2	on
City of Marion Depot (Marion Rd)	on
Clare Reserve	on
Cohen Crt	on
Columbia Cres Reserve	off
Cormorant Reserve	off
Cosgrove Hall (Graham Watts)	off
Cowra Cres Reserve	on
Crown St Reserve	off
Denham Reserve	off
Dumbarton Avenue Reserve	on
Dwyer Rd Reserve	on
Edwardstown Memorial Oval	on
Elagata Rd	on
Elizabeth Reserve	off
Everest reserve	off
Eyre / Fowler St	on
Farhill Street	off
First Ave Reserve	off
Fryer St Reserve	on
George St Reserve	on
Glandore Community Centre & Child Care	on
Glandore Oval 1	on
Grace Rd	off
Greenways Park	on

Gretel Cerscent	off
Gully Reserve North	on
Gully Reserve South	on
Hallet Cover Oval (1.6) / Soccer (1.0)	on
Hamilton Park	on
Harbrow Grove Reserve	on
Harkin Avenue (MPNC) Penrith Reserve	off
Hawkesbury Reserve	on
Hazelmere Reserve	on
Heron Way Reserve	on
Hessing Reserve (Trott Park CC)	off
Heysen Drive	off
Holdfast Close Reserve	on
Holdfast Close Reserve 2	off
Hugh Court	off
Hugh Johnson Reserve	on
Hume Street	on
Jasmine Reserve	on
Kent Avenue	off
Kensington Reserve	on
Kenton Ave Reserve	on
Klippel Avenue	off
Koomooloo Crescent Reserve	on
Lapwing Street	off
Luke Crt Reseve	on
Maesbury Court Verge	on
Maldon Ave Reserve	on
Manoora Drive Reserve	on
Marion Com Centre (Hamilton House)	off
Marion Leisure Centre & Rosedale Res.	off
Marion Swim Centre Inside fence	on
Market St Entry Satement	off
McConnell Avenue	on
McKay Street Reserve	on
Mema Crt Reserve	off
Mitchell Park Oval / Reserve	on
Mitchell St Reseve	off
Montague Reserve	off
Mulcra Avenue	on
Na Botto Reserve	off
Nannigai Drive	off
Newland Ave Reserve 1	off
New land Ave Reserve 2	off
Nicholas Road	off
Nimboya Road Reserve	on
Oakland Estate	on
Oakland Wetland	on
Oakleigh Rd reserve	off
Oakvale Way	off
Oliphant Ave Reserve	off
Oliphant Avenue Reserve Small	on
Olivier Terrace Reserve	off
Parsons Gr Reserve	on
Pavana Reserve (Cove Rd Reserve)	on

Peppertree Grove Reserve	on
Peterson Reserve	on
Phyllis Court 1	off
Phyllis Court 2	off
Plympton Oval	on
Quick Reserve	off
Rajah St Reserve	on
Ramsay Reserve	on
Ranger Street	off
Reserve St Reserve	on
Resolute Crescent	off
Robertson Place Reserve	off
Rosslyn Street Reserve	on
Roy Lander Reserve	on
Sandery Reserve	on
Sandison Res (Park Holme Tennis Club)	off
Sandy Glass Reserve	on
Scarborough Terrace Reserve	on
Shamrock Road	off
Sixth Ave Reserve	off
Skipper Close Reserve	off
Southbank Reserve	on
Spinnaker Crt East	off
Spinnaker Crt West	off
Strutt Crescent	off
Sturt Rd - Council Chambers	testing sub surface
Tartonendi Reserve	on
Teesdale Cr Reserve	off
Terra Ave	on
Tilley Crt Reserve	on
Travers Reserve (Myer Reserve)	off
Trowbridge Ave	on
Tyson Avenue	off
Vinall Street	on
Vista Reserve	on
Waratah Square Reserve	off
Warradale Reserve	on
Warraparinga	on
Weaver St Reserve	on
Westcliff Reserve	off
Westall Way Reserve	off
Willoughby Avenue Reserve	on
Wistow Crescent	off
Yanyarrie Street Reserve	off
Yapinga Street	on
York Ave Res. (Clovelly Park CC)	on

Sub- Totals	
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Irrigation of Public Open Space (IPOS) Decision Support Tool

Scoring Methodology and Definitions

IPOS Functional Assessment – An assessment of the function of the open space in relation to Natural Amenity, Developed Amenity, Community Usage, Public Value, and Irrigated Turf Function.

Natural Amenity – a score of 1, 2 or 3 which assesses the natural open space features that make the area desirable for passive recreation such as bush walking, bird watching and communing with nature. Aspects of high natural amenity include views, topography, vegetation.

Score	Description
1	Reserves and open space with no vegetation or woody weeds
2	Linear parks and drainage reserves
3	Conservation Reserves, Native bushland/grasses or coastal reserves, entrance statements

Developed Amenity – a score of 1, 2 or 3 which assesses the community facilities.

Score	Description
1	Lights, toilets, paths, etc.
2	BBQs, Picnic facilities
3	Sports facilities

Community Usage – a score of 1, 2 or 3 which assesses the level of anticipated usage of the open space. Scored in accordance with the Open Space and Recreation Strategy 2006 – 2016.

Score	Description
1	Undeveloped reserve
2	Neighbourhood or Local level sites
3	Regional or Precinct level sites

Public Value – a score of 1-5. Public value is value for the public. Value for the public is a result of evaluations about how basic needs of individuals, groups and the society as a whole are influenced in relationships involving the public. Public value then is also value from the public, i.e. “drawn” from the experience of the public.

Irrigated Turf Function – a score of 1, 2 or 3, which assesses the functional benefit of irrigated turf. Provision of irrigated turf essential to provide “Fit for Purpose” active turf surface adequate for the sporting code and level of competition. Provision of irrigated turf is also desirable where there is playground to provide the appropriate developed amenity. A ball play and run around area is desirable in association with play equipment. The size of the irrigated area will be the minimum required to meet the functional requirement complimented by alternative WSUD or dry-landscape treatments.

IRRIGATION DECISION SUPPORT TOOL

Key:

Irrigated in 2014 using Tool

Added to irrigation list in Dec. 2015

SA Water Information											Irrigation Requirement / Water Cost Analysis					Turf Maintenance Costs
Reserve Name	Ward	Property Location	Count	Natural Amenity 1-3	Developed Amenity 1-3	Community Usage 1-3	Public value 1-5	Irrigated Turf Function 1-3	Functional system YES / NO	Total Score	Comments	IDST Desirable Irrigated Turf Area (m2)	TQVS Category for Irrigated Turf 1-4	Water Supply Bore - 1 ASR - 2 GAP - 3 Mains - 4	Water Cost \$	Turf Mtce Cost (\$)
Oakland Estate	Warracowie	228-230 OAKLANDS RD MORPHETTVILLE LTS 102 103	1	3	3	3	5	3	Yes	17	High amenity / Why high mains water usage?	10,000	4	2	-	28,350
Cormorant Reserve 2	Coastal	LT 266 CORMORANT DR HALLETT COVE LT 266	1	3	3	3	5	3		17	new p/ground, high amenity, Field River Natural Reserve.	2,000	4	4	2,732	1,260
Heron Way Reserve	Coastal	1A HERON WAY HALLETT COVE PT LT 224	1	3	3	3	5	3	Yes	17	High amenity coastal reserve, Should be Precenct Reserve???	17,800	4	4	24,318	18,690
Oakland Wetland	Warracowie		1	2	3	5	5	2	Yes	17		2,000	4	2	-	-
Mitchell Park Oval / Reserve	Warriparinga	139-159 BRADLEY GR MITCHELL PARK LT 103	1	2	3	3	5	3	Yes	16	Mitchell Park Oval	29,000	3	4	54,027	75,405
Edwardstown Memorial Oval	Woodlands	PT LT 1 EAST TCE SOUTH PLYMPTON	1	1	3	3	5	3	Yes	15	Sports ground Includes war memorial	19,000	3	1	-	31,350
Hamilton Park	Warracowie	LT 232 EWELL AVE WARRADALE LT 232 PT SEC 1454	1	3	3	3	3	3	Yes	15	High Profile Park / Tennis / old p/ground	10,000	4	2	-	10,500
Hazelmere Reserve	Mullawirra	1-9 SOUTHERN AVE GLENGOWRIE LT 114	1	1	3	3	5	3	Yes	15	sports ground, p/ground recently redeveloped.	15,400	3	1	-	25,410
Maldon Ave Reserve	Warriparinga	23A MALDON AVE MITCHELL PARK LT 28	1	3	3	3	3	3	Yes	15	Newly developed reserve	2,000	4	2	-	4,200
Marion Bowling Club	Warriparinga	262A STURT RD MARION LTS 1 7 PT LTS 2 100	1	1	3	3	5	3	Yes	15	Sports ground Ovals - 47,800, bowls - 8,500, croquet - 6,300 m2	7,500	1	2	-	-
Marion Swim Centre Inside fence	Mullawirra	120 HENDRIE ST PARK HOLME PT LT 120	1	1	3	3	5	3	Yes	15	swim centre need to investigate water supply to irrig and to pool	12,000	4	1	-	12,600
Marion Swim Centre Mains 1	Mullawirra	120 HENDRIE ST PARK HOLME PT LT 120	1	1	3	3	5	3	Yes	15	swim centre need to investigate water supply to irrig and to pool and bore / mains?		4	4	-	-
Marion Swim Centre Mains 2	Mullawirra	120A HENDRIE ST PARK HOLME PT LT 120	1	1	3	3	5	3	Yes	15	Why such high mains water usage. Is it filling and backflushing pool. Is inside turf ir		4	4	-	-
Warriparinga	Warriparinga	LT 708 STURT RD BEDFORD PARK LT 708 D51254	1	3	3	3	3	3	Yes	15	High Amenity natural and cultural Reserve / Why high mains	10,000	4	1	-	14,700
Harbrow Grove Reserve	Warracowie	LT 11 HARBROW GR SEACOMBE GARDENS LT 11	1	1	3	3	5	3	Yes	15	newly developed park, high amenity.	5,000	4	4	6,831	5,250
George St Reserve	Warriparinga	14-26 GEORGE ST MARION LTS 1 4 30 ETC	1	3	3	3	3	3	Yes	15	old p/ground, high amenity.	8,700	4	4	11,886	9,975
Hugh Johnson Reserve	Southern Hills	LTS 597 601 HUGH JOHNSON BLVD SHEIDOW PARK	1	3	3	3	3	3	Yes	15	Linear park / Holds turf colour well with no irrig.	10,000	4	4	13,662	-
Edwardstown Bowling Club	Woodlands	93 RAGLAN AVE SOUTH PLYMPTON PT LT 1	1	1	3	3	5	3	Yes	15	Bowling Club	4,200	1	4	18,257	-
Kellett Oval	Mullawirra	PT SEC 141 RES MCKELLAR TCE MORPHETTVILLE	1	1	3	3	5	3	Yes	15	Sports Ground	13,300	3	4	24,778	21,945
Hallett Cover Oval (1.6) / Soccer (1.0)	Coastal	LTS 4 174 176 498ETC OVAL RD HALLETT COVE	1	1	3	3	5	3	Yes	15	Sports ground	30,000	3	4	55,890	49,500
Marion Oval 1 & 2 & croquet	Warriparinga	262B STURT RD MARION PT LT 2	1	2	3	3	3	3	Yes	14	Need to check why high mains water usage. Maybe bowling and	51,000	3	1	-	84,150
Marion Swim Centre Outside fence N	Mullawirra	120A HENDRIE ST PARK HOLME PT LT 120	1	2	3	3	3	3		14	swim centre	16,000	4	1	-	16,800
Trowbridge Ave	Warriparinga	LT 83 BURNLEY GR MITCHELL PARK	1	1	3	3	4	3	Yes	14	High Amenity local Park	2,000	4	2	-	2,100
Ben Pethick Reserve	Warracowie	PT LT 478 MELANTO TCE MARION	1	2	3	3	3	3	Yes	14	large traffic island with old p/ground, medium amenity	1,000	4	4	1,366	-
Brolga Reserve	Warriparinga	LT 65 RALPH ST STURT LT 65	1	2	3	3	3	3	Yes	14	new p/ground, poor amenity	1,000	4	4	1,366	210
Cowra Cres Reserve	Mullawirra	LT 508 COWRA CRES PARK HOLME LT 508	1	2	3	3	3	3	Yes	14	Playground on traffic island reserve, med amenity	1,000	4	4	1,366	-
The Crescent Reserve	Woodlands	LT 125 THE CRESCENT EDWARDSTOWN LT 125	1	2	3	3	3	3	Yes	14	Playground on traffic island reserve, med amenity	1,000	4	4	1,366	-
Ballara Ave Reserve	Warracowie	9 ORMONDE AVE WARRADALE LT 66 PT LTS 67 68	1	2	3	3	3	3	Yes	14	old p/ground, kindergarten & tennis, poor amenity	1,800	4	4	2,459	-
Cadell Reserve	Southern Hills	LT 641 WILSON AVE SEAVIEW DOWNS LT 641	1	2	3	3	3	3	Yes	14	new p/ground, med amenity	2,000	4	4	2,732	9,450
Cosgrove Hall (Graham Watts)	Warriparinga	40-50 YORK AVE CLOVELLY PARK LT 104 D50720	1	2	3	3	3	3	Yes	14	Community hall, new p/ground, no irrig, low amenity	2,000	4	4	2,732	-
Everest reserve	Mullawirra	LT 62 EVEREST AVE MORPHETTVILLE LT 62 F10392	1	3	2	3	3	3		14	Old p/ground, Part of sturt ck linear park, med amenity	2,000	4	4	2,732	-
Kendall Reserve (McKellar Res)	Mullawirra	PT SEC 141 RES MCKELLAR TCE MORPHETTVILLE	1	2	3	3	3	3		14	Play area tennis BBQ (McKellar Reserve)	2,000	4	4	2,732	-
Mulcra Avenue	Mullawirra	LTS 88 498 MULCRA AVE PARK HOLME	1	2	3	3	3	3	Yes	14	Newly developed	2,000	4	4	2,732	525
Olivier Terrace Reserve	Coastal	19-45 OLIVIER TCE HALLETT COVE LT 148	1	2	3	3	3	3		14	Largely undeveloped with P/ground and BBQ	2,000	4	4	2,732	-
Rosstyn Street Reserve	Warriparinga	LT 300 ROSSLYN ST CLOVELLY PARK LT 300	1	2	3	3	3	3	Yes	14	High amenity local park	2,000	4	4	2,732	7,350
Barton Reserve	Southern Hills	LTS 210 232 505 BARTON DR TROTT PARK	1	2	3	3	3	3	Yes	14	New p/ground & mini soccer pitch, large reserve, poor amenity	3,000	4	4	4,099	2,783
Pavana Reserve (Cove Rd Reserve)	Coastal	LT 268 THE COVE RD HALLETT COVE LT 268 D9872	1	2	3	3	3	3	Yes	14	High amenity developed and dryland	5,000	4	4	6,831	6,195
Sandery Reserve	Warracowie	LT 246 SANDERY AVE SEACOMBE GARDENS LT 246	1	2	3	3	3	3	Yes	14	High amenity park	5,000	4	4	6,831	6,300
Wyndham St Reserve (Warradale Par	Warracowie	PT LT 334 WYNDHAM ST WARRADALE PT LT 334	1	2	3	3	3	3		14	High amenity park mature trees	5,000	4	4	6,831	4,200
Bandon Tce Reserve	Coastal	38-39 BANDON TCE MARINO LT 51	1	2	3	3	3	3	Yes	14	new p/ground, high amenity	10,000	4	4	13,662	18,900
Gully Reserve North	Coastal	RES GULLY RD SEACLIFF PARK	1	3	2	3	3	3	Yes	14	drainage reserve, old p/ground, high amenity	10,000	4	4	13,662	8,400
Gully Reserve South	Coastal	LT 214 DAVENPORT TCE SEACLIFF PARK LT 214	1	3	2	3	3	3	Yes	14	drainage reserve, old p/ground, medium amenity	10,000	4	4	13,662	3,150
Ascot Park Bowling Club (Davidson A	Mullawirra	9 DAVIDSON AVE PARK HOLME LT 13	1	1	3	3	3	3	Yes	13	Bowling green	5,500	1	2	-	-
Dwyer Rd Reserve	Warracowie	LT 94 DIAGONAL WAY OAKLANDS PARK LT 94	1	1	3	3	3	3	Yes	13	new p/ground, high amenity, local ASR site.	2,000	4	1	-	5,040
Glandore Oval 1	Woodlands	716-766 SOUTH RD GLANDORE PT LT 330	1	1	3	3	3	3	Yes	13	Sports ground Inc memorial garden / high mains water usage fo	19,000	2	1	-	34,400
Plympton Oval	Mullawirra	LT 398 MILTON AVE PLYMPTON PARK LT 398	1	1	3	3	3	3	Yes	13	sports ground	18,000	3	1	-	29,700
Stanley St Reserve	Mullawirra	57 LIVINGSTONE ST GLENGOWRIE LTS 116 124 621	1	1	3	3	3	3		13	tennis with small p/ground poor amenity.	2,000	4	4	-	2,100
Elizabeth Ryan	Mullawirra	18 HERBERT ST PLYMPTON PARK LT 150	1	1	3	3	3	3		13	Fenced playground on small cnr block	600	4	4	820	-
Oliphant Avenue Reserve Small	Warracowie	LT 23 OLIPHANT AVE OAKLANDS PARK LT 23	1	1	3	3	3	3	Yes	13	Small house block reserve with p/ground	700	4	4	956	735
York Ave Res, (Clovelly Park CC)	Warriparinga	2-6 CAVAN TCE CLOVELLY PARK LT 364 D3654	1	1	3	3	3	3	Yes	13	Community centre, tennis centre, old p/ground, low amenity	900	4	4	1,230	945
Appleby Reserve	Mullawirra	LT 101 APPLEBY RD MORPHETTVILLE LTS 101 103 F11263	1	3	2	2	3	3		13	Linear Park, old playground, poor amenity	1,000	4	4	1,366	-
Audrey St Reserve	Woodlands	35-37 AUDREY ST ASCOT PARK PT RESERVE NO 3	1	1	3	3	3	3	Yes	13	new p/ground, high amenity	1,000	4	4	1,366	1,050
Central Ave Reserve 1	Coastal	LT 175 SECOND ST HALLETT COVE LT 175 F9842	1	2	2	3	3	3	Yes	13	old p/ground, med amenity	1,000	4	4	1,366	525
Clare Reserve	Southern Hills	18 CLARE AVE SHEIDOW PARK LT 356 D9842	1	1	3	3	3	3	Yes	13	old p/ground, low amenity	1,000	4	4	1,366	-
Elgata Rd	Southern Hills	24 ELGATA RD SHEIDOW PARK LT 746	1	1	3	3	3	3	Yes	13	new p/ground, no irrig, poor amenity	1,000	4	4	1,366	-
First Ave Reserve	Woodlands	10-12 FIRST AVE ASCOT PARK LT 52	1	1	3	3	3	3		13	med p/ground, no irrig, low amenity	1,000	4	4	1,366	-
Yapinga Street	Woodlands	LT 217 YAPINGA ST SOUTH PLYMPTON LT 217	1	1	3	3	3	3	Yes	13	Newly developed high amenity.	1,000	4	4	1,366	1,050
Harkin Avenue (MPNC) Penrith Reser	Warriparinga	LT 10 HARKIN AVE MITCHELL PARK LT 10	1	1	3	3	3	3		13	next to community centre reserve exrtends between houses. M	1,200	4	4	1,639	-
Louise Avenue	Warracowie	LT 31 LOUISE AVE WARRADALE LT 31	1	1	3	3	3	3		13	small recently developed reserve.	1,200	4	4	1,639	1,260
Yanyarrie Street Reserve	Woodlands	2-6 YANYARRIE AVE EDWARDSTOWN LTS 195 196 197	1	1	3	3	3	3		13	poor amenity local reserve	1,300	4	4	1,776	1,365
Dumbarton Avenue Reserve	Woodlands	29 DUMBARTON AVE EDWARDSTOWN LTS 76 100 D49921	1	1	3	3	3	3	Yes	13	new p/ground, high amenity	1,500	4	4	2,049	4,200
Sixth Ave Reserve	Woodlands	51 SIXTH AVE ASCOT PARK LT 227	1	1	3	3	3	3		13	next to community centre low amenity.	1,500	4	4	2,049	1,575
Weaver St Reserve	Woodlands	RESERVE CALSTOCK AVE EDWARDSTOWN	1	1	3	3	3	3	Yes	13	Tennis centre with playground.	1,500	4	4	2,049	1,575
Peterson Reserve	Warriparinga	LT 29 PETERSON AVE MITCHELL PARK LT 29	1	1	3	3	3	3	Yes	13	small reserve with p/ground	1,600	4	4	2,186	1,680
Luke Crt Reseve	Southern Hills	1 LUKE CT O'HALLORAN HILL LT 58	1	1	3	3	3	3	Yes	13	Undeveloped with p/ground	1,700	4	4	2,323	1,785
Tilley Crt Reserve	Warriparinga	RESERVE TILLEY CT MARION	1	1	3	3	3	3		13	High amenity local park	1,800	4	4	2,459	1,890
Aldridge Ave Reserve	Mullawirra	46-48 ALDRIDGE AVE PLYMPTON PARK PT LT 497	1	1	3	3	3	3	Yes	13	Poor amenity tennis crts in disrepair p/ground old	2,000	4	4	2,732	-
Alison Avenue Reserve	Warriparinga	LTS 56 173 ALISON AVE MARION	1	1	3	3	3	3	Yes	13	new p/ground good amenity	2,000	4	4	2,732	2,310
Breakout Creek Reserve YMCA Gleng	Mullawirra	RESERVE BUTLER CRES GLENGOWRIE	1	1	3	3	3	3	Yes	13	old drainage reserve, old p/ground, high amenity	2,000	4	4	2,732	12,180
Chatsworth Court Reserve	Coastal	14-22 AIRLIE MEWS HALLETT COVE LT 1078	1	1	3	3	3	3		13	new p/ground, high amenity	2,000	4	4	2,732	3,360
Christopher Grove Reserve	Southern Hills	Christopher Grove, O'Halloran Hill	1	1	3	3	3	3		13	old p/ground, high amenity	2,000	4	4	2,732	3,150

