

His Worship the Mayor
Councillors
City of Marion

Notice of General Council Meeting

Council Chamber, Council Administration Centre
245 Sturt Road, Sturt

Tuesday, 14 June 2022 at 6.30 pm

The CEO hereby gives Notice pursuant to the provisions under Section 83 of the *Local Government Act 1999* that a General Council Meeting will be held.

A copy of the Agenda for this meeting is attached in accordance with Section 83 of the Act.

Meetings of the Council are open to the public and interested members of this community are welcome to attend. Access to the Council Chamber is via the main entrance to the Administration Centre on Sturt Road, Sturt.



Tony Harrison
Chief Executive Officer

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1 Open Meeting**2 Kurna Acknowledgement**

We acknowledge the Kurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3 Disclosure

All persons in attendance are advised that the audio of this General Council meeting will be recorded and will be made available on the City of Marion website.

4 Elected Member Declaration of Interest (if any)**5 Confirmation of Minutes****5.1 Confirmation of Minutes of the General Council Meeting held on 24 May 2022**

Report Reference	GC220614R5.1
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Ryles
Corporate Manager	Manager Office of the Chief Executive – Kate McKenzie
General Manager	Chief Executive Officer – Tony Harrison

RECOMMENDATION

That the minutes of the General Council Meeting held on 24 May 2022 be taken as read and confirmed.

ATTACHMENTS

1. G C 220524 - Final Public Minutes [**5.1.1** - 18 pages]



**Minutes of the General Council Meeting
held on Tuesday, 24 May 2022 at 6.30 pm
Council Chamber, Council Administration Centre
245 Sturt Road, Sturt**



**PRESENT**

His Worship the Mayor Kris Hanna

Councillor Ian Crossland

Councillor Maggie Duncan

Councillor Raelene Telfer

Councillor Bruce Hull

Councillor Kendra Clancy

Councillor Jason Veliskou

Councillor Matthew Shilling

Councillor Luke Hutchinson

Councillor Nathan Prior

Councillor Joseph Masika

In Attendance

Acting General Manager City Services - Mathew Allen

General Manager Corporate Services - Sorana Dinmore

General Manager City Development - Tony Lines

Manager Office of the CEO - Kate McKenzie

Unit Manager Governance and Council Support - Victoria Moritz

1 Open Meeting

The Mayor opened the meeting at 6.30pm.

2 Kurna Acknowledgement

We acknowledge the Kurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3 Disclosure

All persons in attendance are advised that the audio of this General Council meeting will be recorded and will be made available on the City of Marion website.

4 Elected Member Declaration of Interest (if any)

The Chair asked if any member wished to disclose an interest in relation to any item being considered at the meeting

- Nil Interests were disclosed



5 Confirmation of Minutes

5.1 Confirmation of Minutes of the General Council Meeting held on 10 May 2022

Report Reference GC220524R5.1

Moved Councillor Hutchinson

Seconded Councillor Duncan

That the minutes of the General Council Meeting held on 10 May 2022 be taken as read and confirmed.

Carried Unanimously

6 Communications

Moved Councillor Telfer

Seconded Councillor Masika

That the following Communication items be moved en bloc:

- Mayoral Communication Report
- Deputy Mayor Communication Report
- CEO and Executive Communication Report

Carried Unanimously

6.1 Mayoral Communication Report

Report Reference GC2205246.1

Name of Council Member Mayor - Kris Hanna

Date	Event	Comments
8 March 2022	Citizenship ceremony photograph	
16 March 2022	Multicultural Business Event	Gave speech
17 March 2022	Hallett Cove Walkway- Community Discussion	
17 March 2022	Marion 100 Community engagement Event	
3 April 2022	Mema Court Reserve Funding Announcement Event	
3 April 2022	Edwardstown Football Club Launch Day	
3 April 2022	Oaklands Estate Residents Association- 70 years celebration	
3 April 2022	Glenelg Rebels Softball Club Presentation Night	
7 April 2022	Ramsay Avenue Reserve Opening	
7 April 2022	2022 Community Leaders Friendship & Dialogue Ifar Dinner	
8 April 2022	LGA Ordinary General Meeting	
9 April 2022	Coastal Walkway – Field River Stage One Completion Celebration	



12 April 2022	Met with Edwardstown Lions Club regarding their 60 th anniversary celebrations this November	
22 April 2022	Marion Basketball Stadium Redevelopment Funding Announcement	
23 April 2022	Season opening game at Marion Basketball Stadium	
24 April 2022	ANZAC Day Eve Youth Vigil	Gave speech, laid tribute
25 April 2022	Hallett Cove Dawn Service	Laid wreath
25 April 2022	Marion RSL ANZAC Day Sausage Sizzle	
28 April 2022	CoastFM Radio Interview	
30 April 2022	Just Gluten Free Bakery, local business Opening	
30 April 2022	Southern Soccer Facility Press Conference	
2 May 2022	Funeral of Trevor Chapman, former President of Marion RSL	
2 May 2022	Met Acting Mayor of Onkaparinga	
4 May 2022	MarionLIFE Community Hub Rally	
4 May 2022	Southern Culturally and Linguistically Diverse Leaders Network	
5 May 2022	Meeting with South Adelaide Basketball Club's General Manager	
7 May 2022	Warradale Park Tennis Club Presentation Night	
11 May 2022	Meeting with Adelaide Cricket Club	
12 May 2022	Met with Youth Collective Committee re Youth Week	
12 May 2022	Ice Arena proposal announcement	
13 May 2022	Greening Adelaide, Leaders Event	
13 May 2022	Coral Balmoral Commemoration Service	Laid tribute
13 May 2022	GalleryM Reconciliation Exhibition	Gave speech
14 May 2022	South Australian Jockey Club Derby Day Luncheon	
In addition, the Mayor spoke with staff, residents, Members of Parliament, sport and community groups and local government representatives re various issues.		

Moved Councillor Telfer

Seconded Councillor Masika

That the Mayoral Communication report be received and noted.

Carried Unanimously



6.2 Deputy Mayor Communication Report

Report Reference GC220524R6.2

Name of Council Member Deputy Mayor – Luke Hutchinson

Date	Event	Comments
30 March 2022	Australia Day Awards	
31 March 2022	2021 South Australian Landcare Awards Ceremony	
10 April 2022	Warradale Barracks Memorial Service	
22 April 2022	Marion Basketball Stadium Redevelopment Funding Announcement	
24 April 2022	ANZAC Day Eve Youth Vigil	
12 May 2022	Ice Arena proposal announcement	

Moved Councillor Telfer

Seconded Councillor Masika

That the Deputy Mayor Communication report be received and noted.

Carried Unanimously

6.3 CEO and Executive Communication Report

Report Reference GC220524R6.3

Date	Activity	Attended By
23 March 2022	Meeting Sorana Dinmore (CoM) and KPMG re Review of Stakeholder Management Processes at CoM	Sorana Dinmore
23 March 2022	Meeting Sorana Dinmore (CoM) Chris White Prospect Council	Sorana Dinmore
23 March 2022	Meeting Tony Harrison (CoM) Liam Porter (KPMG) re Review of Stakeholder Management Processes at CoM	Tony Harrison
25 March 2022	Meeting Sorana Dinmore (CoM) Peter Auhl EQI Consulting	Sorana Dinmore
25 March 2022	City of Marion and LGFA meeting	Tony Harrison
28 March 2022	Meeting City of Marion and Renewal SA re Alawoona Wetland and Streetscapes	Mathew Allen
28 March 2022	Meeting Birch Crescent Streetscape Project Management with KPMG	Mathew Allen
29 March 2022	Disruptive Innovation Summit 2022	Sorana Dinmore

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30 March 2022	Meeting Oaklands Green PCG with Housing Renewal Australia	Mathew Allen Tony Lines
4 April 2022	Meeting Sorana Dinmore (CoM) Pluralsight	Sorana Dinmore
4 April 2022	Meeting Tony Harrison, Tony Lines, Warwick Deller-Coombs (City of Marion), Simon Channon(URPS), Darryl Royans and Jeff McHugh (Church Representatives) re Dwyer Road and 1 Diagonal Way, Oaklands Park	Tony Harrison Tony Lines
4 April 2022	Meeting City of Marion and Catholic Education Office	Tony Harrison Tony Lines
4 April 2022	SRWRA Board meeting	Sorana Dinmore
5 April 2022	Meeting Sorana Dinmore (CoM) SynergyIQ	Sorana Dinmore
5 April 2022	Meeting CEO and GM Corporate Services CCS, PAE and CoM re Property and rating module	Tony Harrison Sorana Dinmore
5 April 2022	Meeting City Shaping Initiatives with City of Marion & Department for Infrastructure & Transport (T2D Project Team)	Tony Lines
6 April 2022	LGA CEO Network Forum - Program Addition: Local Government Cyber Security Toolkit	Tony Harrison
6 April 2022	LGA CEO Network Forum LG Professionals SA and LGA Training	Tony Harrison
7 April 2022	Meeting Majors Road Update with Department of Infrastructure & Transport	Mathew Allen
7 April 2022	Meeting Tonsley PCG with PEET and Renewal SA	Mathew Allen Tony Lines
7 April 2022	Event Tonsley Connections	Tony Lines
7 April 2022	Meeting Sorana Dinmore (CoM) Salesforce - online	Sorana Dinmore
7 April 2022	Meeting City of Marion and ORSR re Election Commitments	Tony Harrison Tony Lines
8 April 2022	Discussion LGA Financial Reform with Inside Infrastructure	Mathew Allen
9 April 2022	Opening Event Coastal Walkway Field River section	Tony Lines
11 April 2022	Meeting Oaklands Green PCG with Housing Renewal Australia	Mathew Allen Tony Lines
11 April 2022	Meeting Tony Harrison and Craig and Peter (Club Marion) re: SABC	Tony Harrison
11 April 2022	Meeting Tony Harrison and Marion Tennis Club re SABC	Tony Harrison

20 April 2022	Meeting Flexicar x RAA Car Sharing with RAA and Hertz	Mathew Allen
21 April 2022	Meeting Sorana Dinmore (CoM) RH Advisory	Sorana Dinmore
29 April 2022	Southern Recycling Centre – Advisory Committee Meeting	Sorana Dinmore
29 April 2022	SMRF JVAC Extra Ordinary Meeting	Sorana Dinmore
2 May 2022	SRWRA Board meeting	Sorana Dinmore
2 May 2022	Meeting Tony Harrison and Chris White (City of Prospect)	Tony Harrison
3 May 2022	Tony Harrison, Paul Sutton (City of Charles Sturt), Mark Withers (City of Port Adelaide Enfield) and Anthony Jones	Tony Harrison
9 May 2022	Meeting City of Marion & SAALC	Tony Lines
9 May 2022	Meeting Sorana Dinmore (CoM) Hannan & Partners	Sorana Dinmore
9 May 2022	Meeting Sorana Dinmore (CoM) Microsoft Cloud Solution Advisor	Sorana Dinmore
9 May 2022	Meeting Sorana Dinmore (CoM) Salesforce meeting	Sorana Dinmore
10 May 2022	Meeting City of Marion and RSPCA	Tony Harrison
11 May 2022	Meeting Mayor Hanna, Tony Harrison and Adelaide Cricket Club re Adelaide Cricket Club Glandore Oval Redevelopment	Tony Harrison
11 May 2022	Meeting Oaklands Green PCG with Housing Renewal Australia	Mathew Allen Tony Lines
12 May 2022	Meeting Sorana Dinmore (CoM) MuleSoft meeting	Sorana Dinmore
12 May 2022	Phone Meeting Tony Harrison and Glenna re Croquet Club	Tony Harrison
12 May 2022	Meeting Tony Harrison, Mayor Kris Hanna and Erin Thompson MP	Tony Harrison
12 May 2022	Meeting Tony Harrison and Emma Hinchey	Tony Harrison
16 May 2022	Meeting Road Maintenance and Traffic Services with Department of Infrastructure and Transport	Mathew Allen
16 May 2022	Meeting Embodied carbon assessment pilot project – Lander Road/Young Street intersection upgrade with Mott McDonald	Mathew Allen
19 May 2022	Meeting Tony Harrison, Milos Milutinovic and Sarah Watson re SDA and housing for out-of-home children projects	Tony Harrison
19 May 2022	Meeting SAALC Quarterly Governance Meeting for Quarter 3	Tony Lines



20 May 2022	Meeting SA Power Networks re plantings under power lines	Mathew Allen
20 May 2022	SMRF JV Advisory Committee	Sorana Dinmore
23 May 2022	Meeting City of Marion and Junction Australia	Tony Harrison Mathew Allen Tony Lines

Moved Councillor Telfer**Seconded Councillor Masika**

That the CEO and Executive Communication report be received and noted.

Carried Unanimously

6.4 Elected Member Communication Report

Report Reference GC220524R6.4

Name of Council Member Councillor Raelene Telfer

Date	Event	Comments
24 March 2022	Coast FM Magazine	City of Marion report
5 April 2022	Reconciliation Action Plan	Working Group
6 April 2022	Council Assessment Panel	Member
8 April 2022	MPNC EOI Melanie Tate CEO	Discussion
12 April 2022	Re Basketball South Plans	Met Mayor and staff
13 April 2022	Tonsley Shared Path	Met Mayor and staff
20 April 2022	CSR – System for complaints	Customer Service staff
20 April 2022	Marion Historical Society	Chaired AGM and Dissolution
25 April 2022	Marion RSL Dawn Service	Wreath laying for City
3 May 2022	Planning and Development	Committee Member
4 May 2022	Marion Life Rally for Community Hub	Discussion with Federal Candidate
4 May 2022	CAP meeting	Member online
5 May 2022	Mitchell Park facilitation	Meeting with staff
6 May 2022	International Women's Day Luncheon	Attended with View Members
9 May 2022	Federal candidate announcement Basketball South	Promise of \$6m received for 2 stadiums
10 May 2022	Warriparinga Ward Briefing	Discussed via zoom
11 May 2022	Peterson Reserve Opening	Attended
16 May 2022	MPSCC Advisory Committee	Liaison Role
16 May 2022	CSR input on mobile	Training
16 May 2022	Basketball stadium traffic	Met Norfolk Rd residents with staff
19 May 2022	Croquet Club discussion	Met Mayor and staff
19 May 2022	Basketball stadium requirements	Discussed options

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23 May 2022	Community cheques	Presented certificates to community
24 May 2022	MPSCC branding and icons	Met City Activation staff
24 May 2022	MPSCC stadium seating discussion	Met Phil Sinnott SABC

7 Adjourned Items - Nil

8 Deputations

8.1 Deputation - Mitchell Street Parking Report Reference GC220524D8.1

Mr Saul gave a five-minute deputation regarding Mitchell Street Parking.

The Mayor sought and was granted leave of the meeting to vary the order of the agenda and bring forward the item *Mitchell Street parking* to be considered next on the agenda.

12.1 Mitchell Street Parking Report Reference GC220524R12.1

Moved Councillor Clancy

Seconded Councillor Veliskou

That Council:

1. Supports proceeding with Option 6 (partial paved parking) to undertake community consultation.
2. Advises the head petitioner of the resolutions of Council.
3. Endorses additional funding of up to \$5,000 to be incorporated into the 2022-23 Annual Business Plan to undertake Option 6 (subject to community consultation support).

Carried

Councillor Crossland called a Division:

Those for: Councillors Veliskou, Masika, Clancy, Telfer, Hutchinson, Shilling and Duncan

Those against: Councillors Prior, Hull and Crossland

Carried

9 Petitions - Nil

**10 Committee Recommendations****Moved Councillor Shilling****Seconded Councillor Duncan**

That the following Committee Recommendation Reports be moved en bloc:

- *Confirmation of the Minutes of the Review and Selection Committee Meeting held on 3 May 2022*
- *Confirmation of the Minutes of the Planning and Development Committee Meeting held on 3 May 2022*

Carried Unanimously**10.1 Confirmation of Minutes of the Review and Selection Committee Meeting held on 3 May 2022****Report Reference** GC220524R10.1**Moved Councillor Shilling****Seconded Councillor Duncan**

That Council:

1. Receives and notes the minutes of the Review and Selection Committee meeting held on 3 May 2022.
2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Review and Selection Committee.

Carried Unanimously**10.2 Confirmation of the Minutes of the Planning and Development Committee Meeting held on 3 May 2022****Report Reference** GC220524R10.2**Moved Councillor Shilling****Seconded Councillor Duncan**

That Council:

1. Receives and notes the minutes of the Planning and Development Committee meeting held on 3 May 2022.
2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Planning and Development Committee.

Carried Unanimously



11 Confidential Items

Moved Councillor Crossland

Seconded Councillor Duncan

That the following confidential cover reports to move into confidence be moved en bloc:

- *Cover Report - Confirmation of Confidential Minutes of the Review and Selection Committee Meeting held on 3 May 2022*
- *Cover Report - City of Marion Water Business Update*
- *Cover Report - Coastal Gullies Report for Construction*

Carried Unanimously

11.1 Cover Report - Confirmation of Confidential Minutes of the Review and Selection Committee Meeting held on 3 May 2022
 Report Reference GC220524F11.1

Moved Councillor Crossland

Seconded Councillor Duncan

That pursuant to Section 90(2) and (3)(d) and (a) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager Corporate Services, General Manager City Development, General Manager City Services, Manager People and Culture, Manager Office of the CEO, Unit Manager Governance and Council Support, be excluded from the meeting as the Council receives and considers information relating to *Confirmation of confidential Minutes of the Review and Selection Committee Meeting*, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to commercial information of a third party and information relating to personal affairs.

Carried Unanimously

7.05pm the meeting went into confidence.

Moved Councillor Veliskou

Seconded Councillor Hutchinson

That Council:

1. Receives and notes the confidential minutes of the Review and Selection Committee meeting held on 3 May 2022
2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Review and Selection Committee.
3. In accordance with Section 91(7) and (9) of the *Local Government Act 1999* the Council orders that the attachments to the report, *Confirmation of confidential Minutes of the Review and Selection Committee Meeting*, having been considered in confidence under Section 90(2) and (3)(d) and (a) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2022.

Carried Unanimously

7.13pm the meeting came out of confidence.

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11.2 Cover Report - City of Marion Water Business Update

Report Reference GC220524F11.2

Moved Councillor Crossland

Seconded Councillor Duncan

That pursuant to Section 90(2) and (3)(b) of the *Local Government Act 1999*, the Committee orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager City Services, General Manager Corporate Services, Chief Financial Officer, Manager Engineering, Assets and Environment, Manager Office of the Chief Executive, Water Resources Coordinator and Unit Manager Governance and Council Support, be excluded from the meeting as the Committee receives and considers information relating to an update on the *City of Marion Water Business*, upon the basis that the Committee is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to matter that may impact commercial contracts with 3rd parties.

Carried Unanimously

7.13pm the meeting went into confidence.

Moved Councillor Masika

Seconded Councillor Crossland

In accordance with Section 91(7) and (9) of the *Local Government Act 1999* the Council orders that this report, *City of Marion Water Business Update*, any appendices and the minutes arising from this report having been considered in confidence under Section 90(2) and (3)(b) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2022.

Carried Unanimously

7.29pm the meeting came out of confidence.

11.3 Cover Report - Coastal Walkway Gullies Report for Construction

Report Reference GC220524F11.3

Moved Councillor Crossland

Seconded Councillor Duncan

That pursuant to Section 90(2) and (3)(k) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, Acting General Manager City Services, General Manager Corporate Services, Manager of the Office of the Chief Executive, Chief Financial Officer, Manager City Activation, Coordinator Coastal Walkway and Unit Manager Governance and Council Support, be excluded from the meeting as the Council receives and considers information relating to Coastal Walkway Gullies Report for Construction, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to yet to be finalised tender outcomes and commercial expenditure.

Carried Unanimously

7.29pm the meeting went into confidence.



Moved Councillor Crossland

Seconded Councillor Duncan

That Council:

1. Endorses the Section 48 Prudential Report for the Coastal Walkway Gullies (Segments 5 and 6).
2. Endorses the final design and tendered construction costs for Coastal Walkway Gullies Segment 5 (Grey Road Gully) and Segment 6 (Kurnabinna Gully).
3. Allocates additional funding of \$4.57 million for Coastal Walkway Gullies Segment 5 (Grey Road Gully) and Segment 6 (Kurnabinna Gully) in the 2022/23 Annual Business Plan, comprising \$4.10 million already included in the draft 2022/23 Annual Business Plan and an additional \$0.47 million.
4. Authorises the Chief Executive Officer to award the construction contract for Coastal Walkway Gullies Segment 5 (Grey Road Gully) and Segment 6 (Kurnabinna Gully) to the preferred contractor.
5. Endorses that a project update flyer be sent to stakeholders advising of the design solution, rationale behind the solution, the incorporation of stakeholder feedback, and the next steps for the project.

Carried

Councillor Hull called a Division

Those for: Councillors Veliskou, Masika, Clancy, Prior, Telfer, Hutchinson, Shilling, Duncan and Crossland

Those against: Councillor Hull

Carried

Moved Councillor Crossland

Seconded Councillor Duncan

In accordance with Section 91(7) and (9) of the *Local Government Act 1999*, orders that the attachments to this report, *Coastal Walkway Gullies Report for Construction*, having been considered in confidence under Section 90(2) and (3)(k) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection until a construction contract has been executed. At this time the information will be released in its entirety. This confidentiality order will be reviewed at the General Council Meeting in December 2022.

Carried Unanimously

7.47pm the meeting came out of confidence.



12.2 Delivery Options for Meals at Home Program (frozen meals)

Report Reference GC220524R12.2

Moved Councillor Masika

Seconded Councillor Telfer

That Council:

1. Notes the value and importance of the frozen meal service to vulnerable community members.
2. Implements the following Option in relation to the delivery of frozen meals:
 - a) Continues the delivery of the frozen meals with the two existing City of Marion community buses.
 - b) Notes that the costs associated with this option are the responsibility of the City of Marion, and can be covered by the existing 2022/23 draft budget.
 - c) Notes that if the program funding agreement is extended beyond 30 June 2023, the associated recurrent budget allocation is carried forward pro rata.
 - d) Notes that the two City of Marion community buses will not be available one day per week for other activities (e.g. social and shopping trips).

Carried Unanimously

12.3 Centres Zone Adjustment Code Amendment

Report Reference GC220524R12.3

Councillor Telfer declared a perceived conflict of interest in the item as she is the Council Member representative on the Council Assessment Panel and will remain in the meeting for the item.

Moved Councillor Telfer

Seconded Councillor Hutchinson

That Council:

1. Endorses the 'Centres Zone Adjustment Proposal to Initiate' (attached to this report) relating to the following properties:
 - Woodend Primary School, 10-22 Edward Beck Drive, Sheidow Park
 - 62 Seacombe Road, Darlington
 - 97 McInerney Avenue, Mitchell Park
 - 32 Finniss Street, Marion
 - 28B, 29C & E Dwyer Road, 39B Johnstone Road, Oaklands Park
 - 28A & 28B Daws Road, Ascot Park
 - 1C, D & E Winton Street, Warradale
 - 23 Almond Grove and 506 Cross Road, Glandore
 - 51, 53, 55 & 57 Harbrow Grove, Seacombe Gardens
 - 66 Sixth Avenue, Ascot Park
2. That the proposal to Initiate be forwarded to the Minister for Planning for approval.



Moved Councillor Hull

That the item be deferred to the General Council Meeting to be held on 14 June 2022 to allow for additional information.

The Motion Lapsed for want of a Seconder

7.58pm Councillor Hutchinson left the meeting

8.01pm Councillor Hutchinson re-entered the meeting

The original motion was Carried
Councillor Telfer voted in Favour of the Motion

12.4 Marion Arena Proposal 262A Sturt Road, Marion - Community Consultation Report Reference GC220524R12.4

Moved Councillor Telfer

Seconded Councillor Hutchinson

That Council:

1. Endorses the draft 'Marion Arena Community Land Management Plan' (Attachment 2) to be subject to a period of community engagement in accordance with the requirements of Section 197 of the *Local Government Act 1999*, Council's Public Consultation Policy and the 'Marion Arena Community Engagement Plan' (Attachment 1).
2. Endorses a concurrent period of community engagement for the proposed lease agreement between the Corporation of the City of Marion as Lessor and Cruachan Investments trading as Ice Rinks Adelaide as Lessee in accordance with the requirements of Section 202 of the *Local Government Act 1999*, Council's Public Consultation Policy and the 'Marion Arena Community Engagement Plan' (Attachment 1).
3. Notes that two reports will be brought to a future General Meeting of Council to consider the feedback received from the community engagement for firstly, the draft 'Marion Arena Community Land Management Plan' and secondly, the proposed lease agreement, following the conclusion of the consultation that will allow Council to consider the feedback before making any further decisions.
4. Authorises the Chief Executive Officer to make minor changes to the draft 'Marion Arena Community Land Management Plan', if required, prior to the commencement of the Community Engagement.
5. Authorises the Mayor and Chief Executive Officer to attest to the affixation of the Common Seal of the Corporation of the City of Marion to the Applications for New Certificates of Title for Certificate of Title Register Book Volume 6063 Folio 666 and Certificate of Title Register Book Volume 5794 Folio 420.

Carried



12.5 Capella Reserve - Stage 2 Opportunities
Report Reference GC220524R12.5

Moved Councillor Crossland

Seconded Councillor Masika

That Council:

1. Endorses the allocation of an additional \$25,000 to upgrade the Capella Reserve dirt track (BMX) to a bitumen surface for delivery within 2021/22 to reduce ongoing maintenance costs.
2. Endorses an allocation of \$35,000 to upgrade the Capella Drive access steps for delivery in 2021/22.
3. Endorses an allocation of \$30,000 for the removal of Glauca Trees in 2022/23.
4. Notes that funding for CCTV at Capella Reserve Skatepark will be provided through Council's existing CCTV program.

Carried Unanimously

12.6 3rd Budget Review 2021/22
Report Reference GC220524R12.6

Moved Councillor Telfer

Seconded Councillor Shilling

That Council:

1. Adopt the revised budgeted statements including the Income Statement, Balance Sheet, Statement of Changes in Equity and Statement of Cash Flows.

Carried Unanimously

12.7 Council Subsidiary SRWRA - Draft Annual Business Plan and Budget 2022-23
Report Reference GC220524R12.7

Moved Councillor Crossland

Seconded Councillor Hull

That Council:

1. Advises the Southern Region Waste Resource Authority (SRWRA) that it supports the Draft 2022-23 Annual Business Plan and Budget (Attachment 1).

Carried Unanimously



13 Corporate Reports for Information/Noting

Moved Councillor Hutchinson

Seconded Councillor Prior

That the following items listed under Corporate Reports for Information / Noting be moved en bloc:

- *Corporate and CEO KPI Report Quarter Three 2021/22*
- *Finance Report - April 2022*
- *WHS Monthly Performance Report*

Carried Unanimously

13.1 Corporate and CEO KPI Report Quarter Three 2021/22
Report Reference GC220524R13.1

Moved Councillor Hutchinson

Seconded Councillor Prior

That Council:

1. Notes this information and information contained within the attachments for Quarter Three 2021/22.

Carried Unanimously

13.2 Finance Report - April 2022
Report Reference GC220524R13.2

Moved Councillor Hutchinson

Seconded Councillor Prior

That Council:

1. Receives the report "Finance Report – April 2022"

Carried Unanimously

13.3 WHS Monthly Performance Report
Report Reference GC220524R13.3

Moved Councillor Hutchinson

Seconded Councillor Prior

That Council:

1. Notes the report and statistical data contained therein.

Carried Unanimously

14 Workshop / Presentation Items - Nil

15 Motions With Notice - Nil



16 Questions With Notice - Nil

17 Motions Without Notice - Nil

18 Questions Without Notice - Nil

19 Other Business - Nil

20 Meeting Closure

The meeting was declared closed at 8.36pm

CONFIRMED THIS 14TH DAY OF JUNE 2022.

CHAIRPERSON

6 Adjourned Items - Nil**7 Deputations - Nil****8 Petitions - Nil****9 Committee Recommendations****9.1 Confirmation of Minutes of the Finance, Risk and Audit Committee Meeting held on 17 May 2022**

Report Reference	GC220614R9.1
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Ryles
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

The purpose of this report is to facilitate the receiving and noting of the minutes of the Finance, Risk and Audit Committee meeting held on 17 May 2022.

EXECUTIVE SUMMARY

A summary of items considered by the Committee Members is noted below.

Reports for Discussion

- Internal Audit Program - Implementation of Recommendations
- Council Member Report
- Draft Annual Business Plan 2022-23 and Long-Term Financial update
- Cove Sports and Community Club Stage 1 - Prudential report
- Corporate Risk Review Report Q3 2021/22
- Internal Audit 2021/22 Progress Update
- Business Continuity Program Annual Report 2021-22
- External Audit Engagement for the Year Ending 30 June 2022

Reports for Noting

- DTP Update

RECOMMENDATION**That Council:**

1. **Receives and notes the minutes of the Finance, Risk and Audit Committee meeting held on 17 May 2022.**
2. **Notes that separate reports will be brought to Council for consideration of any recommendations from the Finance, Risk and Audit Committee.**

ATTACHMENTS

1. FRA C 220517 - Final Public Minutes [9.1.1 - 14 pages]



**Minutes of the Finance, Risk and Audit Committee
held on Tuesday, 17 May 2022 at 2.00 pm
Electronic Webinar**





PRESENT

Ms Emma Hinchey (Chair)
 Ms Nicolle Rantanen
 Mr David Papa
 Councillor Maggie Duncan

In Attendance

Chief Executive Officer - Tony Harrison
 General Manager City Services - Mat Allen
 General Manager Corporate Services - Sorana Dinmore
 General Manager City Development - Tony Lines
 Manager Office of the CEO - Kate McKenzie
 Unit Manager Governance and Council Support - Victoria Moritz
 Chief Finance Officer – Ray Barnwell
 Manager City Activation – Charmaine Hughes
 Registered Architect Strategic Projects – Birgit Stroehrer
 Risk Partner – Tania Del Torre
 Director BRM Advisory - Michael Richardson
 Director BRM Advisory - Lisa Teburea
 Director KMPG – Ms Heather Martens
 Senior Consultant KMPG - Susan Blight
 Partner, Galpins - Tim Muhlhausler

1 Open Meeting

The Chair opened the meeting at 2.00pm

2 Kaurna Acknowledgement

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3 Elected Member Declaration of Interest (if any)

The Chair asked if any member wished to disclose an interest in relation to any item being considered at the meeting

The following interests were disclosed:

- Ms Rantanen declared a perceived conflict of interest in the item *Cove Sports and Community Club Stage 1 - Prudential report*.

4 Confirmation of Minutes

4.1 Confirmation of Minutes of the Special Finance, Risk and Audit Committee Meeting held on 26 April 2022

Report Reference FRAC220517R4.1

Moved Ms Rantanen

Seconded Mr Papa

That the minutes of the Special Finance, Risk and Audit Committee Meeting held on 26 April 2022 be taken as read and confirmed.

Carried Unanimously

FRAC220517 - Finance, Risk and Audit Committee - 17 May 2022



5 Business Arising

5.1 Business Arising Statement - Action Items Report Reference FRAC220517R5.1

The Committee reviewed the Business Arising from previous meetings of the Finance, Risk and Audit Committee meetings, the meeting schedule, and upcoming items. The Committee questioned the outstanding item on the Business Arising Statement relating to the *Service Review Program and Recommendations Progress Update* and whether a revised date had been considered. The Committee also questioned and raised concerns over the standing item on the indicative work program *Service Review Program - Scopes, Reviews and Monitoring*, which relates to the tracking of outstanding service review action items, noting this report was not provided to the Committee in this agenda.

Management advised of recent internal discussions with ELT and the proposal of a varied approach with a hybrid model proposed until 30 June 2023 to address the current service review program and recommendations and a formal model from 1 July 2023. The hybrid approach is suggested as a result of an array of different priorities including the Digital Transformation Project as well as additional post implementation reviews that are occurring. Anthony Jones has been commissioned across the three Councils to undertake continuous system reviews with the first report with the Chief Executives of the Councils. The additional 12 months will allow the organisation to stabilise through significant change and DTP and will be the organisation in a better position for this method and process to occur.

Action:

- **Item 2 on the Business Arising Statement – Action: A report be brought back to the Finance and Audit Committee in August with a status updated including a program detailing expectations and commitments for this year and next (original due date Aug 21). Ensure this report comes back in August 2022 including a detailed structured approach.**
- **Standing Item: *Service Review Program - Scopes, Reviews and Monitoring*, to be presented to the FRAC in August.**
- **Look at the Budget Review report placement for next year's schedule to ensure the deadline is met for FRAC.**

Moved Mr Papa

Seconded Councillor Duncan

That the Finance, Risk and Audit Committee:

1. Notes the business arising statement, meeting schedule and upcoming items.

Carried Unanimously



6 Reports for Discussion

6.1 Internal Audit Program - Implementation of Recommendations

Report Reference FRAC220517R6.1

Manager Office of the CEO provided a brief overview and summary of the status of the Internal Audit Program and Implementation of Recommendations.

The Committee provided the following feedback:

- The Committee queried whether the tracking of the recommendations was part of the change program moving forward in terms of the Service Reviews and whether these initiatives would be considered. Management acknowledged the alignment between the work that has already been done, and that will be done, with the intent to consolidate the pieces with a main focus.
- Noted the number of high rated findings that are not on track and raised concerns for slippage querying what else can be done to rectify these. The Committee also noted the significant number of low rated items and questioned whether it was practical and realistic to achieve a completion rate for all these items or whether resources should be focusing on completing the high-risk items. They also acknowledged a significant number of low-risk items can amount to a high risk in itself. Management advised the intent is to complete all actions and recommendations where reasonable to do so. There was an undertaking from management to go through the comments in detail and place a lens over what is material value and what may not be. Management will work with the Senior Leadership Team to determine any recommendations that may be closed out and will bring this back to the Committee to close out.
- Management provided assurance with regards to the challenges with resourcing to progress and accelerate some of this work was not due to a lack of trying, with the current market being considerably difficult.
- The committee cautioned the amount of low risk and low rating recommendations can still have a significant impact on the organisation and are key to helping performance improvement.
- Suggested a number of the items need a revised due date with the current due date well expired. There is a risk if a revised date is not determined, the actions will not be prioritised.
- The Committee further noted a number of the comments did not correctly relate to either the percentage complete or were in fact a duplicate of the previous quarter or duplicate of another comment.
- The Committee questioned the timing around the completed item in the Cyber Security report, noting the previous quarter this was off-track and has now been completed. Management confirmed through additional training, inclusion in the induction process and collaborative work with IT staff and individuals on cyber awareness, this item had progressed. Staff will continue with individual process but will also secure processes and systems as much as possible to lessen the risk. The rate of responses for phishing responses had decreased as there has been more interaction between cyber staff and staff who failed tests with a higher IT presence.
- The Committee noted there had been some good progress in closing actions out and commended staff on actioning these.
- The challenge in resources was noted regarding various updates, in particular the Metrics that Matter. It was noted the Chief Data Officer position who was appointed across all three Councils and the associated responsibilities may have been ambitious, however this work will be picked up through the work being done with the Service Reviews as well as the intended work for the incoming Business Intelligence Unit.
- The Committee noted the high number of actions completed in the Asset Inspection Schedule progress report and sought confirmation that everything was completed when creating the new processes / procedures. Management confirmed the inspection procedure includes

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different types of asset classes and responsibilities, record keeping procedures and reporting procedures have been completed through adapting the Power BI system. The challenge now is to implement the procedures, however there is a training plan to manage this and a 3-month review to be overseen by ELT to review the progress.

- The Committee highlighted the importance of ensuring any close out comments identify how the initial finding has been addressed with sufficient evidence to suggest the process created by the auditor has been met.

Moved Ms Rantanen

Seconded Councillor Duncan

That the Finance, Risk and Audit Committee:

1. Notes the status of the Internal Audit Program (Attachment 1).

Carried Unanimously

6.2 Council Member Report Report Reference FRAC220517R6.2

The Committee noted the report was taken as read. Questions were asked regarding the *Section 270 Internal Review of Decision - Spinnaker Circuit Reserve*. Management advised this was relating to a grievance from resident regarding the revocation of the community land classification and the associated public consultation process. Management also clarified the decision process relating to the Pump track, confirming Council have resolved a reduced scope for the track, which is no longer classed as UCI accredited.

The Chair sought and was granted leave of the meeting to move into confidence at the end of the Agenda to discuss the following items:

- Unsolicited Proposal – 262 Sturt Road, Sturt
- SWBMX and Southern Soccer Facility Project Update

Moved Ms Rantanen

Seconded Mr Papa

That the Finance, Risk and Audit Committee:

1. Notes this report.

Carried Unanimously

6.3 Draft Annual Business Plan 2022-23 and Long-Term Financial update Report Reference FRAC220517R6.3

The Chief Finance Officer provided an update on the Draft Annual Business Plan (ABP) 2022-23 and Draft Long Term Financial Plan (LTFP) since it was last presented to the Committee in February and noted the participation and feedback to date from the community consultation, due to close on 13 May 2022. Key features of the plan include the increased use of cash reserves. In particular, \$2m previously set aside for Major Infrastructure Failure from the Asset Sustainability Reserve has now been incorporated into the Annual Business Plan to support the delivery of unfunded priorities and reduce the impact on the community. In addition, Council decided not to increase some reserves including the CFPP and Walking and Cycling fund. Council has supported a move away from a 'cash holding' position in the current environment. Rather than retaining cash reserves in a number of different reserves Council proposes to minimise the number of separate reserve funds and assess projects on their merit going forward for inclusion in the development of future ABP's and LTFP's.

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The Committee provided the following comments and feedback:

- Noted it was excellent to see the utilisation of cash reserves. Management confirmed they are managing this through the planning documents and Council Member workshops with this emphasis moving forward.
- Commented on the breakdown within the report and the positive message this sends to the community. The Committee acknowledged a lot of information and effort has gone into the plan and it was good body of work.
- The Committee tested some of the assumptions around the proposed KPI's in particular the employee costs target of less than 3%, questioning how this would be achieved with the current challenges in the market. Management advised these are based on draft KPI's and a further workshop with Council Members has been scheduled to discuss these in further detail before being finalised. Management also noted they are in the confidential stages of the Enterprise Agreement.
- The Committee acknowledged the Council are actively looking at this with Council Members aware of the risks accordingly. In particular Staff have re-iterated the key risk is on the big project scopes and escalation.
- The Committee commented it was fortunate the Council was in a strong financial position.
- Further understanding was sought from the Committee on the unit rates in asset plans. It was queried whether we are using current unit rates or old unit rates. The Committee stressed the importance of using updated unit rates on projects like Coastal Walkway and Marino Hall.
- The Committee questioned whether we had discussed the impact of climate change on infrastructure and queried how we are future proofing ourselves. Management confirmed this was at the forefront and has been taken into consideration. Initiatives such as the COMPAS and building the environmental impact into renewal plan was addressing this issue. A forward plan is being prepared with timing and spendings to inform long term financial planning. This is due for completion by the end of the year. It was also noted that this is one of our high risks with a body of work being undertaken on an implementation plan that will also capture climate change.
- The Committee raised concerns over the number of responses from the Community Consultation and questioned what strategies we are looking at to increase this moving forward. It was noted that although the numbers are still low, they are higher than last year. With a new Communications and Engagement Team, there is opportunity to review the strategies. Community engagement this year included drop-in sessions at MCC, online surveys, social media, public submission opportunity, newsletters and hard copy distribution. It was acknowledged that topic / project specific consultation resulted in a higher response rate. The Committee also suggested potentially focussing on area specific consultation.
- The Committee suggested including the results of the KPI reporting in the Annual Report to enable visibility to the Community. Management confirmed these results are also reports through Council each quarter and also inform the CEO's annual performance review.
- Feedback was provided on the Reserves Fund Policy including to consider amending the wording around increasing expenditure (p87 IV) to aligning expenditure, otherwise it may appear this is continually increasing. Suggested aligning borrowings to the strategy, considering it is not appropriate to have no borrowings forever, rather to optimise these.
- The Committee also noted it would be good to see the reserves match the actual liabilities and suggested this could be tightened up. Management noted they have considered what is in the Asset Sustainability Reserve restricting the inputs into this and minimise the number of separate reserves. The Committee suggested this be in the policy.

Moved Ms Rantanen

Seconded Mr Papa

That the Finance, Risk and Audit Committee:

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1. Notes the new initiatives and service improvements incorporated into the Draft ABP 2022-23 and Draft LTFP since its February 2022 meeting.
2. Provides feedback on the current iteration of the Draft ABP 2022-23 and Draft LTFP (Attachment 1).
3. Provides feedback on the proposed changes to the Reserve Funds Policy (Attachment 2)
4. Notes the community consultation feedback received to date (Attachment 2)

Carried Unanimously

6.4 Cove Sports and Community Club Stage 1 - Prudential report Report Reference FRAC220517R6.4

Ms Rantanen declared a perceived conflict of interest in the item *Cove Sports and Community Club Stage 1 - Prudential report* as she sits on the Audit Committee for the Office of Recreation, Sport and Racing who have some minor involvement in the Cove Sport Centre funding capacity.

General Manager City Development introduced the item and provided a summary of the project to date noting this is an exciting opportunity to redefine what the facility is. The project consists of two stages with the first stage to include internal and external funding. Following the review from the Committee, a report will be prepared for Council and progress tracked over the next few months.

The following comments were provided:

- The Committee raised some concerns over some elements of the report. One of the main concerns being the operating model as well as questions over the actual costs. The Committee had concerns recommending the prudential report to Council when key pieces of information were outstanding and were uncomfortable with the unknowns.
- Staff advised the costings are accurate as of February 2022 and were rechecked at this time following the fallout from COVID-19 and supply resources. This is considered a fairly recent cost report given the time period and the project evolving. No specifications have changed with everything identified in the document included in the cost.
- It was noted the operating model is in the early days with the target deadline of August this year to develop the model. A proposed operating model for the site could be similar to the of Morphetville, given there are no function, food, beverage etc revenue streams and you would not have multiple clubs using multiple spaces. A logical model would consist of the main club shared seasonally between the football and cricket club.
- Council Members were keen to see the Section 48 report before this is endorsed as a live project. Further engagement with the Clubs would need to occur to work through the impact any proposed model may have before there is a preferred model to recommend.
- Questions were raised around the financial consequences and worst-case scenario if there was no operating model in place. It was noted that Council would be left with any running costs (e.g. water, electricity), however no staff resources would be impacted.
- Further concerns were raised from the committee around the guarantee of funding from the State Government, however staff advised that the funding was highly likely and they are in the final stages of the application. It was noted in the event the funding is not received, the project will not go ahead at this point in time.
- Additional questions were asked relating to the distribution of funding and clarification sought on whether the State Government Funding of \$2.5m was for the whole project or specifically stage 1. Management confirmed the \$2.5m was against the whole project, however suggested

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using this towards Stage 1, with further discussions to occur with Council Members around funding for Stage 2. The cost of the two projects combined is around \$16.7m (stage 1 \$5.7m and stage 2 sitting around \$11m)

- The Committee queried the community consultation and expectations around the delivery of stage 2, further if stage 2 was delivered at a later date, whether there would be a cost risk and if Stage 1 would still be usable or if it was dependant on stage 2. Management confirmed the consultation was specifically relating to stage 1, however they were seeking feedback and input into stage 2, noting they were not committed in any way to stage 2. Management were conscious of this going into the engagement and clearly tried to define the two with no expectations around the second stage. Staff further clarified that each stage can operate separate and independent to each other and that Stage 2 was unfunded. If Stage 2 doesn't go ahead, it will be maintained as current circumstances with the multi sport field to the side only.
- Management commented on the timeframes proposed to ensure as much work is done in the financial year as possible. It was suggested to bring the tender forward and fast track the program.

Moved Ms Rantanen

Seconded Mr Papa

That the Finance, Risk and Audit Committee:

1. Notes that the Section 48 Prudential Report addresses requirements under the Local Government Act 1999 and notes that requirements of Section 48 (2)(f) have yet to be met.
2. Recommends to Council the adoption of the Section 48 Prudential Report and confirms the report adequately addresses the following issues in relation to the Cove Sports and Community Centre Stage 1 project:
 - a) The project's support of Council's strategic objectives.
 - b) The project's alignment with the objectives of the Council's Development Plan.
 - c) The assessment of the potential economic impacts of the Project.
 - d) The level of consultation identified for the Project.
 - e) The Project's estimated financial costs and financial viability in the short and long term (noting that the funding has yet to be approved by Council and requires consideration of the Prudential Report prior to doing so)
 - f) The assessment of the Project's risks and the appropriateness of the mitigation strategies developed.
 - g) Council's capacity to deliver the project within its financial sustainability targets.

Carried Unanimously

ORDER OF AGENDA ITEMS

The chair sought and was granted leave of the meeting to vary the order of the agenda and consider the item External Audit Engagement Letter for the Year Ending 30 June 2022 next on the agenda.

6.8 External Audit Engagement for the Year Ending 30 June 2022 Report Reference FRAC220522R6.8

Tim Muhlhausler, Partner Galpins provided a summary of the details of the proposed Audit Engagement Plan for the year ending 30 June 2022. Mr Muhlhausler, commented the plan is fairly typical of the audit plans we have seen before. He spoke to a few things that may appear different,

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including the use of Artificial Intelligence audit techniques to enhance the audit process. There was also a focus on IT general controls that have an impact on financial risk. This testing assists to identify red flags withing transactions that may be indicative of fraud, error, unusual workflows etc. and helps to target audit testing. The Plan Looks at a comprehensive suite of controls that directly mitigate against fraud and risk. A key focus is infrastructure and the depreciation of assets with emphasis on analysing depreciation and underlying assumptions in the asset management system and alignment between actual engineer strategies and depreciation expenses.

The Committee questioned the Audit dates and whether a date had been set for the final audit visit and report and raised concerns as to whether this would meet our timeframes for Committee dates. Mr Muhlhauser, advised this was not locked in yet with conversations with Chief Finance Officer still to be had. They are aiming for late September / early October ready for sign off for the October Committee meeting.

The Committee encouraged anything that can be done in preparation for the final to be considered.

Moved Councillor Duncan

Seconded Ms Rantanen

That the Finance, Risk and Audit Committee:

1. Considers the outline of Galpins Audit Plan for the financial year ending 30 June 2022. (Attachment 1)
2. Notes the scope of the audit to be carried out by Galpins for the year ending 30 June 2022.
3. Notes the Chief Executive Officer has executed acknowledgement of Galpins engagement letter on 20 April 2022. (Attachment 2).

Carried Unanimously

ORDER OF AGENDA ITEMS

The chair sought and was granted leave of the meeting to vary the order of the agenda and consider the item *Internal Audit 2021/22 Progress Update*.

6.6 Internal Audit 2021/22 Progress Update Report Reference FRAC220517R6.6

Ms Heather Martens and Ms Susan Blight from KMPG provided an update on the status of the progress of the Internal Audit program and to seek the Finance, and a summary of the final reports for Project Management (Collaborative) and Desktop review of Stakeholder Management.

Project Management (Collaborative)

The impact from COVID-19 was noted and the impact this has on supply chains resulting in extension of project timeframes and rising costs. The economy has seen a steady increase in insolvencies. Local Government is facing heightened risks in delivering capital programs. The program seemed timely to be embedded with new project management.



City of Marion and City of Charles Sturt compared different systems and lifecycle practices, however there was generally good consistency. The take up of CAMMS Project Management Framework and training in CAMMS was positive. Both Councils had a number of consistent findings.

It also noted that although the Project Management Framework was developed it had not been embedded throughout project management. Items such as Variation Forms had differing templates used across different teams. Additional inconsistencies in tools used were also noted. There is a key opportunity for a fit for purpose framework that could allow for more robust processes for high-risk projects.

The Committee noted the matrix used by City of Charles Sturt that could be of benefit within the framework when determining the risks associated with the project, this would involve a tailored approach based on the risk of project.

KMPG identified inconsistencies in risk management practices, with the findings suggesting additional better practice controls.

Another area of focus was the 'close out' phase. Identifying additional roles and responsibilities in close out checklists would ensure there is accountability to these actions. This phase also included a lack of benefits realization observed. This was not consistently performed. It was also noted that document retention practices for project management appeared quite immature, however there were pockets of better practice identified some of the large projects.

The Committee made the following comments:

- It queried whether the Contractor Performance Review was also included in the Contractor Management and whether there was any duplication. It was confirmed there was reference to the Contractor Management, and this was further addressed in the close out meeting.
- The management responses appear very broad to very specific findings. The committee suggested going through specific findings to determine exactly what it is we are aiming to achieve with the findings and detailing the exact steps to resolve. This will also assist with tracking the findings and reporting on the actions.
- The Committee noted some findings are nearly six years old that have not been dealt with. It was suggested the findings have clear expectations around completion (e.g., 30 / 60 / 90 days).
- It was questioned whether we already have a forward procurement plan. Management advised discussions had been had recently with ELT around what the procurement pipeline was for the next 18 months. There is work in progress forecasting when and where we are going to market on certain projects, however the procurement plan still needs further work.
- The Committee raised concerns over CAMMS and the ability to review past projects learnings. A suitable outcome is being investigated in conjunction with risk and strategy.

Stakeholder management

The Committee provided the following feedback

- It was noted the turnover of staff was at a high. The Committee noted with this increase comes the importance of focusing on relationships. The Committee highlighted the importance of the road map on p192 recommending that City of Marion take a staged approach to implementing changes relating to its stakeholder management and encouraged Management to get in and get this done.
- The Committee questioned whether the Project Management Office was resourced adequately or whether project managers are overstretched. Staff advised there are no concerns regarding under resourcing at this stage. There is a plan to re-stabilise the framework piece of work. A key focus is on education and enabling project managers to



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understand the framework to allow them to carry out the work. It was recognised there may be a gap with delivery contractors carrying out the actual work, however the stakeholder and risk management plans will take carriage of this.

Moved Mr Papa

Seconded Ms Rantanen

That the Finance, Risk and Audit Committee:

1. Notes the progress of the Internal Audit Program.
2. Considers and provides feedback on the:
 - a. Project Management (Collaborative) and
 - b. Desktop review of Stakeholder Management.
3. Notes the Internal Audit Program for 2022/23

Carried Unanimously

6.5 Corporate Risk Review Report Q3 2021/22
Report Reference FRAC220517R6.5

The Committee noted the item as read and provided the following comments:

- Table 2 suggests a reduced risk regarding the pandemic. The Committee questioned whether there was actually a reduced risk. Management advised the Senior Executive have had good conversations around this based on the current control environment and planning. They were comfortable to drop this down to a medium risk with the organisation managing the ongoing risks and moving towards business as usual within the controlled environment.
- The Committee noted the good work that has been done on new causes and drivers in relation to the risk for poor data quality and information governance relating to the DTP. It was queried whether treatments become implemented controls once complete. Management confirmed this should be the case.
- The Committee suggested including the effectiveness of the control rather than the responsible officer and also questioned whether all ICT recommendations were complete
- Overall the Committee noted the good work on the Corporate Risk Reviews.

5.02pm Ms Rantanen left the meeting and did not return.

Moved Councillor Duncan

Seconded Mr Papa

That the Finance, Risk and Audit Committee:

1. Notes the report.

Carried Unanimously

6.7 Business Continuity Program Annual Report 2021-22
Report Reference FRAC220517R6.7

Manager Office of the CEO introduced the item, noting work had progressed over the period, however recent staff turnover has resulted in a gap in the program with a setback of approximately 8 weeks. New staff will be upskilled and brought up to speed on the Business Continuity Program. It was acknowledged the appendices (revised Business Continuity Plan and KPMG report outlining the BIA

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Recovery Strategy Project) were missing and that these would be brought back to the Committee in August.

The Committee noted the program was less robust compared with before COVID-19, however commented that the exercises look at major physical incidents and questioned the impact of an incident around the loss of access to systems and how this would look. Management acknowledged the comments, however, were also conscious of the number of new staff within the senior leadership team and whether a storm related exercise may be more beneficial to upskill the team on their roles and responsibilities if an incident were to occur. It was noted this would be looked at in further detail.

ACTION:

Bring the following document back to the next Finance, Risk and Audit Committee Meeting in August:

- 1. Business Continuity Plan**
- 2. KMPG report outlining the BIA and Recovery Strategy Project**

Moved Councillor Duncan

Seconded Mr Papa

That the Finance, Risk and Audit Committee:

1. Notes the report and provides feedback on the annual program.

Carried Unanimously

7 Reports for Noting

7.1 DTP Update	
Report Reference	FRAC220517R7.1

The report was taken as read with the Committee commenting on the good work on completing the recruitments. The Committee questioned why the Payroll / HRIS project has not met its objectives. Management advised the system has been implemented, however we are finding some elements are still not working as expected and are therefore not seeing the full benefits. An external party has been engaged to assist with the review and staff are continuing to work with the vendor to address the issues.

Moved Councillor Duncan

Seconded Mr Papa

That the Finance, Risk and Audit Committee:

1. Note the update on the Digital Transformation Program.

Carried Unanimously

8 Workshop / Presentation Items

Nil



9 Confidential Items

9.1 Cover Report - Cybersecurity Quarterly Update

Report Reference FRAC220517F9.1

Moved Councillor Duncan

Seconded Mr Papa

That pursuant to Section 90(2) and (3)(e) of the Local Government Act 1999, the Committee orders that all persons present, with the exception of the following persons: Chief Executive Officer, A/General Manager City Development, General Manager Corporate Services, A/General Manager City Services, Manager Office of the CEO, Chief Financial Officer, Unit Manager Governance and Council Support and Governance Officer, be excluded from the meeting as the Committee receives and considers information relating to Cyber security of CoM, upon the basis that the Committee is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to the current status of the CoM Cyber Security and the impact on contractual expectations.

Carried Unanimously

5.11pm the meeting went into confidence.

Moved Councillor Duncan

Seconded Ms Hinchey

In accordance with Section 91(7) and (9) of the Local Government Act 1999 the committee members order that this report, Cybersecurity – Quarterly Update, any appendices and the minutes arising from this report having been considered in confidence under Section 90(2) and (3)(e) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2022.

Carried Unanimously

6.2 Council Member Report

Report Reference FRAC220517R6.2

Moved Councillor Duncan

Seconded Mr Papa

That pursuant to Section 90(2) and (3)(b) of the Local Government Act 1999, the Committee orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager City Services, General Manager Corporate Services, Manager of the Office of the CEO, Chief Financial Officer, Manager City Activation, Unit Manager Governance and Council Support, be excluded from the meeting as the Committee receives and considers information relating to *Unsolicited Proposal – 262 Sturt Road, Sturt and SWBMX and Southern Soccer Facility Project Update* upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the report relates to commercial and financial information.

Carried Unanimously



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5.25pm Mr Papa left the meeting and did not return

The Committee went into confidence to discuss the following Confidential Items from the Elected Member Report:

- SWBMX and Southern Soccer Facility Project Update (22 February 2022)
- Unsolicited Proposal – 262 Sturt Road, Sturt (10 May 2022)

5.31pm the meeting came out of confidence

10 Other Business

Nil

11 Meeting Closure

The meeting was declared closed at 5.31pm.

CONFIRMED THIS 16TH DAY OF AUGUST 2022

CHAIRPERSON

10 Confidential Items**10.1 Cover Report - Confirmation of Minutes of the Confidential Finance, Risk and Audit Committee Meeting held on 17 May 2022**

Report Reference	GC220614F10.1
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Ryles
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REASON FOR CONFIDENTIALITY***Local Government Act (SA) 1999 S 90 (2) 3***

(e) matters affecting the security of the council, members or employees of the council, or council property, or the safety of any person

RECOMMENDATION

That pursuant to Section 90(2) and (3)(e) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager Corporate Services, General Manager City Services, Manager Office of the CEO, Chief Financial Officer, Unit Manager Governance and Council Support, be excluded from the meeting as the Council receives and considers information relating to Confidential Finance, Risk and Audit Committee Meeting held on 17 May 2022, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to the current status of the CoM Cyber Security and the impact on contractual expectations.

10.2 Cover Report - CEO Performance and Remuneration Review

Report Reference	GC220614F10.2
Originating Officer	Manager People and Culture – Jessica Lynch
Corporate Manager	Manager People and Culture - Jessica Lynch
General Manager	Chief Executive Officer - Tony Harrison

REASON FOR CONFIDENTIALITY

Local Government Act (SA) 1999 S 90 (2) 3

(d) commercial information of a confidential nature (not being a trade secret) the disclosure of which (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and (ii) would, on balance, be contrary to the public interest

RECOMMENDATION

That pursuant to Section 90(2) and (3)(d) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: *Chief Executive Officer, General Manager City Services, General Manager City Development, General Manager Corporate Services, Manager People and Culture, Manager Office of the CEO, Unit Governance and Council Support, Executive Officer to the CEO* be excluded from the meeting as the Council receives and considers information relating to CEO Performance and Remuneration Review, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information *relates to commercial figures of an independent third party*.

