

His Worship the Mayor  
Councillors  
CITY OF MARION

## NOTICE OF GENERAL COUNCIL MEETING

Council Chamber, Council Administration Centre  
245 Sturt Road, Sturt

Tuesday, 22 June 2021 at 06:30 PM

The CEO hereby gives Notice pursuant to the provisions under Section 83 of the Local Government Act 1999 that a General Council meeting will be held.

A copy of the Agenda for this meeting is attached in accordance with Section 83 of the Act.

Meetings of the Council are open to the public and interested members of this community are welcome to attend. Access to the Council Chamber is via the main entrance to the Administration Centre on Sturt Road, Sturt.



Tony Harrison  
Chief Executive Officer



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## OPEN MEETING

### KAURNA ACKNOWLEDGEMENT

We acknowledge the Kurna people, the traditional custodians of this land and pay our respects to their elders past and present.

### DISCLOSURE

All persons in attendance are advised that the audio of this General Council meeting will be recorded and will be made available on the City of Marion website.

### ELECTED MEMBER'S DECLARATION OF INTEREST (if any)

### CONFIRMATION OF MINUTES

#### Confirmation of the minutes for the General Council Meeting held on 8 June 2021

**Originating Officer** Governance Officer - Angela Porter

**Corporate Manager** Manager Corporate Governance - Kate McKenzie

**Report Reference:** GC210622R01

### RECOMMENDATION:

That the minutes of the General Council Meeting held on 8 June 2021 be taken as read and confirmed.

### ATTACHMENTS:

#	Attachment
1	GC210608 - Final Minutes





**MINUTES OF THE GC210608 - GENERAL COUNCIL MEETING - 8 June 2021**  
**Tuesday, 08 June 2021 at 06:30 PM**

**Council Administration Centre, 245 Sturt Road, Sturt**



Minutes of the General Council Meeting held on 8 June 2021

## **PRESENT**

His Worship the Mayor Kris Hanna

Councillor - Maggie Duncan	Councillor - Tim Gard
Councillor - Luke Hutchinson	Councillor - Matthew Shilling
Councillor - Bruce Hull	Councillor - Raelene Telfer
Councillor - Kendra Clancy	Councillor - Nathan Prior
Councillor - Joseph Masika (from 6.32pm)	Councillor - Jason Veliskou

## **In Attendance**

Chief Executive Officer – Tony Harrison  
 General Manager Corporate Services – Sorana Dinmore  
 General Manager City Services - Tony Lines  
 General Manager City Development - Ilia Houridis  
 Manager Corporate Governance - Kate McKenzie  
 Unit Manager Governance & Council Support – Victoria Moritz

## **OPEN MEETING**

The Mayor opened the meeting at 6:30pm

## **KAURNA ACKNOWLEDGEMENT**

We acknowledge the Kurna people, the traditional custodians of this land and pay our respects to their elders past and present.

## **DISCLOSURE**

All persons in attendance are advised that the audio of this General Council meeting will be recorded and will be made available on the City of Marion website.

## **ELECTED MEMBER'S DECLARATION OF INTEREST (if any)**

The Chair asked if any Member wished to disclose an interest in relation to any item being considered at the meeting.

The following interests were declared:

- Councillor Prior declared an actual conflict of interest in the item *Digital Transformation Project* (GC210608F01)
- Councillor Telfer declared a perceived conflict of interest in the item *Regulated Tree Maintenance Fund* (GC210608R07)
- Councillor Shilling declared a perceived conflict of interest in the item *Regulated Tree Maintenance Fund* (GC210608R07)

## **CONFIRMATION OF MINUTES**

### **Confirmation of the minutes for the General Council Meeting held on 25 May 2021**

**Report Reference:** GC210608R01

**Moved Councillor – Raelene Telfer**

**Seconded Councillor – Tim Gard**

That the minutes of the General Council Meeting held on 25 May 2021 be taken as read and confirmed.

**Carried Unanimously**

## **ADJOURNED ITEMS**

### **Adjourned Item - Draft City Limits and Publications Policies**

**Report Reference:** GC210608R02

6.32pm Cr Masika entered the meeting

Councillor Gard with the consent of Councillor Duncan sought and was granted leave of the meeting to withdraw the current motion for the item *Adjourned Item – Draft City Limits and Publications Policies*. A report will be brought to the General Council Meeting on 22 June 2021 incorporating the changes to the City Limits Policy from the 25 May General Council Meeting.

The Item was withdrawn

## **DEPUTATIONS - Nil**

## **PETITIONS - Nil**

## **COMMITTEE RECOMMENDATIONS**

**Moved Councillor – Matthew Shilling**

**Seconded Councillor – Tim Gard**

That the following committee recommendations be moved en bloc:

- Confirmation of the minutes for the Finance and Audit Committee Meeting held on 18 May 2021
- Confirmation of the minutes for the Special Review and Selection Committee Meeting held on 1 June 2021

**Carried Unanimously**

### **Confirmation of the minutes for the Finance and Audit Committee Meeting held on 18 May 2021**

**Report Reference:** GC210608R03

**Moved Councillor – Matthew Shilling**

**Seconded Councillor – Tim Gard**

That Council

1. Receives and notes the minutes of the Finance and Audit Committee Meeting held on 18 May 2021.

Minutes of the General Council Meeting held on 8 June 2021

2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Finance and Audit Committee.

**Carried Unanimously**

**Confirmation of the minutes for the Special Review and Selection Committee Meeting held on 1 June 2021**

**Report Reference: GC210608R04**

**Moved Councillor – Matthew Shilling**

**Seconded Councillor – Tim Gard**

That Council:

1. Receives and notes the minutes from the Review and Selection Committee meeting held on 1 June 2021.
2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Review and Selection Committee.

**Carried Unanimously**

**CONFIDENTIAL ITEMS**

**Moved Councillor – Matthew Shilling**

**Seconded Councillor – Raelene Telfer**

That the cover reports for the confidential items to be considered in confidence be moved en bloc

**Carried Unanimously**

**Cover Report - Digital Transformation Program**

**Report Reference: GC210608F01**

**Moved Councillor – Matthew Shilling**

**Seconded Councillor – Raelene Telfer**

That pursuant to Section 90(2) and (3)(a) of the *Local Government Act 1999*, the Council orders that all persons present with the exception of the following persons, Chief Executive Officer, General Manager Corporate Services, General Manager City Services, General Manager City Development, Manager Finance, Manager Corporate Governance, Unit Manager Communications, Unit Manager Governance and Council Support, and Governance Officer be excluded from the meeting as the Council receives and considers information relating to the Digital Transformation Program, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to Digital Transformation Program staff resource requirements.

**Carried Unanimously**

## **Cover Report - Tarnham Road Reserve**

**Report Reference:** GC210608F02

**Moved Councillor – Matthew Shilling**

**Seconded Councillor – Raelene Telfer**

That pursuant to Section 90(2) and (3)(b)(i) and (ii) and (g) of the Local Government Act 1999, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager Corporate Services, General Manager City Services, Manager Corporate Governance, Manager Finance, Manager City Property, Unit Manager Land & Property, Unit Manager Communications, Unit Manager Governance and Council Support and Governance Officer, be excluded from the meeting as Council receives and considers information relating to Tarnham Road Reserve, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to financial figures held in confidence as they specifically relate to the project which is not yet released for public tender.

**Carried Unanimously**

## **Cover Report - Confirmation of the confidential minutes for the Special Review and Selection Committee Meeting held on 1 June 2021**

**Report Reference:** GC210608F03

**Moved Councillor – Matthew Shilling**

**Seconded Councillor – Raelene Telfer**

That pursuant to Section 90(2) and (3)(a) of the *Local Government Act 1999*, the Council orders that all persons present with the exception of the following persons, Chief Executive Officer, Manager People and Culture, Manager Corporate Governance, Unit Manager Governance and Council Support and Governance Officer be excluded from the meeting as the Council receives and considers information relating to confirmation of the confidential minutes for the Review and Selection Committee Meeting held on 1 June 2021, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to the personal affairs of any persons.

**Carried Unanimously**

## **Cover Report - Review and Selection Committee - Appointment of Independent Council**

**Assessment Panel (CAP) Members**

**Report Reference:** GC210608F04

**Moved Councillor – Matthew Shilling**

**Seconded Councillor – Raelene Telfer**

That pursuant to Section 90(2) and (3)(a) of the *Local Government Act 1999*, the Council orders that all persons present with the exception of the following persons, Chief Executive Officer, Manager People and Culture, Manager Corporate Governance, Unit Manager Governance and Council Support and Governance Officer be excluded from the meeting as the Council receives and considers information relating to the Review and Selection Committee - Appointment of Independent Council Assessment Panel (CAP) Members, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to information concerning personal affairs.

**Carried Unanimously**

## **Digital Transformation Program**

**Report Reference:** GC210608F01

6.36pm the meeting went into confidence.

Councillor Prior declared an actual conflict of interest in the item as a family member is employed as the Cross Council Chief Data Officer and is working in this space.

6.37pm Councillor Prior left the meeting

**Moved Councillor – Bruce Hull**

**Seconded Councillor – Tim Gard**

That Council :

1. Note the additional funding requirement of \$2.315m (including \$300k contingency) outlined in this report required to deliver the full scope of the One Marion - Digital Transformation Program over financial years 2021/22 and 22/23.
2. Endorse an allocation of \$1.142m in 2021/22 to be funded from identified savings realised from the 2020/21 financial year.
3. Endorse an allocation of \$1.173m to be incorporated into the 2022/23 Annual Business Plan, noting that if savings are identified these will be used before the funding is accessed.
4. Note the additional identified 4.67 FTE requirement over the next two financial years to support the organisation through this Digital Transformation Program.

**Carried Unanimously**

**Moved Councillor – Joseph Masika**

**Seconded Councillor – Jason Veliskou**

5. In accordance with Section 91(7) and (9) of the Local Government Act 1999 the Council orders that the report and attachment having been considered in confidence under Section 90(2) and (3)(a) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2021.

**Carried Unanimously**

6.59pm the meeting came out of confidence.

## **Tarnham Road Reserve**

**Report Reference:** GC210608F02

6.59pm the meeting went into confidence.

7.00pm Councillor Prior re-entered the meeting

**Moved Councillor – Raelene Telfer**

**Seconded Councillor – Luke Hutchinson**

That Council:

1. Endorse the updated concept design for Tarnham Road Reserve for final community

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consultation, detailed design and construction, which includes the western portion of the site.

2. Notes the revised project costs estimated at \$ [REDACTED]
3. Notes the current allocation of funding of \$1,640,000 for Tarnham Road Reserve from the Asset Sustainability Reserve.
4. Notes an application submitted to the Office for Recreation, Sport and Racing for a funding contribution to the development of Tarnham Road Reserve was unsuccessful.
5. Endorse additional funding of \$ [REDACTED] for the Tarnham Road Reserve from the Asset Sustainability Reserve.
6. Release the report, minutes and attachments relating to the report Tarnham Road Reserve, with any commercial figures redacted.

**Carried Unanimously**

7.07pm the meeting came out of confidence.

**Confirmation of the confidential minutes for the Special Review and Selection Committee Meeting held on 1 June 2021**

**Report Reference:** GC210608F03

7.07pm the meeting went into confidence

**Moved Councillor – Tim Gard**

**Seconded Councillor – Maggie Duncan**

That Council:

1. Receives and notes the confidential minutes from the Review and Selection Committee meeting held on 1 June 2021.
2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Review and Selection Committee.
3. In accordance with Section 91(7) and (9) of the *Local Government Act 1999* the Council orders that the report and attachment to this report having been considered in confidence under Section 90(2) and (3)(a) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2021.

**Carried Unanimously**

7.08pm the meeting came out of confidence.

**Review and Selection Committee - Appointment of Independent Council Assessment Panel (CAP) Members****Report Reference:** GC210608F04**Moved Councillor – Tim Gard****Seconded Councillor – Maggie Duncan**

In accordance with Section 91(7) and (9) of the Local Government Act 1999 the Council orders that the report and minutes arising from this report having been considered in confidence under Section 90(2) and (3)(a) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection until the successful candidates have accepted the offer with the unsuccessful candidates' names to be redacted prior to release. If not released prior, this confidentiality order will be reviewed at the General Council Meeting in December 2021.

**Carried Unanimously**

7.11pm the meeting came out of confidence

**CORPORATE REPORTS FOR DECISION****3rd Budget Review 2020/21****Report Reference:** GC210608R05**Moved Councillor – Maggie Duncan****Seconded Councillor – Matthew Shilling**

That Council:

1. Adopt the revised budgeted statements including the Income Statement, Balance Sheet, Statement of Changes in Equity and Statement of Cash Flows.

**Carried Unanimously****CEO Probation Performance Review Timeline and Approach 2021****Report Reference** GC210608R06**Moved Councillor – Matthew Shilling****Seconded Councillor – Maggie Duncan**

That Council endorses:

1. The proposed approach and timeline for the CEO's probation performance review as outlined in Appendix 1

**Carried Unanimously****Regulated Tree Maintenance Fund****Report Reference:** GC210608R07

Councillor Telfer declared a perceived conflict of interest in the item as there is a tree on her property that may be eligible for the Fund and will leave the meeting for the item.

7.22pm Councillor Telfer left the meeting



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Councillor Shilling declared a perceived conflict of interest in the item as there is a tree on his property that may be eligible for the Fund and will remain in the meeting for the item.

**Moved Councillor – Bruce Hull      Seconded Councillor – Nathan Prior**

That Council:

1. Endorses the draft Regulated Tree Maintenance Fund, as provided in the Guidelines in Attachment 1.
2. Endorses the Program be implemented as a 12 month trial from July 2021-July 2022, with an associated budget of \$20,000 as included in the draft 2021-2022 Annual Business Plan.
3. Notes a campaign promoting the program will be developed and implemented as part of the trial.
4. Notes a report will be presented to Council in May 2022, reviewing the program to date and providing any recommendations with respect to its continuation.

**Carried Unanimously**

7.26pm Councillor Veliskou left the meeting

**Hugh Johnson Boulevard Reserve Upgrade**  
**Report Reference: GC210608R08**

**Moved Councillor – Matthew Shilling      Seconded Councillor – Maggie Duncan**

7.26pm Councillor Telfer re-entered the meeting

That Council:

1. Endorses Final Concept Plan for Hugh Johnson Boulevard Reserve and proceeding to detailed design, tendering and construction of the Final Concept.
2. Notes the allocation of \$801,184 to the 2021/22 budget for capital works, as per the City of Marion Open Space Plan that was endorsed by Council in June 2020.
3. Notes that Council was successful in receiving \$801,184 Open Space and Places for People funding for this project (50% of the overall project budget).
4. Notes the allocation of \$50,000 to the project budget from the 2021/22 Traffic Control Devices capital works budget for indented car parking.
5. Notes that the increase in operating costs to maintain the reserve were identified and committed through the endorsed Open Space Asset Management Plan 2020.
6. Endorse an allocation of \$21,000 pa for on-going annual operating and maintenance costs for the first three years (on completion of the project) for the staged weed removal, revegetation and associated works to the stormwater / duck pond.

**Carried Unanimously**

**Draft Annual Business Plan 2021/22 and Draft Long Term Financial Plan**  
**Report Reference: GC210608R09**

**Moved Councillor – Raelene Telfer**

**Seconded Councillor – Luke Hutchinson**

That:

1. The Draft Annual Business Plan 2021-22 and Draft Long Term Financial Plan (Attachment 1) be prepared for final consideration at the 22 June 2021 General Council Meeting with variations as approved by Council on the basis of:
  - Average Rate increase of 1%
  - Minimum Rate of \$1,070
  - Capping set at 12% with a \$20 minimum and \$200 maximum
  - Differential Rate by land use:
    - Commercial 85%
    - Industrial 75%
    - Vacant Land 120%
2. The Draft Fees & Charges Schedule for 2021-22 (Attachment 2) be endorsed by Council, subject to the Fees & Charges policy being finalised in light of the final decisions to be made by Council as part of the ABP process.
3. The Grants Program for 2021-22 (Attachment 3) be endorsed by Council.
4. Council notes the feedback received from the Public consultation period held from 30 April to 21 May 2021. Any variations to the plan made by Council as a result of public consultation feedback will be referred to the 22 June 2021 General Council meeting for final adoption in the plan.

7.31pm Councillor Veliskou re-entered the meeting

**Carried Unanimously**

**By-law Review**

**Report Reference: GC210608R10**

**Moved Councillor – Joseph Masika**

**Seconded Councillor – Jason Veliskou**

That Council resolves to:

1. Note the report entitled 'By-law Review'.
2. Endorse the proposed by-laws from No. 1 – 6 for community consultation:
  - Permits and Penalties By-law No. 1
  - Moveable Signs By-law No. 2
  - Local Government Land By-law No. 3
  - Dogs By-law No. 4
  - Roads By-law No. 5
  - Cats By-law No. 6
3. Note that given the Premier has not yet responded to Council regarding the trolley by-law, a new one has not been drafted at this time.

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4. Note that an update will be provided to Council in 2022 following at least 6 months operation of the new and remade by-laws.

7.53pm Councillor Hutchinson left the meeting

**Carried Unanimously**

7.59pm Councillor Hutchinson re-entered the meeting

**Moved Councillor – Bruce Hull**

**Seconded Councillor – Matthew Shilling**

That Council:

1. Endorse the proposed Animal Management By-law No. 7 for community consultation

**Carried**

**DIT Funding Deed - Design and Delivery of Access Improvements for Marino and Marino Rocks Railway Stations**  
**Report Reference: GC210608R11**

**Moved Councillor – Tim Gard**

**Seconded Councillor – Matthew Shilling**

That Council:

1. Notes the Department for Infrastructure and Transport has allocated \$140,000 towards the construction of access improvements around Marino and Marino Rocks Railway Stations.
2. Pursuant to Section 38 of the *Local Government Act 1999*, authorises the Mayor and Chief Executive Officer to sign and affix the common seal to the documentation necessary to execute the Funding Deed for the construction of access improvements around Marino and Marino Rocks Railway Stations.

**Carried Unanimously**

**Chief Executive Officer Stirling Hospital Board Appointment**  
**Report Reference: GC210608R12**

**Moved Councillor – Luke Hutchinson**

**Seconded Councillor – Nathan Prior**

That Council:

1. Approves the CEO taking on a role as member of the Board of Stirling Hospital for a period of 3 years.

**Carried Unanimously**

## **Elected Member Representatives for the Council Assessment Panel (CAP) 2021-22**

**Report Reference:** GC210608R13

Councillor Clancy declared an actual conflict of interest in the item as she has been nominated for Deputy Member of the Council Assessment Panel and left the meeting.

8.04pm Councillor Clancy left the meeting

Councillor Telfer declared an actual conflict of interest in the item as she has been nominated as Member of the Council Assessment Panel and left the meeting.

8.04pm Councillor Telfer left the meeting

**Moved Councillor – Luke Hutchinson**

**Seconded Councillor – Nathan Prior**

That Council:

1. Appoints Councillor Raelene Telfer as Member of the Council Assessment Panel for a period of 1 July 2021 to 30 June 2022.
2. Appoints Councillor Kendra Clancy as Deputy Member of the Council Assessment Panel for a period of 1 July 2021 to 30 June 2022.

**Carried Unanimously**

8.05pm Councillor Clancy re-entered the meeting

8.05pm Councillor Telfer re-entered the meeting

## **CORPORATE REPORTS FOR INFORMATION/NOTING**

**Moved Councillor – Matthew Shilling**

**Seconded Councillor – Nathan Prior**

That the following corporate reports for noting be moved en bloc:

- Questions Taken on Notice Register
- Finance Report - April 2021
- Work Health & Safety - Monthly Performance Report - April 2021
- Minutes of the LGA Ordinary General Meeting held on 30 April 2021

**Carried Unanimously**

## **Questions Taken on Notice Register**

**Report Reference:** GC210608R14

**Moved Councillor – Matthew Shilling**

**Seconded Councillor – Nathan Prior**

That Council:

1. Notes the report 'Questions Taken on Notice Register'.

**Carried Unanimously**

*Minutes of the General Council Meeting held on 8 June 2021*

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**Finance Report - April 2021****Report Reference:** GC210608R15**Moved Councillor – Matthew Shilling****Seconded Councillor – Nathan Prior**

That Council:

1. Receives the report “Finance Report – April 2021”

**Carried Unanimously****Work Health & Safety - Monthly Performance Report - April 2021****Report Reference:** GC210608R16**Moved Councillor – Matthew Shilling****Seconded Councillor – Nathan Prior**

That Council:

1. Notes the report and statistical data contained therein.

**Carried Unanimously****Minutes of the LGA Ordinary General Meeting held on 30 April 2021****Report Reference:** GC210608R17**Moved Councillor – Matthew Shilling****Seconded Councillor – Nathan Prior**

That Council:

1. Notes the minutes of the LGA Ordinary General Meeting held on 30 April 2021.

**Carried Unanimously****WORKSHOP / PRESENTATION ITEMS - Nil****MOTIONS WITH NOTICE - Nil****QUESTIONS WITH NOTICE****Waste from City of Marion skips and bins****Elected Member:** Councillor Bruce Hull**Report Reference:**GC210608Q01**Question:**

What tonnage of putrescible and recyclables are being incinerated from Marion Council skips and bins that are under the care and control of the City of Marion, be it in house or contracted?

**Supporting Information:** Nil.**Response Received From:** Senior Procurement Specialist - Colin Heath

### **Staff Comments:**

We do not know the exact tonnages of putrescible and recyclables waste collected from the City of Marion that are being incinerated.

Our best estimate is approximately 15 T per annum of the 20-23 T per annum of comingled recyclables we estimate are collected from bulk bin arrangements used by Council could have been incinerated. This volume represents 0.18% of the approximate 8000T of kerbside recyclables collected annually.

Key points to note regarding this statement include:

- Co-mingled recycling collected from the bulk bin arrangements are not weighed when collected, and therefore an estimated weight per collection has been used to estimate the 20-23T per annum
- Council's tonnages are added to Cleanaway's trucks collecting similar waste from other customers. We subsequently do not monitor:
  - What periods of time SUEZ ResourceCo's plant is accepting loads, or
  - if accepted by SUEZ ResourceCo, what tonnages of waste accepted by SUEZ ResourceCo are recovered (eg metals, wood) before the residual tonnages are converted into PEF and essentially incinerated "
- Cleanaway have estimated SUEZ ResourceCo have accepted loads during 8-9 months of the last 12 months (approximately 75% of the time period).

### ***Previous information provided (refer GC210323Q01):***

The City of Marion currently has a bulk bin service provided by Cleanaway. Bin sizes range from 660 litres to 3000 litres (compared to the standard 140/240 litre kerbside recycling bin sizes) and collect various waste streams (general waste, co-mingled recycling, and cardboard recycling).

The City of Marion currently has 10 co-mingled recycling bulk bins collecting recycling product from the Tonsley residential precinct (6 bins) and Council operated buildings (4 bins).

Cleanaway have advised:

1. the City of Marion's bulk bin co-mingled recycling is disposed as "dry waste" at SUEZ Resource-Co. The dry waste process is summarised below:
  - SUEZ-Resource-Co sorts materials for higher use (eg. Metals, cardboard etc) and the remaining is converted into Processed Engineered Fuel (PEF)
  - Processed Engineered Fuel (PEF) is used as an alternate to fossil fuels at Adelaide Brighton Cement (ABC) and burnt
2. SUEZ-ResourceCo's capability to receive the material is quite unstable based on the operational requirements of ABC and from time to time, SUEZ-ResourceCo are unable to receive the material. This can change daily and where Cleanaway is unable to dispose of the material at SUEZ-ResourceCo, the material is disposed at the Cleanaway Wingfield Transfer Station for processing, with residual material going to landfill. Unfortunately, at this time Cleanaway is unable to dispose of bulk co-mingled Recycling at a dedicated MRF (ie. Visy) as they only process loads which are only from residential sources.

We estimate 20-23 tonnes of co-mingled recycling material is collected annually through these bins (based on estimated weights per collection), and processed as either PEF or sent to landfill in accordance with Cleanaway's advice above.

Cardboard Recycling is treated as a separate stream and disposed at OPAL (Previously Orora) for recycling.

General Waste is disposed at a landfill site.

From 1 May 2021 Cleanaway have started providing waste collection services to the City of Charles Sturt, including the servicing of a large number of comingled recycling bulk bins. The increased number of comingled recycling bins is expected to make it economically feasible for Cleanaway to implement dedicated collection runs from households (ie no commercial collections would be included), with material then being able to be processed at a material recycling facility (rather than either incinerated or sent to landfill as per current practice outlined above).

Marion staff have initiated discussions to include the collection of our comingled recycling bulk bins within this dedicated collection run, which is expected to result in material collected being fully recycled in the near future (subject to working through any relevant operational matters with both Cleanaway and the City of Charles Sturt). Cleanaway have indicated this may be possible in early 2021/22 financial year.

### **Local Government Data Breach Notification**

**Elected Member:** Councillor Tim Gard

**Report Reference:** GC210608Q02

**Question:**

Could management :

1. Report on the outcome of the Data Breach Notification item that was submitted last year for the GAROC agenda?
2. Itemise in brief the steps taken in data breach notification processes by State Government and SA Local Government respectively, and in the process highlight the involvement in certain instances of third parties that are arms length from the notifying party?

**Supporting Information:** Nil.

**Response Received From:** Governance Officer - Angela Porter

**Staff Comments:**

At the Special General Council meeting held on 29 July 2020 (SGC200729R06), Council resolved to submit the following Notice of Motion to the Local Government Association for consideration at the 2020 Local Government Association Annual General Meeting, held on 29 October 2020:

*2.2. That the Annual General Meeting requests that the LGA moves to seek greater intervention and control by higher authorities in respect to local government data breach notification procedures, to avoid inconsistent and/or inappropriate interpretations of proper procedure, especially when a large number of affected persons is involved and/or the detection of such breaches is a substantial period of time after the fact.*

The item was referred to the GAROC meeting of 7 September 2020, where it was resolved to defer the item to allow for consultation and further investigation, with a further report back to the Board of Directors within 6 months:

- 1. defers consideration of the Local Government Data Breach Notification Procedures item of business submitted by the City of Marion to allow the LGA to consult with councils and undertake further investigation of associated issues;*
- 2. recommends to the LGA Board of Directors that the LGA undertake a project to investigate current issues, consult with councils and review regulatory options relating to privacy principles and data breach notifications and report back to the Board of Directors within 6 months on the*

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*outcomes of this project and future directions; and*  
*3. advises the City of Marion of this decision*

At the LGA Board of Directors Meeting held on 22 April 2021, the following was resolved:

*That the LGA Board of Directors:*

- 1. notes the feedback received from councils that advocating for regulatory reform to data breach notification procedures in local government is not a priority for the sector at this time;*
- 2. agrees to take no further action; and*
- 3. requests the LGA President write to the City of Marion to inform them of this decision.*

There is no specific South Australian legislation governing the protection of personal information. South Australia has no state-based equivalent legislation that requires councils to notify affected individuals of a data breach. For State Government agencies the Information Privacy Principles contained in Premier and Cabinet Circular 12 govern the collection, storage, use and disclosure of personal information collected by agencies. The SA Privacy Committee provides a yearly report on their activities, available at <https://archives.sa.gov.au/general-information/privacy-committee/privacy-committee-publications>.

The Notifiable Data Breach (NDB) Scheme is established by the Commonwealth Privacy Act 1988 (Privacy Act) and requires any organisation or agency covered by the Privacy Act to notify affected individuals and the Office of Australian Information Commissioner when a data breach is likely to result in serious harm to an individual whose personal information is involved. As well as establishing the NDB Scheme, the Privacy Act prescribes Australian Privacy Principles and regulates consumer credit systems, health and medical research, and tax file number information.

Councils are not subject to the Australian Privacy Principles in the Privacy Act, but they are peripherally captured by the Privacy Act as employers in receipt of tax file numbers. The NDB Scheme therefore only extends to councils in relation to a data breach involving the access, disclosure, or loss of tax file number information, and not to other personal information held by councils. The NDB Scheme only requires councils to report a data breach involving tax file number information if it meets a certain threshold (eligible data breach).

An eligible data breach occurs when the following criteria are met:

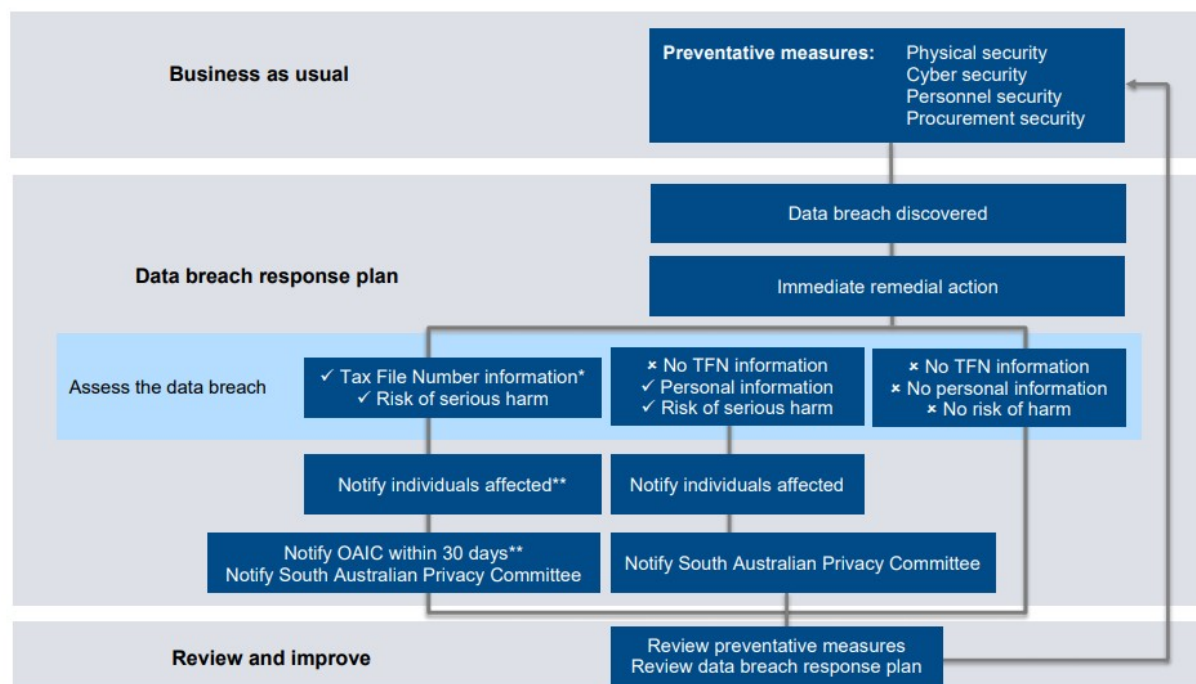
- There is unauthorised access to or disclosure of tax file number information held by the council;
- A reasonable person would conclude that this is likely to result in serious harm to any of the individuals to whom the information relates; and
- The council has been unable to prevent the likely risk of serious harm with remedial action.

Below is an extract from the Government of South Australia - Personal Information Data Breaches Guideline.



## OFFICIAL

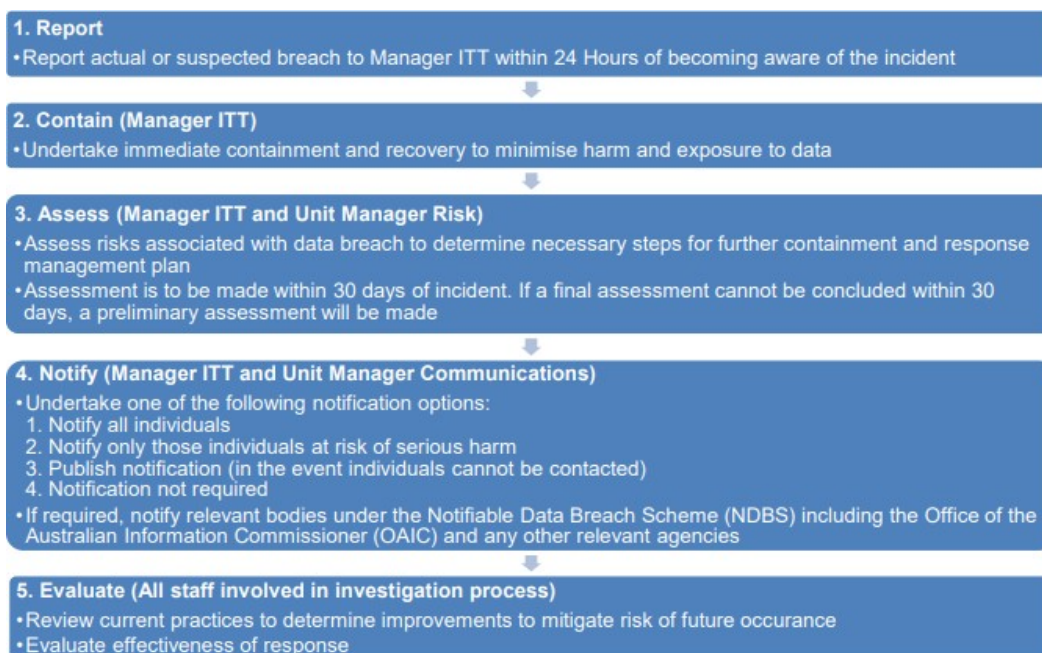
## Attachment 1: Data breach notification process



\* Tax File Number information is information that connects a Tax File Number with the identity of an individual.

\*\* The Privacy Amendment (Notifiable Data Breaches) Act, 2017 requires that that notifications to individuals affected and the notification to the Office of the Australian Information Commissioner (OAIC) both contain specific information. See [www.oaic.gov.au](http://www.oaic.gov.au) for more information.

The [City of Marion Privacy Policy](#) states that any potential eligible data breach will be investigated, assessed and managed in accordance with the Procedure for Investigating and Reporting a Privacy Breach. An extract of the procedure is below.



Both procedures include a step to notify The Office of the Australian Information Commissioner (OAIC) and other relevant agencies if required.

## **Coastal Walkway**

**Elected Member:** Councillor Matthew Shilling

**Report Reference:** GC210608Q03

**Question:**

Coastal Walkway:

1. The State Government provided funding close to a year ago for the Coastal Walkway. My understanding is this was to be immediate stimulus funding. How come we have not started construction?
2. Have designs for all parts, including the gully's, been completed?
3. What timeframes are in place? (Including commencement and completion dates)
4. Have we commenced the Tender process, if not why?

**Supporting Information:** Nil

**Response Received From:** Alex Cortes

**Staff Comments:**

Responses to questions below;

- 1. The State Government provided funding close to a year ago for the Coastal Walkway. My understanding is this was to be immediate stimulus funding. How come we have not started construction?**

The project is funded over three financial years (2019-2020 to 2022-2023) and consists of three sections of the Coastal Walkway. A considerable amount of preliminary works have been completed across each section.

In accordance with the Attorney General Department's Open Space and Places for People Grant funding agreement, the works are on track for completion in December 2022.

- 2. Have designs for all parts, including the gully's, been completed?**

One of three sections has been completely designed.

- Field River
  - Design Documentation is complete.
  - The tender for construction is currently out to the market with works to commence in June 2021.
- Kurnabinna Gully
  - Currently being designed with construction scheduled for December 2021.
- Grey Gully
  - Currently being designed with construction scheduled for December 2021.

- 3. What time frames are in place? (Including commencement and completion dates)**

Anticipated construction time frames as follows:

- Field River – Construction to commence in June 2021 and completed in November 2021.
- Kurnabinna Gully – Construction to commence in December 2021 and estimated completion in November 2022.
- Grey Gully – Construction to commence in December 2021 and estimated completion in November 2022.

Estimated timeframes will be formalised following engagement of contractors and confirmation of the works program with the successful contractor.

#### **4. Have we commenced the Tender process, if not why?**

Tender process for Field River has commenced with construction to start in June 2021.

Kurnabinna and Grey gullies will follow an Early Contractor Involvement procurement model with the contractor to be engaged in July 2021 to work with the design team to develop the construction methodology and final design.

The procurement process is seeking that works to the gullies will commence on site in December 2021.

#### **Hugh Johnson Blvd Reserve Upgrade**

**Elected Member:** Councillor Matthew Shilling

**Report Reference:** GC210608Q04

**Question:**

#### **Hugh Johnson Blvd Reserve upgrade:**

1. With State Government funding confirmed for the Hugh Johnson Reserve upgrade, what is the total combined cost for this project?
2. Will it be delivered in the 2021/22 Financial Year?
3. What are the timeframes for this upgrade? (Including commencement and completion)
4. When will any tender processes begin?

**Supporting Information:** Nil

**Response Received From:** Unit Manager Open Space and Recreation Planning - Renee Pitcher

**Staff Comments:**

The City of Marion Open Space Plan 2018 - 2028 was endorsed by Council in June 2020, and identified Hugh Johnson Boulevard reserve as a high priority regional reserve upgrade.

Please see below responses to the questions raised.

1. *With State Government funding confirmed for the Hugh Johnson Reserve upgrade, what is the total combined cost for this project?*

The project is estimated to cost \$1,602,368 and in May 2021 Council were successful in receiving \$801,184 State Government Open Space and Places for People funding towards this project (50% of the overall project budget).

2. *Will it be delivered in the 2021/22 Financial Year?*

Yes.

3. *What are the timeframes for this upgrade? (Including commencement and completion)*

As Hugh Johnson Boulevard Reserve is Regional, there was a second round of community consultation

Minutes of the General Council Meeting held on 8 June 2021

which recently closed on 18 May 2021. Staff are collating the results along with the Final Concept Design which will be presented to Council for endorsement on 8 June 2021.

Endorsement of the Final Concept Plan for Hugh Johnson Boulevard Reserve is required prior to proceeding with detailed design, development approvals and construction.

**4. When will any tender processes begin?**

Tendering of works are intended to be undertaken from September with construction commencing in late 2021 / early 2022. Construction is anticipated to take approximately 6 months.

**MOTIONS WITHOUT NOTICE**

Nil

**QUESTIONS WITHOUT NOTICE**

Nil

**OTHER BUSINESS**

**MEETING CLOSURE**

Council shall conclude on or before 9.30pm unless there is a specific motion adopted at the meeting to continue beyond that time.

**MEETING CLOSURE** - Meeting Declared Closed at 8.11 PM

**CONFIRMED THIS 22ND DAY OF JUNE 2021**

.....

**CHAIRPERSON**

## ELECTED MEMBER VERBAL COMMUNICATIONS

In accordance with the *Code of Practice - Procedures at Council Meeting 2017/18* an Elected Member has the right to speak for up to two minutes in the second meeting of Council every second month from February (with the exception of caretaker period).

## COMMUNICATIONS

### Mayoral Communication Report

**Date of Council Meeting** 22 June 2021

**Name of Elected Member** Mayor - Kris Hanna

**Report Reference** GC210622R02

### Details

Date	Event	Comments
21 May 2021	Afternoon tea with the Filipino community to mark 75 years of Australia-Phillippines diplomatic relations	
22 May 2021	Yanyarrie Avenue Reserve opening event	
22 May 2021	Stanley Street Reserve opening event	
23 May 2021	Citizenship ceremonies (x3)	
25 May 2021	Mayor's Industry Briefing with Defence Sector	
27 May 2021	CoastFM segment	
27 May 2021	Meeting with Mayor Holmes-Ross, Mitcham Council	
30 May 2021	Nepal Fundraising Dinner	Attended, made speech
3 June 2021	Urban Density Webinar	Attended online
3 June 2021	'Meet the Author' event at Cove Civic Centre Library	
4 June 2021	Meeting with Plympton Sports Club representatives	
5 June 2021	Nannigai Reserve opening event	
5 June 2021	Sturt Road Streetscape celebration	Gave official welcome, unveiled plaque
6 June 2021	Morphettville Cricket Club AGM	
9 June 2021	Meeting with Grant Tinney from Starke Manufacturing Group	
10 June 2021	Meeting with Phillip Dautel, Precinct Director, Tonsley Innovation District	
10 June 2021	Meeting with Tesla representatives	
11 June 2021	Australian of the Year Luncheon	
11 June 2021	Meeting with President of Marion City Band	
14 June 2021	Celebration with Graeme Hall OAM	

16 June 2021	Marion City Lions Club Handover Luncheon	Gave toast
16 June 2021	Lions Club of Edwardstown Handover Dinner	
In addition, the Mayor met with residents, MPs, the CEO and Council staff regarding various issues.		

## Deputy Mayor Communication Report

**Date of Council Meeting** 22 June 2021

**Name of Elected Member** Councillor - Nathan Prior

**Report Reference** GC210622R03

### Details

Date	Event	Comments
27 May 2021	Bi-monthly meeting with SAALC	
28 May 2021	Tour of SRWRA to inspect current status of MRF with CR Crossland	
28 May 2021	Meeting with Minister Spiers, with CR Crossland	
5 June 2021	Sturt Road Streetscape Celebration-Parker's Place	

## CEO and Executive Communications Report

**Date of Council Meeting** 22 June 2021

**Report Reference** GC210622R04

### Details

Date	Activity	Attended By
27 May 2021	Meeting   Sorana Dinmore and Marshall's Solicitors   VOI signing	Sorana Dinmore
27 May 2021	Meeting   CoM   Pernix	Sorana Dinmore
27 May 2021	Meeting   Monthly Oaklands Green PCG meeting with Housing Renewal Australia	Tony Lines
28 May 2021	Meeting   Tony Harrison and Carolyn Power MP	Tony Harrison
28 May 2021	SMRF JV Committee - Construction Project Meeting	Sorana Dinmore
28 May 2021	Meeting   S Keenihan & Ilia Houridis re followup to Shovel Ready Pathways meeting	Ilia Houridis
31 May 2021	Meeting   Tony Harrison, Sorana Dinmore, Chris Adams and Mark Booth (SRWRA)	Tony Harrison Sorana Dinmore
31 May 2021	Meeting   Sorana Dinmore   Chris White (City of Onkaparinga)	Sorana Dinmore
31 May 2021	Meeting   Sorana Dinmore   Peter Auhl (EQI Consulting)   IT Governance Framework	Sorana Dinmore
1 June 2021	Meeting   Tony Harrison and Steve Murray MP	Tony Harrison
1 June 2021	LGIF Reference Group - Council Report working 2nd session	Sorana Dinmore
1 June 2021	Meeting   Sorana Dinmore   Maddy Eichinger (Marshall's Solicitors)   VOI signing part 2	Sorana Dinmore
2 June 2021	Objective   CoM ECM Presentation	Sorana Dinmore
3 June 2021	Green Adelaide Local Government Partnership Forum	Tony Harrison
3 June 2021	Meeting   Cross Council Fleet Meeting with Cities of Port Adelaide Enfield and Charles Sturt	Tony Lines
3 June 2021	Meeting   SAALC Governance Board Quarterly Meeting	Ilia Houridis
3 June 2021	Meeting   Tonsley PCG	Ilia Houridis
4 June 2021	Event   Minister Vickie Chapman, Local Government CEOs and key suppliers, hosted by the Institute of Public Works Engineering SA (IPWEA SA)	Tony Harrison



4 June 2021	SMRF JV Committee - Construction Project Meeting	Sorana Dinmore
4 June 2021	SRC JV Advisory Committee Meeting	Sorana Dinmore
7 June 2021	Meeting   Tony Harrison and Matt Pears (CEO City of Mitcham)	Tony Harrison
7 June 2021	Meeting   DEW BioChar Project discussion with Stakeholders	Tony Harrison
7 June 2021	CRM Project Solution Overview Presentation (Ennovative & CoM)	Sorana Dinmore
7 June 2021	SRWRA Board Meeting	Sorana Dinmore
8 June 2021	On Panel - 2021 Local Government Transformation ANZ Roadshow	Sorana Dinmore
8 June 2021	2021 Local Government Transformation Roadshow at KPMG	Tony Lines
8 June 2021	KPMG Project Carryovers meeting - CoM   KPMG	Sorana Dinmore
9 June 2021	Tonsley Tour   Tony Harrison, (City of Marion), Vincent Rigter and Philipp Dautel (Renewal SA)	Tony Harrison
10 June 2021	Cross Council Executive Meeting with City of Port Adelaide Enfield, City of Charles Sturt and City of Marion	Tony Harrison Tony Lines Sorana Dinmore Ilia Houridis
10 June 2021	Meeting   Tony Harrison and Sean Keenihan (Norman Waterhouse)	Tony Harrison
11 June 2021	Meeting   Tony Harrison and Jenny Karavolos (Autism SA)	Tony Harrison
11 June 2021	SMRF JV Committee - Construction Project Meeting	Sorana Dinmore
11 June 2021	GIS Collaboration Discussion   City Of Charles Sturt   City of Port Adelaide Enfield   City of Marion	Sorana Dinmore
15 June 2021	Meeting   CoM   Pernix	Sorana Dinmore
16 June 2021	LG Professionals GM Network Discussion   Tahlia Willey (LG Professionals SA   Sorana Dinmore	Sorana Dinmore
18 June 2021	Event   Council Ready Showcase at City of Prospect	Tony Lines
21-23 June 2021	Australian Local Government Association Conference in Canberra	Tony Lines
22 June 2021	City of Marion   Amazon Web Services Meeting	Sorana Dinmore

**ADJOURNED ITEMS****Cover Report - Adjourned Item - Marion Cultural Centre Plaza**

**Originating Officer** City Activation Senior Advisor - Brett Grimm

**Corporate Manager** Manager City Activation - Greg Salmon

**General Manager** General Manager City Development - Ilia Houridis

**Report Reference** GC210622F01

**Confidential** ☐

**RECOMMENDATION**

That pursuant to Section 90(2) and (3)(d)(i) and (ii) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager Corporate Services, General Manager City Services, Manager Corporate Governance, Manager City Activation, City Activation Senior Advisor, Manager Finance, Unit Manager Communications, Unit Manager Governance and Council Support and Governance Officer, be excluded from the meeting as the Council receives and considers information relating to Adjourned Item - Marion Cultural Centre Plaza, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to confidential commercial information including information regarding professional services for design development and financial figures.

**Confidential - Adjourned Item - Marion Cultural Centre Plaza****CONFIDENTIAL****Reason For Passing This Resolution**

***Local Government Act (SA) 1999 S 90 (2) 3(d) (i) and (ii)*** : commercial information of a confidential nature (not being a trade secret) the disclosure of which (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and (ii) would, on balance, be contrary to the public interest.

## Adjourned - Rescission Motion - Glandore Oval Cricket Training Facilities

**Originating Officer** Governance Officer - Anne Mitchell

**Corporate Manager** Manager City Property - Thuyen Vi-Alternetti

**General Manager** General Manager City Development - Ilia Houridis

**Report Reference** GC210622M01

**Confidential** ☐

### REPORT OBJECTIVE

The item Rescission Motion - Glandore Oval Cricket Training Facilities GC210525M04 (Attachment 1) was adjourned at the 25 May 2021 General Council meeting to allow the community consultation period to conclude.

### EXECUTIVE SUMMARY

In accordance with the Local Government (Procedures at Meetings) Regulations, the debate on an adjourned item will resume and continue at the point it was adjourned.

A separate item is being presented to Council regarding the outcomes of the community consultation - Glandore Oval Community Consultation - GC210622R06. Council may wish to consider these items in conjunction with one another. The rescission motion has been moved and seconded, Council will need to determine how they wish to proceed with the current motion.

**It is important for Council to note that if the rescission motion is lost, a motion to the same effect cannot be brought until after the expiration of 12 months (Regulation 12(4)(a)).**

Council may wish to suspend meeting procedures to determine a way forward prior to making a formal decision.

### RECOMMENDATION

The current motion is as follows:

**Moved Councillor – Bruce Hull Seconded Councillor–Tim Gard**

**That Council:**

**1. Rescinds only the following items of the resolution of Council relating to Glandore Oval Cricket Training Facilities made on 23 March 2021 (Glandore Oval Cricket Training Facilities - Report Reference GC210323R09):**

*That Council:*

**2. Approves the development of a new cricket training facility at Glandore Oval and removal of the Rose Garden to create a new open space lawn area.**

**3. Approves the relocation of the RAAF Officer Ian Stoeckel Memorial to the Edwardstown Soldiers Memorial Recreation Ground in consultation with the Plympton Glenelg RSL.**

**And**

**2. Resolves the following:**  
**That Council:**

**Undertake broad engagement with all stakeholders including the surrounding ratepayers and residents on a detailed proposal for the re-development of the Glandore Oval including a suitable site for cricket training along with the retention and preservation of the Stoeckel Memorial Rose Garden.**

#### **Attachment**

#	Attachment
1	Attachment 1 - Adjourned Item - GC210525M05 - Rescission Motion - Glandore Oval Cricket Training Facilities

## Rescission Motion - Glandore Oval Cricket Training Facilities

**Elected Member** Councillor Bruce Hull

**Report Reference:** GC210525M04

**Confidential Report** ☐

**Motion:**

**That Council:**

**1. Rescinds only the following items of the resolution of Council relating to Glandore Oval Cricket Training Facilities made on 23 March 2021 (Glandore Oval Cricket Training Facilities - Report Reference GC210323R09):**

***That Council:***

- 2. Approves the development of a new cricket training facility at Glandore Oval and removal of the Rose Garden to create a new open space lawn area.***
- 3. Approves the relocation of the RAAF Officer Ian Stoeckel Memorial to the Edwardstown Soldiers Memorial Recreation Ground in consultation with the Plympton Glenelg RSL.***

**And**

**2. Resolves the following:**

**That Council:**

**Undertake broad engagement with all stakeholders including the surrounding ratepayers and residents on a detailed proposal for the re-development of the Glandore Oval including a suitable site for cricket training along with the retention and preservation of the Stoeckel M Rose Garden.**

**Supporting Information:**

Nil

**Response Received From:** Unit Manager Sport & Recreational Community Facilities - Mark Hubbard

**Corporate Manager** Manager City Property - Thuyen Vi-Alternetti

**General Manager** General Manager City Development - Ilia Houridis

**Staff Comments:**

On 23 March 2021 (GC210323R09), Council made the following unanimous resolution:

- 1. Acknowledges the \$160,000 of funding provided by Nicolle Flint MP, Member for Boothby and the \$170,000 commitment from Council in the 2020/2021 budget.**
- 2. Approves the development of a new cricket training facility at Glandore Oval and removal of the Rose Garden to create a new open space lawn area.**
- 3. Approves the relocation of the RAAF Officer Ian Stoeckel Memorial to the Edwardstown Soldiers Memorial Recreation Ground in consultation with the Plympton Glenelg RSL.**

- 4. Endorses additional funding of up to \$20,000 to complete the project, to be funded from savings identified in the third budget review in 2020/21.**
- 5. Approves the process to inform the community of the project.**

If the Rescission motion is carried the resolution in its entirety will read:

- 1. Acknowledges the \$160,000 of funding provided by Nicolle Flint MP, Member for Boothby and the \$170,000 commitment from Council in the 2020/2021 budget.**
- 2. Undertake broad engagement with all stakeholders including the surrounding ratepayers and residents on a detailed proposal for the re-development of the Glandore Oval including a suitable site for cricket training along with the retention and preservation of the Stoeckel Memorial Rose Garden.**
- 3. Endorses additional funding of up to \$20,000 to complete the project, to be funded from savings identified in the third budget review in 2020/21.**
- 4. Approves the process to inform the community of the project.**

In response to the rescission motion being raised by Cr Hull, Administration would like to provide the following for consideration:

Extensive consultation was undertaken with groups and persons considered to be most affected by the cricket facility and memorial project, including the RSL, Stoeckel family, Legacy Australia, Glandore Recreation Board of Management, Adelaide Cricket Club, South Australian Cricket Association (SACA) and Westminster Old Scholars Football Club.

Information was planned to be sent to residents to inform them of the project however prior to this occurring details of the project were shared by an individual outside of Council to a local resident and the information was shared informally to a broader group. After receiving complaints from local residents about the project, an invitation was extended by Council to local residents to attend a community meeting at Glandore Oval with the Mayor, Ward Members, CEO and staff on Thursday 6 May 2021 at 5pm for Council to provide greater details on the project and to hear the concerns raised by the residents.

There was a commitment at the community meeting that information about the project would be distributed to all the local residents through an information flyer and also made available on the Making Marion website, these have been actioned with the information flyer distributed to local residents on Friday 14 May 2021 and posted on the Making Marion website.

A further commitment was to undertake a broader consultation to obtain views from local residents and key sports and community groups on ideas for the wider Glandore Oval precinct, including views on the memorial rose garden.

Broader consultation has commenced with a hard copy survey (with reply paid envelopes) sent to residents within the boundaries of South Rd, Cross Road, Beckman St and Pleasant Avenue on 21 May 2021. An online version of the survey is available on the Making Marion website at the same time.

The consultation will run until 4 June 2021 and a report outlining the summary of the responses will be presented to General Council for consideration.

It should be noted that no works are to commence on the project, until such time as the consultation has been completed. No contractors have been engaged, therefore holding the project will have no contractual impacts.

Given broader consultation is being conducted, Council may wish to consider adjourning this rescission motion until the 22 June General Council meeting when the outcomes of the consultation is reported.

Should Council decide to consider the rescission motion now, and it is lost, the matter cannot be reconsidered for a further 12 months (*Local Government (Procedures at Meetings) Regulation 12(4)(a)*).

This may create a future issue if there is a desire to rescind any aspect of the motion after the community consultation has been received and considered by the Council Members.

## DEPUTATIONS

### Deputation Request - Leah York

**Originating Officer** Elected Member Support Officer - Tom Matthews

**Corporate Manager** Manager Corporate Governance - Kate McKenzie

**General Manager** General Manager City Services - Tony Lines

**Report Reference:** GC210622D01

**Confidential Report** ☐

**SPEAKER:**

Heather Portway

**ORGANISATION:**

Margaret Street Residents Group

**COMMENTS:**

Ms York requested to make a deputation to Council in relation to Glandore Oval cricket facilities development with two people to speak. Only one person has been approved to speak with the request for a second speaker denied on the grounds that several speakers sought to be heard on the same topic.

The grounds for the second speaker being denied to speak to the deputation is reported to Council in accordance with the *Local Government (Procedures at Meetings) Regulations 2013*, Section 11 (5):

*If the presiding member refuses to allow a deputation to appear at a meeting, the presiding member must report the decision to the next meeting of the council or council committee (as the case may be).*



## PETITIONS - Nil

## COMMITTEE RECOMMENDATIONS

### Confirmation of the minutes for the Asset and Sustainability Committee meeting held on 1 June 2021

**Originating Officer** Governance Officer - Angela Porter

**Corporate Manager** Manager Corporate Governance - Kate McKenzie

**General Manager** General Manager City Services - Tony Lines

**Report Reference** GC210622R05

**Confidential** ☐

### REPORT OBJECTIVE

The purpose of this report is to facilitate the receiving and noting of the minutes from the Asset and Sustainability Committee Meeting held on 1 June 2021.

### EXECUTIVE SUMMARY

A summary of items considered by Committee Members is noted below:

#### Business Arising

- Business Arising Statement Action items

#### Workshop / Presentation Items

- Asset Management Update
- Footpath and Kerb Ramp Condition Audit

### RECOMMENDATION

**That Council:**

- 1. Receives and notes the minutes of the Asset and Sustainability Committee Meeting held on 1 June 2021.**
- 2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Asset and Sustainability Committee.**

### Attachment

#	Attachment
1	ASC210601 - Final Minutes



**MINUTES OF THE ASC210601 - ASSET AND SUSTAINABILITY COMMITTEE MEETING**

**Tuesday, 01 June 2021 at 06:30 PM**

**Council Administration Centre, 245 Sturt Road, Sturt**



**PRESENT**

Councillors Matthew Shilling, Bruce Hull, Nathan Prior, Ian Crossland

**IN ATTENDANCE**

Tony Harrison – Chief Executive Officer  
Tony Lines – General Manager City Services  
Sorana Dinmore – General Manager Corporate Services  
Mat Allen – Manager Engineering, Assets and Environment  
Carl Lundborg – Unit Manager Engineering  
Catrin Johnson – Asset Strategy Officer  
Michael Bennet – Asset Management Officer  
Angela Porter – Governance Administration Officer

**OPEN MEETING**

The Chair opened the meeting at 6.31pm.

**KAURNA ACKNOWLEDGEMENT**

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

**ELECTED MEMBER'S DECLARATION (if any)**

The Chair asked if any Member wished to disclose an interest in relation to any item being considered at the meeting.

Councillor Prior declared a perceived conflict of interest in the item *Asset Management Update ASC210601R03*.

**CONFIRMATION OF MINUTES****Confirmation of the minutes for the Asset and Sustainability Committee Meeting held on 6 April 2021**

**Report Reference:** ASC210601R01

**Moved Councillor - Nathan Prior**

**Seconded Councillor - Ian Crossland**

That the minutes of the Asset and Sustainability Committee Meeting held on 6 April 2021 be taken as read and confirmed.

**Carried Unanimously**

**BUSINESS ARISING**

Review of the Business Arising from previous meetings of the Asset and Sustainability Committee.

**Business Arising Statement - Action Items**

**Report Reference:** ASC210601R02

Mr Lines delivered a presentation regarding the year to date achievements of the committee. The following discussion points were noted:

### **Presentation from DIT**

- Nil discussion.

### **Draft Transport Plan**

- It was noted that there are potential issues with the proposed access/egress points for the South Road North South Corridor tunnel and that the progress will be monitored.

### **Tree management**

- This item is scheduled to come back to Council on 8 June 2021. The guidelines and marketing strategy will be included and the Mayor has provided some comments which will be incorporated.
- Ready to go out for tender for the purchase of new tankers and a new role will be advertised when the budget has passed.

The proposed new water tankers should be compatible to assist with emergency response in the case of fire. Administration to investigate this further.

**Action: An update will be provided to Members regarding the Aleppo Pines within the next month.**

### **SRWRA Progress update Mark Booth**

- The committee noted that there has recently been another MRF fire and that funds have been spent to ensure the new SRWRA facility is well equipped to prevent this from occurring.

### **Residential Hard Waste and Dumped Rubbish Services**

- Phase 2 of the Salesforce roll out is scheduled for December 2021 which will include the hard waste module but the go-live date has not been confirmed. An automated system can send SMS reminders to cover the 1% who forget to put hard waste out for collection.
- WHS statistics were not included in the Council report, however, this was addressed at the Council meeting of 25 May 2021. It was advised that year to date there have been 8 LTI reports with only 1 of those being in the hard waste team. The incident took place when exiting the truck and was not due to manual handling and the committee has been assured this is minimal risk.
- A question taken on notice at the General Council meeting on 25 May 2021 was addressed regarding waste over the allowed 1 cubic metre that is left behind at collection. Data collected between September and November shows that 3% of all collections were over 1 cubic metre resulting in some being left behind. Of those, just over half had 1 cubic metre available for booking. The hard waste team will be phoning the office to check if additional hard waste can be taken going forward.

**Action: Staff to follow up why the cost and effectiveness of skip bins placed in Housing SA areas was missed from the Council report.**

### **Waste and Recycling Update**

- Nil discussion.

The Committee also discussed the potential to hold a 10-20 minute discussion at the end of the meeting to collectively discuss upcoming items for future meetings to prevent duplicated work of committee members. Members agreed they would prefer a separate meeting and discussed the potential to call a Special meeting in August. The Chair reminded Members that the schedule of meetings was already agreed to.

**Moved Councillor – Ian Crossland**

**Seconded Councillor – Bruce Hull**

That the Asset and Sustainability Committee:

1. Notes the business arising statement, meeting schedule and upcoming items.

**Carried Unanimously**

**CONFIDENTIAL ITEMS - Nil**

**REPORTS FOR DISCUSSION - Nil**

**REPORTS FOR NOTING - Nil**

**WORKSHOP / PRESENTATION ITEMS**

Councillor Prior declared a perceived conflict of interest in the item *Asset Management Update ASC210601R03*.

**Asset Management Update**

**Report Reference:** ASC210601R03

Mr Allen and Ms Johnson delivered a presentation on Asset Management. The presentation included a video introducing the team and the following discussion points were noted:

- The City of Marion has over 90,000 assets with a total value over 1 billion.
- Benefits of asset management include accountability, good decision making, enhancing the customer experience and reducing the need for customers to contact us, effective risk management, improved financial efficiency and sustainability (over/under servicing)
- The four pillars of Asset Management are skilled people, improved processes, accurate data, intelligent systems

**Asset Management Information System**

- Process mapping has been completed with over 200 processes captured. This will help prevent a 'single point of failure'.
- The preferred supplier has been selected for new asset information system. The cloud-based system, which staff can access and update in the field, will integrate with the other new systems including Salesforce and the GIS mapping system which also integrates with Forestry.
- Each asset will have a unique asset ID and accurately spatially mapped.
- Renewal projects will be identified through asset management plans with the new system providing some certainty around this. A review will be undertaken with the scope to be determined.
- Current manual spreadsheets will eventually be superseded by the new asset information system. Training will be provided to ensure all staff understand how to use the new systems and how this can add value to their jobs through automation, etc. The new system provides more accountability, a single point of truth, well maintained data sets and improved processes.

**Asset Management life cycle**

- Impact of climate change on assets and useful life
- Some gaps in the monitoring of the asset management lifecycle have been identified through a recent KPMG audit which will now become a focus for the team.
- Operation, maintenance and monitoring have been separated in the modelling allowing for more

accurate useful life data. It was noted that the current modelling includes projects that have not been endorsed by Council and grant funded projects such as the Coastal Walkway.

- Improved utilization assessment will help to determine disposal of assets. E.g. to prevent unused bus shelters from being replaced. The current threshold for provision/replacement of a bus shelter is 7 users per day which is lower than most other councils. It was noted that bus shelters are also used by pedestrians to shelter from inclement weather.
- Collection of more comprehensive data around open space management will enable a 'what if' analysis to identify potential reductions in operating expenditure.
- The lifecycle cost of an asset (maintenance, renewal, etc) should form part of the recommendations to Council with an additional option for 'disposal' of assets. A cost benefit analysis can be incorporated into future reports with consultation with Members to remove rather than maintain/replace assets.
- An Asset Management Maturity Assessment was completed in March this year with 96% of the core assessment areas achieved.
- 8 Asset Management Plans (AMPs) have been endorsed by Council. They will be internally reviewed annually with a comprehensive review and endorsement from Council every four years. The AMPs ensure clean data, a single point of truth, documented processes, informed decision making, improved knowledge and reduced risk (quality). The AMPs provide a holistic view across the asset base.
- Total funding forecast across the 8 AMPs over the next 10 years (fully funded) is \$351.3million with the highest spend being on transport (traffic control, roads, etc), open space and stormwater.
- The AMPs are feeding into the Long Term Financial Plan (LTFP) which aids better financial modelling, asset lifecycle costs, etc. For the first time the AMPs have informed the LTFP, not vice versa.
- The AMPs are publicly available via the City of Marion website.
- We do not currently have systems in place to make asset information publicly available, however, there is potential to do this in future through the Digital Transformation Program implementation.
- It was noted that some major arterial roads throughout the City of Marion are in poor condition however these are the responsibility of DIT. The threshold for arterial road classification is 16,000 vehicles per day.
- The City of Marion is trialling different road treatment types to improve the life of assets. It was acknowledged that a higher upfront cost has potential to lower costs long term.
- New subdivisions (e.g. Tonsley) cause an increase in transport asset costs.
- A report will be brought to Council to identify and seek endorsement on how we manage transport infrastructure renewal programs.
- Next steps include implementation of the Asset Management Information System, service level monitoring, certified training, implementation and monitoring of internal audit recommendations and the Resilient Asset Management Pilot which includes improvement of climate resilience by retrofitting current assets and exploring new options rather than replacing like for like.

**Moved Councillor - Ian Crossland**

**Seconded Councillor – Nathan Prior**

That the Asset and Sustainability Committee:

1. Notes the Report.

**Carried Unanimously**

## **Footpath and Kerb Ramp Condition Audit**

### **Report Reference: ASC210601R04**

Mr Lundborg delivered a presentation on the Footpath and Kerb Ramp Condition Audit. The following discussion points were noted:

#### **Footpaths**

- The City of Marion has 883km of footpath (over 10,000 segments) valued at \$131m
- Levels of service identify safety, quality, capacity, functionality
- No cost has been allocated for operation. The City of Marion currently has two street sweepers working five days with the sixth day on pit clean up. The City of Charles Sturt have a similar road network with four large sweepers for roads and two small sweepers for footpaths. A footpath hierarchy will need to be developed before a report can be brought to Council for operation costs. Research and data collection through customer events are currently being undertaken to inform the report.
- Monitoring costs are allocated for footpath condition and defect auditing every 4 years. The current monitoring contractor is based in Victoria and the buggy has 2 cameras front and back taking photos every 2 metres via an onboard computer. Preliminary discussion for collaboration between Western councils has occurred to consider purchase of shared equipment and resources to undertake future audits in house.
- Footpath condition assessment – assessed at 20m intervals and provides a rating of 1(new) to 5 (in need of replacement) in line with IPWEA industry standards. 75% of our footpath network is sitting at level 3.
- Defects are measured at 10-20mm, 20-30mm, 30mm +, service pit trips and Temporary Asphalt Wedges. 7203 defects were identified on the network following the footpath blitz.
- Key service levels have been identified through the Transport Asset Management Plan:
  - Currently 5km of the network is condition greater than 4. Target - no condition greater than 4
  - Currently 1197 20mm defects, 264 30mm defects. Target - no defects above 20mm
- It was noted that there are some inefficiencies in operations as cutting/digging out and reinstating footpaths are completed by two separate crews, however, the City of Marion is currently working to close the gap between dig out and construction.
- Grinding provides a quick and cost-effective replacement of displaced footpaths. Grinding displacements greater than 10mm creates a weakness in the footpath (75-100mm thick) and should instead be replaced.
- The cost/benefit of concrete vs block paving and aggregate concrete was discussed by the Committee (per square metre: block paving \$75-80, concrete \$100-115, aggregate concrete \$125) with concrete lifespan being 20-30 years longer than alternative options). Block paving is used for new and upgrade work and work to existing footpaths are matched unless a full segment is being replaced. Old block pavers, when replaced by the City of Marion, are taken to the Southern Depot where they are crushed and turned into road base.

#### **Kerb ramps**

- The City of Marion has 7362 kerb ramps
- To be DDA compliant requires correct alignment and a max grade of 1:8 for ramps – 57% not compliant, 43% compliant
- It was acknowledged that there are some areas where new ramps have been added and old non-compliant ramps are still in place. A program to replace kerb ramps is underway.

**Action: Staff to follow up on locations where kerb ramps have been cut in preparation for replacement but have not progressed any further.**

Mr Lundborg also shared a short video compiled of 1.7million photos of footpath network and gave a brief demonstration of machine learning software which can be used for regular condition monitoring through cameras on fleet, etc)

**Moved Councillor – Ian Crossland**

**Seconded Councillor - Nathan Prior**

That the Asset and Sustainability Committee:

1. Provides feedback on the proposed future footpath strategies.
2. Supports a report to Council to endorse a Footpath Management Plan.

**Carried Unanimously**

**OTHER BUSINESS – Nil**

**MEETING CLOSURE** - meeting declared closed at 9.29pm

**CONFIRMED THIS 7TH DAY OF SEPTEMBER 2021**

.....  
**CHAIRPERSON**



## CORPORATE REPORTS FOR DECISION

### Glandore Oval Community Consultation

<b>Originating Officer</b>	Community Facilities Planner - Sean O'Brien
<b>Corporate Manager</b>	Manager City Property - Thuyen Vi-Alternetti
<b>General Manager</b>	General Manager City Development - Ilia Houridis
<b>Report Reference</b>	GC210622R06

**Confidential** ☐

#### REPORT OBJECTIVE

To Inform council on the outcome of the community consultation process for Glandore Oval.

#### EXECUTIVE SUMMARY

At the General Council Meeting held on the 23 March 2021, Council approved the development of new cricket training facilities and an open space lawn area at Glandore Oval, as well as the removal of the rose garden and old netball courts and relocation of the Ian Stoeckel Memorial.

Following comments from local residents a community meeting was held on Thursday 6 May 2021 at the Glandore Oval, attended by the Mayor, Ward Members and staff to provide details on the project and to hear the local resident's concerns. Council heard from residents that they have a number of ideas and suggestions for the Glandore Oval precinct, so it was agreed at the meeting that a broader community consultation process would occur. The consultation process consisted of a hard copy survey distributed to local residents via letterbox drop from Friday 21 May 2021 and an online survey made available on the Making Marion website which was promoted to the community via social media. The survey closed on 4 June 2021.

A petition was presented to Council with a deputation from two local residents seeking the project not proceed and broader consultation be conducted for the entire Glandore Oval site. There was also a deputation supporting the delivery of cricket nets at Glandore Oval.

A subsequent rescission motion for consideration at the GC Meeting on 25 May 2021. Council decided to adjourn the motion until the broader community consultation survey results are tabled for consideration at the 22 June General Council Meeting. (GC210525P01).

In consideration of the community feedback Council could consider the following options:

#### 1. Rose Garden

In lieu of replacing the rose garden with turf, Council creates a landscaping design that provides an upgraded rose garden area, thick foliage along South Road (to provide a sound and visual barrier), and a turf area.

#### 2. Glandore Oval Site Plan

There may be an opportunity to develop a whole of precinct plan for Glandore Oval in the next 4-year business plan that could help provide greater direction for the site to address both community and sporting needs.

## RECOMMENDATION

### That Council:

1. **Notes the consultation summary report.**
2. **Consider a whole of precinct plan for Glandore Oval that gives consideration to the future of the site infrastructure (clubhouse and small building surrounding the oval), amenities, recreational and fitness equipment, landscaping, car parking and safety, as part of the next 4-year business plan.**

## DISCUSSION

### Background

Glandore Oval is a key multi-purpose sports and recreation facility located at the north-eastern end of the Council boundary. The facility is home to the Adelaide Cricket Club (the Club) and Westminster Old Scholars Football Club. The site is also used by Scouts, occasionally by Black Forrest Primary School, other hire groups and the community.

The oval is used by the sporting clubs for training in late afternoon and evenings as well as games on weekends. The Black Forest Scouts have used the site on Wednesday evenings but are currently not using the site due to the Covid restrictions. The community has access to the oval and surrounding areas (multi-purpose courts, playground) for casual sports, fitness and social activities.

At the General Council Meeting held on 23 March 2021 Council approved the development of a new cricket training facility at Glandore Oval. The works program includes removal of the Rose Garden to create a new open space lawn area and relocation of the RAAF Officer Ian Stoeckel Memorial to the Edwardstown Soldiers Memorial Recreation Ground in consultation with the Plympton Glenelg RSL.

The scope of work for the project included:

- Installing three fully enclosed hard wicket pitches with artificial grass for use by the community and schools.
- Developing an area of natural turf to increase the amount of usable open space available for the community and provide an area for activities when programmed club sport is in progress.
- Installing 24m x 24m turf square that will provide practice pitches with retractable netting for use by the Adelaide Cricket Club, whose home ground is Glandore Oval.
- Relocating the Stoeckel Memorial to Edwardstown Soldiers' Memorial Recreation Ground with the support of his family and the RSL.

### Initial Project Consultation

Initial consultation focused on the groups most affected by the planned changes, including: Glandore Recreation Centre Board of Management, Adelaide Cricket Club, Westminster Old Scholars Football Club, SA Cricket Association, the Returned and Services League, the Virtual War Memorial, Legacy Australia and the Stoeckel Family.

The Department for Infrastructure and Transport (DIT) have received a copy of the Glandore Oval concept design to ensure they are aware of the project.

Council is continuing to monitor the State Governments South Road Torrens to Darlington upgrade and is included on several working groups looking at the design, and community and economic development focuses of that project. As of 10 June 2021 a high level map circulated by DIT for feedback indicates that at this stage Glandore Oval is unlikely to be impacted by the project.

### Petition

Two residents submitted a petition reviewed by Council at the General Council meeting held on the 25 May 2021 (GC210525P01). The petition was signed by residents of Glandore objecting to resolutions

passed at the General Council meeting on 23 March 2021 in relation to cricket training facilities at Glandore Oval and the associated removal of the rose garden.

The focus of the petition was to draw the attention of Council to local residents concerns that they were not consulted or informed on the redevelopments of the oval and removal of the rose garden. It should be noted that the residents petition indicated there is no objection to the relocation of the memorial of RAAF Officer Ian Stoeckel to Edwardstown.

## Survey

A survey was distributed to local residents via letterbox from Friday 21 May 2021 and was made available on the Making Marion website. Responses closed 4 June 2021.

The information provided with the survey was aimed at informing the community of the detail and concepts for the project, to consult with the community about their preferences for the rose garden and seek further feedback on suggestions for the site.

A total of 136 submissions were received by return mail and surveys completed online.

## Summary of Feedback

A majority of respondents (89%) indicated that they currently utilise the oval.

The top 5 most important features of the site to the community are the oval, trees and plants, toilets/amenities and play equipment in that order.

People were asked to "Please provide your preference to the below scenarios regarding the rose garden (please select one)". Four scenarios were provided as well as the opportunity to propose 'something else'. The four scenarios were:

- Retain whole rose garden and no new cricket nets
- New cricket nets and retain partial rose garden
- Replace rose garden with turf
- Replace rose garden with thick tree foliage along South Road boundary

The survey results highlight the following:

- 60.1% of respondents are in favour of a partial or complete removal of the rose garden (26.7% of respondents were in favour of new nets and a partial rose garden, 21.5% in favour of removing the rose garden and replacing with turf, and 11.9% in favour of removing the rose garden with thick tree foliage).
- 22.2% of respondents want to retain the rose garden and have no new nets constructed.
- 17.8% of respondents want something else.

The responses classified as "something else" provided a range of suggestions that reflected support for retaining the rose garden through to ideas for replacing roses with native landscaping, to complete removal of the rose garden. The suggestions have been included in the general feedback in the Community Engagement Report.

There were also a large amount of comments and suggestions provided as part of the request for broader feedback about the site. The most significant themes from the comments are to:

- Provide more exercise and play equipment
- Provide amenities for the whole community and improve safety
- More open spaces, plants and trees
- Upgrade of sporting facilities and address buildings

## Options

Based on the summary findings Council may wish to consider the following options:

### 1. Rose Garden

In lieu of replacing the entire rose garden with turf, Council creates a landscaping solution that provides an upgraded rose garden area that retains a portion of the rose garden, thick foliage along South Road (to provide a sound and visual barrier), and a turf area. This option demonstrates that Council has considered the feedback and is willing to amend the project to provide a balanced outcome. This would not impact on the delivery of the cricket training facility, however \$30,000 additional funding to the already endorsed \$20,000 from the previous resolution at the General Council meeting (GC201208R09) would need to be secured for the additional works.

There are two current resolutions from the General Council meeting (GC201208R09) that would need to be amended for this option to be enacted:

*That Council:*

- 2. Approves the development of a new cricket training facility at Glandore Oval and removal of the rose garden to create a new open space lawn.*
- 4. Endorses additional funding of up to \$20,000 to complete the project, to be funded from savings identified in the third budget review in 2020/21.*

Council also needs to consider that there is currently a rescission motion to be considered for the Glandore Oval project that is proposing:

*That Council:*

- 1. Rescinds only the following items of the resolution of council relating to Glandore Oval Cricket Training Facilities made on 23 March 2021 (Glandore Oval Cricket Training Facilities - Report Reference GC21032R09).*

*That Council:*

*2. Approves the development of a new cricket training facility at Glandore Oval and removal of the Rose Garden to create a new open space lawn area.*

*3. Approves the relocation of the RAAF Officer Ian Stoeckel Memorial to the Edwardstown Soldiers Memorial Recreation Ground in consultation with the Plympton Glenelg RSL.*

*And*

*2. Resolves the following:*

*That Council:*

*Undertake broad engagement with all stakeholders including the surrounding ratepayers and residents on a detailed proposal for the re-development of the Glandore Oval including a suitable site for cricket training along with the retention and preservation of the Stoeckel Memorial Rose Garden.*

## 2. Glandore Oval Site Plan

There was sufficient feedback to indicate a need to develop a broader precinct plan for Glandore Oval that gives consideration to the future of the site infrastructure (clubhouse and small building surrounding the oval), amenities, recreational and fitness equipment, landscaping, car parking and safety. Council is already committed to the delivery of a number of major projects in the current 4 year Business Plan, there is an opportunity to incorporate the development of a whole of precinct plan for Glandore Oval in the next 4-year business plan that could help provide greater direction for the site to address both community and sporting needs. The plan could help guide how and when any future funding is spent on the site.

**Attachment**

#	Attachment
1	Glandore Oval Precinct Community Engagement Report - June 21

## **Community Engagement Feedback Report**

### **Glandore Oval Precinct**

**10 June 2021**

#### **Background**

Glandore Oval is a key multi-purpose sports and recreation facility located at the north-eastern end of the Council boundary. The facility is home to the Adelaide Cricket Club (the Club) and Westminster Old Scholars Football Club and the site is also used by Scouts, the Black Forrest Primary School, other hire groups. The site is also largely used by the local community for social and recreational use.

In 2019, issues relating to the condition, suitability and location of the cricket nets (training facility) were raised by the Club to both the Council and the local Member for Boothby, Nicolle Flint MP. This resulted in a \$160,000 funding commitment towards a new training facility in the 2019 Federal Election.

A concept design has been developed that would see the new training facility built over the unused netball courts in the north-east corner of the Glandore Oval site. The footprint of the proposed training facility would impact on the northern area of the existing rose garden, which surrounds the RAAF Officer Ian Stoeckel Memorial.

The RSL and Stoeckel family were consulted about the potential impact on the Rose Garden and memorial area and are supporting a recommendation to relocate the memorial to a more appropriate setting at the Edwardstown Memorial Garden.

At the General Council Meeting held on the 23 March 2021 Council approved the development of cricket training facilities at Glandore Oval. The works program includes removal of the rose garden to create a new open space lawn area and relocation of the RAAF Officer Ian Stoeckel Memorial to the Edwardstown Soldiers Memorial Recreation Ground in consultation with the Plympton Glenelg RSL.

The scope of work for the proposed project includes:

- Installing three fully enclosed hard wicket pitches with artificial grass for use by the community and schools.
- Developing an area of natural turf to increase the amount of usable open space available for the community and provide an area for activities when programmed club sport is in progress.
- Installing 24m x 24m turf square that will provide practice pitches with retractable netting for use by the Adelaide Cricket Club, whose home ground is Glandore Oval. The nets will provide 4 cricket nets for the club's use.
- Relocating the war memorial to Edwardstown Soldiers' Memorial Recreation Ground with the support of his family and the RSL.

Following comments from local residents raised on social media a community meeting was held on Thursday 6 May 2021 at the Glandore Oval, attended by the Mayor, Ward Members and staff to provide details on the project and to hear the local resident's concerns. Council heard from residents that they have a number of ideas about the Glandore Oval precinct.

As such, it was agreed at the meeting that broader consultation would be conducted for the Glandore Oval site. A survey was distributed to local residents via letterbox drop from Friday 21 May 2021, and an online survey was promoted via the Making Marion website. The surveys closed on 4 June 2021.

### The purpose of the engagement

The purpose of the engagement was to:

- Inform both the interested stakeholders and broader community of the detail and concepts for the project.
- Consult with the community to seek feedback on preferences and suggestions for the Glandore Oval site.

### Community Engagement techniques

- Two different letterbox drops to 900 households were conducted (a map of the letterbox drop area is below). The initial letterbox drop was a general information flyer and the letterbox drop that occurred on 21 May 2021 included general information, a hard copy of the survey and a reply-paid envelope.
- The Making Marion engagement page was live from 21 May to 7 June 2021 and included an information flyer outlining key components of the project and a draft concept design, FAQs, contact details of relevant staff and the survey.
- A Facebook post alerting the community to the broader Glandore Precinct consultation letterbox drop and survey was shared by the City of Marion on the Glandore Neighbourhood Facebook page on 14 May 2021, highlighting that this was a direct result of a commitment made by Elected Members and the Mayor at a community meeting on 6 May 2021.





## Community Feedback Statistics

- 265 people visited the Making Marion page
- 151 people were 'informed' by clicking through further to content on the page
- 136 people in total provided a submission to the survey
- 62 people provided a submission to the survey on Making Marion
- 74 people provided a submission to the survey in hard copy by post

## Survey Responses and Feedback

Following is an overview of survey responses and feedback. A full list of verbatim responses and feedback are provided at the end of the report in Appendix 1.

### Current Use of the Oval

When asked if they currently utilised the oval precinct the vast majority of respondents (89%) indicated that they currently utilise the oval. The main uses of the oval were for dog walking, exercise, for organised sport and use of the playground.