Reserve Name	Ward	Property Location	Count	Natural Amenity 1-3	Developed Amenity 1-3	Community Usage 1-3	Public value 1-5	Irrigated Turf Function 1-3	Functional system YES / NO	Total Score	Comments	IDST Desirable Irrigated Turf Area (m2)	TQVS Category for Irrigated Turf 1-4	Water Supply Bore - 1 ASR - 2 GAP - 3 Mains - 4	Water Cost \$	Turf Mtce Cost (\$)
e	Mullawirra	LT 165 SANDISON AVE PARK HOLME LT 165 D4764	1	1	3	3	3	3		13	Tennis centre / small p/ground, med amenity	2,000	4	4	2,732	2,100
Hawkesbury Reserve	Warriparinga	RES HAWKESBURY AVE STURT	1	1	3	3	3	3	Yes	13	old p/ground, low amenity	2,000	4	4	2,732	-
Koomooloo Crescent Reserve	Coastal	LT 260 KOOMOOLOO CRES HALLETT COVE LT 260	1	1	3	3	3	3	Yes	13	Low amenity recently developed	2,000	4	4	2,732	1,523
Marion Com Centre (Hamilton House)	Warracowie	175 OAKLANDS RD WARRADALE LT 10	1	1	3	3	3	3		13	Community Centre Low amenity	2,000	4	4	2,732	1,785
McKay Street Reserve	Warracowie	14A QUINTUS TCE DOVER GARDENS LT 660	1	1	3	3	3	3	Yes	13	newly developed reserve	2,000	4	4	2,732	2,625
Nimboya Road Reserve	Coastal	2-6 NIMBOYA RD MARINO LTS 2 3	1	1	3	3	3	3	Yes	13	Newly developed playground	2,000	4	4	2,732	3,150
Oakvale Way	Coastal	1 OAKVALE WAY HALLETT COVE LT 609	1	1	3	3	3	3		13	pground with fence / poor amenity.	2,000	4	4	2,732	2,100
Slade Cres Linear Park Res.	Coastal	ROAD RESERVE SLADE CRES HALLETT COVE	1	3	2	3	2	3		13	Linear park high amenity, old p/ground	2,000	4	4	2,732	2,100
Travers Reserve (Myer Reserve)	Warriparinga	45 MYER RD STURT LT 48	1	2	2	3	3	3		13	Small p/ground low amenity	2,000	4	4	2,732	2,100
Westall Way Reserve	Southern Hills	2A WESTALL WAY SHEIDOW PARK LT 362	1	1	3	3	3	3		13	Poor amenity local park	2,000	4	4	2,732	2,100
Willoughby Avenue Reserve	Mullawirra	LT 21 FISK AVE GLENGOWRIE LT 21	1	1	3	3	3	3	Yes	13	newly developed p/ground and irrigation.	2,000	4	4	2,732	2,100
Ramsay Reserve	Warracowie	LT 867 SYME AVE SEACOMBE GARDENS LT 867	1	1	3	3	3	3	Yes	13	New p/ground plus junior soccer used by school.	3,500	4	4	4,782	3,675
Hessing Reserve (Trott Park CC)	Southern Hills	LTS 2048 2049 ETC HESSING CRES TROTT PARK	1	2	2	3	3	3		13	Old p/ground, Large open area around community centre, pony	5,000	4	4	6,831	1,575
Shamrock Road	Coastal	LT 518 SHAMROCK RD HALLETT COVE LT 518	1	1	3	3	3	3		13	Large tennis complex small p/ground low amenity	5,000	4	4	6,831	5,250
Southbank Reserve	Southern Hills	LT 901 SOUTHBANK BLVD SHEIDOW PARK LT 901	1	1	3	3	3	3	Yes	13	Hihg amenity developer reserve.	5,000	4	4	6,831	5,250
Scarborough Terrace Reserve	Warracowie	LT 26 SCARBOROUGH TCE DOVER GARDENS LT 26	1	1	3	3	3	3	Yes	13	Old shool site / high amenity park / non competitive cricket gro	10,000	4	4	13,662	9,975
Glandore Community Centre & Child	Woodlands	25 NALDERA ST GLANDORE SEC 623	1	1	3	3	3	3	Yes	13	Community Centre	11,000	4	4	15,028	11,550
Capella Reserve 1	Coastal	LTS 498 802 803 806 OPALA CT HALLETT COVE	1	1	3	3	3	3	Yes	13	sports ground	16,000	3	4	29,808	26,400
Resolute Crescent	Coastal	9 RESOLUTE CRES HALLETT COVE LT 553	1	1	2	3	3	3		12	small reserve with p/ground poor amenity	700	4	4	956	735
Chestnut Ct Reserve	Warriparinga	7A CHESTNUT CT CLOVELLY PARK LT 31	1	1	2	3	3	3		12	old p/ground, poor amenity	1,000	4	4	1,366	1,050
Wistow Crescent	Southern Hills	7 WISTOW CRES TROTT PARK LT 109	1	1	2	3	3	3		12	Poor amenity local park	1,300	4	4	1,776	1,365
Alpine Reserve	Southern Hills	LTS 164 165 ALPINE RD SEACOMBE HEIGHTS	1	2	2	2	3	3	Yes	12	drainage reserve, old playground, poor amenity	2,000	4	4	2,732	2,100
Branksome Tce Reserve	Warracowie	19A DALKEITH AVE DOVER GARDENS LT 506	1	1	2	3	3	3	Yes	12	old p/ground, poor amenity	2,000	4	4	2,732	2,100
Kenton Ave Reserve	Warracowie	PT LT 107 KENTON AVE OAKLANDS PARK	1	2	2	2	3	3	Yes	12	undeveloped with p/ground part of sturt linear park	2,000	4	4	2,732	2,100
Manoora Drive Reserve	Coastal	LT 198 KARATTA CT HALLETT COVE LT 198	1	1	2	3	3	3	Yes	12	New playground / not irrigated / poor amenity	2,000	4	4	2,732	2,100
Mema Crt Reserve	Coastal	6 MEMA CT HALLETT COVE LT 756	1	1	3	3	2	3		12	Low amenity developed reserve	2,000	4	4	2,732	2,100
Mitchell St Reseve	Southern Hills	LT B R5092 DAVENPORT TCE SEAVIEW DOWNS	1	1	2	3	3	3		12	Low amenity reserve with old p/ground	2,000	4	4	2,732	2,100
Strutt Crescent	Southern Hills	LT 1016 STRUTT CT TROTT PARK LT 1016	1	1	2	3	3	3		12	small p/ground low amenity	2,000	4	4	2,732	2,100
Waratah Square Reserve	Warracowie	LT 873 WARATAH SQ SEACOMBE GARDENS LT 873	1	1	2	3	3	3		12	good amenity would be improved with irrigation.	2,000	4	4	2,732	2,100
Balconies (Peregrine Res)	Southern Hills	22-28 JAMES ST DARLINGTON LT 200 D66342	1	3	2	2	3	2	Yes	12	Developer reserve with shades seating and good vista. Irrigated	5,000	4	4	6,831	5,250
Reserve St Reserve	Southern Hills	LT 861 ADAMS RD TROTT PARK LT 861	1	1	3	2	3	3	Yes	12	refer Reserve St Reserve 3	5,000	4	4	6,831	5,250
Roy Jander - Seaview Downs Reserve	Southern Hills	LT 502 EYRE ST SEAVIEW DOWNS LTS 269 502	1	2	2	2	3	3	Yes	12	Large reserve with new developed p/ground / poor amenity.	5,000	4	4	6,831	5,250
Rajah St Reserve	Warracowie	LT 145 RAJAH ST OAKLANDS PARK LT 145	1	1	2	2	3	3	Yes	11	poor amenity with p/ground and tennis crts in disrepair.	2,000	4	2	-	2,100
Spinnaker Crt	Southern Hills	38 SPINNAKER CCT SHEIDOW PARK LT 89	1	1	2	2	3	3		11	small p/ground low amenity	2,000	4	4	-	2,100
Tarnham Road	Southern Hills	LT 150 TARNHAM RD SEACOMBE HEIGHTS LT 150	1	1	3	3	2	2		11	tennis centre No landscape	500	4	4	683	525
French Court Reserve	Southern Hills	French Cres Trott Park	1	1	2	2	3	3		11	old p/ground , low amenity	1,000	4	4	1,366	1,050
Chittleborough Reserve No 2	Mullawirra	LT 151 SANDERSON TCE MORPHETTville LT 151 D54844	1	1	2	2	4	2	Yes	11	Developer site / Limited function	1,300	4	4	1,776	1,365
Cohen Crt	Warriparinga	335 COHEN CT CLOVELLY PARK LT 43	1	1	2	2	3	3	Yes	11	old p/ground, low amenity	2,000	4	4	2,732	2,100
Columbia Cres Reserve	Coastal	LT 545 COLUMBIA CRES HALLETT COVE LT 545	1	1	2	2	3	3		11	old p/ground, low amenity	2,000	4	4	2,732	2,100
Lapwing Street	Coastal	LT 524 LAPWING ST HALLETT COVE LT 524	1	1	2	2	3	3		11	Undeveloped with p/ground	2,000	4	4	2,732	2,100
Parsons Gr Reserve 1	Mullawirra	2 SUTHERLAND ST PARK HOLME PT LT 164	1	1	2	2	3	3	Yes	11	Undveloped with p/ground near to swim centre.	2,000	4	4	2,732	2,100
Sandy Glass Reserve	Southern Hills	LT 622 GREAT EASTERN AVE SHEIDOW PARK LT 622	1	1	2	2	3	3	Yes	11	Small p/ground replaced / poor amenity	2,000	4	4	2,732	2,100
Sturt Rd - Council Chambers	Warriparinga	245 STURT RD STURT LT 531	1	1	3	3	1	3	Yes	11	Lawn and gardens around Council Chambers	2,000	4	4	2,732	2,100
Tyson Avenue	Southern Hills	LT 850 TYSON AVE TROTT PARK LT 850	1	1	2	2	3	3		11	Poor amenity / small p/ground	2,000	4	4	2,732	2,100
Peppertree Grove Reserve	Warracowie	LT 36 JACARANDA GR OAKLANDS PARK LT 36	1	1	2	2	4	2	Yes	11	Developer reserve irrigated due to community pressure.	3,000	4	4	4,099	3,150
Chittleborough Reserve No 1	Mullawirra	LT 152 CHITTLEBOROUGH CCT MORPHETTville RES D53174	1	1	2	2	4	2	Yes	11	Developer site / Limited function	4,000	4	4	5,465	4,200
Nannigal Drive	Coastal	LTS 41 781 CAPELLA DR HALLETT COVE	1	1	2	2	3	3		11	Low amenity reserve with tennis and old p/ground	5,000	4	4	6,831	5,250
Ranger Street	Coastal	5 RANGER ST HALLETT COVE LT 535	1	1	2	2	3	2		10	small reserve poor amenity.	750	4	4	1,025	788
Anton St Reserve	Warracowie	PT LT 478 ANTON ST MARION	1	2	2	2	2	2		10	Traffic Island	1,000	4	4	1,366	1,050
Clifftop Reserve 2	Coastal	LT 156 KURNABINNA TCE HALLETT COVE LT 156 D2387	1	1	3	1	3	2		10	Low ammenity irrigated due to community pressure	1,000	4	4	1,366	1,050
Fairhill Street	Coastal	36 NALIMBA ST HALLETT COVE LT 621	1	1	2	2	3	2		10	old p/ground can't find only basketball pad. Low amenity needs	1,000	4	4	1,366	1,050
Kensington St Reserve	Warriparinga	39-53 KENSINGTON ST CLOVELLY PARK LT 99	1	2	2	1	3	2	Yes	10	Drainage reserve irrigated due to community pressure	2,000	4	4	2,732	2,100
Marion Leisure Centre & Rosedale Re	Mullawirra	Rosedale Ave maorphettville	1	1	3	2	2	2		10		2,000	4	4		2,100
Bristol St Reserve	Warracowie	LT 12 BRISTOL ST DOVER GARDENS LT 12	1	2	2	2	1	2		9	streetscape	-	4	4	-	-
Depot (Marion Rd)	Warriparinga	RES MARION RD MITCHELL PARK	1	1	3	2	1	2		9				4	-	-
Greenways Park	Woodlands	789A MARION RD ASCOT PARK SEC 689 LT 41	1	1	3	2	1	2	Yes	9	Next to railway line cnr Marion & Oaklands	1,000	4	4	1,366	1,050
Klippel Avenue	Southern Hills	LT 863 KLIPPEL AVE TROTT PARK LT 863	1	1	2	2	1	3		9	Undeveloped with p/ground	2,000	4	4	2,732	2,100
Bombay St Reserve	Warracowie	SEC 1569 BOMBAY ST OAKLANDS PARK	1	3	1	1	2	2		9	linear Park.	5,000	4	4	6,831	5,250
Tartanendi Reserve	Warriparinga	9 ABBEY RD MITCHELL PARK LT 82	1	1	2	2	1	2	Yes	8	High amenity linked to Trowbridge Reserve	1,000	4	4	1,366	1,050
Hume Street	Southern Hills	RESERVE HUME ST SEAVIEW DOWNS	1	2	1	1	3	1	Yes	8	Traffic Island	2,000	4	4	2,732	2,100
Kent Avenue	Warracowie	LT 869 KENT AVE SEACOMBE GARDENS LT 869	1	1	2	1	3	1	Yes	8	traffic Island with gazebo	2,000	4	4	2,732	2,100
Quick Reserve inc Egan Cres Res.	Warriparinga	LT 200 QUICK RD MITCHELL PARK LT 200 F218562	1	2	1	2	1	2		8	Undeveloped but medium natural amenity with many large trees	3,000	4	4	4,099	3,150
Diagonal Rd Verge	Warracowie	LT 3 DIAGONAL RD OAKLANDS PARK LT 3 D66400	1	1	3	1	1	1		7	Verge			4	-	-
Esplanade Marino	Coastal	SUPPLY OPPOSITE LT 8 SHAFTESBURY TCE MARINO	1	3	1	1	1	1		7	Coastal Reserve		4	4	-	-
Esplanade Reserve	Coastal	30 THE ESPLANADE HALLETT COVE LT 61	1	3	1	1	1	1		7	Small rest stop on esplanade walway		4	4	-	-
Islington Drive Verge	Southern Hills	19-31 ISLINGTON DR SHEIDOW PARK LT 400 D72140	1	1	3	1	1	1		7	Verge			4	-	-
Marino Coastal Res 1	Coastal	71 THE COVE RD MARINO LT 33	1	3	1	1	1	1		7	Coastla Reserve			4	-	-
Marion Shopping Centre Verge ???	Warracowie	287 DIAGONAL RD OAKLANDS PARK LT 3 D59367	1	1	3	1	1	1		7				4	-	-
Market St Entry Statement	Warriparinga	CNR NIXON & MARKET ST MARION	1	1	3	1	1	1		7	Streetscape entry statement		4	4	-	-
Morphett Road (shopping centre)	Mullawirra	PT 150 SHOP CENTRE MORPHETT RD MORPHETTville	1	1	3	1	1	1		7	refer kellett reserve		4	4	-	-
Newy Swim centre	Warracowie	LT 220 MILHAM ST OAKLANDS PARK LT 220 D56981	1	1	3	1	1	1	Yes	7				4	-	-
Oliphant Ave Reserve	Warriparinga	53 OLIPHANT AVE MARION PCE 1	1	3	1	1	1	1		7	Dryland adjoins sturt linear park, Historic village site heriyage almond grove		4	4	-	-
Zwerner Drive	Coastal	LTS 200 531 ZWERNER DR HALLETT COVE	1	3	1	1	1	1		7	drainage reserve.		4	4	-	-
Vista Reserve	Southern Hills	LT 220 MORPHETT RD SEACOMBE HEIGHTS LT 220 D4762	1	3	1	1	1	1	Yes	7	Poor amenity park with good views	5,000	4	4	6,831	-
Berrima Rd Median 2	Southern Hills	PT LT 514 MEDN STRIP BERRIMA RD SHEIDOW PARK	1	1	1	1	2	1		6	streetscape		4	4	-	-
Castle Place Median	Woodlands	RES CASTLE PL SOUTH PLYMPTON	1	2	1	1	1	1		6	Traffic Island		4	4	-	-
Clifftop Reserve 1	Coastal	PT LT 8 KURNABINNA TCE HALLETT COVE	1	2	1	1	1	1		6	see clifftp reserve		4	4	-	-
Denham Reserve	Mullawirra	LT 216 DENHAM AVE MORPHETTville LT 216	1	2	1	1	1	1		6	unedvelope opposite shops	-	4	4	-	-

Reserve Name	Ward	Property Location	Count	Natural Amenity 1-3	Developed Amenity 1-3	Community Usage 1-3	Public value 1-5	Irrigated Turf Function 1-3	Functional system YES / NO	Total Score	Comments	IDST Desirable Irrigated Turf Area (m2)	TQVS Category for Irrigated Turf 1-4	Water Supply Bore - 1 ASR - 2 GAP - 3 Mains - 4	Water Cost \$	Turf Mtce Cost (\$)
Diagonal Rd (opp Council Office)	Warracowie	9 DIAGONAL RD SEACOMBE GARDENS SEC 1565	1	1	2	1	1	1		6	Cnr of Diagonal Sturt opp council offices			4	-	-
Doulton Dr	Southern Hills	137 LANDER RD TROTT PARK LT 108	1	2	1	1	1	1		6	Undeveloped adj to expressway linear park	-	4	4	-	-
Elura Ave	Southern Hills	8A ELURA AVE SHEIDOW PARK RESERVE B	1	2	1	1	1	1		6	Undeveloped low amenity in residetial area	-	4	4	-	-
Grace Rd	Southern Hills	LT 41 GRACE RD DARLINGTON LT 41	1	2	1	1	1	1		6	Local park with pergola no p/ground, low amenity		4	4	-	-
Gretel Cerscent	Coastal	LT 514 GRETLE CRES HALLETT COVE LTS 514 515 516	1	1	2	1	1	1		6	Old p/ground not listed on play space strategy, tennis centre, low amenity		4	4	-	-
Inverell Avenue	Warriparinga	RESERVE INVERELL AVE STURT	1	2	1	1	1	1		6	traffic island		4	4	-	-
Jervois Terrace	Coastal	LT 100 JERVOIS TCE MARINO LT 100 D53225	1	2	1	1	1	1		6	Adjoins undeveloped reserve		4	4	-	-
Marion Road Seniors Hall	Mullawirra	638 MARION RD PARK HOLME LT 166	1	1	2	1	1	1		6	Seniors hall		4	4	-	-
McConnell Avenue	Coastal	LT 188 MCCONNELL AVE MARINO LT 188 D2909	1	1	2	1	1	1	Yes	6	Undeveloped reserve with tennis crts		4	4	-	-
Oakleigh Rd reserve	Warriparinga	LT 172 OAKLEIGH RD MARION LT 172	1	2	1	1	1	1		6	Undeveloped reserve low amenity.		4	4	-	-
The Cove Rd Median strip 1	Coastal	MEDIAN STRIP THE COVE RD HALLETT COVE	1	2	1	1	1	1		6	Undeveloped		4	4	-	-
Thorne Crescent	Warriparinga	LT 252 THORNE CRES MITCHELL PARK LT 252	1	2	1	1	1	1		6	Traffic island		4	4	-	-
Tonsley Hall Reserve	Warriparinga	30-48 BRADLEY GR MITCHELL PARK LT 32	1	2	1	1	1	1		6	Drainage Reserve / Hall Removed / poor amenity		4	4	-	4,200
Breakout Creek Reserve Sth	Mullawirra	SEC 1502 H105500 COPPIN ST GLENGOWRIE	1	2	1	1	1	1	Yes	6	refer Breakout Creek Reserve	2,000	4	4	2,732	-
Albatross walk 1	Coastal	LT 276 PETREL CL HALLETT COVE LT 276	1	1	1	1	1	1		5	Coastal Reserve	-		4	-	-
Albatross walk 2	Coastal	LT 270 ALBATROSS WALK HALLETT COVE LTS 180 270 479 ETC	1	1	1	1	1	1		5	Coastal Reserve			4	-	-
Alia Dr Reserve	Southern Hills	LT ISLAND ALIA DR SHEIDOW PARK	1	1	1	1	1	1	No	5	Undeveloped drainage reserve	-	4	4	-	-
Alawoona Reserve 2	Warriparinga	86B ALAWOONA AVE MITCHELL PARK LT 10	1	1	1	1	1	1		5	Undeveloped reserve near old mitsubishi plant	-	4	4	-	-
Arthur St Reserve	Mullawirra	RESERVE ARTHUR ST PLYMPTON PARK	1	1	1	1	1	1		5	Roundabout	-	4	4	-	-
Bahloo Ave Traffic Island 1	Warriparinga	LT 88 BAHLOO AVE MITCHELL PARK LT 88 D54860 ROAD	1	1	1	1	1	1		5	Traffic island			4	-	-
Bahloo Ave Traffic Island 2	Warriparinga	RESERVE BAHLOO AVE MITCHELL PARK	1	1	1	1	1	1		5	Traffic island			4	-	-
Bandon Tce Reserve (Holder Parade)	Coastal	PT LT 82 HOLDER PDE MARINO	1	1	1	1	1	1	No	5	No reserve, Near Bandon Tce reserve		4	4	-	-
Berrima Rd Median 1	Southern Hills	LT 541 BERRIMA RD SHEIDOW PARK LT 541 D 53348	1	1	1	1	1	1		5	streetscape		4	4	-	-
Burnley Grove verge	Warriparinga	NATURE STRIP BURNLEY GR MITCHELL PARK	1	1	1	1	1	1		5	Verge			4	-	-
Byron Ave (see Cohen Res.)	Warriparinga	36 BYRON AVE CLOVELLY PARK LT 100 D55655	1	1	1	1	1	1		5	refer Cohen res	-	4	4	-	-
Central Ave Reserve 2	Coastal	LT 172 CENTRAL AVE HALLETT COVE LT 172 D2387	1	1	1	1	1	1		5				4	-	-
Clacton Rd Traffic Island	Warracowie	LT 20 CLACTON RD DOVER GARDENS LT 20	1	1	1	1	1	1		5	Traffic Island			4	-	-
Crew st median	Warracowie	ROAD RESERVE CREW ST OAKLANDS PARK	1	1	1	1	1	1		5				4	-	-
Crown St Reserve	Warracowie	LTS 11 12 CROWN ST DOVER GARDENS	1	1	1	1	1	1		5	undeveloped, poor amenity in residential area.	-	4	4	-	-
Davenport Tce Median 1	Southern Hills	RD PLANTATION DAVENPORT TCE SEAVIEW DOWNS	1	1	1	1	1	1		5	median strips		4	4	-	-
Davenport Tce Median 2	Southern Hills	MEDIAN STRIP DAVENPORT TCE SEAVIEW DOWNS	1	1	1	1	1	1		5	median strips		4	4	-	-
Elizabeth Cres Reserve??	Southern Hills	1-21 ELIZABETH CRES HALLETT COVE LT 512 D79836	1	1	1	1	1	1		5	Undeveloped reserve		4	4	-	-
Freebairn Drive	Coastal	477 RESERVE FREEBAIRN DR HALLETT COVE	1	1	1	1	1	1		5	Opp cnr of Freebairn and Sigma rd adjacent to rail corridor. Check.		4	4	-	-
Heyesen Drive	Southern Hills	31 HEYSEN DR SHEIDOW PARK LT 612	1	1	1	1	1	1		5	Walkway		4	4	-	-
Kappler Court Verge	Mullawirra	LT 22 KAPPLER CT GLENGOWRIE LT 22	1	1	1	1	1	1		5	No reserve maybe verge.		4	4	-	-
Laffer Drive	Warriparinga	9 LAFFER RD BEDFORD PARK LT 152	1	1	1	1	1	1		5	see Warriparinga Reserve		4	4	-	-
Laffer Drive Verges	Warriparinga	PT RES LAFFER DR BEDFORD PARK	1	1	1	1	1	1		5	verges along Laffer drive.		4	4	-	-
Lucretia Way	Coastal	LTS 112 114 156 ETC THE COVE RD HALLETT COVE	1	1	1	1	1	1		5	Low amenity undeveloped reserve		4	4	-	-
Maxwell Terrace	Mullawirra	GARDEN VERGE MAXWELL TCE GLENGOWRIE	1	1	1	1	1	1		5	see breakout creek		4	4	-	-
McFarlane Ave Traffic island 1	Warriparinga	RESERVE MCFARLANE AVE MITCHELL PARK	1	1	1	1	1	1		5	Traffic island			4	-	-
McFarlane Ave Traffic Island 1	Warriparinga	LT 86 MCFARLANE AVE MITCHELL PARK LT 86 D54860 ROAD	1	1	1	1	1	1		5	Traffic island			4	-	-
Miners Court	Southern Hills	29-31 SOUTHBANK BLVD SHEIDOW PARK LT 936 D61464	1	1	1	1	1	1		5	Low amenity undeveloped reserve		4	4	-	-
Mitchell Park Hall	Warriparinga	1 CUMBRIA CT MITCHELL PARK LT 102	1	1	1	1	1	1		5	refer Harkin Reserve		4	4	-	-
Mitchell Park Verge	Warriparinga	RESERVE BRADLEY GR MITCHELL PARK	1	1	1	1	1	1		5	refer Mitchell Park Reserve		4	4	-	-
Montague Reserve	Southern Hills	LT 814 MONTAGUE DR SHEIDOW PARK LT 814	1	1	1	1	1	1		5	Low amenity undeveloped reserve. Has irrigation system not used.		4	4	-	-
Na Botto Reserve	Mullawirra	LTS 51 52 D52845 CLAINES AVE MORPHETTVILLE	1	1	1	1	1	1		5	Undeveloped adjacent sturt creek low amenity.		4	4	-	-
Newland Ave Reserve	Coastal	RESERVE NEWLAND AVE MARINO	1	1	1	1	1	1		5	walkway to train station garded beds in poor condition.		4	4	-	-
Nicholas Road	Warriparinga	1-3 NICHOLAS RD MARION LT 2 D63468	1	1	1	1	1	1		5	Low amenity undeveloped reserve next to train line		4	4	-	-
Oceana Reserve 1	Coastal	LT 902 CLUBHOUSE RD SEACLIFF PARK LTS 902 904-905	1	1	1	1	1	1		5	streetscape Cnr Clubhouse dr & Mariner ave		4	4	-	-
Oceana Reserve 2	Coastal	29 CLUBHOUSE RD SEACLIFF PARK LT 10	1	1	1	1	1	1		5	streetscape Cnr Clubhouse dr & Mariner ave		4	4	-	-
Parade Reserve (Old Driver Training C	Warracowie	2 THE PARADE OAKLANDS PARK LT 2 D55941	1	1	1	1	1	1		5	Old driver training centre		4	4	-	-
Parkmore Ave Verge	Warriparinga	CRN PARKMORE STURT CI BOX	1	1	1	1	1	1		5	Verge / streetscape ????			4	-	-
Parsons Street Traffic Island	Warracowie	PT LT 119 PARSONS ST OAKLANDS PARK	1	1	1	1	1	1		5	refer Kenton reserve		4	4	-	-
Patpa Dr Reserve	Southern Hills	50 PATPA DR SHEIDOW PARK PCE 2 F148236	1	1	1	1	1	1		5	Undeveloped			4	-	-
Perry Barr Farm	Coastal	36 QUAILO AVE HALLETT COVE LT 125	1	1	1	1	1	1		5	Undeveloped with buildings need to check usage.		4	4	-	-
Phyllis Court 1	Southern Hills	METER LEMON RD TROTT PARK	1	1	1	1	1	1		5			4	4	-	-
Phyllis Court 2	Southern Hills	LT 635 PHYLLIS CT TROTT PARK LT 635	1	1	1	1	1	1		5	Undeveloped with gardens beds developer reserve.		4	4	-	-
Pryor Loop	Southern Hills	LT 588 PRYOR LOOP SHEIDOW PARK LT 588	1	1	1	1	1	1		5	Traffic Island		4	4	-	-
Qualio Avenue 2	Coastal	LTS 520 526 LT 2 QUAILO AVE HALLETT COVE	1	1	1	1	1	1		5	refer Quailo Ave 1		4	4	-	-
Radstock Street	Mullawirra	GARDEN RESERVE RADSTOCK ST MORPHETTVILLE	1	1	1	1	1	1		5	Traffic Island		4	4	-	-
Raglan Avenue	Woodlands	89 RAGLAN AVE EDWARDSTOWN LT 30	1	1	1	1	1	1		5	refer Edwardstown Oval		4	4	-	-
Ramrod Reserve	Coastal	3 RAMROD AVE HALLETT COVE LT 146	1	1	1	1	1	1		5	Median cnr ramrod and Lonsdale rd		4	4	-	-
Robertson Place Reserve	Coastal	LT 100 SHAFTESBURY TCE MARINO LT 100	1	1	1	1	1	1		5	poor amenity		4	4	-	-
Shakes Crescent	Coastal	SUPPLY FOR RES SHAKES CRES HALLETT COVE	1	1	1	1	1	1		5	mediun walkway with garden beds.		4	4	-	-
Stanton St	Woodlands	RESERVE STANTON ST EDWARDSTOWN	1	1	1	1	1	1		5	Traffic Island		4	4	-	-
Stradbroke Avenue Verge 1	Mullawirra	34 STRADBROKE AVE PLYMPTON PARK RESERVE	1	1	1	1	1	1		5	traffic Island		4	4	-	-
Stradbroke Avenue Verge 2	Mullawirra	RESERVE STRADBROKE RD PLYMPTON PARK	1	1	1	1	1	1		5	traffic Island			4	-	-
Sturt Rd Median	Warriparinga	RES STURT RD MITCHELL PARK	1	1	1	1	1	1		5	Streetscape / median ?????		4	4	-	-
Sturt Road Verge	Warriparinga	FOOTPATH STURT RD MITCHELL PARK	1	1	1	1	1	1		5	refer Council Chambers		4	4	-	-
Tait Avenue	Warriparinga	SEC 1508 TAIT AVE MARION	1	1	1	1	1	1		5	refer Oaklands Estate		4	4	-	-
Teesdale Cr Reserve	Mullawirra	LT 25 TEESDALE CRES PLYMPTON PARK LT 25	1	1	1	1	1	1		5	Traffic Island		4	4	-	-
The Cove Rd Median strip 2	Coastal	MEDIAN STRIP THE COVE RD HALLETT COVE	1	1	1	1	1	1		5	Median		4	4	-	-
Trowbridge Ave - Traffic Island	Warriparinga	ROAD RESERVE TROWBRIDGE AVE MITCHELL PARK	1	1	1	1	1	1		5	Traffic Island			4	-	-
Wallira Street	Woodlands	LT 216 WALLIRA ST SOUTH PLYMPTON LT 216	1	1	1	1	1	1		5	Traffic Island		4	4	-	-
Western Avenue - Pool manager resi	Warracowie	1 WESTERN AVE PARK HOLME PT LT 120	1	1	1	1	1	1		5	Refer Marion Swim Centre		4	4	-	-
Wyndham St Reserve (Warradale Par	Warracowie	PT LT 334 WYNDHAM ST WARRADALE PT LT 334	1	1	1	1	1	1		5				4	-	-
Young St Reserve 2	Southern Hills	LT 513 HUGHES CT TROTT PARK LT 513	1	1	1	1	1	1		5	Undeveloped reserve		4	4	-	-
Breakout Creek Reserve Central	Mullawirra	SEC 1501 CLIFF ST GLENGOWRIE	1	1	1	1	1	1	Yes	5	refer Breakout Creek Reserve	1,000	4	4	1,366	1,050

Reserve Name	Ward	Property Location	Count	Natural Amenity 1-3	Developed Amenity 1-3	Community Usage 1-3	Public value 1-5	Irrigated Turf Function 1-3	Functional system YES / NO	Total Score	Comments	IDST Desirable Irrigated Turf Area (m2)	TQVS Category for Irrigated Turf 1-4	Water Supply Bore - 1 ASR - 2 GAP - 3 Mains - 4	Water Cost \$	Turf Mtce Cost (\$)
Eyre / Fowler St	Southern Hills	STREET RESERVE FOWLER ST SEAVIEW DOWNS	1	1	1	1	1	1	Yes	5	Streetscape	1,000	4	4	1,366	-
Maesbury Circuit Verge	Warriparinga	LT 51 MAESBURY CCT STURT LT 51 D59290	1	1	1	1	1	1	Yes	5	No reserve maybe part of development	1,000	4	4	1,366	1,050
Terra Ave	Warriparinga	RESERVE TERRA AVE MITCHELL PARK	1	1	1	1	1	1	Yes	5	Undeveloped small block	1,000	4	4	1,366	1,050
Vinall Street	Warracowie	RESERVE VINALL ST DOVER GARDENS	1	1	1	1	1	1	Yes	5	Traffic Island	1,000	4	4	1,366	1,050
Burnley Grove Reserve	Warriparinga	RESERVE BURNLEY GR MITCHELL PARK	1	1	1	1	1	1		5	Can't find, near Trowbridge / Taroendi	2,000	4	4	2,732	2,100
Alawoona Reserve 1	Warriparinga	LT 119 BRADLEY GR MITCHELL PARK LT 119	1	1	1	1	1	1		5	Undeveloped reserve near old mitsibishi plant	5,000	4	4	6,831	5,250
City of Marion Depot (Marion Rd)	Warriparinga	935 MARION RD MITCHELL PARK LT 100	1	1	1	1	1	1	Yes	5	Council Depot	5,000	4	4	6,831	5,250
Holdfast Close reserve / Berrima Rd	Southern Hills	LT 500 BERRIMA RD SHEIDOW PARK LT 500	1	1	1	1	1	1	Yes	5	developer reserve with pergola and gardens beds. Low amenity	5,000	4	4	6,831	1,050
Beeches Res	Coastal	LT 629 BEECHES RD HALLETT COVE LT 629	1	1	1	1	1	1	Yes	5	Undeveloped reserve in residential area / poor amenity.	7,000	4	4	9,563	7,350
Penrith Crt Reserve	Warriparinga		1	1	1	1	1	1		5			4	4		-
South Rd Hallett Bridge	Southern Hills	LT 84 MORPHETT RD O'HALLORAN HILL LT 84	1	1	1	1	1			4	refer O'Halloran Hill Rec Park		4	4	-	-
Capella Reserve Toilets	Coastal	LT 805 CAPELLA DR HALLETT COVE LTS 805 807	1	0	0	0	0	0		0			4	4	-	-
Council Building	Woodlands	5 ST LAWRENCE AVE EDWARDSTOWN LTS 5 6	1							0				4	-	-
Council Building	Mullawirra	2A DUNCAN AVE PARK HOLME LT 11	1							0				4	-	-
Council building	Woodlands	48 DUMBARTON AVE EDWARDSTOWN PT LT 77	1							0				4	-	-
Council Building	Mullawirra	630 MARION RD PARK HOLME PT LT 162	1							0				4	-	-
Council Building	Southern Hills	LT 633 BOVARD CT TROTT PARK LT 633	1							0				4	-	-
Council Building	Woodlands	1 ALBERT ST ASCOT PARK LT 506	1							0				4	-	-
Council Building	Coastal	DRINKING FOUNTAIN MARINE PDE MARINO	1							0				4	-	-
Council Building	Woodlands	1 ABERFELDY AVE EDWARDSTOWN LT 42	1							0				4	-	-
Council Building	Coastal	44 NEWLAND AVE MARINO LTS 20 21	1							0				4	-	-
Council Building	Woodlands	17 MARGARET ST GLANDORE PT LT 330	1							0				4	-	-
Cowra Cres Median 2	Mullawirra	LT 509 COWRA CRES PARK HOLME LT 509	1							0	traffic island		4	4	-	-
Glandore Oval building supply	Woodlands	17 MARGARET ST GLANDORE PT LT 330	1							0				4	-	-
Glandore Oval Tennis Club Rooms	Woodlands	716-766 SOUTH RD GLANDORE LT 328 326 324 ETC	1							0			4	4	-	-
Hallet Cove SLSC & Café	Coastal	1A HERON WAY HALLETT COVE PT LT 224	1	0	0	0	0	0		0	building		4	4	-	-
Kellett Oval Club Rooms	Mullawirra	LT 61 DENHAM AVE MORPHETTVILLE LT 61	1	0	0	0	0	0		0	Sports Club rooms		4	4	-	-
Sub- Totals	-		254	326	471	467	519	481		2,264	-	627,750			627,937	801,358

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: Mark Gibson, Team Leader Land & Property
Manager: Carol Hampton, Manager City Property
General Manager: Abby Dickson, General Manager City Development
Subject: Woodforde Reserve Tennis Courts
Report Reference: GC260416R08

REPORT OBJECTIVES

This report provides a status update in relation to the tennis courts and club house located at Woodforde reserve and to present to Council an offer from the South Holme Park Tennis Club to licence the facility.

