

His Worship the Mayor Councillors CITY OF MARION

NOTICE OF GENERAL COUNCIL MEETING

Tuesday, 28 April 2020 at 06:30 PM

Virtual Meeting Room - Zoom

The CEO hereby gives Notice pursuant to the provisions under Section 83 of the Local Government Act 1999 that a General Council meeting will be held

A copy of the Agenda for this meeting is attached in accordance with Section 83 of the Act.

Meetings of the Council are open to the public. Due to COVID-19 interested members of this community are welcome to attend by electronic means. Access to the meeting is via the link published on the City of Marion website (https://www.marion.sa.gov.au/about-council-meetings/council-meeting-live-stream) on the day of the meeting.

Adrian Skull Chief Executive Officer



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OPEN MEETING

KAURNA ACKNOWLEDGEMENT

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

DISCLOSURE

All persons in attendance are advised that the video of this General Council meeting will be live streamed on the City of Marion website. Following the meeting the recorded audio will be made available on the website.

ELECTED MEMBER'S DECLARATION OF INTEREST (if any)

CONFIRMATION OF MINUTES

Confirmation of the minutes for the General Council Meeting held on 10 March 2020

Originating Officer Governance Officer - Angela Porter

Corporate Manager Corporate Governance - Kate McKenzie

Report Reference: GC200428R01

RECOMMENDATION:

That the minutes of the General Council Meeting held on 10 March 2020 be taken as read and confirmed.

ATTACHMENTS:

#	Attachment	Туре
1	GC200310 - Final Minutes 2	PDF File



MINUTES OF THE GC200310 - GENERAL COUNCIL MEETING - 10 March 2020 Tuesday, 10

March 2020 at 06:30 PM

Council Administration Centre, 245 Sturt Road, Sturt



PRESENT:

Elected Members

Mayor - Kris Hanna, Councillor - Ian Crossland, Councillor - Tim Gard, Councillor - Jason Veliskou, Councillor - Bruce Hull, Councillor - Nathan Prior, Councillor - Raelene Telfer, Councillor - Luke Hutchinson, Councillor - Kendra Clancy, Councillor - Maggie Duncan, Councillor - Matthew Shilling, Councillor - Joseph Masika

DATE:

Tuesday, 10 March, 2020 | Time 5:30 PM

VENUE:

Council Chamber

In Attendance

Chief Executive Officer - Adrian Skull	General Manager City Development - Ilia Houridis
General Manager Corporate Services - Sorana Dinmore	General Manager City Services - Tony Lines
Manager Corporate Governance - Kate McKenzie	Governance Officer - Victoria Moritz

OPEN MEETING

The Mayor opened the meeting at 06:30 PM

KAURNA ACKNOWLEDGEMENT

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

DISCLOSURE

All persons in attendance are advised that the audio of this General Council meeting will be recorded and will be made available on the City of Marion website.

ELECTED MEMBER'S DECLARATION OF INTEREST (if any)

The Chair asked if any Member wished to disclose an interest in relation to any item being considered at the meeting.

The following interests were disclosed:

• Councillor Shilling declared a potential conflict of interest in the item ALGA 2020 National General Assembly of Local Government - Call for Notices of Motion.

CONFIRMATION OF MINUTES

Confirmation of the minutes for the General Council Meeting held on 25 February 2020

Report Reference: GC200310R01

Moved Councillor - Matthew Shilling Seconded Councillor - Joseph Masika

1. That the minutes of the General Council Meeting held on 25 February 2020 be taken as read and confirmed.

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The Mayor noted a deputation request for the 24 March General Council Meeting was received in relation to the Australia Day Council Membership Motion. As the item was listed on this agenda, the request was granted for this evening. A subsequent request was received for the Motion to be deferred until the General Council Meeting to be held on 24 March to allow the Deputation to be heard at the same time as the Motion. The Applicant was advised that as the Motion was listed on this agenda, it was likely to be heard at this meeting.Á

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COMMITTEE RECOMMENDATIONS

Moved Councillor - Matthew Shilling Seconded Councillor - Nathan Prior

That the following items be moved en bloc:

- Confirmation of Minutes of the Urban Planning Committee meeting held on 3 March 2020.
- Confirmation of Minutes of the Finance and Audit Committee Meeting held on 25 February 2020.0

Carried Unanimously

Confirmation of Minutes of the Urban Planning Committee meeting held on 3 March 2020

Report Reference GC200310R03

Moved Councillor - Matthew Shilling Seconded Councillor - Nathan Prior

That Council:

- 1. Receives and notes the minutes of the Urban Planning Committee meeting held on 3 March 2020.
- 2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Urban Planning Committee.

Carried Unanimously

Confirmation of Minutes of the Finance and Audit Committee Meeting held on 25 February 2020

Report Reference GC200310R04

Moved Councillor - Matthew Shilling Seconded Councillor - Nathan Prior

That Council:

- 1. Receives and notes the minutes of the Finance and Audit Committee meeting held on 25 February 2020.
- 2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Finance and Audit Committee.

CONFIDENTIAL ITEMS

Confirmation of Confidential Minutes of the Finance and Audit Committee Meeting held on 25 February 2020

Report Reference GC200310F01

Moved Councillor - Matthew Shilling Seconded Councillor - Raelene Telfer

1. That Pursuant to Section 90(2) and (3)(h) of the *Local Government Act 1999*, Council orders that all persons present, with the exception of the following persons: Adrian Skull, Sorana Dinmore, Tony Lines, Ilia Houridis, Kate McKenzie, Phil Mattingly, Akos Szonyi and Victoria Moritz, be excluded from the meeting as Council receives and considers legal advice relating to a 'disclosure incident' upon the basis that Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential.

Carried Unanimously

6.47pm the meeting went into confidence

Moved Councillor - Ian Crossland Seconded Councillor - Luke Hutchinson

That Council:

- 1. Receives and notes the Confidential Minutes of the Finance and Audit Committee meeting held on 25 February 2020.
- 2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Finance and Audit Committee.

Carried Unanimously

Moved Councillor - Maggie Duncan Seconded Councillor - Joseph Masika

1. In accordance with Section 91(7) and (9) of the Local Government Act 1999, orders that the report and attachment to this report Confirmation of Confidential Minutes of the Finance and Audit Committee Meeting held on 25 February 2020, having been considered in confidence under Section 90 (2) and (3)(h) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2020.

Carried Unanimously

6.56pm the meeting came out of confidence

Edwardstown Memorial Sports and Community Club

Report Reference GC200310F02

Moved Councillor - Raelene Telfer Seconded Councillor - Tim Gard

1. That pursuant to Section 90(2) 3(b) (i) and (ii) and 3(d) (i) and (ii) of the Local Government Act 1999, the Council orders that all persons present, with the exception of the following persons: Adrian Skull, Tony Lines, Ilia Houridis, Sorana Dinmore, Kate McKenzie, Craig Clarke, James O'Hanlon, Victoria Moritz and Corrine Grant (UHY Haines Norton – Chartered Accountants), be excluded from the meeting as the Council receives and considers information relating to Edwardstown Soldiers Memorial Community Club, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to commercial information, the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party and would on balance be contrary to the public interest.

Carried Unanimously

7.00pm the meeting went into confidence

Moved Councillor - Ian Crossland Seconded Councillor - Jason Veliskou

That this item be adjourned until the last item on the agenda.

Carried

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AMENDMENT

Moved Councillor - Bruce Hull Seconded Councillor - Tim Gard

That Council:

- 1. Endorses the Section 48 Prudential Report.
- 2. Endorses Administration to proceed to detailed design phase of the SWBMX Facility.
- 3. Note that Staff will seek Council approval to proceed to call tenders for construction later in 2020 to engage the preferred contractor.
- 4. Seek expressions of interests for naming rights for the facility.

The amendment to become the motion was Lost

The original Motion was Carried Unanimously

ALGA 2020 National General Assembly of Local Government - Call for Notices of Motions

Report Reference GC200310R07

Moved Councillor - Matthew Shilling Seconded Councillor - Maggie Duncan

That Council:

- 1. Notes the report 'ALGA 2020 National General Assembly of Local Government call for Notices of Motions'
- 2. Submits the following motions for consideration at the ALGA 2020 National General Assembly of Local Government to be held on 14 17 June 2020:
 - That the National General Assembly call on the State Local Government Associations to take the lead on managing industrial relations and negotiate 4 Enterprise Bargaining Agreements (EBA) per State. These agreements would be:
 - 1 EBA for indoor staff ie ASU for Metropolitian Councils;
 - 1 EBA for outdoor staff ie AWU for Metropoltian Councils;
 - 1 EBA for indoor staff ie ASU for Rural Councils:
 - 1 EBA for outdoor staff ie AWU for Rural Councils
- 3. On submitting the Notices of Motions to the Australian Local Government Association, the Chief Executive Officer be authorised to amend the wording (without changing the meaning or purpose of the motion) if required.

Carried Unanimously

Councillor Shilling declared a perceived conflict of interest in relation to point four of the item *ALGA 2020 National General Assembly of Local Government - Call for Notices of* Motion as he intends to nominate as the City of Marion Voting Delegate to attend the meeting. Councillor Shilling will leave the meeting for the item.

8.28pm Councillor Shilling left the meeting

Moved Councillor - Maggie Duncan Seconded Councillor - Bruce Hull

That Council:

4. Nominates Councillor Shilling as the City of Marion voting delegate to attend the Australian Local Government National General Assembly 2020.

Carried

8.34pm Councillor Shilling re-entered the meeting.

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Questions Taken on Notice Register

Report Reference GC200310R10

Moved Councillor - Luke Hutchinson Seconded Councillor - Matthew Shilling

That Council:

1. Notes the report 'Questions Taken on Notice Register'.

Carried Unanimously

MOTIONS WITH NOTICE

Streetscape Initiative - Council Funded Crossovers

Report Reference: GC200310M01

Moved Councillor - Bruce Hull Seconded Councillor - Tim Gard

1. That as a Council wide streetscape initiative, Council will fully fund standard cross overs as the streetscape programs occur.

AMENDMENT

Moved Councillor - Ian Crossland Seconded Councillor - Raelene Telfer

1. That as a council-wide streetscape initiative to commence in the 2020/21 financial year, Council will fully fund crossover replacements for streetscape projects, unless there are exceptional circumstances (e.g. new driveway up to 3 years old, owner's preference to retain the existing driveway, or existing heavy duty driveway access).

The amendment to become the motion was Carried Unanimously
The amended motion was Carried Unanimously

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City Ban on Glyphosate and Roundup

Report Reference: GC200310M04

Moved Councillor - Bruce Hull Seconded Councillor - Tim Gard

1. That Council ban the use of Roundup or any Glyphosate within this City by any Council staff and contractors. That Council staff and contractors are to use alternative measures to manage weeds within the city.

AMENDMENT

Moved Councillor - Jason Veliskou Seconded Councillor - Joseph Masika

1. That Council receives a report that outlines the phasing out of the use of Glyphosate within the City of Marion by any Council Staff and contractors. The report will identify alternative measures to manage weeds within the city and include timeframes, resource requirements and additional ongoing costs. the report will be presented at the General Council meeting held on 12 May 2020.

The amendment to become the motion was carried

MEETING EXTENSION

Moved Councillor - Nathan Prior Seconded Councillor - Matthew Shilling

That the meeting be extended until the conclusion of all items listed on the agenda (including the item that was adjourned *Edwardstown Memorial Sports and Community Club*).

Lost

MEETING CLOSURE

The Mayor declared the meeting closed at 9.31pm prior to the item being voted on.

The following items were not considered:

- Oaklands Recreation Plaza Skating Infrastructure (GC200310M05)
- Edwardstown Memorial Sports and Community Club (GC200310F02 Adjourned)

CONFIRMED	THIS 24th	DAY OF	March 2	020

CHAIRPERSON



Confirmation of the minutes for the Special General Council Meeting held on 20 March 2020

Originating Officer Governance Officer - Angela Porter

Corporate Manager Corporate Governance - Kate McKenzie

Report Reference: GC200428R02

RECOMMENDATION:

That the minutes of the Special General Council Meeting held on 24 March 2020 be taken as read and confirmed.

ATTACHMENTS:

#	Attachment	Туре
1	SGC200320 - Final Minutes	PDF File



MINUTES OF THE SGC200320 - SPECIAL GENERAL COUNCIL MEETING

Friday, 20 March 2020 at 06:00 PM

Council Administration Centre, 245 Sturt Road, Sturt

PRESENT:

Elected Members

Mayor - Kris Hanna, Councillor - Jason Veliskou, Councillor - Bruce Hull, Councillor - Nathan Prior, Councillor - Raelene Telfer (from 6.01pm), Councillor - Kendra Clancy, Councillor - Maggie Duncan, Councillor - Matthew Shilling, Councillor - Joseph Masika, Councillor - Sasha Mason

DATE:

Friday, 20 March, 2020 | Time 6:00 PM

VENUE:

Council Chamber

In Attendance

Chief Executive Officer - Adrian Skull General Manager City Development - Ilia Houridis General Manager Corporate Services - Sorana Dinmore Manager Corporate Governance - Kate McKenzie Unit Manager Governance and Council Support – Jaimie Thwaites

OPEN MEETING

The Mayor opened the meeting at 06:00 PM

KAURNA ACKNOWLEDGEMENT

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

DISCLOSURE

All persons in attendance are advised that the audio of this General Council meeting will be recorded and will be made available on the City of Marion website.

ELECTED MEMBER'S DECLARATION OF INTEREST (if any)

The Chair asked if any Member wished to disclose an interest in relation to any item being considered at the meeting.

Nil declarations were made.

ADJOURNED ITEMS

Confidential - Adjourned Item - Edwardstown Memorial Sports and Community Club

Report Reference: SGC200320F01

Moved Councillor - Jason Veliskou Seconded Councillor - Joseph Masika

That pursuant to Section 90(2) 3(b) (i) and (ii) and 3(d) (i) and (ii) of the Local Government Act 1999, the Council orders that all persons present, with the exception of the following persons: Adrian Skull, Ilia Houridis, Sorana Dinmore, Kate McKenzie, Greg Salmon, James O'Hanlon and Jaimie Thwaites be excluded from the meeting as the Council receives and considers information relating to Edwardstown Soldiers Memorial Community Club, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to commercial information, the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party and would on balance be contrary to the public interest.

Carried Unanimously

6.01pm the meeting went into confidence

Moved Councillor - Joseph Masika Seconded Councillor - Sasha Mason

That Council:

- 1. Endorses the budget provided as Attachment 1, Table A to this report.
- 2. Endorses the financial model to be implemented retroactively to take effect as of 3 February 2020 to 31 July 2020, including:
 - Clubs will be responsible for the provision of volunteers for all club events;
 - Where clubs require Council to provide staff for club activities, the direct cost of staff will be deducted, in full, from dividends payments;
 - Eligibility of payments will be on receipt of having fully executed licenses in place;
 - Dividend payments of 50% of gross bar sales generated by the clubs only;
 - No dividends will be offered for revenue generated from food sales or any other source:
 - Proposed dividend payments will begin in May 2020 and occur monthly thereafter to enable Council to undertake an analysis of trading trends within the facility;
 - Council will not provide any payments to club volunteers undertaking duties within the facility.

- 3. Endorses for the outstanding debts of \$34,677 owed to the City of Marion by the Edwardstown Soldiers Memorial Community Club be cleared in lieu of stocktake to the value of \$36,514 taken on by the City of Marion to enable continuation of trade.
- 4. Endorses for an invoice to be raised by the Edwardstown Soldiers Memorial Community Club for the amount of \$1,837 to settle all debts between the two parties.

Carried Unanimously

Moved Councillor - Joseph Masika Seconded Councillor - Sasha Mason

That:

1. Accordance with Section 91(7) and (9) of the Local Government Act 1999, orders that this report and attachments, having been considered in confidence under Section 90 (2) and (3)(b) (i) and (ii) and (3)(d) (i) and (ii) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2020.

Carried Unanimously

6.12pm the meeting came out of confidence

CONFIDENTIAL ITEMS

Confidential - Mitchell Park Sports and Community Centre Redevelopment

Report Reference: SGC200320F02

Moved Councillor - Raelene Telfer Seconded Councillor - Nathan Prior

That pursuant to Section 90(2) and (3)(b) (i) and (ii) of the Local Government Act 1999, the Council orders that all persons present, with the exception of the following persons: Adrian Skull, Ilia Houridis, Sorana Dinmore, Kate McKenzie, Jaimie Thwaites, Greg Salmon and James O'Hanlon be excluded from the meeting as the Council receives and considers the Mitchell Park Sports and Community Centre Redevelopment, upon the basis that Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to commercial information the disclosure of which could prejudice the commercial position of Council and/or the person who supplied the information and would on balance be contrary to the public interest.

Carried Unanimously

6.12pm the meeting went into confidence

Moved Councillor - Raelene Telfer Seconded Councillor - Bruce Hull

That Council:

- 1. Endorses the preferred 30% completed detailed design for the Mitchell Park Sports and Community Centre
- 2. Notes the \$ estimated cost for the design at this stage and the \$ budget for this project and the \$ open space budget allocation for two multipurpose courts at the site.
- 3. Approves the additional scope and endorses the maximum budget of \$\frac{1}{2}\$ for the following items:
 - Main facility signage, at a cost of \$
 - Additional court area to accommodate central scoring bench and better sightlines, at a cost of \$ ______
 - First floor court viewing area for up to 66 patrons, at a cost of \$
 - Works to three cricket club and community training nets, at a cost of \$
 - Oaklands Water dual supply piping for toilet flushing at a cost of \$
- 4. Notes the option of entering into an overarching Management Agreement or Head Lease with an external professional facility management organisation to manage the Mitchell Park Sports and Community Centre and all sub-lease tenants.

Carried Unanimously

Moved Councillor - Raelene Telfer Seconded Councillor - Maggie Duncan

That Council:

- 1. The report (without the attachments) and minutes be released with financial figures redacted.
- 2. In accordance with Section 91(7) and (9) of the Local Government Act 1999, order that the attachments to the report, having been considered in confidence under Section 90 (2) and (3)(b) (i) and (ii) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2020.
- 3. In accordance with Section 91(7) and (9) of the Local Government Act 1999, order that the financial figures in the report and minutes, having been considered in confidence under Section 90 (2) and (3)(b) (i) and (ii) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2020.

Carried Unanimously

6.52pm the meeting came out of confidence

CORPORATE REPORTS FOR DECISION

Election of GAROC Representatives

Report Reference: SGC200320R01

6.53pm The Mayor left the meeting as he is one of the candidates on the Ballot for GAROC Representatives

In the absence of the Mayor, Deputy Mayor Shilling became the Chair of the meeting

Moved Councillor - Jason Veliskou Seconded Councillor - Joseph Masika

That Council:

1. Votes for the appointment of Mayor Hanna to the Greater Adelaide Regional Organisation of Councils (GAROC).

Carried

6.58pm Mayor Hanna re-entered the meeting and resumed the Chair

COVID-19 - Update and Response

Report Reference: SGC200320R02

Moved Councillor - Nathan Prior Seconded Councillor - Matthew Shilling

That Council:

- 1. Determines that the safety and well-being of staff and the community is a priority.
- 2. Delegates to the Chief Executive Officer the authority to make decisions to preserve and protect the health and well-being of the community.
- 3. Cancels the General Council Meeting of 24 March 2020 as the requirement to have one Council meeting per month has been met.
- 4. Notes that pursuant to section 45 of the Local Government Act 1999, the Administration Building at 245 Sturt Road, Sturt is nominated as its principal office and will remain open to the public unless the risk for employees and visitors is deemed too high under the *Work Health and Safety Act 2012*. If this occurs, alternative arrangements will be made for business transactions.

- 5. Notes that the Chief Executive Officer will be closing the Living Kaurna Cultural Centre as at 5pm Friday, 20 March 2020 and Marion Heritage Research Centre at 5pm Monday, 23 March 2020.
- 6. Notes that the Chief Executive Officer will be closing all libraries as at 4pm Saturday, 21 March 2020.
- 7. Notes that the Chief Executive Officer will be closing all Community Centres, the Domain Theatre and Gallery M as at 5pm Sunday, 22 March 2020.
- 8. Looks for options to operate alternative service delivery for these services.
- 9. Delegates to the Chief Executive Officer the authority to re-open these facilities when deemed safe to do so (preferably upon formal advice received from Federal or State Government that it is safe to do so).

Carried Unanimously

COVID-19 - Rent and Utilities Relief for Community Clubs

Report Reference: SGC200320R03

Moved Councillor - Joseph Masika Seconded Councillor - Nathan Prior

7.35pm Councillor Clancy left the meeting

7.36pm Councillor Clancy re-entered the meeting

That Council:

- 1. Delegate authority to the CEO to enact a rent free proposal up to \$85,000 which will cover a three month period between 16 March 2020 and 16 June 2020.
- 2. Authorises the CEO to determine eligibility of those with existing agreements for this rent free period and apply accordingly.
- 3. Delegate authority to the CEO to enact utility subsidies up to \$25,000 which will cover a three month period between 16 March 2020 and 16 June 2020.
- 4. Authorises the CEO to determine eligibility for the utility subsidies for those with existing agreements during this period and apply accordingly.
- 5. Authorises the CEO to maintain the delegations in items 1-4 for a further 3 months at the conclusion of this period, should the impact of COVID-19 (Corona Virus) be ongoing.

Leave of Absence

Report Reference: SGC200320R04

Moved Councillor - Matthew Shilling Seconded Councillor - Maggie Duncan

That:

1. Councillor Luke Hutchinson is granted a leave of absence until 31 May 2020; unless attendance at Council meetings is available via an electronic solution.

Carried Unanimously

COVID-19 - Meeting Procedures

Moved Councillor - Raelene Telfer Seconded Councillor - Nathan Prior

7.47pm Councillor Duncan left the meeting

That:

- 1. Council's 'Code of Practice Procedures at Council Meetings' be updated to enable Committee meetings to be held by telephone or other electronic means.
- 2. If regulations allowing for Council meetings to be held by telephone or other electronic means are introduced by the State Government, then Council's 'Code of Practice -Procedures at Council Meetings' be updated to enable this to occur.

Carried Unanimously

CORPORATE REPORTS FOR INFORMATION/NOTING

Moved Councillor - Matthew Shilling, Seconded Councillor - Raelene Telfer

That the following items be moved en bloc:

- Work Health & Safety Monthly Performance Report February 2020 (Report Reference: SGC200320R05)
- Finance Report February 2020 (Report Reference: SGC200320R06)
- Questions Taken on Notice Register (Report Reference: SGC200320R07)
- Mayoral Communication Report (Report Reference: SGC200320R08)
- Deputy Mayor Communication Report (Report Reference: SGC200320R09)
- Elected Members Communication Report (Report Reference: SGC200320R10)
- CEO and Executive Communications Report (Report Reference: SGC200320R11)

Work Health & Safety - Monthly Performance Report - February 2020

Report Reference: SGC200320R05

Moved Councillor - Matthew Shilling Seconded Councillor - Raelene Telfer

That Council:

1. Notes the report and statistical data contained therein.

Carried Unanimously

Finance Report - February 2020

Report Reference: GC200320R06

Moved Councillor - Matthew Shilling Seconded Councillor - Raelene Telfer

That Council:

1. Receives the report "Finance Report – February 2020"

Carried Unanimously

Questions Taken on Notice Register

Report Reference: SGC200320R07

Moved Councillor - Matthew Shilling Seconded Councillor - Raelene Telfer

That Council:

1. Notes the report 'Questions Taken on Notice Register'.

Mayoral Communication Report

Name of Elected Member: Mayor - Kris Hanna

Report Reference: SGC200320R08

Details

Date	Event	Comments
18/2/20	Meeting with TJ President, Edwardstown Bowling Club	
21/2/20	Meeting with Stephen Patterson MP re Planning and Design Code	
23/2/20	Rugby League Harmony Cup , Mitchell Park	
23/2/20	Multifaith Association AGM	
24/2/20	Marion Mall Walkers Birthday Breakfast	Attended with Deputy Mayor
26/2/20	MarionLIFE New Brand Celebration	Gave a speech
27/2/20	COASTFM	Radio interview
27/2/20	Hallett Cove Business Association Event	
27/2/20	Corey Wingard's Dover Gardens Community Forum	
28/2/20	Meeting with State Planning Commission Chair re Planning and Design Code	
29/2/20	Carnivale at Glandore	Danced salsa
4/3/20	International Women's Day Event at Cove Civic Centre	MC for the event
5/3/20	Community Leadership Program Launch	Welcomed participants to program, gave speech
5/3/20	STELARC: Posthuman Bodies at Flinders University Art Museum	

Moved Councillor - Matthew Shilling Seconded Councillor - Raelene Telfer

That Council notes the Mayoral Communication report.

Deputy Mayor Communication Report

Date of Council Meeting 20 March 2020

Name of Elected Member: Deputy Mayor Shilling

Report Reference Details: SGC200320R09

Date	Event	Comments
8/2/20	Citizenship Ceremonies	Attended 2 of 3
13/2/20	Southern Hills Ward Briefing	
21/2/20	Attended Superloop 500 by invitation of the Premier	Mayor invited and passed invitation on
24/2/20	19th Birthday Breakfast, Marion Mallwalkers	Invited by the group, Mayor also in attendance
3/3/20	Southern Hills Ward Briefing	
3/3/20	Cove Cobras Committee Meeting	Acted as Council liaison

Moved Councillor - Matthew Shilling Seconded Councillor - Raelene Telfer

That Council notes the Deputy Mayor Communication report.

Carried Unanimously

Elected Members Communication Report

Date of Council Meeting 20 March 2020

Name of Elected Member: Councillor - Raelene Telfer

Report Reference Details: SGC200320R10

Details

Date	Event	Comments
3/3/2020	Mitchell Park Early Impact	Leaders Meeting
3/3/2020	Mitchell Park Sports and Community	Centre Upgrade Stakeholders Workshop
6/3/2020	International Women's Day	Luncheon sponsored by View Club
10/03/2020	Warriparinga Ward	EM Briefing
12/03/2020	RAP Working Group	Stretch target launch plans

CEO and Executive Communications Report

Date of Council Meeting 20 March 2020

Report Reference: SGC200320R11

Details

Date	Activity	Attended By
26 February 2020	Meeting Collaborative ICT Project with Cities of Marion, Charles Sturt and Pt Adelaide Enfield	Sorana Dinmore
28 February 2020	Meeting State Planning Commission re Planning and Design Code	Ilia Houridis
2 March 2020	Meeting Active Elders	Ilia Houridis
5 March 2020	Event Data and Analytics Roadshow 2020	Sorana Dinmore
5 March 2020	Meeting Cross Council ICT Program Board with Cities of Marion, Charles Sturt and Pt Adelaide Enfield	Sorana Dinmore
6 March 2020	Meeting Western Adelaide Consultative Group	Tony Lines
6 March 2020	Meeting Friends of Warriparinga re Living Kaurna Cultural Centre	Tony Lines
6 March 2020	Meeting Glenthorne Partnership, DEW and City of Marion	Ilia Houridis
10 March 2020	Meeting SANFL Executive and City of Marion	Ilia Houridis
10 March 2020	Event SA Government CIO Forum and KPMG - impact of 5G in the government context	Sorana Dinmore
11 March 2020	Meeting Adrian Skull, Tony Lines (City of Marion), Kristin Raman, Owen Sharpe and Vikram Singh (Australian Gas Infrastructure Group) re Hydrogen Park South Australia project	Adrian Skull Tony Lines
11 March 2020	Event Institute of Public Works Engineering SA with Minister Stephan Knoll	Adrian Skull
11 March 2020	Meeting YMCA	Ilia Houridis
12 March 2020	Meeting Flinders University and Cities of Marion, Onkaparinga, Yankalilla and Holdfast Bay reTjilbruki Dreaming Trail	Ilia Houridis

12 March 2020	Meeting Adrian Skull and Terry Burgess	Adrian Skull
12 March 2020	Event Tonsley Connections	Adrian Skull Ilia Houridis Sorana Dinmore
13 March 2020	Event LG Professionals, SA General Managers Network Forum: Delivering Public Good	Sorana Dinmore
13 March 2020	Meeting GAROC CEO's	Adrian Skull
13 March 2020	SA General Managers Network Forum	Sorana Dinmore
16 March 2020	SRWRA MRF Announcement	Adrian Skull Mayor Kris Hanna
16 March 2020	Meeting Ilia Houridis and Stephen Campbell	Ilia Houridis
17 March 2020	Meeting Adrian Skull and Jayne Stinson MP	Adrian Skull
17 March 2020	Meeting Adrian Skull and Stephen Patterson MP	Adrian Skull
19 March 2020	Teleconference Southern Adelaide Zone Emergency Management Committee	Tony Lines

Moved Councillor - Matthew Shilling Seconded Councillor - Raelene Telfer

That Council notes the CEO and Executive Communication report.

Carried Unanimously

OTHER BUSINESS - Nil

MEETING CLOSURE

Council shall conclude on or before 9.30pm unless there is a specific motion adopted at the meeting to continue beyond that time.

MEETING CLOSURE - Meeting Declared Closed at 7.48pm

CONFIRMED THIS 28 DAY OF APR	IL 2020
CHAIRPERSON	



Mayoral Communication Report

Date of Council Meeting 28 April 2020

Name of Elected Member Mayor - Kris Hanna

Report Reference GC200428R03

Details

Date	Event	Comments
14/3/20	Bring Back the Butterflies Morning Tea at Oliphant Reserve	
15/3/20	Cove Netball Presentations	
15/3/20	Cove Cobras Fun Day	
16/3/20	Southern Region Waste Resource Authority- Material Recycling Facility Announcement	Attended with CEO
16/3/20	Meeting with Nicolle Flint MP at Marion Leisure and Fitness Centre	
17/3/20	Harmony Day Lunch at Cooinda Community Centre	
23/3/20	COVID19 Briefing with Premier, Minister for Local Government and LGA	Attended via Zoom
26/3/20	COASTFM Radio Segment	Attended via phone
1/4/20	Meeting with Mayor of Onkaparinga	
1/4/20	Phone meeting with Nicolle Flint MP	
8/4/20	COVID19 Briefing with Premier and LGA	Attended via Zoom
17/4/20	Emergency Relief Meeting with Amanda Rishworth and David Speirs	Attended via Zoom



CEO and Executive Communications Report

Date of Council Meeting 28 April 2020

Report Reference GC200428R04

Details

Date	Activity	Attended By
20 March 2020	LGA COVID-19 Zoom Briefing	Adrian Skull
22 March 2020	LGA COVID-19 Zoom Briefing with Chief Medical Officer	Adrian Skull
23 March 2020	Skype Meeting KPMG re Metrics that Matter Internal Audit	Tony Lines
24 March 2020	LGA CEO Advisory Group teleconference with Satish Dasan	Adrian Skull
25 March 2020	LGA and Norman Waterhouse Lawyer COVID-19 Zoom briefing	Adrian Skull
26 March 2020	Zoom Meeting Energy Project - Solar Car Parks Feasibility Assessment	Tony Lines
27 March 2020	LGA and Norman Waterhouse Lawyer COVID-19 Zoom briefing	Adrian Skull
28 March 2020	Interview Independent CAP Members(On-Line)	Adrian Skull
30 March 2020	LGFSG Zoom- Operational Update - COVID1	Adrian Skull
30 March 2020	Interview Independent CAP Members (On-Line)	Adrian Skull
31 March 2020	Mayor and CEO LGA Zoom Meeting with Senator Simon Birmingham and Senator Anne Ruston	Adrian Skull
31 March 2020	Zoom Meeting Renewal SA - Zip Track approval, Tonsley	Ilia Houridis
1 April 2020	LGA Board CEO Advisory Group meeting	Adrian Skull
2 April 2020	Zoom Meeting Friends of the Sturt River Landcare Group	Tony Lines
3 April 2020	Zoom Meeting Oaklands Park precinct group presentation	Adrian Skull Ilia Houridis Tony Lines
3 April 2020	LGA COVID-19 Zoom briefing with SAPOL Assistant Commissioner Noel Bamford	Adrian Skull
7 April 2020	MS Teams Meeting Adrian Skull (City of Marion) and Chris Menz (Renewal SA)	Adrian Skull



8 April 2020	GAROC CEO Zoom Workforce	Adrian Skull
•	Planning Workshop	
8 April 2020	LGA Zoom COVID-19 briefing with Premier Steven Marshall	Adrian Skull
9 April 2020	LGA Zoom COVID-19 Council Rates and Budget Setting	Adrian Skull Sorana Dinmore
15 April 2020	Zoom Meeting Council Ready Governance Group	Tony Lines
15 April 2020	Call Adrian Skull and Jayne Stinson MP	Adrian Skull
15 April 2020	Zoom Meeting CAMMS	Sorana Dinmore
16 April 2020	Zoom Meeting Tonsley Project Control Group with City of Marion, Renewal SA and PEET	Tony Lines Ilia Houridis
21 April 2020	On-line Meeting Adrian Skull and Scott Ashby (New CEO Onkaparinga Council)	Adrian Skull
22 April 2020	Financial Transformation Kick off meeting with KPMG	Sorana Dinmore
23 April 2020	LGA CEO Advisory Group joint workshop with LGA Board	Adrian Skull
23 April 2020	On-Line Meeting Cross Council Initiatives with CEO's from Port Adelaide Enfield, City of Charles Sturt and City of Marion	Adrian Skull
24 April 2020	Teleconference DPTI - Project Director and Program Reform Team	Ilia Houridis
27 April 2020	Zoom Meeting CAMMS	Sorana Dinmore
27 April 2020	On-Line Meeting Smart South Consortium	Ilia Houridis



ELECTED MEMBER VERBAL COMMUNICATIONS

Elected Member Verbal Communications Report

Originating Officer Governance Officer - Victoria Moritz

Corporate Manager Corporate Governance - Kate McKenzie

General Manager City Services - Tony Lines

Report Reference GC200428R05

REPORT OBJECTIVE

The purpose of this report is to give Elected Members the opportunity to provide an update or comment on any events they may have recently attended.