### Vision for the Future:

When asked 'What do you want to see in the future at the Glandore Oval Precinct', 70 respondents provided a variety of ideas and views under the following main themes:

- Exercise, play equipment and amenities for the whole community

*Solar lighting for safety at night all around the oval. Adult fitness equipment. Fenced Jr playground. Play equipment for older children e.g. climbing wall. green spotlights shining into trees at night to light them up*

*A super playground area. Toilets/stainless steel. Fenced off dog area. Dogs not allowed on oval. Super exercise machines for all to use. For everyone to be welcome in club rooms.*

- More open spaces, plants and trees

*I believe that it is important to have green public spaces. I would rather see more vegetation and landscaping than cricket nets and more turf. Definitely no carparks.*

*Plant more gum trees within reason. Glandore's Oval main attraction are the existing gum trees.*

- Upgrade of sporting facilities

*Better facilities are a must. I'd love better infrastructure ie clubrooms etc. Better sporting areas i.e. like at Plympton where the baseball and soccer clubs are. Up to date sporting areas in general.*

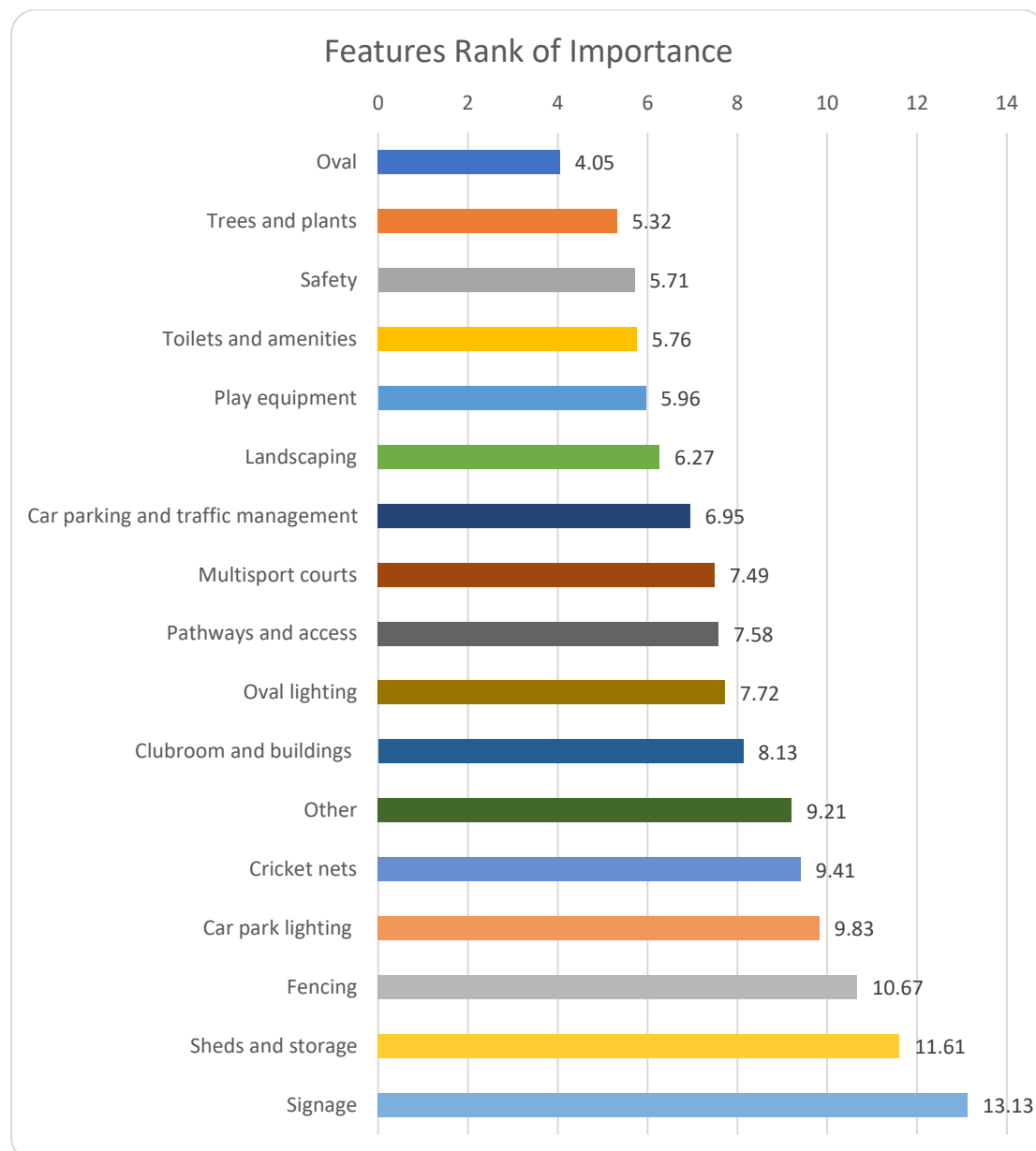
*Total rebuild of clubhouse and demolition of existing buildings redesign of carpark and a picket fence to give the appearance of an oval*



### Important Features

When asked to rank “What features of Glandore Oval are of most importance to you”, respondents indicated their top 5 most important features from the 16 options presented (1 being of most importance and 16 being of least importance) were:

1. Oval
2. Trees and plants
- 3 Safety
4. Toilets and amenities
- 5 Playground equipment



### Community Sentiment Regarding the Rose Garden

People were asked to “Please provide your preference to the below scenarios regarding the rose garden (please select one)”. Four scenarios were provided as well as the opportunity to propose ‘something else’. The four scenarios were:

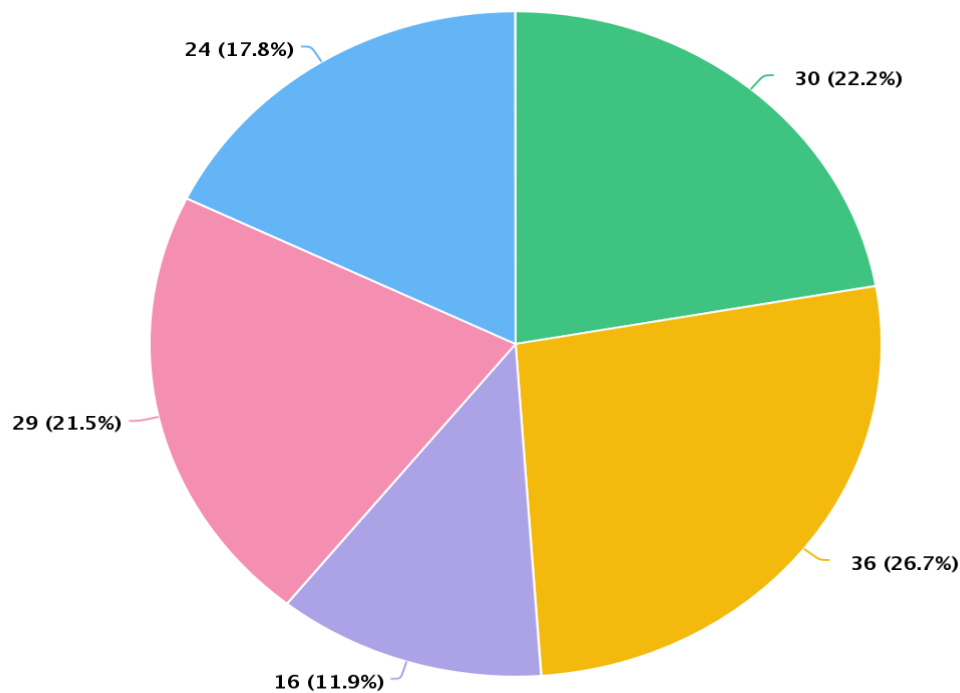
- Retain whole rose garden and no new cricket nets
- New cricket nets and retain partial rose garden
- Replace rose garden with turf
- Replace rose garden with thick tree foliage along South Road boundary

In total 60.1% of respondents are in favour of a partial or complete removal of the rose garden (26.7% of respondents were in favour of new nets and a partial rose garden, 21.5% in favour of removing the rose garden and replacing with turf, and 11.9% in favour of removing the rose garden with thick tree foliage).

22.2% of respondents want to retain the rose garden and have no new nets constructed.

17.8% of respondents want something else.

The pie chart below shows the responses the survey question.



#### **Question options**

*(Click items to hide)*

- Retain whole rose garden and no new cricket nets
- New cricket nets and retain partial rose garden
- Replace rose garden with turf
- Replace rose garden with thick tree foliage along South Road boundary
- Something else

### Additional Feedback

As a final question, people were asked for any other feedback.

A key theme from the additional feedback is that the community would have liked to have been consulted earlier on in the project.

A full list of the respondent's verbatim comments and feedback is provided at the end of this report in Appendix 1.

## APPENDIX 1 – FULL SUMMARY OF COMMENTS

### How do you use the oval?

- *Walk dog, play ball games with son, so uses playground, basketball, tennis, sports.*
- *Walk dogs 7 days a week 52 weeks a year*
- *I walk my dogs there every day. In summer myself and family use the oval in the evenings for walks, cricket, footy*
- *I walk my dogs there every day. I meet neighbourhood friends there every day.*
- *Playground and courts*
- *Sports, walking*
- *Walk my dog and exercise*
- *Dog walking*
- *Playground with grandchildren and walking around oval for exercise and socialising.*
- *Sport and recreation*
- *Take children to the playground at the Oval*
- *Dog walking, exercise, school sport, playground, other recreation*
- *exercise - walking around oval*
- *Walking, with and without my dog. Playing with my kids. Group fitness Family picnics*
- *Catching up with other community members*
- *Kicking balls, footy and soccer Jogging/Fitness*
- *Football, cricket, walking*
- *Use Oval for cricket, football, netball and tennis*
- *Take grandchildren to playground*
- *Our children play cricket for Adelaide cricket club, and have played school and club football and cricket at the oval. We also regularly walk our dog there.*
- *kicking footy, cricket nets, playground*
- *Fitness & laps of oval.*
- *Kicking football, playground, tennis courts, walking*
- *My child is an avid cricketer and frequently uses the grounds and facilities for the enhancement of his sport and improving his chances to represent the state. The practice nets for cricket is his chosen domain and I join him to assist.*
- *Playground and walking dog*
- *Walking the dog. Use of playground. General exercise.*
- *I play for both clubs Adelaide cricket club and also Westminster old scholars football club*
- *Cricket*
- *We go to the playground with the kids.*
- *Exercise, kids use courts, roller skating etc*
- *Walking dogs, playing tennis and apart of the football club*
- *The Adelaide Cricket Club (ACC) have used Glandore Oval for some 25 years as its primary base to operate 4 junior and 4 senior teams in the SACA Premier Cricket Competition. Glandore Oval is vital to our operations. We are honored and proud to call Glandore Oval our home. The ACC is experiencing growth through its junior boys program and from season 2021/22 season it will introduce to female teams to play in the SACA Premier Cricket Competition. The Club has 150 members, when past players are included some 450 people frequent the Oval over the course of a year. The ACC has been a very responsible tenant, it is not a going concern for Council. Through a strong relationship with council officers, ACC (and partner WOSFC) has continued to invest in Oval assets.*
- *As a member of the Adelaide Cricket Club*
- *We & our family use the grounds for recreational & social activities (Playground & oval)*
- *Access to South Road retail businesses*

- *Cricket coach*
- *Adelaide cricket club*
- *Walking and watching sport*
- *My sons play & train for cricket at Adelaide Cricket club*
- *involved in Adelaide Cricket club*
- *Play for ADCC*
- *I coach at Adelaide Cricket Club and my son plays there*
- *Our child used the playground until he out-grew it; we walk our dog around the oval every day.*
- *Cricket - training & nets*
- *Dog walking every evening*  
*Child uses the playground*  
*We kick a ball on the grass with child most evenings too*
- *Cricket training watching games*
- *Walk dog 1 -2 time per day. tennis, cricket, football, soccer, baseball, netball, basketball, bike riding, evening meals, day camps and picnics, and other games and recreational activities*
- *for recreation and sport*
- *Playground, Tennis court, Exercise in oval, Community cricket nets*
- *As part of the WOSFC.*  
*Dog walking.*  
*Playing with our kids.*
- *Sporting events*
- *Watching sport, using community cricket nets, training on oval for football*
- *Walking and fitness. Spectating sport. My kids have played cricket there and 1 is now involved as an umpire for the local footy club. Kids use the basketball hoop.*
- *My kids use the playground and the oval to play cricket*
- *We live across the road from the oval. I chose to live here because of the oval. Now that I have a kid we are playing everyday on the playground courts.*
- *Cricket, football & community activities*
- *We use the playground and courts with kids*
- *Fitness and leisure*
- *Running around and playing*  
*Basketball practice*  
*Dog walking*  
*Hanging out with my friends*
- *Player at adelaide cricket club*
- *walk dogs*
- *Dog walking and exercise*
- *walk to post office, green space and garden, sometimes take the grandkids to play around*
- *walk the dog*
- *Take grandchildren to use the playground*
- *The oval is beautiful space to walk my dogs and chat to other locals. it's great to see young families in the playground area*
- *At least twice daily for exercise and open space. dog walking. kick the footy with the my daughter. recreational space for bbqs etc.*
- *personal training for myself and family. exercising the dog.*
- *tennis and basketball*
- *walking the dog. watching football and cricket*
- *daily walking with dog. Taking grandchildren to the playground*

- *daily walks around the oval and surrounding neighbourhood*
- *playground, cricket, social football, tennis*
- *watch the cricket and football teams on weekend and occasional exercise*
- *Walks*
- *my wife, myself and dog walk around oval nearly everyday. our grandkids love the playground, multipurpose sport courts and also the oval for footy practice*
- *walk, jog, kick football*
- *dog walking and running. We would also play tennis in the summer*
- *play equipment*
- *dog walking, exercise, playground*
- *walking/exercise*
- *very occasionally for walking*
- *walking dog and throwing ball in the morning*
- *play with grandchildren. Member WOSFC and attend home matches. Watch cricket*
- *walking on grass for exercise. Enjoying nature/green space. Walking dog. walk through to shops. grandchildren enjoy play equipment.*
- *daily walk y dog 10 laps of the oval. kids play on play equipment*
- *walk dogs, kick footy*
- *I thoroughly enjoy the fact that there is open space for all of the community to use. while I may not frequent the area doesn't mean I don't benefit from the trees, green space, and enjoyment others receive.*
- *Walk the dog. play with grandchildren.*
- *walk the dog*
- *occasional walks*
- *I walk my dog every morning*
- *walking*
- *Playground for kids and tennis courts*
- *walk my dog and use it for exercise*
- *walk my dog on the mornings. Very important to have this space and time slot to do.*
- *walking dog. kids playground*
- *running laps, playground, walking dog*
- *Playground, oval, kick footy, running*
- *Take grandchildren to oval and playground. Play tennis. Exercise on oval*
- *walking my dog, grandchildren at playground*
- *part of ACC and walk my dog there every day.*
- *Regular dog walking*
- *tennis, basketball, playground, flying kite, soccer, football, frisbee*
- *Before the Council deliberately neglected the rose garden we often walked down around the oval and around the rose garden. it was a happy place and God knows we need that. As rate powers for over 40 years we think we should have priority over a cricket club who so not even represent our Council area. If you don't wish to look after the roses and you need the money so much we feel there would be plenty of volunteers who value a beautiful feature that has been a part of the Glandore for so long.*
- *Black Forest Scouts. Hall temporarily not used due to small size and COVID restrictions. Will resume use of hall on Wednesday and some Fridays. Group was not advised of planned changes.*
- *we look after our grandson every week and use oval often kicking balls, throwing frisbees and using the play equipment.*
- *Access to passive recreation purposes also to watch football and cricket.*

- *walking around the oval in the mornings; picnics using the gas BBQ with friends; kids play cricket and footy on the oval. When kids were younger they used the playground. My son also went to Joeys at Scout Hall*
- *dog walking, fitness, picnics, enjoying the open nature trees, roses etc*
- *Local resident. Walking dogs, exercising etc.*

**Do you currently use the oval? If no, what would attract you to the precinct?**

- *A huge sound barrier in between South Road & the start of the oval boundary (right next to Sth Rd footpath). Could be a huge hedge or brick wall etc.*
- *A well maintained native garden*
- *Cricket*
- *I am an older person and have no need to use it. however, I do enjoy walking up Margaret St in the shade of the side trees and looking at the open green space.*
- *The rose garden gives us comfort*
- *Am seventy so a safe walking path around oval would suit.*
- *I watch occasionally games of cricket and football*
- *more covered seating areas*
- *I live in a housing trust place and i moved in about 45 years ago. I moved here because it a quiet area.*
- *a dog friendly park*
- *trees/current landscaping (roses)*
- *Seating and cover to watch sport and more car parking*

**What do you want to see in the future at Glandore Oval Precinct?**

- *more exercise equipment for the community*
- *No real changes but keep the rose garden better maintained than the last few years. Pruning by chainsaw. no fertilising/care obvious. weeding rare. bad pruning, big outbreaks of aphids.*
- *promote the use of the full courts rather than settle for a kick area - fund a netball team. rarely see anyone using the new small courts next to the playground. so multipurpose that serve no real purpose*
- *regular seats*
- *more family friendly*
- *Better maintenance of non-club facilities. Some sort of solution to the parking problem particularly along Churchill street.*
- *I would like to see it left as it is. it is a lovely open unspoilt green space. Please no high lights which will intrude on neighbouring streets at night.*
- *quiet area*
- *more community space that is accessible to all. Less dominance by sporting clubs. community art and garden spaces. proper maintenance by the council of the rose garden. safe storage of equipment.*
- *more public use areas like workout equipment and also public toilets around the oval and more landscaping or vegetation.*
- *more tennis courts and more space/equipment in general to encourage an active lifestyle in the community*
- *maintain oval and it's surrounds to a good standard*
- *a place where many people can enjoy, play sport, exercise and feel safe*

- *a well kept garden, with seating, maybe a nice arbour for shade in the summer. A water feature for quiet contemplation to stop and smell the roses.*
- *multisport complex*
- *Local community hug*
- *toilets near playground. rose garden to stay - reduced and maintained much better. permanent seating (benches)*
- *cricket and football retained*
- *oval for sport. Playground. BBQ family eating areas. Rose garden. The rose garden is part of Glandore and is historically valuable.*
- *total rebuild of clubhouse and demolition of existing buildings redesign of carpark and a picket fence to give the appearance of an oval*
- *facilities for whole community not just sports*
- *utilise the Scout Hall and yard better, or remove it completely for more accessible public facilities. it is currently an eyesore and rarely used if ever.*
- *well maintained oval with public access in the evening several times per week. Maybe a wall to block view of South Road*
- *I believe that it is important to have green public spaces. I would rather see more vegetation and landscaping than cricket nets and more turf. Definitely no car parks.*
- *skate park and other recreational activities. Better parking*
- *More trees*
- *more grass area*
- *Better cricket nets for public use. Particular junior players available for use by families in the area. In particular power points for use to enable bowling machines to be used. Lighting would also be very useful particularly for winter months training.*
- *Develop facilities for clubs that pay to use, the ground and provide very valuable healthy exercise for hundreds of players.. restrict roaming dogs and owners who do not always clean up their dogs poo*
- *Exercise equipment would be most welcome. A water feature would enhance the environment.*
- *community access. amenities open for use. trees and plants*
- *maintain rose garden and open space. Carpark and clubhouse area need more lighting to discourage itinerants. Sometimes feels unsafe in the area.*
- *plant more gum trees within reason. Glandore's Oval main attraction are the existing gum trees.*
- *regular seats*
- *dog friendly park*
- *I'm happy with what it is now*
- *upgraded toilet facilities*
- *I would like to see some sort of security cameras for a. to tray and fine people who don't pick up excrement from their dog. to help feel safer from abusive people*
- *Border on base of tennis courts to stop balls going on South Road. Better parking to stop overflow in suburbs*
- *Improved safety, we hear on facebook forum that there are fires being lit and stalkers collaring women. perhaps a bike track around the oval*
- *Better facilities are a must. I'd love better infrastructure ie clubrooms etc. Better sporting areas i.e. like at Plympton where the baseball and soccer clubs are. Up to date sporting areas in general.*
- *tree line border next to south rd in. A pathway through that is not blocked by the nets and can be used by all.*
- *I like your future design but would like to see the rose garden relocated*



- *More carpark inside grounds and off roads around area*
- *Some noise restricting walls/barriers so the play equipment and new basketball/bike track can be more pleasant to use. Toilets nearby*
- *A big playground area for the kids and more BBQ areas*
- *clubrooms redevelopment or new ones*
- *A super playground area. Toilets/stainless steel. Fenced off dog area. Dogs not allowed on oval. Super exercise machines for all to use. For everyone to be welcome in club rooms*
- *the current rose garden should be retained as this is a lovely feature of our suburb*
- *more trees (the lack of which is a major problem in Glandore and the whole council area). Given climate change and land in fill this is number 1 issue*
- *upgraded sporting facilities. community centre being redone for local gatherings, younger children. Oval should be used for sport.*
- *This precinct already has sporting areas and should retain existing rose gardens which are a beautiful feature of our suburb.*
- *An improved rose garden. Leave monument alone!*
- *more families using it but probably need a government campaign to get people moving out and about for health*
- *available for community use and sporting groups*
- *A community committee of all users of the oval not just the cricket club. Oval currently used by too many sporting clubs.*
- *happy to have the footy and cricket clubs use the oval. They pay a lot of money and deserve to be involved in the plans.*
- *Seating and sun cover to watch sport. More car parking to reduce congestion in adjacent streets when sport being played*
- *keep the open space*
- *improved facilities to encourage greater use. Better storm water drainage.*
- *Open space maintained with free access for all. Maintenance of the magnificent trees and the rose garden. A place for the community to use for walking, having picnics a playground for the kids. It's a great open space with lots of birdlife.*
- *Solar lighting for safety at night all around the oval. Adult fitness equipment. Fenced Jr playground. Play equipment for older children egl climbing wall. green spotlights shining into trees at night to light them up.*
- *Like to see it stay as it is.*
- *kept as an open space for use by ratepayers and local schools. Not dominated by the Adelaide CC in particular. My understanding is that the oval land was originally acquired for use by local schools. It seems that availability to schools has been diminished over the years, particularly Saturday mornings.*

What features of Glandore Oval are of most importance to you? If other please specify.

- *Sound reduction is important.*
- *I have concerns in regard to proposed cricket net replacement that involves removal of rose garden and soldiers memorial, with no consultation with the local residents, it concerns me that a proposed \$190000 + \$160000 is to be spent on a minority of users*
- *Green space and dog amenities*
- *Boundary fence/hedge between Sth Rd & oval precinct*
- *Dog facilities.*
- *Noise levels*
- *Artworks and sculpture*
- *Fitness equipment like Colley Reserve*
- *Lighting is a major issue at the oval. Homeless loiter around in the dark gardens.*

- *The Stoeckel memorial has little significance and be best served and maintained by the members at the Edwardstown Soldiers Memorial. As a previous RAAF cadet I encourage the honour of our fallen soldiers but this memorial has little use at this site.*
- *The Glandore Oval has many attributes, some of these are tiring. The ACC looks forward to working with Council and the community to develop a precinct plan to plan for the future development and sustainability of the Glandore Oval precinct.*
- *The Glandore Oval precinct is urgent need of upgrading. The ACC looks forward to working with Council and the community to develop a precinct plan to plan for the future development and sustainability of the Glandore Oval precinct*
- *The Stoeckel Memorial is an integral part of the history of the district. It MUST stay where it is .*
- *acknowledgment of aboriginal land and arts*
- *rose/garden, little playground*
- *tables and benches, traffic control (car parking issue)*
- *something that is not male dominated. oval princinct is not large. must be used for fit for purpose activities.*
- *car parking and traffic in surrounding streets is extremely dangerous on game days.*
- *I prefer multisport courts equal with play equipment*
- *exercise equipment*
- *lovely bird life in area*
- *walk dogs when organised sport not being played*
- *Thankfully we have the community centre nearby so a focus on sports in this area is ok by me.*
- *Playground to have shaded areas and safety surface*
- *Not sure what the multisport courts are - if this is the existing courts they are great and should remain.*
- *perhaps install an outdoor gym like at Weigall oval*

#### **Preference for the rose garden - If something else please comment**

- *The most important thing for me is sound proofing. Happy with cricket nets or garden. But the noise detracts from the enjoyment of the oval.*
- *There is concern in the neighbourhood that we are classified as second class when it comes to use of the oval. We have parking problems on play days, both cricket and football with no intervention from council and are told to ring police for parking. Recently advertising signs have appeared facing towards residents We have bad behaviour from both clubs. There are safety issues*
- *New cricket nets and thick native foliage garden in remaining space (to provide shelter, noise reduction)*
- *If you have to get rid of the rose garden then I think an area with lots of foliage (preferably native) would be good to block the noise and fumes from South Rd but I also think some exercise equipment for adults would be good as well as some restful areas to sit. A dog watering bowl away from the playground would also be great. Or maybe, the council can just put some effort into looking after the current facilities properly.*
- *Native trees & plants*
- *Exercise park or dog park*
- *Retain rose garden and run the nets east west. I understand that they always run north south due to the sun but they only bowl from one end. In the morning they could bowl from the west and from the east in the afternoon. That way the batsmen never face the sun and there wont be a problem.*

- *Replace rose garden with cricket nets and fence off access to South Road. Relocate Rose garden to Edwardstown RSL memorial*
- *Retain (and properly look after) rose garden, do something else with disused netball courts and think of a better idea for cricket nets*
- *The oval isn't big enough for 12 turf nets. It would look terrible. They should use the parklands instead.*
- *"Incorporate cricket nets also near rose garden area. Move from where they are now. Dangerous where they are now. I would like to be able to walk down my back yard and not be afraid of being hit by a cricket ball. Our neighbours glass doors have been hit and had to be replaced!*
- *Trees are so important. They cut out noise and provide privacy for those living around the border of the oval. "*
- *Thick tree foliage would assist in reducing noise from the South Road corridor and enhance the green state of the area.*
- *Additional thick tree hedge along the south road perimeter would be a great addition*
- *I think in general it's a good idea to upgrade the cricket nets. I would have liked there to be more community consultation prior to decision making and I don't understand why the community cannot use all the cricket nets. Why are some nets for the exclusive use of the Adelaide cricket club? Particularly if the council is funding this upgrade? It does not make sense to me, I do not agree with this decision this has not been communicated clearly to residents which is disappointing.*
- *Replace the rose garden with a native garden. This could also incorporate sculpture or landscaping features that acknowledge the traditional indigenous owners of the land. This could be a wonderful environment for the use of the Glandore residents but also provide a positive and inclusive introduction to the Marion area for people travelling on South Road.*
- *The development of the new cricket net facility is critical to support the growth of ACC. The current site has significant limitations due to nuisance, along with ongoing risk and safety management issues.*
- *The proposed location is the ideal location; maximises a site that is underutilised, adjoins South Road and a commercial property, is away from residential properties that experience noise through balls hitting the fence and fly balls they have (accidentally) previously damaged property.*
- *The old net site would be remediated and returned to green open space for the residents and user groups.*
- *The net development would not only support existing clubs players but would also attract new participants to ACC.*
- *The Black Forest Primary School and community would continue to use the 3x new hard cricket wickets.*
- *The ACC has attracted significant funding from the Federal Government to assist with the delivery of the project.*
- *The ACC has been diligently work with council officers for 12-24mths to develop the project."*
- *The development of the new cricket net facility is critical to support the growth of ACC. As the only Premier Cricket Club within the City of Marion this project must be supported to ensure ACC remains at Glandore for many years to come. The current site has significant limitations due to nuisance, along with ongoing risk and safety management issues. The proposed location is the ideal location; maximises a site that is underutilised, adjoins South Road and a commercial property, is away from residential properties that experience noise through balls hitting the fence and fly balls they have (accidentally) previously damaged property. The old net site would be remediated and returned to green open space for the residents and user groups. The net development would not only support existing clubs players but would also attract new participants to ACC. The Black Forest Primary School and community would*

*continue to use the 3x new hard cricket wickets. The ACC has attracted significant funding from the Federal Government to assist with the delivery of the project. The ACC has been diligently work with council officers for 12-24 months to develop the project.*

- *New cricket nets, rose garden refurbishment, tree & foliage planted to minimise noise from south road, partially fenced to ensure safety of children while using area*
- *It's a sporting oval - there are so few left. Please support sport for physical and mental fitness.*
- *Safety issue: Regarding the positioning of the proposed cricket nets on a major road is opening up safety concern for multiple casualties if a vehicle or vehicles crashes through and into the proposed new cricket location. Also the possibility of balls being hit onto the road/vehicles. An alternate location is suggested or upgrading the old practice nets.*
- *New cricket nets and thick tree foliage along South road*
- *Why were we not consulted? This decision shows the absolute arrogance of the planners within Council. I believe we can have the new cricket nets and still retain some of the rose garden with the memorial to Ian Stoeckel. It does not have to be an either/or situation, surely? Wouldn't this keep everyone happy?*
- *Public cricket nets are in high demand around the area. New nets should include for the cricket club and public use.*
- *Sound barrier created along south road - possibly with thick foliage or moving and rebuild of storage rooms along south road to act as sound barrier. Upgrade rose garden with other trees and landscaping to make more useable and enjoyable. cricket nets ...only 4 if really needed on ongoing basis - if there are other priorities no need for nets. If south road upgrade impinges on space no nets at all - area needs to maximise landscaping to compensate and combat the traffic, pollution, noise and heat from south road as a priority*
- *Install new exercise equipment's, walking/jogging path around the oval*
- *"The general complainants are not regular users of the current cricket nets, or the oval. While I respect their right to comment on the process, it is obvious that their issue is around consultation, rather than progressive development.*
- *I support the ACC and their work to secure funding to upgrade the local facilities.*
- *I encourage the council to promote the new nets for public use-the 'exclusive' turf wickets have caused consternation due to a lack of understanding as to how the turf is maintained and funded.*
- *Thank you for this opportunity to provide feedback."*
- *New cricket nets and assurance Ian Stoeckel memorial is being handled in accordance with family wishes. If they would prefer it remained then reconfigure and garden/ memorial*
- *I hope that someone can come up with a design that will exceed the expectations of all user groups. Could a few of the roses go along a fenceline somewhere?*
- *The more for kids to do the better. This oval is amazing for all ages and encourages sport and outdoor play*
- *We would like to see some new/upgraded play equipment at the oval if possible*
- *tree foliage on edge of South Rd in front of rose garden*
- *upgrade old cricket nets in the existing position. better use of the netball courts open to ideas for that area*
- *look after the garden properly. It's neglected and yet we still value it for the roses even if they're not rare*
- *If you want to have new nets upgrade them next to the club. The rose garden gives us a nice view and comfort. I wonder why the rose garden has to go.*
- *please keep the history of the rose garden. Nets are too large and are for mainly exclusive club use - not equitable and not fit for space.*

- *I think it is very selfish for the cricket club to acquire so much public space for such a small period of time usage per year. I will be very disappointed to see more turf wickets put into public space.*
- *new cricket nets. reduce but retain rose garden. maintain rose garden and surrounds. relocate memorial to a reduced rose garden.*
- *There seem to be plenty of room for community cricket nets and 2/3 of the current rose garden. ALL cricket nets should be community cricket nets as they are on public land.*
- *I believe the use of the oval for sporting groups is essential and new cricket nets are part of that. BUT THE ROSE GARDEN IS OUR HERITAGE.*
- *rose gardens are expensive to maintain. Prefer a screening effect to improve view for oval and attract birds etc*
- *Happy to see cricket nets relocated to South Rd. I recommend there be 4 cricket practice nets for community and school not just 3. Ensure nets are placed above and at end of run offs to ensure balls cannot be hit onto road, oval or playground*
- *dog park*
- *new cricket nets on old netball courts. Replace rose garden with turf for use when organised sports occupy the oval*
- *Council proposal to remove the useless rose garden and relocate the memorial makes great sense. new cricket nets could allow old net site used for expanding the carpark. Need to make better use of limited space.*
- *exercise equipment and thick foliage and water feature*
- *sorry to hear rose garden to be replaced. But if new nets needed why can't old ones be upgraded in same area.*
- *yes I live in Glandore but I really don't give a s..t about the oval. I don't live near it.*
- *retain rose garden as is and extend/upgrade existing cricket nets in current location with retractable equipment.*
- *An Australian native inspired space to allow families etc to picnic explore, play around large trees, native greases, child friendly exploring opportunities.*
- *why can't you return the whole rose garden, demolish the small building nearby and have cricket nets backing towards South Rd*
- *happy to have nets. haven't seen any one use to rose garden (understanding the historical significance)*
- *I think the new cricket nets is a great idea. If the family of the RAAF officer are happy with the relocation than they should be.*
- *A tree boundary would be good along south road. Also a row of the roses for heritage purposes of the area and then nets.*
- *place roses elsewhere even in edging type safety pots of sort.*
- *Maintain rose garden properly (trained people - no chainsaws) and plant tree foliage along South Rd*
- *Retain smaller rose garden. New cricket nets to be located far away from everyone. Hard cricket balls flying through the air is very dangerous*
- *new nets as a priority. No need to keep any of the garden.*
- *Our family likes walking through the rose garden, its the best feature of that oval precinct and should remain.*
- *The rose garden provides some beauty away from the street ugliness and noise of South Road*
- *thick foliage or similar all the way along the easts side to reduce noise from South Road*
- *This foliage becomes unkept-undesirable hangouts. Development is good but not 'stark', Unfriendly development. NB - multiuse courts done in southern corner have NO basketball rings.*

- *Stoekel was a local resident hence his memorial on the oval.*
- *rose garden needs to be maintained regularly*

**Do you have any other feedback?**

- *Ideally a sound proof fence right across the tennis courts all the way to the netball courts. I'm not opposed to the plans.*
- *Listen to the residents*
- *I think the whole oval needs a 10-20 year plan that details what could/should be done, how much each component might cost and what priority they each have. For example - fencing around the kids play equipment is desperately needed (to limit roaming by small kids and impacts of off-lead dogs - dog poo and scaring small kids), a decent toilet near the playground/tennis courts, perhaps fencing along Margaret St and South Rd, consolidation of the five ageing outbuildings with the clubrooms for a new multi-use building, ensuring that trees are replaced, formation of an Oval Management committee that includes reps from cricket and footy clubs and the local residents.*
- *I'm disgusted that the local ratepayers who use the oval EVERY DAY were not considered to be Primary stakeholders in this decision. It's the Adelaide cricket club, NOT Glandore cricket club. Why should our rates be used to pay for their facilities when most of the members are not ratepayers or residents and they only use the oval a couple of times a week for a few months. If they want to upgrade the nets, go for it. But not at our expense and not by taking over even more of this COMMUNITY space. If they can't afford it then TOUGH. Have a meat raffle.*
- *This survey sounds like a token effort going by the language used. Sounds like you're conducting the survey before the cricket work IS going ahead. Time for council to listen & take residents seriously.*
- *No work at all should take place until the works for South Rd upgrade have been announced & you know whether the land will be consumed by that project. Any public monies spent now could be an utter waste!"*
- *Please don't remove trees.*
- *The sports are so important esp nowadays with so much technology. The ACC is ever expanding and now looking to add a womens cricket team. Its so important we provide a quality training facility for our young sports people. I dont understand the attachment to the rose garden. In all my years at Glandore i have never seen anyone in it sitting enjoying it. I have however seen lots of dog faeces that the owners consider ok to leave in there.*
- *Well done Marion Council for your support to our young sports people. "*
- *I look forward to this development.*
- *Roses are an introduced species in Australia and also a safety hazard with thorns and need to be removed.*
- *Extra turf area to be able to use for the general community while there is a sporting match on is well needed.*
- *Public tax paying money is being put into something that is only accessible for the cricket club, not only is it u fair but it's unreasonable!*
- *I object to \$190,000 of ratepayer funds being used wastefully in this manner for no benefit to the community. If the cricket club wish to move the nets let them contribute a significant amount of money. The fact the Govt grant money, which apparently was approved 2 years ago, runs out in a few months was no reason to rush this through without community consultation, it demonstrates a lack of planning and concern for residents. Could the funds be spent on upgrading the nets in their current location?*

- *Your plans show that the community can use two practice nets closest to South road but you don't mention that these could possibly be lost with the South road upgrade. Another example of your lack of concern for residents.*
- *At the recent Glandore oval residents meeting it was mentioned that the cricket club pays \$20,000 PA for rent. If the football club pay a similar amount for the oval, clubrooms and bar facilities it seems very cheap, especially if they keep the profit from their significant bar takings. Perhaps they could contribute more money for things they want and not go running to council and residents many of whom have less money than these two sporting clubs.*
- *I am glad these clubs are users of the oval, they are both respectful of residents in cleaning up their mess and keeping noise levels down unlike some previous tenants."*
- *please add some exercise equipment*
- *Full consultation is needed, this survey doesn't cover all possibilities. The clubs have too much use of the oval and their rubbish is left around.*
- *The rose Gardens are run down and are only ever used as a walk through to shops . Relocate roses to community centre- more suitable. Nets and developing the area gives way more people the opportunity to utilise the space than the few disgruntled residents who seem to be making it a personal vendetta against the council and cricket club.*
- *Current cricket nets location cause issues for residents behind the nets with noise and cricket balls going over their fences. Relocating the nets so they back onto a commercial premise negates these issues and will make best use of the dilapidated netball courts and the rose garden area that is not used except as a short cut to access South Road to access nearby shopping centre.*
- *"Safety is an issue. Too many incidents lately of kids being followed home. Of abusive and dangerous dog owners. One in particular.*
- *"Whilst we like the appearance of the rose garden we strongly support development of the oval for use for sport and recreation and the building of new cricket nets. It is great to see children and teenagers being engaged and active and utilising the oval and this should be encouraged and promoted.*
- *The more you can improve facilities, the more you encourage families/children into the oval/community which should be a whole community focus moving forward*
- *Thank you for consulting the residents. Lighting is a MAJOR issue at the oval. It is unsafe for use during darkness.*
- *The proposed new cricket nets are well overdue. The risk to residents and club room users in their current location is paramount to danger. A new training facility on the eastern side will mitigate hard cricket balls entering neighbouring yards and onto the forecourt / deck area of the current club facility, that is common at this time and the proximity of each to the other. Further, the new practice nets could be brought up to a standard where drainage and water run-off would be improved to not undermine the current buildings and pedestrian thoroughfares. The lighting of the new nets could be remote from the oval lighting further enhancing and improving the use of the facility. Relocating the practice nets to be inline with the new multi-sport facility will enhance the aesthetics of Glandore Oval and surrounds and be a great chance to improve the unsightly old dilapidated netball courts. The chance to improve the old net area into a more inclusive space adjacent the clubrooms for all residents would be another major benefit of the relocation.*
- *Why is Council spending ratepayer money for Adelaide Cricket Club who are not residents/ratepayers but who in essence visitors to the community precinct.*
- *Why did Council not consult with ratepayers before making their decision.*
- *Why weren't ratepayers advised of the May 6 public meeting.*
- *It appears to be an obvious bias by Council towards sporting clubs before ratepayers.*
- *Why is this electronic survey different to the paper survey - sections are missing.*

- *We suggest ratepayer money is better spent to replace the aged and neglected netball courts with trees to provide a sound barrier for the North South corridor, replace old and damaged trees adjacent to residents properties, upgrade and improve the rose garden that has apparently been neglected by Council, upgrade the junior playground, install outdoor exercise equipment and employ parking inspectors at weekends to police illegal parking.*
- *We are not satisfied with this electronic survey."*
- *This redevelopment of the cricket nets is upgrading the facilities of glandore oval for public to use. Many members of public use the hard wicket nets to practice and play with mates. This upgrade will see more people use glandore oval which is what it is intended for. The moving of the nets also is helping the neighbouring properties to reduce noise of the cricket plays and also safety of their property.*
- *Make sure no more trees are removed.*
- *It would be good if landscaping plans for the oval could be included for residents perusal and feedback*
- *"The way the tennis courts has be redesigned are not practical and would prefer the old courts! The fact there is no fence between the 2 courts doesn't make sense! Whilst the multi use area is a good idea however the execution has been poor. The redevelopment at Edwardstown courts by the oval makes so much more sense!*
- *I am not sure why this would not have been used as a plan!*
- *"It is critical the net development proceeds with the highest priority, at best the the facility would be ready for use from January. The nets are desperately required to support the growth of players to the club this season, particularly supporting the new women's cricket program.*
- *While a precinct plan would be well received, the net development should not be put on hold for the plan. This would delay the net project creating complications for ACC, potentially losing players due to demand outstripping supply. There is also a great risk the Federal funding could also be lost due to such delays."*
- *It is critical the relocation of the Cricket Net development proceeds with the highest priority. The nets are desperately required to support the growth of player numbers next season and beyond and in particular to support the new women's cricket program. While a precinct plan would be well received, the net development should proceed and not be put on hold awaiting further plans. Any delay to the net project will create complications for ACC, potentially losing players due to demand outstripping supply. There is also a risk the Federal funding could also be lost due to any delay.*
- *"Very disappointed with lack of community consultation by local elected council members, as this proposal effects all users not just current lease holders.*
- *The development of South Road needs to be investigated & addressed to highlight & minimise or eliminate any potential impacts on the planned Glandore oval precinct."*
- *We do not agree with the location of the new cricket nets along South Road.*
- *The Stoeckel family are an integral part of the history of the Glandore area, particularly the close district surrounding the oval. Ian Stoeckel's mother and father had a building business which was responsible for most of the houses built along Churchill Avenue in the 1930's. They built a special house in that street for their daughter, who was a teacher at nearby Black Forest Primary School. The Stoeckel family owned that house until 1960. After Ian was killed, the school community banded together to support the family and their grieving teacher, donating money and help toward the establishment of the rose garden and the modest memorial to Ian. We have the honour of living in the former Stoeckel house, and firmly believe that the removal of the memorial to a distant location would devalue its importance within the local community, and the destruction of the rose garden will be a slap in the face to the Black Forest Primary School community. Please reconsider your plans and keep the memorial where it is.*



- *The new construction section (basketball ring etc) is absolutely terrible! I hope whoever conceived this space isn't in charge of the glandore community centre upgrade. Although I can already see that consultation was a farce (why has that hideous, gross fountain been kept?!)*
- *Current nets and practice wickets are old tired and dangerous apart from the cricket club the nets are also used a lot by the public the adelaide cc as an elite club in Saca's top competition have the worst practice facilities of any club with 9 teams and soon to be added women's teams new nets and wickets are a must for the clubs survival player development has been stunted in recent seasons due to the outdated facilities and if the Adelaide cc are to survive Saca's desire to cull clubs the planned upgrade will be a massive boost for the club and community*
- *Listed are some of the concerns, ideas and viewpoints demonstrating the importance of real community consultation:*
  - *Don not go ahead until all plans fro south road finalised and impact on oval is fully clear*
  - *Small oval space - needs to maximise landscaping and trees to make and oasis for community and from South Road.*
  - *South Road is a busy, noisy, and highly polluted road. This needs to be considered in any planning for the oval and precinct. Residents have ideas how to lessen the impact of South Road and create a community oasis. Sound barrier and reducing the impact of South Road such as tree hedge along South road. The area needs as much nature as possible to be a usable and pleasant space. There is no point in having spaces and areas developed if it is too unpleasant to use.*
  - *Disability access: Ability access and use the oval. Limited access along Margaret street due to concrete plinth and poor pathways in front of old building (17 Margaret Street). No access available of South road*
  - *Landscaping and maintenance: areas outside the oval playing field maintained: often the oval green is well cared for - mowed, weeded etc. Areas outside of the sporting oval can be neglected. Undulating surfaces outside of oval (makes wheelchair access difficult, tripping hazard), weeds, (grass seeds in dogs ears are dangerous and costly to remove and long grass and weeds attract vermin and snakes), piles of grass cuttings left, sight shades and sports equipment left on oval etc.*
  - *17 Margaret Street: old building and parking area on the oval on Margaret Street. It has raised safety and function concerns for many years. a dumping ground, urinal, syringe disposal area, drug dealing space, extremely hazardous driveway and path that denies access to people in wheelchairs and is a complete tripping hazard and eyesore. I would remove the building as matter of priority and landscape the area, add community art and acknowledgement to Kaurua Land in consultation with Aboriginal and Torres Strait Islander peoples. The nets, sporting facilities would not be on my list of priorities at all. However, I am able to put this aside for the benefit of the whole community and their vision.*
  - *A continual cycle of removing rubbish from areas is required and removal of build-up of branches, twigs from fence lines and under trees. Rubbish, syringes are frequently found - removal of debris allows for clear pathways, less pests and enables people to see possible dangers e.g. syringes*
- *Shade/ natural landscape and aesthetics: replanting of trees, long term vision to provide shade, natural habitats and develop aesthetics of the area.*
- *Rose garden and heritage of the area: residents have various views on the rose garden. It has been neglected for years. Some would like to keep the area, and many would like to see this area revamped but with an acknowledgment of the rose garden and heritage of the*

area. Good planning can keep the history and incorporate the range of needs. The noise detracts from this being a beautiful and used space. Surely there could be a well-considered solution where some roses bloom, noise is reduced, shade provided and becomes a much loved and used space by the whole community.

- Behaviour of sports club members: incidents of sexual harassment, unsafe behaviour addressed so all in community feel safe to use the oval
- Gender equity - majority of those that plan for and use the oval are male. Area needs to be safe and appealing for women to use the oval
- Age equity - majority of those that use the oval are adults. The playground is small and caters for young children - what about more challenge and risk for older children such as flying fox, bike tracks. Has the community heard the "voice of children and young people" and what they want for their community areas?
- Make better use of current netball courts - soundproof and repurpose
- Commitment to Blackforest Primary School use of the oval – this may increase with changes to South Road upgrade
- Remove old netball rooms building and make way for more useable community space
- Acknowledgement of Aboriginal land - Kurana land and traditional owners
- Community artwork that reflects the traditional owners and heritage of land. Stobie pole art and sports buildings and sheds.
- Parking - issues during weekend sports games - streets full, nowhere to park, driveways parked across. A parking area is created for grounds. Perhaps the vacant land at the end of Margaret street could extend the grounds and offer parking. The netball courts on south road could offer a parking option.
- Ongoing community consultation about the oval – its use, maintenance, and vision for the future
- The oval is a valuable asset and provides opportunities for young people in the area, improvements in facilities will keep people engaged in sport and the associated benefits
- Maintain the trees around the oval, Build useful facilities in the currently unused land next to alpha industries, Install new cameras around the oval to make community members safe
- The debate in the community has been emotive and some off topic and misleading information has been unhelpful in forming an accurate understanding of the issues. The cricket nets will mainly cover the current old asphalt netball court area so that will be an improvement aesthetically and upgrades to the net facilities benefits both club and community. That's positive and does not really impact much on current use.
- It's frustrating the negative campaign has focused on opposing the nets rather than preserving our improving the garden. I don't believe either part of the plan need be mutually exclusive.
- Space for sport and movement is my preference for the precinct but I see no reason why garden space can't be included.
- Greening on the South Road boundary would be a good initiative
- It's fantastic to see progressive planning for the future of sport in our local community.
- My kids have used the facilities at Glandore Oval for years and now all play Basketball but through all their sports I have seen the demand to upgrade facilities.
- It would be good if the oval had a walking trail around and a dog free area as many people tend to let the dogs loose. The dogs tend to run into people. Also a camera would be good for safety.
- More play equipment and fencing along Margaret street. The playground is close to the road so small kids and dogs it's can happen quickly.
- I was disappointed to see personal attacks and community division as a result of the upgrade process. I have no issues with the decisions made but I think future processes need to reduce the chance of a similar experience.

- *The maintenance and ongoing commitment the Council has to Glandore Oval is wonderful to see. Car parking for oval use is paramount. Training nights and match days cars are bumper to bumper in streets backing on to Glandore Oval and match days further ranging streets surrounding Glandore Oval. Football season can be more hectic. The vacant land (from fire 2 years ago) at the top of Margaret Street bordering South Road is now used regularly by Oval visitors as overflow parking on Saturday match days, 10-15+ cars parked on this private land. Car parking and lengths people will go to secure a park my main concerns. If anything can be done to secure more car parking with any upgrade, that will hopefully bring better safety as kids and adults alike dart out from behind their vehicles into oncoming vehicle traffic with near accidents most weekends. Fencing along Margaret Street similar to the universal courts set up would assist with balls (cricket and football) not hitting parked cars and people which I have witnessed on numerous occasions. With bigger vehicles now, more of them on the road and some narrow streets surrounding the oval, please consider car parking as a major factor when looking to utilize any available land use that comes into consideration for developing within the Oval. The last thing we all need is a fatality in or around Glandore Oval. Thank you.*
- *We need a better basketball ring and court surface in the new area.*
- *Rose Garden can be removed completely*
- *most nights I cannot walk my dogs on the oval because cricket or footy sports are utilising the entire oval. They are all male and domant*
- *We do not like the traffic noise in the area on Saturday morning. We would like more community based exercise equipment*
- *This survey puts the 'horse behind the cart'. Lip service consulting when some councillors have already made a decision. Don't need to spend ratepayers money to poster the cricket club so much*
- *would like to see a fence put around the playground. Also more seating in the play ground area. The area should be for people of Glandore not outside sporting clubs.*
- *parking and traffic management along Churchill street is terrible. Something needs to be done to address the is problem*
- *I walk to the railway station via Margaret St and in the summer the only shade I can get is from the trees at the side of the oval. There is so little shade for walkers in the area.*
- *When I was crossing the oval a few months ago, I was attacked by a magpie in the centre of the oval. The incident happened twice. Is this telling us it is not safe for use to in in the oval. Gives us a comment about that please.*
- *this survey is the feedback of 6 residents/rate payers. A whole of precinct plan must be developed before any changes are implementde/commenced. Keep our history*
- *I feel the whole process has been improper. this survey should have been one of the first things carried out. It a bit like the cart before the horse and that something underhanded is being done or there's a personal interest for members of council. There is so many other items that need money before cricket nets*
- *remove existing buildings which are not in the use. e.g. Scout Hall and old nursing mothers building (cream brick building) install new toilet facilities near playground*
- *Have you considered the South Rd upgrade, how will this affect Glandore Oval?. It would be a shame to spend hundreds of thousands of dollars, then to have SA Govt to claim part of the oval-cricket nets in particular.*
- *I like the rose garden and believe it needs to be properly maintained by the council. I understand that the current cricket nets might need to be relocated however the cricket season is half a year at most, what will this area be used for during winter? Maybe that can be the proposed kick and play area.*
- *car parking is essential. streets near the oval are full. always know when something is on at the oval.*

- *I don't understand why the beautiful and distinctive rose garden should be destroyed. It is such a beautiful individual part of the Glandore streetscape.*
- *Why is the new layout still showing the old practice nets? Old practice nets to be replaced with lawn-park benches, shelter and small trees. Better signage to ensure people pick up their dog's poo. ensure poo bags are always available.*
- *find a balance between public access and use vs sports clubs*
- *It would be nice to see something like Victoria Park along East Tce. More Greenery.*
- *Don't remove trees. Plan more trees.*
- *Late in consulting community. Push poll.*
- *I note that most mornings I see a homeless man sleeping to the side of the club rooms. Not sure of the solution but pointing it out as there are many concerns with this matter.*
- *Dogs allowed off leash are not always kept under effective control by owners. Dog faeces often found on oval also. Greater enforcement needed by council.*
- *The clubs and school that use the oval precinct should be encouraged to continue their use by developing facilities for their hundreds of players. The vocal minority within the Glandore Neighbourhood Group only want more exclusive use for their dogs to defecate and urinate away from their homes. Please get on with it.*
- *pleased to see quality sporting team tenants at the oval*
- *The area is great for get together and sports . Great to see it used regularly.*
- *Yes. Maybe you should do a bigger survey about what matters and effects the whole community in Glandore. Rather than wasting good paper and doing a survey about Glandore oval in which only a few people that live near the oval use it.*
- *Consultation by Council to date has been poor. the cricket nets proposal is presented as a fait accompli. This survey should have been conducted first.*
- *On Saturdays when sporting fixtures are happening, parking in Churchill Street should be 1 side only from Cross Rd to Gertrude Street. it is a nightmare negotiating Churchill Street from Margaret St to Cross rd on these days.*
- *if you don't demolish that small building near the rose garden at least paint it so its more appealing.*
- *keep the roses redo the tennis courts*
- *please keep as many plants as we can.*
- *If there is a possibility to add a security camera for added safety.*
- *please don't change your mind from some grumpy glandore residents.*
- *The Glandore Oval and surrounding landscape is critical to the suburb.*
- *People park both sides of the road with little consideration of local traffic. it is a through way for Cross Rd to South Rd vice versa. Big problem.*
- *Will South Rd upgrade affect grounds? This needs to be known before anything can be started. Has the Council already made up its mind? this May community update stated "Marion Council IS building new cricket nets at Glandore Oval..."*
- *A mini putt putt around the boundary for small children. And area like this should be available for everyone, not just football and cricket*
- *The rose garden is beautiful and should remain. The war memorial should also be retained. there is no use wasting council money on cricket nets if we don't know if the oval precinct will be impacted by the road changes to South Rd upgrade*
- *Improving the amenity of the whole suburb is needed to protect against the noise and pollution of South Road. the rose garden area is too close to the road for sporting activities (air quality poor). The surveying of residents should have happened in the first instance, not just because some heard about the proposed changes and objected to it.*
- *Thank you for supporting our local community. Please note the voice of a few residents doesn't represent area and many are in favour of new nets.*

- *The war memorial in the rose garden also remain. No use wasting money on the cricket nets as the South Road upgrade could impact on this precinct anyway*
- *Car parking in the local area a shocking problem on sport days. No way is there access for emergency vehicles!!*
- *We just want the rose garden retained and brought back to its former glory. We think we are wasting our time as the decision is probably already made.*
- *For older children, adolescents and adults need to play too. Should have made adult ring available somewhere along this area.*
- *replace chain blocking access from Margaret ave with a gate and safe entry for pedestrians. Access to Scout Hall not safe at present. This is an OHS issue.*
- *Nothing should be done until the major roadworks on South and Cross Roads are precisely planned and the details made public. Traffic is a major problem on Churchill Avenue and adjacent streets. I wrote to Council about this and heard nothing!!*
- *keep the open space*
- *Can nets be located safely so close to South Road. Useful to have engaged with total community earlier.*
- *Parking around the oval during sporting fixtures is a huge problem for me. Living in King St, I use Margaret St to get onto Cross Road. Some weekends it is impossible to get through the traffic parked too close to the intersection with Churchill Ave. The visibility is poor and unsafe. Churchill Ave should be restricted to parking on one side of the road only.*
- *Council needs to consider residents more and the oval is there for the whole community and not just sporting groups. Scout group not consulted. Black Forest School not consulted. Community not consulted.*
- *If the proposed cricket nets adjacent to South Road goes ahead, who is liable for damage or injury caused by cricket balls to traffic or persons on South Road? Assuming the cricket net proposal proceeds, which appears highly likely, what amounts will the ACC and SACA contribute. It seems to me, as a rate payer, Council's contribution to the cricket net relocation should be nil. What is the long-term viability of the Adelaide Cricket Club, in view of its recent attempt to merge with another club? Lighting for netball courts? Being a memorial garden, are there any other ashes interred?*
- *Seemingly late notification to residents is of concern, when the Council, on 23 March 2021, approved the development of new cricket training facilities. When trees were removed to install lighting on the oval, was there an undertaking to plant replacement trees? If so, has this occurred? The poor condition of roses in the rose garden, can be attributed to the lack of care by the council over many years. Traffic control is non-existent, particularly during football season.*

## Rescission Motion - Glandore Oval

**Originating Officer** Manager Corporate Governance - Kate McKenzie

**Corporate Manager** N/A

**General Manager** Acting Chief Executive Officer - Ilia Houridis

**Report Reference** GC210622R07

**Confidential** ☐

### REPORT OBJECTIVE

Pursuant to Regulation 21 of the *Local Government (Procedures at Meetings) Regulations 2013*, the CEO may submit a report to Council recommending a rescission motion.

This report has been submitted for the issue surrounding the Glandore Oval cricket nets and rose garden.

### EXECUTIVE SUMMARY

At the 23 March 2021 General Council meeting Council resolved (GC210323R09):

#### That Council

1. **Acknowledges that \$160,000 of funding provided by Nicolle Flint MP, Member for Boothby and the \$179,000 commitment from Council in the 2020/21 budget.**
2. **Approves the development of a new cricket training facility at Glandore Oval and removal of the Rose Garden to create a new open space lawn area.**
3. **Approves the relocation of the RAAF Officer Ian Stoeckel Memorial to the Edwardstown Soldiers Memorial Recreation Ground in consultation with the Plympton Glenelg RSL.**
4. **Endorses additional funding of up to \$20,000 to complete the project, to be funded from savings identified in the third budget review in 2021/21.**
5. **Approves the process to inform the community of the project.**

Pursuant to Regulation 21, a CEO may submit a report to Council recommending the revocation or amendment of a resolution passed since the last general election of the Council.

The CEO must ensure that the report is placed on the agenda for the meeting at which the report is to be considered.

Council has undertaken further community consultation on this matter which is outlined within the Glandore Oval Community Consultation Report (GC210622R01). This report details of the consultation outcomes and provides new information for Council to consider.

This item must be read in conjunction with the adjourned rescission motion (GC210622M01) moved by Councillor Hull and seconded by Councillor Gard. If that motion is successful, this item cannot be considered as a decision would have been determined. Additionally, if the adjourned rescission motion is lost, a motion to the same effect cannot be considered for a further 12 months (Regulation 12(4)(a)) and Council would be required to progress with the implementation of the original decision.

Council may wish to suspend meeting procedures to determine a way forward.

### RECOMMENDATION

**That Council:**

- 1. Rescinds points 2 and 4 from the resolution of Council made on 23 March 2021 relating to the Glandore Oval Cricket Training Facilities (GC210323R09):**
- 2. Approves the development of a new cricket training facility at Glandore Oval and removal of the Rose Garden to create a new open space lawn area.**
- 4. Endorses additional funding of up to \$20,000 to complete the project, to be funded from savings identified in the third budget review in 2021/21.**

And that Council resolves the following to replace points 2 and 4:

**That Council:**

- 2. Approves the development of a new cricket training facility at Glandore Oval, retain a portion of the rose garden with the balance of the area to create a new lawned space, a park bench and planting of tree foliage along the boundary of South Road.**
- 4. Endorses additional funding up to \$50,000 to complete the project, to be funded from savings identified in the first budget review in 2021/22.**

**GENERAL ANALYSIS**

All information relating to this matter is included within the two Glandore Oval Reports listed on the agenda for the 22 June 2021.

## Annual Business Plan 2021-22 and Long Term Financial Plan

**Originating Officer** Unit Manager Statutory Finance and Payroll - Andrew Doyle

**Corporate Manager** Manager Finance - Ray Barnwell

**General Manager** General Manager Corporate Services - Sorana Dinmore

**Report Reference** GC210622R08

**Confidential** ☐

### REPORT OBJECTIVE

The objective of this report is to seek approval for Council's Financial Governance Policies (Attachment 3) and Council's final consideration and adoption of the Annual Business Plan 2021-22 (Attachment 1) and Long Term Financial Plan (Attachment 2).

### EXECUTIVE SUMMARY

Council's 2021-22 Annual Business Planning process is set to conclude with Council's final consideration and adoption of the Annual Business Plan 2021-22 (ABP 2021-22) and Long Term Financial Plan for 2021-2031 (LTFP).

The purpose of this report is to seek:

1. Approval for Council's Financial Governance Policies (Attachment 3). Council has a number of Financial Policies that are reviewed annually. The Financial Governance Policies outline the principles, rules, responsibilities and legislative requirements that assist in achieving excellence in Financial Management. The policies assist in providing a framework and parameters from which the ABP 2021-22 and LTFP are prepared.
2. Council's final consideration and adoption of the ABP 2021-22 (Attachment 1) and LTFP (Attachment 2), following its consideration of the final Draft ABP 2021-22 and LTFP at the General Council meeting on 8 June 2021 (GC210608R09).

The Capital Works Program for 2021-22 (Attachment 1 – [Appendix 1]) and the Rate Impact Analysis (Attachment 4) are included for information purposes only.

The Annual Business Plan and Budget for 2021/22 of our Regional Subsidiary, Southern Region Waste Resource Authority (SRWRA) endorsed by the SRWRA board on 7 June is also included for information purposes only (Attachment 5).

At its meeting on 8 June 2021 Council resolved (GC210608R09) that the Draft ABP 2021-22 and Draft LTFP be prepared for final consideration at the 22 June 2021 General Council meeting on the basis of an average rate increase of 1% for 2021-22.

Council is in a strong financial position at this time and well placed to support the community applying a lower than CPI average rate increase of 1% for the 2021/22 financial year. In addition, Council's forecast average rate increase over the 10 years of the LTFP are well below the targeted inflation rate (2-3% on average, over time).

Council also plans to support the local economy with the delivery of a \$54.6m capital works program in 2021-22.



Council's robust financial position ensures a balanced or better funding position is maintained over the 10 year term of the LTFP, sufficient to support operational needs and meet financial sustainability targets.

## RECOMMENDATION

That the following be adopted by council in the following order:

1. Financial Policies (Attachment 3)
  - a) Rating Policy
  - b) Treasury Management Policy
  - c) Fees and Charges Policy
  - d) Reserve Funds Policy
  - e) Asset Accounting Policy
  - f) Budget Policy
2. Pursuant to Section 123(6) of the *Local Government Act 1999* and regulation 6 of the *Local Government (Financial Management) Regulations 2011*, the Annual Business Plan 2021-22 (Attachment 1)
3. Pursuant to Section 123(7) of the *Local Government Act 1999*, and regulation 7 of the *Local Government (Financial Management) Regulations 2011*, the Annual Budget 2021-22 (Attachment 1)
4. Pursuant to Section 122(1a) of the *Local Government Act 1999*, and regulation 5 of the *Local Government (Financial Management) Regulations 2011*, the Long Term Financial Plan 2021-2031 (Attachment 2).

## DISCUSSION

Council is required by the *Local Government Act 1999* to prepare and adopt an ABP each year, and in doing so determine the key strategic priorities for the ensuing 12 months in the context of Council's long term aspirations. The ABP and LTFP are an integral part of Council's suite of strategic management plans.

This ABP 2021-22 (Attachment 1) describes the services, programs and projects that Council plans to deliver in the 2021-22 financial year, and further describes how it plans to resource and fund this work. It supports the delivery of the third year of the 2019-2023 Business Plan, along with a number of new strategic projects and service improvements.

There have been no changes to the 'framework and key assumptions' that the ABP and LTFP have been prepared under since those presented and endorsed by Council at the 27 April 2021 General Council Meeting (GC210427R08).

### Financial Policies

Council's Financial Policies are designed to express the direction and framework by which Council intends to manage the community's resources. They set the parameters by which Council intends to maintain long term financial sustainability as set out in the LTFP. The following policies are reviewed annually and are a means by which Council ensures it is accountable to the community:

- Rating
- Treasury Management
- Fees and Charges
- Reserve Funds
- Asset Accounting
- Budget

Amendments have been made to the Rating Policy to incorporate dates relating to the 2021-22 rating process and a reference to the *Development Act 1993* in the Reserve Funds Policy has been updated to the *Planning Development and Infrastructure Act 2016*.

All other policies have not required any further changes.

### The Annual Business Plan

The ABP 2021-22 has been prepared in accordance with the requirements of the *Local Government Act 1999* and *Local Government (Financial Management) Regulations 2011*. It includes appropriate information about the rates and charges that Council intends to levy as well as a range of other information required by the Local Government (Financial Management) Regulations. The budget includes statutory statements being Uniform Presentation of Finances, Income Statement, Statement of Financial Position, and Statement of Cash Flows. In addition to these statements, a 'Funding Statement' is provided that details funding sources and a net overall funding position.

In the development of the ABP 2021-22, consideration has been given to Council's refined strategic framework, financial parameters and key social, cultural, economic and environmental issues identified through the environmental scanning process, as well as the relevant federal, state and regional strategies and plans.

The ABP 2021-22 has been prepared in accordance with the *Local Government Act 1999*. In accordance with Section 123(7) of the Act the Annual Business Plan must be adopted before the Annual Budget is adopted.

### **Annual Business Plan and Budget Summary**

Section 123 (9) of the *Local Government Act 1999* requires a summary of the annual business plan to be prepared and distributed with the first rates notice to ratepayers after the declaration of its rates.

In accordance with this requirement a summary of the Annual Business Plan 2021-22 will be prepared and distributed with Council's first rates notice to ratepayers in July 2021.

### **Rate Impact Analysis**

An updated copy of the Rate Impact Analysis, containing updated rating information, is attached to this report for Council's information (Attachment 4).

### **Southern Region Waste Resource Authority (SRWRA)**

SRWRA is a Regional Subsidiary, established by the Cities of Marion, Onkaparinga and Holdfast Bay, pursuant to Section 43 of the *Local Government Act (SA) 1999*. Under its Charter, SRWRA is responsible for providing and operating waste management services on behalf of its constituent councils.

In 2021/2022, SRWRA is set to commence the operation of the Southern Materials Recovery Facility (SMFR) for all kerbside recycled materials together with a new Joint Venture Partner. The SMFR operations are expected to process kerbside recycle bins materials to sort and recover materials with the express intent of on-selling sorted recovered materials to end-user manufacturers at an agreed market rate.

Accordingly, SRWRA in its 2021/22 budget includes its expected share in the net result of the new joint venture operations in the forecasted Statement of Comprehensive Income as well as any cash distributions expected to be paid from the new joint venture.

The SRWRA board endorsed the 2021/22 Annual Business Plan and Budget at its meeting on the 7 June 2021. The budget forecasts a net operating surplus of \$854k for the 2021/22 year.

A copy of the endorsed 2021/22 Annual Business Plan and budget is provided in attachment 5.

## CONCLUSION:

It is proposed that Council adopt the Financial Policies as presented. These Policies provide direction to the Annual Budget and Long Term Financial Plan to maintain Council's financial sustainability, viability and accountability to the community.

The ABP 2021-22 and LTFP 2021-2031 have been developed on the basis of Council's refined financial framework which encompasses maintaining current services and service delivery levels for the community, as well as meeting Council's planned capital renewal programs for 2021-22. The ABP 2021-22 has been prepared on the basis of a one per cent (1%) average rate increase (excluding new developments and capital improvements).

This report seeks Council's adoption of the financial policies (Attachment 3), ABP 2021-22 (Attachment 1) and LTFP 2021-2031 (Attachment 2).

The Capital Works Program for 2021-22 (Attachment 1 – [Appendix 1]) and the Rate Impact Analysis (Attachment 4) are included for information purposes only.

## Attachment

#	Attachment
1	Attachment 1 - Annual Business Plan 2021-2022
2	Attachment 2 - Long Term Financial Plan 2021-2031
3	Attachment 3 - Financial Policies
4	Attachment 4 - Rate Impact Analysis
5	Attachment 5 - SRWRA - Annual Business Plan and Budget 2021-22



# City of Marion Annual Business Plan 2021-2022





## ACKNOWLEDGEMENT OF COUNTRY

We acknowledge we are part of Kaurua land and recognise the Kaurua people as the traditional and continuing custodians of the land.

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## WELCOME

Welcome to the City of Marion's Annual Business Plan 2021-2022. This is how Council budgets for the coming year.

Council is proposing a 1 per cent average residential rate increase for the coming year (there will be a fluctuation due to changing property values that are outside of Council's control). We are keeping the rate rise less than the rate of inflation.

Key projects the plan will deliver include:

- Completing the \$16.25m rebuild of Mitchell Park Sports and Community Centre
- Completing the \$13.05m BMX and soccer facility at Majors Road
- Completing the \$2.78m skate park and playground at Capella Reserve, Hallett Cove
- Starting the \$1.5m restoration of the historic Coach house and Pedestrian bridge replacement at Warriparinga
- Investing a further \$688,000 to support tree management initiatives
- Investing \$277,000 in revitalising the Edwardstown business precinct
- Commencing the \$1.6m regional playground and reserve upgrade at Hugh Johnson Reserve, Sheidow Park

Apart from new initiatives we maintain more than \$1 billion of infrastructure.

Yours faithfully,

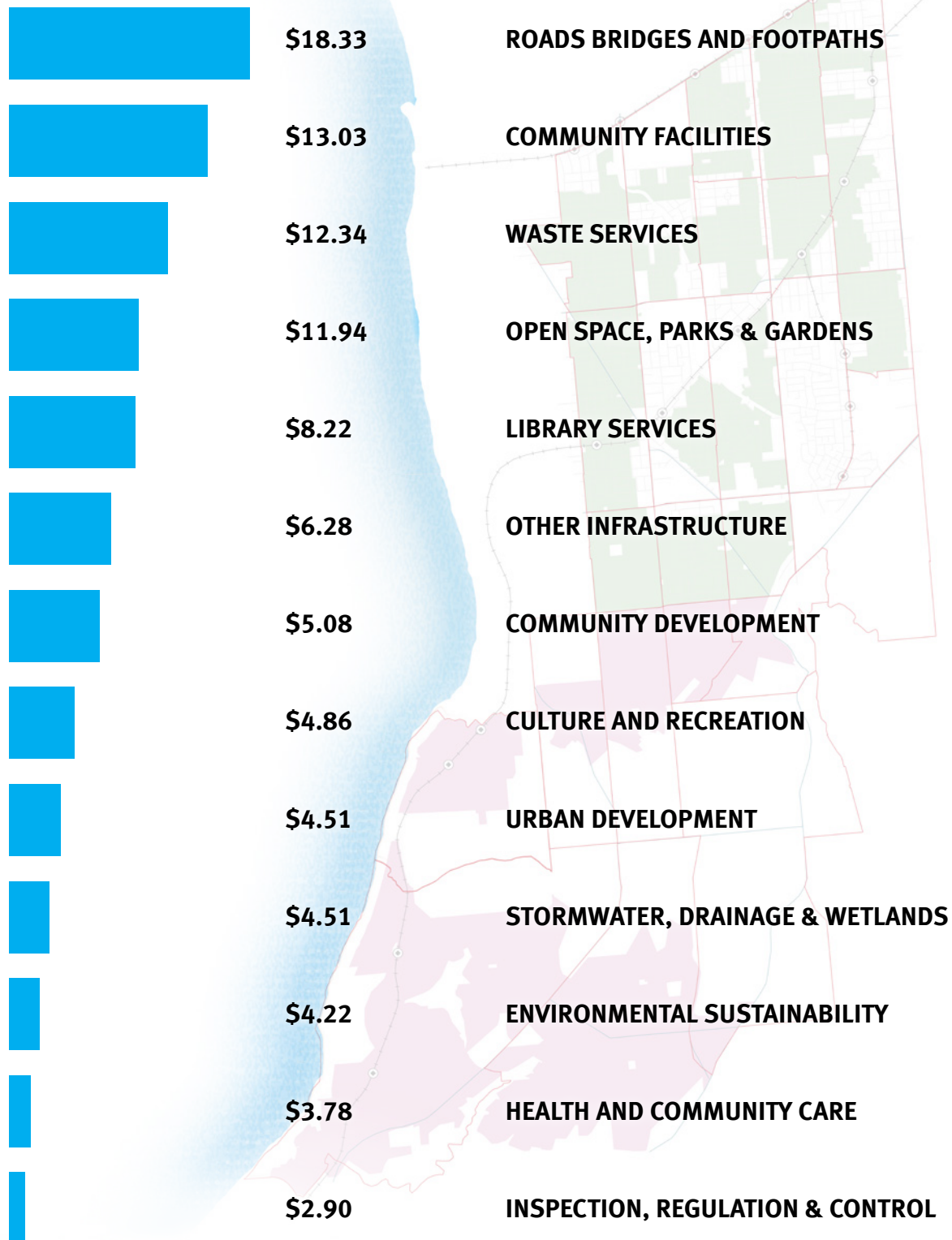
*KRIS HANNA*

Kris Hanna  
Mayor



## YOUR RATES AT A GLANCE

AMOUNTS SPENT PER ONE HUNDRED DOLLARS (\$100)



## OVERVIEW

The Annual Business Plan 2021-2022 outlines the strategic projects, services and programs that we will aim to deliver in the coming financial year. Council has determined to undertake strategic initiatives outlined in the Four-Year Business Plan 2019-2023 to progress the community's aspirations in the City of Marion Community Vision - 'Towards 2040' and the goals in the 10-Year Strategic Plan 2019-2029.

Council is committed to delivering value to our ratepayers. Through a focus on prudent financial management and decision making, Council will continue to identify on-going savings. Funding secured from both the State and Federal Governments supports the delivery of new infrastructure. A strong efficiency focus has enabled us to support our community with a 1% increase in the average rate for 2021-2022.

During 2021-2022, the City will continue to be improved through investment in the following initiatives:



Commissioned street art at Edwardstown, by Senman Creations.



### IMPROVING OUR STREETS

Council will invest \$2.8m to improve the character and functionality of streets, including new initiatives for tree management. Works include extra tree planting, investment in two water trucks and street upgrades.

Additional Federal funding of \$1.5m will also deliver a further two street upgrade projects along Sturt and Morphett roads.



### MITCHELL PARK SPORTS & COMMUNITY CENTRE REDEVELOPMENT

The \$16.25m redevelopment of the Mitchell Park Sports and Community Centre, which began in early 2021, is scheduled to be completed and opened in the first half of 2022. This redevelopment is supported with a \$5m grant from the Federal Government and a \$0.25m grant from the State Government.

The new facility will include indoor and outdoor multipurpose sports courts, clubrooms, a neighbourhood centre and dog club.



### COASTAL WALKWAY

Council will continue to progress the rebuild of sections of the walkway. Construction of the boardwalk connecting Heron Way Reserve to the Field River mouth is scheduled to start in June 2021.

Council has committed \$2.44m with matched funding by the State Government to rebuild the sections over the next three years.



### EDWARDSTOWN EMPLOYMENT PRECINCT

Council is continuing to revitalise the Edwardstown business district to create jobs and attract investment. Work will include planting additional street trees to enhance the amenity, create public artwork and improve access and car parking.

Council has committed \$277,000 to the project.





### CAPELLA RESERVE

Construction will continue on the \$2.78m upgrade of Capella Reserve, Hallett Cove. The Federal Government has committed \$1.29m toward the project.

The new precinct will include a youth plaza area, basketball court, new skate park, playground, BBQ and toilet facilities.



### NEW SOCCER & BMX FACILITIES

Work is well underway to construct the Sam Willoughby International BMX track and the Southern Soccer Facility in Glenthorne National Park. It is anticipated these will be completed by late 2021.

The Southern Soccer Facility includes three turf pitches, floodlighting, fencing, clubrooms, and car parking for over 200 vehicles. The Sam Willoughby International BMX track includes a UCI standard track, clubrooms, landscaping, entrance lane and car parking.

The combined projects total \$13.05m with the City of Marion contributing \$6.25m and the State Government \$6.05m. The City of Onkaparinga is also contributing \$0.75m towards the BMX track.



### REDEVELOP TENNIS & NETBALL COURTS - OPEN SPACE AT TARNHAM ROAD RESERVE

Council will replace four ageing tennis courts with four new courts that can be used for tennis and netball.

A shelter, toilet, and play equipment will also be installed. Work will cost approximately \$2m and is expected to commence in October 2021.



### LIVING KAURNA CULTURAL CENTRE COACH HOUSE RESTORATION

Significant restoration work will commence on the state heritage listed Coach House so that it can be used by the community as a venue and hall facility and further compliment the educational opportunities of the area's history. Two key pedestrian bridges within the Warriparinga area will also be replaced and integrate with the Sturt River Linear Park shared use path.

The \$1.5m project is jointly funded by the City of Marion and the State Government.



### HUGH JOHNSON RESERVE

Work will commence on a new \$1.603m regional playground and reserve upgrade at Hugh Johnson Reserve, Sheidow Park. Custom equipment will be incorporated including new climbing structures, swings and adventure slides. Natural elements, boulders and log tunnels will encourage imaginative and creative play.

The State Government has committed \$801,184 towards to the project.



### LIGHTING UPGRADES

Council secured \$774,000 in Federal Government funding to upgrade lighting at Marion and Glandore ovals along with the Marion RSL bowls and tennis club.

The lighting will feature energy-efficient globes to reduce costs and carbon emissions.

Council will audit its sporting and community facilities to identify opportunities for further improvements.

## OUR PURPOSE, VISION AND VALUES

**OUR PURPOSE** To improve our residents' quality of life; continuously, smartly and efficiently  
(Why we exist)

**OUR COMMUNITY VISION** A community that is Liveable, Valuing Nature, Engaged, Prosperous, Innovative and Connected  
(What we want to become)

**OUR VALUES** With the community and safety at the forefront of everything we do, we value:

**Respect** - Treating everyone as we want to be treated, where all contributions are valued

**Integrity** - Fostering trust and honesty in all of our interactions

**Achievement** - Enhancing our knowledge and performance to reach our shared goals, while being dedicated to supporting one another

**Innovation** - Encouraging new ideas, and learning from our experience to do things better



The six themes of our Community Vision represent the shared values and aspirations guiding how our city develops, towards 2040. These outcomes are important for this community now and into the future:

### LIVEABLE

By 2040 our city will be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated.

### VALUING NATURE

By 2040 our city will be deeply connected with nature to enhance people's lives, while minimising the impact on the climate, and protecting the natural environment.

### ENGAGED

By 2040 our city will be a community where people are engaged, empowered to make decisions, and work together to build strong neighbourhoods.

### INNOVATIVE

By 2040 our city will be a leader in embracing and developing new ideas and technology to create a vibrant community with opportunities for all.

### PROSPEROUS

By 2040 our city will be a diverse and clean economy that attracts investment and jobs, and creates exports in sustainable business precincts while providing access to education and skills development.

### CONNECTED

By 2040 our city will be linked by a quality road, footpath and public transport network that brings people together socially, and harnesses technology to enable them to access services and facilities.

## STRATEGIC MANAGEMENT FRAMEWORK

This Annual Business Plan 2021-2022 is an integral part of Council's Strategic Management Framework that will enable strategic and operational plans, management systems and processes to work together to effectively deliver the Community Vision.



# STRATEGIC MANAGEMENT FRAMEWORK

### 30 YEAR COMMUNITY VISION TOWARDS 2040

LIVEABLE VALUING NATURE INNOVATIVE  
PROSPEROUS CONNECTED ENGAGED

#### A shared Community Vision

Innovating a future for the city and its residents

### STRATEGIC PLANS

STRATEGIC PLAN  
WORKFORCE PLAN  
DEVELOPMENT PLAN  
ASSET MANAGEMENT PLAN  
LONG TERM FINANCIAL PLAN  
HEALTH, SAFETY & ENVIRONMENT PLAN

A suite of plans that focus Council's contributions to the Community Vision

### BUSINESS PLAN JULY 2019–JUNE 2023

Council's delivery program over its term

### WORK AREA PLANS

Team level planning to ensure community and Council's priorities are delivered

### ANNUAL BUSINESS PLAN

Identifies how Council's work is resourced and paid for each year

### PERFORMANCE DEVELOPMENT PLANS

Individual delivery and development plans

## SIGNIFICANT INFLUENCES

In the development of the Annual Business Plan we undertake a review of our internal environment and broader external environment that includes political, economic, environmental, social and technological influences. This identifies key issues that help provide the context for the development of this plan.

The following broad trends impacting our city include:



### LOCAL GOVERNMENT REFORM

The Statutes Amendment (Local Government Review) Bill was introduced to Parliament in June 2020.

The reforms contained in the Bill include a new conduct management framework, an expansion of expert and independent advice to councils on a range of critical financial and governance matters; modern approach to public consultation; and a range of improvements to regulation to reduce councils' costs.



### ENVIRONMENT

Council has set a target of becoming Carbon Neutral by 2030 for its own operations. Actions will include making its major events carbon neutral, switching to renewable energy and transitioning towards a zero emissions fleet.

Council will plant more trees in urban heat hot spots to cool the streets and improve the area for locals, visitors and investors.

Educational activities will seek to help residents and businesses build resilience and adapt to impacts of a changing climate. The Resilient South Regional Climate Partnership will continue.



### HEALTH, WELLBEING & SOCIAL ISOLATION

Reported public health data for the City of Marion highlights key lifestyle challenges including increased sedentary lifestyles, and insufficient levels of physical activity and participation. Almost one third of our city residents live alone, indicating the potential for social isolation (ABS data).

Council's focus on facilities and services that promote healthy lifestyles, community participation and well-being will positively impact our community.



### POPULATION CHANGES

The City of Marion population is forecast to grow by 10% over the next 10 years. Currently our population includes a higher number of residents aged over 60 compared to Greater Adelaide. To facilitate growth and changes in our community it is important to invest in our infrastructure to meet the needs of our community. A significant part of Council's annual spend is devoted to the repair, maintenance and upgrade of community assets.

Our endorsed Asset Management Plans ensure we continue to deliver agreed levels of service to our community.



## ELECTIONS

State and Federal elections will occur in the 2021-2022 financial year. Council takes a proactive approach in lobbying and advocating support for projects that align with the vision for our community.

Council has a number of strategic objectives in the 4 Year Business Plan 2019-2023 that will be a focus for discussion with Government's as the election campaign commences.



## PLANNING SYSTEM REFORMS

The State Government has introduced the biggest changes to development laws in the past 25 years.

The change impacts how applications are lodged and assessed, and how development policy is formed and amended.

Council provided extensive feedback to the State Planning Commission during public consultations. Council acknowledged many positive elements.

Twice Council fought- unsuccessfully- for the plan to take account of resident's concerns. Council sought to protect the north of the city from the worst impacts of urban infill, to allow appropriate development in the hilly and coastal areas, and improve design standards generally.



## NORTH-SOUTH CORRIDOR

The Torrens to Darlington (T2D) section is the final piece of the North-South Corridor that will complete a 78km continuous traffic- light free connection between Gawler and Old Noarlunga, with links to the greater north freeways, Port Adelaide and airport precincts.

The T2D comprises of 10.5km of motorway from the River Torrens through to Darlington. A combination of tunnels, lowered and ground- level motorways, bridges and underpasses at key intersections will be built.

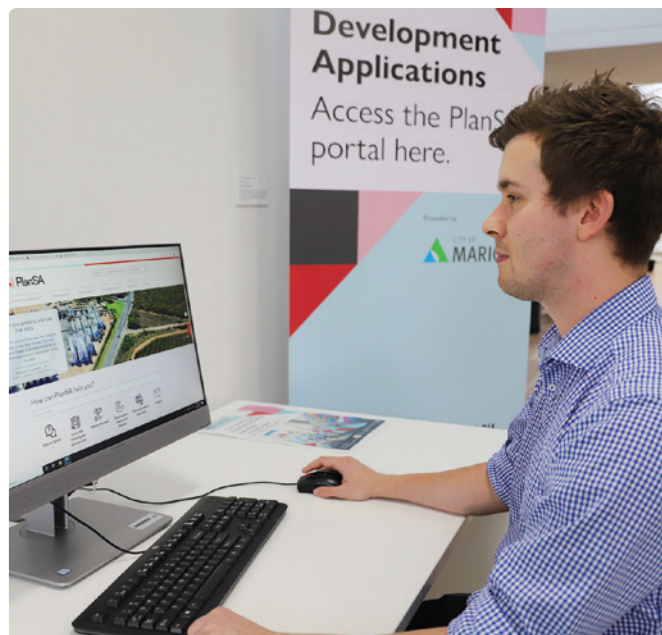
The State Government is leading key stakeholder engagement with community, business and technical design groups. Council will remain active in conversations with the State Government.



## COVID-19 RECOVERY

Council remains responsive to the latest guidance by SA Health and any restrictions imposed in order to help manage public health risk posed by COVID-19.

Additionally, it will support the roll out of vaccinations as required. Council has plans in place to continue delivering services should COVID-19 restrictions change.



## PROJECT DELIVERY IMPACTS

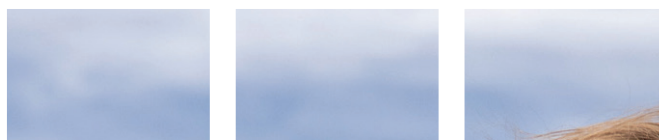
Economic stimulus grants offered by the Federal and State Government has resulted in significant demand in the construction sector. The sector is currently facing a shortage of trades to deliver on work, increased pricing and shortages of materials through the supply chain that is resulting in delayed time frames.

Council is not immune to these impacts and will be proactive in engaging with suppliers and contractors, however it is expected that there may be impacts to the projected costs of projects and delivery schedules.