EXECUTIVE SUMMARY

The tennis courts and club room at Woodforde Reserve are currently vacant, and are open to the community as a result of the South Park Holme Tennis Club (the Club) being given notice to vacate the premises in December 2015 and Morphettsville Tennis Club's decision to no longer use the facilities as from March 2016.

Administration has been in discussions with the Club regarding a number of items including, the short/long term use of the facility, consideration of the debt to Council and maintenance items. The Club has submitted an offer to licence the facility from Council. The Club's offer does not include full or partial payment of the debt that Council waived in 2015 after a notice to vacate the premises had been served.

Council is currently reviewing its tennis and netball courts to improve the quality and management of tennis and netball facilities within the City, and therefore it may not be prudent to enter into a licence agreement at this stage.

Council needs to consider if they are willing to grant a lease to the South Park Holme Tennis Club having taken into consideration the past situation, recent negotiations and strategic direction of tennis and netball facilities within the City.

RECOMMENDATIONS (3)

DUE DATES

That Council:

- 1. Authorise staff to enter into a licence agreement with the South Park Holme Tennis Club for the use of the facility known as Woodforde Reserve and for the licence for 5 years that is in line with Council's Leasing and Licensing of Council Owned Facilities Policy.**

26 April 2016

OR

- | | |
|---|----------------------|
| 2. Authorise Administration to decline the Offer from South Park Holme Tennis Club and consider short term uses of the site until the outcome of the Tennis and Netball review are determined. | 26 April 2016 |
| 3. Enter into short term hire agreements with potential users of this facility as an interim arrangement. | 26 April 2016 |

BACKGROUND

Since 2001 the South Park Holme Tennis Club (the Club) had licenced the club rooms and tennis courts at Woodforde Reserve from Council. Prior to this time, the Club had occupied the facility since 1957. Throughout their occupation of the facility, the Club have contributed to capital improvement works, including resurfacing the playing surfaces and installing light towers in 2001. There is also a link between the Club and the Woodforde family. Former tennis player Mark Woodforde is a former member of the Club and father Ray Woodforde is a past president.

The Club's licence agreement expired in June 2011, and between June 2011 and December 2015 the Club continued to use the facility on a monthly tenancy. Administration had met and corresponded with the Club to agree a new licence agreement over a number of years, however an agreement could not be reached. Throughout this period the Club incurred a debt to Council of \$15,894.74 including Building Insurance, Emergency Services Levy and repairs to light towers.

At the General Council meeting on 24 November 2015 (GC241115R04), Council resolved the following:

- 1. Authorises the Chief Executive Officer to write off the amount of \$15,894.74 comprising amounts owed by the Park Holme Tennis Club for Building Insurance, Emergency Service Levy and repairs to lighting towers.*
- 2. Notes the interim arrangements that have been put in place for the Morphettsville Tennis Club to have access to the courts until 30 June 2016.*

In November 2015, Council served a one month's notice to the Club requesting them to vacate the premises. The tennis courts and club house on Woodforde Reserve are currently vacant, however the courts are now open to members of the public.

There were a number of groups that had arrangements with the South Park Holme Tennis Club, this included the Morphettsville Tennis Club, a Wednesday morning ladies group and some local residents. To enable them to continue to use the courts and club rooms permits were offered.

In December 2015, Council entered into a hire agreement with the Morphettsville Tennis Club for the club to have access to 2 of the playing courts on a Saturday morning until June 2016. In March 2016, the Morphettsville Tennis Club advised Council that they would cease use of the facility on 12 March 2016.

The ladies group requested use of the facility on a Wednesday morning to compete in matches as part of the Glenelg District Ladies doubles matches. Due to the ladies group not providing sufficient evidence of public liability insurance, their permit was denied.

On 21 January 2016, administration met with the South Park Holme Tennis Club to discuss future use of the facilities. The following items were discussed;

1. Short term arrangements
2. Consideration of the debt
3. Financial statements
4. Potential terms and conditions for a new lease
5. Update on maintenance items and action to be taken
6. Light towers
7. Community Access

The outcomes from these discussions are summarised below:

1. Short term arrangement

The Club was offered a Permit as an interim arrangement until a resolution of future arrangements had been agreed. A Permit was provided to the Club to complete; a condition of the Permit is evidence of Public Liability Insurance. The Club was not able to provide evidence of their public liability insurance, therefore no agreement to hire the facilities was granted.

2. Consideration of the Debt

The Club has refused to consider or offer any payment of the debt to Council, their view is that as Council had resolved to write the debt off that there is no debt. The basis of the Club's position for not paying the debt is:

- Council has not met its obligations under the lease to provide a facility "fit for purpose".
- There has been no consideration of the Club's 60 year history and what they have contributed to the development of the site, lights, court resurfacing without any funding from Council.
- Building Insurance is unreasonable in relation to the valuation, components insured and the insurance rate.
- Light towers had been removed and not replaced and they questioned the lights towers that had been repaired.
- Council has allowed the Club to incur a debt due to being unable to resolve issues in relation to maintenance, light tower removal and insurance charges.

3. Financial statements

The Club has provided financial statements for the last 3 financial years which only show income and expenditure. They advised that they do not have audited statements and are unwilling to provide information in relation to their bank balance. They advised they are financially viable. It was a requirement of their licence and therefore holding over arrangement to provide a copy of the annual report, balance sheet and auditors report.

4. Potential terms and conditions for a new lease

Discussions regarding a new lease were undertaken in line with Council's current Licensing Leasing of Council Owned Facilities Policy. The Club was advised as Council has resolved to terminate arrangements and write off the debt this would need to be considered by Council before a Letter of Offer could be provided.

Also the Club was advised that Council is undertaking a review of all netball and tennis clubs and this will need to be taken into consideration when offering a lease.

On 14 March 2016, Council received a licence offer from the South Park Holme Tennis Club. This is included as appendix 1. Appendix 1 also provides a comparison of the Club's offer with Council's Leasing Policy.

Council could consider;

Option 1 - Offer a licence agreement to the Club as per the terms presented by the Club.

This option is not in line with Council's Leasing/Licensing Policy and is not recommended.

Option 2 - Offer a licence agreement to the Club, subject to terms and conditions as set out in Council's Leasing/Licensing Policy.

Council could request that any agreement is subject to the terms and conditions of Council's Leasing/Licensing of Council Owned Facilities Policy.

In addition, Council may also request that all previous unpaid debt be repaid prior to any licence agreement being reached and that evidence of the club's financial position and public liability insurance must be provided to Council as part of the negotiations.

Council would need to consider the term of a licence to ensure it would not limit any potential future decisions as a result of the tennis and netball club review.

Option 3 - Offer a short term hire agreement.

Council could offer a Permit to provide a short term use to the Club and/or any other interest party in occupying the facility until the outcome of the tennis/netball review program is completed.

5. Maintenance

The Club identified a number of maintenance issues ranging from sprinkler settings, storm water, fence repairs, toilets, kitchen cupboard edges, tree damage to courts etc. Under the licence agreement and therefore under the monthly tenancy arrangement, the Club had been responsible for some of these issues. As the facility is now under the care and control of Council repairs and investigative works have been undertaken.

6. Light Towers

The Club has advised Council that they believe that the light towers are their property. Under the lease agreement the Club was responsible for replacing globes, maintaining structure, wiring and switchgear.

In 2013-14 Council undertook an audit of all light towers located on Council property, this identified repairs required and in some cases where light towers had to be removed. There were several correspondences to clubs including the South Park Holme Tennis Club regarding their obligation to repair the light towers. As the Club took no action Council undertook the repairs including the removal of two light towers that were beyond repair. The Club has requested that the two light towers that were removed in 2013 are replaced by Council as the removal of these lights has impacted on the Club's ability to generate income.

7. Community Access

The Club has concerns with the damage being done to the courts and nets as a result of the community being able to access the courts for community use.

BUILDING CONDITION AUDIT

Council has recently conducted an independent building audit of its owner occupied and leased/licenced buildings. The report confirms that club rooms are in an average condition with minor evidence of deterioration of elements which could shorten the life of the facility. The estimated remaining useful life of the building is 22 years. The estimated average annual expenditure for the building component over a 10 year forecast is \$3,930.

TENNIS/NETBALL REVIEW

Council currently supports a large number of tennis facilities (86 courts) and netball facilities (12 courts). The standards of courts vary significantly and many tennis clubs struggle with membership numbers and the financial capacity to maintain their facilities.

Council is currently reviewing all tennis and netball court facilities to ensure they are meeting the need of clubs and the community.

When renewing or offering new leases consideration needs to be given to any potential changes to tennis and netball clubs. It is anticipated the review will not be completed until late 2016 as which time Council will be in a position to work with clubs and peak bodies.

CONCLUSION

The Woodforde Reserve facilities and tennis courts are currently not leased and are open to the community as a result of the South Park Holme Tennis Club being given notice to vacate the premises in December 2015 and Morphettville Tennis Club's decision to no longer use the facilities as from March 2016.

A number of discussions have been conducted with the South Park Holme Tennis Club with regards to debts, financial statements, maintenance issues, light towers and potential terms and conditions for a new lease with the aim for them to be provided access to the facilities both the short term as well as giving consideration to a new licence agreement for the long term.

As Council is currently considering a review of all tennis and netball courts to improve the quality and management of tennis and netball facilities within the City consideration needs to be given to short term options for the use of the site as well as the term of any licence agreement.

Council needs to consider if they will grant a lease to the South Park Holme Tennis Club having taken into consideration the past situation, recent negotiations and strategic direction of tennis and netball facilities within the City.

Appendix 1 – Licence offer from South Park Holme Tennis Club

On 14 March 2016, Council received the following heads of terms from the South Park Holme Tennis Club for a new licence agreement.

	Terms requested	Terms as per Leasing/Licencing Policy
Licence term	5 Years plus one right of renewal for a further 5 years.	General not greater than 5 years.
Rent	\$500 per annum	\$2,597 per annum
Utilities	The Licensee is responsible for gas and electricity. Council would be responsible for water.	The Licencee would be responsible for all utilities, (excluding charges for Council reserves).
Insurance	The licensee is responsible for contents insurance. Council responsible for building insurance.	The Licencee is responsible for public liability insurance, content insurance. Council pay the building insurance premium and recharge the Licencee for this cost.
Building Maintenance		
Stormwater system	Licensee to be responsible for keeping gutters, downpipes and stormwater drains free of debris. Council responsible to repair and replace.	Same
Door/Locks	Licensee to maintain operational condition of all doors and locks.	Same
Floors	Council to maintain in operational condition.	Licencee keeps clean and repairs floor coverings. Council ensure structural stability.
Building Internal		
Waste Services	Licensee to keep up maintenance of taps, sinks, basins and toilet. Council to replace at end of useful life.	Same
Lighting fixtures	Licensee to replace globes, lights. Council to repair and replace wiring.	Same
Ceilings	Licensee to maintain. Council to replace at the end of its useful life.	Licencee to clean, repaint and repair. Council to replace at the end of

		its useful life.
External		
All external fences and gates	Council responsibility to repair and replace .	The Licencee should be responsible for the repair, maintenance and replacement of all fencing and gates.
Tennis Courts	Council responsibility to resurface prior to commencement of licence agreement, with Club to maintain. Or alternatively, should Council not resurface, Council would have total responsibility of the playing surface.	The Licencee should be responsible for the repair, maintenance and replacement of any tennis courts.
Floodlighting	Council responsibility to maintain.	<p>The Licencee will be responsible for the repair, maintenance and replacement of all floodlighting and towers.</p> <p>Council ensures that all maintenance work is carried out and that the towers are included on a regular inspection program.</p>

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: Elaine Delgado, Strategic Planner

Manager: Fiona Harvey, Manager Innovation & Strategy

General Manager: Abby Dickson, General Manager City Development

Subject: Streetscape Project - Funding of 'Design Guide' in 2016/17

Report Reference: GC260416R09

REPORT OBJECTIVE AND EXECUTIVE SUMMARY:

The purpose of this report is to seek up to \$50,000 in the 2016/17 budget to engage a consultant with expertise and experience in streetscape planning and design to develop a 'design guide' for the City of Marion's road and street network.

A Streetscape Policy and Program of works is being developed to inform the long-term capital and renewal works for the City of Marion's road and street network. A 'design guide' will enable Council to achieve appropriate and consistent standards relating to design, infrastructure and materials used for streetscapes so they provide high level amenity for everyone.

RECOMMENDATIONS (1)

DUE DATES

That Council:

- | | |
|--|----------------------|
| 1. Endorse the allocation of up to \$50,000 in the 2016/17 budget to engage a consultant with relevant expertise and experience to develop a 'design guide' to enable effective implementation of a Streetscape Program due to be developed by December 2016. | 26 April 2016 |
|--|----------------------|

BACKGROUND:

A Streetscape Project is being undertaken as a high Council priority that comprises three stages: 1) a Streetscape Policy, 2) a Streetscape Program of works for the City of Marion's road and street network, and 3) Project Delivery. The Policy and Program are being developed with input from an Elected Member Streetscape Working Party (GC091214M03) for implementation to commence by 31 December 2016. Council endorsed a draft Policy that outlined a scope and guiding principles for review by the Strategy Committee at its meeting on 5 April 2016 and subsequent community consultation in April/May 2016 (GC220316R10).

A key project component is the development of a 'design guide' that will enable effective project delivery for capital and renewal works. This guide will ensure consistent standards are established to achieve high amenity streetscapes in the Project Delivery phase across the City of Marion within the context of the Streetscape Policy.

A brief for the development of a 'design guide' will be prepared jointly by key Council staff in collaboration with Elected Members to identify standards in streetscape elements such as paving, trees, water sensitive urban design, furniture, and lighting.

Principle roles of the 'design guide' will be to inform the long-term budget for delivery of the Streetscape Program's prioritised capital and renewal works and to inform the City of Marion's Asset Management Plan.

ANALYSIS:

Consultation

This element of the Streetscape Project will not require external consultation but will involve discussion with Elected Members, key staff and stakeholders.

Legal/Legislative and Risk Management

The development of a 'design guide' will ensure designs, infrastructure and materials for streetscapes will support sound asset management principles and facilitate community safety.

Financial Implications

Funding of up to \$50,000 is being sought from Council for the 2016/17 financial year as part of the budget process. This will enable the engagement of a consultant to work with Elected Members and staff to develop a 'design guide' as a key tool for project delivery. It is proposed to outsource this body of work due to the insufficient capacity of Council staff with the relevant expertise and experience. Outsourcing this piece of work will ensure the project stays on track and all elements of the framework are in place to support implementation.

The allocation of funding to deliver projects identified in the Streetscape Program of works will be a high priority of this project.

The Long Term Financial Plan will need to be updated to reflect the project delivery program when endorsed by Council.

Resources (Capacity) Impact

The engagement of a consultant will enable the timely progression of this project so timelines are met. Staff will be integral to developing a brief that meets the needs for the delivery stage of this project and will work closely with the consultant to ensure the 'design guide' meets the project's needs.

Policy Implications

The development of a 'design guide' for streetscapes will be within the context of the Streetscape Policy, the Resilient South Program, and will inform Council's Asset Management Plan.

Social / Cultural Impact

Streetscapes are a key Council asset that affect everyone who lives, works, visits or travels through the City of Marion. These can be users of vehicles, cycles, and small wheeled vehicles, or pedestrians. The progression of this project to improve streetscapes will have a significant positive impact on the city and community.

Environmental (Green) Implications

The Streetscape Project will result in greener streets across the council's road and street network. Additional planting of trees and landscaping will contribute to the Southern Region Resilient South Program's 'Cool Places' foundation project.

Economic Impact

There will be many long-term economic benefits with improvements to streetscapes. Attractive streets provide settings in the public realm for people to be more physically and socially active which in turn enhances community health and wellbeing. A reduction in traffic congestion, improved retail trade and therefore local job opportunities, and improved property values can also result.

CONCLUSION:

The provision of up to \$50,000 in Council's 2016/17 budget to engage external expertise to develop a streetscape 'design guide' for the City of Marion road and street network will ensure street designs, together with infrastructure and materials, support the use of consistent standards, sound asset management, and facilitate the development of safe and attractive streets that people want to use and enjoy.

The Long Term Financial Plan and Asset Management Plans will need to be updated to reflect the project delivery program that will incorporate use of the 'design guide'.

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: Alicia Clutterham, Team Leader Open Space & Recreation
Manager: Fiona Harvey, Manager Innovation and Strategy
General Manager: Abby Dickson, General Manager City Development
Subject: Open Space Capital Works Program Options
Report Reference: GC260416R10

REPORT OBJECTIVES:

This report provides Council with three options for delivery of the open space capital works program 2016/17-2018/19, including resourcing models. Consideration of a preferred model will address the current carryover situation, and future projects in the open space area.

EXECUTIVE SUMMARY:

The open space planning works program requires review to develop a sustainable ongoing project delivery model aligned to Council's draft Business Plan 2016-19 priorities, and to address the current carryover situation.

The Open Space work area has 10 projects valued at \$2,911,296 in carry overs for 2015/16. There are \$1,614,450 from the 2014/15 financial year and a further \$1,296,846 predicted for the 2015/16 financial year.

The main reasons for these carry overs are:

- Additional projects added to open space work programs, beyond original programmed works
- External funding becoming available for new projects diverting resources to these projects
- Existing projects not retimed to account for new projects
- Partnership projects with other parties and further grant funding being sought/awarded
- Large projects requiring multi-year project development and implementation, not adequately reflected in the budgeting process
- Resource availability not matched with project delivery requirements.

The 2016/17 draft budget proposes a further \$925,075 for open space projects.

A 3 year work program, and an associated methodology for delivery is required for 2016/17 – 2018/19. The program needs to be considered in the context of managing carryovers as effectively as possible, balanced with sustainable resourcing and workload management.

Three work program options have been developed for Council's consideration. Option 1 is recommended as it proposes a prudent and efficient resourcing model, utilising existing

resources and is aligned with Council's adopted Long Term Financial Plan (LTFP) Framework that includes a KPI on employee operating costs of 2%.

In adopting Option 1, Council should note that a range of carryover and new open space projects would not progress during 2016-2019. These projects would be retimed and the LTFP would be adjusted accordingly to reflect this. The priority and timing of these projects will need to be considered by Council as part of planning beyond 2019. In addition, the \$925,075 currently in the draft 2016/17 Annual Budget is therefore not required and will be appropriately removed.

RECOMMENDATIONS (3)

DUE DATES

That Council:

- | | |
|--|------------------|
| 1. Select Option 1 (as attached in Appendix A) as the 3 year Open Space capital works program for the period 2016/17 through to 2018/19, utilising existing substantive resources only for this period. | 26 Apr 16 |
| 2. Notes the Open Space Program and associated Long Term Financial Plan will be adjusted accordingly to reflect the option 1 Open Space capital works program, with projects being retimed appropriately beyond 2019. | 26 Apr 16 |
| 3. Notes that the \$925,075 currently in the draft 2016/17 Annual Budget is therefore not required and will be appropriately removed. | 26 Apr 16 |

DISCUSSION:

In order to provide a sustainable model for delivery of open space projects in line with Council's draft 2016-17-2018/19 Business Plan, three work program options have been developed for consideration.

The options consider a balanced approach to resourcing and work staging to manage current works in progress, carry overs projects and new projects with workload impacts to the open space planning team and other business units.

The range of options (Appendix A) covers the spectrum of delivering 'works in progress' only to delivering all carryover and planned projects in the three year period.

1. Option 1 – deliver 5 large projects working within substantive resources which would require no additional resources over the three year period;
2. Option 2 – deliver 11 projects with an increase to internal resources of \$377,000 and outsourcing some of the works to the value of \$200,000 (total additional operating resources of \$577,000) over the three year period;
3. Option 3 - deliver 17 projects, spaced out evenly over the three year period which would require an increase to resources (both internal and outsourced) of \$1,280,000 over the three year period.

Option 1 (recommended)

Additional Operating Resources (2016-19): \$0

Option 1 would deliver on the 5 open space projects already committed to between 2016 - 2019. It is a 'works in progress' program only and other projects would be considered for

programming and timing as part of the open space and playspace strategy reviews in future years beyond 2019.

This option will continue to progress large projects including the Jervois Street Reserve, Edwardstown Open Space Improvements, the Inclusive Playspace at Hendrie Street and the delivery of Stages 4 & 5 of the Hallett Cove Beach Masterplan.

A further 2 local / neighbourhood playspaces would be designed in the final year of the program in preparation for construction in 2019/20.

Projects that remain as carryovers into the 2016/17 financial year and not resolved through this option would be referred to the open space and playspace strategy reviews with programs and existing approved budgets retimed into future years (beyond 2019).

Option 2

Additional Operating Resources (2016-19): \$577,000

This option delivers 11 open space projects.

In addition to the deliverables in Option 1, planning and commencement of implementation for Oaklands Estate Reserve would occur as well as the planning and delivery of a further 5 local and neighbourhood playspaces.

Projects that remain as carryovers into the 2016/17 financial year and not resolved through this option would be referred to the open space and playspace strategy reviews to be considered for progress from 2019.

Option 3

Additional Operating Resources (2016-19): \$1,280,000

This option delivers 17 open space projects and the commencement of planning in the final year for a further 4.

In this option, the projects added to the program include Capella Reserve, Bandon Terrace Reserve, a second dog park, the delivery of a further 3 local/neighbourhood playspaces and the planning and design of 4 local and neighbourhood playspaces for the following year.

Additional project opportunities

The three options outlined above do not consider any additional projects over the 3 years that may be added to the works program resulting from external funding or new opportunities/priorities. Should these opportunities arise, programming and resourcing will be considered on a case by case basis and presented to Council for consideration to add to the adopted works program and/or retime planned projects.

ANALYSIS:

Consultation

Elected Members were briefed on this item at a Forum on the 15 March 2016 and requested a report with 3 options for Council consideration.

Legal / Legislative and Risk Management

There are a number of risks to consider in developing a large works program and managing additional staff and/or external contractors/consultants to deliver the program. They include:

- Managing a number of community consultation activities simultaneously
- Overall management and communication with contractors/consultants to ensure agreed standards are met throughout the process
- Managing staff workloads and competing demands associated with a large program of works and impacts on other business units
- Managing new opportunities or projects that emerge in addition to the agreed works program
- Ensuring comprehensive project management.

All projects within the adopted work program will have a thorough risk assessment as part of the project planning to assess all project specific risks and implement risk management strategies/controls.

The recommended Option 1 does not align fully with the current draft 3 year Business Plan. The draft Business Plan will be adjusted in line with Council's endorsed program of works.

Financial/Resource Implications

Resources

The current substantive resourcing for the Open Space and Recreation team is 4.0 FTE technical expertise ongoing with 0.15 FTE administration assistance. While this current level of resourcing has delivered significant project outcomes, it has not been adequate to deliver the work programs adopted as part of the open space and playspace strategies in 2007 and 2009 respectively in addition to managing new and opportunistic projects that have eventuated over this period, resulting in significant carryovers.

Over the past 3 years, whilst substantive resources have remained relatively constant, additional resources were added to the team to manage specific projects. The table below summarises the resourcing over these 3 years.

Year	FTE	Substantive FTE	Project commitment
2013/14	6.95	4.35	2.6 FTE for sports master planning project
2014/15	4.75	4.15	0.6 FTE for the Jervois St Reserve project
2015/16	5.05	4.15	0.9 FTE for the Inclusive playspace
2016/17 (forecast)	4.15 (substantive FTE)		

The delivery of the works program proposed under options 2 and 3 seek to address these program issues through additional resourcing (in addition to the existing 4.15 FTE internal staff) which will include (dependent upon the project) landscape architects, project management, open space/recreation planning, engineering design, environmental and cost consultants.

The table below summarises the additional operating costs required for each option.

		Year 1 2016/17		Year 2 2017/18		Year 3 2018/19		
	Existing Substantive Staff	Additional Internal Resources	Consultant Fees	Additional Internal Resources	Consultant Fees	Additional Internal Resources	Consultant Fees	Total Resource Cost
Option 1	4.15	0	\$0	0	\$0	0	\$0	\$0
Option 2	4.15	1.6 \$156,000	\$0	1.8 \$171,000	\$120,000	0.6 \$50,000	\$80,000	\$577,000
Option 3	4.15	3.4 \$335,000	\$120,000	3.9 \$380,000	\$140,000	3.0 \$290,000	\$15,000	\$1,280,000

Options

3 options are proposed:

Option 1 – deliver 5 projects working within substantive resources which would require no additional resources over the three year period;

Option 2 – deliver 11 projects with a moderate increase to internal resources of \$377,000 and outsourcing some of the works to the value of \$200,000 over the three year period (total additional resources \$577,000);

Option 3 - deliver 17 projects, spaced out evenly over the three year period which would require an increase to resources (both internal and outsourced) of \$1,280,000 over the three year period.