In accordance with the *Code of Practice - Procedures at Council Meeting 2017/18* an Elected Member has the right to speak for up to two minutes in the second meeting of Council every second month from February (with the exception of caretaker period).

RECOMMENDATION

That Council:

1. Notes the verbal communications provided by Elected Members during this period.



Australia Day Council Membership

Elected Member Mayor Kris Hanna

Report Reference: GC200428M01

Motion:

That Council allows membership of the Australia Day Council (SA) to lapse and makes no further financial contribution to the Australia Day Council (SA) until so resolved by Council.

Supporting Information:

In 2015, when examining Council expenditure for potential savings to ratepayers, I suggested to Administration that the question be brought before Council as to whether we should continue paying fees for membership of the Australia Day Council (SA). At the time, although I had no objection to the Australia Day Parade or the Australia Day awards which were the core activities of the Australia Day Council, I questioned whether it was the role of Marion Council to fund these activities, especially when the Australia Day Council received many hundreds of thousands of dollars in Federal and State Government funding.

On 19 January 2016 a report was brought Council (I have asked for the 2016 report and minutes to be attached to this motion). Council resolved to continue with membership "until membership renewal is requested in 2019". The resolution strongly implies that Administration should not have paid further membership fees from 2019 onwards unless the matter was brought back to Council. In fact Administration paid the 2019-20 invoice for \$1576 in July 2019.

Since 2016 I have had concerns that the Australia Day Council (SA) was broadening its activities well beyond its original scope. As the Chair of the Council said in the 2018 – 19 Annual Review, "Following a strategic review in 2017 the Board was keen to undertake a whole of year engagement with the South Australian community to be implemented in 2018 and beyond". In the same document the CEO stated one of the goals was,

" ... to position our organisation as a thought leader in driving social cohesion. We addressed Homelessness, Domestic violence, showcasing Inspiring South Australian women, promoted Reconciliation, built a focus with refugee and migrant communities through the initiative of Country of Opportunity and created a strong STEM focus for 2018".

No doubt these extensive activities have added value, but there are a variety other organisations (government departments and NGOs funded for the specific purposes of multicultural engagement, reconciliation, etc. One may well think that these focused organisations are better placed to carry out the new broad-ranging goals of the Australia Day Council (SA).

Recent media reports have shown ballooning expenditure on staff and administration of the Australia Council (SA) in recent years, resulting in a threat to the financial viability of the organisation. On 19th February 2020 *The Advertiser* reported a recent 500% increase in administration costs. The 2018-19 Annual Report has not been published on the organisation's website. Marion Council may well think that, rather than pouring more money into the organisation, it is time to pull back until the value of ratepayer funding is verified.

A theme carried forward by the Mayor in the last five years has been that we as a Council should strive to fulfil our responsibilities well, while resisting the urge to expand our objectives and activities into domains which are more properly the responsibility of other levels of government. We should expect no less discipline of the organisations which we fund on behalf of ratepayers.

Response Received From: Unit Manager Communications - Craig Clarke



Corporate Manager

Manager Customer Experience - Karen Cocks

General Manager

General Manager City Services - Tony Lines

Staff Comments:

The City of Marion has been a member of the Australia Day Council (SA) for more than 16 years. As part of this subscription, Marion has access to the following resources:

- Citizen of the Year program which includes provision of frames, certificates and pins for winners, marketing materials, and access to a website that can accept online nominations which are forwarded directly to councils.
- Ambassadors' Program which sends inspiring Australians to communities.
- Access to Australia Day merchandise.
- Provision of the Australia Day Event Organisers' toolkit.
- Two tickets to the Australian Day Awards at Government House, Australian of the Year Awards Presentation at Adelaide Oval and Australia Day in the City for the Mayor and a guest.
- 20 per cent discount on tickets to all other Australia Day Council of South Australia events.
- The website at www.australiaday.org.au which includes the opportunity for council to list all its events held on Australia Day.

Marion Council has not used the Ambassadors' program for at least the past four years and has rarely accessed the merchandise.

In regards to the subscription fee payment in 2019, this was an administrative error. The progress update (which would have 'flagged' the matter) was inadvertently closed off in 2016, when it should have been left open until 2019.

State awards

City of Marion residents are currently eligible to be considered for the State Citizen of the Year, State Young Citizen of the Year and State Community Event of the Year, and other awards coordinated by the Australia Day Council.

An email from the Australia Day Council (SA) to the City of Marion on 19 February 2020, advises: "The participating Councils in the State Citizen of the Year Awards are paid members of the Australia Day Council of South Australia".

Marion Council's local Citizen of the Year, Young Citizen of the Year, Community Event of the Year, and Sports Person/Team of the Year awards would not be affected by a change in membership.

Other activities

The Australia Day Council (SA) partnered with the City of Marion to run a workshop aimed at helping migrant women connect with their community. The event at Glandore Community Centre on 17 February 2020 was attended by 14 people.

ATTACHMENTS:



#	Attachment	Туре
1	GC160119R10 - Australia Day Council (SA) Membership Fees - Report	PDF File
2	GC190116R10 - Australia Day Council (SA) Membership Fees - Minutes	PDF File

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CITY OF MARION GENERAL COUNCIL MEETING 19 January 2016

Originating Officer: Craig Clarke, Unit Manager Communications

Corporate Manager: Fiona Harvey, Innovation and Strategy Manager

General Manager: Abby Dickson, City Development

Subject: Australia Day Council (SA) membership fees

Report Reference: GC190116R10

REPORT OBJECTIVES:

The purpose of this report is to seek Council's view on renewing membership of the Australia Day Council (SA).

EXECUTIVE SUMMARY:

The City of Marion has been a member of the Australia Day Council (SA) for at least the past 12 years. The annual subscription fee of \$1576 is due and Council's view on whether to renew membership is sought.

For its subscription fees, residents of the City of Marion are eligible for the State Citizen of the Year, State Young Citizen of the Year and State Community Event of the Year awards, which are run by the Australia Day Council. The City of Marion also receives support for its Australia Day activities, including access to a speakers' bureau and marketing and promotional materials.

The Australia Day Council advises that if the City of Marion discontinued its membership then those benefits, including access to the State award program for our community, would be lost. There is also uncertainty as to whether City of Marion residents would be eligible for the South Australian of the Year awards.

Marion Council's existing local Citizen of the Year, Young Citizen of the Year, Community Event of the Year and Sports Person/Team of the Year program would be unaffected by any change in membership.

RECOMMENDATIONS (1)

DUE DATES

That Council:

 Pay the current membership fees to the Australia Day Council (SA) and continue the City of Marion's involvement with the organisation. 19 Jan 2016

OF

19 Jan 2016

2. Not renew the current membership fees and write to the Australia Day Council (SA) to notify them of Council's decision.

Report Reference: GC190116R10

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BACKGROUND

The Australia Day Council (SA) is an independent organisation which coordinates Australia Day celebrations throughout the State. With funding from all tiers of government and the corporate sector, they run the Citizen of the Year Awards, including the Young Citizen and Community Event of the Year, as well as the South Australian of the Year awards, which feed into the national program.

At a local government level, the Australia Day Council provides support to Councils and organising committees for their 130+ Australia Day events including certificates and frames for their Australia Day Awards. All 68 local councils in South Australia are members of the Australia Day Council.

DISCUSSION

The City of Marion has paid an annual subscription to the Australia Day Council (SA) for at least the past 12 years.

The current membership fee is \$1576 (including GST). Council has two options to consider:

- Pay the current membership fees to the Australia Day Council and continue the City of Marion's involvement with the organisation.
- 2 Not renew the current membership fees and write to the Australia Day Council to notify them of Council's decision.

For its annual subscription, the City of Marion receives the following:

Access to the State awards

City of Marion residents are eligible to be considered for the State Citizen of the Year, State Young Citizen of the Year and State Community Event of the Year awards, and other awards coordinated by the Australia Day Council. In the past three years, Marion residents have received the following acknowledgements:

- 2015 Monica Oliphant (Senior South Australian of the Year); Ian Cox (Local Hero finalist)
- 2014 Dr Joseph Masika (Local Hero finalist)
- 2013 Dr Felicity-ann Lewis (South Australian of the Year).

Marion runs its own citizen of the year award program on Australia Day and this would not change if Council chose not to renew its membership. Any nominations received for the State awards are automatically fed back to the City of Marion for consideration for local awards.

Access to marketing collateral

The Australia Day Council provides certificates, frames, and pins for the Citizen of the Year program as part of the membership package, in addition to marketing materials and templates and the use of the official Australia Day logo. It also promotes any Australia Day events via their website and social media platforms. The City of Marion has in the past purchased limited quantities of materials such as flags, balloons, wrist bands and polo shirts from the organisation.

Report Reference: GC190116R10

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Attachment 1

Access to the Australia Day Ambassador program

The Australia Day Council provides a list of notable South Australians who are willing to speak at local government events. The City of Marion has used the following speakers from the program: 2015 – artistic director Pat Rix; 2014 – indigenous community worker Ivan Copley; 2013 – Muslim commentator Belal Moraby; 2012 – scientist Dr Rob Morrison.

The Australia Day Council also provides two tickets to the Australia Day awards in the City.

If Council chose not to renew its membership, it risks:

Local residents being ineligible for State awards

The Australia Day Council advises that only residents of participating Councils are eligible to be considered for the State Citizen of the Year, State Young Citizen of the Year and State Community Event of the Year. Marion Council's decision to withdraw its membership would mean residents would be excluded from these awards. There is uncertainty as to whether this would extend to the South Australian of the Year program, which feeds into the national award.

Reputational

Marion Council would be the only local government authority in South Australia that was not a member of the Australia Day Council. There may be reputational harm if the community was ineligible to be considered for the State and/or national awards.

Losing access to the Ambassador program and marketing opportunities

The City of Marion would no longer have access to the Ambassador program, marketing materials such as pins and certificates, and lose promotional opportunities. However, the City of Marion could independently source its own speakers and marketing and promotional materials.

FINANCE

Funds are currently available within the 2015-16 budget to cover the membership renewal costs.

CONCLUSION

The information provided in this report enables Council to make an informed decision on whether it wishes to continue with its annual subscription to the Australia Day Council.

Report Reference: GC190116R10

Support be excluded from the meeting as the Committee considers that the requirement for the meeting to be c onducted in a place open to the public has been outweighed in circumstances where the Council will discuss the appointment of an expert member to the Urban Planning Committee.

Carried

7.55pm meeting went into confidence

Moved Councillor Telfer, Seconded Councillor Hutchinson that Council

1. Offer to Bryan Moulds the role of Expert Member to the Urban Planning Committee until 31 January 2017 or until such time as the Committee is disbanded.

Councillor Pfeiffer declared a conflict of interest as he knew one of the people being discussed in the course of the debate and left the meeting while that person was being discussed.

- 8.05pm Councillor Pfeiffer left the meeting
- 8.10pm Councillor Pfeiffer re-entered the meeting

Carried

- 8.16pm meeting came out of confidence
- 8.16pm Australia Day Council (SA) membership fees
 Report Reference: GC190116R10
- 8.17pm Councillor Telfer left the meeting
- 8.19pm Councillor Telfer re-entered the meeting

Moved Councillor Hull, Seconded Councillor Gard that Council:

- 1. Pay the current membership fees to the Australia Day Council (SA) and continue the City of Marion's involvement with the organisation.
- 2. Express it's concern back to the Australia Day Council that residents of the City of Marion would not be eligible to be nominated for Australia Day Awards if membership was not renewed.

Amendment:

Moved Councillor Crossland, Seconded Councillor Prior that Council:

- 1. Pay the current membership fees to the Australia Day Council (SA).
- 2. Commit to contain the City of Marion's involvement with the organisation and agree to ongoing renewal of our membership fees, subject to staff review, until membership renewal is requested in 2019.

The amendment to become the motion was **carried**The motion was **Carried**



DEPUTATIONS

Natalie Gibson - Cormorant Reserve

Originating Officer Elected Member Support Officer - Tom Matthews

Corporate Manager Corporate Governance - Kate McKenzie

General Manager City Services - Tony Lines

Report Reference: GC200428D01

SPEAKER:

Natalie Gibson

ORGANISATION:

Resident

COMMENTS:

Natalie Gibson has requested a deputation regarding the removal of the playground at Cormorant Reserve.



Jan Chorley - Australia Day Council of SA

Originating Officer Elected Member Support Officer - Tom Matthews

Corporate Manager Corporate Governance - Kate McKenzie

General Manager City Services - Tony Lines

Report Reference: GC200428D02

SPEAKER:

Jan Chorley

ORGANISATION:

Australia Day Council of South Australia (ADCSA)

COMMENTS:

Jan Chorley has requested a deputation to Council regarding the City of Marion's ADCSA membership and other related matters.



PETITIONS

Petition - Cormorant Drive Reserve

Originating Officer Open Space and Recreation Planner - Rebecca Deans

Corporate Manager City Activation - Greg Salmon

General Manager City Development - Ilia Houridis

Report Reference: GC200428P01

PETITION FROM:

Natalie Gibson - Resident

NUMBER OF SIGNATORIES:

57 signatories

DATE PETITION RECEIVED:

18 March 2020

CORRESPONDENCE:

The petition of residents of the City of Marion draws the attention of the Council to the proposed replacement of the playground at Cormorant Reserve with round pod seating or log steppers and landscaping (minor). The petitioners therefore request that the Council:

- Do not approve the proposal
- Endorse development/ongoing maintenance of the playground

ORIGINATING OFFICER COMMENTS:

Cormorant Drive Reserve playground was endorsed for removal in 2017 as part of the Playground Framework review.

Consultation has been carried out in accordance with the endorsed methodology for playground removals.

A report has been prepared for the removal of the playground at Cormorant Drive Reserve.

RECOMMENDATION:

A decision regarding the removal of Cormorant Drive Reserve playground is endorsed as part of the report presented at this meeting as a separate agenda item.

ATTACHMENTS:

#	Attachment	Туре
1	Petition - Cormorant Drive Reserve	PDF File

Office Use Only: Date Petition Received:

CITY OF MARION

PETITION

TO HIS WORSHIP THE MAYOR AND COUNCILLORS OF THE CITY OF MARION

Petition Contact Person: Natalie Gibson
Telephone Number: 0427 975 354
Address: 31 Sandpiper Terrace, Hallett Cove, 5158
Date Petition Initiated: 6 March 2020
The petition of (identify the individuals or group, eg residents of the City of Marion)
Residents of the City of Marion
draws the attention of the Council (identify the circumstances of the case)
The proposed replacement of the planeround at Cornorant Reserve with round rod seating or log Steppers and landscaping (minor).
The petitioners therefore request that the Council(outline the action that the Council should or should not take) → Do ೧૦೬ appare the proposal
> Endose development longoing maintenance of the

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COMMITTEE RECOMMENDATIONS

Confirmation of Minutes of the Special Review and Selection Committee meeting held on 24 March 2020

Originating Officer Governance Officer - Angela Porter

Corporate Manager People and Culture - Steph Roberts

General Manager Chief Executive Officer - Adrian Skull

Report Reference GC200428R06

REPORT OBJECTIVE

The purpose of this report is to faciliate the receiving and noting of the minutes from the Special Review and Selection Committee meeting held on 24 March 2020.

EXECUTIVE SUMMARY

A summary of items considered by Committee Members are noted below.

Confidential Items

Independent CAP Members

RECOMMENDATION

That Council:

- 1. Receives and notes the minutes of the Special Review and Selection Committee meeting held on 24 March 2020.
- 2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Review and Selection Committee.

Attachment

#	Attachment	Туре
1	RSC200324 - Final Minutes	PDF File



MINUTES OF THE RSC 200324-SPECIAL REVIEW AND SELECTION COMMITTEE

Tuesday, 24 March 2020 at 05:45 PM

Council Administration Centre, 245 Sturt Road, Sturt



PRESENT

Elected Members

His Worship the Mayor Kris Hanna Councillors Kendra Clancy and Matthew Shilling

In Attendance

Nathan Prior Councillor Ian Crossland Councillor Bruce Hull Councillor

Adrian Skull Chief Executive Officer

Kate McKenzie Manager Corporate Governance
Ilia Houridis General Manager City Development
Sorana Dinmore General Manager Corporate Services

Alex Wright Team Leader - Planning

Warwick Deller-Coombs

Jaimie Thwaites

Manager Development and Regulatory Services

Unit Manager Governance and Council Support

OPEN MEETING

The Mayor opened the meeting at 05:56 PM

KAURNA ACKNOWLEDGEMENT

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

ELECTED MEMBERS DECLARATION (if any)

The Chair asked if any Member wished to disclose an interest in relation to any item being considered at the meeting.

Nil declarations were made.

CONFIRMATION OF MINUTES - NII

BUSINESS ARISING - NII

CONFIDENTIAL ITEMS

Cover Report - Independent CAP Members

Report Reference: RSC200324F01

Moved Councillor Shilling, Seconded Councillor Clancy

That pursuant to Section 90(2) and 90(3)(a) of the Local Government Act 1999, the Review and Selection Committee orders that all persons present with the exception of the following persons: Adrian Skull, Ilia Houridis, Sorana Dinmore, Warwick Deller-Coombs, Alex Wright, Jaimie Thwaites and Kate McKenzie, be excluded from the meeting as the Committee receives and considers information relating to the Independent Council Assessment Panel Members upon the basis that the Committee is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to the personal affairs of any persons.

Carried Unanimously

6.01pm the meeting went into confidence

6.03pm All staff left the meeting

6.23pm Adrian Skull, Ilia Houridis, Sorana Dinmore, Warwick Deller-Coombs, Alex Wright, Jaimie Thwaites and Kate McKenzie re-joined the meeting

Moved Councillor Clancy, Seconded Councillor Shilling

That:

1. In accordance with Section 91(7) and (9) of the Local Government Act 1999 the Council orders that this report, CAP Independent Members, and attachments to this report and the minutes arising from this report having been considered in confidence under Section 90(2) and (3)(a) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2020.

Carried Unanimously

6.38pm the meeting came out of confidence

REPORTS FOR DISCUSSION - NII

REPORTS FOR NOTING - Nil
WORKSHOP / PRESENTATION ITEMS - Nil
OTHER BUSINESS - Nil
MEETING CLOSURE
MEETING CLOSURE - Meeting Declared Closed at 06:45 PM
CONFIRMED THIS 5TH DAY OF MAY 2020

CHAIRPERSON



Confirmation of Minutes of the Special Review and Selection Committee meeting held on 30 March 2020

Originating Officer Governance Officer - Angela Porter

Corporate Manager People and Culture - Steph Roberts

General Manager Chief Executive Officer - Adrian Skull

Report Reference GC200428R07

REPORT OBJECTIVE

The purpose of this report is to facilitate the receiving and noting of the minutes from the Special Review and Selection Committee meeting held on 30 March 2020.

EXECUTIVE SUMMARY

A summary of items considered by Committee Members are noted below.

Confirmation of Minutes

 Confirmation of Minutes of the Special Review and Selection Committee Meeting held on 24 March 2020

Confidential Items

Independent CAP Members

RECOMMENDATION

That Council:

- 1. Receives and notes the minutes of the Special Review and Selection Committee meeting held on 30 March 2020.
- 2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Review and Selection Committee.

Attachment

#	Attachment	Туре
1	SRSC200330 - Final Minutes	PDF File



MINUTES OF THE SRSC200330 - SPECIAL REVIEW AND SELECTION COMMITTEE

Monday, 30 March 2020 at 06:00 PM

Council Administration Centre, 245 Sturt Road, Sturt



PRESENT

Elected Members

His Worship the Mayor Kris Hanna Councillors Kendra Clancy, Matthew Shilling and Luke Hutchinson

In Attendance

Adrian Skull

Chief Executive Officer

OPEN MEETING

The Mayor opened the meeting at 06:00 PM

KAURNA ACKNOWLEDGEMENT

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

ELECTED MEMBERS DECLARATION (if any)

The Chair asked if any Member wished to disclose an interest in relation to any item being considered at the meeting.

Nil declaration were made

CONFIRMATION OF MINUTES

Confirmation of the minutes for the Special Review and Selection Committee Meeting held on 24 March 2020

Report Reference: SRSC200330R01

Moved Councillor Shilling, Seconded Councillor Clancy

That the minutes of the Special Review and Selection Committee Meeting held on 24 March 2020 be taken as read and confirmed.

BUSINESS ARISING - NII

CONFIDENTIAL ITEMS

Independent CAP Members

Report Reference: SRSC200330F01

Moved Councillor Clancy, Seconded Councillor Hutchinson

That pursuant to Section 90(2) and 90(3)(a) of the Local Government Act 1999, the Review and Selection Committee orders that all persons present with the exception of the following person: Adrian Skull be excluded from the meeting as the Committee receives and considers information relating to the Independent Council Assessment Panel Members upon the basis that the Committee is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to the personal affairs of any persons.

Carried Unanimously

6.03pm the meeting went into confidence

Moved Councillor Shilling, Seconded Councillor Clancy that:

1. In accordance with Section 91(7) and (9) of the Local Government Act 1999 the Committee orders that this report, CAP Independent Members and the minutes arising from this report having been considered in confidence under Section 90(2) and (3)(a) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2020.

Carried Unanimously

6.12pm the meeting came out of confidence

REPORTS FOR DISCUSSION - NII

REPORTS FOR NOTING - NII

WORKSHOP / PRESENTATION ITEMS - Nil

OTHER BUSINESS - Nil

MEETING CLOSURE
MEETING CLOSURE - Meeting Declared Closed at 6.14 PM
CONFIRMED THIS 5 TH DAY OF MAY 2020

CHAIRPERSON



Confirmation of Minutes of the Infrastructure and Strategy Committee meeting held on 7 April 2020

Originating Officer Executive Assistant to General Manager Corporate Services - Louise

Herdegen

Corporate Manager Corporate Governance - Kate McKenzie

General Manager City Services - Tony Lines

Report Reference GC200428R08

REPORT OBJECTIVE

The purpose of this report is to facilitate the receiving and noting of the minutes from the Infrastructure and Strategy Committee meeting held on 7 April 2020.

EXECUTIVE SUMMARY

A summary of items considered by Committee Members are noted below. Key discussion points for each item are outlined within the attached minutes (Appendix 1):

- Strategic Theme Environmental Scan Valuing Nature
- Greening Marion Presentation
- Covid-19 Impact and Recovery for Projects (Confidential Item)

RECOMMENDATION

That Council:

- 1. Receives and notes the minutes of the Infrastructure & Strategy Committee meeting held on 7 April 2020.
- 2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Infrastructure and Strategy Committee.

Attachment

#	Attachment	Туре
1	ISC200407 - Final Minutes	PDF File



MINUTES OF THE ISC200407 - INFRASTRUCTURE AND STRATEGY COMMITTEE MEETING

Tuesday, 07 April 2020 at 06:30 PM

Council Administration Centre, 245 Sturt Road, Sturt





Present

Councillor Jason Veliskou, Councillor Raelene Telfer, Councillor Tim Gard, Councillor Sasha Mason, Councillor Bruce Hull, Mayor Kris Hanna, Mr Russell Colbourne

In Attendance

Nathan Prior Councillor Ian Crossland Councillor Maggie Duncan Councillor

Adrian Skull Chief Executive Officer

Ilia Houridis General Manager City Development
Tony Lines General Manager City Services
Sorana Dinmore General Manager Corporate Services
Kate McKenzie Manager Corporate Governance

Mathew Allen Manager Engineering, Assets and Environment

Jaimie Thwaites Unit Manager Governance and Elected Member Support

Ann Gibbons Unit Manager Environmental and Sustainability

Donna Griffiths Unit Manager Economic Development

Rebecca Neumann Senior Environmental Planner Emily Humphreys Wicked Lab - CEO and Co-founder

Tania Macdonald Department for Environment and Water - Sustainable Urban

Communities Coordinator

OPEN MEETING

Councillor Veliskou opened the meeting at 06:31 PM

KAURNA ACKNOWLEDGEMENT

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

ELECTED MEMBER'S DECLARATION

The Chair asked if any Member wished to disclose an interest in relation to any item being considered at the meeting.

Nil declarations were made.

CONFIRMATION OF MINUTES

Confirmation of the minutes for the Infrastructure and Strategy Committee Meeting held on 4 February 2020

Report Reference: ISC200407R01

Moved Councillor Gard, Seconded Councillor Mason

That the minutes of the Infrastructure and Strategy Committee Meeting held on 4 February 2020 be taken as read and confirmed with the amendment to the spelling of the name Philip Ruthven.



REPORTS FOR DISCUSSION

Strategic Theme Environmental Scan- Valuing Nature Report Reference: ISC200407R04

The following discussion points were noted:

- The focus and context of this report was on the City of Marion's 'Valuing Nature'. The SAEDB will fit in the theme around prosperity.
- Well reported, wide range and inclusive but concerned that some projects may fall through the cracks.
 Ways this will be prevented include:
 - projects grouped together with assigned owners;
 - o approved Council motion and budget recorded and tracked in project management system;
 - o items in 4YBP recorded and tracked in project management system; and
 - o BAU items monitored through work plans and programs.
- The description in the corporate plan describing "Valuing Nature" is vague and doesn't help the community understand the theme. Suggest this be reviewed.
- Opportunity to embrace "made in Marion" to support local initiatives and enterprises.
- As a result of the Covid-19 virus, different types of waste products have emerged (ie masks, PPE, ventilators).
- Consideration to where our residents fit in to make sure we bring them along ie community garden groups.
- Disposal/Collection of glass research and review options
 - o Consideration to cost of education, additional bin collection, impacts on contract.
 - o Options may be to provide deposit bins around the City or partner with businesses as collection points rather than providing an additional household bin.
 - Expand the 10c deposit to wine bottles removes the glass from recycling bins / raises income stream if left in recycling. This initiative received support of the Members. The Mayor suggested a letter to the Minister (may need to be a Council resolution).
- Unexpected increase on waste/recycling services due to packaging from cardboard/foam with people setting up to work from home/preparing for self isolation.
- Potential targeted waste education campaign
 - o residents people spending more time at home / working from home leading to increased household & garden waste what goes in what bin?
 - businesses encourage the transition to using compostable/recyclable containers for takeaway food.
- Would like to see budget and progress for each item outlined in the report.
- Security and management of data important area for focus.

Moved Councillor Hull, Seconded Councillor Telfer

That the Infrastructure and Strategy Committee:

- 1. Notes the analysis presented in the report.
- 2. Provided feedback on other key areas they would like noted in the report.



WORKSHOP / PRESENTATION ITEMS

Greening Marion

Report Reference: ISC200407R02

The Senior Environmental Planner introduced the joint speakers for the presentation - Emily Humphreys (CEO and Co-founder of Wicked Lab) and Tania Macdonald (Sustainable Urban Communities Coordinator at the Department for Environment and Water). Together they presented to the Committee on the Greening Marion pilot project.

Key discussion items outlined below.

- Explanation provided on the colour coding on the Transition Card. The colours represent a different focus area.
- Ward Members keen to receive detailed updates via Ward Briefings.
- Urban infill leading to an increase in tree removal and other impacts on the environment.
- City of Marion selected for pilot project as a result of existing relationships with the NRM Board and council has a good relationship with the community.
- KPIs are not congruent with this type of project because the nature is complex / adaptive systems. Too
 many interrelated variables and it's adapting all the time. Clear objectives were established at the
 commencement of the project to keep on track.
- The measures of the project use the Transition Card combined with award winning research.
- Thermal mapping is one of the many considerations of the project.
- The area for the pilot project was chosen as it is a good representation with elements found in most areas throughout the City.
- The diagnostic tool assists with interpreting the data along with a detailed spreadsheet. Effectively
 working like a SWOT analysis and guiding next steps. Interviews with people providing their story adds
 context to the data.
- Exciting to see a groundbreaking project in the City of Marion bringing together public policy and complex problems highlighting how the decisions you make influence/impact other areas.
- Can be scaled to use for any area of priority ie strategic plan transport, young/aging community.

Moved Councillor Gard, Seconded Councillor Mason

That the Infrastructure and Strategy Committee:

- 1. Notes the information contained in this report.
- 2. Received a joint presentation on Greening Marion and the Systemic Innovation Lab approach from: Rebecca Neumann (Senior Environmental Planner, City of Marion); Tania Macdonald (Sustainable Urban Communities Coordinator, Department for Environment and Water and Emily Humphreys (CEO and Co-founder, Wicked Lab).
- 3. Provided feedback on the Greening Marion pilot project and discusses other potential applications of the Systemic Innovation Lab.



CONFIDENTIAL ITEMS

Cover Report - COVID-19 - Impact and Recovery for Projects

Report Reference: ISC200407F01

Moved Councillor Hull, Seconded Councillor Telfer

1. That pursuant to Section 90(2) and (3)(b) of the Local Government Act 1999, the Committee orders that all persons present, with the exception of the following persons: Adrian Skull, Ilia Houridis, Sorana Dinmore, Tony Lines, Louise Herdegen, Jaimie Thwaites, Kate McKenzie, Donna Griffiths and Karen Cocks be excluded from the meeting as the Committee receives and considers the COVID-19 Impact and Recovery for Projects, upon the basis that Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to commercial operations of a confidential nature, the disclosure of which could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council.

Carried Unanimously

8:24 PM the meeting went into confidence

Moved Councillor Mason, Seconded Mayor Hanna

1. In accordance with Section 91(7) and (9) of the Local Government Act 1999, orders that this report, attachments and the minutes arising from this report, having been considered in confidence under Section 90 (2) and (3)(b) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2020.

Carried Unanimously

9:22 PM the meeting came out of confidence

BUSINESS ARISING

Business Arising Statement – Action Items

Report Reference: ISC200407R03

Review of the Business Arising from previous meetings of the Infrastructure and Strategy Committee Meetings

Moved Mayor Hanna, Seconded Councillor Mason

That the Infrastructure & Strategy Committee:

1. Notes the business arising statement, meeting schedule and upcoming items.



REPORTS FOR NOTING - Nil
OTHER BUSINESS - Nil
MEETING CLOSURE - Meeting declared closed at 9:24 PM
CONFIRMED THIS 2 nd DAY OF JUNE 2020
CHAIRPERSON



CORPORATE REPORTS FOR DECISION

Cormorant Drive Reserve Playground Removal

Originating Officer Open Space and Recreation Planner - Rebecca Deans

Corporate Manager Manager City Activation - Greg Salmon

General Manager City Development - Ilia Houridis

Report Reference GC200428R09

REPORT OBJECTIVE

The objective of this report is to inform Council of the outcomes of the consultation on the potential removal of the playground at Cormorant Drive Reserve, Hallett Cove.

EXECUTIVE SUMMARY

The proposed removal of Cormorant Drive Reserve playground was endorsed by Council as part of the 2017 review of the Playground Framework. The play equipment at Cormorant Drive Reserve was built in 2001 and is reaching the end of its life.

Community consultation on the proposed removal of Cormorant Drive Reserve occurred from the 28th February to 15th March 2020.

In line with the Playground Framework methodology, this report provides Council with the feedback provided during the consultation phase of the removal process.

The majority of respondents, 88% (15/17), were not supportive of the proposed removal. The full consultation report can be found in Appendix 1.

Internal review of the Playground Framework indicated that Cormorant Drive Reserve was considered for removal due to its remote location and low surrounding catchment.

RECOMMENDATION

That Council:

- 1. Notes the consultation feedback as provided in Appendix 1.
- 2. Remove the play equipment and landscape the site, adding seating and minor nature play equipment such as rocks and logs. This can be provided within the \$20,000 allocated playground removal budget.

Liveable: The removal of Cormorant Drive Reserve playground provides a natural

open space kick about area for local residents use.

Engaged: The community consultation on the Cormorant Drive Reserve playground

removal engaged the community.

Current Budget Allocation \$20,000 has been budgeted for the proposed removal for 19/20, this

includes the removal of structures and replacing with landscaping, seating



and nature play options.

Whole of Life Costs: Whole of life costs for maintenance of the reserve will remain the same as

they are currently.