## FRAMEWORK OF THE ANNUAL BUSINESS PLAN

The Annual Business Plan 2021-2022 has been prepared on the basis of a framework that aims to inform the community and hold the City of Marion accountable to its stakeholders. The key items in this framework are as follows:

- **SUPPORT THE ACHIEVEMENT OF THE CITY OF MARION'S STRATEGIC DIRECTIONS**



This Annual Business Plan has been reviewed against the Community Vision – Towards 2040 to ensure that Council's activities over the next 12 months make the best possible progress towards achieving the community's vision for the future City of Marion.

- **ADDRESS ISSUES ARISING AND OPPORTUNITIES IDENTIFIED FROM INTERNAL AUDIT REVIEWS, AND BUSINESS EXCELLENCE ASSESSMENTS**



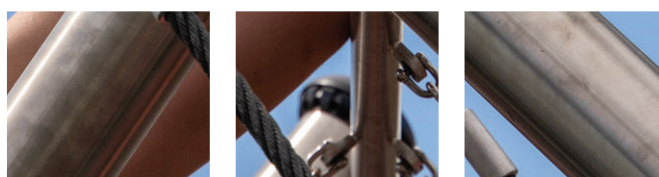
Every year the Council undertakes a number of internal audits. These reviews and assessments have identified a number of key opportunities or requirements for the Council to improve its operations. This document includes the necessary resources to continue Council's independent review process and implement recommendations accordingly.

- **MAINTAIN, ON AVERAGE, A BREAK-EVEN OR POSITIVE FUNDING (CASH) POSITION OVER THE LONG TERM FINANCIAL PLAN**



With a primary focus on cash flow and ensuring the Council's asset renewal and upgrades are fully funded, this target is currently being met. To ensure ongoing financial sustainability, the Council monitors and reviews all its financial indicators together.

- **CONTINUE TO IMPROVE THE MAINTENANCE OF ASSETS IN ACCORDANCE WITH COUNCIL'S ASSET MANAGEMENT PLANS, WITH A PRIORITY ON MAINTENANCE BEFORE RENEWAL, AND RENEWAL BEFORE NEW WHEN IT IS COST EFFECTIVE TO DO SO**



The Annual Business Plan has been prepared taking into consideration individual Asset Management Plan requirements and outcomes of recent infrastructure audits. The City of Marion has a target of 90-110% for the annual Asset Renewal Ratio.



- **REVIEW EXISTING SERVICES AND ASSETS TO ENSURE THEY MEET PRIORITISED COMMUNITY NEEDS**



The Council continues its rolling process of service reviews, aimed at maximising community value through continuously improving its operating efficiency and service performance to the community. This Annual Business Plan has been prepared based on continuing existing services, noting that a rolling program of review is being implemented.

Collaboration with other councils will continue to assist capacity building for shared strategic opportunities, innovation and cost efficiencies and enables the ability to align processes and reduce duplication.

- **COUNCIL ONLY APPROVE NEW MAJOR PROJECTS WHERE IT HAS THE IDENTIFIED FUNDING CAPACITY TO DO SO**



Council debt is forecast to increase from \$4.6m to \$14.7m between 30 June 2021 and 30 June 2022. With consideration given to key financial indicators, Council has retained the funding capacity to consider additional strategic Major Projects and is currently investigating partnerships to aid the development of several initiatives.

These additional forecast borrowings in 2021-2022 relate to Council's contribution towards the Mitchell Park Sports & Community Centre and are anticipated to reach its maximum of \$14.7m just prior to 30 June 2022 following the completion of this project. Any changes to the timing and scope of the capital projects may impact the funding required, and in turn the total requirement for borrowings currently factored into the 2021-2022 Annual Business Plan.

- **MAINTAIN COUNCIL'S POSITION FOR AN AVERAGE RESIDENTIAL RATE WHICH REMAINS AMONG THE LOWER RATING METROPOLITAN COUNCILS**



Comparative 2020-2021 data shows that Council's average residential rate continues to remain among the lower rating metropolitan councils, with its current position ranking being the 5th lowest of 18 metropolitan councils.

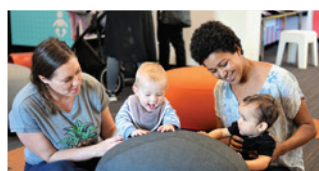
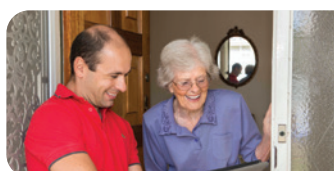


## CONTINUING AND IMPROVING SERVICE DELIVERY

All councils have responsibilities under the *Local Government Act 1999* and other relevant legislation to deliver services for the community. Council is committed to maintaining all services including, but not limited to:

ONGOING SERVICES	
Land use and development planning	Arts and cultural promotion and support
Development and building assessments	Library services
Facilitation of urban developments	Sports and recreation promotion and support
Local Government searches	Community capacity building and development
Business support services	Inspection, regulation and control
Environmental planning and leadership	Emergency planning and response
Biodiversity management	Community care
Waste services	Immunisation services
Water management	Public health planning
Infrastructure management	Urban activation & renewal
Community facilities management	Customer Experience
Reserves, parks and gardens management	Increased levels of tree planting annually
Community Transport	

ENABLING SERVICES	
Strategic management	Communications and marketing
Organisational excellence and innovation	Human resources and workforce planning
Strategic asset management	ICT & knowledge management
Financial management	Operational support
Governance support	Strategic Procurement





## PROJECT PRIORITIES

In 2021-2022 the Council plans to commence or continue working on the following strategic initiatives, as outlined in our 4 Year 2019-2023 Business Plan, or through Council resolutions:

## CONTINUING INITIATIVES

CONTINUING INITIATIVES FROM PRIOR YEARS	KEY STRATEGIC THEME
Deliver the Southern Soccer Facility	Liveable
Redevelopment of four multi-purpose courts and open space at Tarnham Road Reserve	Liveable
Continue to expand the streetscape program to include arterial roads	Liveable
Deliver a UCI standard BMX facility in partnership with State Government and the City of Onkaparinga	Liveable
Continue to develop the City Property Strategic Asset Management Plan to meet community, sport and recreation needs	Liveable
Deliver the Mitchell Park Sport and Community facility	Liveable
Deliver Capella Reserve playground	Liveable
Review options for the Cove Sports and Community Club facilities	Liveable
Continue to identify options for recreational facilities at 262 Sturt Road	Liveable
Continue to progress the Marion Cultural Centre Plaza upgrade	Liveable
Implement the Coastal Climate Change Adaptation Plan	Valuing Nature
Implement the Energy Efficiency and Renewable Energy Plan	Valuing Nature
Continue the Coastal Walkway	Valuing Nature
Continue the roll out of the transformation of our business enterprise systems	Innovative
Implement the Social Media Strategy 2019-2023	Innovative
Continue to develop an on-line one-stop-shop for customers to enable easy access to information and transactions for council services, rates, registrations and events	Innovative
Continue to deliver the Disability Access and Inclusion Plan	Engaged
Continue to implement the 2019-2023 Reconciliation Action Plan	Engaged
Continue work to activate the Edwardstown Employment Precinct	Prosperous
Replace Marino Hall and surrounds	Connected

## NEW PROJECTS COMMENCING IN 2021-2022

2021-2022 INITIATIVES	KEY STRATEGIC THEME
Restoration of the Living Kurna Cultural Centre Coach House and Bridges	Liveable
Lighting upgrades at Marion & Glandore Ovals, Marion RSL Bowling Club & Marion Tennis Club	Liveable
Marion Golf Park (subject to Grant Funding)	Liveable
Hugh Johnson Reserve regional playground and reserve upgrade	Liveable
Tree Management Initiatives	Valuing Nature
Marion Central Streetscapes Project- Diagonal and Sturt Roads	Connected
Developing and costing a plan for an animal pound for use by the City of Marion, preferably in collaboration with nearby Councils (noting that the RSPCA facility at Lonsdale may not be available to Council in the long term)	Excellence
Initiating and completing a Planning and Design Code Amendment for the Marion Road Corridor to substantially implement the changes proposed to Marion Road zoning which were included in Council's previous Housing Diversity Development Plan Amendment, noting that community consultation and Ministerial approval will be required	Prosperous
Initiating and completing a Planning and Design Code Amendment for the stables zoning area within Morphetville, noting community consultation and Ministerial approval will be required	Prosperous

## ASSET MANAGEMENT

The City of Marion's Asset Management vision is:

**'To maintain the City of Marion's assets to agreed levels of service which maximise community value throughout an asset's life.'**

A significant portion of Council's annual spend is devoted to the operation, maintenance and renewal of public assets which deliver safe and sustainable services to the community. Council will continue to optimise our spending on these through better asset management to deliver current service levels in the most affordable and efficient way.

Council recognises that climate change is likely to affect asset life and functionality. We are exploring what we can do to build asset resilience in response to climate impacts.

### WE OWN AND MANAGE OVER \$1 BILLION OF ASSETS



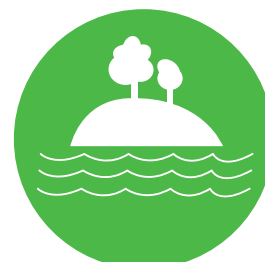
Buildings and  
Structures



Transport



Stormwater



Water Treatment  
and Resources



Open Space



Coastal Walkway



Fleet, Plant and  
Equipment



Artworks, Culture  
and Heritage

Our assets enable the provision of services to the community and businesses for current and future generations. Assets play a vital role in the local economy and on residents' quality of life.

## MEASURING OUR SUCCESS

Monitoring performance is a critical element of strategic management. It is the mechanism for critically ensuring that the Council is contributing to the achievement of its objectives in both the Strategic Plan and the 4-Year Business Plan 2019-2023. Our Key Performance Indicator (KPI) dashboard for 2021-2022 (provided in the table below) takes account of these objectives.

KEY PERFORMANCE INDICATOR	CORE TARGET	STRETCH TARGET
Financial Sustainability	Council maintains, on average, a break-even or better funding (cash) position over the Long Term Financial Plan	Council maintains a break-even or positive cash funding position in delivering its Annual Budget
Delivery of agreed projects identified in the Annual Business Plan and the third year targets in the 4 year Plan	Greater than or equal to 95%	No stretch target
Total employee costs (including agency staff)	Less than or equal to 3% increase in actual employee costs (including agency staff) against prior year's actual costs – adjusted for Council endorsed changes to meet resourcing requirements	Less than or equal to 2% increase in actual employee costs (including agency staff) against prior year's actual costs – adjusted for Council endorsed changes to meet resourcing requirements
Overall satisfaction with Council's performance	Greater than or equal to 75% rated as satisfied or above	Greater than or equal to 85% rated as satisfied or above
Asset Renewal Funding Ratio  (A measure to assess that we are renewing or replacing non-financial assets in accordance with our future Asset Management renewal requirements)	Asset Renewal Funding Ratio between 90 and 110%	Asset Renewal Funding Ratio greater than or equal to 100%
Delivery of Council's capital works program	Greater than or equal to 85% delivery of Council's planned capital works program (adjusted for extraordinary items)	Greater than or equal to 90% delivery of Council's planned capital works program (adjusted for extraordinary items)
Staff engagement	Achievement of an overall employee pulse survey result of 75% based on 9 metrics (including Community, Values, Safety, Expectations, Valued, Empowerment, Development, Recognition, Happiness) with at least 50% employee participation per senior leadership team department	Achievement of an overall employee pulse survey result of 80% with at least 50% participation per senior leadership team department
Community engagement/communications	Project specific communications to the public should be timely and accurate	100%
Carbon Neutrality - carbon emissions footprint, measured against Council's endorsed Carbon Neutral Plan (applicable 2021/22 onwards)	Actual annual emissions less than the plan's annual target emissions	Actual annual emissions 5% less than the plan's annual target emissions
Asset utilisation of Sports and Community venues	70-80% utilisation across venues (through the booking system)	Greater than 80% across venues (through the booking system)

We will report on our progress against our 2021-2022 KPI's quarterly at Council meetings and in our 2021-2022 Annual Report.

## FUNDING THE ANNUAL BUSINESS PLAN

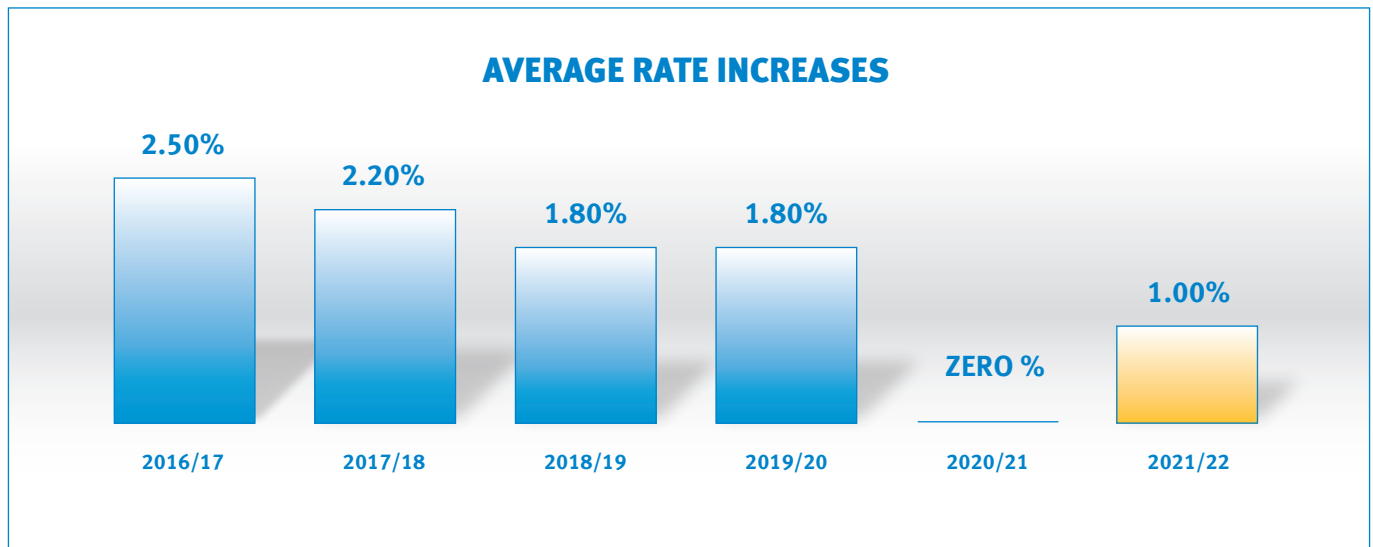
### YOUR RATES IN 2021-2022

The Annual Business Plan is based on a one percent increase in the average rate for the coming year. In setting rates for 2021-2022, Council has forecast the revenue required to meet the costs of delivering the services and projects that will be provided to the community in 2021-2022.

Rates account for 83% percent of Council's operating revenue with other sources including fees, charges and grants. These revenues contribute to the necessary funding for planned capital renewal programs in 2021-2022.

While the average rate increase is one percent, it is to be noted that actual rates payable by a rate payer will vary according to individual property valuations, the attributed land use, and whether there has been any new development or capital improvement at the land.

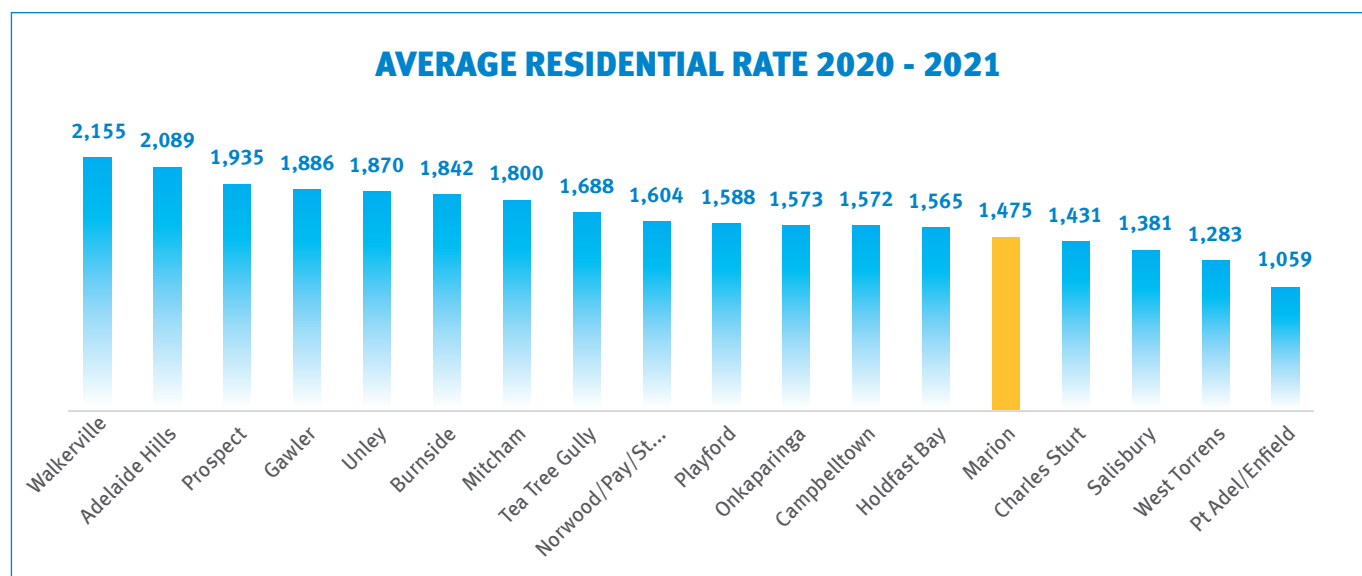
Your feedback is valued, and Council is aware of the impact rate increases have on the community. We are continually looking for opportunities that allow this cost to be minimised, support our community during uncertain times and maintain the fiscal responsibility required of Council. On the back of a zero rate increase in 2020-2021 in consideration of COVID-19, Council has set a one per cent increase in the average rate for 2021-2022 as the most equitable position to achieve these requirements.



With changing community needs and other external influences impacting on the community, there is a need for Council to consider how to plan more effectively, both for the longer term and for an immediate community benefit. The rate increase is set at a level that provides confidence that services will be maintained and that a sufficient capital expenditure program is planned to maintain Council's assets.

The outcomes of the community consultation, as well as a balance between achieving the strategic directions, maintaining services and assets, ensuring financial and environmental sustainability, supporting intergenerational equity and making provision for those in the community who are experiencing hardship, have been considered in setting the rate increase for the Annual Business Plan.

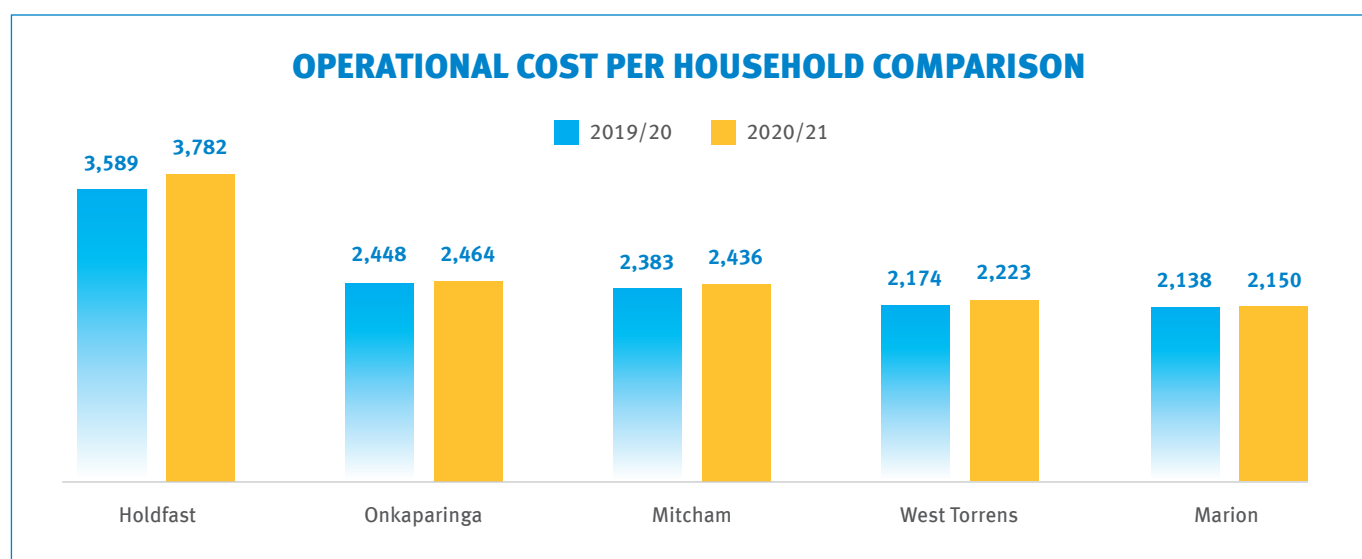
## COMPARATIVE RATING DATA



With a one percent increase, the City of Marion's average residential rate is in line with Council's ABP framework and set to remain among the lower rating metropolitan councils. In 2020-21 Council had the 5th lowest average metropolitan residential rate.

## OPERATIONAL COST PER HOUSEHOLD

Council's primary benchmark is to compare its average residential rate against other metropolitan councils as shown in the 'Average Residential Rate 2020-2021' table above. The table below illustrates that Council's operational costs per household compare favourably against those of our neighbouring councils. It should be noted that this does not take into account different councils' service levels, infrastructure renewal requirements not reflected in operational costs, different sources of revenue including grants and user charges which may vary from council to council.



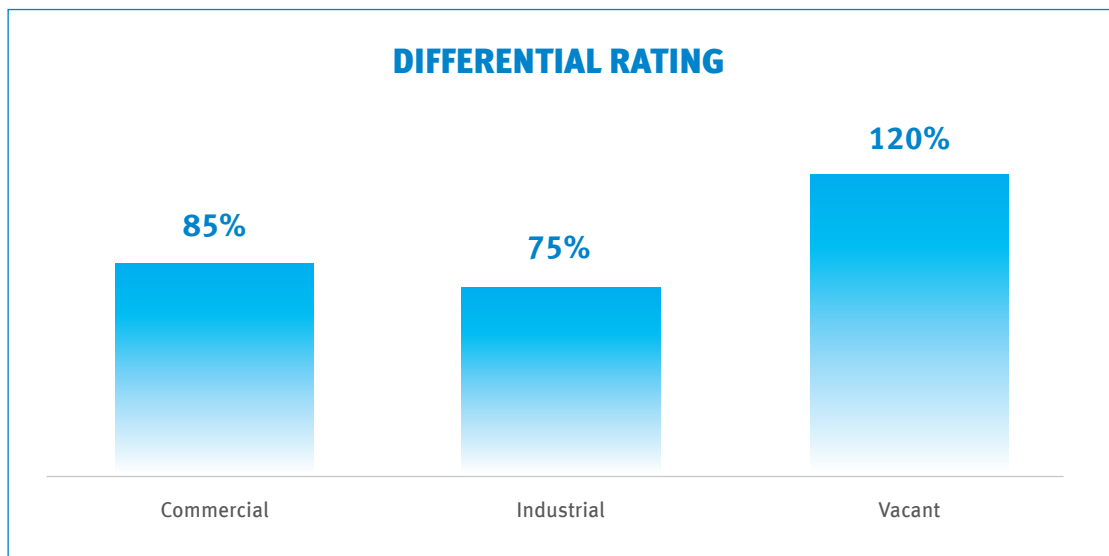
## DIFFERENTIAL RATING

Council currently derives 17% (2020-21: 18%) of its rate revenue from the Commercial (16%) and Industrial (1%) sectors. Commercial and Industrial users consume a greater proportion of Council resources than residential properties, particularly in regard to the use of roads, footpaths, traffic, parking, storm water drainage, public health and environment.

Council uses a differential rating system to raise revenue based on its Land Use to ensure a fair and equitable distribution of rates within the City of Marion.

The differential rate is charged in addition to the normal rate. In applying this approach, Council will take into consideration all prevailing economic conditions and changes and adjust its differential rates accordingly, to ensure an appropriate and fair equalisation of rates across all land use categories.

Differential rates to apply to land use are as follows:



## BUDGETED INCOME STATEMENT

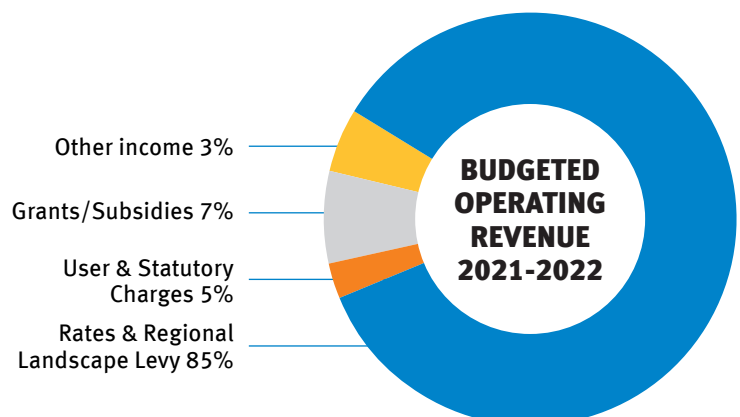
An operating surplus of \$4.203m before capital revenues is forecast for 2021-2022. The operating surplus is required to fund the renewal of existing infrastructure in accordance with Council's asset management plans and to fund construction of new assets to deliver services.

Budgeted Income Statement	3rd Review	Budget	Variance
	2020 – 2021 \$'000	2021 – 2022 \$'000	
<b>Operating Revenue</b>			
Rates - General	78,120	79,673	1,553
<i>Rates - Regional Landscape Levy *</i>	1,996	2,020	24
Statutory Charges	2,110	2,106	(4)
User Charges	2,685	2,827	142
Grants/Subsidies	8,097	6,726	(1,371)
Investment Income	499	347	(152)
Reimbursements	1,441	1,222	(219)
Other Revenue	1,064	538	(526)
Share of Profit/(Loss) Regional Subsidiaries	365	365	-
<b>Total Operating Revenue</b>	<b>96,377</b>	<b>95,824</b>	<b>(553)</b>
<b>Operating Expenditure</b>			
Employee Costs	37,973	39,912	1,939
Contractor Services	26,590	21,659	(4,931)
Materials	5,056	5,186	130
Finance Charges	322	254	(68)
Depreciation	15,840	16,000	160
Other Expenses	10,532	8,610	(1,922)
<b>Total Operating Expenditure</b>	<b>96,313</b>	<b>91,621</b>	<b>(4,692)</b>
<b>Operating Surplus/(Deficit) before Capital Revenues</b>	<b>64</b>	<b>4,203</b>	<b>4,139</b>
Capital Grants and Contributions	7,584	4,577	(3,007)
<b>Net Surplus/(Deficit)</b>	<b>7,648</b>	<b>8,780</b>	<b>1,132</b>

\* Note: The Regional Landscape Levy is collected by Council on behalf of the Green Adelaide Board.

## OPERATING REVENUE

The main source of income for Council is rate revenue; making up just over 83% (85% including Regional Landscape Levy) of total revenue in 2021-2022, with other sources being government regulated fees for statutory services, diminishing levels of untied federal grant monies, as well as other grants from the State and Federal government.





## GENERAL RATES

Council's revenue in 2021-2022 includes \$79.673m to be raised in general rates. The budget has been developed on the basis of a one percent average rate increase (excluding new developments and capital improvements). In setting rates for 2021-2022, Council has forecast the revenue required to meet the costs of delivering the services and projects to be provided to the community in 2021-2022.

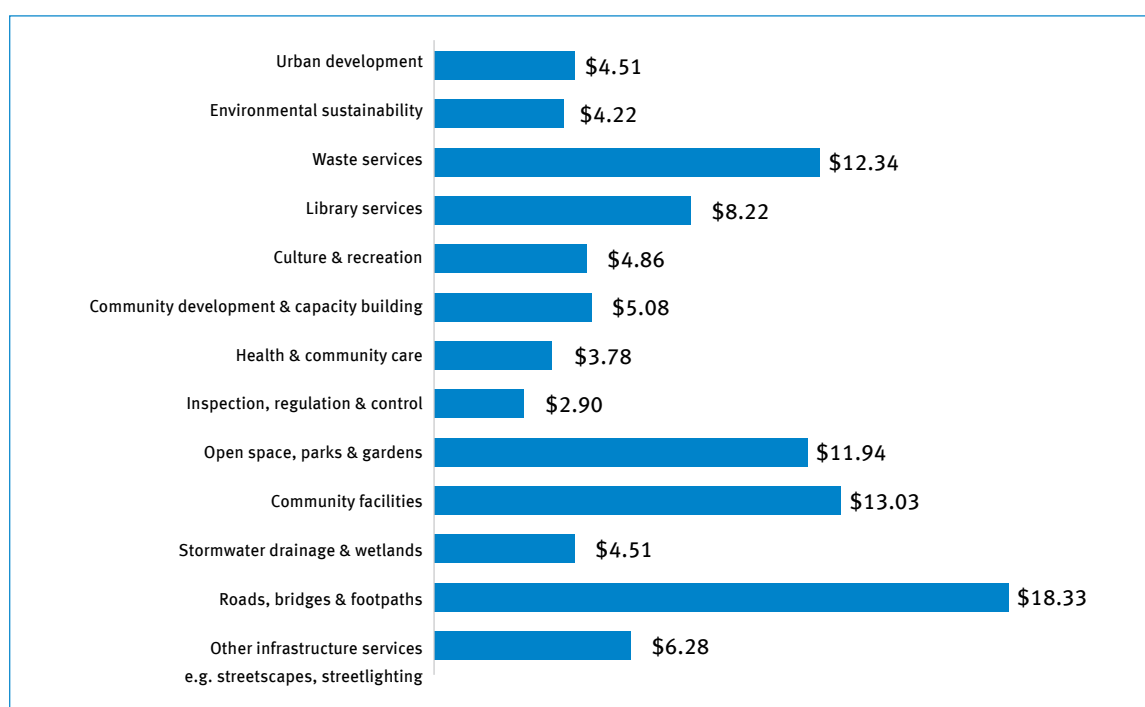
Growth for new developments and capital improvements is forecast at 1% for 2021-2022. This predominantly is the result of new housing in Marion and property improvements, as reported by the Valuer General. The revenue created by this growth will cover the increased costs of servicing a growing community, which includes the requirement to maintain and provide for the replacement of infrastructure such as stormwater drainage and transport networks.

## OTHER SOURCES OF REVENUE

- User Charges set by Council – Relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include charges for the use of Council's community facilities, swimming pool admission and the like.
- Statutory Charges set by State Government – Relate mainly to fees and fines levied in accordance with legislation and include development application fees, health act registrations and parking fines.
- Grants and Subsidies – Grants include all monies received from State and Federal sources for the purpose of funding the delivery of Council's services to ratepayers and for the funding of the capital works program.

## OPERATING EXPENDITURE

Council's operating expenses are forecast to decrease to \$91.621m in 2021-2022. The following graph shows a breakdown of operating expenditure across Council services for every \$100 spent:



## EMPLOYEE COSTS

Employees are responsible for the provision of Council's key services, including the ongoing maintenance of open space areas, libraries, neighbourhood centres, the Marion Outdoor Pool, urban development, health and community care. Employees are either directly employed by Council, or indirectly through an employment agency (i.e. agency staff) where temporary workforce requirements have arisen through seasonal demand or short-term vacancies of existing positions.

Employee costs are forecast to increase by \$1.939m primarily because of increases stemming from existing Enterprise Agreements provisions, increases to the Superannuation Guarantee Contribution, additional staffing resources for Councils endorsed initiatives including Digital Transformation, Urban Renewal, Edwardstown Activation and Tree Management initiatives.

A reduction of \$0.5m has been incorporated into the budget to allow for positions that may be temporarily vacant during the year.

## CONTRACTOR SERVICES

Contractor services relate mainly to the provision of Council services by external providers. Council uses contractors to assist in the provision of major services such as waste collection, and also where specialist services or advice is required, where it is not warranted for Council to have permanent in-house resources. A decrease of \$4.93m (18.5%) is forecast in the 2021-2022 budget which relates to project expenditure in 2020-2021 including 'Digital Transformation', 'Footpath Blitz' and multiple grant funded projects.

## MATERIALS

Council's Materials budget includes utilities, products utilised in the delivery of community services and maintenance of Council's infrastructure, open space, and other assets, as well as fuel for the fleet of vehicles used to deliver services. An increase of \$0.130m (2.6%) in materials is forecast in the 2021-2022 budget.

## OTHER EXPENSES

Other Expenses have decreased by \$1.922m (18.3%) stemming from the once off contributions towards the Birch Crescent and Alawoona Avenue streetscapes in 2020-2021.

## CAPITAL REVENUE

### CAPITAL GRANTS AND CONTRIBUTIONS

Council has incorporated \$4.58m in capital grants and contributions towards new capital works planned in 2021-2022. Funding includes the local roads and community infrastructure grant, grant funding for the Hugh Johnson Reserve and playground upgrade, Mitchell Park Sports and Community Club and funding being sought to assist with the Marion Golf Park upgrade.

## BUDGETED CAPITAL EXPENDITURE

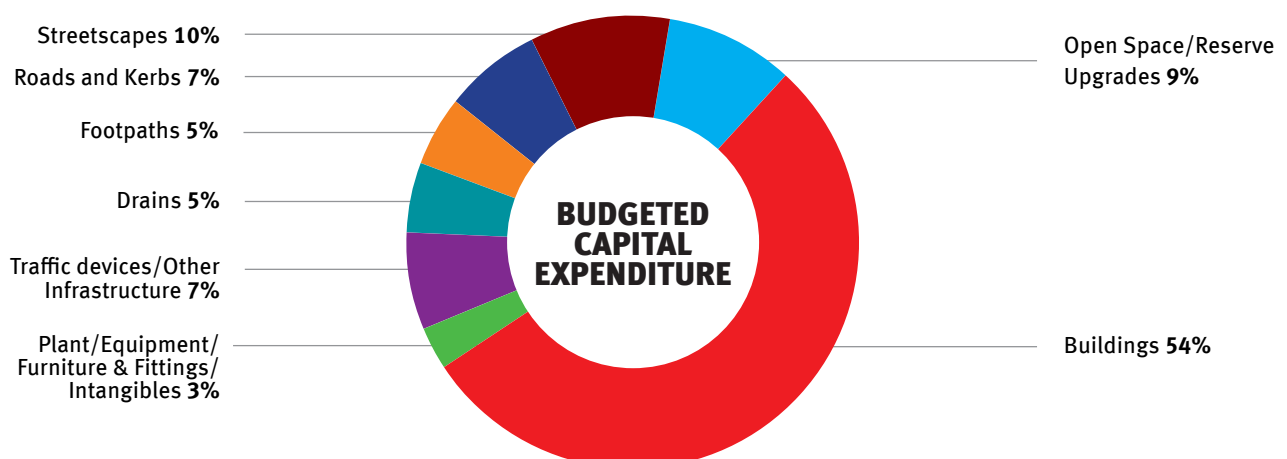
The 2021-22 Budgeted Statement of Capital Expenditure forecasts total capital expenditure of \$54.643m including \$19.783m renewal and \$34.86m new and upgrade.

The following table summarises Council's planned Capital Works Program for 2021-2022:

Capital Expenditure	3rd Review	Budget
	2020 – 2021 \$'000	2021 – 2022 \$'000
Land	-	-
Buildings	11,884	29,300
Infrastructure:		
Roads, Kerbs	3,178	3,718
Streetscapes	3,502	5,724
Drains	1,192	2,680
Footpaths	1,771	2,590
Traffic Control Devices	502	425
Other Infrastructure	3,648	3,411
Plant and Equipment	1,511	1,621
Furniture and Fittings	138	108
Open Space/Reserve Upgrades	6,787	5,066
Intangibles	46	-
<b>Total Capital expenditure</b>	<b>34,159</b>	<b>54,643</b>
Represented By:		
Capital Expenditure		
Assets - Renewal	11,373	19,783
Assets - New	22,786	34,860
	<b>34,159</b>	<b>54,643</b>

Funding for key capital projects included in the 2021-2022 budget includes Mitchell Park Sport and Community Club (11.0m), Southern Region Soccer Facility (\$5.53m), Sam Willoughby UCI BMX Track (\$3.96m), Hugh Johnson Reserve (\$1.6M), Coastal Walking Trail (\$2.4m), Tarnham Road Sports Courts (\$2m), the State Heritage Coach House and Bridge (\$1.5m) and Capella Reserve (\$1.3m).

The reduction in Other Capital Expenditure relates to the Sam Willoughby UCI BMX Track nearing completion.



## FINANCING THE BUDGET

Financing the budget refers to the use of borrowings or available cash balances to meet any shortfall between expenditure (both operating and capital) and revenue

Net Lending/(Borrowing)	3rd Review	Budget
	2020 – 2021 \$'000	2021 – 2022 \$'000
Operating Surplus/Deficit before Capital Amounts	64	4,203
less: Net Outlay on Existing Assets		
Capital expenditure on asset renewal/replacement	10,208	19,783
less Depreciation/Ammortisation	(15,840)	(16,000)
	<b>(5,632)</b>	<b>3,783</b>
less: Net Outlay on New/Upgrade Assets		
Capital expenditure on New & Upgrade Assets	23,952	34,860
less Capital Grants	(7,584)	(4,577)
	<b>16,368</b>	<b>30,283</b>
Adjustments		
(Gain)/loss on disposal of assets	420	-
Share of Equity - Regional Subsidiaries	(365)	(365)
	<b>55</b>	<b>(365)</b>
<b>Net funding increase/(decrease)</b>	<b>(10,617)</b>	<b>(30,228)</b>

The table above identifies the Council's net funding result. Council's budget for 2021-2022 is expected to result in a net decrease in funding of \$30.228m.

Financing transactions associated with accommodating the expected net lending result in 2021-2022 are as follows:

Financing Transactions	3rd Review	Budget
	2020 – 2021 \$'000	2021 – 2022 \$'000
New Borrowings	2,000	10,920
less: Repayment of Principal on Borrowings	(1,245)	(827)
less: Increase/(Decrease) in Cash & Investments		
Transfers from/(to) Reserves	10,579	19,453
Cash Drawdowns/(Investment)	(717)	682
<b>Equals: Financing Transactions</b>	<b>10,617</b>	<b>30,228</b>

Council's Long Term Financial Plan includes an allowance for borrowings of up to \$10.92m for the Mitchell Park Sporting and Community Centre. Council's borrowings are projected to peak at \$14.7 m in 2021-2022, with its Debt Servicing Ratio peaking at 2.5% in 2023-2024 against a maximum target of 5.0% and its Net Financial Liabilities ratio reaching 10.73% in 2021-2022 against a target of up to 50%.

## FINANCIAL RATIOS

To assist Council in meeting its objective of financial sustainability a series of financial indicators endorsed by the Local Government Association are provided. Where a Council target has not been adopted, the recommended Local Government Association (LGA) target has been used. The following table details these financial indicators and whether or not the prescribed target has been achieved over the three years up to the end of 2021-2022.

Ratio	Council Target	2021-2022 Budget	3 Year Average
Operating Surplus	0% - 10%	4.39%	3.76%
Asset Sustainability/Renewal	90% - 110%	100%	74.64%
Asset Consumption	80% - 100%	80.77%	81.23%
Net Financial Liabilities	0% - 50%	10.73%	-14.19%
Debt Servicing	0% - 5%	1.13%	1.34%

All key financial ratios are forecast to be within their targeted ranges for the 2021-2022 year.

Operating Surplus - this ratio expresses the operating surplus as a percentage of total operating revenue.

The Asset Renewal Funding Ratio indicates whether Council is renewing or replacing assets at the rate of consumption. Council's long term target of 100% ensures that Council aims to invest adequately in maintaining its asset base.

The Asset Consumption Ratio measures the written down value of the non-current assets of the Council as a percentage of their replacement cost. This ratio remains relatively constant with the level of asset renewal expenditure forecast in 2021-2022.

The Net Financial Liabilities Ratio indicates the extent to which the net financial liabilities of the Council can be met by the Council's total operating revenue. With the consumption of cash on significant capital works and major projects in 2021 and 2022 along with loan funding forecast to increase during 2021-2022, the Net Financial Liabilities Ratio is projected to come within Council's target range in 2021-2022.

The Debt Servicing Ratio measures the total annual loan principal and interest repayments as a percentage of total income for the year. This ratio identifies Council's ability to service its debt obligations from operating revenues. The ratio is anticipated to increase slightly with the new loan repayments in 2021-2022 but remains in the lower end of the targeted bandwidth for this ratio.

## APPENDIX 1. CAPITAL WORKS PROGRAM

STREETSCAPE PROGRAM 2021/22		
Road Name	Suburb	Ward
Diagonal Road	Oaklands Park	Warracowie
Sturt Road	Seacombe Gardens	Warracowie
Alawoona Avenue	Mitchell Park	Warriparinga
Messines Avenue	Edwardstown	Woodlands
* Please note capital works programs are subject to change		

OPEN SPACE & RECREATION WORKS PROGRAM 2021/22			
Location	Suburb	Ward	Description
<b>Playground Implementation Program</b>			
McConnell Avenue Reserve (East)	Marino	Coastal	Irrigation works and improvement to recreation facilities
Nimboya Road Reserve	Marino	Coastal	Drink fountain and scooter track
Westcliff Court Reserve	Marino	Coastal	Bench seat
Cowra Crescent Reserve	Parkholme	Mullawirra	Irrigation works
Hendrie Street Reserve	Parkholme	Mullawirra	Irrigation works
Hume Street Reserve	Seaview Downs	Southern Hills	Minor reserve upgrade
Eurelia Road Reserve	Sheidow Park	Southern Hills	Drink fountain
Hallett Close Reserve	Sheidow Park	Southern Hills	Irrigation works
Hugh Johnson Reserve	Sheidow Park	Southern Hills	Playground, reserve and irrigation works
Lander Road Reserve	Sheidow Park	Southern Hills	Minor reserve upgrade including pathway
Barton Drive Reserve	Trott Park	Southern Hills	Drink fountain
Wistow Crescent Reserve	Trott Park	Southern Hills	Playground, reserve and irrigation works
Oaklands Recreation Plaza	Oaklands Park	Warracowie	Minor works
Ramsay Avenue Reserve	Seacombe Gardens	Warracowie	Reserve and Irrigation works
Oakleigh Road Reserve	Marion	Warriparinga	Minor reserve upgrade including nature play elements
Mitchell Park Oval/Reserve	Mitchell Park	Warriparinga	Irrigation works
Peterson Avenue Reserve	Mitchell Park	Warriparinga	Playground, reserve and irrigation
Brolga Place Reserve	Sturt	Warriparinga	Minor reserve works including court upgrade and barbeque
Yapinga Street Reserve	South Plympton	Woodlands	Minor playground works
* Please note capital works programs are subject to change			

**PROPERTY/BUILDING WORKS PROGRAM 2021/22**

Location	Suburb	Ward	Description
Capella Oval	Hallett Cove	Coastal	Cricket Matting
Hallett Cove Beach Tennis Club	Hallett Cove	Coastal	Replace pergola
Perry Barr Farm Shearing Shed	Hallett Cove	Coastal	Replace roof & flooring
Koorana Gym	Morphettville	Mullawirra	External toilet and air conditioning to gym
Marion Leisure & Fitness	Morphettville	Mullawirra	Upgrade kitchen and storage, redesign entrance and toilet
Morphettville Park Football Club	Morphettville	Mullawirra	Netting & fencing along boundary
Morphettville Park Tennis Club	Morphettville	Mullawirra	Redevelop courts
Marion Outdoor Pool	Park Holme	Mullawirra	Switchboard upgrade, rubber softfall around fitness equipment
Park Holme Library	Park Holme	Mullawirra	Render external walls
Plympton Sports Club	Plympton Park	Mullawirra	Stormwater, car parking and fencing
Cove Netball Club	Hallett Cove	Southern Hills	Toilet refurbishment, external painting, bridge between courts
Cove Soccer	O'Halloran Hill	Southern Hills	Storage Shed
Trott Park Neighbourhood Centre	Trott Park	Southern Hills	Upgrade entrance and reception
Marion Community House	Warradale	Warracowie	Toilet and kitchen upgrade
Cooinda	Sturt	Warriparinga	Upgrade entrance and reception
Council Administration Building	Sturt	Warriparinga	Accommodation refit
Marion Bowling Club	Marion	Warriparinga	Roof and wall repairs, toilet upgrade designs
Marion RSL	Marion	Warriparinga	Carpet & ceiling renewal
Cosgrove Hall	Clovelly Park	Woodlands	Resurface court
Glandore Oval	Glandore	Woodlands	Memorial gardens relocation and netting
Glandore Neighbourhood Centre	Glandore	Woodlands	Community gardens kitchen and disability toilet upgrade
Glandore Neighbourhood Centre Naldera Building	Glandore	Woodlands	Air conditioning
Various	Various	Various	CCTV renewal of cameras across Council building

\* Please note capital works programs are subject to change

**TRAFFIC DEVICES PROGRAM 2021/22**

Location	Suburb	Ward	Description
River Parade	Hallett Cove	Coastal	Indented parking bay
29 The Esplanade	Hallett Cove	Coastal	Entrance and path
Mitchell Street	Glengowrie	Mullawirra	Paved parking bays
Park Terrace	Plympton Park	Mullawirra	Parking bay
Lander Road & Young Street	Sheidow Park	Southern Hills	Junction upgrade
Railway Terrace	Warradale	Warracowie	Audit treatments
Seacombe Road	Seacombe Heights	Warriparinga	Indented bus bay
Marion Road	Sturt	Warriparinga	Pedestrian walk
Collins Avenue	Ascot Park	Woodlands	Indented parking bay

\* Please note capital works programs are subject to change

## ROAD RESEAL PROGRAM 2021/22

Road Name	Suburb	Ward	From	To
Columbia Crescent	Hallett Cove	Coastal	Grand Central Avenue	Mayflower Crescent
The Cove Road	Hallett Cove	Coastal	Barossa Crescent Nth	South Ave
The Cove Road	Hallett Cove	Coastal	Kurnabinna Terrace	Pindee Street
The Cove Road	Marino	Coastal	Allen St	Jervois Terrace
High Street	Seacliff Park	Coastal	Arthur Street	Hill Street
Cliff Street	Glengowrie	Mullawirra	Gillespie Street	City Boundary Hb
Agars Avenue	Morphettville	Mullawirra	Bray Street	Austral Terrace
Quinn Street	Morphettville	Mullawirra	Regan Avenue	Cobham Avenue
Regan Avenue	Morphettville	Mullawirra	Dpti Split	Quinn Street
Rosedale Avenue	Morphettville	Mullawirra	Oaklands Road	Radstock Street
Bowaka Street	Park Holme	Mullawirra	Cungena Avenue	Condada Avenue
Hill Street	Plympton Park	Mullawirra	Bray Street	Aldridge Avenue
Ralli Street	Plympton Park	Mullawirra	Bray Street	Aldridge Avenue
Tarranna Avenue	Plympton Park	Mullawirra	Ross Street	Mulcra Avenue
Basten Avenue	Seaview Downs	Southern Hills	Penong Street	Davenport Terrace
Eyre Street	Seaview Downs	Southern Hills	Seacombe Road	Gawler Street
Wangary Terrace	Seaview Downs	Southern Hills	Seacombe Road	Cadell Street
Warunda Avenue	Seaview Downs	Southern Hills	Seacombe Road	Cadell Street
Hutt Close	Sheidow Park	Southern Hills	Lonsdale Road	End
Railway Court	Sheidow Park	Southern Hills	William Webb Drive	End
Scullin Crescent	Sheidow Park	Southern Hills	Barton Drive	Cul-De-Sac
William Webb Drive	Sheidow Park	Southern Hills	Railway Court	Steamranger Drive
Adams Road	Trott Park	Southern Hills	Whiteley Drive West	Dickerson Crescent
Adams Road	Trott Park	Southern Hills	Scarvel Avenue	Cassab Court
Chifley Crescent	Trott Park	Southern Hills	Barton Drive	End
Hele Court	Trott Park	Southern Hills	Heysen Drive	Strutt Court
Bassi Street	Marion	Warracowie	Pethick Terrace	Minchinbury Terrace
The Parade	Marion	Warracowie	Tait Avenue	Dead End
Albany Crescent	Oaklands Park	Warracowie	Johnstone Road	Crew Street
Boyle Street	Oaklands Park	Warracowie	Finniss Street	George Street
Johnstone Road	Oaklands Park	Warracowie	Masters Avenue	Perrin Street
Gerogeri Street	Seacombe Gardens	Warracowie	Seacombe Road	White Crescent
Russell Avenue	Seacombe Gardens	Warracowie	Ramsay Avenue	Wilga Street
Russell Court	Seacombe Gardens	Warracowie	Russell Avenue	End
Buckingham Avenue	Warradale	Warracowie	Oaklands Road	Cedar Avenue
Lindley Avenue	Warradale	Warracowie	Balmoral Avenue	Bowker Street
Pine Avenue	Warradale	Warracowie	Diagonal Road	Morphett Road
Celtic Avenue	Clovelly Park	Warriparinga	Walker Avenue	Winsor Avenue
Finniss Street	Marion	Warriparinga	Richman Street	Sturt Road
Moreland Avenue	Mitchell Park	Warriparinga	Quick Road	Waterman Terrace
Waterman Terrace	Mitchell Park	Warriparinga	Marion Road	Sampson Road
Waterman Terrace	Mitchell Park	Warriparinga	Geraldine Avenue	Dead End
Woodland Road	Mitchell Park	Warriparinga	Bradley Grove Southern End	Handley Avenue
Braeside Avenue	Seacombe Heights	Warriparinga	Seacombe Road	Truscott Avenue
Glen Street	Seacombe Heights	Warriparinga	Braeside Avenue	Crystal Street
Miller Street	Sturt	Warriparinga	Seacombe Road	Vardon Street
Birch Crescent	Tonsley	Warriparinga	Sturt Road	Ash Avenue
Mimosa Terrace	Tonsley	Warriparinga	Dit South Road	Ash Avenue
De Laine Avenue	Edwardstown	Woodlands	Railway Terrace	Macklin Street
Messines Avenue	Edwardstown	Woodlands	South Road	Castle Street
Towers Terrace	Edwardstown	Woodlands	Wheaton Street	Castle Street
Woodlands Terrace	Edwardstown	Woodlands	Kenilworth Avenue	Adelaide Terrace
Walter Avenue	Mitchell Park	Woodlands	Daws Road	Thirza Avenue
Chitral Terrace	South Plympton	Woodlands	Cross Road	Castle Street
Pleasant Avenue	South Plympton	Woodlands	Winifred Avenue	Brinkworth Street

\* Please note capital works programs are subject to change



## KERB & WATER TABLE PROGRAM 2021/22

Road Name	Suburb	Ward	From	To
Antonia Circuit	Hallett Cove	Coastal	Aroona Road	End
California Avenue	Hallett Cove	Coastal	Falcon Street	Medway Street
Camille Street	Hallett Cove	Coastal	Gingko Street	Apollo Drive
Columbia Crescent	Hallett Cove	Coastal	Mayflower Crescent	End
Koomooloo Crescent	Hallett Cove	Coastal	Caprice Street North	Caprice Street South
Lorita Crescent	Hallett Cove	Coastal	Apollo Drive	Gingko Street
Marie Close	Hallett Cove	Coastal	Lorita Crescent	End
Medway Street	Hallett Cove	Coastal	Pavana Avenue	Serica Street
Third Street	Hallett Cove	Coastal	South Avenue	Central Avenue
Tornado Avenue	Hallett Cove	Coastal	Dutchman Drive	Cul-de-sac
Vim Street	Hallett Cove	Coastal	Columbia Crescent	Mayflower Crescent
Newland Avenue	Marino	Coastal	Bakewell Crescent	Frank Street
Elder Terrace	Glengowrie	Mullawirra	Maxwell Terrace	Fisk Avenue
Dennis Avenue	Morphettville	Mullawirra	Dennis Avenue	Cobham Avenue
Don Terrace	Morphettville	Mullawirra	Bray Street	Austral Terrace
Wallage Avenue	Morphettville	Mullawirra	Clifton Avenue	Dennis Terrace
Weroona Avenue	Park Holme	Mullawirra	Marion Road	Mulcra Avenue
Hawker Avenue	Plympton Park	Mullawirra	Blackler Avenue	Park Terrace
Swinburne Avenue	Plympton Park	Mullawirra	Milton Avenue	Shakespeare Avenue
Kiah Crescent	Sheidow Park	Southern Hills	Westall Way	Amaroo Road
Grieve Court	Trott Park	Southern Hills	Hele Court	Cul-de-sac
Strutt Court	Trott Park	Southern Hills	Hele Court	Cul-de-sac
Bessie Street	Dover Gardens	Warracowie	Laurence Street	Vinall Street
Hope Street	Dover Gardens	Warracowie	Scarborough Terrace	Branksome Terrace
Abbeville Terrace	Marion	Warracowie	Beauford Avenue	Tait Avenue
Abbeville Terrace	Marion	Warracowie	Bassi Street	Fiscom Street
Doreen Street	Oaklands Park	Warracowie	Milton Street	End
Jewell Street	Oaklands Park	Warracowie	Milton Street	Barry Road
Cedar Avenue	Warradale	Warracowie	Diagonal Road	Soho Street
Gardiner Avenue	Warradale	Warracowie	Lincoln Avenue	Struan Avenue
Railway Terrace	Warradale	Warracowie	Diagonal Road	First Avenue
Railway Terrace	Warradale	Warracowie	Third Avenue	Sixth Avenue
Bassi Street	Marion	Warriparinga	Pethick Terrace	Abbeville Terrace
Moreland Avenue	Mitchell Park	Warriparinga	Quick Road	Waterman Terrace
Waterman Terrace	Mitchell Park	Warriparinga	Lodge Street	Geraldine Avenue
Alpine Road	Seacombe Heights	Warriparinga	Cul-de-sac North	Denton Street
Dorian Avenue	Seacombe Heights	Warriparinga	Seacombe Crescent	End
Darlington Street	Sturt	Warriparinga	Diagonal Road	Moss Street
Duncan Street	Sturt	Warriparinga	Tay Road	Carlow Street
Myer Road	Sturt	Warriparinga	Tay Road	Cul-de-sac
Miller Street	Sturt	Warriparinga	Vardon Street	Diagonal Road
Albert Street	Ascot Park	Woodlands	Charles Street	West Street
Fifth Avenue	Ascot Park	Woodlands	Aroona Road	End
Coongie Avenue	Edwardstown	Woodlands	Conmurra Avenue	Konando Street
Furness Avenue	Edwardstown	Woodlands	South Road	Russell Terrace
Hyman Avenue	Edwardstown	Woodlands	Towers Terrace	Railway Terrace
Waverley Avenue	Edwardstown	Woodlands	Dunorlan Road	Woodland Avenue
Victoria Street	Glandore	Woodlands	Churchill Avenue	Malwa Street
John Street	South Plympton	Woodlands	Vincent Street	Fourth Avenue
William Street	South Plympton	Woodlands	Marion Road	Laurence Street

\* Please note capital works programs are subject to change

**RESIDENTIAL FOOTPATH PROGRAM 2021/22**

Road Name	Suburb	Ward
Proactive footpath works	Various	Various
Fryer Street	Hallett Cove	Coastal
South Avenue	Hallett Cove	Coastal
Pavana Court	Hallett Cove	Coastal
Sheidow Place	Hallett Cove	Coastal
Stern Close	Hallett Cove	Coastal
Second Avenue	Hallett Cove	Coastal
Third Avenue	Hallett Cove	Coastal
Esplanade	Marino	Coastal
Newland Avenue	Marino	Coastal
Kappler Court	Glengowrie	Mullawirra
Oval Road	Hallett Cove	Southern Hills
Majors Road	O'Halloran Hill	Southern Hills
Keen Avenue	Seaview Downs	Southern Hills
Spode Court	Trott Park	Southern Hills
Calauria Crescent	Trott Park	Southern Hills
Walkley Avenue	Warradale	Warracowie
Quick Road	Mitchell Park	Warriparinga
Crystal Street	Seacombe Heights	Warriparinga
The Parkway	Sturt	Warriparinga

\* Please note capital works programs are subject to change

**STORMWATER DRAINAGE PROGRAM 2021/22**

Road Name	Suburb	Ward
Santana Court	Hallett Cove	Coastal
Lucretia Way Dam	Hallett Cove	Coastal
Cadell Street	Seaview Downs	Southern Hills
Berrima Street	Sheidow Park	Southern Hills
Shetland Avenue	Marion	Warriparinga
Coolah Terrace	Marion	Warriparinga
English Avenue	Clovelly Park	Woodlands

\* Please note capital works programs are subject to change

**OTHER INFRASTRUCTURE PROGRAM 2021/22**

Details	Suburb	Ward
Bus Shelters	Various	Various
DDA Kerb Ramp upgrades	Various	Various
Signage	Various	Various
Lighting	Various	Various

## APPENDIX 2 - BUDGETED INCOME STATEMENT

Budget 2020/2021 \$'000	3rd Review 2020/2021 \$'000		Budget 2021/2022 \$'000
		<b>Operating Revenue</b>	
78,018	78,120	Rates - General	79,673
2,026	1,996	Rates - Regional Landsacape Levy	2,020
2,161	2,110	Statutory Charges	2,106
2,278	2,685	User Charges	2,827
7,824	8,097	Grants/Subsidies	6,726
755	499	Investment Income	347
1,164	1,441	Reimbursements	1,222
1,235	1,064	Other Revenue	538
365	365	Share of Profit/(Loss) SRWRA	365
<b>95,826</b>	<b>96,377</b>	<b>Total Operating Revenue</b>	<b>95,824</b>
		<b>Operating Expenditure</b>	
37,973	37,973	Employee Costs	39,912
20,848	26,590	Contractor Services	21,659
4,808	5,056	Materials	5,186
322	322	Finance Charges	254
15,708	15,840	Depreciation	16,000
9,479	10,532	Other Expenses	8,610
<b>89,137</b>	<b>96,313</b>	<b>Total Operating Expenditure</b>	<b>91,621</b>
<b>6,689</b>	<b>64</b>	<b>Operating Surplus/(Deficit) before Capital Revenues</b>	<b>4,203</b>
8,163	7,584	Capital Grants and Contributions	4,577
<b>14,852</b>	<b>7,648</b>	<b>Net Surplus/(Deficit) resulting from Operations</b>	<b>8,780</b>

### APPENDIX 3 - BUDGETED STATEMENT OF FINANCIAL POSITION

Budget 2020/2021 \$'000	3rd Review 2020/2021 \$'000		Budget 2021/2022 \$'000
		<b>Current Assets</b>	
26,152	43,949	Cash	17,415
6,626	6,000	Receivables	4,793
269	331	Inventory	296
<b>33,047</b>	<b>50,280</b>	<b>Total Current Assets</b>	<b>22,504</b>
		<b>Current Liabilities</b>	
9,913	17,231	Creditors	11,169
5,655	6,305	Provisions	6,194
994	1,234	Loans	2,058
<b>16,562</b>	<b>24,770</b>	<b>Total Current Liabilities</b>	<b>19,421</b>
<b>16,485</b>	<b>25,510</b>	<b>Net Current Assets/(Liabilities)</b>	<b>3,083</b>
		<b>Non-Current Assets</b>	
7,671	6,819	Investment in Regional Subsidiaries	7,184
1,198,491	1,172,617	Infrastructure, Property, Plant & Equipment	1,210,839
<b>1,206,162</b>	<b>1,179,436</b>	<b>Total Non-Current Assets</b>	<b>1,218,023</b>
		<b>Non-Current Liabilities</b>	
724	610	Provisions	721
5,396	5,373	Loans	12,642
<b>6,120</b>	<b>5,983</b>	<b>Total Non-Current Liabilities</b>	<b>13,363</b>
<b>1,216,527</b>	<b>1,198,963</b>	<b>Net Assets</b>	<b>1,207,743</b>
		<b>Equity</b>	
442,257	414,831	Accumulated Surplus	443,064
774,270	784,132	Reserves	764,679
<b>1,216,527</b>	<b>1,198,963</b>	<b>Total Equity</b>	<b>1,207,743</b>

## APPENDIX 4 - BUDGETED STATEMENT OF CHANGES IN EQUITY

Budget 2020/2021 \$'000	3rd Review 2020/2021 \$'000		Budget 2021/2022 \$'000
		<b>Accumulated Surplus</b>	
413,089	396,604	Balance at beginning of period	414,831
14,852	7,648	Net Surplus/(Deficit)	8,780
14,632	21,980	Transfers from Reserves	19,738
(315)	(11,401)	Transfers to Reserves	(285)
<b>442,258</b>	<b>414,831</b>	<b>Balance at end of period</b>	<b>443,064</b>
		<b>Asset Revaluation Reserve</b>	
762,292	753,528	Balance at beginning of period	753,528
<b>762,292</b>	<b>753,528</b>	<b>Balance at end of period</b>	<b>753,528</b>
		<b>Other Reserves</b>	
26,295	41,183	Balance at beginning of period	30,604
(14,317)	(10,579)	Net change	(19,453)
<b>11,978</b>	<b>30,604</b>	<b>Balance at end of period</b>	<b>11,151</b>
<b>774,270</b>	<b>784,132</b>	<b>Total Reserves</b>	<b>764,679</b>
<b>1,216,527</b>	<b>1,198,963</b>	<b>Total Equity</b>	<b>1,207,743</b>

## APPENDIX 5 - BUDGETED STATEMENT OF CASH FLOWS

Budget 2020/2021 \$'000	3rd Review 2020/2021 \$'000		Budget 2021/2022 \$'000
		<b>Cash Flows from Operating Activities</b>	
94,771	96,012	<i>Receipts</i>	91,193
(73,695)	(80,473)	<i>Payments</i>	(77,754)
<b>21,076</b>	<b>15,539</b>	<b>Net Cash Provided by Operating Activities</b>	<b>13,439</b>
		<b>Cash Flows from Financing Activities</b>	
		<b><i>Receipts</i></b>	
2,000	2,000	Loans Received	10,920
		<b><i>Payments</i></b>	
(1,245)	(1,245)	Principal	(827)
<b>755</b>	<b>755</b>	<b>Net Cash (Used In) Financing Activities</b>	<b>10,093</b>
		<b>Cash Flows from Investing Activities</b>	
		<b><i>Receipts</i></b>	
8,163	7,584	Capital Grants/Subsidies & Contributions/Investments	4,577
		<b><i>Payments</i></b>	
(45,112)	(34,160)	Purchase of IPP&E	(54,643)
<b>(36,949)</b>	<b>(26,576)</b>	<b>Net Cash (Used In) Investing Activities</b>	<b>(50,066)</b>
(15,118)	(10,282)	Net Increase/(Decrease) in Cash Held	(26,534)
41,270	54,231	Cash at Beginning of Reporting Period	43,949
<b>26,152</b>	<b>43,949</b>	<b>Cash at End of Reporting Period</b>	<b>17,415</b>

## APPENDIX 6 - BUDGETED FUNDING STATEMENT

Budget 2020/2021 \$'000	3rd Review 2020/2021 \$'000		Budget 2021/2022 \$'000
		<b>Operating Revenue</b>	
80,044	80,116	Rates	81,693
2,161	2,110	Statutory Charges	2,106
2,278	2,685	User Charges	2,827
7,824	8,097	Operating Grants & Subsidies	6,726
755	499	Investment Income	347
1,164	1,441	Reimbursements	1,222
1,235	1,064	Other	538
365	365	Net gain - SRWRA	365
<b>95,826</b>	<b>96,377</b>		<b>95,824</b>
		<b>Operating Expenses</b>	
37,959	37,973	Employee Costs	39,912
20,862	26,590	Contractual Services	21,659
4,808	5,056	Materials	5,186
322	322	Finance Charges	254
15,708	15,840	Depreciation	16,000
9,478	10,532	Other	8,610
<b>89,137</b>	<b>96,313</b>		<b>91,621</b>
<b>6,689</b>	<b>64</b>	<b>Operating Surplus/(Deficit) before Capital Revenues</b>	<b>4,203</b>
		<b>Capital Revenue</b>	
8,163	7,584	Capital Grants & Subsidies	4,577
<b>14,852</b>	<b>7,648</b>	<b>Net Surplus/(Deficit)</b>	<b>8,780</b>
15,708	15,840	Depreciation	16,000
(365)	(365)	Share of Profit SRWRA	(365)
<b>30,195</b>	<b>23,123</b>	<b>Funding available for Capital Investment</b>	<b>24,415</b>
		<b>Capital</b>	
17,119	10,208	less Capital Expenditure - Renewal	19,783
27,993	23,952	less Capital Expenditure - New	34,860
-	(420)	add Proceeds from Sale of Surplus Land	-
<b>(14,917)</b>	<b>(10,617)</b>	<b>Net funding increase/(decrease)</b>	<b>(30,228)</b>
		<b>Funded by Loans</b>	
2,000	2,000	Loan Principal Receipts (Net)	10,920
1,245	1,245	less Loan Principal Repayments	827
<b>755</b>	<b>755</b>	<b>Loan Funding (Net)</b>	<b>10,093</b>
		<b>Movement in level of cash, investments and accruals</b>	
154	717	Cash Surplus/(Deficit) funding requirements	(682)
(14,317)	(10,579)	Reserves Net transfer to/(transfer from)	(19,453)
<b>(14,163)</b>	<b>(9,862)</b>	<b>Cash/Investments/Accruals Funding</b>	<b>(20,135)</b>
<b>14,917</b>	<b>10,617</b>	<b>Funding Transactions</b>	<b>30,228</b>

## APPENDIX 7. RATING POLICY

### RATING

#### (1) VALUATION METHODOLOGY AND ADOPTION

Council uses Capital Value as the basis for valuing land within the Council area. Capital Value is the value of the land and all of the improvements on the land. The Council also continues to adopt the capital valuations distributed by the Valuer-General.

(SEE ANNEXURE 1)

#### (2) DIFFERENTIAL GENERAL RATES

All land within a council area, except for land specifically exempt under section 147 (2) of the Act is rateable. The Act provides for a council to raise revenue through a general rate, which applies to all rateable land, or through differential general rates, which differentially apply to classes of rateable land. Council uses a differential rating system to raise revenue based upon Land Use to ensure a fair and equitable distribution of rates within the City of Marion. In applying this approach Council will take into consideration all prevailing economic conditions and changes and adjust its differential rates accordingly, to ensure an appropriate and fair equalisation of rates across all land use categories.

The differential general rate Land Use categories are as follows:

- Category 1 Residential
- Category 2 Commercial – Shop
- Category 3 Commercial – Office
- Category 4 Commercial – Other
- Category 5 Industrial – Light
- Category 6 Industrial – Other
- Category 7 Primary Production
- Category 8 Vacant
- Category 9 Other

These differential rates will be used to determine the rates in the dollar for all properties within the City of Marion area for the financial year. These rates will be specified in Council's rate declaration for each financial year.

(SEE ANNEXURE 1)

#### (3) MINIMUM RATE

A minimum amount payable by way of general rates is determined to apply to the whole of an allotment (including land under a separate lease or licence) and only one minimum amount is payable in respect of two or more pieces of adjoining land (whether intercepted by a road or not) if they are owned by the same owner and occupied by the same occupier.

The Minimum Rate to apply to properties within the City of Marion will be detailed in Council's rate declaration for each financial year.

(SEE ANNEXURE 1)



#### **(4) SERVICE CHARGE**

The Council has decided not to impose any service charges for this financial year.

#### **(5) REGIONAL LANDSCAPE LEVY (FORMERLY NATURAL RESOURCES MANAGEMENT LEVY)**

The Council, under the Landscape South Australia Act 2019, is required to collect this levy. It does so by imposing a separate rate for all rateable properties within the Council area.

For each financial year, the levy for each property will be determined by the total capital valuation within the City of Marion. The calculation is as follows;

- Total Capital Value divided by the Total Amount Required, (set for the financial year by the Green Adelaide Board) determines an appropriate rate in the dollar, this rate in the dollar will then be adopted to each property.

**(SEE ANNEXURE 1)**

#### **(6) PAYMENT OF RATES**

The Council has determined that payment of rates for the 2021-2022 financial year will be by four instalments, due on 1 September 2021, 1 December 2021, 1 March 2022 and 1 June 2022. However, the total amount of rates may be paid in full at any time.

Council has determined that rates may be paid by the following methods;

- Australia Post – Post Office, Telephone or Internet
- Bpay – Telephone or internet payments
- Centrepay – Deductions directly from Centrelink deductions
- Direct Debit – Direct from either a Cheque or Savings account
- Eservices – Direct through the Council's Internet system
- In person - At Council Offices
- By Mail - Locked Bag 1 Oaklands Park SA 5046

#### **(7) LATE PAYMENT OF RATES**

Council imposes an initial penalty (a fine) of 2% as prescribed under the Act on any instalment that is received late. A prescribed interest rate (which includes the amount of any previous unpaid fine and interest) will apply on the expiration of each month that a balance remains unpaid.

When the Council receives a payment in respect of overdue rates, the money received is applied in the order set out below, in accordance with Section 183 of the Act,

- First – to satisfy any costs awarded in connection with court proceedings;
- Second – to satisfy any interest costs;
- Third – in payment of any fines imposed;
- Fourth – in payment of rates, in chronological order (starting with the oldest account first).

**(SEE ANNEXURE 1)**

## **(8) REBATES AND POSTPONEMENT OF RATES**

### **(8.1) RATE REBATE POLICY**

Refer to the Rate Rebate Policy attached.

### **(8.2) RATE CAPPING**

Section 166 (1) (l) (ii) of the Act provides for the discretionary rebate of rates where, among other things, there has been a rapid change in valuations.

Council will provide relief against a substantial increase in rates payable on residential land due to large increases in capital value by applying a rebate (capping) of general rates to eligible ratepayers.

For the current financial year, the rate cap is set at 12% with a \$20 minimum and a \$200 maximum (excluding new or improved properties) for ratepayers who meet the Qualifying Criteria set out below:

Qualifying Criteria:

- The property is the owner's principal place of residence.
- The property has not had more than \$20,000 of improvements.
- The property value has not increased due to zoning changes.
- The land use for rating purposes has not changed since 1st July of the previous financial year.
- The property has not sold since the 1st January of the previous financial year.

Rate capping will be applied automatically to properties that can be readily identified as being eligible. Where this rebate is not applied automatically, ratepayers who consider they could be eligible for rate capping may apply in writing to Council. Applications will be assessed against the eligible criteria. Only applications for the current financial year will be accepted and must be received in the current financial year.

### **(8.3) RESIDENTIAL CONSTRUCTION ON VACANT LAND**

Under Section 166 (1) (a) of the Act, and for the purpose of securing the proper development of the area, a discretionary rebate of general rates for the 2021-2022 financial year will be granted in respect of an assessment classed as vacant land by the Council, where:

- The principal ratepayer of the assessment applies to the Council for the rebate prior to 30 June 2022, and
- The footings have been poured on the property by 30 June 2022

The amount of the rebate will be the difference between the general rate in the dollar applicable to Vacant land, and the general rate in the dollar applicable to Residential land. This is calculated by the number of days remaining between 1 July 2021 and 30 June 2022 from the date footings are poured for a residence on the land. Minimum Rate is still applicable.

### **(8.4) POSTPONEMENT OF RATES – HARDSHIP**

Section 182 of The Act permits the Council, on the application of the ratepayer, to partially or wholly remit rates or to postpone rates, on the basis of hardship. Where a ratepayer is suffering hardship in paying rates they may submit an application in writing to the Council's Team Leader Rating Services. The Council treats such inquiries confidentially.

## **COVID-19 PROVISION**

Ratepayers experiencing financial difficulties and are unable to meet standard payment arrangements due to COVID-19 can contact Council to discuss alternative payment options.

### **(8.5) POSTPONEMENT OF RATES – SENIORS**

An application may be made to Council by ratepayers who meet the criteria required for qualification for the postponement under Section 182A of The Act. (see Annexure 1 for criteria)

### **(9) SALE OF LAND FOR NON-PAYMENT OF RATES**

The Act provides that a council may sell any property where the rates have been in arrears for three years or more. Council is required to notify the owner of the land of its intention to sell the land, provide the owners with details of the outstanding amounts, and advise the owner of its intention to sell the land if payment of the outstanding amount is not received within one month. Except in extraordinary circumstances, the Council enforces the sale of land for arrears of rates.

### **(10) CONCESSIONS COST OF LIVING CONCESSION**

Pensioners, low-income earners and self-funded retirees holding a Commonwealth Seniors Health Card can receive up to \$200 per year. Eligibility includes pensioners and low-income earners who are tenants.

For further information contact the Concessions Hotline on 1800 307 758.

## **RATE REBATES**

### **(1) POLICY STATEMENT**

Council has decided to adopt a Rate Rebate Policy for all rateable land within the Council's area which is applied in accordance with Sections 159 to 166 of the Act. This Policy will assist the Council as a decision making function and is intended to provide guidance to the community as to the matters that the Council will take into account in deciding an application for a rebate.

The Policy also sets out the type of land use for which the Council must grant a mandatory rebate of rates and the percentage amount applicable, and those types of land use where the Council has the ability to grant a discretionary rebate of rates. Rebates will only be available when the applicant satisfies the requirements under both the Act and, where appropriate, the requirements of this Policy.

### **(2) MANDATORY REBATES**

Mandatory rate rebates will be granted by Council at the prescribed rate in accordance with Sections 159 to 165 of The Act.

- S160 – Health Services 100% Rebate
- S161 – Community Services (Including Housing Associations) 75% Rebate
- S162 – Religious Purposes 100% Rebate
- S163 – Public Cemeteries 100% Rebate
- S164 – Royal Zoological Society of SA 100% Rebate
- S165 – Educational Purposes 75% Rebate

Where the Council is satisfied from its own records, or from other sources, that a person or body meets the necessary criteria for a mandatory rate rebate, the Council will grant the rebate accordingly. Where the Council is not satisfied based on the information in its possession or otherwise does not hold relevant information, it will require the person or body to lodge an application in accordance with this Policy.

Where a person or body is entitled to mandatory rate rebate of 75% only, the Council may increase the rebate up to a further 25%. The Council may grant this further 25% rebate on application.

Where an application is made to the Council for a rebate of up to a further 25%, the application will be determined and written notice will be provided to the applicant of its determination of that application.

### **(3) DISCRETIONARY REBATES**

A discretionary rate rebate may be granted by the Council, at its absolute discretion, up to and including 100% relief to any cases pursuant to Section 166 of the Act.

Any persons or bodies seeking a discretionary rebate, will be required to submit an application form to the Council and provide to the Council such information as stipulated on the application form and any other information that the Council may reasonably require.

### **(4) APPLICATION**

The Council will inform the community of the provisions for rate rebate under the Act by the inclusion of an advert in the local newspaper each year.

Application forms may be obtained from the Council office located at 245 Sturt Road, Sturt.

The Council will advise an applicant for a rebate of its determination of that application in due course, after receiving the application and receiving all information requested by the Council. The advice will state –

- if the application has been granted, the amount of the rebate; or
- if the application has not been granted, the reasons why.

### **(5) IN REGARDS TO PRESCRIBED DISCRETIONARY RATE REBATES THE COUNCIL WILL TAKE INTO ACCOUNT, IN ACCORDANCE WITH SECTION 166(1A) OF THE ACT, THE FOLLOWING MATTERS –**

- The nature and extent of Council services provided in respect of the land for which the rebate is sought, in comparison to similar services provided elsewhere in the Council area;
- The community need that is being met by activities carried out on the land for which the rebate is sought; and the extent to which activities carried out on the land, for which the rebate is sought, provides assistance or relief to disadvantaged persons; and
- Such other matters as the Council considers relevant.

### **(6) THE COUNCIL MAY TAKE INTO ACCOUNT OTHER MATTERS CONSIDERED RELEVANT BY THE COUNCIL INCLUDING, BUT NOT LIMITED TO, THE FOLLOWING–**

- Why there is a need for financial assistance through a rebate;
- The level of rebate (percentage and dollar amount) being sought and why it is appropriate;
- The extent of financial assistance, if any, being provided to the applicant and/or in respect of the land by Commonwealth or State agencies;
- Whether the applicant has made/intends to make applications to another Council;
- Whether, and if so to what extent, the applicant is or will be providing a service within the Council area;

- Whether the applicant is a public sector body, a private not for profit body or a private for profit body;
- Whether there are any relevant historical considerations that may be relevant for all or any part of the current Council term;
- The desirability of granting a rebate for more than one year;
- Consideration of the full financial consequences of the rebate for the Council;
- The time the application is received;
- The availability of any community grant to the person or body making the application;
- Whether the applicant is in receipt of a community grant; and
- Any other matters and policies of the Council, which the Council considers relevant.

All persons or bodies wishing to apply to the Council for a discretionary rebate of rates must do so on or before 1 May in that financial year for which the rebate is sought.

- The Council may grant a rebate of rates on such conditions as the Council thinks fit.
- The Council may, for proper cause, determine that an entitlement to a rebate of rates under the Act no longer applies.
- Where an entitlement to a rebate of rates ceases or no longer applies during the course of a financial year, the Council is entitled to recover rates, or rates at the increased level (as the case may be), proportionate to the remaining part of the financial year.

It is an offence for a person or body to make a false or misleading statement or representation in an application, or to provide false or misleading information or evidence in support of an application made (or purporting to be made) under the Act.

The maximum penalty for this offence is \$5,000.

If a person or body has the benefit of a rebate of rates and the grounds on which the rebate has been granted cease to exist, the person or body must immediately inform the Council of that fact and (whether or not the Council is so informed) the entitlement to a rebate ceases. If a person or body fails to do so that person or body is guilty of an offence.

The maximum penalty for this offence is \$5,000.

## **(7) DELEGATION**

The Council has delegated its power, pursuant to Section 44 of the Act to determine applications and to grant a discretionary rebate of rates, to the Chief Executive Officer on the condition that the discretionary rebate is not more than \$5,000.

The Council has delegated its power, pursuant to Section 44 of the Act to determine applications and to grant a discretionary rebate of rates, to the Chief Executive Officer subject to the following condition:

- Where the discretionary rate is not more than \$5,000.

## **(8) REVIEW OF REBATE**

A person or a body aggrieved by a determination of the Council in respect of an application for a rebate may, within 14 days of the date of the notice of determination, seek a review of that decision in accordance with the Council's Internal Review of Council Decisions Policy.

## **(9) COMMUNITY GRANTS**

If an application for a rebate is unsuccessful, the Council has an absolute discretion to then treat the application as one for a community grant and to determine it in accordance with the Council's Community Grants Policy.

## (10) AVAILABILITY OF POLICY DOCUMENTS

Policy documents are available for inspection at the Council offices and on the website at [www.marion.sa.gov.au](http://www.marion.sa.gov.au). Persons may obtain a copy of any Policy document upon payment of the fee set by the Council.

### DISCLAIMER

A rate cannot be challenged on the basis of non-compliance with this Policy and must be paid in accordance with the required payment provisions.

Where a ratepayer believes that the Council has failed to properly apply this Policy they should raise the matter with the Council. In the first instance contact the Council's Team Leader – Rating Services on 8375 6617 to discuss the matter. If, after this initial contact, a ratepayer is still dissatisfied they should write to the Chief Executive Officer, City of Marion, PO Box 21, Oaklands Park, SA 5046

## ANNEXURE 1

### 1. VALUATION METHODOLOGY AND ADOPTION

Under the Act, the Council may adopt one of three valuation methodologies to value the properties in its area. They are:

- Capital Value – the value of the land and all of the improvements on the land.
- Site Value – the value of the land and any improvements which permanently affect the amenity of use of the land, such as drainage works, but excluding the value of buildings and other improvements.
- Annual Value – a valuation of the rental potential of the property.

The Council considers that the Capital Value method of valuing land provides the fairest method of distributing the rate burden across all ratepayers on the following basis:

- The equity principle of taxation requires that ratepayers of similar wealth pay similar taxes and ratepayers of greater wealth pay more tax than ratepayers of lesser wealth;
- Property value is a relatively good indicator of wealth and capital value, which closely approximates the market value of a property, provides the best indicator of overall property value;
- The distribution of property values throughout the Council area is such that few residential ratepayers will pay significantly more than the average rate per property.

Any ratepayer dissatisfied with the valuation made by the Valuer General may object in writing to the Valuer General within 60 days of receiving a rate notice, explaining the basis for the objection. This is provided that ratepayer has not:

- (a) previously received a notice of this valuation under the Act, in which case the objection period is 60 days from the receipt of the first notice; or
- (b) previously raised an objection to that valuation.

The 60 day objection period may be extended by the Valuer-General where it can be shown there is reasonable cause to do so.

It is important to note that the lodgement of an objection does not change the payment of rates or the due date.



## 2. DIFFERENTIAL GENERAL RATES

All land within a council area, except for land specifically exempt (e.g. crown land, council occupied land and other land prescribed under the Act – refer to Section 147), is rateable. The Act provides for a council to raise revenue for the broad purposes of the Council through the imposition of a single general rate or through differential general rates that apply to all rateable properties within the council area.

Following a review of rating options available under the Act during the 2002/2003 financial year, the Council consulted extensively with the community on this issue and concluded that a differential rating system would improve the equity in rate distribution across the community. The review included a comparison of rating methods and rates by land use within the Adelaide metropolitan area.

Differential general rates are based on Land Use as determined in the Local Government (General) Regulations 2013 under the Act. If a ratepayer believes that a particular property has been wrongly classified by the Council as to its land use, then they may object (to the Council) to that land use within 60 days of being notified. A ratepayer may discuss the matter with a Rates Officer, on 8375 6600 in the first instance. The Council will provide, on request, a copy of Section 156 of the Act which sets out the rights and obligations of ratepayers in respect of objections to a land use.

An objection to the land use:

- Must be in writing
- Must set out-
  - The grounds of the objection; and
  - The land use (being a land use being used by the Council as a differentiating factor) that should, in the objector's opinion, have been attributed to the land; and
- Must be made within 60 days after the objector receives notice of the particular land use to which the objection relates.
- This 60 day objection period may be extended where it can be shown there is reasonable cause to do so.

The Council may then decide the objection as it sees fit and notify the ratepayer. A ratepayer also has the right to appeal against the Council's decision to the Land and Valuation Court. It is important to note that the lodgement of an objection does not change payment of rates or the due date.

## 3. MINIMUM RATE

The reasons for imposing a minimum amount payable by way of general rates are:

- The Council considers it appropriate that all rateable properties make a contribution to the cost of administering the Council's activities;
- The Council considers it appropriate that all rateable properties make a contribution to the cost of creating and maintaining the physical infrastructure that supports each property.

No more than 35% of properties will be subject to the minimum amount.