11 Corporate Reports for Decision

11.1 Cove Sports and Community Club Stage 1 - Prudential report

Report Reference	GC220614R11.1
Originating Officer	Project Design Advisor – Birgit Stroeher
Corporate Manager	Manager City Activation - Charmaine Hughes
General Manager	General Manager City Development - Tony Lines

REPORT HISTORY

Report Reference	Report Title
EMF200421R06	Cove Sports and Community Club - Redevelopment options
GC201124R11	Cove Sports and Community Club - Community consultation feedback and Feasibility options
GC210127R11	Cove Sports and Community Club - Community consultation feedback and Feasibility options
EMF210629R04	Cove Sports and Community club - Feasibility options
GC210914R18.1	Cove Sports and Community Club - Feasibility Study and Business Case
GC220412R11.1	Cove Sports and Community Club – Stage 1 Community consultation
FRAC220517R6.4	Cove Sports and Community Club – Stage 1 Prudential report

REPORT OBJECTIVE

To provide Council with a Section 48 Prudential Report for the Cove Sports and Community Club (CSCC) Stage One project for endorsement as required under the Local Government Act.

EXECUTIVE SUMMARY

The CSCC is the only multi-sports precinct in the southern part of the City of Marion, catering for a population of approximately 23,273 (as at 2016) living in Hallett Cove, O'Halloran Hill, Sheidow Park and Trott Park.

The relocation of the Cove BMX and the Cove Soccer Club to their new facilities on Majors Road presents an exciting opportunity for Council to consider the future use of the areas that will be left vacant at the CSCC.

The CSCC project was listed within the City of Marion's 2019/23 Business Plan as a project. Community consultation was undertaken on the project scope, and concept designs including a feasibility and business case were completed.

Council provided endorsement in September 2021 to proceed with design development for a two-staged rollout of the project scope, comprised of:

- Stage One: A new netball facility with additional courts and the reconfiguration of the vacant BMX and soccer areas of the site to create a multi-sport field and additional car parking.
- Stage Two: A new Cove Sports clubroom, realignment of the existing oval, play spaces and landscaping.

Council also endorsed for Administration to proceed with the Stage One Section 48 Report, whilst seeking external partnership funding in parallel.

The estimated project cost for Stage One is \$5.749 million, which is included within the Council's draft Annual Business Plan 2022/23 and draft ten-year Long Term Financial Plan. A State Government election pledge for \$2.5 million was recently secured, following which Administration has commenced negotiations with the Office for Recreation, Sport and Racing (funding body) and the State Government, to clarify the funding requirements. The Stage One project detail has been submitted to the funding body grants portal.

Administration engaged BRM Advisory as consultants to prepare a Section 48 Report to review Administration's prudential activities in relation to progressing with the upgrade of this project (**refer Attachment 1**). The draft Section 48 Report was endorsed at the Finance Risk and Audit committee meeting on 17 May 2022. The Section 48 Report is in accordance with the Local Government Act and examines the project in its entirety in the following key areas:

- Relationship with strategic management plans.
- Objectives of the Development Plan.
- The project's potential contribution to the local economy.
- Consultation that has been undertaken with the local community.
- Potential risks and mitigation strategies.
- Financial Assessment: implications, viability and sustainability of the project both in the short and long term.
- Project delivery.

RECOMMENDATION

That Council:

- 1. Notes that the Section 48 Prudential Report for the Cove Sports and Community Club Stage One upgrade addresses the requirements under the Local Government Act 1999 (noting the requirements of Section 48 (2)(f) are covered in this report).**
- 2. Endorses the Section 48 Prudential Report for the Cove Sports and Community Club Stage One upgrade.**
- 3. Endorses Administration to complete the detailed design phase for the project.**
- 4. Endorses the CEO to award the construction contract providing the tender price is within budget.**

DISCUSSION

The CSCC is the only multi-sports precinct in the southern part of the City of Marion, catering for a population of approximately 23,273 (as at 2016) living in Hallett Cove, O'Halloran Hill, Sheidow Park and Trott Park. The precinct also caters for those living in the north-western areas of the City of Onkaparinga and from across the southern part of the City of Marion. Whilst demand for sporting facilities in the region is significant, there is a large under supply of active recreation facilities in this part of the City of Marion.

The CSCC is located in the Southern area of Marion on Lonsdale Road Hallett Cove. The Club is currently home to over 1,600 members from six affiliated sports clubs:

1. The Cove Football Club Inc. (AFL)
2. Hallett Cove Netball Club

3. Cove Cricket Club
4. The Cove FC (soccer)
5. The Cove BMX Club
6. Cove Netball Club

Whilst limited recent investment has been undertaken into the facilities, namely the Clubhouse, most of the existing facilities are comprised of aging infrastructure that no longer meet the needs of the clubs.

Proposed Stages

In August/September 2020 Council undertook community consultation for the Cove Sports site. Consideration of community feedback resulted in Council endorsing a scope of works comprising two stages:

- Stage One: comprising a new netball facility with additional courts and reconfiguration of the vacant BMX/Soccer areas of the site to create a multi-sport field and additional car parking.
- Stage Two: comprising a new Cove Sports clubroom, realignment of the existing oval, play spaces and landscaping.

The proposed new Stage One CSCC project will address aging infrastructure, safe and equitable access for female sporting participation and provide improved community facilities, including:

- Redesign of the complex to develop facilities that consider the needs of the whole community in the southern part of the City of Marion.
- Expand the playing areas for the growing needs of field sports and useable open space areas for community recreation.
- Improve the quality of the netball courts to meet competition standards and strengthen connection and integration into the site.
- Improve the clubroom facilities for netball.
- Improve car parking and traffic flows within the site and site access.
- Provide facilities to cater for general community recreation needs.
- Improve lighting and safety.
- Improve spectator facilities to cater for families and visitors to the site.

CoM has been in discussion with the clubs and community since 2020 regarding the facilities and required improvements. During this period, a level of investment has taken place across the facilities, however major upgrades are now required to the netball facilities and car parking arrangements. Updates to changing facilities, car parking access and the addition of two netball courts will meet the growing needs of the club, whilst also meeting peak body standards and the provision of safe equitable access for female sporting participants.

The Cove Soccer Club has now taken possession of their new facilities on Majors Road and the Cove and Happy Valley BMX Clubs will shortly take possession of the new Sam Willoughby BMX facility on Majors Road.

The relocation of the Cove BMX and the Cove Soccer Club to their new facilities on Majors Road presents an exciting opportunity for Council to consider the future use of the areas that will be left vacant at the CSCC. At the 14 September 2021 General Council meeting, Council endorsed the scope for Stage One and Stage Two redevelopment works for the site. It should be noted that only Stage One redevelopment will proceed at the present time. It is anticipated that the Stage Two redevelopment works will take place at a future period yet to be determined.

The grant funding application for the State Election pledge has now been submitted to the Office for Recreation, Sport and Racing, detailing that the potential grant funding of \$2.5 million should be allocated in full to Stage One.

The Stage One scope includes a new netball club building, two new netball courts and lighting. The netball club building will accommodate the following facilities:

- Canteen with external access and undercover areas.
- Meeting room.
- Storage areas.
- Two change rooms with changing cubicles.
- Male, female and accessible toilet facilities.

Stage One will also include a new multi-purpose field which will accommodate cricket, soccer, football, rugby and community recreation together with new car parking areas for stage one, accommodating 188 car parks.

Section 48 Prudential Report

Section 48 of the Local Government Act 1999 (the 'Act') requires Council to consider a report for any project where the expected capital cost is likely to exceed \$4 million (indexed over the ensuing years) and addresses several key prudential issues. The report attached considers the requirements under the Act, in particular the financial viability and sustainability of the project.

A Section 48 Report has been commissioned from BRM Advisory and is attached as Attachment 1. All of the Section 48 Requirements items were met and endorsed by FRAC except for the requirement around the Operating Model and the Grant Funding Arrangements.

Section 2.6 Recurrent and Whole of Life and Financial Arrangements

*Requirements of Section 48 (2) (f) **have yet to be met.** The grant funding application for the State Election pledge of \$2.5M had not been drafted at the time of the Section 48 being completed; however, this has now been submitted. CoM is currently verifying the operational management costs for the proposed facilities which will be in accordance with Council's licensing policy.*

Operating Model

In response to questions raised in the FRAC meeting, the operating model is proposed as follows.

Netball Facility & Courts

- Allocated use of the netball courts to be provided to the two home netball clubs (Hallett Cove Lightning Netball Club and Cove Tigers Netball Club) under an individual licence agreement per club.
- Exclusive use of the clubhouse to be provided to the two netball clubs under the licence agreements for each club.
- Community access be provided to the courts outside of the club licence times.
- These two netball clubs currently have existed licence agreements for access and use of the outdoor courts and exclusive use of the existing clubhouse that ends 30 September 2025.
- The current licence agreements address the payment of rent, utilities, maintenance responsibilities and recovery. If a Club does not pay their required obligations under their respective licences they will be in breach of their agreement whereby Council can take the appropriate action and recovery of outstanding debt.
- The licenses can either be terminated under the redevelopment clause or clubs relocated under the relocation clause depending on how Council propose to address the licensee's occupation during the redevelopment stage of the project. Both options require 3 months' notice.

Lower Oval

- The lower oval (current soccer pitch) has predominantly been used by Cove FC under a licence agreement. Cove FC's move to the new Southern Soccer Facility (SSF) provides Council an opportunity to open an expression of interest for use of the oval by one or multiple user groups. It is anticipated that the lower oval will have licenced access for days and times of the week by different users.
- Cove Football Club has expressed interest in some access and there is potential interest from cricket clubs, soccer clubs from City of Marion and City of Onkaparinga, and other sporting groups that are having difficulty finding playing fields for trainings and competitions. It is envisaged the lower oval will receive significant interest and Council will be able to allocate licence or hire agreements across seven days a week.
- Agreements will be structured in line with Council's Leasing and Licencing Policy noting that there is currently no structured fee system in place for oval hire.
- Maintenance of ovals sits with the open space maintenance team.

Project Value

The final construction cost of the CSCC Stage One scope including fees and contingencies is estimated at \$5.749 million. The costs are based on the market as of February 2022. Expenditure of the project budget will occur over the 2022/23 and 2023/24 financial periods. Stage One of the project has been included within the Council's draft Annual Business Plan 2022/23, which was endorsed by Council for public consultation on 12 April 2022. With consultation recently completed, the draft Annual Business Plan 2022/23 is set to be adopted by Council on 28 June 2022.

Programme

The BRM Advisory report supports the delivery methodology proposed, and the proposed program for the project is outlined below:

Section 48 Prudential Report for Council endorsement	June 2022
Council and partnership funding secured	July 2022
Detailed Design, Documentation and Development approval	August - December 2022
Tender	January - April 2023
Construction	April - December 2023
Defects Liability Period	December 2023 – December 2024

CONCLUSION

The Section 48 Report demonstrates that the City of Marion has the capacity to deliver the CSCC Stage One project for the future operation of the facility and that the project risks have been identified and appropriate strategies to mitigate risks have been developed.

ATTACHMENTS

1. FINAL Cove Sports and Community Club Stage 1 Prudential Report - Final 3 June 2022
[11.1.1 - 30 pages]



City of Marion

Section 48 Prudential Report:

Cove Sports and Community Club
Redevelopment – Stage 1

May 2022

Final

BUSINESS • RESOURCE • MANAGEMENT



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BRM ADVISORY
BUSINESS RESOURCE MANAGEMENT

Level 8, 420 King William Street, Adelaide SA 5000
Tel 08 8168 8400 Fax: 08 8168 8499

ABN: 65 067 721 797

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EXECUTIVE SUMMARY

The following report has been prepared for the City of Marion (CoM) to review its prudential activities in relation to the Stage 1 redevelopment of the Cove Sports and Community Club complex (CSCC).

The CSCC is currently a multi-purpose sporting facility accommodating cricket, Australian rules football, soccer, netball and BMX with a playground and other community amenities. The BMX and soccer clubs are being relocated to other facilities within CoM in 2022, which has created the opportunity for the future use and operating model for the CSCC to be reviewed.

The Project involves the demolition of the existing BMX track, expansion of the existing soccer field (western field) to create a new multi-purpose field, expansion and formalisation of car parking, and construction of a new netball facility including two additional courts. The endorsed concept design for the Project has been informed by community consultation, a Feasibility Study and a Business Case.

The estimated Project cost is \$5.749 million. The Project Business Case considered by CoM in September 2021 assumed that 50% of the project costs will be funded by a third party. Discussions are underway in relation to a State Government funding commitment of \$2.5 million, however this funding has yet to be confirmed. If the State Government contribution to the Project is confirmed, CoM's financial contribution to the Project is expected to be \$3.249 million, which is approximately 57% of the estimated Project cost.

The Project has a typical risk profile for the design and construction of community facilities. There are some key risks of note:

- The Project does not proceed due to lack of funding, creating reputational and political risk for Council given the evidence of community need and support for upgraded CSCC facilities.
- Council's contribution to the Project is greater than anticipated due to no or reduced external funding (noting the Council would still retain the decision about whether or not to proceed in this circumstance).
- Cost overruns and delays due to the competitive market for construction projects and disruption to the supply of labour and materials.
- One of more of the Clubs ceases to operate, diminishing demand for the CSCC facilities.

Summary Conclusion:

Noting that the financial arrangements for the Project are yet to be confirmed and the future operating model of the redeveloped CSCC has yet to be agreed, a reasonable level of 'due diligence' has been applied to the Project at this stage of the project lifecycle.

Project Due Diligence Observations:

- The final project design should be reasonably informed by the outcomes of the community consultation undertaken on the Project concept designs in March 2022, with a particular focus on ensuring that relevant standards are met for safe traffic movements within and around the site.
- The Long Term Financial Plan and annual budget should be updated once the funding arrangements and the operating model for the Project have been confirmed.

PRUDENTIAL REVIEW KEY FINDINGS

S48 (2)	Description	Prudential Review Comments	Management Comments
(a)	The relationship with strategic management plans .	The Project is specifically referenced and/or aligned with the objectives in Council's key strategic planning documents and strategic documents prepared at a regional, state and federal level.	Noted
(b)	The objectives of the Development Plan .	The proposed land use appears to be consistent with the Planning and Design Code. CoMs internal planning officer has provided preliminary advice on the separation of the development area and adjoining properties and has not identified any significant planning issues in relation to setbacks or amenity. The impacts of new lighting, adequacy of tree protection measures and internal vehicle movements will require detailed assessment at the planning application stage.	Noted
(c)	The expected contribution of the project to the economic development of the local area. The impact on businesses carried on in the proximity . How the project should be established in a way that ensures fair competition in the marketplace.	Economic modelling has been prepared to estimate the expected contribution of the construction activity relating to the Project on economic activity and jobs. No assessment has been undertaken to assess the impact of the Project on businesses in the proximity, however any impact is not expected to be significant. The planned activities at the CSCC are not commercial in nature and the principles of fair competition are therefore not relevant.	Noted
(d)	The level of consultation with the local community and the means by which the community can influence the project.	Consultation on the Project has been undertaken in accordance with CoM Public Consultation Policy and Procedure. The community has been afforded a reasonable opportunity to contribute to and provide feedback on concept designs for the Project and there is evidence that feedback from the community has been incorporated into the most recent designs.	Noted

S48 (2)	Description	Prudential Review Comments	Management Comments
(e)	Revenue projections and potential financial risks.	<p>As the operating model for the CSCC has not yet been agreed, detailed revenue projections are yet to be prepared; however, we do not anticipate that the Project will result in material changes to recurrent revenue.</p> <p>Financial risks and appropriate risk controls have been documented in a Project Risk Register. The risks of not securing third party funding and potential cost escalations above the current capital cost forecast are the most significant financial risks relating to the Project.</p>	Noted. This will be a Council decision.
(f)	Recurrent and whole-of-life costs.	<p>Detailed financial operating forecasts for the Project which confirm both the expected future revenue and expenses required to run the Stage 1 elements of the CSCC redevelopment should be finalised when the external funding is secured and the future operating model is determined. Once confirmed, these amounts should be included in future iterations of the CoM budgets and LTFP.</p> <p>The major increase in recurrent cost from progressing the Project will be the additional depreciation and finance charges relating to the newly created assets; provisions for which have been included in the most recent LTFP.</p>	<p>Noted</p> <p>City of Marion are currently verifying the operational management costs for the proposed facilities and these are expected to be available in August 2022.</p>
(g)	Financial viability of the project.	Capital provisions for \$3.24 million have been include in the latest version of the Long Term Financial Plan to meet CoM's expected capital contribution to the Project. Based on this capital commitment, CoM is expected to remain within its target for the Net Financial Liabilities Ratio.	Noted
(h)	Risks associated with the project, and the steps that can be taken to manage, reduce or eliminate those risks.	<p>The Project Risk Register adequately captures the key project risks and the existing and proposed controls appear to be satisfactory.</p> <p>The effectiveness of the controls for risks with a residual rating of 'Medium' or above should be kept under review in accordance with the Risk Management Framework.</p> <p>Regular updates to the risk register should be undertaken as the project moves through the design and construction phases and the CEO and/or Council should be appraised of major changes to Project risk.</p>	Noted

S48 (2)	Description	Prudential Review Comments	Management Comments
(i)	The most appropriate mechanisms or arrangements for carrying out the project .	A Procurement Plan has been prepared, which demonstrates sufficient consideration of appropriate mechanisms and arrangements for carrying out the Project. CoM should ensure that transition arrangements, including temporary accommodation for club stakeholders, have been incorporated within the Project budget.	Noted
(j)	If the project involves the sale or disposition of land , the valuation of the land by a qualified valuer under the Land Valuers Act 1994	The Project does not involve the sale of land. No valuation is required.	N/A
	An appropriate level of due diligence is applied to the proposed project.	An appropriate level of 'due diligence' has been applied to the Project at this stage of the Project lifecycle. However, financial arrangements and the operating model for the Project and the impacts on recurrent and whole of life costs need to be confirmed before all prudential requirements are met.	Noted



1. INTRODUCTION

1.1 Background

1.1.1 The Cove Sports and Community Club (CSCC) is located at 2 Oval Road, Hallett Cove. It is a multi-purpose sporting precinct that is currently home to six sporting clubs with approximately 1,600 members:

- Cove Cobras Football Club (AFL)
- Cove Football Club (Soccer)
- Cove Tigers Netball Club
- Hallett Cove Netball Club
- Cove BMX Club
- Cove Cricket Club

1.1.2 Figure One shows the approximate composition of the site, which includes:

- Netball courts
- Netball facilities building
- Large playing field (AFL)
- Smaller playing field (soccer)
- Main clubhouse and facilities buildings
- BMX track
- Playground
- Carparking



Figure One: Current site layout



- 1.1.3 Following investments by CoM in new facilities on Majors Road, O'Halloran Hill, the Cove BMX Club will be relocating to the Sam Willoughby International BMX Facility, and the Cove Football Club (Soccer) will be relocating to the Southern Soccer Facility.
- 1.1.4 The relocation of the BMX and Soccer Clubs has presented CoM with the opportunity to review the ageing facilities at the CSCC site.
- 1.1.5 Community consultation and a Feasibility Study were undertaken by CoM between 2020-2021 to determine current and future community needs and options for the redevelopment of the CSCC.
- 1.1.6 A Business Case was presented to Council on 14 September 2021 which outlined options for the redevelopment of the site, either as a single or staged project. CoM resolved to endorse concept plans for the redevelopment and to prepare a Prudential Report for Stage 1.
- 1.1.7 A separate Business Case for Stage 1 of the development only has not been prepared.

1.2 The Project

- 1.2.1 The Project is the Stage 1 redevelopment of the Cove Sports and Community Club site including:

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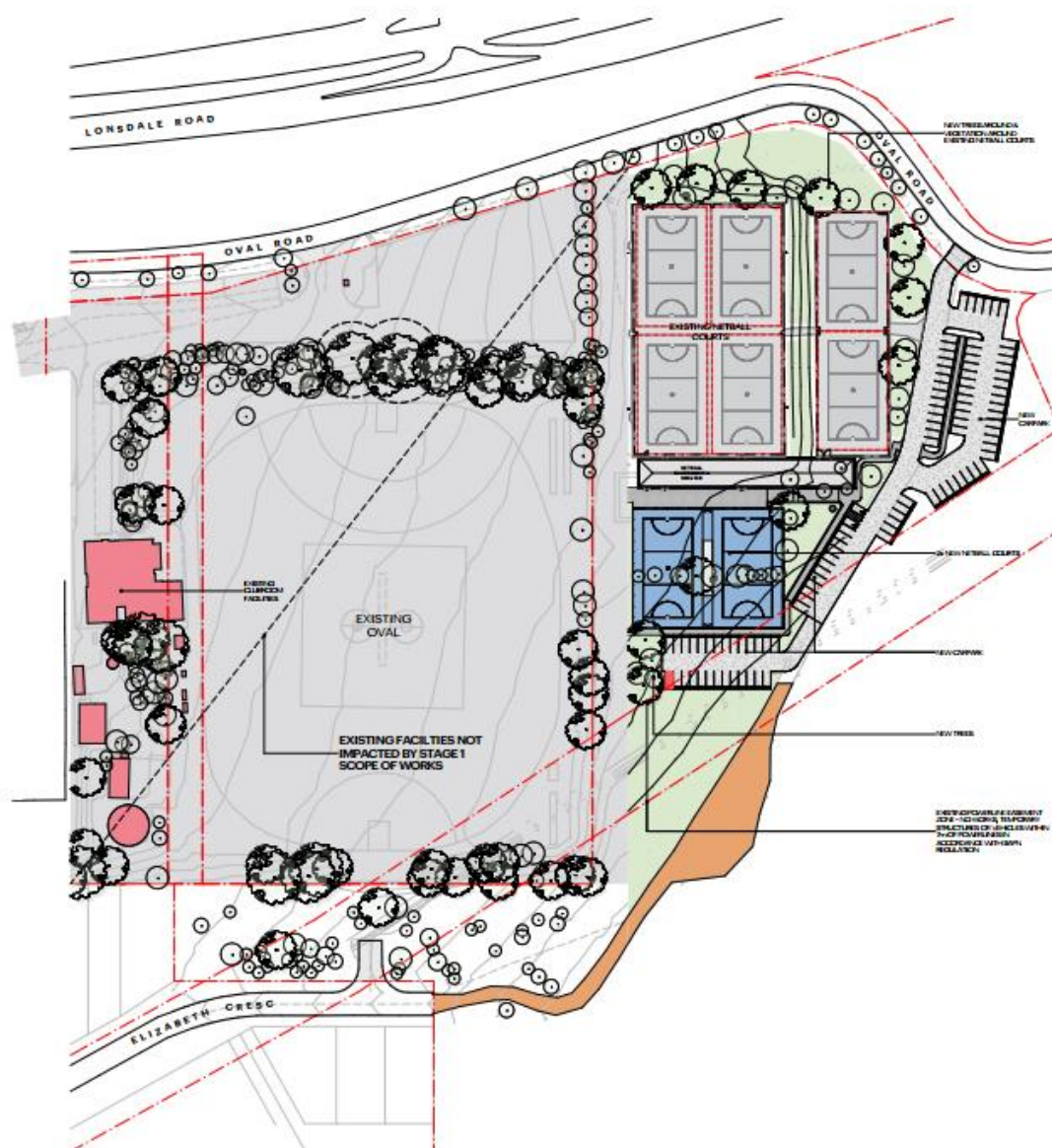


- 1.2.1.1 the demolition of the BMX track and associated structures;
- 1.2.1.2 expansion of the existing soccer field (western field) to create a new multi-purpose playing field (capable of accommodating AFL, cricket, rugby and soccer);
- 1.2.1.3 construction of new netball facilities and two additional netball courts;
- 1.2.1.4 car parking adjacent to the western field to accommodate 249 spaces in total adjacent to the main oval and proposed multi-purpose field; and
- 1.2.1.5 expanded car parking adjacent to the netball facilities to accommodate 101 spaces in total.
- 1.2.2 The new netball facilities are planned to consist of:
 - 1.2.2.1 change rooms and toilets;
 - 1.2.2.2 a canteen facility with external access;
 - 1.2.2.3 meeting and storage rooms; and
 - 1.2.2.4 two undercover spectator areas.
- 1.2.3 The existing Australian Rules Football playing field, club rooms and community facilities do not form part of the Stage 1 redevelopment project. Upgrades to these facilities are planned as a future Stage 2 project, which is outside the scope of this Prudential Report.
- 1.2.4 Figures Two and Three show the concept designs prepared for the redevelopment of the netball facilities and development of a multi-purpose field and carparking in place of the existing BMX and soccer facilities.

City of Marion
Section 48 Prudential Report – Cove Sports and Community Club Redevelopment Stage 1



Figure Two: Netball facilities masterplan (Stage 1)



City of Marion
Section 48 Prudential Report – Cove Sports and Community Club Redevelopment Stage 1



Figure Three: Western field masterplan (Stage 1)



1.3 Project costs

- 1.3.1 A costing report based on 30% design detail has been prepared for CoM by consultants Donald Cant Watts Corke (February 2022). The total project cost is estimated at \$5.749 million, including professional fees, contingencies and cost escalation.

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FINAL Cove Sports and Community Club Stage 1 Prudential Report - Final

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1.4 Operating model

- 1.4.1 Council took over the management of the CSCC in February 2019 and has worked with the various clubs to oversee site maintenance, coordinate use of the clubhouse facility, and to operate the food and beverage service at the clubhouse.
- 1.4.2 The relocation of the BMX and soccer clubs and the reduction in the number of active club stakeholders has created the opportunity for CoM to reconsider the operating model for the CSCC and Council has resolved to offer separate licences to the Cove Football Club (Australian Rules Football) and Cove Cricket Club for the seasonal management of the clubhouse facility, or parts thereof.
- 1.4.3 Council has resolved to transition out of management of the facility once the soccer and BMX clubs have relocated and new licence agreements have been finalised with the Cove Football Club and Cove Cricket Club.
- 1.4.4 Licenses are granted to sporting clubs for the use and management of sporting grounds / courts and associated club facilities under the CoM Leasing and Licencing of Council Owned Facilities Policy ('Licencing Policy').
- 1.4.5 Under the Licensing Policy, organisations pay an applicable annual fee (based on valuation and applicable discounting) and are responsible for the cost of all utilities, outgoings and waste disposal associated with their operations. For buildings, council is responsible for the maintenance and repair of structural items and in most cases, council is responsible for the maintenance of playing fields.
- 1.4.6 The CSCC netball courts and facilities are currently licenced to two netball clubs (separate licences). The Project would not result in any significant change to this arrangement, although annual licencing costs would be revised under the licensing policy to reflect the increased value of the netball facilities building.
- 1.4.7 It is proposed that the new multi-purpose playing field would be managed by council and offered to users on a casual or seasonal hire basis following an expression of interest process. As casual hire arrangements are not currently covered by the licensing policy, CoM would be required to adopt a pricing structure for this purpose.
- 1.4.8 Priority use of the new multi-purpose playing field is proposed to be offered to the Cove Football Club and Cove Cricket Club under a new licencing arrangement.

1.5 Purpose of a Prudential Review

- 1.5.1 Section 48 of the Local Government Act 1999 (Act) requires a Council to consider a report addressing the prudential issues set out in subsection (2) of the Act when a project meets certain criteria, namely where a council:

"(b) engages in any project

- (a) Where the expected operating expenses calculated on an accrual basis of the council over the ensuing five years is likely to exceed 20 per cent of the council's average annual operating expenses over the previous five financial years (as shown in the council's financial statements); or*



(b) *where the expected capital cost of the project over the ensuing five years is likely to exceed \$4 000 000 (indexed); or*

(c) *where the council considers that it is necessary or appropriate.”*

1.5.1 Council has an adopted Prudential Management Policy, which was last adopted on 14 September 2021, that sets out Council's approach for prudential management of all its projects. The objectives of the Policy are:

1.5.1.1 to ensure the appropriate level of due care, diligence, risk management and foresight is applied before Council undertakes any Project; and

1.5.1.2 to ensure Council is provided with appropriate information to make informed and accountable decisions when using Council and public resources.

1.5.2 This Project meets the threshold of a 'Major Project' defined in the Prudential Management Policy and requires the preparation of a Prudential Report, which is the highest level of due diligence prescribed under the Policy.



City of Marion
Section 48 Prudential Report – Cove Sports and Community Club Redevelopment Stage 1

2. PRUDENTIAL REVIEW

2.1 Relationship with Strategic Management Plans

Section 48 (2) (a) the relationship between the project and relevant strategic management plans;

Elements	Relevant Documents	Prudential Review Comments
Council Plans	Community Vision – Towards 2040 Strategic Plan 2019-2029 City of Marion Business Plan 2019-2023 Annual Business Plan and Budget 2021-22 Draft Annual Business Plan and Budget 2022-23 Long Term Financial Plan 2021-2031 Buildings Asset Management Plan	The Project broadly aligns with the long-term objectives of the Community Vision and Strategic Plan relating to liveable and connected communities. More specifically, reviewing and delivering improvements to the CSCC facilities and expansion of the netball courts are referenced in Council's Business Plan and Annual Plan as priority projects. Council borrowings of \$3.24 to fund the Project have been included in the draft 2022-23 Annual Business Plan and CoM has advised that provision has been made for the Project in the latest iteration of the LTFP, subject to external funding being confirmed. If the Project progresses, the relevant Asset Management Plans will need to be updated to reflect the deleted assets and the new assets generated by the Project.
State Plans	30 Year Plan for Greater Adelaide (2017 update) State Sport and Recreation Infrastructure Plan 2020-2040 Recreation, Sport and Racing Strategic Plan 2021-2025 Game On Getting South Australia moving Strategy	The Project supports the objectives of the 30-Year Plan for Greater Adelaide in relation to 'Healthy, safe and connected communities'. The Project aligns with the current State Sport and Recreation Infrastructure Plan and the Office of Recreation, Sport and Racing Strategic Plan by providing multi-purpose sporting and recreation facilities that meet community needs. The State's 'Game On' Strategy supports the provision of quality sport and recreation infrastructure.
Regional Plans	Resilient South Southern Region Local Government Implementation Plan Southern Adelaide Tennis, Netball, Australian Football and Cricket Facilities Strategy (yet to be released)	The Project aligns to applicable regional plans, which promote the provision of high-quality regional sporting and recreational facilities to encourage participation in physical activity and the provision of high-quality outdoor recreation spaces.
National Plans	2030 National Sports Plan	The Project is aligned with the National Sport and Active Recreation Framework.

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Elements	Relevant Documents	Prudential Review Comments
	National Sport and Active Recreation Framework	
<p>Findings:</p> <p>Requirements of Section 48 (2) (a) have been met.</p> <p>CoM has included references to the Project in the four-year Business Plan and current Annual Business Plan. Forecast funding of \$3.24 million through borrowings has been included in the CoM draft 2022-23 Annual Business Plan and draft Long Term Financial Plan, subject to State Government funding being confirmed for the remaining Project costs.</p> <p>Whilst not specifically mentioned in the CoM Strategic Plan or Community Vision, the Project is considered broadly aligned to the liveability and connected community pillars.</p> <p>CoM should ensure that provisions for the Project are included in future updates of Asset Management Plans.</p>		



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2.2 Objectives of the Development Plan

Section 48 (2) (b) the objectives of the Development Plan in the area where the project is to occur;

Elements	Relevant Documents	Prudential Review Comments
Development zone	Planning and Design Code	<p>The site is predominantly located within the Recreation Zone where development of a range of recreational facilities is envisaged. It is considered that the Project is consistent with the intent of the Recreation Zone.</p> <p>The easternmost portion of the site (currently accommodating two netball courts) is located within a Hills Neighbourhood Zone. While this Zone is primarily intended to accommodate low density residential development, sympathetic non-residential uses including 'recreation' are also envisaged. We note that the Project site abuts an undeveloped reserve on the eastern boundary.</p> <p>The aspects of the proposal captured by the statutory definition of 'development' will need to be assessed by an approving authority on their merits against the relevant policies and overlays in the Planning and Design Code.</p>
Approving Authority	Planning, Development and Infrastructure Act 2016.	A decision on the Relevant Authority to consider a Development Application has yet to be determined and will be dependent on the outcomes of the notification to adjoining properties required under the Planning, Development and Infrastructure Act 2016 (PDI Act)
Development Assessment	None	The Project works will constitute 'Development' under the PDI Act and a Development Application will be required in the future. Advice has been provided by a CoM internal planning officer that has not identified any significant planning issues relating to setbacks or neighbourhood amenity impacts.
<p>Findings:</p> <p>Requirements of Section 48 (2) (b) have been met.</p> <p>An application for Development Approval will be required once final plans for the Project have been prepared.</p> <p>Assessment and management of the impacts of new lighting and the adequacy of tree protections zones should be undertaken at the final plan stage.</p> <p>We note that a traffic, parking and access study conducted by consulting firm Cirqa in February 2021 concludes that adequate car parking would be provided on the site and the Project would have a minimal impact on traffic generation and the adjacent road network. CoM has advised that access to Oval Road is being further reviewed by CoM internal engineers in response to concerns expressed during community consultation.</p>		



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2.3 Contribution to Economic Development

Section 48 (2) (c) the expected contribution of the project to the economic development of the local area, the impact that the project may have on businesses carried on in the proximity and, if appropriate, how the project should be established in a way that ensures fair competition in the marketplace;

Elements	Relevant Documents	Prudential Review Comments
Contribution to economic development	REMPAN report	CoM has prepared a REMPLAN Economic Impact report to estimate the expected impact the construction phase of the Project will have on economic activity and jobs. This assessment has identified a total economic impact of \$10.78 million and the creation of 31 jobs. Work has not been undertaken to quantify the expected ongoing economic contribution of the Stage 1 redevelopment although given the community nature of the facilities it is not likely to generate significant ongoing economic activity.
Impact on businesses in the proximity	None	Given the location and primary recreational nature of the Project we do not expect that there will be any significant impacts on businesses in the proximity.
Fair competition	None	The principles of Fair Competition are not relevant to the Project. The only commercial aspect of the Project is the replacement of a small-scale canteen to service participants and spectators at the netball facility. This facility is to be managed by the netball club and not by council. If any of the future activities are commercial in nature and compete with private sector businesses, CoM should ensure that the principles of fair competition are understood and applied in setting prices.
Findings: Requirements of Section 48 (2) (c) have been met. CoM has quantified the expected economic impact from the construction phase of the Project on the local and national economy using the REMPLAN Economic Impact Model. This assessment has identified a total economic impact of \$10.78 million and the creation of 31 jobs. The ongoing economic impact of the Project has not been quantified but given the nature of the asset, is not expected to be significant. We do not expect that businesses in the proximity will be materially negatively impacted by progression of the Project during construction. There is no proposal for CoM to operate the Project assets therefore the issues relating to Fair Competition are not relevant.		

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2.4 Level of Consultation

Section 48 (2) (d) the level of consultation with the local community, including contact with persons who may be affected by the project and the representations that have been made by them, and the means by which the community can influence or contribute to the project or its outcomes;

Elements	Relevant Documents	Prudential Review Comments
Level of consultation	CoM Public Consultation Policy (last updated May 2019) CoM Public Consultation Procedure (last updated May 2019) CSCC Community Engagement Final Report – October 2020 Local Government Act 1999	In accordance with the objects of the Policy, CoM has exercised its discretion under Part 3 of the Public Consultation Procedure to seek community feedback on the redevelopment of the CSCC. There is no prescribed manner in which discretionary consultation must be undertaken. The consultation processes undertaken for this Project have been advertised through the CoM website, distribution of leaflets to local residents, leaflets at local shops, social media and local radio. A 46-day community consultation process was undertaken in August – September 2020 to seek the views of local residents and sports organisations on future use of the CSCC site. This consultation process related to the use of the site as a whole, and not specifically to the elements of the Stage 1 Project. The outcomes of this consultation have been considered by Council in determining the concept designs for the Project. A community consultation process on the concept designs for the Stage 1 redevelopment was open for a 25-day period from 7-31 March 2022. An appropriate report on the outcomes of this consultation was presented to Council on 12 April. There is evidence of community support for the Stage 1 concept designs with 63% of respondents being either very satisfied or satisfied with the Stage 1 plans.
Level of community influence to the Project	CSCC Community Engagement Final Report – October 2020 Project Business Case CSCC Stage 1 Concept Design Final Report – April 2022	The 'consult' methods used to date have presented the community with information and sought feedback on their views and preferences for the broader redevelopment of the CSCC. Feedback from the community and stakeholders has influenced key elements of the Stage 1 concept design such as the inclusion of additional car parking, improved traffic flows, improved amenity for netball spectators and a flexible playing space that can accommodate a broader range of field sports and outdoor recreation opportunities. CoM has advised that the internal engineering department is further reviewing the vehicle access issues raised by some community members during the consultation process.

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Elements	Relevant Documents	Prudential Review Comments
		We note that community consultation undertaken in 2020 revealed a level of community support for lawn bowls to be accommodated within a redeveloped CSCC. As per the Council resolution of January 2021, a district level lawn bowls facility was considered as part of the Feasibility Study. A needs assessment prepared by Treadwell Management found that upgrading existing lawn bowls facilities within the Southern Adelaide Region would be more strategically aligned than the development of new facilities at the CSCC.
Findings: Requirements of Section 48 (2) (d) have been met. The consultation processes undertaken have been in accordance with the CoM Public Consultation Policy, which commits to appropriate levels of community engagement before making significant decisions.		



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2.5 Revenue, Revenue Projections and Potential Financial Risks

Section 48 (2) (e) if the project is intended to produce revenue, revenue projections and potential financial risks"

Elements	Relevant Documents	Prudential Review Comments
Revenue projections	None	<p>Post redevelopment, revenue from Clubs would continue to be determined in accordance with the CoM Leasing and Licencing of Council Owned Facilities Policy.</p> <p>Administration has estimated annual revenue from the netball facility is proposed to increase from \$840 to \$1400 (based on 1.5% of the building cost and with the Licencing Policy discounts applied), which is not a material change in the context of the Project.</p> <p>Detailed revenue projections for the multi-purpose playing field have not been prepared, but as with the netball facility, a material change in recurrent revenue would not be expected.</p> <p>A pricing structure will need to be adopted for casual hire of the new multi-purpose sporting ground.</p> <p>It is expected that loss of nominal revenue from the BMX and soccer clubs would be offset by new licencing arrangements with the Cove Football Club and Cove Cricket Club and new revenue opportunities through hire fees for other user groups.</p> <p>CoM is currently seeking a \$2.5 million contribution from the State Government to the capital cost of the Project. Any grant funding received will be recognised as revenue in accordance with Australian Accounting Standards.</p>
Potential financial risks	Project Risk Register	<p>A Risk Register for the Project has been prepared which details controls and treatment plans for a number of identified financial risks. The internal project governance and oversight frameworks in place to manage potential financial risks, should the Project go ahead, appear to be reasonable.</p> <p>A significant financial risk for CoM is the assumption that up to 50% of the capital costs will be funded by a third party. We note that advanced discussions with the Office of Recreation, Sport and Racing are occurring in relation to a \$2.5 million funding commitment made by the current government during the 2022 State Election campaign. However, a grant agreement has yet to be signed. This risk is captured in the Project Risk Register.</p> <p>The construction sector is currently in high demand and there is a shortage of supply of labour and key building materials including timber and steel, which is placing rising pressure on capital cost budgets. Provisions for cost escalations and contingencies of 17% of the estimated construction cost has been built into Project costings. As cost overruns carry a higher than usual residual risk rating in the current market, the 'Medium' residual rating applied to this risk in the Project Risk Register is appropriate.</p>

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Findings:

Requirements of Section 48 (2) (e) **have been met.**

Detailed financial operating forecasts for the Project which confirm both the expected future revenue and expenses required to run the Stage 1 elements of the CSCC redevelopment should be finalised when the timing, amount and any conditions of State Government grant funding is resolved. These confirmed impacts should be included in future iterations of the CoM budgets and LTFP.

The Project Risk Register identifies a number of potential financial risks and appropriate controls to mitigate against CoM's risk exposure at this stage of the Project lifecycle.

If CoM is successful in securing external grant funding for the Project, the Risk Register may need to be updated to reflect any potential financial risks of any grant conditions not being met.



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2.6 Recurrent and Whole of Life Costs and Financial Arrangements

Section 48 (2) (f) the recurrent and whole-of-life costs associated with the project including any costs arising out of proposed financial arrangements;

Elements	Relevant Documents	Prudential Review Comments
Recurrent costs	Project Business Plan	<p>Recurrent costs for the Project include maintenance, repairs, depreciation and finance costs of the netball facility, playing courts, multi-purpose playing field, carparks and landscaped areas.</p> <p>Any increases in operating costs would be partially offset by the recovery of utility costs from Clubs under the Licensing Policy, but this level of recovery is yet to be quantified.</p> <p>An increase in recurrent operating costs due to the increased value of the assets resulting from the Stage 1 Project would be further offset by the proposed transfer of responsibility for the management of the Clubhouse facility from Council to the Cove Football Club and Cove Soccer Club (proposed to occur in June 2022). Administration estimates that facilities management costs would reduce by an estimated \$125,000 per annum. Forecast savings have been based on CoM's 2020-21 costs for staff, cleaning, utilities, security and non-structural maintenance, which are responsibilities that would transfer to the Clubs under a licencing agreement.</p> <p>It is proposed that CoM's \$3.24 million contribution to the Project will be funded through a 10 year Principal and Interest loan from the LGFA. Based on the current LGFA interest rate of 4.85% (which is subject to change) the annual cost of servicing this loan would be \$0.413 million over the 10 years of the loan.</p> <p>The impact of any write down of the remaining book value of the structures to be demolished will also need to be quantified.</p>
Whole of life costs	Project Business Plan	<p>CoM Administration has advised that the expected depreciation and finance costs for the Project have been incorporated within the latest iteration of the LTFP.</p> <p>Whole of life costs for the Project will need to be further reviewed once financial arrangements and operating model for the Project have been confirmed.</p> <p>An ESD report has been prepared which demonstrates that lifecycle costs have been considered in the concept design with materials selection to improve energy efficiency and minimise maintenance and renewal costs.</p>
Financial arrangements	None	<p>The proposed financial arrangements assume that the upfront capital for the Project will be partially funded by a yet to be agreed State Government grant of \$2.5 million, with the balance of \$3.24 million funded by Council through borrowings.</p>

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		CoM Administration has advised that these assumed arrangements have been incorporated within the latest iteration of the CoM LTFP but will require review once the financial arrangements and operating model for the Project are confirmed.
<p>Findings:</p> <p>Requirements of Section 48 (2) (f) are yet to be met.</p> <p>Financial arrangements for the Project are yet to be confirmed, therefore the recurrent and whole of life cost estimates associated with progressing the Project will require further review. While we do not anticipate any significant change to recurrent revenue, whole of life costs should be updated once the operating model for the multi-purpose playing field and the sporting club buildings has been settled.</p>		



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2.7 Financial Viability

Section 48 (2) (g) the financial viability of the project, and the short and longer term estimated net effect of the project on the financial position of the council;

Elements	Relevant Documents	Prudential Review Comments
Financial viability	Project Business Case	<p>The Business Case prepared by CoM Administration demonstrates that funding 50% of Stages 1 and 2 CSCC redevelopment (\$7.595 million) through borrowings can be achieved within the financial performance targets outlined in the CoM Long Term Financial Plan.</p> <p>Based on the CoM Licensing Policy, revenue generated by the CSCC facilities will not be sufficient to meet the projected operating costs and financial obligations and, like most community facilities, will require a council subsidy. The Business Case estimates that rate increases between 0.1 – 0.5% above the current LTFP rate indexation projections would be required to service the increased borrowings and operating costs for the Stage 1 and 2 CSCC project. We note that the cost of Stage 1 is estimated at 33% of the total CSCC redevelopment.</p>
<p>Findings:</p> <p>Requirements of Section 48 (2) (g) have been met.</p> <p>The analysis that has been undertaken by CoM for Stages 1 and 2 of the CSCC redevelopment demonstrates that the Project can be funded within the financial performance targets outlined in the CoM Long Term Financial Plan. However, further analysis of financial viability should be undertaken once financial arrangements have been confirmed.</p> <p>Most community facilities require a council subsidy to operate. It is assumed that this subsidy will be funded by rates and modest rate increases above the current LTFP projections will be required.</p> <p>As this is one of several strategic projects identified by CoM that are dependent on attracting third party funding, the costs of funding both the upfront capital and the ongoing operating costs should be weighed against the costs and benefits of progressing other strategic projects identified in the CoM Business Plan.</p>		

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2.8 Risk Management

Section 48 (2) (h) any risks associated with the project, and the steps that can be taken to manage, reduce or eliminate those risks (including by the provision of periodic reports to the chief executive officer and to the council);"

Elements	Relevant Documents	Prudential Review Comments
Risk assessment	Risk Management Policy (last updated February 2020) Risk Management Framework Project Risk Register	In accordance with the CoM Risk Management Policy and Risk Management Framework, a detailed Project Risk Register has been prepared. Residual Risks have been assessed as either 'Low' or 'Medium' and sit within the acceptable risk tolerances adopted in the Policy. In our assessment, this Project has a typical risk profile for the design and construction of community facilities. Key Project risks include: <ul style="list-style-type: none"> • The Project does not proceed due to lack of funding creating reputational and political risk for Council. • Council's contribution to the Project is greater than anticipated due to no or reduced external funding (noting the Council would still retain the decision about whether to proceed in this circumstance). • Cost overruns and project delays, particularly given the current construction market and disruption to the supply of labour and materials. • One of more of the Clubs ceases to operate, diminishing demand for the CSCC facilities.
Risk mitigation	Risk Management Policy (last updated February 2020) Project Risk Register	While the Project Risk Register demonstrates that the Project carries a relatively low level of residual risk, CoM should ensure that the mitigation strategies identified for the risks associated with the Project are implemented and progressively updated as the Project progresses. The Project Risk Register should be comprehensively reviewed once a construction contractor has been appointed. Prior to the commencement of construction, appropriate reporting protocols should be established in accordance with the Risk Management Framework.
Findings: Requirements of Section 48 (2) (h) have been met. The Project Risk Register captures the majority of key project risks at this stage of the Project lifecycle and the existing and proposed controls appear to be satisfactory. The effectiveness of the controls for risks with a residual rating of 'Medium' should be kept under review in accordance with the Risk Management Framework. Regular updates to the risk register should be undertaken as the project moves through the design, construction and commissioning phases.		

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2.9 Project Delivery

Section 48 (2) (i) the most appropriate mechanisms or arrangements for carrying out the project;

Elements	Relevant Documents	Prudential Review Comments
Project Delivery	Procurement Policy Procurement Plan Project Risk Register	<p>A detailed Procurement Plan for the Project has been prepared which details:</p> <ul style="list-style-type: none"> assumptions, constraints and risks project deliverables timelines and milestones the proposed market approach for project management and design services the proposed market approach for construction and furniture, fittings and equipment. <p>The project timelines for project documentation (5 months), tendering (4 months), construction (9 months), and commissioning (1 month) are considered reasonable for a project of this scale.</p> <p>The Procurement Plan appropriately includes various hold points to enable Council to make decisions about the future progress of the Project based on prudential management and funding commitment. The decision-making timeframe will need to take into account the Caretaker Period that will apply prior to the 2022 Council Elections to be held in November.</p> <p>The open call for Expressions of Interest for construction services followed by a select invitation to Tender is consistent with CoM's adopted procurement principles.</p> <p>Details of project governance and ongoing risk management are provided within the Project Risk Register.</p> <p>We note that a Transition Plan is to be develop in consultation with the various Clubs and user groups, with temporary accommodation and other business continuity arrangements to be put in place during the construction phase to minimise disruption to the Clubs using the CSCC facilities. CoM needs to ensure that adequate provision is made in the Project budget for these transition arrangements.</p>
<p>Findings:</p> <p>Requirements of Section 48 (2) (i) have been met.</p> <p>A Procurement Plan has been prepared in accordance with the CoM Procurement Policy.</p> <p>It is demonstrated that adequate consideration has been given to the appropriate mechanisms and arrangements to carry out the Project.</p>		

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2.10 Sale or Disposition of Land

Section 48 (2) (j) if the project involves the sale or disposition of land, the valuation of the land by a qualified valuer under the Land Valuers Act 1994;”

Elements	Relevant Documents	Prudential Review Comments
Valuation of land	None	The Project does not involve the sale or disposition of land.
Findings: Requirements of Section 48 (2) (j) are not applicable to this Project.		



ATTACHMENT ONE: LOCAL GOVERNMENT ACT, 1999 SECTION 48

Section 48 – Prudential requirements for certain activities

- (aa1) A council must develop and maintain prudential management policies, practices and procedures for the assessment of projects to ensure that the council—
 - (a) acts with due care, diligence and foresight; and
 - (b) identifies and manages risks associated with a project; and
 - (c) makes informed decisions; and
 - (d) is accountable for the use of council and other public resources.
- (a1) The prudential management policies, practices and procedures developed by the council for the purposes of subsection (aa1) must be consistent with any regulations made for the purposes of this section.
- (1) Without limiting subsection (aa1), a council must obtain and consider a report that addresses the prudential issues set out in subsection (2) before the council—
 - (b) engages in any project (whether commercial or otherwise and including through a subsidiary or participation in a joint venture, trust, partnership or other similar body)—
 - (i) where the expected operating expenses calculated on an accrual basis of the council over the ensuing five years is likely to exceed 20 per cent of the council's average annual operating expenses over the previous five financial years (as shown in the council's financial statements); or
 - (ii) where the expected capital cost of the project over the ensuing five years is likely to exceed \$4 000 000 (indexed); or
 - (iii) where the council considers that it is necessary or appropriate.
- (2) The following are prudential issues for the purposes of subsection (1):
 - (a) the relationship between the project and relevant strategic management plans;
 - (b) the objectives of the Development Plan in the area where the project is to occur;
 - (c) the expected contribution of the project to the economic development of the local area, the impact that the project may have on businesses carried on in the proximity and, if appropriate, how the project should be established in a way that ensures fair competition in the market place;
 - (d) the level of consultation with the local community, including contact with persons who may be affected by the project and the representations that have been made by them, and the means by which the community can influence or contribute to the project or its outcomes;
 - (e) if the project is intended to produce revenue, revenue projections and potential financial risks;
 - (f) the recurrent and whole-of-life costs associated with the project including any costs arising out of proposed financial arrangements;
 - (g) the financial viability of the project, and the short and longer term estimated net effect of the project on the financial position of the council;
 - (h) any risks associated with the project, and the steps that can be taken to manage, reduce or eliminate those risks (including by the provision of periodic reports to the chief executive officer and to the council);
 - (i) the most appropriate mechanisms or arrangements for carrying out the project;
 - (j) if the project involves the sale or disposition of land, the valuation of the land by a qualified valuer under the Land Valuers Act 1994.
- (2a) The fact that a project is to be undertaken in stages does not limit the operation of subsection (1)(b) in relation to the project as a whole.
- (3) A report is not required under subsection (1) in relation to—
 - (a) road construction or maintenance; or
 - (b) drainage works.



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- (4) A report under subsection (1) must be prepared by a person whom the council reasonably believes to be qualified to address the prudential issues set out in subsection (2).
- (4a) A report under subsection (1) must not be prepared by a person who has an interest in the relevant project (but may be prepared by a person who is an employee of the council).
- (4b) A council must give reasonable consideration to a report under subsection (1) (and must not delegate the requirement to do so under this subsection).
- (5) A report under subsection (1) must be available for public inspection at the principal office of the council once the council has made a decision on the relevant project (and may be available at an earlier time unless the council orders that the report be kept confidential until that time).
- (6) However, a council may take steps to prevent the disclosure of specific information in order to protect its commercial value or to avoid disclosing the financial affairs of a person (other than the council).
- (6a) For the purposes of subsection (4a), a person has an interest in a project if the person, or a person with whom the person is closely associated, would receive or have a reasonable expectation of receiving a direct or indirect pecuniary benefit or a non-pecuniary benefit or suffer or have a reasonable expectation of suffering a direct or indirect detriment or a non-pecuniary detriment if the project were to proceed.
- (6b) A person is closely associated with another person (the relevant person)—
 - (a) if that person is a body corporate of which the relevant person is a director or a member of the governing body; or
 - (b) if that person is a proprietary company in which the relevant person is a shareholder; or
 - (c) if that person is a beneficiary under a trust or an object of a discretionary trust of which the relevant person is a trustee; or
 - (d) if that person is a partner of the relevant person; or
 - (e) if that person is the employer or an employee of the relevant person; or
 - (f) if that person is a person from whom the relevant person has received or might reasonably be expected to receive a fee, commission or other reward for providing professional or other services; or
 - (g) if that person is a relative of the relevant person.
- (6c) However, a person, or a person closely associated with another person, will not be regarded as having an interest in a matter—
 - (a) by virtue only of the fact that the person—
 - (i) is a ratepayer, elector or resident in the area of the council; or
 - (ii) is a member of a non-profit association, other than where the person is a member of the governing body of the association or organisation; or
 - (b) in a prescribed circumstance.
- (6d) In this section, \$4 000 000 (indexed) means that that amount is to be adjusted for the purposes of this section on 1 January of each year, starting on 1 January 2011, by multiplying the amount by a proportion obtained by dividing the CPI for the September quarter of the immediately preceding year by the CPI for the September quarter, 2009.
- (6e) In this section—

employee of a council includes a person working for the council on a temporary basis;

non-profit association means a body (whether corporate or unincorporate)—

 - (a) that does not have as its principal object or 1 of its principal objects the carrying on of a trade or the making of a profit; and
 - (b) that is so constituted that its profits (if any) must be applied towards the purposes for which it is established and may not be distributed to its members.
- (7) The provisions of this section extend to subsidiaries as if a subsidiary were a council subject to any modifications, exclusions or additions prescribed by the regulations.

11.2 State Government 2022 Election commitments

Report Reference	GC220614R11.2
Originating Officer	Strategy Planner – Sheree Tebyanian
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

To seek approval for required steps and authorisations to secure State Government funding commitments as a result of the 19 March 2022 State Government election.

EXECUTIVE SUMMARY

Following the 19 March 2022 State Government election, the City of Marion has received funding commitments of approximately \$9.8 million for projects. **Attachment 1** outlines the funding commitments which have been made within the City of Marion area.

The funding commitments made predominately relate to projects already identified within Council's suite of strategic documents or other Council plans (i.e the Open Space Plan). However, a commitment of \$50,000 toward a master plan for the Plympton Sports and Recreation Club was made and a \$5 million funding commitment to Glandore Oval is a project outside Council's current strategic documents. However, Council has previously resolved to include the development of a precinct plan within the next 4 Year Business Plan. Council has also been recently made aware of another funding commitment, for \$90,000 for a 'wombat' pedestrian crossing at Great Eastern Avenue, Sheidow Park. To receive this funding, a grant application that was recently submitted has been withdrawn.

To secure the State Government funding commitments, all projects will need to commence in some capacity within 2022-2023. The State Government requires initial project briefs prior to funding agreements being drawn up. This report seeks approval from Council for delegations to finalise the funding agreements, including any minor amendments that may be necessary to enable progress of projects.

RECOMMENDATION

That Council:

- 1. Notes the additional State Government funding commitment of \$90,000 toward a 'wombat' pedestrian crossing on Great Eastern Avenue, Sheidow Park.**
- 2. Authorises the Chief Executive Officer and General Manager- City Services and General Manager- City Development to enter into formal funding agreements for the projects at Attachment 1 via the Smartygrants electronic portal.**
- 3. Authorises the Chief Executive Officer to negotiate minor amendments to the agreements, where necessary, to enable progress of the projects.**
- 4. Endorses the Mayor and Chief Executive Officer to enter, sign and seal the Deed on behalf of the Council, if required by the State Government (pursuant to Section 38(c) of the *Local Government Act 1999*).**

5. Notes that an updated Open Space Plan will be brought to General Council in August 2022.

GENERAL ANALYSIS

Liveable	L1 By 2029 we will have attractive neighbourhoods with diverse urban development, vibrant community hubs, excellent sporting facilities, open spaces and playgrounds.
Risk Management	<p>Council is at risk of losing the funding if the projects are not initiated as part of the 2022-2023 business plan.</p> <p>Council is at risk of losing the funding if the funding deeds are not executed by 30 June 2022.</p> <p>Council will need to consider any additional staff resourcing requirements to ensure the council can deliver projects on time.</p> <p>Council to note the current pressures in the marketplace including inflation and supply chain issues.</p>
Legal / Legislative / Policy	<i>Local Government Act 1999 (SA) s 38.</i>
Additional Resource Impact	Additional projects are likely to have an impact particularly any ongoing staff movements may impact delivery time frames.
Timeline	Projects to commence in 2022 noting that initial work on some projects will require extensive consultation with project development to occur the year after

DISCUSSION

Background

In May 2021, Council Members identified several initiatives to promote to candidates and Members of Parliament throughout the 2022 State Government election campaign. The initiatives identified were projects that had been captured within Council's suits of strategic documents. The initiatives sought to progress community projects, reduce the reliance on ratepayer contributions and seek partnership funding where possible for infrastructure projects.