DISCUSSION

Cormorant Drive Reserve Analysis

The removal of Cormorant Drive Reserve playground would result in a small gap in playground provision as per the attached map in Appendix 2. Although there is a playground located within 200m, a train line provides a barrier to access. The area surrounding the reserve is steep and the closest playground at Chatsworth Court Reserve is up a steep hill.

However, the upgraded playgrounds in the near vicinity are of a good quality and have all been upgraded to a high standard in recent years. Heron Way Reserve, in particular, is a new Regional playground with facilities such as toilet, BBQ and upgraded play items. \$980,000 was spent upgrading this playground.

The playground at Cormorant Drive Reserve is difficult to access and not visible from a street. Other considerations when determining playground provision include:

- Age of children 0 15 years in the suburb
- · Projected population increase
- Population density
- Square metres of Open Space per person
- · Projected Open Space per person
- Surrounding playgrounds and their hierarchy

Analysis of data indicates that the suburb of Hallett Cove has had a declining population of children 0 - 15 since 2011. The suburb is expected to experience low population growth to 2036. Open Space provision in Hallett Cove is high, with 140 - 267 sqm of open space per person.

Cormorant Drive Reserve is within walking distance to the newly upgraded Heron Way Reserve, although outside of the 500m provision.

Consultation

Community consultation was undertaken for the removal of Cormorant Drive Reserve from 28 February to 15 March 2020.

The community was informed of the proposed removals through:

- A sign displayed at the site with project information, website link and contact details
- A letter box drop to 350 surrounding neighbours, within approximately 400m of the reserve
- Information displayed on the Making Marion website with a link to make comment

The information flyer and the sign placed on site invited residents to provide comments during the consultation period and provided background information on Council's Playground Framework; explained the rationale for the proposed removals; and provided information on timing. Information on nearby playgrounds and 'Frequently Asked Questions' were also included. The flyer can be found in Appendix 3.

Consultation Outcomes

Feedback received throughout the consultation period is attached in Appendix 1.

- The feedback is summarised as follows:
 17 survey responses were received
 - 15 people did not support the proposal
 - 1 email was received not supporting the removal
 - 3 customer events were received not supporting the proposal

Condition of Playgrounds



An independent audit was undertaken in July 2018 where the condition of all playground equipment was rated, the risk to users evaluated and a play value given. The below table outlines the scores given for Cormorant Drive Reserve.

	Play Value Score (/5)	Priority for Removal (/5)	Equipment Risk Score (/25)	Equipment Condition Score (/5)
	1=high, 5=low	1=low, 5=high	25 - high risk	1=new, 5=bad
Cormorant Drive	3	3	5.5	2
	Medium	Medium	Low	Good

Notes:

The scoring is subjective and applied by the external assessor. Priority for removal was a score between 1 (low) to 5 (high) that the assessor assigned to each playground area based on their judgement of the area when inspected. The Play Value Score was a score between 1 (very high) to 5 (very low) that the assessor assigned to each playground based on their judgement of the playground when inspected.

The equipment is still in good condition. Generally playground equipment has an asset life span of 20 years. The equipment at Cormorant Drive Reserve is nearing its end of life and will either need to be removed or upgraded.

Internal review of the Playground Framework indicated that Cormorant Drive Reserve was considered for removal due to its remote location and low surrounding catchment.

Playground equipment is monitored and maintained until such time it is renewed or removed.

Maintenance costs will increase as the asset reaches the end of life.

Provision of playgrounds in this area is good. The City of Marion seeks to provide value for money for ratepayers by using resources effectively. This involves spreading playgrounds as evenly as possible throughout the City of Marion.

Policy and service provision implications

Playgrounds considered for removal have been identified based on the number of playgrounds in the local area, use of the playground, the provision of playgrounds across the Council area and the age and condition of the equipment.

Nearby playgrounds in the area include:

Chatsworth Court Reserve, 500m - Local upgraded in 2010

Heron Way Reserve, 800m - Regional upgraded in 2018

Renewal Option cost

Consultation, while a small sample size, indicated that removal of the playground is not supported. Should the playground not be removed, it will require upgrading in the near future. Ongoing maintenance and auditing at the current level will also need to be maintained.

Should the playground be maintained we recommend it be upgraded to a Local level with the following costs allocated and planned through the Open Space Plan.

- \$95,250 capital costs
- \$6667.50 per annum operating and maintenance costs
- \$3810 per annum depreciation costs

Attachment



#	Attachment	Туре
1	Cormorant Drive Reserve Community Consultation Report	PDF File
2	Cormorant Community Consultation_FINAL	PDF File
3	Playground Provision Map for Cormorant	PDF File

Cormorant Drive Reserve Proposed Playground Removal

Community Engagement Findings

March 2020

Introduction

The proposed removal of Cormorant Drive Reserve playground was endorsed by Council as part of the Playground Framework review in December 2017, where Council endorsed the Playground Framework to ensure the community's playground were well – designed, well – located, safe and fun for users.

Since 2014, Council has invested \$6,3million in upgrading 19 playgrounds.

As part of the Playground Framework, a number of playgrounds will be upgraded and some will be removed to ensure that

- Current and future playgrounds are renewed at appropriate times to ensure safety of the community
- Playgrounds are in an accessible location and spread as evenly as possible through the City of Marion – this may include removal of playgrounds due to oversupply in a particular area. Additionally it may include new playgrounds to address a deficiency in an area
- Council resources are used effectively, in line with Council's strategic objectives of keeping rates as low as possible whilst providing services that are fair and equitable throughout the City of Marion.

Internal review of the Playground Framework indicated that Cormorant Drive Reserve was considered for removal due to its remote location and low surrounding catchment.

As there are a number of new playgrounds in the area, it was not proposed to replace the play equipment at the reserve, but to reinstate the reserve to create an attractive and useable open space.

A flyer was send out to residents that proposed to replace the play equipment with

- Round table / seat
- Basic nature play elements e.g rocks and logs
- Landscaping

Community consultation was undertaken from 28 February to 15 March 2020, including:

- A Making Marion online survey
- Postcards delivered to 350 households directing them to the online survey
- Signs installed at Cormorant Drive Reserve.

The purpose of the engagement was to seek feedback from residents regarding the proposed replacement items for the playground.

The following report provides an analysis of the feedback received.

Executive Summary

In summary, during the consultation period Council received:

- 17 completed surveys
- 1 emailed response
- 1 phone call
- 3 customer events



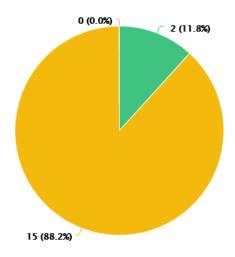
Of the 17 residents who responded to the survey 88% were not supportive of the proposed removal.

Comments provided an understanding of why residents did not support the proposed plan and have been grouped into the following categories:

Space is not maintained properly	3
Playground is used regularly	5
Cormorant Drive Reserve playground is the	3
only fenced playground nearby	
Other playgrounds are not accessible	4
Do not support natural elements – ie rocks	2
and logs	

Consultation Findings

Question 1 What do you think of the proposal?







Question 2.

Do you have any other thoughts or ideas to add?

Just leave the playground as is - the other playgrounds are not easily accessible by those with disabilities unless they drive- not everyone drives.

The playground equipment in the reserve is in perfect working order, only a little sun bleached that's all. I propose you leave the reserve as it is and save it as a hidden gem in our neighbourhood. A consultation on this should be about what the local residents want to happen, not what type of bench seating we want or don't want. It sounds like a decision has already been made! I use this area almost every day with my two children, they play on the playground whilst our two dogs run around, and it's pretty perfect for us. Other local playgrounds are much further than suggested and people would not walk to get to these, they are just not good enough. I urge you to delay any works and consult fully with the local community fully.

But do not support ideas like a round pod seat (it will attract youths at night in a secluded area plus a great home for snakes to live under). Do not support log steppers and bark mulch the mulch is another attraction for snakes. Log steppers not very exciting for children very boring. What it does require is. A quality clear open space with paved areas and rock walls seating and retaining walls. The field river should be beautified with appropriate water flow control walls eg see burnside Council's parks!!!! A bbq /picnic area would be great. Significant trees should be retained including the featured tree on Cormorant Drive at the entrance to this area as displayed on council websites. Maybe a walking track/trail around the area don't downgrade the facilities in this park enhance them.

Another playground

Upgrade playground with similar equipment to what is already there as other parks in area aren't in walking distance for young children, foreshore playground is too busy on weekends and p/h, parking is insufficient. Need seating in the park with back rests. Improve, make safe, maintain walking trails, cut back growth. Sign post walks in park, with diagrams and length of walks.

Cormorant Reserve - March 2020 The playground has been popular with our grandchildren when they visit. We usually go for a hike around the park and stop off at the playground. The playground is a short walk from our house and not near any busy roads. Any money spent in Cormorant Reserve needs to go to more regular park maintenance that should be done to a written schedule of work so all tasks are fully completed and checked off during each maintenance visit. Park maintenance visits should be at least monthly and include items such as, Mowing all areas marked on a mowed areas map during each visit. Trimming overgrowth of vegetation along paths, trails, kerbs, etc Clearing cut vegetation and leaf litter from paths and trails with a leaf blower Regularly checking storm water pits are not blocked Reducing the build up of highly combustible pine needles from under pine trees that have many dead and dry branches Removing pale green plant shrouds from around established trees and shrubs Removing pale green plant shrouds where no plant is growing. Removing wooden stakes next to all plants where the pale green shroud has already been removed Check the park for signs of vandalism including signs of camp fires, graffiti, rubbish dumping Check the Field River for rubbish that washes down after each heavy rain event and take clean up action In other words maintain the park so residents do not need to submit work requests to have routine tasks undertaken that should be checked off on the Cormorant Reserve - Monthly Schedule of Work. Cheers PS - What about a project to make the beach more user friendly by clearing away the large swathes of large rocks so people can walk

near the water's edge. After all people go to the beach to be near the water and more people use the beach than use the million dollar Amphitheatre on Heron Way. Check it out for yourself.

Is this then still classed as a playground? Are there therefore any restrictions e.g. are dogs allowed, in the vicinity?

This reserve hasn't been as cared for as in previous years. Trees have fallen and remained, grass overgrown and weeds encroached along the creek. However, this is one of the few playgrounds in the area fenced-in which keeps children safe and dogs out (I am a dog owner but still believe children should feel safe to play without dogs and some children are scared and some dog owners do not respect a safe space between children and dogs). The playground is also a great space when it's warm as there's so much shade and it's a lot cooler. If the playground is removed, I would like to see a 'discover garden' created, colourful concrete (some kind of permanent material) mushrooms, bees, birds, dogs etc - large enough for children to climb on and play pretend with...feed, pat etc. And some picnic tables around the base of trees so the grass can still be mowed easily. Also, it would be great if some educational signage along the creek was installed explaining to children that the water in the streets go down the drains, along creeks and out to sea.

This is the only fenced playground for miles it's safe for toddlers but the equipment is not good for little ones to climb to the slippery dip hard for them to manage we use this playground a lot as the new playgrounds are not safe for little ones due to being close to traffic the nearest fenced playground is In Sheidow park with a toilet Chivers street is great but if it was fenced it would be perfect please just up date the play ground with suitable equipment not just logs and rocks which then snakes will harbour pls keep it fenced

Leave playground and update it, seating can be added outside the fenced area for families to use We use the playground each fortnight with our walking group

We use this playground on a regular basis and it is important that it remains and is maintained. It is in a quiet area away from major roads and very safe for children. Whilst there are other playgrounds in the vicinity, major roads much be crossed and supervision is paramount. Please keep this playground and maintain it. Happy to discuss further and or send photos of its regular use. It's a beautiful spot

I feel the playground should remain. The area is shaded and secured. I can feel safe in knowing the children are unable to leave the play area. It is in a natural environment. Swings, slippery dip, climbing equipment and adventure play and seats and a table under trees provide natural shade. Are needed. Please keep this playground as it is required for the surrounding area

We love playgrounds .. please upgrade the play equipment

Happy with playground please keep the playground and plant some natives

Upgrade the park it is still in good condition, fix the fence, add a drink fountain

As a close local resident to this park, we regularly use the playground with our 5 grandchildren. It is a "go to" area for them to play. Being of mainly steel construction and other sturdy materials, I fail to see that a use by date can be given. I'm yet to see steel have any issues after such a short time span. Personally if money must be spent on this playground, maybe enlarge the area and place in more equipment. This whole area does



have many young children in and around so taking such an attraction away will be detrimental. We understand there are other parks around the area but little legs and pushing strollers to them does not give the same ease of access that this playground does. Placing seats, rocks and logs is not what we see as upgrading the area; more the opposite. Logs of course will not last for long periods of time and the area is also conducive to termites. What you are proposing is an area to sit and nothing else. I'm not sure this will attract people to the area like a playground does. I'm sorry but we think this is the wrong decision to take away a playground for children and replace it with a sitting area for who ?? The attraction to this park will be lost. I am happy to discuss this with anyone who wishes to have an open discussion on this matter.



Email responses

Email received 5th March 2020

Re-Cormorant Drive Reserve consultation Firstly, I note that the removal of the playground is entirely new news.

There has not been any community consultation or communication about this. It was therefore a shock to read a consultation paper regarding the furniture that may replace such. I am also appalled at the short deadline which does not afford anyone the opportunity to genuinely feedback or seek to engage the broader community.

The removal of the playground is not in keeping with the Council's commitment to provide playgrounds that meet the needs of the community, are well designed, accessible and safe. In this regard, firstly, to argue that there are playgrounds nearby and within walking distance is totally inaccurate.

The measurements used in the paper are as the crow flies and do not take account of path/road access, inclines, or even train lines! Clearly, officers have not actually been out to look at the area or appreciated the landscape at all. To be clear; -Chatsworth Court is 500 metres 'as the crow flies'. I urge you to try walking up Cormorant Drive- the only route from the existing playground! It would take over half an hour, possibly 45 minutes, for a very fit individual, and because of the incredible incline, is actually unmanageable for the majority of people. It is a very steep incline (my 2019 car with a powerful engine doesn't like it!!) and the playground is not accessible from the west of the Reserve. -Equally, the same applies for Columbia Reserve, which you state is nearby- it is across a train line from the existing Playground and up a very, very steep hill. It is entirely inaccessible from the lower part of Hallett Cove. It is actually over 2km away from the existing playground. -The third playground mentioned, the Heron Way Reserve, is actually 1km away and does not provide the same quality of play as the playground in Cormorant Drive. Whilst new, it is not suitable for children over aged 6. It is a tourist attraction and not there for the Hallett Cove community. The community has been incredibly disappointed with it given its design bears no resemblance to the plans shared. I therefore request you forward me the community risk assessment on the removal of the playground. How are you proposing that those in the community with disability can access a playground at all, the above in mind?

You are failing to provide the accessible, safe playgrounds that meet community needs. My own daughter is autistic and uses the Cormorant reserve playground most days. It provides an outlet for release of her anxiety and it's removal will cause significant distress for her and the wider family. We simply do not have the time or energy (what young child would?) to walk to any of the alternatives.

The playground at cormorant drive is well utilised, well maintained and entirely fit for purpose- it is not end of life- why on earth waste council payers money by doing anything to it. We live nearby and see people use it every day, in fact it can get busy at weekends. Many use it as a children's birthday party destination with a 'secret garden' theme. What a loss it would be. There is quite simply no reason to remove it. It is in good condition.

Additionally, I am concerned at the suggestion of adding Seating to the reserve - we have seen a number of issues recently, including a grass fire that was recently started deliberately by suburb visitors, campers and drug use/a left knife. Adding seating, opposed to a family



area such as a playground, will increase risk. It means families will not visit and it exposes the area to increased isolation and more traffic of an inappropriate kind.

Personally, we bought our own house, which is adjoined to the reserve, because it provided access for our young family to use this playground, particularly given our daughter's needs. Taking the playground away is unethical and frankly appalling. We have simply wasted hundreds of thousands of dollars! I also note that quite recently a number of trees were removed in very same reserve with absolutely no consultation!

Finally, I note that whilst the paper states a survey is available on your website, it is not. The web section titled 'who is listening' is empty and therefore no doubt has already detracted many from providing feedback in the already tight timeline. The email icon at the top of the page does not generate an address. I would very much like to discuss this issue with the relevant officer and will be contacting the local MP, caretaker MP for Labor and other relevant parties.

Response to above from Ward Councillor 6th March Hi

Thank you for your emails regarding this playground. Due to the fact that I live in very close proximity to this particular reserve I have a "Perceived Conflict of Interest" which will prevent me from participating and voting during the debate when it appears on the Council agenda. I can however provide feedback as a resident during the consultation process. I have spoken to (co Coastal Ward Councillor) who will happily be your point of contact for any further communication.

I would like to address a couple of points you have raised which may assist you.

Prior to 2014 Council decided to provide better quality playgrounds across the city. Instead of small "Local" playgrounds the aim is to provide facilities that could be meeting places for more than just one family to enjoy. Somewhere to meet friends and suitable for a variety of age groups. This concept was and still is supported by the community. To ensure that the distribution was fair the distance of 500 metres was introduced. Concessions are made for major roads, rivers, gullies and railway lines. I was aware that the playground in Cormorant Reserve was on the list of playgrounds to be removed once it was deemed to be at the end of its useful life. Council has since invested millions of \$ building bigger and better playgrounds, introduced shade sails, water play and nature play equipment. All these decisions have been supported by the public. The removal of the playground is entirely within our community endorsed plan.

The distances provided in the literature are not identified as walking distances and are supposed to be "as the crow flies" estimates. The distance between Cormorant Reserve and Heron Way Reserve is only five minutes walk and it pretty flat. I think the term walkable is justified. The Heron Way reserve cost around \$1M to build. We have built similar facilities across Council. It was not designed to be a tourist attraction and I am unsure why you suggest it was built to be a tourist attraction when it is clearly a playground similar to others we have built. The playground was designed in accordance with community requests including the exercise equipment. The main request I received was to keep as much of the grass embankment as possible. Other than adding a swing seat for babies (which we later installed) I haven't received a single complaint about the equipment in this playground.

I have lived next to the reserve for 15 years and took my own children to the playground. Maybe at 9 and 6 years old the playground was too young for them. My children were not



keen on the equipment and it would only hold their attention for five to ten minutes. My own observations are that it is rarely used. I have seen a family using it to contain their dog whilst their children played on the outside of the fence. I have only seen one birthday party at the playground and that was during this summer. Unfortunately the people holding the party illegally drove vehicles onto the reserve and blocked the area of grass people naturally walk through the reserve. Not only was this illegal and inconsiderate but it also posed a significant fire risk. If anything this highlights some of the negatives in having a playground there.

I am unsure how the recent grass fire or the people who were moved on by Council Safety Inspectors for camping in the reserve are relevant. I do not think the removal of the playground will cause any additional anti-social behaviour issues. It is usually the reverse as many young people like to hang around in playgrounds particularly ones with shelters. I am unaware whether or not the current bench seat causes any current issues as I have never seen anyone sitting there. A new bench seat may be situated on the other side of the river. If possible I would like some large gum tree logs placing near the river so that they can be used to sit on or climb on rather than formalised seating.

You have also mentioned the removal of trees in the reserve. Firstly the trees removed were "Aleppo Pines." These trees are woody weeds which have been identified as "declared weeds" by the SA Government. They are an invasive pest and destroy the habitat required to maintain our native species. The long term plan is to remove all pest species from this reserve. This removal has to be completed in stages so that the remaining birds/animals can survive. The Council and local residents have been revegetating this reserve for around 11 years. The latest removals were brought forward after the recent grass fire and due to a number of requests by residents. The MFS visited the reserve and identified the trees that Council should remove for safety reasons. Both our "Remnant Vegetation Policy" and safety issues allow Council to remove these trees without consultation. I believe the culprits who lit the fire, or at least one live in Hallett Cove and I am unsure what you mean by "suburb visitor" or the relevance to the fire or the playground.

The City of Marion is known for providing some exceptional playgrounds, some would say we spend too much. We are the only Council in SA to provide an "Inclusive Playground" at Hendrie Street Reserve." The location of Cormorant Reserve playground is in a fairly inaccessible location and cannot be accessed by anyone with any mobility issues. We have recently improved the playground at Shamrock Road Reserve. This is completely accessible, has shade, water fountain, BBQ, shelter with seating and a toilet with lots of parking. Next to the playground are two community tennis courts. I am unsure which route you drive back from school pick up but I ask you to call in at this reserve one afternoon on your way home. Alternatively the Quailo playground and new wetlands are right next to the R-12 school.

You referenced the new National Park in your email. The focus of the new park will be restoring native vegetation, protecting and maintaining biodiversity and wildlife corridors with reduced human impact. I am also a member of the Glenthorne National Park Partnership group which works closely with David Speirs MP. The ongoing revegetation of Cormorant Reserve will comply with the aims of the National Park.

We are however progressing a destination playground on Majors Road. This whole development will be be accessible and will provide both Adventure play and nature play equipment suitable for the whole family where everyone can interact and enjoy everything that Glenthorne has to offer.

Regards



Further response from Resident 6th March

Thank you for your email. It is, of course, disappointing to note your comments as a local resident, though I accept that the views of families with older children are unlikely to be the same as those with young families.

I will take the opportunity just to comment on a couple of your points.

Whilst the broader playground concepts have been supported by the community, the framework is inclusive of the provision of local playgrounds within 500metres of all homes. Removing the playground at Cormorant reserve does not comply with this target. Accepting that the measure is intended to be 'as the crow flies' but noting this ought still to account for major roads, rivers, gullies and railway lines, removal of the playground remains a breach.

I argue that the removal of the playground is not endorsed by community. The principles of what constitutes a good playground were endorsed.

The distance between Cormorant Reserve and Heron Way Reserve is at least ten minutes walk. I think suggesting it's five is pretty unjustified.

Whilst you suggest that at 9 and 6 years old the playground was too young for your own children, this is not all all the case for my own or others. In fact, the local upgraded playgrounds are suited for much younger children. That at Heron Reserve and Shamrock Reserve cannot hold a child's attention for very long. The playground at Cormorant Reserve includes a zip line, stepping stones on lines and two larger slides as well as a stepping bridge and climbing wall. The reserve at heron way in comparison has a log to walk on, a small rope frame, water/sand play and a very small slide. Only the swings are suitable for my own children. It is very much aimed at those under 5.

Whilst you may not have received complaints about the finished product at Heron Reserve, I'm not sure anyone has asked for feedback. Social media at the time of launch confirmed disappointment. My own child sat and looked at it with the approved concepts in hand, bemused! But all that is by the by.

In terms of Cormorant Reserve, I have seen multiple parties during our time living close by (possibly up to ten over almost four years). My own child had a party there in Spring and I can guarantee that the children then played inside the fenced area. I'm happy to share photos. Only a couple of weeks ago, a colleague who lives at the opposite side of Hallett Cove happened to tell me that he too had held a child's party there about two years ago so to say it's not used is entirely inaccurate.

I cannot comment on vehicles accessing the reserve (when we hosted a party, I walked and did about ten trips to take food and toys to the reserve (and I admit it was hard work so, yes, it's not a easy option for many, I appreciate.).

I do agree that the playground is not accessible and I would like the council to consider improvements in that space. The same access issue would apply if encouraging people to use the reserve as open nature space.

The recent grass fire and people moved on by Council are entirely relevant. The removal of the playground will cause the area to be entirely desolate and encourage people to 'get up to no good' when they do not wish to be found.

I am thrilled to hear news of a new playground on Majors Road, of course.

Customer Events

I urge you not to remove the popular community playground at Cormorant Reserve, Hallett Cove. It is fit for purpose and its removal would leave local families without safe access to a playground.

My family and I urge you not to remove the popular community playground at Cormorant Reserve, Hallett Cove. It is fit for purpose and it's removal would leave local families without safe access to a playground. Please consider this request as my children would be devastated to lose this charming playground.

Will there be seating with back rests for when I take my grandchildren to the park? They love the play equipment in the park, it will be disappointing to see the equipment removed.

CORMORANT DRIVE RESERVE Hallett Cove

The playground equipment at Cormorant Drive Reserve is 19 years old and has reached the end of its natural life and is scheduled for removal.

Council is looking to make changes to the reserve and invites you to complete a brief online survey.

We propose to replace the playground with:

- Round Bench seat
- Basic nature play elements e.g. rocks and logs
- Minor landscaping

Examples of what could be installed



Log steppers and landscaping.



Round pod seat, landscaping and rocks.

The aim is to ensure the reserve is an attractive place for families to visit and relax.

Recently upgraded playgrounds nearby include Heron Way Reserve and Chatsworth Court Reserve, all of which are in Hallett Cove.

To help us decide the type of furniture that will be installed, please complete a short survey and provide feedback at **makingmarion.com.au/cormorant-drive-reserve**.

Your feedback will be considered by Council.

Consultation closes 5pm, Sunday 15th March

Go to www.makingmarion.com.au/cormorant-drive-reserve to have your say and comment.



Frequently Asked Questions

Why is the playground being removed?

Council has a long-term plan to provide playgrounds that meet the community's needs, are well-designed, accessible, and safe.

Additionally, it seeks to provide value for money for ratepayers by using resources effectively. This involves spreading playgrounds as evenly as possible throughout the City of Marion.

Council earmarked the playground at Cormorant Drive Reserve for removal in 2017.

Is there going to be new play equipment at the Reserve?

As there are a number of playgrounds in the area, Council is not proposing to replace the play equipment at this reserve. The reserve will be reinstated to create attractive and useable open space.

Where are the nearest playgrounds?

There are high quality, recently upgraded playgrounds within a few minutes walk at:

- Heron Way Reserve, Hallett Cove
 (approx. 800 metres from Cormorant Drive Reserve)
- Chatsworth Court Reserve, Hallett Cove
 (approx. 500 metres from Cormorant Drive Reserve)

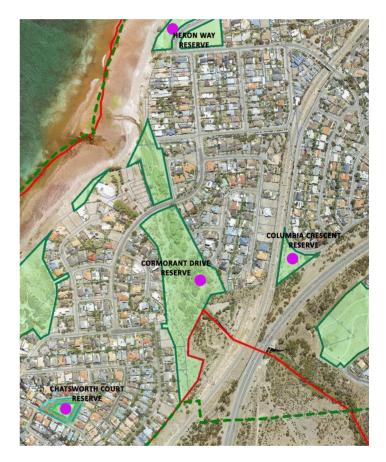
How many playgrounds has council upgraded in recent years?

Council has invested \$6.3 million in upgrading 19 playgrounds since 2014. Construction and design work is now being undertaken on a further 12 playgrounds

When is work likely to begin?

The old play equipment is expected to be removed after Council considers community feedback.

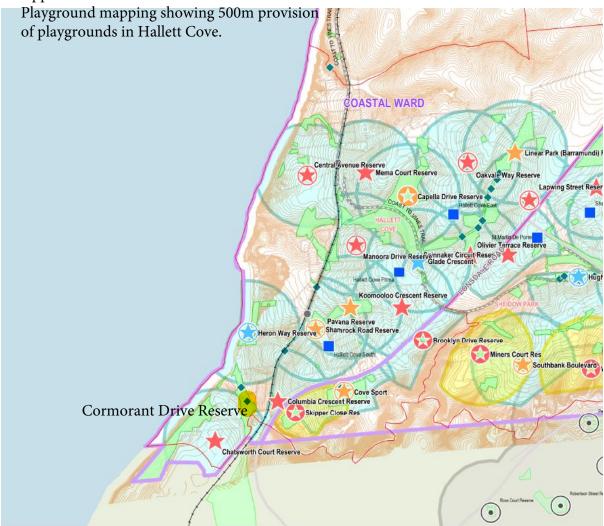
Work on the reserve is expected to take place by June 2020.



Go to www.makingmarion.com.au/cormorant-drive-reserve to have your say and comment.

Survey closes 5pm, Sunday 15th March

Appendix 2





Coastal Walkway Project - Motion to Amend

Originating Officer Chief Executive Officer - Adrian Skull

Corporate Manager City Activation - Greg Salmon

General Manager Chief Executive Officer - Adrian Skull

Report Reference GC200428R10

REPORT OBJECTIVE

For Council to consider amending a previous resolution of Council (GC191126R07) which considered the outcomes of the Coastal Walkway structural investigations, including the re-opening of structures after repairs, further repair works and costings.

EXECUTIVE SUMMARY

Pursuant to regulation 21 of the Local Government (Procedures at Meetings) Regulations 2013, the CEO may submit a report to the Council recommending the revocation or amendment of a resolution of Council passed since the last general election of the Council.

At the 26 November 2019 General Council Meeting (GC191126R07), Council passed the following resolution:

That Council:

- 1. Notes the final structural investigation findings, repaired and re-opened structures and repair costing and re-opening time frames for the remaining structures (refer Appendix 1).
- 2. Endorses the draft Coastal Walkway Plan (Appendix 2) including the timing and costing for renewal priorities.
- 3. Commits up to \$2,440,000 towards renewal of Stages 1 and 2 of the Coastal Walkway Plan funded through Council's Asset Sustainability Reserve Fund, to match the committed funding of \$2,440,000 from the State Government, and delegates the CEO to negotiate and agree time frames for delivery not exceeding 4 years.
- 4. Endorses the appointment of a new contract position up to Level 6 \$97,280 per annum (adjusted with enterprise agreement) for four years to project manage the implementation of the draft Coastal Walkway Plan subject to funding being secured for Stages 1 and 2.
- 5. Notes the prioritisation of the remaining renewal stages (2024/25 2034/35) along with ongoing operating, maintenance and depreciation costs will be developed within the Coastal Walkway Asset Management Plan for adoption by Council by November 2020.

Council's \$2.44 million commitment was matched on 12 April 2020 by the State Government with an announcement to provide \$2.44 million to Stages 1 & 2 of Council's Coastal Walkway Project. Discussions with State Government have indicated a strong desire to deliver the works in a more compressed timeframe than originally proposed. Council staff have reviewed and have assessed this is possible if stages are undertaken concurrently. Some slight amendments are recommended to the original General Council resolutions from the 26 November 2019 to provide the CEO with the ability to negotiate shorter time frames for delivery.



Proposed amended Resolution 2 changes the word 'timing' to 'staging', recognising the value in the stage order but also the need to maintain some flexibility around timing when seeking funding partners.

Proposed amended Resolution 3 will provide flexibility for the CEO to negotiate with the State Government a shorter time frame for the works to be undertaken. There is no impact on Council's Long Term Financial Plan as the works are being funded by Council reserves and grant funding.

Proposed amended Resolution 4 will resource a higher calibre project lead (up to Level 7) for the project than originally intended, which is needed to deliver the project over condensed time frames. Ultimately the shorter contract time will result in an overall saving to Council.

RECOMMENDATION

That Council:

- 1. Amends the resolution in relation to the item 'Coastal Walkway Project' GC191126R07 that states:
 - 1. Notes the final structural investigation findings, repaired and re-opened structures and repair costing and re-opening time frames for the remaining structures (refer Appendix 1).
 - 2. Endorses the draft Coastal Walkway Plan (Appendix 2) including the timing and costing for renewal priorities.
 - 3. Commits up to \$2,440,604 towards renewal of Stages 1 and 2 of the Coastal Walkway Plan over the next four years to be funded through Council's Asset Sustainability Reserve Fund, subject to a commitment of \$2,440,604 from Federal and/or State Government.
 - 4. Endorses a new FTE position up to Level 6 \$97,280 per annum (adjusted with enterprise agreement) for four years to project manage the implementation of the draft Coastal Walkway Plan subject to funding being secured for Stages 1 and 2.
 - 5. Notes the prioritisation of the remaining renewal stages (2024/25 2034/35) along with ongoing operating, maintenance and depreciation costs will be developed within the Coastal Walkway Asset Management Plan for adoption by Council by November 2020.

to the following new resolution:

- 1. Notes the final structural investigation findings, repaired and re-opened structures and repair costing and re-opening time frames for the remaining structures (refer Appendix 1).
- 2. Endorses the draft Coastal Walkway Plan (Appendix 2) including the staging and costing for renewal priorities.
- 3. Commits up to \$2,440,604 towards renewal of Stages 1 and 2 of the Coastal Walkway Plan funded through Council's Asset Sustainability Reserve Fund, subject to a commitment of \$2,440,604 from Federal and/or State Government, and delegates the CEO to negotiate and agree time frames for delivery not exceeding 4 years.
- 4. Endorses a new FTE position up to Level 7 \$106,721 per annum (adjusted with enterprise agreement) to project manage the implementation of the draft Coastal Walkway Plan for a period matching a Coastal Walkway Stage 1 and 2 funding agreement.



5. Notes the prioritisation of the remaining renewal stages (2024/25 - 2034/35) along with ongoing operating, maintenance and depreciation costs will be developed within the Coastal Walkway Asset Management Plan for adoption by Council by November 2020.



Draft Annual Business Plan 2020/21 and Long Term Financial Plan for Public Consultation

Originating Officer Unit Manager Statutory Finance and Payroll - Andrew Doyle

Corporate Manager Manager Finance - Ray Barnwell

General Manager Corporate Services - Sorana Dinmore

Report Reference GC200428R11

REPORT OBJECTIVE

The purpose of this report is to present the City of Marion Draft Annual Business Plan 2020-21 (ABP 2020-21) and Draft Long Term Financial Plan (LTFP) for Council's consideration and endorsement for public consultation, subject to any changes proposed by Council.