## 4. REGIONAL LANDSCAPE LEVY (FORMERLY THE NATURAL RESOURCE MANAGEMENT LEVY)

It is important to note that Council is required to collect this levy under the Landscape South Australia Act 2019 and operates as a revenue collector for the Green Adelaide Board in this regard. It does not retain this revenue or determine how the revenue is spent.

For further information visit <https://landscape.sa.gov.au/>



## 5. LATE PAYMENT OF RATES

Under the Act, the Council applies penalties (fines and interest) to arrears of rates (i.e. rates which are not paid on or before the due date). The Council issues a final notice for payment of rates when rates are overdue i.e. unpaid by the due date. If rates remain unpaid more than 21 days after the issue of the final notice then the Council may refer the debt to a debt collection agency for collection. This may result in legal proceedings with costs on-charged to the ratepayer.

The Council has adopted a policy to assist ratepayers experiencing difficulty in making their rate payment by the due date. The Council will consider approving extended payment provisions or, in circumstances where hardship can be demonstrated, deferring the payment of rates.

The Council may be prepared to remit penalties (fines and interest) for late payment of rates where ratepayers can demonstrate hardship or sufficient other reason for late payment.

All applications for remissions must be in writing, addressed to: Rating Services Section, City of Marion, PO Box 21, Oaklands Park, SA 5046.

## 6. DISCRETIONARY REBATE

The Act requires the Council to rebate the rates payable on certain land ('mandatory rebates'). The Act, at section 166, also empowers the Council to grant discretionary rebates of rates of up to 100% of the rates and/or charges payable. The Council, in considering discretionary rebates, must balance the benefits of providing rebates, with the impact that such rebates have on its overall income (and hence upon the general ratepayer base). To promote the transparency of this process the Council has adopted a Rate Rebate Policy. A copy of this Policy is available at the Council offices or on Council's website at [www.marion.sa.gov.au](http://www.marion.sa.gov.au).

## 7. POSTPONEMENT OF RATES – SENIORS

The following criteria must be satisfied before the postponement is granted.

- The person is a prescribed ratepayer, or the spouse of a prescribed ratepayer;
- A prescribed ratepayer means the holder of a current State Seniors Card or a person eligible to hold such a card who has applied but is yet to be issued with a card.
- Rates are payable on the principal place of residence.
- The land is owned by the prescribed ratepayer, or the prescribed ratepayer and his or her spouse, and no other person has an interest, as owner, in the land.
- Any current mortgage over the property which was registered prior to 25 January 2007 will be no more than 50% of the Valuer-General's capital value of the property.

An application must be made in the prescribed manner and form and be accompanied by such information as the Council may require. Any rates which are postponed will become due and payable when:

- The title to the land is transferred to another person; or
- There is failure to comply with a condition of postponement. A minimum amount of \$500 of the annual rates must be paid.

An entitlement to a remission will be applied to the proportion of the rates that has not been postponed, unless notice to the contrary is received in writing from the owner.

Interest will accrue on the amount postponed at the prescribed rate per month, under the Act until the amount is paid.

Should the entitlement to a postponement cease to exist, the owner of the land must inform the Council in writing, unless the rates and any interest have been paid in full.





**City of Marion**  
**Long Term Financial Plan 2021-2031**

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## Purpose of the LTFP

The Long Term Financial Plan (LTFP) is an integral part of Council's suite of strategic management plans that links Council's Business Plans and Asset Management Plans and translates the outcomes and strategies of Council's Business Plans into financial terms. Council's LTFP provides the basis for the preparation of Council's Annual Business Plan. The LTFP also reflects the known impacts of projects included in Council's 4 Year Business Plan 2019-2023.



The LTFP helps ensure that long term financial sustainability can be maintained while meeting the needs and expectations of our communities and delivering Council's objectives as specified in the 30 Year Community Vision – 'Towards 2040', and related strategies.

Reviewing the LTFP on an annual basis concurrently with Council's Annual Budget helps ensure confidence in the long-term financial sustainability of the organisation.

Part of this process includes conducting an environmental scan. Environmental scanning is an ongoing process, keeping us future focussed, aware of the bigger picture and mindful of emerging risks and opportunities. An extensive review of opportunities and challenges from current and emerging internal and external trends and influences is conducted annually with key issues being identified in Council's Annual Business Plan. This supports the consideration of strategic priorities and responses considering emerging priority pressures and opportunities. The criticality of each issue and opportunity was assessed. Responses targeting what council has in place or will do differently have been developed for all critical issues and opportunities.

Because of the nature of the estimates and assumptions made and the uncertainty of changes within the economy, the LTFP requires regular review and updating. This process involves input from management, Council and the Finance and Audit Committee.

Council's Asset Management Plans are regularly reviewed and updated and these plans assist in providing accurate information for the renewal and ongoing maintenance of Council's existing assets.

## CEO Statement on Financial Sustainability

This LTFP demonstrates that Council is in a strong financial position, to not only enable a 1% average rate increase in 2021-22 but incorporate average rate increases well below the Reserve Bank of Australia targeted inflation rate ( 2 - 3 per cent, on average, over time) along with appropriate debt and treasury management over the 10 year term of the LTFP.

The key financial indicators used to assess Council's long-term financial sustainability include the operating surplus/(deficit) ratio, asset renewal funding ratio, asset consumption ratio, net financial liabilities ratio, and debt servicing ratio. These ratios are in line with Council's established benchmarks to ensure the sustainability of Council's long-term financial performance and position.

Continually improving the integration between City of Marion's suite of Strategic Plans which include Council's Business Plans, Asset Management Plans, LTFP and Annual Business Planning processes ensures the Council develops and implements a robust and transparent system of financial management aligned to the longer term aspirations for the city as expressed in the 30 Year Community Vision - 'Towards 2040'.

The LTFP is the mechanism by which the funding requirements for these Strategic Plans are implemented to ensure we continue to operate in a financially sustainable way by ensuring we are progressively establishing, maintaining, and assessing our long-term financial sustainability.

The Council ensures we have the financial capacity to continue to provide service levels which meet the needs of our community in a financially sustainable way by:

- Striving to continually improve our efficiency in the provision of existing and future services by proactively seeking out savings without affecting service delivery levels.
- Maintaining an operating surplus over the life of the LTFP whilst spending on renewal and upgrade of community assets.
- Continuously improving our Asset Management Plans to ensure we are appropriately maintaining around \$1.2billion of assets by renewing vital infrastructure and facilities.
- Taking out new borrowings where appropriate in accordance with our Treasury Management Policy and maintaining our debt and interest costs within Council's established benchmarks and ensuring our capacity to service and repay this debt into the future.
- Operating within the key financial indicators and benchmarks over the life of the LTFP to ensure we maintain a sound financial position.

Consideration, however, must also be given to numerous risks with the potential to influence the outcomes and affect Council's long-term financial position. The following key risks may fall into this category:

- Councils' rates assume an average rate increase of less than targeted CPI throughout the 10-year term of the LTFP. Council will continue to monitor the appropriateness of forecast rate increases in the LTFP. This must however be sustainable and be balanced with the real cost of service provision, capital maintenance and service demand from the community.
- Competing priorities and community expectations - There are currently several unfunded aspirational strategic projects identified for further investigation across the City as well as several unfunded and unprioritised initiatives. It is crucial that these initiatives are prudently assessed with appropriate due diligence and in a disciplined manner to ensure Councils long term financial sustainability is preserved.
- Increasing levels of community housing transfers across the City of Marion resulting in increasing levels of rate rebates.
- Changes to Local Government funding programs and potential risk in relation to cost shifting from the Federal and State Government to Local Government.
- In the area of asset renewal and infrastructure management there are challenges that will need to be addressed. Council's LTFP currently indicates there is sufficient funding to meet the renewal requirements of its Asset Management Plans, however timing of funds and works for different asset classes will be refined with annual iterations of the asset management plans that further inform the LTFP.

Long term financial planning is an iterative process and the assumptions applied are reviewed annually using updated information. This ensures the Council continually reviews its financial performance and remains firmly focussed on maintaining long term financial sustainability.

## Basis of Preparation

Council's LTFP provides the basis for the preparation of its Annual Business Plan. The LTFP also reflects the known impacts of projects included in Council's 4 Year Business Plan 2019-2023.

## Plan Framework

The LTFP has been prepared under the following framework:

- Supports the achievement of the City of Marion's Strategic Directions.
- Addresses issues arising and opportunities identified from internal audit reviews, service reviews and business excellence assessments.
- Maintains, on average, a break-even or positive funding (cash) position over the Long-Term Financial Plan.
- Continues to improve the maintenance of assets in accordance with Council's Asset Management Plans, with a priority on maintenance before renewal, and renewal before new when it is cost effective to do so.
- Reviews existing services and assets to ensure they meet prioritised community needs.
- Council only approve new Major Projects where it has the identified funding capacity to do so.
- Maintains Council's position for an average residential rate which remains among the lower rating metropolitan councils.

## Key Assumptions

In developing the LTFP, several key assumptions and variables were applied:

**Service Levels** - where changes to service delivery have been prioritised and approved by Council subject to financial capacity, these have been incorporated into the Annual Business Plan and Long Term Financial Plan. Where no other endorsement exists, service delivery levels are maintained at current levels.

**Indexation** - the 2021/22 budget (first year of the LTFP) has been based off historical actuals adjusted where appropriate by Adelaide CPI (currently – 1%). From the year 2022/23 indexation is set at 1.5% increasing by increments of 0.5% per annum to 2.5% applied in 2024/25 and continuing at this rate for the remainder of the LTFP in line with the Reserve Bank's targeted CPI. This indexation is applied to operating income and expenditure amounts, with the following exceptions:

- **Rates** – the first two years of the LTFP are based on a 1% average rate increase plus growth of 1% with the remaining 8 years of the LTFP gradually moving from a forecast average rate increase of 1.5% in year 3, down to a 1.3% average rate increase in years 8 to 10 of the LTFP. This assumption will continue to be monitored in light of global economic forecasts and the financial impact that those circumstances may have on Marion ratepayers and their capacity to pay.
- **Employee Costs** – increases applied to employee costs are aligned to council's existing Enterprise Agreement provisions. In addition, any costs relating to approved staff resources for Council endorsed initiatives will be incorporated into the LTFP. The schedule change in the Superannuation Guarantee, proposed to commence on 1 July 2021, with five annual increments of 0.5%, is also currently incorporated into the LTFP.
- **Interest expenses** - are directly related to Council existing and forecast borrowings and cash flows.

- **Interest revenue** - is directly related to Council investments and cash flows and is carefully monitored in line with interest rate movements.
- **Non recurrent Costs/Revenues** - An adjustments schedule is used to account for any future variations in operating activities (e.g. an adjustment is made for election expenses to reflect that they only occur once every four years).
- **Capital Grants, subsidies and monetary contributions** - reflect tied monies received in relation to the purchase/construction of new assets and are budgeted in accordance with information known at the time of preparing this document.

## Key Outcomes/Conclusions

### Overview

The major outcomes and projects contained within the LTFP include:

- **Mitchell Park Sports & Community Centre Redevelopment**  
A multi -function community centre that accommodates regional recreation and a multi-purpose sports hub will be delivered in 2021/22 to support greater use by residents and the community through a range of activities and services. The redevelopment will include indoor and outdoor multipurpose sports courts, clubrooms, a neighbourhood centre and dog club. This project has secured grant funding of \$5 million from the Federal Government, \$0.25 million from the State Government with up to \$11 million committed by the City of Marion.
- **Southern Soccer Facility**  
Construction of the Southern Soccer Facility commenced in 2021 and is scheduled to be complete by late 2021. The facility will cost \$7m and include three turf pitches, floodlighting, fencing, clubrooms, and car parking for more than 200 vehicles. Council will provide \$4.5m of funding and the State Government \$2.5m to support growing membership and participation of soccer.
- **BMX Facility in partnership with the State Government and the City of Onkaparinga**  
Council has commenced the construction of the Sam Willoughby BMX facility to be built to UCI standards, in partnership with the State Government and the neighbouring City of Onkaparinga.  
Council has forecast a total project cost of \$6.05m, with \$1.75m from Council funds, \$0.75m from City of Onkaparinga and the remaining \$3.55m coming from State Government grant funding.
- **Coastal Walkway**  
Council will continue to progress the rebuild of sections of the walkway. The boardwalk connecting Heron Way Reserve to the Field River mouth is scheduled for mid-2021. Council has committed \$2.44m, with matched funding by the State Government to rebuild the sections over the next three years.



- **Edwardstown Employment Precinct**

Council is transforming Edwardstown into a modern business district to attract investment and create jobs. Work includes planting additional street trees to make the environs cooler, create public artwork and improving access and car parking. Council has committed \$277,000 to the project in 2021/22.

- **Open Space and Reserves**

Construction will continue in 2021/2022 on the \$2.78m upgrade of Capella Reserve, Hallett Cove incorporating a youth plaza area, basketball court, new skate park, playground, BBQ and toilet facilities. A \$1.6m regional playground and reserve upgrade at Hugh Johnson Reserve, Sheidow Park will also commence later in 2021. This regional playground will incorporate new climbing structures, swings and adventure slides along with natural boulders and log tunnel elements.

- **Redevelop tennis and netball courts and open space at Tarnham Road Reserve**

Council will replace four ageing tennis courts with four new courts that can be used for both tennis and netball. A shelter, toilet, and play equipment will also be installed. Work will cost approximately \$2.0 and will begin later in 2021.

- **Greening our Streets**

Guided by our Streetscape Policy, Council will improve the attractiveness, amenity, character and functionality of streetscapes in the City of Marion to improve the environment and add value to people's experience in the City.

## The Community's Capacity to Pay

CPI, and ultimately average wage movements, is a guide of the ability of most residents to pay. Those residents whose financial position does not necessarily move with CPI (e.g. pensioners) may not have the ability or capacity to afford the full payment of rates. This is in part dealt with by Council's existing rating policy which provides multiple forms of financial assistance to these people:

-

- Postponement of Rates – Hardship
- Postponement of Rates – Seniors
- Payment on Terms
- Rate Capping
- Large variety of payment options

## Other Potential Revenue Sources/ Opportunities

- Grant funding is Council's second largest operating revenue source representing between 6% and 7% of operating income over the term of the LTFP. Council's ability and opportunity to attract State and Federal Government funding for major projects and service improvements is critical to the long-term financial sustainability of the organisation.
- Shared services – entering shared service arrangements with other councils and the LGA in order to achieve economies of scale. Partnering with not-for-profit entities to provide services and facilities for the community is another option.



- Potential sale of surplus land and buildings – Whilst the LTFP is prepared on the basis that there is no reliance on gains from the disposal of assets to fund essential services, consideration should be given to this potential revenue source when considering the funding options for major strategic redevelopment projects.
- Exploring community governance and community capacity building opportunities – that is empowering the community to explore, fund and manage projects with minimal council assistance.

## Asset Management

The City of Marion's Asset Management Vision is:

'To maintain the City of Marion's assets to agreed levels of service which maximise community value throughout an asset's life'.

Council's Asset Management Plans detail information about our assets and define the services to be provided, how the services are provided, and what funds are required to provide the services. City of Marion assets are audited annually and frequently inspected on a rolling inspection regime.

Large proportions of Council's assets have been in existence for many years. Council has also received several 'gifted' assets from developers, which attract ongoing operational and maintenance costs over their life. At the same time, demographic change is challenging the capacity of existing assets to meet the increasing demands of the environment in which they are located. The community's expectations too are increasing, which affects the ability of existing purpose-built assets to meet the changing needs of future residents. As community assets have a lengthy useful life, it is a complex task to monitor the cost and timing of their renewal.

Asset management is a critical tool in ensuring appropriate provision is made for the long-term management of community assets, and their impacts on all areas of service planning and delivery.



Our assets enable the provision of services to the community and businesses for current and future generations. Assets play a vital role in the local economy and on residents' quality of life.

## Financial Indicators

### Key Financial Indicators

#### Operating Surplus/(Deficit) Ratio

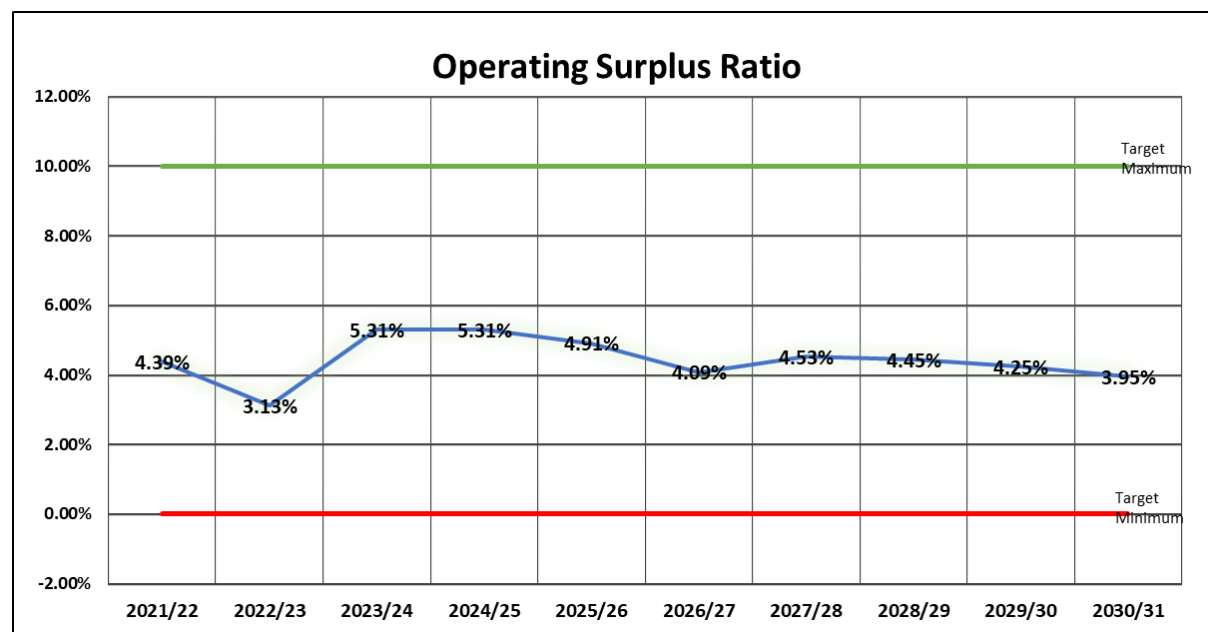
The Operating Surplus ratio expresses the level of operating surplus/(deficit) before capital expenditure as a percentage of rates. It gives an indication of Council's ability to service its operations from expected rate income and maintain financial sustainability in the long term.

#### Target

An operating surplus ratio averaging between 0% and 10% over any consecutive five-year period.

#### LTFP Commentary

The Operating Surplus Ratio is within the adopted target range of 0–10%. The forecast surplus is required to provide the funding necessary to meet the costs of delivering services and projects to the community including the renewal and upgrade of existing community assets over time to maintain community service standards and expectations, along with the ability to fund future major projects.



## Net Financial Liability Ratio

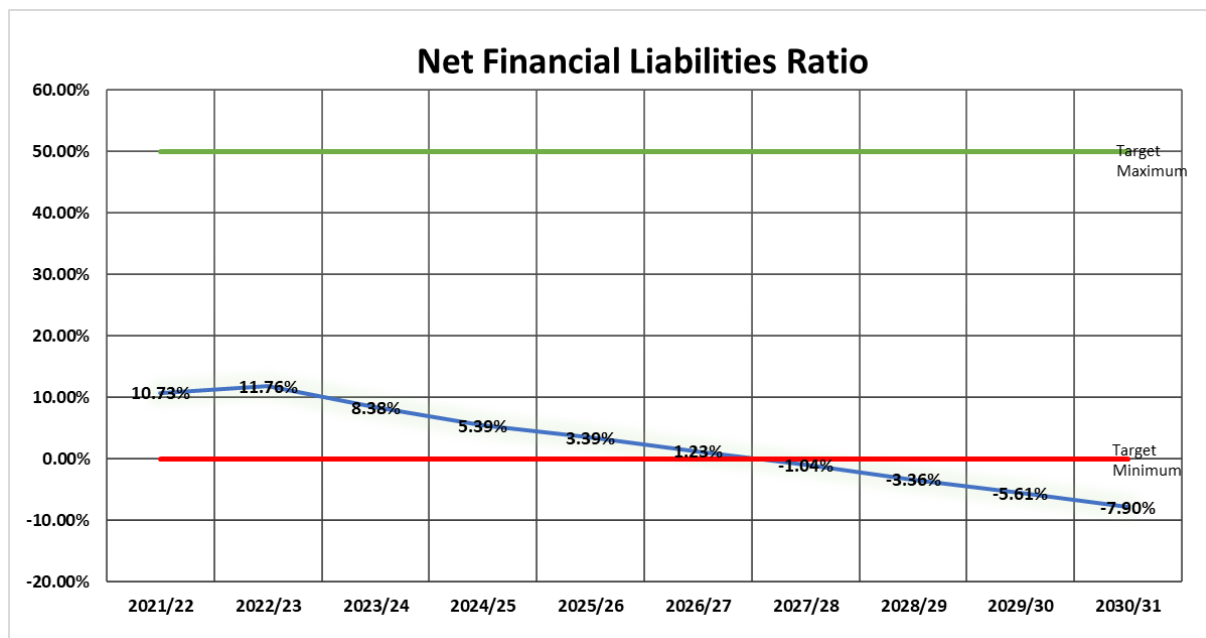
Net Financial Liabilities Ratio expresses Net Financial Liabilities – This comprises total liabilities less financial assets (where financial assets for this purpose includes cash, investments, loans to community groups, receivables and prepayments) expressed as a percentage of total operating revenue. This indicates Council's capacity to meet its financial obligations from operating revenue.

### Target

The desirable target range for this indicator is between 0% and 50%

### LTFP Commentary

The net financial liability ratio is forecast to be 10.73% in 2021/22, increasing with the additional forecast borrowings projected in 2022/23 to peak at 11.76% and then decreasing across the LTFP as loan repayments are made. A negative ratio means Council is in a financially favourable position with more financial assets than liabilities (more cash than debt).



## Asset Renewal Funding Ratio

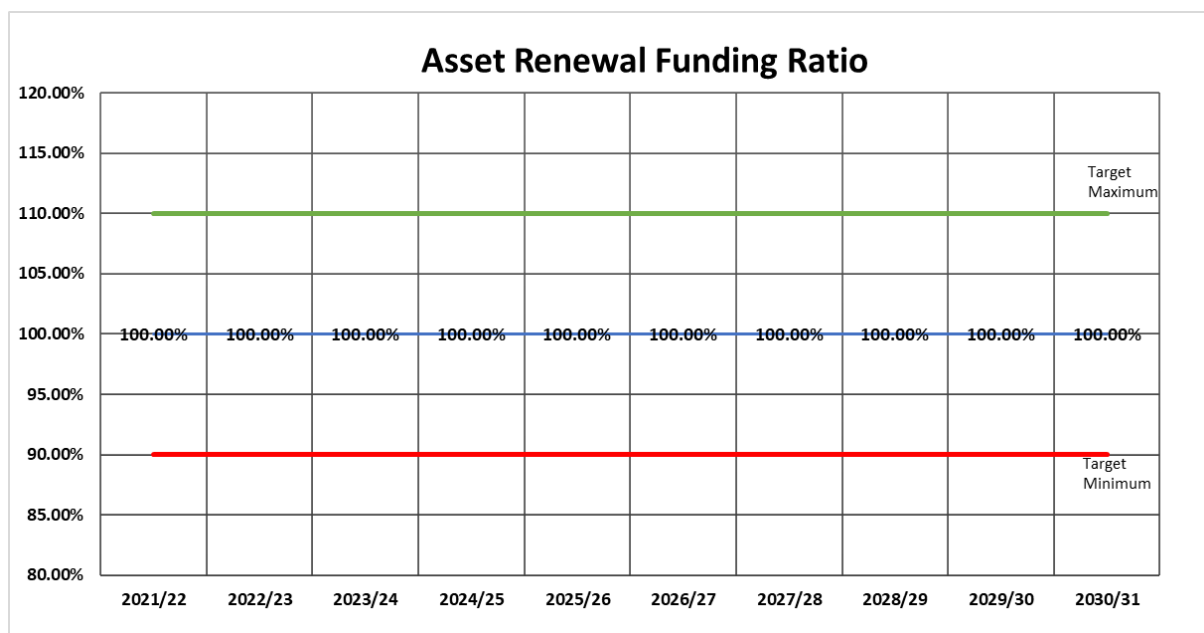
The Asset Renewal Funding ratio is calculated by measuring capital expenditure on renewal and replacement of assets relative to the Infrastructure and Asset Management Plan required expenditure. This indicates whether Council is renewing or replacing existing non-financial assets in accordance with its future Asset Management renewal requirements.

### Target

It is suggested that a long-term asset sustainability index between 90-110% is acceptable as per Council's Asset Management Policy

### LTFP Commentary

With the Renewal Expenditure identified within the Asset Management Plans fully funded within the Long Term Financial Plan (LTFP), Council's Asset Renewal Funding Ratio is projected to sit exactly on target over the life of the LTFP. This indicates that Council's asset base is being renewed exactly in keeping with the desired expenditure from the Asset Management Plans. Actual expenditure may vary in any given year between the 90% minimum and 110% maximum for strategic and/or timing reasons associated with the replacement of significant long lived assets.



## Other Financial Indicators

While the Key Financial Indicators are those that are required by the Regulations, a number of other ratios can be used to measure financial performance. The two other indicators that Council has elected to use are as follows:

### Debt Servicing Ratio

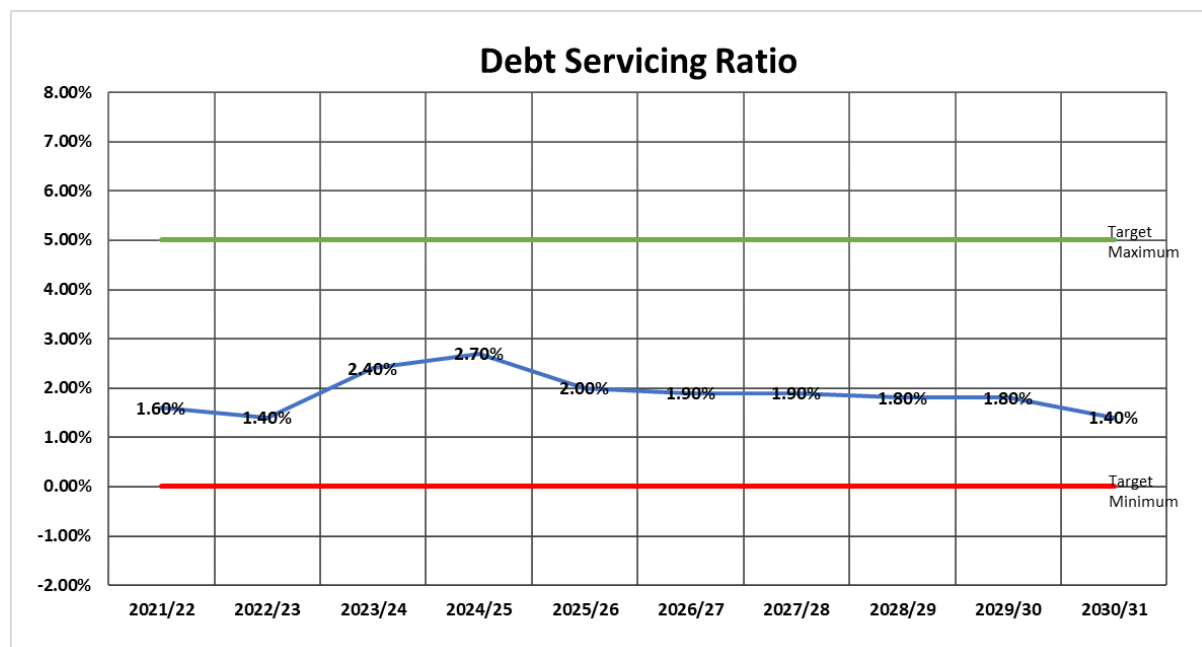
The Debt Servicing ratio expresses forecast debt servicing costs (principal and interest) compared to rates revenue. This indicates the ability of Council to service fixed borrowings from forecast rate income.

#### Target

This indicator has a desired target range between 0% and 5%

#### LTFP Commentary

With forecast new borrowings within the LTFP of \$10.9m required in 2021/22, and additional borrowings of \$1.35m in 2022/23 to fund capital expenditure the Debt Servicing Ratio is set to peak at 2.7% in 2024/25 before declining as debt is reduced again. Council's Debt Servicing Ratio is set to remain within the target range over the course of the LTFP. This indicates a moderate capacity to further borrow and remain within the ratio bandwidths, noting that related borrowing capacity ratios should be considered before making this decision.



## Asset Consumption Ratio

The Asset Consumption ratio is calculated by measuring the written down value (depreciated value) of the assets against their replacement cost. It illustrates the amount of asset life or 'as new' condition remaining in the depreciable assets. Depreciation represents the reduction in value of the assets each year and therefore accumulated depreciation is the total reduction in the carrying value of the assets.

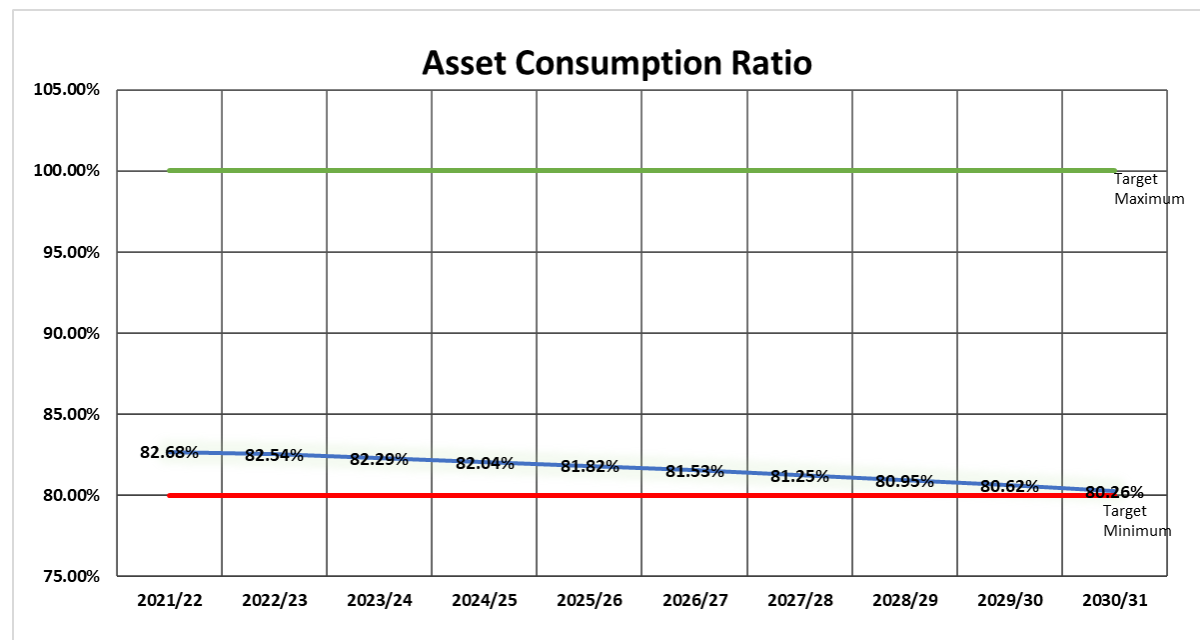
### Target

The average proportion of 'as new condition' left in assets is greater than 80% and less than 100%.

### LTFP Commentary

The Asset Consumption Ratio highlights the potential service level remaining in Council's assets. If the Asset Consumption Ratio is high, this indicates that Council's assets are in good condition - that is they are either relatively new or have been maintained in good condition. If the Asset Consumption Ratio is low, this indicates that Council's assets are in relatively poor condition - that is assets have not been renewed at a time when renewal was expected to occur and the future service levels expected from these assets is also low.

Council's Asset Consumption ratio falls well within its desired target range, however with many long-lived assets and steady renewal programs this is showing a marginal decline slowly over time, until significant long-lived assets are renewed. This indicates that Council's asset base is still being renewed adequately and the potential service level of the assets remains above the targeted 80% minimum over the LTFP. With continuing work and refinement to the Asset Management Plans and strategies relating to specific asset classes this ratio should remain within the target bandwidth in the longer term.



## Financial Statements

### Uniform Presentation of Finances

City of Marion 10 Year Financial Plan for the Years ending 30 June 2031 UNIFORM PRESENTATION OF FINANCES - GENERAL FUND											
		Projected Years									
Scenario: LTFP 2021-2031	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000	2030/31 \$'000	
<b>Operating Activities</b>											
Income	95,824	96,810	99,148	101,616	104,077	106,570	109,200	111,775	114,445	117,149	
less Expenses	(91,621)	(93,781)	(93,888)	(96,221)	(98,966)	(102,216)	(104,250)	(106,802)	(109,583)	(112,517)	
<b>Operating Surplus / (Deficit)</b>	<b>4,203</b>	<b>3,030</b>	<b>5,260</b>	<b>5,395</b>	<b>5,110</b>	<b>4,353</b>	<b>4,950</b>	<b>4,974</b>	<b>4,862</b>	<b>4,632</b>	
<b>Capital Activities</b>											
<b>less (Net Outlays) on Existing Assets</b>											
Capital Expenditure on Renewal and Replacement of Existing Assets	(34,860)	(15,387)	(15,892)	(15,127)	(16,303)	(15,871)	(16,875)	(17,393)	(17,931)	(18,309)	
add back Depreciation, Amortisation and Impairment	16,000	16,651	17,317	18,010	18,730	19,480	20,259	21,069	21,912	22,788	
<b>(Net Outlays) on Existing Assets</b>	<b>(18,860)</b>	<b>1,265</b>	<b>1,425</b>	<b>2,883</b>	<b>2,428</b>	<b>3,609</b>	<b>3,384</b>	<b>3,676</b>	<b>3,981</b>	<b>4,479</b>	
<b>less (Net Outlays) on New and Upgraded Assets</b>											
Capital Expenditure on New and Upgraded Assets (including Investment Property & Real Estate Developments)	(19,783)	(5,037)	(3,241)	(5,082)	(5,227)	(5,376)	(5,529)	(5,665)	(5,804)	(5,921)	
add back Amounts Received Specifically for New and Upgraded Assets	4,577	-	-	-	-	-	-	-	-	-	
<b>(Net Outlays) on New and Upgraded Assets</b>	<b>(15,206)</b>	<b>(5,037)</b>	<b>(3,241)</b>	<b>(5,082)</b>	<b>(5,227)</b>	<b>(5,376)</b>	<b>(5,529)</b>	<b>(5,665)</b>	<b>(5,804)</b>	<b>(5,921)</b>	
<b>less Share of Profit in Equity Accounted Investments (excl dividend)</b>	<b>(365)</b>	<b>(365)</b>	<b>(365)</b>	<b>(365)</b>	<b>(365)</b>	<b>(365)</b>	<b>(365)</b>	<b>(365)</b>	<b>(365)</b>	<b>(365)</b>	
<b>Net Lending / (Borrowing) for Financial Year</b>	<b>(30,228)</b>	<b>(1,107)</b>	<b>3,080</b>	<b>2,831</b>	<b>1,946</b>	<b>2,222</b>	<b>2,440</b>	<b>2,620</b>	<b>2,673</b>	<b>2,825</b>	

## Budgeted Funding Statement

<b>City of Marion</b> <b>10 Year Financial Plan for the Years ending 30 June 2031</b> <b>BUDGET SUMMARY - GENERAL FUND</b> <b>Scenario: LTFP 2021-2031</b>										
	2021/22	2022/23	2023/24	2024/25	Projected Years		2027/28	2028/29	2029/30	2030/31
	\$'000	\$'000	\$'000	\$'000	2025/26	2026/27	\$'000	\$'000	\$'000	\$'000
<b>Income</b>										
Rates	81,693	83,337	85,420	87,556	89,659	91,813	94,019	96,186	98,403	100,672
Statutory Charges	2,106	2,138	2,180	2,235	2,291	2,348	2,407	2,467	2,528	2,592
User Charges	2,827	2,869	2,926	3,000	3,075	3,152	3,230	3,311	3,394	3,479
Grants, Subsidies and Contributions	6,726	6,013	6,133	6,287	6,444	6,605	6,770	6,939	7,113	7,290
Investment Income	347	376	383	400	434	443	527	588	684	754
Reimbursements	1,222	1,172	1,195	1,225	1,256	1,287	1,319	1,352	1,386	1,421
Other Income	538	541	544	549	553	558	562	567	572	577
Net gain - equity accounted Council businesses	365	365	365	365	365	365	365	365	365	365
<b>Total Income</b>	<b>95,824</b>	<b>96,810</b>	<b>99,148</b>	<b>101,616</b>	<b>104,077</b>	<b>106,570</b>	<b>109,200</b>	<b>111,775</b>	<b>114,445</b>	<b>117,149</b>
<b>Expenses</b>										
Employee Costs	39,912	40,963	41,325	42,329	43,474	44,474	45,497	46,543	47,614	48,709
Materials, Contracts & Other Expenses	35,454	35,673	34,796	35,510	36,439	37,993	38,280	39,032	39,954	40,952
Depreciation, Amortisation & Impairment	16,000	16,651	17,317	18,010	18,730	19,480	20,259	21,069	21,912	22,788
Finance Costs	254	493	449	373	322	269	214	157	104	68
<b>Total Expenses</b>	<b>91,621</b>	<b>93,781</b>	<b>93,888</b>	<b>96,221</b>	<b>98,966</b>	<b>102,216</b>	<b>104,250</b>	<b>106,802</b>	<b>109,583</b>	<b>112,517</b>
<b>Operating Surplus</b>	<b>4,203</b>	<b>3,030</b>	<b>5,260</b>	<b>5,395</b>	<b>5,110</b>	<b>4,353</b>	<b>4,950</b>	<b>4,974</b>	<b>4,862</b>	<b>4,632</b>
<b>Operating Surplus Ratio</b>	<b>4.39%</b>	<b>3.13%</b>	<b>5.31%</b>	<b>5.31%</b>	<b>4.91%</b>	<b>4.09%</b>	<b>4.53%</b>	<b>4.45%</b>	<b>4.25%</b>	<b>3.95%</b>
Amounts Received Specifically for New or Upgraded Assets	4,577	-	-	-	-	-	-	-	-	-
<b>Net Surplus / (Deficit) for the Year</b>	<b>8,780</b>	<b>3,030</b>	<b>5,260</b>	<b>5,395</b>	<b>5,110</b>	<b>4,353</b>	<b>4,950</b>	<b>4,974</b>	<b>4,862</b>	<b>4,632</b>
<b>Capital (Balance Sheet) and Reserve Movements</b>										
Capital Expenditure	(54,643)	(20,423)	(19,133)	(20,209)	(21,530)	(21,247)	(22,404)	(23,058)	(23,736)	(24,230)
Loan Repayments (External)	(827)	(1,841)	(2,040)	(1,450)	(1,501)	(1,554)	(1,609)	(1,666)	(1,304)	(1,340)
New Loan Borrowings (External)	10,920	1,350	-	-	-	-	-	-	-	-
Net Transfers (to)/from Reserves	19,453	1,753	(383)	(383)	(383)	(283)	(283)	(283)	(283)	(283)
<b>Total Capital (Balance Sheet) and Reserve Movements</b>	<b>(25,097)</b>	<b>(19,162)</b>	<b>(21,556)</b>	<b>(22,042)</b>	<b>(23,413)</b>	<b>(23,083)</b>	<b>(24,295)</b>	<b>(25,007)</b>	<b>(25,323)</b>	<b>(25,852)</b>
<b>Net Result (including Depreciation &amp; Other non-cash items)</b>	<b>(16,317)</b>	<b>(16,132)</b>	<b>(16,295)</b>	<b>(16,647)</b>	<b>(18,303)</b>	<b>(18,730)</b>	<b>(19,345)</b>	<b>(20,033)</b>	<b>(20,461)</b>	<b>(21,221)</b>
Add back Depreciation Expense (non-cash)	16,000	16,651	17,317	18,010	18,730	19,480	20,259	21,069	21,912	22,788
Less Other Income (non-cash)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)
<b>Cash Budget Surplus</b>	<b>(682)</b>	<b>154</b>	<b>657</b>	<b>998</b>	<b>62</b>	<b>385</b>	<b>549</b>	<b>671</b>	<b>1,086</b>	<b>1,203</b>



## Budgeted Income Statement

<b>City of Marion</b> <b>10 Year Financial Plan for the Years ending 30 June 2031</b> <b>INCOME STATEMENT - GENERAL FUND</b> <b>Scenario: LTFP 2021-2031</b>										
	2021/22	2022/23	2023/24	2024/25	Projected Years		2027/28	2028/29	2029/30	2030/31
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income</b>										
Rates	81,693	83,337	85,420	87,556	89,659	91,813	94,019	96,186	98,403	100,672
Statutory Charges	2,106	2,138	2,180	2,235	2,291	2,348	2,407	2,467	2,528	2,592
User Charges	2,827	2,869	2,926	3,000	3,075	3,152	3,230	3,311	3,394	3,479
Grants, Subsidies and Contributions	6,726	6,013	6,133	6,287	6,444	6,605	6,770	6,939	7,113	7,290
Investment Income	347	376	383	400	434	443	527	588	684	754
Reimbursements	1,222	1,172	1,195	1,225	1,256	1,287	1,319	1,352	1,386	1,421
Other Income	538	541	544	549	553	558	562	567	572	577
Net gain - equity accounted Council businesses	365	365	365	365	365	365	365	365	365	365
<b>Total Income</b>	<b>95,824</b>	<b>96,810</b>	<b>99,148</b>	<b>101,616</b>	<b>104,077</b>	<b>106,570</b>	<b>109,200</b>	<b>111,775</b>	<b>114,445</b>	<b>117,149</b>
<b>Expenses</b>										
Employee Costs	39,912	40,963	41,325	42,329	43,474	44,474	45,497	46,543	47,614	48,709
Materials, Contracts & Other Expenses	35,454	35,673	34,796	35,510	36,439	37,993	38,280	39,032	39,954	40,952
Depreciation, Amortisation & Impairment	16,000	16,651	17,317	18,010	18,730	19,480	20,259	21,069	21,912	22,788
Finance Costs	254	493	449	373	322	269	214	157	104	68
Net loss - Equity Accounted Council Businesses	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses</b>	<b>91,621</b>	<b>93,781</b>	<b>93,888</b>	<b>96,221</b>	<b>98,966</b>	<b>102,216</b>	<b>104,250</b>	<b>106,802</b>	<b>109,583</b>	<b>112,517</b>
<b>Operating Surplus / (Deficit)</b>	<b>4,203</b>	<b>3,030</b>	<b>5,260</b>	<b>5,395</b>	<b>5,110</b>	<b>4,353</b>	<b>4,950</b>	<b>4,974</b>	<b>4,862</b>	<b>4,632</b>
Amounts Received Specifically for New or Upgraded Assets	4,577	-	-	-	-	-	-	-	-	-
<b>Net Surplus / (Deficit)</b>	<b>8,780</b>	<b>3,030</b>	<b>5,260</b>	<b>5,395</b>	<b>5,110</b>	<b>4,353</b>	<b>4,950</b>	<b>4,974</b>	<b>4,862</b>	<b>4,632</b>

## Budgeted Statement of Financial Position

<b>City of Marion</b> <b>10 Year Financial Plan for the Years ending 30 June 2031</b> <b>BALANCE SHEET - GENERAL FUND</b> <b>Scenario: LTFP 2021-2031</b>										
	2021/22	2022/23	2023/24	2024/25	Projected Years		2027/28	2028/29	2029/30	2030/31
	\$'000	\$'000	\$'000	\$'000	2025/26	2026/27	\$'000	\$'000	\$'000	\$'000
<b>ASSETS</b>										
<b>Current Assets</b>										
Cash & Cash Equivalents	17,415	16,077	16,855	18,351	18,964	19,939	20,784	21,861	23,389	25,051
Trade & Other Receivables	4,793	4,571	4,647	4,761	4,878	5,009	5,121	5,241	5,367	5,496
Inventories	296	298	291	297	304	317	320	326	334	342
<b>Total Current Assets</b>	<b>22,504</b>	<b>20,946</b>	<b>21,793</b>	<b>23,408</b>	<b>24,147</b>	<b>25,266</b>	<b>26,225</b>	<b>27,428</b>	<b>29,090</b>	<b>30,889</b>
<b>Non-Current Assets</b>										
Equity Accounted Investments in Council Businesses	7,184	7,549	7,914	8,279	8,644	9,009	9,374	9,739	10,104	10,469
Infrastructure, Property, Plant & Equipment	1,210,839	1,214,611	1,216,427	1,218,626	1,221,425	1,223,192	1,225,337	1,227,326	1,229,150	1,230,591
<b>Total Non-Current Assets</b>	<b>1,218,023</b>	<b>1,222,160</b>	<b>1,224,341</b>	<b>1,226,905</b>	<b>1,230,069</b>	<b>1,232,201</b>	<b>1,234,711</b>	<b>1,237,065</b>	<b>1,239,254</b>	<b>1,241,060</b>
<b>TOTAL ASSETS</b>	<b>1,240,528</b>	<b>1,243,106</b>	<b>1,246,134</b>	<b>1,250,313</b>	<b>1,254,216</b>	<b>1,257,467</b>	<b>1,260,936</b>	<b>1,264,493</b>	<b>1,268,343</b>	<b>1,271,949</b>
<b>LIABILITIES</b>										
<b>Current Liabilities</b>										
Trade & Other Payables	11,169	11,210	11,016	11,251	11,545	11,996	12,124	12,373	12,666	12,980
Borrowings	2,058	2,257	1,667	1,718	1,771	1,826	1,883	1,521	1,557	1,593
Provisions	6,194	6,194	6,194	6,194	6,194	6,194	6,194	6,194	6,194	6,194
<b>Total Current Liabilities</b>	<b>19,422</b>	<b>19,661</b>	<b>18,878</b>	<b>19,163</b>	<b>19,510</b>	<b>20,016</b>	<b>20,202</b>	<b>20,089</b>	<b>20,417</b>	<b>20,768</b>
<b>Non-Current Liabilities</b>										
Borrowings	12,642	11,952	10,502	9,001	7,447	5,838	4,172	2,868	1,528	152
Provisions	721	721	721	721	721	721	721	721	721	721
<b>Total Non-Current Liabilities</b>	<b>13,363</b>	<b>12,673</b>	<b>11,223</b>	<b>9,721</b>	<b>8,168</b>	<b>6,559</b>	<b>4,893</b>	<b>3,589</b>	<b>2,249</b>	<b>872</b>
<b>TOTAL LIABILITIES</b>	<b>32,785</b>	<b>32,334</b>	<b>30,101</b>	<b>28,885</b>	<b>27,678</b>	<b>26,575</b>	<b>25,095</b>	<b>23,677</b>	<b>22,666</b>	<b>21,640</b>
<b>Net Assets</b>	<b>1,207,743</b>	<b>1,210,773</b>	<b>1,216,033</b>	<b>1,221,428</b>	<b>1,226,538</b>	<b>1,230,892</b>	<b>1,235,842</b>	<b>1,240,816</b>	<b>1,245,677</b>	<b>1,250,309</b>
<b>EQUITY</b>										
Accumulated Surplus	443,064	447,847	452,725	457,737	462,465	466,535	471,203	475,894	480,473	484,822
Asset Revaluation Reserves	753,528	753,528	753,528	753,528	753,528	753,528	753,528	753,528	753,528	753,528
Other Reserves	11,151	9,398	9,780	10,163	10,546	10,828	11,111	11,394	11,676	11,959
<b>Total Equity</b>	<b>1,207,743</b>	<b>1,210,773</b>	<b>1,216,033</b>	<b>1,221,428</b>	<b>1,226,538</b>	<b>1,230,892</b>	<b>1,235,842</b>	<b>1,240,816</b>	<b>1,245,677</b>	<b>1,250,309</b>

## Budgeted Statement of Cashflows

<b>City of Marion</b> <b>10 Year Financial Plan for the Years ending 30 June 2031</b> <b>CASH FLOW STATEMENT - GENERAL FUND</b> <b>Scenario: LTFP 2021-2031</b>										
	2021/22	2022/23	2023/24	2024/25	Projected Years		2027/28	2028/29	2029/30	2030/31
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash Flows from Operating Activities</b>										
Receipts:	91,193	96,631	98,713	101,178	103,640	106,132	108,758	111,335	114,003	116,706
Payments:	(77,754)	(77,054)	(76,763)	(78,023)	(79,995)	(82,357)	(83,901)	(85,535)	(87,435)	(89,474)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>13,439</b>	<b>19,577</b>	<b>21,951</b>	<b>23,155</b>	<b>23,645</b>	<b>23,775</b>	<b>24,857</b>	<b>25,801</b>	<b>26,568</b>	<b>27,232</b>
<b>Cash Flows from Investing Activities</b>										
Receipts:										
Amounts Received Specifically for New/Upgraded Assets	4,577	-	-	-	-	-	-	-	-	-
Payments:										
Expenditure on Renewal/Replacement of Assets	(34,860)	(15,387)	(15,892)	(15,127)	(16,303)	(15,871)	(16,875)	(17,393)	(17,931)	(18,309)
Expenditure on New/Upgraded Assets	(19,783)	(5,037)	(3,241)	(5,082)	(5,227)	(5,376)	(5,529)	(5,665)	(5,804)	(5,921)
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(50,066)</b>	<b>(20,423)</b>	<b>(19,133)</b>	<b>(20,209)</b>	<b>(21,530)</b>	<b>(21,247)</b>	<b>(22,404)</b>	<b>(23,058)</b>	<b>(23,736)</b>	<b>(24,230)</b>
<b>Cash Flows from Financing Activities</b>										
Receipts:										
Proceeds from Borrowings	10,920	1,350	-	-	-	-	-	-	-	-
Payments:										
Repayments of Borrowings	(827)	(1,841)	(2,040)	(1,450)	(1,501)	(1,554)	(1,609)	(1,666)	(1,304)	(1,340)
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>10,093</b>	<b>(491)</b>	<b>(2,040)</b>	<b>(1,450)</b>	<b>(1,501)</b>	<b>(1,554)</b>	<b>(1,609)</b>	<b>(1,666)</b>	<b>(1,304)</b>	<b>(1,340)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>(26,534)</b>	<b>(1,338)</b>	<b>778</b>	<b>1,496</b>	<b>614</b>	<b>975</b>	<b>845</b>	<b>1,077</b>	<b>1,528</b>	<b>1,662</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>43,949</b>	<b>17,415</b>	<b>16,077</b>	<b>16,855</b>	<b>18,351</b>	<b>18,965</b>	<b>19,940</b>	<b>20,784</b>	<b>21,861</b>	<b>23,389</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>17,415</b>	<b>16,077</b>	<b>16,855</b>	<b>18,351</b>	<b>18,965</b>	<b>19,940</b>	<b>20,784</b>	<b>21,861</b>	<b>23,389</b>	<b>25,051</b>

## Glossary

### ***Financial Assets***

Financial Assets include cash, investments, loans to community groups, receivables and prepayments, but excludes equity held in Council businesses, inventories and land held for resale.

### ***Financial Sustainability***

Financial Sustainability is where planned long-term service and infrastructure levels and standards are met without unplanned and disruptive increases in rates or cuts to services.

### ***Interest Cover Ratio***

Interest Cover Ratio indicates the extent to which Council's commitment to interest expenses are met by total operating revenues. The ratio is calculated by measuring net interest expense to total operating revenue (excluding Land Services levy).

### ***Net Lending/ (Borrowing)***

Net Lending/ (Borrowing) equals Operating Surplus / (Deficit), less net outlays on non-financial assets. This result is a measure of the Council's overall (i.e. Operating and Capital) budget on an accrual basis. Achieving a zero result in any one year essentially means that the Council has met all of all its expenditure (both operating and capital) from the current year's revenues.

### ***Non-financial or Physical Assets***

Non-financial or Physical Assets refers to infrastructure, land, buildings, plant, equipment, furniture and fittings, library books and inventories.

### ***Operating Deficit***

Operating Deficit is where operating revenues are less than operating expenses (i.e. operating revenue is therefore not sufficient to cover all operating expenses).

### ***Operating Expenses***

Operating Expenses are operating expenses shown in the Income Statement, including depreciation, but excluding losses on disposal or revaluation of non-financial assets.

### ***Operating Revenues***

Operating Revenues are incomes shown in the Income Statement but exclude profit on disposal of non-financial assets and amounts received specifically for new/upgraded assets (e.g. from a developer). For ratios calculated where the denominator specified is total operating revenue or rate revenue, Natural Resource Management (NRM) levy revenue is excluded.

### ***Operating Surplus***

Operating Surplus is where operating revenues are greater than operating expenses (i.e. operating revenue is therefore sufficient to cover all operating expenses) but does not take into account any capital expenditure.

# Rating Policy

## 1. RATIONALE

The Rating Policy exists to outline the methodology for setting and collecting rates from its community

## 2. POLICY SCOPE AND IMPLEMENTATION

### (1) Valuation Methodology and Adoption

Council uses Capital Value as the basis for valuing land within the Council area. Capital Value is the value of the land and all of the improvements on the land. The Council also continues to adopt the capital valuations distributed by the Valuer-General.

(See Annexure 1)

### (2) Differential General Rates

All land within a council area, except for land specifically exempt under section 147 (2) of the Act is rateable. The Act provides for a council to raise revenue through a general rate, which applies to all rateable land, or through differential general rates, which differentially apply to classes of rateable land. Council uses a differential rating system to raise revenue based upon Land Use to ensure a fair and equitable distribution of rates within the City of Marion. In applying this approach Council will take into consideration all prevailing economic conditions and changes and adjust its differential rates accordingly, to ensure an appropriate and fair equalisation of rates across all land use categories.

The differential general rate Land Use categories are as follows

- Category 1 Residential
- Category 2 Commercial – Shop
- Category 3 Commercial – Office
- Category 4 Commercial – Other
- Category 5 Industrial – Light
- Category 6 Industrial – Other
- Category 7 Primary Production
- Category 8 Vacant
- Category 9 Other

These differential rates will be used to determine the rates in the dollar for all properties within the City of Marion area for the financial year. These rates will be specified in Council's rate declaration for each financial year.

(See Annexure 1)

### (3) Minimum Rate

A minimum amount payable by way of general rates is determined to apply to the whole of an allotment (including land under a separate lease or licence) and only one minimum amount is payable in respect of two or more pieces of adjoining land (whether intercepted by a road or not) if they are owned by the same owner and occupied by the same occupier.

The Minimum Rate to apply to properties within the City of Marion will be detailed in Council's rate declaration for each financial year.

(See Annexure 1)

# Rating Policy

## (4) Service Charge

The Council has decided not to impose any service charges for this financial year.

## (5) Regional Landscape Levy (formerly Natural Resources Management Levy)

The Council, under the *Landscape South Australia Act 2019*, is required to collect this levy. It does so by imposing a separate rate for all rateable properties within the Council area.

For each financial year, the levy for each property will be determined by the total capital valuation within the City of Marion. The calculation is as follows;

- Total Capital Value divided by the Total Amount Required, (set for the financial year by the Green Adelaide Board) determines an appropriate rate in the dollar, this rate in the dollar will then be adopted to each property.

(See Annexure 1)

## (6) Payment of Rates

The Council has determined that payment of rates for the 2021-22 financial year will be by four instalments, due on 1 September 2021, 1 December 2021, 1 March 2022 and 1 June 2022. However, the total amount of rates may be paid in full at any time.

Council has determined that rates may be paid by the following methods;

- Australia Post – Post Office, Telephone or Internet
- Bpay – Telephone or internet payments
- Centrepay – Deductions directly from Centrelink deductions
- Direct Debit – Direct from either a Cheque or Savings account
- Eservices – Direct through the Council's Internet system
- In person - At Council Offices
- By Mail - Locked Bag 1 Oaklands Park SA 5046

## (7) Late Payment of Rates

Council imposes an initial penalty (a fine) of 2% as prescribed under the Act on any instalment that is received late. A prescribed interest rate (which includes the amount of any previous unpaid fine and interest) will apply on the expiration of each month that a balance remains unpaid.

When the Council receives a payment in respect of overdue rates the Council applies the money received in the order set out below in accordance with Section 183 of the Act,

- First – to satisfy any costs awarded in connection with court proceedings;
- Second – to satisfy any interest costs;
- Third – in payment of any fines imposed;
- Fourth – in payment of rates, in chronological order (starting with the oldest account first).

(See Annexure 1)

# Rating Policy

## **(8) Rebates and Postponement of Rates**

### **(8.1) Rate Rebate Policy**

Refer to the Rate Rebate Policy attached.

### **(8.2) Rate Capping**

Section 166 (1) (l) (ii) of the Act provides for the discretionary rebate of rates where, among other things, there has been a rapid change in valuations.

Council will provide relief against a substantial increase in rates payable on residential land due to large increases in capital value by applying a rebate (capping) of general rates to eligible ratepayers.

For the current financial year, the rate cap is set at 12% with a \$20 minimum and a \$200 maximum (excluding new or improved properties) for ratepayers who meet the Qualifying Criteria set out below:

Qualifying Criteria:

- The property is the owner's principal place of residence.
- The property has not had more than \$20,000 of improvements.
- The property value has not increased due to zoning changes.
- The land use for rating purposes has not changed since 1<sup>st</sup> July of the previous financial year.
- The property has not sold since the 1<sup>st</sup> January of the previous financial year.

Rate capping will be applied automatically to properties that can be readily identified as being eligible. Where this rebate is not applied automatically, ratepayers who consider they could be eligible for rate capping may apply in writing to council. Applications will be assessed against the eligible criteria. Only applications for the current financial year will be accepted and must be received in the current financial year.

### **(8.3) Residential Construction on Vacant Land**

Under Section 166 (1) (a) of the Act, and for the purpose of securing the proper development of the area, a discretionary rebate of general rates for the 2021/22 financial year will be granted in respect of an assessment classed as vacant land by the Council, where:

- The principal ratepayer of the assessment applies to the Council for the rebate prior to 30 June 2022, and
- The footings have been poured on the property by 30 June 2022

The amount of the rebate will be the difference between the general rate in the dollar applicable to Vacant land, and the general rate in the dollar applicable to Residential land. This is calculated by the number of days remaining between 1 July 2021 and 30 June 2022 from the date footings are poured for a residence on the land. Minimum Rate is still applicable.

# Rating Policy

## **(8.4) Postponement of Rates – Hardship**

Section 182 of The Act permits the Council, on the application of the ratepayer, to partially or wholly remit rates or to postpone rates, on the basis of hardship. Where a ratepayer is suffering hardship in paying rates they may submit an application in writing to the Council's Team Leader Rating Services. The Council treats such inquiries confidentially.

### **Covid-19 Provision**

Ratepayers experiencing financial difficulties and unable to meet standard payment arrangements due to COVID-19 can contact Council to discuss alternative payment options.

## **(8.5) Postponement of Rates – Seniors**

An Application may be made to Council by ratepayers who meet the criteria required for qualification for the postponement under Section 182A of The Act. (see Annexure 1 for criteria)

## **(9) Sale of Land for Non-Payment of Rates**

The Act provides that a council may sell any property where the rates have been in arrears for three years or more. Council is required to notify the owner of the land of its intention to sell the land, provide the owners with details of the outstanding amounts, and advise the owner of its intention to sell the land if payment of the outstanding amount is not received within one month. Except in extraordinary circumstances, the Council enforces the sale of land for arrears of rates.

## **(10) Concessions**

### **Cost of Living Concession**

Pensioners, low-income earners and self-funded retirees holding a Commonwealth Seniors Health Card can receive up to \$200 per year. Eligibility includes pensioners and low-income earners who are tenants.

For further information contact the Concessions Hotline on 1800 307 758.

## **RATE REBATES**

### **(1) Policy Statement**

Council has decided to adopt a Rate Rebate Policy for all rateable land within the Council's area which is applied in accordance with Sections 159 to 166 of the Act. This Policy will assist the Council as a decision making function and is intended to provide guidance to the community as to the matters that the Council will take into account in deciding an application for a rebate.

The Policy also sets out the type of land use for which the Council must grant a mandatory rebate of rates and the percentage amount applicable, and those types of land use where the Council has the ability to grant a discretionary rebate of rates. Rebates will only be available when the applicant satisfies the requirements under both the Act and, where appropriate, the requirements of this Policy.



# Rating Policy

## (2) Mandatory Rebates

Mandatory rate rebates will be granted by Council at the prescribed rate in accordance with Sections 159 to 165 of The Act.

S160 – Health Services 100% Rebate  
 S161 – Community Services (Including Housing Associations) 75% Rebate  
 S162 – Religious Purposes 100% Rebate  
 S163 – Public Cemeteries 100% Rebate  
 S164 – Royal Zoological Society of SA 100% Rebate  
 S165 – Educational Purposes 75% Rebate

Where the Council is satisfied from its own records, or from other sources, that a person or body meets the necessary criteria for a mandatory rate rebate, the Council will grant the rebate accordingly. Where the Council is not satisfied based upon the information in its possession or otherwise does not hold relevant information it will require the person or body to lodge an application in accordance with this Policy.

Where a person or body is entitled to mandatory rate rebate of 75% only, the Council may increase the rebate up to a further 25%. The Council may grant this further 25% rebate upon application.

Where an application is made to the Council for a rebate of up to a further 25% the application will be determined and written notice will be provided to the applicant of its determination of that application.

## (3) Discretionary Rebates

A discretionary rate rebate may be granted by the Council at its absolute discretion up to and including 100% relief to any cases pursuant to Section 166 of the Act.

Any persons or bodies seeking a discretionary rebate, will be required to submit an application form to the Council and provide to the Council such information as stipulated on the application form and any other information that the Council may reasonably require.

## (4) Application

The council will inform the community of the provisions for rate rebate under the Act by the inclusion of an advert in the local newspaper each year.

Application forms may be obtained from the Council office located at 245 Sturt Road, Sturt.

The Council will advise an applicant for a rebate of its determination of that application in due course, after receiving the application and receiving all information requested by the Council. The advice will state –

- if the application has been granted, the amount of the rebate; or
- if the application has not been granted, the reasons why.

# Rating Policy

**(5) In regards to prescribed discretionary rate rebates the Council will take into account, in accordance with Section 166(1a) of the Act, the following matters –**

- The nature and extent of Council services provided in respect of the land for which the rebate is sought, in comparison to similar services provided elsewhere in the Council area;
- The community need that is being met by activities carried out on the land for which the rebate is sought; and
- The extent to which activities carried out on the land, for which the rebate is sought, provides assistance or relief to disadvantaged persons; and
- Such other matters as the Council considers relevant.

**(6) The Council may take into account other matters considered relevant by the Council including, but not limited to, the following–**

- Why there is a need for financial assistance through a rebate;
- The level of rebate (percentage and dollar amount) being sought and why it is appropriate;
- The extent of financial assistance, if any, being provided to the applicant and/or in respect of the land by Commonwealth or State agencies;
- Whether the applicant has made/intends to make applications to another Council;
- Whether, and if so to what extent, the applicant is or will be providing a service within the Council area;
- Whether the applicant is a public sector body, a private not for profit body or a private for profit body;
- Whether there are any relevant historical considerations that may be relevant for all or any part of the current Council term;
- The desirability of granting a rebate for more than one year;
- Consideration of the full financial consequences of the rebate for the Council;
- The time the application is received;
- The availability of any community grant to the person or body making the application;
- Whether the applicant is in receipt of a community grant; and
- Any other matters and policies of the Council, which the Council considers relevant.

All persons or bodies wishing to apply to the Council for a discretionary rebate of rates must do so on or before 1 May in that financial year for which the rebate is sought.

- The Council may grant a rebate of rates on such conditions as the Council thinks fit.
- The Council may, for proper cause, determine that an entitlement to a rebate of rates under the Act no longer applies.
- Where an entitlement to a rebate of rates ceases or no longer applies during the course of a financial year, the Council is entitled to recover rates, or rates at the increased level (as the case may be), proportionate to the remaining part of the financial year.

It is an offence for a person or body to make a false or misleading statement or representation in an application, or to provide false or misleading information or evidence in support of an application made (or purporting to be made) under the Act.

# Rating Policy

It is an offence for a person or body to make a false or misleading statement or representation in an application, or to provide false or misleading information or evidence in support of an application made (or purporting to be made) under the Act.

The maximum penalty for this offence is \$5,000.

If a person or body has the benefit of a rebate of rates and the grounds on which the rebate has been granted cease to exist, the person or body must immediately inform the Council of that fact and (whether or not the Council is so informed) the entitlement to a rebate ceases. If a person or body fails to do so that person or body is guilty of an offence.

The maximum penalty for this offence is \$5,000.

## **(7) Delegation**

The Council has delegated its power, pursuant to Section 44 of the Act, to grant applications for mandatory rebates that meet the requirements of the Act, to the Chief Executive Officer.

The Council has delegated its power, pursuant to Section 44 of the Act to determine applications and to grant a discretionary rebate of rates, to the Chief Executive Officer subject to the following condition:

- Where the discretionary rebate is not more than \$5,000.

## **(8) Review of Rebate**

A person or a body aggrieved by a determination of the Council in respect of an application for a rebate may, within 14 days of the date of the notice of determination, seek a review of that decision in accordance with the Council's Internal Review of Council Decisions Policy.

## **(9) Community Grants**

If an application for a rebate is unsuccessful, the Council has an absolute discretion to then treat the application as one for a community grant and to determine it in accordance with the Council's Community Grants Policy.

## **(10) Availability of Policy Documents**

Policy documents are available for inspection at the Council offices and on the website at [www.marion.sa.gov.au](http://www.marion.sa.gov.au). Persons may obtain a copy of any Policy document upon payment of the fee set by the Council.

## **DISCLAIMER**

A rate cannot be challenged on the basis of non-compliance with this Policy and must be paid in accordance with the required payment provisions.

# Rating Policy

Where a ratepayer believes that the Council has failed to properly apply this Policy they should raise the matter with the Council. In the first instance contact the Council's Team Leader – Rating Services on 8375 6617 to discuss the matter. If, after this initial contact, a ratepayer is still dissatisfied they should write to the Chief Executive Officer, City of Marion, PO Box 21, Oaklands Park, SA 5046.

## Annexure 1

### 1. Valuation Methodology and Adoption

Under the Act, the Council may adopt one of three valuation methodologies to value the properties in its area. They are:

- Capital Value – the value of the land and all of the improvements on the land.
- Site Value – the value of the land and any improvements which permanently affect the amenity of use of the land, such as drainage works, but excluding the value of buildings and other improvements.
- Annual Value – a valuation of the rental potential of the property

The Council considers that the Capital Value method of valuing land provides the fairest method of distributing the rate burden across all ratepayers on the following basis:

- The equity principle of taxation requires that ratepayers of similar wealth pay similar taxes and ratepayers of greater wealth pay more tax than ratepayers of lesser wealth;
- Property value is a relatively good indicator of wealth and capital value, which closely approximates the market value of a property, provides the best indicator of overall property value;
- The distribution of property values throughout the Council area is such that few residential ratepayers will pay significantly more than the average rate per property.

Any ratepayer dissatisfied with the valuation made by the Valuer General may object in writing to the Valuer General within 60 days of receiving a rate notice, explaining the basis for the objection. This is provided that ratepayer has not:

(a) previously received a notice of this valuation under the Act, in which case the objection period is 60 days from the receipt of the first notice; or

(b) previously raised an objection to that valuation.

The 60-day objection period may be extended by the Valuer-General where it can be shown there is reasonable cause to do so.

It is important to note that the lodgement of an objection does not change the payment of rates or the due date.

### 2. Differential General Rates

All land within a council area, except for land specifically exempt (e.g. crown land, council occupied land and other land prescribed under the Act – refer to Section 147), is rateable. The Act provides

# Rating Policy

for a council to raise revenue for the broad purposes of the council through the imposition of a single general rate or through differential general rates that apply to all rateable properties within the council area.

Following a review of rating options available under the Act during the 2002/2003 financial year, the Council consulted extensively with the community on this issue and concluded that a differential rating system would improve the equity in rate distribution across the community. The review included a comparison of rating methods and rates by land use within the Adelaide metropolitan area.

Differential general rates are based on Land Use as determined in the Local Government (General) Regulations 2013 under the Act. If a ratepayer believes that a particular property has been wrongly classified by the Council as to its land use, then they may object (to the Council) to that land use within 60 days of being notified. A ratepayer may discuss the matter with a Rates Officer, on 8375 6600 in the first instance. The Council will provide, on request, a copy of Section 156 of the Act which sets out the rights and obligations of ratepayers in respect of objections to a land use.

An objection to the land use:

- must be in writing
- must set out-
  - the grounds of the objection; and
  - the land use (being a land use being used by the Council as a differentiating factor) that should, in the objector's opinion, have been attributed to the land; and
- must be made within 60 days after the objector receives notice of the particular land use to which the objection relates.
- this 60-day objection period may be extended where it can be shown there is reasonable cause to do so.

The Council may then decide the objection as it sees fit and notify the ratepayer. A ratepayer also has the right to appeal against the Council's decision to the Land and Valuation Court. It is important to note that the lodgement of an objection does not change payment of rates or the due date.

### 3. Minimum Rate

The reasons for imposing a minimum amount payable by way of general rates are:

- The Council considers it appropriate that all rateable properties make a contribution to the cost of administering the Council's activities;
- The Council considers it appropriate that all rateable properties make a contribution to the cost of creating and maintaining the physical infrastructure that supports each property.

No more than 35% of properties will be subject to the minimum amount.

### 4. Regional Landscape Levy (formerly the Natural Resource Management Levy)

It is important to note that Council is required to collect this levy under the Landscape South Australia Act 2019 and operates as a revenue collector for the Green Adelaide Board in this regard. It does not retain this revenue or determine how the revenue is spent.

For further information visit <https://landscape.sa.gov.au/>

# Rating Policy

## 5. Late Payment of Rates

Under the Act, the Council applies penalties (fines and interest) to arrears of rates (i.e. rates which are not paid on or before the due date). The Council issues a final notice for payment of rates when rates are overdue i.e. unpaid by the due date. If rates remain unpaid more than 21 days after the issue of the final notice then the Council may refer the debt to a debt collection agency for collection. This may result in legal proceedings with costs on-charged to the ratepayer.

The Council has adopted a policy to assist ratepayers experiencing difficulty in making their rate payment by the due date. The Council will consider approving extended payment provisions or, in circumstances where hardship can be demonstrated, deferring the payment of rates.

The Council may be prepared to remit penalties (fines and interest) for late payment of rates where ratepayers can demonstrate hardship or sufficient other reason for late payment.

All applications for remissions must be in writing, addressed to: Rating Services Section, City of Marion, PO Box 21, Oaklands Park, SA 5046.

## 6. Discretionary Rebate

The Act requires the Council to rebate the rates payable on certain land ('mandatory rebates'). The Act, at section 166, also empowers the Council to grant discretionary rebates of rates of up to 100% of the rates and/or charges payable. The Council, in considering discretionary rebates, must balance the benefits of providing rebates, with the impact that such rebates have on its overall income (and hence upon the general ratepayer base). To promote the transparency of this process the Council has adopted a Rate Rebate Policy. A copy of this Policy is available at the Council offices or on Council's website at [www.marion.sa.gov.au](http://www.marion.sa.gov.au).

## 7. Postponement of Rates – Seniors

The following criteria must be satisfied before the postponement is granted.

- The person is a prescribed ratepayer, or the spouse of a prescribed ratepayer;
- A prescribed ratepayer means the holder of a current State Seniors Card or a person eligible to hold such a card who has applied but is yet to be issued with a card.
- Rates are payable on the principal place of residence.
- The land is owned by the prescribed ratepayer, or the prescribed ratepayer and his or her spouse, and no other person has an interest, as owner, in the land.
- Any current mortgage over the property which was registered prior to 25 January 2007 will be no more than 50% of the Valuer-General's capital value of the property.

An application must be made in the prescribed manner and form and be accompanied by such information as the Council may require. Any rates which are postponed will become due and payable when:

- the title to the land is transferred to another person; or
- there is failure to comply with a condition of postponement.

A minimum amount of \$500 of the annual rates must be paid.

# Rating Policy

An entitlement to a remission will be applied to the proportion of the rates that has not been postponed, unless notice to the contrary is received in writing from the owner.

Interest will accrue on the amount postponed at the prescribed rate per month, under the Act until the amount is paid.

Should the entitlement to a postponement cease to exist, the owner of the land must inform the Council in writing, unless the rates and any interest have been paid in full.

### **3. REFERENCES**

Local Government Act (1999) South Australia  
Annual Business Plan

### **4. REVIEW AND EVALUATION**

This policy will be reviewed annually by the Rating Team Leader and the Manager Finance as part of the Annual Business Planning process.



# Treasury Management Policy

## 1. RATIONALE

The Treasury Management Policy exists to ensure sound management of Council's financial transactions with regards to borrowings and investments, ensuring compliance with relevant legislation.

## 2. POLICY STATEMENT

This policy provides clear direction to the management, staff and Council in relation to the treasury function. It outlines how borrowings will be raised and how cash and investments will be managed. It underpins Council's decision-making regarding the financing of its operations as documented in its annual budget, long-term financial plan, projected and actual cash flow receipts and outlays.

Council is committed to adopting and maintaining a long-term financial plan and operating in a financially sustainable manner.

## 3. OBJECTIVES

The objective of this Treasury Management Policy is to establish a decision framework to ensure that:

- funds are available as required to support approved outlays;
- interest rate and other risks (e.g. liquidity and investment credit risks) are acknowledged and responsibly managed;
- Council maximises the return on surplus funds;
- the net interest costs associated with borrowing and investing are reasonably likely to be minimised on average over the longer term

## 4. POLICY SCOPE AND IMPLEMENTATION

### Treasury Management Strategy

Council's operating and capital expenditure decisions are made on the basis of:

- identified community need and benefit relative to other expenditure options;
- cost effectiveness of the proposed means of service delivery; and,
- affordability of proposals having regard to Council's long-term financial sustainability (including consideration of the cost of capital and the impact of the proposal on Council's Net Financial Liabilities and Debt Servicing ratios)

Council manages its finances holistically in accordance with its overall financial sustainability strategies and targets. This means Council will:

- maintain target ranges for both its Net Financial Liabilities and Debt Servicing ratios;
  - Net Financial Liabilities ratio: Between 0 - 50%
  - Debt Servicing ratio: Between 0 - 5%



# Treasury Management Policy

- borrow funds in accordance with the requirements set out in its Long-Term Financial Plan;
- not utilise borrowings to finance operating activities or recurrent expenditure;
- endeavour to fund all capital renewal projects from operating cash flow and borrow only for new/upgrade capital projects, having regard to sound financial management principles and giving consideration to inter-generational equity for the funding of long term infrastructure projects;
- only retain and quarantine money for particular future purposes where required by legislation, contractual agreement with other parties, or for specific purposes as outlined in its Reserve Funds Policy;
- apply any funds that are not immediately required to meet approved expenditure (including funds that are required to be expended for specific purposes but are not required to be kept in separate bank accounts) to reduce its level of borrowings or to defer and/or reduce the level of new borrowings that would otherwise be required.

## **Borrowings**

All borrowings will be subject to Council approval on the recommendation of the General Manager Corporate Services. In doing so due consideration will be given to inter-generational equity for the funding of long term infrastructure projects and therefore the equitable sharing of the debt burden between the past, current and future generations.

To ensure an adequate mix of interest rate exposures, Council will structure its portfolio of borrowings to ensure an optimal Treasury Management position, taking into account all borrowing options including fixed and variable terms. In order to spread its exposure to interest rate movements, Council will aim to have a variety of maturity dates on its fixed interest rate borrowings over the available maturity spectrum.

Council will establish, and make extensive use of, a long-term variable interest rate borrowing facility / LGFA's Cash Advance Debenture facility that requires interest payments only and that enables any amount of principal to be repaid or redrawn at call. The re draw facility will provide Council with access to liquidity when needed.

## **Investments**

Council funds that are not immediately required for operational needs and cannot be applied to either reduce existing borrowings or avoid the raising of new borrowings will be invested. The balance of funds held in any operating bank account that does not provide investment returns at least consistent with 'at call' market rates shall be kept at a level that is no greater than is required to meet immediate working capital requirements.

Council funds available for investment will be lodged 'at call' or, having regard to differences in interest rates for fixed term investments of varying maturity dates, may be invested for a fixed term. In the case of fixed term investments, the term should not exceed a point in time where the funds could otherwise be applied to cost-effectively defer the need to raise a new borrowing or reduce the level of Council's variable interest rate borrowing facility.

# Treasury Management Policy

When investing funds Council will select the investment type which delivers the best value, having regard to investment returns, transaction costs and other relevant and objectively quantifiable factors.

Investments fixed for a period greater than 12 months are to be approved by Council.

To reduce the level of risk embodied in treasury operations, it is appropriate to limit investments made by Council to secure financial institutions. Therefore, without approval from Council, investments are limited to:

- deposits with the Local Government Finance Authority of South Australia (LGFA);
- State/Commonwealth Government Bonds.
- bank interest bearing deposits;
- bank accepted/endorsed bank bills;
- bank negotiable Certificate of Deposits;
- Australian Financial institutions

When considering which financial institutions surplus funds will be invested with, Council will only invest funds with those with a long term credit rating of at least AA and short term credit rating of A1.

All investments must be made exercising care and diligence and considering the following:

- the credit rating of the prospective institution.
- the likely yield and term of the investment;
- the period in which the investment is likely to be required;
- the cost of making and maintaining the investment;
- an assessment of future interest rate movements;
- an assessment of future cash flow requirements;
- the Government guarantee on the investment;

To ensure competitive rates for investments are achieved, quotations must be obtained from authorised institutions on investments of more than \$1,000,000 where the period of investment exceeds 30 days and market conditions are known to be fluctuating (for example, when the Reserve Bank of Australia changes the Cash Rate).

Investment of surplus funds outside of the above investment choices must be reported to Council for approval.

Examples of specific investment activities Council would not participate in include shares in private/public companies, listed or unlisted property trusts and derivatives.

# Treasury Management Policy

## Reporting

In accordance with Section 140 of the Local Government Act, a report will be presented to Council annually which will summarise the performance of the investment portfolio. This report will review the investment performance against prior years and appropriate benchmarks including the RBA cash rate and the 90-Day Bank Bill Swap rate (90 Day BBSW).

## 5. DEFINITIONS

**Financial Assets** include cash, investments, receivables and prepayments. Equity held in a Council business is normally regarded as a financial asset but is excluded for the purpose of calculating Local Government published financial indicators. Also, inventories and land held for resale are not regarded as financial assets.

**Financial Sustainability** is achieved where planned long-term service and infrastructure levels and standards are met without unplanned increases in rates or disruptive cuts to services.

**Net Financial Liabilities** equals total liabilities less financial assets, where financial assets for this purpose include cash, investments, receivables and prepayments, but excludes equity held in a Council business, inventories and land held for resale.

**Debt Servicing Ratio** indicates the extent to which a Council's operating revenues are committed to its Debt Servicing costs (Principal and interest repayments).

**Net Financial Liabilities Ratio** indicates the extent to which net financial liabilities of a Council could be met by its operating revenue.

**Non-financial or Physical Assets** means infrastructure, land, buildings, plant, equipment, furniture, and fittings, library books and inventories.

**Operating Revenues** are "operating revenues" as shown in the Income Statement but exclude profit on disposal of non-financial assets, grants and contributions received specifically for new/upgraded infrastructure and other assets, e.g. from a developer.

**Rates Revenue** is general and other rates net of the impact of rate rebates and revenue from the Regional Landscape levy.

# Treasury Management Policy

**Inter-generational Equity** in economic, psychological, and sociological contexts, is the concept or idea of fairness or justice between generations. In relation to local government it is often considered in the context of whether payment for the cost of services is recovered over time broadly in accordance with the benefits enjoyed by the service recipients.

## 6. ROLES AND RESPONSIBILITIES

- Council is to approve all borrowings, as well as investments for a period of greater than 12 months.
- General Manager, Corporate Services is responsible for making recommendations with regards to borrowings.
- Manager Finance is responsible for ensuring all other tasks are conducted in accordance with the policy.

## 7. REFERENCES

### OTHER RELATED POLICIES

- Reserve Funds Policy

### LEGISLATION

#### For Borrowings

- Local Government Act, 1999 - Section 44/Section 122/Section 134
- Regulations 5 and 5B of the Financial Management Regulations under the Act

*The main legislative provisions in the Local Government Act covering borrowings are:*

- *Section 44 – a Council must approve all borrowings and the legislation clearly states that the power to borrow cannot be delegated (for simplicity many Councils appropriately just have all proposed borrowings for the year approved at the time the annual budget is adopted)*
- *Section 22 – a Council's strategic management plans must include an assessment a Council's proposals with respect to debt levels*
- *Section 134 – empowers a Council to borrow and requires a Council to consider expert advice before entering into financial arrangements for the purpose of managing, hedging or protecting against interest rate movements and other risks associated with borrowing money*
- *Regulations 5 and 7 of the Financial Management Regulations under the Act – require the preparation of Cash Flow Statements (including financing transactions) covering Councils' Long-term Financial Plans and Budgets*

# Treasury Management Policy

## **For Investments**

- Local Government Act, 1999 - Section 47/Section 139/Section 140

*The main Local Government Act provisions covering investments are;-*

- *Section 47 – prohibits a Council from directly acquiring shares in a company*
- *Section 139 – empowers a Council to invest and requires that the power of investment be exercised with the care, diligence and skill that a prudent person of business would exercise in managing the affairs of other persons. Section 139 also requires Council to avoid investments that are speculative or hazardous in nature*
- *Section 140 – requires that a Council review the performance of its investments at least annually*

## **8. REVIEW AND EVALUATION**

This policy will be reviewed annually as part of the Annual Budget process.

# Fees and Charges Policy

## 1. RATIONALE

This policy exists to provide guidance around factors to be considered when setting Council's fees and charges.

## 2. POLICY STATEMENT

Council will adopt a Fees and Charges Schedule on an annual basis separated between Statutory and User Charges. Where Council's Fees and Charges are not of a statutory nature, Council will apply the principle of user pays and where possible recover the full cost of operating or providing the service or goods. Where it can be demonstrated that members of the community are unable to meet the full cost, concessions may apply.

## 3. OBJECTIVES

The objective of this policy is to assist the development of a Fees and Charges schedule that where Council's Fees and Charges are not of a statutory nature, Council will apply the principle of user pays and where possible recover the full cost of operating or providing the service or goods.

## 4. POLICY SCOPE AND IMPLEMENTATION

The Fees and Charges Schedule details the user charges to be set by Council and the current statutory charges set by the State Government in regulations.