From June 2021, the projects were promoted with several advocacy discussions with candidates and Members of Parliament.

State Government Funding

Following the 19 March 2022 State Government election, the City of Marion has secured approximately \$9.8 million of committed funding for projects in the Council area. **Attachment 1** outlines the State Government funding commitments, which relate to:

- Sports and recreational facilities,
- Community facilities,
- Open space reserves, and
- Roads.

This list does not include monies secured through the Federal Government election and will be reported separately.

The majority of the State Government funding commitments relate to projects that the City of Marion has identified within their strategic documents and other council plans such as the Open Space Plan.

There are some funding commitments that have been made that require further Council consideration. Further conversations are also continuing with the relevant Member of Parliament regarding scope and expectations of the projects. Furthermore, Council has been made aware of an additional funding commitment that has not been discussed by Council Members. These initiatives are discussed in further detail below.

Glandore Oval

The Member for Badcoe committed \$5 million toward the upgrade of Glandore Oval. The upgrade of Glandore Oval is not a project identified within the Council's current suite of strategic documents. However, at the General Council meeting in June 2021, a precinct plan for Glandore Oval was identified as a possible future project for inclusion in the Draft 4 Year Business Plan 2023-2027 (GC210622R06). Initial consultation and planning will occur in 2022-2023 with an allocation to the budget in future years

Teesdale Crescent

Since the Elected Member Forum, the MP has provided feedback through the State Government are requesting an irrigated reserve and reserve infrastructure upgrades that include a human water fountain, dog drinking station, benches/shelter, bbq facilities, additional landscaping and greening, passive games and installation of a plaque marking the historical significance of the reserve which was bestowed to the community in the Teesdale Will Estate. A query about existing service levels at the reserve in relation to the watering at the reserve was also made.

Wombat Crossing – Sheidow Park

Since the Elected Member Forum, Council has been advised of an additional funding commitment of \$90,000 toward a 'wombat' pedestrian crossing at Great Eastern Avenue, Sheidow Park. A grant application had been submitted by Council for this project in April 2022 but has now been withdrawn in order to receive the election funding committed. This project was intended as part of Council's 2022-2023 capital works program.

Plympton Sports and Recreation Club

A \$50,000 commitment by the Member for Badcoe was made toward a masterplan for the Plympton Sports and Recreation Club. Whilst not initially part of council's strategic priorities it will be included in the Draft Annual Business Plan 2022-2023.

Funding agreements

The State Government requested an initial brief on the projects that outlines the proposed project scope and timelines and was submitted by Council to the State Government on 2 June 2022.

The State Government has requested the following:

- Funding agreements to be signed by 30 June 2022.
- Funding agreements to be managed through the State Government *Smartygrants* portal.
- Projects commence within 2022 noting that large projects will be multi-year projects.

Approval is sought for the Chief Executive Officer to enter, sign and seal should a common seal be required.

Further approval is sought for the Chief Executive Officer to negotiate any minor amendments to the funding agreement if doing so is deemed necessary for the deed to be signed by 30 June 2022.

ATTACHMENTS

1. Attachment 1 State Government commitments [**11.2.1** - 1 page]

Attachment 1

State Government funding commitments

	Project	State Government funding committed
Sport & Recreational facilities		
1	Edwardstown Oval - Electronic Scoreboard	\$110,000
2	Warradale Tennis Club	\$544,820
3	Cove Sports and Community Club	\$2,500,000
4	Glandore Oval Precinct redevelopment	\$5,000,000
5	Plympton Sporting & Recreation Club Masterplan Plan	\$50,000
Community Facilities		
6	Upgrade of Marino Hall	\$500,000
Open Space Reserves		
7	Aldridge Avenue Reserve, Plympton Park upgrade	\$200,000
8	Ballara Park Reserve, Warradale installation of a toilet	\$180,000
9	Coastal walkway, Hallett Cove- installation of a toilet	\$180,000
10	Maldon Avenue Reserve, Mitchell Park- installation of a toilet	\$120,000
11	Teesdale Crescent Reserve, Plympton Park- dog fountain	\$20,000
12	Tonsley Innovation Precinct - Toilets and drinking fountain	\$250,000
Roads		
13	Wombat Crossing at Sheidow Park	\$90,000
TOTAL		\$9,744,820

11.3 Draft Annual Business Plan 2022-2023 and Long Term Financial Plan

Report Reference	GC220614R11.3
Originating Officer	Unit Manager Statutory Finance & Payroll – Andrew Doyle
Corporate Manager	Chief Financial Officer - Ray Barnwell
General Manager	General Manager Corporate Services - Sorana Dinmore

REPORT OBJECTIVE

The purpose of this report is to seek Council's feedback on the final Draft Annual Business Plan 2022-23 (ABP) and Draft Long Term Financial Plan 2022-32 (LTFP) in preparation for the final adoption of these documents at the General Council Meeting to be held on 28 June 2022.

REPORT HISTORY

Report Reference	Report Title
GC220412R10.6	Draft Annual Business Plan 2022-2023 and Long -Term Financial Plan for Public Consultation
FRAC220517R6.3	Draft Annual Business Plan 2022-23 and Long -Term Financial Plan update

EXECUTIVE SUMMARY

The final Draft Annual Business Plan 2022-2023 (ABP) and Long Term Financial Plan (LTFP) (**Attachment 1**) have been developed based on a 2% increase in average rates for the coming 2022-23 year and throughout the 10 years of the LTFP.

The Draft ABP 2022-23 currently forecasts a surplus of \$0.023m with a net surplus position over the 10 years of the LTFP of \$1.544m, with minor deficits forecast in only two of the ten years. This financial position forecasts Council meeting its core 'Financial Sustainability' target maintaining, on average, a break-even or better funding (cash) position over the LTFP.

Since the Draft Annual Business Plan 2022-2023 was endorsed for Public consultation successful funding commitments from the outcomes of the Federal election and confirmed commitment of State Government funding has been incorporated into the Draft ABP and LTFP. The key outcomes are outlined in the body of this report.

Community consultation occurred from the 22 April to the 13 May that included various opportunities for the community to participate. Community feedback and City of Marion responses are found in this report.

The Finance, Risk and Audit Committee (FRAC) considered the Draft Annual Business Plan 2022-23 at their 22 May meeting. Feedback provided by the FRAC is included in this report for consideration.

RECOMMENDATION

That Council:

1. Endorses the Draft Annual Business Plan 2022-23 and Draft Long Term Financial Plan (Attachment 1) be prepared for final consideration at the 28 June 2022 General Council meeting with variations as approved by Council on the basis of :
 - Average Rate increase of 2%
 - Minimum Rate of \$1091
 - Capping set at 10% with a \$20 minimum and \$200 maximum
 - Differential Rate by Land use:
 - Commercial 115%
 - Industrial 105%
 - Vacant Land 120%.
2. Endorses the changes now incorporated into the Draft ABP 2022-2023 and LTFP (Attachment 1), outlined in Table 1 of this report, with the final Draft 2022-23 ABP and LTFP to be presented for adoption at the 28 June 2022 General Council Meeting.
3. Endorses the Draft Fees and Charges Schedule for 2022-23 (Attachment 2).
4. Endorses the forecast Grants Program for 2022-23 (Attachment 3).
5. Notes the Public Consultation feedback provided at Attachment 4 and that any amendments to the Draft Annual Business Plan 2022-23 will be brought back as part of the final endorsed version on 28 June 2022.
6. Endorses the inclusion of Glandore Oval as a strategic project noting that initial project planning and scoping will occur in 2022-2023 with the project brought into the budget in 2024-25.
7. Council provides feedback on a suite of Corporate Key Performance Indicators for 2022-2023 to be included in the final version of the draft plan to be endorsed at the 28 June 2022 meeting.

DISCUSSION

Following the conclusion of the public consultation process, the table below highlights the key steps remaining for the ABP 2022-23, and LTFP process from this point.

KEY STAGES	DATE	MEETING
Consider final draft ABP and LTFP	14 June 2022	General Council
Adopt ABP and LTFP	28 June 2022	General Council

Finance and Audit Committee Feedback

At its meeting on 17 May 2022 (FRAC220517R6.3), the Finance, Risk and Audit Committee (FRAC) provided the following feedback.

- Noted it was excellent to see the utilisation of cash reserves. Management confirmed they are managing this through the planning documents and Council Member workshops with this emphasis moving forward.
- Commented on the breakdown within the report and the positive message it sends to the community. The Committee acknowledged a lot of information and effort has gone into the plan and it was a good body of work.
- The Committee tested some of the assumptions around the proposed KPI's, in particular the employee costs target of less than 3%, questioning how this would be achieved with the

current challenges in the market. Management advised these are based on draft KPI's and a further workshop with Council Members has been scheduled to discuss these in further detail before being finalised. Management also noted they are in the confidential stages of the Enterprise Agreement.

- The Committee commented it was fortunate the Council was in a strong financial position.
- Further understanding was sought from the Committee on the unit rates in asset plans. It was queried whether we are using current unit rates or old unit rates. The Committee stressed the importance of using updated unit rates on projects like Coastal Walkway and Marino Hall
- The Committee questioned whether we had discussed the impact of climate change on infrastructure and queried how we are future proofing ourselves. Management confirmed this was at the forefront and has been taken into consideration. Initiatives such as the COMPAS and building the environmental impact into renewal plan was addressing this issue. A forward plan is being prepared with timing and spending's to inform long term financial planning. This is due for completion by the end of the year. It was also noted that this is one of our high risks with a body of work being undertaken on an implementation plan that will also capture climate change.
- The Committee raised concerns over the number of responses from the Community Consultation and questioned what strategies we are looking at to increase this moving forward. It was noted that although the numbers are still low, they are higher than last year. With a new Communications and Engagement Team, there is opportunity to review the strategies. Community engagement this year included drop-in sessions at MCC, online surveys, social media, public submission opportunity, newsletters and hard copy distribution. It was acknowledged that topic / project specific consultation resulted in a higher response rate. The Committee also suggested potentially focusing on area specific consultation.
- The Committee suggested including the results of the KPI reporting in the Annual Report to enable visibility to the Community. Management confirmed these results are also reports through Council each quarter and inform the CEO's annual performance review.
- Feedback was provided on the Reserves Fund Policy including to consider amending the wording around increasing expenditure (p87 IV) to aligning expenditure, otherwise it may appear this is continually increasing. Suggested aligning borrowings to the strategy, considering it is not appropriate to have no borrowings forever, rather to optimise these.
- The Committee also noted it would be good to see the reserves match the actual liabilities and suggested this could be tightened up. Management noted they have considered what is in the Asset Sustainability Reserve restricting the inputs into this and minimise the number of separate reserves. The Committee suggested this be in the policy.

Public Consultation Feedback

The Draft ABP2022-23 public consultation period occurred from 22 April to 13 May 2022.

Attachment 4 outlines the community consultation feedback.

A 'Marion 100' community event held in March 2022 informed the Draft Annual Business Planning process by asking participants to rank unfunded initiatives in order of priority. Results were considered at an Elected Member Forum that validated community sentiment towards projects

considered as part of the Draft Annual Business Plan.

A community drop-in event was held on the 9 May 2022 at the Marion Cultural Centre Plaza from 3:00pm-5:00pm. At this event 14 members of the public engaged in a conversation with four people providing feedback.

An online portal, Making Marion, facilitated formal community engagement with a survey available for the community to view the plan and provide feedback.

This year 31 respondents engaged in the survey compared to 14 in 2021. A notice in *The Advertiser*, promotion on the City of Marion website, community drop- in event and social media campaign sought to promote the engagement. At its 17 May 2022 meeting the Finance, Risk and Audit Committee commented that the level of engagement appears low.

Interested persons were also invited to attend the Council meeting on 10 May 2022 to ask questions and make submissions in relation to the Draft ABP & budget for at least one hour. There were no deputations received.

Attachment 4 outlines the feedback received with a prepared City of Marion response, where applicable, to the community feedback.

Adjustments to the Draft Annual Business Plan document

Since the General Council meeting held on 12 April 2022 the following key amendments have been made to the Draft Annual Business Plan document:

- Addition of a new page 'Amendments to the Draft Annual Business Plan 2022-2023' has been included to comply with the recent changes to the Local Government Act 1999 that require any changes since the community consultation period to be declared.
- removal of reference to the community consultation period (the consultation period has lapsed) throughout the document
- Removal of references of **subject to grant funding* due to funding commitment made through the 2022 State and Federal Government elections
- Inclusion of Glandore Oval as a new project, noting that 2022-2023 will not see it in the budget but the preliminary project scoping and community consultation work will occur
- Inclusion of Plympton Sports and Recreation Masterplan as a new project
- Inclusion of other election commitments including monies for open space reserves, toilets noting that some of these projects are subject to community consultation
- Amendment to the 'Mayor's message' that reflects a final version
- Addition of the full suite of financial Appendices
- Removal of reference to the commencement date of 2022 for the North- South Corridor

Corporate Key Performance Indicators

To inform the final version of the Draft ABP 2022-23 to be brought back for endorsement at the June 28 meeting, Key Performance Indicators for the financial year are required.

Attachment 5 outlines the current suite of KPI's for 2021-22 with recommendations for the next iteration.

Council Member feedback is sought to ensure a new suite can be endorsed.

Cash/Reserve Funding Position

Since the adoption of the Draft ABP for public consultation further changes have been made to the Draft 2022-2023 ABP and LTFP. This follows the completion of further budget assurance work capturing the ongoing impacts of efficiencies identified post 3rd Budget Review 2021-22, the incorporation of changes endorsed through Council Resolution and the confirmation of funding pledges following the conclusion of State and Federal elections.

Table 1 below shows the key budget impacts for 2022-23 and 2023-24 with some projects also being retimed to accurately reflect construction timelines.

Table 1 – Key Annual Business Plan Changes

	2022-2023 \$'000	2023-2024 \$'000
Budget Additions		
BMX Pump Track (GC220510R11.5)	250	-
Coastal Walking Trail (GC220524F11.3)	470	-
South Adelaide Basketball Upgrade	250	11,750
Edwardstown Oval Screen	110	-
Maldon Reserve Toilet	180	-
Plympton Sports Club Master Plan	50	-
	1,310	11,750
Grant Funding		
Ballara Park Reserve Upgrade - (50% funding)	(135)	-
Coastal Walking Trail Toilet - (100% funding)	(180)	-
Woodend School Wombat Crossing - (100% funding)	(90)	-
South Adelaide Basketball Upgrade - (50% funding)	-	(6,000)
Edwardstown Oval Screen - (100% funding)	(110)	-
Maldon Avenue Reserve Toilet - (67% funding)	(120)	-
Plympton Sports Club Master Plan - (100% funding)	(50)	-
	(685)	(6,000)
Project Retimings		
Cove Sports Club Upgrade	(2,999)	2,999
Alawoona Avenue Streetscapes	(450)	450
	(3,449)	3,449
Budget Reductions		
Footpaths Program	(300)	(300)
Labour vacancy allowance	(100)	(100)
	(400)	(400)

Council's forecast borrowings have also been aligned to support the above changes with borrowings of \$4.4m now forecast in 2022-23 and \$9.5m in 2023-24. These borrowings are well with Council's capacity with a sustainable financial position across the LTFP.

Forecast Reserve Balances at end of 2022-2023

Council has utilised available cash reserves to fund capital works initiatives in the 2022-2023 Annual Budget and the 2022-2032 Long Term Financial Plan. Excluding quarantined funds committed to endorsed projects the available Reserves Balances are projected to be as follows:

- Asset Sustainability Reserve (General) - \$209,669
- Water Reserve - \$ Nil
- Open Space Reserve - \$2,552,956

Capital Works Program 2022-23

Council will undertake a \$40.395m Capital Works Program in 2022-2023. Program schedules are included in the appendices of the Annual Business Plan document. A summary of the program is detailed below.

Classification	2022-23 Budget \$000
Civil	
Road Reseals	4,351
Kerbs	465
Drains	2,700
Footpaths	2,430
Kerb Ramps	400
Traffic Control Devices	554
Streetscapes	1,240
Other Infrastructure	999
Total Civil	13,139
Open Space	
Open Space Reserves	1,938
Public Toilets	540
Total Open Space	2,478
Property & Buildings	
Property & Buildings	2,065
Sports Courts & Facilities	455
Furniture & Fittings	278
Total Property & Buildings	2,798
Other Capital	
Fleet Replacement	1,395
Total Other Capital	1,395
Subtotal Capital Works Program	19,810
Major Projects	
Coastal Walkway	6,420
Marino Hall Upgrade	6,000
Marion Cultural Centre Plaza	2,900
Tarnham Road Reserve	2,220
Alternative Water Supply	1,300
Warradale Tennis Club Development	545
Cove Sports Club Upgrade	500
Sam Willoughby UCI BMX & Pump Track	450
South Adelaide Basketball Development	250
Total Major Projects	20,585
Total Capital Works Budget	40,395

Financial Ratios

A positive operating cash flow is vital to support operating requirements in addition to providing funding for the renewal of existing assets over time to maintain community service standards. Council is forecasting a balanced or better funding (cash) position over the 10 year term of the LTFP, sufficient to meet its operational needs and financial sustainability targets.

The Operating Surplus Ratio is forecast to be within Council's currently adopted target of 0–10%. This is also in line with LGA suggested range "To achieve, on average over time, an operating surplus ratio of between 0-10%." The budgeted operating surpluses will provide the necessary cash funding for the renewal of existing assets over time to maintain community service standards.

The Asset Renewal Funding Ratio indicates whether Council is renewing or replacing assets at the rate of consumption. Council's long term target of 100% will ensure that Council aims to invest adequately in maintaining its asset base.

The Asset Consumption Ratio is slightly below its target range but is more in line with the known condition of Council's asset base, particularly its buildings, where an increased level of maintenance and renewal may be required. The final outcomes of the CoMPAS project will further inform Council to enable the development of a forward plan and investment strategy for its building assets.

The Net Financial Liabilities Ratio indicates the extent to which the net financial liabilities of Council can be met by the Council's total operating revenue. With the optimisation and consumption of cash on significant capital works and major projects in 2021-22 and forecast for 2022-23 in addition to forecast new borrowings of \$13.9m in the LTFP, Council remains at the lower end of its target range and shows further capacity to borrow into the future for strategic major projects.

The following table details Council's financial indicators for the 2022-2023 ABP and LTFP.

Ratio	Council Target	2022-2023 Budget	3 Year Average
Operating Surplus	0 – 10%	2.17%	1.39%
Asset Renewal Funding Ratio	90% - 110%	100%	81.56%
Asset Consumption	80% - 100%	79.41%	80.64%
Net Financial Liabilities	0% - 50%	-0.80%	-22.17%
Debt Servicing	0% - 5%	1.10%	1.20%

Fees & Charges Schedule

A draft Fees and Charges Schedule is attached (**Attachment 2**) for Council's consideration. Council's Fees and Charges Policy directs that Council will levy fees and charges for goods and services on a user pays basis and where possible, recover the full cost of operating or providing the service or goods. Where it can be demonstrated that members of the community are unable to meet the full cost, concessions may apply.

In terms of applying increases, Council can only apply increases in terms of User Charges. Statutory Charges are set by the Government and forecast to increase by 2%.

Forecast Grants program

The forecast Grants Program (**Attachment 3**) identifies that for 2022-2023 Council is forecasting \$13.579m in grants. The report is set up to identify on-going (recurrent) grants and proposed new

grants of a capital and operating nature.

It should be noted that grant funding of \$8.945m in relation to the following key multi-year projects which span the 2022-23 and 2023-24 years, is incorporated into the LTFP in the 2023-24 year aligned to the forecast construction timelines.

South Adelaide Basketball	\$6.0m
Cove Sports and Community Club Redevelopment	\$2.0m (\$0.5m included in 2022-23)
Warradale Park Tennis Club Redevelopment	\$0.545m
Alternative Water Supply Project	\$0.4m

Conclusion

This report highlights the further development of the Draft 2022-23 ABP and LTFP which includes a significant program of works for 2022-23 and beyond, improving service levels while setting a rate that minimises the impact on the community. The final ABP 2022-23 and LTFP will be updated with information not available or finalised at the time of preparing this report including;

- Rating schedule comparisons not available until the final Valuer General update is received and processed in the last week of June. Final rate in the dollar figures will be updated at this time.
- Rating Policy will be updated in the final ABP for adoption once the rating data has been finalised.

ATTACHMENTS

1. Attachment 1 - ABP 2022-2023 Final Draft [**11.3.1** - 48 pages]
2. Attachment 2 - Draft Fees and Charges Schedule 2022-2023 [**11.3.2** - 24 pages]
3. Attachment 3 - Grants Program 2022-23 [**11.3.3** - 1 page]
4. Attachment 4 - Draft Annual Business Plan Community feedback final [**11.3.4** - 27 pages]
5. Attachment 5 - Key Performance Indicators [**11.3.5** - 3 pages]

City of Marion Annual Business Plan 2022-2023 Draft





Image credits Tjilbruki Gateway, Jack Kanya Kudnuita Buckskin, CoM NAIDOC Art Project Serpent, Allan Sumner artworks





KAURNA ACKNOWLEDGEMENT

Ngadiu tampendi Kaurna meyunna
yaitya mattanya yaintya yerta

This Kaurna acknowledgement was prepared in consultation with traditional custodians.

ACKNOWLEDGEMENT OF COUNTRY

The City of Marion acknowledges we are situated on the traditional lands of the Kaurna people and recognises the Kaurna people as the traditional custodians of the land.

OUR VISION FOR RECONCILIATION

Our Reconciliation Action Plan 2020-2023 details actions that the City of Marion leads, promotes and facilitates to achieve significant, tangible and meaningful reconciliation outcomes within our community.

Our reconciliation vision is for strong relationships built on trust, respect, integrity, inclusion and equity for all members of our community.

The Annual Business Plan provides the resource allocation to enable the effective and efficient delivery of our Reconciliation Action Plan (and other initiatives) for 2022-2023.



AMENDMENTS TO THE ANNUAL BUSINESS PLAN

Section 123 6(a) of the Local Government Act 1999 states that if a council proposes to adopt an annual business plan with amendments, the council must include in the adopted business plan a statement-

- a) Setting out any significant amendments from the draft annual business plan; And
- b) Providing reasons for those amendments

As a result of the timing of the 2022 State and Federal Government elections that occurred in the late stages of council's budget cycle and community consultation period, several funding commitments were pledged to council to support the delivery of projects.

Funding commitments toward the following projects are included in the 2022-2023 budget.

- Marino Hall upgrade
- Cove Sports and Community Club facilities upgrade (pending agreement on the scope)
- Warradale Park Tennis Club upgrade
- South Adelaide Basketball redevelopment (formerly named Recreational Facilities- 262 Sturt Road)
- Plympton Sporting and recreation club masterplan
- Edwardstown Oval- big screen
- New toilets* for the Coastal Walkway, Tonsley Precinct and Maldon Avenue Reserve, Mitchell Park and Ballara Park Reserve, Warradale
- Reserve upgrade at Aldridge Avenue Reserve, Plympton Park
- A new pedestrian crossing at Woodend Primary School, Sheidow Park

Council has also received several funding commitments including Glandore Oval and reserve upgrades that require further discussion with the State and Federal governments to understand the expectations of funding provided.

*pending community consultation outcomes

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WELCOME

Welcome to the City of Marion's Annual Business Plan 2022-2023.

Here is the City of Marion's Annual Business Plan 2022-2023. This plan outlines Council's proposed priorities and program of works for the coming financial year.

Essentially it is "the budget".

Since we consulted the community about the draft budget, some changes have been made (outlined on a separate page), mainly as a result of the Federal election commitments of millions of dollars. This budget has been drawn up at a time of rapidly escalating costs which Council is experiencing, particularly in construction of our major projects.

Many people focus on the percentage increase in rates for the average residential property. Your Council is committed to setting an average residential rate rise well under the rate of inflation; in fact, the rate rise for Marion Council residents is expected to be the lowest in South Australia.

Property owners will, of course notice their rate rise varies according to the relative value of their property - a factor outside of Council's control.

This year's proposed projects include:

- Commencing an upgrade of the Marion Cultural Centre Plaza
- Renewed Tarnham Road Tennis and Netball courts at Seacombe Heights, with new play areas
- Delivering a recycled water pipeline to irrigate local schools and reserves
- Completing the restoration of the historic Coach House at Warriparinga
- Designing a Flinders Bikeway route connecting Tonsley to the bikeway to Adelaide
- Designing improvements to the Warradale Park Tennis clubhouse for subsequent construction
- Completing designs for the Stage 1 improvements (primarily carpark and netball areas) to the Cove Sports and Community Club
- Commencing the rebuild of the ageing Marino Community Hall.

We have borrowed for some of these capital improvements but your Council remains in a very strong financial position.

Yours faithfully,

KRIS HANNA

Kris Hanna
Mayor



YOUR RATES AT A GLANCE

AMOUNTS SPENT PER ONE HUNDRED DOLLARS (\$100)



Urban Development, Inspection, Regulation and Control

- Parking control
- Development services
- Dog and cat control
- Food safety



Community Facilities

- Marion Outdoor Pool
- Sporting facilities
- Property management
- Facilities hire (casual and long term)



Waste Collection and Management Services

- Kerbside waste collection and management
- Household waste, recyclables, green organics
- Hard rubbish collection and illegal dumping
- Management of waste through our materials recycling facility



Open Space, Parks and Gardens

- Reserve maintenance
- Playgrounds
- Public toilets
- Playground maintenance



Library Services

- Marion Cultural Centre Library
- Parkholme Library
- Cove Civic Centre Library
- Library programs/events



Health and Community Care

- Aged care services
- Community buses
- Emergency response



Community Development and Capacity Building

- Youth services
- Neighbourhood centre operations and programs
- Community grant programs



Culture and Recreation

- Cultural heritage
- Community events



Infrastructure Management

- Civil infrastructure maintenance
- Asset management
- Stormwater drainage network
- Traffic management



Environmental Sustainability

- Street tree management
- Environmental regulation
- Native vegetation



Artwork commissioned by City of Marion for Edwardstown Precinct: Senman Creations

OVERVIEW

The Annual Business Plan 2022-2023 outlines the strategic projects, services and programs that we will aim to deliver in the coming financial year. Council is determined to undertake strategic initiatives outlined in the Four Year Business Plan 2019-2023, along with other projects supported to progress the community's aspirations in the City of Marion Community Vision 'Towards 2040' and the goals outlined in the 10 Year Strategic Plan 2019-2029.

Council is committed to delivering value to our ratepayers. Through a focus on prudent financial management and decision making, Council will continue to identify on-going savings. Funding secured from both the State and Federal Governments supports the delivery of new infrastructure. A strong efficiency focus has enabled us to support our community with a 2% increase in the average rate for 2022-2023.

During 2022-2023, the City will continue to be improved through investment in the following initiatives:



MARION CULTURAL CENTRE PLAZA

A plan to revitalise the Marion Cultural Centre Plaza area with a recreation space that will transform the area to bring people together for events.

The Federal Government have partnered with Council to support this project.



ALTERNATIVE WATER SUPPLY PROJECT

A 12km pipe will be installed to divert treated stormwater from the Oaklands Wetlands to irrigate local reserves and schools.

Council has committed \$1.8m to the project, additional grant funding from the Federal Government supports the project.



COASTAL WALKWAY

Work will continue on the 1.6km section of the Coastal Walkway trail at the Grey and Kurnabinna Gullies at Hallett Cove.

The State Government have partnered with Council to support this project.



FLINDERS BIKEWAY

The Flinders Bikeway is a key connection between Flinders University, Tonsley and further north to the Marino Rocks Greenway (bike way).

A \$40,000 concept design that includes landscaping and engineering considerations will be developed.

Community consultation will inform support to the project. If supported, proposed implementation of the new bikeway will occur in 2023-2024.



COVE SPORTS AND COMMUNITY CLUB

A multi-stage upgrade is planned for this ageing sporting infrastructure. Stage 1 development includes demolition of the existing BMX track, expansion of the playing field, and expanded northern car park.

Redevelopment of the netball facility is also part of Stage 1, and includes an upgrade to the netball courts.

The State Government have partnered with Council to support this project.



MARINO HALL

A rebuild of the ageing hall will commence to support a new vibrant centre that attracts a broad range of community groups.

The new pavilion style hall will include meeting spaces, a performance area, art gallery and studio.

A café and expanded car park will also support the site as an accessible creative and community events hub.

The State and Federal Governments have partnered with Council to support this project.



TENNIS AND NETBALL COURTS - OPEN SPACE AT TARNHAM ROAD RESERVE

Council will replace eight ageing tennis courts with two multi-use tennis/netball courts and two tennis courts.

A 'ninja adventure' style course and climbing wall supports running, climbing and jumping activity. A skate area and public toilet will be installed.



LIVING KAURNA CULTURAL CENTRE COACH HOUSE

Significant restoration work will continue at the state heritage listed Coach House so that it can be used by the community as a venue and hall facility, and further complement the educational opportunities of the area's history.

The State Government have partnered with Council to support this project.



EDWARDSTOWN EMPLOYMENT PRECINCT

Council is continuing work in Edwardstown to improve the amenity of the area as a place to do business.

An action plan includes research into renewable energy management programs, encouraging a 'buy local' supply chain, and improving traffic flow in the area.



WARRADALE PARK TENNIS CLUB

The tennis club has provided preliminary designs for an upgraded modern club room and facilities. Council will work with the club to progress a detailed design that meets the broad needs of community users.

The State Government have partnered with Council to support this project

OUR PURPOSE, VISION AND VALUES

OUR PURPOSE

(Why we exist)

To improve our residents' quality of life; continuously, smartly and efficiently.

OUR COMMUNITY VISION

(What we want to become)

A community that is Liveable, Valuing Nature, Engaged, Prosperous, Innovative and Connected.

OUR VALUES

With the community and safety at the forefront of everything we do, we value:

Respect - Treating everyone as we want to be treated, where all contributions are valued

Integrity - Fostering trust and honesty in all of our interactions

Achievement - Enhancing our knowledge and performance to reach our shared goals, while being dedicated to supporting one another

Innovation - Encouraging new ideas, and learning from our experience to do things better



The six themes of our Community Vision represent the shared values and aspirations guiding how our city develops, towards 2040. These outcomes are important for this community now and into the future:

LIVEABLE

By 2040 our city will be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated.

PROSPEROUS

By 2040 our city will be a diverse and clean economy that attracts investment and jobs, and creates exports in sustainable business precincts while providing access to education and skills development.

VALUING NATURE

By 2040 our city will be deeply connected with nature to enhance people's lives, while minimising the impact on the climate, and protecting the natural environment.

INNOVATIVE

By 2040 our city will be a leader in embracing and developing new ideas and technology to create a vibrant community with opportunities for all.

ENGAGED

By 2040 our city will be a community where people are engaged, empowered to make decisions, and work together to build strong neighbourhoods.

CONNECTED

By 2040 our city will be linked by a quality road, footpath and public transport network that brings people together socially, and harnesses technology to enable them to access services and facilities.

STRATEGIC MANAGEMENT FRAMEWORK

This Annual Business Plan 2022-2023 is an integral part of Council's Strategic Management Framework that will enable strategic and operational plans, management systems and processes to work together to effectively deliver the Community Vision.





SIGNIFICANT INFLUENCES

In the development of the Annual Business Plan we undertake a review of our internal environment and broader external environment that includes political, economic, environmental, social and technological influences. This identifies key issues that help provide the context for the development of this plan.

The following broad trends impacting our city include:



NORTH SOUTH CORRIDOR

Progress along South Road will occur as the State Government led North- South Corridor Tunnel commences.

The former State Government announced a 'City shaping fund' related to the project that aims to connect communities and stimulate business investment. Outcomes will support revitalised urban design at the road level of the project as it progresses in the years ahead.



ENVIRONMENT

Council has a Carbon Neutral Plan to reduce emissions to council owned assets by 2030. Key actions for the year will include developing a fleet transition plan and entering a contract for 100% renewable energy from January 2023. Tree planting efforts will continue to be a focus with 3,900 street and reserve trees to be planted. A further 400 advanced trees will be planted along main roads and thoroughfares to cool the city.



SUPPLY CHAIN ISSUES

Council procures a range of goods and services as part of its Annual Capital Program. Over the last 12 months the persistent disruption to supply chains and distribution networks and their ongoing effects on prices has provided uncertainty. Council staff are actively working to mitigate the exposure to these risks, including timing of tendering and project delivery to ensure projects maintain their value for money proposition.



ELECTIONS

Council has taken a proactive approach to advocacy at both State and Federal levels to leverage any election funding provided to the sector to support the delivery of infrastructure projects.



PUBLIC HEALTH

Council continues to monitor the COVID-19 environment and will be guided by directives from SA Health. Any changes that may impact Council facilities will be communicated through our website and social media channels. Business continuity measures are in place to ensure that services can continue.



INFLATION

The Reserve Bank of Australia provide regular commentary on the key issues that are impacting on inflation rates. General price increases that include climbing oil prices, local suppliers with stock shortages, and skilled labour shortages are just a few of the key observations that have been felt by council.



POPULATION

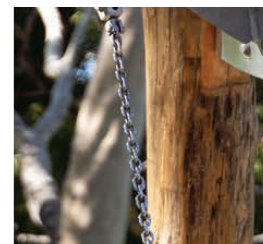
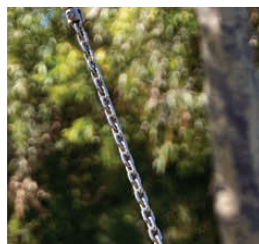
Population growth within the council area has traditionally risen at a rate of 1% per annum. Population demographics are considered in the establishment of key Asset Management Plans and planning of infrastructure projects and services. The release of the Australian Bureau Statistics Census data will provide an updated context to shifts in the population including the important trends that shape our community to assist with future city planning.

FRAMEWORK OF THE ANNUAL BUSINESS PLAN

The Annual Business Plan 2022-2023 has been prepared on the basis of a framework that aims to inform the community and hold the City of Marion accountable to its stakeholders. The key items in this framework are as follows:

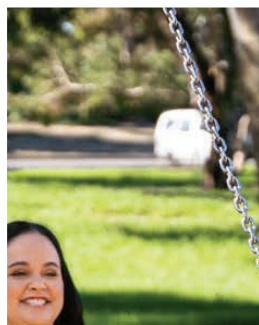
Support the achievement of the City Of Marion's strategic directions.

This Annual Business Plan has been reviewed against the Community Vision – Towards 2040 to ensure that Council's activities over the next 12 months make the best possible progress towards achieving the Community Vision for the future City of Marion.



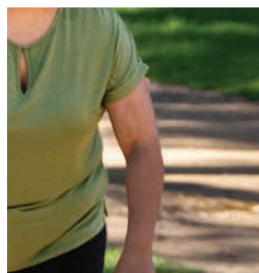
Address issues arising and opportunities identified from internal audit reviews, and business excellence assessments.

Every year the Council undertakes a number of internal audits. These reviews and assessments have identified a number of key opportunities or requirements for the Council to improve its operations. This document includes the necessary resources to continue Council's independent review process and implement recommendations accordingly.



Maintain, on average, a break-even or positive funding (cash) position over the long term financial plan.

With a primary focus on cash flow and ensuring the Council's asset renewal and upgrades are fully funded, this target is currently being met. To ensure ongoing financial sustainability, the Council monitors and reviews all its financial indicators together.



Continue to improve the maintenance of assets in accordance with Council's Asset Management Plans, with a priority on maintenance before renewal, and renewal before new when it is cost effective to do so.

The Annual Business Plan has been prepared taking into consideration individual Asset Management Plan requirements and outcomes of recent infrastructure audits. The City of Marion has a target of 90-110% for the Annual Asset Renewal Ratio.



Review existing services and assets to ensure they meet prioritised community needs.

The Council continues its rolling process of service reviews, aimed at maximising community value through continuously improving its operating efficiency and service performance to the community. This Annual Business Plan has been prepared based on continuing existing services, noting that a rolling program of review is being implemented.

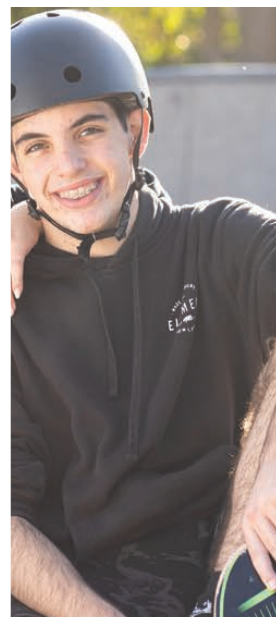
Collaboration with other councils will continue to assist capacity building for shared strategic opportunities, innovation and cost efficiencies and enables the ability to align processes and reduce duplication.



Council only approve new major projects where it has the identified funding capacity to do so.

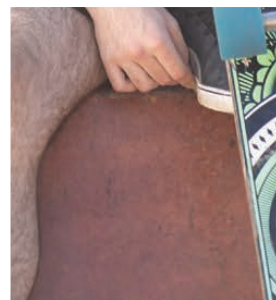
Council debt is forecast to increase to \$7.087m by 30 June 2023, and peak at \$13.3m in 2023-2024. With consideration given to key financial indicators, Council has continued to retain the funding capacity to consider additional strategic Major Projects and is currently investigating partnerships to aid the development of several initiatives.

These additional forecast borrowings in 2022-2023 relate to Council's contribution towards new initiatives in the Capital Works Program. Any changes to the timing and scope of the capital projects may impact the funding required, and in turn the total requirement for borrowings currently factored into the Annual Business Plan 2022-2023.



Maintain Council's position for an average residential rate which remains among the lower rating metropolitan councils.

Comparative 2021-2022 data shows that Council's average residential rate continues to remain among the lower rating metropolitan councils, with its current position ranking being the 5th lowest of 18 metropolitan councils.



CONTINUING AND IMPROVING SERVICE DELIVERY

All councils have responsibilities under the *Local Government Act 1999* and other relevant legislation to deliver services for the community. Council is committed to maintaining all services including, but not limited to:

ONGOING SERVICES	
Land use and development planning	Arts and cultural promotion and support
Development and building assessments	Library services
Facilitation of urban developments	Sports and recreation promotion and support
Local Government searches	Community capacity building and development
Business support services	Inspection, regulation and control
Environmental planning and leadership	Emergency planning and response
Biodiversity management	Community care
Waste services	Immunisation services
Water management	Public health planning
Infrastructure management	Urban activation and renewal
Community facilities management	Customer Experience
Reserves, parks and gardens management	Increased levels of tree planting annually
Community Transport	

ENABLING SERVICES	
Strategic management	Communications, marketing, and engagement
Organisational excellence and innovation	Human resources and workforce planning
Strategic asset management	ICT and knowledge management
Financial management	Operational support
Governance support	Strategic Procurement



PROJECT PRIORITIES

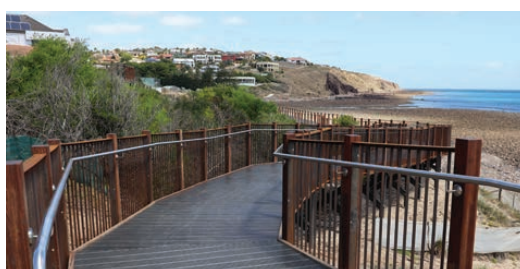
In 2022-2023 the Council plans to commence or continue working on the following strategic initiatives, as outlined in our 4 Year 2019-2023 Business Plan, or through Council resolutions:

CONTINUING INITIATIVES

CONTINUING INITIATIVES FROM PRIOR YEARS	KEY STRATEGIC THEME
Complete the upgrade of multi-purpose tennis and netball courts and open space at Tarnham Road Reserve at Seacombe Heights	Liveable
Complete the restoration of the Living Kurna Cultural Centre Coach House	Liveable
Continue to expand the streetscape program to include arterial roads	Liveable
Progress Stage 1 of the Cove Sports and Community Club	Liveable
Identify options for recreational facilities at 262 Sturt Road	Liveable
Commence the Marion Cultural Centre Plaza upgrade	Liveable
Marion Golf Course	Liveable
Implement the Coastal Climate Adaptation Plan	Valuing Nature
Implement the Energy Efficiency and Renewable Energy Plan	Valuing Nature
Continue the Coastal Walkway	Valuing Nature
Continue the roll out of the transformation of our business enterprise systems	Innovative
Implement the Social Media Strategy 2019-2023	Innovative
Research technology and automated solutions for the management of assets and streetscapes	Innovative
Continue to deliver the Disability Access and Inclusion Plan	Engaged
Continue to implement the 2019-2023 Reconciliation Action Plan	Engaged
Continue work to activate the Edwardstown Employment Precinct	Prosperous
Continue to progress a Planning and Design Code Amendment for the stables zoning area within Morphetville, noting community consultation and Ministerial approval will be required	Prosperous
Commence the development of Marino Hall	Connected

NEW PROJECTS COMMENCING IN 2022-2023

2022-2023 NEW INITIATIVES	KEY STRATEGIC THEME
Commence and upgrade the Warradale Park Tennis Club	Liveable
Alternative Water Supply project	Liveable
Develop a precinct plan for Glandore Oval (project planning and community consultation in 2022-2023)	Liveable
Develop a masterplan for Plympton Sporting and Recreation Club	Liveable
Initiating and completing a residential Planning and Design Code Amendment for the Southern Suburbs (south of Seacombe Road)	Prosperous
Initiate and complete a Planning and Design Code Amendment for several retail centre's	Prosperous
Commence planning for a new Flinders bikeway to connect from Flinders University through to Tonsley and north to the Marino Rocks bikeway	Connected



ASSET MANAGEMENT

The City of Marion's Asset Management vision is:

'To maintain the City of Marion's assets to agreed levels of service which maximise community value throughout an asset's life.'

A significant portion of Council's annual spend is devoted to the operation, maintenance and renewal of public assets which deliver safe and sustainable services to the community. Council will continue to optimise our spending on these through better asset management to deliver current service levels in the most affordable and efficient way.

Council recognises that climate change is likely to affect asset life and functionality. We are exploring what we can do to build asset resilience in response to climate impacts.

Our assets enable the provision of services to the community and businesses for current and future generations. Assets play a vital role in the local economy and on residents' quality of life.

WE OWN AND MANAGE OVER \$1 BILLION OF ASSETS



Artworks, Culture
and Heritage



Buildings and
Structures



Coastal Walkway



Fleet, Plant and
Equipment



Open Space



Stormwater



Transport



Water Treatment
and Resources

MEASURING OUR SUCCESS

Monitoring performance is a critical element of strategic management. It is the mechanism for critically ensuring that the Council is contributing to the achievement of its objectives in both the Strategic Plan and the 4-Year Business Plan 2019-2023.

The suite of Corporate Key Performance Indicators (KPIs) are being considered by Council.

The endorsed version will outline the updated suite of KPIs for 2022-2023.

Key Performance Indicator	Core Target	Stretch Target
Financial Sustainability	Council maintains, on average, a break-even or better funding (cash) position over the Long Term Financial Plan	Council maintains a break-even or positive cash funding position in delivering its Annual Budget
Delivery of agreed projects identified in the Annual Business Plan and the final year targets in the 4 year Plan	Greater than or equal to 95%	No stretch target
Total employee costs (including agency staff)	Less than or equal to 3% increase in actual employee costs (including agency staff) against prior year's actual costs – adjusted for Council endorsed changes to meet resourcing requirements	Less than or equal to 2% increase in actual employee costs (including agency staff) against prior year's actual costs – adjusted for Council endorsed changes to meet resourcing requirements
Overall satisfaction with Council's performance	Greater than or equal to 75% rated as satisfied or above	Greater than or equal to 85% rated as satisfied or above
Asset Renewal Funding Ratio (A measure to assess that we are renewing or replacing non-financial assets in accordance with our future Asset Management renewal requirements)	Asset Renewal Funding Ratio between 90 and 110%	Asset Renewal Funding Ratio greater than or equal to 100%
Delivery of Council's capital works program	Greater than or equal to 85% delivery of Council's planned capital works program (adjusted for extraordinary items)	Greater than or equal to 90% delivery of Council's planned capital works program (adjusted for extraordinary items)
Staff engagement	Achievement of an overall employee pulse survey result of 75% based on 9 metrics (including Community, Values, Safety, Expectations, Valued, Empowerment, Development, Recognition, Happiness) with at least 50% employee participation per senior leadership team department	Achievement of an overall employee pulse survey result of 80% with at least 50% participation per senior leadership team department
Community engagement/communications	Project specific communications to the public should be timely and accurate	100%
Carbon Neutrality - carbon emissions footprint, measured against Council's endorsed Carbon Neutral Plan (applicable 2021-2022 onwards)	Actual annual emissions less than the plan's annual target emissions	Actual annual emissions 5% less than the plan's annual target emissions
Asset utilisation of sports and community venues	70-80% utilisation across venues (through the booking system)	Greater than 80% across venues (through the booking system)

FUNDING THE ANNUAL BUSINESS PLAN

YOUR RATES IN 2022-2023

The Annual Business Plan is based on a 2% increase in the average rate for the coming year. In setting rates for 2022-2023, Council has forecast the revenue required to meet the costs of delivering the services and projects that will be provided to the community in 2022-2023.

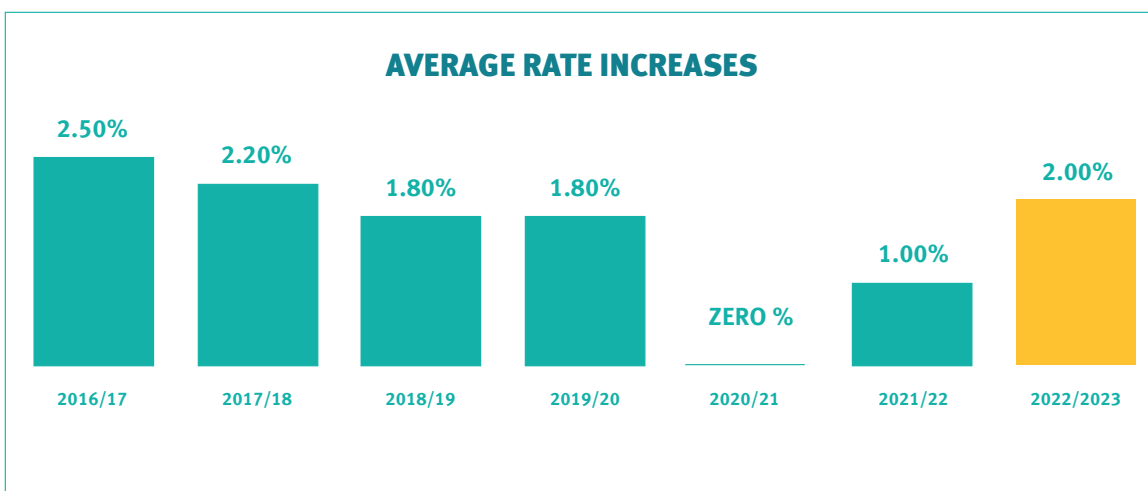
Rates account for 83% of Council's operating revenue with other sources including fees, charges and grants. These revenues contribute to the necessary funding for planned operating and capital renewal programs in 2022-2023.

While the average rate increase is 2%, it is to be noted that actual rates payable by a rate payer will vary according to individual property valuations, the attributed land use, and whether there has been any new development or capital improvement on the land.

Council is aware of the impact rate increases have on the community. We are continually looking for opportunities that allow this cost to be minimised, support our community during uncertain times, and maintain the fiscal responsibility required of Council.

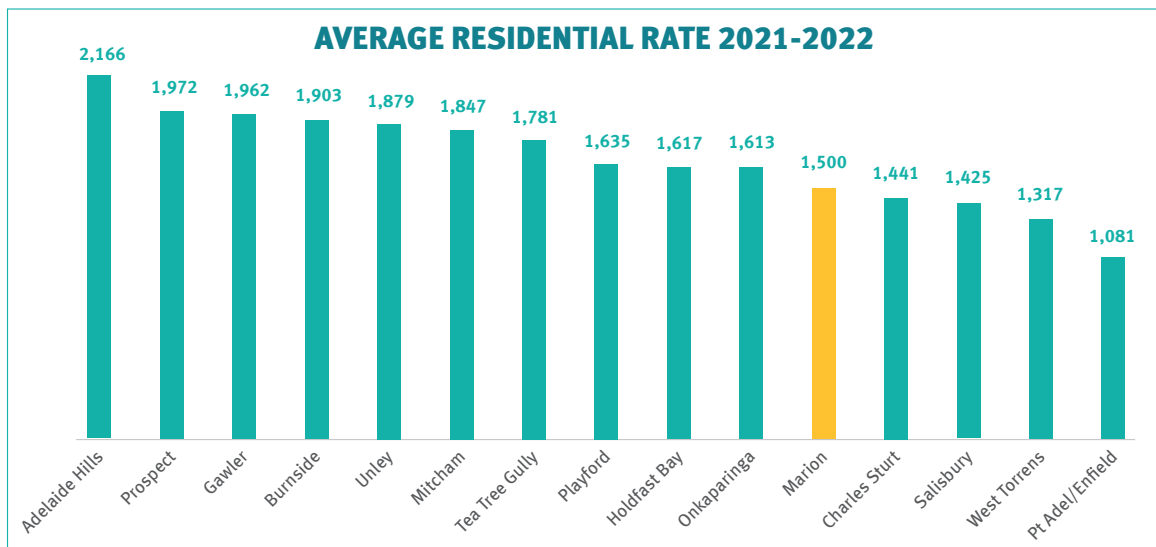
With changing community needs and other external influences impacting on the community, there is a need for Council to consider how to plan more effectively, both for the longer term and for an immediate community benefit. The rate increase is set at a level that provides confidence that services will be maintained and that a sufficient Capital Expenditure Program is planned to maintain Council's assets.

The outcomes of the community consultation, as well as a balance between achieving the strategic directions, maintaining services and assets, ensuring financial and environmental sustainability, supporting intergenerational equity and making provision for those in the community who are experiencing hardship, have been considered in setting the rate increase for the Annual Business Plan 2022-2023.



COMPARATIVE RATING DATA

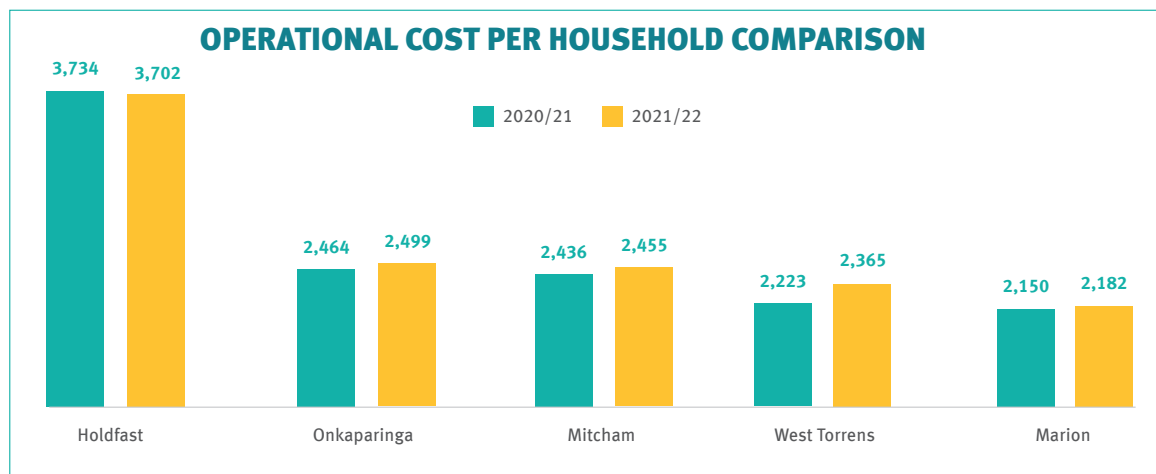
With a 2% increase, the City of Marion's average residential rate is in line with Council's Annual Business Plan framework and set to remain among the lower rating metropolitan councils. In 2021-2022 Council had the 5th lowest average metropolitan residential rate.



OPERATIONAL COST PER HOUSEHOLD

Council's primary benchmark is to compare its average residential rate against other metropolitan councils as shown in the 'Average Residential Rate 2021-2022' table above.

The table below illustrates that Council's operational costs per household compare favourably against those of our neighbouring councils. It should be noted that this does not take into account different councils' service levels, infrastructure renewal requirements not reflected in operational costs, different sources of revenue including grants and user charges which may vary from council to council.



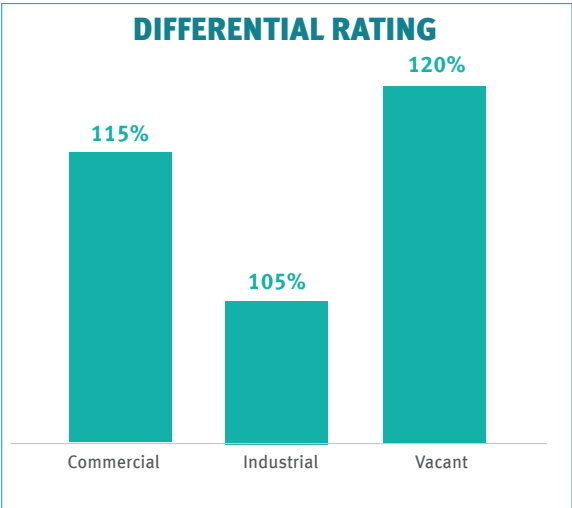
DIFFERENTIAL RATING

Council currently derives 17% (2021-2022: 17%) of its rate revenue from the Commercial (16%) and Industrial (1%) sectors. Commercial and Industrial users consume a greater proportion of Council resources than residential properties, particularly in regard to the use of roads, footpaths, traffic, parking, storm water drainage, public health and environment.

Council uses a differential rating system to raise revenue based on its Land Use to ensure a fair and equitable distribution of rates within the City of Marion.

The differential rate is charged in addition to the normal rate. In applying this approach, Council will take into consideration all prevailing economic conditions and changes and adjust its differential rates accordingly, to ensure an appropriate and fair equalisation of rates across all land use categories.

Differential rates to apply to land use are as follows:



Council is forecasting to raise \$82.059m in general rates revenue of which \$13.5m is derived from commercial properties, \$0.95m from industrial properties and \$1.7m from properties in the vacant land use category.



BUDGETED INCOME STATEMENT

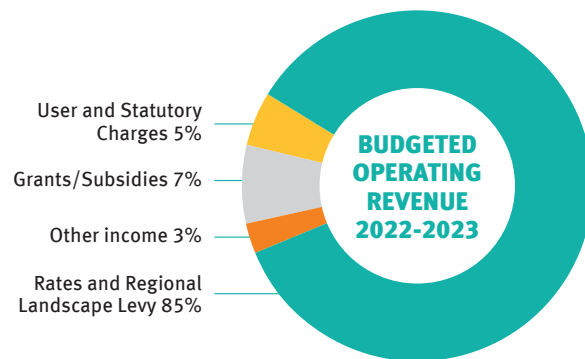
An operating surplus of \$2.141m before capital revenues is forecast for 2022-2023. The operating surplus is required to fund the renewal of existing infrastructure in accordance with Council's Asset Management Plans and to fund construction of new assets to deliver services.

Budgeted Income Statement	3rd Review 2021 – 2022 \$'000	Budget 2022 – 2023 \$'000	Variance \$'000
Operating Revenue			
Rates - General	79,768	82,059	2,291
Rates - Regional Landscape Levy *	2,057	2,087	30
Statutory Charges	2,150	2,194	44
User Charges	2,844	2,765	(79)
Grants/Subsidies	12,861	6,929	(5,932)
Investment Income	351	200	(151)
Reimbursements	1,283	1,159	(124)
Other Revenue	843	780	(63)
Share of Profit/(Loss) Regional Subsidiaries	365	365	-
Total Operating Revenue	102,522	98,538	(3,984)
Operating Expenditure			
Employee Costs	39,884	41,584	1,700
Contractor Services	34,287	24,314	(9,973)
Materials	5,518	5,242	(276)
Finance Charges	250	202	(48)
Depreciation	16,250	16,651	401
Other Expenses	9,306	8,404	(902)
Total Operating Expenditure	105,495	96,397	(9,098)
Operating Surplus/(Deficit) before Capital Revenues	(2,973)	2,141	5,114
Capital Grants and Contributions	4,161	6,651	2,490
Net Surplus/(Deficit)	1,188	8,792	7,604

* Note: The Regional Landscape Levy is collected by Council on behalf of the Green Adelaide Board.