EXECUTIVE SUMMARY

The development of the Draft ABP 2020-21 and Draft LTFP is an iterative process that continues through to the adoption of the ABP at the end of June. This draft has been developed for the purpose of community consultation and, with any amendments arising from the consultation process, will be considered for adoption by Council at the 23 June 2020 General Council meeting.

The Draft ABP is Council's statement of its intended programs and outcomes for the 2020-21 year. It connects our long-term planning, as set out in the Strategic Plan 2019 – 2029 and supports the delivery of the second year of the 4 Year Business Plan 2019-2023 (4YBP) with the allocation of resources in the 2020-21 Annual Budget.

Council will continue to monitor and consider the impacts of the Covid-19 pandemic with the Draft ABP seeking to support our community through the delivery of key infrastructure projects and the continued provision of services to our community. It also outlines the Corporate KPIs as the basis for review of Council's performance over the year.

The Draft ABP 2020-21 and Draft LTFP have been developed on a proposed average rate increase of 1.6% for 2020-21 with a continued proposed reduction down to 1.3% over the coming 4 years in Council's 10 year LTFP (Scenario 1 - Attachment 1).

Attachment 1 illustrates two alternative scenarios discussed in this report for Council to consider (Scenario 2 - incorporating a rates freeze in 2020-21 and Scenario 3 - incorporating a targeted Covid-19 relief / stimulus provision). Should Council wish to endorse scenario 2 or 3 the Draft ABP 2020-21 and LTFP will be amended accordingly prior to release for public consultation.

Community consultation will be undertaken during April/ May 2020. This consultation period provides an opportunity for the community to provide feedback online and/or make submissions via Council's website or alternatively by post. Included within this period is an opportunity for public representation to Council at the 12 May 2020 General Council meeting. Due to Covid-19 social distancing measures in place, the opportunity for the public to make a deputation will need to occur through the online technology being used at the City of Marion that has replaced face-to-face council meetings for the current time.

RECOMMENDATION

That Council:



- 1. Endorses the Framework and Key Assumptions noted in this report which have formed the basis for the development of the Draft 2020-21 Annual Business Plan and Draft Long Term Financial Plan.
- 2. Endorses for inclusion in the Draft Annual Business Plan 2020-21 and Draft Long Term Financial Plan for public consultation the 2020-21 new initiatives noted in this report subject to any changes proposed at this meeting.
- 3. Endorses the City of Marion Draft Annual Business Plan 2020-21 and Draft Long Term Financial Plan (Attachment 2) to proceed for public consultation

or

4. Endorses the City of Marion Draft Annual Business Plan 2020-21 and Draft Long Term Financial Plan (Attachment 2) as amended to incorporate rating options outlined in scenario X to proceed for public consultation.

DISCUSSION

Annual Business Plan 2020/21

Council is required by the *Local Government Act 1999* to prepare and adopt an ABP each year, and in doing so, determine the key strategic priorities for the ensuing 12 months in the context of Council's Strategic Plans. The ABP and LTFP form an integral part of Council's suite of Strategic Management Plans. It connects the long term planning, as set out in the Strategic Plan 2019-2029 and supports the delivery of the second year of the 4YBP 2019-2023 with the allocation of resources in the 2020-21 Annual Budget. It also establishes the basis for review of the Council's performance over the year published in its annual report.

The Draft ABP and Draft LTFP have been prepared in accordance with the guidelines stated in the *Local Government Act 1999*, S122. The plan includes appropriate information pertaining to rates and charges that Council intends to levy, as well as a range of key information required by the Local Government (Financial Management) Regulations. The adopted budget will include statutory statements being the Income Statement, Statement of Financial position, Statement of Changes in Equity, and Statement of Cashflows. In addition to these statements, a 'Funding Statement' will be provided which details the funding sources and a net overall funding position.

In the development of the ABP 2020-21, consideration has been given to Council's strategic management framework, financial parameters and key issues identified through the environmental scanning process, as well as the relevant Commonwealth, state and regional strategies and plans.

Key observations regarding the Draft ABP 2020-21 and Draft LTFP include:

Proposed Average Rate Increase

Three rating scenarios have been prepared for Council's consideration. The table provided in attachment 1 to this report illustrates the impact on Council's rate revenue and cash/funding position for each scenario over the 10 years of the LTFP:

Scenario 1 : Average Rates Increase of 1.6% in 2020-21 reducing annually to an increase of 1.3% by 2023-24

The Draft ABP 2020-21 and LTFP (Attachment 2), has been developed using a forecast average rate rise of 1.6% (Adelaide CPI, Dec 2019 – 2.1%) plus forecast growth of 1%.



This average rate increase of 1.6% down from 1.8% in the currently adopted LTFP, continues to reduce down to an increase of 1.3% over the coming 4 years in Council's Draft LTFP. In addition, this scenario also incorporates a regular contribution to Council's CFPP Reserve totalling \$3.45m over the 10 years of the LTFP.

This scenario ensures Council will achieve its KPI around Financial Sustainability in 2020-21 - maintaining a break-even or positive cash funding position in delivering its annual budget in addition to ensuring a balanced or positive funding position is maintained over the 10 years of the LTFP.

Scenario 2: Rates Indexation freeze in 2020-21 - Moving to an average rates increase of 1.8% in years 2 to 4 then reducing to an increase of 1.3% by 2027-28.

Scenario 2 is an alternative scenario to that presented in the Draft ABP 2020-21 and LTFP (Attachment 2).

The key features and points of difference in this scenario is a rates freeze in 2020-21. To maintain long term financial sustainability over the 10 years of the LTFP a rates increase of 1.8% will be required in years 2 to 4 before reducing down to an increase of 1.3% by 2027-28. This scenario will contribute to the CFPP Reserve although with a lower contribution totalling \$1m over the 10 years.

A rates freeze forecasts funding deficit of \$606k in 2020-21, however Council is forecast to achieve a balanced or positive funding position on average over the 10 years of the LTFP with this scenario.

Scenario 3: Average Rates Increase of 1.6% in 2020-21 incorporating a provision for a targeted Covid-19 relief /stimulus fund . From year 2 the rates increase will reduce annually forecasting to reach a 1.3% increase by 2023-24.

This is another alternative scenario to that presented in the Draft ABP 2020-21 and LTFP (Attachment 2). This scenario has similar features to scenario 1 with the exception of the inclusion of a \$1.237m provision for targeted Covid-19 relief/stimulus funding in 2020-21.

This scenario also forecasts an average rate rise of 1.6% down from 1.8% in the currently adopted LTFP and continues to reduce down to an increase of 1.3% over the coming 4 years in Council's Draft LTFP. It also incorporates a regular contribution to Council's CFPP Reserve totalling \$2.579m over the 10 years of the LTFP.

This rating scenario ensures Council will achieve its KPI around Financial Sustainability with a balanced funding position in 2020-21 - maintaining a break-even or positive cash funding position in delivering its annual budget in addition to ensuring a balanced or positive funding position is maintained over the 10 years of the LTFP.

Should Council wish to endorse either scenario 2 or 3 the Draft ABP 2020-21 and LTFP will be amended accordingly prior to release for public consultation.

New initiatives incorporated into the ABP 2020-21 and LTFP

The Draft ABP 2020-21 incorporates the financial impact of some new proposed initiatives. The table below shows the new 2020-21 initiatives currently incorporated into the draft ABP 2020-21 and the source of funding for these new initiatives, being, either through rates or the utilisation of available funds from Council's Asset Sustainability Reserve.

Currently three of these initiatives have been adopted, with the remaining initiatives included for consideration and adoption by Council during the budgeting process, which will run through to June 2020.



Initiative	Funding	2020/21	LTFP	Resolved
illidative	Source	2020/21	2111	Ne soi veu
Operating				
Trees caping funding increase	Rates	20,000	Ongoing	To be resolved
Destination Playground contribution	Reserve	2,000,000	Once-Off Contribution	To be resolved
Edwardstown Co-working Space	Rates	35,000	For Three Years	To be res olved
ADL Film Fest in the Burbs	Rates	35,000		GC200211F01
Total Operating Initiatives Loaded		2,090,000		
Capital				
Streets caping funding increase	Rates	400,000	Ongoing	To be resolved
				GC191210R10 - Project endorsed
				subject to report on concept design
	_			and costs s cheduled for presentation to
Tarnham Road Tennis and Netball Courts	Reserve	1,640,000		Council in Nov 2020
			\$4,881,604 over four	GC191126R07 - Subject to 50% Grant
Coastal Walkway	Grants/Reserve	280,000	years	Funding
Marion RSL Carpark	Rates	700,000		To be resolved
Footpath Ramp DDA Compliance			\$400k ongoing from	
Upgrade	Rates	315,000	2021/22	To be resolved
Total Capital Initiatives Loaded		3,335,000		
Funded from Reserves (CFPP & ASR)		3,780,000		
Funded from Grants		140,000		
Net decrease in Cash		1,505,000		
Total Funding		5,425,000		

Key Projects - Funded in ABP 2020-21 and LTFP

Council's forecast major projects include the following:

· Mitchell Park Sports and Community Centre (\$15.175m Project)

Council's adopted LTFP includes provision for the redevelopment of Mitchell Park Sports and Community Centre (\$15m). During 2019-20, Council was successfully awarded Federal Government grant funding of \$5m, with the balance of \$10m currently forecast to be funded through borrowings. Construction is expected to occur over 2020-21 and 2021-22 with an allocation of \$6.605m included in the Draft ABP 2020-21, including \$2.0m of the forecast total borrowings, with the remainder coming from grant funding. The remaining budget will be spent in 2021-22. Council has now endorsed additional funding of up to \$175k for the inclusion of a second multiuse exterior court with lights.

BMX facilities (\$5.8m Project)

No further funding is included in the Draft ABP 2020-21 for the BMX Facilities. Current funding in the budget for 2019-20 is \$3.1m, consisting of additional State Government grant funding of \$1.3m, additional Council contribution of \$1.0m and the City of Onkaparinga's contribution of \$0.750m, most of which is likely to be retimed to 2020-21 if not utilised in 2019-20. This budget is in addition to the funding unspent from 2018-19 of \$2.7m including Council's original contribution of \$750k that has been retained in Reserves until it is required.

Projected costs for operating, maintenance and depreciation have been incorporated into the LTFP.

Marion Outdoor Pool (Stage 3 - \$0.430m)

Funding of \$0.430m is expected for completion of the Stage 3 works at the Marion Outdoor Pool. The final stage of this multi- year project was budgeted for 2019-20 (\$1.9m) and is funded from the Asset Sustainability Reserve (GC130218R07), however it is anticipated to be completed by August 2020.

Soccer in the South (\$7.0m project)

Council has committed to contribute \$4.5m funded from Reserves towards this \$7.0m development.

Movement in Council's Accounting Reserves



Council's 2019-20 budget forecasts the use of \$11.071m from Reserves. Further allocation of reserve funds proposed in the 2020-21 ABP will reduce Council's Reserves by \$5.395m from a Reserve Balance of \$13.665m down to \$8.270m.

Forecast Transfers from Reserves - 2020-21

The draft 2020-21 ABP includes the impact of a number of Council Resolutions with planned **transfers from** Reserves for the following key projects:

Coastal Walking Trail	\$0.140m	GC191126R07
Marion Outdoor Pool	\$0.429m	GC130218R04
Soccer in the South	\$2.000m	SGC191125F01
Tarnham Road Reserve Tennis	\$1.640m	GC19121
Citywide Attraction Playground	\$2.000m	TBC
Total Transfers from Reserves	\$6.209m	

The Coastal Walking Trail funding from reserve is up to \$2.441m over the next four years – there is an allowance in the 2019-20 budget that will, if not required, be utilised to reduce the amount required from this reserve.

The amount required for Tarnham Road may be reduced depending on the outcomes around site design.

Forecast remaining balances available in Council's Reserves for future projects are:

Asset Sustainability Reserve	\$2.270m (excl \$2m set aside for Major Infrastructure Failure)
CFPP	\$1.114m
Water Supply Business	\$0.683m
Open Space Reserve	\$2.203m
Total Reserves - 2020-21	\$6.270m

Of this \$6.270m further funding from reserve totalling **\$2.300m** for the four-year contribution to the Coastal Walking trail has been quarantined in the ASR.

Basis of Preparation of Draft LTFP and Draft ABP 2020-21

The LTFP is an on-going iterative process and the framework and assumptions are updated annually based upon the most current data and information prevailing at the time. The Draft LTFP and Draft ABP 2020-21 have been prepared under the framework and assumptions are listed below.



Framework

- Support the achievement of the City of Marion's Strategic Directions.
- Address issues arising and opportunities identified from internal audit reviews, service reviews and business excellence assessments.
- Maintain, on average, a break-even or better funding (cash) position over the Long Term Financial Plan.
- Continue to improve the maintenance of assets in accordance with Council's Asset Management Plans, with a priority on maintenance before renewal, and renewal before new when it is cost effective to do so.
- Review existing services and assets to ensure they meet prioritised community needs.
- Council only approve new Major Projects where it has the identified funding capacity to do so.
- Maintain Council's position for an average residential rate that remains among the lower rating metropolitan councils.

Key Assumptions

In developing the Draft LTFP and Draft ABP 2020-21, the following key assumptions and variables have been applied:

- · Where changes to service delivery have been prioritised and approved by Council subject to financial capacity, these have been incorporated into the ABP and LTFP. Where no other endorsement exists, service delivery levels are maintained at current levels.
- · The 2020-21 ABP has been based off historical actuals.
- · For years from 2021-22 onwards a 2.5% increase per annum is applied to operating income and expenditure in line with Reserve Bank's targeted CPI with the following exceptions:
- Rates the assumption in the Draft ABP 2020-21 includes a rates increase of 1.6% plus growth, currently forecast at 1.0%. This has been reduced from 1.8% plus growth per the currently adopted LTFP. Further reductions in the coming 4 years will bring the proposed rate increase down to 1.3% in Council's Draft LTFP. This assumption will continue to be monitored in light of global economic forecasts and the financial impact that those circumstances may have on Marion ratepayers and their capacity to pay.
- Employee Costs a 2.3% increase is applied to Employee costs with consideration given to the revised timetable relating to the change in the Superannuation Guarantee. The Superannuation Guarantee increases recommence on 1 July 2021 with five annual increases of 0.5% each, being incorporated into the LTFP.
- · Interest expenses are directly related to Council borrowings and cash flows.
- · Interest revenue is directly related to Council investments and cash flows and will be carefully monitored in line with interest rate movements.
- · An adjustments schedule has been developed to account for any future variations in operating activities (e.g. an adjustment is made for election expenses to reflect that they only occur once every 4 years).



· Capital Grants, subsidies and monetary contributions reflect tied monies received in relation to the purchase/construction of new assets and are budgeted in accordance with information known at the time of preparing this document.

Corporate Key Performance Indicators

The Corporate Key Performance Indicators (KPIs) for 2020-21 are consistent with feedback provided by members at the March 17 Elected Member Forum. The changes agreed by members are as follows:

- Total employee costs additional wording has been added to support changes endorsed by Council to meet resourcing requirements.
- Delivery of Council's capital works program -The core target to be increased from 80% to 85%. This core target will be implemented as a trial for the 2020-21 financial period with feedback provided back to council in 2021 for consideration in the ABP 2021-22 plan.

Elected Members also expressed a desire to have a KPI around 'asset utilisation of community facilities'. It was suggested by members that administration bring forth a report to General Council with solutions on what can be done to increase usage of community facilities.

A KPI around 'Carbon Neutrality' was discussed, with Elected Members in agreeance to see this included. The Environmental Sustainability team have sought external advice on what the KPI should be and the outcomes will form part of the Carbon Neutrality report at the EM Forum 21 April. The Corporate KPI will be added to the draft plan once discussed by members.

Annual Business Plan 2020-21, and LTFP Process

The key remaining steps for the ABP and LTFP process are as follows.

Please note that these key dates may be subject to alteration.

KEY STAGES	DATE	MEETING
Adopt Draft ABP 2020-21, and LTFP for public consultation	28 April 2020	General Council
Public consultation period	30 April- 20th May 2020	Written submissions and feedback via Making Marion
Community representations to Council	12 May 2020	General Council
Review and feedback on Draft ABP 2020-21, LTFP, and updated suite of KPIs	26 May 2020	Finance & Audit Committee
Draft ABP 2020-21 and LTFP for endorsement	9 June 2020	General Council
ABP 2020/21 and LTFP for adoption	23 June 2020	General Council

Public consultation

Public consultation on the Draft ABP 2020-21 and LTFP will be undertaken for the period 30 April - 20 May 2020. This meets the requirements of s 122 of the *Local Government Act 1999*. Draft Plans and opportunity for comment will be available on the 'Making Marion' website (www.makingmarion.com.au/annual-business-plan). Notices will also be placed in community and business newsletters directing readers to Council's website.



Consultation on the ABP also meets requirements in the South Australian Public Health Act 2011, S51.

The 12 May 2020 General Council meeting will include an allowance of one hour for public representations where members of the public can be invited to make verbal submissions. Residents wishing to make a verbal submission will be required to register their interest in doing so by 6 May 2020 to ensure timely instruction for online technology participation into the meeting.

Any feedback from the community consultation process will be considered and will inform the draft ABP and LTFP to be presented for Council's consideration and adoption at the General Council meeting to be held on 23 June 2020.

CONCLUSION

The City of Marion Community Vision - Towards 2040 sets out the aspirations of the community and, along with the 10 year Strategic Plan 2019-2029 and the 4 Year Business Plan 2019-2023 provides the basis for the Draft ABP 2020-21 and Draft LTFP for public consultation. This Annual Business Plan 2020-21 has been developed to guide Council's activities over the coming year and is presented to Council to endorse for public consultation, subject to any proposed changes. Projects and initiatives outlined for delivery in the second year of the 4-Year Business Plan provide the basis for the Draft Annual Business Plan 2020-21, and inform the Draft LTFP for public consultation.

Attachment

#	Attachment	Туре
1	Attachment 1	PDF File
2	Attachment 2	PDF File

Attachment 1

Scenario 1		A۱	erage Rates	increase of	1.6% in 2020	-21 reducing	annually to	an increase	of 1.3% by 20	23/24	
	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000	Total-10 Years \$'000
Average Rates Increase Over LTFP	1.60%	1.50%	1.40%	1.30%	1.30%	1.30%	1.30%	1.30%	1.30%	1.30%	
Rates Revenue	81,287	83,320	85,321	87,288	89,300	91,358	93,464	95,619	97,823	100,077	904,857
CFPP Contribution	500	500	500	172	500	500	138	373	8	256	3,447
Budgeted Cash Surplus (Funding Position)	131	609	237	-	815	503	-	-	-	-	2,295
Scenario 2	Rates	indexation fr	eeze in 2020)/21 - Moving	to an averaç	ge increase c	of 1.8% in Yea	ar 2 reducing	to an increa	se of 1.3% b	y 2027/28
	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000	Total-10 Years \$'000
Average Rates Increase Over LTFP	0.00%	1.80%	1.80%	1.80%	1.40%	1.40%	1.40%	1.30%	1.30%	1.30%	
Rates Revenue	80,051	82,286	84,584	86,946	89,035	91,174	93,364	95,516	97,718	99,970	900,643
CFPP Contribution	-	-	-	-	500	500	-	-	-	-	1,000
Budgeted Cash Surplus/ (Deficit) (Funding Position)	(606)	75	-	(170)	549	318	38	271	(96)	149	528
Scenario 3	Rates in	crease of 1.6	% in 2020-21	including a Co	vid Relief/ Sti	mulus Provis	ion with conti	nued reductio	n in rates inci	ease to 1.3%	by 2023/24
	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000	Total-10 Years \$'000
Average Rates Increase Over LTFP	1.60%	1.50%	1.40%	1.30%	1.30%	1.30%	1.30%	1.30%	1.30%	1.30%	
Rates Revenue	81,287	83,320	85,321	87,288	89,300	91,358	93,464	95,619	97,823	100,077	904,857
CFPP Contribution	-	500	132	172	500	500	138	373	8	256	2,579
COVID Relief/Stimulus Provision	1,237	-	-	-	-	-	-	-	-	-	1,237
Budgeted Cash Surplus (Funding Position)	-	609	-	-	815	503	-	-	-	-	1,926





YOUR VOICE

The City of Marion is seeking your input and feedback regarding the Draft Annual Business Plan 2020/2021. This process provides you with the opportunity to have your say on the level of service and the activities undertaken by the Council before the final budget is adopted.

Community consultation closes at 5:00pm on 20 May 2020.

Online submission forms are available on Council's community engagement website makingmarion.com.au

Written submissions are also welcomed addressed to the following:

City of Marion PO BOX 21 Oaklands Park SA 5046

Or

council@marion.sa.gov.au

Verbal submissions may be made at the 12 May 2020 General Council meeting, which begins at 6:30pm. At this meeting, members of the public may ask questions and make submissions in relation to the Draft Annual Business Plan for a period of one hour. Each speaker will be allocated a maximum of five minutes to make their submission.

Due to Covid-19 social distancing measures General Council meetings are currently being conducted online. Residents who wish to make a verbal submission must advise by no later than Wednesday 6 May to enable time for the instruction of the use of online technology at the meeting.

If you wish to make a verbal submission to General Council, please contact:

Kate McKenzie Manager Governance Telephone: 08 8375 6600



ACKNOWLEDGEMENT OF COUNTRY

We acknowledge we are part of Kaurna land and recognise the Kaurna people as the traditional and continuing custodians of the land.

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WELCOME

Here is the City of Marion's Annual Business Plan 2020-2021. It is our budget for the coming year. We publish it before making any final decision, so you get a chance to look at it and ask questions or give your opinion.

The corona virus ("COVID-19") hit while we were preparing this. The anti-virus restrictions imposed by Federal and State Governments have brought changes to Council's services and facilities. The restrictions will undoubtedly affect the budget and even now the impact is not fully known.

It would be nice to lessen the rates burden at this difficult time; indeed there is a strong feeling among your Elected Councillors to keep rate rises at less than the inflation rate. Council's financial structure depends on getting a huge proportion of revenue in the early part of the financial year, however (like the rest of local government), there are limits to what we can do. On the other hand, we have a sensible and compassionate hardship policy for people who can demonstrate financial difficulties, and we have waived rent and utilities costs at our Council facilities.

Council continues to deliver projects and services as best we can. This has included library staff focussing on online services, while other staff and volunteers provide social support by telephone. Our outdoor staff are largely continuing with their work, with some safety modifications.

Our major projects (including new facilities for BMX, soccer and Mitchell Park sports) are proceeding. Thanks are due to Federal and State Government for their financial contributions. By carrying on with such projects, we will be pumping life into the local economy when it is sorely needed.

Yours faithfully,

KRIS HANNA

Kris Hanna

YOUR RATES AT A GLANCE

AMOUNTS SPENT PER ONE HUNDRED DOLLARS (\$100)

\$16.60	ROADS, BRIDGES AND FOOTPATHS
\$13.44	WASTE SERVICES
\$12.89	OPEN SPACE, PARKS AND GARDENS
\$12.77	COMMUNITY FACILITIES
\$8.29	LIBRARY SERVICES
\$5.85	OTHER INFRASTRUCTURE
\$5.15	COMMUNITY DEVELOPMENT
\$4.89	ENVIRONMENTAL SUSTAINABILITY
\$4.60	URBAN DEVELOPMENT
\$4.42	CULTURE AND RECREATION
\$4.23	STORMWATER DRAINAGE AND WETLANDS
\$4.04	HEALTH AND COMMUNITY CARE
\$2.83	INSPECTION, REGULATION & CONTROL

OVERVIEW

In preparing the 2020-2021 Annual Business Plan and budget, the Council has determined to undertake strategic initiatives outlined in the Four-Year Business Plan 2019-2023 and to provide services that aim to progress the community's aspirations in the City of Marion Community Vision - 'Towards 2040' and the goals in the 10-Year Strategic Plan 2019-2029.

Council is committed to continuing to deliver value to our ratepayers. Through a focus on prudent financial management and decision making, Council will continue to identify on-going savings. This strong efficiency focus has enabled us to maintain the average rate increase at 1.6%.

This year's Annual Business Plan addresses key feedback from residents in the Community Satisfaction Survey, including street trees and footpath investment.

During 2020-2021, the City will continue to be improved through investment in the following initiatives:





IMPROVING STREETSCAPES

Council will invest \$2.2m to improve the character, and functionality of streets and arterial roads. Work includes planting trees, paving, landscaping and overall improving public amenity. Works will also ensure footpaths & kerb ramps are compliant with the *Disability Discrimination Act 1992* guidelines.



MITCHELL PARK SPORTS & COMMUNITY REDEVELOPMENT

Construction of the \$15.175m rebuild of the ageing facility is due to begin in early 2021. The redevelopment will include indoor and outdoor multipurpose sports courts, clubrooms, a neighbourhood centre and dog club. Council has committed \$10.175m, and the Federal Government \$5m.



COASTAL WALKWAY

Council has endorsed a \$4.8m plan to further improve the Coastal Walkway after temporarily closing a 2.5km section for repairs due to safety concerns.

It has committed \$2.44m to rebuild the sections that remain closed and connect the walkway between Heron Way Reserve and the Field River. The State Government has provided matched funding to help deliver the plan.



EDWARDSTOWN EMPLOYMENT PRECINCT

Council is transforming Edwardstown into a modern business district to attract new industry and create jobs. Work includes making the streets greener, cooler, and more attractive with a \$170,000 project funded equally between Council and State Government.



OAKLANDS PRECINCT PROJECT

This \$5m project involves building a new playground, footpaths and streetscapes to better connect Oaklands Station to Marion's entertainment hub.

New technology will be used on the precinct's lighting, interactive wayfinding, irrigation, traffic, and parking solutions, and playground.

Work on the 'smart precinct' commenced in May 2020 and will be complete in 2021.

Council received a \$867,500 grant from the Federal Government towards the work, funded under its Smart Cities and Suburbs Program.



NEW BMX AND SOCCER FACILITIES

The \$12.8m construction of new soccer and BMX facilities on Majors Rd, O'Halloran Hill is scheduled to begin in November 2020. The soccer facilities will cost \$7m and include three turf pitches, floodlighting, fencing, clubrooms, and car parking for more than 200 vehicles. Council will provide \$4.5m of funding and the State Government \$2.5m.

The Sam Willoughby International BMX track will cost \$5.8m and include a UCI standard track, clubrooms, landscaping, and car parking.

Marion Council will provide \$1.75m, the State Government \$3.3m, and Onkaparinga Council \$0.75m.





CITY WIDE ATTRACTION PLAYGROUND

A feasibility study undertaken during 2019-2020 has indicated a partnership would be necessary to fund an iconic playground that would attract people from throughout the City of Marion. Council will seek potential partners.



REDEVELOP TENNIS & NETBALL COURTS - OPEN SPACE AT TARNHAM ROAD RESERVE

Council will replace four ageing tennis courts with four new courts that can be used for both tennis and netball.

A shelter, toilet, and play equipment will also be installed. Work will cost \$1.64m and is expected to begin in early 2021.



MARION OUTDOOR POOL UPGRADE

The \$3.57m multi-year upgrade of the Marion Outdoor Pool is scheduled to be completed by the start of the 2020 summer season.

The next stage of works will complete the three year project and include a splash pad, water play and picnic areas, shade, and paths.



REPRESENTATION REVIEW

Every eight years, the Council is required to review its elector representation structure in accordance with Section 12 of the *Local Government Act 1999*. This is a comprehensive review of the composition and ward structure of the Council. The review will include a two staged community consultation with a range of options for the community to consider and then a proposed structure.

The outcomes of the Representation Review will be implemented at the 2022 Local Government Elections.



OUR PURPOSE

(Why we exist)

To improve our residents' quality of life; continuously, smartly and efficiently

OUR COMMUNITY VISION

A community that is Liveable, Valuing Nature, Engaged, Prosperous, Innovative and Connected (What we want to become)

OUR VALUES

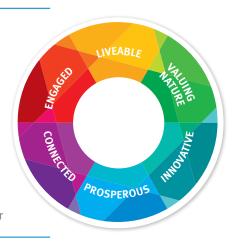
With the community and safety at the forefront of everything we do, we value:

Respect - Treating everyone as we want to be treated, where all contributions are valued

Integrity - Fostering trust and honesty in all of our interactions

Achievement - Enhancing our knowledge and performance to reach our shared goals, while being dedicated to supporting one another

Innovation - Encouraging new ideas, and learning from our experience to do things better



The six themes of our Community Vision represent the shared values and aspirations guiding how our city develops, towards 2040. These outcomes are important for this community now and into the future:

LIVEABLE

By 2040 our city will be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated.

VALUING NATURE

By 2040 our city will be deeply connected with nature to enhance people's lives, while minimising the impact on the climate, and protecting the natural environment.

ENGAGED

By 2040 our city will be a community where people are engaged, empowered to make decisions, and work together to build strong neighbourhoods.

INNOVATIVE

By 2040 our city will be a leader in embracing and developing new ideas and technology to create a vibrant community with opportunities for all.

PROSPEROUS

By 2040 our city will be a diverse and clean economy that attracts investment and jobs, and creates exports in sustainable business precincts while providing access to education and skills development.

CONNECTED

By 2040 our city will be linked by a quality road, footpath and public transport network that brings people together socially, and harnesses technology to enable them to access services and facilities.

STRATEGIC MANAGEMENT FRAMEWORK

This Annual Business Plan 2020-2021 is an integral part of Council's Strategic Management Framework that will enable strategic and operational plans, management systems and processes to work together to effectively deliver the Community Vision.



STRATEGIC MANAGEMENT FRAMEWORK

30 YEAR COMMUNITY VISION TOWARDS 2040

LIVEABLE VALUING NATURE INNOVATIVE PROSPEROUS CONNECTED ENGAGED

A shared Community Vision Innovating a future for the city and its residents

STRATEGIC PLANS

STRATEGIC PLAN
WORKFORCE PLAN
DEVELOPMENT PLAN
ASSET MANAGEMENT PLAN
LONG TERM FINANCIAL PLAN
HEALTH, SAFETY & ENVIRONMENT PLAN

A suite of plans that focus Council's contributions to the Community Vision

BUSINESS PLAN JULY 2019-JUNE 2023

Council's delivery program over its term

WORK AREA PLANS

Team level planning to ensure community and Council's priorities are delivered

ANNUAL BUSINESS PLAN

Identifies how Council's work is resourced and paid for each year

PERFORMANCE DEVELOPMENT PLANS

Individual delivery and development plans



In the development of the Annual Business Plan we undertake a review of our internal environment and broader external environment that includes political, economic, environmental, social and technological elements. This identifies key issues that help provide the context for the development of this plan.

The following broad trends impacting our city include:



PUBLIC HEALTH

The COVID-19 virus has brought about changes to Council services.

This has included the temporary suspension of public access to facilities. Most services continue, and many are being delivered in new and innovative ways, including online.

Facilities will re-open to the public and face-to-face services resume when Federal and State Government authorities advise it is safe to do so.



ENVIRONMENT

Climate projections indicate that by 2030 Southern Adelaide will experience an increased incidence of heatwaves, exacerbating the urban heat island effect. Projections indicate overall reduced rainfall and more intense heavy rainfall events, and more severe and extreme fire danger and a longer fire season.

The City of Marion remains committed to mitigate against climate change and to help our residents, businesses and local ecosystems to build resilience and adapt to the impacts of a changing climate through ongoing program delivery and our partnership with Resilient South.

To further support our commitment to the environment we will implement a plan to achieve carbon neutrality for Council operations by 2030.





HEALTH, WELLBEING & SOCIAL ISOLATION

Participation in physical activity has a strong linkage to improved health and wellbeing outcomes. Reported data for the City of Marion highlights key lifestyle challenges including increased sedentary lifestyles, and insufficient levels of physical activity and participation. Almost one third of our city residents live alone, indicating the potential for social isolation.

Council's focus on facilities and services that promote healthy lifestyles, community participation and wellbeing will positively impact our community.



POPULATION GROWTH

The City of Marion population is forecast to grow by 10% over the next 10 years. To facilitate growth in our community it is important to invest in our infrastructure to meet future needs.

A significant part of Council's annual spend is devoted to the repair, maintenance and upgrade of community assets.

Council is currently undertaking asset management plans over a 10-year planning period to ensure that we can continue to deliver services to our community in the most efficient and affordable way.



LOCAL ECONOMY

Council is a partner with the Southern Adelaide Economic Development Board and is committed to making the region the best place to live, work, invest and do business.

Major Federal and State Government transport projects, including the Darlington Upgrade Project, are nearing completion and will improve access to the region for business and visitors.

The City of Marion, in partnership with State and Federal Governments, is initiating more than \$40m worth of local projects that will create jobs.

The revitalisation of Edwardstown has the potential to boost the local economy, create jobs, and attract investment.