- User Charges set by Council includes:
  - Swimming Pool Fees
  - Land Clearing Fees
  - Library Service Fees
  - Halls/Community Centre Hire Fees
  - Recreational Fees

Statutory Charges set by State Government in regulations includes:

- Animal Registration Fees
- Parking Infringements
- By Laws
- Development Assessment Fees

The statutory fees and charges listed may be amended at any time during the financial year. The Fees and Charges Schedule will be updated as statutory charges are amended.

Concessions can be applied for by members of the community in relation to User Charges. These applications are required to be in writing on the basis that it can be demonstrated that due to financial hardship they are unable to meet the full cost. Council will consider applications for concessions on a case by case basis.

The relevant work areas and community groups have been consulted in relation to the proposed fees and charges and the following factors have been examined when determining the proposed fees:

- the cost of providing the service, inclusive of overhead costs
- the importance of the service to the community
- market comparison of fees and pricing structures with other enterprises who offer a similar service

# Fees and Charges Policy

- the level of service/facility provided by the City of Marion
- increase in statutory charges set by regulation

## 5. DEFINITIONS

**Statutory Charges** - fees from regulatory services. They are associated with the granting of a permit/license or the regulation of an activity

**User Fees/Charges** - revenues from the sale of goods and services or rent of property facilities. They are discretionary charges for which the payer receives a direct benefit.

## 6. ROLES AND RESPONSIBILITIES

Finance oversees the Fees and Charges schedule with input from the relevant work areas in relation to setting fees and charges that relate to their areas.

## 7. REFERENCES

Local Government Act 1999 for South Australia – Section 188

## 8. REVIEW AND EVALUATION

This policy will be reviewed annually as part of the Annual Budget process.



# Reserve Funds Policy

## 1. RATIONALE

Council will maintain Accounting Reserves as a means by which to separate monies for a particular purpose.

## 2. POLICY STATEMENT

Council's Reserve Funds Policy aims to provide a means for recognising and allocating funding for future purposes.

## 3. OBJECTIVES

Council has established a number of Accounting Reserves for different purposes. Some of these are required by Accounting Standards or law, and others are discretionary reserves that Council has chosen to establish.

Where discretionary reserves are established, these need to be appropriately funded by Council. The preferred method is to have these reserves cash-backed to a minimum of 75 %, however if current or future borrowings can be reduced or deferred then this should be given consideration. When funds are required in relation to reserves that are not cash backed, Council is to utilise surplus cash in the first instance and then draw down on borrowings as the need arises, and only to the extent that it has already reduced or deferred previously.

## 4. POLICY SCOPE AND IMPLEMENTATION

Council currently has the following reserves:

### Asset Revaluation Reserve

Purpose - this is a statutory reserve fund required under Australian Accounting Standard AASB 1041. The balance of this reserve represents net increments associated with the revaluation of non- current assets.

### Open Space Reserve

Purpose - this reserve has been established to account for the following:

- I. set aside open space contributions provided by developers in accordance with the Planning, Development and Infrastructure Act 2016 (conditions may apply)
- II. separate net proceeds associated with Road Closures.
- III. net proceeds associated with disposal of minor land holdings
- IV. funds received from the 'Urban Trees Fund'

Use of Fund - monies can be applied to the development of Open Space facilities as approved by Council and in accordance with the Open Space Policy. Interest revenues earned on contributions provided by developers are transferred to the reserve.



# Reserve Funds Policy

## Grants/Carry Forward Projects Reserve

Purpose - this reserve was created to account for:

- Grants received in advance - occasionally a funding body provides Grant funds relating to the following financial year in advance. When this has occurred it has been necessary to transfer these funds to this reserve so that they can be matched against the expenditures planned to be incurred in the next financial year.
- Unexpended Grants - when grant monies have not been fully acquitted in the financial year this reserve is used to transfer the unexpended balance to the following financial year.

Carryovers - typically represent unspent capital and service improvement budgets carried forward to the following financial year.

Use of Fund - monies are utilised in accordance with the initial transfer of funds.

## Asset Sustainability Reserve

Purpose - this is a reserve fund established to:

- I. Primary Purpose – Provide Council with the ability to access sufficient funds to enable it to respond to a major infrastructure failure or fund an infrastructure gap identified in periodic asset audits. A minimum balance of \$2 million will be retained in the Asset Sustainability Reserve for this purpose.
- II. Assist Council fund its Long Term Asset Management objectives.
- III. Provide a means by which to spread the cost of intergenerational assets thereby reducing the need for borrowings.
- IV. Provide a means by which Council can strategically plan to maintain its asset base within a long term Financial framework.
- V. Quarantine funds specifically set aside in the Community Facilities Partnership Program (CFPP) for the purpose of funding the renewal, upgrade and purchase of Council assets as resolved by Council. This will include encouraging organisations leasing council facilities to seek partnership funding for required renewal and upgrade of those community facilities.

The Asset Sustainability Reserve is underpinned by savings identified as part of the budgeting process (refer to Council's Budget Policy). Identified savings are allocated by Council providing a balance between funding new prioritised service improvements identified in the Strategic Plan and addressing Council's financial position.

- I. Savings identified during a financial year are forecasts only and therefore will be held for consideration by Council in the 1<sup>st</sup> Budget Review in the following year.
- II. Savings will be separated between recurrent (ongoing) and once off savings. This process is designed to develop a high level of trust in the organisation in the budget review process.
- III. Savings of a:
  - a. recurrent nature may be allocated to service improvements identified in the Strategic Plan that are of a recurrent nature.
  - b. one-off nature may be applied to capital items, new or renewal, or a non-recurrent service improvement (once off).

# Reserve Funds Policy

- IV. Council must ensure that it continues the improvement in its financial performance. It is essential that the Annual Savings Initiative focuses on achieving that objective. In relation to the long term financial plan the Annual Savings Initiative will focus on four areas:
- Increase expenditure on Infrastructure/Asset replacement/renewal sustainability
  - Reduce proposed borrowing program - debt servicing ratio improves
  - Retain savings to improve liquidity (cash) - working capital improves
  - Reduce reliance on rate revenue to achieve community objectives

The Asset Sustainability Reserve will also be funded from planned cash surpluses identified in the Long Term Financial Plan (LTFP) and from funds specifically set aside for the CFPP in the LTFP. Funds will only be set aside for this where Council maintains a breakeven funding (cash) position or better as per its Budget Policy.

The Asset Sustainability Reserve will benefit Council by enabling the allocation of funds for future capital expenditure relating to major infrastructure failures, replacing, renewing and procuring significant assets, as well as utilising funds in accordance with the CFPP eligibility criteria. This will assist in minimising the negative financial impact on rates.

Projects funded out of this Reserve will be assessed against Council's strategic framework to determine the priority and the amount of funds to be utilised.

Where a Partnership Project exists, Council will contribute up to 50% of the funds, with the remainder required to come from grants or co-contributions from the partnership organisation.

Use of Fund - Reserve transfers will be controlled by specific Council resolutions or identified as part of the approved annual Strategic Plan and Budget.

## Water Reserve Fund

Purpose – this reserve is established to quarantine revenue received and savings identified from the sale and use of treated stormwater from Oaklands Wetland to further develop 3rd party supply opportunities.

Use of Fund – Reserve transfers require approval at Executive level.

## 5. DEFINITIONS

Reserve - any part of the accumulated surplus of Council or controlling authority set aside for a particular purpose.

## 6. ROLES AND RESPONSIBILITIES

The Senior Leadership Team is responsible for reviewing carryovers.

The Executive Leadership Team is responsible for approving carryovers.

Reserve Transfers required by legislation or Accounting Standards will be reviewed for appropriateness by the Manager Finance.

Other reserve transfers require Council resolution

# Reserve Funds Policy

## 7. REFERENCES

- *Planning, Development and Infrastructure Act 2016*
- *Australian Accounting Standards Board [AASB] 1041: Revaluation of Non-Current Assets*
- *Open Space Policy*
- *Budget Policy*
- *Treasury Management Policy*

## 8. REVIEW AND EVALUATION

This policy will be reviewed annually as part of the Annual Budget process.

# Asset Accounting Policy

## 1. RATIONALE

The Asset Accounting Policy exists to ensure there is a distinction made between expenditure on long lived assets and expenditure on goods and services for immediate consumption. This is critically important in determining the cost of providing services.

## 2. POLICY STATEMENT

Assets shall be recognised and accounted for in accordance with Australian Accounting Standards and the details contained in this policy.

## 3. OBJECTIVES

The objective of this policy is to provide guidance, clarity and consistency regarding the treatment of capital expenditure, which will provide for greater understanding and accuracy of Council's capital requirements and depreciation expenses.

## 4. POLICY SCOPE AND IMPLEMENTATION

### Acquisition of Assets

The cost method of accounting is used for the initial recording of all acquisitions of assets. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred in getting the assets ready for use.

### Capitalisation

Assets should have a useful life of greater than one year in order for the expenditure to be capitalised and have a value above the Materiality Thresholds described below.

Any expenditure considered to be Capital must also pass a materiality test. Materiality levels are set so as not to misstate financial statements and to provide a guide whether it is practical from an Administrative perspective that expenditure is capitalised.

Materiality Levels are;

Infrastructure	\$10,000
Land	\$5,000
Buildings – New/Replacement	\$5,000
Buildings – Part Renewal	\$10,000
Furniture & Fittings	\$3,000
Equipment	\$3,000
Other	\$3,000

# Asset Accounting Policy

Networked/Aggregate Assets - Expenditure can still be capitalised on items that fall below materiality thresholds individually but operate together as a cohesive whole to form a substantial/significant total value. Examples include the computer network and reserve furniture.

## Maintenance or Capital Expenditure

### Maintenance

Expenditure on a non-current asset that does not meet capitalisation criteria is considered maintenance expenditure and must be expensed as incurred. In general, maintenance expenditure will allow the asset to realise its expected service levels and estimated life.

### Capital

Capital expenditure can relate to new or existing assets. Capital expenditure shall be recognised (taken into consideration materiality levels) where:

- Expenditure results in an effective increase in future economic benefits
- Expenditure results in an increase in the quality of services provided by the asset beyond that previously determined; or
- Expenditure results in an effective extension to the asset's useful life.

### Asset Stocktake

A stocktake of current Inventory items will be conducted at least annually.

### Revaluations of Non-current Assets

Infrastructure assets are revalued annually. Land, Buildings and Other assets are revalued with sufficient regularity to ensure the carrying amount does not differ materially from the fair value that would otherwise be determined at the reporting date.

Revaluations of Non-Current Assets are carried out by an independent professionally qualified valuer. Comprehensive independent valuations are performed every 5 years with desktop valuations performed annually between comprehensive valuations for Infrastructure Assets.

Plant, Equipment, Furniture and Fittings are recognised at cost less accumulated depreciation and any accumulated impairment and are not subject to revaluation.

Non-monetary assets received without charge are recognised as assets and revenues at their fair value at the date of receipt, except for land under roads. Land under roads and trees are not recognised because there is currently no reliable method of valuation.

### Depreciation of Non-current Assets

All non-current assets having a limited useful life are systematically depreciated over their useful lives in a manner which reflects the consumption of the economic benefits provided by those assets. Land is not a depreciable asset. The Depreciation method applied shall be the straight-line basis, except for infrastructure assets where the "Advanced Straight Line Asset Management" consumption based depreciation methodology is employed. Depreciation rates shall be reviewed each year.

# Asset Accounting Policy

## 5. DEFINITIONS

*Fair value* - is the amount for which an asset could be exchanged between a knowledgeable, willing buyer and a knowledgeable, willing seller in an arm's length transaction.

*Materiality* - in relation to information, that information which if omitted, misstated or not disclosed has the potential to adversely affect decisions about the allocation of scarce resources made by users of the financial report or the discharge of accountability by the management or governing body of the entity.

*Consideration* - in the context of this policy, shall be recognised in "monetary terms" e.g. purchase cost.

## 6. ROLES AND RESPONSIBILITIES

Finance and Asset Systems are responsible for reviewing Council's capitalisation thresholds and overseeing the Revaluation process.

## 7. REFERENCES

Asset Management Policy

AASB Standard AASB113 Fair Value Measurement

## 8. REVIEW AND EVALUATION

This policy will be reviewed annually as part of the Annual Budget .

## 1. RATIONALE

To ensure Council's budget is prepared in an accurate and financially sustainable manner giving consideration to both internal and external factors.

## 2. POLICY STATEMENT

The City of Marion's Strategic Management Framework provides the strategic direction for the development of the Long Term Financial Plan (LTFP) and Annual Business Plan (ABP). Continually improving the integration between Marion's Strategic Plan, LTFP and ABP processes ensures Council develops and implements a robust and transparent system of financial management aligned to Marion's Strategic Plan and aimed at establishing, maintaining and assessing long term financial sustainability.

## 3. OBJECTIVES

To develop and produce robust, flexible and leading practice long-term (LTFP) and short-term (ABP) financial plans that are directly aligned to Council's Strategic Plan, which: -

- establish clear lines of accountability;
- include the use and assessment of appropriate Key Performance Indicators as a performance measurement tool;
- enable regular monitoring, assessment and reporting of financial performance in all Work Areas across Council;
- provide a strong basis for sound decision making;
- facilitates Council's long term financial sustainability.

## 4. POLICY SCOPE AND IMPLEMENTATION

### Framework and Assumptions

The LTFP and ABP are prepared under a single framework that is reviewed annually and which links to the key objectives of Council's Strategic plan. The framework details the specific parameters under which the LTFP and ABP are set. In addition, a number of assumptions and variables underpin the construction of the LTFP and Annual Budget (AB).

### LTFP linked to Asset Management Plans (AMP)

The LTFP is linked to Council's established AMPs thereby identifying funding requirements and assessing the adequacy of existing funding capacity within the LTFP.

### Financial Modeling and Scenarios

In preparing the LTFP and Annual Budget various financial modeling is to be conducted, including, but not limited to, a variety of:

- Rating scenarios
- Borrowing options
- Savings targets

In addition, appropriate consideration needs to be given to prevailing economic conditions nationally and on a global basis, and the potential impact that these conditions may have on the local community.



## Budgeting Approach

- The Budget process will commence with establishing a comprehensive project plan that maps the entire integrated Work Area Planning and budgeting process.
- Work Area Plans are to be aligned with Council's 4 Year Business Plan and fully integrated with the budgeting process.
- Budget assumptions and potential new initiatives are then assessed in consultation with Elected Members.
- Budgets are built using historical actual income and expenditure as a baseline and adjusted for what is actually needed for the upcoming budget period, regardless of the previous budget and must be based on reality.
- Sound, logical assumptions are to be used, tested and documented to support budget items wherever required.
- All expense and revenue lines must be fully justified for each new budget period.
- Budgets are to be reviewed line by line and at transaction level, analysing each line item for its relevant needs and costs.
- Any proposed expenditure increases must be fully justified and appropriately approved by the relevant General Manager and Executive Leadership Team, prior to presentation to Council.
- In regards to Fees & Charges Council will apply the principle of user pays and where possible recover the full cost of operating or providing the service or goods. Where it can be demonstrated that members of the community are unable to meet the full cost, concessions may apply.
- General contingencies are to be eliminated. Where necessary budgets for major projects include contingencies to reflect cost uncertainties, however any contingencies are to be separately identified and reported.
- Consideration should be given to:
  - Current year and prior year actual results;
  - Once-off events not to be repeated;
  - New events not previously encountered;
  - New information and data now available.



## Budget Objectives

1. Achievement of a breakeven Funding (Cash) position or better.
2. Maintain an average operating surplus over the term of the LTFP that enables the achievement of a breakeven funding (cash) position.

## Budget Carryovers

Budget Carryovers should be avoided wherever possible, but where necessary (for example “Work In Progress”) are limited to unspent:

- capital budgets;
- service improvement budgets;
- grant funds and grants received in advance.

Carryovers do **not** include normal operating expenditure and Labour and Internal Charges (e.g. Plant Hire) which cannot be carried over under any circumstances.

## Budget Reviews

Budget Reviews are required to be conducted 3 times per financial year and this will typically be at the end of September, December and March.

A Budget Review is a reforecast of the full year budget and:

- Is an assessment of the YTD actual result plus a reforecast of the budget for the remainder of the financial year;
- Should include a thorough and rigorous review of every budget line item (income, expense and capital);
- Should identify any savings opportunities (once-off and recurrent).

## **5. DEFINITIONS**

*Long Term Financial Plan (LTFP)* – financial planning to accomplish long term goals. Enables Council to plan for the long term financial sustainability and deliver the Strategic Plan of the organisation. It translates the objectives and strategies of the Strategic Plan into financial terms.

*Annual Budget (AB)* – is a financial document used to project future income and expenses and represents the first year in the LTFP. A budget is a management tool that enables the effective ongoing management and monitoring of income and expenses (financial performance). It translates the objectives and strategies of the Annual Business Plan into financial terms.

*Budget Review* – is a revised forecast of the original budget or previous budget review and requires the preparation of revised Financial Statements and associated Financial Ratios.

*Budget Carryovers* - represent unspent capital and service improvement budgets, together with unspent grant funds that are carried forward to the following financial year.

## 6. ROLES AND RESPONSIBILITIES

The Senior Leadership Team (SLT) is responsible for the review and approval of all budgets within their Departmental/Work Area responsibility, as well as presenting their finalised budgets to their General Manager and the Executive Leadership Team for clearance and final approval. The SLT is also accountable for justifying variances of actual income and expenditure against budget.

## 7. REFERENCES

On an annual basis Council is required to:

1. Prepare and adopt a Long Term Financial Plan for a period of at least 10 years – *Local Government Act 1999 s122 (1a)*
2. Prepare an Annual Business Plan – *Local Government Act 1999 s123 (1a)*
3. Prepare a Budget – *Local Government Act 1999 s123 (1b)*
4. Prepare and consider three Budget Reviews – *Local Government (Financial Management) Regulations 2011 s9*

## 8. REVIEW AND EVALUATION

This policy will be reviewed annually as part of the Annual Budget process.



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22 June 2021

**RATE IMPACT ANALYSIS  
2021/22**

## HOW IS THE RATE IN THE DOLLAR CALCULATED?

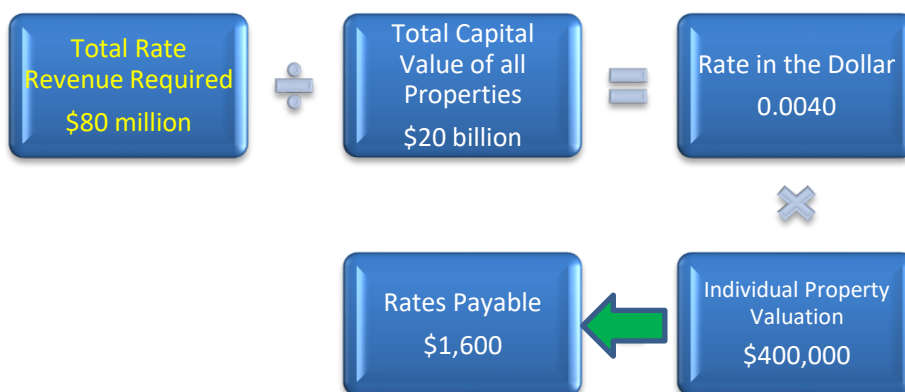
*The rate in the dollar is calculated by dividing the rates required in the annual budget by the total valuation of properties in the council area.*

All capital value, including any valuation increase or newly created property's capital value is added to the capital value "pool" that is used to determine the new rates in the dollar for the next year. While there are many factors that affect the final rate in the dollar, essentially, a larger pool of capital value can mean a reduction in the rate in the dollar.

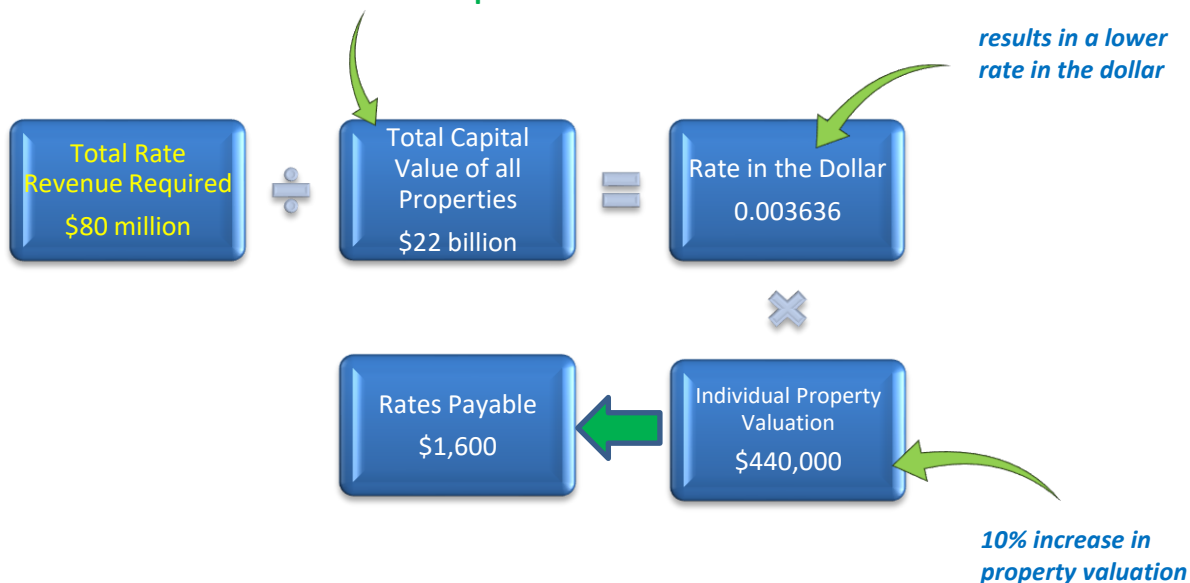
The rates for each property is calculated by multiplying the capital value of a property by the rate in the dollar for that particular land use ie residential, commercial etc.

## IMPACT OF CHANGE TO TOTAL CAPITAL VALUATIONS

### Scenario 1



### Scenario 2 – 10% increase in total capital valuations



*Note: where an individual property valuation increases or decreases at a different rate to the average capital value, the result will be a higher than average increase or decrease in the rates.*

## VALUATION COMPARISONS – CURRENT YEAR AND NEXT YEAR

### New Valuations

#### Valuation Comparison Table by Land Use

The City of Marion uses the Capital Values provided annually by the Valuer-General as the basis for valuing all property within its area. The capital value method includes both the value of the land and improvements on the land.

Sales of all property types are analysed to determine market movements. This analysis of sales happens continuously throughout the year and occurs both in reference to site (land) values and capital (improved) values.

Category	Rateable Assessments 2021/22	Current Capital Value	Proposed Capital Value	Change
Residential	41,997	18,647,247,000	19,409,618,000	4.09%
Commercial	1,595	2,357,808,000	2,290,470,000	-2.86%
Industrial	231	181,732,500	202,632,500	11.50%
Primary Production	14	19,763,000	10,041,000	-49.19%
Vacant Land	631	358,525,100	374,345,220	4.41%
Other (churches/schools/govt land)	130	1,034,010,060	1,031,387,900	-0.25%
<b>Total</b>	<b>44,598</b>	<b>22,599,085,660</b>	<b>23,318,494,620</b>	<b>3.18%</b>

A capital value increase (at a higher rate than the proposed average rate increase) will result in a decrease in the Residential Rate in the Dollar.

Rate Capping will still provide relief for any individual residential properties that may have had a valuation increase above an agreed capping level.

Primary production has reduced due to the land use for Glenthorne Farm changing from **Primary Production** to **Other** category in line with becoming a national park. While the Other category has increased to reflect this, it is not evident as the Other category has reduced also (mainly due to capital value reductions in government and Council owned properties).

### Comparison by Suburb – New Residential Valuations

	Capital Values for 2020/21	New Capital Values for 2021/22	Overall Capital Value Increase
Ascot Park	653,368,000	672,826,000	2.98%
Bedford Park	420,000	430,000	2.38%
Clovelly Park	556,220,000	575,910,000	3.54%
Darlington	131,285,000	134,570,000	2.50%
Dover Gardens	630,954,000	654,900,000	3.80%
Edwardstown	881,652,000	909,793,000	3.19%
Glandore	380,445,000	394,410,000	3.67%
Glengowrie	1,439,209,000	1,506,001,000	4.64%
Hallett Cove	2,277,995,000	2,343,955,000	2.90%
Marino	667,880,000	689,250,000	3.20%
Marion	835,635,000	849,740,000	1.69%
Mitchell Park	1,005,474,000	1,057,998,000	5.22%
Morphettville	707,420,000	771,628,000	9.08%
O'Halloran Hill	47,680,000	47,795,000	0.24%
Oaklands Park	819,475,000	848,340,000	3.52%
Park Holme	665,986,000	692,144,000	5.51%
Plympton Park	776,280,000	802,390,000	3.36%
Seacliff Park	221,975,000	227,300,000	2.40%
Seacombe Gardens	636,813,000	666,997,000	4.74%
Seacombe Heights	312,385,000	321,515,000	2.92%
Seaview Downs	556,517,000	570,995,000	2.60%
Sheidow Park	1,028,075,000	1,053,025,000	2.43%
South Plympton	970,313,000	1,016,782,000	4.79%
Sturt	527,345,000	551,660,000	4.61%
Tonsley	114,166,000	150,754,000	32.05%
Trott Park	471,300,000	480,650,000	1.98%
Warradale	1,340,980,000	1,417,860,000	5.73%
<b>Residential Total</b>	<b>18,647,247,000</b>	<b>19,409,618,000</b>	<b>4.09%</b>
<b>Commercial Total</b>	<b>2,357,808,000</b>	<b>2,290,470,000</b>	<b>-2.86%</b>
<b>Industrial Total</b>	<b>181,732,500</b>	<b>202,632,500</b>	<b>11.50%</b>
<b>Primary Production Total</b>	<b>19,763,000</b>	<b>10,041,000</b>	<b>-49.19%</b>
<b>Vacant Land Total</b>	<b>358,525,100</b>	<b>374,345,220</b>	<b>4.41%</b>
<b>Other Total</b>	<b>1,034,010,060</b>	<b>1,031,387,900</b>	<b>-0.25%</b>
<b>Total All Suburbs</b>	<b>22,599,085,660</b>	<b>23,318,494,620</b>	<b>3.18%</b>

## RATE REVENUE

Rate Revenue by Suburb				
	Total Rate Revenue 2020/21	% Rate Revenue 2020/21	Total Rate Revenue 2021/22	% Rate Revenue 2021/22
Ascot Park	\$2,470,788	3.09%	\$2,528,406	3.09%
Bedford Park	\$300,901	0.38%	\$307,371	0.38%
Clovelly Park	\$2,159,931	2.70%	\$2,262,884	2.76%
Darlington	\$481,042	0.60%	\$494,254	0.60%
Dover Gardens	\$2,286,415	2.86%	\$2,389,850	2.92%
Edwardstown	\$6,459,737	8.08%	\$6,753,568	8.24%
Glandore	\$1,466,771	1.83%	\$1,509,861	1.84%
Glengowrie	\$5,030,295	6.29%	\$5,202,857	6.35%
Hallett Cove	\$8,293,606	10.37%	\$8,384,056	10.23%
Marino	\$2,386,600	2.99%	\$2,433,687	2.97%
Marion	\$3,519,508	4.40%	\$3,666,143	4.47%
Mitchell Park	\$4,057,579	5.08%	\$4,392,960	5.36%
Morphettville	\$3,099,577	3.88%	\$3,303,754	4.03%
O'Halloran Hill	\$191,843	0.24%	\$220,509	0.27%
Oaklands Park	\$9,495,427	11.88%	\$8,829,038	10.77%
Park Holme	\$2,467,181	3.09%	\$2,556,195	3.12%
Plympton Park	\$2,789,147	3.49%	\$2,876,398	3.51%
Seacliff Park	\$815,453	1.02%	\$841,335	1.03%
Seacombe Gardens	\$2,335,959	2.92%	\$2,431,506	2.97%
Seacombe Heights	\$1,047,671	1.31%	\$1,069,303	1.30%
Seaview Downs	\$1,913,555	2.39%	\$1,944,215	2.37%
Sheidow Park	\$3,587,642	4.49%	\$3,663,601	4.47%
South Plympton	\$3,581,395	4.48%	\$3,706,283	4.52%
Sturt	\$1,929,486	2.41%	\$2,023,610	2.47%
Tonsley	\$1,370,591	1.71%	\$1,530,964	1.87%
Trott Park	\$1,591,088	1.99%	\$1,608,066	1.96%
Warradale	\$4,810,416	6.02%	\$5,019,879	6.13%
TOTAL	\$79,939,604	100.00%	\$81,950,553	100.00%

### Distribution of Rates Revenue by Land Use 2021/22

Land Use	No. of Assessmts	% of Residential Assessmts	Revenue	% of Residential Revenue	% of Total Revenue
Commercial	1,595		12,980,878		15.8%
Industrial	231		915,829		1.1%
Primary Production	14		27,623		0.0%
Vacant Land	631		1,770,457		2.2%
Other (churches/schools/ council/govt land)	130		727,838		0.9%
	<b>2,601</b>		<b>16,422,625</b>		<b>20.0%</b>
<b>Residential</b>					
\$0 - \$400,000	13,122	31.3%	14,575,739	22.2%	17.8%
\$400,000 - \$500K	13,970	33.3%	20,848,404	31.8%	25.4%
\$500 - \$600K	9,590	22.8%	17,184,026	26.2%	21.0%
\$600 - \$800K	4,422	10.5%	9,801,269	15.0%	12.0%
\$800 - \$1M	666	1.6%	1,928,362	2.9%	2.4%
\$1M - \$5M	220	0.5%	915,762	1.4%	1.1%
\$5M+	7	0.0%	274,366	0.4%	0.3%
<b>Residential Total</b>	<b>41,997</b>	<b>100%</b>	<b>65,527,928</b>	<b>100%</b>	<b>80.0%</b>
<b>Total</b>	<b>44,598</b>		<b>81,950,553</b>		<b>100%</b>

Based on current figures, the Average Residential Valuation for 2021/22 is \$462,167



## DIFFERENTIAL RATES

Council uses a differential rating system to raise revenue based upon its Land Use to ensure a fair and equitable distribution of rates within the City of Marion.

Council currently derives 17% of its rate revenue from the Commercial (16%) and Industrial (1%) sectors. Commercial and Industrial users consume a greater proportion of council resources than residential properties, particularly in regard to the use of roads, footpaths, traffic, parking, storm water, public health and environment.

Council applies a higher differential to the Commercial sector than to the Industrial sector to recognise the pressures confronting the Industrial sector such as increased competition from international imports at present time.

2021/22 Proposed Differential Percentages		
Commercial <b>185%</b>	Industrial <b>175%</b>	Vacant Land <b>220%</b>

2020/21 Comparison Differential Percentage			
Council	Commercial	Industrial	Vacant Land
Playford	556%	556%	100%
Charles Sturt	314%	432%	359%
West Torrens	253%	253%	253%
Port Adelaide Enfield	238%	238%	238%
Unley	237%	200%	200%
Mitcham	205%	205%	205%
Gawler	214%	214%	150%
<b>Marion</b>	<b>185%</b>	<b>170%</b>	<b>200%</b>
Prospect	203%	203%	125%
Tea Tree Gully	150%	150%	200%
Walkerville	165%	165%	165%
Holdfast	156%	156%	156%
Onkaparinga	150%	150%	140%
Salisbury	149%	149%	130%
Norwood Payneham St Peters	120%	120%	120%
Average	227%	232%	187%

*This table identifies Council's 2020/21 differential rate position compared to other metropolitan councils.*

### 2020/21 to 2021/22 COMPARISON

	2020/21	2021/22
Capital Value of all Properties	22,599,085,660	23,318,494,620
Capital Value of Rateable Properties	21,517,413,467	22,242,202,812
Total Rateable Properties	43,999	44,598
Gross Rate Revenue	\$79,939,604	\$81,950,553
Rate Rebates	2,047,000	2,384,000
Rate Rebates - Capping	\$1,141 12% cap - \$20 minimum & \$200 maximum	\$37,250 12% cap - \$20 minimum & \$200 maximum
Differential General Rate Residential/Primary Prod/Other	0.00331063	0.00327970
Differential General Rate Industrial	0.00562807	0.00573948
Differential General Rate Commercial	0.00612466	0.00606745
Differential General Rate Vacant Land	0.00662126	0.00721535
Minimum Rate % Increase	\$1,059 0.0%	\$1,070 1%
% on Minimum Rate	13%	14%
Landscape Levy (formerly Natural Resources Management Levy)	0.00009520	0.00009515

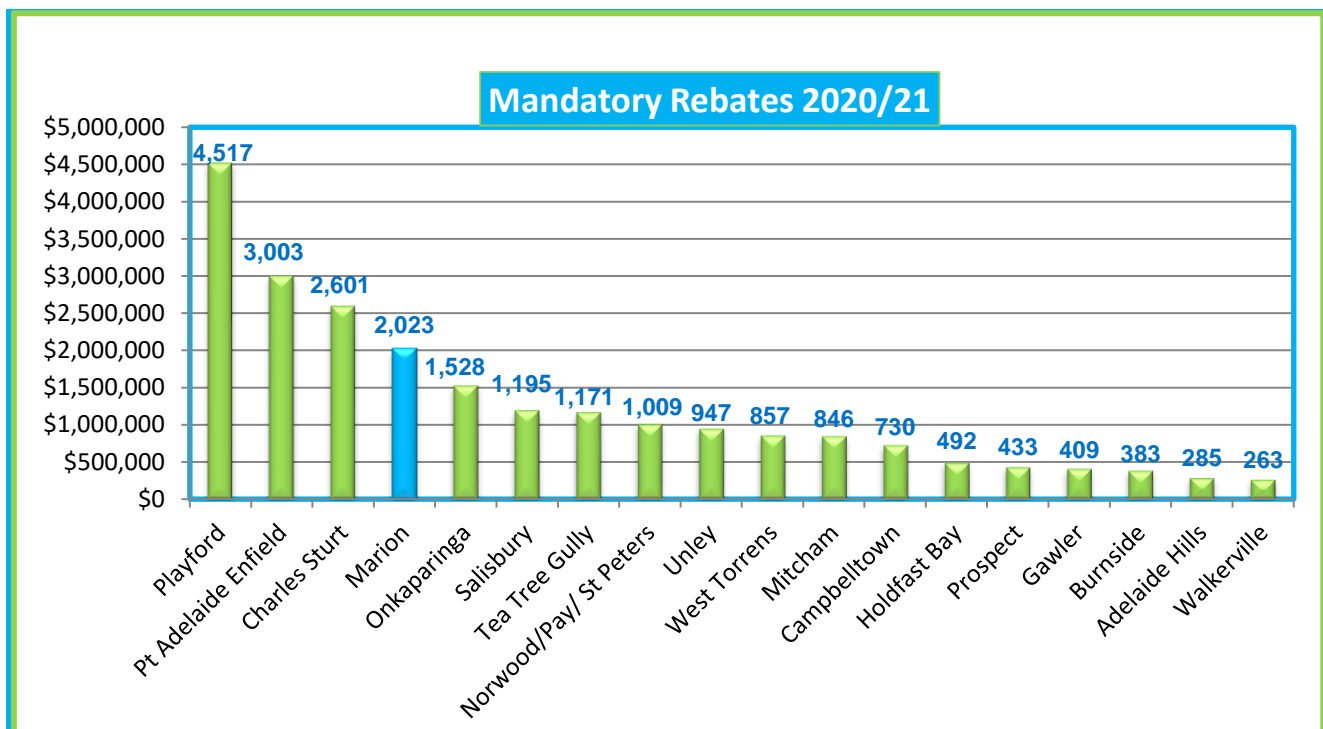
## ASSISTANCE TO RATEPAYERS

### Mandatory Rebates

The Local Government Act 1999 requires Councils to rebate the rates payable for certain land uses. This includes land used for health and community services, religious purposes, cemeteries and educational institutions. Mandatory rebates vary from 75% to 100%. The LG (Accountability Framework) Amendment Act 2009 entitles Housing Associations to a mandatory 75% rebate.

People or bodies seeking a rebate must make a written application to the Council. Information and application forms can be obtained from the Council website or office.

- Mandatory rebates to date for **2020/21** are **\$2,023,000**
- Mandatory rebates forecast for **2021/22** are **\$2,358,000**



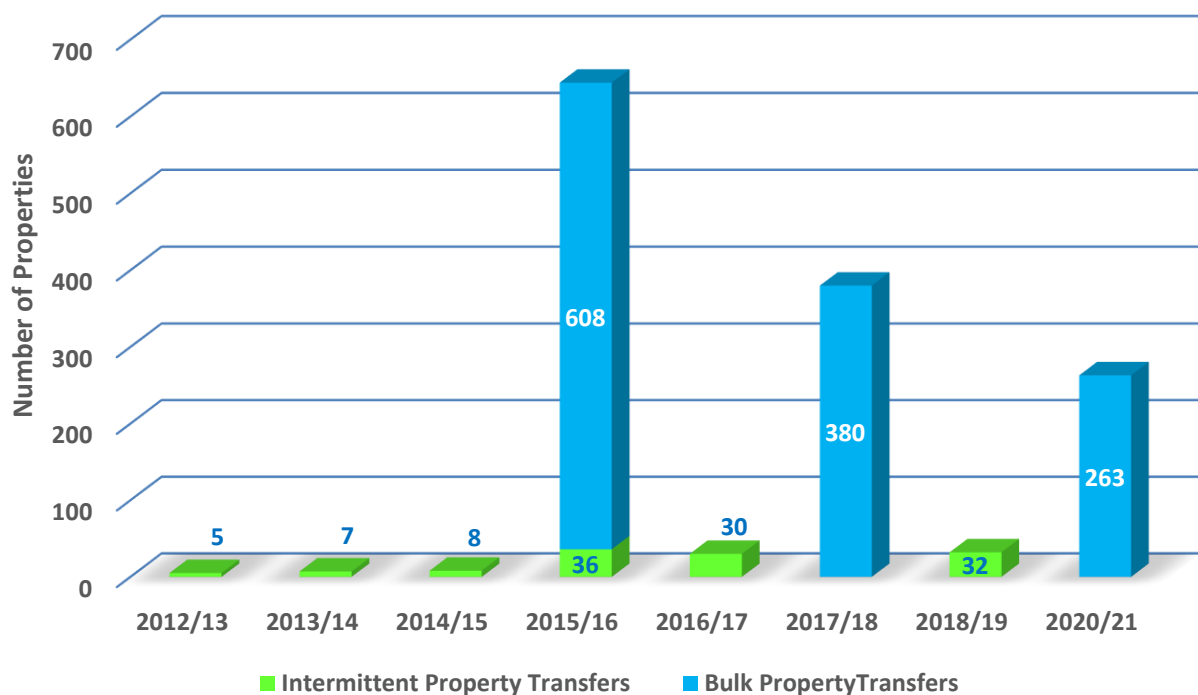
## Mandatory Rebates – Public Housing

Over the past 6 years the SA Government has shifted responsibility of large tranches of public housing properties (SAHT) to Housing Associations. As a result of this change, the transferred properties are entitled to a 75% mandatory rebate of rates.

There are currently 2,437 SAHT properties. If all converted to Housing Associations, it would result in \$2.2m in rebates.

- *380 properties in Morphetville and Park Holme transferred from SAHT to Junction Housing in September 2017 resulting in additional 75 % mandatory rebates.*
- *608 properties in Mitchell Park transferred from SAHT to Junction Housing during 2015/16 resulting in additional 75% mandatory rebates from October 2018.*
- *263 properties in Oaklands Park transferred from SAHT to Junction Housing In 2020/21 resulting in additional 75% mandatory rebates from May 2021.*
- *These transfers will result in an additional \$1.144m in mandatory rebates during 2021/22. This adds \$25.65 per residential ratepayer per annum.*

### Public Housing Transfers to Housing Associations



### Yearly Rebates – Public Housing Transfers to Housing Associations

Number of Properties	Prev. 3 Years	15/16	16/17	17/18	18/19	19/20	20/21	21/22	TOTAL
20	40,464	19,734	19,971	20,842	21,549	22,477	22,135	21,914	189,086
36		13,884	26,978	28,138	29,263	26,609	26,041	25,566	176,479
608		No rebate	No rebate	No rebate	319,114	474,600	469,575	463,719	1,727,008
30			35,874	37,417	38,914	35,113	34,136	33,816	215,270
380				250,289	339,326	344,054	334,982	333,269	1,602,460
32					34,856	36,708	35,711	33,401	140,676
263							*36,222	232,502	268,724
1,106	40,464	33,618	82,823	337,226	783,022	939,561	958,802	1,144,187	4,319,703

*\*75% Mandatory rebate applied from 8<sup>th</sup> May 2021*

### Rates Applied to Public Housing & Other Housing Associations – 2020/21

Residential Category	Mandatory Rebate Yes/No	Number of Asmts	% of Total Residential Asmts	Rates Levied 2020/21	Mandatory Rebate Applied	Net Rates Revenue	% of Residential Revenue
SAHT	No Rebate	2,437	5.9%	\$2,927,322	\$ -	\$2,927,322	3.7%
Aboriginal Housing	No Rebate	74	0.2%	\$114,752	\$ -	\$114,752	0.1%
Junction Australia	Yes – 75% From Oct 2018	600	1.5%	\$633,667	\$475,250	\$158,417	0.2%
Junction Australia	Yes – 75% From Sept. 2017	383	0.9%	\$447,682	\$335,762	\$111,920	0.1%
Junction Australia	Yes – 75% From May 2021	263	0.6%	\$273,905	\$36,222	\$237,683	0.3%
Other Housing Association Properties	Yes - 75%	693	1.5%	\$762,130	\$571,597	\$190,533	0.2%
Residential Total		41,456	10.6%	\$79,939,604	\$1,418,831	\$3,740,627	4.6%

## Discretionary Rebates

People or bodies seeking a rebate must make a written application to the Council. Information and application forms can be obtained from the Council office at 245 Sturt Rd, Sturt. Applications for Discretionary Rebates must be received by May 31st of the current year for consideration in the following financial year.

Current Discretionary Rebate Recipients			
Property	Number of Properties	% Rebate Granted	Discretionary Rebated Amount
Foodbank	2	100% (25% discretionary & 75% mandatory)	\$5,323
Suneden Special School	1	100% (25% discretionary & 75% mandatory)	\$3,103
Scout/Guides Association	4	100%	\$6,856
Operation Flinders	2	75%	\$5,812
RSL	1	50%	\$2,159
Abbeyfield Society	1	50%	\$1,655
South Adelaide Squash Centre	1	25%	\$848
<b>TOTAL</b>	<b>12</b>		<b>\$25,756</b>

*All current recipients of a discretionary rebate are invited to reapply. Assessment is based on the criteria outlined in the Discretionary Rebate Application Checklist. The results are advised in June to assist Council to endorse each rebate.*

## Residential Construction on Vacant Land (Discretionary Rebate)

Under Section 166 (1) (a) of the Act, and for the purpose of securing the proper development of the area, a rebate of general rates for the 2020-2021 financial year will be granted in respect of an assessment rated as vacant land in the Council's Assessment Book where the:

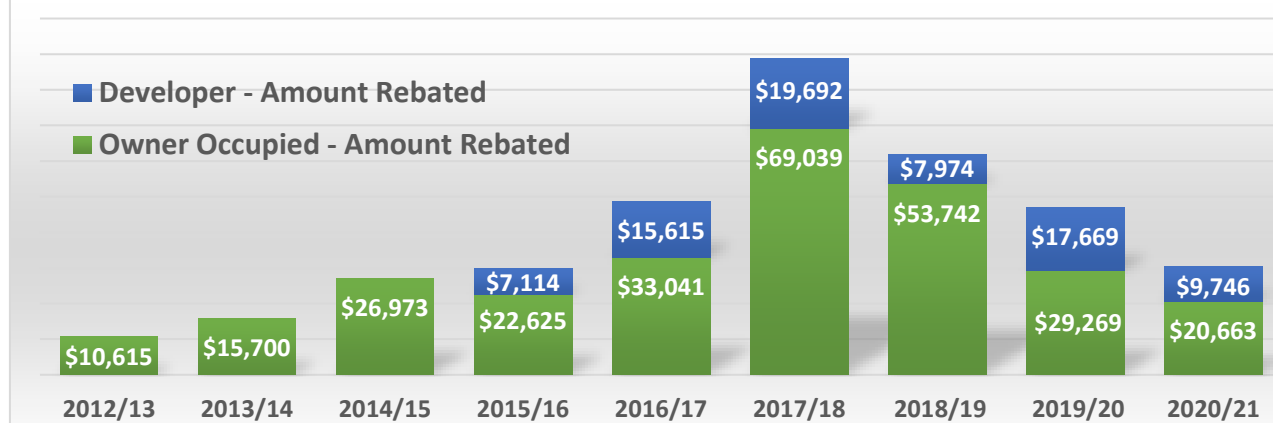
- Principal Ratepayer of the Assessment applies to the Council in writing for the rebate prior to 30 June 2022, and
- Footings have been poured on the property by 30 June 2022.

The amount of the rebate will be the difference between the general rate in the dollar applicable to vacant land, and the general rate in the dollar applicable to residential property. This is calculated by the number of days remaining between 1 July 2021 and 30 June 2022 from the date footings are poured.

If the calculated rebate reduces the rates payable to less than the amount fixed as the minimum amount payable by way of rates, then the rebate shall be reduced so that the rates payable is equal to the amount of the minimum.

**Of the 17 other metropolitan councils, 10 grant residential rate capping. No other councils offer rate capping to residential property developers or commercial property developers.**

Total Residential Rebates Granted						
	Owner/Occupier		Developers		Total	
	Rebate Recipients	Rebated Amount	Rebate Recipients	Rebated Amount	Rebate Recipients	Rebated Amount
2020/21	30	\$20,663	7	\$9,746	37	\$30,409
2019/20	42	\$29,269	20	\$17,669	62	\$46,938
2018/19	66	\$53,742	7	\$7,974	73	\$61,716
2017/18	84	\$69,039	22	\$19,692	106	\$88,731
2016/17	43	\$33,041	17	\$15,615	60	\$48,656
2015/16	41	\$22,625	11	\$7,114	52	\$29,739
2014/15	56	\$26,973	n/a	n/a	56	\$26,973
2013/14	53	\$15,700	n/a	n/a	53	\$15,700
2012/13	26	\$10,615	n/a	n/a	26	\$10,615
<b>TOTAL</b>	<b>429</b>	<b>\$275,989</b>	<b>83</b>	<b>\$77,375</b>	<b>512</b>	<b>\$353,364</b>



**In 2015/16 Council resolved to allow developers to apply for Residential Construction Rebates. Prior to this, the rebate was accessible to owner/occupiers only.**

## Capping – Residential Properties

In 2004/2005 there was a considerable variation to the increase in residential valuations. In order to equalise the rate responsibility a cap of 15% was introduced. The rate capping program has proved to be very beneficial to ratepayers experiencing a spike in their annual valuation movement.

- The total number of residential properties that received general capping for 2020/21 was 11.
- The total amount of general capping applied and redistributed for 2020/21 was \$1,141 (approx. \$0.03 per ratepayer per annum).
- 10 other metropolitan councils apply capping with the average capping amount being 10%.

The proposed rate capping policy for the 2021/22 financial year is as follows:

### Rate Capping for Qualifying Residential Ratepayers

A rebate of general rates is to be granted to residential ratepayers on their principal place of residence within the category of residential land use.

The Annual Business Plan 2021/22 sets a 12% rate-cap with a \$20 minimum and a \$200 maximum (excluding new or improved properties) for ratepayers who meet the Qualifying Criteria set out below.

#### **Qualifying Criteria:**

- The property is the owner's principal place of residence.
- The property has not had more than \$20,000 of improvements.
- The property value has not increased due to a zoning change.
- The land use for rating purposes has not changed since 1<sup>st</sup> July of the previous financial year.
- The property has not sold since the 1<sup>st</sup> January of the previous financial year.

Rate capping will be applied automatically to properties that can be readily identified as being eligible. Where this rebate is not applied automatically, ratepayers who consider they could be eligible for Rate Capping may lodge an application which will be assessed against the eligibility criteria. The application must be lodged by 30 June 2022.



## Postponement of Rates - Hardship

Section 182 of The Act permits the Council, on the application of the ratepayer, to partially or wholly remit rates or to postpone rates, on the basis of hardship. Where a ratepayer is suffering hardship in paying rates they are invited to submit an application in writing to the Council's Team Leader Rating Services. The Council treats such inquiries confidentially.

## Covid-19 Provision - Hardship

During 2020 a provision was included in the Rating Policy to respond to ratepayers experiencing financial difficulties due to Covid-19. The provision invited ratepayers to contact Council to discuss alternative payment options including extensions to pay and no late fees. Ratepayers were advised of this provision on the front of the rates notices.

## Postponement of Rates - Seniors

- Number of seniors currently postponed: 25
- New applications approved for 2021/22: 0
- Current legislated interest rate: 3.2% pa (2020/21)

The following criteria must be satisfied before the postponement is granted.

- The person is a prescribed ratepayer, or the spouse of a prescribed ratepayer.
- A prescribed ratepayer means the holder of a current State Seniors Card or a person eligible to hold such a card and has applied but is yet to be issued with a card.
- Rates are payable on the principal place of residence.
- The land is owned by the prescribed ratepayer, or the prescribed ratepayer and his or her spouse, and no other person has an interest, as owner, in the land.
- Any current mortgage over the property which was registered prior to 25 January 2007 will be no more than 50% of the Valuer-General's capital value of the property.

An application must be made in the prescribed manner and form and be accompanied by such information as the council may require. Any rates which are postponed will become due and payable when:

- the title to the land is transferred to another person; or
- there is failure to comply with a condition of postponement.

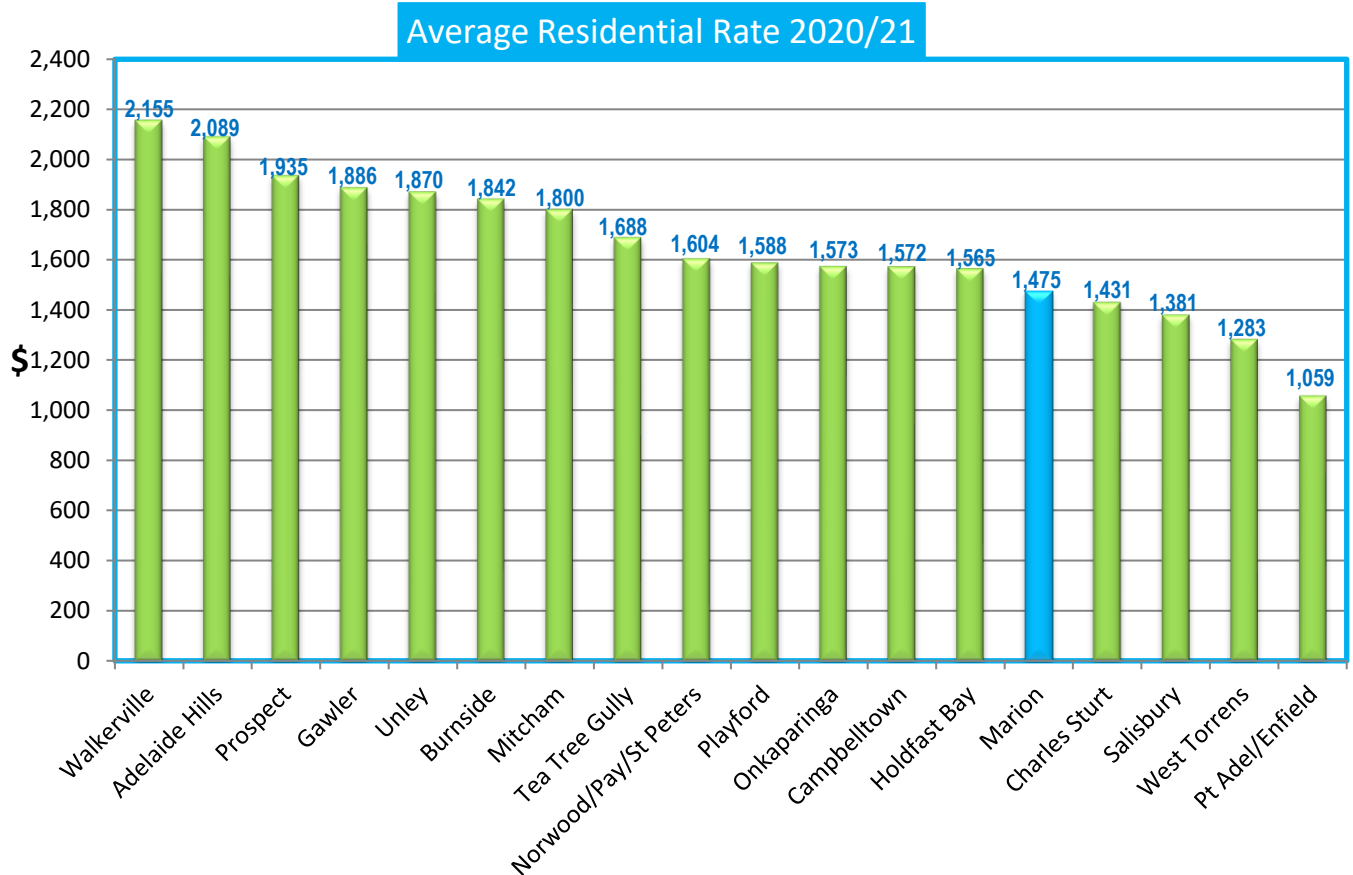
A minimum amount of \$500 of the annual rates must be paid.

An entitlement to a remission will be applied to the proportion of the rates that has not been postponed, unless notice to the contrary is received in writing from the owner.

Interest will accrue on the amount postponed at the prescribed rate per month, under the Act until the amount is paid.

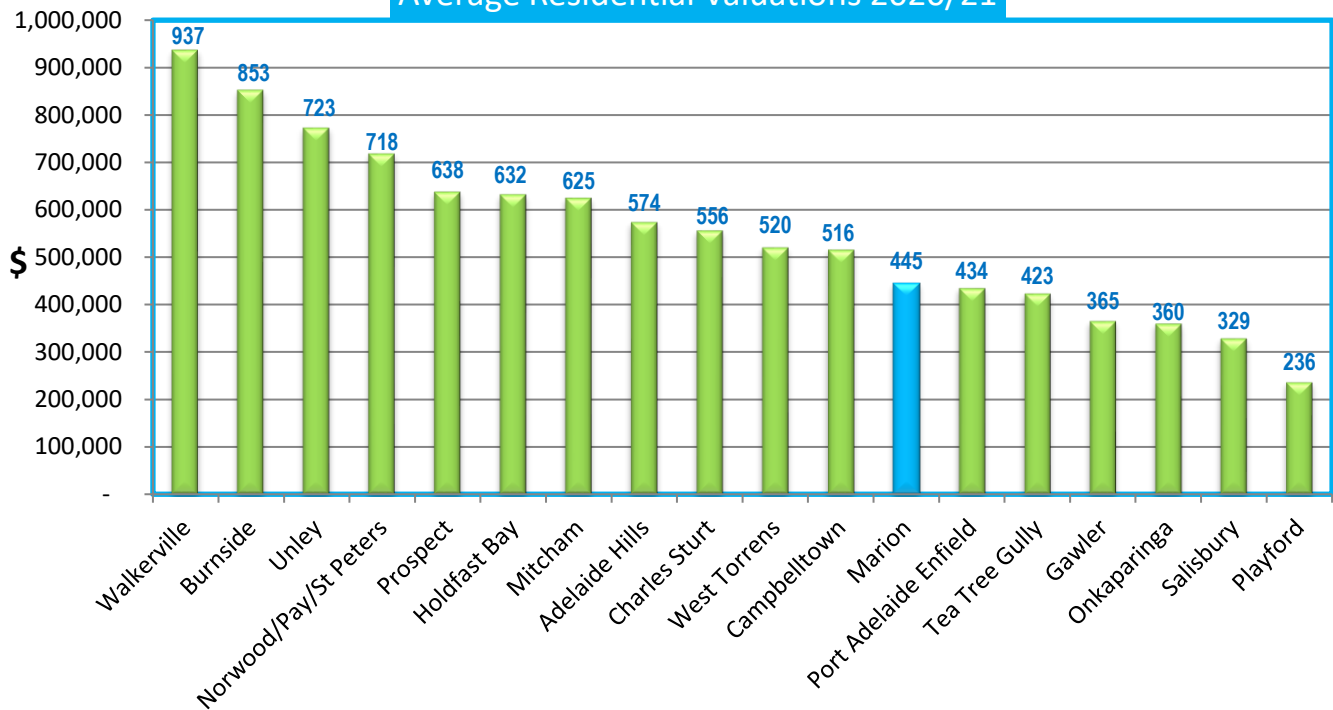
Should the entitlement to a postponement cease to exist, the owner of the land must inform the Council in writing, unless the rates and any interest have been paid in full.

### COMPARISON WITH OTHER METRO COUNCILS

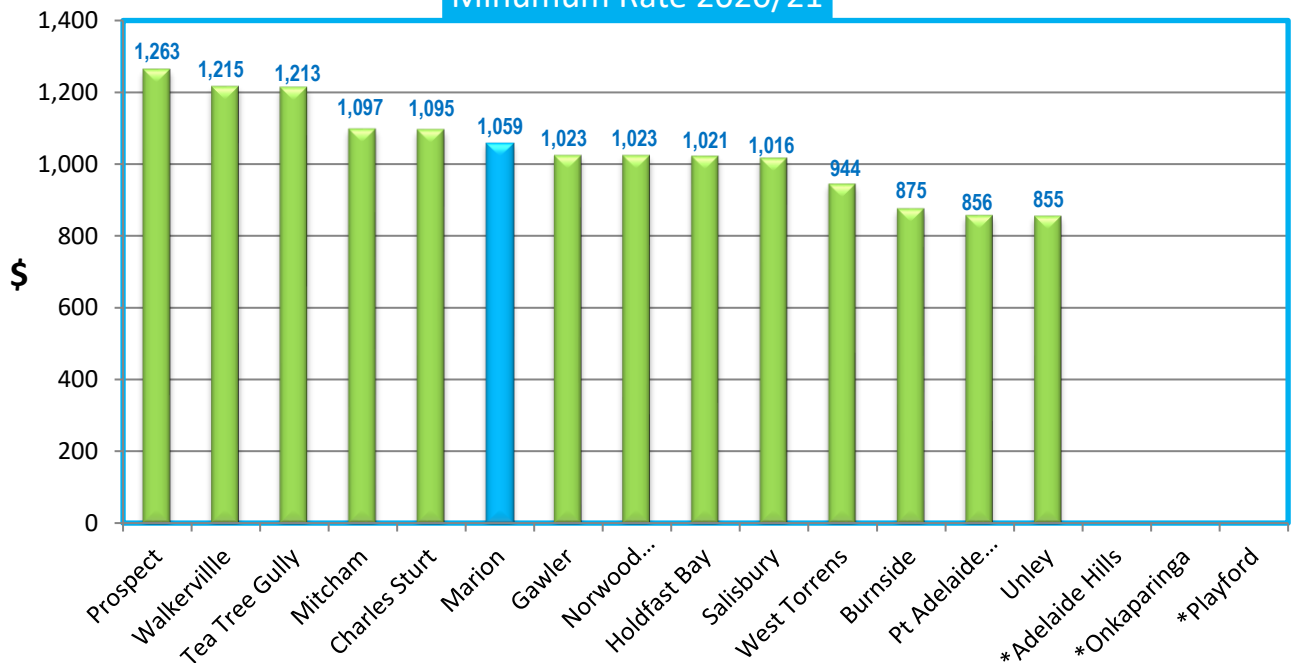


*Marion is currently ranked 5th lowest of 18 metropolitan councils (2019/20 ranking was 5<sup>th</sup> lowest)*

Average Residential Valuations 2020/21



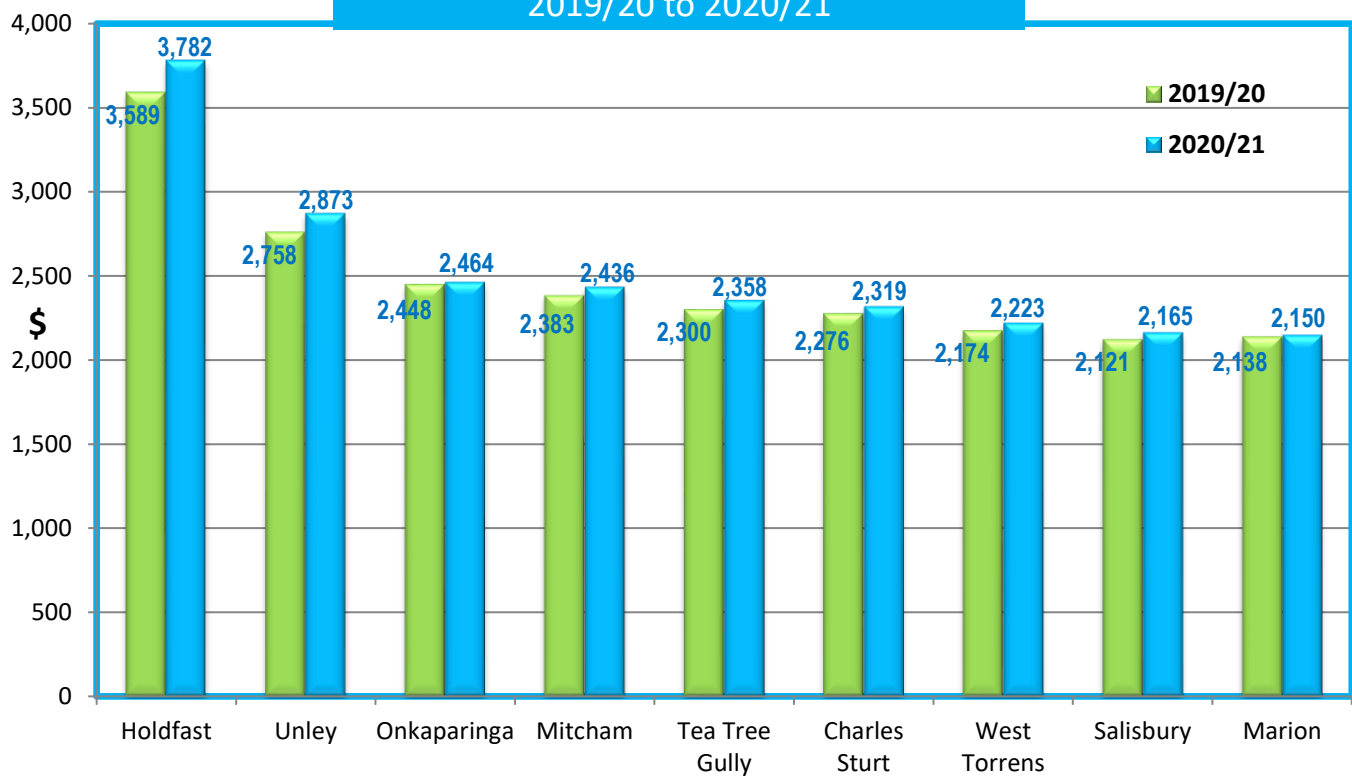
Minumum Rate 2020/21



*\* A fixed charge is used therefore no minimum rates apply*

*A 1.0% average rate increase for 2021/22 would result in an increase in the minimum rate to \$1070*

### Operational Cost Per Household Comparison 2019/20 to 2020/21



### Operational Cost Per Household

Council's primary benchmark is to compare its average residential rate against other metropolitan councils as displayed in the above table. The table above illustrates that council's operational costs per household compares favourably against that of our neighbouring councils. It should be noted that there are many variables which limit the ability to make this a meaningful comparison, such as different levels of services provided by different councils, different infrastructural renewal requirements not reflected in operational costs, different sources of revenue such as grants and user charges which may vary from council to council.



# **Adopted Budget & Business Plan**

## **2021-2022**

Vision (what we aspire to be)	We are leaders in delivering innovative and sustainable waste management solutions for the benefit of our southern Adelaide communities and the environment			
Mission (what we do)	We accept and process waste at a price point that balances cost, environmental outcomes and community expectations; provide information and market intelligence to assist our Constituent Councils in their waste management strategies; and respond to our Constituent Council's requests for assessment of waste management methods and/or services			
Purpose (why we exist)	To maintain an effective, cost efficient and environmentally responsible waste management service for our Constituent Councils and their communities by maximising the use of the SRWRA landfill site, assets and infrastructure			
Our Strategy	To improve and increase the diversity of materials accepted at SRWRA and maximise waste avoidance, re-use, recycling and recovery opportunities prior to landfill disposal. We do this by building effective relationships with our joint venture partners, stakeholders and customers, capitalising on and promoting the circular environmental economy, being an incubator for compatible industries and operating a financially sustainable, well managed and appropriately governed enterprise			
Our Overarching Principles	Governance — we provide good governance and accountability to our Constituent Councils	Financial Sustainability — we are financially viable	Safety and environmental compliance - we care for our people and our environment	Community - we are a responsible part of our community and achieve great outcomes for them
Strategic Plan 2019-26 - Timeframes	Business improvement (Stage One: 2019-2022) – immediate actions that maintain effective and commercially viable waste management operations and establish ground-work for future directions	Developing new ventures (Stage Two: 2019-2026) – research, modelling and testing of initiatives that will position SRWRA as an environmental hub that drives broader environmental outcomes and generates strong revenues	Benefiting from new directions (Stage Three: 2025-2030) – deliver SRWRA's long-term aspirations for a commercially sustainable site that capitalises on emerging opportunities in waste collection, transfer, re-use and sale – as well as complementary industries	
Business Plan 2021-2022 Key Focus Areas	Resource Recovery – we deliver solutions that divert waste from landfill	Stakeholder Relationships – we support a community of shared responsibility	Operational excellence – we have a business model that supports the delivery of long-term sustainable waste solutions	
Business Plan 2021-2022 Objectives (how we are going to achieve our Key Focus Areas)	<div>1. Commence operation of the Material Recovery Facility and support the associated Joint Venture</div> <div>2. Review the first 12 months of performance of the Solar Farm</div> <div>3. Identify and assess the feasibility of advanced waste treatments opportunities as they arise</div> <div>4. Explore options to treat organics and greens</div> <div>5. Identify potential markets/business opportunities for recovered resources</div>	<div>1. Establish and maintain consistent communication with stakeholders and communities to ensure SRWRA's role and capabilities are understood</div> <div>2. Provide information to Constituent Councils to support them with waste avoidance and positive waste behaviours and initiatives</div> <div>3. Identify industry initiatives and outcomes that are locally relevant and provide to Constituent Councils</div> <div>4. Hold Joint Venture Committee meetings in accordance with agreed schedule.</div>	<div>1. EPA licence is renewed by 31 July 2021</div> <div>2. Review LEMP to reflect new EPA Licence</div> <div>3. Review and Update SRWRA Charter</div> <div>4. Review and update Governance Manual</div> <div>5. Review and update Policies and Procedures</div> <div>6. Implement and complete 2021 Risk Evaluation Action Plan (WHS&amp;IM)</div> <div>7. Implementation and review of Risk Management Registers</div> <div>8. Future landfill rehabilitation and capping is assessed and funded over the lifetime of the site</div> <div>9. Deliver operating surplus</div> <div>10. Review fill plan and program supercell construction</div> <div>11. Establish strategic and operational KPIs</div>	
Key Measures	<div>1. Diversion of incoming waste material from landfill &gt;31% to increase by 1% per year</div> <div>2. Future landfill airspace = 30 years</div> <div>3. Carbon emission offset &gt;100,000 tonnes pa</div> <div>4. Deliver agreed projects on time and on budget</div>	<div>5. One presentation to Elected Members in each Constituent Council per annum</div> <div>6. Bi-monthly communication with Constituent Councils</div> <div>7. Power produced from Site is &gt;22K MWh per annum?</div>	<div>8. Maintain EPA Licence</div> <div>9. Reduction in the number of lost time injuries from the previous year</div> <div>10. Achieve or surpass operating surplus budget</div>	

## Southern Region Waste Resource Authority (SRWRA)

### Budgeted Uniform Presentation of Finances

	2020/21 \$'000 Approved BR3	2021/22 \$'000 Adopted Budget
Operating Revenues	15,103	13,688
less Operating Expenses	(14,986)	(12,834)
<b>Operating Surplus/(Deficit)</b>	<b>117</b>	<b>854</b>
<b>Net Outlays on Existing Assets</b>		
Capital Expenditure on renewal and replacement of Existing Assets	(509)	(55)
Depreciation, Amortisation, Impairment	1,040	1,188
Proceeds from Sales of Replaced Assets	23	-
	<b>554</b>	<b>1,133</b>
<b>Net Outlays on New and Upgraded Assets</b>		
Capital Expenditure on New and Upgraded Assets	(6,208)	(869)
Amounts received specifically for New and Upgraded Assets	-	-
Proceeds from Sales of Surplus Assets	-	-
	<b>(6,208)</b>	<b>(869)</b>
<b>Net Lending/(Borrowing) for Financial Year</b>	<b>(5,537)</b>	<b>1,118</b>

## Southern Region Waste Resource Authority (SRWRA)

## Budgeted Statement of Comprehensive Income

2019/20 Audited Actual \$'000		2020/21 Approved BR3 \$'000	2021/22 Adopted Budget \$'000
	<b>Income</b>		
10,746	User Charges	11,979	10,689
501	Investment Income	393	677
-	Reimbursements	1,500	-
493	Other	535	810
745	Net gain - equity accounted Joint Venture	696	1,512
<b>12,485</b>	<b>Total Income</b>	<b>15,103</b>	<b>13,688</b>
	<b>Expenses</b>		
1,248	Employee Costs	1,074	1,302
9,719	Materials, Contracts & Other Expenses	12,872	10,344
860	Depreciation, Amortisation & Impairment	1,040	1,188
<b>11,827</b>	<b>Total Expenses</b>	<b>14,986</b>	<b>12,834</b>
<b>658</b>	<b>Operating Surplus / (Deficit)</b>	<b>117</b>	<b>854</b>
-	Net Gain/(Loss) on Disposal of Assets	130	-
-	Amounts received specifically for new or upgraded assets	-	-
<b>658</b>	<b>Net Surplus / (Deficit)</b>	<b>247</b>	<b>854</b>
<b>1,222</b>	<b>Other Comprehensive Income</b>	-	-
<b>1,880</b>	<b>Total Comprehensive Income</b>	<b>247</b>	<b>854</b>



## Southern Region Waste Resource Authority (SRWRA)

## Budgeted Statement of Cash Flows

2019/20 Audited Actual \$'000		2020/21 Approved BR3 \$'000	2021/22 Adopted Budget \$'000
	<b>Cash Flows from Operating Activities</b>		
	<b>Receipts</b>		
11,743	Operating Receipts	12,514	12,999
501	Investment Receipts	393	677
	<b>Payments</b>		
(11,886)	Operating Payments to Suppliers and Employees	(13,962)	(11,880)
<b>358</b>	<b>Net Operating Cash Flows</b>	<b>(1,055)</b>	<b>1,796</b>
	<b>Cash Flows from Investing Activities</b>		
	<b>Receipts</b>		
-	Sale of Surplus Assets	23	-
900	Distribution received from equity accounted Joint Venture	600	3,042
	<b>Payments</b>		
(759)	Expenditure on Renewal/Replacement Assets	(509)	(55)
(2,490)	Expenditure on New/Upgraded Assets	(6,208)	(869)
-	Capital Contributed to Equity Accounted Joint Venture	(6,647)	(1,817)
<b>(2,349)</b>	<b>Net Cash Flows Investing Activities</b>	<b>(12,741)</b>	<b>301</b>
	<b>Cash Flows from Financing Activities</b>		
	<b>Payments</b>		
-	Distribution to Constituent Councils	-	-
<b>-</b>	<b>Net Cash Flows from Financing Activities</b>	<b>-</b>	<b>-</b>
<b>(1,991)</b>	<b>Net Increase / (Decrease) in Cash Held</b>	<b>(13,796)</b>	<b>2,097</b>
<b>17,497</b>	<b>Cash &amp; Cash Equivalents at start of period</b>	<b>15,506</b>	<b>1,710</b>
<b>15,506</b>	<b>Cash &amp; Cash Equivalents at end of period</b>	<b>1,710</b>	<b>3,807</b>

## Southern Region Waste Resource Authority (SRWRA)

## Budgeted Statement of Financial Position

2019/20 Audited Actual \$'000		2020/21 Approved BR3 \$'000	2021/22 Adopted Budget \$'000
<b>Current Assets</b>			
15,506	Cash & Cash Equivalents	1,710	3,807
2,230	Trade & Other Receivables	3,730	2,230
<b>17,736</b>	<b>Total Current Assets</b>	<b>5,440</b>	<b>6,037</b>
<b>Non-Current Assets</b>			
677	Equity Accounted Joint Venture	7,420	7,707
19,319	Property, Plant & Equipment	25,453	25,331
<b>19,996</b>	<b>Total Non-Current Assets</b>	<b>32,873</b>	<b>33,038</b>
<b>37,732</b>	<b>Total Assets</b>	<b>38,313</b>	<b>39,075</b>
<b>Current Liabilities</b>			
2,339	Trade & Other Payables	2,339	2,339
-	Borrowings	-	-
145	Provisions	145	145
<b>2,484</b>	<b>Total Current Liabilities</b>	<b>2,484</b>	<b>2,484</b>
<b>Non-Current Liabilities</b>			
13,735	Provisions	14,069	13,977
-	Borrowings	-	-
-	Other Non-Current Liabilities	-	-
<b>13,735</b>	<b>Total Non-Current Liabilities</b>	<b>14,069</b>	<b>13,977</b>
<b>16,219</b>	<b>Total Liabilities</b>	<b>16,553</b>	<b>16,461</b>
<b>21,513</b>	<b>Net Assets</b>	<b>21,760</b>	<b>22,614</b>
<b>Equity</b>			
20,291	Accumulated Surplus	20,538	21,392
1,222	Asset Revaluation Reserve	1,222	1,222
<b>21,513</b>	<b>Total Equity</b>	<b>21,760</b>	<b>22,614</b>

## Southern Region Waste Resource Authority (SRWRA)

## Budgeted Statement of Changes in Equity

2019/20 Audited Actual \$'000		2020/21 Approved BR3 \$'000	2021/22 Adopted Budget \$'000
<b>Accumulated Surplus</b>			
19,633	Balance at beginning of period	20,291	20,538
658	Net Surplus/(Deficit)	247	854
-	Transfers from reserves	-	-
-	Transfers to reserves	-	-
-	Distribution to Councils	-	-
<b>20,291</b>	<b>Balance at end of period</b>	<b>20,538</b>	<b>21,392</b>
<b>Asset Revaluation Reserve</b>			
-	Balance at beginning of period	1,222	1,222
1,222	Gain on Revaluation of Property, Plant & Equipment	-	-
-	Transfers from reserve	-	-
<b>1,222</b>	<b>Balance at end of period</b>	<b>1,222</b>	<b>1,222</b>
<b>21,513</b>	<b>Total Equity</b>	<b>21,760</b>	<b>22,614</b>

## Valuation - Adoption for 2021-22 Financial Year

**Originating Officer** Team Leader Rating Services - Kylie Jaggard

**Corporate Manager** Manager Finance - Ray Barnwell

**General Manager** General Manager Corporate Services - Sorana Dinmore

**Report Reference** GC210622R09

**Confidential** ☐

### REPORT OBJECTIVE

This Report provides the information required by the Council to allow adoption of the Valuation for the 2021-22 financial year, as required by the *Local Government Act 1999*.

### EXECUTIVE SUMMARY

Council is required to adopt the Valuation which is to apply to all land within its area for rating purposes, prior to declaring rates.

### RECOMMENDATION

That:

1. Pursuant to Section 167(2)(a) of the *Local Government Act 1999* Council adopts the capital valuations as supplied by the Office of the Valuer-General, (at Supplementary Week 52 dated 21 June 2021), as the Valuations that are to apply to land within its area for rating purposes for the 2021-22 financial year.
2. Council notes that, at the time of adoption, the Valuation totalled \$23,318,869,620 (including \$22,247,172,812 Rateable and \$1,071,696,808 Exempt).

### DISCUSSION

Section 167 (1) of the *Local Government Act 1999* (the Act) requires the adoption of the valuations which are to apply to land within its area for rating purposes for that year, prior to declaration of the rate or rates.

Section 167 (2) of the Act provides that a Council must adopt either valuations made, or caused to be made, by the Office of the Valuer-General, or by a valuer employed or engaged by the Council, or by a firm or consortium of valuers engaged by the Council. The valuation presented for adoption has been prepared by the Valuer General.

### CONCLUSION

Adoption of this report is required prior to the declaration of rates for the 2021-22 financial year.

### Attachment

#	Attachment
1	GC210622R - Valuation - Adoption for 2021-22 Financial Year - Appendix 1

## CITY OF MARION

**NOTICE** is hereby given that on 22 June 2021 the Council of the City of Marion, pursuant to the provisions of the Local Government Act 1999, for the year ending 30 June 2022,

### ADOPTION OF VALUATIONS

adopted the capital valuations to apply in its area for rating purposes for the 2021-22 financial year as supplied by the Valuer-General totalling \$23,318,869,620

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### DECLARATION OF RATES

declared differential general rates in the dollar based on capital value as follows:

- (a) **0.327970** cents in the dollar on rateable land of Category 1 – Residential, Category 7 – Primary Production and Category 9 – Other.
- (b) **0.606745** cents in the dollar on rateable land of Category 2 – Commercial Shop, Category 3 – Commercial Office, Category 4 – Commercial Other.
- (c) **0.573948** cents in the dollar on rateable land of Category 5 – Industrial Light, Category 6 – Industrial Other.
- (d) **0.721535** cents in the dollar on rateable land of Category 8 – Vacant Land.

resolved that the minimum amount payable by way of general rates in respect of rateable land within the area for the year ending 30 June 2022 be \$1,070.00; and

declared a Separate Rate of 0.009515 cents in the dollar on all rateable land within the Green Adelaide Board Area within the area.

The Council resolved that rates will be payable in four equal or approximately equal instalments, and that the due dates for those instalments will be 1 September 2021, 1 December 2021, 1 March 2022 and 1 June 2022.

Tony Harrison  
Chief Executive

## Rates Declaration 2021-22

<b>Originating Officer</b>	Team Leader Rating Services - Kylie Jaggard
<b>Corporate Manager</b>	Manager Finance - Ray Barnwell
<b>General Manager</b>	General Manager Corporate Services - Sorana Dinmore
<b>Report Reference</b>	GC210622R10

**Confidential** ☐

### REPORT OBJECTIVE

Having first adopted the Annual Business Plan, the Annual Budget 2021-22 and the Valuation of land within its area, the Council is now required to declare the rates for the 2021-22 financial year.

### EXECUTIVE SUMMARY

This report sets the differential general rate and the minimum general rate payable on all properties within the Council's area, and the separate rate which the Council is obliged to collect on behalf of the Green Adelaide Board. It also sets the due dates for payment for each quarter, and delegates authority to the Chief Executive Officer to vary the due dates and to make arrangements with ratepayers for extension of time to pay their accounts, with or without interest.

### RECOMMENDATION

That pursuant to Section 153(1)(b) and 156(1)(a) of the *Local Government Act 1999* the Council declares differential general rates according to land use based on Capital Value within the area for the 2021-22 financial year as follows:

**1.1 0.327970 cents in the dollar on rateable land of Categories 1 - Residential, 7 Primary Production, 9 – Other.**

**1.2 0.606745 cents in the dollar on rateable land of Categories 2 – Commercial Shop, 3 – Commercial Office, 4 - Commercial Other.**

**1.3 0.573948 cents in the dollar on rateable land of Categories 5 - Industry Light and 6 - Industry Other.**

**1.4 0.721535 cents in the dollar on rateable land of Category 8 - Vacant Land**

**2. That pursuant to Section 158 (1)(a) of the *Local Government Act 1999*, fixes a minimum amount payable by way of General Rates in respect of rateable land within the area for the 2021-22 financial year of \$1,070.00.**

**3. That pursuant to Section 153(3) of the *Local Government Act 1999* the Council has determined not to fix a maximum increase under this Section in the general rate to be charged on a principal place of residence of a principal ratepayer upon the basis that relief is otherwise provided under the 'Discretionary Rebate – Residential Land Use (Rate Capping)' provision of its Rating Policy.**

**4. That, as required by the *Landscape South Australia Act 2019*, and pursuant to Section 69 of that Act and Section 154 (1) of the *Local Government Act 1999*, the Council declares a Separate Rate of 0.009515 cents in the dollar on all rateable land in the area covered by the Green Adelaide Board within this Council's area for the 2021-22 financial year.**

5. That pursuant to Section 181 (1) of the *Local Government Act 1999*, rates are payable in four equal or approximately equal instalments, and Council resolves that pursuant to section 181(2) of the Act the due dates for those instalments shall be:

- 1 September 2021
- 1 December 2021
- 1 March 2022
- 1 June 2022

6. That pursuant to Section 44 of the *Local Government Act 1999* the Council delegates to the Chief Executive Officer the power at Section 181(4)(b) to alter the due date for payment of any rate or instalment payment of a ratepayer where circumstances warrant such action, and to make any arrangement for payment of an account (either including or excluding the imposition of fines thereon) over an extended period.

## DISCUSSION

### Rate Declaration

The proposed differential general rates are as follows:

Category 1	Residential	0.327970c
Category 2	Commercial - Shop	0.606745c
Category 3	Commercial - Office	0.606745c
Category 4	Commercial - Other	0.606745c
Category 5	Industrial - Light	0.573948c
Category 6	Industrial - Other	0.573948c
Category 7	Primary Production	0.327970c
Category 8	Vacant	0.721535c
Category 9	Other	0.327970c

and combined with a minimum rate payable of \$1,070.00 will raise the required rate income for the 2021-22 financial year.

The Green Adelaide Board covers the urban areas of metropolitan Adelaide. The City of Marion will be charged an amount of \$2,056,541 payable in four quarterly instalments of \$514,135.25. The proposed separate rate of 0.009515 cents in the dollar, will be applied to all rateable properties within the area and will recoup the amount the Council is required to contribute to the Landscape Administration Fund. This levy on ratepayers will add an average \$46 per annum to each rate account. In accordance with Section 70 of the *Landscape South Australia Act 2019*, Council may claim administrative costs. A claim of \$13,707 is forecast for 2021-22 (\$13,519 – 2020-21).

Collection of this money on behalf of the Green Adelaide Board will be revenue-neutral for the Council.