If Council was to endorse an option including the external contracting of works, these works would need to be scoped and packaged up to include all elements of a project ie consultation, design (including in some instances structural engineer reports and traffic/car parking expertise) and contract administration (overseeing construction of the project).

The options for utilising external contractors/consultants would require internal project management. The role and function of an internal project manager would be to provide a project scope, project management, manage the contractor/consultant, manage internal stakeholder input and communications ie project website, liaison with regular internal departments such as City Property, Traffic and Engineering and Open Space Operations, communication with Elected Members, and assist with consultation packages and activities.

In addition to the resources required to manage a larger program of works, there will be impact to other internal departments with increased workloads to the Communications, Contracts, Traffic and Engineering, and City Property teams.

Financial Implications

The financial implications of the options over the three year period 2016/17-2018/19 are; Option 1 \$0, Option 2 \$577,000 and Option 3 \$1,280,000. Funding for options 2 and 3 could potentially be sourced partially from the proposed \$925,075 currently in the draft 2016/17

budget for open space works and future open space funding within the Long Term Financial Plan for 2017/18 and 2018/19.

Whole of Life costs will be developed in accordance with agreed levels of service and detailed designs for each project.

Policy Implications

The organisation has commenced a significant review in relation to carry overs, which has included the recent internal audit undertaken by KPMG (FAC080316).

In developing an approach for delivery of capital works a future model of planning and design in the first year and delivery the second year (and third year if required) has been proposed which would assist in the programming of capital works and reduce carry overs. The programs proposed under each of the options have been designed using this approach.

Under Council's adopted Asset Management Policy (GC120814R04), given all open space projects will provide new/upgraded service levels, this requires a decision of Council to fund and progress. Council's adoption of a work program for 2016/17 - 2018/19 will endorse the funding, resourcing and progress of these upgrade/new projects.

Strategic Alignment

The community has provided strong and positive feedback about the importance of the new/upgraded playspaces and open space infrastructure within the City of Marion. Provision of open space and play spaces contributes significant value particularly to the strategic plan themes of Liveability, Biophilic and Connected.

The draft Business Plan identifies a significant suite of open space/playspace priorities to be delivered over the next three years, which would be fully delivered under Option 3.

Option 1 provides a model that is prudent and efficient in terms of resources, and is aligned with Council's adopted LTFP framework that includes a KPI on employee operating costs of 2%. However this option would not deliver all proposed projects within the Draft Business Plan 2016-19. Should council endorse the recommended Option 1, the draft Business Plan 2016-19 and Long Term Financial Plan would be adjusted accordingly to reflect only the projects within Option 1.

CONCLUSION:

This report presents three open space work program options for consideration, to pursue the delivery of priority open space projects, carryover projects and future projects, balanced with sustainable project and resource management over a three-year period.

Following Council's endorsement of its preferred option, project planning and programming will commence (including the acquisition of necessary resources if required, and assessment of whole of life costs) to implement the endorsed works program 2016-19.

Appendix A:**Option 1**

Project Program				
Projects	2016/17	2017/18	2018/19	Comment
Operating				
Playspace Strategy	PF			Finalise Playspace Strategy
Playspace Removals		C,DD, PI	C, DD, PI	Remove Playspaces in line with Playspace Strategy
Reserve Signs		DD, PI	DD, PI	Annual upgrade for old Reserve Signs
Open Space Asset Management Planning	O	O	O	Annual planning for new/renewal/removal open space assets. Review and provide info for AMP
Capital				
Jervois Street Reserve	PI			Finalise reserve construction
Edwardstown Oval South East Corner	PI			Manage onground works for open space improvements in line with grant funding
Hallett Cove Beach Stage 2				Detailed Design complete. Works subject to available funding. Engineering expertise for contract admin.
Hallett Cove Beach Stage 4	DD	PI		Reserve and Playspace Detailed Design 16/17. Implementation subject to funding available
Hallett Cove Beach Stage 5	DD	PI		Amphitheatre Detailed Design 16/17. Implementation subject to Council endorsement and funding available
Hallett Cove Beach Stage 6				Carpark, remaining reserve (northern end) and connection to Hallett Cove Conservation Park
Hendrie TBOF Inclusive Playspace	DD,PI	PI		Implementation subject to Council endorsement of Final Concept Plan July/August 2016 and funding agreement with TBOFF
Appleby Reserve Playspace			C,DD	Consultation & Concept Development 2018/19 Detail Design 2018/19 Implementation 2019/20
*Playspace Capital Works - Gully Road Reserve including replacement of cricket nets/bball			C,DD	Consultation & Concept Development 2018/19 Detail Design 2018/19 Implementation 2019/20
Projects to be Re-Timed				
Oaklands Reserve Development				Will not proceed through 2016-19
Playspace Capital Works -Sixth Avenue, Ascot Park -Clare Avenue, Sheidow Park -Breakout Creek, Glengowrie				Will not proceed through 2016-19
Capella Reserve Development				Will not proceed through 2016-19
Bandon Terrace Reserve				Will not proceed through 2016-19
2 nd Dog Park				Will not proceed through 2016-19
Playspace Development x 3				Will not proceed through 2016-19
Playspace Development x 4				Will not proceed through 2016-19
Tennis Court Renewal				On hold until completion of Tennis and Netball review. Refer any works to reviewed program.

C Consultation/Concept PI Procurement and Implementation O Operating
 DD Detail Design PF Policy/Framework

Option 2

	Project Program			
Projects	2016/17	2017/18	2018/19	Comment
Operating				
Playspace Strategy	PF			Finalise Playspace Strategy
Playspace Removals	C, DD, PI	C,DD, PI	C, DD, PI	Remove Playspaces in line with Playspace Strategy
Reserve Signs	DD, PI	DD, PI	DD, PI	Annual upgrade for old Reserve Signs
Open Space Asset Management Planning	O	O	O	Annual planning for new/renewal/removal open space assets. Review and provide info for AMP
Capital				
Jervois Street Reserve	PI			Finalise reserve construction
Edwardstown Oval South East Corner	PI			Manage onground works for open space improvements in line with grant funding
Hallett Cove Beach Stage 2				Detailed Design complete. Works subject to available funding. Engineering expertise for contract admin.
Hallett Cove Beach Stage 4	DD	PI		Reserve and Playspace Detailed Design 16/17. Implementation subject to funding available
Hallett Cove Beach Stage 5	DD	PI		Amphitheatre Detailed Design 16/17. Implementation subject to Council endorsement and funding available
Hallett Cove Beach Stage 6			DD	Carpark, remaining reserve (northern end) and connection to Hallett Cove Conservation Park
Hendrie TBOF Inclusive Playspace	DD,PI	PI		Implementation subject to Council endorsement of Final Concept Plan July/August 2016 and funding agreement with TBOFF
Appleby Reserve Playspace		C,DD	PI	Renewal SA Partnership with Morphetville Renewal Concept Development 2017/18 Implementation 18/19
*Playspace Capital Works - Gully Road Reserve including replacement of cricket nets/bball		C,DD	PI	Consultation & Concept Development 2016/17 Detail Design 2016/17 Implementation 2017/18
Oaklands Reserve Development		C	DD, PI	Consultation & Concept Plan 2017/18 Detail Design and Stage 1 Implementation 2018/19 Stage 2 Implementation 2019/20
Playspace Capital Works -Sixth Avenue, Ascot Park -Clare Avenue, Sheidow Park -Breakout Creek, Glengowrie		C,DD	PI	Consultation & Concept Development 2017/18 Detail Design 2017/18 Implementation 2018/19
Projects to be Re-Timed				
Capella Reserve Development				Will not commence 2016-19
Bandon Terrace Reserve				Will not commence 2016-19
2 nd Dog Park				Will not commence 2016-19
Playspace Development x 3				Will not commence 2016-19
Playspace Development x 4				Will not commence 2016-19
Tennis Court Renewal				On hold until completion of Tennis and Netball review. Refer any works to reviewed program.

C Consultation/Concept PI Procurement and Implementation O Operating
 DD Detail Design PF Policy/Framework

Option 3

	Project Program			
Projects	2016/17	2017/18	2018/19	Comment
Operating				
Playspace Strategy	PF			Finalise Playspace Strategy
Playspace Removals	C, DD, PI	C,DD, PI	C, DD, PI	Remove Playspaces in line with Playspace Strategy
Reserve Signs	DD, PI	DD, PI	DD, PI	Annual upgrade for old Reserve Signs
Open Space Asset Management Planning	O	O	O	Annual planning for new/renewal/removal open space assets. Review and provide info for AMP
Capital				
Jervois Street Reserve	PI			Finalise reserve construction
Edwardstown Oval South East Corner	PI			Manage onground works for open space improvements in line with grant funding
Hallett Cove Beach Stage 2				Detailed Design complete. Works subject to available funding. Engineering expertise for contract admin.
Hallett Cove Beach Stage 4	DD	PI		Reserve and Playspace Detailed Design 16/17. Implementation subject to funding available
Hallett Cove Beach Stage 5	DD	PI		Amphitheatre Detailed Design 16/17. Implementation subject to Council endorsement and funding available
Hallett Cove Beach Stage 6			DD	Carpark, remaining reserve (northern end) and connection to Hallett Cove Conservation Park
Hendrie TBOF Inclusive Playspace	DD,PI	PI		Implementation subject to Council endorsement of Final Concept Plan July/August 2016 and funding agreement with TBOFF
Appleby Reserve Playspace	C,DD	PI		Renewal SA Partnership with Morphettville Renewal Concept Development 2016/17
*Playspace Capital Works - Gully Road Reserve including replacement of cricket nets/bball	C,DD	PI		Consultation & Concept Development 2016/17 Detail Design 2016/17 Implementation 2017/18
Oaklands Reserve Development	C	DD,PI	PI	Consultation & Concept Plan 2016/17 Detail Design and Stage 1 Implementation 2017/18 Stage 2 Implementation 2018/19
Playspace Capital Works -Sixth Avenue, Ascot Park -Clare Avenue, Sheidow Park -Breakout Creek, Glengowrie	C,DD	PI		Consultation & Concept Development 2016/17 Detail Design 2016/17 Implementation 2017/18
Capella Reserve Development		C,DD	PI	Consultation & Design Development 2017/18 Implementation subject to Council endorsement and funding availability 2018/19. Potential for staging
Bandon Terrace Reserve		C,DD	PI	Consultation & Concept Development 2017/18 Detail Design 2018/19
2 nd Dog Park		C,DD	PI	Investigate Locations, Design Development 2017/18 Implementation 2018/19
Playspace Development x 3		C, DD	PI	Playspace Strategy Local / Neighbourhood Playspaces as per matrix
Playspace Development x 4			C,DD	Playspace Strategy Local / Neighbourhood Playspaces as per matrix
Tennis Court Renewal				On hold until completion of Tennis and Netball review. Refer any works to reviewed program.

C Consultation/Concept PI Procurement and Implementation O Operating
 DD Detail Design PF Policy/Framework

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: Sherie Walczak, Unit Manager Risk

Corporate Manager: Kate McKenzie, Manager Corporate Governance

General Manager: Vincent Mifsud, General Manager Corporate Services

Subject: Fraud and Corruption Management Policy

Report Reference: GC260416R11

REPORT OBJECTIVES:

The purpose of this report is to provide Council with a Fraud and Corruption Management Policy for adoption.

EXECUTIVE SUMMARY:

In 2014, amendments to the *Local Government Act 1999* were enacted regarding the obligation of Councils external auditors to report on the internal controls exercised by the Council during the financial year. The City of Marion implemented a process to assess and track internal controls across the City of Marion. Through this process, it was identified that the City of Marion did not have a Fraud and Corruption Policy and it was recommended that one be implemented.

In response, a Fraud and Corruption Management Policy (Appendix 1) has been drafted to address how fraud and corruption will be managed, mitigated and implemented across the organisation. It also aligns to Council's internal control obligations and contributes to the protection of public funds and assets as well as the integrity, security and reputation of the Council. It is designed to formalise the City of Marion's commitment to good governance practices by providing a policy position for the management of fraud and corruption.

DISCUSSION

The Policy was submitted to the Finance and Audit Committee at its meeting on the 8th March 2016 for their review and feedback resulting in their recommendation to Council that the Fraud and Corruption Management Policy be adopted after the incorporation of their revisions as outlined in the Finance and Audit Committee meeting minutes (attached extract of Minutes – Appendix 2).

Supporting documentation will be developed and implemented including a Fraud and Corruption Management Framework and an annual Fraud and Corruption Management Reporting Tool. The practical element, being the annual Fraud and Corruption Management Reporting Tool, will be aligned with the Work Area Plan process during the year. This will assist teams to provide assurance that an environment exists where Fraud and Corruption is being meticulously controlled and appropriately managed to thwart any exploitation of fraud and corruption within their area of responsibility. Dishonesty and fraudulent behaviour is not accepted.

RECOMMENDATIONS (1)

That Council:

- 1. Endorse and adopt the Fraud and Corruption Management Policy.**

DUE DATE

26 April 2016

Policy



1. Policy Statement

The City of Marion ('the Council') is committed to excellence in governance. The Council is committed to acting in the best interest of the community and to upholding the principles of honesty, integrity and transparency, which are all key components of good governance. It is recognised that Fraud and Corruption in Public Administration have the potential to cause significant financial and non-financial harm and, therefore, the prevention and control of Fraud and Corruption should be covered within the Council's Risk Management systems and procedures.

This Policy is design to protect public funds and assets as well as the integrity, security and reputation of the Council. It outlines the Council's approach to the prevention or minimisation, identification and control of fraudulent and/or corrupt activity and summarises the associated responsibilities.

The Council is committed to protecting its revenue, expenditure and assets and therefore has implemented appropriate Fraud and Corruption prevention and will:

- Comply with the requirements of the Independent Commission Against Corruption (ICAC) Act 2012
- Foster an ethical environment in which dishonest and fraudulent behaviour is ~~actively discouraged~~not accepted.
- Adopt a risk management approach to Fraud and Corruption, including pro-active assessment of risks establishing and maintaining an effective system of controls and enforcing compliance with those controls.
- Ensure all of the Council's employees and elected members are aware of their obligations through the induction process, ongoing training and the evaluation of practices relevant to the control of Fraud and Corruption.
- Take appropriate action in response to allegations of fraudulent and/or corrupt activity including reporting in accordance with the ICAC Act ~~and the City of Marion Whistleblower Policy including~~and taking the appropriate disciplinary action in accordance with the Council's Code of Conduct.

The purpose of this Policy is to formalise the Council's commitment to managing Fraud and Corruption risks and to establish responsibilities for the application of Fraud and Corruption mitigation strategies and Internal Controls within the Council's operations.

2. Policy Scope

This Fraud and Corruption Management Policy applies to all operations and functions of the Council.

3. Definitions

Corruption in public administration, as defined in the ICAC Act, includes:

- bribery or corruption of public officers
- threats or reprisals against public officers and
- certain offences committed by public officers including:
 - abuse of public office
 - demanding or requiring a benefit on the basis of public office
 - an offence, or an attempt to commit an offence against the Public Sector (Honesty and Accountability) Act 1995 or the Public Corporations Act 1993 and
 - any other offence committed by a public officer whilst acting in his or her capacity as a public officer.

Fraud, as defined in the AS 8001:2008 Fraud and Corruption Control, is Dishonest activity causing actual or potential financial loss to any person or entity including theft of moneys or other property by employees or persons external to the entity and where deception is used at the time, immediately before or immediately following the activity. This also includes the deliberate falsification, concealment, destruction or use of falsified documentation used or intended for use for a normal business purpose or the improper use of information or position for personal financial benefit.

4. Objectives

The following objectives underpin the City of Marion's approach to addressing Fraud and Corruption Management:

- Introduce and embed an ethical culture and high level of Fraud and Corruption awareness throughout all levels of CoM to support the prevention, assessment, reporting, action and investigation of Fraud and Corruption.
- Implement consistent Fraud and Corruption management processes to manage Fraud and Corruption throughout CoM's organisational systems and functions in line with Fraud and Corruption standards including AS 8001:2008 Fraud and Corruption Control.
- To clarify the responsibilities within the Fraud and Corruption Control Framework to enable the consistent and systematic application of our Fraud and Corruption management approach within all of the Council's operations.
- To guide a risk management approach to Fraud and Corruption control to ensure proactive management strategies are implemented to mitigate against events occurring and ensure robust contingency plans to lessen the impact of events if they were to materialise.

~~• To continually align the Fraud and Corruption management program with the Business Excellence Framework.~~

The overarching aim of the Fraud and Corruption Management Policy is to embed appropriate fraud controls throughout CoM's operational work areas to ensure outcomes in alignment with objectives.

To achieve the Council's objectives, the City of Marion Fraud and Corruption Control Framework ("the Framework") has been established and refined in accordance with the Australian Standard 8001:2008 Fraud and Corruption Control. The aim of the Framework is to provide guidance on the most effective way to prevent and manage Fraud and Corruption activities to minimise the associated risks that may impact on achievement of the Council's strategic objectives as outlined in the Community Plan.

5. Roles and Responsibilities

As the decision making body of the Council, Elected Members are responsible for ensuring that the Council promotes community awareness of the Council's commitment to the prevention of Fraud and Corruption, providing adequate resources and security for the prevention of Fraud and Corruption, providing mechanisms for receiving allegations of Fraud and Corruption and appoints a Responsible Officer to manage the prevention and control of Fraud and Corruption.

To assist the Council in discharging its responsibility in relation to Fraud and Corruption control, the Council will seek the views of its Finance & Audit Committee. The responsibilities of the Committee are contained in the Committee's Policy and Terms of Reference.

Council has also delegated various powers and functions to the Responsible Officer (Chief Executive Officer) to enable the setting of the policy and procedures to assist with the management of the City of Marion Fraud and Corruption profile and therefore has overall accountability for an effective Fraud and Corruption management program.

Note: The Framework provides further information on the Fraud and Corruption management roles and

responsibilities.

6. Compliance Obligations

[Local Government Act 1999](#)

[Independent Commissioner Against Corruption Act 2012](#)

[Public Sector \(Honesty and Accountability\) Act 1995](#)

[Public Corporations Act 1993](#)

7. References

City of Marion Fraud and Corruption Control Framework

[City of Marion Whistleblower Policy](#)

City of Marion Code of Conduct

City of Marion Risk Management Policy and Framework

City of Marion Finance & Audit Committee Policy and Terms of Reference

AS/NZS ISO 31000:2009 Risk Management Principles and Guidelines

AS 8001:2008 Fraud and Corruption Control

*City of Marion Minutes of the Audit Committee meeting held
Tuesday 8 March – Reference Number FAC080316*

7

The Committee suggested that the following risks should also be included:

- Work Health Safety (noting that the WHS system has significantly progressed in the last 18 months)
- Inability to deliver further budget savings
- Potential dysfunction between Council and Administration.

7.3 Draft Fraud Policy

Reference No: FAC080316R7.3

The Committee noted the policy and made the following suggestions:

- Change the word 'actively discouraged' within the Policy Statement to either not acceptable or not tolerated.
- Alter the objectives within the report to be clear that the Policy is about embedding fraud controls and ensuring outcomes.
- Include reference to the Whistleblowers Act and Policy.

The Committee noted that the internal control audit is a standard process included within the audit of statutory accounts and therefore the controls for fraud are across the board, not just at a high level.

The Committee recommended that further work progress on the Fraud Framework and the Policy be presented to Council for consideration and adoption.

8. CONFIDENTIAL ITEMS

Service Reviews Scopes Reviews and Monitoring (Hard Rubbish)

Reference No: FAC080316F8.1

Moved Mr Owens, Seconded Councillor Gard that the Finance and Audit Committee that pursuant to Section 90 (2) and (3)(b)(d) of the *Local Government Act 1999*, the Finance and Audit Committee orders that all persons present, with the exception of the following persons: Adrian Skull, Tony Lines, Vincent Mifsud, Abby Dickson, Colin Heath, Roger Belding, Kate McKenzie, Deborah Horton and Melissa Nottle-Justice, be excluded from the meeting as the Finance and Audit Committee receives and considers information relating to the Service Review - Hard Waste Service and Management of Dumped Rubbish report, upon the basis that the Finance and Audit Committee is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to commercial information.

Carried Unanimously

4.37 pm The Meeting went into confidence

The Committee reviewed the Service Review for Hard Rubbish and Illegally Dumped Rubbish and acknowledged the team's work on the review, congratulating them on an excellent report. It was noted that the service review clearly demonstrated that there is a need for the services within the Community.

The Committee noted the following points:

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: Jaimie Thwaites, Unit Manager Governance and Records
Corporate Manager: Kate McKenzie, Manager Corporate Governance
General Manager: Vincent Mifsud, General Manager Corporate Services
Subject: Review of Confidential Orders - Overview
Report Reference: GC260416R12

REPORT OBJECTIVES / EXECUTIVE SUMMARY:

Section 90 of the *Local Government Act 1999* (the Act) prescribes matters which Council may consider in confidence where it considers it necessary and appropriate to do so.

Section 91 of the Act enables a Council to order that documents or part of a document relating to matters considered in confidence be kept confidential. Where Council makes such an order it must specify the duration of the order, or the circumstances in which the order will cease to apply, or a period after which the order must be reviewed.

Any order that operates for a period exceeding 12 months must be reviewed at least once a year to determine whether or not the confidentiality of the document needs to be retained.

In December 2015 (GC081215R10 (30) – (45)), Council identified sixteen items to remain confidential, however requested further investigation be carried out to determine if these items can be released by April 2016.

This report provides an overview of the sixteen confidential orders to be reviewed, and has been written to enable Council to:

- review the confidentiality orders pertaining to identified documents as required by Section 91 of the Act; and
- consider whether it is appropriate for the confidentiality orders to be retained; and if so:
 - determine the appropriate period of time for the maintenance of confidential orders to ensure Council continues to adhere to both the confidentiality provisions within the Act and the principles of open government.
 - to consider whether new orders are required on documents where the orders are due to expire.

RECOMMENDATIONS (1)

DUE DATES

1. That Council notes the report, '*Review of Confidential Orders - Overview*'.

26 Apr 16

BACKGROUND

In accordance with Section 90 of the *Local Government Act 1999* (the Act) Council has, from time to time, made orders restricting public access to information. Council has also made orders pursuant to Section 91 of the Act to retain the confidentiality of certain documents and information.

At the December 2003 meeting of Council, the Management of Confidential Items Framework was endorsed (GC161203F01). This framework included ensuring all confidentiality orders made by Council or a Council Committee are referred to the December meeting of Council each year for review, except where the Chief Executive has reviewed and revoked confidential orders in accordance with his delegation.

In the December 2015 review sixteen items were identified for potential release and it was resolved to review these items again in April 2016 unless released prior.

Appendix 1 details the above confidential orders requiring review and recommendations either to release or retain the order. It is recommended that one item be released in full, five be released with some information redacted, and ten be retained.

ANALYSIS:

Current Review

In determining whether or not a document should continue to remain confidential Council must consider whether the ground/s (in s90(3) of the Act) on which the original order was made, are still applicable. For example:

- Does Council still have a duty of confidence, or other legal obligation or duty?
- Does the document contain commercial information that the disclosure of which would on balance be contrary to the public interest?
- Does the document relate to a tender for goods or services?
- Does the document relate to matters affecting the security of the council, members or employees, or council property, or safety of any person?
- Does the document relate to litigation, or possible litigation, involving the council or a council employee?
- Does the document relate to a proposed amendment in a Development Plan that has not yet been released for public consultation under the *Development Act 1993*?
- Does the document contain legal advice that is still necessary and appropriate to be kept confidential?
- Does the information concern the personal affairs of an individual (living or dead), the disclosure of which would still be unreasonable? Council might like to also take into account the views of the person to whom the matter relates. Where the person has no objection to the matter being released to the public, it may be consistent with the principles of open government, as well as the *Freedom of Information Act 1991* to release the information.

- Could the document be released with a limited amount of confidential information redacted?

Should the confidentiality orders be retained or new orders created, then the orders will be referred to the December 2016 meeting of Council for review, unless an alternative date or event has been resolved by Council, or Council delegates the power to review or revoke the order to the Chief Executive Officer.

Any confidential orders that are revoked will be released and made available to the public upon revocation.

If Council wishes to discuss the details of the Report during the meeting, Council will need to order that the public be excluded (with the exception of Council officers present) from the meeting pursuant to Sections 90(2) and (3) of the *Local Government Act 1999* given the current confidentiality orders are still in force.

CONCLUSION:

In order to ensure the principles of open, accessible and accountable governance and compliance with the provisions of the Act, Council must undertake an annual review of its confidentiality orders and resolve to maintain, release or release in part, reports that have been considered in confidence.

Appendix 1 – Schedule of Confidential Items – April Review

SCHEDULE OF CONFIDENTIAL ITEMS – APRIL 2016 REVIEW

RELEASE, CONSIDER, RETAIN

Number	Internal reference #	Subject & Date	Description	Grounds for Confidential Order	FOR RELEASE
1.	33.	Cove Sports and Community Club SGC010205F01	<p>The Report provided options for the future management structure of the Cove Sports and Community Club (the Club) and contained information that reflected the “personal affairs” of nominees for the Board of Management of the Club in the form of application forms.</p> <p>Given the timeframe, release with sensitive information redacted such as persons names and addresses etc</p>	Personal information	<p>YES</p> <p>(with sensitive information redacted)</p>
2.	42	Cove Sports and Community Club Inc CC140605R07 Appendix 2 only confidential	<p>The Appendix comprised the April Activity Report of the Cove Sports and Community Club (the Club) and was considered to contain commercial information that if disclosed, could reasonably be expected to prejudice the commercial position of the person who supplied the information.</p> <p>Given the amount of time that has passed, release with sensitive information redacted</p>	Commercial information	<p>YES</p> <p>(with sensitive information redacted)</p>
3.	113.	Program Evaluation and Business Improvement Service Provisions AC020610F01	<p>The information relates to a tender for the provision of services. The tender has been awarded and services rendered.</p> <p>Release with sensitive information redacted such as comparative data and weighting scores.</p>	Commercial information	<p>YES</p> <p>(with sensitive information redacted)</p>
4.	117.	Program Evaluation and Business Improvement Service Provisions AC100810F01	<p>The information relates to a tender for the provision of services. The tender has been awarded and services rendered.</p> <p>Retain confidentiality of Appendix 4 – Commercial Information.</p> <p>Release with sensitive information redacted such as comparative data and weighting scores.</p>	Commercial information	<p>RELEASE report and minutes</p> <p>RETAIN Appendix 4 in confidence</p>

5.	121.	Program Evaluation and Business Improvement Service Provision Reference No: GC240810F02	The information relates to a tender for the provision of services. Given the tender has been awarded and services rendered, it is reasonable to now consult with agencies whom had tendered in order to seek release. Release with sensitive information redacted such as comparative data and weighting scores.	Commercial information	YES (with sensitive information redacted)
6.	202.	Code of Conduct GC270514F02	Code of Conduct Complaint by Councillor Allen regarding Councillor Hull Release with sensitive information redacted (one paragraph of Personal Explanation)	Personal Information	YES (with sensitive information redacted)
7.	239.	Council Briefing – Nursery Operations GC250815F06	The report provides an update of the action being taken by the AWU in relation to Council's decision to cease Nursery operations. Matter is now finalised so should be released.	Legal advice / litigation	YES
8.	141.	Commercial Arrangements GC240112F01	Information related to the recommendation of a lease for Signatures Café however the lease did not progress. Review in December 2016 as part of Annual Review of Confidential Orders.	Commercial Information	NO
9.	158.	Commercial Arrangements GC240712F01	Information related to the recommendation of a lease for Signatures Café however the lease did not progress. Review in December 2016 as part of Annual Review of Confidential Orders.	Commercial Information	NO
10.	31.	Living Kaurua Cultural Centre GC250105F02	This order was made on the basis that the Report contained information concerning the personal affairs of a number of persons. Review in December 2016 as part of Annual Review of Confidential Orders as it potentially affects the security of Council and safety of members, employees of the Council and other persons.	Personal information	NO

11.	34.	Living Kaurua Cultural Centre GC220305F01	This order was made on the basis that the Report contained information concerning the personal affairs of a number of persons. Review in December 2016 as part of Annual Review of Confidential Orders as it potentially affects the security of Council and safety of members, employees of the Council and other persons.	Personal information	NO
12.	86	Oaklands Regeneration Project, State Aquatic SGC300608F01	Appendix 1 contains information over which Council still has a duty of confidence Party consulted and did NOT agree to release – commercial in confidence. Review in December 2016 as part of Annual Review of Confidential Orders.	Confidential Commercial information / duty of confidence	NO
13.	213.	Marion Leisure and Fitness Centre GC270115F01	Report relates to Marion Leisure and Fitness Centre Lease to CASA Leisure Pty Ltd (legal advice not to release) to be reviewed December 2016. Confidential commercial information may be relevant to the tender process regarding the provision of a long-term operator of the centre and accordingly needs to be kept in confidence.	Commercial advantage/contrary to public interest and future tender	NO
14.	216.	Marion Leisure and Fitness Centre SGC190215F01	Report relates to Marion Leisure and Fitness Centre Lease to CASA Leisure Pty Ltd (legal advice not to release) to be reviewed December 2016. Confidential commercial information may be relevant to the tender process regarding the provision of a long-term operator of the centre and accordingly needs to be kept in confidence.	Commercial advantage/contrary to public interest and future tender	NO
15.	218.	Cove Civic Centre – Cost and programme management GC240215F01	Report relates to cost and time issues associated with the construction of the Cove Civic Centre. Review in December 2016 as part of Annual Review of Confidential Orders	Commercial advantage contrary to public interest	NO

16.	244.	Cove Civic Centre GC220915F01	Report relates to the negotiated settlement to MC+1 re the Cove Civic Centre which is not yet completed therefore recommended to remain in confidence to be reviewed December 2016. Review in December 2016 as part of Annual Review of Confidential Orders	Confidential commercial information/contrary to public interest Duty of confidence	NO
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**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: Jaimie Thwaites, Unit Manager Governance and Records

Corporate Manager: Kate McKenzie, Manager Corporate Governance

General Manager: Vincent Mifsud, General Manager Corporate Services

Subject: Review of Confidential Order for the Item:
Cove Sports and Community Club, SGC010205F01

Ref No: GC260416R12 - (1)

REPORT OBJECTIVE:

To review the confidential item relating to the Report *Cove Sports and Community Club, SGC010205F01* in accordance with Section 91(9) of the *Local Government Act 1999* (the Act).