INNOVATION

A smart community uses technology and data to drive economic activity, accelerate innovation, and better manage energy, resources and services.

Council seeks to use technology to improve services and our residents' quality of life.

The upgrade of Oaklands Crossing has enabled Council to begin work to build its first "smart precinct".

This aims to improve connectivity between the station and key destinations including the Marion Cultural Centre, the State Aquatic and Leisure Centre, and Westfield Marion.



PLANNING SYSTEM REFORMS

The State Government has continued to progress a range of reforms to South Australia's planning and development system, to implement the *Planning*, *Development and Infrastructure Act 2016*.

The modernisation of the system includes converting all Council development plans into one central online portal, the E-Planning system. These changes are likely to impact on Council's business and financial operations in the area of local planning, including:

A reduction in Council's influence in the assessment of development applications

Further deregulation of planning assessment through Private Certification

Changes to operational management of Council's Development Services department

Improvements to our information technology systems and cost-shifting from the State Government to service a central online planning portal and e-planning system.

Council will monitor the impact of the State Government's reforms package on our business operations as details emerge.





WASTE MANAGEMENT

In January 2018, China introduced restrictions on the importation of recycled materials under its National Sword Policy. This development provided an opportunity for councils to consider localised solutions.

The Southern Region Waste Resource Authority (SRWRA), established by the Cities of Marion, Onkaparinga and Holdfast Bay, is a regional subsidiary that is responsible for providing and operating waste management services.

SRWRA recently announced that a new material recycling facility will be established so that recyclables can be reprocessed and manufactured locally.



The Annual Business Plan 2020-2021 has been prepared on the basis of a framework that aims to inform the community and hold the City of Marion accountable to its stakeholders. The key items in this framework are as follows:

 SUPPORT THE ACHIEVEMENT OF THE CITY OF MARION'S STRATEGIC DIRECTIONS

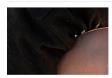






This Annual Business Plan has been reviewed against the Community Vision – Towards 2040 to ensure that Council's activities over the next 12 months make the best possible progress towards achieving the community's vision for the future City of Marion.

 ADDRESS ISSUES ARISING AND OPPORTUNITIES IDENTIFIED FROM INTERNAL AUDIT REVIEWS, AND BUSINESS EXCELLENCE ASSESSMENTS





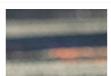


Every year the Council undertakes a number of internal audits. These reviews and assessments have identified a number of key opportunities or requirements for the Council to improve its operations. This document includes the necessary resources to continue Council's independent review process and implement recommendations accordingly.

 MAINTAIN, ON AVERAGE, A BREAK-EVEN OR POSITIVE FUNDING (CASH) POSITION OVER THE LONG TERM FINANCIAL PLAN







With a primary focus on cash flow and ensuring the Council's asset renewal and upgrades are fully funded, this target is currently being met. To ensure ongoing financial sustainability, the Council monitors and reviews all its financial indicators together.

 CONTINUE TO IMPROVE THE MAINTENANCE OF ASSETS IN ACCORDANCE WITH COUNCIL'S ASSET MANAGEMENT PLANS, WITH A PRIORITY ON MAINTENANCE BEFORE RENEWAL, AND RENEWAL BEFORE NEW WHEN IT IS COST EFFECTIVE TO DO SO







The Annual Business Plan has been prepared taking into consideration Asset Management Plan requirements, outcomes of recent infrastructure audits, targets set for renewal versus depreciation of 80-100% as per the Asset Sustainability Key Performance Indicator.









The Council continues its rolling process of service reviews, aimed at maximising community value through continuously improving its operating efficiency and service performance to the community. This Annual Business Plan has been prepared on the basis of continuing existing services, noting that a rolling program of review is being implemented.

Collaboration with other councils will continue in order to build capacity for shared strategic opportunities, innovation and cost efficiencies and enables the ability to align processes and reduce duplication.

 COUNCIL ONLY APPROVE NEW MAJOR PROJECTS WHERE IT HAS THE IDENTIFIED FUNDING CAPACITY TO DO SO







Council debt is forecast to increase from \$5.6m to \$6.4m between 30 June 2020 and 30 June 2021. With consideration given to its financial ratios, this means that the Council has the funding capacity to consider new strategic Major Projects and is currently investigating partnerships to aid in the development of a number of sporting facilities.

The additional borrowings in 2020-2021 relate to Council's contribution towards the Mitchell Park Sports & Community Centre and are anticipated to increase to \$13.4m by 30 June 2022 as this project progresses. Any changes to the timing and scope of this project may reduce the funding and in turn requirement for borrowings currently factored into the 2020-2021 Annual Business Plan.

 MAINTAIN COUNCIL'S POSITION FOR AN AVERAGE RESIDENTIAL RATE WHICH REMAINS AMONG THE LOWER RATING METROPOLITAN COUNCILS







Comparative 2019/20 data shows that Council's average residential rate continues to remain among the lower rating metropolitan councils, with its current position ranking being the 5th lowest of 18 metropolitan councils.



All councils have responsibilities under the *Local Government Act 1999* and other relevant legislation to deliver services for the community. Council is committed to maintaining all services including, but not limited to:

ONGOING SERVICES	
Land use and development planning	Arts and cultural promotion and support
Development and building assessments	Library services
Facilitation of urban developments	Sports and recreation promotion and support
Local Government searches	Community capacity building and development
Economic planning and leadership	Inspection, regulation and control
Environmental planning and leadership	Emergency planning and response
Biodiversity management	Community care
Waste services	Immunisation services
Water management	Public health planning
Infrastructure management	Urban activation
Community facilities management	Customer Experience
Reserves, parks and gardens management	Increased levels of tree planting annually

ENABLING SERVICES	
Strategic management	Communications and marketing
Organisational excellence and innovation	Human resources and workforce planning
Strategic asset management	ICT & knowledge management
Financial management	Operational support
Governance support	











In 2020-2021 the Council plans to commence or continue working on the following strategic initiatives, as outlined in our 4 Year 2019-2023 Business Plan:

CONTINUING INITIATIVES

CONTINUING INITIATIVES	
CONTINUING INITIATIVES FROM PRIOR YEARS	KEY STRATEGIC THEME
Continue the Oaklands Precinct project to provide improved public amenity and connectivity	Liveable
Commence a feasibility plan for a destination playground to attract users city-wide	Liveable
Continue to expand the streetscape program to include arterial roads	Liveable
Continue planning for a UCI standard BMX facility in partnership with State Government and the City of Onkaparinga	Liveable
Continue to develop the City Property Strategic Asset Management Plan to meet community, sport and recreation needs	Liveable
Continue the Marion Outdoor Pool building and recreational facilities upgrade	Liveable
Continue work on the Hallett Cove Foreshore redevelopment	Liveable
Continue to progress the redevelopment of four multi-purpose courts and open space at the eastern end of Tarnham Road Reserve	Liveable
Continue planning for the Mitchell Park Sports and Community Club redevelopment	Liveable
Implement the Reconciliation Action Plan 2019-2023	Engaged
Continue to deliver the Volunteer Strategy 2019-2021	Engaged
Develop and deliver a Disability Access and Inclusion Plan	Engaged
Implement the Coastal Climate Change Adaptation Plan	Valuing Nature
Implement the Energy Efficiency and Renewable Energy Plan	Valuing Nature
Continue to develop the data platform 'Metrics that Matter' to enable improved service delivery	Innovative
Develop a strategy and implement the enhancement and transformation of our business enterprise systems (including Asset Management system)	Innovative
Implement the Social Media Strategy 2019-2023	Innovative
Continue work to activate the Edwardstown and Melrose Park Employment Precinct	Prosperous
Partner to transition to the new Planning and Design code	Prosperous
Continue planning for a coastal walkway to connect Heron Way Reserve with the Field River environs	Connected
Continue planning for a Southern Soccer Facility	Connected
Continue to trial the third community bus	Connected
Commence development of a City Transport Plan to enable ease of movement for people of all ages and abilities within and through the city	Connected



NEW PROJECTS COMMENCING IN 2020-2021

2020-2021 INITIATIVES	KEY STRATEGIC THEME
Improve Marino Hall and surrounds	Liveable
Review and deliver improved Cove Sports and Community Club facilities	Liveable
Redevelop Capella and Nannigai Reserve	Liveable
Identify options for recreational facilities at 262 Sturt Road in 2021 and if feasible, commence implementation in 2021-22	Liveable
Assess the future provision of the Oaklands Wetlands Education Centre In partnership with Flinders University	Valuing Nature
Develop an online one stop shop for customers to enable easy access to information and transactions for Council services, rates, registrations and events	Innovative
Research technology and automated solutions for the management of assets and streetscapes	Innovative
Progress the Coastal Walkway	Connected

ASSET MANAGEMENT

The City of Marion's Asset Management vision is:

'To maintain the City of Marion's assets to agreed levels of service which maximise community value throughout an asset's life.'

Council's Asset Management Plans detail information about our assets and define the services to be provided, how the services are provided, and identify the funds required to maximise the delivery of the services. All City of Marion assets are audited annually and are frequently inspected on a rolling program.

A significant part of Council's annual spend is devoted to the operation, maintenance and renewal of public assets which deliver safe and sustainable services to the community. Council will continue to optimise our spending on these assets through better asset management to deliver current service levels in the most affordable and efficient way. Council recognises that climate change is likely to affect asset life and functionality. We are exploring what we can do to build asset resilience in response to climate impacts.

WE OWN AND MANAGE OVER \$1 BILLION OF ASSETS



BUILDINGS AND STRUCTURES



OPEN SPACE



TRANSPORT



COASTAL WALKWAY



STORMWATER



FLEET, PLANT AND EQUIPMENT



WATER RESOURCES



INFORMATION AND COMMUNICATION TECHNOLOGIES

Our assets enable the provision of services to the community and businesses for current and future generations. Assets plays a vital role in the local economy and on residents' quality of life.



Monitoring performance is a critical element of strategic management. It is the mechanism for critically ensuring that the Council is contributing to the achievement of its objectives in both the Strategic Plan and the 4-Year Business Plan 2019-2023. Our Key Performance Indicator (KPI) dashboard for 2020-2021 (provided in the table below) takes account of these objectives.

KEY PERFORMANCE INDICATOR	CORE TARGET	STRETCH TARGET
Financial Sustainability	Council maintains a break even or positive cash funding position in delivering its annual budget	No stretch target
Delivery of agreed projects identified in the Annual Business Plan and the second year targets in the 4 year Plan	Greater than or equal to 95%	No stretch target
Lost Time Injury Frequency Rate (An industry standard measure for injuries where a whole days work or more is lost due to a workplace injury).	Greater than or equal to 10% reduction from the previous year's result	Greater than or equal to 15% reduction from the previous year's result
Total employee costs (including agency staff)	Less than or equal to 3% increase in actual employee costs (including agency staff) against prior year's actual costs – adjusted for Council endorsed changes to meet resourcing requirements	Less than or equal to 2% increase in actual employee costs (including agency staff) against prior year's actual costs – adjusted for Council endorsed changes to meet resourcing requirements
Overall satisfaction with Council's performance	Greater than or equal to 75% rated as satisfied or above	Greater than or equal to 85% rated as satisfied or above
Asset Sustainability (A measure to assess that we are replacing community assets in a timely manner)	Asset Renewal Funding Ratio (previously called the Asset Sustainability Ratio) greater than or equal to 80%	Asset Renewal Funding Ratio greater than or equal to 90%
Delivery of Council's capital works program	Greater than or equal to 85% delivery of Council's planned capital works program (adjusted for extraordinary items)	Greater than or equal to 90% delivery of Council's planned capital works program (adjusted for extraordinary items)
Staff engagement	Achievement of an overall employee pulse survey result of 75%, based on 9 metrics (including Community, Values, Safety, Expectations, Valued, Empowerment, Development, Recognition, Happiness)	Achievement of an overall employee pulse survey result of 80%
Community engagement/communications	Project specific communications to the public should be timely and accurate	100%
Carbon Neutrality - KPI (to be advised)	To be advised	To be advised

We will report on our progress against our 2020-2021 KPI dashboard quarterly at Council meetings and in our 2020-2021 Annual Report.



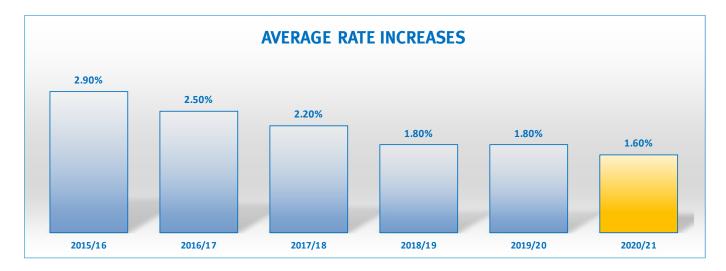
YOUR RATES IN 2020-2021

The Annual Business Plan is based on an average rate increase of 1.6%. In setting rates for 2020-2021, Council has forecast the revenue required to meet the costs of delivering the services and projects that will be provided to the community in 2020-2021.

Rates account for 84% percent of Council's operating revenue with others sources including fees, charges and grants. These revenues contribute to the necessary funding for planned capital renewal programs in 2020-2021.

While the average rate increase is 1.6%, it is to be noted that actual rates payable by a rate payer will vary according to individual property valuations, the attributed land use, and whether there has been any new development or capital improvement at the land.

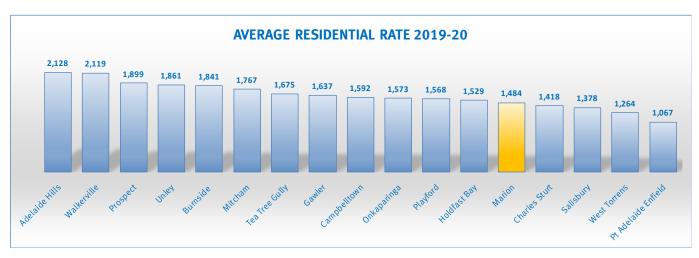
Over the past years, we have listened to your feedback and Council is aware of the impact of rate increases on the community. We are continually looking for opportunities that allow this burden to be reduced and as a result our rate increases have been decreasing steadily over the past six years. The 2020-2021 rate increase has maintained the lowest in over 15 years, with Councils focus still on keeping rates low.



With changing community needs and other external influences impacting on the community, there is a need for Council to consider how to plan more effectively, both for the longer term and more immediate community benefit. The rate increase is set at a level that provides confidence that services will be maintained and that a sufficient capital expenditure program is planned to maintain Council's assets.

The outcomes of the community consultation, as well as a balance between achieving the strategic directions, maintaining services and assets, ensuring financial and environmental sustainability, supporting intergenerational equity and making provision for those in the community who are experiencing hardship, have been considered in setting the rate increase for the Annual Business Plan.

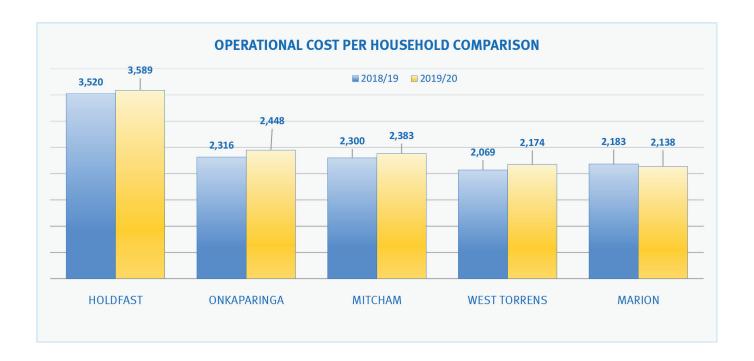




With a rate rise of 1.6% the City of Marion's average residential rate is in line with Council's ABP framework and set to remain among the lower rating metropolitan councils. In 2019-20 Council had the 5th lowest average metropolitan residential rate.

OPERATIONAL COST PER HOUSEHOLD

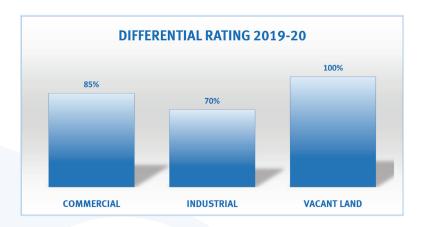
Council's primary benchmark is to compare its average residential rate against other metropolitan councils as shown in the 'Average Residential Rate 2019-20' table above. The table below illustrates that Council's operational costs per household compare favourably against those of our neighbouring councils. This does not take into account different councils' service levels, infrastructure renewal and revenue from grants.



DIFFERENTIAL RATING

Council currently derives 18% (2019-20: 18%) of its rate revenue from the Commercial and Industrial sectors. Commercial and Industrial users consume a greater proportion of Council resources than residential properties, particularly in regard to the use of roads, footpaths, traffic, parking, storm water drainage, public health and environment.

Council uses a differential rating system to raise revenue based on its Land Use to ensure a fair and equitable distribution of rates within the City of Marion. The differential rate is charged in addition to the normal rate. In applying this approach, Council will take into consideration all prevailing economic conditions and changes and adjust its differential rates accordingly, to ensure an appropriate and fair equalisation of rates across all land use categories. Differential rates to apply to land use are as follows:







An operating surplus of \$5.839m before capital revenues is forecast for 2020-2021. The operating surplus is required to fund the renewal of existing infrastructure in accordance with Council's asset management plans and to fund construction of new assets to deliver services.

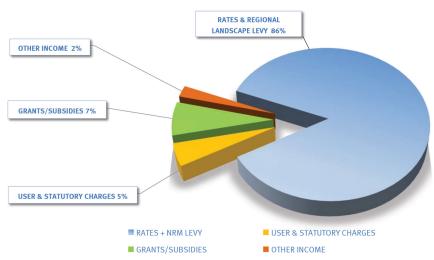
Budgeted Income Statement	2nd Review 2019/20 \$'000	Budget 2020/21 \$'000	Variance \$'000
Operating Revenue			
Rates - General	77,296	79,261	1,965
Rates - Regional Landscape Levy *	1,973	2,026	53
Statutory Charges	2,171	2,213	42
User Charges	2,502	2,278	(224)
Grants/Subsidies	6,132	6,667	535
Investment Income	863	505	(358)
Reimbursements	1,126	852	(274)
Other Revenue	1,512	516	(996)
Share of Profit/(Loss) Regional Subsidiaries	1,278	365	(913)
Total Operating Revenue	94,853	94,683	(170)
Operating Expenditure			
Employee Costs	35,905	37,230	1,325
Contractor Services	27,630	21,179	(6,451)
Materials	5,211	4,820	(391)
Finance Charges	397	322	(75)
Depreciation	15,526	15,708	182
Other Expenses	7,380	9,585	2,205
Total Operating Expenditure	92,049	88,844	(3,205)
Operating Surplus/(Deficit) before Capital Revenues	2,804	5,839	3,035
Capital Grants and Contributions	491	4,605	4,114
Asset Disposal and Fair Value adjustments	-	-	-
Net Surplus/(Deficit)	3,295	10,444	7,149

 $^{^{\}star} \ \ \text{Note: The Regional Landscape Levy is collected by Council on behalf of the Green Adelaide Board.}$

OPERATING REVENUE

The main source of income for Council is rate revenue; making up 84% (86% including Regional Landscape Levy) of total revenue in 2020-2021, with other sources being government regulated fees for statutory services, diminishing levels of untied federal grant monies, as well as other grants from State and Federal government.

BUDGETED OPERATING REVENUE 2020-21





Council's revenue in 2020-2021 includes \$79.26m to be raised in general rates. The budget has been developed on the basis of an average rate increase of 1.6% (excluding new developments and capital improvements). In setting rates for 2020-2021, Council has forecast the revenue required to meet the costs of delivering the services and projects be provided to the community in 2020-2021.

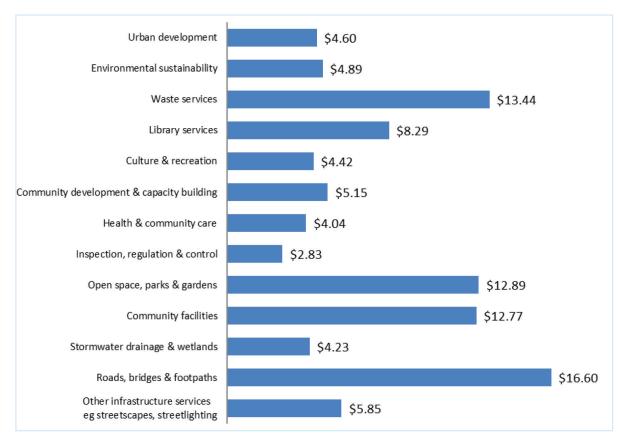
Growth for new developments and capital improvements is forecast at 1% for 2020-2021. This predominantly is the result of new housing in Marion and property improvements, as reported by the Valuer General. The revenue created by this growth will cover the increased costs of servicing a growing community, which includes the requirement to maintain and provide for the replacement of infrastructure such as stormwater drainage and transport networks.

OTHER SOURCES OF REVENUE

- User Charges set by Council Relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include charges for the use of Council's community facilities, swimming pool admission and the like.
- Statutory Charges set by State Government Relate mainly to fees and fines levied in accordance with legislation and include development application fees, health act registrations and parking fines.
- Grants and Subsidies Grants include all monies received from State and Federal sources for the purpose of funding the delivery of Council's services to ratepayers and for the funding of the capital works program.

OPERATING EXPENDITURE

Council's operating expenses are forecast to reduce to \$88.844m in 2020-2021. The following graph shows a breakdown of operating expenditure across Council services for every \$100 spent:





EMPLOYEE COSTS

Employees are responsible for the provision of Council's key services, including the ongoing maintenance of open space areas, libraries, neighbourhood centres, the Marion Outdoor Pool, urban development, health and community care. Employees are either directly employed by Council, or indirectly through an employment agency (i.e. agency staff) where temporary workforce requirements have arisen through seasonal demand or short-term vacancies of existing positions.

Employee costs are forecast to increase by \$1.325m primarily because of increases in Council's staff Enterprise Agreements (2.3%).

There are two Enterprise Agreements (EA's) covering our indoor and outdoor staff. The outdoor staff EA is negotiated with the Australian Workers Union and staff agreed to a 2.5% per annum increase, or March CPI if greater, for the three years to 30 June 2021.

The indoor staff EA is negotiated with the Australian Services Union (ASU) and staff agreed to a 2.0% per annum increase, or March CPI if greater, for the three years to 30 June 2022.

A reduction of \$980k has been incorporated into the budget to allow for positions that may be temporarily vacant during the year.

CONTRACTOR SERVICES

Contractor services relate mainly to the provision of Council services by external providers. Council uses contractors to assist in the provision of major services such as waste collection, and also where specialist services or advice is required, where it is not warranted for Council to have permanent in-house resources. A decrease of \$6.45 m (23%) is forecast in the 2020-2021 budget which relates to the anticipated finalisation of a number of larger projects the Council contributed to, including the Smart Cities program, replacing the Asset Management System, Morphettville Park Oval Realignment and the Hallett Cove R-12 Car Park along with other minor one-off programs.

MATERIALS

Council's Materials budget includes utilities, products utilised in the delivery of community services and maintenance of Council's infrastructure, open space, and other assets, as well as fuel for the fleet of vehicles used to deliver services. A decrease of \$0.391m (7%) in materials is forecast in the 2020-2021 budget.

OTHER EXPENSES

Other Expenses have increased by \$2.2m (22.5%) stemming primarily from the \$2.0m budgeted contribution towards the proposed Destination Playground 2020-2021.

CAPITAL REVENUE

CAPITAL GRANTS AND CONTRIBUTIONS

Council has forecast \$4.6m in capital grants and contributions towards new capital works planned in 2020-2021. This is part of total grant funding of \$5.0m from the Federal Government for Mitchell Park Sports & Community Club Redevelopment with a total project cost of \$15.0m (with the remaining \$10m coming from Council funds).



The 2020-2021 Budgeted Statement of Capital Expenditure forecasts total capital expenditure of \$31.806m including \$13.165m renewal and \$18.641m new and upgrade.

The following table summarises Council's planned Capital Works Program for 2020-2021

Capital Expenditure	2nd Review 2019/20 \$'000	Budget 2020/21 \$'000
Land	74	0
Buildings	12,850	13,867
Infrastructure:		
Roads & Kerbs	7,135	7,416
Drains	1,870	2,721
Footpaths	1,796	2,315
Traffic Control Devices	705	429
Other Infrastructure	3,804	3,177
Plant and Equipment	2,293	1,203
Furniture and Fittings	320	202
Other	3,695	475
Intangibles	19	0
Total Capital expenditure	34,560	31,806
Represented By: Capital Expenditure		
Assets - Renewal	11,311	13,165
Assets - New	23,249	18,641
	34,560	31,806

Funding for key capital projects included in the budget include Mitchell Park Sport and Community Club (\$6.6m), Southern Region Soccer Facility (\$2.0m), Tarnham Road Tennis Courts (\$1.64m) and Marion Outdoor Pool upgrades (\$0.430m).

The reduction in in Other Capital Expenditure relates to the Marion Outdoor Pool nearing completion.

BUDGETED CAPITAL EXPENDITURE Other 12% Land 0% Buildings 44% Roads & Kerbs 23% LAND ■ BUILDINGS ■ PLANT/EQUIPMENT/FURNITURE & FITTINGS/INTANGIBLES ■ TRAFFIC DEVICES/OTHER INFRASTRUCTURE DRAINS ■ FOOTPATHS Footpaths 7% ■ ROADS & KERBS ■ OTHER Drains 9% Plant/Equipment/Furniture & Traffic Devices/Other Infrastructure 1% Fittings/Intangibles 4%



Financing the budget refers to the use of borrowings or available cash balances to meet any shortfall between expenditure (both operating and capital) and revenue.

	2nd Review 2019/20	Budget 2020/21
Net Lending/(Borrowing)	\$'000	\$'000
Operating Surplus/Deficit before Capital Amounts	2,804	5,839
<u>less: Net Outlay on Existing Assets</u>		
Capital expenditure on asset renewal/replacement	11,311	13,165
less Depreciation/Ammortisation	(15,123)	(15,708)
	(3,812)	(2,543)
less: Net Outlay on New/Upgrade Assets		
Capital expenditure on New & Upgrade Assets	23,249	18,641
less Capital Grants	(491)	(4,605)
	22,758	14,036
Adjustments		
(Gain)/loss on disposal of assets	0	-
Share of Equity - Regional Subsidiaries	(1,278)	(365)
	(1,278)	(365)
Net funding increase/(decrease)	(17,420)	(6,019)

The table above identifies the Council's net funding result. Council's budget for 2020-2021 is expected to result in a net decrease in funding of \$6.019m.

Financing transactions associated with accommodating the expected net lending result in 2020-2021 are as follows:

Financing Transactions	2nd Review 2019/20 \$'000	Budget 2020/21 \$'000
New Borrowings	0	2,000
less: Repayment of Principal on Borrowings	(1,170)	(1,245)
less: Increase/(Decrease) in Cash & Investments		
Transfers from/(to) Reserves	13,852	5,395
Cash Drawdowns/(Investment)	4,738	(131)
Equals: Financing Transactions	17,420	6,019

Additional borrowings of \$2m are forecast for 2020-2021, in addition to this, principal repayments of existing loans will result in a forecast balance outstanding as at 30 June 2021 of \$6.39m.

Council's Long Term Financial Plan includes an allowance for borrowings of up to \$12.96m for the following projects:

Project	Year	\$000's
Mitchell Park Sporting and Community Centre	2020/21	2,000
Mitchell Park Sporting and Community Centre	2021/22	8,000
Administration building essential works - proposed	2022/23	2,960
		12,960

These borrowings are indicative and will see Council's borrowings projected to peak at \$14.5 m in 2022-23, with its Debt Servicing Ratio peaking at 2.6% in 2023-24 against a maximum target of 5.0% and its Net Financial Liabilities ratio reaching 14.7% in 2022-21 against a target of up to 50%.

FINANCIAL RATIOS

To assist Council in meeting its objective of financial sustainability a series of financial indicators endorsed by the Local Government Association are provided. Where a Council target has not been adopted, the recommended Local Government Association (LGA) target has been used. The following table details these financial indicators and whether or not the prescribed target has been achieved over the three years up to the end of 2020-2021.

Ratio	Council Target	2020-21 Budget	3 Year Average
Operating Surplus	0% - 10%	6.17%	6.09%
Asset Renewal Funding Ratio (formerly Asset Sustainability Ratio)	95% - 100%	113.92%	101.06%
Asset Consumption	80% - 100%	75.70%	76.16%
Net Financial Liabilities	0% - 50%	-3.20%	N/A
Debt Servicing	0% - 5%	1.70%	N/A

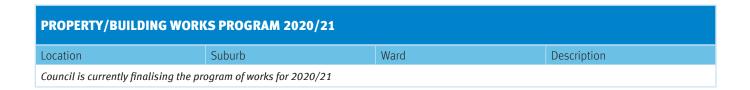
The Asset Consumption ratio falls below the expected target, however the Council's Asset Renewal Funding ratio exceeds the target by 13% in 2020/21 and by an average 1.06% over the three year window. This indicates that Council's asset base is being maintained and tracking closely to the target of 100% with new capital works. Council is continuing to refine its Asset Management Plans and strategies as they relate to specific asset classes to assist with maintaining or improving this ratio into future.

All other ratios are within their targeted ranges. Meeting these targeted ranges is consistent with Council meeting its objective of long-term financial sustainability.