OPERATING REVENUE

The main source of income for Council is rate revenue; making up just over 83% (85% including Regional Landscape Levy) of total revenue in 2022-2023, with other sources being government regulated fees for statutory services, diminishing levels of untied federal grant monies, as well as other grants from the State and Federal government.



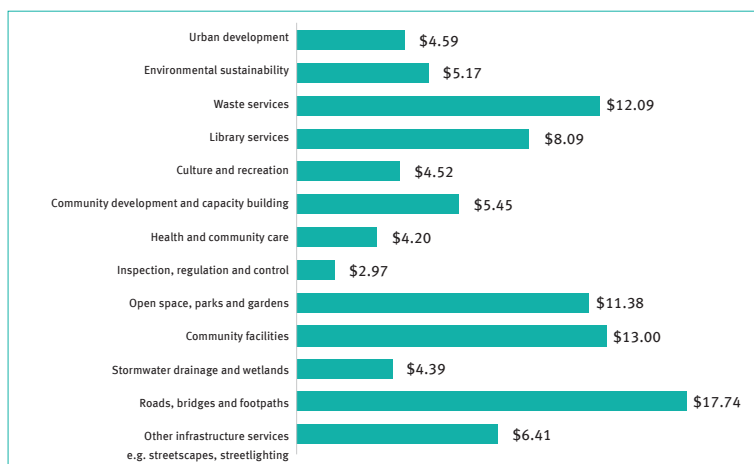
GENERAL RATES

Council's revenue in 2022-2023 includes \$82.059m (\$79.768m, 2021-2022) to be raised in general rates. The budget has been developed on the basis of a 2% average rate increase (excluding new developments and capital improvements). In setting rates for 2022-2023, Council has forecast the revenue required to meet the costs of delivering the services and projects to be provided to the community in 2022-2023.

Growth from new property development is forecast at 1% for 2022-2023. This predominantly is the result of new housing in Marion, as reported by the Valuer General. The revenue created by this growth will cover the increased costs of servicing a growing community, which includes the requirement to maintain and provide for the replacement of infrastructure such as stormwater drainage and transport networks.

- User Charges set by Council – Relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include charges for the use of Council's community facilities, swimming pool admission and the like.
- Statutory Charges set by State Government – Relate mainly to fees and fines levied in accordance with legislation and include development application fees, health act registrations and parking fines.
- Grants and Subsidies – Grants include all monies received from State and Federal sources for the purpose of funding the delivery of Council's services to ratepayers and for the funding of the capital works program. Operating grants are forecast to reduce by \$5.932m in 2022-2023, primarily as a result of the recognition in 2021-2022 of one off Grant contributions for the Coastal Walkway, LKCC Coach House Restoration and Food Waste Recycling Program, in addition to an advance payment of 2022-2023 grants commission funding in 2021-2022.

OPERATING EXPENDITURE



Council's operating expenses are forecast to decrease to \$96.397m in 2022-2023. The left graph shows a breakdown of operating expenditure across Council services for every \$100 spent:

EMPLOYEE COSTS

Employees are responsible for the provision of Council's key services, including the ongoing maintenance of open space areas, libraries, neighbourhood centres, the Marion Outdoor Pool, urban development, health and community care. Employees are either directly employed by Council, or indirectly through an employment agency (i.e. agency staff) where temporary workforce requirements have arisen through seasonal demand or short-term vacancies of existing positions.

Employee costs are forecast to increase by \$1.7m primarily because of increases stemming from existing Enterprise Agreements provisions, increases to the Superannuation Guarantee Contribution, additional staffing resources for Council endorsed initiatives including Digital Transformation, Hard Rubbish Collection and Mitchell Park Sports and Community Centre.

A reduction of \$1.0m has been incorporated into the budget to allow for positions that may be temporarily vacant during the year.

CONTRACTOR SERVICES

Contractor services relate mainly to the provision of Council services by external providers. Council uses contractors to assist in the provision of major services such as waste collection, and also where specialist services or advice is required, where it is not warranted for Council to have permanent in-house resources. A decrease of \$9.973m is forecast in the 2022-2023 budget which primarily relates to project expenditure in 2021-2022 including the Digital Transformation Project (\$3.42m), Alawoona Avenue Streetscape (\$0.99m), CHSP (\$0.81m), Sam Willoughby BMX Track (\$0.66m), expenditure relating to operating grants (\$1.39m) and a number of other one off projects.

MATERIALS

Council's Materials budget includes utilities, products utilised in the delivery of community services and maintenance of Council's infrastructure, open space, and other assets, as well as fuel for the fleet of vehicles used to deliver services. A decrease of \$0.276m in materials is forecast in the 2022-2023 budget primarily related to one off purchase of devices linked to the Digital Transformation Project in 2021-2022.

OTHER EXPENSES

Other Expenses have decreased by \$0.902m stemming primarily from Council's \$1.0m contribution to the Glenthorne National Park - Destination Playspace in 2021-2022.

CAPITAL REVENUE

CAPITAL GRANTS AND CONTRIBUTIONS

Council has incorporated \$6.651m in capital grants and contributions towards new capital works planned in 2022-2023. Funding includes the Federal Government Local Roads and Community Infrastructure grant (\$2.1m) and other anticipated grant funding contributions towards Council's prioritised new initiatives/projects.



BUDGETED CAPITAL EXPENDITURE

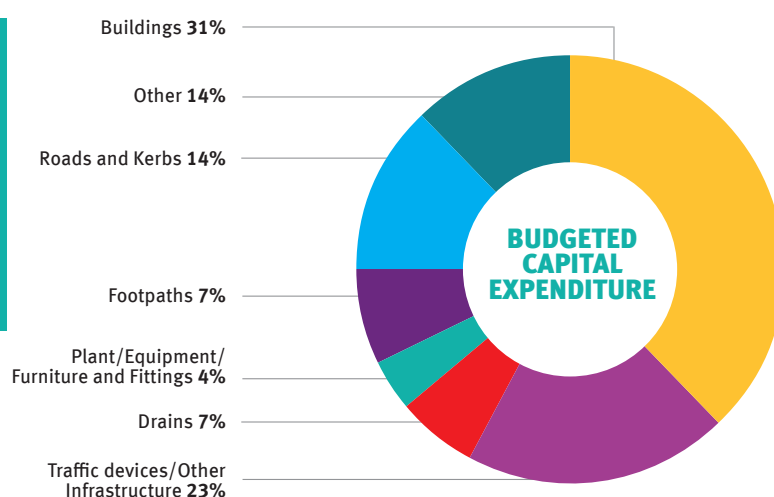
Capital Expenditure	3rd Review 2021 - 2022 \$'000	Budget 2022 - 2023 \$'000
Land	-	-
Buildings	23,344	12,485
Infrastructure:		
Roads and Kerbs	5,319	5,556
Drains	1,467	2,700
Footpaths	5,081	2,830
Traffic Control Devices	559	554
Other Infrastructure	6,191	8,868
Plant and Equipment	3,046	1,576
Furniture and Fittings	669	208
Other	4,688	5,618
Intangibles	25	-
	50,389	40,395
Represented By:		
Capital Expenditure		
Assets - Renewal	12,246	10,548
Assets - New	38,143	29,847
	50,389	40,395

Funding for key capital projects in the 2022-2023 budget includes forecast funding towards:

Marino Hall
Alternative Water Supply
Cove Sports and Community Club - Stage 1
Flinders Bikeway
Warradale Tennis Club
Coastal Walkway

The 2022-2023 Budgeted Statement of Capital Expenditure forecasts total capital expenditure of \$40.395m including \$10.548m renewal and \$29.847m new and upgrade.

The right hand chart summarises Council's planned Capital Works Program for 2022-2023:



FINANCING THE BUDGET

Financing the budget refers to the use of borrowings or available cash balances to meet any shortfall between expenditure (both operating and capital) and revenue.

The table below identifies the Council's net funding result. Council's budget for 2022-2023 is expected to result in a net decrease in funding of \$15.317m.

Net Lending/(Borrowing)	3rd Review 2021 - 2022 \$'000	Budget 2022 - 2023 \$'000
Operating Surplus/(Deficit) before Capital Amounts	(2,973)	2,141
<u>less: Net Outlay on Existing Assets</u>		
Capital expenditure on asset renewal/replacement	12,246	10,548
less Depreciation/Ammortisation	(16,250)	(16,651)
	(4,004)	(6,103)
<u>less: Net Outlay on New/Upgrade Assets</u>		
Capital expenditure on New and Upgrade Assets	38,143	29,847
less Capital Grants	(4,161)	(6,651)
	33,982	23,196
Adjustments		
(Gain)/loss on disposal of assets	-	-
Share of Equity - Regional Subsidiaries	(365)	(365)
	(365)	(365)
Net funding increase/(decrease)	(33,316)	(15,317)

Financing Transactions	3rd Review 2021 - 2022 \$'000	Budget 2022 - 2023 \$'000
New Borrowings	10,920	4,400
less: Repayment of Principal on Borrowings	(827)	(876)
less: Increase/(Decrease) in Cash and Investments		
Transfers from/(to) Reserves	22,710	11,817
Cash Drawdowns/(Investment)	513	(23)
Equals: Financing Transactions	33,316	15,317

Financing transactions associated with accommodating the expected net lending result in 2022-2023 are found in the above table. Council's Long Term Financial Plan includes an allowance for borrowings of up to \$13.9m to manage the funding requirements of Council's Capital Works Program.

Council's borrowings are projected to peak at \$13.3 m in 2023-2024 with its Debt Servicing Ratio peaking at 2.1% in 2024-2025 against a maximum target of 5.0% and its Net Financial Liabilities ratio remaining low at -0.8% in 2022-2023 against a target of up to 50%.

FINANCIAL RATIOS

To assist Council in meeting its objective of financial sustainability a series of financial indicators endorsed by the Local Government Association are provided. Where a Council target has not been adopted, the recommended Local Government Association (LGA) target has been used. The table below details these financial indicators and whether or not the prescribed target has been achieved over the three years up to the end of 2022-2023.

Key financial ratios are forecast to be within their targeted ranges for the 2022-2023 year.

Operating Surplus - this ratio expresses the operating surplus as a percentage of total operating revenue.

The Asset Renewal Funding Ratio indicates whether Council is renewing or replacing assets at the rate of consumption. Council's long term target of 100% ensures that Council aims to invest adequately in maintaining its asset base.

The Asset Consumption Ratio measures the written down value of the non-current assets of the Council as a percentage of their replacement cost. This ratio remains relatively constant with the level of asset renewal expenditure forecast in 2022-2023.

The Net Financial Liabilities Ratio indicates the extent to which the net financial liabilities of the Council can be met by the Council's total operating revenue. With the consumption of cash on significant capital works and major projects completed in 2021-2022 and additional projects in 2022-2023 along with loan funding forecast to be utilised up to \$4.4m in 2022-2023, the Net Financial Liabilities Ratio is projected to remain within Council's target range in 2022-2023.

The Debt Servicing Ratio measures the total annual loan principal and interest repayments as a percentage of total income for the year. This ratio identifies Council's ability to service its debt obligations from operating revenues. The ratio is anticipated to increase slightly with the new loan repayments after 2022-2023 but remains in the lower end of the targeted bandwidth for this ratio.

Ratio	Council Target	2022 - 2023 Budget	3 Year Average
Operating Surplus	0% - 10%	2.17%	1.39%
Asset Renewal Funding Ratio	90% - 110%	100%	81.56%
Asset Consumption	80% - 100%	79.41%	80.64%
Net Financial Liabilities	0% - 50%	-0.80%	-22.17%
Debt Servicing	0% - 5%	1.10%	1.20%

APPENDIX 1. CAPITAL WORKS LIST

OPEN SPACE AND RECREATION WORKS PROGRAM 2022 - 2023			
Location	Suburb	Ward	Description
Playground, Reserves and Irrigation Program			
Cormorant Drive Reserve	Hallett Cove	Coastal	Playground removed, add nature play elements
Fryer Street Reserve	Hallett Cove	Coastal	Open space facilities, artwork, shelter
Lapwing Street Reserve	Hallett Cove	Coastal	Local level playground and reserve upgrade
McConnell Avenue Reserve	Marino	Coastal	Fencing and car park
Kendall Terrace/McKellar Terrace Reserve	Morphettville	Mullawirra	Fencing
Ballara Park Reserve	Warradale	Warracowie	Develop open space, upgrade court for multi use, upgrade playground
Alawoona Avenue Reserve	Mitchell Park	Warriparinga	Entry statement and reserve development
Cohen Court Reserve	Tonsley	Warriparinga	Development of open space
George Street Reserve	Marion	Warriparinga	Car park
Mitchell Park Sports grounds	Mitchell Park	Warriparinga	Irrigation upgrade
Terra Avenue Reserve	Mitchell Park	Warriparinga	Open space facilities including sustainable garden
Roslyn Street Reserve	Clovelly Park	Woodlands	Sports goals, drink fountain, natural landscaping
Weaver Street Reserve	Edwardstown	Woodlands	Neighbourhood playground upgrade, remove clubhouse and develop multi use court, irrigation and shelter
Minor Open Space Enhancements and Reserve Lighting	Various	Various	
Public Toilets			
Ballara Park Reserve	Warradale	Warracowie	Subject to community consultation
Coastal Walkway Trail	Hallett Cove	Coastal	
Edwardstown Soldiers Memorial Recreation Ground	South Plympton	Woodlands	
Maldon Avenue Reserve	Mitchell Park	Warriparinga	Subject to community consultation

PROPERTY/BUILDING WORKS PROGRAM 2022 - 2023			
Location	Suburb	Ward	Description
Boat Shed Café	Hallett Cove	Coastal	Refurbishment including function room
Hallett Cove Lions Club	Hallett Cove	Coastal	New shed
Ascot Park Bowling Club	Park Holme	Mullawirra	Lighting upgrade
Marion Outdoor Pool	Park Holme	Mullawirra	Replacement of storage/plant sheds and upgrade pool heating system
Marion Cultural Centre	Oaklands Park	Warracowie	Supply and install new air conditioner
Marion Cultural Centre Library	Oaklands Park	Warracowie	Office and kitchen upgrade
Marion Tennis Club	Marion	Warriparinga	Replace fencing
Edwardstown Bowling Club	South Plympton	Woodlands	Install concertina shades to player benches
Glandore Community Centre - Naldera Building	Glandore	Woodlands	Supply and install new air conditioner
Various	Various	Various	Upgrades to roof access at multiple Council buildings

**Please note Capital Works Programs are subject to change.*

ROAD RESEAL PROGRAM 2022 - 2023				
Road Name	Suburb	Ward	From	To
Antonia Circuit	Hallett Cove	Coastal	Aroona Road	End
California Avenue	Hallett Cove	Coastal	Falcon Street	Medway Street
Camille Street	Hallett Cove	Coastal	Gingko Street	Apollo Drive
Columbia Crescent	Hallett Cove	Coastal	Mayflower Crescent	End
Esplanade	Marino	Coastal	Boundary Holdfast Bay	Dead End
Koomooloo Crescent	Hallett Cove	Coastal	Caprice Street North	Caprice Street South
Lorita Crescent	Hallett Cove	Coastal	Apollo Drive	Gingko Street
Marie Close	Hallett Cove	Coastal	Lorita Crescent	End
Medway Street	Hallett Cove	Coastal	Pavana Avenue	Serica Street
Newland Avenue	Marino	Coastal	Bakewell Crescent	Frank Street
Quailo Ave and Barramundi Dr Intersection	Hallett Cove	Coastal	Quailo Avenue	Barramundi Drive
Third Street	Hallett Cove	Coastal	South Avenue	Central Avenue
Tornado Avenue	Hallett Cove	Coastal	Dutchman Drive	Cul-De-Sac
Vim Street	Hallett Cove	Coastal	Columbia Crescent	Mayflower Crescent
Appleby Road	Morphettville	Mullawirra	Carlisle Avenue	End
Barham Avenue	Morphettville	Mullawirra	Carlisle Avenue	Nunyah Avenue
Carlisle Avenue	Morphettville	Mullawirra	Hendrie Street	Appleby Road
Dennis Avenue	Morphettville	Mullawirra	Dennis Avenue	Cobham Avenue
Don Terrace	Morphettville	Mullawirra	Bray Street	Austral Terrace
Elder Terrace	Glengowrie	Mullawirra	Maxwell Terrace	Fisk Avenue
Hawker Avenue	Plympton Park	Mullawirra	Blackler Avenue	Park Terrace
Le Cornu Avenue	Morphettville	Mullawirra	Nilpena Avenue	Austral Terrace
Nilpena Avenue	Park Holme	Mullawirra	Hendrie Street	Appleby Road
Swinburne Avenue	Plympton Park	Mullawirra	Milton Avenue	Shakespeare Avenue
Wallage Avenue	Morphettville	Mullawirra	Clifton Avenue	Dennis Avenue
William Street	Plympton Park	Mullawirra	Marion Road	Laurence Street
Grieve Court	Trott Park	Southern Hills	Hele Court	Cul-De-Sac
Kiah Crescent	Sheidow Park	Southern Hills	Westall Way	Amaroo Road
Strutt Court	Trott Park	Southern Hills	Hele Court	Cul-De-Sac
Abbeville Terrace	Marion	Warracowie	Beauford Avenue	Tait Avenue
Bessie Street	Dover Gardens	Warracowie	Laurence Street	Vinall Street
Cedar Avenue	Warradale	Warracowie	Diagonal Road	Soho Street
Doreen Street	Oaklands Park	Warracowie	Milton Street	End
Gardiner Avenue	Warradale	Warracowie	Lincoln Avenue	Struan Avenue
Hope Street	Dover Gardens	Warracowie	Scarborough Terrace	Branksome Terrace
Jewell Street	Oaklands Park	Warracowie	Milton Street	Barry Road
Alpine Road	Seacombe Heights	Warriparinga	Cul-De-Sac North	Denton Street
Darlington Street	Sturt	Warriparinga	Diagonal Road	Moss Street
Dorian Avenue	Seacombe Heights	Warriparinga	Seacombe Crescent	End
Duncan Street	Sturt	Warriparinga	Tay Road	Carlow Street
Myer Road	Sturt	Warriparinga	Tay Road	Cul-De-Sac
Waterman Terrace	Mitchell Park	Warriparinga	Lodge Street	Geraldine Avenue
Albert Street	Ascot Park	Woodlands	Charles Street	West Street
Coongie Avenue	Edwardstown	Woodlands	Conmurra Avenue	Konando St
Fifth Avenue	Ascot Park	Woodlands	Marion Road	Railway Terrace
Furness Avenue	Edwardstown	Woodlands	South Road	Russell Terrace
Hyman Avenue	Edwardstown	Woodlands	Towers Terrace	Railway Terrace
John Street	Ascot Park	Woodlands	Vincent Street	Fourth Avenue
Messines Avenue	Edwardstown	Woodlands	South Road	Castle Street
Victoria Street	Glandore	Woodlands	Churchill Avenue	Malwa Street
Waverley Avenue	Edwardstown	Woodlands	Dunorlan Road	Woodland Avenue

**Please note Capital Works Programs are subject to change.*

RESIDENTIAL FOOTPATH PROGRAM 2022 - 2023		
Road Name	Suburb	Ward
Columbia Crescent	Hallett Cove	Coastal
Reliance Road	Hallett Cove	Coastal
Tickera Court	Hallett Cove	Coastal
Grey Road	Hallett Cove	Coastal
Harvard Court	Hallett Cove	Coastal
Parsee Court	Hallett Cove	Coastal
Osmanli Court	Hallett Cove	Coastal
Marina Court	Hallett Cove	Coastal
Mirrabooka Crescent	Hallett Cove	Coastal
Osprey Court	Hallett Cove	Coastal
Clubhouse Road	Seacliff Park	Coastal
Majors Road	O'Halloran Hill	Southern Hills
Greenfield Road	Seaview Downs	Southern Hills
Berrima Road	Sheidow Park	Southern Hills
Hughes Court	Sheidow Park	Southern Hills
Pryor Loop	Sheidow Park	Southern Hills
Robinia Court	Sheidow Park	Southern Hills
Alder Court	Sheidow Park	Southern Hills
Tapley Court	Sheidow Park	Southern Hills
Tapley / Workmaster Laneway	Sheidow Park	Southern Hills
Edward Beck Drive, Sheidow Park	Sheidow Park	Southern Hills
Oliphant Avenue	Marion	Warriparinga
Parsons Street	Marion	Warriparinga
Pleasant Avenue	Glandore	Woodlands
Proactive Footpath Works	Various	Various
Breakout Creek Shared Path	Various	Various

**Please note Capital Works Programs are subject to change.*

TRAFFIC DEVICES PROGRAM 2022 - 2023

Road Name	Suburb	Ward	Description
Aroona Road	Hallett Cove	Coastal	Road Widening
Berrima Road	Sheidow Park	Southern Hills	Intersection upgrade
Gage Street	Hallett Cove	Southern Hills	Parking Bays
Great Eastern Avenue	Sheidow Park	Southern Hills	Wombat Crossing
Panache Court	Sheidow Park	Southern Hills	Parking Bays
Ross Street, Seaview Primary School	Seaview Downs	Southern Hills	Emu Crossing
Vinall Street Reserve	Dover Gardens	Warracowie	Parking Bays
Finniss Street	Marion	Warriparinga	Wombat Crossing Lights
Flinders Greenway	Clovelly Park	Warriparinga	Concept Design
Minor Traffic Control Devices	Various	Various	

STREETScape PROGRAM 2022 - 2023

Road Name	Suburb	Ward
Morphett Road	Warradale	Warracowie
Warracowie Way	Oaklands Park	Warracowie
Alawoona Avenue - Design	Mitchell Park	Warriparinga

OTHER INFRASTRUCTURE PROGRAM 2022 - 2023

Details	Suburb	Ward
Cove Road Detention Basin Reed Works	Hallett Cove	Coastal
Hugh Johnson Detention Basin Reed Works	Sheidow Park	Southern Hills
Warriparinga Wetlands Pond Edging	Bedford Park	Warriparinga
Street Lighting	Various	Various
Signage	Various	Various
River and Creek Renewal	Various	Various
DDA Kerb Ramp Upgrades	Various	Various
Bus Shelters	Various	Various

**Please note Capital Works Programs are subject to change.*

APPENDIX 2 - BUDGETED INCOME STATEMENT

Budget 2021 - 2022 \$'000	3rd Review 2021 - 2022 \$'000		Budget 2022 - 2023 \$'000
		Operating Revenue	
79,673	79,768	Rates - General	82,059
2,020	2,057	Rates - Regional Landscape Levy	2,087
2,106	2,150	Statutory Charges	2,194
2,827	2,844	User Charges	2,765
6,726	12,861	Grants/Subsidies	6,929
347	351	Investment Income	200
1,222	1,283	Reimbursements	1,159
538	843	Other Revenue	780
365	365	Share of Profit/(Loss) SRWRA	365
95,824	102,522	Total Operating Revenue	98,538
		Operating Expenditure	
39,912	39,884	Employee Costs	41,584
21,659	34,287	Contractor Services	24,314
5,186	5,518	Materials	5,242
254	250	Finance Charges	202
16,000	16,250	Depreciation	16,651
8,610	9,306	Other Expenses	8,404
91,621	105,495	Total Operating Expenditure	96,397
4,203	(2,973)	Operating Surplus/(Deficit) before Capital Revenues	2,141
4,577	4,161	Capital Grants and Contributions	6,651
-	-	Asset Disposal and Fair Value Adjustments	-
-	-	Physical resources received free of charge	-
8,780	1,188	Net Surplus/(Deficit) resulting from Operations	8,792

APPENDIX 3 - BUDGETED STATEMENT OF FINANCIAL POSITION

Budget 2021 - 2022 \$'000	3rd Review 2021 - 2022 \$'000		Budget 2022 - 2023 \$'000
		Current Assets	
17,415	30,789	Cash	16,701
4,793	8,110	Receivables	5,099
296	311	Inventory	299
22,504	39,210	Total Current Assets	22,099
		Current Liabilities	
11,169	17,721	Creditors	7,087
6,194	6,430	Provisions	6,424
2,058	1,976	Loans	876
19,421	26,127	Total Current Liabilities	14,387
3,083	13,083	Net Current Assets/(Liabilities)	7,712
		Non-Current Assets	
7,184	6,992	Investment in Regional Subsidiaries	7,357
1,210,839	1,173,953	Infrastructure, Property, Plant & Equipment	1,181,434
1,218,023	1,180,945	Total Non-Current Assets	1,188,791
		Non-Current Liabilities	
721	702	Provisions	708
12,642	12,534	Loans	6,211
13,363	13,236	Total Non-Current Liabilities	6,919
1,207,743	1,180,792	Net Assets	1,189,584
		Equity	
443,064	427,087	Accumulated Surplus	447,696
764,679	753,705	Reserves	741,888
1,207,743	1,180,792	Total Equity	1,189,584

APPENDIX 4 - BUDGETED STATEMENT OF CHANGES IN EQUITY

Budget 2021 - 2022 \$'000	3rd Review 2021 - 2022 \$'000		Budget 2022 - 2023 \$'000
		Accumulated Surplus	
414,831	403,189	Balance at beginning of period	427,087
8,780	1,188	Net Surplus/(Deficit)	8,792
-	-	Other comprehensive income	-
19,738	22,710	Transfers from Reserves	11,903
(285)	-	Transfers to Reserves	(86)
443,064	427,087	Balance at end of period	447,696
		Asset Revaluation Reserve	
753,528	732,120	Balance at beginning of period	732,120
753,528	732,120	Balance at end of period	732,120
		Other Reserves	
30,604	44,295	Balance at beginning of period	21,585
(19,453)	(22,710)	Net change	(11,817)
11,151	21,585	Balance at end of period	9,768
764,679	753,705	Total Reserves	741,888
1,207,743	1,180,792	Total Equity	1,189,584

APPENDIX 5 - BUDGETED STATEMENT OF CASH FLOWS

Budget 2021 - 2022 \$'000	3rd Review 2021 - 2022 \$'000		Budget 2022 - 2023 \$'000
		Cash Flows from Operating Activities	
91,193	102,157	<i>Receipts</i>	97,637
(77,754)	(89,245)	<i>Payments</i>	(81,505)
13,439	12,912	Net Cash Provided by Operating Activities	16,132
		Cash Flows from Financing Activities	
		<i>Receipts</i>	
10,920	10,920	Loans Received	4,400
		<i>Payments</i>	
(827)	(827)	Principal	(876)
10,093	10,093	Net Cash (Used In) Financing Activities	3,524
		Cash Flows from Investing Activities	
		<i>Receipts</i>	
4,577	4,161	Capital Grants/Subsidies & Contributions/Investments	6,651
		<i>Payments</i>	
(54,643)	(50,389)	Purchase of IPP&E	(40,395)
(50,066)	(46,228)	Net Cash (Used In) Investing Activities	(33,744)
(26,534)	(23,223)	Net Increase/(Decrease) in Cash Held	(14,088)
43,949	54,012	Cash at Beginning of Reporting Period	30,789
17,415	30,789	Cash at End of Reporting Period	16,701

APPENDIX 6 - BUDGETED FUNDING STATEMENT

Budget 2021 - 2022 \$'000	3rd Review 2021 - 2022 \$'000		Budget 2022 - 2023 \$'000
		Operating Revenue	
81,693	81,825	Rates	84,146
2,106	2,150	Statutory Charges	2,194
2,827	2,844	User Charges	2,765
6,726	12,861	Operating Grants & Subsidies	6,929
347	351	Investment Income	200
1,222	1,283	Reimbursements	1,159
538	843	Other	780
365	365	Net gain - SRWRA	365
95,824	102,522		98,538
		Operating Expenses	
39,912	39,884	Employee Costs	41,584
21,659	34,287	Contractual Services	24,314
5,186	5,518	Materials	5,242
254	250	Finance Charges	202
16,000	16,250	Depreciation	16,651
8,610	9,306	Other	8,404
91,621	105,495		96,397
4,203	(2,973)	Operating Surplus/(Deficit) before Capital Revenues	2,141
		Capital Revenue	
4,577	4,161	Capital Grants & Subsidies	6,651
-	-	Asset disposal and fair value adjustments	
8,780	1,188	Net Surplus/(Deficit)	8,792
16,000	16,250	Depreciation	16,651
(365)	(365)	Share of Profit SRWRA	(365)
24,415	17,073	Funding available for Capital Investment	25,078
		Capital	
19,783	12,246	less Capital Expenditure - Renewal	10,548
34,860	38,143	less Capital Expenditure - New	29,847
-	-	add Proceeds from Sale of Surplus Land	-
(30,228)	(33,316)	Net funding increase/(decrease)	(15,317)
		Funded by Loans	
10,920	10,920	Loan Principal Receipts (Net)	4,400
(827)	(827)	less Loan Principal Repayments	(876)
10,093	10,093	Loan Funding (Net)	3,524
		Movement in level of cash, investments and accruals	
(682)	(513)	Cash Surplus/(Deficit) funding requirements	23
(19,453)	(22,710)	Reserves Net transfer to/(transfer from)	(11,817)
(20,135)	(23,223)	Cash/Investments/Accruals Funding	(11,794)
30,228	33,316	Funding Transactions	15,317

APPENDIX 7. RATING POLICY

RATING

(1) VALUATION METHODOLOGY AND ADOPTION

Council uses Capital Value as the basis for valuing land within the Council area. Capital Value is the value of the land and all of the improvements on the land. The Council also continues to adopt the capital valuations distributed by the Valuer-General.

(SEE ANNEXURE 1)

(2) DIFFERENTIAL GENERAL RATES

All land within a council area, except for land specifically exempt under section 147 (2) of the Act is rateable. The Act provides for a council to raise revenue through a general rate, which applies to all rateable land, or through differential general rates, which differentially apply to classes of rateable land. Council uses a differential rating system to raise revenue based upon Land Use to ensure a fair and equitable distribution of rates within the City of Marion. In applying this approach, Council will take into consideration all prevailing economic conditions and changes and adjust its differential rates accordingly, to ensure an appropriate and fair equalisation of rates across all land use categories.

The differential general rate Land Use categories are as follows:

- Category 1 Residential
- Category 2 Commercial – Shop
- Category 3 Commercial – Office
- Category 4 Commercial – Other
- Category 5 Industrial – Light
- Category 6 Industrial – Other
- Category 7 Primary Production
- Category 8 Vacant
- Category 9 Other

These differential rates will be used to determine the rates in the dollar for all properties within the City of Marion area for the financial year. These rates will be specified in Council's rate declaration for each financial year.

(SEE ANNEXURE 1)

(3) MINIMUM RATE

A minimum amount payable by way of general rates is determined to apply to the whole of an allotment (including land under a separate lease or licence) and only one minimum amount is payable in respect of two or more pieces of adjoining land (whether intercepted by a road or not) if they are owned by the same owner and occupied by the same occupier.

The Minimum Rate to apply to properties within the City of Marion will be detailed in Council's rate declaration for each financial year.

(SEE ANNEXURE 1)

(4) SERVICE CHARGE

The Council has decided not to impose any service charges for this financial year.

(5) REGIONAL LANDSCAPE LEVY (FORMERLY NATURAL RESOURCES MANAGEMENT LEVY)

The Council, under the Landscape South Australia Act 2019, is required to collect this levy. It does so by imposing a separate rate for all rateable properties within the Council area.

For each financial year, the levy for each property will be determined by the total capital valuation within the City of Marion. The calculation is as follows:

Total Capital Value divided by the Total Amount Required, (set for the financial year by the Green Adelaide Board) determines an appropriate rate in the dollar, this rate in the dollar will then be adopted to each property.

(SEE ANNEXURE 1)

(6) PAYMENT OF RATES

The Council has determined that payment of rates for the 2022-2023 financial year will be by four instalments, due on 1 September 2022, 1 December 2022, 1 March 2023 and 1 June 2023. However, the total amount of rates may be paid in full at any time.

Council has determined that rates may be paid by the following methods:

- Payrix – Direct via Council’s Rating Portal
- Australia Post – Post Office, Telephone or Internet
- Bpay – Telephone or internet payments
- Centrepay – Deductions directly from Centrelink deductions
- Direct Debit – Direct from either a Cheque or Savings account
- Eservices – Direct through the Council’s Internet system
- In person - At Council Offices
- By Mail - Locked Bag 1 Oaklands Park SA 5046

(7) LATE PAYMENT OF RATES

Council imposes an initial penalty (a fine) of 2% as prescribed under the Act on any instalment that is received late. A prescribed interest rate (which includes the amount of any previous unpaid fine and interest) will apply on the expiration of each month that a balance remains unpaid.

When the Council receives a payment in respect of overdue rates, the money received is applied in the order set out below, in accordance with Section 183 of the Act:

- First – to satisfy any costs awarded in connection with court proceedings;
- Second – to satisfy any interest costs;
- Third – in payment of any fines imposed;
- Fourth – in payment of rates, in chronological order (starting with the oldest account first).

(SEE ANNEXURE 1)

8) REBATES AND POSTPONEMENT OF RATES

(8.1) RATE REBATE POLICY

Refer to the Rate Rebate Policy attached.

(8.2) RATE CAPPING

Section 166 (1) (l) (ii) of the Act provides for the discretionary rebate of rates where, among other things, there has been a rapid change in valuations.

Council will provide relief against a substantial increase in rates payable on residential land due to large increases in capital value by applying a rebate (capping) of general rates to eligible ratepayers.

For the current financial year, the rate cap is set at 10% with a \$20 minimum and a \$200 maximum (excluding

new or improved properties) for ratepayers who meet the Qualifying Criteria set out below:

Qualifying Criteria:

- The property is the owner’s principal place of residence.
- The property has not had more than \$20,000 of improvements.
- The property value has not increased due to zoning changes.
- The land use for rating purposes has not changed since 1 July of the previous financial year.
- The property has not sold since the 1 January of the previous financial year.

Rate capping will be applied automatically to properties that can be readily identified as being eligible. Where this rebate is not applied automatically, ratepayers who consider they could be eligible for rate capping may apply in writing to Council. Applications will be assessed against the eligibility criteria. Only applications for the current financial year will be accepted and must be received in the current financial year.

(8.3) RESIDENTIAL CONSTRUCTION ON VACANT LAND

Under Section 166 (1) (a) of the Act, and for the purpose of securing the proper development of the area, a discretionary rebate of general rates for the 2022-2023 financial year will be granted in respect of an assessment classed as vacant land by the Council, where:

- The principal ratepayer of the assessment applies to the Council for the rebate prior to 30 June 2023, and
- The footings have been poured on the property by 30 June 2023.

The amount of the rebate will be the difference between the general rate in the dollar applicable to Vacant land, and the general rate in the dollar applicable to Residential land. This is calculated by the number of days remaining between 1 July 2022 - 30 June 2023 from the date footings are poured for a residence on the land. Minimum Rate is still applicable.

(8.4) POSTPONEMENT OF RATES – HARDSHIP

Section 182 of The Act permits the Council, on the application of the ratepayer, to partially or wholly remit rates or to postpone rates, on the basis of hardship. Where a ratepayer is suffering hardship in paying

rates they may submit an application in writing to the Council's Team Leader Rating Services. The Council treats such inquiries confidentially.

COVID-19 PROVISION

Ratepayers experiencing financial difficulties and are unable to meet standard payment arrangements due to COVID-19 can contact Council to discuss alternative payment options.

(8.5) POSTPONEMENT OF RATES – SENIORS

An application may be made to Council by ratepayers who meet the criteria required for qualification for postponement under Section 182A of The Act. (see Annexure 1 for criteria)

(9) SALE OF LAND FOR NON-PAYMENT OF RATES

The Act provides that a council may sell any property where the rates have been in arrears for three years or more. Council is required to notify the owner of the land of its intention to sell the land, provide the owners with details of the outstanding amounts, and advise the owner of its intention to sell the land if payment of the outstanding amount is not received within one month. Except in extraordinary circumstances, the Council enforces the sale of land for arrears of rates.

(10) CONCESSIONS COST OF LIVING CONCESSION

Pensioners, low-income earners and self-funded retirees holding a Commonwealth Seniors Health Card can receive up to \$200 per year. Eligibility includes pensioners and low-income earners who are tenants.

For further information contact the Concessions Hotline on 1800 307 758.

RATE REBATES (1) POLICY STATEMENT

Council has decided to adopt a Rate Rebate Policy for all rateable land within the Council's area which is applied in accordance with Sections 159 to 166 of the Act. This Policy will assist the Council as a decision making function and is intended to provide guidance to the community as to the matters that the Council will take into account in deciding an application for a rebate.

The Policy also sets out the type of land use for which the Council must grant a mandatory rebate of rates and the percentage amount applicable, and those types of land use where the Council has the ability to grant

a discretionary rebate of rates. Rebates will only be available when the applicant satisfies the requirements under both the Act and, where appropriate, the requirements of this Policy.

(2) MANDATORY REBATES

Mandatory rate rebates will be granted by Council at the prescribed rate in accordance with Sections 159 to 165 of The Act.

S160 – Health Services 100% Rebate
S161 – Community Services (Including Housing Associations) 75% Rebate
S162 – Religious Purposes 100% Rebate
S163 – Public Cemeteries 100% Rebate
S164 – Royal Zoological Society of SA 100% Rebate
S165 – Educational Purposes 75% Rebate

Where the Council is satisfied from its own records, or from other sources, that a person or body meets the necessary criteria for a mandatory rate rebate, the Council will grant the rebate accordingly. Where the Council is not satisfied based on the information in its possession or otherwise does not hold relevant information, it will require the person or body to lodge an application in accordance with this Policy.

Where a person or body is entitled to mandatory rate rebate of 75% only, the Council may increase the rebate up to a further 25% as a discretionary rebate.

Where an application is made to the Council for a discretionary rebate of up to a further 25%, the application will be determined and written notice will be provided to the applicant of its determination of that application in accordance with the requirements for Discretionary Rebates in this Policy.

(3) DISCRETIONARY REBATES

A discretionary rate rebate may be granted by the Council, at its absolute discretion, up to and including 100% relief to any cases pursuant to Section 166 of the Act.

Any persons or bodies seeking a discretionary rebate, will be required to submit an application form to the Council and provide to the Council such information as stipulated on the application form and any other information that the Council may reasonably require.

(4) APPLICATION

The Council will inform the community of the provisions for rate rebate under the Act by the inclusion of an advert in the local newspaper each year.

Application forms may be obtained online at www.marion.com.au or from the Council office located at 245 Sturt Road, Sturt.

The Council will advise an applicant for a rebate of its determination of that application in due course, after receiving the application and receiving all information requested by the Council. The advice will state –

- if the application has been granted, the amount of the rebate; or
- if the application has not been granted, the reasons why.

(5) IN REGARDS TO PRESCRIBED DISCRETIONARY RATE REBATES THE COUNCIL WILL TAKE INTO ACCOUNT, IN ACCORDANCE WITH SECTION 166(1A) OF THE ACT, THE FOLLOWING MATTERS –

- The nature and extent of Council services provided in respect of the land for which the rebate is sought, in comparison to similar services provided elsewhere in the Council area;
- The community need that is being met by activities carried out on the land for which the rebate is sought; and the extent to which activities carried out on the land, for which the rebate is sought, provides assistance or relief to disadvantaged persons; and
- Such other matters as the Council considers relevant.

(6) THE COUNCIL MAY TAKE INTO ACCOUNT OTHER MATTERS CONSIDERED RELEVANT BY THE COUNCIL INCLUDING, BUT NOT LIMITED TO, THE FOLLOWING–

- Why there is a need for financial assistance through a rebate;
- The level of rebate (percentage and dollar amount) being sought and why it is appropriate;
- The extent of financial assistance, if any, being provided to the applicant and/or in respect of the land by Commonwealth or State agencies;
- Whether the applicant has made/intends to make applications to another Council;
- Whether, and if so to what extent, the applicant is or will be providing a service within the Council area;
- Whether the applicant is a public sector body, a private not for profit body or a private for profit body;
- Whether there are any relevant historical considerations that may be relevant for all or any part of the current Council term;
- The desirability of granting a rebate for more than

one year;

- Consideration of the full financial consequences of the rebate for the Council;
- The time the application is received;
- The availability of any community grant to the person or body making the application;
- Whether the applicant is in receipt of a community grant; and
- Any other matters and policies of the Council, which the Council considers relevant.

All persons or bodies wishing to apply to the Council for a discretionary rebate of rates must do so on or before 1 May in that financial year for the following financial year.

- The Council may grant a rebate of rates on such conditions as the Council thinks fit.
- The Council may, for proper cause, determine that an entitlement to a rebate of rates under the Act no longer applies.
- Where an entitlement to a rebate of rates ceases or no longer applies during the course of a financial year, the Council is entitled to recover rates, or rates at the increased level (as the case may be), proportionate to the remaining part of the financial year.

It is an offence for a person or body to make a false or misleading statement or representation in an application, or to provide false or misleading information or evidence in support of an application made (or purporting to be made) under the Act.

The maximum penalty for this offence is \$5,000.

If a person or body has the benefit of a rebate of rates and the grounds on which the rebate has been granted cease to exist, the person or body must immediately inform the Council of that fact and (whether or not the Council is so informed) the entitlement to a rebate ceases. If a person or body fails to do so that person or body is guilty of an offence.

The maximum penalty for this offence is \$5,000.

(7) DELEGATION

The Council has delegated its power, pursuant to Section 44 of the Act to determine applications and to grant a discretionary rebate of rates, to the Chief Executive Officer on the condition that the discretionary rebate is not more than \$5,000.

The Council has delegated its power, pursuant to Section 44 of the Act to determine applications and to grant a discretionary rebate of rates, to the Chief Executive Officer subject to the following condition:

- Where the discretionary rate is not more than \$5,000.

(8) REVIEW OF REBATE

A person or a body aggrieved by a determination of the Council in respect of an application for a rebate may, within 14 days of the date of the notice of determination, seek a review of that decision in accordance with the Council's Internal Review of Council Decisions Policy.

(9) COMMUNITY GRANTS

If an application for a rebate is unsuccessful, the Council has an absolute discretion to then treat the application as one for a community grant and to determine it in accordance with the Council's Community Grants Policy.

(10) AVAILABILITY OF POLICY DOCUMENTS

Policy documents are available for inspection at the Council offices and on the website at www.marion.sa.gov.au. Persons may obtain a copy of any Policy document upon payment of the fee set by the Council.

DISCLAIMER

A rate cannot be challenged on the basis of non-compliance with this Policy and must be paid in accordance with the required payment provisions.

Where a ratepayer believes that the Council has failed to properly apply this Policy they should raise the matter with the Council. In the first instance contact the Council's Team Leader – Rating Services on 8375 6617 to discuss the matter. If, after this initial contact, a ratepayer is still dissatisfied they should write to the Chief Executive Officer, City of Marion, PO Box 21, Oaklands Park, SA 5046

ANNEXURE 1

1. VALUATION METHODOLOGY AND ADOPTION

Under the Act, the Council may adopt one of three valuation methodologies to value the properties in its area. They are:

- Capital Value – the value of the land and all of the improvements on the land.

- Site Value – the value of the land and any improvements which permanently affect the amenity of use of the land, such as drainage works, but excluding the value of buildings and other improvements.
- Annual Value – a valuation of the rental potential of the property.

The Council considers that the Capital Value method of valuing land provides the fairest method of distributing the rate burden across all ratepayers on the following basis:

- The equity principle of taxation requires that ratepayers of similar wealth pay similar taxes and ratepayers of greater wealth pay more tax than ratepayers of lesser wealth;
- Property value is a relatively good indicator of wealth and capital value, which closely approximates the market value of a property, provides the best indicator of overall property value;
- The distribution of property values throughout the Council area is such that few residential ratepayers will pay significantly more than the average rate per property.

Any ratepayer dissatisfied with the valuation made by the Valuer General may object in writing to the Valuer General within 60 days of receiving a rate notice, explaining the basis for the objection. This is provided that ratepayer has not:

- previously received a notice of this valuation under the Act, in which case the objection period is 60 days from the receipt of the first notice; or
- previously raised an objection to that valuation.

The 60 day objection period may be extended by the Valuer-General where it can be shown there is reasonable cause to do so.

It is important to note that the lodgement of an objection does not change the payment of rates or the due date.

2. DIFFERENTIAL GENERAL RATES

All land within a council area, except for land specifically exempt (e.g. crown land, council occupied land and other land prescribed under the Act – refer to Section 147), is rateable. The Act provides for a council to raise revenue for the broad purposes of the Council through the imposition of a single general rate or through differential general rates that apply to all rateable properties within the council area.

Following a review of rating options available under the Act during the 2002/2003 financial year, the Council consulted extensively with the community on this issue and concluded that a differential rating system would improve the equity in rate distribution across the community. The review included a comparison of rating methods and rates by land use within the Adelaide metropolitan area.

Differential general rates are based on Land Use as determined in the Local Government (General) Regulations 2013 under the Act. If a ratepayer believes that a particular property has been wrongly classified by the Council as to its land use, then they may object (to the Council) to that land use within 60 days of being notified. A ratepayer may discuss the matter with a Rates Officer, on 8375 6600 in the first instance. The Council will provide, on request, a copy of Section 156 of the Act which sets out the rights and obligations of ratepayers in respect of objections to a land use.

An objection to the land use:

- Must be in writing
- Must set out-
 - The grounds of the objection; and
 - The land use (being a land use being used by the Council as a differentiating factor) that should, in the objector's opinion, have been attributed to the land; and
- Must be made within 60 days after the objector receives notice of the particular land use to which the objection relates.
- This 60 day objection period may be extended where it can be shown there is reasonable cause to do so.

The Council may then decide the objection as it sees fit and notify the ratepayer. A ratepayer also has the right to appeal against the Council's decision to SACAT (SA Civil and Administration Tribunal). It is important to note that the lodgement of an objection does not change payment of rates or the due date.

3. MINIMUM RATE

The reasons for imposing a minimum amount payable by way of general rates are:

- The Council considers it appropriate that all rateable properties make a contribution to the cost of administering the Council's activities;
- The Council considers it appropriate that all rateable properties make a contribution to the cost of creating and maintaining the physical infrastructure that supports each property.

No more than 35% of properties will be subject to the minimum amount.

4. REGIONAL LANDSCAPE LEVY (FORMERLY THE NATURAL RESOURCE MANAGEMENT LEVY)

It is important to note that Council is required to collect this levy under the Landscape South Australia Act 2019 and operates as a revenue collector for the Green Adelaide Board in this regard. It does not retain this revenue or determine how the revenue is spent.

For further information visit <https://landscape.sa.gov.au/>

5. LATE PAYMENT OF RATES

Under the Act, the Council applies penalties (fines and interest) to arrears of rates (i.e. rates which are not paid on or before the due date). The Council issues a final notice for payment of rates when rates are overdue i.e. unpaid by the due date. If rates remain unpaid more than 21 days after the issue of the final notice then the Council may refer the debt to a debt collection agency for collection. This may result in legal proceedings with costs on-charged to the ratepayer.

The Council offers assistance to ratepayers experiencing difficulty in making their rate payment by the due date. The Council will consider approving extended payment provisions or, in circumstances where hardship can be demonstrated, deferring the payment of rates.

The Council may be prepared to remit penalties (fines and interest) for late payment of rates where ratepayers can demonstrate hardship or sufficient other reason for late payment.

All applications for remissions must be in writing, addressed to: Rating Services Section, City of Marion, PO Box 21, Oaklands Park, SA 5046.

6. DISCRETIONARY REBATE

The Act requires the Council to rebate the rates payable on certain land ('mandatory rebates'). The Act, at section 166, also empowers the Council to grant discretionary rebates of rates of up to 100% of the rates and/or charges payable. The Council, in considering discretionary rebates, must balance the benefits of providing rebates, with the impact that such rebates have on its overall income (and hence upon the general ratepayer base). To promote the transparency of this process the Council has adopted a Rate Rebate Policy. A copy of this Policy is available at the Council offices or on Council's website at www.marion.sa.gov.au.

An entitlement to a remission will be applied to the proportion of the rates that has not been postponed, unless notice to the contrary is received in writing from the owner.

Interest will accrue on the amount postponed at the prescribed rate per month, under the Act until the amount is paid.

Should the entitlement to a postponement cease to exist, the owner of the land must inform the Council in writing, unless the rates and any interest have been paid in full.

7. POSTPONEMENT OF RATES – SENIORS

The following criteria must be satisfied before the postponement is granted.

- The person is a prescribed ratepayer, or the spouse of a prescribed ratepayer;
- A prescribed ratepayer means the holder of a current State Seniors Card or a person eligible to hold such a card who has applied but is yet to be issued with a card.
- Rates are payable on the principal place of residence.
- The land is owned by the prescribed ratepayer, or the prescribed ratepayer and his or her spouse, and no other person has an interest, as owner, in the land.
- Any current mortgage over the property which was registered prior to 25 January 2007 will be no more than 50% of the Valuer-General's capital value of the property.

An application must be made in the prescribed manner and form and be accompanied by such information as the Council may require. Any rates which are postponed will become due and payable when:

- The title to the land is transferred to another person; or
- There is failure to comply with a condition of postponement. A minimum amount of \$500 of the annual rates must be paid.

APPENDIX 8. CITY OF MARION - LONG TERM FINANCIAL PLAN

BUDGET SUMMARY - GENERAL FUND			PROJECTED YEARS									
Scenario: LITP 2022-2032			2022 - 2023	2023 - 2024	2024 - 2025	2025 - 2026	2026 - 2027	2027 - 2028	2028 - 2029	2029 - 2030	2030 - 2031	2031 - 2032
	S'000		S'000	S'000	S'000	S'000	S'000	S'000	S'000	S'000	S'000	S'000
Rates Indexation	2.00%		2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Income												
Rates	84,146		86,660	89,249	91,916	94,662	97,490	100,403	103,403	106,493	109,675	
Statutory Charges	2,194		2,253	2,314	2,372	2,431	2,492	2,555	2,618	2,684	2,751	
User Charges	2,765		2,834	2,955	2,619	2,685	2,752	2,821	2,891	2,964	3,038	
Grants, Subsidies and Contributions	6,929		6,176	6,331	6,489	6,651	6,817	6,988	7,163	7,342	7,525	
Investment Income	200		358	365	380	395	407	421	435	443	465	
Reimbursements	1,159		1,188	1,218	1,249	1,280	1,312	1,345	1,378	1,413	1,448	
Other Income	780		752	756	761	765	770	774	779	784	789	
Net gain - equity accounted Council businesses	365		365	365	365	365	365	365	365	365	365	
Total Income	98,538		100,587	103,154	106,150	109,234	112,405	115,671	119,033	122,487	126,056	
Expenses												
Employee Costs	41,584		43,216	44,117	45,440	46,804	48,208	49,654	51,144	52,678	54,258	
Materials, Contracts and Other Expenses	37,959		35,698	36,087	37,010	38,577	38,880	39,665	40,585	42,120	42,801	
Depreciation, Amortisation and Impairment	16,651		17,317	18,010	18,730	19,479	20,258	21,069	21,912	22,788	23,700	
Finance Costs	202		370	754	685	606	524	436	352	281	208	
Total Expenses	96,397		96,601	98,968	101,866	105,466	107,870	110,824	113,992	117,867	120,966	
Operating Surplus	2,141		3,986	4,186	4,284	3,768	4,535	4,847	5,041	4,620	5,089	
Operating Surplus Ratio	2.17%		3.96%	4.06%	4.04%	3.45%	4.03%	4.19%	4.23%	3.77%	4.04%	
Amounts Received Specifically for New or Upgraded Assets	6,651		8,945	-	-	-	-	-	-	-	-	
Net Surplus / (Deficit) for the Year	8,792		12,931	4,186	4,284	3,768	4,535	4,847	5,041	4,620	5,089	
Capital (Balance Sheet) and Reserve Movements												
Capital Expenditure	(40,395)		(38,827)	(20,394)	(20,915)	(21,172)	(22,329)	(23,477)	(24,649)	(25,588)	(26,259)	
Loan Repayments (External)	(876)		(1,281)	(1,437)	(1,512)	(1,591)	(1,674)	(1,761)	(1,853)	(1,946)	(2,040)	
New Loan Borrowings (External)	4,400		9,500	-	-	-	-	-	-	-	-	
Net Transfers (to)/from Reserves	11,817		809	(86)	(86)	(86)	(86)	(86)	(86)	(86)	(86)	
Total Capital (Balance Sheet) and Reserve Movements	(25,055)		(29,799)	(21,917)	(22,513)	(22,849)	(24,089)	(25,325)	(26,168)	(27,177)	(27,922)	
Net Result (including Depreciation and Other non-cash items)	(16,263)		(16,868)	(17,731)	(18,229)	(19,081)	(19,554)	(20,478)	(21,127)	(22,557)	(22,832)	
Add back Depreciation Expense (non-cash)	16,651		17,317	18,010	18,730	19,479	20,258	21,069	21,912	22,788	23,700	
Less Other Income (non-cash)	(365)		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	
Cash Budget Surplus / (Deficit)	23		84	(86)	136	34	340	226	419	(134)	502	



**FEES & CHARGES
SCHEDULE
2022-2023**

Pricing Policy Document

FEES AND CHARGES SUMMARY 2022-2023

The 2022-2023 fees and charges are to be set in accordance with Council Policy in relation to user pays principles. The policy directs that Council will levy fees and charges for goods and services on a user pays basis and, where possible to recover the full cost of operating or providing the service or goods. Where it can be demonstrated that members of the community are unable to meet the full cost, concessions may apply.

User charges and statutory fees play an important role in enabling Council to provide a range of specific services and community facilities.

The statutory fees and charges listed may be amended at any time during the financial year. The Fees and Charges Schedule will be updated as statutory charges are amended.