RECOMMENDATIONS (1)

DUE DATES

That:

- | | |
|--|------------------|
| 1. The confidentiality order pertaining to Appendix 2 of the report “Cove Sports and Community Club, SGC010205F01” be revoked and the item be released with the confidential personal information redacted. | 26 Apr 16 |
|--|------------------|

BACKGROUND:

Section 91(9) of the Local Government Act 1999 (the Act) requires that any confidential order made by Council under Section 91(7) and (9) of the Act must be reviewed at least once in every year.

On 1 February 2005, Council ordered that the report and associated documents relating to the *Cove Sports and Community Club, SGC010205F01* (the Report) be kept confidential for a period of 12 months, to be reviewed in December 2005. The Report provided options for the future management structure of the Cove Sports and Community Club (the Club) and contained information that reflected the “personal affairs” of nominees for the Board of Management of the Club in the form of application forms.

As required by the Act, this confidentiality order has been reviewed annually since December 2005. The last review was at the 8 December 2015 General Council meeting where it was resolved that:

1. Pursuant to Section 91(7) and (9) of the Local Government Act 1999 the Council orders that the Appendices to the Report, “*Cove Sports and Community Club, SGC010205F01*” be kept confidential on the basis that they contain information the

disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of nominees to the Board of Management of the Cove Sports and Community Club Inc. in the form of application forms (Section 90(3)(a) of the *Local Government Act 1999*).

This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made.

2. Council requests the Chief Executive Officer to undertake further investigation and consultation with the view to releasing this matter based on the outcomes of such investigation and consultation.
3. Council delegates the power to revoke this order of confidentiality to the Chief Executive Officer, subject to no reasonable objections from relevant third parties or Elected Members.
4. This confidential order be reviewed at the April 2016 meeting of Council.

ANALYSIS

The Act defines “personal affairs” to include:

- (a) that person’s-
 - (i) financial affairs
 - (ii) criminal records
 - (iii) marital or other personal relationships
 - (iv) personal qualities, attributes or health status
- (b) that person’s employment records, employment performance or suitability for a particular position, or other personnel matters relating to the person

On reviewing the original Report, it is noted that the Appendices of the Report contain information relating to the personal affairs of the nominees for the Club’s Board of Management, which clearly fall within the definition of “personal affairs” as detailed in (b) above.

As such, it is recommended these documents be released, removing the confidential personal and sensitive information - that is with the personal affairs redacted.

Legal / Legislative and Risk Management:

Note that if Council wishes to discuss the details of the Report during the meeting prior to resolving the release or otherwise of the Report, Council will need to order that the public be excluded (with the exception of Council officers present) from the meeting pursuant to Section 90(2) and (3)(a) of the Act given the current confidentiality order is still in force.

CONCLUSION

Excellence in Governance occurs when Council’s operations are underpinned by accountability, integrity, openness and transparency. Releasing the report ‘*Cove Sports and Community Club, SGC010205F01*’ and associated documents with the information relating to personal affairs redacted demonstrates openness and accountability.

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: Jaimie Thwaites, Unit Manager Governance and Records
Corporate Manager: Kate McKenzie, Manager Corporate Governance
General Manager: Vincent Mifsud, General Manager Corporate Services
Subject: Review of Confidential Order for the Item:
Cove Sports and Community Club, CC140605R07
Ref No: GC260416R12 (2)

REPORT OBJECTIVE:

To review the confidential item relating to the Report *Cove Sports and Community Club, CC140605R07* in accordance with Section 91(9) of the *Local Government Act 1999*.

RECOMMENDATIONS (1)

DUE DATES

That:

- | | |
|---|------------------|
| 1. The confidentiality order pertaining to Appendix 2 of the report “Cove Sports and Community Club, CC140605R07” be revoked and the item be released with the confidential commercially sensitive information redacted. | 26 Apr 16 |
|---|------------------|

BACKGROUND:

Section 91(9) of the Local Government Act 1999 (the Act) requires that any confidential order made by Council under Section 91(7) and (9) of the Act must be reviewed at least once in every year.

On 14 June 2005, Council ordered that Appendix 2 to the report relating to the *Cove Sports and Community Club, CC140605R07* (the Report) be kept confidential for a period of 12 months, to be reviewed in December 2005. The Appendix comprised the April Activity Report of the Cove Sports and Community Club (the Club) and was considered to contain commercial information that if disclosed, could reasonably be expected to prejudice the commercial position of the person who supplied the information.

As required by the Act, this confidentiality order has been reviewed annually since December 2005. The last review was at the 9 December 2014 General Council meeting where it was resolved that:

1. Pursuant to Section 91(7) and (9) of the *Local Government Act 1999* the Council orders that the Appendix 2 to the Report, “Cove Sports and Community Club,

CC140605R07" be kept confidential on the basis that it deals with information the disclosure of which will involve the unreasonable disclosure of commercial information of a confidential nature, which, on balance, would be contrary to the public interest (Section 90(3)(d) of the *Local Government Act 1999*).

This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made.

2. Council requests the Chief Executive Officer to undertake further investigation and consultation with the view to releasing this matter based on the outcomes of such investigation and consultation
3. Council delegates the power to revoke this order of confidentiality to the Chief Executive Officer, subject to no reasonable objections from relevant third parties or Elected Members.
4. This confidential order be reviewed at the December 2016 meeting of Council.

In accordance with the Act and the above resolutions, the confidentiality order is due for review.

ANALYSIS

On reviewing Appendix 2 to the original Report, it is recommended these documents be released, removing the confidential commercially sensitive information - that is with dollar figures redacted.

Legal / Legislative and Risk Management:

Note that if Council wishes to discuss the details of the Report during the meeting prior to resolving the release or otherwise of the Report, Council will need to order that the public be excluded (with the exception of Council officers present) from the meeting pursuant to Section 90(2) and (3)(d) of Act given the current confidentiality order is still in force.

CONCLUSION

Excellence in Governance occurs when Council's operations are underpinned by accountability, integrity, openness and transparency. Releasing the report '*Cove Sports and Community Club, CC140605R07*,' and associated documents with the information relating to commercial affairs redacted demonstrates openness and accountability.

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: Jaimie Thwaites, Unit Manager Governance and Records

Corporate Manager: Kate McKenzie, Manager Corporate Governance

General Manager: Vincent Mifsud, General Manager Corporate Services

Subject: Review of Confidential Order for the Item: Program Evaluation and Business Improvement Service Provisions, AC020610F01

Ref No: GC260416R12 (3)

REPORT OBJECTIVE:

To review the confidential item relating to the Report *Program Evaluation and Business Improvement Service Provisions, AC020610F01* in accordance with Section 91(9) of the *Local Government Act 1999* (the Act).

RECOMMENDATIONS (1)

DUE DATES

That:

- | | |
|---|------------------|
| 1. The confidentiality order pertaining to the report “<i>Program Evaluation and Business Improvement Service Provisions, AC020610F01</i>”, appendices and associated minutes be revoked and the item be released with the confidential commercially sensitive information redacted. | 26 Apr 16 |
|---|------------------|

BACKGROUND:

Section 91(9) of the Local Government Act 1999 (the Act) requires that any confidential order made by Council under Section 91(7) and (9) of the Act must be reviewed at least once in every year.

On 2 June 2010, the Audit Committee ordered that the Report *Program Evaluation and Business Improvement Service Provisions, AC020610F01* and minutes arising from the report be kept confidential for a period of 12 months, to be reviewed at the General Council meeting in December 2010.

The confidentiality order has been reviewed annually since 2010. The last review was at the General Council Meeting on 8 December 2015, where it was resolved:

1. Pursuant to Section 91(7) and (9) of the Local Government Act 1999 the Council orders that the Report, “*Program Evaluation and Business Improvement Service Provisions, AC020610F01*” together with the appendices and minutes arising from the report be kept confidential on the basis that they contain information the disclosure of which could reasonably be expected to prejudice the commercial position of the person who

supplied the information, or to confer a commercial advantage on a third party, and would, on balance, be contrary to the public interest (*Section 90(3)(d) of the Local Government Act 1999*);

This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made.

2. Council requests the Chief Executive Officer to undertake further investigation and consultation with the view to releasing this matter based on the outcomes of such investigation and consultation.
3. Council delegates the power to revoke this order of confidentiality to the Chief Executive Officer, subject to no reasonable objections from relevant third parties or Elected Members.
4. This confidential order be reviewed at the April 2016 meeting of Council.

In accordance with Section 91(9) of the Act and the above resolutions, the confidentiality order relating to the Report *Program Evaluation and Business Improvement Service Provisions, AC020610F01* is now due for review.

ANALYSIS

Given the tender has been awarded and services rendered, it is reasonable that these documents be released, removing the confidential commercially sensitive information - that is with names and figures redacted.

Legal / Legislative and Risk Management:

Note that if Council wishes to discuss the details of the Report during the meeting, Council will need to order that the public be excluded (with the exception of Council officers present) from the meeting pursuant to Section 90(2) and (3)(d) of the Act given the current confidentiality order is still in force.

CONCLUSION

Excellence in Governance occurs when Council's operations are underpinned by accountability, integrity, openness and transparency. Releasing the report '*Program Evaluation and Business Improvement Service Provisions, AC020610F01*,' and associated documents with the information relating to commercial affairs redacted demonstrates openness and accountability

Originating Officer:	Jaimie Thwaites, Unit Manager Governance and Records
Corporate Manager:	Kate McKenzie, Manager Corporate Governance
General Manager:	Vincent Mifsud, General Manager Corporate Services
Subject:	Review of Confidential Order for the Item: Program Evaluation and Business Improvement Service Provisions, AC100810F01
Ref No:	GC260416R12 (4)

To review the confidential item relating to the Report *Program Evaluation and Business Improvement Service Provisions*, AC100810F01 in accordance with Section 91(9) of the *Local Government Act 1999* (the Act).

DUE DATES

1. The confidentiality order pertaining to the report “*Program Evaluation and Business Improvement Service Provisions, AC100810F01*” and minutes be revoked and the item be released with the confidential commercially sensitive information redacted.
2. Pursuant to Section 91(7) and (9) of the *Local Government Act 1999* the Council orders that the Appendix 4 of the report, “*Program Evaluation and Business Improvement Service Provisions, AC100810F01*” be kept confidential on the basis that they contain information the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party, and would, on balance, be contrary to the public interest (Section 90(3)(d) of the *Local Government Act 1999*)

26 Apr 16

26 Apr 16

This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made.

Dec16

3. This confidential order be reviewed at the Dec 2016 meeting of Council.

BACKGROUND:

Section 91(9) of the Local Government Act 1999 (the Act) requires that any confidential order made by Council under Section 91(7) and (9) of the Act must be reviewed at least once in every year.

On 10 August 2010, the Audit Committee ordered that the Report *Program Evaluation and Business Improvement Service Provisions, AC100810F01* and minutes arising from the report be kept confidential for a period of 12 months, to be reviewed at the General Council meeting in December 2010.

The confidentiality order has been reviewed annually since 2010. The last review was at the General Council Meeting on 8 December 2015, where it was resolved that:

1. Pursuant to Section 91(7) and (9) of the *Local Government Act 1999* the Council orders that the Report, "*Program Evaluation and Business Improvement Service Provisions, AC100810F01*" together with the appendices and minutes arising from the report be kept confidential on the basis that they contain information the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party, and would, on balance, be contrary to the public interest (Section 90(3)(d) of the Local Government Act 1999)

This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made.

2. Council requests the Chief Executive Officer to undertake further investigation and consultation with the view to releasing this matter based on the outcomes of such investigation and consultation.
3. Council delegates the power to revoke this order of confidentiality to the Chief Executive Officer, subject to no reasonable objections from relevant third parties or Elected Members.
4. This confidential order be reviewed at the April 2016 meeting of Council.

In accordance with Section 91(9) of the Act and the above resolutions, the confidentiality order relating to the Report *Program Evaluation and Business Improvement Service Provisions, AC100810F01* is now due for review.

ANALYSIS

To ensure that integrity and probity is maintained with Council's tendering processes, it is recommended that the confidentiality order be retained on the basis that the Appendix to the Report contains information the disclosure of which would involve the unreasonable disclosure of information concerning tenders for the provision of services.

The report and minutes could be released, removing the confidential commercially sensitive information - that is with names and figures redacted.

Legal / Legislative and Risk Management:

Note that if Council wishes to discuss the details of the Report during the meeting, Council will need to order that the public be excluded (with the exception of Council officers present) from the meeting pursuant to Section 90(2) and (3)(d) of the Act given the current confidentiality order is still in force.

CONCLUSION

Excellence in Governance occurs when Council's operations are underpinned by accountability, integrity, openness and transparency. Retaining the confidentiality of the Appendix to the report *Program Evaluation and Business Improvement Service Provisions, AC100810F01* is important to ensure that Council does not prejudice the integrity of the tendering process.

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: Jaimie Thwaites, Unit Manager Governance and Records

Corporate Manager: Kate McKenzie, Manager Corporate Governance

General Manager: Vincent Mifsud, General Manager Corporate Services

Subject: Review of Confidential Order for the Item: Program Evaluation and Business Improvement Service Provision, GC240810F02

Ref No: GC260416R12 (5)

REPORT OBJECTIVE:

To review the confidential item relating to the Report *Program Evaluation and Business Improvement Service Provision, GC240810F02* in accordance with Section 91(9) of the *Local Government Act 1999* (the Act).

RECOMMENDATIONS (1)

DUE DATES

That:

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| 1. The confidentiality order pertaining to the report “<i>Program Evaluation and Business Improvement Service Provision, GC240810F02</i>”, appendices and associated minutes be revoked and the item be released with the confidential commercially sensitive information redacted. | 26 Apr 16 |
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BACKGROUND:

Section 91(9) of the Local Government Act 1999 (the Act) requires that any confidential order made by Council under Section 91(7) and (9) of the Act must be reviewed at least once in every year.

On 2 June 2010, the Audit Committee ordered that the Report *Program Evaluation and Business Improvement Service Provision, GC240810F02* and minutes arising from the report be kept confidential for a period of 12 months, to be reviewed at the General Council meeting in December 2010.

The confidentiality order has been reviewed annually since 2010. The last review was at the General Council Meeting on 8 December 2015, where it was resolved:

1. Pursuant to Section 91(7) and (9) of the Local Government Act 1999 the Council orders that the Report, “*Program Evaluation and Business Improvement Service Provisions, GC240810F02*” together with the appendices and minutes arising from the report be kept confidential on the basis that they contain information the disclosure of which could reasonably be expected to prejudice the commercial position of the person who

supplied the information, or to confer a commercial advantage on a third party, and would, on balance, be contrary to the public interest (*Section 90(3)(d) of the Local Government Act 1999*);

This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made.

2. Council requests the Chief Executive Officer to undertake further investigation and consultation with the view to releasing this matter based on the outcomes of such investigation and consultation.
3. Council delegates the power to revoke this order of confidentiality to the Chief Executive Officer, subject to no reasonable objections from relevant third parties or Elected Members.
4. This confidential order be reviewed at the April 2016 meeting of Council.

In accordance with Section 91(9) of the Act and the above resolutions, the confidentiality order relating to the Report *Program Evaluation and Business Improvement Service Provisions, GC240810F02* is now due for review.

ANALYSIS

Given the tender has been awarded and services rendered, it is reasonable that these documents be released, removing the confidential commercially sensitive information - that is with names and figures redacted.

Legal / Legislative and Risk Management:

Note that if Council wishes to discuss the details of the Report during the meeting, Council will need to order that the public be excluded (with the exception of Council officers present) from the meeting pursuant to Section 90(2) and (3)(d) of the Act given the current confidentiality order is still in force.

CONCLUSION

Excellence in Governance occurs when Council's operations are underpinned by accountability, integrity, openness and transparency. Releasing the report '*Program Evaluation and Business Improvement Service Provisions, GC240810F02*,' and associated documents with the information relating to commercial affairs redacted demonstrates openness and accountability.

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: Jaimie Thwaites, Unit Manager Governance and Records
Corporate Manager: Kate McKenzie, Manager Corporate Governance
General Manager: Vincent Mifsud, General Manager Corporate Services
Subject: Review of Confidential Order for Item: Code of Conduct, GC270514F02
Report Reference: GC260416R12 (6)

REPORT OBJECTIVES / EXECUTIVE SUMMARY:

To review the confidential item relating to the “*Code of Conduct, GC270514F02*” in accordance with Section 91(9) of the *Local Government Act 1999* (the Act).

RECOMMENDATIONS (1)

DUE DATES

1. The confidentiality order pertaining to the report “*Code of Conduct, GC270514F02*”, *appendices and minutes* be revoked and the item be released with the confidential personal information redacted.

26 April 16

BACKGROUND

Section 91(9) of the *Local Government Act 1999* (the Act) requires that any confidential order made by Council under Section 91(7) and (9) of the Act must be reviewed at least once in every year.

On 27 May 2014, Council ordered that the report “*Code of Conduct GC270514F02*”, and any attachment to this report and the minutes arising from this report having been considered in confidence under Section 90(2) and (3)(e), (f) and (g) of the Act be kept confidential until such time as the conditions of confidentiality no longer exist. This confidentiality order will be reviewed at the General Council Meeting in December 2014.

On 8 December 2015, Council reviewed the order and resolved that:

1. That the confidentiality order pertaining to the Report “*Code of Conduct, GC270514F02*”, *appendices and the minutes* arising from the report be retained on the grounds that it relates to information that must be considered in confidence in order to ensure that the council does not breach any legal obligation or duty (Section 90(2) and (3)(e), (f) and (g) of the *Local Government Act 1999*).

This order is to remain in force until such time as the conditions of confidentiality no longer exist.

Council requests the Chief Executive Officer to undertake further investigation and consultation with the view to releasing this matter based on the outcomes of such investigation and consultation.

2. Council delegates the power to revoke this order of confidentiality to the Chief Executive Officer, subject to no reasonable objections from relevant third parties or Elected Members.
3. This confidential order be reviewed at the April 2016 meeting of Council.

The orders were made on the basis that the report contains information that may affect the safety of persons and information the disclosure of which could reasonably be expected to prejudice the maintenance of law and / or breach Council's duty of confidence.

In accordance with Section 91(9) of the Act and the above resolutions, the order relating to the Report "*Code of Conduct, GC270514F02*" is being reviewed.

ANAYLSIS

As the matter has now been finalised, the affected persons have been consulted and consented to release of the documents with one section redacted, it is recommended these documents be released, removing the confidential personal and sensitive information - that is with a section of the personal explanation redacted.

Legal / Legislative and Risk Management:

Note that if Council wishes to discuss the details of the Report during the meeting, Council will need to order that the public be excluded (with the exception of Council officers present) from the meeting pursuant to Section 90(2) and (3)(e),(f) and (g) of the *Local Government Act 1999* given the current confidentiality order is still in force.

CONCLUSION

Excellence in Governance occurs when Council's operations are underpinned by accountability, integrity, openness and transparency. Releasing the report '*Code of Conduct, GC270514F02*' and associated documents with the information relating to personal affairs redacted demonstrates openness and accountability.

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: Jaimie Thwaites, Unit Manager Governance and Records

Corporate Manager: Kate McKenzie, Manager Corporate Governance

General Manager: Vincent Mifsud, General Manager Corporate Services

Subject: Review of Confidentiality Order: Council Briefing – Nursery Operations, GC250815F06

Report Reference: GC260416R12 (7)

REPORT OBJECTIVES / EXECUTIVE SUMMARY:

To review the confidential item relating to the Report *Council Briefing – Nursery operations, GC250815F06* in accordance with Section 91(9) of the *Local Government Act 1999* (the Act).

RECOMMENDATIONS (1)

DUE DATES

That:

26 Apr 16

1. The confidentiality order pertaining to the report *Council Briefing – Nursery operations, GC250815F06*, together with the minutes arising from the report, be revoked.

BACKGROUND

Section 91(9) of the *Local Government Act 1999* (the Act) requires that any confidential order made by Council under Section 91(7) and (9) of the Act must be reviewed at least once in every year.

On 25 August 2015 Council ordered that:

1. Council, in accordance with Section 91(7) and (9) of the Local Government Act 1999, orders that the report, 'Council Briefing - Nursery Operations (Report Reference GC250815F06)', and the Minutes arising from this report having been considered in confidence be kept confidential under Sections 90(2) and (3)(h) and (i) of the Act and not be available for public inspection for a period of 12 months from the date of this meeting or until such time as the Union dispute is resolved. This confidentiality order will be reviewed at the General Council Meeting in December 2015.

On 8 December 2015 this Confidentiality Order was reviewed and the following resolution was made:

1. In accordance with Section 91(7) and (9) of the *Local Government Act 1999* the Council orders that the report *Review of Confidentiality Order: Council Briefing – Nursery operations, GC250815F06* and minutes arising from this report having been considered in confidence under Section 90(2), (3)(h) and (i) of the Act be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting, as the information relates to legal advice the subject of actual litigation.

This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made.

2. Council delegates the power to revoke this order of confidentiality to the Chief Executive Officer, following finalisation of this matter within the South Australian Industrial Relations Commission.
3. This confidentiality order will be reviewed at the General Council meeting in December 2016, unless revoked earlier.

In accordance with the Act, the above confidentiality order is due for review.

ANAYLSIS

Given that the matter has now been finalised it is recommended that the item be released.

Legal / Legislative and Risk Management:

Note that if Council wishes to discuss the details of the Report during the meeting, Council will need to order that the public be excluded (with the exception of Council officers present) from the meeting pursuant to Section 90(2) and (3)(h) and (i) of the Act given the current confidentiality order is still in force.

CONCLUSION

Excellence in Governance occurs when Council's operations are underpinned by accountability, integrity, openness and transparency. Revoking the confidentiality of the Report *Council Briefing – Nursery operations, GC250815F06* demonstrates openness and transparency.

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: Jaimie Thwaites, Unit Manager Governance and Records

Corporate Manager: Kate McKenzie, Manager Corporate Governance

General Manager: Vincent Mifsud, General Manager Corporate Services

Subject: Review of Confidential Order for the Item: Commercial Arrangements, GC240112F01

Report Reference: GC260416R12 (8)

REPORT OBJECTIVES / EXECUTIVE SUMMARY:

To review the confidential item relating to the matter *Commercial Arrangements, GC240112F01* in accordance with Section 91(9) of the *Local Government Act 1999* (the Act).

RECOMMENDATIONS (2)

DUE DATES

That Council:

1. In accordance with Section 91(7) and (9) of the *Local Government Act 1999* the Council orders that the report *Commercial Arrangements, GC240112F01*, the minutes arising from this report and any other information distributed at the meeting having been considered in confidence under Section 90(2) and (3)(d) of the Act be kept confidential and not available for public inspection on the basis that it relates to proposed commercial arrangements which could reasonably be expected to prejudice the commercial position of the person who supplies the information, or to confer a commercial advantage to a third party, and the release would, on balance, be contrary to the public interest.

26 Apr 16

This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made.

2. This confidentiality order will be reviewed at the General Council meeting in December 2016.

Dec 16

BACKGROUND

Section 91(9) of the *Local Government Act 1999* (the Act) requires that any confidential order made by Council under Section 91(7) and (9) of the Act must be reviewed at least once in every year.

On 24 January 2012 Council ordered that the Report *Commercial Arrangements GC240112F01* and minutes be kept confidential and not available for public inspection to be reviewed at the General Council meeting in December 2012. The order was made on the basis that the report contained information relating to proposed commercial arrangements which could reasonably be expected to prejudice the commercial position of the person who supplies the information, or to confer a commercial advantage to a third party - Section 90(2) and (3)(d) of the Act.

The confidentiality order has been reviewed annually since 2012. The last review was at the General Council Meeting on 8 December 2015, where it was resolved that:

1. In accordance with Section 91(7) and (9) of the *Local Government Act 1999* the Council orders that the report *Commercial Arrangements, GC240112F01*, the minutes arising from this report and any other information distributed at the meeting having been considered in confidence under Section 90(2) and (3)(d) of the Act be kept confidential and not available for public inspection on the basis that it relates to proposed commercial arrangements which could reasonably be expected to prejudice the commercial position of the person who supplies the information, or to confer a commercial advantage to a third party, and the release would, on balance, be contrary to the public interest.

This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made.

2. Council requests the Chief Executive Officer to undertake further investigation and consultation with the view to releasing this matter based on the outcomes of such investigation and consultation.
3. Council delegates the power to revoke this order of confidentiality to the Chief Executive Officer, subject to no reasonable objections from relevant third parties or Elected Members.
4. This confidentiality order will be reviewed at the General Council meeting in April 2016.

In accordance with the Act, and the above resolution, the above confidentiality order is due for review.

ANAYLSIS

Given the report contains commercial information of a confidential nature that could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage to a third party, it is recommended that the confidentiality order associated with this report remain in place.

Legal / Legislative and Risk Management:

Note that if Council wishes to discuss the details of the Report during the meeting, Council will need to order that the public be excluded (with the exception of Council officers present) from the meeting pursuant to Section 90(2) and (3)(d) of the Local Government Act 1999 given the current confidentiality order is still in force.