STREETSCAPE PROGRAM 2020/21		
Road Name	Suburb	Ward
Sturt Road - Marion to Morphett Road	Oaklands Park	Warracowie
Alawoona Avenue	Mitchell Park	Warriparinga
Quick Road (Stage 2)	Mitchell Park	Warriparinga
Birch Crescent	Clovelly Park	Warriparinga

ocation	Suburb	Ward	Description
Playground Implementation Program			
Brooklyn Drive Reserve	Hallett Cove	Southern Hills	Construction
Capella Drive Reserve	Hallett Cove	Coastal	Construction
George Street Reserve	Marion	Warriparinga	Construction
Glandore Community Centre	Glandore	Woodlands	Construction
Oakvale Way Reserve	Hallett Cove	Coastal	Construction
Stanley Street Reserve	Glengowrie	Mullawirra	Construction
Yanyarrie Avenue Reserve	Edwardstown	Woodlands	Construction
Various*	Various	Various	Remove Playground without replacement
* Council is currently finalising the exact loca	tions for playground removals fo	r 2020/21	
Reserve Improvements			
Alpine Drive Reserve	Seacombe Heights	Warriparinga	Construction
Christopher Grove Reserve	O'Halloran Hill	Southern Hills	Construction
Crown Street Reserve	Dover Gardens	Warracowie	Construction
Denham Avenue Reserve	Morphettville	Mullawirra	Construction
Hallett Close Reserve	Sheidow Park	Southern Hills	Construction
Hugh Johnson Boulevard Reserve	Sheidow Park	Southern Hills	Construction
Kellett Reserve	Morphettville	Mullawirra	Construction
McKellar Terrace Reserve	Morphettville	Mullawirra	Construction
Montague Drive Reserve	Sheidow Park	Southern Hills	Construction
Sandy Glass Court Reserve	Sheidow Park	Southern Hills	Construction
Skipper Close Reserve	Hallett Cove	Southern Hills	Construction
	Marion	Warriparinga	Construction
Tilley Court Reserve		Southern Hills	Construction
• • • • • • • • • • • • • • • • • • • •	Sheidow Park		
Tilley Court Reserve	Sheidow Park Clovelly Park	Woodlands	Construction



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ROAD RESEAL PROG	iRAM 2020/21			
Road Name	Suburb	Ward	From	То
Admella Court	Hallett Cove	Coastal	The Cove Road	Cul-De-Sac
Grand Central Avenue	Hallett Cove	Coastal	Seaview Avenue	End
Sandison Road	Hallett Cove	Coastal	Pavana Avenue	Gledsdale Road
Sandison Road	Hallett Cove	Coastal	Caswell Drive	Minnipa Drive
Sandison Road	Hallett Cove	Coastal	Bounty Road	Caswell Drive
Sandpiper Terrace	Hallett Cove	Coastal	Gannet Court	End
Shaftesbury Laneway	Marino	Coastal	Carlton Terrace	End
Shaftesbury Terrace	Marino	Coastal	Rockford Place	Jervois Terrace
St Vincents Avenue	Hallett Cove	Coastal	Grand Central Avenue	Seaview Avenue
Yartoo Street	Hallett Cove	Coastal	Grantala Court	End
Acacia Street	Plympton Park	Mullawirra	Stradbroke Avenue	South Terrace
Bray Street	Plympton Park	Mullawirra	Park Terrace	Morphett Road
Harding Street	Glengowrie	Mullawirra	Morphett Road	Filmer Avenue
Hardy Avenue	Glengowrie	Mullawirra	Diagonal Road	Conrad Street
Lawson Avenue	Morphettville	Mullawirra	Morphett Road	Gordon Terrace
Livingstone Street	Glengowrie	Mullawirra	Morphett Road	Wilkins Street
Nilpena Avenue	Park Holme	Mullawirra	Cowra Crescent	Rotorua Avenue
Park Terrace	Plympton Park	Mullawirra	South Terrace	Wattle Terrace
Wattle Terrace	Plympton Park	Mullawirra	Arthur Street	Ferry Avenue
Wattle Terrace	Plympton Park	Mullawirra	Ferry Avenue	Park Terrace
Clare Court	Sheidow Park	Southern Hills	Clare Avenue	End
Westall Way	Trott Park	Southern Hills	Adams Road	Amaroo Road
Crown Street	Dover Gardens	Warracowie	Morphett Road	Winchester Street
Dunedin Street	Dover Gardens	Warracowie	Scarborough Terrace	Quintus Terrace
Dunrobin Road	Warradale	Warracowie	Diagonal Road	CoHB Boundary
Felix Street	Dover Gardens	Warracowie	Scarborough Terrace	Quintus Terrace
Folkestone Road	Dover Gardens	Warracowie	Dalkieth Avenue	Scarborough Terrace

	OGRAM 2020/21 (cont	illueu)		
Greenasche Grove	Seacombe Gardens	Warracowie	Kingston Avenue	Sutton Avenue
Richman Street	Oaklands Park	Warracowie	Morphett Road	Finniss Street
Spring Street	Seacombe Gardens	Warracowie	Russell Avenue	End
Wilton Avenue	Warradale	Warracowie	Diagonal Road	CoHB Boundary
Coolah Terrace	Marion	Warracowie	Beauford Avenue	Pethick Terrace
Avalon Road	Marion	Warriparinga	Marion Road	Betty Street
Bede Street	Seacombe Heights	Warriparinga	Karoona Crescent	Alpine Road
Brolga Place	Sturt	Warriparinga	Diagonal Road	Ralph Street
Dorian Avenue	Seacombe Heights	Warriparinga	Seacombe Crescent	End
George Street	Marion	Warriparinga	Larkdale Street	Finniss Street
Grand View Drive	Seacombe Heights	Warriparinga	Seacombe Crescent	Braeside Avenue
Inverness Avenue	Marion	Warriparinga	Pemberton Street	Boyle Street
Karoona Crescent	Seacombe Heights	Warriparinga	Braeside Avenue	Bede Street
Minkie Avenue	Mitchell Park	Warriparinga	Raggatt Crescent	Thorne Crescent
Rathlin Avenue	Marion	Warriparinga	Alison Avenue	Avalon Road
Stroma Road	Marion	Warriparinga	Andrew Avenue	Avalon Road
Waterman Terrace	Mitchell Park	Warriparinga	Lodge Street	Geraldine Avenue
Adelaide Terrace	Edwardstown	Woodlands	Lindsay Avenue	Flinders Street
Beaumont Street	Clovelly Park	Woodlands	Daws Road	Norrie Avenue
Carramar Avenue	Edwardstown	Woodlands	Daws Road	Konando Terrace
Castle Street	South Plympton	Woodlands	Harris Street	Chitral Terrace
Finchley Street	Clovelly Park	Woodlands	Norrie Avenue	English Avenue
Furness Avenue	Edwardstown	Woodlands	South Road	Russell Terrace
Gertrude Street	Edwardstown	Woodlands	Churchill Road	Malwa Street
Hazel Street	Ascot Park	Woodlands	Daws Road	End
Lindfield Avenue	Edwardstown	Woodlands	Wooton Road	End
Norrie Avenue	Clovelly Park	Woodlands	Beaumont Street	Percy Avenue
Percy Avenue	Clovelly Park	Woodlands	Norrie Avenue	English Avenue
Raglan Avenue	South Plympton	Woodlands	John Street	Towers Terrace
Robinson Street	Edwardstown	Woodlands	Navigator Avenue	Holdfast Drive
Thomas Street	South Plympton	Woodlands	Marion Road	Towers Terrace
Walker Avenue	Clovelly Park	Woodlands	Kensington Street	Celtic Avenue
Waverley Avenue	Edwardstown	Woodlands	Weaver Street	Woodland Avenue
Waverley Avenue	Edwardstown	Woodlands	Dunorlan Road	Weaver Street
Wingate Street	Edwardstown	Woodlands	Railway Terrace	Robert Street
Winifred Avenue	South Plympton	Woodlands	Cross Road	View Road
Wood Street	Ascot Park	Woodlands	Marion Road	Edgeworth Street

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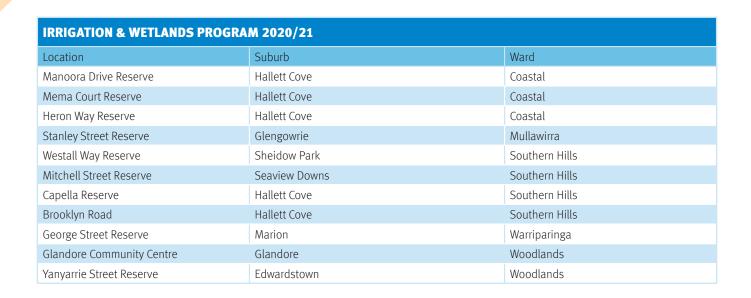
Road Name	Suburb	Ward	From	То
Columbia Crescent	Hallett Cove	Coastal	Grand Central Avenue	Mayflower Crescent
Dutchman Drive	Hallett cove	Coastal	Gwen Street	Heron Way
Grand Central Avenue	Hallett Cove	Coastal	Shamrock Road	Ranger Street
The Cove Road	Hallett cove	Coastal	Barossa Crescent (North)	Jervios Terrace
Arthur Street	Seacliff Park	Coastal	John Street	Gully Road
Baker Street	Glengowrie	Mullawirra	Filmer Avenue	Rosslyn Street
Cliff Street	Glengowrie	Mullawirra	Gillespie Street	CoHB Boundary
Agars Avenue	Morphettville	Mullawirra	Bray Street	Austral Terrace
Regan Avenue	Morphettville	Mullawirra	Dpti split	Quinn Street
Rosedale Avenue	Morphettville	Mullawirra	Oaklands Road	DPTI split
Bowaka Street	Park Holme	Mullawirra	Cungena Avenue	Condada Avenue
Chambers Street	Park Holme	Mullawirra	Whittier Avenue	Cul-De-Sac
Tarranna Avenue	Plympton Park	Mullawirra	Ross Street	Mulcra Avenue
Basten Avenue	Seaview Downs	Southern Hills	Penong Street	Davenport Terrace
Chandada Street	Seaview Downs	Southern Hills	Morphett Road	Yeelanna Avenue
Wangary Terrace	Seaview Downs	Southern Hills	Seacombe Road	Cadell Street
Hutt Street	Sheidow Park	Southern Hills	Lonsdale Road	Cul-De-Sac
Adams Road	Trott Park	Southern Hills	Whiteley Drive (West)	Cassab Court
Boyle Street	Oaklands Park	Warracowie	Finniss Street	Heathcote Street
Boyle Street	Oaklands Park	Warracowie	Heathcote Street	George Street
Doreen Street	Oaklands Park	Warracowie	Milton Street	Cul-De-Sac
Alderman Avenue	Seacombe Gardens	Warracowie	Diagonal Road	DPTI split
Russell Avenue	Seacombe Gardens	Warracowie	Ramsay Avenue	Wilga Street
Sutton Avenue	Seacombe Gardens	Warracowie	Glamis Avenue	Rider Street
Bowker Street	Warradale	Warracowie	Lindley Avenue	Macarthur Avenue
Buckingham Avenue	Warradale	Warracowie	Oaklands Road	Spruce Avenue
Pine Avenue	Warradale	Warracowie	Diagonal Road	DPTI split
Railway Terrace	Warradale	Warracowie	Third Avenue	Sixth Avenue
Wilton Avenue	Warradale	Warracowie	Diagonal Road	CoHB Boundary
Waterman Terrace	Mitchell Park	Warriparinga	Marion Road	Cul-De-Sac
Woodland Road	Mitchell Park	Warriparinga	Bradley Grove (South)	Handley Avenue
Braeside Avenue	Seacombe Heights	Warriparinga	Seacombe Road	Truscott Avenue
Glen Street	Seacombe Heights	Warriparinga	Braeside Avenue	Crystal Street
Miller Street	Sturt	Warriparinga	Seacombe Road	Diagonal Road
Mimosa Terrace	Clovelly Park	Woodlands	Oak Avenue	Ash Avenue
Towers Terrace	Edwardstown	Woodlands	Wheaton Street	Castle Street
Towers Terrace	Edwardstown	Woodlands	Raglan Avenue	Stuart Road
Chitral Terrace	South Plympton	Woodlands	Cross Road	DPTI split
Pleasant Avenue	South Plympton	Woodlands	Winifred Avenue	Ray Street

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TRAFFIC DEVICES PROGRAM 2020/21					
Road Name	Suburb	Ward	Description		
Ayres Court	Morphettville	Mullawirra	Paved parking areas		
Alpha Street	Morphettville	Mullawirra	Paved parking areas		
Young Street	Sheidow Park	Southern Hills	Woodend Primary School koala crossing		
Lander Road/Young Street	Sheidow Park	Southern Hills	Intersection upgrade		
Ludgate Avenue	Trott Park	Southern Hills	Paved parking areas		
Dunrobin Road	Warradale	Warracowie	Christ the King School koala crossing		
Delaine Avenue	Edwardstown	Woodlands	Driveway link removal		

STORMWATER DRAINAGE PROGRAM 2020/2	21	
Road Name	Suburb	Ward
Lucretia Wetland	Hallett Cove	Coastal
Shaftesbury Lane / Bandon Terrace Reserve	Marino	Coastal
Calauria Crescent / Wistow Crescent	Sheidow Park	Southern Hills
Coolah Terrace	Marion	Warracowie
Shetland Avenue	Marion	Warraparinga
Ayre Street	South Plympton	Woodlands
Lynton Avenue / Castle Street	South Plympton	Woodlands



OTHER INFRASTRUCTURE F	PROGRAM 2020/21	
Details	Suburb	Ward
Bus Shelters	Various	Various
Sturt River Linear Path	Beford Park	Warriparinga
Signage	Various	Various
Lighting	Various	Various



APPENDIX 2. RATING POLICY

RATING

(1) VALUATION METHODOLOGY AND ADOPTION

Council uses Capital Value as the basis for valuing land within the Council area. Capital Value is the value of the land and all of the improvements on the land. The Council also continues to adopt the capital valuations distributed by the Valuer-General.

(SEE ANNEXURE 1)

(2) DIFFERENTIAL GENERAL RATES

All land within a council area, except for land specifically exempt under section 147 (2) of the Act is rateable. The Act provides for a council to raise revenue through a general rate, which applies to all rateable land, or through differential general rates, which differentially apply to classes of rateable land. Council uses a differential rating system to raise revenue based upon Land Use to ensure a fair and equitable distribution of rates within the City of Marion. In applying this approach Council will take into consideration all prevailing economic conditions and changes and adjust its differential rates accordingly, to ensure an appropriate and fair equalisation of rates across all land use categories.

The differential general rate Land Use categories are as follows:

Category 1 Residential

Category 2 Commercial – Shop

Category 3 Commercial – Office

Category 4 Commercial – Other

Category 5 Industrial - Light

Category 6 Industrial – Other

Category 7 Primary Production

Category 8 Vacant

Category 9 Other

These differential rates will be used to determine the rates in the dollar for all properties within the City of Marion area for the financial year. These rates will be specified in Council's rate declaration for each financial year.

(SEE ANNEXURE 1)

(3) MINIMUM RATE

A minimum amount payable by way of general rates is determined to apply to the whole of an allotment (including land under a separate lease or licence) and only one minimum amount is payable in respect of two or more pieces of adjoining land (whether intercepted by a road or not) if they are owned by the same owner and occupied by the same occupier.

The Minimum Rate to apply to properties within the City of Marion will be detailed in Council's rate declaration for each financial year.

(See Annexure 1)



(4) SERVICE CHARGE

The Council has decided not to impose any service charges for this financial year.

(5) REGIONAL LANDSCAPE LEVY (FORMERLY NATURAL RESOURCES MANAGEMENT LEVY)

The Council, under the *Landscape South Australia Act 2019*, is required to collect this levy. It does so by imposing a separate rate for all rateable properties within the Council area.

For each financial year, the levy for each property will be determined by the total capital valuation within the City of Marion. The calculation is as follows:

• Total Capital Value divided by the Total Amount Required, (set for the financial year by the Green Adelaide Board) determines an appropriate rate in the dollar, this rate in the dollar will then be adopted to each property.

(SEE ANNEXURE 1)

(6) PAYMENT OF RATES

The Council has determined that payment of rates for the 2020-2021 financial year will be by four instalments, due on 2 September 2020, 2 December 2020, 2 March 2021 and 1 June 2021. However, the total amount of rates may be paid in full at any time.

Council has determined that rates may be paid by the following methods;

- Australia Post Post Office, Telephone or Internet
- Bpay Telephone or internet payments
- Centrepay Deductions directly from Centrelink deductions
- Direct Debit Direct from either a Cheque or Savings account
- Eservices Direct through the Council's Internet system
- In person At Council Offices
- By Mail Locked Bag 1 Oaklands Park SA 5046

(7) LATE PAYMENT OF RATES

Council imposes an initial penalty (a fine) of 2% as prescribed under the Act on any instalment that is received late. A prescribed interest rate (which includes the amount of any previous unpaid fine and interest) will apply on the expiration of each month that a balance remains unpaid.

When Council receives a payment in respect of overdue rates, the money received is applied in the order set out below, in accordance with Section 183 of the Act,

- First to satisfy any costs awarded in connection with court proceedings;
- Second to satisfy any interest costs;
- Third in payment of any fines imposed;
- Fourth in payment of rates, in chronological order (starting with the oldest account first).

(SEE ANNEXURE 1)



(8) REBATES AND POSTPONEMENT OF RATES

(8.1) RATE REBATE POLICY

Refer to the Rate Rebate Policy attached.

(8.2) RATE CAPPING

Section 166 (1) (l) (ii) of the Act provides for the discretionary rebate of rates where, among other things, there has been a rapid change in valuations.

Council will provide relief against a substantial increase in rates payable on residential land due to large increases in capital value by applying a rebate (capping) of general rates to eligible ratepayers.

For the current financial year, the rate cap is set at 12% with a \$20 minimum and a \$200 maximum (excluding new or improved properties) for ratepayers who meet the Qualifying Criteria set out below:

Qualifying Criteria:

- The property is the owner's principal place of residence.
- The property has not had more than \$20,000 of improvements.
- The property value has not increased due to zoning changes.
- The land use for rating purposes has not changed since 1st July of the previous financial year.
- The property has not sold since the 1st January of the previous financial year.

Rate capping will be applied automatically to properties that can be readily identified as being eligible. Where this rebate is not applied automatically, ratepayers who consider they could be eligible for rate capping may apply in writing to Council. Applications will be assessed against the eligible criteria. Only applications for the current financial year will be accepted and must be received in the current financial year.

(8.3) RESIDENTIAL CONSTRUCTION ON VACANT LAND

Under Section 166 (1) (a) of the Act, and for the purpose of securing the proper development of the area, a discretionary rebate of general rates for the 2020-2021 financial year will be granted in respect of an assessment classed as vacant land by the Council, where:

- The principal ratepayer of the assessment applies to the Council for the rebate prior to 30 June 2021, and
- The footings have been poured on the property by 30 June 2021

The amount of the rebate will be the difference between the general rate in the dollar applicable to Vacant land, and the general rate in the dollar applicable to Residential land. This is calculated by the number of days remaining between 1 July 2020 and 30 June 2021 from the date footings are poured for a residence on the land. Minimum Rate is still applicable.

(8.4) POSTPONEMENT OF RATES – HARDSHIP

Section 182 of The Act permits the Council, on the application of the ratepayer, to partially or wholly remit rates or to postpone rates, on the basis of hardship. Where a ratepayer is suffering hardship in paying rates they may submit an application in writing to the Council's Team Leader Rating Services. The Council treats such inquiries confidentially.



COVID-19 PROVISION

Ratepayers experiencing financial difficulties and are unable to meet standard payment arrangements due to COVID-19 can contact Council to discuss alternative payment options. Council will review the provisions in early 2020/21.

(8.5) POSTPONEMENT OF RATES – SENIORS

An Application may be made to Council by ratepayers who meet the criteria required for qualification for the postponement under Section 182A of The Act. (see Annexure 1 for criteria)

(9) SALE OF LAND FOR NON-PAYMENT OF RATES

The Act provides that a council may sell any property where the rates have been in arrears for three years or more. Council is required to notify the owner of the land of its intention to sell the land, provide the owners with details of the outstanding amounts, and advise the owner of its intention to sell the land if payment of the outstanding amount is not received within one month. Except in extraordinary circumstances, the Council enforces the sale of land for arrears of rates.

(10) CONCESSIONS COST OF LIVING CONCESSION

Pensioners, low-income earners and self-funded retirees holding a Commonwealth Seniors Health Card can receive up to \$200 per year. Eligibility includes pensioners and low-income earners who are tenants.

For further information contact the Concessions Hotline on 1800 307 758.

RATE REBATES

(1) POLICY STATEMENT

Council has decided to adopt a Rate Rebate Policy for all rateable land within the Council's area which is applied in accordance with Sections 159 to 166 of the Act. This Policy will assist the Council as a decision making function and is intended to provide guidance to the community as to the matters that the Council will take into account in deciding an application for a rebate.

The Policy also sets out the type of land use for which the Council must grant a mandatory rebate of rates and the percentage amount applicable, and those types of land use where the Council has the ability to grant a discretionary rebate of rates. Rebates will only be available when the applicant satisfies the requirements under both the Act and, where appropriate, the requirements of this Policy.

(2) MANDATORY REBATES

Mandatory rate rebates will be granted by Council at the prescribed rate in accordance with Sections 159 to 165 of The Act.

S160 – Health Services 100% Rebate

S161 – Community Services (Including Housing Associations) 75% Rebate

S162 – Religious Purposes 100% Rebate

S163 – Public Cemeteries 100% Rebate

S164 – Royal Zoological Society of SA 100% Rebate

S165 - Educational Purposes 75% Rebate

Where the Council is satisfied from its own records, or from other sources, that a person or body meets the necessary criteria for a mandatory rate rebate, the Council will grant the rebate accordingly. Where the Council is not satisfied based on the information in its possession or otherwise does not hold relevant information, it will require the person or body to lodge an application in accordance with this Policy.

Where a person or body is entitled to mandatory rate rebate of 75% only, the Council may increase the rebate up to a further 25%. The Council may grant this further 25% rebate on application.

Where an application is made to the Council for a rebate of up to a further 25%, the application will be determined and written notice will be provided to the applicant of its determination of that application.

(3) DISCRETIONARY REBATES

A discretionary rate rebate may be granted by the Council, at its absolute discretion, up to and including 100% relief to any cases pursuant to Section 166 of the Act.

Any persons or bodies seeking a discretionary rebate, will be required to submit an application form to the Council and provide to the Council such information as stipulated on the application form and any other information that the Council may reasonably require.

(4) APPLICATION

The council will inform the community of the provisions for rate rebate under the Act by the inclusion of an advert in the local newspaper each year.

Application forms may be obtained from the Council office located at 245 Sturt Road, Sturt.

The Council will advise an applicant for a rebate of its determination of that application in due course, after receiving the application and receiving all information requested by the Council. The advice will state –

- if the application has been granted, the amount of the rebate; or
- if the application has not been granted, the reasons why.

(5) IN REGARDS TO PRESCRIBED DISCRETIONARY RATE REBATES THE COUNCIL WILL TAKE INTO ACCOUNT, IN ACCORDANCE WITH SECTION 166(1A) OF THE ACT, THE FOLLOWING MATTERS –

- The nature and extent of Council services provided in respect of the land for which the rebate is sought, in comparison to similar services provided elsewhere in the Council area;
- The community need that is being met by activities carried out on the land for which the rebate is sought; and
- he extent to which activities carried out on the land, for which the rebate is sought, provides assistance or relief to disadvantaged persons; and
- Such other matters as the Council considers relevant.

(6) THE COUNCIL MAY TAKE INTO ACCOUNT OTHER MATTERS CONSIDERED RELEVANT BY THE COUNCIL INCLUDING, BUT NOT LIMITED TO, THE FOLLOWING—

- Why there is a need for financial assistance through a rebate;
- The level of rebate (percentage and dollar amount) being sought and why it is appropriate;
- The extent of financial assistance, if any, being provided to the applicant and/or in respect of the land by Commonwealth or State agencies;
- Whether the applicant has made/intends to make applications to another Council;
- Whether, and if so to what extent, the applicant is or will be providing a service within the Council area;
- Whether the applicant is a public sector body, a private not for profit body or a private for profit body;
- Whether there are any relevant historical considerations that may be relevant for all or any part of the current Council term;
- The desirability of granting a rebate for more than one year;
- Consideration of the full financial consequences of the rebate for the Council;



- The availability of any community grant to the person or body making the application;
- Whether the applicant is in receipt of a community grant; and
- Any other matters and policies of the Council, which the Council considers relevant.

All persons or bodies wishing to apply to the Council for a discretionary rebate of rates must do so on or before 1 May in that financial year for which the rebate is sought.

- The Council may grant a rebate of rates on such conditions as the Council thinks fit.
- The Council may, for proper cause, determine that an entitlement to a rebate of rates under the Act no longer applies.
- Where an entitlement to a rebate of rates ceases or no longer applies during the course of a financial year, the Council is entitled to recover rates, or rates at the increased level (as the case may be), proportionate to the remaining part of the financial year.

It is an offence for a person or body to make a false or misleading statement or representation in an application, or to provide false or misleading information or evidence in support of an application made (or purporting to be made) under the Act.

The maximum penalty for this offence is \$5,000.

If a person or body has the benefit of a rebate of rates and the grounds on which the rebate has been granted cease to exist, the person or body must immediately inform the Council of that fact and (whether or not the Council is so informed) the entitlement to a rebate ceases. If a person or body fails to do so that person or body is guilty of an offence.

The maximum penalty for this offence is \$5,000.

(7) DELEGATION

The Council has delegated its power, pursuant to Section 44 of the Act to determine applications and to grant a discretionary rebate of rates, to the Chief Executive Officer on the condition that the discretionary rebate is not more than \$5,000.

(8) REVIEW OF REBATE

A person or a body aggrieved by a determination of the Council in respect of an application for a rebate may, within 14 days of the date of the notice of determination, seek a review of that decision in accordance with the Council's Internal Review of Council Decisions Policy.

(9) COMMUNITY GRANTS

If an application for a rebate is unsuccessful, the Council has an absolute discretion to then treat the application as one for a community grant and to determine it in accordance with the Council's Community Grants Policy.

(10) AVAILABILITY OF POLICY DOCUMENTS

Policy documents are available for inspection at the Council offices and on the website at www.marion.sa.gov.au. Persons may obtain a copy of any Policy document upon payment of the fee set by the Council.



A rate cannot be challenged on the basis of non-compliance with this Policy and must be paid in accordance with the required payment provisions.

Where a ratepayer believes that the Council has failed to properly apply this Policy they should raise the matter with the Council. In the first instance contact the Council's Team Leader — Rating Services on 8375 6617 to discuss the matter. If, after this initial contact, a ratepayer is still dissatisfied they should write to the Chief Executive Officer, City of Marion, PO Box 21, Oaklands Park, SA 5046

ANNEXURE 1

1. VALUATION METHODOLOGY AND ADOPTION

Under the Act, the Council may adopt one of three valuation methodologies to value the properties in its area. They are:

- Capital Value the value of the land and all of the improvements on the land.
- Site Value the value of the land and any improvements which permanently affect the amenity of use of the land, such as drainage works, but excluding the value of buildings and other improvements.
- Annual Value a valuation of the rental potential of the property

The Council considers that the Capital Value method of valuing land provides the fairest method of distributing the rate burden across all ratepayers on the following basis:

- The equity principle of taxation requires that ratepayers of similar wealth pay similar taxes and ratepayers of greater wealth pay more tax than ratepayers of lesser wealth;
- Property value is a relatively good indicator of wealth and capital value, which closely approximates the market value of a property, provides the best indicator of overall property value;
- The distribution of property values throughout the Council area is such that few residential ratepayers will pay significantly more than the average rate per property.

Any ratepayer dissatisfied with the valuation made by the Valuer General may object in writing to the Valuer General within 60 days of receiving a rate notice, explaining the basis for the objection. This is provided that ratepayer has not:

- (a) previously received a notice of this valuation under the Act, in which case the objection period is 60 days from the receipt of the first notice; or
- (b) previously raised an objection to that valuation.

The 60 day objection period may be extended by the Valuer-General where it can be shown there is reasonable cause to do so.

It is important to note that the lodgement of an objection does not change the payment of rates or the due date.





All land within a council area, except for land specifically exempt (e.g. crown land, council occupied land and other land prescribed under the Act – refer to Section 147), is rateable. The Act provides for a council to raise revenue for the broad purposes of the Council through the imposition of a single general rate or through differential general rates that apply to all rateable properties within the Council area.

Following a review of rating options available under the Act during the 2002/2003 financial year, the Council consulted extensively with the community on this issue and concluded that a differential rating system would improve the equity in rate distribution across the community. The review included a comparison of rating methods and rates by land use within the Adelaide metropolitan area.

Differential general rates are based on Land Use as determined in the Local Government (General) Regulations 2013 under the Act. If a ratepayer believes that a particular property has been wrongly classified by the Council as to its land use, then they may object (to the Council) to that land use within 60 days of being notified. A ratepayer may discuss the matter with a Rates Officer, on 8375 6600 in the first instance. The Council will provide, on request, a copy of Section 156 of the Act which sets out the rights and obligations of ratepayers in respect of objections to a land use.

An objection to the land use:

- Must be in writing
- Must set out-
 - The grounds of the objection; and
 - The land use (being a land use being used by the Council as a differentiating factor) that should, in the objector's opinion, have been attributed to the land; and
- Must be made within 60 days after the objector receives notice of the particular land use to which the objection relates.
- This 60 day objection period may be extended where it can be shown there is reasonable cause to do so.

The Council may then decide the objection as it sees fit and notify the ratepayer. A ratepayer also has the right to appeal against the Council's decision to the Land and Valuation Court. It is important to note that the lodgement of an objection does not change payment of rates or the due date.

3. MINIMUM RATE

The reasons for imposing a minimum amount payable by way of general rates are:

- The Council considers it appropriate that all rateable properties make a contribution to the cost of administering the Council's activities:
- The Council considers it appropriate that all rateable properties make a contribution to the cost of creating and maintaining the physical infrastructure that supports each property.
- No more than 35% of properties will be subject to the minimum amount.

4. REGIONAL LANDSCAPE LEVY (FORMERLY THE NATURAL RESOURCE MANAGEMENT LEVY)

It is important to note that Council is required to collect this levy under the Landscape South Australia Act 2019 and operates as a revenue collector for the Green Adelaide Board in this regard. It does not retain this revenue or determine how the revenue is spent.

For further information visit https://landscape.sa.gov.au/



5. LATE PAYMENT OF RATES

Under the Act, the Council applies penalties (fines and interest) to arrears of rates (i.e. rates which are not paid on or before the due date). The Council issues a final notice for payment of rates when rates are overdue i.e. unpaid by the due date. If rates remain unpaid more than 21 days after the issue of the final notice then the Council may refer the debt to a debt collection agency for collection. This may result in legal proceedings with costs on-charged to the ratepayer.

The Council has adopted a policy to assist ratepayers experiencing difficulty in making their rate payment by the due date. The Council will consider approving extended payment provisions or, in circumstances where hardship can be demonstrated, deferring the payment of rates.

The Council may be prepared to remit penalties (fines and interest) for late payment of rates where ratepayers can demonstrate hardship or sufficient other reason for late payment.

All applications for remissions must be in writing, addressed to: Rating Services Section, City of Marion, PO Box 21, Oaklands Park, SA 5046.

6. DISCRETIONARY REBATE

The Act requires the Council to rebate the rates payable on certain land ('mandatory rebates'). The Act, at section 166, also empowers the Council to grant discretionary rebates of rates of up to 100% of the rates and/or charges payable. The Council, in considering discretionary rebates, must balance the benefits of providing rebates, with the impact that such rebates have on its overall income (and hence upon the general ratepayer base). To promote the transparency of this process the Council has adopted a Rate Rebate Policy. A copy of this Policy is available at the Council offices or on Council's website at www.marion.sa.gov.au.

7. POSTPONEMENT OF RATES - SENIORS

The following criteria must be satisfied before the postponement is granted.

- The person is a prescribed ratepayer, or the spouse of a prescribed ratepayer;
- A prescribed ratepayer means the holder of a current State Seniors Card or a person eligible to hold such a card who has applied but is yet to be issued with a card.
- Rates are payable on the principal place of residence.
- The land is owned by the prescribed ratepayer, or the prescribed ratepayer and his or her spouse, and no other person has an interest, as owner, in the land.
- Any current mortgage over the property which was registered prior to 25 January 2007 will be no more than 50% of the Valuer-General's capital value of the property.

An application must be made in the prescribed manner and form and be accompanied by such information as the Council may require. Any rates which are postponed will become due and payable when:

- The title to the land is transferred to another person; or
- There is failure to comply with a condition of postponement.

A minimum amount of \$500 of the annual rates must be paid.

An entitlement to a remission will be applied to the proportion of the rates that has not been postponed, unless notice to the contrary is received in writing from the owner.

Interest will accrue on the amount postponed at the prescribed rate per month, under the Act until the amount is paid.

Should the entitlement to a postponement cease to exist, the owner of the land must inform the Council in writing, unless the rates and any interest have been paid in full.

APPENDIX 3. LONG TERM FINANCIAL PLAN

(28,963) (21,635) 22,097 (462)	(28,236) (20,798) 21,247 (449)	(26,892) (19,994) 20,430 (436)	(26,356) (18,718) 19,644 (423) 503	(25,544) (17,663) 18,889 (411) 815	(26,727) (17,763) 18,162 (399)	(24,023) (16,839) 17,464 (387) 237	(24,013) (15,807) 16,792 (376) 609	(25,656) (15,212) 15,708 (365)	Total Capital (Balance Sheet) and Reserve Movements Net Result (including Depreciation & Other non-cash items) Add back Depreciation Expense (non-cash) Less Other Income (non-cash) Cash Budget Surplus
(26,881) (1,759) - (323)	(25,867) (1,681) - (688)	(24,832) (1,607) (452)	(24,005) (1,537) (815)	(23,259) (1,470) (815)	(25,304) (2,044) - 621	(25,554) (1,714) 2,960 2,85	(31,436) (994) 8,000 417	(31,806) (1,245) 2,000 5,395	Capital (Balance Sheet) and Reserve Movements Capital Expenditure Loan Repayments (External) New Loan Borrowings (External) Net Transfers (b)/from Reserves
7,328	7,438	6,898	7,638	7,880	8,964	7,184	8,206	4,605 10,444	Amounts Received Specifically for New or Upgraded Assets Net Surplus / (Deficit) for the Year
106,539 7,328 6.44%	7,438 6.69%	101,781 6,898 6.35%	98,545 7,638 7.19%	95,862 7,880 7.60%	93,510 8,964 8.75%	91,984 7,184 7.24%	89,490 8,206 8.40%	5,839 6.17%	Total Expenses Operating Surplus Operating Surplus Ratio
45,186 39,010 22,097 247	44,170 38,059 21,247 324	43,177 37,777 20,430 398	42,206 42,206 36,227 19,644 468	41,093 35,344 18,889 536	40,121 34,599 18,162 628	39,077 34,854 17,464 590	38,212 34,157 16,792 329	37,230 35,584 15,708 322	Expenses Employee Costs Materials, Contracts & Other Expenses Depreciation, Amortisation & Impairment Finance Costs
1.30% 97,823 2,696 2,775 7,114 1,422 1,038 1,386 462 113,867	1.30% 95,619 95,619 2,630 2,708 6,941 1,349 1,013 530 449 449	1.30% 93,464 2,566 2,642 6,771 1,288 988 988 524 436	1.30% 91,358 2,503 2,577 6,606 1,233 964 518 423 106,184	1.30% 89,300 2,442 2,514 6,445 1,176 940 513 411 103,742	1.30% 87,288 2,383 2,453 7,395 1,131 918 9018 507 399	1.40% 85,321 2,325 2,393 6,272 1,073 895 502 387 99,168	1.50% 83,320 2,268 2,335 7,041 987 873 496 376	1.60% 81,287 2,213 2,273 6,667 505 852 516 366 94,683	Indexation Rate Rates Statutory Charges User Charges User Charges Grants, Subsidies and Contributions Investment Income Reimbursements Other Income Net gain - equity accounted Council businesses Total Income
2028/29 \$'000	2027/28 \$'000	2026/27 \$'000	ears 2025/26 \$'000	Projected Years 2024/25 \$'000	2023/24 \$'000	2022/23 \$'000	2021/22 \$'000	2020/21 \$'000	City of Marion 10 Year Financial Plan for the Years ending 30 June 2030 BUDGET SUMMARY - GENERAL FUND Scenario: Draft Budget 1.6% reducing to 1.3% - April 2020



CORPORATE REPORTS FOR INFORMATION/NOTING

SRWRA Information Report - Board Meeting 3 February 2020

Originating Officer Governance Officer - Victoria Moritz

Corporate Manager Corporate Governance - Kate McKenzie

General Manager City Services - Tony Lines

Report Reference GC200428R12

REPORT OBJECTIVE

The purpose of this report is to provide Council with the Constituent Council Information Report from the Southern Region Waste Resource Authority (SRWRA) for the Board Meeting held 3 February 2020.