The relevant Divisions and community groups have been consulted in relation to the proposed fees and charges and the following factors have been examined when determining the proposed fees:

- the cost of providing the service, inclusive of overhead costs
- the importance of the service to the community
- market comparison of fees and pricing structures with other enterprises who offer a similar service
- the level of service/facility provided by the City of Marion
- increase in statutory charges set by regulation

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By-Laws, Local Nuisance & Litter Control 2022-2023

Description	GST Inc Y/N	2021-2022 Fee/Charge	2022-2023 Fee/Charge	Increase
<i>By-laws</i>				
All By-Laws apart from littering:	N	\$187.50	\$312.50	66.7%
Expiation late fee (Statutory fee)	Y	\$67.00	\$67.00	0.0%
Temporary sale of produce	N	\$42.50	\$42.50	0.0%
Permit to deposit materials, mini skip & shipping container	N	\$42.50	\$42.50	0.0%

Local Nuisance and Litter Control

Littering	N	\$315.00	\$315.00	0.0%
Local Nuisance and Litter Control Act Section 18 permit	N	\$75.00	\$75.00	0.0%



Commonwealth Home Support Programme - 2022-2023

Description	GST Inc Y/N	2021-2022 Fee/Charge	2022-2023 Fee/Charge	Increase
AGED CARE				
Home Assist				
Home maintenance - per hour (materials used to be reimbursed at cost incl. GST)	N	\$17.00	\$17.00	0.0%
Domestic Assistance	N	\$17.00	\$17.00	0.0%
Rubbish Removal/per trailer load (includes 2 hr labour)	N	\$45.00	\$45.00	0.0%
Gardening	N	\$17.00	\$17.00	0.0%
Volunteer Social/Transport Support (per round trips ie two-way trip)	N	\$8.00	\$8.00	0.0%
CHSP Program at NC	N	\$9.00	\$9.00	0.0%
Meals - with a CHSP referral	N	\$6.00	\$7.00	16.7%
Meals - if on a home care package or without referral	N	\$12.00	\$15.00	25.0%



Community Transport - 2022-2023

Description	GST Inc Y/N	2021-2022 Fee/Charge	2022-2023 Fee/Charge	Increase
TRANSPORT				
<i>Community Bus</i>				
Contribution for return trip	Y	\$5.00	\$5.00	0.0%
One way trip	Y	\$2.50	\$2.50	0.0%
Weekend Trip	Y	\$7.00	\$7.00	0.0%
<i>NC CHSP Transport</i>				
Contribution - One way trip	N	\$3.00	\$3.00	0.0%
<i>CPN - Community Passenger Network (fees based on kilometres)</i>				
2 - 7 km - One way	N	\$6.00	\$6.00	0.0%
8 - 12 km - One way	N	\$9.00	\$9.00	0.0%
13 - 18 km - One way	N	\$15.00	\$15.00	0.0%
19 - 25 km - One way	N	\$22.00	\$22.00	0.0%

Comments/Notes:

** This fee incorporates external funding requirements for community transport options provided to our community.

No community member is penalised if they are unable to pay for this service



Development Assessment- 2022-2023

Description	GST Inc Y/N	2021-2022 Fee/Charge	2022-2023 Fee/Charge	Increase
** Statutory fees will be announced in late June by State Government				
ASSESSMENT FEES				
*Lodgement Fee	N	\$68.50	\$68.50	0.0%
*Lodgement Fee (if assessment against Building Rules is required and Development Cost > \$5,000)	N	\$77.00	\$77.00	0.0%
Staged Consent Fee	N	\$68.50	\$68.50	0.0%
Extension of Approval Fee	N	\$109.50	\$109.50	0.0%
Swimming Pool Inspection Fee	N	\$205.00	\$205.00	0.0%
Minor variation fee	N	\$127.00	\$127.00	0.0%
Development				
Development Plan assessment develop *costs <\$10,000	N	\$42.75	\$42.75	0.0%
*Develop costs >\$10,000 & <\$100,000	N	\$115.50	\$115.50	0.0%
Non Complying Development Admin Fee	N	\$140.00	\$140.00	0.0%
Non Complying Development Assessment Fee up to \$10,000	N	\$58.00	\$58.00	0.0%
Non Complying Development Assessment Fee \$10,000 - > \$100,000	N	\$140.00	\$140.00	0.0%
Residential Development Code Fees				
*Schedule 1A Fee	N	\$57.00	\$57.00	0.0%
*Referrals per dept	N	\$238.00	\$238.00	0.0%
Other Statutory Fees				
*Public Notification	N	\$115.50	\$115.50	0.0%
Advertising Fee	N	\$800.00	\$800.00	0.0%
*Statement requirements	N	\$321.00	\$321.00	0.0%
*Consultation Fee (DAC)	N	\$76.50	\$76.50	0.0%
Other Planning Fees				
Certificate of Title	Y	\$55.00	\$55.00	0.0%
*DA - Urban Tree Fund (Regulated) NEW	N	\$192.00	\$192.00	0.0%
*DA - Urban Tree Fund (Significant) NEW	N	\$289.00	\$289.00	0.0%
Building Rules Assessment - where there is a floor area				
Building assessment fee (Minimum)	Y	\$73.00	\$73.00	0.0%
*Class 1, 2 & 4	Y	\$3.28	\$3.28	0.0%
*Class 3, 5 & 6	Y	\$4.40	\$4.40	0.0%
*Class 7 & 8	Y	\$2.90	\$2.90	0.0%
*Class 9a & 9c	Y	\$4.90	\$4.90	0.0%
*Class 9b	Y	\$4.36	\$4.36	0.0%
*Class 10	Y	\$0.98	\$0.98	0.0%
Class 10b Retaining Walls, Signs Masts, Fences, Pools min fee \$65.50	Y	\$0.98	\$0.98	0.0%
*Demolition - \$65.50 minimum *	Y	\$0.67	\$0.67	0.0%
*Building rules Modification Fee	Y	\$170.00	\$170.00	0.0%
*Certificate of Occupancy	Y	\$49.00	\$49.00	0.0%
*Essential Fire Safety Schedule	Y	\$104.50	\$104.50	0.0%
Approval of Building Envelope Plan	N	\$178.00	\$178.00	0.0%
Consideration and Publication of Building Envelope Plan	N	\$204.00	\$204.00	0.0%
Copying & Viewing of plans:				
File Search Fee	N	\$75.00	\$75.00	0.0%
Copying of plans - per page:				
A4	Y	\$2.00	\$2.00	0.0%
A3	Y	\$4.00	\$4.00	0.0%
Sec 34(2) - Copies of plans on public notice	Y	\$25.00	\$25.00	0.0%
Monthly Building Schedules (Current)	Y	\$68.00	\$68.00	0.0%
Monthly Building Schedules (Previous)	Y	\$47.00	\$47.00	0.0%
Monthly Building Schedules - yrly subscription	Y	\$590.00	\$590.00	0.0%



Dog Registration Fees and Fines - 2022-2023

** Fines will be announced in late June by State Government

Description	GST Inc Y/N	2021-2022 Fee/Charge	2022-2023 Fee/Charge	Increase
Animal Registration Fees				
Non-Standard dog - not both microchipped & desexed	N	\$74.00	\$77.50	4.7%
Standard dog - both desexed & microchipped (50% off the 'Non-Standard dog fee)	N	\$37.00	\$38.50	4.1%
Puppy registration (dogs under 6 months registered for 1st time)	N	\$37.00	\$38.50	4.1%
Discretionary rebates				
Standard Dog Pensioner Concession	N	\$17.50	\$18.50	5.7%
Standard Dog Pensioner Concession with Trained Certificate	N	\$14.50	\$15.00	3.4%
Standard Dog with Trained Certificate	N	\$28.50	\$30.00	5.3%
Non-standard Dog Pensioner Concession	N	\$37.00	\$38.50	4.1%
Non-standard Dog Concession with Trained Certificate	N	\$31.50	\$33.00	4.8%
Non-standard Dog with Trained Certificate	N	\$66.50	\$69.50	4.5%
Assistance Dog	N	No Fee	No Fee	
Transfer of Registration	N	No Fee	No Fee	

***Dog and Cat Management Act Infringements - Statutory Charges (non-exhaustive list)**

Unregistered Dog	N	\$170.00	\$170.00	0.0%
Unregistered Dangerous/Prescribed Breed Dog	N	\$750.00	\$750.00	0.0%
Further offence Unregistered Dog	N	\$170.00	\$170.00	0.0%
Further offence Unregistered Dangerous/Prescribed Breed Dog	N	\$750.00	\$750.00	0.0%
Wandering at Large	N	\$210.00	\$210.00	0.0%
Wandering at Large Dangerous/Prescribed Breed	N	\$750.00	\$750.00	0.0%
Failure to notify Council of Registration change	N	\$210.00	\$210.00	0.0%
Failure to remove dog faeces	N	\$210.00	\$210.00	0.0%
A Dog in School Premises	N	\$315.00	\$315.00	0.0%
Dog in School Premises Dangerous/Prescribed Breed Dog	N	\$750.00	\$750.00	0.0%
Dog in Shop without Consent	N	\$315.00	\$315.00	0.0%
Dog in Shop without Consent Dangerous/Prescribed Breed dog	N	\$750.00	\$750.00	0.0%
Creates noise by barking or otherwise	N	\$315.00	\$315.00	0.0%
Prescribed Breed - Not wearing a muzzle or not under effective control	N	\$750.00	\$750.00	0.0%
Greyhounds not wearing collar and lead	N	\$315.00	\$315.00	0.0%
Fail to notify the place at which dog is subject to order changes	N	\$210.00	\$210.00	0.0%
Fail to notify new owner of Order	N	\$210.00	\$210.00	0.0%
Fail to notify Council of Guard Dog Reg	N	\$170.00	\$170.00	0.0%
Transporting unrestrained dog in vehicle	N	\$210.00	\$210.00	0.0%
Dog rushes or chases a vehicle	N	\$315.00	\$315.00	0.0%
Attacks, rushes or chases person etc.	N	\$315.00	\$315.00	0.0%
Dog attack - Dangerous/Prescribed Breed dog	N	\$750.00	\$750.00	0.0%
Dog rushes or chases a vehicle - Dangerous/Prescribed Breed dog	N	\$750.00	\$750.00	0.0%

Business Registration Fees

1st 4 Business Dogs (per dog)	N	\$73.50	\$77.00	4.8%
5-10 Business Dogs (flat fee)	N	\$408.00	\$427.00	4.7%
11-20 Business Dogs (flat fee)	N	\$816.00	\$854.50	4.7%
21-30 Business Dogs (flat fee)	N	\$1,225.00	\$1,282.50	4.7%
31 or more Business Dogs (flat fee)	N	\$1,633.00	\$1,710.00	4.7%

Other Charges

Cat Traps - deposit returnable	N	\$81.00	\$81.00	0.0%
*Cat Traps not returned at 4 weeks	N	\$218.50	\$218.50	0.0%
Animal Tag Replacement	N	\$10.00	\$10.00	0.0%
Late Fee on Unpaid Dog registrations	N	\$15.00	\$15.50	3.3%
**Dog Impounding Fee (Mon-Fri 10am-5pm)	Impound Fees as charged by RSPCA			
**Dog Impounding Fee (A/H & weekend)	Impound Fees as charged by RSPCA			
**Cat Impounding Fees	Impound Fees as charged by RSPCA			
**All other RSPCA Fees	Fees as charged by RSPCA			



Facilities for Hire - 2022-2023

Description	GST Inc Y/N	2021-2022 Fee/Charge	2022-2023 Fee/Charge			
			Standard Rate (peak)	Standard Rate (off-peak)	City of Marion Club Rate (No Council Staff Required)	
Mitchell Park (MPSCC)						
Indoor Court Hire (Fees per hour)	Y	NEW		\$55.00	\$33.00	\$33.00
			Corporate Rate		Community Rate	
			Non CoM Business	CoM Business	Non CoM Community Groups Non CoM Individuals/Residents	CoM Community Groups CoM Individuals/Residents
Edwardstown (ESMRG)						
Function Room 1 per hour	Y	NEW	\$80.00	\$40.00	\$50.00	\$25.00
Function Room 2 per hour	Y	NEW	\$50.00	\$25.00	\$40.00	\$20.00
Function Room 3 (Combined) per hour	Y	NEW	\$120.00	\$60.00	\$80.00	\$40.00
Peak Times - After 3:30pm midweek and after 8am weekends Off-Peak - Between 6am to 3:30pm midweek						
Cove Civic Centre						
Hall (200 people) p/hour	Y	\$100.00	\$100.00	\$50.00	\$70.00	\$35.00
Hall - Half (100 people) p/hour	Y	\$75.00	\$75.00	\$38.00	\$40.00	\$20.00
Hall - Quarter (50 people) p/hour	Y	\$50.00	\$50.00	\$25.00	\$25.00	\$13.00
Meeting Rooms (6 people) p/hour*	Y	\$10.00	\$10.00	\$5.00	\$10.00	\$5.00
Meeting Rooms (10 people) p/hour*	Y	\$50.00	\$20.00	\$10.00	\$20.00	\$10.00
IT Training Room	Y	\$75.00	\$75.00	\$38.00	\$50.00	\$25.00
Co-working Space casual daily rate	Y	\$5.00	\$5.00			
Co-working Space partner monthly rate	Y	\$20.00	\$20.00			
Park Holme Library						
Meeting Room - full room (12 people) p/hour*	Y	NEW	\$20.00	\$10.00	\$20.00	\$10.00
Meeting Room - half room (12 people) p/hour*	Y	NEW	\$10.00	\$5.00	\$10.00	\$5.00
Perry Barr Farm - Castrol Shed						
Hall Hire - Casual (per hour)	Y	\$20.00	\$20.00	\$10.00	\$20.00	\$10.00

* Denotes rooms that can be offered at no charge as an adhoc study/work space at Unit Manager Libraries discretion

Corporate = businesses, state/fed government departments, non-gov educational organisations, tertiary institutions etc

Community = not-for-profits, free community events run by Govt Dept (eg NBN sessions), religious organisations, community members etc

Comments/Notes:

The * for the meeting rooms is so that the Unit Manager and team managing the spaces can create ad hoc study / working from home / swotvac etc spaces throughout the year, terms, weeks etc to meet the demand. That would be an operational decision not requiring Council approval (therefore managed separately to delegations register), but by including the * through this process it creates transparency that it may happen for these rooms but that there would be no charge to users for this style of use



Health Services - 2022-2023

Description	GST Inc Y/N	2021-2022 Fee/Charge	2022-2023 Fee/Charge	Increase
** Statutory Fees will be announced in late June by State Government				
Environmental Health:				
Statutory Fines		As per legislation		
Food Safety:				
Statutory Fines		As per legislation		
Food handler training course - Full	Y	\$82.00	\$86.00	4.9%
Food handler training course - Summary	Y	\$42.00	\$44.00	4.8%
Food Premises Inspection Fees (Statutory) small business *A business of up to 20 fulltime equivalent people engaged in handling food)	N	\$127.00	\$133.00	4.7%
Food Premises Inspection Fees (Statutory) large business	N	\$315.00	\$315.00	0.0%
Home Business Inspection Fee **	N	\$30.00	\$31.00	3.3%
Off-site caterer		\$122.50	\$128.00	4.5%
Food safety talk (for commercial businesses, not for not-for-profit organisations and charitable organisations)	Y	\$41.00	\$43.00	4.9%
Rates capped as per below:				
Food Audit: Child care centres: \$147 per hr, capped at 3 hrs	Y	\$150.00	\$150.00	0.0%
Food Audit: Aged care facility/hospital - small - less than 40 beds: \$150 per hr, capped at 4 hrs	Y	\$150.00	\$150.00	0.0%
Food Audit: Aged care facility/hospital - med - 40 - 100 beds: \$150 per hr, capped at 5 hrs	Y	\$150.00	\$150.00	0.0%
Food Audit: Aged care facility/hospital - lge 100 - 250 beds: \$150 per hr, capped at 6 hrs	Y	\$150.00	\$150.00	0.0%
Food Audit: Aged care facility/hospital - v. lge > 250 beds: \$150 per hr, capped at 7 hrs	Y	\$150.00	\$150.00	0.0%
Food audit: Desk Top Audit: for new business starting up; or for significant changes to existing business: \$76 per hr	Y	\$76.00	\$76.00	0.0%
Public Health				
Statutory Fines		As per legislation		
Sale of sharps containers	Y	\$5.00	\$5.20	4.0%
Expiation late fee (statutory fee set by State Government)	N	\$67.00	\$67.00	0.0%
SRFs (Supported Residential Facilities)				
Statutory Fines		As per legislation		
Renewal of SRF Licence (Statutory)		As per legislation		
Application for a SRF Licence (Statutory)		As per legislation		
Application for the transfer of a SRF Licence (Statutory)		As per legislation		
Late application for renewal of SFR Licence (additional fee) (Stat)		As per legislation		
Application in relation to a dispute (Statutory)		As per legislation		
SRF Licence - if Licence exceeds 12 mths, annual fee payable upon anniversary of granting of the licence		As per legislation		
SRF Licence- on a decision to grant a licence (to be read in conjunction with annual licence fee		As per legislation		
SRF Licence Renewal (to be read in conjunction with annual licence fee		As per legislation		
SRF Inspection Fee		As per legislation		

Description	
All fees relating to South Australian Public Health (<i>Legionella</i>) Regulations 2013 (statutory charges), including:	
Registration of 1 system	As per legislation
Registration of each additional system installed on the same premises	As per legislation
Renewal of registration of each high risk manufactured water system	As per legislation
Inspection of first system	As per legislation
Inspection of each additional system installed on the same premises	As per legislation
All fees relating to South Australian Public Health (<i>Wastewater</i>) Regulations 2013 (statutory charges), including:	
Application for a wastewater works approval	As per legislation

***"Home business" defined as a sporadic, small scale operation not producing commercial quantities and usually not the person's main source of income, eg a person making products at home to sell from home or to sell at markets.



Land Clearing - 2022-2023

Description	GST Inc Y/N	2021-2022 Fee/Charge	2022-2023 Fee/Charge	Increase
<i>Land Clearing</i>				
Land Clearing- per 1000m2 or part thereof (eg. 1500m2 block = \$824)	Y	\$417.00	\$417.00	0.0%
Land Clearing - Admin Fee	Y	\$83.00	\$83.00	0.0%
Land Clearing - Expiation Fee	N	\$315.00	\$315.00	0.0%
Expiation late fee	N	\$67.00	\$67.00	0.0%



Library Services - 2022-2023

Description	GST Inc Y/N	2021-2022 Fee/Charge	2022-2023 Fee/Charge	Increase
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Photocopying

- Per page A4	Y	\$0.20	\$0.20	0.0%
- Per page A3	Y	\$0.30	\$0.30	0.0%
Colour A4	Y	\$1.00	\$1.00	0.0%
Colour A3	Y	\$1.50	\$1.50	0.0%

Other Library Income

Toy Library Annual M/ship - Individual	Y	\$20.00	\$20.00	0.0%
Toy Library Annual M/ship - Concession	Y	\$13.00	\$13.00	0.0%
Toy Library Annual M/ship - Family	Y	\$30.00	\$30.00	0.0%
Toy Library Annual M/ship - Family Concession	Y	\$22.00	\$22.00	0.0%
Toy Library Annual M/ship - Organisation	Y	\$65.00	\$65.00	0.0%

Events/programs - cover charge

Programs Adults	Prices from \$5.00
Programs Children	Prices from \$5.00
Sale of debited Stock	Prices range from \$0.10 - \$1.00
Sale of Library Bags	Prices range from \$1.00 - \$5.00

Non Statutory Fines

Processing Fee - Lost/Damaged/Overdue Items/cost of replacement RFID tags	Y	\$5.00	\$5.00	0.0%
Replacement Library Card	Y	\$1.10	\$1.10	0.0%
Lost or Damaged items	Replacement Cost			



Marion Cultural Centre - 2022-2023

Description	GST Inc Y/N	2021-2022 Fee/Charge	2022-2023 Fee/Charge	Increase
DOMAIN THEATRE - PERFORMANCE/FUNCTIONS				
Community (Subsidised) Rate				
Monday to Saturday - Minimum 3 hours - Per hour	Y	\$102.00	\$104.00	2.0%
Sunday - Minimum 4 hours - Per hour	Y	\$153.00	\$155.00	1.3%
Hourly Rate COM Residents Monday to Saturday	Y	\$51.00	\$52.00	2.0%
Hourly Rate COM Residents Sunday	Y	\$77.00	\$78.00	1.3%
Public Holiday Rates - P.O.A	Y	P.O.A.	P.O.A.	
Corporate Rate				
Monday to Saturday - Minimum 3 hours - Per hour	Y	\$204.00	\$208.00	2.0%
Sunday - Minimum 4 hours - Per hour	Y	\$255.00	\$260.00	2.0%
Hourly Rate COM Residents Monday to Saturday	Y	\$102.00	\$104.00	2.0%
Hourly Rate COM Residents Sunday	Y	\$128.00	\$130.00	1.6%
Public Holiday Rates - P.O.A	Y	P.O.A.	P.O.A.	
OTHER				
Staging - load in, load out	Y	\$235.00	\$240.00	2.1%
Curtain de-rig & re-rig	Y	\$403.00	\$405.00	0.5%
Technical and duty staff - per hr (Mon - Sat) min 3hrs	Y	\$71.00	\$75.00	5.6%
Front of House staff - per hr (Mon - Sat) min 3 hrs	Y	\$71.00	\$75.00	5.6%
Technical and duty staff - per hr (Sun & PH) min 4hrs	Y	\$92.00	\$95.00	3.3%
Front of House staff - per hr (Sun & PH) min 4hrs	Y	\$92.00	\$95.00	3.3%
Live stream	Y	P.O.A.	P.O.A.	
Video production	Y	P.O.A.	P.O.A.	
Front of House/Box Office				
Ticket sales via box office - per ticket	Y	\$3.00	\$3.00	0.0%
8 person round table (incl cloths)	Y	\$5.00	\$5.00	0.0%
DOMAIN ROOM - No Technician				
Community (Subsidised) Rate				
Monday to Saturday - Minimum 3 hours - Per hour	Y	\$71.00	\$75.00	5.6%
Sunday - Minimum 4 hours - Per hour	Y	\$102.00	\$105.00	2.9%
Hourly Rate COM Residents Monday to Saturday	Y	\$36.00	\$38.00	5.6%
Hourly Rate COM Residents Sunday	Y	\$51.00	\$52.00	2.0%
Public Holiday Rates - P.O.A	Y	P.O.A.	P.O.A.	
Corporate Rate				
Monday to Saturday - Minimum 3 hours	Y	\$122.00	\$124.00	1.6%
Sunday - Minimum 4 hours	Y	\$153.00	\$155.00	1.3%
Hourly Rate COM Residents Monday to Saturday	Y	\$61.00	\$62.00	1.6%
Hourly Rate COM Residents Sunday	Y	\$77.00	\$78.00	1.3%
Public Holiday Rates - P.O.A	Y	P.O.A.	P.O.A.	
STURT ROOM				
Community (Subsidised) Rate				
Monday to Saturday - Minimum 2 hours - Per hour	Y	\$26.00	\$28.00	7.7%
Sunday - Minimum 4 hours - Per hour	Y	\$51.00	\$53.00	3.9%
Hourly Rate COM Residents Monday to Saturday	Y	\$13.00	\$14.00	7.7%
Hourly Rate COM Residents Sunday	Y	\$26.00	\$27.00	3.8%
Public Holiday Rates - P.O.A	Y	P.O.A.	P.O.A.	
Corporate Rate				
Monday to Saturday - Minimum 2 hours - Per hour	Y	\$51.00	\$53.00	3.9%
Sunday - Minimum 4 hours - Per hour	Y	\$82.00	\$85.00	3.7%
Hourly Rate COM Residents Monday to Saturday	Y	\$26.00	\$27.00	3.8%
Hourly Rate COM Residents Sunday	Y	\$41.00	\$43.00	4.9%
Public Holiday Rates - P.O.A	Y	P.O.A.	P.O.A.	

Description	GST Inc Y/N	2021-2022 Fee/Charge	2022-2023 Fee/Charge	Increase
GREEN ROOM * After 6pm or Saturday/Sunday only hired with additional room min rates apply OR Sturt Room rates apply				
Community (Subsidised) Rate				
Monday to Friday Up to 6pm only - Minimum 2 hours - Per hour	Y	\$20.00	\$22.00	10.0%
Sunday Minimum 4 hours - Per Hour	Y	\$10.00	\$11.00	10.0%
Hourly Rate COM Residents	Y	\$10.00	\$11.00	10.0%
Public Holiday Rates - P.O.A	Y	P.O.A.	P.O.A.	
Corporate Rate				
Monday to Friday Up to 6pm only - Minimum 2 hours - Per hour	Y	\$31.00	\$32.00	3.2%
Sunday Minimum 4 hours - Per Hour	Y	\$15.00	\$16.00	6.7%
Hourly Rate COM Residents	Y	\$15.00	\$16.00	6.7%
Public Holiday Rates - P.O.A	Y	P.O.A.	P.O.A.	

FOYER SPACE * After 6pm or Saturday/Sunday only hired with additional room min rates apply OR Sturt Room rates apply

Community (Subsidised) Rate				
Monday to Friday Up to 6pm only - Minimum 2 hours - Per hour	Y	\$20.00	\$22.00	10.0%
Sunday Minimum 4 hours - Per Hour	Y	\$10.00	\$11.00	10.0%
Hourly Rate COM Residents	Y	\$10.00	\$11.00	10.0%
Public Holiday Rates - P.O.A	Y	P.O.A.	P.O.A.	
Corporate Rate				
Monday to Friday Up to 6pm only - Minimum 2 hours - Per hour	Y	\$31.00	\$32.00	3.2%
Sunday Minimum 4 hours - Per Hour	Y	\$15.00	\$16.00	6.7%
Hourly Rate COM Residents	Y	\$15.00	\$16.00	6.7%
Public Holiday Rates - P.O.A	Y	P.O.A.	P.O.A.	

PLAZA SPACE OR CAFÉ AREA

Community (Subsidised) Rate				
Monday to Saturday - Minimum 3 hours - Per hour	Y	\$77.00	\$79.00	2.6%
Sunday - Minimum 4 hours - Per hour	Y	\$102.00	\$104.00	2.0%
Hourly Rate COM Residents Monday to Saturday	Y	\$39.00	\$40.00	2.6%
Hourly Rate COM Residents Sunday	Y	\$51.00	\$52.00	2.0%
Public Holiday Rates - P.O.A	Y	P.O.A.	P.O.A.	
Corporate Rate				
Monday to Saturday - Minimum 3 hours - Per hour	Y	\$112.00	\$114.00	1.8%
Sunday - Minimum 4 hours - Per hour	Y	\$153.00	\$155.00	1.3%
Hourly Rate COM Residents Monday to Saturday	Y	\$56.00	\$57.00	1.8%
Hourly Rate COM Residents Sunday	Y	\$77.00	\$78.00	1.3%
Public Holiday Rates - P.O.A	Y	P.O.A.	P.O.A.	

COMMENTS

All hire rates include one duty staff member.

"Theatre" hire rates also apply to "functions" in the theatre that require a technician in the room.

Any additional required staff not included in the basic hire rate are charged at a standard minimum hourly rate as specified.

A higher rate applies for Sundays. This reflects the increased costs involved when casual staff are engaged at these times.

A technician is included for the full period of hirings for performances and functions that require a technician in the room.

Meeting rates are available for the Domain Room where a technician is not required to be in the room.

For OH&S and security reasons, MCC reserves the right to decide when additional staff are required.

This is particularly relevant for performances or events with attendance exceeding 120, and for events held on evenings or weekends.

The Marion Cultural Centre has the exclusive right to manage ticketing to the public for performances.



Marion Outdoor Pool - 2022-2023

Description	GST Inc Y/N	2021-2022 Fee/Charge	2022-2023 Fee/Charge	Increase
Admissions				
General Public	Y	\$7.60	\$7.70	1.3%
Children under 4 years	Y	FREE	FREE	0.0%
Children 4-14 years	Y	\$6.30	\$6.40	1.6%
Aged/Disabled Concession	Y	\$6.30	\$6.40	1.6%
Family Entry	Y	\$24.00	\$24.20	0.8%
Family Entry - City of Marion Resident	Y	\$18.00	\$18.50	2.8%
Student & Concession	Y	\$6.30	\$6.40	1.6%
Spectator	Y	\$4.40	\$4.40	0.0%
Water safety - Program Entry	Y	\$3.60	\$3.80	5.6%
Adult Multi Visit Pass 10	Y	\$65.20	\$67.00	2.8%
Adult Multi Visit Pass 10 - City of Marion Resident	Y	\$45.64	\$46.90	2.8%
Adult Multi Visit Pass 30	Y	\$181.00	\$182.00	0.6%
Adult Multi Visit Pass 30 - City of Marion Resident	Y	\$126.70	\$127.40	0.6%
Concession Multi Visit Pass 10	Y	\$59.00	\$59.50	0.8%
Concession Multi Visit Pass 10 - City of Marion Resident	Y	\$41.30	\$41.65	0.8%
Concession Multi Visit Pass 30	Y	\$160.00	\$162.00	1.3%
Concession Multi Visit Pass 30 - City of Marion Resident	Y	\$112.00	\$113.40	1.3%
Season Pass (Adult)	Y	\$449.00	\$450.00	0.2%
Season Pass (Adult) - City of Marion Resident	Y	\$314.30	\$315.00	0.2%
Season Pass (Family)	Y	\$985.00	\$990.00	0.5%
Season Pass (Family) - City of Marion Resident	Y	\$689.50	\$693.00	0.5%
Season Pass (Child)	Y	\$350.00	\$355.00	1.4%
Season Pass (Child) - City of Marion Resident	Y	\$245.00	\$248.50	1.4%
Activity Pass - Waterside or Inflatable - 10 uses	Y	\$9.00	\$9.50	5.6%
Unlimited activity pass (Summer school holidays not including admission)	Y	\$18.00	\$19.00	5.6%
Inclusive ticket (entry + unlimited activity pass)	Y	\$23.50	\$24.00	2.1%
Inclusive ticket - City of Marion (entry + unlimited activity pass)	Y	\$16.45	\$16.80	2.1%
Family inclusive (Family entry + 4 x unlimited activity passes)	Y	\$80.00	\$82.00	2.5%
Family inclusive - City of Marion (Family entry + 4 x unlimited activity passes)	Y	\$56.00	\$57.40	2.5%
Swim Club Entry	Y	\$5.80	\$5.80	0.0%
Pool Play Dates	Y	\$9.50	\$9.50	0.0%
Toddler fundamentals	Y	\$55.00	\$55.00	0.0%
Aqua-Fitness Class	Y	\$12.40	\$12.50	0.8%
Aqua - Fitness Class Multi Visit Pass 10	Y	\$110.50	\$111.00	0.5%
Aqua - Fitness Class Multi Visit Pass 10 - City of Marion Resident	Y	\$77.35	\$77.70	0.5%
Aqua - Fitness Class Concession	Y	\$11.20	\$11.30	0.9%
Aqua - Fitness Class Multi Visit Pass 10 Concession	Y	\$100.00	\$102.00	2.0%
Aqua - Fitness Class Multi Visit Pass 10 Concession - City of Marion Resident	Y	\$70.00	\$71.40	2.0%
Aqua - Fitness Class - Member	Y	\$4.00	\$4.00	0.0%
Birthday Party (games only)	Y	\$19.50	\$19.50	0.0%
Birthday Food (food as extra)	Y	\$8.00	\$8.00	0.0%
Group 20+ Swim Only per person - Not for Profit/Vacation Care Only	Y	\$5.80	\$5.90	1.7%
Group 20+ Swim & Slide per person - Not for Profit/Vacation Care Only	Y	\$10.40	\$10.50	1.0%
Picnic Week - Swim & Icy Pole per person	Y	\$6.90	\$7.00	1.4%
Picnic Week - Swim & Activity Pass per person	Y	\$11.80	\$12.00	1.7%
Picnic Week - Swim, Activity Pass & Icy Pole per person	Y	\$13.00	\$13.20	1.5%
Locker Hire	Y	\$5.00	\$5.00	0.0%

Description	Y/N	Fee/Charge	Fee/Charge	Increase
Hire Charges				
Lane Hire - regular user lane hire per hr + entry fee	Y	\$16.40	\$16.50	0.6%
Lane Hire - casual user lane hire per hr	Y	\$21.80	\$22.00	0.9%
Lane Hire - Single Lane Hire only (Incl admission)	Y	\$32.50	\$33.00	1.5%
Lane Hire - Multiple Lane Hire - Per Lane (Incl admission)	Y	\$27.00	\$28.00	3.7%
Hourly Rate - all 8 lanes Main Pool only - Normal Operating Hours	Y	\$228.00	\$230.00	0.9%
Hourly Rate - Learner's Pool - Normal Operating Hours	Y	\$100.00	\$105.00	5.0%
Hourly Rate - Toddler's Pool - Normal Operating Hours	Y	\$60.00	\$70.00	16.7%
Carnivals & Picnics - Main Pool Only (3 hours)	Y	\$660.00	\$680.00	3.0%
Carnivals & Picnics - Normal Operating Hours All Pools (3 hours)	Y	\$1,170.00	\$1,190.00	1.7%
Hourly Rate - After Hours All Pools	Y	\$260.00	\$270.00	3.8%
Hourly Rate - Additional Lifeguards - 1 per 100 swimmers above 250	Y	\$80.00	\$90.00	12.5%
Hourly Rate - 2 x Waterslides	Y	\$170.00	\$180.00	5.9%
Hourly Rate - Inflatable (Min 2 hours)	Y	\$120.00	\$130.00	8.3%
Water park - hourly rate (2 hours minimum)	Y	\$125.00	\$135.00	8.0%
Swim Lessons - pay as you go per lesson	N	\$24.00	\$24.50	2.1%
Swim Lessons - Paid up front per lesson	N	\$19.00	\$19.50	2.6%
Private Lessons	Y	\$40.00	\$40.00	0.0%
Portable BBQ Hire 3 x hours	Y	\$52.00	\$52.00	0.0%
Birthday party room hire per hour	Y	\$52.00	\$52.00	0.0%
Birthday party room hire per hour - City of Marion Resident	Y	\$36.40	\$36.40	0.0%
Trestle Table Hire (per day)	Y	\$15.50	\$15.50	0.0%
Out of Hours Event (Whole Centre 3 hours)	Y	\$670.00	\$680.00	1.5%
Meeting room corporate rate (per hour)	Y	\$50.00	\$50.00	0.0%
Meeting room community rate (per hour)	Y	\$30.00	\$30.00	0.0%
Meeting room corporate rate - City of Marion Resident (per hour)	Y	\$25.00	\$25.00	0.0%
Meeting room community rate - City of Marion Resident (per hour)	Y	\$25.00	\$25.00	0.0%
Bali Hut corporate rate (per hour)	Y	\$50.00	\$50.00	0.0%
Bali Hut community rate (per hour)	Y	\$30.00	\$30.00	0.0%
Bali Hut - corporate City of Marion Resident(per hour)	Y	\$25.00	\$25.00	0.0%
Bali Hut - community City of Marion Resident (per hour)	Y	\$25.00	\$25.00	0.0%
*Notes a 30% reduction in entry fees for City of Marion residents and businesses on selected entry passes (GC210511R14)				

Current Market Comparison - 2022

	Adult	Child/Conc.	Family	Spectator	Pool Party	Swim Lessons	Waterslide	Unlimited Waterslide	Multi visit Adult pass	Multi visit child/conc	Season pass	Free Under (years)
Marion	\$7.60	\$6.30	\$24.00	\$4.40	\$19.50	\$24.00	\$9 (10)	\$18.00	\$65.20 (10)	\$59 (10)	\$449.00	4
Unley	\$8.00	\$6.50	\$26.00	\$4.00	\$20.00	\$20.00	n/a	n/a	\$65 (10)	\$55 (10)	\$535.00	1
Payneham/Norwood	\$8.00	\$6.00	\$23.00	\$4.50	n/a	\$18.50	n/a	n/a	\$66 (10)	n/a	\$350.00	2
State Aquatic Centre - Marion	\$9.40	\$7.70	\$27.00	\$4.40	\$30.00	\$23.20	n/a (maintenance)		\$160 (20)	\$130 (20)	n/a	4
Adelaide	\$8.60	\$6.90	\$24.30	\$8.60	\$23.50	\$21.75	n/a	n/a	\$77.40 (10)	\$62.10 (10)	n/a	3
Tea Tree Gully	\$8.90	\$7.40	\$28.00	\$4.00	\$24.00	\$19.00	n/a	\$10 (session)	\$158 (20)	\$128 (20)	\$390.00	3
Aquadome	\$7.50	\$6.00	\$22.00	n/a	\$22.50	\$17.30	n/a	\$4.00	\$67.50 (10)	\$55 (10)	n/a	3
Burnside	\$8.50	\$7.50	\$27.00	\$5.50	n/a	\$21.00	n/a	n/a	\$77 (10)	\$67.00 (10)	\$470 (1 yr)	4



Memorials - 2022-2023

Description	GST Inc Y/N	2021-2022 Fee/Charge	2022-2023 Fee/Charge	Increase
Timber Seat	Y	\$2,265.00	\$2,265.00	0.0%
Timber seat with back and side arms	Y	\$2,475.00	\$2,475.00	0.0%
Concrete Slab Installation	Y	\$510.00	\$510.00	0.0%
Large Boulder/Rock	Y	\$205.00	\$205.00	0.0%
Tree	Y	\$350.00	\$350.00	0.0%
Bronze Plaque - Small	Y	\$400.00	\$400.00	0.0%
Bronze Plaque - Medium	Y	\$450.00	\$450.00	0.0%
Bronze Plaque - Large	Y	\$500.00	\$500.00	0.0%



Neighbourhood and Community Centres - 2022-2023

Description	GST Inc Y/N	2021-2022 Fee/Charge	2022-2023 Fee/Charge			
			Corporate Rate		Community Rate	
			Non CoM Business	CoM Business	Non CoM Community Groups Non CoM Individuals/Residents	CoM Community Groups CoM Individuals/Residents

Hall Hire - Cooinda

Cooinda Function Space (Hall, Cafe & Kitchen*)	Y	New	\$100.00	\$50.00	\$65.00	\$32.00
Main Hall	Y	\$100.00	\$80.00	\$40.00	\$50.00	\$25.00
Café space	Y	New	\$50.00	\$25.00	\$30.00	\$15.00
Kitchen *	Y	New	\$50.00	\$25.00	\$30.00	\$15.00
Craft Room 1	Y	\$50.00	\$50.00	\$25.00	\$30.00	\$15.00
Craft Room 2	Y	New	\$50.00	\$25.00	\$30.00	\$15.00
Multipurpose Room	Y	New	\$50.00	\$25.00	\$30.00	\$15.00
Small Office 1	Y	New	\$20.00	Free	\$10.00	Free

Hall Hire - Glandore

Clarke Hall (Hall, Kitchen, studio and stage)	Y	\$100.00	\$100.00	\$50.00	\$65.00	\$32.00
Clarke Hall - Studio	Y	New	\$80.00	\$40.00	\$50.00	\$25.00
Clarke Hall - Stage	Y	New	\$80.00	\$40.00	\$50.00	\$25.00
Clarke Kitchen *	Y	New	\$50.00	\$25.00	\$30.00	\$15.00
Rugby	Y	\$80.00	\$80.00	\$40.00	\$50.00	\$25.00
Slade Training Room	Y	\$50.00	\$50.00	\$25.00	\$30.00	\$15.00
Slade Community Room	Y	New	\$50.00	\$25.00	\$30.00	\$15.00
Slade Office 1	Y	New	\$20.00	Free	\$10.00	Free
Slade Office 2	Y	New	\$20.00	Free	\$10.00	Free
Opal whole site	Y	New	\$80.00	\$40.00	\$50.00	\$25.00
Opal Café	Y	New	\$50.00	\$25.00	\$30.00	\$15.00
Opal Café - side room	Y	New	\$50.00	\$25.00	\$30.00	\$15.00
Opal Kitchen *	Y	New	\$50.00	\$25.00	\$30.00	\$15.00

Hall Hire - Trott Park

Whole site (Hall, kitchenette, and community room)	Y	New	\$100.00	\$50.00	\$65.00	\$32.00
Main Hall	Y	\$100.00	\$80.00	\$40.00	\$50.00	\$25.00
Multipurpose Room	Y	New	\$50.00	\$25.00	\$30.00	\$15.00
Trott Park Community Room	Y	\$50.00	\$50.00	\$25.00	\$30.00	\$15.00
Kitchen *	Y	New	\$20.00	Free	\$10.00	Free

Hall Hire - Mitchell Park Sports & Community Centre (hourly rate)

Activity Room A	Y	New	\$50.00	\$25.00	\$30.00	\$15.00
Activity Room B	Y	New	\$50.00	\$25.00	\$30.00	\$15.00
Activity A & B	Y	New	\$80.00	\$40.00	\$50.00	\$25.00
Activity C	Y	New	\$50.00	\$25.00	\$30.00	\$15.00
Activity D	Y	New	\$50.00	\$25.00	\$30.00	\$15.00
Activity E	Y	New	\$80.00	\$40.00	\$50.00	\$25.00
Meeting room	Y	New	\$20.00	Free	\$10.00	Free
Upstairs Room - Small	Y	New	\$50.00	\$25.00	\$40.00	\$20.00
Upstairs Room - Large	Y	New	\$80.00	\$40.00	\$50.00	\$25.00
Upstairs Rooms - Combined	Y	New	\$120.00	\$60.00	\$80.00	\$40.00

Comments/Notes:

Corporate Rate (users) - are profit based organisations or individuals hiring the venues for the sole benefit of that organisation or individual and/or as part of their normal operations.
Community Rate (users) - are "not for profit" groups or individuals who are providing activities, programs or events that are provided free (or at minimal cost) for the participation of the broader community.



Parking Control - 2022-2023

Description	GST Inc Y/N	2021-2022 Fee/Charge	2022-2023 Fee/Charge	Increase
** Fees will be announced in late June by State Government				
TRAFFIC INFORMATION				
*Private Parking				
Disabled Zone	N	\$397.00	\$397.00	0.0%
No Standing Zone	N	\$102.00	\$102.00	0.0%
Permit Parking Area	N	\$70.00	\$70.00	0.0%
Loading Zone	N	\$73.00	\$73.00	0.0%
Time Limit Area	N	\$56.00	\$56.00	0.0%
Restricted Parking Zone	N	\$71.00	\$71.00	0.0%
Further Offence	N	\$54.00	\$54.00	0.0%
Not Wholly Within One Space	N	\$54.00	\$54.00	0.0%
In Parking Space Already Occupied	N	\$67.00	\$67.00	0.0%
Protrusion Over Walkway or Driveway	N	\$85.00	\$85.00	0.0%
Obstructing Access or Egress	N	\$83.00	\$83.00	0.0%
Purpose Other Than Parking	N	\$55.00	\$55.00	0.0%
Damage to Signs etc	N	\$101.00	\$101.00	0.0%
Parking in Other Public Place	N	\$70.00	\$70.00	0.0%
*Road Traffic Act				
Stop on continuous Yellow Line	N	\$104.00	\$104.00	0.0%
Contravene No Stopping Sign	N	\$102.00	\$102.00	0.0%
Contravene No Parking Sign	N	\$85.00	\$85.00	0.0%
Stop in Loading Zone	N	\$73.00	\$73.00	0.0%
Bus Zone	N	\$140.00	\$140.00	0.0%
Stop within 10m I/Section	N	\$104.00	\$104.00	0.0%
Stop within 20m I/section w Traffic Light	N	\$102.00	\$102.00	0.0%
Stop on dividing strip or nature strip	N	\$104.00	\$104.00	0.0%
Obstructing access to & from a Driveway	N	\$85.00	\$85.00	0.0%
Stop within 1m Fire Plug / Hydrant	N	\$85.00	\$85.00	0.0%
Stop within Prohibited distance Bus Stop	N	\$102.00	\$102.00	0.0%
Not Parallel	N	\$73.00	\$73.00	0.0%
Exceed 1 hr Time Limit Long or Heavy Vehicles	N	\$125.00	\$125.00	0.0%
Parking for Longer than Indicated on Sign	N	\$56.00	\$56.00	0.0%
Double Parking	N	\$102.00	\$102.00	0.0%
Obstruct access to/from a footpath or ramp	N	\$83.00	\$83.00	0.0%
Stop in a Truck Zone	N	\$70.00	\$70.00	0.0%
Stop in a Taxi Zone	N	\$140.00	\$140.00	0.0%
Stop in Permit Zone	N	\$70.00	\$70.00	0.0%
Stop near a Post Box	N	\$102.00	\$102.00	0.0%
Stop on or near a Children's Crossing	N	\$102.00	\$102.00	0.0%

Description	GST Inc Y/N	2021-2022 Fee/Charge	2022-2023 Fee/Charge	Increase
Fail to Angle Park	N	\$70.00	\$70.00	0.0%
Fail to park with 1m between vehicles	N	\$72.00	\$72.00	0.0%
Stopping on a Bridge	N	\$102.00	\$102.00	0.0%
Stopping in a Bicycle Lane	N	\$287.00	\$287.00	0.0%
Stopping on a Clearway sign	N	\$285.00	\$285.00	0.0%
Stopping in a Bus Lane	N	\$285.00	\$285.00	0.0%
Stopping in emergency stopping lane	N	\$285.00	\$285.00	0.0%
Stopping in a Disabled Zone	N	\$397.00	\$397.00	0.0%
Stopping on Painted Island	N	\$102.00	\$102.00	0.0%
Fail to Park Wholly Within One Space	N	\$54.00	\$54.00	0.0%
Fail to Park Too Far From Kerb 2/w Road	N	\$73.00	\$73.00	0.0%
Fail to Park Too Far From Kerb 1/w Road	N	\$73.00	\$73.00	0.0%
Fail to Park 3m From Cont. Dividing Line or Strip	N	\$73.00	\$73.00	0.0%
Fail to Park with 3m Clear Passage Alongside Vehicle	N	\$73.00	\$73.00	0.0%
Expiation late fee	N	\$67.00	\$67.00	0.0%
Motor Vehicle registration Search	N	\$10.00	\$10.00	0.0%
Impounded vehicles	N	\$187.00	\$187.00	0.0%



Private Works & Trees - 2022-2023

Description	GST Inc Y/N	2021-2022 Fee/Charge	2022-2023 Fee/Charge	Increase
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CROSSOVERS & INVERTS

Driveway Crossover Installations

Driveway Crossover (normal std) per sq metre	Y	\$215.00	\$215.00	0.0%
Driveway Crossover (heavy duty) - per sq metre	Y	\$235.00	\$235.00	0.0%

Driveway Invert Installations

Driveway Invert (saw cut, removal & reconstruction of kerb) per item

0-5m std single	Y	\$950.00	\$950.00	0.0%
5-8 std single	Y	\$1,550.00	\$1,550.00	0.0%

Residential Stormwater Pipe Connection

Council sawcut footpath, resident supplies & lays pipe & Council reinstates 75mm or 90mm diameter	Y	\$495.00	\$495.00	0.0%
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Footpath Repairs

Minor reinstatement - per linear metre	Y	\$190.00	\$190.00	0.0%
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Road Closures

Sale of land	Price set by valuer as negotiated			
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Trees

Administration fee for tree removal	Y	New	\$100.00	
Tree replacement (Includes purchase and replanting costs)	Y	\$350.00	\$350.00	0.0%
Amenity recovery costs				
Small Tree 1.5 to 3m height	Y	\$350.00	\$350.00	0.0%
Medium Tree 3 to 9m height	Y	\$900.00	\$900.00	0.0%
Large Tree 9 to 20m height	Y	\$1,800.00	\$1,800.00	0.0%
Xlarge Tree 20+m height	Y	\$3,600.00	\$3,600.00	0.0%

Other

Administration cost - Sale of land of Community Land, Road Reserve	N	\$1,150.00	\$1,150.00	0.0%
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Searches - 2022-2023

Description	GST Inc Y/N	2021-2022 Fee/Charge	2022-2023 Fee/Charge	Increase
** Fees will be announced in late June by State Government				
<u>RATING INFORMATION</u>				
<i>Land & Business Agents</i>				
*Rates only	N	36.50	36.50	0.0%
*Zoning Portion Only	N	26.00	26.00	0.0%
* Full Search	N	62.50	62.50	0.0%
* Urgent Fee	N	12.75	12.75	0.0%
Extract from Assessment Book	N	\$10.50	\$10.50	0.0%
Copy of prior years rates notice	Y	\$11.00	\$11.00	0.0%
Copy Rate Accounts	No Charge			



Other Charges & Permits - 2022-2023

Description	GST Inc Y/N	2021-2022 Fee/Charge	2022-2023 Fee/Charge	Increase
** Fees will be announced in late June by State Government				
Permits				
Outdoor Dining Permit Application fee (non-refundable)	N	\$100.00	\$100.00	0%
Outdoor Dining Permit (1 table and 4 chairs)	N	\$80.00	\$80.00	0%
Mobile Food Vending Permit Annual fee	N	\$2,000.00	\$2,000.00	0%
Mobile Food Vending Permit Monthly fee	N	\$200.00	\$200.00	0%
Mobile Food Vending Permit daily rate for special and community events	N	\$50.00	\$50.00	0%
Casual Use of Community Tennis/Netball Courts (per season up to 6 months)	N	\$300.00	\$300.00	0%

Freedom of Information

Application for access to document (includes first two hours spent dealing with application)	N	\$37.50	\$37.50	0%
Each subsequent 15 mins spent on application	N	\$14.10	\$14.10	0%
Where access is to be given in the form of a written transcript of words contained in document (per page)	N	\$8.40	\$8.40	0%
Photocopy of documents (per page)	N	\$0.20	\$0.20	0%
Where access is to be given in the form of a copy of a photograph, x-ray, video tape, computer tape or computer disk		The actual cost incurred by the agency in producing the copy		
Where the applicant requires that a document be posted or delivered		The actual cost incurred by the agency in posting or delivering the document		
Application for review of a determination made by the Council	N	\$37.50	\$37.50	0%
Notes:				
1. Fees are set by Freedom of Information (Fees and Charges) Regulations 2003 and are subject to change				
2. A member of the South Australian Parliament who applies for access to documents under freedom of information is entitled to access documents without paying any fees or charges unless the work involved in processing the application totals more than \$1,000				
3. Holders of a current concession card such as a health care card or pension card, do not have to pay any fees or charges under freedom of information. Proof of the concession card will be required when application is lodged.				
4. Where persons can satisfy Council that payment of the fee or charge would cause financial hardship to the applicant, Council may waive, reduce or remit a fee or charge.				

Other Charges

History of Marion book	Y	\$10.00	\$10.00	0%
History of Marion book - Volume 2, Hard Cover	Y	\$39.95	\$39.95	0%

Public Information

Minutes, Policies, Registers, Codes and Procedures (per page) :-	Y	\$0.55	\$0.55	0%
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*These documents are available for inspection at the Council Administration Office,

245 Sturt Road, Sturt, at no charge

Annual Report	No Charge
Community Consultation Policy	No Charge
Notification of Council Meetings - Notice & Agenda	No Charge
Notification of Committee Meetings	No Charge
Annual Financial Plan (Budget)	No Charge
Rating Policy	No Charge
Code of Practice - Meetings and Documents	No Charge
Strategic Management Plan	No Charge
Register of By Laws	No Charge
Order Making Policy	No Charge
Grievance Procedure	No Charge
Register of Delegations and Sub-delegations	No Charge
Tenders & Contracts Policy	No Charge
Code of Conduct for Members	No Charge
Code of Conduct for Staff	No Charge
Reimbursement of Members Expenses Policy	No Charge
Freedom of Information - Information Statement	No Charge
Council Electoral Roll (a full copy may be purchased - P.O.A)	No Charge

Grants & Contributions forecast for 2022-2023



NOTE: This report includes a forecast of all grants & contributions in which the City of Marion will receive a financial contribution for in 2022-2023

Description	2022-2023 External Contribution	Contribution Classification	
	Budgeted (forecast)	Capital	Operating
Alternative Water Supply	\$400,000	\$400,000	\$0
Ballara Park Reserve Upgrade	\$135,000	\$135,000	\$0
Coastal Walking Trail Toilet	\$180,000	\$180,000	\$0
Commonwealth Home Support Program	\$2,104,900	\$0	\$2,104,900
Community Passenger Network	\$62,484	\$0	\$62,484
Cove Sports Club Upgrade	\$500,000	\$500,000	\$0
Edwardstown Oval Digital Screen	\$110,000	\$110,000	\$0
Edwardstown Employment Precinct	\$110,000	\$0	\$110,000
Family & Community Development	\$95,103	\$0	\$95,103
Grants Commission	\$2,079,729	\$0	\$2,079,729
Grants Commission Roads Funding	\$1,000,000	\$0	\$1,000,000
Library Operations Grant	\$312,885	\$0	\$312,885
Maldon Avenue Reserve Toilet	\$120,000	\$120,000	\$0
Marino Hall Upgrade	\$3,000,000	\$3,000,000	\$0
MCC Plaza Development (LRCl)	\$2,115,506	\$2,115,506	\$0
Pest Plant Eradication & Control	\$8,000	\$0	\$8,000
Plympton Sports Club Masterplan	\$50,000	\$0	\$50,000
Rainwater Tank Pilot Project	\$65,000	\$0	\$65,000
Roads to Recovery	\$975,658	\$0	\$975,658
School-based Immunisation Program	\$65,000	\$0	\$65,000
Woodend Primary School Wombat Crossing	\$90,000	\$90,000	\$0
TOTAL GRANTS & CONTRIBUTIONS FUNDING	\$13,579,265	\$6,650,506	\$6,928,759

Draft Annual Business Plan 2022-2023 feedback



Background

Councils are, in accordance with the requirements of the *Local Government Act 1999* (SA), required to develop Annual Business Plans and a budget for the ensuing financial year and to consult with the community before it is endorsed.

The Draft Annual Business Plan 2022-2023 was endorsed for community consultation at the 12 April 2022, General Council meeting. The community engagement period was held between 22 April and 13 May 2022.

Purpose of the engagement

- Inform interested stakeholders and the broader community about the Draft Annual Business Plan and how Council proposes to spend its budget for the 2022-2023 financial period
- Provide opportunities for the community to participate in the engagement

Community engagement techniques

- Making Marion engagement page to provide a copy of the Draft Plan and a series of questions to identify community sentiment toward the plan
- Making Marion e-newsletter to promote the engagement
- Promotion via the City of Marion website
- A video of the Mayor promoting the engagement was featured on Making Marion and social media
- Hard copy distribution of the plan at libraries and administration offices
- A drop-in session will be available at the Marion Cultural Centre Plaza on May 9
- Social media updates through LinkedIn and Facebook
- An opportunity to make a public submission at the 10 May 2022 General Council meeting
- Communication to the Deputy Chief Public Health officer, Flinders Medical Centre, and the Local Health network as required Section 51 (13) of the South Australian Public Health Act 2011

Community feedback

- A Marion 100 community event held in March 2022 where participants ranked projects in order of priority
- 507 people visited the Making Marion page
- 218 people downloaded the Annual Business Plan
- 5 new people registered for the engagement
- 227 people were 'informed' by clicking through to further content on the page
- 31 people were 'engaged' and provided a submission to the survey on Making Marion
- 14 people approached the Drop-in desk held at the Marion Cultural Centre Plaza on 9 May with 4 of those participants providing feedback
- 4000 people were notified as subscribers to Making Marion newsletter on 22 April
- 8000 people were notified in the Open for Business e-news on 26 April
- 258 City of Marion registered volunteers advised

Draft Annual Business Plan 2022-2023 feedback



Social media posts & feedback

On 28 April, City of Marion posted a paid sponsored post to promote the Draft Annual Business Plan with a reach of 6,400 people viewing the page and 10 responses on the post as of 11 May.

Of the 10 comments, two comments are redacted due to the offensive reference directed at a member of staff and council members.

Comment	City of Marion response, where applicable
<p><i>Marion Shopping centre worse for people using the district.. great idea marion.</i></p> <p>A response to the above comment was then provided by another community member 'I'm still waiting for an email regarding that conversation. He was supposed to have a meeting then email me within a couple of days with additional info.'</p> <p><i>It's lip service, and fluffy projects to increase their houses value. They don't give too hoots about the community as long as they can give themselves a huge pay and update their area.</i></p>	<p>Marion Westfield is not a council-owned asset. The Marion Cultural Centre Plaza project will be delivered in 22-23. For more information on this project, please visit the project page</p> <p>Council's activities aim to contribute to the Community Vision- Towards 2040. A Strategic Plan includes several goals which inform planning. This year council formed a new community group called 'Marion 100' which aims to invite members of the community to get involved and have their say.</p> <p>In March an event was held, and participants were asked to rank the proposed projects in order of priority to assist in understanding community sentiment towards the projects featured in the Draft Annual Business Plan. The feedback was then discussed by council prior to the plan being developed.</p>
<p><i>To be honest I don't know why they ask for feedback when they don't actually want it how nice they consider before they ignore and do what they want anyway</i></p>	<p>See above</p> <p>As noted above council engaged the community early to inform the development of the Draft ABP and the purpose of the present consultation is to gather feedback from the community for consideration and to help inform the decision making for the final plan due to be endorsed at the end of June 2022.</p>
<p><i>Onka's charge per year an extra \$150 for red bin, \$75 recycle, \$50 green. Marion charges over double that with the same company!</i></p>	<p>Council utilises a different collection company to Onkaparinga and has different fees associated with the collection and disposal of household rubbish.</p> <p>In comparing the draft Annual Business Plan of \$12.09 per \$100 of rates on waste, this represents a 12% allocation of budget.</p>
<p><i>I want to know where the \$2300 a year of my rates not spent on bin collection is going.</i></p>	<p>12% (\$276) of the annualised rates figure is being spent on waste collection, with the remaining 88% budgeted on community facilities</p>

Draft Annual Business Plan

2022-2023 feedback



<p><i>Are you actually going to keep listening or just keep spending more money in HOVE and charge residents crazy amount for garbage pickup (which is \$300 a year subtotal)</i></p> <p><i>A response to the above comment was then provided by another community member 'exactly, well our bin collection costs them sub \$300 a year, so that's all we should pay in rates as they are refusing to do any work in our area'</i></p>	<p>(13%); infrastructure management (28.5%) and open space and reserves (11.4%).</p> <p>Hove is not located within the City of Marion council boundary.</p>
<p><i>Maintain and provide a watering system for the heritage listed almond trees in Oliphant Avenue. They are in a sorry state.</i></p>	<p>Council does not provide irrigation for these trees as the almonds are not harvested. We are aware that the trees are in poor condition due to their age and council has plans to undertake veteran tree management maintenance in the new financial year.</p>
<p><i>How about paying for the damage that your roadworks caused to my property.</i></p>	<p>Council aims to take reasonable care when completing roadworks. In the event of damage caused to your property you are within your rights to lodge a formal claim with the Council. Claims are lodged to and managed by the Local Government Association Mutual Liability Scheme established by the Local Government Act 1999 where public claims are administered and determined within an appropriate time frame.</p>
<p><i>How about fixing Hendrie Street, all the potholes, the digging and patching from new development, has ruined the road.</i></p>	<p>Council is undertaking a road surface and pavement condition audit this year. The data obtained from this will inform the road renewal program. If the condition audit identifies works are required in Marino these will be addressed as part of the optimised renewal program.</p> <p>The development along Hendrie Street is coming to an end, so we will look to prioritise pavement and surfacing renewal. Identified defects are related to service trenches and pavement failures that need to be addressed with a comprehensive renewal.</p>
<p><i>Could pull weeds from Tonsley reserve ponds so the ducks could actually get in and swim around in there. At the moment it is just a hazard.</i></p>	<p>The reeds provide a valuable environmental benefit to treat, filter and clean stormwater. The site is on a regular maintenance schedule to maintain the stormwater inlet and outlet.</p>
<p><i>Progress on a bitumised (i.e. velosolutions) pump track adjacent to the new BMX facility at O'Halloran Hill.</i></p>	<p>On 10 May 2022 Council supported the delivery of a new pump track next to the Sam Willoughby BMX facility which will go out to tender shortly for delivery in the 2022/23 financial year.</p>
<p><i>That cultural centre plaza project absolutely makes no sense. They want to congregate people around Centrelink? Domain? Motor reg?</i></p>	<p>Council considered several options to revitalise the area. Extensive community consultation occurred and in consideration of the feedback</p>

Draft Annual Business Plan 2022-2023 feedback



and the opportunities for the area, Council recently resolved the concept design for construction throughout 2022/23.