### CONCLUSION:

Adoption of the recommended differential general rates, minimum general amount and the separate rate for the Regional Landscape Levy will ensure that budget requirements are met.

## Rate Rebate 2021-22

<b>Originating Officer</b>	Team Leader Rating Services - Kylie Jaggard
<b>Corporate Manager</b>	Manager Finance - Ray Barnwell
<b>General Manager</b>	General Manager Corporate Services - Sorana Dinmore
<b>Report Reference</b>	GC210622R11

**Confidential** ☐

### REPORT OBJECTIVE

That the Council review applications received from community service organisations requesting rate rebates in accordance with the Council's Rate Rebate Policy.

### EXECUTIVE SUMMARY

The *Local Government Act 1999* provides for rebates of rates, on either a mandatory (Sections 160 to 165) or discretionary (Section 166) basis of 100% or less. The discretionary rebate may, for example, apply where a not-for-profit community services organisation does not fall within the provisions for a mandatory rebate (under Section 161) but does fall within the discretionary rebate grounds.

All applications have been considered in accordance with the relevant sections of the *Local Government Act 1999* and the Rate Rebate section of Council's Rating Policy. The 2021-22 forecast rebates (mandatory and discretionary) are detailed in attachment1.

### RECOMMENDATION

**That:**

- 1. The Schedule of Rate Rebates (refer Appendix 1) be noted.**
- 2. Council resolves that a discretionary rate rebate of 25% be granted under Section 166(1) (j) of the *Local Government Act 1999* to Foodbank SA on the properties it occupies for the 2021-22 financial year.**
- 3. Council resolves that a discretionary rebate of 25% be granted under Section 166(1)(d) of the *Local Government Act 1999* to Suneden School on the property it occupies and uses for educational purposes for the 2021-22 financial year.**
- 4. Council resolves that a discretionary rate rebate of 100% be granted under Section 166(1) (j) of the *Local Government Act 1999* to Scouts SA on the properties it occupies for the 2021-22 financial year.**
- 5. Council resolves that a discretionary rate rebate of 50% be granted under Section 166(1) (j) of the *Local Government Act 1999* to the Abbeyfield Society (Marion) on the property it occupies at 5 Lawrence Ave, Edwardstown for the 2021-22 financial year.**
- 6. Council resolves that a discretionary rate rebate of 50% be granted under Section 166(1) (j) of the *Local Government Act 1999* to the Plympton Glenelg RSL Sub Branch on the property it occupies at 464 Marion Rd, Plympton Park for the 2021-22 financial year.**
- 7. Council resolves that a discretionary rate rebate of 75% be granted under Section 166(1) (j) of the *Local Government Act 1999* to Operation Flinders on the property it occupies at**



**3/938 and 4/938 South Road, Edwardstown for the 2021-22 financial year.**

- 8. Council resolves that a discretionary rate rebate of 25% be granted under Section 166(1)(j) of the *Local Government Act 1999* to South Adelaide Squash Centre on the property it occupies at 2A Midera Avenue, Edwardstown for the 2021-22 financial year.**

## DISCUSSION

Council periodically receives applications from organisations occupying property within the City of Marion requesting Mandatory or Discretionary Rebates.

All the applications have been considered in accordance with the relevant sections of the *Local Government Act 1999* and the Rate Rebate section of Council's Rating Policy.

Appendix 1 summarises the mandatory and discretionary rebates.

Appendix 2 provides a check list for each discretionary rate rebate applicant.

## INTERNAL ANALYSIS:

### Legal / Legislative and Risk Management:

#### Mandatory Rebates

The *Local Government Act 1999* provides for a number of mandatory 100% rebates, these rebates apply to land being used for the provision of health services, religious purposes, public cemeteries and the Royal Zoological Society of SA, and mandatory 75% rebates for educational purposes, community services, private schools and housing associations.

#### Discretionary Rebates

When considering granting any Discretionary Rebates, Council must also consider the provisions of the Rating Policy and *Local Government Act 1999*.

In accordance with Section 166(1a) of the Act "a council must, in deciding whether to grant a discretionary rebate of rates or charges under Section 166(1)(d), (e), (f), (g), (h), (i) or (j), take into account -

(a) the nature and extent of Council services provided in respect of the land for which the rebate is sought in comparison to similar services provided elsewhere in the Council's area;

(b) the community need that is being met by activities carried out on the land for which the rebate is sought; and

(c) the extent to which activities carried out on the land for which the rebate is sought provides assistance or relief to disadvantaged persons,

and may take into account other matters considered relevant by the council."

Council has previously approved discretionary rebates to the following community organisations:

#### Foodbank SA

Foodbank SA meets the requirement for a 75% mandatory rebate. In addition, Council in previous financial years has granted a discretionary rebate of 25% in accordance with Council's Rating Policy.

Based on the assessment of the application it is recommended that a 25% discretionary rebate be approved for 2021-22.

#### Suneden School

This organisation meets the requirement for a 75% mandatory rebate. In addition, Council in previous financial years has granted a discretionary rebate of 25% in accordance with Council's Rating Policy.

Based on the assessment of the application it is recommended that a 25% discretionary rebate be approved for 2021-22.

### **Scouts SA**

Scout SA do not meet the definition of community services set out in the Rate Rebate Policy and therefore do not qualify for a mandatory rebate. However, Council has previously granted a discretionary rebate of up to 100%.

Based on the assessment of the application it is recommended that a 100% discretionary rebate be approved for 2021-22.

### **The Abbeyfield Society (Marion) Inc**

This organisation does not meet the definition of community services set out in the Rate Rebate Policy and therefore does not qualify for a mandatory rebate.

A discretionary rebate of 50% to The Abbeyfield Society (Marion) Inc has previously been approved by Council, from 2004-05 through to the 2020-21 financial year.

Based on the assessment of the application it is recommended that a 50% discretionary rebate be approved for the 2021-22 financial year.

### **Plympton Glenelg RSL Sub Branch**

This organisation does not meet the definition of community services set out in the Rate Rebate Policy and therefore does not qualify for a mandatory rebate.

A discretionary rebate of 50% to the Plympton Glenelg RSL Sub Branch has previously been approved by Council, from 2004-05 through to the 2020-21 financial year.

Based on the assessment of the application it is recommended that a 50% discretionary rebate be approved for the 2021-22 financial year.

### **Operation Flinders**

This organisation does not meet the definition of Community Services set out in the Rates Rebate Policy and therefore does not qualify for a mandatory rebate.

A discretionary rebate of 75% to Operation Flinders has previously been approved by Council from 2018-19 through to the 2020-21 financial year.

Based on the assessment of the application it is recommended that a 75% rebate be approved to Operation Flinders for the 2021-22 financial year.

### **South Adelaide Squash Centre**

This organisation does not meet the definition of Community Services set out in the Rates Rebate Policy and therefore does not qualify for a mandatory rebate.

A discretionary rebate of 25% to SA Squash Centre was approved by Council for the 2020-21 financial year.

Based on the assessment of the application it is recommended that a 25% rebate be approved to South Adelaide Squash Centre for the 2021-22 financial year.

### **Council Property - Leased**

Under the provisions of the *Local Government Act*, Council must rate all Council owned property over which a lease has been granted.

However, the *Recreation Grounds Rates and Taxes Exemption Act, 1981* exempts sporting and recreation clubs from Council Rates. The exemption will only apply where the total income (if any) derived by a club from the use of the land is used to maintain the club facilities at that site.

#### **Financial Implications:**

The nature of rebates is that the rate responsibility is shifted from one section of the community to another. The provision of discretionary rebates directly impacts on Council's finances.

#### **CONCLUSION:**

All applications for rate rebates have been reviewed individually in accordance with the relevant sections of the *Local Government Act 1999* and with Council's Rating Policy.

#### **Attachment**

#	Attachment
1	Schedule of Rate Rebates Appendix 1
2	Discretionary Rate Rebates Check List Appendix 2

# APPENDIX 1 - RATE REBATE REPORT 2021-22

Mandatory 100%		
Organisation	Rate \$	Rebate \$
Adelaide Society of The New Church Inc	1,858	1,858
Apostolic Church Aust Ltd	3,378	3,378
Baptist Churches of South Australia Inc	14,118	14,118
Brighton Christadelphian Ecclesia Inc	4,053	4,053
Catholic Church Endowment Society Inc	13,240	13,240
Churches of Christ in SA & NT Inc	15,942	15,942
City of Marion - kindergarten	10,859	10,859
City of Marion - kitchen	1,824	1,824
City of Marion - book exchange	2,263	2,263
City Reach Marion Inc	5,165	5,165
Community of Christ	3,209	3,209
Corp of Presiding Bishop of Latter-Day Saints	8,191	8,191
Good Shepherd Lutheran Church Hallett Cove Inc	7,853	7,853
Hallett Cove Parish	4,644	4,644
Hindu Society Of SA Inc	3,648	3,648
Integrated Cardiovascular Clinical Network	2,266	2,266
Islamic Society Of SA Inc	4,256	4,256
Lutheran Church Of Australia (SA) Inc	6,181	6,181
Lutheran Church of Australia SA & NT District Holding Ltd	2,938	2,938
New Apostolic Church Aust Pty Ltd	1,216	1,216
Oasis Family Church Inc	1,469	1,469
SA Pathology	1,209	1,209
Seaview Community Church Inc	2,668	2,668
Southern Adelaide Local Health Network	2,309	2,309
Spring Park Baptist Church Inc	4,982	4,982
Synod Diocese Murray Anglican Church	3,398	3,398
Synod Diocese Adelaide Anglican Church	7,312	7,312
The Salvation Army (SA) Property Trust	10,977	10,977
Uniting Church in Australia Property Trust SA	45,580	45,580
Women's & Children's Health Network	5,538	5,538
<b>Total</b>	<b>202,544</b>	<b>202,544</b>

Mandatory 75%		
Organisation	Rate \$	Rebate \$
Access 2 Place Housing Assoc	41,780	31,335
Anglicare SA Housing Assoc	36,984	27,738
Anglicare SA Housing Ltd	20,812	15,609
Anglicare SA Inc	43,640	32,730
Amelie Housing	53,197	39,898
Bedford Industries Inc	8,089	6,067
Catholic Church Endowment Society Inc	42,219	31,664
Common Equity Housing SA Ltd	24,662	18,497
Community Housing Ltd	8,005	6,004
Cornerstone Housing Ltd	41,401	31,051

Developing Alternative Solutions To Housing Inc	11,101	8,326
Eldercare Inc	77,177	57,882
Emmaus Christian College Inc	27,949	20,962
Hallett Cove School buildings - various private owners	8,498	6,373
James Brown Memorial Trust Inc	13,016	9,762
Julia Farr Housing Assoc	55,594	41,696
Junction & Women's Housing Ltd	1,621,724	1,216,293
Minda Community Housing Assoc	2,567	1,925
Minda Housing Ltd	25,450	19,087
Rembrandt Living (formerly Netherlands Aged Services)	28,793	21,595
Resthaven Inc	55,471	41,603
SAGE Inprint (disabled employment/training)	1,089	817
Salvation Army Housing Ltd	23,221	17,415
Southern Cross Care (SA & NT) Inc	26,709	20,032
St Martin De Porres Catholic School	10,555	7,916
Sunrise Christian School Inc	10,893	8,169
The Adelaide Benevolent & Strangers Friend Society	3,074	2,305
The Salvation Army (SA) Property Trust	2,094	1,571
Trustee of Marist Bros. Southern Province	66,200	49,650
Uniting Care Wesley Bowden	6,938	5,204
Uniting SA Housing Ltd	5,016	3,762
Unity Housing Co	177,988	133,491
Westminster School Inc	108,925	81,694
Westside Housing Association	60,364	45,273
Woodend Primary School	21,278	15,959
Your Place Housing Ltd	67,860	50,895
<b>Total</b>	<b>2,840,333</b>	<b>2,130,250</b>

<b>Mandatory 75% and Discretionary 25%</b>		
<b>Organisation</b>	<b>Rate \$</b>	<b>Rebate \$</b>
Foodbank of South Australia Inc	16,652	16,652
Geddes Building Services Pty Ltd & Mr I Stewart (Foodbank)	4,641	4,641
Suneden Intellectually Disabled Childrens Inc	12,412	12,412
<b>Total</b>	<b>33,705</b>	<b>33,705</b>

<b>Discretionary 100%</b>		
<b>Organisation</b>	<b>Rate \$</b>	<b>Rebate \$</b>
The Scout Assoc of South Australia	6,856	6,856
<b>Total</b>	<b>6,856</b>	<b>6,856</b>

<b>Discretionary 75%</b>		
<b>Organisation</b>	<b>Rate \$</b>	<b>Rebate \$</b>
Operation Flinders	7,749	5,812
<b>Total</b>	<b>7,749</b>	<b>5,812</b>

<b>Discretionary 50%</b>		
<b>Organisation</b>	<b>Rate \$</b>	<b>Rebate \$</b>
Plympton Sub-Branch Returned & Services League	4,317	2,159
The Abbeyfield Society (Marion) Inc	3,310	1,655
<b>Total</b>	<b>7,627</b>	<b>3,814</b>

<b>Discretionary 25%</b>		
<b>Organisation</b>	<b>Rate \$</b>	<b>Rebate \$</b>
South Adelaide Squash Centre	3,392	848
<b>Total</b>	<b>3,392</b>	<b>848</b>

<b>SUMMARY</b>		
	<b>Rate \$</b>	<b>Rebate \$</b>
Mandatory 100%	202,544	202,544
Mandatory 75%	2,840,333	2,130,250
Mandatory 75% & Discretionary 25%	33,705	33,705
Discretionary 100%	6,856	6,856
Discretionary 75%	7,749	5,812
Discretionary 50%	7,627	3,814
Discretionary 25%	3,392	848
<b>TOTAL</b>	<b>3,102,206</b>	<b>2,383,829</b>

**Discretionary Rate Rebate Application Checklists**

Appendix 2

The Applicant, **Foodbank SA** is applying for a 25% discretionary rebate for the purpose of providing a benefit or service to the local community on three properties with total rates of \$16,652.

<b>Section 1: In deciding whether to grant a discretionary rebate of rates, Council must take into account the following matters:-</b>		
	Yes	No
1. Is there a similar service provided elsewhere in the Council area? In comparison, what is the nature and extent of Council services provided, in respect of the land, for which the rebate is sought? _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
2. Is a community need being met by the activities carried out on the land for which the rebate is sought?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
3. Do the activities carried out on the land, for which the rebate is sought, provide assistance or relief to disadvantaged persons?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
4. Are there any other matters the Council considers relevant?	<input type="checkbox"/>	<input checked="" type="checkbox"/>

<b>Section 2: Council may take into account other matters considered relevant including (but not limited to) the following:-</b>		
	Yes	No
1. Is there a need for financial assistance through a rebate?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
2. Is the amount of rebate requested considered appropriate?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
3. Is the applicant in receipt of any financial assistance, in respect of the land, by Commonwealth or state agencies?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
4. Has the applicant made (or intends to make) applications to other councils?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
5. Is the applicant providing a service within the council area?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
6. Is the applicant a public sector body <input type="checkbox"/> , a private not for profit body <input checked="" type="checkbox"/> or a private for profit body <input type="checkbox"/> .	<input checked="" type="checkbox"/>	<input type="checkbox"/>
7. Are there any historical considerations that may be relevant for all or any part of the current Council term?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
8. Is there a desire to grant a rebate for more than one year?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
9. Has consideration been made of the full financial consequences of the rebate for the Council?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
10. Was the application submitted within the specified time?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
11. Is the applicant in receipt of a community grant?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
12. Is a community grant available to the person or body making the application?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
13. Is there any other matters/policies considered relevant?	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**Recommendation:**

Foodbank SA provides food relief to the disadvantaged in the community by working with numerous welfare agencies and schools within the City of Marion.

Foodbank SA meets the requirement for a 75% mandatory rebate. In addition, Council has previously granted a discretionary rebate of 25%. It is recommended that a 25% discretionary rebate be approved for 2021/22.

The Applicant, **Suneden School** is applying for a 25% discretionary rebate for the purpose of providing educational services to children or young persons on a property with rates of \$12,412.

<b>Section 1: In deciding whether to grant a discretionary rebate of rates, Council must take into account the following matters:-</b>		
	Yes	No
1. Is there a similar service provided elsewhere in the Council area? In comparison, what is the nature and extent of Council services provided, in respect of the land, for which the rebate is sought? _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
2. Is a community need being met by the activities carried out on the land for which the rebate is sought?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
3. Do the activities carried out on the land, for which the rebate is sought, provide assistance or relief to disadvantaged persons?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
4. Are there any other matters the Council considers relevant?	<input type="checkbox"/>	<input checked="" type="checkbox"/>

<b>Section 2: Council may take into account other matters considered relevant including (but not limited to) the following:-</b>		
	Yes	No
1. Is there a need for financial assistance through a rebate?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
2. Is the amount of rebate requested considered appropriate?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
3. Is the applicant in receipt of any financial assistance, in respect of the land, by Commonwealth or state agencies?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
4. Has the applicant made (or intends to make) applications to other councils?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
5. Is the applicant providing a service within the council area?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
6. Is the applicant a public sector body <input type="checkbox"/> , a private not for profit body <input checked="" type="checkbox"/> or a private for profit body <input type="checkbox"/> ?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
7. Are there any historical considerations that may be relevant for all or any part of the current Council term?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
8. Is there a desire to grant a rebate for more than one year?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
9. Has consideration been made of the full financial consequences of the rebate for the Council?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
10. Was the application submitted within the specified time?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
11. Is the applicant in receipt of a community grant?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
12. Is a community grant available to the person or body making the application?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
13. Is there any other matters/policies considered relevant?      See "Recommendation"	<input checked="" type="checkbox"/>	<input type="checkbox"/>

### **Recommendation:**

Suneden School provides education and care to students aged 5 to 21 years with intellectual and multiple disabilities.

This organisation meets the requirements for a 75% mandatory rebate being land used for educational purposes. In addition, Council in previous financial years has granted a discretionary rebate of 25%. It is recommended that the rebate be approved for 2021/22.



The Applicant, **Scouts SA** is applying for a 100% discretionary rebate for the purpose of providing facilities or services for children or young persons on four properties with total rates of \$6,856.

**Section 1: In deciding whether to grant a discretionary rebate of rates, Council must take into account the following matters:-**

		Yes	No
1.	Is there a similar service provided elsewhere in the Council area? In comparison, what is the nature and extent of Council services provided, in respect of the land, for which the rebate is sought? _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
2.	Is a community need being met by the activities carried out on the land for which the rebate is sought?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
3.	Do the activities carried out on the land, for which the rebate is sought, provide assistance or relief to disadvantaged persons?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
4.	Are there any other matters the Council considers relevant?	<input type="checkbox"/>	<input checked="" type="checkbox"/>

**Section 2: Council may take into account other matters considered relevant including (but not limited to) the following:-**

		Yes	No
1.	Is there a need for financial assistance through a rebate?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
2.	Is the amount of rebate requested considered appropriate?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
3.	Is the applicant in receipt of any financial assistance, in respect of the land, by Commonwealth or state agencies?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
4.	Has the applicant made (or intends to make) applications to other councils?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
5.	Is the applicant providing a service within the council area?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
6.	Is the applicant a public sector body <input type="checkbox"/> , a private not for profit body <input checked="" type="checkbox"/> or a private for profit body <input type="checkbox"/> ?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
7.	Are there any historical considerations that may be relevant for all or any part of the current Council term?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
8.	Is there a desire to grant a rebate for more than one year?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
9.	Has consideration been made of the full financial consequences of the rebate for the Council?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
10.	Was the application submitted within the specified time?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
11.	Is the applicant in receipt of a community grant? <i>CoM grant for air-conditioning</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
12.	Is a community grant available to the person or body making the application?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
13.	Is there any other matters and policies of the Council considered relevant?	<input type="checkbox"/>	<input checked="" type="checkbox"/>

**Recommendation:**

Scouts SA is a 100% not for profit organisation that educates and trains youth in the City of Marion through a network of volunteers. They rely on fundraising and membership fees to run their programs.

Council has previously granted a discretionary rebate of up to 100% on properties occupied by Scouts SA. It is recommended that the rebate be extended for the 2021/22 financial year.

The Applicant, **Abbeyfield Society** is applying for a 50% discretionary rebate for the purpose of providing accommodation for the aged or disabled on a property with rates of \$3,310.

**Section 1: In deciding whether to grant a discretionary rebate of rates, Council must take into account the following matters:-**

		Yes	No
1.	Is there a similar service provided elsewhere in the Council area? In comparison, what is the nature and extent of Council services provided, in respect of the land, for which the rebate is sought? _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
2.	Is a community need being met by the activities carried out on the land for which the rebate is sought?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
3.	Do the activities carried out on the land, for which the rebate is sought, provide assistance or relief to disadvantaged persons?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
4.	Are there any other matters the Council considers relevant? See "Recommendation"	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**Section 2: Council may take into account other matters considered relevant including (but not limited to) the following:-**

		Yes	No
1.	Is there a need for financial assistance through a rebate?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
2.	Is the amount of rebate requested considered appropriate?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
3.	Is the applicant in receipt of any financial assistance, in respect of the land, by Commonwealth or state agencies?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
4.	Has the applicant made (or intends to make) applications to other councils?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
5.	Is the applicant providing a service within the council area?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
6.	Is the applicant a public sector body <input type="checkbox"/> , a private not for profit body <input checked="" type="checkbox"/> or a private for profit body <input type="checkbox"/> ?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
7.	Are there any historical considerations that may be relevant for all or any part of the current Council term?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
8.	Is there a desire to grant a rebate for more than one year?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
9.	Has consideration been made of the full financial consequences of the rebate for the Council?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
10.	Was the application submitted within the specified time?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
11.	Is the applicant in receipt of a community grant?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
12.	Is a community grant available to the person or body making the application?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
13.	Is there any other matters/policies considered relevant? See "Recommendation"	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**Recommendation:**

The Abbeyfield house provides a home for people with a mild intellectual disability where they can develop and maintain their independence in a supported environment.

A discretionary rebate of 50% has previously been approved by Council, from 2004/05 through to the 2020/21 financial year. It is recommended that the rebate be extended for the 2021/22 financial year.

The Applicant, **Plympton-Glenelg RSL Sub Branch** is applying for a 50% discretionary rebate for the purpose of providing a benefit or service to the community on a property with rates of \$4,317.

<b>Section 1: In deciding whether to grant a discretionary rebate of rates, Council must take into account the following matters:-</b>		
	Yes	No
1. Is there a similar service provided elsewhere in the Council area? In comparison, what is the nature and extent of Council services provided, in respect of the land, for which the rebate is sought? _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
2. Is a community need being met by the activities carried out on the land for which the rebate is sought?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
3. Do the activities carried out on the land, for which the rebate is sought, provide assistance or relief to disadvantaged persons?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
4. Are there any other matters the Council considers relevant?	<input type="checkbox"/>	<input checked="" type="checkbox"/>

<b>Section 2: Council may take into account other matters considered relevant including (but not limited to) the following:-</b>		
	Yes	No
1. Is there a need for financial assistance through a rebate?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
2. Is the amount of rebate requested considered appropriate?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
3. Is the applicant in receipt of any financial assistance, in respect of the land, by Commonwealth or state agencies?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
4. Has the applicant made (or intends to make) applications to other councils?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
5. Is the applicant providing a service within the council area?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
6. Is the applicant a public sector body <input type="checkbox"/> , a private not for profit body <input checked="" type="checkbox"/> or a private for profit body <input type="checkbox"/> ?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
7. Are there any historical considerations that may be relevant for all or any part of the current Council term?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
8. Is there a desire to grant a rebate for more than one year?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
9. Has consideration been made of the full financial consequences of the rebate for the Council?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
10. Was the application submitted within the specified time?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
11. Is the applicant in receipt of a community grant? <i>Holdfast Council for dawn service</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
12. Is a community grant available to the person or body making the application?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
13. Is there any other matters/policies considered relevant? <i>See "Recommendation"</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>

#### **Recommendation:**

The RSL and veteran's centre provides welfare services for current and ex-serving members and promotes the interests of veterans and serving members of the Australian Defense Forces.

A discretionary rebate of 50% has previously been approved by Council from 2004/05 to the 2020/21 financial year. It is recommended that the rebate be extended for the 2021/22 financial year.

The Applicant, **Operation Flinders** is applying for a 100% (previously 75%) discretionary rebate for the purpose of providing a benefit or service to the local community on two properties with total rates of \$7,749.

<b>Section 1: In deciding whether to grant a discretionary rebate of rates, Council must take into account the following matters:-</b>		
	Yes	No
1. Is there a similar service provided elsewhere in the Council area? In comparison, what is the nature and extent of Council services provided, in respect of the land, for which the rebate is sought? <i>Council operates Men's Sheds at both Trott Park and Glandore Community Centres</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
2. Is a community need being met by the activities carried out on the land for which the rebate is sought?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
3. Do the activities carried out on the land, for which the rebate is sought, provide assistance or relief to disadvantaged persons?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
4. Are there any other matters the Council considers relevant?	<input type="checkbox"/>	<input checked="" type="checkbox"/>

<b>Section 2: Council may take into account other matters considered relevant including (but not limited to) the following:-</b>		
	Yes	No
1. Is there a need for financial assistance through a rebate?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
2. Is the amount of rebate requested considered appropriate?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
3. Is the applicant in receipt of any financial assistance, in respect of the land, by Commonwealth or state agencies?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
4. Has the applicant made (or intends to make) applications to other councils?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
5. Is the applicant providing a service within the council area?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
6. Is the applicant a public sector body <input type="checkbox"/> , a private not for profit body <input checked="" type="checkbox"/> or a private for profit body <input type="checkbox"/> .	<input checked="" type="checkbox"/>	<input type="checkbox"/>
7. Are there any historical considerations that may be relevant for all or any part of the current Council term?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
8. Is there a desire to grant a rebate for more than one year?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
9. Has consideration been made of the full financial consequences of the rebate for the Council?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
10. Was the application submitted within the specified time?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
11. Is the applicant in receipt of a community grant?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
12. Is a community grant available to the person or body making the application?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
13. Is there any other matters/policies considered relevant? <i>See "Recommendation"</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>

### **Recommendation:**

Operation Flinders operate a Men's Shed and outback adventure programs for youth at risk (at no charge). Schools Ministry Group provide pastoral care services for public schools including schools within the City of Marion.

A discretionary rebate of 75% has been approved by Council since 2017/18. Operation Flinders is seeking a 100% rebate for 2021/22, however they have not provided evidence to substantiate a rebate increase.

It is recommended that the rebate of 75% be extended for the 2021/22 financial year.

The Applicant, **South Adelaide Squash Centre** is applying for a 25% discretionary rebate for the purpose of providing a benefit or service to the local community on a property with rates of \$3,392.

**Section 1: In deciding whether to grant a discretionary rebate of rates, Council must take into account the following matters:-**

		Yes	No
1.	Is there a similar service provided elsewhere in the Council area? In comparison, what is the nature and extent of Council services provided, in respect of the land, for which the rebate is sought? <i>Council does not provide this service, rather private enterprise operate the same service.</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
2.	Is a community need being met by the activities carried out on the land for which the rebate is sought?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
3.	Do the activities carried out on the land, for which the rebate is sought, provide assistance or relief to disadvantaged persons?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
4.	Are there any other matters the Council considers relevant?	<input type="checkbox"/>	<input checked="" type="checkbox"/>

**Section 2: Council may take into account other matters considered relevant including (but not limited to) the following:-**

		Yes	No
1.	Is there a need for financial assistance through a rebate?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
2.	Is the amount of rebate requested considered appropriate?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
3.	Is the applicant in receipt of any financial assistance, in respect of the land, by Commonwealth or state agencies?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
4.	Has the applicant made (or intends to make) applications to other councils?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
5.	Is the applicant providing a service within the council area?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
6.	Is the applicant a public sector body <input type="checkbox"/> , a private not for profit body <input checked="" type="checkbox"/> or a private for profit body <input type="checkbox"/> .	<input checked="" type="checkbox"/>	<input type="checkbox"/>
7.	Are there any historical considerations that may be relevant for all or any part of the current Council term?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
8.	Is there a desire to grant a rebate for more than one year?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
9.	Has consideration been made of the full financial consequences of the rebate for the Council?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
10.	Was the application submitted within the specified time?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
11.	Is the applicant in receipt of a community grant?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
12.	Is a community grant available to the person or body making the application?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
13.	Is there any other matters/policies considered relevant? See "Recommendation"	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**Recommendation:**

South Adelaide Squash Centre is owned and operated by SA Masters Squash Incorporated, a not for profit organisation founded to provide recreational sport for participants over 30 years of age. The premises is available to all ages and is hired for public, private and professional use. The rebate would allow the organisation to expand their offerings to locals.

South Adelaide Squash Centre has been approved for a 25% discretionary rebate since 2019/20. It is recommended that the rebate be granted for the 2021/22 financial year.

## SWBMX - Scope of Pump Track

**Originating Officer** Project Manager Strategic Projects - Carla Zub

**Corporate Manager** Manager City Activation - Greg Salmon

**General Manager** General Manager City Development - Ilia Houridis

**Report Reference** GC210622R12

**Confidential** ☐

### REPORT OBJECTIVE

The purpose of this report is to seek Council's direction for the scope of works of the pump track to be constructed at the Sam Willoughby BMX Facility.

### EXECUTIVE SUMMARY

With the Sam Willoughby BMX (SWBMX Facility) now under construction, Council has resolved to deliver the pump track at the new facility. The pump track will provide beginners through to elite riders with a track that caters for all levels and will complement the elite BMX track.

Since the announcement of the pump track, there has been strong community interest in the track's design and if it will be bitumised or remain dirt. The Cove BMX Club has expressed their desire for a Union Cycliste Internationale (UCI) track that has potential to attract world pump track events whilst there has also been interest in dirt jump tracks for riders.

This report considers the options for the scope of works for the pump track and seeks Council's direction on the delivery outcome.

### RECOMMENDATION

**That Council approve the scope of the pump track to be:**

- 1. A Union Cycliste Internationale (UCI) pump track that will be sealed with bitumen with additional funding of \$64,000 to be provided from the Asset Sustainability Reserve.**

**OR**

- 2. A community pump track comprising of both bitumen and dirt to cater for all levels of riders.**

**OR**

- 3. A community pump track comprising of only dirt mounds that will be accessible for all ages.**

### GENERAL ANALYSIS

With the Sam Willoughby BMX (SWBMX) facility under construction, there is an opportunity to deliver the pump track at the Majors Road site under existing contractual arrangements.

Throughout the design of the SWBMX track, the provision was made for the pump track to be located at the site in the future. The cost to deliver the pump track is estimated to cost up to \$136,000.

At the General Council meeting on 9 February 2021, Council resolved to proceed with detailed design and delivery of the pump track at the SWBMX Facility with expenditure of up to \$136,000 from the SWBMX project contingency in the first instance, with any balance from the Asset and Sustainability Reserve.

The pump track is to be designed and delivered by March 2022. The location for the track is designated directly south of the UCI BMX track and is currently being used for temporary parking within Partek's site compound (see Attachment One for Site Plan). Approval has been provided through Council's Tender Exemption process to engage the existing SWBMX design team that comprises of Birdseye Studios and Trailscapes, who have delivered pump tracks around the World and Australia.

Since the initial funding, the community and the Cove BMX have expressed their interest in the design of the pump track. The design requests have included a bitumen Union Cycliste Internationale Track (similar to Mt Gambier - refer to Attachment Two) through to a dirt pump track with jumps (similar to Brighton and Willunga's pump tracks - refer to Attachments Three and Four).

A UCI accredited pump track has the potential to attract World Class Red Bull racing events to Adelaide and would complement the new SWBMX facility. The UCI has advised that a UCI pump track can only be delivered by one accredited pump track builder in Australia being Velosolutions, and will be sealed with bitumen. Given the UCI accreditation, the community will not have the opportunity to be involved in the design or construction of the track with the pump track to cost an additional \$64,000 (to the existing \$136,000 budget) to deal with the reactive soils.

In line with the existing budget, Birdseye Studio and Trialscape can design a pump track comprising of both bitumen and dirt mounds for use by all level riders in the community. The design has the potential to include a mix of jumps for more experienced riders through to roller jumps for beginners. The community will be consulted on the design and the potential for a community build day during the construction phase.

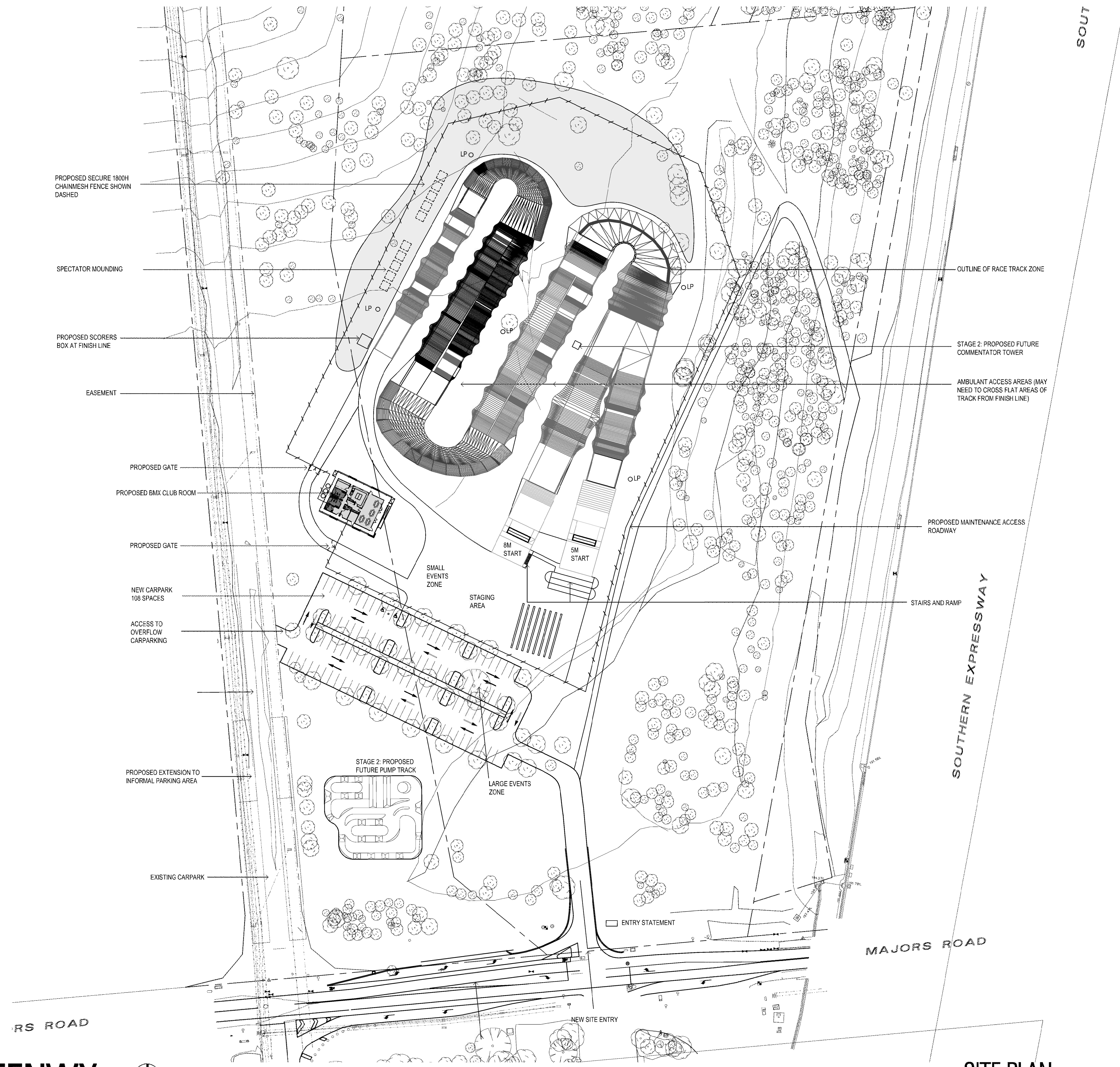
The final option and as per the original scope is a dirt only track. A dirt pump track can be designed by the existing design team and would be similar to tracks located across South Australia including Brighton, Willunga and Shepherds Hill Recreation Park. The community will be consulted on the design and be involved in its construction. Dirt only tracks tend to be higher in maintenance due to water or vandalism damage with the responsibility for the track maintenance to be determined.

**Proposed Future Budget Allocation:** \$136,000 has been provisioned from either project contingency or the Asset and Sustainability Reserve for the construction of the pump track

## Attachment

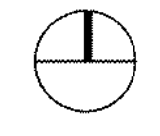
#	Attachment
1	SWBMX Facility with Pump Track
2	Velosolutions Pump Track Mount Gambier Australia
3	Brighton Pump Track
4	Willunga Pump Track





LEGEND :

- SPECTATOR TENTS
- PROPOSED SECURE 1800H CHAINMESH FENCE SHOWN DASHED
- SPECTATOR MOUNDING - SALVAGED SOIL REUSED TO CREATE SPECTATOR VIEWING AND WIND BREAK MOUNDING. FINAL EXTENT AND HEIGHT TO BE DETERMINED.
- 15m LIGHT TOWER
- STAGE 2: PROPOSED FUTURE COMMENTATOR TOWER















**Community Grants Report - Round 2 2020/21**

**Originating Officer** Team Leader - Vibrant Communities - Jacqui Clark

**Corporate Manager** Manager Community Connections - Liz Byrne

**General Manager** General Manager City Services - Tony Lines

**Report Reference** GC210622R13

**Confidential** ☐

**REPORT OBJECTIVE**

The report provides information to assist with Council's decision on which organisations will receive funding for Round 2 Community Grants 2020/21.

**EXECUTIVE SUMMARY**

The Community Grants program provides funding support to assist local not-for-profit organisations deliver activities and projects, which demonstrate a strong community benefit. \$50,000 is allocated to each of the two grant rounds per financial year.

The Community Grants program provides funding to projects that align with the City of Marion's Community Vision. Community Grant funding allows the community, through local organisations and groups, to identify issues that are important to them and to develop their own solutions by utilising existing skills, experience and resources.

10 projects assessed against Council's Community Grants matrix, totalling \$45,814.50, are presented for Council's consideration and decision, in ranked order. All 10 applications complied with Council's current Community Grant Guidelines eligibility criteria.

The Community Grant Guidelines were revised and endorsed at the 26 May 2020 General Council meeting (GC200526). Three amendments are recommended for the guidelines to improve future rounds of grant funding.

**RECOMMENDATION**

**That Council:**

1. **Endorses the presented 10 projects, as outlined in Table 1, totalling \$45,814.50 for Community Grants Program Round Two funding in 2020/2021.**

**OR**

**Endorses the following projects for the Community Grants Program Round Two funding in 2020/2021: *(remove / amend any as required)***

- **Ascot Park Bowling Club Inc. - Purchase of new lawn bowls to support community programs (\$5,000)**
- **Huntington's SA and NT Inc. - Upgrade to wheelchair car parking area at Glandore Community Centre (\$5,000)**
- **Galleon Theatre Group Inc. - Construction of a new shed to store theatrical scenery and properties (\$10,000 - subject to relevant development and landlord approvals being obtained)**
- **Trott Park Fencing Club Inc. - Purchase of fencing equipment to enable a come and try program (\$3,348)**
- **Sheidow Park Cricket Club Inc. - Purchase of a Cardiac Defibrillator (\$2,715)**
- **Koorana Gymnastics Club Inc. - Training and accreditation of beginner and intermediate coaches (\$4,000)**

- **The Cove BMX Club - Purchase of BMX equipment to support the club's community engagement project (\$5,000)**
- **The Paraplegic and Quadraplegic Association of SA Ltd - Creating a wheelchair-friendly garden for people living with spinal cord injuries in CoM (\$3,432 - subject to the installation occurring on appropriate community land.)**
- **Koorana Gymnastics Club Inc. - Training and accreditation of advanced coaches (\$3,850)**
- **Marion Tennis Club - Purchase of a new ball machine (\$3,469.50)**

**2. Amends the Community Grant Guidelines to include the following criteria:**

- **Only one application per community group per round will be accepted.**
- **Where relevant, applications may be approved subject to additional criteria being met (e.g. subject to development approval, landlord approval etc.).**
- **Grants should generally not be used for site improvements on private property.**

<b>Liveable:</b>	The Community Grants program supports projects that celebrate the City's diversity.
<b>Engaged:</b>	The Community Grants programs supports projects that encourage people to engage and work together to build strong neighbourhoods.
<b>Connected:</b>	The Community Grants program supports projects that encourage opportunities for social interaction and are as accessible as possible across our diverse community.
<b>Current Budget Allocation</b>	\$100,000 is allocated per financial year to Community Grants, delivered via two rounds.

## **BACKGROUND**

The purpose of the Community Grants Program is to assist local not-for-profits to establish and undertake projects or activities that are beneficial for the community.

To date Council has endorsed approximately \$1,328,000 dollars in community grant funding since the program began in November 2011.

Marketing and promotion of Round 2 commenced in March 2021 with the round open between 25 March 2021 and 27 April 2021.

Over the previous three rounds of Community Grants 72 applications were received, with an amount of \$445,996 being requested and \$143,937 being allocated to the community.

There was a decrease in eligible applications received in this current round of grants. Potential reasons for less applications received may include:

- Greater range of opportunities to source alternative grant funding post COVID
- Organisations spending more time on standard operating processes with less time to invest in grant applications post COVID

The assessment matrix is used to allocate weighted points against the applications demonstrated alignment with criteria such as:

- City of Marion Equity Access and Inclusion Policy Key Points
- Local Community Provider
- Benefit to the City of Marion
- Creating Community Connection
- Enabling Community participation
- Encourages Community Wellbeing
- Incorporates Environmental Responsibility

## **DISCUSSION**

Eligible applications were assessed against Council's community grants assessment matrix and endorsed grant guidelines.

The grant guidelines state that funding may accommodate one grant to the value of \$10,000. This round, one application applied for the maximum amount.

Following feedback provided at the Elected Member Forum on 15 June 2021 (EMF210615R02) it is recommended that the grant guidelines be updated to include the following:

- *Only one application per community group per round will be accepted.*

In order to increase equity in the distribution of funds, community groups can only apply for one community grant per round.

- *Where relevant, applications may be approved subject to additional criteria being met (e.g. subject to development approval, landlord approval etc).*

Particular applications may require additional criteria or conditions in order for the application to be successful. It is recommended not to require these conditions to be met prior to submitting the application as they can be expensive, time consuming and use 'not for profit' resources without any guarantee that their grant application will be successful.

- *Grants should generally not be used for site improvements on private property.*

The purpose of the Community Grants Program is to establish and undertake projects or activities that are of benefit for the community. Site improvements on private property will generally benefit the individual users of the site instead of a larger proportion of the community. Any proposed site improvements on private property would need to clearly demonstrate the community benefit.

Table 1 below presents a summary of eligible applications for Council's endorsement on grant funding in Round 2. The applications are in ranked order according to their score against the grants assessment matrix.

Further project information relevant to the eligible applications received is included in Attachment 1.

	Organisation	Project	Amount Requested	Score 100 max	Comments
1	Ascot Park Bowling Club Inc	Purchase of new lawn bowls to support community programs	\$5,000	90.4	
2	Huntington's SA and NT Inc	Upgrade to wheelchair car parking area at Glandore Community Centre	\$5,000	89	
3	Galleon Theatre Group Inc	Construction of a new shed to store theatrical scenery and properties	<b>\$10,000</b>	85.6	Subject to relevant development and landlord approvals
4	Trott Park Fencing Club Inc	Purchase of fencing equipment to enable a come and try program	\$3,348	82.4	
5	Sheidow Park Cricket Club Inc	Purchase of a Cardiac Defibrillator	\$2,715	76.6	
6	Koorana Gymnastics Club Inc	Training and accreditation of beginner and intermediate coaches	\$4,000	74.2	Koorana Gymnastics' preferred application of the two submitted
7	The Cove BMX Club	Purchase of BMX equipment to support the club's community	\$5,000	67.6	

		engagement project			
8	The Paraplegic and Quadraplegic Association of SA Ltd	Creating a wheelchair-friendly garden for people living with spinal cord injuries in CoM	\$3,432	66.2	Subject to the installation occurring on appropriate community land.
9	Koorana Gymnastics Club Inc	Training and accreditation of advanced coaches	\$3,850	60.8	2nd application from Koorana Gymnastics
10	Marion Tennis Club	Purchase of a new ball machine	\$3,469.50	56.2	
		<b>Total:</b>	<b>\$45,814.50</b>		

The majority of the projects above would not go ahead should Council funding not be received, although many applicants have demonstrated a willingness to contribute part-funding or scale back projects subject to funding received.

Some additional applications were underdeveloped across certain areas. Those displaying potential and merit may be offered mentor partnerships with the Vibrant Communities team to further increase the development of the project, improve the benefits to the community, increase the alignment of the project with grant guideline criteria, set them up for success and improve their chances of gaining funding in future grant rounds.

The Vibrant Communities team will continue to manage and work with organisations if flexible delivery of projects is required due to the ever changing requirements and directives of state government in response to COVID-19.

#### Attachment

#	Attachment
1	Attachment 1 - Community Grant Application Table



Community Grant Applications – 2020/21 Round 2

	Organisation Name	Project	Project Summary (in their own words)	Considerations for Council	Score 100 Max	Funding Requested	Additional Funding info
1.	Ascot Park Bowling Club Incorporated	Purchase new lawn bowls to diversify and support community programs	<i>'We have a strong social and community involvement with school programs involving 550 students, programs for disadvantaged participants, local business and community groups "come and try" social days. The Club provides the bowls used by these groups...The purchase of 14 sets of lawn bowls would accommodate 28 players which will compliment most programs...Having quality coloured modern bowls is considered a priority to support community programs and assist in attracting new bowlers and developing their skills'.</i>	The bowls for which funding is being sought are to facilitate community programs not core programs for the club. Bowls will not be used for current competition bowling, rather to diversify and support an increase of community participation. The club received \$5,000 grant funding in Round 1 2020/21 for a greens roller.	90.4	\$5,000	The Club will contribute \$367.96 on top of Grant amount of \$5,000 and would consider contributing additional funds towards the total purchase to secure the required number of bowls.
2.	Huntington's SA & NT Inc	Upgrade to wheelchair car parking area at Glandore Community Centre	<i>Within the Glandore Community Centre complex our barren front car-park area is nestled between the playground (currently being upgraded) and the Community Garden. Having a car-park with an improved amenity that incorporates community purpose will connect these three areas visually and communally.</i>  <i>Many of our Huntington's community enjoy gardening but due to the progressive nature of the disease become increasingly unable to bend down and then wheelchair bound. Within the Community Garden there is little accessibility for people in wheelchairs and no accommodation for them to do gardening.</i>  <i>We would like to make parts of our car-park a wheelchair accessible community garden area with wheelchair height raised garden beds, but without compromising our ability to use the area for our programs and as a car-park/drop off point.</i>  <i>We are a small, solely volunteer run NFP who utilise the Glandore Community Centre grounds regularly for our programs. Access to this area from the rear of our building is not wheelchair friendly and has proven to be quite dangerous. A new paved path from the rear door that would join the existing main path is sought. This project would truly link us to the Community Centre, front and back.</i>	With the significant works underway at Glandore Community Centre there is potential for this project to link in or crossover with other council plans. CoM's Land and Property unit have advised they see no obvious issues with the proposed project but CoM will need to agree final scope of the project with Huntington's SA & NT which would need to follow all council approval processes.	89	\$5,000	The Association is willing to pay the \$400 budgeted for a security activated camera.
3.	Galleon Theatre Group Inc	Purchase and construction of Storage Shed	<i>Galleon Theatre Group Inc ("GTG") wishes to construct a new shed to store theatrical scenery and properties.</i>  <i>Without additional storage, GTG will need to dispose of much existing theatrical scenery and properties, and be restricted in the quality of the theatrical scenery that it can build or acquire going forward. This will cause unnecessary waste, is cost inefficient, will obstruct our recycling efforts and inhibit the creative output of our members, and will potentially reduce the quality of our productions. Indeed,</i>  <i>GTG has long been recognised by our peers and the local community as a producer of award winning theatre and we wish to maintain the tradition and meet community expectations into the future.</i>	The shed will also be shared with the Park Holme Community Hall for storage of surplus hall items, as well as providing a much shared storage opportunity for other small community groups.  CoM's Land and Property unit have advised they see no obvious issues with the proposed project but CoM will need to agree final scope of the project with Galleon Theatre Group which would need to follow all council approval processes.  <a href="#">The application could be granted on the condition all relevant approvals (eg landlord and development) are obtained.</a>	85.6	\$10,000	Galleon Theatre Group Inc is anticipating contributing up to \$1,600.50 to the overall cost of the project.



4.	<b>Trott Park Fencing Club Incorporated</b>	<b>Purchase of fencing equipment to enable a come and try program</b>	<p><i>Our project will take participants through a fun, structured program designed to encourage fitness and both physical and mental wellbeing through exposure to the Olympic sport of fencing. This will increase their health and overall well being and enable greater engagement with other members of the community whilst having a sense of belonging at a community sports club.</i></p> <p><i>It is aimed at all members of the community and it will be delivered during the 2021 July School Holidays with 3 x 2 hour sessions for Under 12s plus 3 x 2 hour sessions for Over 12s (including teenagers, adults, seniors). The sessions will be delivered by accredited fencing coaches, using the weapon of épée. The project will enable purchase of 4 épées and 4 masks (in children's sizes), 8 bodywires, and a new wireless scoring technology.</i></p>	Non-mainstream sport Small community group with volunteer coaches Come n Try Event Inclusive to all	<b>82.4</b>	<b>\$3,348</b>	Could proceed with less funding. The minimum amount would be \$1,880 (the hall hire and the new wireless relay system). Project could change and children would need to use adult size weapons and as masks cannot currently be shared (COVID-19 direction)
5	<b>Sheidow Park Cricket Club Inc</b>	<b>Purchase of a Cardiac Defibrillator</b>	<p><i>As a community based Cricket Club with 5 senior and 4 junior teams we would like to be able to provide a Defibrillator in a cabinet to our Members, Players, Visiting teams and for the general community when using the area around our club.</i></p> <p><i>By being able to provide a Defibrillator at our home ground club, it will provide vital first aid assistance if required. The Sheidow Park Cricket Club use these facilities up 5 days a week from September to April each year. As the Sheidow Park Cricket Club is based at the Sheidow Park Primary School a Defibrillator would be of year round benefit to both the school and the general community that also utilize the open space. Our club realise the benefit that this equipment can have if made available across our community.</i></p>	Applicant stated that the Defibrillator will be erected externally and accessible to other groups and the community all year round 24/7. Club train members/volunteers to be upskilled to use the equipment.	<b>76.6</b>	<b>\$2,715</b>	
6.	<b>Koorana Gymnastics Club Inc</b>	<b>Training and accreditation of beginner and intermediate coaches</b>	<p><i>Funds will provide training and accreditation for beginner and intermediate coaches including junior/ beginner coaches, parent helpers and volunteers. Courses include Gymnastics Australia beginner and intermediate coaching courses (online and workshop components), first aid and other courses required to safely deliver gymnastics across a range of age and ability groups.</i></p> <p><i>Providing training and accreditation allows senior gymnasts, parents and community volunteers to become role models and coaches for beginner and intermediate athletes, keeping them in the sport for longer and increasing club sustainability. Providing funding for this training increases social justice and equity as it can be expensive for teens and volunteers to access, however it opens pathways to employment and participation in broader aspects of the sport, and promotes parental involvement within the Club and wider gymnastics community.</i></p>	<p>This is one of two applications from Koorana Gymnastics Club in the round. If successful, this particular training would reach and benefit more people than the second project applied for but for a potentially shorter period: training would be for newer members who may not stay with the club or the sport long-term.</p> <p><a href="#">Koorana Gymnastics Club Inc was consulted and if Council's preference was to only approve one grant from the organisation in this round of funding this application is the preferred one.</a></p>	<b>74.2</b>	<b>\$4,000</b>	\$200 in kind support (subject to club's board approval)

7.	<b>The Cove BMX Club</b>	<b>Purchase of BMX equipment to support community engagement</b>	<i>By investing further in 'loan' equipment we want to engage more of the community at a grass roots level. We want BMX to be accessible to anyone who would like to try our amazing sport without the initial potentially cost prohibitive obstacles of purchase equipment such as helmets/bikes. Further investment in our volunteers (coaches) will also enable us to continue to provide our programs in a safe, fun and engaging environment</i>	City of Marion has a significant BMX infrastructure development underway.	<b>67.6</b>	<b>\$5,000</b>	Project can be scaled back subject to funding allocation
8.	<b>The Paraplegic &amp; Quadriplegic Association of SA Ltd (PQSA)</b>	<b>Creating a wheelchair-friendly garden for people living with spinal cord injuries in CoM</b>	<i>PQSA have 76 clients in City of Marion who are interested in gardening at their home however, their disabilities require wheelchair accessible garden beds and equipment. In partnership with Greenfingers Inc (a volunteer community group), research has been undertaken to find accessible Food cube wicking beds (1 square Metre), wifi voice activated irrigation controller, wine barrel for a small espalier fruit tree, disability friendly garden tools and suitable soil and plants. In addition, partnerships have been created with Central School of Art and Royal Park Salvage to create garden artworks from salvaged materials.</i>  <i>PQSA volunteers can assist clients with gardening if required. This project is intended to trial a home garden concept with a couple of PQSA clients to assess the benefits of participating in a healthy, environmentally friendly activity, that able bodied people take for granted. The wellbeing benefits of gardening are well documented.</i>	CoM's Community Garden Coordinator has advised that this trial/pilot project will inform a proposal by Greenfingers Inc to commence an inclusive community garden in the future at Jasmine Avenue Reserve in Sturt.  The Paraplegic & Quadriplegic Association of SA Ltd (PQSA) was consulted regarding the location for the project. The organisation would be happy to work with other parties to install the project on an appropriate area of community land (instead of on private property).  <a href="#">The application could be granted subject to the installation occurring on appropriate community land.</a>	<b>66.2</b>	<b>\$3,432</b>	It is also possible to reduce the scale of the project for each PQSA client to one foodcube each (no wine barrel, fruit tree or artwork) however, remote irrigation and ergonomic hand tools would still be required because of the disabilities - one foodcube for each of two clients would result in a total cost of \$2,465.
9.	<b>Koorana Gymnastics Club Inc</b>	<b>Training and accreditation of advanced coaches</b>	<i>Our Strategic Planning aims to increase both the number of participants and the range of programs available for members. Koorana Gymnastics Club continues to grow, and teaching and development of both recreational and competitive gymnastics programs requires coaches with experience and expertise in a range of programs.</i>  <i>Whilst developing a broad base of beginner coaches and athletes is key to our values, we must also provide coaches for our advanced competition/ elite athletes so that gymnasts can compete at State and National level. This requires coaches to complete many hours of study and online learning via Gymnastics Australia and also attend the AIS for face to face accreditation and workshops. We have 2 coaches who have reached the required level to undergo this training. If we do not have coaches with Advanced (silver) Accreditation we will not be able to offer elite or high level competition programs to meet the needs of our gymnasts and promote the sport of gymnastics.</i>	This is the second of two applications by the club this round – this funding would reach fewer people (higher level coaches and athletes) but provide longer term benefits as the beneficiaries have demonstrated a longer term commitment to the club and the sport.  <a href="#">Following consultation with Koorana Gymnastics Club Inc, if Council wishes to only support one application from the organisation in this round of funding, the other application (Number 6 above) is the preferred application.</a>	<b>60.8</b>	<b>\$3,850.00</b>	Without grant funding, our club will need to do more fundraising on the coaches' behalf, or use Club funds normally set aside for equipment and other initiatives.
10.	<b>Marion Tennis Club</b>	<b>Purchase of a new ball machine</b>	<i>Project Ball Machine will provide enhanced club training for Juniors and Seniors. During club training there are multiple courts in use, this will provide an opportunity for specific training needs which is an essential part of every member and provided for every competition player at the Marion Tennis Club.</i> <i>A Ball Machine increases our training capacity at any one time. More participants can receive coaching and at the same time practice on the ball machine. Club memberships would increase and create a vibrant community atmosphere.</i>	Council may consider the ball machine core equipment or could be looked at value adding to their efforts towards rejuvenating the club and attracting new members.  Ball Machine mainly for the benefit of the competition players yet the machine will give the club the opportunity to attract new members	<b>56.2</b>	<b>\$3,469.50</b>	

## Local Government Information Framework

<b>Originating Officer</b>	Strategic Planner - Sheree Tebyanian
<b>Corporate Manager</b>	Manager Corporate Governance - Kate McKenzie
<b>General Manager</b>	General Manager City Services - Tony Lines
<b>Report Reference</b>	GC210622R14

**Confidential** ☐

### REPORT OBJECTIVE

The purpose of this report is for Council to consider a response to the Local Government Information Framework (LGIF) being developed as a result of the South Australian Productivity Commission outcomes. The framework is being developed by the Office of Local Government who are inviting feedback from councils.

### EXECUTIVE SUMMARY

The Office of Local Government has developed a Local Government Information Framework that will inform the public about the performance of South Australian councils through a new website named 'Councils in Focus'. The website is part of a number of recommendations made by the South Australian Productivity Commission (SAPC) to the State Government about making local government information more accessible to both councils and the community. A suite of key performance indicators and other indicators to provide comparative performance information to councils and their communities will feature on the site.

The framework is being developed by the Office of Local Government who are inviting feedback from councils and the community up until 16 July 2021.

Attachment 1 outlines information to Councils about the proposed website.

A response from the City of Marion can be found at Attachment 2.

In summary, the feedback provided by the City of Marion suggests that the Local Government Financial Group provide more clarity through explicit and clear definitions of service categories to councils to ensure that the Local Government Grants Commission data reported is consistent between councils. It is also suggested that the website feature community satisfaction data on key council services with instruction from the State Government to ensure all councils are surveying residents on the same services in a consistent manner.

### RECOMMENDATION

**That Council:**

1. **Endorses the submission to the Office of Local Government provided in Attachment 2 regarding a response to the Local Government Information Framework, subject to the following comments:**
  - 
  -
2. **Submits the submission to the Office of Local Government prior to 16 July 2021.**

### DISCUSSION

The LGIF proposes the following information to feature on the Councils in Focus website:

- **Overview of current council**- basic information about each council to provide a 'snapshot' of current data- such as population, total revenue, total expenditure.
- **How councils are funded**- information about where councils receive their revenue. The two reports in this area will provide information on total rates, grants and other income, and a breakdown of rates from different land uses (where applied);
- **Council expenditure**- eleven reports each capturing information about the functions that councils spend money on- such as roads and transport, waste management, environment. This information will be able to be shown as either operating expenditure, capital expenditure or the total amount.
- **Financial performance**- a report on the three indicators that councils report on each year- their operating position, net financial liability (as the best measure of indebtedness) and asset management ratio.

## Attachment

#	Attachment
1	Attachment 1- Local Government Information Framework advice for councils
2	Attachment 2 - LGA submission





## Local Government Information Framework

In its Inquiry into Local Government Costs and Efficiency the South Australian Productivity Commission (SAPC) made a number of recommendations to the State Government and advice to councils regarding information for improved decision making and efficiency and continuous improvement.

The SAPC recommended that the South Australian Government establish a broad information framework, with a range of indicators published online, to enable high level comparisons of councils, including with themselves over time. The information framework would provide councils with information to support decision making and continuous improvement and provide communities and ratepayers with consistent information about their council performance and productivity, including comparisons with appropriate councils.

The Government supported the establishment of an information framework for the local government sector with a suite of key financial and other performance indicators to provide accurate comparative performance information to councils and their communities.

The Local Government Information Framework (LGIF) is being developed by the Office of Local Government as a business reporting tool that will compile key information and data about the performance of South Australian councils, to deliver two key outcomes—

1. **Councils in Focus**—a publicly accessible online website that clearly identifies, explains and presents comparative information on functions delivered by all councils over time, in a way that captures attention, makes information easy to understand, and supports engagement between councils and ratepayers.
2. **Reports to Councils**—the provision of key data and reports to the local government sector to support councils' business decision making and strategic planning.

## Councils in Focus

The Councils in Focus website will be a snapshot of our State's local government sector. It will bring together a range of information about South Australian local council services, operations and performance in one place and will help communities gain a better understanding of how their council works.

### What will Councils in Focus deliver?

The intent of the Councils in Focus website is to both provide more information about councils' expenditure and revenue decisions to ratepayers and communities. It will allow ratepayers to search for their local council and access a range of high level information on:

- How councils receive revenue — what rates are charged, what grants are received and other sources of funding.
- Specific information about amounts received from rates, including general rates and different rating categories and information that shows rate changes in relation to the change in the number of rateable properties in a council over time.
- What councils spend their money on — key services such as roads, libraries, waste management and other functions.
- Each council's financial position and performance.

Information will be provided for each of South Australia's 68 councils for a five year period, and will enable the community to compare a council to similar councils and to council averages across the State, over time.

The '[Local Government Information Framework – Council in Focus report overview](#)' document details the information that will be collated by the LGIF, its source, and how a selection of this information will be made available on Councils in Focus.

The Government has made information on Councils in Focus available for public consultation on the YourSAy website: [yoursay.sa.gov.au/councils-in-focus-website](https://yoursay.sa.gov.au/councils-in-focus-website)

This includes information for members of the public on Councils in Focus, including a concept of the website design, and providing a number of questions in a survey to facilitate comments at this stage.

## Council Says

Councils in Focus will allow each council to provide their views and feedback on the data, through a 'Council Says' feature on the website. Each council will be able to include comments about the information shown about it to be displayed on the website, prior to and after the website's launch. Please note that these comments will not be edited for content as the intent is to allow councils to communicate directly with website users through this mechanism (although any potentially defamatory or offensive statements may be removed).

More information about how councils can provide their 'Council Says' comments will be provided to councils closer to the launch of Councils in Focus, so that these comments are included when the website 'goes live'.

## Reports to Councils

While the high-level information in Councils in Focus will be available to everyone, the LGIF as a whole has been designed to enable more detailed information to be provided for councils' benefit.

Reports to Councils will put a different lens on the LGIF and provide councils with access to more granular detailed information through reports in a range of areas. Reports to Councils will be provided to councils to help with benchmarking and internal analysis and can also be able to compare their own performance over time and with other councils.

The development of these reports is being guided by a reference group that brings together a range of people from the local government sector.

## Where will the information come from?

LGIF will not undertake its own data collection but will draw upon existing reliable and comparable data sources. Key information will be sourced primarily through existing South Australian Local Government Grants Commission (SALGGC) data collection systems. The SALGGC has been collecting this data for the past 15 years.

The data for Councils in Focus will be sourced from several places, including:

- the South Australian Local Government Grants Commission will be the chief source of information, principally information provided through councils' supplementary returns.
- each council's annual business plan and budget
- other sources used by the Grants Commission, including the Office of the Valuer-General and the Australian Bureau of Statistics.

At this stage, it is anticipated that the information in LGIF will be renewed when updated (and verified) Grants Commission information is available; and when councils' annual business plans have been adopted.

The LGIF content document attached provides greater details on the information that will be collated, its source, and what information will be included on the Councils in Focus website for your comments.

## Have your say

As noted above, the YourSAy website includes a number of questions for members of the public to consider when they are making a submission. These may also be of use to your Council. However, as this project is critical to the local government sector, we understand that your Council may have more detailed feedback, including comments on the data that is the basis of the reporting, on the potential forms or content of the reports for councils, or ideas for future additional reporting mechanisms.

The document outlining the proposed LGIF content poses some additional questions that may assist your Council to consider a submission on the LGIF.

**Please provide submissions to the Office of Local Government at by 5 pm 16 July 2021.**

Submission can be emailed to [DIT.LocalGovernmentReform@sa.gov.au](mailto:DIT.LocalGovernmentReform@sa.gov.au)



The following questions provided by the Office of Local Government include a City of Marion response:

- Do you think a 'high level' report to be placed on Councils in Focus captures the right functions in each area?

**City of Marion response:**

*Yes. It is suggested that the Local Government Financial Group provides more clarity through explicit and clear definitions to councils on the classifications within the LGGC SR returns reporting to promote consistency across councils.*

*Furthermore, it is suggested that community satisfaction data (via Council's community satisfaction survey's) on key council services are included as part of the website, similar to the Victorian reporting model. There may need to be some instruction from the State Government to ensure that council's would be surveying the same services across the sector in a consistent way.*

- Do you have any comments on the proposed units of measure (the 'comparison by')?

**City of Marion response:**

*Agree to the statement regarding 'total revenue or expenditure does not assist either ratepayers or councils to understand how their council is performing', however there needs to be more than one 'unit of measure' to compare. The example provided in the documentation outlines 'roads and transport will be 'compared by' expenditure per kilometre of road.' This one metric alone is not adequate for the community to determine council performance or compare. Asset renewal timeframes also vary across councils so variances in isolation do not provide a clear picture to the community as to the breadth of service provided in the category.*

*Suggestions include:*

- *Kms of allocated road within council boundary*
- *Kms of road upgraded within council boundary*
- *Expenditure per km of road*
- *% of road assets achieving community service levels (as determined by Council's endorsed Asset Management Plans)*
- *% of program completed compared to program endorsed as part of the Annual Business Plan/budget.*

*In regards to more detailed reporting on themes, measures could include:*



- *Spends in various areas (e.g. dollars per resident on libraries)*
- *Overheads*
- *Overall cost per resident*
- *Number of staff per total number of residents*

*In relation to the financial ratios an additional two ratios are also suggested:*

- *Asset consumption ratio*
- *Debt servicing ratio*

- What do you think could be the basis of more detailed reporting to councils?

**City of Marion response:**

*There should be a mix of published data (e.g. from annual reports) and survey data with clear guidelines to ensure consistency in the information presented to the public.*

- How do you think the elements of this information could be used or structured to be the basis of good reporting to councils?

**City of Marion response:**

*As stated previously, ensuring that there are clear definitions of categories to ensure consistency in reporting. An example includes 'swimming pools'. Some facilities derive revenue solely from visitor fees, other venues may have additional revenue (and expenditure) streams including catering facilities and event spaces for hire. These type of discrepancies exist on many of the services.*

- What form of comparison would assist your council's performance analysis (e.g. time series, comparison with specific council or classes of councils)?

*Similar to the presentation of demographic software, there is an option to compare against 'Greater Adelaide' as well as against all individual councils across a time series. An ability to also benchmark against councils 4 year terms would also be ideal.*

- What form of information would best assist your council? (E.g. pre-set reports provided on a regular basis, or downloading a simple collection of information for you to use in your own analysis)?

*Similar to the offering provided by demographic software companies an option for both would be suggested given that various users of the information are likely to have different needs. Ability to access the raw data if required.*

- What pre-set reports would assist your councils and all councils?

*No feedback to provide.*

## Transport Plan

<b>Originating Officer</b>	Operations Engineer - Carl Lundborg
<b>Corporate Manager</b>	Manager Engineering, Assets and Environment - Mathew Allen
<b>General Manager</b>	General Manager City Services - Tony Lines
<b>Report Reference</b>	GC210622R15

**Confidential** ☐

### REPORT OBJECTIVE

The purpose of this report is to provide a summary of the Draft Transport Plan community consultation feedback and to seek Council's endorsement of the Transport Plan.

### EXECUTIVE SUMMARY

The purpose of the City of Marion Transport Plan is to develop an overarching and consolidated approach towards the management of transport and its impact on the local community, businesses and the environment. The Plan outlines desired transport and movement outcomes for the city, and the strategies and actions to achieve these over the next five years 2021-26.

The Transport Plan is an action from the City of Marion Business Plan 2019-2023 (Action 19) and will contribute to the delivery of the outcomes of the City of Marion's community vision, in particular the themes of a liveable, connected and a prosperous city.

Community consultation on the Draft Transport Plan commenced on 8 April until 30 April 2021. Making Marion engagement page was used to host information relating to the Draft Transport Plan and a survey. The purpose of the survey was to determine the level of support for the plan, seek feedback and identify any issues/concerns.

Through the Community Consultation survey 23 responses were submitted. Overall people provided supportive feedback and comments to the Draft Transport Plan.

### RECOMMENDATION

**That Council:**

- 1. Notes the Community Engagement Feedback Report (Attachment 1).**
- 2. Endorses the City of Marion Transport Plan 2021-26 (Attachment 3).**

### DISCUSSION

A report was presented at an Elected Member Forum on 19 May 2020 to seek Elected Member feedback on draft principles, goals and proposed initial actions for the City Transport Plan (EMF200519R04).

The draft principles for a changing transport system were:

- Destination Centred
- Integrate and Effective
- Sustainable and Safe
- Smart and Future Focused
- Amenity and Character
- Partners and Collaboration

At the Asset and Sustainability Committee held on 2 February 2021 (ASC210202R02) the Draft Transport Plan report was presented to seek feedback from the committee in relation to the proposed action plan. 42 actions were presented and 19 of those actions that were identified as not included in other endorsed plans or strategies (or currently ongoing projects) were discussed.

On 9 March 2021 Council endorsed the Draft Transport Plan to proceed to public consultation (GC210309R04). Council resolved that following the community consultation, a report of the feedback and a final Transport Plan to be considered for endorsement by Council in June 2021.

Community consultation on the Draft Transport Plan commenced on 8 April until 30 April 2021. Making Marion engagement page was used to host information relating to the Draft Transport Plan and a survey. The purpose of the survey was to determine the level of support for the plan, seek feedback and identify any issues/concerns.

Throughout the Community Consultation survey 23 responses were submitted. Overall people provided supportive feedback and comments to the Draft Transport Plan. No feedback necessitated changes to the Draft Transport Plan.

A report into the summary of the consultation can be found in attachment 1. Full responses to the survey can be found in attachment 2.

## **Attachment**

#	Attachment
1	Attachment 1 - Transport Plan Community Engagement Feedback Report
2	Attachment 2 - Transport Plan Survey Responses Report
3	Attachment 3 - City of Marion Transport Plan 2021 - 2026

## **Background**

Council's Business Plan 2019-2023 includes a project to: *Develop a City Transport Plan to enable ease of movement for people of all ages and abilities within and through the city.* This is a key project for Council to achieve its 10-year goal for a 'Connected' city - *by 2029 it will be easier and safer to move around our city which will have accessible services and plenty of walking and cycling paths. New technology and community facilities will better connect our community.*

The purpose of the City of Marion Transport Plan is to develop an overarching and consolidated approach towards the management of transport and its impact on the local community, businesses and the environment. The Plan outlines desired transport and movement outcomes for the city, and the strategies and actions to achieve these over the next five years 2021-26.

Between 8<sup>th</sup> April and 30<sup>th</sup> April 2021 the City of Marion sought community feedback on the draft Transport Plan.

The Making Marion engagement page hosted the following:

- Draft Transport Plan 2021 -2026
- Survey

This feedback will be utilised to finalise the Transport Plan – a summary of community feedback is provide as an attached to this report.

## **The purpose of the engagement was to**

- To consult with the community about their level of support for the plan, seek feedback and identify any issues/concerns.

## **Community Engagement techniques**

- Making Marion was used to display the Draft Transport Plan with an online survey to identify level of support for the plan
- Electronic Direct Mail
- Social media updates/posts


## **Community feedback statistics**

- **60** people visited the Making Marion page
- **444** people were 'informed' by clicking through further to content on the page
- **23** people provided a submission to the survey on Making Marion
- **569** people were notified as subscriber's Making Marion email distribution link

## **Social media posts**

During the month of April 2021 City of Marion posted about the project on the City of Marion's Facebook page on 3 occurrences and on LinkedIn.


**Example of posts or website information here**


 **City of Marion**  
15 April · 🌐

The City of Marion has developed a Transport Plan to enable ease of movement for people of all ages and abilities within and through the city. 🚗🚲🚶

As a resident, business owner or visitor, we are seeking your valuable feedback on the Draft Plan.

Check out the plan now and provide your feedback before the 30 April 2021. <https://fal.cn/3eIP5>



 **City of Marion**  
3,499 followers  
1mo · 🌐

Draft Transport Plan closing for consultation soon.


Marion Council's Draft Plan outlines how we can help people reach key destinations such as libraries and neighbourhood centres, railway stations, tram stops and business precincts.

It takes account of infrastructure for pedestrians, cyclists and scooter users. As a resident, business owner or visitor, we are seeking your valuable feedback on the Draft Plan.

View the plan now and provide your feedback before the 30 April 2021.  
<https://fal.cn/3f0mT>

Update engagement ⓘ Time range: Apr 26, 2021 - Apr 28, 2021 ▼

Update title	Posted by	Created	Impressions	Views	Clicks	CTR	Reactions
City of Marion Draft Transport Plan All followers	Melanie Stewart	4/28/2021	885	-	25	2.82%	10

 **City of Marion**  
28 April · 🌐

The Draft Transport Plan is closing for consultation soon.

The City of Marion has developed the Draft Plan to enable ease of movement for people of all ages and abilities within and through the city. 🚗🚲🚶

As a resident, business owner or visitor, we are seeking your valuable feedback before the 30 April 2021.

Visit <https://fal.cn/3f0IT>

👍 5 2 comments 2 shares

👍 Like 💬 Comment ➦ Share

 **City of Marion**  
11 March · 🌐

**Council Meeting Update**

After each fortnightly Council meeting, the Mayor shares an update on the 'hot topics' coming out of the Chamber.

This fortnight Mayor Hanna talks about the Draft Transport Plan, the renewal of the Edwardstown Employment Precinct, the new BMX Track being built in O'Halloran Hill and more.

If you would like to read the meeting minutes (published on the Friday afternoon following the meeting) or see the next Council meeting agenda, please visit <https://fal.cn/3dVCw>

#CityofMarion #CouncilMeeting #BMX  
See less

👍 8 2 comments 362 views

👍 Like 💬 Comment ➦ Share

## Community Sentiment

Overall people provided supportive feedback and comments to the Draft Transport Plan.

**A summary of key feedback and responses is provided here.**

1. Feedback relating to how we can improve transport networks in the City of Marion

- Planting more trees to create cooler streets
- Encourage use of Public Transport
- Better access and connectivity on the road network
- Reduce Traffic congestion and improve safety
- Widen footpaths to accommodate vulnerable users, scooters and wheelchairs
- More indented buses bays at bus stops to improve traffic movements
- Pay as you go bikes and E-Scooters
- Underground Power lines
- More electric vehicle charging stations
- Less single user cars on the road
- Liaise with council's and other relevant Government Departments

*"Pay as you go bikes and E scooters like in the city"*

*"Promoting shaded cycling lanes that are also safe. This encourages people of the Marion community to adopt greener modes of transportation. Maybe barricading the cycling lane to promote safety for cyclists. The use of planting trees along cycling paths can be an opportunity to retain stormwater runoff. Installing more electric vehicle charging stations to encourage an uptake of hybrid vehicles to reduce emissions."*

*"Widen walking/bike pathways e.g. with a pram and a dog I take up more than the small side of a walkway and am always beeped by cyclists"*

2. Feedback relating to overall thoughts on the Draft Transport Plan

- People had positive feedback about the draft Transport Plan
- People raised concerns on the high number of actions
- People pointed out that some actions were broad and needed specifics
- Some further comments were related around:
  - Using volunteers for greening
  - How to encourage more people to use public transport
  - Parking near schools
  - No commitment to 40 kph residential streets
  - Not particularly proactive in influencing other agencies

*"The draft plan looks good, speaking as a cyclist, electric (vehicle) owner and public transport user."*

*"I think overall it is great. The greener & more community & family orientated the better for everyone."*

*"I think it's fairly innovative but pedestrians need to be given a bit more thought"*

3. Feedback relating to the priorities listed in the Draft Transport Plan and what is most important

- 22 responders ranked their top priorities within the Draft Transport Plan

Ranking	Outcomes
1	We have an efficient and safe road network
2	We have alternative transport options
3	We have public transport areas that welcome people
4	We have schools and community facilities that encourage active travel
5	We have business districts that are attractive and accessible
6	We have cooler urban environments
7	We support zero-emissions transport initiatives
8	We have attractive streetscaping
9	We have fewer non essential vehicles within the council area
10	We use technology in our transport network

4. Any other Questions or Feedback provided

- Acknowledgment of kerb ramp upgrades occurring throughout the city
- Requesting more trees to be planted
- Highlighting the need for more investment towards DDA infrastructure
- Indicating that sub-divisions and the shift towards higher density living is negatively impacting transport movement and access

*"We applaud Council on beginning this process. Associations such as ours have much to offer. We represent over 800 members, have regular contact with almost 2,500 households, and though our Committee and sub-group structure, access (to) much expertise. We are very keen to be involved in on-going consultation"* – **5049 Coastal Community Association**

Although some questions were unrelated to the Transport Plan and referred to operational or service requests, these requests have been logged for action in our Customer Event system.



# We want your thoughts | Draft Transport Plan

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## **SURVEY RESPONSE REPORT**

08 April 2021 - 30 April 2021

### **PROJECT NAME:**

City of Marion Draft Transport Plan



# SURVEY QUESTIONS

**Q1 | How can we improve transport networks in the City of Marion?**

Screen Name Redacted

4/12/2021 12:16 PM

Streetscapes having more trees, less powerlines and being more pedestrian friendly would be a big win. More connected greenways, especially the Tonsley Greenway. Trees that lose their leaves so that we still get some sunlight in winter!!

Screen Name Redacted

4/13/2021 10:49 PM

I would like to see more trees planted on streets to increase habitat for birds and other animals and also reduce the heat island effect.

Screen Name Redacted

4/14/2021 10:31 AM

Encourage use of public transport

Screen Name Redacted

4/14/2021 10:31 AM

currently in hallett cove you need a vehicle to access Reynella. It is disappointing that in peak times there is standing room only from Hallett cove to the city & discriminates against persons with a disability or marion residents so networks needs to be matched with demand. 3 years ago I communicated with DPTI as to speed along Lonsdale & moving the 100kps allowance further south to make Greta access/egress safer. At that time they stated there is sufficient usage to place traffic lights at Cove rd & Oval Rd intersections with Lonsdale rd but nothing eventuated.

Screen Name Redacted

4/14/2021 11:15 AM

For residents in the northern parts of Edwardstown, the biggest issues are the increased traffic in our streets. With blocks being sub-divided the increase population has created streets where only one car can pass at any time. I wouldn't ride a bike around this area for safety reasons. And if you can get out of this quadrant (try getting onto Towers

Tce during peak hour!!!) you then head straight into the gridlock that has become South road/Daws Rd/Marion/Cross. Until something is done with those roads it will remain a nightmare in this sector no matter how many bike lockers and amenities you put in.

Screen Name Redacted

4/14/2021 01:41 PM

Update the Tram crossing on Morphett Rd near the Mophettville Race Track. This is an issue in the mornings with cyclists needing to cross at the traffic lights. Oaklands is a great example of how the traffic flow has improved significantly since it's introduction.

Screen Name Redacted

4/14/2021 03:34 PM

Improve crossing safety for pedestrians and bicycles across Cliff st, especially towards the eastern end to facilitate safe crossing for school students (e.g. traveling to/from Our Lady of Grace).

Screen Name Redacted

4/14/2021 04:30 PM

Encouraging people to use public transport is vital & COVID-19 has brought with it many challenges so I'm pleased to see trains being cleaned internally at the Adelaide Railway Station. But safety for passengers when leaving the train is also a high priority. Positioning of car parks by tram/train/bus stations needs to be thought of as not just numbers of spaces but are they safe for commuters especially when it's dark. The car park on the southern side of the new Oaklands Train Station is a prime example. The old carpark was close to the station & felt safe but it was moved a long walking distance from the new station. The pathway to the carpark & the carpark it self is not well lit & is across the road from a large, not very well maintained housing complex. Very scary at night. It's a long way for the disabled parks too. I

often drive across to the northern side of the station or park in the street for a closer, safer park if there are any available.

Screen Name Redacted

4/14/2021 07:07 PM

Need to address Cross Road/Marion Road/tram intersection. your own data points to the issue!

Screen Name Redacted

4/14/2021 08:42 PM

Pedestrians. Access issues for walkers and people using walking sticks, walkers, scooters and wheelchairs. Widen more footpaths to 1.5m. Many footpaths have overgrown plants spilling onto them eg Gillepsie Str and Butler Cres Glengowrie. Uneven pavers around Cliff Str and other paths. So uneven...my friend tripped and fell. Tidy and trim more street trees and plant new ones especially where town houses are being built. There are not enough disability parking spaces and some are impractical with minimal understanding of a disabled person's needs. Some of the crossing ramps from footpath to roads are too steep and not wide enough for a wheelchair. The plan talks about DDA compliant but there is a question if the builders actually consult with people in Marion with disability. 2030 is too long as an end date for DDA compliance ...suggest bring forward by a few years.

Screen Name Redacted

4/14/2021 10:11 PM

The No.1 problem is allowing smaller blocks by subdivision and dense housing. More houses = more people = more cars and parking = traffic problems. Stop planting so many inappropriate trees that should not be higher than roof gutters (don't impact power lines or cause damage when they fall), have less aggressive root systems that cause road, footpath and kerb damage, or need constant maintenance with trimming and fallen leaves. Continue to improve

---

footpaths to stop people walking or riding gophers on roads. Stop the dense housing where homes with 2,3 or more cars need to park on the streets. Attempt to have more kerb cut-outs at bus stops to allow better flow of traffic. Have less bus stops (not less buses). This makes the time travel shorter and stopping less frequent. Have kerbs with gradual slopes from the path to the road as in some states and O/seas and allow parked cars to have two wheels on the verge (not footpath). This widens the road space to allow cars to pass easier in opposite directions. Obviously not suitable for ALL streets, but can be considered where appropriate.

Screen Name Redacted

4/15/2021 07:21 PM

Pay as you go bikes and E scooters like in the city

Screen Name Redacted

4/15/2021 10:37 PM

Agree with the plan. Could you also consider undergrounding power lines to allow more and higher tree planting for shade? This is costly but has decreased ongoing costs from pruning and lower risk of blackouts from collapsed tress/powerlines. Also create more rainwater/stormwater detention to reduce localised flooding. This is very evident in the northern area (Glandore, Edwardstown, Plympton, to name a few) and discourages walking and cycling during rainy days.