CONCLUSION

Excellence in Governance occurs when Council's operations are underpinned by accountability, integrity, openness and transparency. Retaining the confidentiality of the Report *Commercial Arrangements*, GC240112F01 is necessary to ensure that Council does not prematurely disclose commercial information.

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: Jaimie Thwaites, Unit Manager Governance and Records

Corporate Manager: Kate McKenzie, Manager Corporate Governance

General Manager: Vincent Mifsud, General Manager Corporate Services

Subject: Review of Confidential Order for the Item: Commercial Arrangements, GC240712F01

Report Reference: GC260416R12 (9)

REPORT OBJECTIVES / EXECUTIVE SUMMARY:

To review the confidential item relating to the matter *Commercial Arrangements, GC240112F01* in accordance with Section 91(9) of the *Local Government Act 1999* (the Act).

RECOMMENDATIONS (2)

DUE DATES

That Council:

1. In accordance with Section 91(7) and (9) of the *Local Government Act 1999* the Council orders that the report *Commercial Arrangements, GC240712F01*, the minutes arising from this report and any other information distributed at the meeting having been considered in confidence under Section 90(2) and (3)(d) of the Act be kept confidential and not available for public inspection on the basis that it relates to proposed commercial arrangements which could reasonably be expected to prejudice the commercial position of the person who supplies the information, or to confer a commercial advantage to a third party, and the release would, on balance, be contrary to the public interest.

26 April 16

This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made.

Dec 16

2. This confidentiality order will be reviewed at the General Council meeting in December 2016.

BACKGROUND

Section 91(9) of the *Local Government Act 1999* (the Act) requires that any confidential order made by Council under Section 91(7) and (9) of the Act must be reviewed at least once in every year.

On 24 July 2012 Council ordered that the Report *Commercial Arrangements, GC240712F01* and minutes be kept confidential and not available for public inspection to be reviewed at the

General Council meeting in December 2012. The order was made on the basis that the report contained information relating to proposed commercial arrangements which could reasonably be expected to prejudice the commercial position of the person who supplies the information, or to confer a commercial advantage to a third party - Section 90(2) and (3)(d) of the Act.

The confidentiality order has been reviewed annually since 2012. The last review was at the General Council Meeting on 8 December 2015, where it was resolved that:

1. In accordance with Section 91(7) and (9) of the *Local Government Act 1999* the Council orders that the report *Commercial Arrangements, GC240712F01*, the minutes arising from this report and any other information distributed at the meeting having been considered in confidence under Section 90(2) and (3)(d) of the Act be kept confidential and not available for public inspection on the basis that it relates to proposed commercial arrangements which could reasonably be expected to prejudice the commercial position of the person who supplies the information, or to confer a commercial advantage to a third party, and the release would, on balance, be contrary to the public interest.

This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made.

2. Council requests the Chief Executive Officer to undertake further investigation and consultation with the view to releasing this matter based on the outcomes of such investigation and consultation.
3. Council delegates the power to revoke this order of confidentiality to the Chief Executive Officer, subject to no reasonable objections from relevant third parties or Elected Members.
4. This confidentiality order will be reviewed at the General Council meeting in December 2016.

In accordance with the Act, and the above resolution, the above confidentiality order is due for review.

ANAYLSIS

Given the report contains commercial information of a confidential nature that could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage to a third party, it is recommended that the confidentiality order associated with this report remain in place.

Legal / Legislative and Risk Management:

Note that if Council wishes to discuss the details of the Report during the meeting, Council will need to order that the public be excluded (with the exception of Council officers present) from the meeting pursuant to Section 90(2) and (3)(d) of the Local Government Act 1999 given the current confidentiality order is still in force.

CONCLUSION

Excellence in Governance occurs when Council's operations are underpinned by accountability, integrity, openness and transparency. Retaining the confidentiality of the Report *Commercial Arrangements*, GC240712F01 is necessary to ensure that Council does not prematurely disclose commercial information.

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: Jaimie Thwaites, Unit Manager Governance and Records

Corporate Manager: Kate McKenzie, Manager Corporate Governance

General Manager: Vincent Mifsud, General Manager Corporate Services

Subject: Review of Confidential Order for the Item:
Living Kurna Cultural Centre, GC250105F02

Ref No: GC260416R12 (10)

REPORT OBJECTIVE / EXECUTIVE SUMMARY:

To review the confidential item relating to the Report *Living Kurna Cultural Centre, GC250105F02* in accordance with Section 91(9) of the *Local Government Act 1999* (the Act) and Council's resolution at the 8 December 2015 General Council meeting (Ref No: GC081215R10 – (37)).

RECOMMENDATIONS (2)

DUE DATES

That:

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| <p>1. In accordance with Section 91(7) and (9) of the Local Government Act 1999 the Council orders that the report, '<i>Living Kurna Cultural Centre, GC250105F02</i>' together with the minutes arising from the report be kept confidential and not available for public inspection on the basis that the report contains information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead) (Section 90(3)(a) of the <i>Local Government Act 1999</i>) and may affect the security of Council and safety of members, employees of the Council, and other persons (Section 90(3)(e)), of the <i>Local Government Act 1999</i>.</p> <p>This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made.</p> | <p>26 Apr 2016</p> |
| <p>2. This confidential order be reviewed at the December 2016 meeting of Council.</p> | <p>Dec 16</p> |

BACKGROUND:

Section 91(9) of the *Local Government Act 1999* (the Act) requires that any confidential order made by Council under Section 91(7) and (9) of the Act must be reviewed at least once in every year.

On 25 January 2005, Council ordered that the Report and minutes relating to *Living Kaurua Cultural Centre, GC250105F02* be kept confidential for a period of 12 months, to be reviewed at the General Council meeting in December 2005. This order was made on the basis that the Report contained information concerning the personal affairs of a number of persons – Section 90(3)(a) of the Act.

As required by the Act this confidentiality order has been reviewed annually since December 2005. The last review was at the 8 December 2015 General Council meeting where it was resolved that:

1. In accordance with Section 91(7) and (9) of the Local Government Act 1999 the Council orders that the report, '*Living Kaurua Cultural Centre, GC250105F02*' together with the minutes arising from the report be kept confidential and not available for public inspection on the basis that the report contains information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead) (Section 90(3)(a) of the *Local Government Act 1999*) and may affect the security of Council and safety of members, employees of the Council, and other persons (Section 90(3)(e)), of the *Local Government Act 1999*.

This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made.

2. Council requests the Chief Executive Officer to undertake further investigation and consultation with the view to releasing this matter based on the outcomes of such investigation and consultation.
3. Council delegates the power to revoke this order of confidentiality to the Chief Executive Officer, subject to no reasonable objections from relevant third parties or Elected Members.
4. This confidential order be reviewed at the April 2016 meeting of Council.

ANAYLSIS

On review of the original Report, it has been noted that the category of 'personal affairs' remains relevant to the content of the Report and as such, it is recommended that the order of confidentiality pursuant to Section 90(3)(a) of the Act remain in force.

As the information contained in the reports relates to persons who are still actively employed both within and outside of Council, it is further recommended that the information be kept confidential pursuant to Section 90(3)(e) of the Act, as it potentially affects the security of Council and safety of members, employees of the Council and other persons.

Legal / Legislative and Risk Management:

Note that if Council wishes to discuss the details of the Report during the meeting, Council will need to order that the public be excluded (with the exception of Council officers present) from the meeting pursuant to Section 90(2) and (3)(e) of the Act given the current confidentiality order is still in force.

CONCLUSION

Excellence in Governance occurs when Council's operations are underpinned by accountability, integrity, openness and transparency. Retaining the confidentiality of the Report *Living Kaurua* Report Reference: GC260416R12 (10) - *Living Kaurua Cultural Centre, GC250105F02*

Cultural Centre, GC250105F02 is necessary to ensure that Council does not prematurely disclose personal information or matters affecting the security and safety of Council, members, employees or other persons.

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: Jaimie Thwaites, Unit Manager Governance and Records
Corporate Manager: Kate McKenzie, Manager Corporate Governance
General Manager: Vincent Mifsud, General Manager Corporate Services
Subject: Review of Confidential Order for the Item:
Living Kurna Cultural Centre, GC220305F01
Ref No: GC260416R12 (11)

REPORT OBJECTIVE / EXECUTIVE SUMMARY:

To review the confidential item relating to the Report *Living Kurna Cultural Centre, GC220305F01* in accordance with Section 91(9) of the *Local Government Act 1999* (the Act).

RECOMMENDATIONS (2)

DUE DATES

That:

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| <p>1. In accordance with Section 91(7) and (9) of the Local Government Act 1999 the Council orders that the report, '<i>Living Kurna Cultural Centre, GC250105F02</i>' together with the minutes arising from the report be kept confidential and not available for public inspection on the basis that the report contains information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of persons (Section 90(3)(a)), and may affect the security of Council and safety of members, employees of the Council, and other persons (Section 90(3)(e)), of the <i>Local Government Act 1999</i>.</p> <p>This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made.</p> | <p>26 Apr 16</p> |
| <p>2. This confidential order be reviewed at the December 2016 meeting of Council.</p> | <p>Dec 16</p> |

BACKGROUND:

Section 91(9) of the *Local Government Act 1999* (the Act) requires that any confidential order made by Council under Section 91(7) and (9) of the Act must be reviewed at least once in every year.

On 22 March 2005, Council ordered that the Report and minutes relating to *Living Kurna Cultural Centre, GC220305F01* be kept confidential for a period of 12 months, to be reviewed at the General Council meeting in December 2005. This order was made on the basis that the Report contained information concerning the personal affairs of a number persons – Section 90(3)(a) of the Act.

As required by the Act this confidentiality order has been reviewed annually since December 2005. The last review was at the 8 December 2015 General Council meeting where it was resolved that:

1. In accordance with Section 91(7) and (9) of the Local Government Act 1999 the Council orders that the report, '*Living Kaurua Cultural Centre, GC250105F02*' together with the minutes arising from the report be kept confidential and not available for public inspection on the basis that the report contains information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of persons (Section 90(3)(a)), and may affect the security of Council and safety of members, employees of the Council, and other persons (Section 90(3)(e)), of the *Local Government Act 1999*.

This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made.

2. Council requests the Chief Executive Officer to undertake further investigation and consultation with the view to releasing this matter based on the outcomes of such investigation and consultation.
3. Council delegates the power to revoke this order of confidentiality to the Chief Executive Officer, subject to no reasonable objections from relevant third parties or Elected Members.
4. This confidential order be reviewed at the April 2016 meeting of Council.

In accordance with the Act and the above resolutions, the confidentiality order relating to the *Living Kaurua Cultural Centre, GC220305F01* is again due for review.

ANAYLSIS

On review of the original Report, it has been noted that the category of 'personal affairs' remains relevant to the content of the Report and as such, it is recommended that the order of confidentiality pursuant to Section 90(3)(a) of the Act remain in force.

As the information contained in the reports relates to persons who are still actively employed both within and outside of Council, it is further recommended that the information be kept confidential pursuant to Section 90(3)(e) of the Act, as it potentially affects the security of Council, members and employees of the Council and the safety of other persons.

Legal / Legislative and Risk Management:

Note that if Council wishes to discuss the details of the Report during the meeting, Council will need to order that the public be excluded (with the exception of Council officers present) from the meeting pursuant to Section 90(2), (3)(a) and (3)(e) of the Act given the current confidentiality order is still in force.

CONCLUSION

Excellence in Governance occurs when Council's operations are underpinned by accountability, integrity, openness and transparency. Retaining the confidentiality of the Report *Living Kaurua Cultural Centre, GC220305F01* is necessary to ensure that Council does not prematurely disclose personal information, or matters affecting the security and safety of Council, members, employees or other persons.

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: Jaimie Thwaites, Unit Manager Governance and Records

Corporate Manager: Kate McKenzie, Manager Corporate Governance

General Manager: Vincent Mifsud, General Manager Corporate Services

Subject: Review of Confidential Order for the Item:
Oaklands Regeneration Project, State Aquatic Centre,
SGC300608F01

Ref No: GC260416R12 (12)

REPORT OBJECTIVE:

To review the confidential item relating to the Report *Oaklands Regeneration Project, State Aquatic Centre, SGC300608F01* in accordance with Section 91(9) of the *Local Government Act 1999* (the Act).

RECOMMENDATIONS (2)

DUE DATES

That:

- | | |
|---|-------------------------|
| <p>1. In accordance with Section 91(7) and (9) of the <i>Local Government Act 1999</i> the Council orders that the Appendix 1 to the report, '<i>Oaklands Regeneration Project, State Aquatic Centre, SGC300608F01</i>' be kept confidential and not available for public inspection on the basis that the report contains information the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party and would, on balance, be contrary to the public interest (Section 90(3)(d)), and to ensure Council does not breach a duty of confidence (Section (3)(g)).</p> <p>This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made.</p> | <p>26 Apr 16</p> |
| <p>2. This confidential order be reviewed at the December 2016 meeting of Council.</p> | <p>Dec 16</p> |

BACKGROUND:

Section 91(9) of the *Local Government Act 1999* (the Act) requires that any confidential order made by Council under Section 91(7) and (9) of the Act must be reviewed at least once in every year.

On 30 June 2008, Council ordered that the Report *Oaklands Regeneration Project, State Aquatic Centre, SGC300608F01*, together with all annexure and the relevant minutes be kept confidential until 1 December 2008, after which time the order was to be reviewed

As required by the Act, this confidentiality order has been reviewed annually since December 2008. The Report, Appendix 2 and the Minutes were released following a review in March 2014. The last review was at the 8 December 2015 General Council meeting where it was resolved that:

1. In accordance with Section 91(7) and (9) of the *Local Government Act 1999* the Council orders that the Appendix 1 to the report, '*Oaklands Regeneration Project, State Aquatic Centre, SGC300608F01*' be kept confidential and not available for public inspection on the basis that the report contains information the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party and would, on balance, be contrary to the public interest (Section 90(3)(d)), and to ensure Council does not breach a duty of confidence (Section (3)(g)).

This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made.

2. Council requests the Chief Executive Officer to undertake further investigation and consultation with the view to releasing this matter based on the outcomes of such investigation and consultation.
3. Council delegates the power to revoke this order of confidentiality to the Chief Executive Officer, subject to no reasonable objections from relevant third parties or Elected Members.
4. This confidential order be reviewed at the April 2016 meeting of Council.

In accordance with Section 91(9) of the Act and Council's Management of Confidential Items Framework, the confidentiality order relating to the Report *Oaklands Regeneration Project, State Aquatic Centre, SGC300608F01* is again due for review.

ANAYLSIS

On review it has been found that the appendix continues to contain commercial information over which the City of Marion has a duty of confidence.

As requested by the Council the affected party was consulted with a view to releasing Appendix 1. Objection to the release of the document was advised on the grounds that the report contains information the disclosure of which could reasonably be expected to prejudice their commercial position and would, on balance, be contrary to the public interest. They also asserted disclosure would breach a duty of confidence.

Legal advice was obtained in 2015 and based on the advice and the affected party's objection, it is recommended that the confidentiality order associated with Appendix 1 remains in place.

Legal / Legislative and Risk Management:

Note that if Council wishes to discuss the details of the Report during the meeting, Council will need to order that the public be excluded (with the exception of Council officers present) from the meeting pursuant to Section 90(2) and (3)(d) and (g) of the Act given the current confidentiality order is still in force.

CONCLUSION

Excellence in Governance occurs when Council's operations are underpinned by accountability, integrity, openness and transparency. Retaining the confidentiality of Appendix 1 to the Report *Oaklands Regeneration Project, State Aquatic Centre, SGC300608F01* is necessary to ensure that Council does not prematurely disclose commercial information or breach a duty of confidence.

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: Jaimie Thwaites, Unit Manager Governance and Records

Corporate Manager: Kate McKenzie, Manager Corporate Governance

General Manager: Vincent Mifsud, General Manager Corporate Services

Subject: Review of Confidentiality Order: Marion Leisure and Fitness Centre, GC270115F01

Report Reference: GC260416R12 (13)

REPORT OBJECTIVES / EXECUTIVE SUMMARY:

To review the confidential item relating to the Report *Marion Leisure and Fitness Centre, GC270115F01* in accordance with Section 91(9) of the *Local Government Act 1999* (the Act).

RECOMMENDATIONS (2)

DUE DATES

That:

1. In accordance with Section 91(7) and (9) of the *Local Government Act 1999* the Council orders that the report *Marion Leisure and Fitness Centre, GC270115F01* and minutes arising from this report having been considered in confidence under Section 90(2) and (3)(d) of the Act be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting, as the information relates to information of a commercial nature (not being a trade secret, the disclosure of which could reasonably be expected to prejudice the commercial position of a person who supplied the information or to confer a commercial advantage on a third party, and the disclosure of this information would, on balance, be contrary to the public interest as it could prejudice Council's ability to be able to negotiate a cost effective proposal for the benefit of the Council and the community.

26 Apr 16

This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made.

2. This confidential order be reviewed at the December 2016 meeting of Council.

Dec 16

BACKGROUND

Section 91(9) of the *Local Government Act 1999* (the Act) requires that any confidential order made by Council under Section 91(7) and (9) of the Act must be reviewed at least once in every year.

On 27 January 2015 Council ordered that:

In accordance with Section 91(7) and (9) of the Local Government Act 1999 the Council orders that this report, Marion Leisure and Fitness Centre, Lease to CASA Licence Pty Ltd and the Minutes arising from this report having been considered in confidence under Section 90(2) and (3)(b) of the Act be kept confidential and not available for public inspection until no later than 20 February 2015.

In accordance with the Act, the above confidentiality was last reviewed on 8 December 2015 where it was resolved that:

1. In accordance with Section 91(7) and (9) of the *Local Government Act 1999* the Council orders that the report *Marion Leisure and Fitness Centre, GC270115F01* and minutes arising from this report having been considered in confidence under Section 90(2) and (3)(d) of the Act be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting, as the information relates to information of a commercial nature (not being a trade secret, the disclosure of which could reasonably be expected to prejudice the commercial position of a person who supplied the information or to confer a commercial advantage on a third party, and the disclosure of this information would, on balance, be contrary to the public interest as it could prejudice Council's ability to be able to negotiate a cost effective proposal for the benefit of the Council and the community.

This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made.

2. Council requests the Chief Executive Officer to undertake further investigation and consultation with the view to releasing this matter based on the outcomes of such investigation and consultation.
3. Council delegates the power to revoke this order of confidentiality to the Chief Executive Officer, subject to no reasonable objections from relevant third parties or Elected Members.
4. This confidential order be reviewed at the April 2016 meeting of Council.

In accordance with the Act, the above confidentiality order is due for review.

ANAYLSIS

The Council has entered an agreement with the YMCA for the operation of the Marion Leisure and Fitness Centre as an interim measure. Information contained within the report may be relevant to the tender process regarding the provision of future services and works in respect of the centre. Therefore, it is recommended that the confidentiality order in relation to the Report and minutes arising from the report "*Marion Leisure and Fitness Centre, Lease to CASA Leisure Pty Ltd, GC270115F01*", remain in force.

Legal / Legislative and Risk Management:

Note that if Council wishes to discuss the details of the Report during the meeting, Council will need to order that the public be excluded (with the exception of Council officers present) from the meeting pursuant to Section 90(2) and (3)(b) and (k) of the Act given the current confidentiality order is still in force.

CONCLUSION

Excellence in Governance occurs when Council's operations are underpinned by accountability, integrity, openness and transparency. Retaining the confidentiality of the Report "*Marion Leisure and Fitness Centre, Lease to CASA Leisure Pty Ltd, GC270115F01*" is necessary to ensure that Council does not compromise a future tender for services.

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: Jaimie Thwaites, Unit Manager Governance and Records

Corporate Manager: Kate McKenzie, Manager Governance

General Manager: Vincent Mifsud, General Manager Corporate Services

Subject: Review of Confidentiality Order: Marion Leisure and Fitness Centre Lease to CASA Leisure Pty Ltd, SGC190215F01

Report Reference: GC260416R12 (14)

REPORT OBJECTIVES / EXECUTIVE SUMMARY:

To review the confidential item relating to the Report *Marion Leisure and Fitness Centre Lease to CASA Leisure Pty Ltd, SGC190215F01* in accordance with Section 91(9) of the *Local Government Act 1999* (the Act).

RECOMMENDATIONS (2)

DUE DATES

That:

- | | |
|--|---------------------------|
| <p>1. In accordance with Section 91(7) and (9) of the Local Government Act 1999 the Council orders that the Report, '<i>Marion Leisure and Fitness Centre - Lease to CASA Leisure Pty Ltd</i>' (Report Reference SGC190215F01) and the Minutes arising from this report having been considered in confidence be kept confidential under Sections 90(2), (3)(b) and (3)(k) of the Act and not be available for public inspection for a period of 12 months from the date of this meeting or until such time as the tender process regarding the provision of future services and works in respect of the Centre is complete.</p> <p>This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made.</p> | <p>26 April 16</p> |
| <p>2. This confidential order be reviewed at the December 2016 meeting of Council.</p> | <p>Dec 16</p> |

BACKGROUND

Section 91(9) of the *Local Government Act 1999* (the Act) requires that any confidential order made by Council under Section 91(7) and (9) of the Act must be reviewed at least once in every year.

On 19 February 2015 Council ordered that:

Council in accordance with Section 91(7) and (9) of the Local Government Act 1999 the Council orders that the report, 'Marion Leisure and Fitness Centre, Lease to CASA Leisure Pty Ltd' (Report Reference SGC190215F01) and the

Minutes arising from this report having been considered in confidence be kept confidential under Sections 90(2), (3)(b), (3)(i) and (3)(k) of the Act and not be available for public inspection for a period of 12 months from the date of this meeting or until such time as the tender process regarding the provision of future services and works in respect of the Centre is complete. This confidentiality order will be reviewed at the General Council Meeting in December 2015.

In accordance with the Act, the above confidentiality was last reviewed on 8 December 2015 where it was resolved that:

1. In accordance with Section 91(7) and (9) of the Local Government Act 1999 the Council orders that the Report, '*Marion Leisure and Fitness Centre - Lease to CASA Leisure Pty Ltd*' (Report Reference SGC190215F01) and the Minutes arising from this report having been considered in confidence be kept confidential under Sections 90(2), (3)(b) and (3)(k) of the Act and not be available for public inspection for a period of 12 months from the date of this meeting or until such time as the tender process regarding the provision of future services and works in respect of the Centre is complete.

This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made.

2. Council requests the Chief Executive Officer to undertake further investigation and consultation with the view to releasing this matter based on the outcomes of such investigation and consultation.
3. Council delegates the power to revoke this order of confidentiality to the Chief Executive Officer, subject to no reasonable objections from relevant third parties or Elected Members.
4. This confidential order be reviewed at the April 2016 meeting of Council.

In accordance with the Act, the above confidentiality order is due for review.

ANAYLSIS

The Council has entered an agreement with the YMCA for the operation of the Marion Leisure and Fitness Centre as an interim measure. Information contained within the report may be relevant to the tender process regarding the provision of future services and works in respect of the centre. Therefore, it is recommended that the confidentiality order in relation to the Report and minutes arising from the report "*Marion Leisure and Fitness Centre, Lease to CASA Leisure Pty Ltd, SGC190215F01*", remain in force.

Legal / Legislative and Risk Management:

Note that if Council wishes to discuss the details of the Report during the meeting, Council will need to order that the public be excluded (with the exception of Council officers present) from the meeting pursuant to Section 90(2) and (3)(b) and (k) of the Act given the current confidentiality order is still in force.

CONCLUSION

Excellence in Governance occurs when Council's operations are underpinned by accountability, integrity, openness and transparency. Retaining the confidentiality of the appendices to the Report "*Marion Leisure and Fitness Centre, Lease to CASA Licence Pty Ltd, SGC190215F01*" is necessary to ensure that Council does not compromise a future tender for services.

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: Jaimie Thwaites, Unit Manager Governance and Records

Corporate Manager: Kate McKenzie, Manager Corporate Governance

General Manager: Vincent Mifsud, General Manager Corporate Services

Subject: Review of Confidential Order for the Item:
Cove Civic Centre – Cost and Programme Management,
GC240215F01

Ref No: GC260416R12 (15)

REPORT OBJECTIVE:

To review the confidential item relating to the Report *Cove Civic Centre – Cost and Programme Management, GC240215F01* in accordance with Section 91(9) of the *Local Government Act 1999* (the Act).

RECOMMENDATIONS (2)

DUE DATES

That:

- | | |
|---|---------------------------|
| <p>1. In accordance with Section 91(7) and (9) of the <i>Local Government Act 1999</i> the Council orders that the report, '<i>Cove Civic Centre – Cost and Programme Management, GC240215F01</i>' together with all annexure and the minutes arising from the report be kept confidential and not available for public inspection on the basis that the report contains information the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party, and would, on balance, be contrary to the public interest (<i>Section 90(3)(b) of the Local Government Act 1999</i>) and would breach a duty of confidence (<i>Section 90(3)(g)</i>).</p> <p>This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made.</p> | <p>26 April 16</p> |
| <p>2. This confidential order be reviewed at the December 2016 meeting of Council.</p> | <p>Dec 16</p> |

BACKGROUND:

Section 91(9) of the *Local Government Act 1999* (the Act) requires that any confidential order made by Council under Section 91(7) and (9) of the Act must be reviewed at least once in every year.

On 24 February 2015, Council ordered that the Report *Cove Civic Centre – Cost and Programme Management, GC240215F01*, and the minutes arising from this report having been considered in confidence under Section 90(2) and (3)(b)(i) and (ii) of the Act be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2015.

On 8 December 2015 this Confidentiality Order was reviewed and the following resolution was made:

1. In accordance with Section 91(7) and (9) of the *Local Government Act 1999* the Council orders that the report, '*Cove Civic Centre – Cost and Programme Management, GC240215F01*' together with all annexure and the minutes arising from the report be kept confidential and not available for public inspection on the basis that the report contains information the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party, and would, on balance, be contrary to the public interest (*Section 90(3)(b) of the Local Government Act 1999*) and would breach a duty of confidence (*Section 90(3)(g)*).

This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made.

2. Council requests the Chief Executive Officer to undertake further investigation and consultation with the view to releasing this matter based on the outcomes of such investigation and consultation.
3. Council delegates the power to revoke this order of confidentiality to the Chief Executive Officer, subject to no reasonable objections from relevant third parties or Elected Members.
4. This confidential order be reviewed at the April 2016 meeting of Council.

As required by the above resolution this order is due for review.

ANALYSIS

The report provides information to Council of cost and time issues associated with the construction of the Cove Civic Centre, and seeks Council's resolution to proceed to negotiations in order to achieve a timely and cost effective completion of the project.

As the matter is not yet finalised and there is a duty of confidence the confidentiality order needs to be retained.

Legal / Legislative and Risk Management:

Note that if Council wishes to discuss the details of the Report during the meeting, Council will need to order that the public be excluded (with the exception of Council officers present) from the meeting pursuant to Sections 90(2) and (3)(b) and (g) of Act given the current confidentiality order is still in force.

CONCLUSION

Excellence in Governance occurs when Council's operations are underpinned by accountability, integrity, openness and transparency. Retaining the confidentiality of the report, appendices and minutes to the Report "*Cove Civic Centre – Cost and Programme Management, GC240215F01*"

is necessary to ensure that Council does not prematurely disclose commercial information or breach a legal obligation or duty of confidence.

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: Jaimie Thwaites, Unit Manager Governance and Records

Corporate Manager: Kate McKenzie, Manager Corporate Governance

General Manager: Vincent Mifsud, General Manager Corporate Services

Subject: Review of Confidential Order for the Item:
Cove Civic Centre, GC220915F01

Ref No: GC260416R12 (16)

REPORT OBJECTIVE:

To review the confidential item relating to the Report *Cove Civic Centre, GC220915F01* in accordance with Section 91(9) of the *Local Government Act 1999* (the Act).