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Community drop-in event feedback (held on 9 May at the Marion Cultural Centre Plaza)

Four comments were provided in relation to the Draft Annual Business Plan 2022-2023.

Comments	City of Marion response, where applicable
<p><i>What is the council's proposal for getting cars off the streets? Car parking is getting worse, more infill with no provision, who is responsible? I understand it's State Government, but things are getting worse, it needs to be fixed. We can't keep saying it's State and do nothing. All projects need to have car parking considerations. Also, your projects.. does Council have enough money to deliver these things?</i></p>	<p>All forms of dwellings, including infill development, are required to provide off-street car parking. Generally, the more bedrooms proposed the greater number of car parks required.</p> <p>However, it is recognised that some residents use their garages for other purposes, i.e. storage, so cars can end up on the street.</p> <p>Council aims at providing an efficient and effective traffic and parking network. Council only considers parking restrictions for on-street parking when there is a safety or efficiency (access/movement) issue.</p> <p>In relation to the projects and infrastructure being delivered Council has sought significant State and Federal partnership funding toward projects with significant opportunities presented as a result of State and Federal elections. Most of the major projects delivered by council are done so in partnership with state and federal governments to reduce the reliance on rates to fund community infrastructure.</p>
<p><i>The MCC Plaza could have a community bus to commute passengers from the train station to Westfield through the plaza. The Annual Business Plan could also capture key actions from the planning and development team.</i></p>	<p>The Council have recently invested in streetscape improvement to Diagonal Road and Dwyer Road Reserve that enhances walking and cycling connections to and from the station.</p> <p>The upgraded Marion Cultural Centre (MCC) plaza will provide an enhanced landscape and meeting place in the precinct, with improved connectivity to the train station from the MCC, GP Plus, Aquatic Centre, and Westfield. We currently have two community buses that provide residents with transport needs from their homes to a range of shopping locations, including Marion Shopping Centre, albeit not as a direct pick up at the train station as it services our vulnerable residents as a door to door service. In April 2022, Council ceased the hire of a third community bus which was planning on expanding Community bus services, leaving the remaining buses at full capacity as we emerge from COVID restrictions.</p>

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	<p>We thank you for your suggestion and will ensure this potential need is considered in due course if a business case is brought forward to return to three Community buses.</p> <p>You may of course also submit your suggestion directly to the management of Westfield, who may take this on board as a provision for their customers and a way of enhancing the arrival experience at their site.</p> <p>The Annual Report contains the operational achievements of Council work areas.</p>
<p><i>I am most excited about the Flinders Bikeway it will be good for the area. I have lived in social housing in Tonsley my whole life and the last 5 years have been a dust bowl. My partner has emphysema and the dust and pollution from all the development, railway development, South road, other road upgrades near Birch Cres, it's been too much. We are moving out to rural W.A, for fresh air. We have contractors working on roads that don't know the other contractor- are they talking to each other? road closures with poor communication. There is no advanced notice of any work happening in the area.</i></p>	<p>Tonsley Village is a redevelopment project undertaken by Renewal SA (RSA) and the developer PEET. All works associated in the area of Tonsley is managed by RSA and PEET.</p>
<p><i>I didn't know how Council worked here in Australia and that I could provide feedback, do you do this every year? In my birth country (Egypt) we have nothing like this. I live in Dover Gardens and came here 10 years ago. I would like to see a Skate Park in my area.</i></p>	<p>Council strategically considers the placement of its facilities to ensure it provides adequate and equitable provision of facilities for park users and residents across the City. An 8 year Open Space Plan to achieve an even spread of appealing and functional open spaces across the City was endorsed in June 2020.</p> <p>Council undertakes consultation for major reserve or open space upgrades and encourages feedback from the community through our Making Marion engagement platform.</p> <p>Council has most recently opened a new look skatepark at Capella Reserve in Hallett Cove. The Council has two formal skate parks located in Oaklands Park and Hallett Cove. Council currently has no plans for another dedicated skate park but looks for opportunities to include 'skateable' elements in other appropriate open space upgrades.</p>

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Making Marion

A summary of key community feedback and responses (verbatim) provided via Making Marion is provided here.

Of the 10 comments, two comments are redacted due to the offensive reference directed at a member of staff and council members.

1. What most excites you about this year's plan?

Community feedback	City of Marion response, where applicable
<p>Content within the following feedback was redacted due to the offensive language used.</p> <p>The fact you [REDACTED] IGNORING DOVER GARDENS AND CHARGING ME \$2500 A YEAR IN RATES TO PICK UP MY BIN AND DO NOT EVEN WATER HALF THE PARKS IN THE SUBURB AS YOU HAVE DECIDED THEY ARE NOT WORTH WATERING... sorry I got excited mixed up with [REDACTED] more projects for cove and such areas meanwhile only 1 project in dover gardens in 6+ years where you could not even put a 1/3 size basketball court in so 3 on 3 does not work, and netball ring is literally just a ring! Storm water has been flooding dalkeith ave for over 6 years and you are not fixing it. You are doing a culture center upgrade which is only going to make Marion shops worse for its residents. To expand an area which is useless to residents. Making it harder to go to the major shopping center, the large aquatic center is a STUPID idea. There is already not enough parking for these services and by making cars go back to the main roads when the carpark for a GP + swim center is full is ludicrous. So out of touch.</p>	<p>Council strategically considers the placement of its facilities to ensure it provides adequate provision of facilities for park users and residents across the city. An 8-year Open Space Plan will achieve an even spread of appealing functional open spaces across the City which was endorsed in June 2020.</p> <p>As part of the Open Space Plan, council endorsed the following within Dover Gardens:</p> <ul style="list-style-type: none"> - Crown Street Reserve was upgraded in 2019/20. - Branksome Terrace is scheduled for some minor improvements in 2025/26 to make this park a dog friendly reserve <p>McKay Street Reserve and Scarborough Street Reserve are also scheduled for future upgrades. Scarborough Street Reserve will include community consultation to understand the needs of residents and what they would like to see in the upgrade.</p> <p>Council is aware of flooding concerns and major stormwater infrastructure projects are scheduled in Dover Gardens in the first half of 2022-2023 to address flooding concerns.</p> <p>The Marion Cultural Centre Plaza will enhance the public realm supporting walking and cycling connections and access to public transport. There will be no net loss of car park. Council has been working with adjacent land owners approved development plans to integrate the designs.</p>

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<i>All the projects are very interesting not sure if you will have the money</i>	The City of Marion's draft Annual Business Plan and draft Long Term Financial Plan have both been developed in accordance with Council's Financial Policies and within the accepted ranges of the Key Performance Indicators and targets. These include meeting the (stretch) target of a balanced funding position in each of the 10 years of the Long Term Financial Plan. The City of Marion capital works program and contributions towards any major projects are fully funded in both plans.
<i>Environmental projects</i>	
<i>Street landscape and all things green are good for people well-being, BUT BEFORE that trolleys and rubbish dumping SHOULD BE SOLVED, there are a disgrace so what's the point of street landscaping? there are many ways to prevent people from taking trolleys out of Westfield shopping mall (ALDI) and maybe organise a fortnightly/monthly hard rubbish collecting on a regular basis (unfortunately we live in a world of consumerism!</i>	<p>Council is acutely aware of the issue of abandoned trolleys in our streets as a hazard and eyesore.</p> <p>In 2019, Council developed a new shopping Trolley's Amenity By-law which was designed to help get trolleys off our streets by mandating a coin system like ALDI supermarkets and further that would impose a penalty who remove trolleys and fine shop owners for letting their trolleys be taken (if they do not have a system installed)</p> <p>Unfortunately, the State Parliament voted to disallow our By-law in 2021, largely on the grounds that it was unfair to fine shop owners for having their trolleys removed. Council is aware of the strong community sentiment on this issue and will consider ways to investigate new powers to remove trolleys from the streets.</p> <p>Where trolleys are identified as discarded, we ask that this be reported to the retail outlet with an expectation that prompt collection is applied. Relevant contact details are accessible on council's website. Council also undertakes regular mail drops advising of the process to follow and contact details for these collection agents.</p>
<i>Nothing projects</i>	
<i>Modest rate rise, good list of projects</i>	
<i>The Marino Hall plans</i>	
<i>Health, safety and environment plan</i>	
<i>A number of projects relating to recreational spaces and the Oaklands recycled water project for reserves</i>	
<i>Nothing in particular. Its too difficult to understand the direction and how it was specifically based on community needs</i>	Thank you for your feedback. Council will review all feedback about the plan and look for opportunities to include more information about the inputs and community data that is used to support planning.

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<i>Didn't read it sorry</i>	
<i>Nothing really</i>	
<i>Environmental impact. More open spaces</i>	
<i>Nothing really. Mostly depressing</i>	
<i>Continuing measures to improve the environment- the stormwater measures in Oaklands Wetlands</i>	Staff have a continued focus to develop and improve Council's water cleaning, Aquifer Storage Recharge and recycled water infrastructure.
<i>Coastal Walkways</i>	
<i>Quite well planned</i>	
<i>The bike path and Carbon Neutral by 2030</i>	
<i>High quality use of all level new buildings/assets</i>	
<i>Not much</i>	
<i>The environmental components but also the goal to improve connectivity</i>	
<i>Playgrounds</i>	
<i>The end to COVID will see business and life getting back to some kind of normal</i>	
<i>I like the work that has already been done in the Hallett Cove foreshore and Mitchell Park is pretty - when will Plympton Park get some love?</i>	We undertake prioritised asset renewals within allocated budget that is based on condition. Other improvement works are reviewed and approved by Council through the Annual Plan process.
<i>Mention of a Flinders Bikeway. Really supportive of this as I regularly use that route</i>	
<i>High quality use of all level new buildings/assets</i>	
<i>The carbon neutral plan and also the Flinders Bikeway</i>	

2. Do you have any other comments that you feel are important for council to consider before it endorses the Draft Annual Business Plan?

Community feedback	City of Marion response, where required
<i>Regarding the waste collection and management budget I think people need more education why do some households seem to have 2 yellow bins and they are paying the same council rates</i>	Residential properties are entitled to receive a scheduled collection for Garbage (Red Bin); Compostable Green Waste and (Green Bin); and Recyclables (Yellow Bin). Residents may request additional bins, if approved there will be a direct charge to that resident. On collection if additional non-approved bins are placed our contracted provider will arrange removal.
<i>No</i>	
<i>No</i>	
<i>Stop spending ratepayers money on stupid extravagant projects</i>	A significant part of Council's annual spend is devoted to the maintenance, operations, upgrade and new public assets which deliver safe and sustainable services to the community. Council will continue to invest in these assets as cost effectively as possible while considering

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	beneficial advancements in technology. Council seeks to maximise value to ratepayers and ensure sustainable services by optimising the use of our assets. Our eight Asset Management Plans, adopted in 2020, outline the financial and technical elements for managing assets to support the delivery of services to our community for the next ten years.
<i>Improve and make better use of the Edwardstown Oval Club rooms. Use the space for community classes (yoga, etc). Use the cooking facilities and have a restaurant.</i>	In 2021 Council considered and reviewed the operational model of the Edwardstown Soldiers Memorial Recreation Grounds and decided a de-centralised model would best suit the site, existing key users and the community. As such individual licences are now in place with five relevant clubs who manage their respective areas. The upstairs area is also used all year round by a college and a cooking school. This model results in the facility and playing spaces being highly utilised by a large number of users.
<i>Marino seems to be get bugger all in terms of open space projects, road reseals and pavement works</i>	<p>Council is undertaking a road surface and pavement condition audit this year. The data obtained from this will inform the road renewal program. If the condition audit identifies works are requires in Marino these will be addressed as part of the optimised renewal program.</p> <p>Council strategically considers the placement of its facilities to ensure it provides adequate provision of facilities for park users and residents across the city. An 8-year Open Space Plan will achieve an even spread of appealing functional open spaces across the city which was endorsed in June 2020.</p> <p>As part of the Open Space Plan, council endorsed the following within Marino:</p> <ul style="list-style-type: none"> - Bandon Terrace Reserve received significant upgrades in 2019/20, which included a new playground and sporting facilities including a cricket net and 3 on 3 basketball. The upgrade also included significant natural landscaping. - McConnell Avenue Reserve was upgraded in 2021/22 with the delivery of a multipurpose court, drink fountain, shelter, bike repair station, BBQ and landscaping. - Nimboya Road Reserve's open space is currently being upgraded (2022) with a downhill bike track, mini soccer goals and

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	<p>drink fountain. This site also has play equipment.</p> <ul style="list-style-type: none"> - Robertson Place Reserve is currently (2022) receiving new plantings to meet the natural landscape. - Westcliff Reserve has received a bench seat. <p>Furthermore, Marino Hall will undergo a significant multi-million development to provide a modernised facility in the area.</p>
<p><i>The information regarding the rates are misleading. I know the rates I pay in Marion is significantly more expensive than many other councils yet Marion is presenting the data as though they are one of the lowest. The average is not a fair measure to present to rate payers as all it really means is that the average house values are lower within the area and/or there is a higher population however the data is presented to mislead people into thinking the rates for the individual is lower than other councils which justifies the rate increase which is simply not true. If instead you presented the dollar rate you use to calculate council rates compared to other councils you will find Marion is one of the more expensive councils. City of Holdfast Bay as an example has a much lower rate which would result in much lower council rates for the individual compared to Marion. Not only am I concerned about the rate increase when Marion rates are already high, I am also concerned Marion will revalue properties due to the current property market and rate payers will see their rates double.</i></p>	<p>Making direct comparisons with other councils is difficult due to the geographical location and size, development and growth patterns and population profile. Differences in the number of and types of land uses and the concentration of high value locations compared to lower value locations can have a significant impact.</p> <p>As a means of comparison, City of Marion benchmark's itself against other metropolitan councils' average residential rate. This method considers the <u>total number of properties</u> and <u>total valuation amount</u> for residential land use. For example, the average residential valuation is considerably lower in the City of Marion compared to that in Holdfast Bay, which when multiplied by the rate in the dollar gives a more realistic comparison.</p> <p>The City of Marion engages the Valuer General on an annual basis to provide an independent valuation of City of Marion properties. To allay your concerns, in setting the rates we use the 'Rate in the Dollar' (this is essentially a multiplier factor) to address the very issue of property valuation movements. What happens is, if all the property valuations in the City of Marion go up by say 20% - then we reduce the rate in the dollar accordingly. So, when we multiply each resident's property valuation by a lower rate in the dollar it results in the appropriate rates levy.</p> <p>Council's revenue and in turn the rates levied on the residents is not determined by property valuation alone but rather by the funding required to deliver services and projects outlined in the Annual Business Plan. The property valuation and rate in the dollar is merely the method used to distribute the rates collection between all</p>

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	ratepayers including residential, commercial and industrial.
<i>Disruptive & Pollution business operation, please do not encourage more registered business like the one you approved to operate at Morphetville Sports Club. They are turning Morphetville Sports Club into Night club on weekend & Public holidays, out of control drunk half naked men walking on the street, beer bottles on my letter box, urine at the electric pole which is right in front my house, created walk path without pavers and sand and stone are not compacted, those stones are now everywhere in front of my house, slippery for kids to ride bicycle</i>	Thank you for your comments and feedback. The Morphetville Sports Club project was the upgrading of an existing sports facility to better serve the local clubs and community. Should there be inappropriate activity occurring from the users of this facility in the future we strongly recommend that you contact Council to advise of your concerns so that we can follow them up immediately.
No	
<i>Can't get a grip of what it all means. Too hard to understand.</i>	
<i>I see the council working in tonsley reserve a lot but they have never touched the pond, it is completely over grown ducks struggle to get in and out if they make it in there is no where to really swim around. They need to clear it out as we have had ducklings there for 2 years but not last year as they couldnt access it. Now it just feels like a perfect place for snakes to hang out. This is concerning with the amount of kids in the street.</i>	The reeds provide a valuable environmental benefit to treat, filter and clean stormwater. The site is on a regular maintenance schedule to maintain the stormwater inlet and outlet.
<i>More footpath crossing, just consider Morphet road one crossing-over a few km this is shocking, also dogs on the beach, too many dog(s) take for granted that everybody like dog, not true, do not abide by the law and nag you when you tell them, that is NORE THAN ENOUGH, who has priority citizens or dogs???? Why just don't do like in WA a part of the beach for dogs and their owners anytime and the rest for free citizens not being harassed by dog owners and the sniffing of their dogs?</i>	The City of Marion only has one beachside area which is Hallett Cove. Matters relating to dogs are enforced under the Dog and Cat Management Act 1995 and the City of Marion's By-law for Dogs 2021. Our Community Safety Inspectors regularly patrol the beach area at Hallett Cove and enforce any breaches of legislation relating to dogs.
<i>With new houses and possible house renovations. Power point or provision set up to include power points for electric vehicles. Increase and improve lightening on bike tracks e.g the tracks mainly on sturt creek</i>	The Building Code of Australia sets requirements for energy efficient design of new dwellings. A new version of the code will be adopted in late 2022. We anticipate this will require increased energy provisions for new homes, with an increase to a 7-star minimum rating. We are uncertain whether this will consider accommodating electric vehicles at this stage. We will include your comments when providing feedback to other tiers of government on this matter.

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	<p>Council has a Walking & Cycling strategy for bike/shared use paths.</p> <p>Council has recently undertaken a shared path lighting audit and has identified several faulty lights on the shared path. We are continuing to fix and make upgrades to lighting across the Sturt River Linear path network.</p>
<p><i>The 1% population growth is a joke. My street in Parkholme has increased 300%. It is now a dangerous road to live on thanks to inappropriate building approvals. I know this will fall on deaf ears so stop wasting money on phoney community consultations.</i></p>	<p>Within Council's geographical area population growth is around 1% per year. Some areas of Council are more suitable for redevelopment than others. Older established residential areas tend to contain relatively small houses on larger allotments that have reached an age where the buildings are no longer of a condition, design and/or size that meets the needs of residents. The capital value of the properties relate predominantly to the value of the land rather than the house.</p> <p>Newer suburbs tend to comprise smaller allotments and more recent housing stock so are not currently viable for redevelopment.</p> <p>SA Housing has been redeveloping its housing stock in the suburbs of Park Holme, Plympton Park and Morphettville for several years with an aim of providing more and up to date public housing for the community.</p>
<p><i>I agree that ratepayers' contributions should be ploughed back into the community</i></p>	
<p><i>PLEASE do not destroy the Hallett Cove BMX track and replace with a carpark. That bike track is utilised daily by local children who are not associated with the club but still want to ride of the track. Please leave the new bike facilities on Majors road for the club riders and professionals and the Hallett Cove one for the everyday day boys and girls who want to have some fun. There isn't alot for kids to do this side of the freeway so please don't destroy the one good thing we have. A carpark can be made behind the netball club were there is ample room. Please also consider widening Oval road it's dangerously narrow and desperately needs to be extended especially on the bends.</i></p>	<p>Recent community consultation has taken place on a new project to redevelop part of the Cove sports facility. A report is due to go to Council shortly. New facilities have been created for the BMX and Soccer clubs at Major's Road. The existing Cove BMX track forms a part of the new Stage Cove proposals.</p> <p>To ensure that local children have suitable facilities, on 10 May 2022 Council supported the delivery of a new pump track next to the Sam Willoughby BMX facility which will go out to tender shortly for delivery in the 2022/23 financial year. The facility will be open to community groups to enjoy.</p> <p>The widening of Oval Road can be considered in conjunction with the netball car park upgrade.</p>
<p><i>Seacombe Heights suburb, in particular, the area away from Seacombe Road, seems, once again to have been forgotten.</i></p>	<p>Council is undertaking a road surface and pavement condition audit this year. The data obtained from this will inform the road renewal program. If the condition audit identifies works</p>

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	<p>are requires in Seacombe Heights these will be addressed as part of the optimised renewal program.</p> <p>Council strategically considers the placement of its facilities to ensure it provides adequate provision of facilities for park users and residents across the city. An 8-year Open Space Plan will achieve an even spread of appealing functional open spaces across the City which was endorsed in June 2020.</p> <p>As part of the Open Space Plan, council endorsed the following within Seacombe Gardens:</p> <ul style="list-style-type: none"> - Alpine Road Reserve received significant upgrades in 2019/20, which included a new playground, ninja warrior course and sporting facilities such as 3 on 3 basketball, netball, bike track and footy goals. The upgrade also included significant natural landscaping. - Tarnham Road Reserve is also scheduled for an upgrade next year (2022/23) which will include significant upgrades to the sports courts, playground and surrounding landscape. This project will also include public toilets available to the community.
<p><i>It would be good if council could ensure that all new homes and renovations meet or exceed 7 star energy rating as built (rather than just as designed) and include sufficient green cover to mitigate urban heat island effect and also harvest rainwater and reduce runoff. There should be greater climate ambition such that the council is carbon negative by 2030 rather than just carbon neutral. And ideally it should be 2025 if at all possible.</i></p>	<p>A new version of the Building Code of Australia will be adopted in late 2022. This will require increased energy efficiency provisions for all new houses/renovations.</p> <p>The City of Marion Carbon Neutral Plan 2020 – 2030 (CNP) was endorsed in February 2021, setting a target of carbon neutrality for Council's operations by 2030. To achieve this goal by 2025 we would need to purchase offsets. Council has opted to reduce emissions through energy efficiency and renewable energy actions first before considering purchase of offsets for remaining emissions by 2030.</p>
<p><i>Parking and wastewater/stormwater is an ongoing issue in Plympton Park (and has been for a decade). The footpaths are old - the streetscapes look run down with dolomite and permapine sleepers reminiscent of outdated public housing areas remain from the 90s. The park near the RSL is very uninviting - our children have nowhere enriching to play. I am</i></p>	<p>Trees and Greening</p> <ul style="list-style-type: none"> • Open Space Operations team will be undertaking Block Pruning of Plympton Park May / June. • 874 new tree plantings in this area in the next 3 months. All new trees will be watered. There will be some die off due to natural attrition.

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<p><i>dismayed to see that green areas and street scapes in Mitchell Park, Hallett Cove Foreshore are scheduled for further upgrades and revegetation when all our native birds have left our area due to the removal of native street trees - there seems to be very little planning to the few trees that are planted so many of them die anyway. Plympton Park is severely neglected despite the fact that we pay higher rates than other areas in Marion Council.</i></p>	<ul style="list-style-type: none"> • Predominant species of Willow Myrtle in Plympton Park are entering the end of their life • Greening of the entire City of Marion is well planned. Customer can interact with Marion Green City Tree Interactive on the Council Website. This interactive site highlights plantings and green planning across the city for the next 7 years. <p>Infrastructure Roads - Council is undertaking a road surface and pavement condition audit this year. The data obtained from this will inform the road renewal program. If the condition audit identifies works are required in Plympton Park these will be addressed as part of the optimised renewal program. The service level for footpath renewal is set by Council. Footpaths are independently assessed and if the condition is below the service level then this will trigger the renewal.</p>
<p><i>Lack of dogs in Oaklands Park</i></p>	<p>Council strategically considers the placement of its facilities to ensure it provides adequate and equitable provision of facilities for park users and residents across the City. An 8 year Open Space Plan to achieve an even spread of appealing and functional open spaces across the City was endorsed in June 2020. As part of the planning, Council endorsed multiple areas for future dog friendly facilities. A dog friendly area is an unfenced lawn area that includes seating and a drinking fountain with a dog bowl.</p> <p>Council has two formal dog parks (fenced) located in Trott Park and Glengowrie. The Hazelmere dog park at Glengowrie is located on Oaklands Road just outside the suburb of Oaklands Park.</p>
<p><i>I would really like to understand how council intends to balance higher infills of housing, more cars and traffic and the impact that has on creating heat sinks in our suburbs. Too many streets without trees.</i></p>	<p>The State Government sets the planning policy and controls the development system for South Australia. The Planning and Design Code seeks that 'residential development preserves and enhances urban tree canopy through the planting of new trees and retention of existing mature trees where practicable'. There is a requirement for the planting of at least one tree on-site for each new house constructed.</p>

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	<p>There is a broad range of evidence that outlines that removal of trees from private dwellings is outweighing efforts by councils planting efforts on streets and in reserves. Whilst council does not set the planning policy it is committed to the environment and reducing urban heat in the suburbs.</p> <p>In the last 4 Year term Council planted X number of trees and a four year project to plant trees on designated arterial roads that are owned and typically managed by the State Government.</p> <p>Council has over 44,000 street trees and 6,700 in reserves. A further 17,000 spaces have been identified for future planting. Annually approximately 4,000 trees are planted as part of a 7-year program that aims to increase tree canopy over the streets.</p> <p>Council uses data- based evidence to support decision making about tree planting that includes priority in areas with high urban heat.</p> <p>An online website provides information about council's tree planting activity in our suburbs.</p>
<p><i>The intersection at sixth Avenue/railway terrace Ascot Park needs a traffic light. Very heavily used at peak hours and can be near impossible to turn at times. Also unsafe to cross as cars regularly go into the wrong lane to continue along railway terrace (only way to actually get across at times). Also unsafe due to angle of intersection to safely see whether cars/bikes/pedestrians are coming.</i></p>	<p>Refreshing of line marking of Sixth Avenue and Railway Terrace and line marking improvements will occur before the end of June 2022.</p>
<p><i>I would like to see greater support going toward small businesses and business associations.</i></p>	<p>The Council is committed to supporting local small businesses and business associations. The Council provides a Business Hub for such businesses at the Cove Co-Working Space and also provides a business mentor programme via the Southern Business Mentoring Programme</p>

3. Do you think we could improve anything in the Draft Annual Business Plan 2022-2023?

Community feedback	City of Marion response, where required
<p><i>Reduce rates by 50%. Reduce councilor's salaries by 50%. Reduce mayor's salaries by 50%.</i></p>	<p>In accordance with Section 76 of the Local Government Act 1999 the allowance to which a member of Council is entitled to is determined by the Remuneration Tribunal of South Australia. Council cannot determine its own allowance.</p>

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No	
<i>Instead of being soft and pandering to a handful of residents, sell the land at McConnell St and reduce the amount you are borrowing. For god sake don't spend any money there. Barely anyone uses it, most don't even know it exists but you continue to scared by fictional petitions so a few houses keep their view and semi private tennis facility. That money could go towards the Tonsley-Marino bikeway (a great idea and I don't ride a bike) or a park in the centre of Marino that hundreds will benefit from.</i>	At its 22nd February 2022 meeting council determined to defer any a decision on the western portion of McConnell Avenue Reserve until February 2023.
<i>Reduce the rate increase for rate payers.</i>	<p>The endorsed Draft 2022-2023 Annual Business Plan is proposed on an average rate increase of 2%, likely to be one of, if not the lowest average rate increase in metropolitan Adelaide.</p> <p>Although the 2% increase in average rates forecasts a financially sustainable position for council to deliver services, the current economic climate is highly volatile and exposes council to high risks particularly around the delivery of projects where inflation pressures are likely to have an impact. Underlying inflation is currently 3.7% with the March quarter year on year Adelaide CPI at 4.7%.</p>
<i>Consult the locals and living near by resident before approving business operation, we pay the rates for you to look after us and see what you have done.</i>	The Planning and Design Code specifies whether a particular type of development requires public consultation, and if so, which properties will be notified and provided opportunity to respond. Council works within this framework.
<i>I believe the rate increase needs to be aimed for less than 2%. In the vicinity of 1.5% to 1.8% is appropriate but perhaps other projects need to be dropped or cost efficiencies found.</i>	<p>Council's proposed rate increase is the lowest of all metropolitan council's with other council's of a similar size proposing rates over 3% and some closer to the current inflation rates. Council is not exempt to inflationary pressures impacting the economy and this has a flow on impact to the costs of service delivery for council. In terms of the major projects being proposed, council makes every effort to seek significant State and Federal Government partnership support to reduce the reliance on rates to fund community projects.</p> <p>Council also undertakes regular service review programs to ensure we operate an efficient business, including collaborating with two other large councils- City of Charles Sturt and City of Port Adelaide Enfield to share resources and undertake service review programs that have resulted in significant cost savings across procurement and other areas.</p>

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<p><i>A summary at the front: "In simple terms, here is what we plan to do: " (1-2 pages)</i></p>	<p>Great feedback. An accompanying short summary document will feature in next year's business plan for 2023-24.</p>
<p>NA</p>	
<p><i>More community based activities for seniors</i></p>	<p>Thank you for your feedback. We have a range of teams responsible for community programming, and in particular our three libraries, four Neighbourhood and Community Centres and Positive Ageing and Inclusion Team (servicing 65+ years and My Aged Care residents). These teams are certainly looking forward to the positive impact of COVID restrictions easing and the return of popular programs for seniors, as well as introducing new ones! Additional to this, Marion Cultural Centre provides an excellent performing arts program with many shows being excellent choices for our senior residents and visitors. Other Council facilities run by independent organisations, for example Living Kaurna Cultural Centre and GalleryM, will also have wonderful programs for this segment of our community.</p> <p>To find out about these, please ensure you regularly visit the Things to Do</p> <p>The Move It program offered by the City of Marion and two neighbouring Councils to support getting out and about in our local area:</p> <p>We also recommend you follow City of Marion facebook page</p> <p>On this page you'll also be updated when the quarterly What's On guide is released and be able to access this online and advised on where to pick up a hard copy if that is more suitable for your needs.</p> <p>If you are specifically seeking programming and services as a resident over the age of 65 years and living in City of Marion, I would encourage you to see if you are eligible for the programs offered through our Positive ageing and inclusion team</p>

Draft Annual Business Plan

2022-2023 feedback



Improvement of the Vista Street Reserve which, arguably, has the best view of the city and gulf, has been overlooked for decades with only tree-planting done recently (previous infrequent attempts failed due to lack of water. There are no facilities for anyone who wants to have a family outing, that is, no parking, no suitable tables, no shelter, seating of only two benches which have no cover from either the sun or rain, no water for drinking, no playground (other wards have lovely facilities for children), area un-watered despite sprinkler system in place for decades (other nearby reserves have been watered recently), mowing done infrequently of a weed-ridden paddock, and generally it is an extremely unattractive area which I have had to look at for 49 years. It hurts to see other wards with beautifully tended reserves and Vista Street is a disgrace. Kids and dogs cannot play on it due to the large amount of scratchy dead weeds with dogs needing veterinary treatment for grass seeds in their paws and ears. Kids like to run barefoot and the same problem exists, scratchy surface underfoot. The trees and some shrubs are growing well, so, please, can something be done to this "jewel" of a site?

consider rain gardens in areas where flooding on roads is a problem

See my comments above..

It would be good if council could ensure that all new homes and renovations meet or exceed 7 star energy rating as built (rather than just as designed) and include sufficient green cover to mitigate urban heat island effect and also harvest rainwater and reduce runoff. There should be greater climate ambition such that the council is carbon negative by 2030 rather than just carbon neutral. And ideally it should be 2025 if at all possible.

At this stage, there are no future upgrades to Vista Street Reserve within the Open Space Plan.

The lower part of Vista Reserve was mulched and tidied earlier this year and there is an opportunity for planting native shrubs and vegetation to beautify this space.

Staff advise that due to the size of the reserve, major planting and landscaping would be costly. Works would require consultation with the local community due to the reserve's location and views.

Garden beds at Vista Reserve will be in fill planted in late June.

New Water Sensitive Urban Design (WSUD) installation is considered as part of all Infrastructure renewal programs. Where the inclusion of a rain garden or WSUD treatment meets road traffic requirements and environmental considerations they will likely become a feature of the renewal project.

We are creating a demonstrating rain garden in Edwardstown as part of the Revitalisation of the Edwardstown Employment Precinct Project. The purpose is to measure the impact that the raingarden has on mitigating stormwater in the area.

A new version of the Building Code of Australia will be adopted in late 2022. This will require increased energy efficiency provisions for all new houses/renovations. Full details have not yet been released, however we are expecting an increase to a minimum 7-star rating.

Draft Annual Business Plan

2022-2023 feedback



<i>please redirect some funding to Plympton Park - we have been waiting for long enough.</i>	The State Government have pledged funding toward a Masterplan for the Plympton Sporting and Recreation Club.
<i>Net Zero target for 2030 should include renewable energy for councils buildings, and potentially renewable energy management hubs to enable neighbourhoods to markedly reduce network energy use.</i>	Council has installed 565 kW of rooftop solar on Council buildings and community facilities. Council is also participating in a sector-wide contract process that is seeking 100% renewable electricity in the next electricity contract to commence in January 2023.
<i>At the end of Dwyer Road, Oaklands Park is the unfinished park development. Opened 2 years ago approx. Theres a large baron space that is covered in weeds and unusable. How about a small boutique fenced dog park that is similar to the new one on Military Road, Largs/Tennyson area. Its small, but sufficient for use of dogs with many incorporated activities within the fencing for dogs. How about putting one at Dwyer Reserve. Oaklands Park has a huge residential area, and with no dog facilities?? Come Marion, spend the money and bring vibrancy and enjoyment to this area, which remains incomplete.</i>	<p>Council strategically considers the placement of its facilities to ensure it provides adequate and equitable provision of facilities for park users and residents across the City. An 8 year Open Space Plan to achieve an even spread of appealing and functional open spaces across the City was endorsed in June 2020.</p> <p>As part of the Open Space Plan, Council endorsed upgrades to Hazelmere Reserve including a small dog area. Works were completed in 2019 and included new double gate entries, new shelters and seating, pathways, drinking fountains with dog bowls, trees and vegetation and a separated area for small and large dogs. Hazelmere Reserve is approximately 2kms away from Dwyer Road Reserve.</p> <p>The Open Space Plan also recognises Dog Friendly Areas across Council and considers the following principals:</p> <ul style="list-style-type: none"> • The management of dogs in open space will be guided by Council's Dog exercise off leash and on leash areas. • In addition to dog parks, Council provides dog friendly open spaces with infrastructure such as dog bowls, seating and trails that promote dog walking. • Dog park provision that is formal off lead, fenced dog areas will be planned by Council with extensive community consultation. • Dog regulations will be clearly displayed at open space with playgrounds and other recreational infrastructure. <p>Council is aware of the dog park on Military Road at Semaphore Park and are happy to investigate</p>

Draft Annual Business Plan 2022-2023 feedback



	<p>why this park has been so successful. Due to the size of the land available at Dwyer Reserve and the proximity to Hazelmere Reserve dog park, we would not look to pursue a dog park at this particular location.</p> <p>If you have any further questions about dog parks, please contact Renee Pitcher, Council's Open Space Unit Manager, on (08) 8375 6600</p>
<i>I would like to see something about weed and noise control. The significant number of rental properties has led to unkempt homes and gardens which is both demoralising and devaluing. The higher density living is increasing dog barking and general noise.</i>	<p>Council has powers to require building owners to maintain vegetation, particularly where it poses a fire hazard. Council can also assess an unsightly property and require clean up in some situations. Please contact Council should you wish to lodge a complaint about a specific property, this will be investigated.</p>
<i>Support to the likes of Southern Business Connections. An important small business membership based body, helping to develop industry in the region.</i>	<p>The Council is committed to supporting local small businesses and business associations. The Council provides a Business Hub for such business' at the Cove Co-Working Space and a business mentor programme via the Southern Business mentoring program</p>

Written correspondence received

The following comments were received via email.

Community comment

As a long- term resident of Hallett Cove I am contacting Council in relation to the 2022-2023 budget in order to as a raise focus, and initiate moves to address an escalating priority need for allocation of resource for seniors including facilities' in the Hallett Cove area of Council.

Having witnessed the high and increasing numbers of senior citizens in Hallett Cove including around the streets on a daily basis, I am seriously concerned that there has been and continues to be oversight in the priority need for seniors facilities and resource in the Hallett Cove area.

Withstanding this concern and needs having been previously raised and submitted to Council when strategic consultation relating to the future of the Cove Sports and Community Centre was put out for comment, I have not sighted nor been directly contacted in relation to any short, median or long term strategic thought, direction or plan relating to the present, and increasing needs of seniors in the Hallett Cove area.

Based on this I seriously believe a budget line is required to be included in the 2022-2023 budget in order to initiate the planning for short, median and importantly long term strategies in order to address the community needs of seniors in the Hallett Cove area.

Given budget deadlines, I would appreciate direct feedback as soon as possible including speaking and meeting with senior management and elected members. I am available to be contacted and where possible to be a contact to assist in moving this priority forward.

City of Marion response

Draft Annual Business Plan 2022-2023 feedback



Council is currently working on a Property Asset Strategy to look at the current and future needs of Community of our building assets to take into account current and future population growth, which will inform a pipeline of key projects in the next 10 years.

Council will undertake a broad community consultation in July that is centred on seeking feedback towards city shaping to inform the development for the next 4 Year Business Plan 2023-2027. The release of Australian Bureau of Statistics (ABS) census data will provide insights into shifts in community and focus areas and how these trends influence the development of any future infrastructure and services.

Community comment

We love being a resident in City of Marion and am keen to support the proposals in the Annual business plan 2022-2023 EXCEPT for:

Proposal under Livability for the Rezoning of the Hills Zone (including Seacombe Heights, Darlington etc. and area South of Seacombe Road).

We purchased our house in 2017 to specifically to move to an area where subdivision of plots was not permitted. Having lived in City of Marion for 12 years and experienced living in streets where subdivision resulted in traffic congestion & excessive numbers of cars parked on roadsides to a point where ambulance & firebrigade services were unable to access houses – especially at weekends & nighttime when council/traffic control were not visiting.

I object to increasing the housing numbers south of seacombe road as traffic congestion already is occurring at points like the roundabout on Morphett road/seacombe road and there are already too frequent car collision incidents as evidenced by broken glass at around about intersections and knowing residents who have had accidents there already. There should be no consideration for rezoning until the North South corridor is complete & traffic congestion, road safety considerations established BEFORE increasing the number of houses & resulting traffic onto Seacombe road. Examples of approved developments with perceived 'no risk to traffic congestion' have occurred with the high rise developments at the Marion Road/Anzac Highway cross and now this is being targeted for road improvements costing excessive amounts.

Furthermore with the impending development of the North South corridor via Darlington, Seacombe Road will specifically become a gateway road for increased traffic for residents commuting from Brighton/Marion/Seacliff areas which will make leaving the residential area of Hills zone more difficult in future.

The most recent residents into the area are families with young children or young couples hoping to establish a family home. Having access to a garden area is tantamount to decreasing the rising tide of childhood obesity & also paramount to the Liveability component of the City of Marion values.

Seaview High is an expanding school. Further subdivision of houses in and around the school roads and nearby drop off zones and bus routes decreases child safety, especially as we now have younger children starting high school (year 7, ~age 11) who are experiencing independent travel via bus, walking, cycling for the first time.

Draft Annual Business Plan 2022-2023 feedback



I would be happy to discuss further my concerns, should I be given the opportunity to do so. I note that the proposal for this rezoning falls under the 'Prosperity' value – this creates concern that "Liveability" of the many is a lesser value than the prosperity of a few.

The planting of trees along kerbside does not compensate for the loss of backyard / front yard vegetation & native fauna lost with this. It adds to the warming effect of buildings which cannot be undone.

Furthermore planting of trees under electrical wiring requires expensive maintenance & is more unsightly than the 'older facades' of houses. Older adults living in the area may now benefit from the increased funding provided by federal government and have greater access to home care packages and CHSP funding. This enables far greater support for them to remain in their homes for longer without feeling the pressures to move into independent living / residential care. Remaining in the family home for as long as possible is a dream of many and our older residents shouldn't be left distressed by the destruction of current neighbourhood design.

Perhaps consider consultation around engagement to enhance the heritage value and aesthetic quality of the 1950s built houses. We LOVE living in our home and I don't like the reference to the older home as they are concrete block, built well, heatproof and very economical.

The fact that most families moving into the area are choosing to do minor interior adjustments & enjoy garden areas for their families reflect the fact that this is an important component / area to keep so that it's available to future families.

So to recap, we support other aspects of the Annual business plan BUT do not endorse any funds spent to further pursue a rezoning of the area south of Seacombe Road.

Thank you,

Joyce & Christopher Gibson, 603 Morphett Road, Seacombe Heights

City of Marion response

Subdivision of properties is permitted within all residential zones south of Seacombe Road, subject to meeting minimum site dimensions.

Much of the housing stock in the older established suburbs in Marion's south (Darlington, Marino, Seacliff Park, Seacombe Heights, Seaview Downs) have reached an age where many of the buildings are no longer of a condition, design and/or size that meets the needs of residents. Many comprise small houses on larger than average allotments.

Numerous residents in the southern suburbs have been anticipating/seeking a change that would allow subdivision and greater redevelopment potential, to allow them to remain in the locality, in houses/properties that are easier to maintain.

The current minimum site areas within these older suburbs of 700m²/900m²/1100m² do not provide opportunity for subdivision/redevelopment to occur.

Council has initiated a Code Amendment which will consider minimum allotment sizes that would allow suitable forms of subdivision to occur in appropriate locations within the southern residential areas.

It is anticipated that this would provide opportunity for a greater diversity of housing in the southern suburbs that better meets the varying needs of existing and future residents.

Draft Annual Business Plan 2022-2023 feedback



Council is developing a Draft Code Amendment which will go out for Public Consultation toward the end of 2022 that will provide residents and stakeholders the opportunity to have their say.

Following this Council will review all community comment and should the Council determine to progress it further a report would be provided to the Minister that outlines a range of considerations, including the views of the community.

The following link on the Plan SA website outlines the process involved before any Code Amendment is enacted

[Code Amendments | PlanSA](#)

The North South Corridor is being led by the State Government. Advice received by the state government suggests underground tunnelling occurring with retention of traffic on South Road during the construction process. However, details related to the current status of the project can be found at the [Department of Infrastructure and Transport's website](#).

Planting of trees

The Planning and Design Code seeks that 'residential development preserves and enhances urban tree canopy through the planting of new trees and retention of existing mature trees where practicable'. There is a requirement for the planting of at least one tree on-site for each new house constructed.

Over the last council term approximately 10,000 street trees have been planted to try and offset the removal of trees out of private land with the benefits of cooling the streets and make them inviting and walkable.

Community comment

Dear Ms Sheree Tebyanian

The Adelaide Cricket Club (ACC) is pleased to provide a submission to the City of Marion on its draft Business Plan 2022/23.

The State Government's election commitment of \$5 million toward the redevelopment of Glandore Oval is an important community-based project that provides an incredible opportunity for the large list of sporting clubs, schools, and education programs plus everyone in the community who uses the facility.

The redevelopment is much needed to bring the clubroom building upto standard for Premier Cricket, importantly it will provide the appropriate facilities for our expanding Women's cricket program. The development will also strongly support our winter season partner the Westminster Old Scholar Football Club.

Draft Annual Business Plan 2022-2023 feedback



The ACC understands the State Government will soon liaise directly with the City of Marion to contract the funding and set out project expectations.

The purpose of this submission is to request the City of Marion to include the redevelopment of the Glandore Oval in the 2022/23 Business Plan and 10 year strategic plan. This is on the basis that the State Government's funding commitment of \$5 million has brought the project forward from a potential future project to now taking place over the next few years.

We fully appreciate a project of this significance takes time to plan and deliver, including a robust community consultation process. The ACC looks forward to working with the City of Marion, along with other user groups of Glandore Oval to develop a precinct plan in the 2022/23 financial year.

The ACC is extremely grateful for the support of the City of Marion, and we look forward to working with Council on this important precinct development project.

Yours sincerely

Damien Kitto

President



City of Marion response

The recent State Government Elections resulted in a commitment pledge of \$5 million towards Glandore Oval. Council is currently considering all election pledges and will be consulting with the relevant stakeholders for each pledge on the next steps.

It should be noted that prior to the Election Pledge, Council endorsed the recommendation of a Glandore Oval Precinct Plan for consideration as part of the next 4 year business plan in 2023.

Community comment

Draft Annual Business Plan 2022-2023 feedback



As a long- term resident, rate payer, supporter of the CSCC I believe it would be far better to utilise the new oval, which replaces the soccer pitch and BMX track with parking around the new oval, like every other Southern Football club ovals where those clubs play on a regular basis.

My measurements as provided to MCC personnel called 'CSCC future direction of the club'. I believe a larger oval (larger than present) with more oval viewing parking would be available. If not adopted this time, the possibility of it ever being achieved would be lost forever. Please consider this option before this opportunity is lost forever.

Terry parsons

City of Marion response

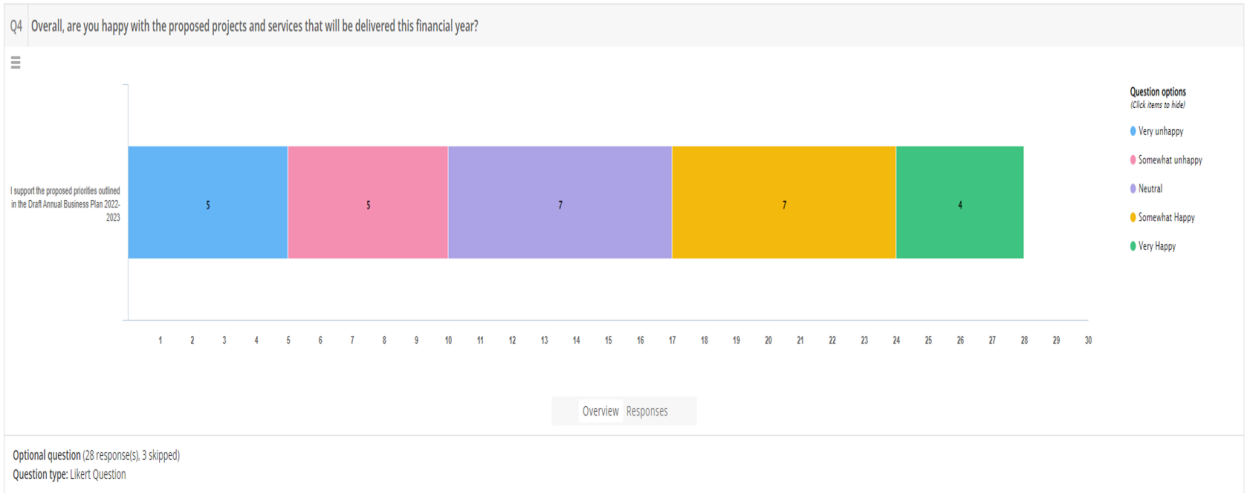
Community consultation was undertaken in 2020 to obtain feedback on the mix of uses on the site. Council reviewed the feedback and endorsed the current proposal to the next stage of development.

Draft Annual Business Plan 2022-2023 feedback



Community sentiment via Making Marion

Overall, are you happy with the proposed projects and services that will be delivered?



28 responses to the question with 3 skipped

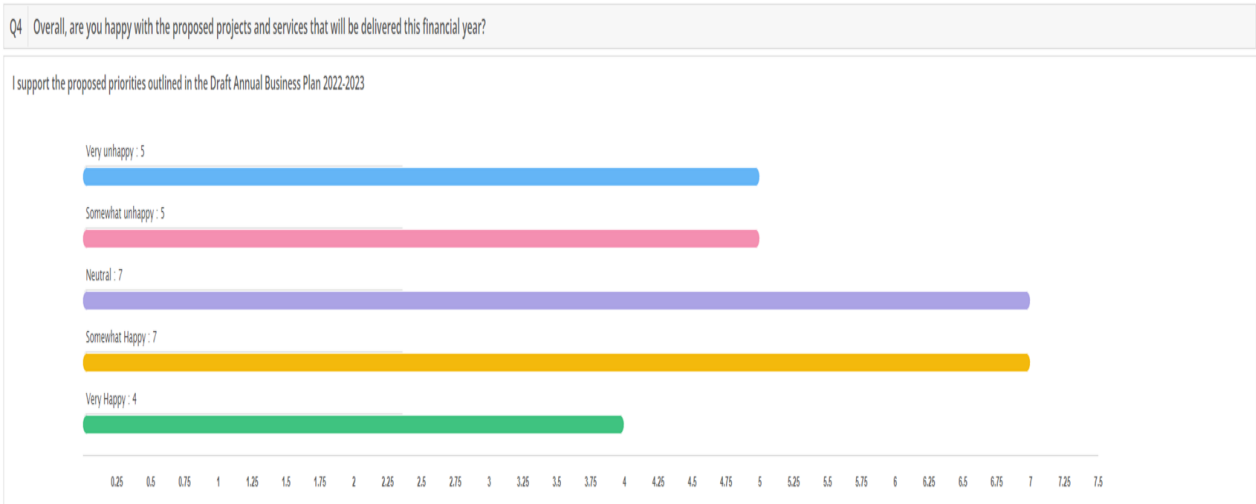
5 – very unhappy

5 somewhat happy

7 neutral

7 somewhat happy

4 very happy



Current KPI	Measure	Recommendation
1. Financial Sustainability Core target – Council maintains, on average a break even or better funding (cash) position over the Long-Term Financial Plan Stretch target: Council maintains a break-even or positive position in delivering its Annual Budget.	<p>This target compares funding cash position at the relevant budget review with the adopted budget figure.</p> <p>The adopted LTFP outlines the annual operating and capital budgets and net funding/cash position for each of the next 10 years. The KPI is calculated using the net cumulative funding/cash position over the 10 years of the LTFP.</p>	<p>This must be retained as part of Councils statutory obligations for the LTFP. No change recommended.</p>
2. Delivery of agreed projects identified in ABP and third year targets in 4-year Plan (26 projects) Core target: Greater than or equal to 95% of delivery of agreed projects Stretch target – Nil	<p>Data is extracted from CAMMs on each project. Projects are updated monthly and tracked accordingly. Data is pulled quarterly to report on this KPI.</p>	<p>Recommend keeping and adjust to 4th year of plan for 22/23.</p>
3. Total Employees Costs Core target: Employee costs (including agency staff) against prior year's actual costs – adjusted for Council endorsed changes to meet resourcing requirements. Stretch target: Less than or equal to 2% increase in actual employee costs (including agency staff) against prior year's actual costs – adjusted for Council endorsed changes to meet resourcing requirements.	<p>Changes to employee costs are measured between the forecast employee costs for the current year against the audited actual result from the prior year, adjusted where relevant for council endorsed changes. Any difference is expressed as a percentage movement from the prior year audited result. The final year end result will measure the actual audited results for the current year against the actual audited result of the prior year adjusted for any Council endorsed changes.</p>	<p>The percentages within this KPI are no longer realistic based on inflation and current labour market. Current assumption with the LTFP is 3%.</p> <p>Consider basing this KPI on FTE rather than spend or amend the percentages to reflect current economic climate.</p>
4. Overall Satisfaction with Council's Performance Core target: Greater than or equal to 75% rated as satisfied or above. Stretch target: Greater than or equal to 85% rated as satisfied or above.	<p>Community Survey</p>	<p>Community satisfaction survey is only completed every two years. Recommend an annual survey or using some type of liveability index with benchmark data.</p>

<p>5. Asset Renewal Funding Ratio Core target: Asset Renewal Funding Ratio between 90 and 110% Stretch target: Asset Renewal Funding Ratio equal to 100% over the ten-year long term financial plan</p>	<p>As an annual measure, the Asset Renewal Funding Ratio is a measure presented in Council's Audited Financial Statements. It is expressed as the actual capital renewal expenditure (excluding carry overs) for the year divided by the renewal expenditure identified in each asset class's endorsed Asset Management Plan.</p>	<p>This must be retained as part of Council's statutory obligations for the LTFP. No change recommended.</p>
<p>6. Delivery of Councils capital works Core target: Greater than or equal to 85% delivery of Council's planned capital works program (adjusted for extraordinary items) Stretch target: Greater than or equal to 90% delivery of Council's planned capital works program (adjusted for extraordinary items)</p>	<p>This is an annual measure calculated using the weighted average of completion of the capital works program against the original adopted capital works program, adjusted to include capital works programs carried over from the prior year.</p>	<p>No change recommended</p>
<p>7. Staff Engagement Core Target: achievement of an overall employee pulse survey result of 75%, based on 9 metrics with at least 50% employee participation per SLT department Stretch Target: achievement of an overall employee pulse survey result of 80%, based on 9 metrics with at least 50% employee participation per SLT department</p>	<p>Staff engagement is measured based on a combined result from 9 metrics in Teamgage as at a point in time. Metrics are communication, leader support, collaboration, resources, integrity, respect, innovation, safety, wellbeing. Participation rates are based on the Teamgage response rate. Data provided is at the end of each reportable quarter.</p>	<p>Recommend a minor change to KPI 'Achievement of a quarterly Teamgage survey result of 75% of employees either agree or strongly agree on 5 metrics with at least a 50% response rate per SLT department.'</p> <p>Measure (a) Aggregated response across 5 questions:</p> <ul style="list-style-type: none"> • I am proud to work for the City of Marion. • I would recommend City of Marion as a good place to work. • I feel a strong personal attachment to the City of Marion. • City of Marion really inspires me to do the best work every day. • City of Marion motivates me to go above and beyond in my work. <p>Where 0 = strongly disagree, to 5 = strongly agree (b) Teamgage survey response rate Number of completed responses/Active Headcount *100</p>

8. Community Engagement/ Communication Core target: Project specific communications to the public should be timely and accurate Stretch target: 100%	Feedback received from Council Members, Staff and Community Feedback as to whether in information distributed to the public has been untimely or inaccurate. It is recorded as either 'met' or 'not met'.	This KPI is subjective and doesn't have a baseline to measure against. Consider amending KPI to "Achieve overall satisfaction levels with consultation and engagement with the community of 80%".
9. Carbon Neutrality Core target: Actual annual emissions less than the plan's annual target emissions Stretch target: Actual annual emissions 5% less than the plan's annual target emissions	Carbon emissions footprint, measured against Council's endorsed Carbon Neutral Plan. Data is collected from various sources such as Council's energy, water and fuel bills and imported to Trellis to enable calculation of carbon emissions using formulas recognised by the Australian Government for calculating carbon emissions. Link: https://www.legislation.gov.au/Details/F2017C00508	No change recommended.
10.Asset Utilisation of Sports and Community Venues Core target: 70-80% utilisation across venues (through the booking system) Stretch target: Greater than 80% across venues (through the booking systems)	The data is calculated by total hours hired/used, divided by total hours available to be hired/used. The hours available to be hired / used is inclusive of times the facility is open to the public, as well as suitable 'open and close' times appropriate for external hire / use at those sites. Included sites are those that are indoor bookable spaces appropriate for shared used through hire agreements or licences and excludes those under ongoing exclusive leases. The sites have defined individual parameters appropriate for operations. The 13 sites are included: Libraries (Cove Civic Centre, Park Holme, MCC), Neighbourhood Centres (Mitchell Park, Coodina, Glandore, Trott Park), Sports and Cultural (Oaklands Wetlands, Castrol Shed, MCC, Marion Outdoor Pool, Cove Sports, Edwardstown Sports)	<p>It is understood that members have an interest in this KPI due to past performance on the council's venues. However, it is recommended that this is a corporate KPI rather than a strategic KPI.</p> <p>The measuring of the KPI is currently taking extensive administrative time to collate data. The data integrity is being reviewed but has created some challenges previously. Work is progressing on having one venue/room hire system with the intent to progress to market in the near future. Issues identified is that through the current lease arrangements, Council cannot enforce an incorporate body to use the 'council' system</p> <p>If retained at a Council level, it is recommended to amend the title to 'room hirer' rather than asset utilisation and to consider reducing the current targets because they are not achievable in the current environment.</p>

11.4 1 Cumbria Court, Mitchell Park - Future Use

Report Reference	GC220614R11.4
Originating Officer	Unit Manager Land & Property – Michael Collins
Corporate Manager	Manager City Property – Thuyen Vi-Alternetti
General Manager	General Manager City Services – Tony Lines

REPORT OBJECTIVE

The purpose of this report is to provide Council with the outcomes of the Community Engagement in relation to the future of 1 Cumbria Court, Mitchell Park formerly known as Mitchell Park Neighbourhood Centre, and to seek a decision on whether the building and/or the site should be retained, and if so whether Council wishes to enter into an agreement for occupancy of the building with one or more of the respondents who expressed an interest through the consultation process.