Screen Name Redacted

4/19/2021 06:50 AM

-require residential new builds to include adequate room for realistic expected resident car parking. Streets are becoming choked with parked cars. Garages often appear not large enough to house modern cars. - Improve cycle ways with improved signage; marked 'bike lanes'; dedicated cycle ways (eg. Railway Terrace); - support

increased 'green spaces' within council area. Encourage 'green verges' via supporting residents with information (suitable plant lists / benefits / 'technical info / etc), materials (mulch), promoting benefits. Consider 'rain gardens' to improve streetscapes / reduce heat islands / reduce storm-water runoff / traffic calming device. -improved infrastructure for electric vehicles (car & e-bike) - dedicated parking / charging stations. -consideration of needs of cyclists / pedestrians to be taken into account for new developments. eg: Westfield Marion is often not safe/easy to access for pedestrians or cyclists. -additional public green spaces / greening of existing public spaces. -consider small 'local' feeder buses to provide transport from residences to public transport hubs. -encourage walking / cycling to schools - promotion & improved infrastructure / safer streets.

Screen Name Redacted

4/23/2021 02:36 PM

Promoting shaded cycling lanes that are also safe. This encourages people of the Marion community to adopt greener modes of transportation. Maybe barricading the cycling lane to promote safety for cyclists. The use of planting trees along cycling paths can also be an opportunity to retain stormwater runoff. Installing more electric vehicle charging stations to encourage an uptake of hybrid vehicles to reduce emissions.

Screen Name Redacted

4/28/2021 09:51 AM

Widen walking/bike pathways eg with a pram and a dog I take up more than the small side of a walkway and am always beeped by cyclists

Screen Name Redacted

4/28/2021 11:32 AM

It should be safe and convenient for kids to cycle to schools, reducing obesity and traffic. Current cycling

amenities are pathetic. Even pedestrian crossing lights take far longer than other countries to operate. Effective cycle paths that improve access for cyclists, parking for cyclists and safety for cyclists as part of a holistic transport scheme integrating public transport and last mile services which is environmentally sustainable must be vastly improved. More pedestrianised areas for improved quality of community life for residents and fast bypass arrangements for heavy through traffic

Screen Name Redacted

4/28/2021 09:32 PM

You talk about more people using public transport and Park n Ride yet you make all the streets around the train stations No Parking - which one do you want? Something must be done about traffic bottlenecks at tram crossings (Morphett Rd/Anzac Hwy, Marion Rd) - tram must go over these intersections

Screen Name Redacted

4/28/2021 11:06 PM

more public transport but not just the models we have now. use technology to hook commuters up. remember when we had ride sharing initiatives during the oil crisis. post Covid we should have less single user cars on the road. get the trucks off Brighton road, fix Majors and start of Lonsdale bumps

Screen Name Redacted

4/29/2021 09:58 AM

The Marino Greenway is terrific. It would be good to have an off road cycle link between Hallett Cove and O'Sullivan's Beach

Screen Name Redacted

4/29/2021 12:14 PM

Here's a wild thought. What if citizens were encouraged to use free council transport whenever possible instead of their own cars & in return receive a reduction in their rates?

Screen Name Redacted

4/29/2021 02:16 PM

I believe that a pedestrian crosswalk near The Drake shopping centre is way overdue and 100% necessary.

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The perfect position to help the local elderly, mums with prams and children would be between Clifford and Wood Street. The amount of traffic on Marion road will soon see a fatal for a pedestrian trying to cross if something isn't done soon.

Screen Name Redacted

4/29/2021 05:56 PM

Map and understand existing networks; develop and/or access models of current and projected flow; liaise with adjoining Councils and relevant Government Departments; conduct analysis of possible future scenarios. That is, this requires a rigorous, thorough process that will require expert input, research and consultation

**Optional question** (23 response(s), 0 skipped)

**Question type:** Essay Question

## Q2 | What thoughts do you have on our Draft Transport Plan?

Screen Name Redacted

4/12/2021 12:16 PM

Looks like helpful priorities.

Screen Name Redacted

4/13/2021 10:49 PM

I like to see that marion is putting thought into the heat island effect and the forward thinking for electric vehicles.

Screen Name Redacted

4/14/2021 10:31 AM

It is exactly as you call it is a DRAFT PLAN I would like to see more details - especially of roads that people will be encouraged to use to access public transport

Screen Name Redacted

4/14/2021 10:31 AM

There is little mention of using volunteers to assist in brightening the area up. Currently areas exist which visitors would find unattractive - eg pedestrian. underpass from sports ground that is under Marion control. Acronyms are used without defining. You allude to other councils using Marion infrastructure. with increased

	residential areas in Onkaparing region Lonsdale Rd will become busier & this impacts on access & egress.
Screen Name Redacted 4/14/2021 11:15 AM	Unless there are major changes to the roads, the rest all seems pointless.... eg it will be easier to fix the roads then get people to ride-share in Adelaide.
Screen Name Redacted 4/14/2021 01:41 PM	good content and hopefully it will all come to fruition.
Screen Name Redacted 4/14/2021 03:34 PM	Nothing to include
Screen Name Redacted 4/14/2021 04:30 PM	There is a lot to do on this plan. It will be interesting to see how much is actually completed.
Screen Name Redacted 4/14/2021 07:07 PM	Nice overarching principles... Make it happen and not just in the southern suburbs or Marion Shopping Centre precinct.
Screen Name Redacted 4/14/2021 08:42 PM	Good to see increase in EV charging stations. I like the timeline on the action plan...supports accountability. I like the focus on upgrading old playgrounds.
Screen Name Redacted 4/14/2021 10:11 PM	A lot of it is good but blanket statements on certain issues need to be developed further. ie Parking near schools and school buses. Schools should have their own one way drive through path where cars can pull in to pick up their children and not allowed to stop for any other reason, then drive through to the street. Same thing for buses. Seaview school is a prime example. They have the area to have an inlet going into the school from a side street into the school ground (probably along the fence line for a short distance), pick up their children and drive through to Seacombe Road. This

would reduce congestion near the school crossing and make it safer to cross the road. Trees to keep the temperature down is ok, but please plant the right trees.

Screen Name Redacted

4/15/2021 10:37 PM

It's good.

Screen Name Redacted

4/19/2021 06:50 AM

Plan appears to be more a statement of 'general intended outcomes' but lacking in specifics.

Screen Name Redacted

4/28/2021 11:32 AM

Australia is car obsessed and it is killing us. Both through lack of exercise when commuting and as kids and through absence of safe continuous routes excepting for cars resulting in injury and death. The plan should address how far behind world standards we are.

Screen Name Redacted

4/28/2021 11:06 PM

the plan is very broad, no commitment to electric vehicles (charging stations) parking congestion on smaller residential streets, 40 kph in residential areas.

Screen Name Redacted

4/29/2021 09:58 AM

The draft plan looks good, speaking as a cyclist, electric owner and public transport user.

Screen Name Redacted

4/29/2021 12:14 PM

I think overall it is great. The greener & more community & family orientated the better for everyone.

Screen Name Redacted

4/29/2021 02:16 PM

I think it's fairly innovative but pedestrians need to be given a bit more thought.

Screen Name Redacted

4/29/2021 05:56 PM

Congratulations on the work so far! However the plan doesn't seem to suggest that it will integrate with initiatives undertaken by other levels of Government, nor does it suggest that Marion will be particularly proactive in influencing those other agencies. Of greater concern is a sparsity of specifics, particularly as they relate to outcomes expected

and changes desired. Of particular relevance to us is : 1/ Outcome 1, which should surely be to the effect "Encourage and support increased use of Public Transport" .... with "public transport areas as welcoming people places" being one of several actions 2/ Outcome 14 seems a sparse and narrow response to "Partners and Collaboration", where are actions re consulting directly with the community, working with other Councils and the State? 3/ Outcome 5 should surely have as its first action something to the effect "identify issues and possible solutions" 4/ Outcome 8 we assume refers mainly to private cars. Why not make that explicit? 5/ Outcomes 9,10,11,12, 13 are really generic "motherhood" statements that should apply to all of Council's plans, and are not particularly relevant to transport only 6/ Specific concerns within the 5049 community are not mentioned eg congestion on Brighton Road, access to public transport (including stations) in Marino and Seacliff Park; parking at transport hubs; on-street residential parking; road traffic from suburbs to the south funneling down Brighton and Marion Roads (where is there reference to additional entrances to the Southern Expressway eg at Majors Road?). We expect other communities could identify their local issues which deserve a reference in this plan

**Optional question** (19 response(s), 4 skipped)

**Question type:** Essay Question

**Q3 | We have priorities listed in the Draft Transport Plan and want to know what is most important to you (1 being most important, 10 being least important)**

OPTIONS	AVG. RANK
We have an efficient and safe road network	3.90
We have alternative transport options	4.29
We have public transport areas that welcome people	4.81
We have schools and community facilities that encourage active travel	5.18
We have business districts that are attractive and accessible	5.33
We have cooler urban environments	5.45
We support zero-emissions transport initiatives	5.48
We have attractive streetscaping	5.52
We have fewer non essential vehicles within the council area	6.76
We use technology in our transport network	7.10

*Optional question (22 response(s), 1 skipped)*  
*Question type: Ranking Question*

**Q4 | Do you have any other questions or feedback?**

Screen Name Redacted

4/12/2021 12:16 PM

Screen Name Redacted

4/13/2021 10:49 PM

I would love to see trees planted in streets that don't currently have them. In my street of baker avenue, there are only 5 trees which leaves most of the street without a tree in front of their house. I would like to see the council planting trees or encouraging residence in the street

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to plant trees and receive a rebates  
for such actions.

Screen Name Redacted

Not now

4/14/2021 10:31 AM

Screen Name Redacted

as society ages there will be an increased percentage of those living with people with a disability & all policy changes need to be mindful of decisions deemed to be appropriate but negatively impact older persons of those with a disability. In 2013 i wrote a submission which the LGA applauded as to suggestions & was also sent to all council mayors but little has changed from the recommendations. We also need counselors who actually get out & meet consumers to discuss issues & concerns & have a mindset as to disability needs (1/4 is said to live with such). I undertook a review of all infrastructure & pedestrian pathways (Hallett Cove) as a vision impaired person under the supervision of Carl Lundborg but only some has been attended to. Happy to be contacted Dr David Squirrell Pres Blind Citz Aust & Vice Pres National DeafBlind Aust.

4/14/2021 10:31 AM

Screen Name Redacted

I've made streetscaping a priority as I truly don't believe things will be improved transport wise in the area until major work is done on the larger, congested roads. At least while I'm sitting for long periods in traffic I'll have something nice to look at. Can you please let your residents know what is happening with the vacant blocks by Castle Plaza...why not use these areas as transport hubs, pay and ride locations? Please note too that the bike path along Railway Terrace may have been fine in theory but for day-to-day car users it actually means we are now waiting

4/14/2021 11:15 AM

behind parked cars for traffic to flow through. It has turned Railway Terrace into a one-way street and the gap between passing cars is so narrow I'm just waiting for my side mirror to be hit. You can't even turn onto Railway Terrace without spooking an oncoming car with how close you are.

Screen Name Redacted

4/14/2021 03:34 PM

Nothing further

Screen Name Redacted

4/14/2021 04:30 PM

It is pleasing to see some work has progressed on the curb ramps around the southern area of Oaklands Park which will make it safer for people pushing prams, using wheelchairs or mobility scooters.

Screen Name Redacted

4/14/2021 07:07 PM

No consideration of the ruined street scapes caused by urban infill with insufficient parking leading to streets becoming car parks.

Screen Name Redacted

4/14/2021 08:42 PM

1.Remove fake grass down centre island of Brighton Road. It's falling apart, unattractive and traps heat. 2. Improve signage for play and park areas eg name of park, Indigenous name, list of birds, animals and plants you might see as native to the area. Holdfast Bay has done this very well along the new boardwalk at Somerton.

Screen Name Redacted

4/14/2021 10:11 PM

We need to be pro-active and not reactive. The other way around causes double the cost. We should consider what we are doing or about to do may affect the future. It's great to do this planning but not to something that causes another problem. The biggest mistake made in the last 20 years was to allow subdivision and medium to high density living. This must stop now before it's too late. I hope this Plan

Screen Name Redacted  
4/28/2021 11:06 PM

has much more open discussion with public opinion and regular updates. It's no good the Council making a decision, acting on it, then get public outcry and more issues and costs.

Screen Name Redacted  
4/28/2021 11:06 PM

Seriously consider the blocking of Cove Road to traffic from Marino. Scholefield, Newlands, Jervois and the Cove roads have traffic going along to Hallett Cove which should be using LONSDALE ROAD. Block Cove at the Hallett Cove station or at the Westcliff court area. let this quiet area enjoy its amenity rather than have a constant flow of traffic. at the least allow only flow in one direction north to south.

Screen Name Redacted  
4/29/2021 12:14 PM

Well done.

Screen Name Redacted  
4/29/2021 05:56 PM

We applaud Council on beginning this process. Associations such as ours have much to offer. We represent over 800 members, have regular contact with almost 2,500 household, and through our Committee and sub-group structure, access much expertise. We are very keen to be involved in on-going consultation

**Optional question** (12 response(s), 11 skipped)

**Question type:** Essay Question



# TRANSPORT PLAN

2021 - 2026

## Acknowledgement of Traditional Owners

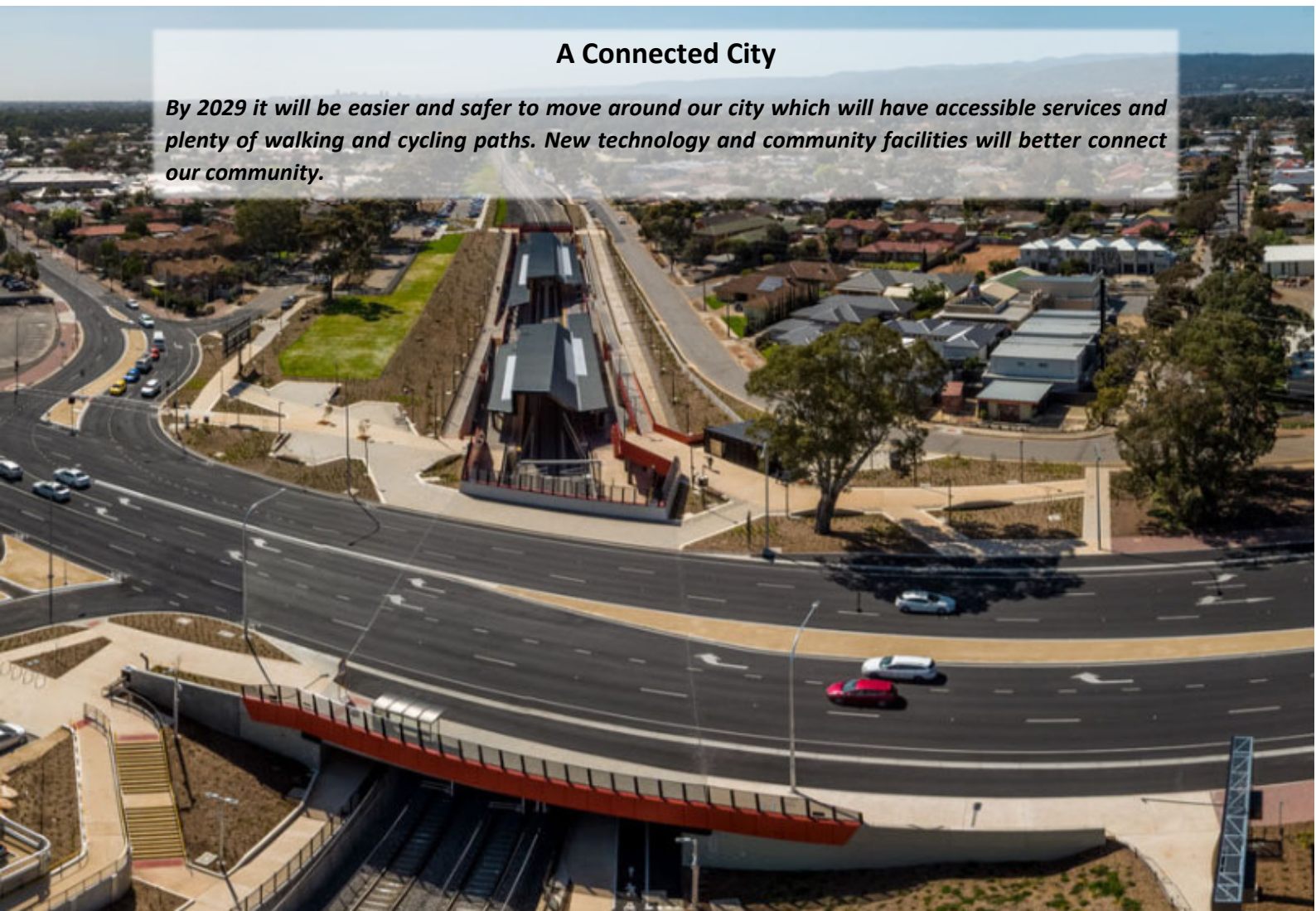
*The City of Marion respectfully acknowledges the Traditional Owners of the land, Kurna people and recognise their continuing connection to land, waters and culture. We pay our respects to their Elders past, present and emerging.*

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## A Connected City

*By 2029 it will be easier and safer to move around our city which will have accessible services and plenty of walking and cycling paths. New technology and community facilities will better connect our community.*



## Message from the Mayor

It is expected the City of Marion's population will reach 100,000 before 2030.

Thinking about our growing population and their changing needs, Marion Council has reviewed our transport network.

This plan outlines how we can help people reach key destinations such as libraries and neighbourhood centres, railway stations, tram stops and business precincts.

It takes account of infrastructure for pedestrians, cyclists and scooter users. We will plant trees to enhance the appearance of streets and provide shade. We can also install bike lockers, drinking fountains and phone charging stations.

Council is always ready to work with the State Government on transport issues, especially on major projects such as the proposed South Road tunnel. We can also advocate for better public transport.

Yours faithfully

*KRIS HANNA*

Kris Hanna  
Mayor, City of Marion





## Introduction

The purpose of the City of Marion Transport Plan is to develop an overarching and consolidated approach towards the management of transport and its impact on the local community, businesses and the environment. The Plan outlines the Council's desired transport and movement outcomes for the city, and the strategies and actions to achieve these over the next five years.

The Plan's key priority is to create a safe and efficient transport network by improving conditions for all road users (particularly pedestrians, cyclists and those using public transport) while also exploring future transportation modes. It strives to achieve the right balance for accommodating these priority users, while also addressing the need for parking, car accessibility and movability.

The Transport Plan will contribute to the outcomes of the City of Marion's community vision, in particular the themes of a liveable, connected and a prosperous city.

## Background of the City of Marion

The City of Marion is a metropolitan council area located south-west of Adelaide CBD. The Council is diverse across its geography with an older area in the northern portion of the Council being generally developed as residential areas in the 1940s, the 50s & 60s, and the newer areas in the south being established from the 1970s onwards (and still occurring today).

Large sections of the older areas are experiencing significant growth in traffic through the combination of increasing urban consolidation through in-fill developments, large scale developments such as the Tonsley Innovation Precinct, and other major transport destinations such as the Marion Regional Centre and Edwardstown Industrial Precinct.

Also, the road network is witnessing an increase of competing demands such as the movement of people and goods, alternative modes and access to property, and on-street parking. With the high demand for vehicular traffic, and increased density emerging new transport options and increasing pressure to develop active travel options, these are presenting complex challenges to design and build.

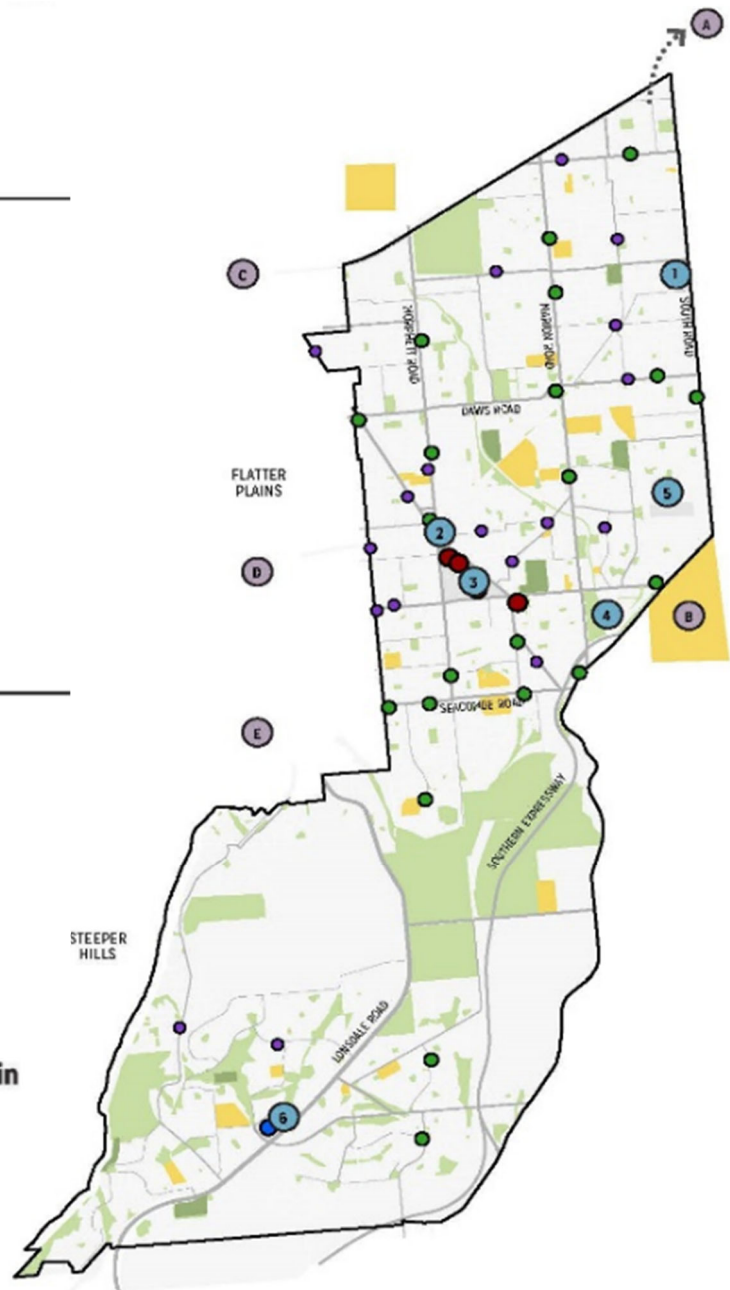


## North

- Older suburbs
- Grid-pattern
- Flatter topography
- Set-back from coast
- Some mixed use development
- Less open space and reserves
- Few large street trees, some in reserves
- Integration of industry (South Road)

## South

- Newer suburbs
- Curved layout with cul-de-sacs
- Hillier topography
- Adjacent to coast
- Views to coast
- Nearly all residential land use
- More open space reserves
- Few large street trees, some large cypresses in reserves
- Views



## Destinations

**Key destinations within the City of Marion include:**

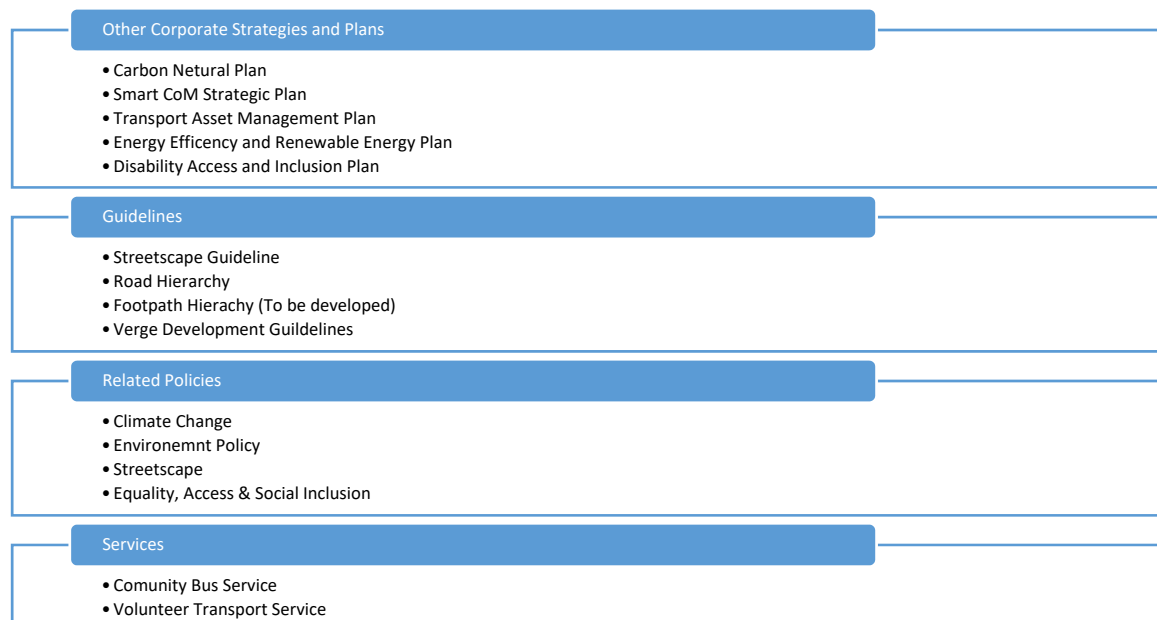
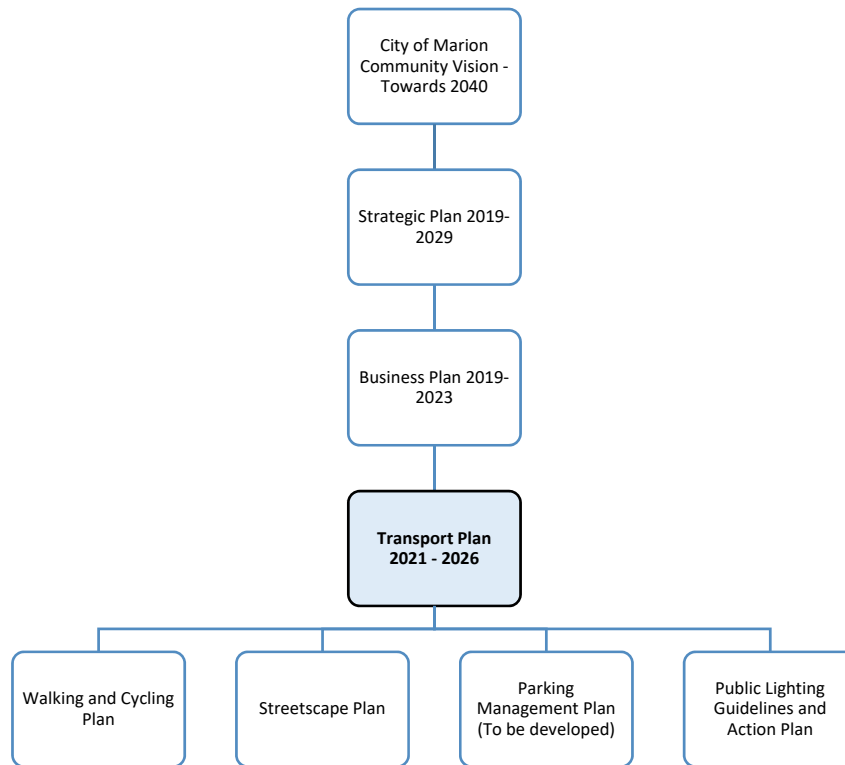
- ① Castle Plaza Shopping Centre
- ② Marion Aquatic Centre and Marion Culture Centre (MCC);
- ③ Westfield Marion and Civic Centre;
- ④ Warriparinga Living, Kaurna Cultural Centre and Wetland, Marion Holiday Park;
- ⑤ Tonsley Park Redevelopment;
- ⑥ Hallett Cove Shopping Centre and Civic Centre;
- Neighbourhood destinations;
- Local centres;

- Ⓐ Adelaide CBD
- Ⓑ Flinders University and Flinders Medical Centre;
- Ⓒ Glenelg Beach + Jetty Road Shopping Precinct;
- Ⓓ Brighton Beach and Jetty;
- Ⓔ Seaclyff Beach and Brighton Caravan Park.
- Major centres;
- Schools and child care facilities;
- Key reserves / open spaces;
- Key sport and recreation; and

Figure 1: The City of Marion's Destinations and Contrast

## Strategic Framework

To ensure the delivery of the Community Vision – Towards 2040 the City of Marion has a Strategic Management Framework in place. This is a suite of plans to provide a strategic direction and operational focus to achieve the goals and outcomes.

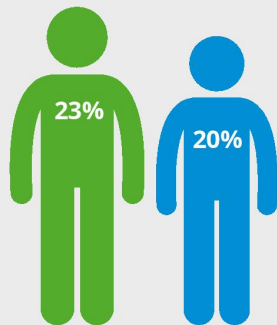


The City of Marion Transport Plan sets the outcomes and actions for the next 5 years. It outlines a set of initiatives, aimed to be safe and efficient and achieve our Connected Community Vision.

# CITY OF MARION

## Population

**Projected growth**  
(2016 to 2036)



**City of Marion**  
(from 86,618 to 106,338)

**Greater Adelaide**  
(from 1,295,714 to 1,554,857)

**Median age**

**39**

City of Marion

**40**

Greater Adelaide

**Older residents**  
(aged 65 and over)

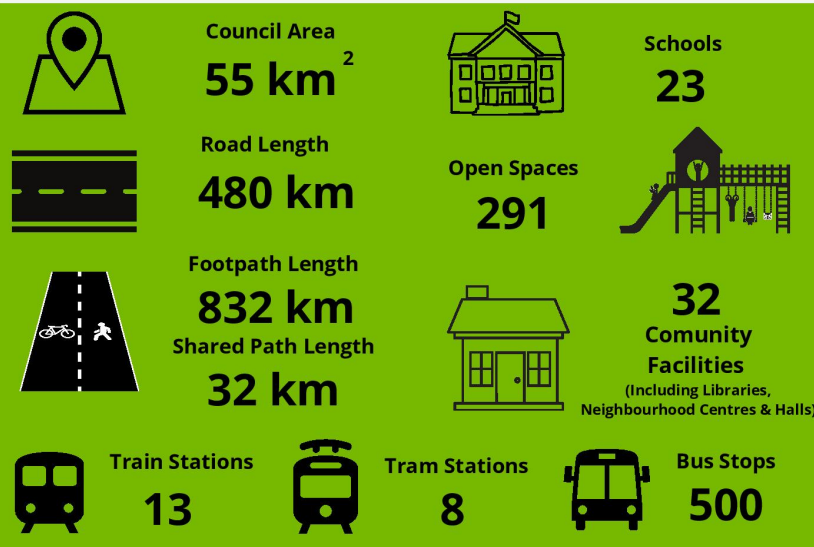
**17.3%**

City of Marion

**17.2%**

Greater Adelaide

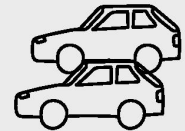
## Key Stats



## Households & Development

**49%**

of City of Marion households own 2 or more vehicles



**15.6%**

of households earn an income of \$2,500 or more per week



**Construction growth**  
(on dwellings constructed between FY2016/17 and FY2018/19)

**12%**

increase

**City of Marion**  
(from 757 to 850)

## Employment



**Local Businesses in the City of Marion**  
**5,204**



**Local Jobs in the City of Marion**  
**25,183**

**\$3.6 Billion**

**The City of Marion's Gross Regional Product**

**Journey to work**  
(mode)



(Public Transport)



(Car)



(Cycling)

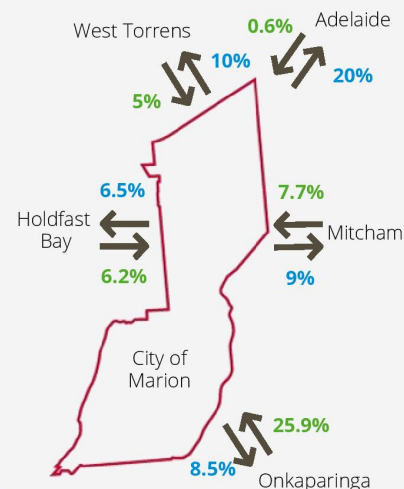


(Walking)

**City of Marion**    **10.9%**    **64.7%**    **0.9%**    **1.3%**

**Greater Adelaide**    **8.5%**    **64.7%**    **1.1%**    **2.1%**

**Journey to work**  
(Residents place of work / Workers place of residence)



## Trends

**Safety**



**40% Increase**

In crashes involving pedestrians within the City of Marion from 2017 to 2019

■ Minor Injuries    ■ Serious Injuries



**6 Fatalities** within the road network in City of Marion in the last 3 years

**Future of Transport**



**45% Increase**

In electric vehicle car sales in Adelaide between July 2019 to July 2020



**3 EV Charging Stations** in the City of Marion

## Principles for a Changing Transport System





## Destination Centred

***A transport system that supports the activation of destinations including community facilities, shops, schools, business precincts, transport hubs.***



The development of transport infrastructure to facilitate the movement of people and goods to destinations is a key factor in the success of a place to do business, visit and live. Key destinations need to be welcoming, efficient and safe to ensure the use of infrastructure and services provided.

Collaborating with the State Government (Public Transport, Education and Infrastructure departments), businesses and local community within Marion are crucial to ensure key destinations are designed 'fit for purpose' and utilised effectively. With a key focus for designing for pedestrians, cyclists and those using public transport while also considering emerging transportation modes and the need for parking and movability.

The key outcomes and actions that would deliver a destination centred transport system are:

<b>Outcome 1</b>	<b>Public Transport areas as welcoming people places</b>
Action 1.1	Plan and upgrade key movement links to 13 railway stations and 8 tram stops. Including reviewing parking demand and identifying 'Park and Ride' solutions
Action 1.2	Facilitate complementary land use and deliver high-quality design of public spaces (including greening) around railway stations to encourage connectivity with, and use of public transport
Action 1.3	Advocate for upgrades of stations/platform areas
Action 1.4	Identify and upgrade infrastructure around highly utilised bus stops (e.g. Seaview High School bus zone on Seacombe Road)
Action 1.5	Advocate for improved public transport and/or park and ride facilities throughout the City of Marion at underserved locations (e.g. Laffers Triangle from the south to Flinders/Tonsley/Westfield Precinct and onwards to CBD by public transport)
<b>Outcome 2</b>	<b>Attractive &amp; Accessible Business Districts</b>
Action 2.1	Review and upgrade the Transport Network within the Edwardstown Industrial precinct
<b>Outcome 3</b>	<b>Schools and other Community Facilities that encourage active travel</b>
Action 3.1	Work with Schools & DIT to identify opportunities for improvements in local streets near schools (e.g. car parking, drop off/pick up, wide footpaths)
Action 3.2	Install amenities that support the destination zones (e.g. bike lockers, drinking fountains, device charging locations, etc.)



### OAKLANDS CROSSING

Oaklands Train Station is an example of how the transport network supports a highly utilised destination. The accessible walking and cycling connections separated from the road network have provided a safer environment. This includes enhancing the area through trees and vegetation planting to make a cooler and more attractive place.

## Integrated and Effective

***A transport system that integrates and improves the attraction of different modes of transport to support seamless travel linking people with destinations.***



The efficient movement of people and goods is critical to the function of our city. Economic growth and productivity are powered by efficient transport.

Promoting and encouraging 'First/Last mile' transport options such as walking, bikes, e-scooters, public transport and pooled ride-sharing services are key to an effective transport system. Fifty percent of commuters in capital cities live within 10 km of their workplace (25-30% within 5 km), yet driving a car is still the primary option. Prioritising alternatives to private cars will allow more room for amenities such as street furniture, wide paths and trees.

The key outcomes and actions that would create an integrated and effective transport system are:

<b>Outcome 4</b>	<b>Encourage Alternative Transport Modes</b>
Action 4.1	Implement the walking and cycling guidelines (including a cycle link as a continuation of Morphet Road to southern Marion)
Action 4.2	Support businesses to encourage ride-sharing or vehicle sharing partnership opportunities
Action 4.3	Encourage E-Bike and/or E-Scooters services (e.g. Tonsley Precinct)
Action 4.4	Encourage public transport options (e.g. social media, website, etc.)
<b>Outcome 5</b>	<b>Efficient Road Network</b>
Action 5.1	Develop the Parking Management Plan
Action 5.2	Work with developers (where appropriate) to achieve the best possible outcomes to parking and accessibility
Action 5.3	Undertake an annual monitoring program of Traffic Data of the road network to ensure network is operating as designed
<b>Outcome 6</b>	<b>Well Planned Transport Network</b>
Action 6.1	Implement the Tonsley-Flinders Integrated Traffic and Parking Strategy
Action 6.2	Explore opportunities through State Government for major projects to implement facilities that can improve the transport network (e.g. East-West connections for the proposed North-South Corridor project)



### RAILWAY TERRACE, EDWARDSTOWN

Railway Terrace streetscape is an example of how a road can be redesigned to cater for multiple transport modes while also creating a safe and green environment. This includes bi-directional separated bike path, indented parking bays and footpaths.

## Sustainable and Safe

***A transport system that supports a shift to sustainable modes of travel, water sensitive urban design, and prioritises safety through traffic management and safe crossings for all users regardless of ability.***



Cities which support convenient, comfortable and safe transport have healthier populations and a more equitable society. Streets designed for people ultimately attract investment and promote economic growth.

The National Road Safety Strategy Action Plan has identified a priority action to reduce speed limits to 40km/h or lower in pedestrian and cyclist places. Road users who are not protected by a vehicle are extremely vulnerable in collisions. The risk of death or serious injury increases significantly over impact speeds of 30 km/h. The City of Marion area has seen an increase in car crashes involving pedestrians by 40% in 2017 to 2019 (2017 – 17, 2019 – 24).

The key outcomes that would create a sustainable and safe transport system are:

Outcome 7	Safe Transport Networks
Action 7.1	Deliver footpath widening in high priority locations across the footpath network to a minimum of 1.5m (including ensuring no footpath assets in the network are less than 1.2m)
Action 7.2	Identify problem areas and create program for all crossings and kerb ramps to be DDA Compliant by 2030
Action 7.3	Minimise footpath obstructions and encroachments to free up more space for walking (e.g. reduce sign pollution and other obstructions)
Action 7.4	Apply for Black Spot grant funding where available
Action 7.5	Deliver and complete the DDA Bus stops and shelter compliance program by December 2022
Outcome 8	Fewer non-essential vehicles within the Council Area
Action 8.1	Identify gaps in public transport service levels and advocate for solutions to enable mobility in Marion



### STURT RIVER LINEAR PARK

The Sturt River Linear Park is a shared use trail that meanders along the Sturt River, past historic buildings, significant fauna and environmental sites, as well as important local features within the City of Marion. It provides a safe walking and cycling connection through the city which connects to local parks and wetlands.

## Smart and Future Focused

***A transport system that is adaptive and flexible, responding to technological change, evidence-based data, and emerging trends.***



As our population increases, and transport, parking and movement challenges become more complex there are real opportunities for technology and data to provide innovative solutions for our communities changing needs. Our streets, public places and road network must be adapted to meet the travel demands of the future while ensuring we continue to put people first in an innovative, liveable, prosperous and connected Marion.

Smart Places are the neighbourhoods we live, work and learn in, parks and facilities we gather in and places we recreate in. They harness information, technology and infrastructure to support our community to flourish.

The key outcomes that would create a smart and future-focused transport system are:

Outcome 9	Utilising Technology to provide transport network benefit
Action 9.1	Explore Smart City technology to gather data to support decision-making relating to infrastructure and services, for apps to access real-time GPS multimodal travel choice/travel time/route and pickup decision making by users for wayfinding and real-time signage
Action 9.2	Install Smart Parking Sensors in key destination and problem areas where demand is appropriate
Action 9.3	Identify and install wayfinding and digital interactive screens at key locations within the city
Outcome 10	Support Zero-Emission Transport Initiatives
Action 10.1	Work with private suppliers to install electric vehicle charging stations throughout the city to support the growing use of electric modes of transport
Action 10.2	Transition Council's Fleet to a renewable energy fuel source in accordance with the Carbon Neutral Plan
Outcome 11	Sustainable Infrastructure
Action 11.1	Encourage the use of recycled materials for transport infrastructure to support a circular economy



### TONSLEY AUTOMOUS VEHICLE

South Australia is recognised as a national leader in future transportation systems and technologies with the State Government leading the nation in creating a legislative framework to support autonomous vehicle technology. Tonsley has been the testing grounds for the driverless vehicle that aims to assist in the development of a market-ready autonomous delivery vehicle.

## Amenity and Character

***A transport system where streetscapes provide amenity through contributing to the character of neighbourhoods and business precincts***



Attractive streets foster vibrant communities, contribute to robust economies and healthy environments, and reinforce walking and cycling and social activity. Well designed and used streets are important in defining 'Sense of Place' and local character.

The City of Marion's approach to streetscape design focuses on a balanced view embracing people, environment and place. Vehicle movements are no longer considered the only function of streets and understanding the multitude of functions, providing civic and community destinations, facilitating activity, enhancing local walking and cycling movement and contributing to the local environment.

The key outcomes that would create amenity and character within the transport system are:

<b>Outcome 12</b>	<b>Attractive Streetscaping</b>
Action 12.1	Delivery of the 15 year Streetscape program
Action 12.2	Install amenities that support the use of active transport modes where appropriate (e.g. bike lockers, drinking fountains, park benches, etc.)
Action 12.3	Identify and provide interactive infrastructure (e.g. education paths & games within paving) that promotes active travel
<b>Outcome 13</b>	<b>Cooler Urban Environment</b>
Action 13.1	Delivery of the 10 year Treescaping program
Action 13.2	Lower the urban heat within transport corridors through tree planting and green infrastructure
Action 13.3	Implement WSUD treatments along streets where appropriate



### COVE CIVIC CENTRE

The Cove Civic Centre is located on Ragamuffin Drive, Hallett Cove which is a shared urban space for pedestrians, cyclists and drivers. The site represents an example of how infrastructure and the environment can blend together to promote visibility and connectedness.

## Partners and Collaboration



***A transport system that is developed based on collaborative partnerships with regional, state and national governments and the private and education sector.***

We are wise with more minds, through experience, sharing of resources, and funding. We value partnerships with government, businesses, community and researchers to collaboratively solve problems and identify opportunities.

Working in partnership with other road authorities, transport providers, businesses and other stakeholders is important to the operations of an efficient transport network. To achieve the actions and initiatives sought out in this plan for a future transport network requires the collaboration of multiple stakeholders.

The key to change and transition to a future transport network is to involve the community at every stage to promote the social, environmental and financial benefits for the community.

The key outcomes that would encourage partners and collaborations within the transport system and transport initiatives are:

Outcome 14	Great Relationships
Action 14.1	Work with Local Schools to provide information to improve awareness of road safety and traffic laws



### Way2Go PROGRAM

The new shared pathway connections to Woodend Primary School, Sheidow Park was managed by Marion and funded by the State Government and was completed in 2019 through the Way2Go Program.

The joint initiative promotes and encourages students to actively travel to and from school all year round.

## Grouped Action Plan

Principle	Outcome / Action		Comments / Funding	2021/22	2022/23	2023/24	2024/25	2025/26
Destination Centred	1	Public Transport areas as welcoming people places						
	1.1	Plan and upgrade key movement links to 13 railway stations and 8 tram stops. Including reviewing parking demand and identifying 'Park and Ride' solutions	Sites to be individually selected, scoped and cost estimations reviewed					
	1.2	Facilitate complementary land use and deliver high-quality design of public spaces (including greening) around railway stations to encourage connectivity with, and use of public transport	Sites to be individually selected, scoped and cost estimations reviewed					
	1.3	Advocate for upgrades of stations/platform areas	Within existing resources					
	1.4	Identify and upgrade infrastructure around highly utilised bus stops (e.g. Seaview High School bus zone on Seacombe Road)	Sites to be individually selected, scoped and cost estimations reviewed					
	1.5	Advocate for improved public transport and/or park and ride facilities throughout the City of Marion at underserved locations (e.g. Laffers Triangle from the south to Flinders/Tonsley/Westfield Precinct and onwards to CBD by public transport)	Within existing resources					
	2	Attractive & Accessible Business Districts						
	2.1	Review and upgrade the Transport Network within the Edwardstown Industrial precinct	Within Existing Resources to review. Project to be scoped and cost estimations reviewed					
	3	Schools and other Community Facilities that encourage active travel						
	3.1	Work with Schools & DIT to identify opportunities for improvements in local streets near schools (e.g. car parking, drop off/pick up, wide footpaths)	Sites to be individually selected, scoped and cost estimations reviewed					
Integrated and Effective	3.2	Install amenities that support the destination zones (e.g. bike lockers, drinking fountains, device charging locations, etc.)	Future destination sites to be reviewed when upgrading for the opportunity to install amenities	Ongoing				
	4	Encourage Alternative Transport Modes						
	4.1	Implement the walking and cycling guidelines (including a cycle link as a continuation of Morphet Road to southern Marion)	Subject to project scope					
	4.2	Support businesses to encourage ride-sharing or vehicle sharing partnership opportunities	Within Existing Resources					
	4.3	Encourage E-Bike and/or E-Scooters services (e.g. Tonsley Precinct)	Within Existing Resources					
	4.4	Encourage public transport options (e.g. social media, website, etc.)	Within Existing Resources					
	5	Efficient Road Network						
	5.1	Develop the Parking Management Plan	Within Existing Resources					
	5.2	Work with developers (where appropriate) to achieve the best possible outcomes to parking and accessibility	Within Existing Resources - Ongoing	Ongoing				
	5.3	Undertake an annual monitoring program of traffic data of the road network to ensure network is operating as designed	Within Existing Budget (\$20,000 /year)					
	6	Well Planned Transport Network						
	6.1	Implement the Tonsley-Flinders Integrated Traffic and Parking Strategy	Subject to project scope					
	6.2	Explore opportunities through State Government for major projects to implement facilities that can improve the transport network (e.g. East-West connections for the proposed North-South Corridor project)	Within Existing Resources					



Principle	Outcome / Action		Comments / Funding	2021/22	2022/23	2023/24	2024/25	2025/26
Sustainable and Safe	<b>7</b>	<b>Safe Transport Networks</b>						
	<b>7.1</b>	Deliver footpath widening in high priority locations across the footpath network to a minimum of 1.5m (including ensuring no footpath assets in the network are less than 1.2m)	Within Existing Budget					
	<b>7.2</b>	Identify problem areas and create program for all crossings and kerb ramps to be DDA Compliant by 2030	Within Existing Budget					
	<b>7.3</b>	Minimise footpath obstructions and encroachments to free up more space for walking (e.g. reduce sign pollution and other obstructions)	Within Existing Budget					
	<b>7.4</b>	Apply for Black Spot grant funding where available	Sites to be individually selected, scoped and cost estimations reviewed					
	<b>7.5</b>	Deliver and complete the DDA Bus stops and shelter compliance program by December 2022	Within Existing Budget					
	<b>8</b>	<b>Fewer non-essential vehicles within the Council Area</b>						
	<b>8.1</b>	Identify gaps in public transport service levels and advocate for solutions to enable mobility in Marion	Within Existing Resources					
Smart and Future Focused	<b>9</b>	<b>Utilising Technology to provide transport network benefit</b>						
	<b>9.1</b>	Explore Smart City technology to gather data to support decision-making relating to infrastructure and services, for apps to access real-time GPS multimodal travel choice/travel time/route and pickup decision making by users for wayfinding and real-time signage	Within Existing Resources - Individual technologies will be identified and cost estimated at future upgrade projects					
	<b>9.2</b>	Install Smart Parking Sensors in key destination and problem areas where demand is appropriate	Sites to be individually selected, scoped and cost estimations reviewed					
	<b>9.3</b>	Identify and install wayfinding and digital interactive screens at key locations within the city	Sites to be individually selected, scoped and cost estimations reviewed					
	<b>10</b>	<b>Support Zero-Emission Transport Initiatives</b>						
	<b>10.1</b>	Work with private suppliers to install electric vehicle charging stations throughout the city to support the growing use of electric modes of transport	Within Existing Resources					
	<b>10.2</b>	Transition Council's Fleet to a renewable energy fuel source in accordance with the Carbon Neutral Plan	Within Existing Resources					
	<b>11</b>	<b>Sustainable Infrastructure</b>						
	<b>11.1</b>	Encourage the use of recycled materials for transport infrastructure to support a circular economy	Within Existing Budgets					



Principle	Outcome / Action		Comments / Funding	2021/22	2022/23	2023/24	2024/25	2025/26
Amenity and Character	<b>12</b>	<b>Attractive Streetscaping</b>						
	<b>12.1</b>	Delivery of the 15 year Streetscape program	Within Existing Budget (\$2.2 million /year)					
	<b>12.2</b>	Install amenities that support the use of active transport modes where appropriate (e.g. bike lockers, drinking fountains, park benches, etc.)	Sites to be individually selected and reviewed for cost estimations	Ongoing				
	<b>12.3</b>	Identify and provide interactive infrastructure (e.g. education paths & games within paving) that promotes active travel	Sites to be individually selected and reviewed for cost estimations					
	<b>13</b>	<b>Cooler Urban Environment</b>						
	<b>13.1</b>	Deliver the 10 year Treescaping program	Within Existing Budget (\$400,000 /year)					
	<b>13.2</b>	Lower the urban heat within transport corridors through tree planting and green infrastructure	Within Existing Resources					
	<b>13.3</b>	Implement WSUD treatments along streets where appropriate	Sites to be individually selected, scoped and cost estimations reviewed					
Partners and Collaboration	<b>14</b>	<b>Great Relationships</b>						
	<b>14.1</b>	Work with Local Schools to provide information to improve awareness of road safety and traffic laws	Within Existing Resources					

## Draft City Limits and Publications Policies

<b>Originating Officer</b>	Unit Manager Communications - Craig Clarke
<b>Corporate Manager</b>	Manager Customer Experience - Megan Bradman
<b>General Manager</b>	General Manager Corporate Services - Sorana Dinmore
<b>Report Reference</b>	GC210522R16

**Confidential** ☐

### REPORT OBJECTIVE

The purpose of this report is to present the draft City Limits Policy and the draft Publications Policy for Elected Members' consideration.

### EXECUTIVE SUMMARY

The City Limits Publications Policy and the Publications Policy have been redrafted to reflect changes with how the City of Marion produces its publications.

City Limits is now 12 pages, produced six times a year and includes the return of Elected Member columns three times a year, in addition to Councillor comments in stories. The Publications Policy aims to make the standard around publications clearer for Elected Members and, for the first time, staff.

### RECOMMENDATION

**That Council adopts:**

- 1. the draft City Limits Publications Policy.**
- 2. the draft Publications Policy.**

### GENERAL ANALYSIS

#### Background

Council adopted a new format for City Limits magazine in December last year (GC201208R11). This included a number of changes to the frequency and format of the publication. This included replacing Councillor columns with comments incorporated into City Limits' stories.

Council rescinded the above motion at a meeting in May (GC210525M01) and resolved the following motion: That Council:

1. Publishes City Limits community magazine six times a year – three edition of 12 pages and three editions of 16 pages.
2. Publishes a Mayoral column (maximum 200 word) each edition of the magazine.
3. Publishes Councillor columns three times a year (February, August and December) in the 16 page edition of the City Limits.
4. Each Councillor will receive 200 words per column or 400 words per Ward.
5. Councillor comments as required be included in editions without the Councillor columns.
6. Amend the draft City Limits Policy to reflect these changes.

### DISCUSSION

The City Limits Publications Policy and the Publications Policy guide how publications are produced at the City of Marion. Due to changes in the format of these policies, both the draft and previous versions have been included in the agenda.

## City Limits Publications Policy

A new-look City Limits magazine is being produced with the first edition published in February this year.

Following earlier Council decisions, the following changes have been made to the previous City Limits Publications Policy (Appendix B) to reflect the magazine's new look:

- The publication's frequency has been increased from three editions a year to six.
- Elected Member columns will be published three times a year (February, August and December) while comments will continue to be published in stories.
- The number of pages has been reduced from 24 to 16 in February, August and December to allow for Elected Member columns while in the alternate editions the number of pages has been reduced to 12.
- Contact details of all Elected Members will be published in each edition except during the caretaker period for local government elections.
- The community can submit news and sport stories for consideration.
- The words "and investments" have been added to the fifth dot point under "articles that promote". It now reads: "Financial products or services that promote loans and investments".

The proposed new policy (Appendix A) has been track changed to reflect the changes since the December decision of Council.

## Publications Policy

The Elected Members' Publications Policy (Appendix D) has been replaced with a draft Publications Policy (Appendix C).

The proposed new policy covers the same areas that were in the previous document, however, it has been modernised to reflect the digital communications tools available. In addition, the draft policy has been broadened to include Administration at the City of Marion.

Administration will be required to obtain written consent to use a person's image in a Council publication, social media or the website. Elected Members are not bound by this requirement.

## Attachment

#	Attachment
1	Appendix A - Draft City Limits Publications Policy
2	Appendix B - City Limits Publications-Policy
3	Appendix C - Draft Publications Policy
4	Appendix D - Elected-Members Publications Policy

# City Limits Publications Policy

## 1. RATIONALE

To communicate with residents and stakeholders to reinforce and promote the directions and strategies of the six themes within the *Community Vision – Towards 2040*.

## 2. POLICY STATEMENT

This policy provides guidance of the content, including articles, that will be published in *City Limits*.

## 3. OBJECTIVES

The primary objective of the policy is to ensure the community is provided with accurate and timely information in *City Limits*, that it is consistent with the strategies of the *Community Vision Towards 2040*, and adheres to the Publications Policy.

## 4. POLICY SCOPE AND IMPLEMENTATION

### Scope

This policy applies to the *City Limits* publication. All staff and Council Members must comply with this policy.

### Implementation

#### 4.1. City Limits

##### General principles

City Limits **MUST**:

- Adhere to the Publications Policy

City Limits **MUST** contain information and statements that:

- comply with all applicable laws and Council policy and procedure
- are factually correct and accurate
- are free from copyright infringement
- are consistent with contemporary community standards and attitudes.

City Limits **MUST NOT** contain:

- an official announcement on behalf of the City or Marion unless authorised to do so
- confidential information or information subject to legal or professional privilege

# City Limits Publications Policy

- information or statements that may defame any person or group or expose the City of Marion to any potential legal action, including breach of privacy or copyright infringement.

City Limits **MUST NOT** contain:

- Articles that promote:
  - Alcoholic drinks
  - Betting or gambling
  - Tobacco products or manufactures of tobacco products
  - Products of services of an intimate nature including adult stores, or sexual websites
  - Financial products or services that promote loans and investments
  - Illegal activities or anti-social behaviour including use of illicit drugs or reckless driving
  - Violence

City Limits **MUST NOT**

- Portray people or depict material that discriminates against or vilifies a person or community group based on race, ethnicity, sex, age, sexual orientation, religion, disability or political belief

## Branding and styling

City Limits complies with City of Marion branding and style guidelines to ensure a consistent brand.

## Copyright

The City of Marion retains the intellectual property rights to any original material contained in City Limits (including but not limited to text, images, videos, graphics, drawings, plans, manuals). Written permission must be obtained from the Chief Executive Officer (or delegate) to use or reproduce any copyright material.

## Permission to use personal images

Council will obtain a person's written consent prior to using any photographs or video footage containing their personal image. Images of people aged under 18 will require the consent of a parent or guardian. A person may revoke their consent in writing by requesting that Council cease using the images. Council will comply with the request.

## Development of articles and content

<b>Criteria</b>	<ul style="list-style-type: none"> <li>• Supports the <i>Community Vision – Towards 2040</i></li> <li>• Newsworthiness of decisions arising from Council, new initiatives, events, consultations, announcements and educational stories</li> </ul>

# City Limits Publications Policy

	<ul style="list-style-type: none"> <li>• Community news, including business, sport, local residents, schools and community groups (groups are welcome to submit stories for potential publication)</li> <li>• Topicality</li> <li>• Photographic opportunity</li> <li>• Balance of subject matter</li> <li>• Content of previous editions</li> <li>• Adheres to the Publications Policy</li> <li>• Articles do not promote: <ul style="list-style-type: none"> <li>- Alcoholic drinks</li> <li>- Betting or gambling</li> <li>- Tobacco products or manufactures of tobacco products</li> <li>- Products of services of an intimate nature including adult stores, or sexual websites</li> <li>- Financial products or services that promote loans</li> <li>- Illegal activities or anti-social behaviour including use of illicit drugs or reckless driving</li> <li>- Violence</li> </ul> </li> </ul> <p>Articles must not:</p> <ul style="list-style-type: none"> <li>• Portray people or depict material that discriminates against or vilifies a person or community group based on race, ethnicity, sex, age, sexual orientation, religion, disability or political belief</li> </ul>
<i>Council Member contributions</i>	<ul style="list-style-type: none"> <li>- Space will be reserved for a 200-word column from the Mayor in each edition</li> <li>- The Mayor's column must adhere to the Publications Policy</li> <li>- Space will be reserved for a 200-word column from Council Members (or 400 words per Ward) in the February, August and December editions</li> <li>- Comments from Council Members will be incorporated into stories where possible</li> <li>- Council Member comments must adhere to the Publications Policy</li> </ul>

# City Limits Publications Policy

	<ul style="list-style-type: none"> <li>- Comments from Council Members will not be published during a caretaker period for Local Government elections</li> <li>- Contact details of all Council Members will be published in each edition except during a caretaker period for Local Government elections</li> </ul>
<i>Advertising</i>	<ul style="list-style-type: none"> <li>- Does not contain paid advertising</li> <li>- May include adverts promoting Council events, services or initiatives at the discretion of the City of Marion where it is considered this will be a more effective approach than articles</li> </ul>

## Format

<i>Frequency and Pages</i>	<ul style="list-style-type: none"> <li>- City Limits will be published six times a year</li> <li>- 12 pages for the April, June and October editions</li> <li>- 16 pages for the February, August and December editions to allow for Council Member columns</li> </ul>
<i>Size</i>	<ul style="list-style-type: none"> <li>- A4 size</li> </ul>
<i>Appearance</i>	<ul style="list-style-type: none"> <li>- Full- colour publication</li> </ul>

## Distribution

<i>Delivery and availability</i>	<ul style="list-style-type: none"> <li>- Distributed free via letterbox drop six times per year</li> <li>- Available on the City of Marion website</li> <li>- Available at City of Marion venues, including the Administration Building, neighbourhood centres and libraries</li> <li>- Mailed to stakeholders outside the Council area</li> </ul>
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## 5. DEFINITIONS

# City Limits Publications Policy

<i>Term</i>	<i>Definition</i>
<i>Adult store</i>	Premises that sells products or services of a sexual nature.
<i>Alcoholic drink</i>	<i>Any beer, wine, spirits or cider or other drinks of an intoxicating nature.</i>
<i>Article</i>	<i>Non-fictional journalistic account of events.</i>
<i>Community Vision – Towards 2040</i>	<i>City of Marion Strategic document that espouses six themes that represents the shared values and aspirations that will guide how our city develops.</i>
<i>Copyright</i>	<i>Material including any photograph, graphic design, plan, chart, video or audio file commissioned by Council and used digitally or non-digitally (including in print)</i>
<i>Illicit drugs</i>	<i>Unlawful drugs and substances</i>
<i>Paid advertising</i>	<i>Attracting public attention to a product, service or business by purchasing paid space in the magazine.</i>

## 6. ROLES AND RESPONSIBILITIES

<i>Team/person</i>	<i>Responsibility</i>
<i>Communications Team</i>	<ul style="list-style-type: none"> <li>- Sourcing, writing, editing articles</li> <li>- Managing photography, production and distribution</li> </ul>
<i>Council Members</i>	<ul style="list-style-type: none"> <li>- Providing comment for articles they nominate of interest that adhere to the Publications Policy.</li> </ul>
<i>Mayor</i>	<ul style="list-style-type: none"> <li>- Providing 200-word column for each edition that adheres to the Publications Policy.</li> </ul>

## 7. REFERENCES

### City of Marion

- Publications Policy
- Caretaker Policy
- Elected Member Code of Conduct
- Privacy Policy
- Social Media Policy

### Other

- Copyright Act 1968
- Defamation Act 2005
- Local Government Act 1999
- Local Government (Elections) Act 1999



## 8. REVIEW AND EVALUATION

The Unit Manager Communications reviews this Policy once during a term of Council (or earlier if required) in accordance with the City of Marion Policy Framework. Council approves this Policy.

DRAFT ONLY

# City Limits Publications Policy

## 1. RATIONALE

To communicate with residents and stakeholders to reinforce and promote the directions and strategies of the six themes within the *Community Vision – Towards 2040* and not include information that is contradictory.

## 2. POLICY STATEMENT

This policy provides guidance of the content of advertising and the types of articles published in *City Limits*.

## 3. PRINCIPLES

In producing and publishing *City Limits*, the following principles are considered and applied:

### *City Limits:*

- 3.1 Promotes the directions and themes of the *Community Vision – Towards 2040* and provides information to the community.
- 3.2 Aims to be free of discriminatory or defamatory content.
- 3.3 Articles should not expose Council to legal action.
- 3.4 Reporting and commentary should adhere to the highest standard of accuracy.
- 3.5 Is produced in accordance with the City of Marion Style Guide.
- 3.6 Adheres to the Publications Policy (Elected Members).
- 3.7 Is produced and distributed three times a year.
- 3.8 Articles should not portray people or depict material that discriminates against or vilifies a person or community group based on race, ethnicity, sex, age, sexual-orientation, religion, disability or political belief.
- 3.9 Articles will not promote:
  - 3.9.1 Alcoholic drinks
  - 3.9.2 Betting or gambling
  - 3.9.3 Tobacco products or manufacturers of tobacco products
  - 3.9.4 Products or services of an intimate nature including adult stores, or sexual websites
  - 3.9.5 Financial products or services that promote loans
  - 3.9.6 Illegal activities or anti-social behaviour including use of illicit drugs or reckless driving
  - 3.9.7 Violence

### *Development of Articles:*

- 3.10 The selection criteria for articles includes:
  - 3.10.1 Supports the *Community Vision – Towards 2040*
  - 3.10.2 Newsworthiness

# City Limits Publications Policy

- 3.10.3 Topicality
- 3.10.4 Photographic opportunity
- 3.10.5 Balance of subject matter
- 3.10.6 Content of previous editions

## *Format:*

- 3.11 City Limits is a 24 page, A4 size full colour publication distributed three times a year.
- 3.12 Technical standards including font and layout will adhere to the City of Marion Style Guide.

## *Elected Member Contributions:*

- 3.13 Space will be reserved for one column from the Mayor in each edition.
- 3.14 Space will be reserved for a column from every Ward Councillor in each edition.
- 3.15 Contributions will appear in ward alphabetical order (Coastal, Mullawirra, Southern Hills, Warracowie, Warriparinga, Woodlands).
- 3.16 Ward Councillor contributions will appear with their photograph and contact details.
- 3.17 Space will be reserved for 200 words for each Ward Councillor column.
- 3.18 A photograph relevant to content may be inserted in each Ward Councillor's column.
- 3.19 Ward Councillor contributions will not be published during a caretaker period for Local Government Elections.
- 3.20 Contributions must adhere to the Publications Policy (Elected Members).

## *Advertising:*

- 3.21 *City Limits* does not include paid advertising.
- 3.22 Adverts promoting Council events, services or initiatives may be included at the discretion of the City of Marion where it is considered that this will be a more effective approach than articles.

## *Distribution:*

- 3.23 *City Limits* is free.
- 3.24 Distribution of *City Limits* is via:
  - 3.24.1 Letterbox drop
  - 3.24.2 Made available at City of Marion facilities including the Administration Building, Libraries and neighbourhood centres
  - 3.24.3 Council's website.
  - 3.24.4 Mailed to stakeholders outside the Council area

# City Limits Publications Policy

## 4. POLICY SCOPE AND IMPLEMENTATION

This policy applies to the City of Marion.

## 5. DEFINITIONS

The following terms apply to this policy;

<b>Adult store</b>	<i>A shop that provides services or products of a sexual nature.</i>
<b>Advertising</b>	<i>Attracting public attention to a product, service or business by purchasing paid space in the magazine.</i>
<b>Alcoholic drinks</b>	<i>Any beer, wine, spirits or cider or other drinks of an intoxicating nature.</i>
<b>Article</b>	<i>Non-fictional journalistic account of events.</i>
<b>Community Vision – Towards 2040</b>	<i>City of Marion Strategic document that espouses six themes that represents the shared values and aspirations that will guide how our city develops.</i>
<b>Illicit drugs</b>	<i>Unlawful drugs and substances.</i>

## 6. ROLES AND RESPONSIBILITIES

The Communications Team is responsible for the implementation and management of this policy.

## 7. REFERENCES

- Publications Policy (Elected Members)
- City of Marion *Community Vision – Towards 2040*

## 8. REVIEW AND EVALUATION

This policy will be reviewed once during a term of Council. Its review will be initiated by the Governance Department.

# Publications Policy

## 1. RATIONALE

Council uses digital and non-digital publications to keep its community and stakeholders informed of policies, initiatives, activities, and news impacting the City of Marion. The community and stakeholders rely upon information in Council publications. It is vital that Council publications are of a consistently high quality and standard.

## 2. POLICY STATEMENT

Publications to the community and stakeholders contain information and statements that are accurate and appropriate; comply with applicable law; and reflect contemporary community standards and attitudes. Publications are of a consistently high quality and standard.

## 3. OBJECTIVES

The primary objective of the policy is to ensure the accuracy, quality, and consistency of all publications to the community and stakeholders.

## 4. POLICY SCOPE AND IMPLEMENTATION

### Scope

This policy applies to all publications to the community and stakeholders, including electoral material. All Council Staff and Council Members must comply with this Policy.

### Implementation

#### 4.1. Council publications

##### General principles

Council Publications **MUST** contain information and statements that:

- comply with all applicable laws and Council policy and procedure
- are factually correct and accurate
- are free from copyright infringement
- are consistent with contemporary community standards and attitudes.

Council Publications **MUST NOT** contain:

- an official announcement on behalf of the City or Marion unless authorised to do so
- confidential information or information subject to legal or professional privilege
- information or statements that may defame any person or group or expose the City of Marion to any potential legal action, including breach of privacy or copyright infringement.

# Publications Policy

## *Use of the City of Marion logo and Council letterhead*

The City of Marion logo and Council letterhead are used for official Council business only. Council Staff and Council Members are not permitted to use the logo or Council letterhead for personal communications (e.g. emails or correspondence containing personal views or opinions).

## *Council branding and styling*

Council Publications comply with City of Marion branding and style guidelines. Approved document templates are used (where available) to ensure a consistent brand, overall look, and quality to Council publications.

## *Copyright*

The City of Marion retains the intellectual property rights to any original material contained in Council Publications (including but not limited to text, images, videos, graphics, drawings, plans, manuals). Written permission must be obtained from the Chief Executive Officer (or delegate) to use or reproduce any copyright material.

## *Permission to use personal images*

Council uses its best endeavours to obtain a person's written consent prior to using any photographs or video footage containing their personal image in Council publications. A person may revoke their consent in writing by requesting that Council cease using photographs or video footage containing their personal image. Council will comply with the request.

## **4.2. Council Member publications**

Council Members may produce publications containing information about Council services, facilities, and initiatives, as well as the work of individual Council Members in representing their Wards.

Council Member publications must comply with the requirements of the General Principles in Section 4.1 of this Policy as well as the *Elected Members Code of Conduct*. Council Members are not permitted to use the City of Marion logo in their publications.

Content submitted to City of Marion Council publications may be edited if, in the opinion of the Chief Executive Officer, it does not comply with the requirements of this Policy. Council will consult with the Council Member about any proposed edits and/or provide the Council Member with an opportunity to resubmit content prior to publication.

Council Members must clearly state any personal views in any Council and member publications.

## **4.3. Electoral material**

The publication of electoral material occurs in accordance with the *Local Government (Elections) Act 1999* and associated regulations.

# Publications Policy

## *Caretaker period*

Council and Council Members comply with the requirements of the *Caretaker Policy* when producing publications.

## *Election comments*

The Chief Executive Officer is responsible for any comments about local, state, and federal government elections that are made in Council Publications. An authorisation statement to this effect must be included in the relevant Council Publication.

## 5. DEFINITIONS

<i>Term</i>	<i>Definition</i>
<i>Council image</i>	Any photograph, video, audio file, graphic design, plan, sign, or chart produced or commissioned by the Council and used digitally or non-digitally.
<i>Council member publication</i>	Any publication that displays the name of a Member and is used for Council business is deemed to be a Council Member publication.
<i>Council publication</i>	Any publication (in digital or non-digital form) that exhibits the Council logo in any form is deemed to be a Council publication. Examples include but are not limited to: policies and procedures; manuals; letters; emails; magazines; flyers and newsletters; marketing and promotional material; website content; social media.
<i>Electoral material</i>	An advertisement, notice, statement, or representation calculated to affect the results of an election or poll.

## 6. ROLES AND RESPONSIBILITIES

<i>Role</i>	<i>Responsibility</i>
<i>Chief Executive Officer</i>	<ul style="list-style-type: none"> <li>Review and accept ultimate responsibility for election comments in Council Publications.</li> <li>Approve edits to Council Member Publications to ensure they comply with this Policy.</li> <li>Provide approval for a person or group to use or reproduce City of Marion copyright material.</li> </ul>
<i>Council Members</i>	<ul style="list-style-type: none"> <li>Ensure all Council Member publications comply with the requirements of this Policy and are submitted to the Chief Executive Officer for review prior to publication.</li> <li>Not use the City of Marion logo on their publications.</li> </ul>

# Publications Policy

<i>Role</i>	<i>Responsibility</i>
	<ul style="list-style-type: none"> <li>• Use Council letterhead for official business only.</li> <li>• Obtain permission from the Chief Executive Officer prior to using any City of Marion copyright material.</li> </ul>
<i>Council Staff</i>	<ul style="list-style-type: none"> <li>• Ensure all Council publications comply with the requirements of this Policy.</li> <li>• Obtain a person's written consent prior to using any photographs or video footage containing their personal image.</li> <li>• Use Council letterhead for official business only.</li> </ul>

## 7. REFERENCES

### City of Marion

- *Caretaker Policy*
- *City Limits Publications Policy*
- *Elected Member Code of Conduct*
- *Privacy Policy*
- *Social Media Policy*

### Other

- *Copyright Act 1968*
- *Defamation Act 2005*
- *Local Government Act 1999*
- *Local Government (Elections) Act 1999*

## 8. REVIEW AND EVALUATION

The Unit Manager Communications reviews this Policy once during a term of Council (or earlier if required) in accordance with the City of Marion Policy Framework. Council approves this Policy.



## POLICY STATEMENT

The City of Marion ("the Council") strives to keep its stakeholders informed through various publications, including City Limits, the Annual Report, specialist brochures, etc. These, and other Publications, provide the organisation, the community and other stakeholders with information relating to Council, its services and products, corporate performance, community awareness, community initiatives and facilitates community consultation.

Council Publications include any publication developed by, or on behalf of the Council and may be in the form of:

- any written material (such as the text of brochures, documents policy, Council agendas, letters on Council letterhead, catalogues, directories, lists, instruction manuals, newspapers and text on a website);
- Council images (eg photographs, drawings, graphs, charts, building plans), audio recordings, films, computer programs

All Council Publications aim to be free of any discriminatory, defamatory or potentially discriminatory or defamatory content.

The Council expects that comments made in Council Publications will not expose the Council to legal action. Any person making a contribution to a Council Publication must not include or will not be permitted (in accordance with this Policy) to include comments in any Council Publications that may in the opinion of the Chief Executive Officer (after taking legal advice) result in a potential for legal action against the Council.

## DEFINITIONS

**Council Publication** - includes, but is not limited to, any publication developed by, or on behalf of, the Council and may be in the form of any written material (such as the text of brochures, documents policy, Council agendas, letters on Council letterhead, catalogues, directories, lists, instruction manuals, newspapers and text on a website); Council images (eg photographs, drawings, graphs, charts, building plans), audio recordings, films, and computer programs that are used to promote, consult, advise on Council services, products and/or community information.

**Copyright** - means the exclusive right of a creator/author to reproduce, publish, broadcast, communicate, adapt, distribute, perform, assign or license his or her work pursuant to the Copyright Act (Cth) 1968.

**Electoral Material** - includes any advertisement, notice, statement or representation calculated to affect the result of an election or poll (as defined by the Local Government (Elections) Act 1999).

**Defamatory Content** - means information that defames or has the potential to defame any person (natural or corporate) in the opinion of the Chief Executive Officer (after taking legal advice).

**Stakeholders** - means the groups and individuals who have an interest in the City of Marion region, including but not limited to, Marion residents and ratepayers, State and Federal Government Departments, Local Members of Parliament, local businesses, retail industry, community and sporting associations, visitors and tourists, other Local Councils, other agencies and Council members and employees.

## INTERPRETATION

The manner in which this Policy is interpreted and applied in relation to any particular set of circumstances will be consistent with the provisions of the Local Government Act 1999, the role of the Council, the functions and duties of elected members, the roles and responsibilities of the Chief Executive Officer, and any other relevant legislation. Further, this Policy is subject to any express disclaimers that appear in relation to Council Publications.

## PRINCIPLES

### Council Publications

Publications are developed by the Council to provide its Stakeholders with information about and/or which identifies with the Council.

Any Publication that exhibits the Council logo (in any form, such as name only, name and design, design only) is deemed to be a Council Publication. A Council Publication will not contain the personal view of any Elected Member or officer unless authorised by the Council where that personal view may involve a breach of a Council or administrative policy, Code or decision or which otherwise places the Council at risk of legal action (eg defamation).

Information provided by Elected Members for inclusion in a Council Publication must be accurate and truthful.

The Council will endeavour to obtain a person's consent, in the first instance, to take a person(s) photograph and/or write an article which refers to that person(s). The Council will endeavour to only republish photographs and/or information that is relevant to the context in which they are used and with the consent of the copyright owner.

### Privacy

The Council is not bound by the Privacy Act 1988 (Cth), the National Privacy Principles and the Information Privacy Principles, nor the Information Privacy Principles Instruction (Cabinet Administrative Instruction No 1 of 1989).

However, the Council recognises the importance of protecting the privacy of stakeholders and their personal information and is committed to a culture that protects privacy. The Council will endeavour to protect the personal information it collects, stores, discloses and uses in accordance with the standards set by the National Privacy Principles (or if the Council chooses, the Information Privacy Principles) and any Privacy Policy developed and adopted by the Council.

## Copyright

Any original written material (such as the text of brochures, catalogues, instruction manuals, newspapers and text on a website), Council images (eg photographs, drawings, graphs, charts, building plans) developed by, or on behalf of the Council, is protected by Copyright laws. The Council retains all intellectual property rights subsisting in any Council Publication.

The production of City Limits is guided by the City Limits Publications Policy which details the objectives and principles of the magazine and includes guidelines for the development of articles, advertising, format, Elected Member contributions and distribution.

Written permission will be required from the Chief Executive of the Council if any person(s) or entity wants to use, reproduce or otherwise deal with all, or any substantial part, of a Council Publication.

## Publication of Electoral Material

Any Publications may from time to time include information concerning the profiles of elected members and their achievements as a member of the current Council. However, in the Caretaker Period for a periodic election and from the close of nominations in a supplementary election the inclusion of any such information about individual Elected Members or articles written by Elected Members will be scrutinized by the Manager Governance in accordance with the requirements of the Local Government (Elections) Act and any relevant Regulations and be subject to Council's Elections Caretaker Policy.

Prior to the publication of any electoral material to be posted, affixed or erected on property under the care and control of Council, ETSA Utilities or Transport SA (TSA) for the purposes of candidate promotion in Federal, State or Local Government Elections, approval must be obtained from Council and is subject to Council's Control of Election Signs Policy.

## Use of Council Letterhead

Council letterhead is only to be used for the specific purpose of conveying and transacting official Council business. A Council elected member must not use Council letterhead, the Council logos or any other related corporate logos or emblems for personal purposes, eg personal letters stating a personal viewpoint. Any elected member using Council letterhead for other than Council business may breach Council's Code of Conduct for Elected Members and this Policy.

## REFERENCES

### STRATEGIC PLAN

#### EG4.4

Managing and presenting information to Council, the community and other stakeholders in a manner that is transparent, balanced and adds value to decision-making.

**PROCEDURE REFERENCE:**

GP-23: Control of Election Signs

Code of Conduct for Elected Members

**COUNCIL AGENDA REFERENCE:**

GC 131211.

**OTHER RELATED REFERENCES:**

Local Governments & Copyright - A Practical Guide, Australian Copyright Council, March 2003

Endorsed by Council 23/3/04.

**OWNER**

Executive Officer, Council Business, Unit Manager Communications

## CONFIDENTIAL ITEMS

### Cover Report - LKCC Management- Final Negotiated Agreement with SCI

**Originating Officer** General Manager City Services - Tony Lines

**Corporate Manager** N/A

**General Manager** Acting Chief Executive Officer - Ilia Houridis

**Report Reference** GC210622F02

**Confidential** ☐

## RECOMMENDATION

That pursuant to Section 90(2) and (3)(d) (i) and (ii) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager Corporate Services, General Manager City Services, Manager City Property, Manager City Activation, Manager Corporate Governance, Manager Strategic Procurement Services, Unit Manager Economic and Cultural Development, Unit Manager Land and Property, Unit Manager Communications, Unit Manager Governance and Council Support and Governance Officer be excluded from the meeting as the Council receives and considers information relating to LKCC Management Model, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to the management of the Living Kurna Cultural Centre.

**LKCC Management- Final Negotiated Agreement with SCI****CONFIDENTIAL****Reason For Passing This Resolution**

***Local Government Act (SA) 1999 S 90 (2) 3(d) (i) and (ii)*** : commercial information of a confidential nature (not being a trade secret) the disclosure of which (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and (ii) would, on balance, be contrary to the public interest.

## Cover Report - Coastal Walkway Update - Field River

**Originating Officer** Coordinator Coastal Walkway - Alex Cortes

**Corporate Manager** Manager City Activation - Greg Salmon

**General Manager** General Manager City Development - Ilia Houridis

**Report Reference** GC210622F03

**Confidential** ☐

### RECOMMENDATION

That pursuant to Section 90(2) and (3)(b)(i) and (ii) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager Corporate Services, General Manager City Services, Manager Corporate Governance, Manager City Activation, Project Manager Strategic Projects, Coordinator Coastal Walkway, Unit Manager Communications, Unit Manager Governance and Council Support and Governance Officer, be excluded from the meeting as the Council receives and considers information relating to Coastal Walkway Update - Field River report, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to proposed funding and tender outcomes.

## Coastal Walkway Update - Field River

### CONFIDENTIAL

#### Reason For Passing This Resolution

***Local Government Act (SA) 1999 S 90 (2) 3(b) (i) and (ii):*** information the disclosure of which (i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and (ii) would, on balance, be contrary to the public interest.



## Cover Page - Mitchell Park Sports & Community Centre Management Model

**Originating Officer** Unit Manager Sport and Recreational Community Facilities - Mark Hubbard

**Corporate Manager** Manager City Property - Thuyen Vi-Alternetti

**General Manager** General Manager City Development - Ilia Houridis

**Report Reference** GC210622F04

**Confidential** ☐

### RECOMMENDATION

That pursuant to Section 90(2) 3(b) (i) and (ii) and 3(d) (i) and (ii) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager Corporate Services, General Manager City Services, Manager Corporate Governance, Manager City Property, Manager City Activation, Manager Community Connections, Unit Manager Sport & Recreational Community Facilities, Community Facilities Planner, Manager Finance, Unit Manager Communications, Unit Manager Governance and Council Support, Governance Officer and Unit Manager Community Wellbeing, be excluded from the meeting as the Council receives and considers information relating to Mitchell Park Sports & Community Centre Management Model, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to the financial and operational projections for the new Mitchell Park Sports and Community Centre.

## Mitchell Park Sports & Community Centre Management Model

### CONFIDENTIAL

#### Reason For Passing This Resolution

**Local Government Act (SA) 1999 S 90 (2) 3(d) (i) and (ii) :** commercial information of a confidential nature (not being a trade secret) the disclosure of which (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and (ii) would, on balance, be contrary to the public interest.

**Local Government Act (SA) 1999 S 90 (2) 3(b) (i) and (ii):** information the disclosure of which (i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and (ii) would, on balance, be contrary to the public interest.

## Cover Report - Marion Golf Park

**Originating Officer**     Community Facilities Planner - Sean O'Brien

**Corporate Manager**     Manager City Property - Thuyen Vi-Alternetti

**General Manager**        General Manager City Development - Ilia Houridis

**Report Reference**        GC210622F05

**Confidential**              ☐

### RECOMMENDATION

That pursuant to Section 90(2) and (3)(d) (i) and (ii) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager Corporate Services, General Manager City Services, Manager Corporate Governance, Manager City Property, Manager Finance, Unit Manager Sport and Recreational Community Facilities, Unit Manager Communications, Unit Manager Governance and Council Support, Community Facilities Planner and Governance Officer, be excluded from the meeting as the Council receives and considers information relating to Marion Golf Park, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to the current redevelopment options and costs for the Marion Golf Park.

## Marion Golf Park

### CONFIDENTIAL

#### Reason For Passing This Resolution

***Local Government Act (SA) 1999 S 90 (2) 3(d) (i) and (ii)*** : commercial information of a confidential nature (not being a trade secret) the disclosure of which (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and (ii) would, on balance, be contrary to the public interest.

## Cover Report - Request for Proposals - City Services Surplus Land

**Originating Officer** Unit Manager Land & Property - Geoff Norris

**Corporate Manager** Manager City Property - Thuyen Vi-Alternetti

**General Manager** General Manager City Development - Ilia Houridis

**Report Reference** GC210622F06

**Confidential** ☐

### RECOMMENDATION

That pursuant to Section 90(2) 3(d) (i) and (ii) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager City Services, General Manager Corporate Services, Manager Corporate Governance, Manager City Property, Unit Manager Land & Property, Unit Manager Communications, Unit Manager Governance and Council Support and Governance Officer, be excluded from the meeting as the Council receives and considers information relating to the report Request for Proposals - City Services Surplus Land, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential relating to matters pertaining to commercial information of a confidential nature from the market in relation to proposals received for the City Services surplus land, the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party.

## Request for Proposals - City Services Surplus Land

### CONFIDENTIAL

#### Reason For Passing This Resolution

**Local Government Act (SA) 1999 S 90 (2) 3(d) (i) and (ii)** : commercial information of a confidential nature (not being a trade secret) the disclosure of which (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and (ii) would, on balance, be contrary to the public interest.

**Cover Report - Unsolicited Proposal**

**Originating Officer**     Manager City Activation - Greg Salmon

**Corporate Manager**     N/A

**General Manager**        Acting Chief Executive Officer - Ilia Houridis

**Report Reference**        GC210622F07

**Confidential**              ☐

**RECOMMENDATION**

That pursuant to Section 90(2) and (3)(d)(i) and (ii) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager Corporate Services, General Manager City Services, Manager Corporate Governance, Manager City Activation, Manager Finance, Unit Manager Communications, Unit Manager Governance and Council Support and Governance Officer, be excluded from the meeting as the Council receives and considers information relating to Unsolicited Proposal, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to confidential commercial information.