EXECUTIVE SUMMARY

SRWRA is a regional subsidiary established pursuant to Section 43 of the Local Government Act 1999 by the Cities of Onkaparinga, Marion and Holdfast Bay. The functions of SRWRA include providing and operating waste management services on behalf of the constituent Councils.

In accordance with Section 2.5.2 of the SRWRA Charter - 2015, there shall be at least six ordinary meetings of the Board held in each financial year. Furthermore, section 2.5.22 states that prior to the conclusion of each meeting of the Board, the Board must identify which agenda items considered by the Board at that meeting will be the subject of an information report to the Constituent Councils.

In accordance with the above, identified agenda items from the Board Meeting held on 3 February 2020 are attached for Members information as Appendix 1 (*Constituent Council Information Report - Public*).

RECOMMENDATION

That Council:

1. Notes the Southern Region Waste Resource Authority *Constituent Council Information Report - Public* attached as Attachment 1 to this report.

Attachment

#	Attachment	Туре
1	Public - SRWRA - Constituent Council Information Report - Board Meeting 3 February 2020 (002)	PDF File



Constituent Council Information Report

- PUBLIC -

Board Meeting Date: 3 February 2020 **Report By:** Chief Executive Officer

Report

In accordance with Section 2.5.22 of the *Southern Region Waste Resource Authority Regional Subsidiary Charter - 2015*, the SRWRA Board identified the following Agenda Items to be the subject of a Public Information Report to the Constituent Councils:

Agenda Item Report

1.6.1 Appointment of Independent Audit Committee Members

Summary - The Board resolved by electronic voting on 10 January 2020 to endorse the nominations from the Cities of Onkaparinga and Marion for their Independent Member to the SRWRA Audit Committee as follows:

- City of Onkaparinga David Powell
- City of Marion Greg Connor

1.6.2 Watercart Tender Assessment

Summary - The Board resolved by electronic voting on 10 January 2020 to authorise the Chief Executive Officer to purchase the Caterpillar 730 Watercart conversion and trade in the existing Volvo A25C Watercart for a net changeover price of \$356,000 (ex GST) on the condition that it successfully passes an independent vehicle inspection by a nominated Diesel Mechanic.

3.1 Plant Asset Management Plan Review Report

Summary - The Plant Asset Management Plan has been reviewed and updated building on current and contemporary asset management principles provided by the LGA. This plan will help ensure an agreed level of service is provided to our Constituent Councils and customers in the most cost-effective manner while identifying and managing associated risks.

3.2 Proposed 600KW Solar Farm

Summary - SRWRA has received an updated proposal from LMS Energy (LMS) to develop a trial 600KW solar system on the capped Northern Area of the SRWRA landfill adjacent to LMS's newly constructed Gas Utilisation Facility (GUF).

The Board approved the Chief Executive Officer to negotiate a Lease with LMS with a royalty payment structure acceptable to the Board.

LMS has considerable industry expertise, technical capability and experience in renewable energy generation and trading of the wholesale electricity spot price on the National Electricity Market and provides a unique opportunity for SRWRA and LMS to establish a showpiece renewable energy hub on its site.

3.3 Charter Review 2019

Summary - At the August 2019 Board Meeting, the Board resolved that the review of the Southern Region Waste Resource Authority (SRWRA) Charter (2015) be conducted.

The draft Charter was endorsed by the Board for presentation to the Constituent Councils for approval. Once approved by the Constituent Councils, the Charter will be sent to the Minister of Local Government for final approval.

3.4 Adoption of 2019 -2026 Strategic Plan

Summary - The Charter requires SRWRA to prepare a five-year Strategic Plan. The current Strategic Plan expires in 2019-2020. Following the Board's Strategic Planning Workshops, the Draft Strategic Plan 2019-2026 was adopted by the Board following consultation with Constituent Councils.

3.5 Draft Budget Review Two – Jul to Dec 2019

Summary - Draft Budget Review Two — Jul to Dec 2019 Finance Reports were presented to the Audit Committee meeting on 20 January 2020 for consideration and comment and presented to the SRWRA Board for adoption.

A Financial Summary is attached.

3.7 2020 – 2021 Budget Parameters & Assumptions

Summary - The 2020 -2021 Budget Parameters and Assumptions require review as they are an integral part of the Business Plan and Budget preparation.

The 2020 - 2021 Budget Parameters and Assumptions were presented to the Audit Committee for consideration and comment on 21 January 2020 and were presented to the SRWRA Board for adoption.

3.8 Policy Review – Public Interest Disclosure Policy

Summary - The Chief Executive Officer has undertaken the ongoing annual review of the SRWRA Policies. Due to The Public Interest Disclosure Act 2018 (PID Act) commencing on 1 July 2019 a draft of the Public Interest Disclosure Policy was presented to the Board. The Board requested further clarification regarding reference to the Responsible Officer. This Policy replaces the Whistle Blower Protection Policy.

3.9 Audit Committee – Appointment of Board Member and Proxy

Summary - The SRWRA Board is required to nominate a Board member and a proxy representative for the Audit Committee. The term of current representatives, Mark Booth and John Smedley, expire at the end of February 2020.

The Board nominated Mark Booth and John Smedley for reappointment. Both nominations were accepted.

3.10 Audit Committee – Appointment of Presiding Member

Summary - The SRWRA Board is required to appoint the Presiding Member for the Audit Committee. The term of current Presiding Member, Greg Connor, expired at the end of January 2020.

The Audit Committee unanimously agreed at the SRWRA Audit Committee Meeting held on 21 January 2020 to nominate Greg Connor as the Presiding Member for a 12 month term expiring January 2021. Greg Connor accepted the nomination. The Board endorsed the nomination.

3.11 Proposed Lease of 78 Hagley Road

Summary - SAHARA has expressed interest in leasing the above property with the view of potentially entering into a long-term arrangement. SAHARA is a not-for-profit organisation dedicated to saving companion animals from euthanasia and rehoming them. The Board determined that SRWRA is not prepared to accept the commercial terms and will withdraw from further negotiations.

4.5 Les Perry Memorial Grants – Acquittal

Summary - The Les Perry Memorial Grant Program was instigated to recognise the substantial contribution made to SRWRA by the late Les Perry with the primary purpose to support projects and activities that contribute to the education of primary school students in the area of waste minimisation and recycling. The overall results and grant usage were very pleasing with varied focus on reducing waste, recycling and reuse of waste.

4.6 Appointment of Independent Board Chair

Summary - The Chair's term expires on 14 September 2020. The current Chair was appointed in September 2000 and has held the position for 19 years. During the Chair's tenure, SRWRA has grown into a strong, financially independent commercial entity that continues to provide high value to its Constituent Councils. The Board resolved to recommend to the Constituent Councils that Mark Booth be appointed for a further three (3) years with a determination to that an Expression of Interest process be sought for an independent chair 6 months prior to September 2023.

financial summary snapshot so far

62,065

tonnes received

4% below budget received through the gate

39% of waste



diversion of waste from landfil equals 24,299 tonnes

\$62,926

current operating surplus

allow positive operations & to enable us to meet liabilities

\$607,190

forecast operating surplus

to help facilitate key goals, to enable us to respond to ongoings needs

\$14,871,163 investments



will be used to help fund key projects such as the new mrf facility

\$363,639

spent on capital works

\$303,024 src shed extension \$60,615 mrf professional fees

\$5,721,647



income

15% below budget to support services and facilities

\$5,658,722 expenditure



11% below budget to provide services and facilities

\$19,346



interest received

future interest income forecast down due to fall in current interest rates & future capital works

\$726,245



employee costs

12% above budget due to restructure



unfavourable against budget >5% variable movement against budget >1% to <5% favourale against budget >5%



De Laine Avenue Driveway Link - Status Update

Originating Officer Coordinator Traffic & Parking - Nadia Yeoman

Corporate Manager Engineering, Assets and Environment - Mathew Allen

General Manager City Services - Tony Lines

Report Reference GC200428R13

REPORT OBJECTIVE

At the General Council meeting on 28 January 2020, Council resolved that staff table a further report at the 28 April 2020 General Council meeting on outcomes of the investigation into the effectiveness of the driveway link at De Laine Avenue, Edwardstown.

The comprehensive review and public consultation is significantly progressed but will require more time. The full report will be presented at the General Council meeting on 26 May 2020.

RECOMMENDATION

That Council:

- 1. Notes the report.
- 2. Notes a further report will be presented at the General Council meeting held on the 26 May 2020 incorporating outcomes of the technical review and community consultation.

DISCUSSION

Following two petitions regarding the traffic driveway link at De Laine Avenue Edwardstown, Council resolved that staff undertake an independent review and assessment into the effectiveness of the traffic driveway link near the intersection of Macklin Street.

As with any comprehensive review, it's important to carefully analyse and ensure community consultation is considered and is well presented. This independent review / assessment has taken longer than originally anticipated, therefore the report will now be presented at the General Council meeting 26 May 2020.

The proposed report 26 May 2020 will provide members with the following information;

- Background
- Technical review (completed)
- Site observations (completed)
- Traffic volumes and crash data (historic and current completed)
- Theoretical effect of removal (completed)
- Alternative treatment options (completed)
- Acoustic review (completed)
- Community consultation based on assessment (in progress)



Work Health & Safety - Monthly Performance Report - March 2020

Originating Officer Unit Manager Risk - Sherie Walczak

Corporate Manager Manager Corporate Governance - Kate McKenzie

General Manager City Services - Tony Lines

Report Reference GC200428R14

REPORT OBJECTIVE

The objective of this monthly report is to provide Council with assurance that the City of Marion has effective strategies in place to meet its legal obligations as outlined in the Work Health and Safety Act (SA) 2012 and to monitor Council's core target of a 10% reduction of the Lost Time Injury Frequency Rate (LTIFR) from the previous year.

RECOMMENDATION

That Council:

1. Notes the report and statistical data contained therein.

DISCUSSION

Targets and performance indicators have been established in order to measure the continual improvement of the program. Performance against these targets are measured in two ways:

- · positive performance indicators (PPI's); and
- lag performance indicators (LPI's) both of which are outlined in Appendix 1.

Council KPI is the achievement of a 10% reduction on last year's LTIFR of 11.0, to reach 9.9 or less in 2019/20.

The rolling LTIFR, based on internal incident reports, is 9.4 with 5 lost time injuries being recorded over the last twelve months.

The current LTIFR, based on LGAWCS (Schemes) claims data, is 4.1 with two lost time injury claims being accepted so far this financial year (as outlined in **Appendix 1**) with no further claims awaiting determination. This is below the target of 9.9, similar to the LTIFR of 4.2 at the same last year and below the industry comparison LTIFR rate of 5.5.

Key initiatives implemented aimed at the reduction of the LTIFR include:

- Implementation of a four year HSE 2019-23 Strategic Plan
- Review of the monthly SLT report to align with the new HSE Plan
- Recognition of and rewarding our Safety Champions
- · Delivering visible safety leadership initiatives
- Delivery of further training to front-line leaders via Lead in the Field
- · Review of the light duties register



- · Program of hazardous manual task training and risk assessments
- Comprehensive review of Safe Work guidance documents
- Comprehensive review of Confined Space and Chemical Risk Assessments
- Improvement of hazard identification and control through mentoring of workplace inspectors
- Enhanced focus from Executive whilst LTIFR is trending upwards
- Further maturing of SkyTrust WHS Management System.
- Promotion of the Safety Observation program where front-line staff are observed by people leaders.
- Implementation of the internal WHS Audit and Contractor Surveillance program.
- Positive fit-for-work and well-being programs

CONCLUSION

The significant reduction in Lost Time Injuries of 62% from 28.8 in 2015-16 to 11.0 in 2018-19 has been a commendable achievement for the City of Marion as it continues in its commitment to place the community and safety at the forefront of everything we do in line with our corporate values. In the 2019-20 reporting period, we aim to further build on the good work already implemented to achieve Council's KPI of 10% or greater reduction in LTIFR compared to the end of 2018-19 reporting period.

Attachment

#	Attachment	Туре
1	GC200428R - WHS Monthly Performance Report – March 2020	PDF File

APPENDIX 1 – WHS Monthly Performance Report – March 2020

City of Marion's HSE Vision is that 'We can all make a difference towards achieving zero harm, to people and the environment'. We are specifically focused on further developing our leadership styles, organisational culture and systems committing to:

- Developing our people to lead the change across the City of Marion
- Embedding a culture of safety and wellbeing as a part of normal business practice
- Continually improving our WHS Management System (WHSMS) and Environmental Management System (EMS) to achieve best practice

Hazard and Near Miss Reports (Internal WHS SkyTrust reporting data)

Historical statistics inform us that when there is a healthy culture of Hazard/Near Miss Reporting, there is a consequential reduction in injuries to Workers. Hazards and Near Misses are reported to date for this financial year and are outlined in Table 1 and can be compared against those reported last financial year which are outlined in Table 2.

Table 1: Hazard and Near Miss Reports - Financial Year 2019-20

		. aa . 10	<u>a</u>	10p0:10	a	<u> </u>	0.0 _0						
Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Total	Ave
14	13	10	9	10	9	9	6	7				88	9.8

Table 2: Hazard and Near Miss Reports - Financial Year 2018-19

Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Total	Ave
17	9	13	12	3	10	6	8	9	1	11	15	114	9.5

Lost Time Injuries Reported (Internal WHS SkyTrust reporting data)

Lost Time Injuries (LTI's) are those injuries where a whole work day or more has been lost due to a workplace injury. LTI's reported to date for this financial year are outlined in Table 3 and can be compared against those reported last financial year which are outlined in Table 4.

Table 3: Number of LTI's per month - Financial Year 2019-20

Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Total
0	1	0	0	1	0	0	0	0				2

Table 4: Number of LTIs per month - Financial Year 2018-19

	ubic T.	Hamber	0. = 1.10	 	inonti indicia rea 2010 10								
	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Total
ſ	1	0	0	0	0	0	0	1	1	0	3	1	7

Table 5: Outline of LTIs reported - Financial Year 2019-20

No.	Description of Incident	Mechanism of Injury	Injury Description
1	Slipped on wet floor of hard rubbish truck	Slip and fall on same level	Lower back strain
2	Slipped dismounting a line marking machine	Slip on same level	Right knee strain

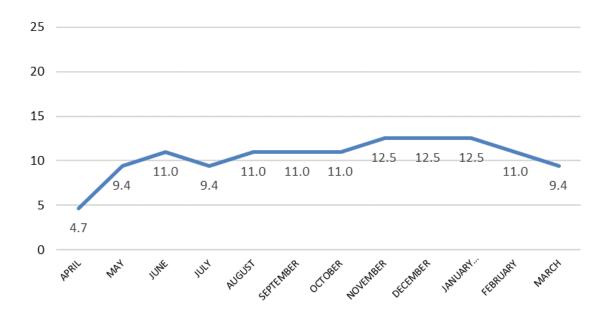
Rolling Lost Time Injury Frequency Rate (Internal WHS SkyTrust reporting data)

Rolling injury frequency rate over a 12 month or greater period is a common monitoring for performance of WHS and Return to Work performance. It continues over financial and calendar years rather than starting from zero so that longer term trends can be observed and appropriate action taken to address upward trends and/or seasonal spikes in injuries..

The rolling LTIFR, outlined with a solid blue line in Figure 1 from internal incident report data, provides analysis of the average LTIFR over the last 12 months.

Figure 1: Rolling LTIFR over 12 months

The current rolling LTIFR for the City of Marion is **9.4**, which represents a **100%** increase.

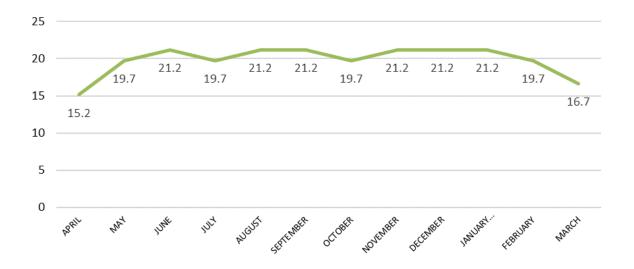


Rolling Total Recordable Incident Frequency Rate (Internal WHS SkyTrust reporting data)

Total Recordable Incidents include fatalities, LTI's and incidents resulting in the employee receiving medical treatment and/or is certified as only fit to undertake suitable duties. The Rolling Total Recordable Incident Frequency Rate (TRIFR), outlined with a solid green line in Figure 2 from internal incident report data, provides analysis of the average TRIFR over the last 12 months.

Figure 2: Rolling TRIFR over 12 months

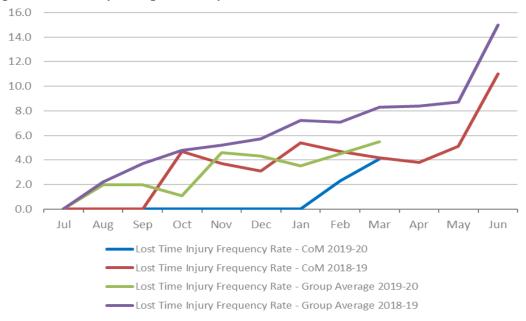
The current rolling TRIFR for the City of Marion is 16.7 which represents a 10% increase.



Lost Time Injury Frequency Rate (LGAWCS Claims Data)

Lost Time Injury Frequency Rate (LTIFR), is an industry standard tool for measuring LTI's within a given reporting period which enables comparison to other organisations. Council's LTIFR is outlined in Figure 3, from the LGA's Member Portal data once claims have been determined and can be measured and monitored against our industry counterparts being the Group A Councils (¹GaC).

Figure 3: LTIFR compared against Group A Councils

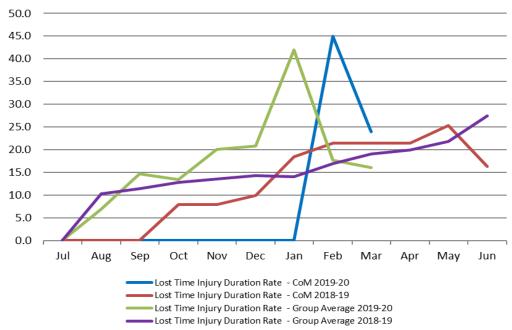


The current LTIFR for the City of Marion (represented in blue) is **4.1**, compared to GaCs recording **5.5**, with two LTI claims being accepted. There are no additional claims awaiting determination.

Lost Time Injury Duration Rate (LGAWCS Claims Data)

The Lost Time Injury Duration Rate (LTIDR), is an industry standard tool for measuring the average days lost from LTI's within a reporting period to enable comparison to other organisations. Council's LTIDR is outlined in Figure 4, data is sourced from the LGA's Member Portal once claims have been determined and can be measured and monitored against our industry counterparts being the GaC.

Figure 4: LTIDR compared against Group A Councils



The current LTIDR for the City of Marion (represented in blue) is **24.0**, compared to GaCs recording **16.1**, with two LTI claims being accepted. There are no additional claims awaiting determination.



Finance Report - March 2020

Originating Officer Assistant Financial Accountant - Melissa Virgin

Corporate Manager Manager Finance - Ray Barnwell

General Manager Corporate Services - Sorana Dinmore

Report Reference GC200428R15

REPORT OBJECTIVE

This report provides Council with information relating to the management of financial resources under its control as at March 2020. This report is one of a series of reports designed to assist Council in achieving and maintaining a financially sustainable position. Other reports assisting in this process include the Quarterly Budget Reviews and the LongTerm Financial Plan.

It is considered appropriate that financial information regarding Major Projects be presented on a monthly basis in this report. The principles used for assessment of reportable projects are according to the following criteria:

- Council has agreed to proceed with the project and approved a Section 48 Prudential Report.
- The Whole-of-Life Cost is greater than \$4 million dollars (including grant assisted projects).

RECOMMENDATION

That Council:

1. Receives the report "Finance Report - March 2020"

GENERAL ANALYSIS

BACKGROUND

This report is presented on a monthly basis to provide Elected Members with key financial information to assist in monitoring Council's financial performance against budget.

APPENDICES

Appendix 1: Monthly Financial Reporting

Appendix 2: Capital Works Reporting including Major Projects Appendix 3: Debtors Reports for Sundry Debtors & Rates Debtors

Attachment

#	Attachment	Туре
1	Finance Report_March Appendix 1 Pts 1 2 3 4	PDF File
2	Finance Report_March Appendix 2 Pts 1 2	PDF File
3	Finance Report_March Appendix 3 pts 1 2	PDF File

Funding Statement - Actual versus Budget

The Funding Statement provides a view of Council's financial performance against the approved budget and is consistent with the information provided at budget reviews. It provides a review against all of the elements contained within the Statement of Comprehensive Income and the Statement of Financial Position that are adopted as part of the Annual Budget Report. It details Council's:

Statement of Comprehensive Income -

The operating result is recognised as one of Council's key financial indicators. The budget framework includes a commitment to its ongoing Financial Sustainability maintaining an Operating Surplus Ratio of between 0% and 10%, on average over each five-year period, which for 2019/20 means a targeted operating surplus of between \$0 and \$9.485m.

Comment: Council currently has a net operating surplus result of \$8.527m before capital revenues, against a year to date forecast budget of \$5.142m surplus. This position is detailed in the attached Funding Statement and variation notes.

Capital Budget -

The Capital Budget is linked to Council's key financial indicator – "Asset Sustainability Ratio" and an actual to budget comparison reflects Council's progress in achieving its Capital program.

Comment: The actual to budget position reveals that 60.52% of the year to date Capital Renewal Budget has been spent.

Loans -

The loans component of the Funding Statement identifies any new proposed loan receipts or principal payments. Council's borrowings are included in Council's key financial indicator – "Net Financial Liabilities" which reflects Council's total indebtedness.

Comment: No new borrowings are included in the 2019/20 budget and principal repayments of \$1.170m, mean that the overall loan liability balance is forecast to decrease by \$1.170m to \$5.635m at 30 June 2020.

Reserves & Cash -

Various fund movements such as surplus budget review results, unspent grants and carryover projects at year end are reflected as transfers to reserves, whilst utilisation of reserve funds are recognised as transfers from reserves.

Cash may be utilised to fund expenditure within the context of Treasury Management to ensure loans are not drawn down where temporary cash holdings are available.

Comment: Councils Reserves are detailed in the below table. Transfer to Reserves of \$3.467m and Transfers from Reserves of \$22.489m are forecast to occur in 2019/20, and after accounting for amounts quarantined for specific projects or works, there is \$3.299m available.

			Asset Sustainability F	Reserve					Grants &		
Reserves (\$000s)	Major Infrastructure Failure	General	Other	Major New Projects	CFPP	TOTAL ASR	Water Reserve - Oaklands Wetland	Open Space Reserve	Carryover Reserve	TOTAL ALL RESERVES	
Opening Balance	2,000	8,118	600	1,525	6,015	18,258	531	2,187	17,436	38,412	
Savings from 2018/19 audited accounts	0	2,926		0	0	2,926	344	0	0	3,270	
Budgeted transfers to reserve	0	0	240	0	181	421	68	15	2,963	3,467	
Budgeted transfers from reserve	0	(5,170)	0	(1,500)	(4,101)	(10,771)	(300)	0	(11,418)	(22,489)	
Current Budgeted Closing Balance	2,000	5,874	840	25	2,095	10,834	643	2,202	8,981	22,660	
Quarantined Funds	(2,000)	(5,872)	(760)	0	(1,748)	(10,380)	0	0	(8,981)	(19,361)	
Projected Available Balance	0	2	80	25	347	454	643	2,202	0	3,299	

The 2019/20 2nd budget review forecasts a net cash surplus of \$0.835m.

^{*}CFPP: Community Facilities Partnership Program

^{*}Other includes Walking & Cycling and Energy Efficiency.

Funding Statement as at 31 March 2020

Original		Budget		YTD	YTD	YTD		Annual	
Adopted	Carryovers	Review		Actual	Budget	Variance		Budget	
Budget		Adjustments							
\$'000	\$'000	\$'000		\$'000	\$'000	\$'000		\$'000	Note
			Operating Revenue						
79,265	-		Rates	59,604	59,459	145	F	79,269	Α
2,203	-		Statutory Charges	1,715	1,734	(19)	U	2,171	_
2,210	-		User Charges	2,132	1,946	186	F	2,502	В
7,180	(1,594)	546	Operating Grants & Subsidies	4,585	5,002	(417)	U	6,132	С
708	-	155	Investment Income	570	582	(12)	U	863	
530	-	596	Reimbursements	1,056	980	76	F	1,126	_
1,361	-	151	Other Revenues	569	442	127	F	1,512	D
1,278			Net gain - Equity Accounted Investments			•		1,278	
94,735	(1,594)	1,712		70,231	70,145	86	F	94,853	
			Operating Expenses						
35,905	-	-	Employee Costs	25,430	26,286	856	F	35,905	E
23,812	1,589	2,229	Contractual Services	15,730	17,628	1,898	F	27,630	F
5,021	42	148	Materials	3,467	3,900	433	F	5,211	G
397	-	-	Finance Charges	193	193	-	-	397	
15,056	-	470	Depreciation	11,609	11,645	36	F	15,526	
7,263	34	84	Other Expenses	5,275	5,351	76	F	7,380	
87,454	1,665	2,931		61,704	65,003	3,299	F	92,049	
7,281	(3,259)	(1,219)	Operating Surplus/(Deficit) before Capital Revenues	8,527	5,142	3,385	F	2,804	
			Capital Revenue						
5,000	-	(4,509)	Capital Grants & Subsidies	20	96	(76)	U	491	
-	-	-	Contributed Assets	-	-	-	-	-	
-	-	-	Asset Disposal and Fair Value Adjustment	(711)	-	(711)	F	<u>-</u>	
5,000	-	(4,509)		(691)	96	(787)	U	491	
12,281	(3,259)	(5,728)	Net Surplus/(Deficit) resulting from operations	7,836	5,238	2,598	F	3,295	
15,056	-	470	add Depreciation	11,609	11,645	(36)		15,526	
	-	-	add (Gain)/Loss on Asset Disposal	711	-	711		-	
(1,278)	-	-	less Share of Profit Equity Accounted Investments		-	-		(1,278)	
26,059	(3,259)	(5,258)	Funding available for Capital Investment	20,156	16,883	3,273	F	17,543	
			Capital						
12,063	1,614	(1,650)	less Capital Expenditure - Renewal	4,831	7,983	3,152	F	12,027	н
32,265	7,420	, ,	less Capital Expenditure - New	8,607	10,622	2,015	F	22,533	1
-	-	-	less Capital - Contributed assets	-	-	-	-	-	
-	-	-	add Proceeds from Sale of Surplus Assets	-	-	-	-	-	
		13,544	<u>.</u>						

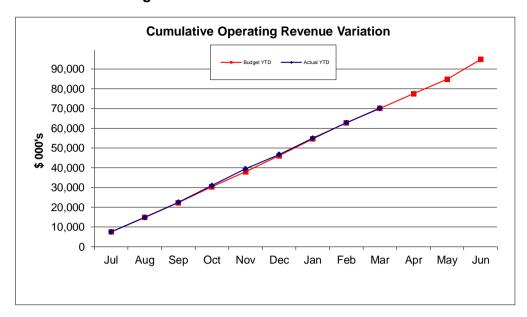
Original Adopted	Carryovers	Budget Review		YTD Actual	YTD Budget	YTD Variance	Annual Budget	
Budget \$'000	\$'000	Adjustments \$'000		\$'000	\$'000	\$'000	\$'000	Note
			Funded by					
			Loans					
10,000	-	(10,000)	Loan Principal Receipts (Net)	-	-	-	-	
-	-	-	Loan Receipts/(Payments) from Sporting Clubs (Net)	-	-	-	-	
(1,170)	-	-	Loan Principal Repayments	576	576	-	(1,170)	
8,830	-	(10,000)	Loan Funding (Net)	576	576	-	(1,170)	
			Movement in level of cash, investments and accruals					
-	-	835	Cash Surplus/(Deficit) funding requirements	26,316	17,876	8,440	835	
(9,440)	(12,293)	2,711	Reserves Net - Transfer to/(Transfer from)	(19,022)	(19,022)	-	(19,022)	
(9,440)	(12,293)	3,546	Cash/Investments/Accruals Funding	7,294	(1,146)	8,440	(18,187)	
18,270	12,293	(13,546)	Funding Transactions	(6,718)	1,722	(8,440)	F 17,017	J

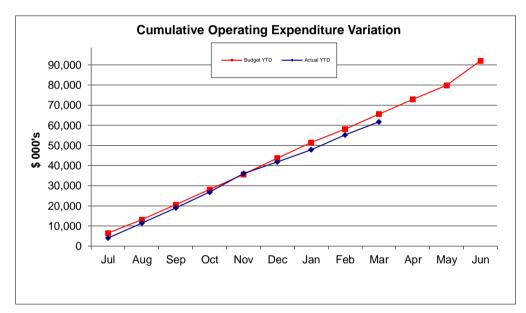
Variation Notes

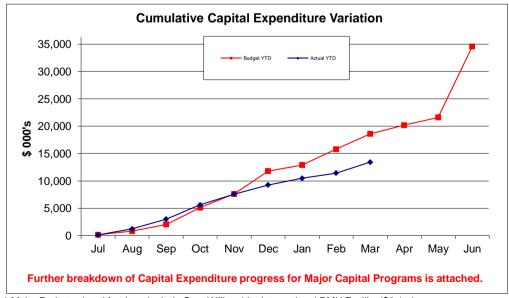
A	Rates	Favourable \$145k	Reflects budget-timing variation with regards to granting of Rate Rebates.
В	User Charges	Favourable \$186k	Reflects budget-timing variances with regards to Marion Cultural Centre sales income (\$52k) and unbudgeted sales income for Edwardstown Sports Club (\$46k) as well as a number of other variances which are individually insignificant.
С	Subsidies	Unfavourable \$417k	Reflects budget-timing variances with regards to receipt of a government grant for Smart Cities and Suburbs program.
D	Other Revenues	Favourable \$127k	Predominately reflects budget-timing variances, which are individually insignificant.
E	Employee Costs	Favourable \$856k	Predominantly reflects budget-timing variances in addition to savings from temporarily vacant positions.
F	Contractors	Favourable \$1,898k	Predominately reflects budget-timing variances with regards to Smart Cities & Suburbs program (\$268k), Sam Willoughby International BMX Track (\$248k), Tree Planting (\$145k), Building Maintenance Planning Software (\$121k), Move it Marion (\$114k), CHSP Home Modifications (\$102k), Repairs & Maintenance (\$98k), Maintenance Agreements (\$95k), Morphettville Park Oval Realignment (\$84k) and a number of other variances which are individually insignificant.
G	Materials	Favourable \$433k	Predominately reflects a combination of savings budget-timing variances relating to LED Streetlights and a number of other variances which are individually insignificant.
H	Capital Expenditure (Renewal)	Favourable \$3,152k	Predominately reflects budget-timing variances with regards to Road Reseals (\$913k), Reserve Development projects (\$693k), Traffic Control Devices (\$338k), Proactive Footpath repair program (\$275k), Coastal Walking Trail renewal (\$252k), Vehicle Replacement (\$221k) and a number of other variances which are individually insignificant.
I	Capital Expenditure (New)	Favourable \$2,015k	Predominately reflects budget-timing variances with regards to LED Lighting Transition – waiting on final invoice (\$1,151k), Morphettville Park Sports Club Redevelopment (\$432k), and a number of other variances which are individually insignificant.
J	Funding Transactions	Favourable 8,440k	This variance is the sum total of all variances and reflects an increase against council's expected YTD cash position.

The above comments referring to budget timing variations are where some monthly budget estimates are not reflective of the actual expenditure patterns as at the reporting date.

Funding Statement Cumulative Position - 2019/20







^{*} Major Projects timed for June include Sam Willoughby International BMX Facility (\$2.1m) and Southern Soccer Facility (\$2.5m).

Major Projects

Mitchell Park Sports and Community Club Development

	2019/20 Actual YTD 31/03/2020	2019/20 Budget	Project Cost At Completion
Income			
Federal Grant Contribution	-	395,000	5,000,000
Total Income	-	395,000	5,000,000
Expenditure			
Operating	-	-	-
Capital Construction	(117,392)	(395,000)	(15,000,000)
Total Expenditure	(117,392)	(395,000)	(15,000,000)
Project Result Surplus/(Deficit)	(117,392)	-	(10,000,000)

The net deficit forecast will be funded in the following manner:

Funded By: \$
(Over Project Life)

Proposed Borrowings 10,000,000

10,000,000

The Mitchell Park Sports and Community Club Development is subject to the approval of a prudential section 48 report.