EXECUTIVE SUMMARY

Following a discussion at an Elected Members Forum held on 21 September 2021 to gain an understanding of Elected Members' preferences for the future use of 1 Cumbria Court, Mitchell Park, it was determined that a community consultation process should be undertaken to seek the views of the community as to whether Council should retain or dispose of all or some elements of the site, and should Council decide to retain the site and the building whether there were community organisations interested in submitting an Expression of Interest (EOI).

The EOIs were from community organisations outside of the City of Marion or whose services were directed at a wider audience than the City of Marion. Having considered the community consultation feedback and EOI's received, it is recommended that Council do not proceed with entering into an occupancy agreement with any of the EOI applicants.

It is recommended to proceed with Option 4A which involves seeking to purchase the leased portion of land from DECS and progressing with a process seeking to revoke the community land classification of the whole site with a view to disposal. A further report will need to be brought back to Council seeking endorsement of a Section 194(2)(a) Report for Consultation to be subject to a period of community engagement.

RECOMMENDATION

That Council:

- 1. Notes that from the week commencing 13 June 2022 the Mitchell Park Neighbourhood Centre will be located and operational in the new Mitchell Park Sports and Community Centre on Moreland Avenue.**
- 2. Does not proceed with granting an occupancy agreement to any of the organisations that submitted an Expression of Interest during the community consultation process.**
- 3. Endorses Option 4 A (Seek to purchase DECS land and demolish and dispose all of the site) and authorises:**
 - a. The Chief Executive Officer to explore a potential purchase of the DECS owned portion of land currently leased to Council from DECS (see Attachment 7), and for the Mayor & Chief Executive Officer to be authorised to attest to the affixation of the Common Seal of the Corporation of the City of Marion, and for the Chief Executive Officer to execute any documentation as may be required to effect such**

- purchase of the land. Council further resolves that any land purchased from DECS will be excluded from classification as community land.
- b. The commencement of the process to investigate the revocation of the community land classification of 1 Cumbria Court Mitchell Park contained in Certificate of Title Volume 5808 Folio 815, and that a further report be presented to Council at the 26 July 2022 General Council Meeting seeking endorsement of a Section 194 Report for Consultation, in accordance with the requirements of Section 194 (2)(a) of the *Local Government Act 1999*.
4. Notes that subject to item 3 above, and all necessary regulatory and consultation steps as legally required being followed, that it is Council's intention that the buildings located on 1 Cumbria Court Mitchell Park contained in Certificate of Title Volume 5808 Folio 815 are demolished with a view to Council disposing of the land for market value.
5. Endorses that the service and pedestrian lane from Cumbria Court to Penrith Court and Harkin Avenue be retained, and that the nature play elements currently located at 1 Cumbria Court be relocated to Harkin Avenue Reserve in conjunction with other upgrades to Harkin Avenue Reserve to be determined.

BACKGROUND

The Mitchell Park Neighbourhood Centre (MPNC) located at 1 Cumbria Court, Mitchell Park (the site) was officially opened on 31 May 1987 as a joint venture between the South Australian Housing Trust and the City of Marion.

The building straddles the boundary between DECS land (highlighted in blue on **Attachment 2**) and land owned by the City of Marion. The majority of the building is situated on Council owned land and is joined to the kindergarten by a covered walkway (highlighted in yellow on **Attachment 3**).

The site is classified as community land and is contained in Council's Community Land Management Plan 5 (Minor Community Facilities).

With the construction of the new Mitchell Park Sports and Community Centre, the building at 1 Cumbria Court has potentially become redundant and surplus to current requirements.

The Section 48 Prudential report prepared in 2019 for the new Mitchell Park facility states that it is: *"to provide upgraded accommodation for the existing Mitchell Park Neighbourhood Centre which will replace an aging facility and provide scope to improve or increase the range of services and programs offered, if that decision is made by Council."*

DISCUSSION

Discussions have occurred between Administration and DECS around their position to either lease or purchase the site upon Council vacating the building (refer to area bordered in purple in Attachment 4). DECS has indicated that they currently do not have any enrolment or capacity issues with their adjacent kindergarten (this is generally required to justify an acquisition or lease of Council's building). While they do not believe the Department is in a position to proceed with an acquisition or lease, they may be able to seek approval to dispose of portion of the site to council through a boundary realignment (refer Attachment 2).

Disposal of the whole of the Council reserve land to the south of the subject land (in conjunction with the Neighborhood Centre land) was investigated by Administration (refer to area bordered in red on **Attachment 5**). This parcel of land contains SA Water sewer and water infrastructure together with Council's stormwater infrastructure. Easements would be required over the majority of

the site, if not the whole of this parcel of land, which would heavily restrict development opportunities.

Whilst the City of Marion Early Years Collective Impact (MEYCI) group has recently brainstormed some potential future uses they see for the building, most of these could be accommodated in the new Mitchell Park facility.

Council's Open Space Team has confirmed that the site is next to an established reserve, and that Mitchell Park is well serviced for open space.

An Elected Members Forum was held on 21 September 2021 to gain an understanding of Elected Members' preferences for the future use of the site. Following this Forum, it was determined to undertake a period of community consultation, which included requesting EOI's from interested community organisations for the potential lease or licence of the building, prior to bringing a report to Council.

COMMUNITY CONSULTATION

A period of community consultation was undertaken between 28 March 2022 and 29 April 2022. The engagement activities included:

Making Marion project page:

- Purpose and overview
- A Survey asking for feedback around the site
- Building floor plan
- Answers to frequently asked questions
- A newsletter sent to all previous online participants

Marketing and Promotion

- Mayor video message
- Social media posts linking back to Making Marion page
- Website updates including Mayor video
- Onsite signage/QR code back to Making Marion page
- Direct mailout to 745 homes and businesses in the surrounding area
- Direct emails to community groups, local business, and schools
- Land and Property staff arranged a time for interested parties to tour the site and inspect the facility.

The consultation information content advised that:

- In 2022, the new purpose built \$15 million Mitchell Park Sports and Community Centre will open and the Mitchell Park Neighbourhood Centre will be relocating to the new venue.
- The Mitchell Park Neighbourhood Centre will continue to deliver a diverse and accessible range of social, recreational and educational activities and programs. These programs aim to develop personal growth, wellbeing and a sense of identity and community for varied groups and individuals within our community.
- Council is seeking Expressions of Interest from community focused organisations for lease or licence of the premises.
- We invite residents and community members to provide feedback which will assist Council in deciding the future use of the existing Mitchell Park Neighbourhood Centre site.

The Consultation gave the following Options for consideration:

- 1. Retain the building and land - Council consider expressions of interest from community focused organisations for the Lease or Licence of the premises.**
- 2. Retain the building and adjacent land - Council continues to maintain and operate as a bookable space for the community.**

3. Remove the building - Convert to Open Space and combine with adjacent reserve.
4. Remove the building - Sell all or part of the Council Land portion.

Key Consultation Data

For full details see Community Consultation Report in **Attachment 6** which also gives a breakdown of the local City of Marion respondents versus the non-City of Marion respondents.

- 74 Responses were received.
- 23 Responses were from people living in Mitchell Park
- Responses were received from people living in 36 different suburbs including from Angle Park, Blakeview, Seaton, Greenwith, Woodville Gardens, Marden, Birdwood, and Macclesfield.
- 17 of the respondents were current users of the facility.
- 47 of the respondents expressed a preference to retain the building and land and offer for lease or licence.
- 51 respondents either strongly or somewhat agree that Council should retain the building and continue to operate and manage it as a bookable space for the community.
- 63 respondents disagreed with the proposition that Council should remove the buildings and sell the land.
- Expressions of Interest were received from:
 - Puddle Jumpers (5x submissions received) (refer **Attachment 8**)
 - Bahai Faith (a religious organisation) (refer **Attachment 9**)
 - Mitchell Park Kindergarten (Friday mornings only) (refer **Attachment 10**)
 - Afghan Community (a new arrivals hub, language school, TV studio, and childcare) (refer **Attachment 10**)

POTENTIAL OPTIONS FOR THE SITE

There are several potential options Council may wish to consider, depending on whether the preference is to retain the site or to divest the site.

Option 1 – Retain the Building and Site

Retaining the building may require a level of capital work to be undertaken for an incoming user. The Section 48 Prudential Report takes into consideration the relocation of the Mitchell Park Neighbourhood Centre operations from an existing aging Council facility.

Should Council wish to retain the building and site the future use of the facility could include:

Option 1A

Council retain the building as a Council managed and operated facility (not recommended).

Option 1B

Following the community consultation and request for EOI's for the lease of the building, Council could decide to lease or licence the building to one or more of the EOI proponents.

Option 2 – Return to Open Space

Enter into an agreement with DECS for the building that straddles the boundary to be demolished and return the land to open space.

DECS has been asked whether in principle they may be agreeable to the building that straddles the land boundary to be demolished, which would alleviate the requirement for any land boundary re-alignments, sale or lease agreements. DECS has confirmed that in principle they may be amenable

to this option subject to DECS management approval, the need to relocate any services, demolition being timed around school holidays, any asbestos considerations (noting Council's asbestos register has a certificate stating that no asbestos could be found), and the costs of demolition being borne by the City of Marion.

An indicative cost assessment in consultation with Councils Open Space Team, to return the land back to open space could be in the order of \$53,000 plus any costs for demolition, irrigation and ongoing maintenance.

Option 3 – Dispose of the Building and Land

Agree to a boundary re-alignment with DECS to bring the entirety of the building onto Council owned land to dispose of the building and land on the open market.

DECS has confirmed that in principle they may be amenable to a boundary re-alignment subject to DECS management approval. Council may wish to consider seeking to revoke the community land classification of all or a portion of the site with a view to disposing of the building and land for residential development on the open market.

Option 4 – Dispose of the Land

The building that straddles the boundary to be demolished and dispose of the whole of the land on the open market.

This option would involve Council seeking DECS consent for the demolition of the building which straddles the boundary with the DECS owned land, and could involve seeking to negotiate with DECS for Council to purchase that piece of land currently leased to Council with a view that this be included in the rest of the land intended for disposal.

Option 4A

Council seek to negotiate with DECS for the purchase of the portion of land currently leased from DECS (see **Attachment 7**), and if successful include this with the rest of the site for disposal should the community land revocation process be successful.

Option 4B

Council does not seek to purchase the DECS owned land, but proceeds with a community land revocation process with a view to sale of the Council owned land, and, subject to DECS consent, and a successful community land revocation process, a surrender of the lease agreement and demolition of the building.

As stated in option 2, DECS has confirmed that in principle they may be amenable to this option subject to DECS management approval.

Council may wish to consider revoking the community land classification of the whole of the site with a view to disposing of the vacant land on the open market for residential development.

This option is recommended, given the building is aged and surplus to needs, together with the potential to maximise the net return to Council.

This option could involve the upgrading of a nearby reserve (Harkin Avenue Reserve), which can be seen to the South of the subject land in **Attachment 7**, in conjunction with the revocation and sale of the site.

SUMMARY TABLE OF OPTIONS

	Option	Risk	Opportunity	Financial Implications
1.A	Retain and	Running as a Council facility	This option would be	There would be moderate

	Option	Risk	Opportunity	Financial Implications
	manage as Council facility	would appear to be contrary to the intentions of building the new Mitchell Park Sports and Community Centre.	worth consideration in the event that Council were wanting to retain the building	costs to this option in the ongoing administration and building upgrades to the site.
1.B	Lease or Licence the site to one of the EOI proponents	The building is approximately 34 years old and will likely require considerable ongoing maintenance, repair and renewal in future years. Sub-letting and a change of use from a neighborhood centre would require DECS approval (in relation to the current lease)	This option would be worth consideration in the event that Council were wanting to retain the building	There would be moderate costs to this option in the ongoing administration and building upgrades to the site.
2	Demolish & retain Land as open space	Council is well serviced in open space and playgrounds within the surrounding area, retaining the whole of the land for open space may not be the best use of the asset.	DECS have confirmed that in principle they may be amenable to this option subject to DECS management approval. Retention as open space may be attractive for the community.	There would be moderate costs for the demolition of the building (\$20,000 - \$40,000 depending on any unknown asbestos presence), reinstatement to reserve open space and ongoing maintenance.
3	Retain the building and dispose on the open market	There is the potential for community opposition and that the revocation of community land classification being declined by the Minister. There would be implications for retaining the building which is partially on land leased from DECS.	DECS have confirmed that in principle they may be amenable to this option subject to DECS management approval. This option would recoup the costs of revocation and disposal of the land together with providing the net profit to go towards councils open space fund.	There would be some minor costs associated with revocation of community land classification and standard costs of disposal. However these costs are considered a cost of the disposal process.
4A	Negotiate with DECS for purchase of portion of land leased from DECS. If successful include with rest of site for disposal should the community land revocation process be successful.	DECS may decline to sell the land or may want a value that does not make this economically expedient for Council There is the potential for community opposition and that the revocation of community land classification being declined by the Minister.	DECS have confirmed that in principle they may be amenable to this option subject to DECS management approval. This option would recoup the costs of demolition and disposal of the land together with providing the net profit to go towards councils open space fund.	There would be some costs for the demolition of the building (\$20,000 - \$40,000 depending on any unknown asbestos presence), and also costs associated with revocation of community land and standard costs of disposal. There would also be the cost of purchasing the DECS portion of land.
4B	Council not purchase DECS land. Proceed with a community land revocation to sell Council land	There is the potential for community opposition and that the revocation of community land classification being declined by the Minister. The overall land size available for developers would be smaller and may be less attractive to the	This option would recoup the costs of demolition and disposal of the land together with providing the net profit to go towards councils open space fund.	There would be some costs for the demolition of the building (\$20,000 - \$40,000 depending on any unknown asbestos presence), and also costs associated with revocation of community land and standard costs of disposal. There would be no costs of purchasing the DECS portion of land

	<i>Option</i>	<i>Risk</i>	<i>Opportunity</i>	<i>Financial Implications</i>
		market		

CONSIDERATIONS

The following should be taken into consideration in informing Council's decisions:

1. Lease over portion of DECS land

Council holds a current lease (as Lessee) over the portions of DECS land highlighted in orange on **Attachment 7** on a peppercorn rent. The leased areas include the walkway, portion of building and carpark over DECS land. The initial 50 lease term commenced May 1987 and expires May 2037 and Council has 2 further rights of renewal of 50 years, taking the lease to 2137 should Council exercise their rights.

The lease conditions state that Council cannot assign, sub-let or otherwise part with the possession of the leased areas without DECS consent.

The permitted use clause also states the leased areas will be used as a neighborhood centre and will not be used for any trade business or profit making venture without obtaining DECS consent.

Some potential options will either require the lease to be surrendered as part of the boundary realignment, or in lieu of a boundary realignment, Council could seek DECS permission to sub-let the leased area and change the permitted use in order to lease the building to a community or commercial tenant.

2. Car Parking

Whilst DECS does not hold any formal rights to park in the car park located on Council's land, the kindergarten does use Council's car park from time to time.

Removing the car park as part of the options, may displace these users resulting in additional vehicles being parked on the surrounding streets.

3. Local Government Elections 2022

With the upcoming Local Government Elections later this year, there will be restrictions in the lead up (caretaker period) as to the decisions that Council can make, and the activities that may be undertaken. The proposed further report to Council seeking endorsement of the Section 194 Report for Consultation would require community consultation on the report for the revocation of community land classification. This consultation would either need to be undertaken prior to the commencement of the caretaker period, or following the Local Government Elections.

SUMMARY

Whilst there was a clear preference of those who responded to the community consultation process for the building and land to be retained, and for the building to be leased or licenced to a community focused organisation, this would appear to be contrary to the intentions expressed in the prudential report for the construction of the new Mitchell Park Sports and Community Centre.

The EOI's received during the community consultation process, whilst from worthy organisations, which fulfil valuable community outcomes, are not generally City of Marion centered community organisations, and may not be ideally suited to the location, particularly with the limited car parking available at the site. It is therefore recommended that Council does not proceed with any of the proposals received.

The recommendation is for Council to proceed with **Option 4A** which will involve a further report to be brought back to Council seeking endorsement of a Section 194(2)(a) Report for Consultation for the potential community land revocation and sale of all of 1 Cumbria Court. This option also includes Council authorising the Chief Executive Officer to negotiate with DECS for the potential purchase of the area of land currently leased to Council by DECS. If purchase negotiations are successful, this would make the parcel of land a more regular shape and potentially more valuable to developers as this would be included in any future sale of 1 Cumbria Court.

If negotiations to purchase the DECS land are unsuccessful, the revocation and sale of 1 Cumbria Court could still proceed subject to Council reaching agreement with DECS for the demolition of the building and the surrender of the lease. Council would still need to seek to revoke the classification of community land of the land it leases from DECS prior to being able to surrender the lease.

The nature play elements currently installed at 1 Cumbria Court can be re-located to Harkin Avenue Reserve in conjunction with the future upgrading of this reserve.

ATTACHMENTS

1. Attachment 1_- Mitchell Park Neighbourhood Centre_- Plan showing Council owned Land A T 4 Ryvw T P [**11.4.1** - 1 page]
2. Attachment 2 DECS land in blue leased to Council [**11.4.2** - 1 page]
3. Attachment 3 Aerial Plan and Photographs [**11.4.3** - 2 pages]
4. Attachment 4_ Area Leased from DECS [**11.4.4** - 1 page]
5. Attachment 5 Non Viable Options [**11.4.5** - 1 page]
6. Mitchell Park NC EOI Consultation [**11.4.6** - 13 pages]
7. Additional Aerial Mapping Plans of the Location [**11.4.7** - 3 pages]
8. Puddle Jumpers EOI [**11.4.8** - 31 pages]
9. Bahai Expression of Interest (002) [**11.4.9** - 3 pages]
10. EOI Extras MPNC [**11.4.10** - 1 page]



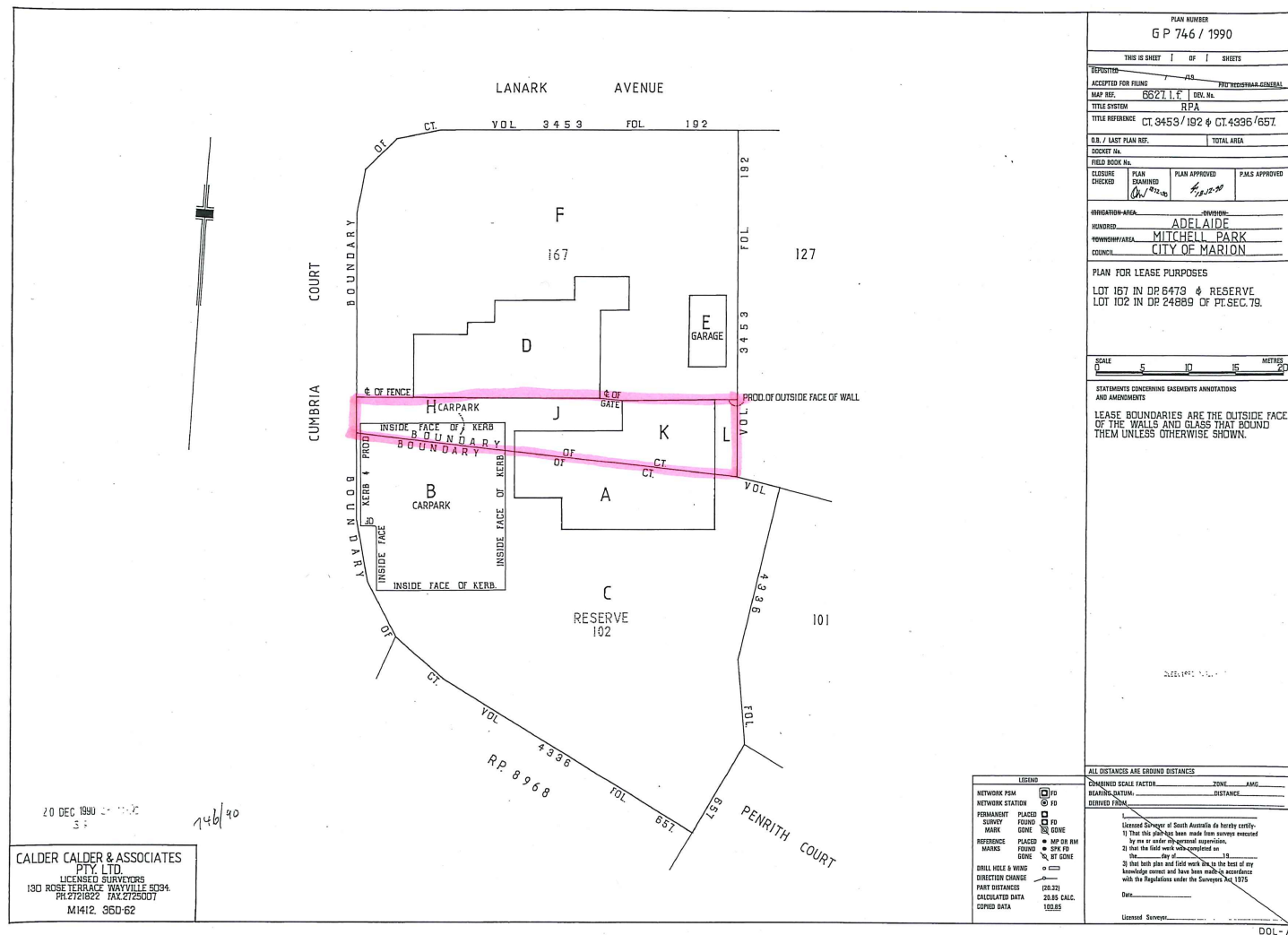
Sources: Esri, HERE, Garmin, USGS, Intermap, INCREMENT P, NRCan, Esri Japan, METI, Esri China (Hong Kong), Esri Korea, Esri (Thailand), NGCC, (c) OpenStreetMap contributors, and the GIS User Community

DECS Owned Land (Leased to Council) Indicated in Dark Blue

**Plan showing Aerial View of Property (Covered Walkway in yellow),
and Photographs of Exterior Showing Covered Walkway**







Unviable Options

DECS Purchase/Lease from Council in Purple

Possible Disposal of Councils Adjoining Land in Red with Subject land



Mitchell Park Neighbourhood Centre

SURVEY RESPONSE REPORT
28 March 2022 - 29 April 2022

The purpose of this report is to provide Council with the outcomes of the Community Engagement in relation to the future of the Mitchell Park Neighbourhood Centre located at 1 Cumbria Court, Mitchell Park.

The consultation was open to the community between 28 March - 29 April 2022.

74 responses were received, including 8 expressions of interest to occupy the building.

The following outcomes will assist Council on making a decision on whether the building and/or the site should be retained, and if so whether Council wishes to enter into an agreement for occupancy of the building with one or more of the respondents who expressed an interest through the consultation process.

Mitchell Park Neighbourhood Centre Future Use Consultation 2022

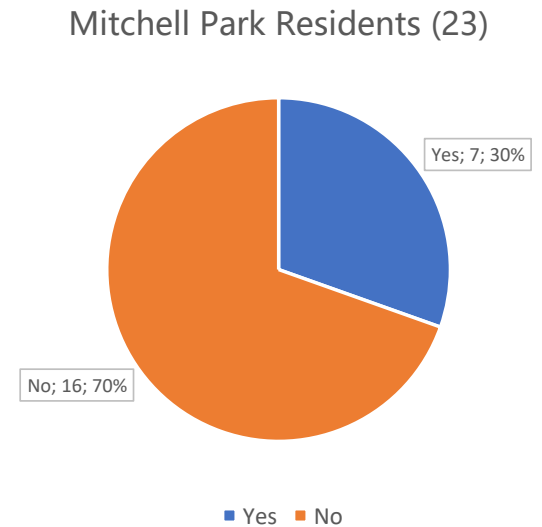
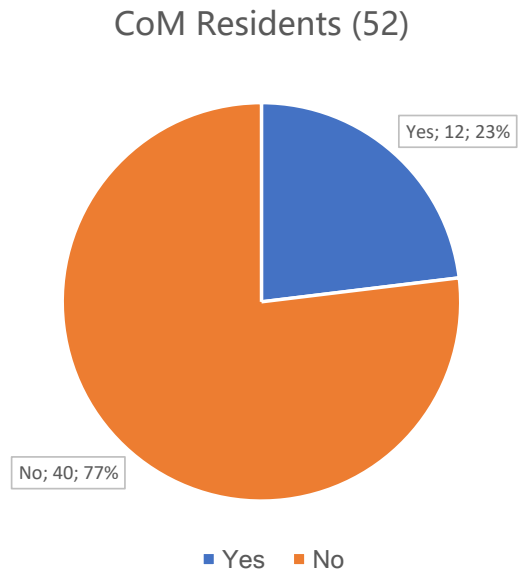
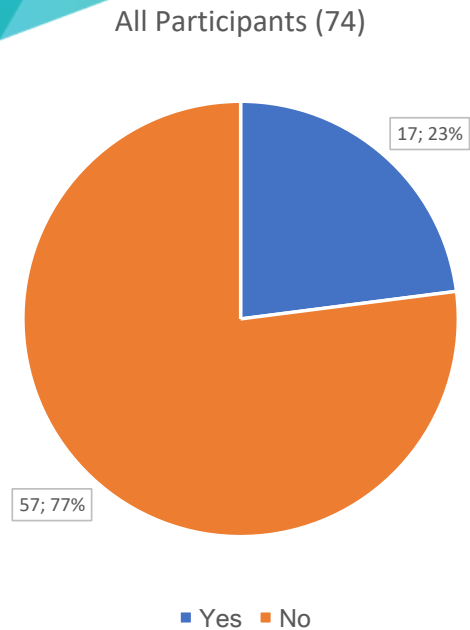
Q1 Which suburb do you live in?



Mandatory Question (74 response(s)) Question type: Region Question

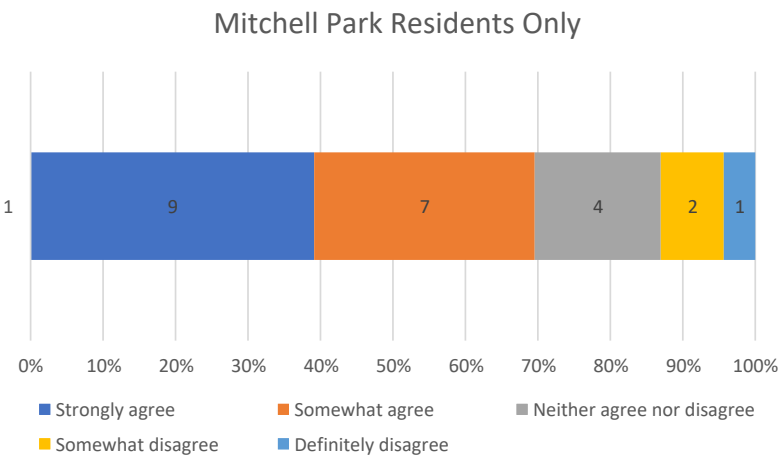
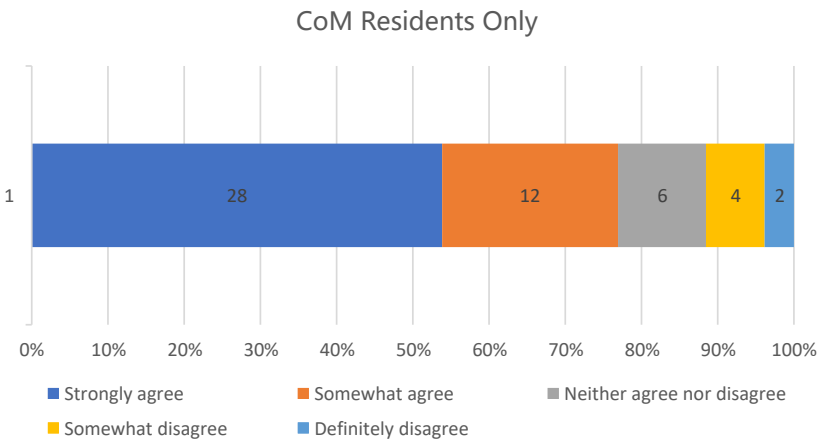
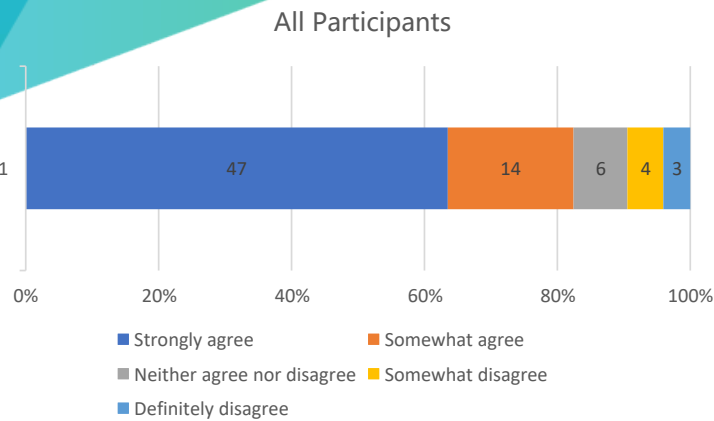
Mitchell Park Neighbourhood Centre Future Use Consultation 2022

Are you a current user of the Mitchell Park Community Centre?



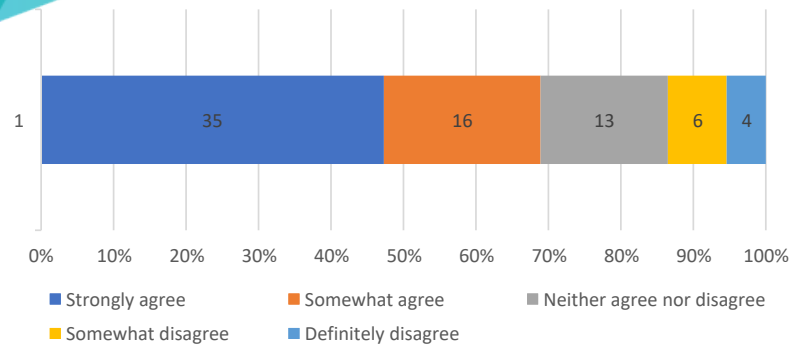
Optional question (74 response(s), 0 skipped)
Question type: Dropdown Question

The City of Marion should invite expressions of interest from community focused organisations for the Lease or Licence of the premises

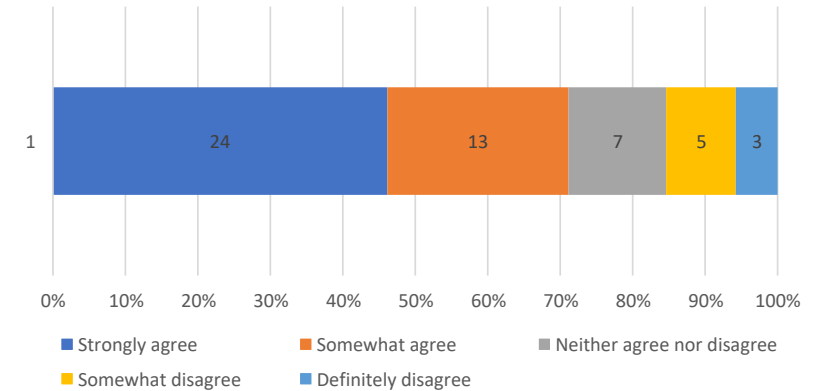


The City of Marion should retain the building and adjacent land - Council continues to manage and operate as a bookable space for the community

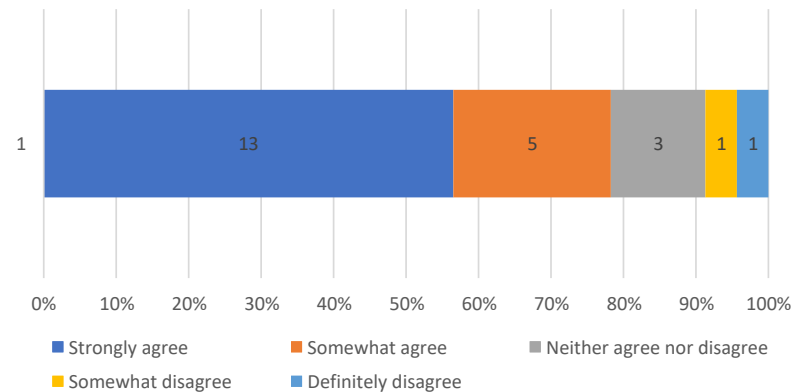
All Participants



CoM Residents Only



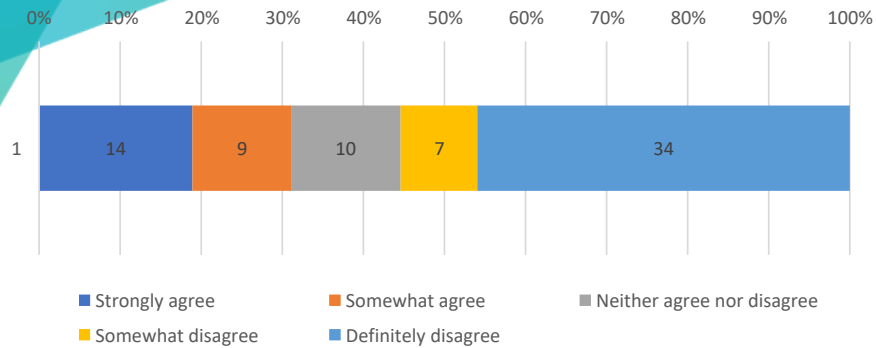
Mitchell Park Residents Only



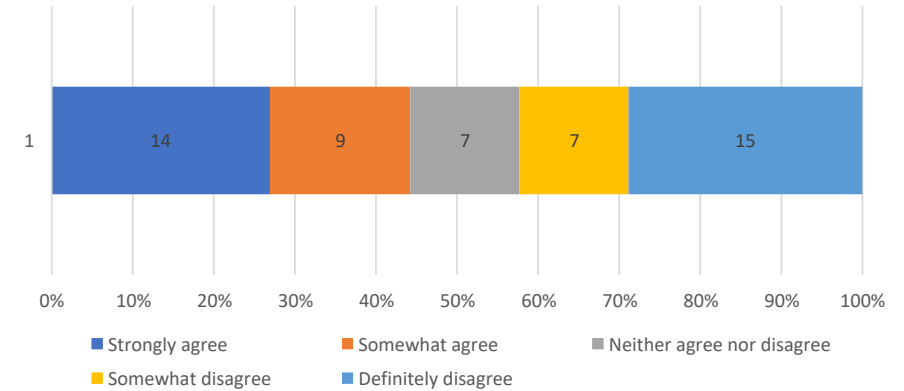
Mitchell Park Neighbourhood Centre Future Use Consultation 2022

The City of Marion should remove the building - Convert to Open Space and combine with adjacent reserve

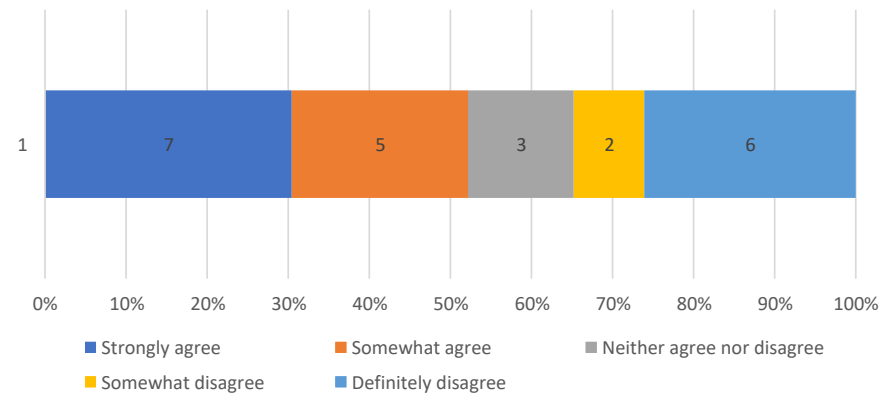
All Participants



CoM Residents Only

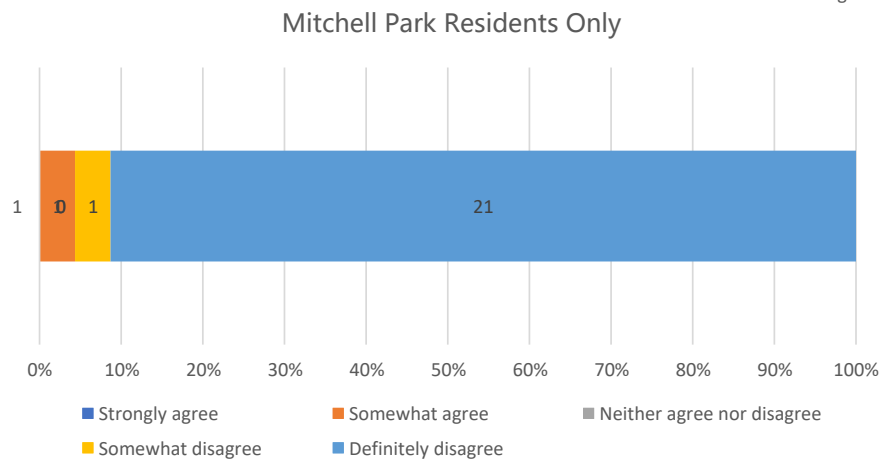
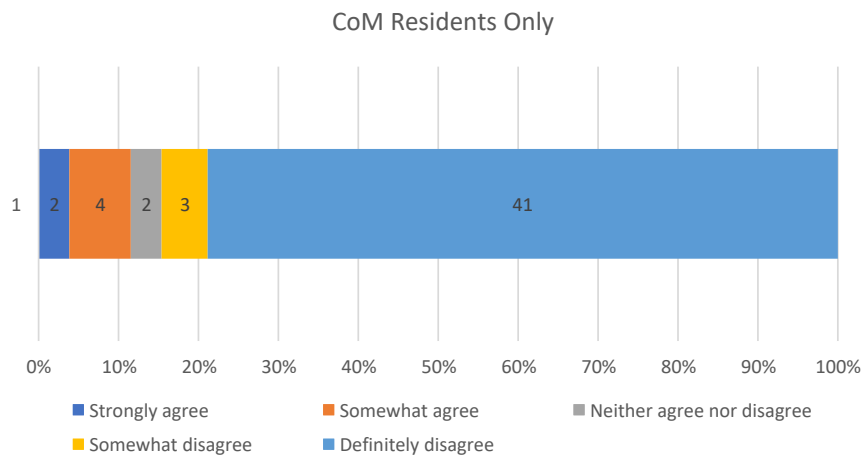
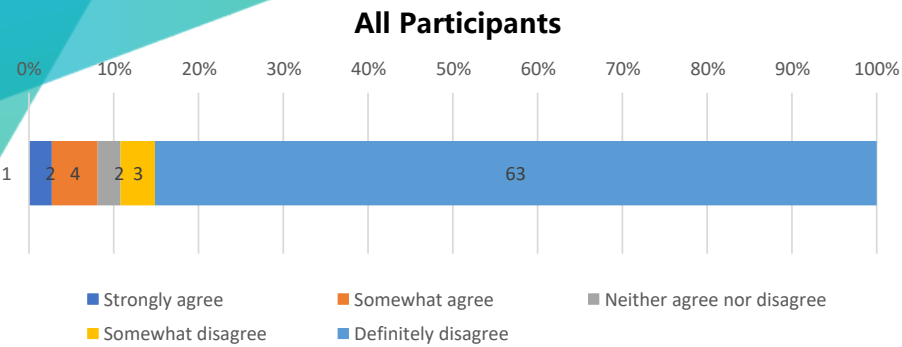


Mitchell Park Residents Only



Mitchell Park Neighbourhood Centre Future Use Consultation 2022

The City of Marion should remove the building - Sell all or part of the Council Land portion



Additional Comments (1/5)

If the kindy is staying there it would be a good site to continue as an adjacent playgroup or if demolished, a great space for a community garden with ties to the kindergarten for them to learn and grow things.

I was considering renting a spot in the past but held off to see what becomes of the centre in the future. It's an amazing space for interest groups and the council would be richer to have this space to rent out to interest groups.

Any additional green areas are to be encouraged as the density of dwellings within Marion is increasing too much. The new facility will be available for activities previously held at the Neighbourhood Centre.

Buildings like this are essential for the community from young to old people to help with the growing problem of loneliness

It would be devastating if the council sold yet another piece of land to a developer to put up houses. I have previously expressed interest in a community garden for this site and am actively working to get a community group together to express interest. Please don't sell it!

If puddle jumpers were to use this space I would be able to volunteer but also use the service. I was homeless n they helped me so much I would love to give back and help our community

1. 15 million dollars is a massive amount of money to spend on something that is redundant, within 1KM by road of the location in question is Mitchell park oval and the flinders university oval, less than one more kilometer is the Marion oval and all the adjacent facilities.

2. The area is entirely residential, even if there are plans for a total renewal of the area in the coming decade it is unfair to the current residents to suffer the proposed enterprise.

3. use the proposed new location for the neighborhood center as a second center for greater community outreach and support through meaningful person centered facilities.

I have been a volunteer for Puddle Jumper's for 2 and a half years, and can see the vast positive impact the charitable organisation makes to the community.

Puddle Jumper's provides essential goods and services to those in need, with an emphasis on maintaining dignity for all, reduces food wastage, provides safe spaces and social environments for all people, provides volunteering opportunities, and ultimately builds positive community connections.

I think it would be a disservice to the community if the Mitchell Park Neighbourhood Centre was not kept, and used as a hub for fostering a strong community whilst providing essential services, as Puddle Jumper's would love to be able to do.

Mitchell Park Neighbourhood Centre Future Use Consultation 2022

Additional Comments (2/5)

PUDDLE JUMPERS!!

Please consider a community space for charities such as Puddle Jumpers, helping community with food relief, access to services (no questions asked) that they may feel ashamed of accessing through government avenues. Please consider the community based charities.

We would love this site to become a home for Puddle Jumpers. They provide food and services to the community. They have been a vital resource for so many and need a more permanent home.

Strongly support option one, leasing out to community groups.

With this have a sub group from the Marion 100 focus group with no conflict of interest in volunteer/community groups to help decide with the decision instead of leaving it in the hands of a few paid staff and/or councillors from the council, to get an input from members of the community to help decide which groups would be best suited to support the community.

Puddle jumpers do wonderful assistance to people who need it, unlike any other food assistance ect organisation I've ever used in Adelaide. Please let them use this space to further help the community on an even greater level than they do now. Pls do the right thing by your resident's and utilise this space to genuinely help our community

Let puddle jumpers use the space!

I live in the Unley council area and frequently use my local community centre. It is a vital hub in our community. I am a supporter of Puddle Jumpers who feel the Mitchell Park community centre would be an important hub for them to base their services. Its important for local councils to help their disadvantaged residents.

Let puddle jumpers take it over. They do a BRILLIANT job with community and are incredibly passionate and hard working

I think the building is quite old and requires a fair bit of maintenance. It is because of this that my view is that it would be uneconomical to continue to incur the cost of maintaining it so that it is fit and proper for use. Better that the building be removed and the site restored as an open space for the community or if need be sold to an interested party who would could develop it further

I am local to the area and will find that a community centre is no longer within walking distance after the move.

I am also the coordinator of the Unley Repair Cafe. I think the space could be repurposed as a sustainability-focused community centre combining a mens/womens shed, repair cafe, community tool library, community garden and workshop space. We find that our repair cafe is very successful at bringing together a wide range of community members (including those who work full time can't ordinarily volunteer or participate in their community due to only being available weekends) and that it opens conversations on sustainable/green living more generally. This is an area that seems to be very well supported by various community grants at the moment. As we are somewhat outgrowing our hired space due to our need for more permanent storage space for tools, I think a more permanent home is better suited to such operations. We are also finding that as the repair cafe movement has expanded in SA we are now able to operate on a more local neighbourhood scale that is much more effective.

As a qualified librarian I've also dreamed for decades of starting a tool library and/or local sustainability centre similar to the Joinery in the CBD.

As the repair cafe does not bring in enough income to hire a permanent space this would have to be a collaborative or council supported initiative though.

Additional Comments (3/5)

I am part of Community Group who is building relationships with low income people and through those relationships we are seeing positive change in how rescue food is being used to create food security. We are seeing well known food programs recycling rescue food with no methodology to end food insecurity. The majority of food rescue programs do not solve the core problems. There is a petition going around to use the said buildings as a food hub. I would suggest this is just adding to the already free give aways that while they do help marginally with vulnerable and disadvantage people the are not focused on changing the circumstances which vulnerable people find themselves in. Do the same old programs is not a good use of the property Open space in our ever increasing density of inner suburbs would be an improvement to the area.

As a volunteer for this organisation we need a proper premises instead of standing in the rain or hot sun handing out our food and vegetables in castle plaza car park and Forbes Primary school car park where people come to collect our food and vegetables

I fully support and encourage the facility to be used for the community and I believe that Puddle Jumpers should be a prime candidate for operating the facility. In these incredibly hard times there is more need than ever for the types of free support they offer. It would be a tremendously thoughtless plan to demolish a facility that has a ready made support organisation that could step in and support your entire community.

Consider use of the site by Puddle Jumpers. It would enable them to support the local community - free food nights, drop in space, emergency resources for those in need (food, clothing etc). Grass roots organisations are vital to the well-being of the local community and provide numerous benefits.

If sold, you may want to consider to sell under the condition that this land becomes housing for people with physical disability. So many live in housing not fit for their needs. Make it a micro community.

DO NOT sell the property or adjacent land. It is a community asset whci must not be lost.

Community garden on the land area

with extreme loss of biodiversity we need to create more wildlife spaces to retain and hopefully increase the animals that are disappearing in our world. I have lived in Mitchell Park for 16 years and I am saddened and angry at the silence in the trees due to the lack of birds.

A larger upgraded reserve would be well utilised by the kindergarten and local community. A trendy cafe with meals and coffee is missing in the local area. While Tonsley Innovation precinct will provide another option, a cafe away from the busyness of this hub would provide a differentiation especially next to the park and kindy.

Expanding the kindergarten/childcare facility should also be considered.

Make the kindergarten larger incorporating the building

Please ensure adequate tree cover and best environmental practice for any future use.

Additional Comments (4/5)

I believe the land and park next to the community centre could be made into a dog park.

I believe that each of the options stated should be tried in chronological order, as listed, for a reasonable time, ample for that option to succeed. Obviously, if the last or second to last step, for instance, is actioned first, then actioning any previous step is impossible.

The building is still fit for purpose . It could provide a venue for hire for quite a while to come .

I would like that Mitchell-Park-Neighbourhood-Centre have in the nearly future guitar and photo-shop courses. It would be great!!!

We need more focus on free agencies to help the community that's struggling

The kindergarten would like to continue offering playgroup in the neighbourhood centre. Many families that are connected to the kindergarten attend the playgroup, so its important to be close to the kindy and one of our educators facilitates the session. We would like to see the neighbourhood centre become a local hub for young children's services such as parenting groups, multicultural or music playgroups, a space for CYH to undertake 4 year old health checks, or a space for providers such as Relationships Australia, Kudos, Autism SA or NDIS to use for counselling or therapy. The Department for Education owns part of the land or neighbourhood building so it would be good to continue to provide a service to young families in Mitchell Park that is connected to the kindergarten.

Puddlejumpers need this community centre to operate a food hub, op shop and office . It will provide food, clothing, toys and a social place for those in need.

The facility should be used for community events to benefit everyone.

Ideal site for Puddle Jumpers to use as a food relief site for vulnerable and those in need

We are volunteers with Puddle Jumpers. A charity whose focus is to feed hungry children and families so that no child has to go to bed hungry. Puddle jumpers would love to use this space to provide food relief to families.

Community Service Food Centre would help lots of people

Additional Comments (5/5)

I believe the charity organisation Puddle Jumpers is very interested in using this property to cater for the needs of the community.

It is an organisation staffed mostly by volunteers who have a very strong belief in the work they are doing to help the community. They have been fulfilling this role for a period of time now and when the system can't arrange help for whatever reason, Puddle Jumpers are recommended as being someone who may be able to help, with the offerings of food relief (providing fruit, vegetables, bakery/pantry items, hot meals, etc.), along with other necessities such as toiletries, personal care items, blankets, clothing etc, as well as general support.

They also link in with other community groups where relevant, to further provide support to those in need.

They have been catering for the community in different ways for 10 years and having a location like the neighbourhood centre would be incredibly beneficial, providing them with a good space to continue this work.

As time goes on, other support services would be able to be added to as a means of helping the community.

I strongly believe that this property should be retained as a community centre for the community.

I would like to suggest that Puddle Jumpers could use the premises for their food relief services to the community. I volunteer with the organization and can see the great benefit to the community in the work they already do.

Dear City of Marion,

MarionLIFE Community Services have submitted a proposal to Boothby candidates seeking funding for a Community Hub for the Inner South.

More information <https://marionlife.org.au/communityhub/>

The proposal has in-principle support from organisations including Junction Australia, Baptist Care SA, Lutheran Care, Uniting Communities, Australian Refugee Association, Foodbank SA, Relationships Australia, UnitingCare Wesley Bowden, Life Without Barriers and Community Centres SA.

The aim is to build a community hub to fill the gap in accessible support in the Inner South. The hub potentially would have 72,000+ visitors per year and provide a space for over 20 organisations and groups to work alongside the community in this fast-growing region.

Boothby candidates have indicated potential to support the project with funding pending internal party review, and suggested having alternative funding source/s would be favourable - including asking if City of Marion might be interested in contributing. In the process of reviewing the Mitchell Park Neighbourhood Centre if the outcome is selling, if Council feel directing funding towards our proposed Community Hub for the Inner South would be a positive use for community outcomes, we would be interested in discussing this further.

I am happy to talk more on this, my contact details are below.

REDACTED CONTACT DETAILS

There is a valued community service currently performing from this space that is serving to relieve pressure on council services.

I understand that you do amazing work for communities and abroad that provide essential services to people which need to continue.

Aerial Mapping Plans of the Location

Plan 1 – Showing Street Names.

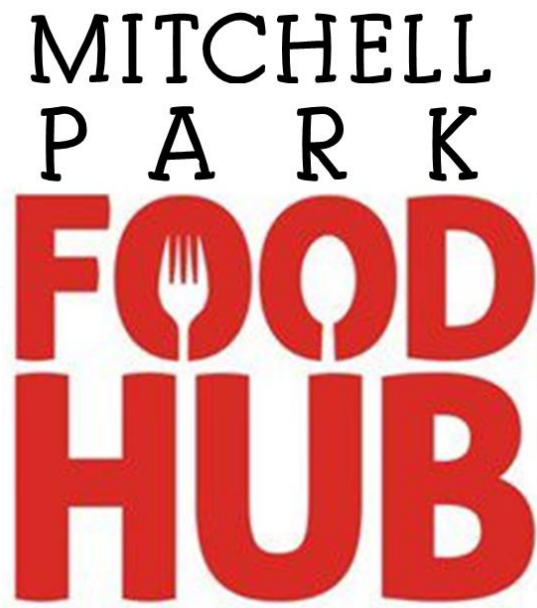


Plan 2 – Aerial Imagery Showing 1 Cumbria Court and Harkin Avenue Reserve



Plan 3 - Showing Approximate Area Leased from DECS Outlined in Orange, and Council Owned Portion Outlined in Red





Proudly supported by



Becks Bakery

South Plympton Bakehouse

Gepps Cross Markets

Puddle Jumpers has been operating in the Marion Council area for many years. We have been supporting vulnerable children and families through our programs and services. We seek to use the Mitchell Park Neighbourhood Centre to open up the “Mitchell Park Food Hub”.



The needs of vulnerable families has been steadily increasing and we are continuing to work to meet their needs and help as many families and especially children at risk as we can. We do this through our much loved and unique camps for children who don't live with their birth parents and we also do this through our food relief programs. Over the last few years we have seen a massive increase in demands and it's not decreasing.

We're doing it with very little funding and we're filling in massive gaps – we are getting requests for help from schools as well as from staff from DHS services themselves too. We're also getting requests and referrals for food relief and other support services from Red Cross, Hospitals, Smith Family, Salvos, Relationships SA, Anglicare and more.

We have opened up a little tiny food relief site (which operates 7 days a week) in Hindmarsh and the Charles Sturt Council have been very supportive with allowing us to rent the small building at a tiny rate (around \$800 per year) and it's seeing around 300-500 people accessing it each week. The food hub open 7 days a week called our Western Food Hub – servicing DV families, homeless, at risk, and families and individuals doing it tough we roughly have around 250 people/families through each week and as it's spread out over 7 days it's much less of a problem. The food hub enables us to also have hot meals available (outdoor dining / only reheated onsite not cooked onsite – we source them from pubs/cafes/cooking groups) and also we would aim to have pantry and fruit and vegetables for families and individuals but more than that we would provide a safe space for people to come to seeking support to other services or emergency food, toiletries, etc.

Currently we have been able to continue from the other sites (Seaton, Salisbury, Brahma Lodge, Edwardstown, Plympton, Christies Downs & Hackham) - We have tried to seek assistance from Councils in the areas we're hoping desperately to establish food hubs into to enable easier access for people and families, more appropriate servicing them (not on the side of the road but in a building). Since the beginning of COVID in a drive by style and have had 1000's of cars through in the evenings to access food relief.

This style is not ideal for working with families around strengthening their needs and being able to offer other wrap around services.

We would aim to expand upon current services and offer hair cuts, literacy books for children, and even look to link in with other suitable charities – Safe Pets Safe Houses is keen to supply free dog and cat food for people from this site too. – We also operate a shower truck and we offer hot meals and hair cuts now too! We also offer a mobile clothes wardrobe and more we offer the space for people who are vulnerable to seek guidance, and support in a safe community with access to emergency essentials on hand.



We urgently need help to be able to convert these drive by locations to actual food hubs as we can't keep up with the demands and run out of food at the drive bys and get requests for assistance in between them too. The food relief programs can be busy with lots of cars it is not thought that this impact would be felt at this site as it would be spread out over 7 days for dribbles of people seeking assistance versus one evening of assistance offered. This is clearly evident through the port road existing food hub where there is often less than 2 parks for clients to attend.

The location of the Mitchell park neighbourhood centre also lends itself to encouraging people to access public transport via bus to the site.

The Mitchell park food hub (in the existing neighbourhood site) would compliment services offered by the new sports and community centre as well as the duplicate services (as what they offer is not what we are wanting to offer and we can therefore promote the social and other events to clients attending). Similarly the Marion Life services nearby offer different and complimentary activities and we would be able to cross refer and promote the services too.

The Mitchell Park Food Hub would allow the service to sit separately to Church / Gov / Council programs (which we have found makes them more attractive to people seeking support) – and we can clearly link them to other services for homelessness and DV, etc from our hub.

It would allow the local community to engage with their local community – we have already had offers from people who live within walking distance to volunteer at the site

if we can operate from it. We have a great way of encouraging and engaging the local community and would work with the scouts, schools, workplaces and businesses as well as the neighbours to engage and utilise their support.

We would operate on a donation for people to cover electricity costs, rent, etc. but have it be a space for people and those that can't afford it would not have to pay to access the services

We would propose open hours suited to the neighbourhood (we're proposing 10am to 2pm and then 5pm to 8pm) but if these didn't suit we would adjust them to suit the local community and the kindergarten (these hours work at the western food hub at present).

We would be offering fruit & vegetables as we can and this would be aiming for everyday availability based on what is donated and available for us (seasonal produce).

We would be offering bakery items – as donated to us for use (we always have excess of this)

We would be offering 'literacy' books for the community – providing a free library primarily targeting children's literacy but would also use the adult books (often these are donated by schools and the community for use)

We would be offering pantry items as donated and acquired for our use – there would be limits placed on what we can give out to ensure it's available for others in need

We would be offering toiletries and blankets (again as we can and what we have to redistribute – these however are available now in our offices and warehouse for stocking up and using

We would be offering hot meals & tea and coffee for people coming to seek assistance – this would be a various items – from meals we have had cooked locally at the South Point Church to meals donated by The Oxford Hotel and such – these would be reheated on site too.

We would be offering volunteering opportunities (perhaps could be linked into the local over 50's club or other volunteer groups) – also other groups within the Marion council areas.

We would be linked in with other community groups and businesses (we have safe pets safe families keen to be on board with offering free cat and dog food from the site too) – we also have links above on the main page of the other collaborative approaches.

We would be seeking to link in with hair dressers to offer free hair cuts to the community (this is something that we have volunteers ready to coordinate this for families and people

We would be seeking to have the clothes site linked in with thread together to offer designer clothing for people for free – we already have a process for enabling this to come from Sydney to us at Glandore then sorted and ready to go back to the sites with the food and other deliveries so we don't have multiple trucks at a time stopping at any one site except our normal daily run to each site.