RECOMMENDATIONS (2)

DUE DATES

That:

- | | |
|--|-------------------------|
| <p>1. In accordance with Section 91(7) and (9) of the <i>Local Government Act 1999</i> the Council orders that the report, '<i>Cove Civic Centre, GC220915F01</i>' together with all annexure and the minutes arising from the report be kept confidential and not available for public inspection on the basis that the report contains commercial information of a confidential nature and would, on balance, be contrary to the public interest (Section 90(3)(d)) and would breach a duty of confidence (Section 90(3)(g)).</p> <p>This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made.</p> | <p>26 Apr 16</p> |
| <p>2. This confidential order be reviewed at the December 2016 meeting of Council.</p> | <p>Dec 16</p> |

BACKGROUND:

Section 91(9) of the *Local Government Act 1999* (the Act) requires that any confidential order made by Council under Section 91(7) and (9) of the Act must be reviewed at least once in every year.

On 22 September 2015, Council ordered that the Report *Cove Civic Centre, GC220915F01*, and the minutes arising from this report having been considered in confidence under Section 90(3)(b)(i) and (ii) of the Act shall, except when required to effect or comply with Council's

resolution(s) regarding this matter, be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2015

On 8 December 2015 this Confidentiality Order was reviewed and the following resolution was made:

1. In accordance with Section 91(7) and (9) of the *Local Government Act 1999* the Council orders that the report, '*Cove Civic Centre, GC220915F01*' together with all annexure and the minutes arising from the report be kept confidential and not available for public inspection on the basis that the report contains commercial information of a confidential nature and would, on balance, be contrary to the public interest (Section 90(3)(d)) and would breach a duty of confidence (Section 90(3)(g)).

This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made.

2. Council requests the Chief Executive Officer to undertake further investigation and consultation with the view to releasing this matter based on the outcomes of such investigation and consultation.
3. Council delegates the power to revoke this order of confidentiality to the Chief Executive Officer, subject to no reasonable objections from relevant third parties or Elected Members.
4. This confidential order be reviewed at the April 2016 meeting of Council.

As required by the above resolution this order is due for review.

ANALYSIS

The report contains commercial information of a confidential nature over which Council has a duty of confidence.

As the matter is not yet finalised and there is a duty of confidence the confidentiality order needs to be retained.

Legal / Legislative and Risk Management:

Note that if Council wishes to discuss the details of the Report during the meeting, Council will need to order that the public be excluded (with the exception of Council officers present) from the meeting pursuant to Sections 90(2) and (3)(b) of Act given the current confidentiality order is still in force.

CONCLUSION

Excellence in Governance occurs when Council's operations are underpinned by accountability, integrity, openness and transparency. Retaining the confidentiality of the report, appendices and minutes to the Report "*Cove Civic Centre, GC220915F01*" is necessary to ensure that Council does not prematurely disclose commercial information or breach a legal obligation or duty of confidence.

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: David Harman, Financial Accountant
Corporate Manager: Ray Barnwell, Manager Finance
General Manager: Vincent Mifsud, General Manager Corporate Services
Subject: Finance Report – March 2016
Report Reference: GC260416R13

REPORT OBJECTIVES AND EXECUTIVE SUMMARY:

This report provides Council with information relating to the management of financial resources under its control as at March 2016. This report is one of a series of reports designed to assist Council in achieving and maintaining a financially sustainable position. Other reports assisting in this process include the Quarterly Budget Reviews and the Long Term Financial Plan.

It is considered appropriate that financial information regarding Major Projects be presented on a monthly basis in this report. Financial information regarding Major Projects will also be summarised in the quarterly Major Project reports. The principles used for assessment of reportable projects are according to the following criteria:

- Council has agreed to proceed with the project and approved a Section 48 Prudential Report.
- The Whole Of Life Cost is greater than \$4 million dollars (including grant assisted projects).
- Has a project life of more than 12 months.

According to the above criteria, the Cove Civic Centre and the City Services Redevelopment projects qualify and are included in Section 2 of this report.

RECOMMENDATIONS (1)

DUE DATES

That Council:

- 1. Receive the report “Finance Report – March 2016”.**

26 April 2016

BACKGROUND

This report is presented on a monthly basis to provide Elected Members with key financial information to assist in monitoring Council's financial performance.

DISCUSSION:

Appendix 1 contains a financial report to identify Council's performance against budget utilising a "Funding Statement". It provides a review against all of the elements contained within the Statement of Comprehensive Income and Statement of Financial Position that are adopted as part of the Annual Budget Report.

The following reports are included:

(1) Major Projects

Section 48 approved Projects

- (a) Cove Civic Centre (CCC)
- (b) City Services Redevelopment

(2) Funding Statement – Actual versus Budget (Appendix 1)

(3) Debtors Reports for Sundry Debtors and Rates Debtors (Appendix 2)

(1) Major Projects**(a) Cove Civic Centre**

	2015/16 Actual + Committ YTD 31/03/2016	2015/16 Budget	Project Cost At Completion
Income			
Federal Budget Grant 2011-12 Contribution			3,400,000
Total Income			3,400,000
Expenditure			
Operating	-	-	-
Capital Construction	(648,074)	(2,291,025)	(13,400,000)
Total Expenditure	(648,074)	(2,291,025)	(13,400,000)
Project Result Surplus/(Deficit)	(648,074)	(2,291,025)	(10,000,000)

The net deficit forecast will be funded in the following manner:

Funded By :	\$
(Over Project Life)	
Operating Revenue	1,000,000
Fixed Term Loan	9,000,000
	10,000,000

Construction of the Cove Civic Centre was originally forecast to commence in 2010/11. At the 13 November 2012 Council Meeting, a Section 48 Prudential report (GC131112R01) was considered and adopted by Council.

Following Councils support of a design-led approach which provided greater certainty regarding design and project costs construction commenced in late October 2013. With construction completed in late July 2015 the Centre was officially opened on 1 August 2015.

The Federal Government provided \$3.4 million which was received in June 2012 as a contribution to the Cove Civic Centre Budget with the balance being funded through fixed term loan funding.

(b) City Services Redevelopment

	2015/16 Actual + Committ YTD 31/03/2016	2015/16 Budget	Project Cost At Completion
Income			
Total Income			-
Expenditure			
Operating	-	-	-
Capital Construction	(3,530,852)	(3,906,369)	(14,332,000)
Total Expenditure	(3,530,852)	(3,906,369)	(14,332,000)
Project Result Surplus/(Deficit)	(3,530,852)	(3,906,369)	(14,332,000)

The net deficit forecast will be funded in the following manner:

Funded By :	\$
(Over Project Life)	
Operating Revenue	1,732,000
Savings from 2014/15	2,914,000
Fixed Term Loan	9,686,000
	14,332,000

The City Services Redevelopment design work commenced in 2011/12, with tendering for the project commencing in March 2014. Following the completion of the tender process, Council unanimously approved the awarding of the construction contract for the redevelopment to Badge Constructions (SGC190814F01). The building was officially opened in September 2015 with site works expected to be completed during late 2015.

On the 11 February 2014 (GC110214R04) Council approved the change in allocated funding for this project of up to \$14.332m.

On the 25 March 2014 (GC250314R01) Council approved loan funding of up to \$12.6m to be taken out for this project. On 8 December 2015 (GC081215R08) Council resolved to reduce this amount by the remainder of the identified once-off savings from the 2014/15 audited financial statements (\$2.914m), bringing the maximum loan funding required for this project down to \$9.686m.

Council has also agreed that it will consider a report on the timing and methodology for disposal of any surplus land following completion of the project.

INTERNAL ANALYSIS

Financial Implications:

This report is an information report only and has no direct financial implications.

CONCLUSION:

The main monthly reporting focus is to report the “Actual versus Budget” position to enable regular monitoring of Council’s financial performance. Major Projects require regular reporting and monitoring by Council to ensure prudent financial management is maintained.

Appendix 1: Funding Statement & Graphs – Actual versus Budget.

Appendix 2: Sundry Debtors & Rates Debtors Report

APPENDIX 1

(2) Funding Statement – Actual versus Budget

The Funding Statement provides a view of Council's financial performance against the approved budget and is consistent with the information provided at budget reviews. It provides a review against all of the elements contained within the Statement of Comprehensive Income and the Statement of Financial Position that are adopted as part of the Annual Budget Report. It details Council's:

Statement of Comprehensive Income -

The operating result is recognised as one of Council's key financial indicators. The budget framework includes a commitment to its ongoing Financial Sustainability maintaining an Operating Surplus Ratio of between 0% and 5%, on average over each five year period, which for 2015/16 means a targeted operating surplus of between \$0 and \$3.420m.

Comment: Council currently has a net operating surplus result of \$8.001m before capital revenues, against a year to date forecast budget of \$5.161m surplus. This position is detailed in the attached Funding Statement and variation notes.

Capital Budget -

The Capital Budget is linked to Council's key financial indicator – "Asset Sustainability Ratio" and an actual to budget comparison reflects Council's progress in achieving its Capital program.

Comment: The actual to budget position reveals that 79.43% of the year to date Capital Renewal Budget has been spent or committed.

The actual progress to date of Council's full Capital New and Renewal Expenditure program is detailed by asset class in the attached graphs, with the exception of major projects which have previously been detailed in this report.

Loans -

The loans component of the Funding Statement identifies any new proposed loan receipts or principal payments. Council's borrowings are included in Council's key financial indicator – "Net Financial Liabilities" which reflects Council's total indebtedness.

Comment: New borrowings of up to \$6.164m are included in the 2015/16 budget as part of the funding for Council's Major Projects. Principal repayments of \$1.671m mean that the overall loan liability balance is forecast to increase by \$4.493m.

Reserves & Cash -

Various fund movements such as surplus budget review results, unspent grants and carryover projects at year end are reflected as transfers to reserves, whilst utilisation of reserve funds are recognised as transfers from reserves.

Cash may be utilised to fund expenditure within the context of Treasury Management to ensure loans are not drawn down where temporary cash holdings are available.

Comment: Major movements in Net Transfers from Reserve of \$4.262m include the following:

Transfers to Reserve

Urban Tree Fund	\$ 10k
Asset Sustainability Reserve	\$ 5,609k
Grants and Carryovers Reserve	\$ 2,465k

Transfers from Reserve

Grants and Carryovers Reserve	(\$ 11,972k)
Asset Sustainability Reserve - General	(\$ 9k)
Asset Sustainability Reserve – CFPP*	(\$ 365k)

A net cash surplus of \$89k is forecast to occur in 2015/16 of which \$401k relates to budget adjustments funded from 2014/15 annual savings. This results in an underlying funding surplus for 2015/16 of \$490k.

**Funding Statement
against Second Budget Review
as at 31 March 2016**

Original Adopted Budget \$'000		YTD Actual + Committ \$'000	YTD Budget \$'000	YTD Variance \$'000		Annual Budget \$'000	Note
	Operating Revenue						
70,058	Rates	52,625	52,620	5	F	69,981	
1,630	Statutory Charges	1,402	1,310	92	F	1,746	
1,633	User Charges	1,427	1,150	277	F	1,726	A
6,024	Operating Grants & Subsidies	4,953	3,884	1,069	F	5,790	B
270	Investment Income	382	382	-	-	677	
770	Reimbursements	611	577	34	F	765	
536	Other Revenues	426	364	62	F	549	
315	Net gain - SRWRA	-	-	-	-	315	
81,236		61,826	60,287	1,539	F	81,549	
	Operating Expenses						
32,139	Employee Costs	22,794	23,218	424	F	32,275	C
14,561	Contractual Services	12,629	12,801	172	F	18,228	D
4,668	Materials	3,309	3,533	224	F	4,643	E
1,343	Finance Charges	320	320	-	-	718	
13,821	Depreciation	10,387	10,366	(21)	U	13,821	
6,104	Other Expenses	4,386	4,888	502	F	6,372	F
72,636		53,825	55,126	1,301	F	76,057	
8,600	Operating Surplus/(Deficit) before Capital Revenues	8,001	5,161	2,840	F	5,492	
	Capital Revenue						
-	Capital Grants & Subsidies	-	-	-	U	-	
1,500	Contributed Assets	-	-	-	U	1,500	
-	Gain/(Loss) on Asset Disposal	(264)	-	(264)	U	-	
1,500		(264)	-	(264)	U	1,500	
10,100	Net Surplus/(Deficit) resulting from operations	7,737	5,161	2,576	F	6,992	
13,821	add Depreciation	10,387	10,366	21		13,821	
(315)	less Share of Profit SRWRA (excluding dividend)	-	-	-		(315)	
23,606	Funding available for Capital Investment	18,124	15,527	2,597	F	20,498	
	Capital						
13,057	less Capital Expenditure - Renewal	8,069	10,158	2,089	F	13,943	G
6,504	less Capital Expenditure - New	7,893	8,640	747	F	13,721	H
1,500	less Capital - contributed assets	-	-	-	U	1,500	
2,545	Net Overall lending/(borrowing)	2,162	(3,271)	5,433	F	(8,666)	

Original Adopted Budget \$'000		YTD Actual + Committ \$'000	YTD Budget \$'000	YTD Variance \$'000		Annual Budget \$'000	Note
Funded by							
Loans							
5,388	Loan Principal Receipts (Net)	-	-	-	-	6,164	
-	Loan Receipts/(Payments) from Sporting Clubs (Net)	-	-	-	-	-	
2,314	less Loan Principal Repayments	911	911	-	-	1,671	
3,074	Loan Funding (Net)	(911)	(911)	-	-	4,493	
Movement in level of cash, investments and accruals							
-	Cash Surplus/(Deficit) funding requirements	5,523	90	5,433		89	
(5,619)	less Reserves (Net)	4,272	4,272	-		4,262	
5,619	Cash/Investments/Accruals Funding	1,251	(4,182)	5,433		(4,173)	
(2,545)	Funding Transactions	(2,162)	3,271	(5,433)	F	8,666	I

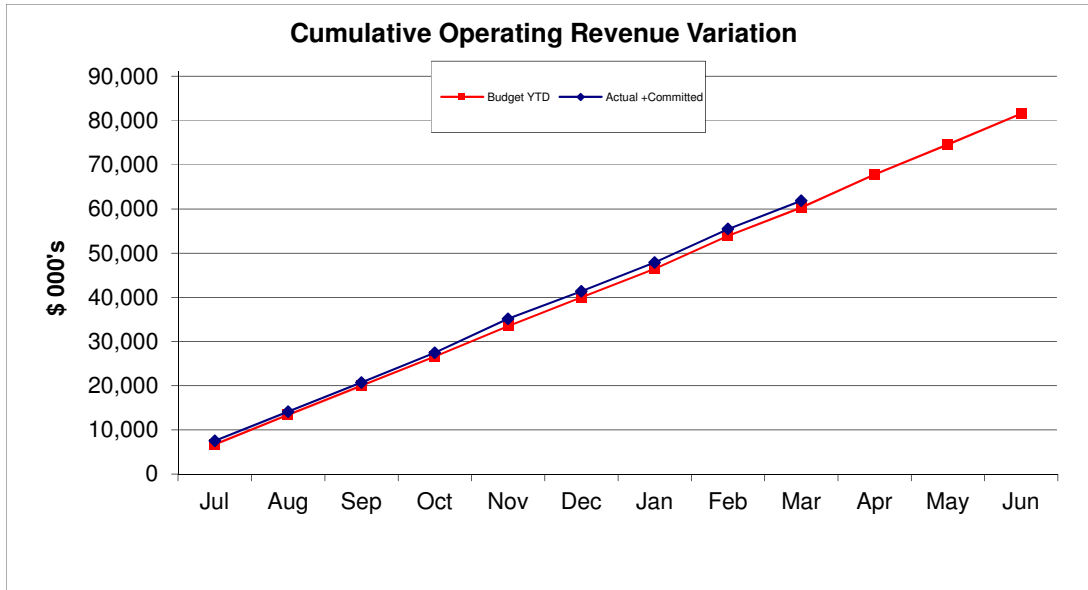
Variation Notes

A	User Charges	Favourable \$277k	Predominantly reflects budget timing variations with regards to Admission Charges (\$182k) relating to the Marion Outdoor Pool.
B	Operating Grants & Subsidies	Favourable \$1,069k	Predominantly reflects budget timing variations with regards to grants received for Roads 2 Recovery (\$771k), and Grants Commission (\$135k).
C	Employee Costs	Favourable \$424k	Predominantly reflects savings from temporarily vacant positions and budget timing variations. Further analysis is being carried out to provide further clarity on savings from temporarily vacant positions and this will be provided separately to Council in due course.
D	Contractual Services	Favourable \$172k	Reflects budget timing variations with regards to a number of areas, none of which are individually significant.
E	Materials	Favourable \$224k	Predominantly reflects budget timing variations with regards to Electricity (\$183k).
F	Other Expenses	Favourable \$502k	Reflects budget timing variations with regards to training (\$163k) and a number of other areas, none of which are individually significant.
G	Capital Expenditure (Renewal)	Favourable \$2,089k	Predominantly reflects budget timing variations in regards to fleet replacement (\$1,150k) and City Services Redevelopment (\$556k).
H	Capital Expenditure (New)	Favourable \$747k	Predominantly reflects budget timing variations in regards to the Cove Civic Centre works.
I	Funding Transactions	Favourable \$5,433k	The variance in cash/investments/accruals funding is attributable to the corresponding net overall lending/(borrowing) position.

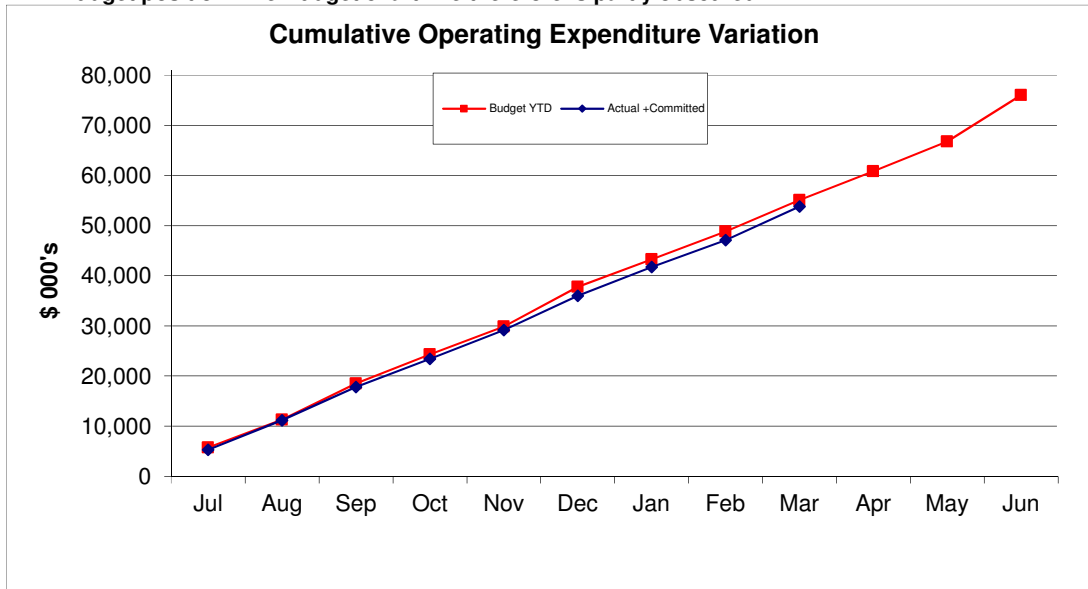
The above comments referring to budget timing variations are where some monthly budget estimates are not reflective of the actual expenditure patterns as at the reporting date.

Note: The progress to date of Capital Expenditure programs (New and Renewal) is detailed in the attached graphs, noting that where no budget exists in the initial months this is primarily due to certain types of capital works that cannot be carried out during periods of inclement weather.

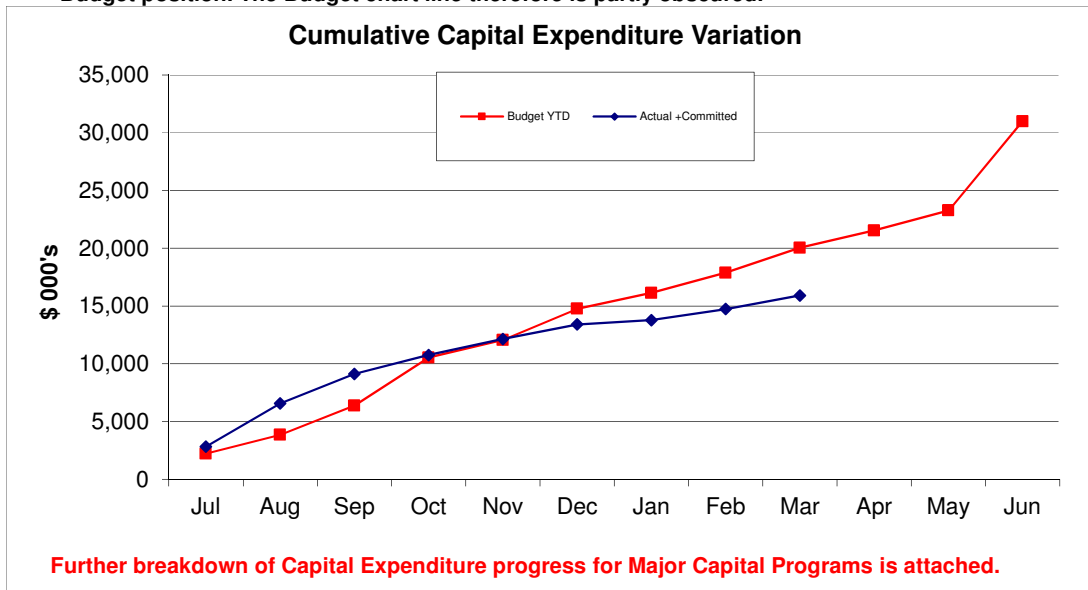
Funding Statement Cumulative Position - 2015/16

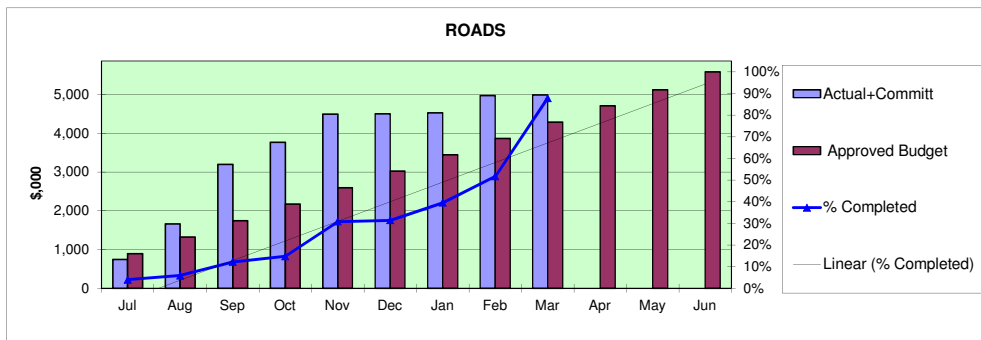


Note - The Year to Date Actual + Committed position result is accurately aligned to the Year to Date Budget position. The Budget chart line therefore is partly obscured.



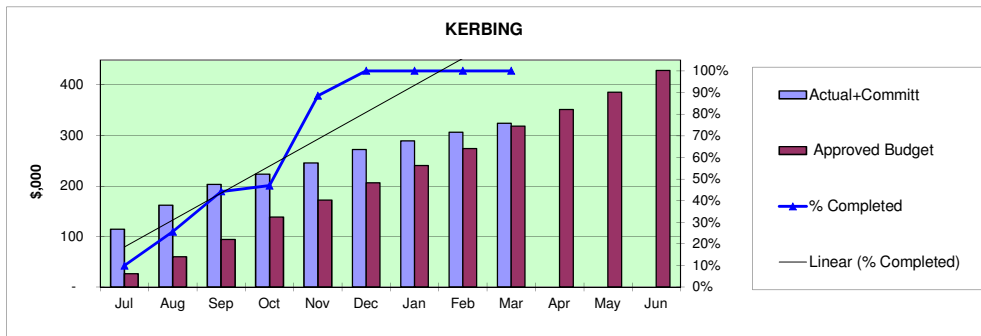
Note - The Year to Date Actual + Committed position result is accurately aligned to the Year to Date Budget position. The Budget chart line therefore is partly obscured.





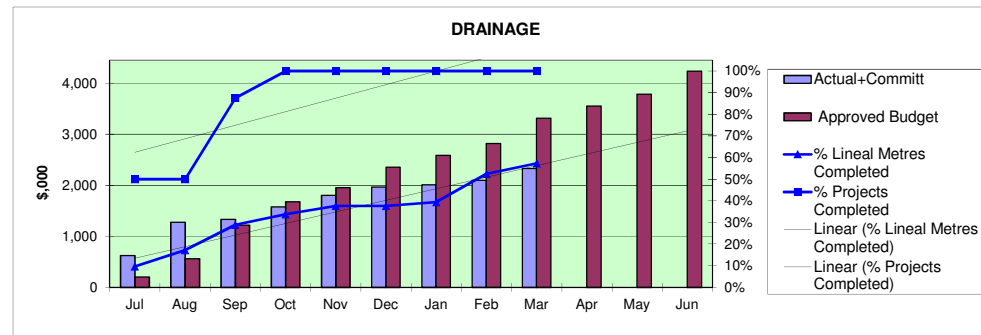
Program commenced, 88% complete and on track.

- The square metre target has increased by 8.5% (34,467 square metres) over the original target due to the receipt of additional Roads to Recovery funding.



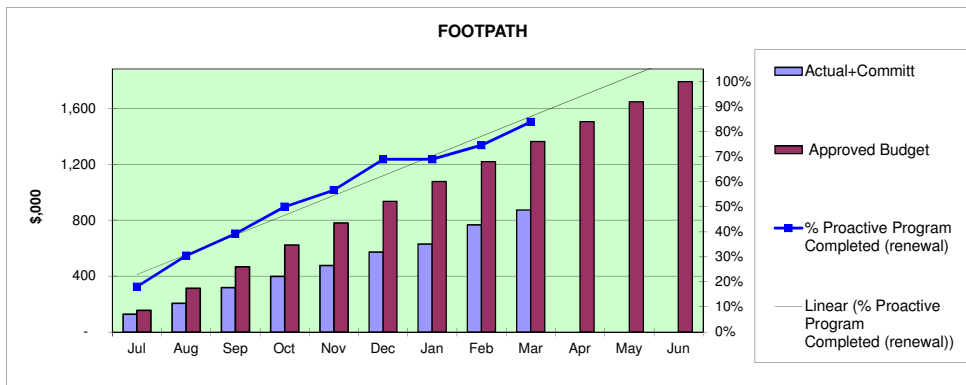
Program 100% complete.

- This target has been increased by 100m due to the additional road seals with all works now being completed.

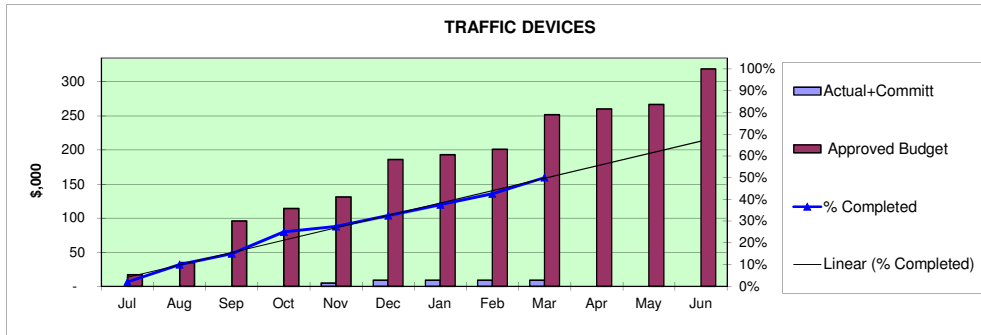


Linear metre program: 57% complete and progressing well.