Sam Willoughby International BMX Facility

	2019/20 Actual YTD 31/03/2020	2019/20 Budget	Project Cost At Completion
Income City of Onkaparinga Contribution State Budget Grant Contribution	-	750,000 -	750,000 3,300,000
Total Income	-	750,000	4,050,000
Expenditure Operating	_	-	_
Capital Construction	(30,555)	(3,050,000)	(5,800,000)
Total Expenditure	(30,555)	(3,050,000)	(5,800,000)
Project Result Surplus/(Deficit)	(30,555)	(2,300,000)	(1,750,000)

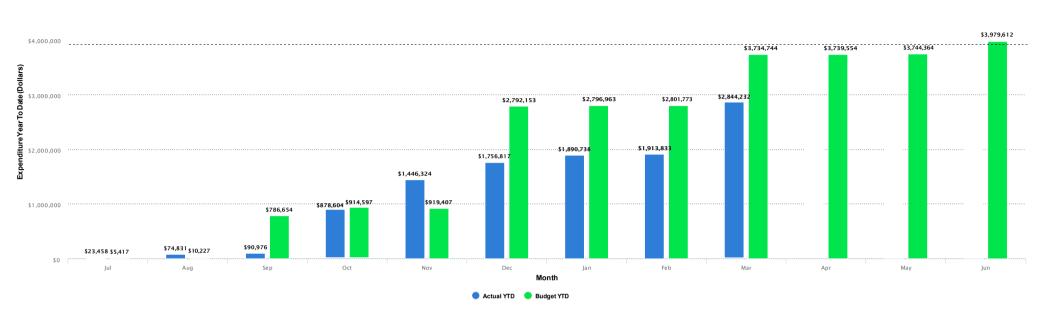
The net deficit forecast will be funded in the following manner:

Funded By : (Over Project Life)	\$
Reserve Transfer - Asset Sustainability Reserve	1,750,000
	1 750 000

The Sam Willoughby International BMX Facility is subject to the approval of a prudential section 48 report and the State Government funding the traffic management solution for Majors Road.

Council have received the State Governments \$3.3m contribution to this project. This money is currently quarantined in council's reserves.





2019/20 Road Reseal Program - 76% complete

\$5,000,000

Program in progress and on track, completion anticipated by end of financial year.

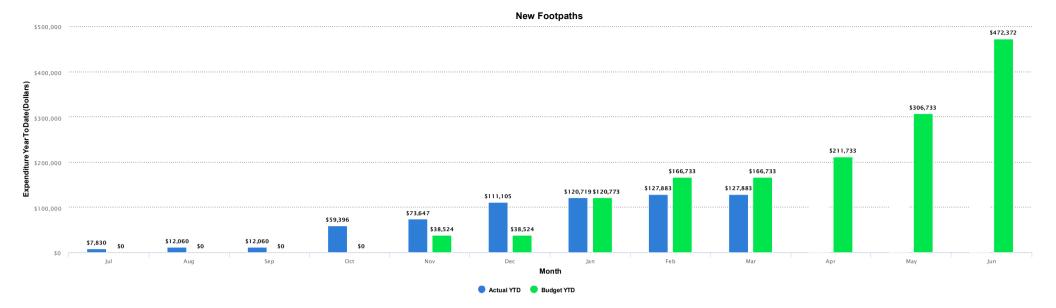
Kerb and Water Table



2019/20 Kerb & Water Table - 97% complete

\$400,000

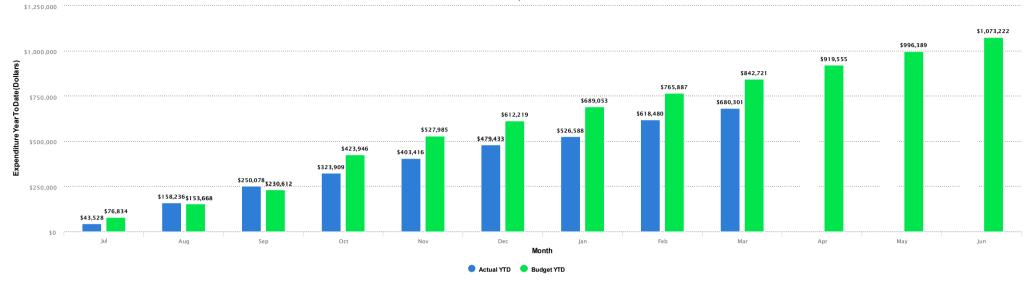
Program in progress and on track with 1830 linear meters (Im) completed out of a 2000 Im program. Completion is anticipated ahead of schedule.



2019/20 New Footpath Construction - 67% complete

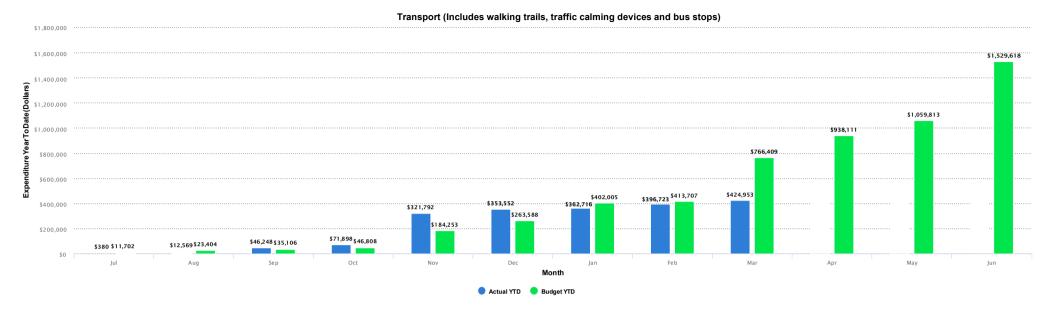
Program in progress and on track, completion anticipated by end of financial year.

Footpath Renewals



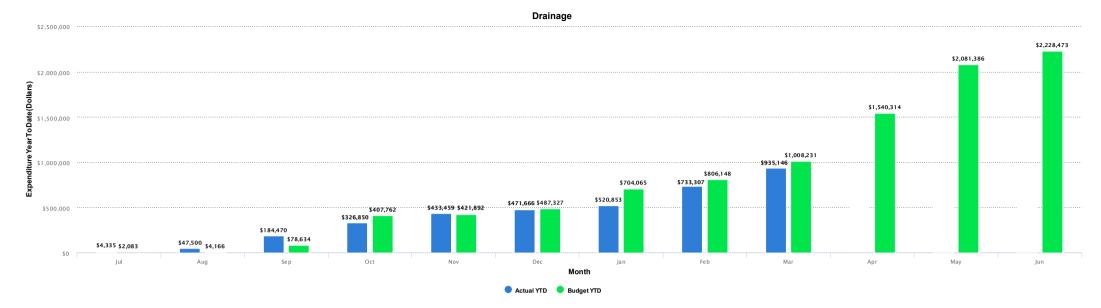
2019/20 Proactive Footpath Construction - 65% complete

Program is in progress with 2275 linear meters (Im) completed out of 3500 Im program, contractors have been engaged to increase the delivery in Edwardstown.



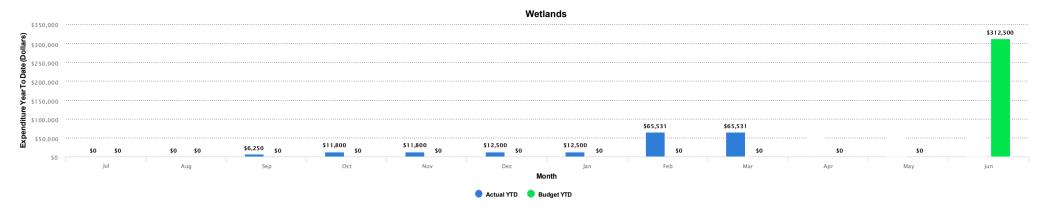
2019/20 Transport Construction

Program in progress with Franklin/Berrima Shared path, Adams Road and Edward Beck Kiss and Go zones and parking complete. Designs for Duncan Avenue, Western Avenue, Lighthouse Drive and Addison Road are complete and out to tender. Works at Grand Central Sharmock Hallett Cove have been redesigned and will go to council in May for endorsement, there is a risk of carryover on this project.



2019/20 Drainage Program

Program in progress and on track to be completed by end of financial year. Construction on Mercedes Avenue has commenced, Coolah Terrace, Shetland Avenue and Warriparinga Wetlands are anticipated to commence in April. Designs for Lucretia Way are underway.



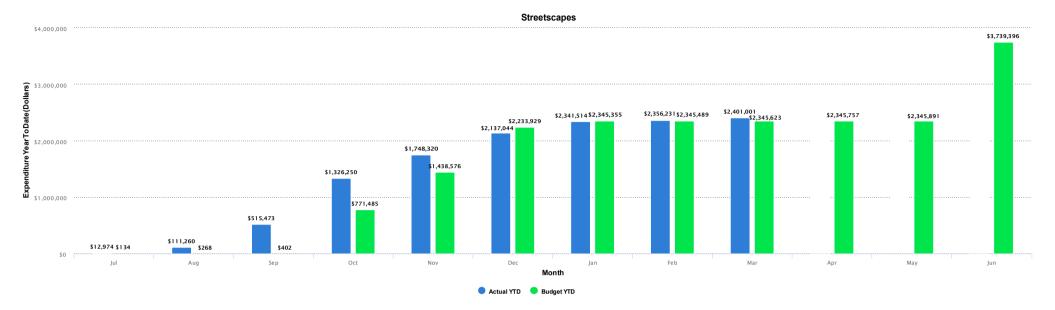
Oakland's Wetland Balancing Tank & Filtering System

Works are in progress, there are no concerns with this project. Budget timing to be reviewed and adjusted at the next budget review.



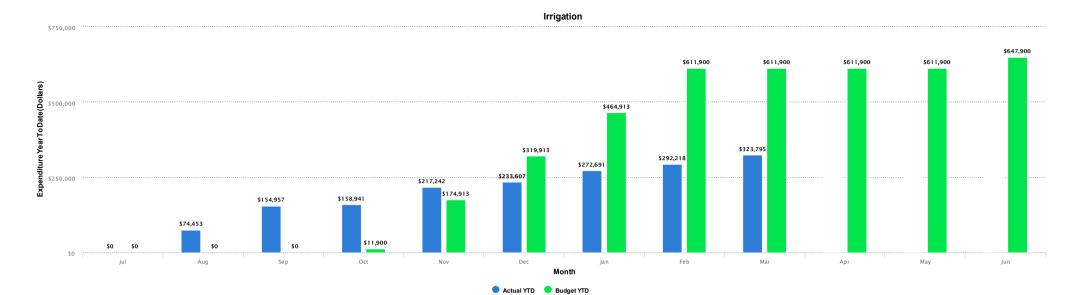
2019/20 Treescaping and Street Tree Planting

Program in progress with 2,280 street trees planted against a target of 3,400. Planting has ceased for the summer, preparation works have occurred for planting to recommence in April/May. This program is on-track to be completed by end of financial year.



2019/20 Streetscape Program

The tender for Quick Road has concluded and is being reviewed, works are due to commence in May, carryovers are anticipated for this project. The majority of Railway Terrace is complete with minor landscaping scheduled for May. Bray Street is 98% complete with minor works still to be completed. Tender for Sturt Road has closed and applicants are being assessed, there is a potential for delays on this project due to DPTI completing works in the same area.



2019/20 Irrigation Delivery

Program in progress, cross-council irrigation construction team due to re-commence works in City of Marion in May.

Open Space Developments

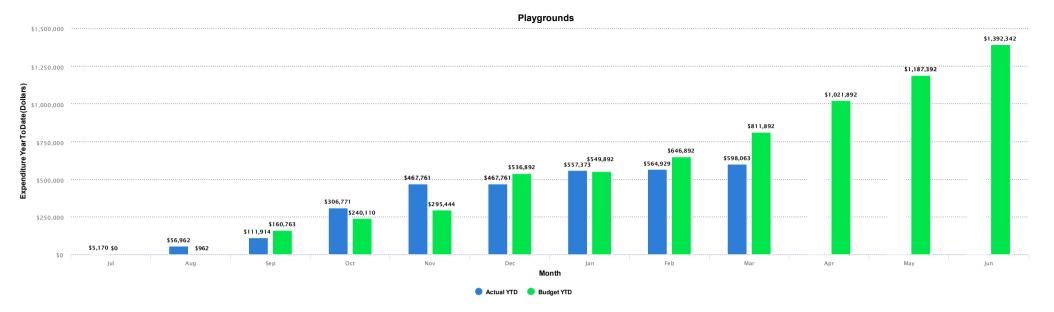


2019/20 Open Space Developments

\$1,500,000

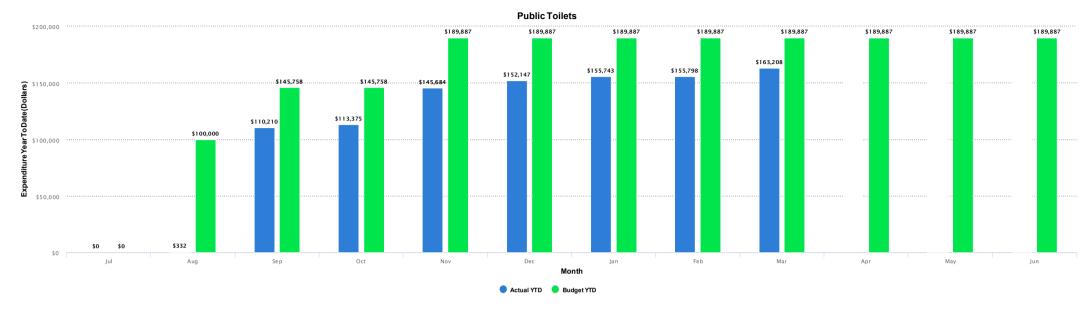
Program in progress with Bandon Terrace, Crown Reserve Basketball Court, Dumbarton Road Dog Park, Hazelmere Dog Park and Hamilton Park Reserve Court Upgrade complete.

Shade structures installation will commence once construction on Alpine playground starts. Designs for stage 6 of Heron Way are complete and out to tender. Concept for stage 1 of Capella and Nannigai Drive will be presented to council in May.



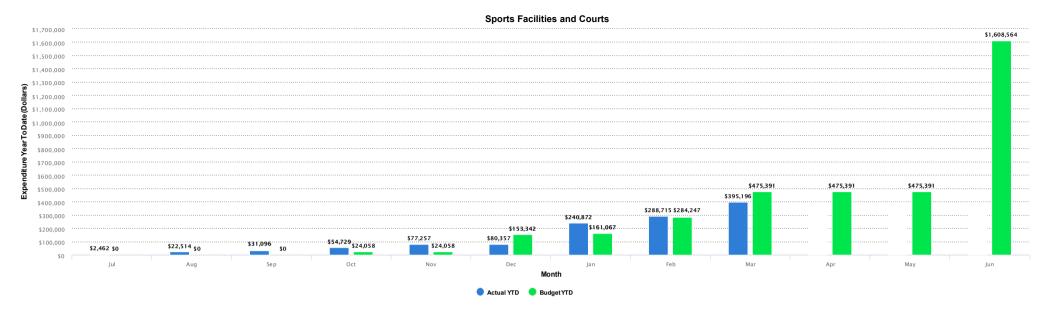
2019/20 Playground delivery

Program in progress with First Avenue Reserve, Shamrock Road and Mitchell Park Sports and Community Facility playgrounds complete. Construction works have commenced at Skipper Close Reserve, Christopher Grove Reserve and The Crescent Reserve playgrounds. The concept plan for Central Avenue Reserve is being revised due to a service level change, this project will be completed over two financial years.



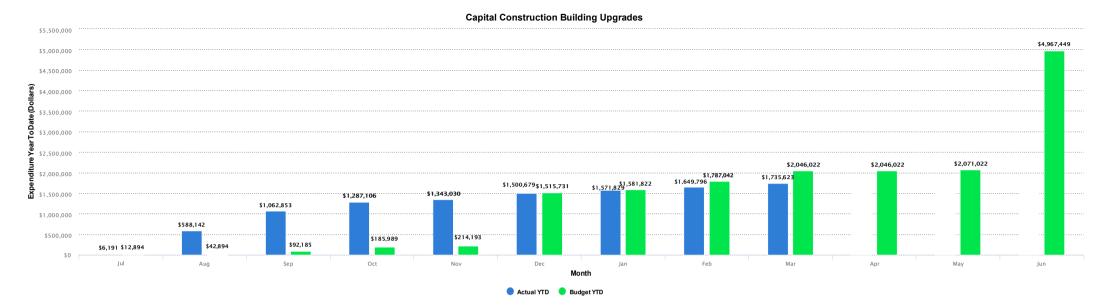
Public Toilets - 100% complete

Hamilton Road Reserve and Hamilton Park Reserve toilets are complete and open to the public.



2019/20 Sports Facilities and Courts

Program in progress and on track with the exception of the Marion Tennis Club Lights, Cove Sports Female change rooms and Marion Golf club. The tender has been released for Cove Netball Courts Sports Courts.



2019/20 Building Upgrades

Negotiations with the preferred contractor for Marion Outdoor Pool stage 3 works have commenced, some works may be carried over to 2020/21. The Coach House contract has been awarded and quotes have been received for Edwardstown Soldiers Memorial Recreation Grounds Perimeter fence. This budget contains \$432k for projects that will be identified in councils building condition audit, after which, this program is currently being finalised.

Sundry Debtors Report - Aging report as at 31 March 2020
Appendix 3

								Percentage of total 90+ day	
Debtor	Total Balance		Current :	30 Days	60 Days	90 Days 9	0+ Days	balance	Comments for 90+ Day balances
General Total		10,745.21	8,412.18	1,255.80	.00	.00	1,077.23	2%	Made up of 1 out of 9 debtors.
Neighbourhood Centres Total		3,258.75	485.00	735.00	113.75	.00	1,925.00	3%	Made up of 1 out of 4 debtors. This debtor is on a payment plan through the debt collector, payments of \$70.00 have subsequently been received.
Regulatory Services Land Clearing Total		3,774.29	.00	438.90	611.12	.00	2,724.27	4%	Made up of 3 out of 7 debtors, with one account totalling \$1,725.35.
City Property Facilities Total		129,914.25	22,493.62	58,675.36	5,117.48	25,653.54	17,974.25	26%	Made up of 7 out of 21 debtors. One account totalling \$3,443.33 is on a payment plan, payments of \$250.00 have subsequently been received. One account totalling \$500.00 has subsequently been settled in April.
Civil Services Private Works Total		40,213.00	13,550.00	5,890.00	.00	1,154.00	19,619.00	28%	Made up of 12 out of 23 debtors in this category, with five of these totalling \$6,544.00 relating to works not commenced, awaiting payment, one of the remaining accounts totals \$3,190.00. Five accounts totalling \$8,995.00 are on payment plans, payments of \$190.00 have subsequently been received in April. Of the other accounts, one totalling \$500.00 has subsequently been settled in April.
Swim Centre Debtors Total		10,019.76	2,146.00	4,816.30	753.86	2,006.60	297.00	0%	Made up of 1 out of 14 debtors.
Grants & Subsidies Total		42,058.89	42,058.89	.00	.00	.00	.00	0%	
Environmental Health Inspections Total		12,118.00	.00	2,571.30	484.00	1,825.20	7,237.50	10%	Made up of 44 out of 69 debtors, with none individually significant. One accounts totalling \$121.00 was subsequently been settled in April.
Regulatory Services Other Total		24,809.50	.00	2,722.50	.00	3,854.00	18,233.00	26%	Made up of 82 out of 108 debtors in this category, with none individually significant. One account totalling \$165.00 has subsequently been settled in April.
Living Kaurna Cultural Centre Total		7,811.20	7,560.70	250.50	.00	.00	.00	0%	
Local Government Total		1,025.27	.00	.00	1,025.27	.00	.00	0%	
Marion Cultural Centre Total		1,586.00	510.00	176.00	360.00	540.00	.00	0%	Made up of 1 debtor in this category.
Total		287,334.12	97,216.39	77,531.66	8,465.48	35,033.34	69,087.25		
Total Aging Profile			34%	27%	3%	12%	24%		

Category	Description
Employees	Anything that relates to CoM employees.
General	Anything that does not fit into one of the below categories.
Neighbourhood Centres	For hire of rooms in Neighbourhood Centres, etc usually charged out at an hourly rate. Also includes cultural workshops and tours.
Regulatory Services Land Clearing	When council has had to clear land due to non-compliance of owner.
Sporting Clubs & Other Leases	Rent, electricity, water, maintenance, etc. charged out to lessees.
Civil Services Private Works	Repairs or modifications to infrastructure (footpaths, kerbs, driveway inverts). Can be at resident request.
Swim Centre Debtors	Outdoor Swimming Centre - used for lane hire, school visits, etc.
Grants & Subsidies	Government grants and subsidies.
Environmental Health Inspections	Food Inspection fees.
Regulatory Services Other	Vehicle Impoundment fees and other regulatory services.
Supplier Refunds	Where a supplier owes the City of Marion funds. This category is used to keep track to ensure we have received payment for credits.
Development Services	Includes contribution from residents and/or developers for the removal and/or replacement of Council Street Trees and significant trees.
Living Kaurna Cultural Centre	Relates to programs run through the LKCC.
Environmental Health Testing	Environmental testing fees.
Local Government	Transactions with other Local Government corporations.
Communications	Anything related to communications.
Economic Development	Events, etc. relating to economic development within the City of Marion.
Marion Cultural Centre	Hiring of the Marion Cultural Centre.

^{*}any category that does not have any outstanding invoices will not be displayed.

Rates Report - Collection of Rates to 31 March 2020

ANALYSIS OF OUTSTANDING RATES AS AT 31 MARCH 2020

	<u>Note</u>		% of Total Annual Rates
CURRENT	1	\$ 15,123,488	19.1%
OVERDUE	2	\$ 1,795,667	2.3%
ARREARS	3	\$ 1,214,838	1.5%
INTEREST	4	\$ 82,967	0.1%
POSTPONED	5	\$ 207,930	0.3%
LEGALS	6	\$ 42,214	0.1%
		\$ 18,467,104	23.3%
TOTAL ANNUAL RATES FOR 2019/20		\$ 79,264,817	•

Current rates represent the total amount of rates levied in the current financial year that are not yet due for payment. For example at 1st January this represents Quarter 3 & Quarter 4 rates unpaid.

Note 2: Overdue

Note 1: Current

Overdue rates represent rates levied in the current financial year that remain unpaid past their due payment date. For example on 1st January, this represents rates from Quarter 1 and Quarter 2 that remain unpaid.

Note 3: Arrears

Rates in arrears represent rates and charges levied in previous financial years that remain unpaid .

Note 4: Interest

Interest represent the fines and interest applied to overdue rates and rates in arrears.

Note 5: Postponed

Postponed rates represent any rates amount due by seniors that have been granted a deferral, until the eventual sale of their property, as allowable under the Local Government Act. Interest is charged on these deferred rates and is recoverable when the property is sold.

Note 6: Legals

Legals represent any legal fees, court costs that have been incurred by Council in the collection of rates in the current financial year. These amounts represent costs that have been on-charged to the defaulting ratepayers and are currently outstanding.



Questions Taken on Notice Register

Originating Officer Governance Officer - Angela Porter

Corporate Manager Corporate Governance - Kate McKenzie

General Manager City Services - Tony Lines

Report Reference GC200428R16

REPORT OBJECTIVE

To receive and note the information contained within the *Questions Taken on Notice Register* provided in Appendix 1.

EXECUTIVE SUMMARY

The 'Code of Practice - Procedures at Council Meetings 2017/18' states that:

4.7 Questions without Notice that were not answered at the same meeting will be entered into a register. This register will be tabled as an information report at the following meeting.

Under Regulation 9 of the Local Government (Procedures at Meetings) Regulations 2013 (The Regulations):

- (3) A member may ask a question without notice at a meeting.
- (4) The presiding member may allow the reply to a question without notice to be given at the next meeting.
- (5) A question without notice and the reply will not be entered in the minutes of the relevant meeting unless the members present at the meeting resolve that an entry should be made.

RECOMMENDATION

That Council:

1. Notes the report 'Questions Taken on Notice Register'.

Attachment

#	Attachment	Туре
1	GC200428 - QON Register	PDF File

Appendix 1

Questions Taken on Notice Register



Report	Meeting	Councillor	Responsible	Question taken on notice during the	Response
Reference	Date		Officer	meeting	
GC200310R09 -	10 March	Councillor	Adrian Skull –	Can the performance scorecard of the	Currently in review
Southern Adelaide	2020	Hull	Chief Executive	SAEDB be circulated to Elected	
Economic			Officer	Members?	
Development					
Board - Draft					
Strategic Plan April					
2020 – March 2022					



WORKSHOP / PRESENTATION ITEMS - NII

MOTIONS WITH NOTICE

City Ban on Glyphosate and Roundup

Elected Member Councillor Bruce Hull

Report Reference: GC200428M02

Motion:

That Council ban the use of Roundup or any Glyphosate within this City by any Council staff and contractors. That Council staff and contractors are to use alternative measures to manage weeds within the city.

Supporting Information:

Discussion links to accompany my motion:-

https://www.tropicnow.com.au/2020/january/21/douglas-shire-council-bans-use-of-roundup.html https://www.waverley.nsw.gov.au/top_link_pages/news_and_media/council_news/news/council_mov_es_to_ban_glyphosate

https://www.smh.com.au/national/sydney-councils-move-to-ban-roundup-weedkiller-over-cancer-fears-20190524-p51quo.html

https://www.abc.net.au/news/rural/2019-04-12/vietnam-glyphosate-ban/10996480

https://www.baumhedlundlaw.com/toxic-tort-law/monsanto-roundup-lawsuit/where-is-glyphosate-banned/

Response Received From: Coordinator Biodiversity - Jock Conlon

Corporate Manager Engineering, Assets and Environment - Mathew Allen

General Manager City Services - Tony Lines

Staff Comments:

The 'City Ban on Glyphosate and Roundup' Motion (GC200310M04) was presented to Council at its meeting on 10 March 2020 where it was moved by Cr Hull and seconded by Cr Gard:

That Council ban the use of Roundup or any Glyphosate within this City by any Council staff and contractors. That Council staff and contractors are to use alternative measures to manage weeds within the city.

An amendment to the motion was moved by Cr Veliskou and seconded by Cr Masika. The following amendment to become the motion was carried.

1. That Council receives a report that outlines the phasing out of the use of Glyphosate within the City of Marion by any Council Staff and contractors. The report will identify alternative measures to manage weeds within the city and include timeframes, resource requirements and additional ongoing costs. the report will be presented at the General Council meeting held on 12 May 2019.

The meeting was closed prior to the motion being voted on or formally adjourned therefore, it is not currently a decision and there is no requirement to pick up or continue the item from the point at which the meeting closed. There is also nothing preventing the same or a similar motion being put forward at a subsequent meeting.



Glyphosate is one of the herbicides utilised by Council staff and our contractors to manage weeds. The Australian Pesticides and Veterinary Medicines Authority (APVMA) is the Australian Government statutory agency responsible for the management and regulation of all agricultural and veterinary chemical products in Australia. Glyphosate is registered for use in Australia by APVMA. Approved products containing glyphosate can be used safely in accordance with label directions. Australian law requires appropriate warnings on product labels, which include relevant poisons scheduling, first aid, and safety directions detailing personal protective equipment to be used when handling and applying products containing glyphosate.

The APVMA conducted a weight-of-evidence evaluation in 2016 that included a commissioned review by the Department of Health, and risk assessments undertaken by regulatory agencies in other countries and expert international bodies. The APVMA concluded that the use of glyphosate in Australia does not pose a cancer risk to humans, and that products containing glyphosate are safe to use as per the label instructions.

Some Councils across Australia are in the process of reducing Glyphosate use in sensitive areas such as playgrounds, schools, retails outlets and footpaths. A combination of different maintenance/weed control methods is currently being introduced into daily work programs. Hand weeding, installing mulch and using steam (thermal) seems to be a common theme when working in sensitive public areas.

Shifting to a Glyphosate free Council through using alternative measures (refer to table 2. Alternative weed control methods to Glyphosate) would need to be considered in future budgets as alternative weed control methods are expensive and labour intensive. The workforce demographic will also need to considered as the current weed control methods (weed spraying) is far less dependent on the physical fitness of the operator.

Port Adelaide Enfield Council has recently researched the cost of steam (thermal) versus Glyphosate for weed control and concluded that steam treating weeds would cost between 11 and 14 times that of Glyphosate control. The City of Marion verge spraying contract costs approximately \$150,000 pa, the cost of replacing herbicide treatments with steam would equate to \$1,650,000 to \$2,100,000. We predict similar costs would be incurred using a combination of weed control methods such as mulching, mechanical, steam and hand weeding.

The invasion of weeds in our conservation reserves threatens biodiversity and the costs to control declared and environmental weeds would also be significant. The ability to control weeds germinating will be significantly reduced and would need to be factored into projected budgets.

Should Council decide to reduce and/or ban the use of Glyphosate, the table below establishes a timeline of Glyphosate phase out options and allows enough time for the additional costs to be approved and secured into predicted budgets. This table is based on the current status quo and may change with new findings in trials and technological advances.

Table 1. Possible alternative weed control methods timeline

Scenario	Method	Cost	By when
Playgrounds	Hand weed, steam	X3	2021-2022
Whole of amenity reserve (playground and garden beds)	Hand weed, increase mulch depth, steam	Х3	2022-2023
Road verges and traffic devices	Steam ONLY	X10-15	2023-2024
Road verges and traffic devices	Hand weed/mulch installation/mechanical and steam	X10	2023-2024



Weed control in	Hand weed, use of	X10	2023-2024
conservation area	organic herbicides, more		
	mechanical weed control		
	(increased brushcutting)		

Table 2. Alternative weed control methods to Glyphosate

Method	Comments	Resources
No weed control on reserves	Significant areas will become unsightly. Risk to public and environment.	Significant increase in resources to administer complaints, increase in reactive work.
No weed control on verges	Risk to the public due to sight issues and risk to motorists.	Significant increase in resources to administer complaints, increase in reactive work.
Hand weeding Reserves	Labour intensive, need to have able staff to perform task.	Significant increase in staff numbers and resources to perform the task.
Steam (thermal)	Safe for use in close proximity to humans and animals, Good for small infestations of weeds in urban areas effective at killing growing plants. Poor ground and root penetration. It does not kill woody / perennial weeds or seeds. Application of water to the soil can result in germination of additional seeds / weeds No pre-emergent control is achieved as it does not kill seeds within the soil.	Significant increase in resources. 10-15 times cost of Glyphosate.
Mulching	Mulching to suppress weed growth limiting weed regeneration, mulching to a standard depth.	Significant installation and maintenance costs.
Mechanical (brushcutting)	Minor risk of off target damage, Partially effective as perennial weeds grow back.	Higher cost than spraying glyphosate however this could be reduced using a combination of mechanical methods such as mowing where possible (hand or ride on).
Organic Herbicide (Pelargonic acid, Eco-Oil/Pine Oil)	Although it is an organic compound sourced from plants, significant questions remain about its safety and suitability. Not user friendly due to strong odour and irritation to operator.	It is significantly more expensive than glyphosate and requires a much more direct application.
Other Herbicides	There are undoubtedly other suitable herbicides for killing weds on a broad scale, no herbicide has consistently been researched and shown to be as safe as glyphosate.	Trials throughout Australia and the world are on-going.



Chemical control is a safe, efficient and effective method of controlling weeds. However, should Council wish to ban the use of Roundup and Glyphosate, then an alternative motion is suggested as follows:

Motion:

That Council receives a report that outlines the phasing out of the use of Glyphosate within the City of Marion by any Council staff and contractors. The report will identify alternative measures to manage weeds within the city and include timeframes, resource requirements and additional ongoing costs. The report will be presented at the General Council meeting held on 26 May 2020.

Conclusion

Glyphosate is undoubtedly the most cost effective herbicide to manage weeds, the volume of Glyphosate (10-15ml/1L) to kill most weeds is minimal and economical. Council staff and contractors assess all the risks associated with this chemical and utilise appropriate controls using tools such as standard operating procedures, Take 5's, JSEA's (Job Safety Environment Analysis) to maintain the safety of their workers and the general public.

To ban the use of Glyphosate and introduce a variety of alternative methods to control weeds will have significant implications to forecasted operating budgets and staff numbers. The cost of managing weeds fluctuates from year to year due to seasonal variation and this should also be considered.

The protection of the environment is crucial for the health, economic, and social well-being of future generations. Council is committed to implementing strategies for raising awareness, facilitating community-based projects, implementing Council programs, and working with other levels of government to assist in the protection and enhancement of the City's environment and quality of life of our community. Weed management is an important function of Council.



QUESTIONS WITH NOTICE - NII

MOTIONS WITHOUT NOTICE

QUESTIONS WITHOUT NOTICE

OTHER BUSINESS

MEETING CLOSURE

Council shall conclude on or before 9.30pm unless there is a specific motion adopted at the meeting to continue beyond that time.