## Unsolicited Proposal

### CONFIDENTIAL

#### Reason For Passing This Resolution

***Local Government Act (SA) 1999 S 90 (2) 3(d) (i) and (ii)*** : commercial information of a confidential nature (not being a trade secret) the disclosure of which (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and (ii) would, on balance, be contrary to the public interest.



## CORPORATE REPORTS FOR INFORMATION/NOTING

### Finance Report - May 2021

<b>Originating Officer</b>	Assistant Financial Accountant - Melissa Virgin
<b>Corporate Manager</b>	Manager Finance - Ray Barnwell
<b>General Manager</b>	General Manager Corporate Services - Sorana Dinmore
<b>Report Reference</b>	GC210622R17

**Confidential** ☐

### REPORT OBJECTIVE

This report provides Council with information relating to the management of financial resources under its control as at May 2021. This report is one of a series of reports designed to assist Council in achieving and maintaining a financially sustainable position. Other reports assisting in this process include the Quarterly Budget Reviews and the Long Term Financial Plan.

This report includes financial information regarding major projects. The principles used for the assessment of reportable projects are:

- Council has agreed to proceed with the project and approved a Prudential Report under Section 48 of the *Local Government Act 1999*.
- The Whole-of-Life Cost is greater than \$4 million dollars (including grant assisted projects).

### RECOMMENDATION

**That Council:**

1. **Receives the report “Finance Report – May 2021”**

### GENERAL ANALYSIS

#### BACKGROUND

This report is presented on a monthly basis to provide Elected Members with key financial information to assist in monitoring Council's financial performance against budget.

#### APPENDICES -

Appendix 1: Monthly Financial Reporting

Appendix 2: Capital Works Reporting including Major Projects

Appendix 3: Debtors Reports for Sundry Debtors & Rates Debtors

#### Attachment

#	Attachment
1	Finance Report_May Appendix 1 pts 1 2 3 4
2	Finance Report_May Appendix 2 pts 1 2
3	Finance Report_May Appendix 3 pts 1 2

## Funding Statement – Actual versus Budget

The Funding Statement provides a view of Council's financial performance against the approved budget and is consistent with the information provided at budget reviews. It provides a review against all of the elements contained within the Statement of Comprehensive Income and the Statement of Financial Position that are adopted as part of the Annual Budget Report. It details Council's:

### Statement of Comprehensive Income -

The operating result is recognised as one of Council's key financial indicators. The budget framework includes a commitment to its ongoing Financial Sustainability maintaining an Operating Surplus Ratio of between 0% and 10%, on average over each five-year period, which for 2020/21 means a targeted operating surplus of between \$0 and \$9.638m.

**Comment:** Council currently has a net operating surplus result of \$2.376m before capital revenues, against a year to date forecast budget of \$6.375m surplus. This position is detailed in the attached Funding Statement and variation notes.

### Capital Budget -

The Capital Budget is linked to Council's key financial indicator – "Asset Sustainability Ratio" and an actual to budget comparison reflects Council's progress in achieving its Capital program.

**Comment:** The actual to budget position reveals that 80.90% of the year to date Capital Renewal Budget has been spent.

### Loans -

The loans component of the Funding Statement identifies any new proposed loan receipts or principal payments. Council's borrowings are included in Council's key financial indicator – "Net Financial Liabilities" which reflects Council's total indebtedness.

**Comment:** \$2.0m of new borrowings are included in the 2020/21 budget and principal repayments of \$1.245m, meaning that the overall loan liability balance is forecast to increase by \$0.755m to \$6.39m at 30 June 2021.

### Reserves & Cash -

Various fund movements such as surplus budget review results, unspent grants and carryover projects at year end are reflected as transfers to reserves, whilst utilisation of reserve funds are recognised as transfers from reserves.

Cash may be utilised to fund expenditure within the context of Treasury Management to ensure loans are not drawn down where temporary cash holdings are available.

**Comment:** Council's Reserves are detailed in the below table. Transfer to Reserves of \$11.401m and Transfers from Reserves of \$21.981m are forecast to occur in 2020/21, and after accounting for amounts quarantined for specific projects or works, there is \$3.142m available.

Reserves (\$000s)	Asset Sustainability Reserve						Water Reserve - Oaklands Wetland	Open Space Reserve	Grants & Carryover Reserve	TOTAL ALL RESERVES
	Major Infrastructure Failure	General	Other	Major New Projects	CFPP	TOTAL ASR				
Opening Balance	2,000	9,753	840	1,525	3,517	17,635	613	2,055	20,882	41,185
Savings from 2019/20 audited accounts	0	3,398	0	0	0	3,398	265	0	0	3,663
Budgeted transfers to reserve	0	0	240	0	20	260	10	446	10,685	11,401
Budgeted transfers from reserve	0	(3,529)	(140)	0	(45)	(3,714)	(7)	0	(18,260)	(21,981)
Current Budgeted Closing Balance	2,000	9,622	940	1,525	3,492	17,579	881	2,501	13,307	34,268
Quarantined Funds	(2,000)	(9,622)	(900)	(1,520)	(2,915)	(16,957)	(862)	0	(13,307)	(31,126)
Projected Available Balance	0	0	40	5	577	622	19	2,501	0	3,142

The 2020/21 budget forecasts a net cash surplus of \$0.717m.

\*CFPP: Community Facilities Partnership Program

\*Other includes Walking & Cycling and Energy Efficiency.

**Funding Statement  
as at 31 May 2021**

Original Adopted Budget \$'000	Carryovers \$'000	Budget Review Adjustments \$'000		YTD Actual \$'000	YTD Budget \$'000	YTD Variance \$'000		Annual Budget \$'000	Note
<b>Operating Revenue</b>									
80,044	-	72	<b>Rates</b>	73,479	73,460	19	F	80,116	
2,161	-	(51)	<b>Statutory Charges</b>	1,921	1,923	(2)	U	2,110	
2,278	-	407	<b>User Charges</b>	2,482	2,366	116	F	2,685	A
7,824	(1,620)	1,893	<b>Operating Grants &amp; Subsidies</b>	7,513	7,826	(313)	U	8,097	B
755	-	(256)	<b>Investment Income</b>	415	416	(1)	U	499	
1,164	-	277	<b>Reimbursements</b>	1,070	1,175	(105)	U	1,441	C
1,235	-	(171)	<b>Other Revenues</b>	311	708	(397)	U	1,064	D
365	-	-	<b>Net gain - Equity Accounted Investments</b>	-	-	-	-	365	
<b>95,826</b>	<b>(1,620)</b>	<b>2,171</b>		<b>87,191</b>	<b>87,874</b>	<b>(683)</b>	<b>U</b>	<b>96,377</b>	
<b>Operating Expenses</b>									
37,973	-	-	<b>Employee Costs</b>	33,551	34,038	487	F	37,973	E
20,848	3,136	2,606	<b>Contractual Services</b>	23,535	21,060	(2,475)	U	26,590	F
4,808	3	245	<b>Materials</b>	4,342	4,155	(187)	U	5,056	G
322	-	-	<b>Finance Charges</b>	159	159	-	-	322	
15,708	-	132	<b>Depreciation</b>	14,502	14,522	20	F	15,840	
9,478	14	1,040	<b>Other Expenses</b>	8,726	7,565	(1,161)	U	10,532	H
<b>89,137</b>	<b>3,153</b>	<b>4,023</b>		<b>84,815</b>	<b>81,499</b>	<b>(3,316)</b>	<b>U</b>	<b>96,313</b>	
<b>6,689</b>	<b>(4,773)</b>	<b>(1,853)</b>	<b>Operating Surplus/(Deficit) before Capital Revenues</b>	<b>2,376</b>	<b>6,375</b>	<b>(3,999)</b>	<b>U</b>	<b>64</b>	
<b>Capital Revenue</b>									
8,163	(2,307)	1,728	<b>Capital Grants &amp; Subsidies</b>	6,339	4,800	1,539	F	7,584	
-	-	-	<b>Contributed Assets</b>	10	-	10	F	-	
-	-	-	<b>Asset Disposal and Fair Value Adjustment</b>	(1,850)	-	(1,850)	U	-	
<b>8,163</b>	<b>(2,307)</b>	<b>1,728</b>		<b>4,499</b>	<b>4,800</b>	<b>(301)</b>	<b>U</b>	<b>7,584</b>	
<b>14,852</b>	<b>(7,080)</b>	<b>(124)</b>	<b>Net Surplus/(Deficit) resulting from operations</b>	<b>6,875</b>	<b>11,175</b>	<b>(4,300)</b>	<b>U</b>	<b>7,648</b>	
15,708	-	132	<b>add Depreciation</b>	14,502	14,522	(20)		15,840	
-	-	-	<b>add (Gain)/Loss on Asset Disposal</b>	1,850	-	1,850		-	
(365)	-	-	<b>less Share of Profit Equity Accounted Investments</b>	-	-	-		(365)	
<b>30,195</b>	<b>(7,080)</b>	<b>8</b>	<b>Funding available for Capital Investment</b>	<b>23,227</b>	<b>25,697</b>	<b>(2,470)</b>	<b>U</b>	<b>23,123</b>	
<b>Capital</b>									
17,119	2,193	(9,284)	<b>less Capital Expenditure - Renewal</b>	5,594	6,915	1,321	F	10,028	I
27,993	5,533	(9,394)	<b>less Capital Expenditure - New</b>	10,641	11,698	1,057	F	24,132	J
-	-	-	<b>less Capital - Contributed assets</b>	10	-	(10)	U	-	
-	-	(420)	<b>add Proceeds from Sale of Surplus Assets</b>	(485)	(420)	65	F	(420)	
<b>(14,917)</b>	<b>(14,806)</b>	<b>19,106</b>	<b>Net funding increase/(decrease)</b>	<b>7,467</b>	<b>7,504</b>	<b>(37)</b>	<b>U</b>	<b>(10,617)</b>	

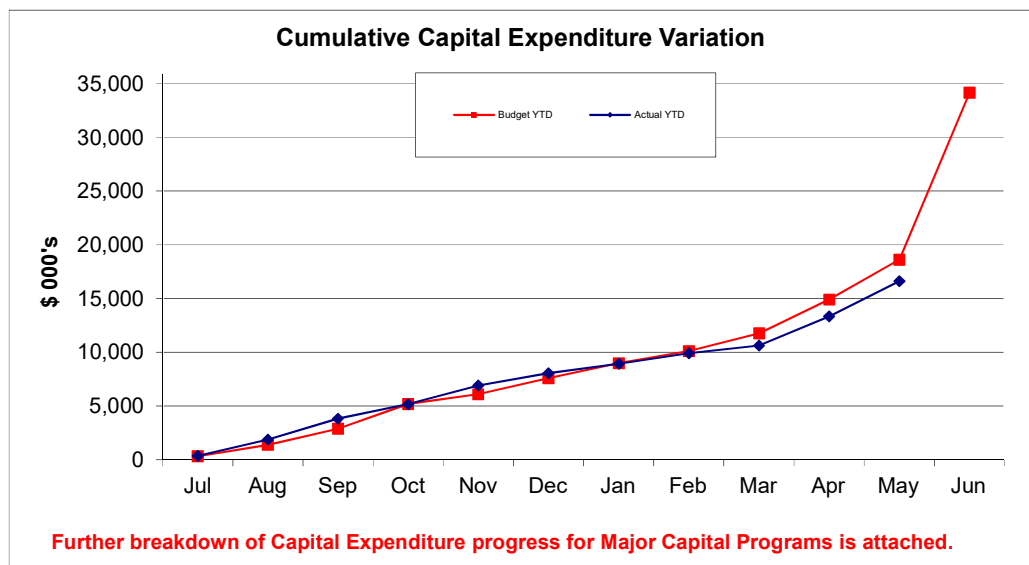
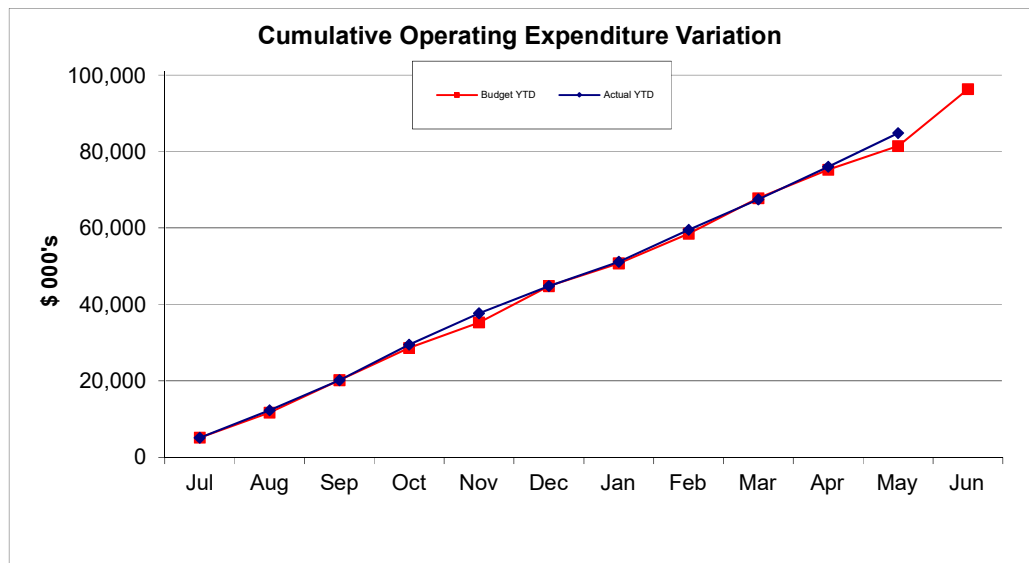
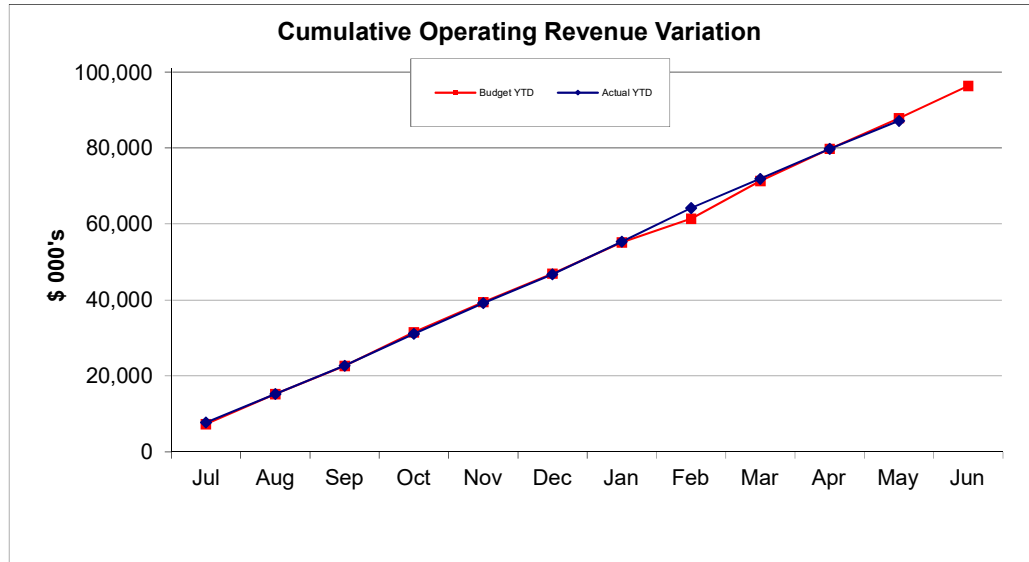
Original Adopted Budget	Carryovers	Budget Review Adjustments		YTD Actual	YTD Budget	YTD Variance	Annual Budget	Note
\$'000	\$'000	\$'000		\$'000	\$'000	\$'000	\$'000	
<b>Funded by</b>								
<b>Loans</b>								
2,000	-	-	Loan Principal Receipts (Net)	-	-	-	2,000	
-	-	-	Loan Receipts/(Payments) from Sporting Clubs (Net)	-	-	-	-	
(1,245)	-	-	Loan Principal Repayments	(613)	(613)	-	(1,245)	
<b>755</b>	<b>-</b>	<b>-</b>	<b>Loan Funding (Net)</b>	<b>(613)</b>	<b>(613)</b>	<b>-</b>	<b>755</b>	
<b>Movement in level of cash, investments and accruals</b>								
154	-	563	Cash Surplus/(Deficit) funding requirements	17,433	17,470	(37)	717	
(14,317)	(14,806)	18,544	Reserves Net - Transfer to/(Transfer from)	(10,579)	(10,579)	-	(10,579)	
<b>(14,163)</b>	<b>(14,806)</b>	<b>19,107</b>	<b>Cash/Investments/Accruals Funding</b>	<b>6,854</b>	<b>6,891</b>	<b>(37)</b>	<b>(9,862)</b>	
<b>14,917</b>	<b>14,806</b>	<b>(19,106)</b>	Funding Transactions	<b>(7,467)</b>	<b>(7,504)</b>	<b>37</b>	<b>U</b>	<b>10,617</b> K

**Variation Notes**

<b>A</b>	<b>User Charges</b>	<b>Favourable \$116k</b>	Reflects budget-timing variances with regards to rent income for a number of sites (\$86k) and a number of variances which are individually insignificant.
<b>B</b>	<b>Operating Grants &amp; Subsidies</b>	<b>Unfavourable \$313k</b>	Reflects budget-timing with regards to the receipt of Roads to Recovery funding. These funds have now been received but not yet receipted.
<b>C</b>	<b>Reimbursements</b>	<b>Unfavourable \$105k</b>	Reflects budget-timing with regards to labour recovery for cross-council works.
<b>D</b>	<b>Other Revenue</b>	<b>Unfavourable \$397k</b>	Predominantly reflects budget-timing variances which are individually insignificant.
<b>E</b>	<b>Employee Costs</b>	<b>Favourable \$487k</b>	Predominantly reflects budget-timing variances in addition to savings from temporarily vacant positions.
<b>F</b>	<b>Contractors</b>	<b>Unfavourable \$2,475k</b>	Reflects budget-timing variances with regards to Sam Willoughby International BMX Facility (\$631k), Oakland's Precinct Stage 2 (\$315k), Birch Crescent Streetscapes (\$261k), prepayment of IT licenses (\$215k), Waste (\$203k), IT Lease payments (\$114k) and a number of variances which are individually insignificant.
<b>G</b>	<b>Materials</b>	<b>Unfavourable \$187k</b>	Reflects budget-timing variances with regards to the purchase of Minor Office Equipment (\$50k) and a number of variances which are individually insignificant.
<b>H</b>	<b>Other Expenses</b>	<b>Unfavourable \$1,161k</b>	Reflects budget-timing with regards to a contribution for destination playspace (\$1,000k) and a number of variances which are individually insignificant.
<b>I</b>	<b>Capital Expenditure (Renewal)</b>	<b>Favourable \$1,321k</b>	Predominately reflects budget-timing variances with regards to Road Reseals (\$520k), Footpath Construction (\$426k) and Streetscape Development (\$378k).
<b>J</b>	<b>Capital Expenditure (New)</b>	<b>Favourable \$1,057k</b>	Reflects budget-timing variances with regards to Mitchell Park Sports and Community Club Redevelopment (\$478k), Marion RSL Carpark (\$395k) Southern Soccer Regional Football Facility (\$175k) and a number of variances which are individually insignificant.
<b>K</b>	<b>Funding Transactions</b>	<b>Unfavourable \$37k</b>	This variance is the sum total of all variances and reflects a decrease against council's expected YTD cash position.

The above comments referring to budget timing variations are where some monthly budget estimates are not reflective of the actual expenditure patterns as at the reporting date.

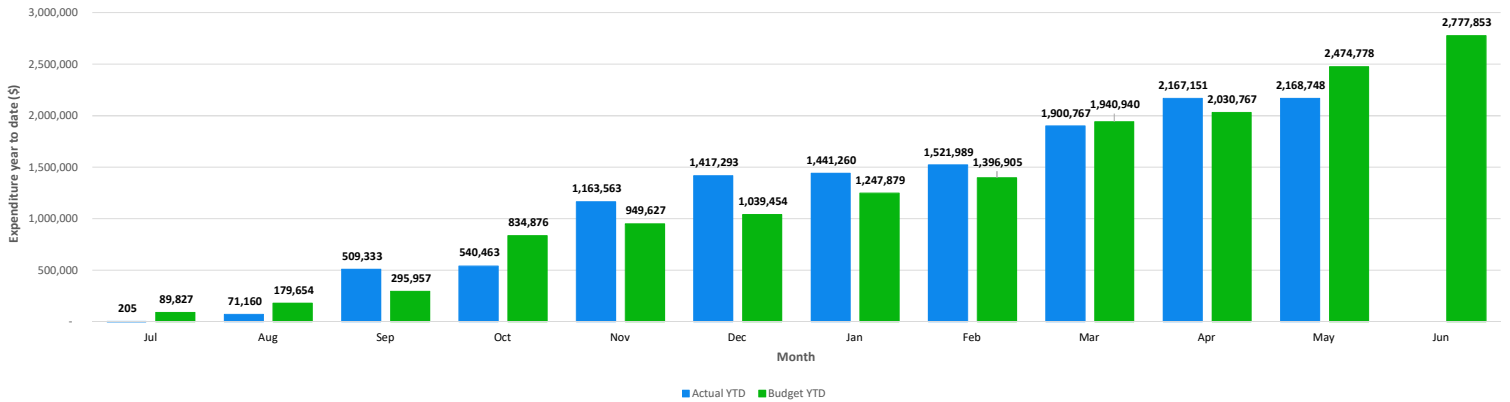
### Funding Statement Cumulative Position - 2020/21



## Road Reseal

### Monthly Comment

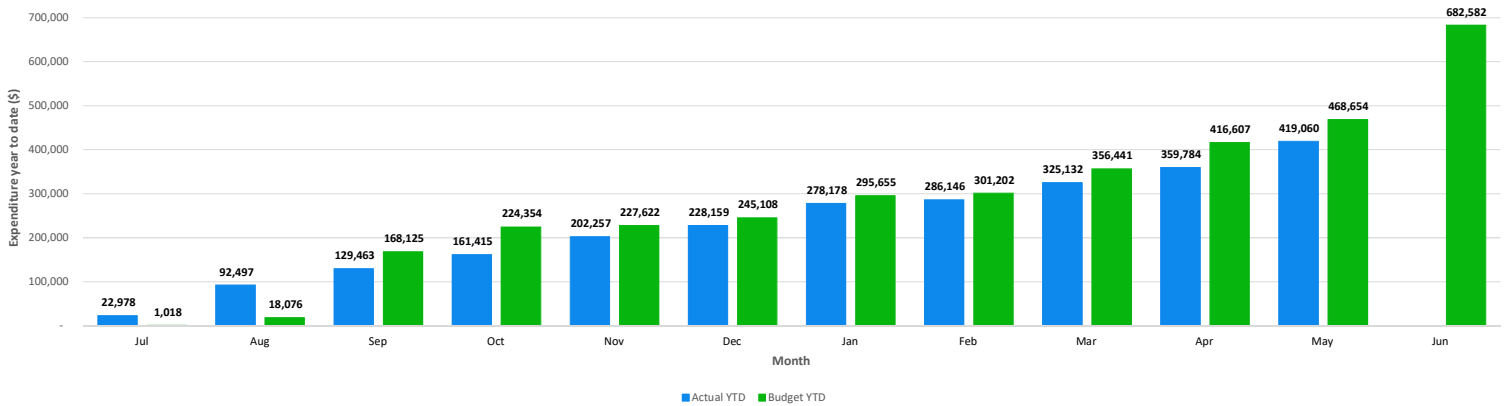
Program is 97% complete and on track to be completed by end of financial year.



## Kerb and Water Table

### Monthly Comment

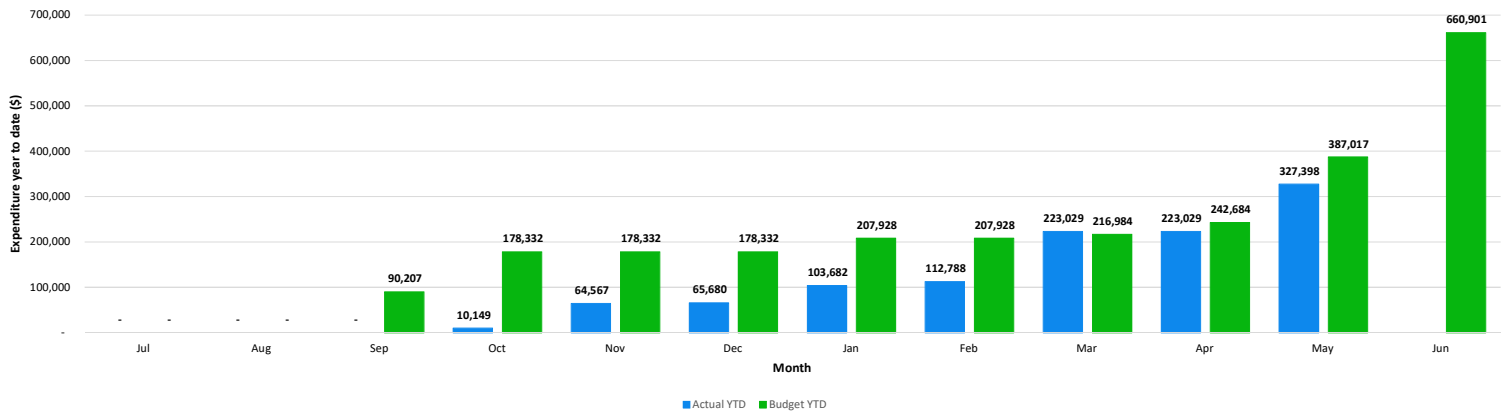
Program is 83% complete and on track to be completed by end of financial year.



## New Footpath Construction

### Monthly Comment

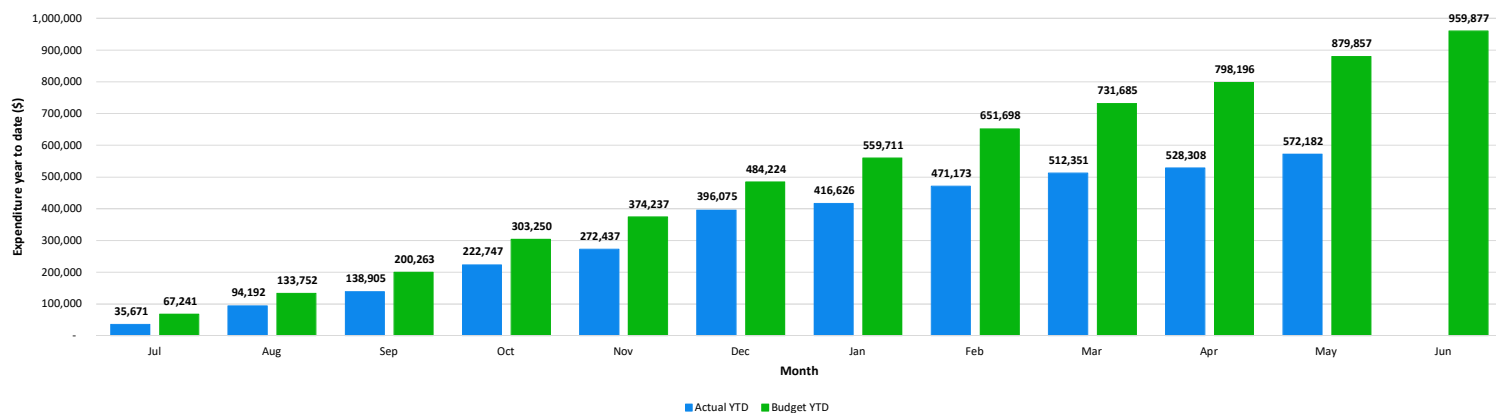
Footpath Upgrade program is complete, New footpath program is 79% complete, and on track to be completed by end of financial year.



## Renewal Footpath Construction

### Monthly Comment

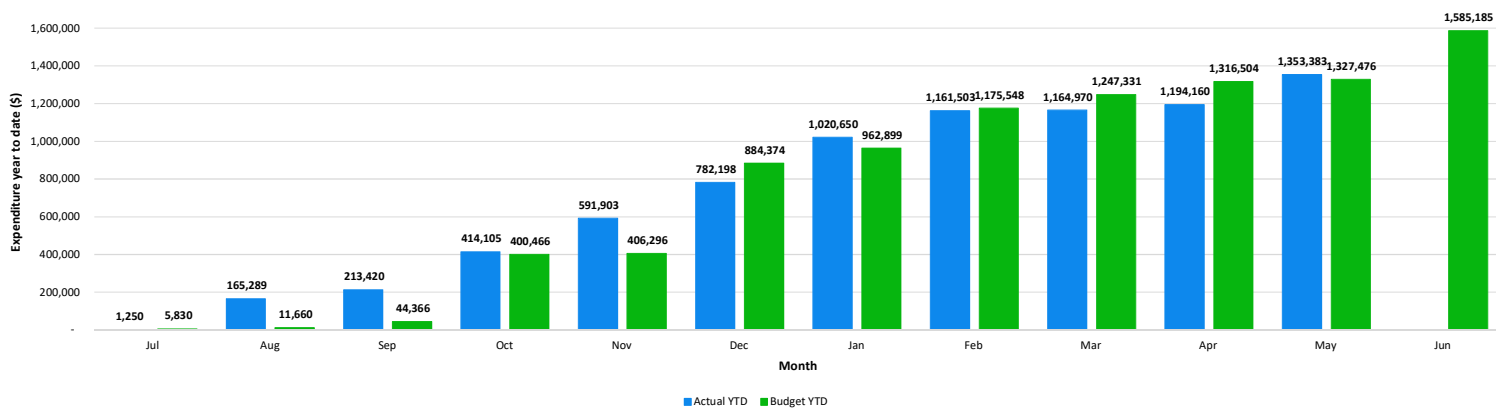
Program is 62% complete. This program is anticipated to be complete this financial year.



## Transport

### Monthly Comment

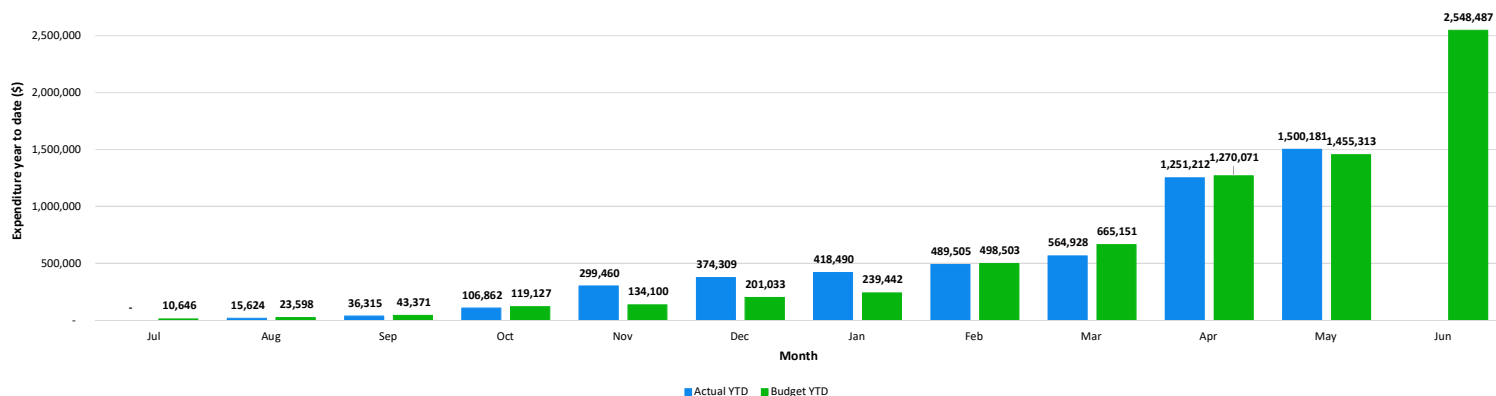
Program is 93% complete on track to be completed by end of financial year with the exception of Lander Road and Young Street, this project is anticipated to be a carryover.



## Drainage

### Monthly Comment

Program is on track with Shetland Avenue, Ayre Street and Shaftesbury Lane and Bandon Terrace Reserve complete. Lynton Avenue and Castle Street, South Plympton is scheduled to be complete mid June. A carryover is anticipated for Lucretia Way Reserve (carryover c/o).

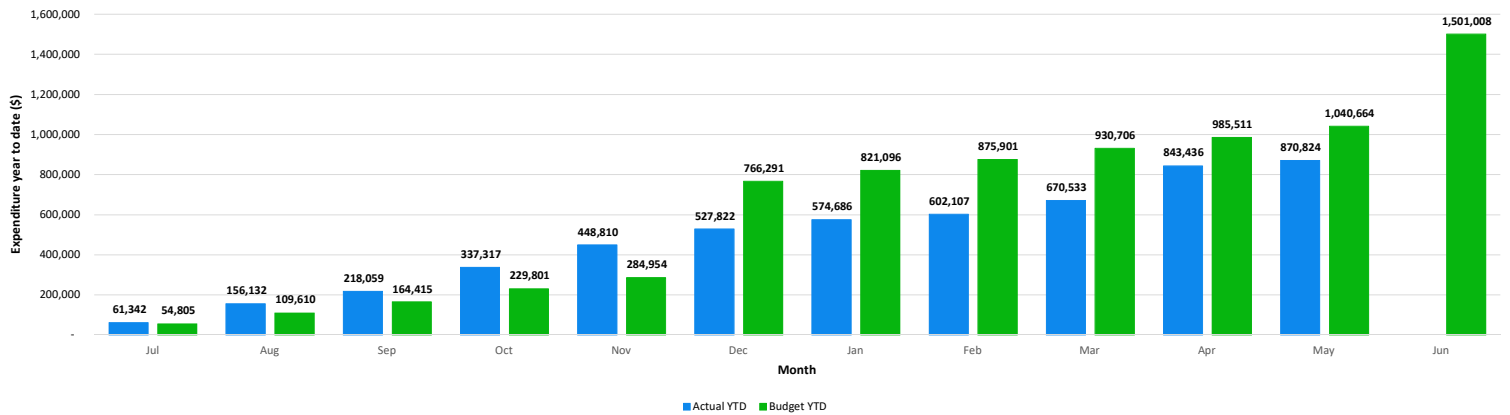




## Street Trees

### Monthly Comment

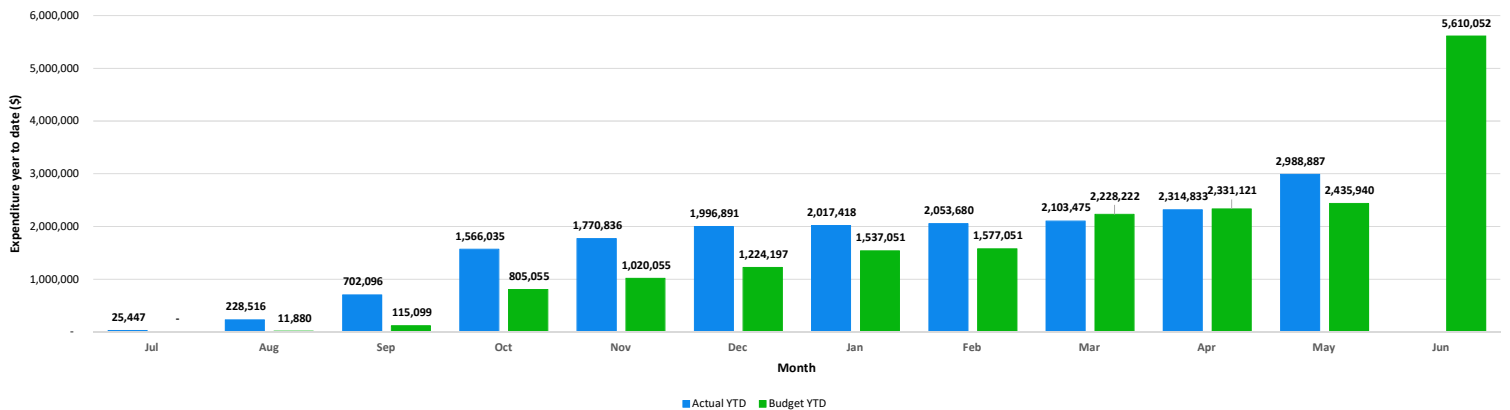
The Tree Planting program has recommenced. This program is on track to meet the annual target by end of financial year.



## Streetscapes

### Monthly Comment

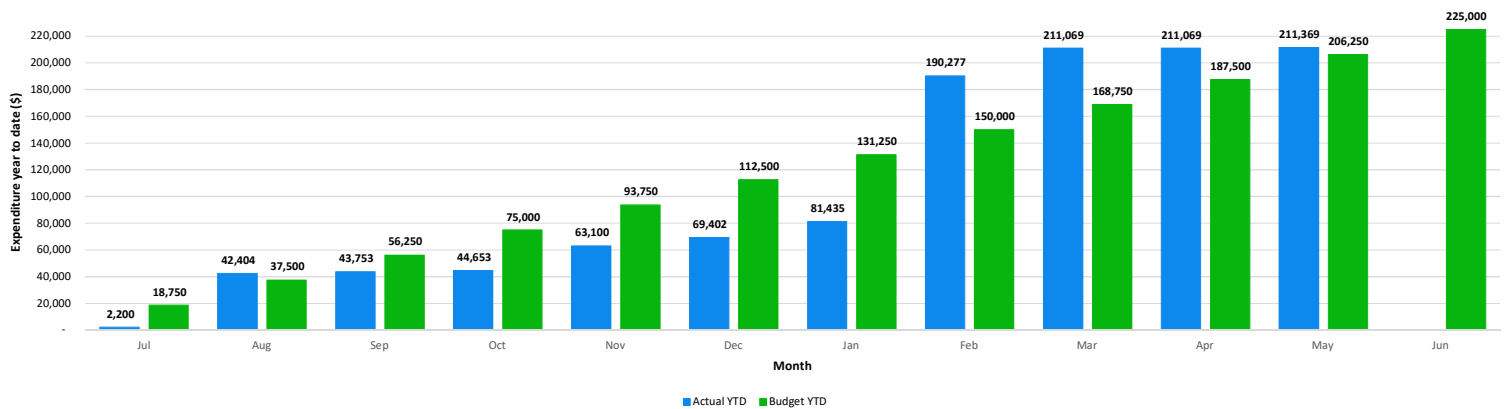
Program in progress with Sturt Road (Stage 1 - South Road to Marion Road), Diagonal Way and Quick Rd (c/o) streetscapes complete. Works on Sturt Road (Marion Road to Diagonal Road) and Birch Crescent (c/o) have commenced. A carryover is anticipated for Sturt Road (Marion Road to Diagonal Road) due to restrictions with working on arterial roads and Birch Crescent (c/o) due to ongoing negotiations with Dept. for Infrastructure and Transport.



## Irrigation

### Monthly Comment

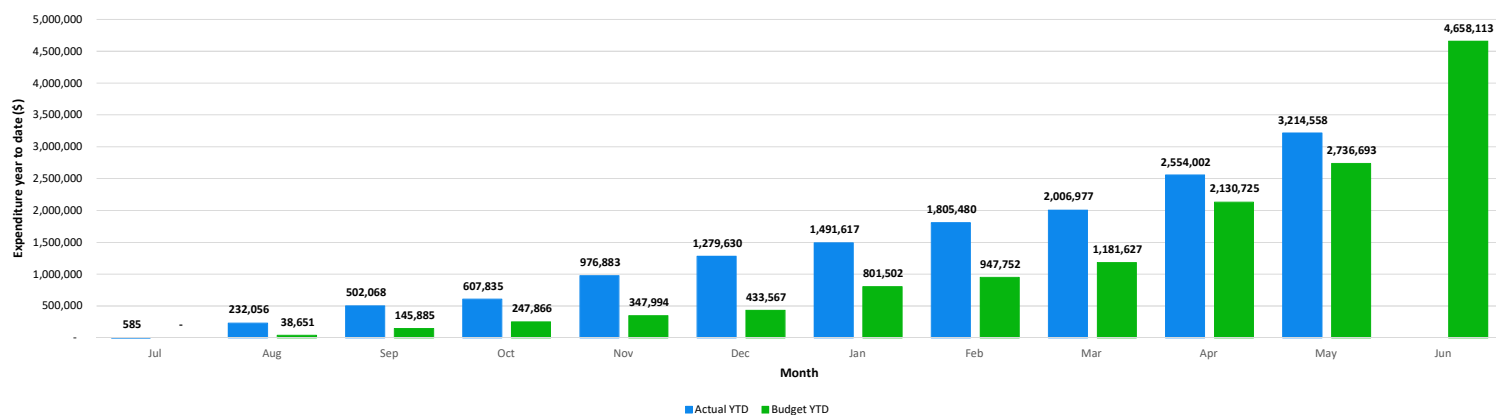
Irrigation program is complete.



## Open Space Developments

### Monthly Comment

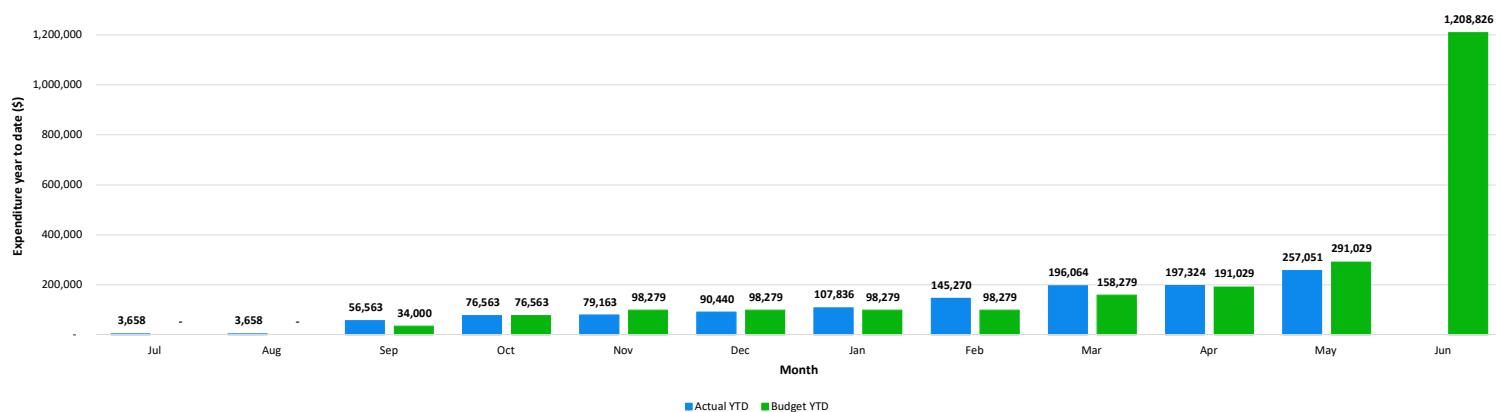
Program is on track for completion by the end of financial year with the exception of Capella Drive Reserve Skate Park which is being impacted by volume of work in the market.



## Sports Facilities and Courts

### Monthly Comment

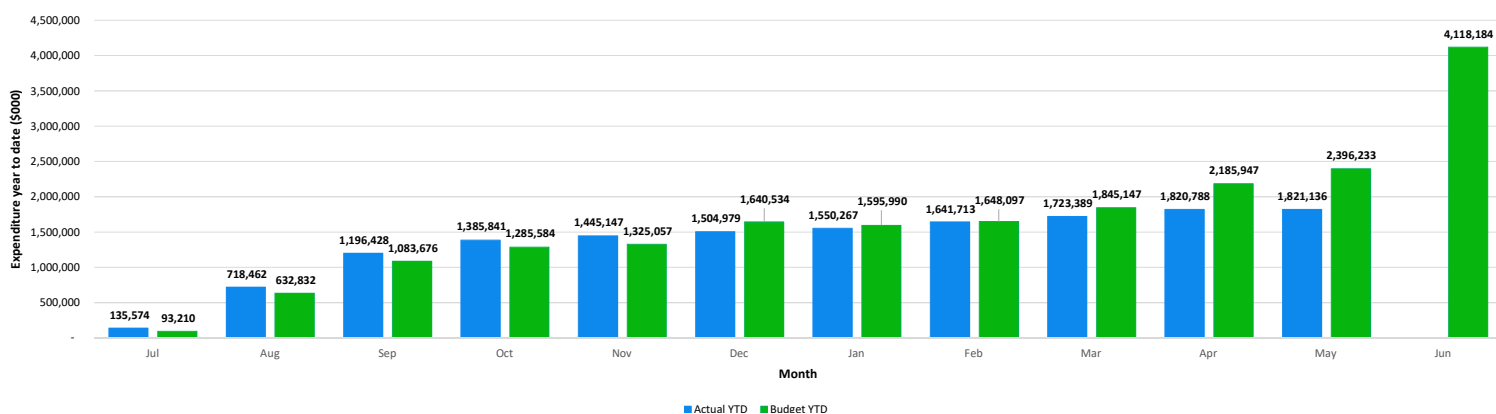
Six projects in this program have been complete with one more anticipated to be complete by end of financial year. A number of key projects including the Marion Golf Club and Glandore Cricket Nets are subject to further council reports and grant applications. The budgets for Marion Golf Club and Tarnham Road Reserve have been removed in the third budget review and will be carried over. The three LED lighting installation and connections have been delayed due to the tender evaluation phase, some carryover is anticipated for this project.



## Building Upgrades

### Monthly Comment

21 of the planned projects are complete with one more scheduled to be complete by end of financial year. Works on Marion RSL carpark and Admin Air Conditioner have commenced, majority of these works are scheduled for this financial year although a small portion is anticipated to be carried over. Re-scoping of the CCTV project has caused delays, this project will go out to tender and is anticipated to be a carryover. Works on the Boatshed are scheduled to commence in June, some carryover is anticipated due to the 10 week delivery timeframe. There is also a risk of carryover with the Marion Outdoor Pool Boiler Replacement and Park Holme Library Atrium Upgrade.



## Major Projects

### Mitchell Park Sports and Community Club Redevelopment

	2020/21 Actual YTD 31/05/2021	2020/21 Budget	Project Cost At Completion
<b>Income</b>			
Commonwealth Government Grant Contribution	1,000,000	4,605,000	5,000,000
State Government Grant Contribution			250,000
<b>Total Income</b>	<b>1,000,000</b>	<b>4,605,000</b>	<b>5,250,000</b>
<b>Expenditure</b>			
<b>Operating</b>	-	-	-
<b>Capital Construction</b>	(1,472,624)	(6,605,000)	(16,250,000)
<b>Total Expenditure</b>	<b>(1,472,624)</b>	<b>(6,605,000)</b>	<b>(16,250,000)</b>

The net deficit forecast will be funded in the following manner:

**Funded By :  
(Over Project Life)**

	\$
Proposed Borrowings	10,920,000
Reserve Transfer	
- Asset Sustainability Reserve – Energy Efficiency	80,000
	<b>11,000,000</b>

**Sam Willoughby International BMX Facility**

	<b>2020/21 Actual YTD 31/05/2021</b>	<b>2020/21 Budget</b>	<b>Project Cost At Completion</b>
<b>Income</b>			
City of Onkaparinga Contribution	-	375,000	750,000
State Government Grant Contribution	-	-	3,550,000
<b>Total Income</b>	<b>-</b>	<b>375,000</b>	<b>4,300,000</b>
<b>Expenditure</b>			
<b>Operating</b>	-	-	-
<b>Capital Construction</b>	(1,349,107)	(1,851,317)	(6,050,000)
<b>Total Expenditure</b>	<b>(1,349,107)</b>	<b>(1,851,317)</b>	<b>(6,050,000)</b>
<b>Project Result Surplus/(Deficit)</b>	<b>(1,349,107)</b>	<b>(1,476,317)</b>	<b>(1,750,000)</b>

The net deficit forecast will be funded in the following manner:

<b>Funded By :</b>	<b>\$</b>
<b>(Over Project Life)</b>	
Reserve Transfer	
- Asset Sustainability Reserve	1,750,000
	<b>1,750,000</b>

Council have received \$3.3m of the State Governments contribution to this project.

**Southern Regional Football Facility**

	<b>2020/21 Actual YTD 31/05/2021</b>	<b>2020/21 Budget</b>	<b>Project Cost At Completion</b>
<b>Income</b>			
State Government Grant Contribution	-	-	2,500,000
<b>Total Income</b>	<b>-</b>	<b>-</b>	<b>2,500,000</b>
<b>Expenditure</b>			
<b>Operating</b>	-	-	-
<b>Capital Construction</b>	(581,807)	(1,277,921)	(7,000,000)
<b>Total Expenditure</b>	<b>(581,807)</b>	<b>(1,277,921)</b>	<b>(7,000,000)</b>
<b>Project Result Surplus/(Deficit)</b>	<b>(581,807)</b>	<b>(1,277,921)</b>	<b>(4,500,000)</b>

The net deficit forecast will be funded in the following manner:

**Funded By :  
(Over Project Life)**

**\$**

Reserve Transfer

- Asset Sustainability Reserve

4,500,000

**4,500,000**

Council have received the State Governments contribution to this project.

Sundry Debtors Report - Ageing report as at 31 May 2021

Debtor	Total Balance	Current	30 Days	60 Days	90 Days	90+ Days	Percentage of total 90+ day balance	Comments for 90+ Day balances
General Total	4,549.00	966.00	3,333.00	125.00	125.00	.00	0%	
Neighbourhood Centres Total	4,559.00	2,020.00	.00	684.00	.00	1,855.00	2%	Made up of 1 out of 5 debtors. The debt collection process is being worked through for this account.
Regulatory Services Land Clearing Total	3,381.28	.00	.00	.00	490.34	2,890.94	3%	Made up of 4 out of 6 debtors, with one account totalling \$1,725.35.
City Property Facilities Total	65,895.27	34,128.79	2,412.07	10,294.43	4,326.31	14,733.67	17%	Made up of 10 out of 24 debtors. One account totalling \$2,945.11 is on a payment plan. One other account totalling \$6006.59 is being worked through with the debtor. One account totalling \$612.15 has subsequently been settled in June.
Civil Services Private Works Total	53,933.75	15,190.00	16,240.00	1,540.00	.00	20,963.75	25%	Made up of 12 out of 27 debtors in this category with five accounts totalling \$8,153.75 relating to works not commenced, awaiting payment. Five accounts totalling \$8,730.00 are on payment plans.
Swim Centre Debtors Total	2,420.00	.00	861.00	1,559.00	.00	.00	0%	
Grants & Subsidies Total	3,652,725.14	1,738,586.40	1,500,000.00	412,500.00	.00	1,638.74	2%	Made up of 1 out of 5 debtors in this category. This account is being followed up with the debtor.
Environmental Health Inspections Total	16,057.23	.00	876.00	2,295.92	3,600.70	9,284.61	11%	Made up of 52 out of 92 debtors, with none individually significant.
Regulatory Services Other Total	39,000.65	4,361.50	.00	.00	2,002.00	32,637.15	38%	Made up of 123 out of 147 debtors in this category. The debt collection process is being worked through for five accounts totalling \$4,006.50.
Supplier Refund Totals	375.00	75.00	300.00	.00	.00	.00	0%	
Marion Cultural Centre Total	2,366.00	1,270.00	290.00	.00	.00	806.00	1%	Made up of 1 out of 4 debtors in this category. This account has subsequently been settled in June.
Living Kaurna Cultural Centre Total	10,821.10	10,448.70	372.40	.00	.00	.00	0%	
Local Government	20,422.35	20,422.35	.00	.00	.00	.00		
Total	3,876,505.77	1,827,468.74	1,524,684.47	428,998.35	10,544.35	84,809.86		
Total Aging Profile		47%	39%	11%	0%	2%		

Category	Description
Employees	Anything that relates to CoM employees.
General	Anything that does not fit into one of the below categories.
Neighbourhood Centres	For hire of rooms in Neighbourhood Centres, etc. - usually charged out at an hourly rate. Also includes cultural workshops and tours.
Regulatory Services Land Clearing	When council has had to clear land due to non-compliance of owner.
Sporting Clubs & Other Leases	Rent, electricity, water, maintenance, etc. charged out to lessees.
Civil Services Private Works	Repairs or modifications to infrastructure (footpaths, kerbs, driveway inverts). Can be at resident request.
Swim Centre Debtors	Outdoor Swimming Centre - used for lane hire, school visits, etc.
Grants & Subsidies	Government grants and subsidies.
Environmental Health Inspections	Food inspection fees.
Regulatory Services Other	Vehicle Impoundment fees and other regulatory services.
Supplier Refunds	Where a supplier owes the City of Marion funds. This category is used to keep track to ensure we have received payment for credits.
Development Services	Includes contribution from residents and/or developers for the removal and/or replacement of Council Street Trees and significant trees.
Living Kaurna Cultural Centre	Relates to programs run through the LKCC.
Environmental Health Testing	Environmental testing fees.
Local Government	Transactions with other Local Government corporations.
Communications	Anything related to communications.
Economic Development	Events, etc. relating to economic development within the City of Marion.
Marion Cultural Centre	Hiring of the Marion Cultural Centre.

\*any category that does not have any outstanding invoices will not be displayed.

## **Rates Report - Collection of Rates to 31 May 2021**

### **ANALYSIS OF OUTSTANDING RATES AS AT 31 MAY 2021**

	<u>Note</u>			<b>% of Total Annual Rates</b>
CURRENT	1	\$	5,952,854	<b>7.4%</b>
OVERDUE	2	\$	1,228,285	<b>1.5%</b>
ARREARS	3	\$	967,577	<b>1.2%</b>
INTEREST	4	\$	43,550	<b>0.1%</b>
POSTPONED	5	\$	204,083	<b>0.3%</b>
LEGALS	6	\$	38,290	<b>0.0%</b>
		<b>\$</b>	<b>8,434,639</b>	<b>10.5%</b>
<b>TOTAL ANNUAL RATES FOR 2020/21</b>		<b>\$</b>	<b>80,044,096</b>	

#### **Note 1: Current**

Current rates represent the total amount of rates levied in the current financial year that are not yet due for payment. For example at 1st January this represents Quarter 3 & Quarter 4 rates unpaid.

#### **Note 2: Overdue**

Overdue rates represent rates levied in the current financial year that remain unpaid past their due payment date. For example on 1st January, this represents rates from Quarter 1 and Quarter 2 that remain unpaid.

#### **Note 3: Arrears**

Rates in arrears represent rates and charges levied in previous financial years that remain unpaid .

#### **Note 4: Interest**

Interest represent the fines and interest applied to overdue rates and rates in arrears.

#### **Note 5: Postponed**

Postponed rates represent any rates amount due by seniors that have been granted a deferral, until the eventual sale of their property, as allowable under the Local Government Act. Interest is charged on these deferred rates and is recoverable when the property is sold.

#### **Note 6: Legals**

Legals represent any legal fees, court costs that have been incurred by Council in the collection of rates in the current financial year. These amounts represent costs that have been on-charged to the defaulting ratepayers and are currently outstanding.

## Work Health & Safety - Monthly Performance Report - May 2021

**Originating Officer** Unit Manager Risk - Sherie Walczak

**Corporate Manager** Manager Corporate Governance - Kate McKenzie

**General Manager** General Manager City Services - Tony Lines

**Report Reference** GC210622R18

**Confidential** ☐

### REPORT OBJECTIVE

The objective of this monthly report is to provide Council with assurance that the City of Marion has effective strategies in place to meet its legal obligations as outlined in the Work Health and Safety Act (SA) 2012, and to monitor Council's core target of a 10% reduction of the Lost Time Injury Frequency Rate (LTIFR) from the previous year.

### RECOMMENDATION

**That Council:**

1. **Notes the report and statistical data contained therein.**

### DISCUSSION

Targets and performance indicators have been established in order to measure the continual improvement of the program. Performance against these targets are outlined in **Attachment 1** which are measured in two ways:

- Positive performance indicators (PPI's); and
- Lag performance indicators (LPI's)

**Council's KPI is the achievement of a 10% reduction on last year's 6.1 LTIFR, to reach 5.4 or less in 2020-21.**

The *rolling* LTIFR, based on internal incident reports, is **16.1** with **11** LTIs recorded in the last 12 months.

The *current* LTIFR, based on LGAWCS (Schemes) claims data, is **12.2** with **9** lost time injury claims being submitted this year to date, however only **8** have been accepted and **1** pending a decision. Please note that all other claims previously under investigation have now been rejected.

The well-being of the staff involved is paramount and Management has reviewed each incident individually to ensure appropriate controls are in place to reduce or eliminate risk.

The organisation is continuing to implement various initiatives including the Health, Safety and Environment (HSE) Strategic Plan 2019-23 (currently in its second year) to address compliance, key risks and reduce the LTIFR.

### Attachment

#	Attachment
1	GC250622R - WHS Monthly Performance Report May 2021



## Attachment 1 – WHS Monthly Performance Report – May 2021

City of Marion's HSE Vision is that **'We can all make a difference towards achieving zero harm, to people and the environment'**. We are specifically focused on further developing our leadership styles, organisational culture and systems committing to:

- Developing our people to lead the change across the City of Marion
- Embedding a culture of safety and wellbeing as a part of normal business practice
- Continually improving our WHS Management System (WHSMS) and Environmental Management System (EMS) to achieve best practice

### Hazard and Near Miss Reports (Internal WHS SkyTrust reporting data)

Historical statistics inform us that when there is a healthy culture of Hazard/Near Miss Reporting, there is a consequential reduction in injuries to Workers. Hazards and Near Misses are reported to date for this financial year and are outlined in Table 1. They can be compared against those reported last financial year which are outlined in Table 2.

➤ **Annual Target Total = 118 hazard and near miss reports (ave 9.8 per month) during 2020-21.**

**Table 1: Hazard and Near Miss Reports - Financial Year 2020-21**

Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Total	Ave
11	7	12	14	17	11	7	8	10	6	5		108	9.8

**Table 2: Hazard and Near Miss Reports - Financial Year 2019-20**

Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Total	Ave
14	13	10	9	10	9	9	6	7	6	7	12	112	9.3

### Lost Time Injuries Reported (Internal WHS SkyTrust reporting data)

Lost Time Injuries (LTI's) are those injuries where a whole work day or more has been lost due to a workplace injury. LTI's reported to date for this financial year are outlined in Table 3 and can be compared against those reported last financial year which are outlined in Table 4.

**Table 3: Number of LTI's per month - Financial Year 2020-21**

Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Total
1	2	2	0	0	1	0	3	0	0	0		9

**Table 4: Number of LTIs per month - Financial Year 2019-20**

Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Total
0	1	0	0	1	0	0	0	0	0	1	1	4

**Table 5: Outline of LTIs reported - Financial Year 2020-21**

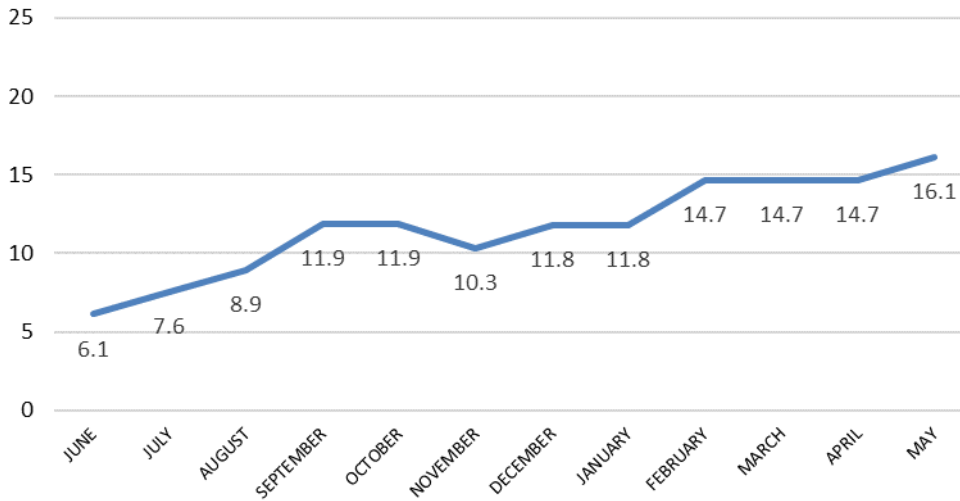
No.	Description of Incident	Mechanism of Injury	Injury Description
1	Experienced left shoulder pain while lifting, dragging & feeding branches into the woodchipper	Muscular stress while lifting, carrying or putting down objects	Sprain to left shoulder
2	Foot got stuck on the footstep and landed heavily on left leg which buckled	Falls from a height	Strained left Knee
3	Dropped an 8kg bollard base onto the top of foot during assembly	Hit by a falling object	Bruised left foot
4	While loading truck, foot twisted in pavers	Stepping, kneeling or sitting on object	Fractured foot
5	Stepped out of backhoe into kerb excavation and twisted left knee	Stepping, kneeling or sitting on object	Trauma to left knee joints / ligaments
6	After Hours Emergency Management - Call Out member impacted by branch resulting in a fall with pain to ribs and limbs	Being hit by falling objects	Fractures, unspecified
7	Standing, squatting and bending to erect new fence and have developed sore feet	Stepping, kneeling, or sitting on objects	Trauma to joints and ligaments, unspecified
8	Walking off the verge onto the road and left foot slipped off the kerb twisting left knee	Stepping, kneeling, or sitting on objects	Trauma to joints and ligaments, unspecified
9	Psychosocial Incident	Work related harassment and/or workplace bullying	Anxiety/stress disorder

### Rolling Lost Time Injury Frequency Rate (Internal WHS SkyTrust reporting data)

Rolling injury frequency rate over a 12 month or greater period is a common monitoring for performance of WHS and Return to Work performance. It continues over financial and calendar years rather than starting from zero so that longer term trends can be observed and appropriate action taken to address upward trends and/or seasonal spikes in injuries..

The rolling LTIFR, outlined with a solid blue line in Figure 1 from internal incident report data, provides analysis of the average LTIFR over the last 12 months.

**Figure 1: Rolling LTIFR over 12 months**

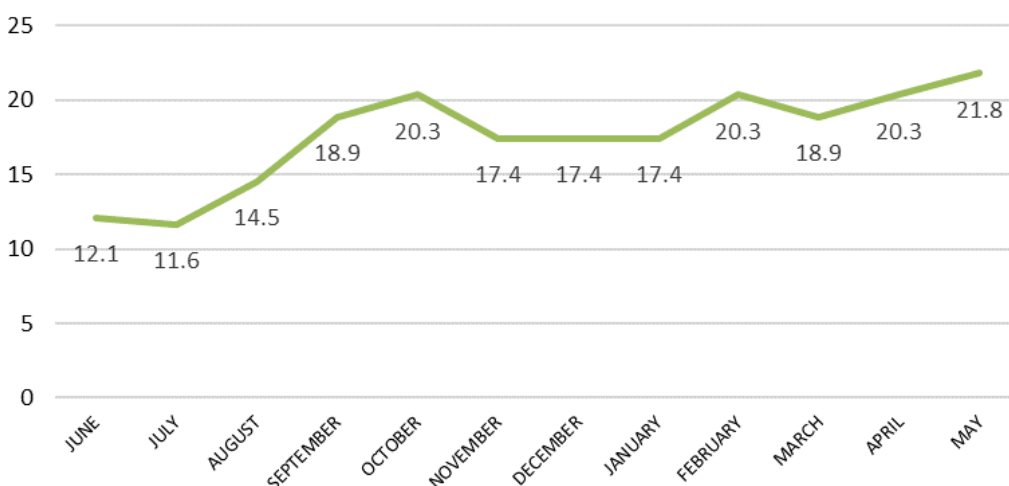


The current 12 month rolling LTIFR for the City of Marion is **16.1** which represents a **164%** increase over the previous 12 months.

### Rolling Total Recordable Incident Frequency Rate (Internal WHS SkyTrust reporting data)

Total Recordable Incidents include fatalities, LTI's and incidents resulting in the employee receiving medical treatment and/or is certified as only fit to undertake suitable duties. The Rolling Total Recordable Incident Frequency Rate (TRIFR), outlined with a solid green line in Figure 2 from internal incident report data, provides analysis of the average TRIFR over the last 12 months.

**Figure 2: Rolling TRIFR over 12 months**

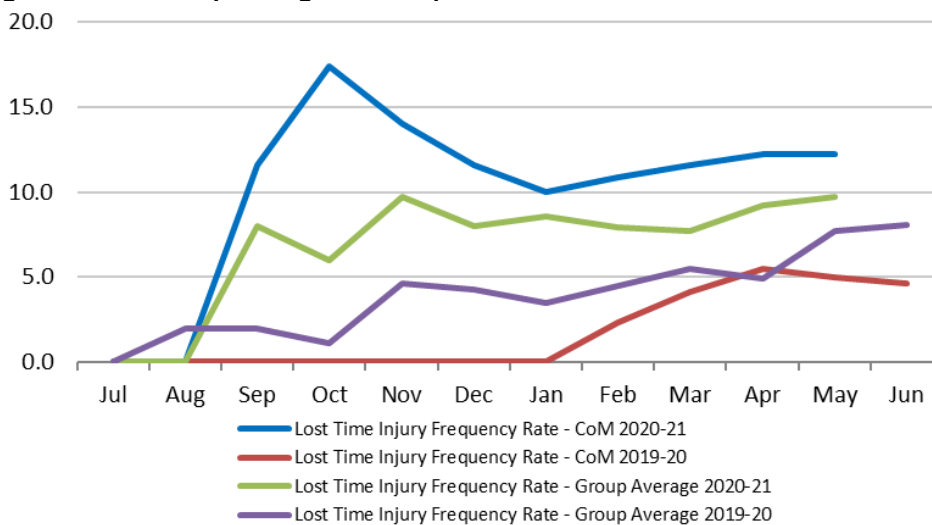


The current 12 month rolling TRIFR for the City of Marion is **21.8** which represents a **80%** increase over the previous 12 months.

### Lost Time Injury Frequency Rate (LGAWCS Claims Data)

Lost Time Injury Frequency Rate (LTIFR), is an industry standard tool for measuring LTI's within a given reporting period which enables comparison to other organisations. Council's LTIFR is outlined in Figure 3, from the LGA's Member Portal data once claims have been determined and can be measured and monitored against our industry counterparts being the Group A Councils (<sup>1</sup>GaC).

**Figure 3: LTIFR compared against Group A Councils**

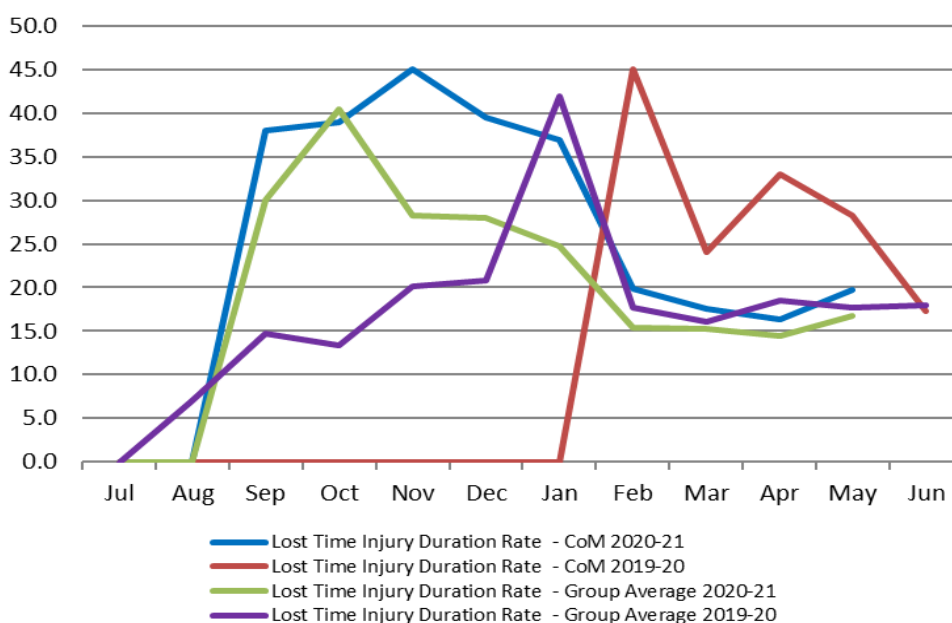


The current LTIFR for the City of Marion (represented in blue) is **12.2**, compared to GaCs recording **9.7** with eight LTI claims being accepted to date this year and one yet to be determined (all other claims under investigation have now been rejected).

### Lost Time Injury Duration Rate (LGAWCS Claims Data)

The Lost Time Injury Duration Rate (LTIDR), is an industry standard tool for measuring the average days lost from LTI's within a reporting period to enable comparison to other organisations. Council's LTIDR is outlined in Figure 4, data is sourced from the LGA's Member Portal once claims have been determined and can be measured and monitored against our industry counterparts being the GaC.

**Figure 4: LTIDR compared against Group A Councils**



The current LTIDR for the City of Marion is **17.5**, with eight LTI claims being accepted to date this year and one yet to be determined (all other claims under investigation have now been rejected).

<sup>1</sup> GaC are metropolitan councils with more than 300 staff (Marion, Adelaide, Charles Sturt, Onkaparinga, Playford, Port Adelaide Enfield, Salisbury and Tee Tree Gully).

## Questions Taken on Notice Register

**Originating Officer** Governance Officer - Anne Mitchell

**Corporate Manager** Manager Corporate Governance - Kate McKenzie

**General Manager** General Manager City Services - Tony Lines

**Report Reference** GC210622R19

**Confidential** ☐

### REPORT OBJECTIVE

To receive and note the information contained within the *Questions Taken on Notice Register* provided in Attachment 1.

### EXECUTIVE SUMMARY

At the 8 May 2018 General Council meeting Council resolved that (GC080518M01):

*Questions without Notice that were not answered at the same meeting will be entered into a register. This register will be tabled as an information report at the following meeting.*

Under Regulation 9 of the Local Government (Procedures at Meetings) Regulations 2013 (The Regulations):

- (3) A member may ask a question without notice at a meeting.
- (4) The presiding member may allow the reply to a question without notice to be given at the next meeting.
- (5) A question without notice and the reply will not be entered in the minutes of the relevant meeting unless the members present at the meeting resolve that an entry should be made.

### RECOMMENDATION

**That Council:**

- 1. Notes the report 'Questions Taken on Notice Register'.**

### Attachment

#	Attachment
1	GC210622 - Final QON Register

# Questions Taken on Notice Register



Report Reference	Meeting Date	Councillor	Responsible Officer	Question taken on notice during the meeting	Response
GC210608R10 – By-law Review	8 June 2021	Mayor Kris Hanna & Cr Bruce Hull	Manager Development and Regulatory Services – Warwick Deller-Coombs	Why couldn't council clear any trolleys from public land, store them and return them to the rightful owner for a storage fee? Are we able to obtain legal advice as previous advice is conflicting?	<p><b>Can Council remove trolley from public land, store them and return them to their rightful owner...?</b></p> <ul style="list-style-type: none"> <li>Yes, pursuant to the Local Government Act, where they present a hazard (e.g. blocking a footpath or road).</li> </ul> <p><b>Charge a storage fee?</b></p> <ul style="list-style-type: none"> <li>No, there is no legal framework (outside a service agreement with a collection agency) for Council to charge a fee for impounding an abandoned trolley.</li> <li>An option would be to attempt to negotiate a service agreement with a collection agency.</li> </ul> <p><b>Other relevant information:</b></p> <ul style="list-style-type: none"> <li>Council, operationally does not collect trolleys given the resource implications and lack of ability to collect a fee for this.</li> <li>If they are reported or found in a hazardous location, they are moved to a safer location and the relevant collection agency is notified.</li> <li>In the Council report from May 2019, options for imposing penalties was discussed (GC190528R12):               <ul style="list-style-type: none"> <li>A litter abatement notice can be issued to a perpetrator (if identified beyond reasonable doubt) or owner – given 14 days to comply with the notice and if not complied, then expiation issued.</li> <li>Council to lobby the State Government for changes to the Local Nuisance and Litter Control (LNLC) Act (a review is currently underway).</li> <li>Council could pursue a by-law.</li> </ul> </li> <li>Council ultimately chose to create a by-law which was disallowed by State Parliament in February 2021.</li> <li>The best options remain:               <ul style="list-style-type: none"> <li>State-based solution for enforcement of penalties regarding abandoned trolleys through legislation.</li> <li>A by-law.</li> </ul> </li> </ul>

## Questions Taken on Notice Register



					<ul style="list-style-type: none"> <li>• The Environment Protection Agency is conducting the review of the LNL Act (including how best to treat abandoned trolleys) and is seeking input from the LGA. <ul style="list-style-type: none"> <li>○ The LGA have formed a working group to provide feedback and Administration is involved in this working group</li> <li>○ Current legal opinion is mixed on whether an abandoned trolley does constitute 'litter', as this has not been tested in court.</li> </ul> </li> <li>• Administration understands the issue of abandoned trolleys is still prevalent and is actively pursuing other actions identified in the 2018 Trolley Summit (<a href="https://cdn.marion.sa.gov.au/sp/Trolley-Report.pdf">https://cdn.marion.sa.gov.au/sp/Trolley-Report.pdf</a>).</li> <li>• In particular, Coles and the SA Housing Trust have agreed to meet to discuss the possibility of installing a suburban collection point on a demonstration basis – which would be aimed at reducing the risk of trolleys being abandoned in hazardous locations, and also make collection quicker and easier for the collection agencies.</li> <li>• Administration has obtained alternative legal advice, previously sought by the City of Salisbury, which confirms the above advice.</li> </ul>
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**WORKSHOP / PRESENTATION ITEMS - Nil****MOTIONS WITH NOTICE****Sequestration Motion****Elected Member** Councillor Nathan Prior **Report****Reference:** GC210622M02**Confidential Report****Motion:**

Prepare a report which outlines:

1. The total carbon footprint for all current council operations.
2. An estimate of the carbon footprint of Council operations 3, 5 and 10 years into the future.
3. A design for a carbon sequestration project to completely offset the current and future carbon usage of Council. This design should contain our best estimate of:
  - Area requirement
  - Proposed tree density
  - Watering budget
  - Tree species proposed
4. A rough costing for the proposed project in 3) excluding purchase of the required land.

**Supporting Information:**

There are methods for estimating the amount of carbon which is contained (sequestered) in a tree. A couple of examples from online are linked below.

<https://forestlearning.edu.au/images/resources/How%20carbon%20is%20stored%20in%20trees%20and%20wood%20products.pdf> [https://www.unm.edu/~jbrink/365/Documents/Calculating\\_tree\\_carbon.pdf](https://www.unm.edu/~jbrink/365/Documents/Calculating_tree_carbon.pdf)

Given our carbon footprint we should be able to calculate the number of trees required to completely offset our usage. We will also need information about the density at which we can successfully plant trees under the assumption that we would like healthy competition to enhance their growth rate.

[https://www.forestrysa.com.au/plantation-forestry/plantationforestry\\_howdoesitwork/](https://www.forestrysa.com.au/plantation-forestry/plantationforestry_howdoesitwork/) suggests that 1600 trees per hectare would be a starting point.

The intent would be that we would plant tree species which provides suitable timber for furniture, etc. We would harvest trees as required to thin and cycle the plantation and replant, with the harvested timber to provide an income to Council. The species of tree should be such that it ensures that the wood is used for purposes which retain the carbon rather than just being burnt. The figures in the report Response will no doubt depend on the growth rate of species and their value as a timber product.

**Received From:** Unit Manager Environment and Sustainability - Ann Gibbons

**Corporate Manager:** Manager Engineering, Assets and Environment - Mathew Allen

**General Manager:** General Manager City Services - Tony Lines

**Staff Comments:**

A 'Carbon Neutral Plan 2020-2030' (the Plan) was endorsed at the 9 February 2021 General Council meeting (GC210209R04). The Plan states Council's commitment to carbon neutrality by 2020 for its own operations and provides estimates of current and projected carbon emissions reductions to 2030 from implementing the Plan. This motion aligns with initiatives contained in Section 4: Offsetting Carbon Emissions of the Plan.

Should this motion be endorsed, a report will be brought to the 27 July 2021 General Council meeting for consideration.

The report will include information on the area required and number and species of trees, including tree density, needed to completely offset the City of Marion's current and projected future corporate carbon emissions. Detail on the carbon accounting methodologies relating to carbon sequestration activities will require further investigation and will therefore not be able to be included in the report.



## Edwardstown Soldiers Memorial Ground - Toilet

**Elected Member** Councillor Joseph Masika

**Report Reference:** GC210622M03

**Confidential Report** ☐

### Motion:

#### That council:

1. Consults with the community surrounding Edwardstown Oval on the placement of a single automatic toilet.
2. Allocates \$180,000 in the 2022/2023 financial year for a public toilet at Edwardstown Oval.

### Supporting Information:

Edwardstown Soldiers Memorial Oval has had a significant upgrade in recent years with new bike track, club rooms, fitness equipment and playground. While a public toilet is accessible in the new Club Rooms, it is far away from the play area and not open suitable hours.

The community and users of the site have asked for a public toilet to be placed near the play area.

**Response Received From:** Unit Manager Open Space and Recreation Planning - Renee Pitcher

**Corporate Manager** Manager City Activation - Greg Salmon

**General Manager** Acting Chief Executive Officer - Ilia Houridis

### Staff Comments:

During the construction of the upgrade, services required for a public toilet were placed near the playground to assist with the placement of a toilet in the future.

The mapping attached in Appendix 1 demonstrates that a public toilet is required in this area, if the toilet at the Club rooms is not available at suitable times.

Previous consultation for the whole site upgrade for the sports facility and the possible placement of a public toilet at the site was received with some concern by close neighbours. Community Consultation is required before the toilet can be placed to determine:

1. If a toilet is required / wanted?
2. The best positioning for the toilet

Placement of the toilet will be determined by proximity to play area, mature trees, car parking areas and access to the services. Two options can be presented as part of the community consultation, see Appendix 2.

A single Exeloo public toilet costs \$125,000 and we estimate that significant trenching will be required to access services, the toilet will need to be screened from the neighbours and have an appropriate design. A total cost of \$180,000 is required to place a toilet at the Oval.

The toilet can be consulted on, design work and service relocation in 2021/2022 with construction in the 2022/2023 financial year as part of the capital works program. This will be timed with the consultation

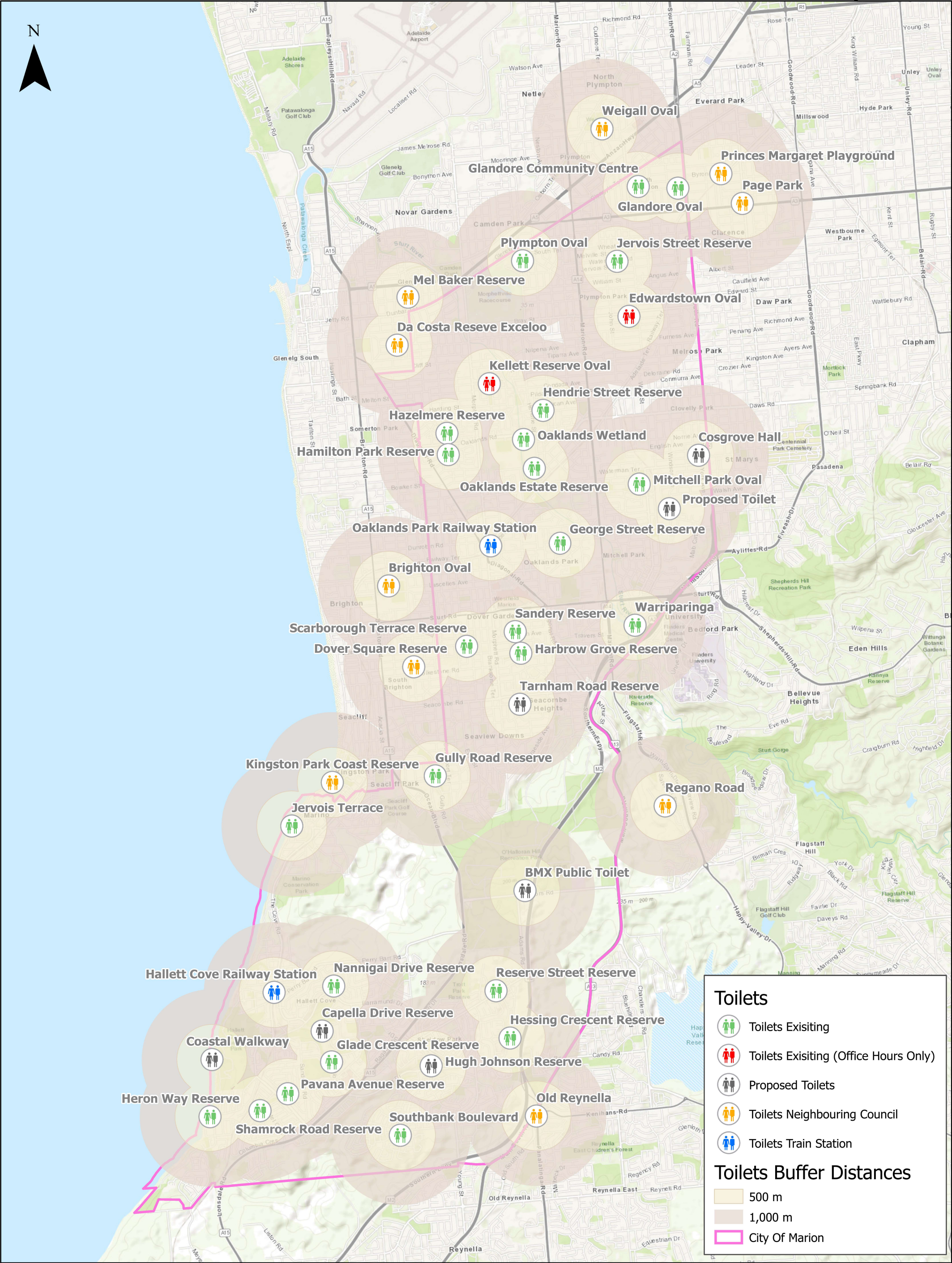


and construction of the Coastal Walkway toilet in the Open Space Plan in order to align works and seek any financial and people resource benefits.

**ATTACHMENTS:**

#	Attachment
1	Appendix 1 Toilet_Mapping
2	Appendix 2 Toilet_Location_Options







## Appendix 2 – Toilet Location Options

# Edwardstown Soldiers Memorial Oval





**QUESTIONS WITH NOTICE - Nil**

**MOTIONS WITHOUT NOTICE**

**QUESTIONS WITHOUT NOTICE**

**OTHER BUSINESS**

**MEETING CLOSURE**

Council shall conclude on or before 9.30pm unless there is a specific motion adopted at the meeting to continue beyond that time.