- Nannagai Drive, Radstock Avenue stage 2, Brigalow/Mulga and Newland Avenue/Jervois Terrace completed.
 - Farne Terrace, Pindee Street, First Street, Maxwell Terrace, Towers Terrace, Panton/Whiteleaf Crescent and Crozier Terrace in progress.
- Drainage projects: 2 of 2 completed.
- West Street and Coolah Terrace completed.

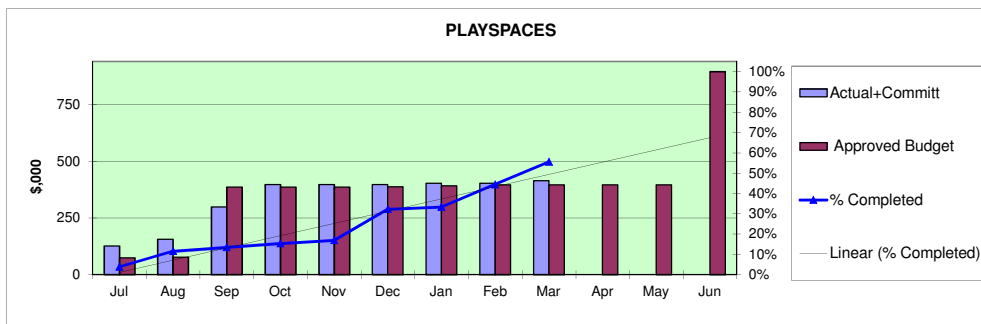


Proactive program commenced, 63% complete and on track.



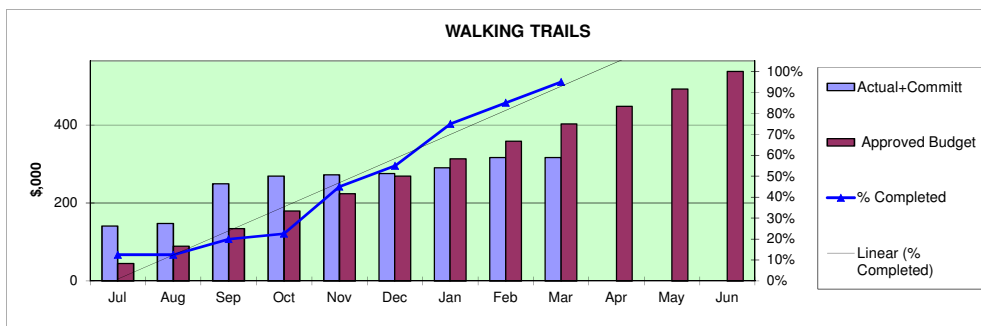
Program commenced, 50% complete.

- Council resolved to engage a consulting engineer to identify another costed option for George Street/Dwyer Road treatments.
- Construction of Railway Terrace is 95% complete and Quailo Avenue path is 95% complete, noting budget for these projects is spread across multiple infrastructure categories.



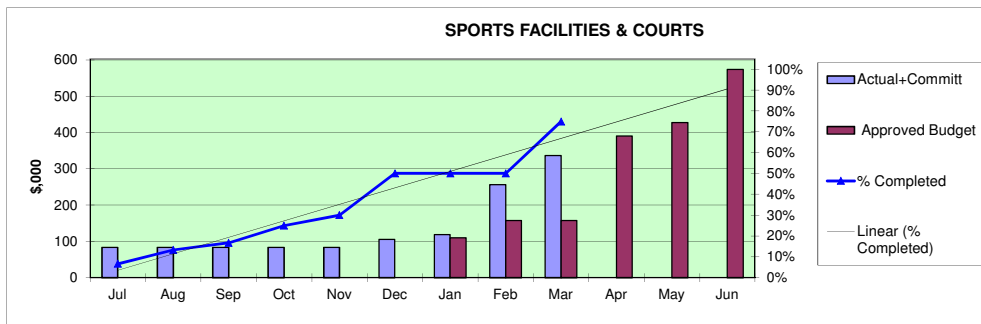
Program commenced, 56% complete, Playspace strategy is currently under review and the original target will need to be revised.

- Plympton Oval and Edwardstown Oval completed.
- Touched by Olivia Foundation: Final Draft Concept being prepared in response to consultation with community and targeted stakeholders.



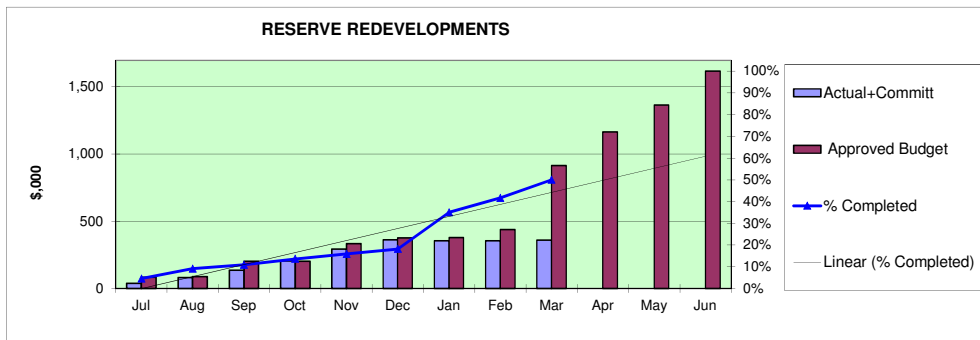
Program commenced, 95% complete and on track.

- Integrated Path Hallett Cove, Railway Terrace in progress.



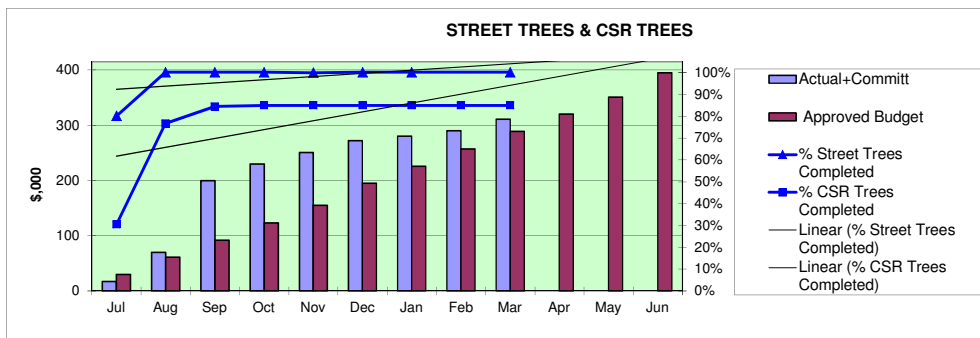
Program commenced, 75% complete.

- Edwardstown Oval courts have opened and are under contracted maintenance.
- Grant funding body has approved reallocation of funds from Edwardstown Oval velodrome to be used on extra lighting.



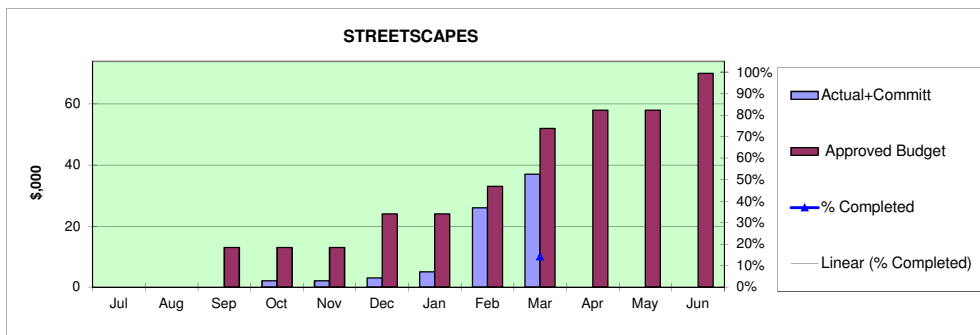
Program commenced, 50% complete, original target is expected to be reduced due to the need to retime a number of projects into future periods.

- Oaklands Recreation Park completed.
- Trott Park Dog Park, Jervois Street Reserve, Mitchell Park Fitness Trail in progress.

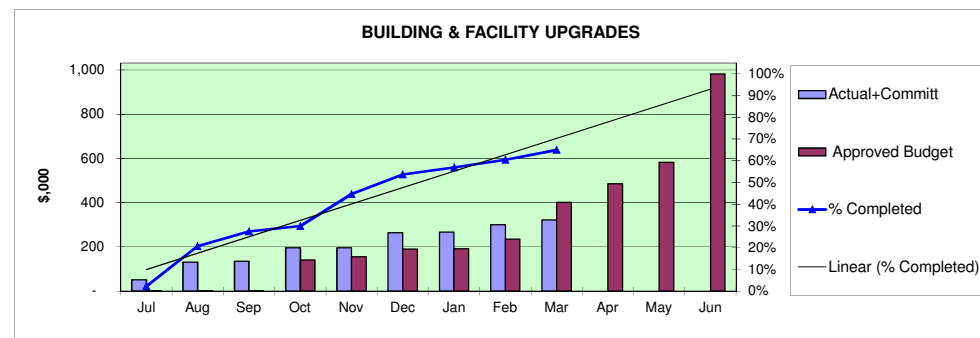


Program commenced, Street tree plantings 100%, CSR plantings 85% complete and on track.

- Target plantings, Street trees 1,400, CSR trees 400, total 1,800.
- Significant plantings, including tube stock, has been carried out to reduce Nursery stock holdings.



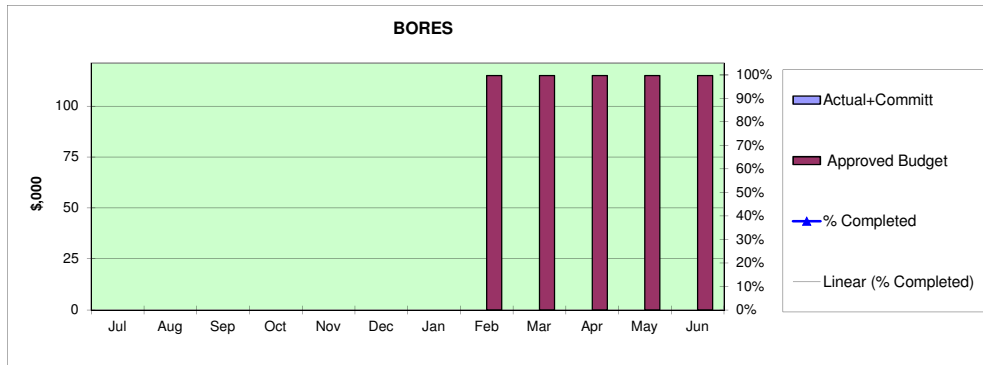
Program commenced, 14% complete and on track.



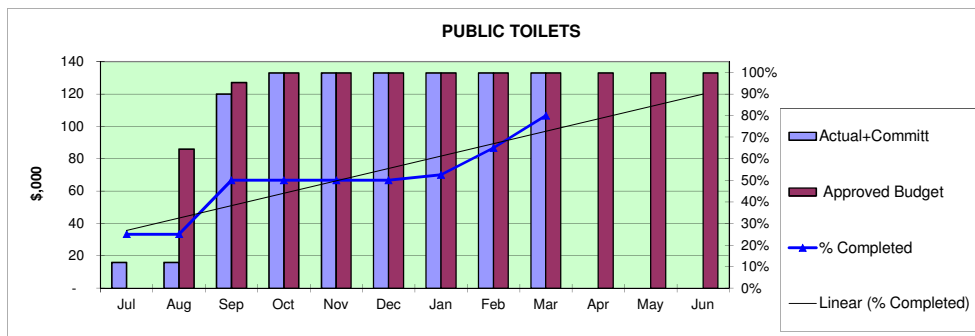
Program commenced, 65% complete.

- Completed**
- Marion Outdoor Pool filtration pipe and compressor baffles.
 - MCC office fitout and furniture.
 - Asbestos removal at 17 Margaret Street Glandore.
 - Cove Sports Club drive reseal.
 - Marion Bowling Club roof replacement.
 - Glandore Community Centre fascia replacement.
 - Active Elders toilet upgrade.
 - Harcourt Gardens DDA.

- In Progress**
- Warradale Tennis Club DDA and kitchen replacement.
 - Marion Outdoor Pool shade sail replacement and access lift DDA.
 - Administration building signage replacement and smart boards.
 - Coastal Walking trail upgrade.

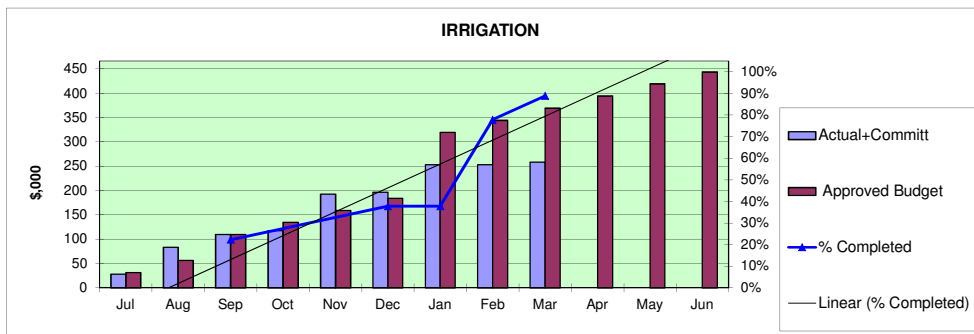


Bore audit commenced, programmed works are dependant upon outcome of final report.



Original program completed, target increased with addition of Oaklands Estate Reserve project.

- Southbank Boulevard Exceloo installed and opened to public 1 October 2015.
- Oaklands Estate Exceloo installed on site, electricity scheduled to be connected in April, with demolition of old facility to follow.



Program commenced, 89% complete and on track. Adjusted due to increase in projects.

- Oaklands Estate Reserve and Hallett Cove Soccer completed.
- Marion Bowling Club, Ascot Park Bowling Club, Hamilton Reserve, Chittleborough, George and Maldon connected and ready for testing.

Debtor	Total Balance	Current	30 Days	60 Days	90 Days	90+ Days	Percentage of total 90+ day balance	Comments for 90+ Day balances
General Total	6,653.99	586.00	.00	2,722.39	.00	3,345.60	7%	Made up of 5 out of 7 debtors.
Hire of Council Facilities Total	7,162.19	2,935.49	170.00	100.00	1,320.00	2,636.70	6%	Made up of 7 out of 13 debtors in this category, with none individually significant.
Land Clearing Total	1,021.18	.00	.00	.00	730.98	290.20	1%	Made up of 1 out of 3 debtors - final demand letter sent awaiting response.
Sporting Clubs & Other Leases Total	74,791.39	36,545.57	7,454.98	26,460.86	160.43	4,169.55	9%	Made up of 2 out of 40 debtors in this category. These two accounts are on payment plans which are currently being met with \$1,200.00 since paid in April.
Extra Works Total	51,762.50	24,935.00	.00	775.00	8,160.00	17,892.50	40%	Made up of 10 out of 25 debtors in this category, with 4 of these totalling \$9,490.00 relating to works not commenced, awaiting payment. One account is on a payment plan which is currently being met, with \$500.00 since paid in April.
Swim Centre Debtors Total	26,174.65	21,266.85	3,471.60	504.00	740.60	191.60	0%	Made up of 1 out of 28 debtors.
Grants & Subsidies Total	98,450.00	90,200.00	.00	.00	.00	8,250.00	18%	Made up of 2 out of 6 debtors.
Environmental Health Total	13,046.06	6,143.56	1,497.00	581.50	246.00	4,578.00	10%	Made up of 36 out of 91 debtors in this category, with none individually significant.
Impoundment	135.00	.00	.00	.00	.00	135.00	0%	Made up of one debtor.
Tree Funds Total	4,218.84	527.00	.00	.00	918.00	2,773.84	6%	Made up of 10 out of 14 debtors in this category, with none individually significant.
Living Kaurna Cultural Centre	2,970.00	860.00	1,296.00	.00	228.00	586.00	1%	Made up of 2 out of 12 debtors.
Marion Cultural Centre Total	7,201.70	5,264.90	1,796.80	.00	140.00	.00	0%	
Total	293,587.50	189,264.37	15,686.38	31,143.75	12,644.01	44,848.99		
Total Aging Profile		64%	5%	11%	4%	15%		

Category	Description
General	Anything that does not fit into one of the below categories.
Hire of Council Facilities	For hire of rooms in Neighbourhood Centres, etc - usually charged out at an hourly rate. Also includes cultural workshops and tours.
Land Clearing	Relates to the clearing of vacant land
Sporting Clubs & Other Leases	Rent, electricity, water, maintenance, etc charged out to lessees.
Extra Works	For repairs or modifications to infrastructure (footpaths, kerbs, driveway inverts). Can be at resident request.
Swim Centre Debtors	Outdoor Swimming Centre - used for lane hire, school visits, etc
Grants & Subsidies	Government grants and subsidies
Environmental Health	Food Inspection fees
Impoundment	Used for Vehicle Impoundment fees.
Tree Funds	Includes contribution from residents and/or developers for the removal and/or replacement of Council Street Trees and significant trees.
Living Kaurna Cultural Centre	Relates to programs run through the LKCC
Marion Cultural Centre	For invoices relating to the Marion Cultural Centre

Rates Report - Collection of Rates to 31 March 2016

ANALYSIS OF OUTSTANDING RATES AS AT 31 MARCH 2016

	<u>Note</u>		% of Total Annual Rates
CURRENT	1	\$ 14,228,279	20.3%
OVERDUE	2	\$ 1,511,980	2.2%
ARREARS	3	\$ 841,533	1.2%
POSTPONED	4	\$ 108,840	0.2%
LEGALS	5	\$ 31,933	0.0%
		\$ 16,722,566	23.9%
TOTAL ANNUAL RATES FOR 2015/16		\$ 69,988,000	

Note 1: Current

Current rates represent the total amount of rates levied in the current financial year that are not yet due for payment. For example at 1st January this represents Quarter 3 & Quarter 4 rates unpaid.

Note 2: Overdue

Overdue rates represent rates levied in the current financial year that remain unpaid past their due payment date. For example on 1st January, this represents rates from Quarter 1 and Quarter 2 that remain unpaid.

Note 3: Arrears

Rates in arrears represent rates and charges levied in previous financial years that remain unpaid .

Note 4: Postponed

Postponed rates represent any rates amount due by seniors that have been granted a deferral, until the eventual sale of their property, as allowable under the Local Government Act. Interest is charged on these deferred rates and is recoverable when the property is sold.

Note 5: Legals

Legals represent any legal fees, court costs that have been incurred by Council in the collection of rates in the current financial year. These amounts represent costs that have been on-charged to the defaulting ratepayers and are currently outstanding.

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Originating Officer: Ann Gibbons, Environmental Sustainability Manager
Manager: Fiona Harvey, Manager Innovation and Strategy
General Manager: Abby Dickson, General Manager City Development
Subject: Energy Efficient Council Buildings Project
Report Reference: GC260416R14

REPORT OBJECTIVES:

The purpose of this report to provide Council with an update in relation to the Energy Efficient Council Buildings Project and development of a staged implementation plan.

PROJECT UPDATE:

At the 23 February 2016 General Council meeting (GC230216R04) it was resolved that Council:

1. *Notes the list of prioritised energy efficiency options with payback time of 5.2 years (Appendix 1) and the list of all identified energy efficiency opportunities (Appendix 2);*
2. *Endorses the priority options with a payback time of 5.2 years and allocates up to \$125,000 in the 2016/17 Budget so that such measures can be implemented by June 2017.*
3. *Notes that funding of up to \$7,000 for the development of a detailed staged implementation program will be sourced from savings in the 2015/16 budget;*
4. *Notes a report will be brought back to Council in April 2016 outlining the staged implementation plan, project budget and whole of life costs for the priority options*
5. *Receives a report on similar potential energy efficiency measures in relation to all Council owned facilities (other than those being considered for asset disposal) by November 2016.*

A consultant has been engaged and work is well underway to develop the next stage of this project.

Site visits have been held with suppliers to firm up costings and detailed specification information for the priority energy efficiency options. There has been some delay in obtaining the required information back from suppliers of the various lighting components, etc. however it is anticipated that this information will all be provided by the end of April.

Safe access to the roof space at Park Holme Library to enable suppliers to develop detailed specifications and costings to retrofit the economy dampers has also caused some delays. Working at heights requirements are being identified in consultation with the City Property team and the Risk Unit.

It is anticipated that the staged implementation plan, project budget and whole of life costings for the Energy Efficient Council Buildings Project will be completed in early May and can be brought to Council at the 24 May General Council meeting.

Discussions have also occurred with the City Property team to ensure that environmental and energy efficiency outcomes are considered in any facility improvements resulting from the current building audit program.

RECOMMENDATIONS (2)

DUE DATES

That Council:

- | | |
|---|----------------------|
| 1. Note the report and the current status of the project; | 26 April 2016 |
| 2. Note that a further report will be brought for Council's consideration once the staged implementation plan has been finalised. | 24 May 2016 |

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Notice Received from: Councillor Gard

Subject: Rates Fairness and Equity

Ref No: GC260416M01

MOTION:

1. That the Mayor write to the LGA and Valuer General Office highlighting concerns of the Council that valuation discrepancies are in question.
2. That in his letter the Mayor recommend there be an independent audit of the system for valuations and that subsequent urgent steps be taken to rectify valuations that are well below the target of 92% of market value.

COMMENTS: Councillor Gard

Background

I first discovered the extent of the alarmingly inequitable rates calculation process, by way of public valuation, when in 2003 I purchased a property in Marino. At the time I sensed the rates were high in this suburb and when comparing them with those levied on other properties in the City of Marion, I detected huge discrepancies that remain evident 13 years later. The Valuer General of the time refused to admit that there was any problem, citing that my property's valuation was below its market value of the time.

There is general public awareness of the large and growing rates discrepancies **between** councils, suggesting an antiquated system. However there is no good reason, other than deficient administration, for huge variations **within** a given council area.

The real issue is not whether public valuations fall below market values, but the **comparative** valuations from property to property. This has been the case for a very long time. As a result, inequity accrues from year to year.

It is fair to say that almost 100% of residents are ignorant of the precise means by which rates levied on other properties in their council area affect their own rates. They do not understand that, when a property is significantly under-valued, other properties that are more accurately valued are levied more rates. Subsequently, the VG Office highlights a 2% complaint level, as one tends not to complain if one's public valuation is seen to be below corresponding market value.

Discussion:

Fairness and equity are two central requirements of the Local Government Act. They are also operational ideals of the Valuer General's Office, as mentioned in the first sentence of the Chief Valuer's address to the Members' Forum on 8th March.

The current Valuer General Office approach to the assessment of property seriously undermines the integrity for all of the derivative rates, fees and levies based on public valuations.

Whilst fairness in the rates system is a more subjective issue with many challenging the fact that property values are a poor basis for determining rates, equity is a measurable factor. The former is a political subject that demands urgent and thorough debate, whilst the latter is an operational one.

For decades now the inadequacy of the Valuer General processes has existed yet is not very evident. It goes virtually unnoticed from year to year, because valuations are almost all below property market values. This results in a very low rate of resident complaints.

Residents who do cite with their council the issue of high rates are met with the response that the Valuer General is the source of any perceived discrepancy. This is unacceptable, as the Valuer General in turn will only discuss the absolute valuations of a property, not the comparative ones.

The system is old, most difficult to adapt to the ever-increasing idiosyncrasies of the real estate market, quite apparently ineffective even now and most definitely inequitable.

Whilst administrators continue to insist on focusing on absolute valuations rather than comparative ones, equity is the first victim and unfairness is inevitable. For example residents can be severely penalised if their properties are valued around the latest differential target index of 0.92 of market value: data reveals that these properties are in the small minority, whilst there are instances of indices as low as 0.5 and a mean index of around 0.8 or a little more.

The weight of properties that are well below the higher end of the index range severely disadvantages those ratepayers at the upper end of the scale, resulting in steadily diminishing equity.

Extending on this quite unacceptable fact is that the error factor compounds over time in terms of the absolute dollars Councils are charging ratepayers, to the extent that the factor has become unbearable for some. In turn, the expanding error factor magnifies and compounds another deficiency in the rates system involving huge disparities across council boundaries; in this instance one's neighbours can be paying 20, 30 or 40% less for a similar property across the road or next door.

The VG Office reacts to resident complaints on their merits, as it relates to an individual property. It declines to discuss comparative rates, which is where the issue of serious and expanding inequity actually prevails.

The area of the VG website that provides information on how to make a complaint commences with the words:

'If you believe the valuation of your property as at the date of valuation 1 January is incorrect you should.....etc.' This implies that one's complaint can only be in relation to the market value of the property concerned.

Hence it is left to parties external to the Valuer General Office to define just how 'broken' the system has become.

Councils are, by default, party to the problem if they do not audit the accuracy of data they use to levy rates.

In the next 10 years, the City of Marion will administer a collection of rates approaching \$1 billion. It is inconceivable that the error factors that now exist should be allowed to compound within such a huge base of funds. In resident terms, those disadvantaged by the system will be subsidising those advantaged by it to the tune of tens or perhaps hundreds of millions of dollars.

COMMENTS: Ray Barnwell, Manager Finance

Should this motion be supported, an appropriate letter will be drafted for the Mayor to distribute to the LGA and the Valuer General's Office highlighting Council's concerns regarding valuation discrepancies within the City of Marion.

It is recommended that supporting evidence be provided to Council to underpin the concerns being raised and that this evidence in turn is provided in conjunction with the letter to the LGA and Valuer General's Office.

It should be noted that the concerns being raised in this motion relate to the distribution of rates within the City of Marion and does not impact on the overall rates revenue raised by the City of Marion.

CONFIDENTIAL REPORT

REPORT RELATING TO: A leader in the delivery of the Community Vision

Originating Officer: David Barrett, Unit Manager Cultural Facilities
Corporate Manager: Carol Hampton, Manager City Property
General Manager: Abby Dickson, General Manager City Development
Subject: Signatures Café
Reference No: GC260416F01
File No: 16.21.3.52

If the Council so determines, this matter may be considered in confidence under Section 90(2) and (3)(d) of the *Local Government Act 1999* on the grounds that the report contains information relating to commercial operations of a confidential nature the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information.



Adrian Skull
Chief Executive Officer

RECOMMENDATION:

1. That pursuant to Section 90(2) and (3)(d) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: Adrian Skull, Chief Executive Officer; Tony Lines, General Manager Operations; Vincent Mifsud, General Manager Corporate Services; Abby Dickson, General Manager City Development; Carol Hampton, Manager City Property; Kate McKenzie, Manager Governance; Jaimie Thwaites, Unit Manager Governance and Records; Yvette Zaric, Governance Officer; Craig Clarke, Unit Manager Communications, be excluded from the meeting as the Council receives and considers information relating to Signatures Café, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to commercial operations of a confidential nature the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information.

**CITY OF MARION
GENERAL COUNCIL MEETING
26 APRIL 2016**

Confidential Report

Originating Officer: Carol Hampton, Manager City Property
General Manager: Abby Dickson, General Manager City Development
Subject: Marion Leisure & Fitness Centre
Report Reference: GC260416F02

If the Council so determines, this matter may be considered in confidence under Sections 90(3)(b) of the Local Government Act 1999 on the grounds that it relates to matters may prejudice Council's commercial position



Adrian Skull
Chief Executive Officer

1. That pursuant to Section 90 (3)(b) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: Adrian Skull, Chief Executive Officer; Abby Dickson, General Manager City Development; Vincent Mifsud, General Manager Corporate Services; Tony Lines, General Manager Operations; Kate McKenzie, Manager Corporate Governance; Carol Hampton, Manager City Property; Yvette Zaric, Governance Officer; Craig Clarke, Unit Manager Communications, be excluded from the meeting as the Council receives and considers information relating to Marion Leisure & Fitness Centre upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to commercial operations of a confidential nature the disclosure of which could reasonably be expected to prejudice the commercial position of Council.