We would be offering children's activities from the site – we have met with Family by Family and they are keen to run some events also

We work with many young mums and would love for this site to enable us to have a special dedicated time for our young mums to use the site too – this will potentially be linked with existing providers and local hospitals (Flinders)

We would be linking in with local schools too – for learning/ educational links too (we already work with Sacred Heart College, Cabra College and many others so keen to have this built into the space and services.

Our Western Food Hub has been open only around 9 months in Hindmarsh which like lots of the areas is not a typical low housing trust (its in the middle of a main road with very little parking onsite too) area however it's been wonderful for the local community, you can watch a very short snippet of it here <https://fb.watch/7kttzcl6ab/>

The site will also lend itself to us being able to offer training for volunteers and families as well as the general public – such as the Child Safe Environments – Through their eyes training – and hopefully the mental health first aid course soon as well as fun leadership and youth training workshops. We also have other providers (NDIS and therapy providers who are keen to use the space for this vulnerable and at risk group in the community.

We have received several letters of support (and more verbal acknowledgements of support for us to use this site). – I have copied Nadia Clancy and Jayne Stinson's letters of support into this submission for ease of reference but there are other former and current politicians and candidates both State and Federal who have expressed their support and I can submit their ones too.

I've copied also our general agency overview onto this document if anyone is keen to read more about our work and how this building would compliment and improve our services.

JAYNE STINSON MP

Member for Badcoe



City of Marion
PO Box 21
OAKLANDS PARK SA 5046

To whom it may concern

I write to support Puddle Jumpers' application to use the space at the Mitchell Park Neighbourhood Centre. I believe that this site would be best retained and used by Puddle Jumpers to expand its vital service to our communities.

I have had a long association with this grassroots charity, both in my capacity as a local MP and as the Shadow Minister for Child Protection.

They have been offering vital support for vulnerable and at-risk people within the Marion council area for the last 10 years. In doing so, they provide a lifeline to many families and assist the local community in the areas of food insecurity, social isolation, domestic violence, child protection, family violence, homelessness, and so much more.

The work Puddle Jumpers does in our local community is critical, but demand is growing. This space would allow them to expand their important community service to help more people.

I have had assurances that the operating hours can be adjusted to best suit the community. I also understand that the organisation has made arrangements to avoid parking issues as people will have multiple times to choose from for collection.

Puddle Jumpers has also said that other community groups will also be welcome to use the space where possible.

I believe Puddle Jumpers are deserving of your serious consideration for the Neighbourhood Centre site and I have no hesitation in recommending them.

If you would like to discuss this matter further please do not hesitate to contact me on 8371 5600 or badcoe@parliament.sa.gov.au.

Regards

Jayne Stinson MP
Member for Badcoe

22 April 2022

407 Marion Road Plympton SA 5038
PO Box 309 Plympton SA 5038

08 8371 5600
badcoe@parliament.sa.gov.au

www.jaynestinson.com.au
f t i JayneStinsonMP

Nadia Clancy MP

MEMBER FOR ELDER



MITCHELL PARK NEIGHBOURHOOD CENTRE

Dear Elected Members and Staff of Marion Council,

I am writing to provide my support of Puddle Jumpers' submission for use of the Mitchell Park Neighbourhood Centre located at Cumbria Court, Mitchell Park. Puddle Jumpers is an excellent organisation that for many years has been providing assistance to some of the most vulnerable in our community.

For two years I have been a volunteer with Puddle Jumpers and seen first hand the difference their work makes to the lives of others. My volunteering has predominantly been at the Central Food Drive By – where people line up in their cars behind Castle Plaza and we fill their boots with food. It is very clear that there is a need for food relief and a local Food Hub would serve our community well.

While a number of families come on a Monday night in their cars, parking is not likely to be an issue if the Food Hub is open multiple hours each day. People will not have to all rush to be there at the same time, they will be spread out across not just hours, but days.

CEO and Founder Melanie Tate has assured me Puddle Jumpers will work with Council and the community to amend the operating hours should there be any concerns, and that other community groups will also be able to use the space at different times. There will be a collaborative approach taken aimed at bringing the community together.

Thank you for your consideration.

Sincerely,

Nadia Clancy
Nadia Clancy MP
Member for Elder

11 April 2022

Shop 2/212 Belair Road, Hawthorn SA 5062
PO Box 232 Daw Park SA 5041 | 8374 1939 | elder@parliament.sa.gov.au

  NadiaPClancy



Agency Overview

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Who we are & what we do

A short summary

Puddle Jumpers Inc (PJs) is a non profit, non-government organisation committed to responding to the social development needs of society's most vulnerable children and young people; priority of our work is reserved for children who do not live with their birth parents. We believe all kids matter, and deserve the right to engage in happy and fun experiences in their life. Puddle Jumpers Inc commenced in 2012 and exists to ensure that all young people believe they are important and valued. Puddle Jumpers strongly believes no child should grow up hungry, alone, feeling unloved or like no one believes in them. All children deserve to have happy, safe and happy childhoods because all kids matter.

Puddle jumpers provides services to these children through; Holiday camps, day activities and mentoring programs Access visits and support Food relief programs and emergency support Referrals and assistance to link in with other needed services Social activities and events (zoo days, Christmas parties, fringe shows) volunteering opportunities Young Mums (parents) and their babies programs targeting early intervention Advocacy & support for families, children and young people Computers and other essential items (microwaves, fridges, couches, or other furniture) can for families are also given out as the need arises Shower truck (mobile) provides access to toiletries, clothing and of course clean showers for people in need on a weekly basis.

Puddle Jumpers provides support statewide metro to around 1500-2000 families each week and rural we work with Coober Pedy and the community there to access needed supports around quarterly or as need arises into this area, this has involved community consultation around the needs of the community and the children to provide things such as food, presents, hampers and bikes for children in the community.

Puddle Jumpers is a volunteer based charity that sees around 750 volunteers across the state contribute their time to helping kids in need! We work collaboratively with a number of agencies to provide the best possible services we can to children including; Foodbank, Oz Harvest, Second Bite, Cafe outside the square, Thread Together, One Voice, Safe Pets Safe Families, EscapeBags, Share the Dignity, Essentials for SA Women, Variety SA, and many other welfare organisations and businesses and not-for-profits. We also work with the Department for Child Protection and Local Councils. Puddle Jumpers seeks to respond to the needs of vulnerable children and their families and our work is increasing in the demands for assistance. Puddle Jumpers has won multiple awards for our working including; Play your Part – NAPCAN Preventing Child Abuse and Neglect Award for our food relief programs, The Special Children's Week Award for SA, What's on 4 Kids Awards - Best Not for Profit and What's on 4 Kids Award - Best volunteer Activity. We are exceptionally proud of our achievements and feel privileged to help so many vulnerable children and families through our work.

Who we help

Puddle Jumpers works with some of societies most vulnerable children. Our programs work with children who often have complex needs this encompasses; children living under guardianship not with their birth parents, children living with grand parents and carers, children living in foster care, children living in residential units. Additionally we work with children who live with their birth parents but are experiencing food insecurity and often children fleeing domestic violence, children experiencing homelessness and other complex issues. In both cases it's often children that have experienced (or are currently experiencing) trauma and/or crisis. For the significant number of children they (or their primary carers) have illnesses, disadvantage, disabilities, or are refugee, newly arrived into Australia. It doesn't mean we don't help other people for example men experiencing homeless access our food relief and welfare programs – they are just not the core of our work – although we still support them through our work.

The organisation was established

It started from a kitchen table...

Before Puddle Jumpers became the organization that it is today, Melanie Tate had spent 15 years in the child welfare sector, beginning her time in Anglicare SA, Community Access Services (now called SCOSA) and Edmund Rice Camps, Melanie's passion for social justice was a continued theme of her work in the human services field. However, with time she found that there was lack of support for children that did not live with their birth parents; children she was as the most vulnerable children in society. Those children who often have little to no consistent carers, children in the welfare sector that were being removed from the care of their birth parents, and sometime removed from their siblings too. With this, she took the initiative in May 2012, moved to form a new organisation, with a new drive and passion – and with the help of a few volunteers, from her own house to create Puddle Jumpers Incorporated.



The very first camp...

From its inception Puddle Jumpers moved fast and after writing all the policies, procedures, and filling in all the necessary registrations with the help of a handful of volunteers just 7 months after the organisation was started the first camp was planned and run in December 2012.

As one of the first (of many) organisations to support Puddle Jumpers, SOS Children's Villages

Australia put their hand forward with the joint goal to support society's most vulnerable children. Through this they offered a partnership of use of their campsite for Puddle Jumpers to provide camps for children in need. Many other local businesses and individuals jumping on board to provide the best support, and fun that these children so rightly deserved some from the very first camp are still apart of our help today. Such as Ezyrent Minibuses, who still provide us with buses for to use to and from camps.

From December 2012 through to January 2018 this campsite has been where all of the Puddle Jumpers camps have been held, it saw Puddle Jumpers jointly manage the campsite with working bees, joint grant applications, many improvements and equipment and resources developed there. It also meant a stable holiday home for children under guardianship – as they changed houses, social workers, schools and carers we and the campsite became the consistent and reliable part of their lives. As a result, this campsite became a stable holiday home to many children, with some of those clients becoming volunteers themselves and becoming part of something bigger. It's not unusual for many of the children, volunteers, grandparents and carers to refer to belonging to the 'Puddle Jumpers Family'.

**It's not blood that
makes you family.
It's love.**

The Community Rebuild for Kids Project



Another partnership that started in the very beginning was with White House Labels (trading as LeCornu in 2012). They had an empty house in Maple Avenue, Forestville that was derelict and unused, they saw the potential for a charity to be able to use the site and Melanie, some would say with rose coloured glasses dreamed "The Community Rebuild for Kids Project". Work commenced on this site throughout June 2012 on and off between camps and being manged with all the needed

renovations with which Melanie had little experience in a building project of this size before. Regardless her vision with the initial guidance and help from Lottis Quality Homes commenced what was to become the offices for Puddle Jumpers planning and organising and more!

Throughout this period of rebuilding the site, the camps continued to be held at the campsite and much of the organisations operations continued from Melanie's home – with a growing base of volunteers who supported the work that was being done.



With the assistance of 65 local businesses, and a handful of volunteers, the house that LeCornu had



provided Puddle Jumpers with, had become a working office space, and also a home. The entire project took years to complete after nearly \$360,000 of donations of materials, labour and equipment was donated, several volunteer working bees held and lots of never giving up attitude it was fully utilised and operational in March 2015. Many of the original supporting businesses continue to support Puddle Jumpers today.

Growing administration and office support

Moving on from Melanie's house, Puddle Jumpers now into their new and functional offices, it was now possible to expand and receive help on the administrative side of things. Puddle Jumpers had the opportunity to partner with local job agencies to not only get vital work done in preparing and continuing our camps and services, but also by supporting the local community in preparing individuals on the dole the skills to enter or re-enter the work force. As a result, Puddle Jumpers is partnered with Job Prospects and signs a first contract to become a host agency. This coupled with a roster of volunteers saw the offices open 3 days a week and Melanie is able to oversee and support a host of people undertaking work for the organisation. The success of the program is proving to help both the charitable works for children in need grow and for the Work for the Dole program we gain recognition of being a good host and demand for both grows. Puddle Jumpers signs further contracts with Job Prospects, Job Statewide and Matchworks agencies and they continue to host them today.





Free food for people

Camps and Activity Days and the Work for the dole program continued to grow in their reach and the demand for the services and Melanie was offered a partnership with Second Bite . The very first pick up of bread happened and we noticed that a considerable amount of food was going to waste as we would have enough for one camp from one pick up of bread! Without a second thought, Melanie intended to find a way to minimize the food waste and help feed more people. From there Melanie organized the first Free Food Night in the front yard of Forestville premises around July 2015, this was helped with Foodbank and Ozharvest as food donors. This opened up a new revenue of support for disadvantaged children and their families. It should be noted that several of the volunteers from the first food night, and even the first food pickup from Second Bite, still hold a key role in the organisation today. The first food night had 4 trestle tables of food and saw 18 people come and receive food, a huge contrast to today weekly 150-300 people accessing food relief with Puddle Jumpers.

Department of Child Protection – Pleasant Surprise

Through our work providing camps and activities for vulnerable children, Puddle Jumpers has from its inception been working closely with the Department of Child Protection. The majority of our clients are referred to by the department and after five years of working together in overseeing and supporting who are under Guardianship of the Minister, we needed their help as we were almost left with no office base from which to work from. In May 2017 we were suddenly told that we needed to move out of the home the office base which we'd spent years renovating. Within



24 hours of this news we held our first rally and had nearly 200 people come to show their support. We had radio, newspaper and news coverage and it was then Jayne Stinson a Labour candidate offered her help. Little did we know that Social Workers from around the state were calling in the Department for Child Protection at the same time in our support. At our time of need, the Department for Child Protection and the Premiers office helped us secure our new building in Glandore, on the perfectly named Pleasant Avenue. A great location keeping it out of

sight from a main road but still near enough to the city with close proximity to public transport or people to reach us from both client groups (camps and food nights). The building was vacant and we were able to make it home once again, we had the support of our local community, with several more local businesses and individuals coming on board to help us build up the Glandore offices to what it is today and in October 2017 we moved into the new premises.



Charity Op Shop

Perhaps it was good timing, perhaps it wasn't but regardless we'd committed to a lease for opening our new charity op shop so in October 2017. Towards the end of our 5th year of being a registered charity and the same time we up and moved into Glandore Department for Child Protection building we also took over the lease and began the fit out of our new op shop. Initially the shop was set up to be an income stream – social enterprise fundraising arm of the organisation. It didn't take us long of trading to realise that although it has created a new revenue stream of funding it is also another way to connect with disadvantaged children and families that needed support in the simplest ways with cheap clothing and goods, free food, and access to a safe place run by people who you can trust: Puddle Jumpers and its volunteers. We have been able to refer women and families fleeing domestic violence to access needed clothing and other essentials as an extension of our services.



Through the shop, we secured another work for the dole host contract with Job Prospects. Which means together with our volunteers of all ages, we have been able to mentor and train a new group of individuals but with retail and customer service skills for the work force.



Since its opening, the op shop has provided a considerable source of income, including a new demographic of clients and a way of promoting the work of Puddle Jumpers - allowing for a new group of local businesses supporting us – both through food donations, clothing donations and services.

Today in 2021 we currently have 3 op shops located in Melrose Park, Torrensville & Hindmarsh.

Volunteer Army

As the organization continues to move forward and evolve, the core of Puddle Jumpers has evolved from just Melanie to a growing dynamic team of volunteers. Puddle Jumpers currently has around 750 volunteers in South Australia and they range in age little ones (5 years) through to volunteers in the 70's. The range of tasks and roles that the volunteers fill vary from administration, to maintenance and gardening, food preparation and collection and camps and activities through to the Board of Management.



The volunteers give their time selflessly and are without a doubt our biggest asset, we are continuing to develop ways to ensure we support them through training, rewards and recognition programs.

Management Team

Melanie Tate - CEO & Founder



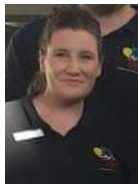
Melanie Tate has completed a Bachelor of Social Science degree in 2002, Certificate IV in Training and Education (TAE) in 2011, Certificate IV in Youth Work in 1998, Certificate III in Community Services in 1997, and has worked in the areas of recreational programs for at risk young people, child and family welfare, child care, disability, high risk adolescent crisis management, child safe environments, and family violence. Prior to Puddle Jumpers, Melanie worked for Edmund Rice Camps (SA) Inc as the Executive Officer and at Community Access Services, as a Team Leader. Melanie is also a justice of the Peace, and has been for the past 10 years Melanie was awarded the Statewide Superhero Award in 2017, and in 2018 was awarded the Joy Noble Medal for SA the highest award for individual volunteering from the premier of SA), The Pride of Australia Medal for South Australia and the Editors Choice for the National Pride of Australia Medal as well as the National NAPCAN - Child Abuse Prevention "Play your part award".

Bailee Phillips – Project Manager



Bailee fills the role of project officer at Puddle Jumpers, she takes a lead role on events and projects such as The Puddle Jumpers Umbrella Ball and the new initiative "Jump Start – An early intervention camp for young mums and their children".

Sarah Giles – Camp & Activity Day Manager



Sarah is a Social Worker and she works on camps, activity days and specific events and activities such as Pyjama Parties and City to Bay Fundraisers.

Markus Samson – Camp & Activity Day Manager & Fundraiser



Markus is a Social Worker and a Child Safe Environments Trainer. Markus also has raised the largest amount of money for Puddle Jumpers in a single fundraiser \$75,000 through the Adelaide Plunge.

Op Shops

We have at present three wonderful op shops managed by three Managers:
Melrose Park Manager: **Cate B**
Torrensville Manager: **Pauline**
Hindmarsh Manager: **Colleen**

Warehouse

We have at present Warehouse supervisors who manage the flow of items to and from our warehouse;
Astrid, Leanne, Martine & Micki

Food Hub & Shower Truck

We have at present A Food Hub Supervisor for our Wesrtern Food Hub;
Zoe. We also have at present A Shower Truck Coordinator **Sarah D.**

Award Winning Work

2021

- Australian of the year – Local Hero Finalist South Australia
- Help Award – Community Award Winner
- TafeSA Award Chief Executive Officer's Award
- TafeSA Finalist Community Services Award
- South Australian Community Achievement Awards "Australian Dental Foundation – Community Welfare Innovation" - Finalist



2020

- Pause National Super Connector Award Winner
- Westfield Local Hero Winner – Marion
- South Australian Community Achievement Awards "Australian Dental Foundation – Community Welfare Innovation" - Finalist
- SA Woman Heart Award Winner



2019

- Westfield local Hero's award – Finalist in the top 6
- Ausmumprenuer – WINNER National Women will Change the World
- Ausmumprenuer – Finalist for 2 awards -, People's choice categories: Making a Difference (Not for Profit), Leadership
- Human Rights Medals – Community Services Award – Nomination
- What's on 4 Kids Best Volunteer Activity – Winners nationally 2019

2018

- Pride of Australia Medal – Editor's Choice National winner
- Pride of Australia Medal – Winner
- Smart chicks Business Woman of the Year – Winner
- National NAPCAN – Child Abuse Prevention "Play Your Part Award – Puddle Jumpers Community Food Nights - awarded in National Child Protection Week Sep 18
- AusMumpreneur Award –finalist for - Women will Change the world award and Making a Difference- Not for Profit Award
- LIFE FM – Heart of Adelaide Award – Puddle Jumpers was awarded this in July 2018
- What's on 4 Kids Best Not for Profit Award – finalist
- Joy Noble Medal – Melanie Tate winner 11th June 2018.
- Westfield Local Hero's Award – Melanie Tate was a finalist (Marion shopping centre)



2017

- Statewide Superhero Award – Community Choice 2017 Melanie Tate award winner
- What's on 4 kids Awards – Best Not For Profit 2017 national winners

2016

- What's on 4 kids Awards– Best Not For Profit 2016 national finalist

2014

- What's on 4 kids Awards– Best Not For Profit 2014 national finalist

2013

- National Westpac Community Leaders Awards – Start up Not for Profit Executive Category - 2013 Melanie Tate was a national finalist.

Connecting to Corporates & Small Businesses

To commemorate our dedicated volunteers, in 2017 we held our first Volunteer Awards Night – “A Night To Shine”, which allowed for us to connect with more local businesses – sponsoring over 15 awards through this process, we also connected with several national businesses too as our name and cause continues to spread, resulting in several partnerships with National and local businesses such as Cake 2 the Rescue and Sharon Jurd Events.

This has not only meant a lot to our volunteers but also to our partnered businesses, who both receive the recognition they deserve. In 2018 we have 30 businesses on Board who will be naming and presenting awards to our fantastic volunteers on our Awards Night in October 2018.

In 2021 our Volunteer Awards night saw had 38 awards presented at the Lion Arts Factory – with over 150 attendees.

There are a number of other ways we are connected to Corporate Groups and Small Businesses these include;

- **Sponsorship Programs** - We are proudly sponsored by the wonderful team of Australian Motors
- **Smart Chicks** - 2016 chosen as charity of choice. This has also been an excellent networking tool to connect with more businesses and organisations. (see separate sponsorship info flyer)
- **Wallman’s Lawyers** - 2018 chosen as charity of choice.



This has also provided us with a group of corporate volunteers who assist us at our Community Food Nights and also our camps and day activities – mentoring children or working side by side with volunteers through set up and support.

- **Cake 2 the Rescue** – 2017 chosen as charity of choice for launching the Kindness Birthday Cakes for children need, with every month a lucky child in need will receive a free birthday cake kit
- **Myer Marion** – 2017 & 2018 chosen as charity of choice for staff fundraising and participating in

Christmas Gift wrapping

- **Sponsors & Supporters** - There are a range of ongoing businesses and supporters such as Inveress who host and update our website for us, Alarm Logic who monitor and support us with alarm requirements, Taking Care of Trees who assist us with tree requirements, Haycom who assist us with events, Brentnalls who run drives for items we need, and many more. We are very grateful for the businesses who support us and the work we do, many who do not do it for publicity of public thanks.
- **Volunteering** – we are successful at hosting corporate small and large groups for volunteering anywhere from teams of 2 to 80 people throughout various options (see separate corporate volunteering info flyer)

Educational Connections

Puddle Jumpers is committed to providing a learning environment for students in various fields, Social Work, psychology, Social Science, Youth Work and Community Services being the most common.

Student Placement opportunities are available for Post-Graduate students in related area's. We are also happy to provide student placement opportunities for Under-Graduate students or Diploma or certificate levels.

We also work with highschool students to host placements for community services or work experiences. Some of our connections in these areas are;



- **University of South Australia** – Magill Campus Volunteer Expo “Speed Dating” – Puddle Jumpers was one of five charities who presented and talked to a group of interested students. Puddle Jumpers is also registered to take students for Internship placements with various research possibilities for various courses.
- **Australian Psychological Society SA Student Engagement Group** - Puddle Jumpers was one of six charities invited to present at this year's Australian Psychological Society SA Student Engagement Group's Volunteer expo (Students from Adelaide University, University of South Australia, and Flinders University Psychology courses participate).



Flinders
UNIVERSITY

- **Adelaide University** - Volunteer Expo Puddle Jumpers was one of sixteen participating charities and we had 6 volunteers present for the day. Puddle Jumpers is also registered to take students for Internship placements with various research possibilities for various courses.
- **Flinders University** - Puddle Jumpers hosts four Flinders University Social Work students each semester for 500-hour placements in the offices and on camps and activity days.
- **TAFE** – From hairdressers that attend our food nights, to students studying youth work, we have a range of students for TAFE support and volunteer with us both on camps and at our offices. Puddle Jumpers is also registered to take students for placements with various research possibilities for various courses.
- **Primary and Secondary Schools** - Melanie provides talks and presentations on disadvantage to students from all ages (tailored programs) to help the students understand what it means to live in disadvantage and how it affects young children specifically.
- **Wear Your Welly Boots Day** – since 2015 was the third year running and we have had over 80 Independent and DECD Schools and Child Care Centres throughout South Australia, with one as far as Coober Pedy register and participate with us on Wear Your Welly Boots Day to raise funds and awareness for children in need.



Current services

Community Food Relief Programs–

An early intervention, family strengthening program

Our Community Food Nights are prior to covid were held every Monday night (including Public Holidays) from 5pm to 7pm. In the backyard of our premises at Glandore, we offered market style collect your own free food, where a thank you can be shown through a donation of a pantry item or 2, or plastic bags. Throughout the night we also provided free tea and coffee to anyone that comes through, along with a home-cooked meal for people to enjoy while they pick up their goods. Usually, we have fruit, vegetables, bread, milk and toiletries for anyone needing them. We also offer other items depending on what is donated, we are also able to offer free toys, homewares, and clothes at the same time.



The Future of our food relief programs

We have successfully trailed a food hub (our Western Food Hub, remembering Chelsea Ireland) in Hindmarsh opened in July 2021 – and it has been open 7 days a week from 10am to 2pm and then from 5pm to 9pm. It's completely run by volunteers and it's seeing homeless people, children, families, and people fleeing domestic violence, vulnerable children and

families once off and regularly attending. Approximately 300 families a week now accessing that site to gain essential support items. We know this model is working with doctors, social workers, schools and support agencies referring families and children to us. We have been able to assist many families and children through this imagine what it will do for the vulnerable children and families opening up the new food hub spaces.

We currently only offer one night a week for food relief via a food drive by (currently we offer Monday nights Castle Plaza, Forbes Primary School, seaton & city location, Wednesday Nights Salisbury & Brahma Lodge, Friday nights Hackham and Christies Downs) with only limited services and support. This scale up is much needed for the community. We are currently working with the Marion Council, the Onkapargina Concil and the Salisbury Council to hopefully secure locations within each of these areas in the not to distant future.





Keeping Children in the care of their families longer

Children are the centre of providing food nights, it's why we do what we do. Our community food nights work on strengthening to whole family unit and the individuals in it to help create a better, healthier family unit around the child. We aim to help reduce stress, financial and wellbeing while connecting families to a community of people who care about them.

When parents are unable to pay for the basic necessities their children need (such as medical and school bills, food, clean water, or electricity), children are at much greater risk of being neglected, abandoned or removed from their homes.

Often intervention for children and families sadly only occur once children are at risk or become removed from the primary care of the birth parents. To prevent this and help families help themselves this program aims to provide basic necessities of food and clothing and toiletries but also aims to help families with added often out of reach items which aid wellbeing and make the individuals within and the whole family

stronger. We find we are providing this

support to families who need it most. Often

these families are single parent households,

Domestic Violence survivors in search of support (some who travel from interstate to safety here), new migrants to Australia or those facing serious financial disadvantages, many experiencing unemployment or underemployment. Through these programs we aim to keep families together, while at the same time maintaining safe environments for children and families to thrive in, feel connected and belong to.



The community food night model provides us with a way of working with families about more than just the food.



Engaging Children in extracurricular activities; physical & Social Skills.

Living in poverty has many negative effects on families physically, mentally, emotionally, and socially. Children who live in a low income household are more likely to continue living in poverty as adults. Among the many effects of poverty, one in particular is limiting participation in extracurricular activities.

Extracurricular activities have many positive effects on individuals. Unfortunately, many activities require fees making it difficult for students to afford if they live in poverty. These children often don't attend programs such as sports, arts or music outside of school, they miss out on these skills and they miss out on the social opportunities that this presents too.





With children as a core focus our food nights also provide activities for children to enjoy and learn and develop their skills while they attend. We are able to provide an area for children to play in with equipment, sports toys and volunteers (Police Checked) to play with the children to provide them with a fun and safe environment while their carers and parents collect their goods, eat dinner or enjoy the social side of our nights.

Our food nights have activities programed for children we aim to have a combination of opportunities for children to practise both fine and gross motor skills through arts, crafts, cooking, gardening, sports, games, dances, songs and play.

Empowering children to practise literacy skills

Children who grow up in poverty are at greater risk of struggling with reading for a variety of reasons. They are more likely to:

- Grow up in homes without books or print (newspapers, magazines, etc.) and may have difficulty in visiting a public library because of time, language or transportation barriers
- Have parents or caregivers with low-literacy skills who are less able to



support their children's reading by reading aloud to them, modelling reading, or valuing reading themselves

At our community food nights, we have a 'book' corner and offer free books for literacy development and practise – children are encouraged to have books read to them and they practise reading to volunteers who are ready to listen to them. Children and adults are invited to take books home to continue reading at home!

Community Cuts: A fresh start

For many families that are doing it tough we have found that some of the simpler things such as having a haircut are often the first thing to be removed from the necessities of their budgets. We've learnt that families respond in two ways;

- Missing haircuts altogether – some of the Mums we've worked with said it's been over 13 years since they've had a haircut
- Home haircuts – families have purchased cheap tools (scissors and/or clipper sets) and tried to give themselves and their children



haircuts at home with no formal training, often resulting in crooked or funny haircuts or fully shaved buzz cuts

Overall, we've learnt that families and particularly children haven't had the "cool" hairstyles and some of children and families saying it had hugely effected their wellbeing, and in particular their feelings of self-worth. At our Community Food Nights families; adults and children can access free haircuts and have the opportunity to feel pampered, valued, cared about, and most importantly have access to haircuts that no longer single them out at school, work, job interviews or socially as being unable to afford them. All of the hairdressers involved at Food Nights volunteer their time and show a great deal of care and really listen to the clients and their needs.



What makes our Food Nights different to the rest?

For our Food Nights, we make sure our program maintains the same design as the rest of our services: empowering people to develop social, communication, co-operation, team building, conflict management and problem solving skills, as well as to develop self-esteem and confidence. We also aim to enhance community cohesion, promote social inclusion while encouraging respect and tolerance for social diversity. And it's this design coupled with our priority for children that makes us different to all the rest. With one third of children accessing food relief in South Australia, we are the only food relief service of this kind that targets families (children first), both through their development and safety.



Some of the activities and services we have been able to provide through our Food Nights include, but are not limited to:

- Free haircuts



- Christmas presents for children
- Community respite to the parents and carers as they get food, while the children play and interact with our volunteers in the play and sports equipment
- Free activities and entertainment for children to engage in
- Craft activities such as colour-in sheets, paper puzzles etc.
- Themed Food Nights for major holidays
- Birthday celebrations for regular families and children
- Engaging with young children volunteers (14+ years) in a positive environment where they learn to give back to the community and interact with others in a safe environment

But more than anything, our Food Nights are a community for anyone and everyone to thrive, this includes the children and families we support, and the volunteers who provide that support.

We find that through our Food Nights, those that attend regularly have:

- Formed new relationships and friendships, both between the children and the families along with the volunteers,
- They are more comfortable in the surroundings of the premises,
- Expressed a sense of belonging and connectedness both with the community and with the organization,
- Celebrated each other's accomplishments as a community,
- Assisted with the development of a supportive community,
- Implemented and assisted with safety, wellbeing and behaviour policies relevant to our community,
- Become more involved and engaged with the volunteers, with some insisting to help themselves as a way of thanks.



The connections between food & family strengthening!

Research conducted both internationally and nationally, surrounding disadvantaged children, shows a correlation with social development and food insecurity. Sadly, both the World Health Organization and UNICEF (The United Nations Children's Fund) published the interaction between food insecurity and lack of stimulation (2006 & 2014). They illustrated that children who don't receive enough nutritious food, and enough social interaction, can result them with long term issues of poor growth, delays in development and mental health problems.



Considering the numbers of how many people are seeking food relief, Foodbank reported (2017) that over 100,000 people, in South Australia alone, experience food insecurity every month with a third of them being children, and of that 89% of them are under the age of 12. This is why our services are absolutely crucial.

What is most notable about our services and the need for our Community Food Night, is the effect of food insecurity and its consequences on children. Further research was conducted just last year, which focused on the views and experiences of children living with disadvantage and the responses were staggering (Bessell, 2017). For children, relationships are the core of what makes a positive community. For the children who participated in the

research, strong and supportive intergenerational relations, based on inclusion and mutual respect are essential to a 'good' community. When relationships are poor or non-existent, children feel both

excluded and unsafe. When children have few interpersonal connections with adults, or when adults in their communities behave in disrespectful or exclusionary ways, children's distrust is heightened – all adults become strangers and all present potential dangers.

Within the Puddle Jumpers community, social inclusion and interaction is absolutely paramount for our Food Nights to positively thrive. By maintaining positive encounters with our volunteers, and providing a positive environment for other families and adults to use, the children within our community are most benefitted for social integration and connectedness.

Currently Puddle Jumpers sees approximately 1500 families supported each week by the Community Food Programs – this number has grown and approximately one third accessing the food nights are children – that is roughly 500 children each week.



Current services

Camps & Activity Days - A Time for Fun & Resilience Building



Puddle Jumpers' Camps are about providing children with opportunities to reach their full potential. We run these camps to provide an environment that is inclusive and encourages participation, friendship and trust. The fostering of relationships is encouraged through the provision of ***one on one mentoring and care*** during the young person's time on camp. We also focus on capacity building the relationship cognitive and language skills and behaviour of young people at-risk, to positively improve their understanding of, response to and conduct of relationships in the future.

Puddle Jumpers targets children and young people aged between birth to 15 years, who would not otherwise be afforded the opportunity for recreational camps or holiday experiences, who may be 'at risk' or

experience 'disadvantage' associated with:

- low socio economic background
- academic or social difficulties at school
- trauma associated with family breakdown
- alienation from their families or familiar environment (eg. live in foster care)
- challenging behaviours
- difficulty initiating or maintaining appropriate relationships



Priority of our placements for children is allocated to children who do not live with their birth parents, those under Guardianship of the Minister and those living with relative /kinship care.

Our Camps and Day Activities are held every school holidays throughout the year. Primarily, our camps are held over a weekend period while our day activities can happen any day of the week. Typically, our



camp duration for children/families are from a Friday afternoon through to a Sunday afternoon. For our volunteers however, we add a day before and an evening afterwards to enable re and post camp training/reviews to occur.

To keep things interesting, our camps are all themed, with a different one for each set of camps a year. Some of these themes range from Pirates, Disco, to Farm, Cooking and Superheroes. All themes come with their own set of activities that all the children enjoy.

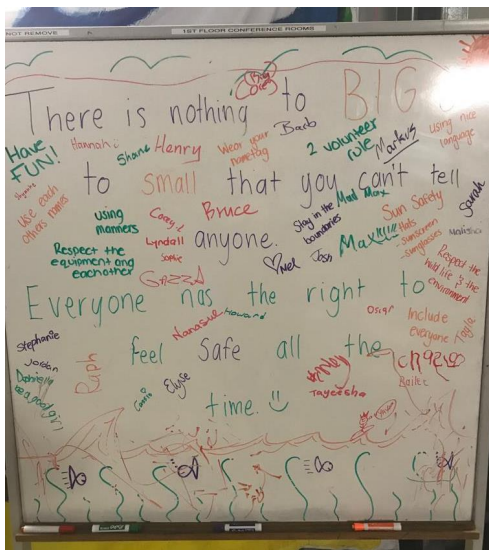
Currently our camps are being held twice every school holidays along with an activity day, which has been programmed in response to the growing waiting list of clients. This has meant that we have been able to place approximately 30 children on camp, along with 10 young people. That has meant that in the past school holidays we were able to support approximately 90 children and young people through our camp and activity day programs which has doubled from last year. And yet considering the expansion, there are still approximately 50 clients on the waiting list.

Puddle Jumpers understands that the needs of vulnerable children, youth and their families is to strengthen their resilience capacities, both individually and together. This resilience capacity acts as the powerful transformative leverage for children, youth and families to develop a vision of mastery over their own lives and begin to imagine a positive future of opportunities for themselves. By the end of every camp, there is not one child that does not feel empowered and belonged – which is a testament to our volunteers and the ethos carried out through Puddle Jumpers. Research conducted both by Madden (2008) and Lomax (2005) indicate several ‘resilience factors’ which are important to capacity building in vulnerable youth. They include:



- Positive self-integrity and understanding - Self-integrity (self-definition), self-worth (value of self to self and others), self-efficacy (what can be achieved)
- Strong problem-solving capacity – how problems in daily life are anticipated, understood and responded to.

- Significant access to socially valued roles, knowledge and skills – capacity to acquire educational and vocational knowledge and skills which will lead to access to socially valued roles (employment, community member, partner, parent)
- Positively engaged personal and community relationships- caring, protection & support networks – family, peer, and community.



Their research further indicates where these 'resilience' factors decline in children and youth as vulnerability to harm, social marginalization and isolation will increase. Such vulnerability factors as school marginalization or disengagement, at-risk offending behaviours, at-risk drug & alcohol abuse, family conflict and family breakdown along with dysfunctional peer group engagement have a two-way dynamic interaction with resilience factors. To put it simply, the outlined 'vulnerability' factors are both a function of decreased presence of resilience factors, as well as an act to

compound this decrease. This is where Puddle Jumpers intervenes. By intervening at such a crucial point of vulnerability (whether it's by their age, or by a traumatic event) Puddle Jumpers ensures the opportunity for social interaction, developing relationships, fostering self-esteem and self-worth development, and enhancement of individual skills and knowledge.

One client on camp, who now happens to be a volunteer, and in the leadership, chose to reach out to us and write down their experiences of their first camp. Their words, bringing us to tears.

When I first heard about puddle Jumpers, I was very hesitant as all I've only had were people coming in and out of my life, I didn't see how this camp was going to be any different, I thought why should I put myself out there when in the end I was going to get let down. I reluctantly attended the camp, but I still had my misgivings. I can't recall everything we did during those first few days but I do recall the feeling of accomplishment when I first learnt how to kayak and the feeling of belonging when I made new friendships. Puddle jumpers taught me that being a part of something doesn't make you special, something is special because you are a part of it.

Nothing is rawer, than the words of a vulnerable child, and yet here they were, opening themselves to us, just like every other client in our care. And this is where we are different, through this experience, we taught them resilience. We helped develop their personal values and views of themselves. We showed them what it meant to belong. And we will continue to do that with every client that comes into our care.



Puddle Jumpers' Camps are different to a lot of existing services, in that all participants are matched with a mentor/volunteer, who gives their 'buddy' (participant) their full and undivided attention for the duration of the camp. The impact of this on the participants cannot be under-estimated. Many children with behavioural issues have only experienced negative feedback from adults/carers, and the impact on them of having the undivided attention of one adult, and an adult who chooses to be with them because they care, not because they are paid to, an adult committed to identifying and reinforcing the young person's strengths, is often life-changing.



Nurturing Sibling Bonds

Our client intake process for both programs, does not exclude age, gender or ethnicity, allowing for a diverse group of children in a safe and inclusive environment. With this process, we are able to provide an opportunity for siblings who reside together and those that don't, to come together. We believe that maintaining positive relationships with siblings is vital in personal and

social development. Research has shown that during a place of intervention, children and young people who are able to maintain or renew contact with their siblings have found their interactions with them provide a sense of belonging and help give them a positive sense of personal identity (Herrick & Piccus, 2005). One study found that 40% of foster youth wanted to increase their sibling contact (Fox & Berrick, 2007).

On our camps, we have found that when siblings are brought together on camp, a wonderful thing happens. We have been able to have siblings spend time together and do usual things that other siblings who live together full time get to do, hanging out in your pyjamas, bike riding, playing board games, and outdoor sports. Being able to spend time building a bond between siblings over many camps we have had the opportunity to see this and enjoy memories being made that will last children well into their adult lives. We recognise that although in an ideal world siblings would be able to remain in care together that it's not always possible. When remaining together is not possible it would be beneficial for those siblings to grow up remembering those weekends away they spent together instead of remembering weekends spend apart.





Grand Love; Grandparents as full time carers

Grandparents are very special in children's lives. And often in a time of family disruption, grandparents step forward and provide full time care for their grandchildren. While beautiful, it is equally devastating for these grandparents, to lose their children in some way, and to have to provide care to their grandchildren. There is no rest, and there is no time to stop for these grandparents. Based on the Australian Bureau of Statistics (ABS) 2015 and 2012 Survey of Disability, Ageing, and Carers (released Jan 2017) there are 245,000 unpaid carers living in SA, with 16,000 of them being

grandparents (Lewis, 2017). Of those 16,000 grandparents many are being lurching into poverty. Due to the financial expectations in raising and supporting children, most grandparents become primary carers straight after retirement, leaving them to spend their retirement savings, or even superannuation in order to raise their grandchildren (Grandparents Victoria, 2014).

With such a strain on their personal lives, these grandparents deserve a break, and a reciprocity of love that they so selflessly give to their grandchildren. One way that we provide this break, is offering Grandparent and Carer Camps through the year. Often, these camps are held at Christmas time, to provide the grandparents and carers, an opportunity of respite.

Respite is incredibly important as studies have shown that through regular respite, there is less chance for household breakdown and higher chance of retention of carers. As respite provides a break from caring, it can also assist with the emotional and physical wellbeing of grandparents. Separate from the children, the Grandparents have an opportunity to reflect on their time as being parents once more, in a safe and inclusive environment surrounding by people in the same position as them. Often the Grandparents form wonderful friendships with each other and remain a consistent support for one another. But that does not mean they cannot interact with their grandchildren on camp, as it is welcomed that they participate in activities that can bring them closer and strengthen their bond. Just like the bond between siblings, the bond between a child and their carer, can be a powerful support. And to be able to provide that platform for these grandparents and their grandchildren is amazing.



Now we understand, that not all grandparents can afford a holiday away, and we respect that – we don't discriminate any form of hardship, and for these grandparents, we know they need a positive experience, and so often, we allow for a donation from them for attendance, or funding is found elsewhere (grants, go fund me campaigns, or other fundraising ventures) to make sure that not no young person goes without, and a grandparent can receive the break they deserve.

Consistency & Opportunity

On our camps and activity days, it is paramount, that the children in our care, understand that we are there for them, and nothing else. As volunteers, we choose to make a difference in these children's lives,

and we maintain that through our 1:1 ratios of children to volunteers. In the space of one weekend, the bonds created between children and volunteer, is a remarkable thing to watch. It means we can work with children that have behaviour difficulties or challenges in social situations appropriately. We are more flexible in being able to cater to the individual needs of the child.

Each volunteer is police checked, reference checked and interviewed before their camp attendance. They also receive training in how to work with challenging children and children who have suffered trauma. This often challenges our volunteers to look at their own lives and be reflective on the power they have to make a change. Our camps have proven to be very beneficial, not just for our clients but for our volunteers as well. We aim to provide a positive experience for all attendees on camp. The volunteers (particularly those aged 16+) on camp will have the opportunity to volunteer and gain



experience in the human services sector which has led to a change in career path. They will have the opportunity to build their confidence, leadership skills and experience the feeling of making a difference. The longevity and retention rate of our camp volunteers proves to be most beneficial to the young people we support. For them to see familiar faces as they return to camps throughout their childhood allows us to build more of a home away from home feeling for the young people. We have often been the most and only stable thing in the lives of these children. With them changing schools, homes, social workers, carers, welfare agencies, Puddle Jumpers remains the consistent. We are often referred to as 'the Puddle Jumpers Family' by clients and volunteers. We are able to build those relationships because we remain the consistent. An incredible crucial thing for children who have experienced trauma to have.

Youth at Risk a new Leadership training

approach

Our clients, and our volunteers are constantly growing, both in numbers and in personal achievement. For our clients, they reach a certain age (13-15) where they no longer engage with the original program – they've out grown it. And so in 2016, we evolved it so the young people in our care, were not left behind. We named it the MinTie's Program (Mentor In Training). The MinTie, is separate from the average client, in the sense that they no longer have a volunteer to buddy with, instead they are buddied up with another client to understand responsibility, and learn what it means to be a role model. Like all our programs, this role aims to empower young people to develop their conflict and behaviour management, communication, team-building and problem-solving skills in a safe and fun environment, with the guidance of our volunteers.

To help with this transition, the MinTie's camp's duration runs from Thursday morning to Sunday afternoon to enable pre camp training and offer opportunities for social interaction and develop relationships with the rest of the volunteers on camp.



Already, our MinTies program is incredibly successful, with several of our past MinTies, graduating as full volunteers and going on to take positions of leadership on our camps, pushing themselves out of the comfort zones and showing their willingness to jump in and help wherever necessary. Not only as an inspiration to fellow MinTies but to other volunteers and children as well.



Ripple Time

To bring this experience all together, we talk quite strongly about the Ripple Time theory. On camp, it's just known as ripple time. A beautiful and connecting experience that brings everyone on camp together for one moment to reflect and show gratitude. For the children, it's a chance to hear words of praise and thankfulness, and for the volunteers it's a chance to provide that in a safe and inclusive space. During this special time on camp, children and volunteers sit in a circle on the floor, and a bowl of water is placed into a centre of a circle. Everyone is given a pebble and the Ripple Effect is talked about and the children are shown through dropping a pebble into the water about their actions, their thoughts and how that might have an impact on those around them and most importantly on themselves.

We discuss that happiness is a choice you can make yourself. It is our aim to give children an understanding of how their happiness and perspective influences their day-to-day lives and the lives of those around them. A simple small act like smiling can have a ripple effect. A smile can change someone's whole day. As a part of the "Ripple Time" Puddle Jumpers also aims to show children that they have the power to be able to start ripples, teaching children to do something nice for someone without expecting anything in return, in essence helping children believe that selfless acts of kindness are a great way to start a new ripple.



This provides us with the opportunity to acknowledge all the good things that others have or are doing and rewards these positive actions. It is often the favourite part of camp, even for those whose behaviour has been the most challenging. It allows them to engage in something positive and hear positive thing about not only the other campers, but themselves. It puts back some ownership on the young person's actions and reinforces with them that they can in fact do good things.

On top of this, we also provide note bags for the children and volunteers, so that they can receive a ripple in writing, in order for them to take it home, and have a token of the camp and people they have been able to share a wonderful experience with. This is something that the children often cherish by placing in a special box, on the top of their bunk beds or even in a picture frame for safe keeping. This tradition is also very well loved by our volunteers who are often seen up late at camp making sure all of the children they have interacted with will receive a positive note for them to take home and read on the bus.



Currently Puddle Jumpers sees approximately 60-90 Children supported each school holidays through camps and activity days – there is such a demand for these services we could hold camps almost every weekend and fill them!



Our camp programs currently use existing campsites throughout South Australia, we are exploring running services interstate and are looking for a campsite /partner for use in South Australia.

Activity Days currently operate throughout different locations we could however with the right resources expand our activity days so that more than one is offered each school holidays.

Major Partners:

Our services would not be what they are today if it wasn't for the incredible support of our Major Partners and contributors to our programs. A massive THANK YOU to our amazing partners for all of their support, time and services.



Ezyrent Minibuses
U-DRIVE & CHARTER



For more information about our Camps or Activity Days, be sure to contact us on (08) 7071 5270 or 0400 999 349 or email puddlejumpers@puddlejumpers.org.au

You are also more than welcome to find us on Facebook, and keep updated on the weekly events listed on our Facebook page at <https://www.facebook.com/PuddlejumpersSA/>.

Collaboration

Collaboration is vital to sustain what we call profound or really deep change, because without it, organisations are just overwhelmed by the forces of the status quo” Peter Senge



Government of South Australia
Department for Child Protection



From: Local Spiritual Assembly of the Bahai's of Marion on behalf of the Bahai Community of Marion.

18th April 2022

RE: Expression of interest in taking up a lease on the Old Mitchell Park Neighborhood Centre.

Dear Friends

The Bahai Community of Marion wish to express interest in taking up the lease of the old Mitchell Park Neighborhood Centre at 1 Cumbria Court, Mitchel Park.

The community has been looking for an economic location for a number of years and has previously been vetted by council for the possible use of part of the Marion Leisure & Fitness Centre on Oaklands Road.

Its proposed use of the building would be to provide a venue for its numerous community building activities, of which it routinely holds 10 plus per week throughout Marion, and for its regular organizational, administrative & study meetings held weekly. The Marion community has utilized the Cove Civic Centre Hall for several years now for its larger meetings for Holy Day Celebrations and would continue to do so.

The Bahai Faith is a not-for-profit religious organization that is spread worldwide. There are presently over 250 members registered in Marion alone, with representation in all LGA's in the Adelaide region and across the country. As such it is overseen by its National and Regional administrative bodies and holds continuous PI & PL insurances for all its activities and locations, with a large proportion of its members holding DHS screening for Child Protection.

The Marion Community like other Bahai Communities across Adelaide and the country are actively engaged with community education, ages 4 to 12 with children's classes held once a week during school term times, ages 12 to 15 junior youth empowerment program held weekly or biweekly, 16 – 25 Institute for Studies in Global Prosperity (ISGP) held twice a year providing a forum for under graduates & post graduates to discuss the development of their lives with particular context of service to humanity and also for those 16 plus Study Circles and Devotional Meetings which enable young and older adults to raise their own capacity with a focus on community development. This program is in a constant state of growth.

The following is web link to the Australian Bahai Website which outlines the communities' activities. Attached are two recent references from the Office of the Premier and the Minister of Multicultural Affairs Hon Alex Hawke.

<https://bahai.org.au>

The venue would not be used for congregational worship, which the Faith does hold nor does it have a clergy, individuals are personally responsible for their own observance. The rental of the premises to other private users could be organized under council's guidelines, the Faith has a no smoking and no alcohol policy at all of its own premises, and is also willing to discuss the potential of shared use.

Point of Contact: Mr. C Wates (Treasurer) through: marion@sa.bahai.org.au

NATIONAL SPIRITUAL ASSEMBLY
OF THE BAHÁ'ÍS OF AUSTRALIA INCORPORATED

SECRETARIAT

In reply please quote ref no: 1EXA\iw

21 October 2021
7 'Ilm 178 B.E.

To all Local Spiritual Assemblies and Registered Groups
Transmitted by email

Dear Bahá'í Friends,

Message from the Prime Minister

We are pleased to provide the enclosed message which has been addressed by the Hon. Scott Morrison MP, Prime Minister of Australia, to the Australian Bahá'í Community for the occasion of the Birth of Bahá'u'lláh. The Prime Minister's message notes:

Australia's Bahá'í community champions unity as our strength for today's challenges and as our best hope for the future...

Thank you to the Bahá'í community of Australia for celebrating the rich and complex diversity of our nation, and the unity in which it thrives. As you do so, you live out the principles on which your faith was founded.

You are welcome to share the message with the friends in your community and to use it during your celebrations of the Birth of Bahá'u'lláh as appropriate.

Please bear in mind that the message should not be used for any other purpose or altered in any way.

With loving Bahá'í greetings,



Ida Walker
For the Secretariat

Enclosure

Message by the Hon. Scott Morrison MP, Prime Minister of Australia, on the occasion of the Birth of Bahá'u'lláh

cc Counsellors in Australia, Regional Bahá'í Councils



THE HON ALEX HAWKE MP
MINISTER FOR IMMIGRATION, CITIZENSHIP, MIGRANT SERVICES AND
MULTICULTURAL AFFAIRS

MESSAGE FOR NAW-RÚZ

My warmest wishes to all Baha'i Australians celebrating Naw-Rúz, and the arrival of the New Year.

The changing of seasons celebrated through Naw-Rúz brings with it the opportunity to reflect on the year that has been and to welcome the new year with the hopes of a brighter, more harmonious future.

This year's celebration of Naw-Rúz aligns with the beginning of Harmony Week, Australia's celebration of the richness of our vibrant and diverse society. The message of renewal and growth that Naw-Rúz symbolises is one that we can relate to and all draw inspiration from as we look to deepen our relationships with, and understanding of, one another.

I also take this time to extend my sincere thanks to all Baha'i Australians for your ongoing work in promoting social cohesion and inter-faith connections. The strength and unity you endeavour to develop plays a critical role in ensuring we remain a successful multicultural nation, and I encourage you to continue this selfless work within our communities.

I hope that this year, Naw-Rúz will provide a valuable opportunity to connect with loved ones, as you celebrate through prayer, music, dancing and reflection.

I wish you all a safe and happy celebration of Naw-Rúz.

A handwritten signature in blue ink, appearing to read 'Alex Hawke'.

ALEX HAWKE

Other Expressions of Interest – Making Marion

Name of your organisation/group	Contact Name	Role or position in the organisation/group	How long has your organisation been operating	What is your organisation's purpose/vision?	Does your organisation currently operate in the City of Marion	Are you interested in exclusive use of the premises, or are interested in sharing the premises with another organization.	What are the days & times that your organisation would be seeking to operate from this site?	When would you be seeking to occupy the Mitchell Park Community Centre?
Mitchell P	Catherine Somers	Director	30 years	Education for young children. The kindergarten would like to continue offering playgroup in the neighbourhood centre. Many families that are connected to the kindergarten attend the playgroup, so it's important to be close to the kindy and one of our educators facilitates the session. We would like to see the neighbourhood centre become a local hub for young children's services such as parenting groups, multicultural or music playgroups, a space for CYH to undertake 4 year old health checks, or a space for providers such as Relationships Australia, Kudos, Autism SA or NDIS to use for counselling or therapy. The Department for Education owns part of the land or neighbourhood building so it would be good to continue to provide a service to young families in Mitchell Park that is connected to the kindergarten.	Yes	Share premises	Friday morning	Friday mornings
Farda Tv	Fahim Hashimy	Chairman	7 years	Making new arrival community hub, language school, tv Studio, childcare and language library.	No	Exclusive use	Everyday - late	ASAP

Mitchell Park Neighbourhood Centre Future Use Consultation 2022

11.5 YMCA Solar - Marion Leisure & Fitness Centre

Report Reference	GC220614R11.5
Originating Officer	Unit Manager Land & Property – Michael Collins
Corporate Manager	Manager City Property -- Thuyen Vi-Alternetti
General Manager	General Manger City Development - Tony Lines

REPORT OBJECTIVE

The objective of the report is for Council to be able to consider whether to endorse further expenditure for the strengthening of the Marion Leisure & Fitness Centre Roof to facilitate the installation of a new solar system.

REPORT HISTORY

Report Reference	Report Title
GC210914	Solar Panels for Council Owned and Leased Facilities – Expressions of Interest Outcomes

EXECUTIVE SUMMARY

At its General Council Meeting on 14 September 2021, Council endorsed supporting the YMCA SA's application for the installation of a new solar system at Marion Leisure & Fitness Centre (MLFC) and to fund 50% of the cost of the new solar system from Council's Community Facilities Partnership Program, with a maximum Council contribution of up to \$48,000.

A structural assessment of the roof has subsequently identified that there are strengthening works required to support the proposed solar installation which will cost approximately \$25,000. YMCA has advised that they would not be in a position to contribute more than 25% of this additional cost. YMCA requires Council to fund 75% of the additional cost to strengthen the roof of the MLFC in addition to the 50% cost of the solar system.

Since the September 2021 report to Council, the City of Marion Property Asset Strategy (CoMPAS) commenced. The draft strategy document is currently being finalised and will be subject to community consultation. It is suggested that a decision on the additional funding and roof strengthening works be deferred for 2-3 months pending the outcomes of the CoMPAS.

RECOMMENDATION

That Council:

- 1. Defers for a period of up to 3 months a decision as to whether to approve the additional expenditure equivalent to 75% of the cost of roof strengthening at the MLFC to accommodate the new solar system.**

DISCUSSION

At its General Council Meeting on 14 September 2021, Council endorsed supporting the YMCA SA's application for the installation of a new solar system at Marion Leisure & Fitness Centre (MLFC) and to fund 50% of the cost of the new solar system from Council's Community Facilities Partnership Program, with a maximum Council contribution of up to \$48,000. This was following an EOI process which was commenced by Administration in April 2021.

The EOI from YMCA SA was for a 99.9 kW solar system at a cost of \$94,626.48 and involves the installation of approximately 270 solar panels on the roof of the MLFC.

It was noted in the September 2021 report that if the EOI submission was approved by Council, the actual size and number of panels would be dependent on a positive structural assessment, and that a structural suitability assessment of the building would be carried out as part of the project management and procurement process. Final installation and the number of panels would be subject to the structural integrity of the building.

Following a structural report, it has been determined that the roof will need strengthening, at a cost of approximately \$25,000, in order to accommodate the extra load of the solar system. YMCA SA has been approached to see whether they would in principle be amenable to contributing 50% of the additional cost, however they have advised that they would only be able to contribute a maximum of 25% of the additional cost.

Since the September 2021 report to Council, the City of Marion Property Asset Strategy (CoMPAS) commenced. The draft strategy document is currently being finalised and will be subject to community consultation. It is suggested that a decision on the additional funding and roof strengthening works be deferred for 2-3 months while the recommendations of the CoMPAS are considered.

Should Council wish to proceed with the roof strengthening work now to enable the installation of the solar panels, Council may consider endorsing the following resolution:

That Council:

- 1. Endorses the roof strengthening work at the Marion Leisure and Fitness Centre to accommodate the extra load of the solar system and additional funding of up to \$20,000 from funding set aside in the Asset Sustainability Reserve for energy efficiency projects.*
- 2. Notes that YMCA SA will contribute \$6,250 towards the roof strengthening work.*

ATTACHMENTS

Nil

11.6 LGA Climate Change Policy Review

Report Reference	GC220614R11.6
Originating Officer	Unit Manager Environment and Sustainability – Ann Gibbons
Corporate Manager	Manager Engineering, Assets and Environment - Mathew Allen
General Manager	General Manager City Services - Ben Keen

REPORT OBJECTIVE

To provide Council with an opportunity for input to the Local Government Association of South Australia's (LGA) review of the 'Managing the Risks of Climate Change' statements in the LGA Policy Manual.

EXECUTIVE SUMMARY

The LGA Policy Manual contains a series of contemporary policies to be used by the LGA and its member councils, in its joint advocacy on issues important to the sector. The *LGA Climate Commitment Action Plan 2021-23* (Attachment 1) identifies that the LGA will review and update the 'Managing the Risks of Climate Change' statements in the LGA Policy Manual based on recent science, evidence, and practice.

LGA SA's Issues Paper, *Climate Change – considerations for reviewing the LGA policy* (Attachment 2) provides an overview of the LGA's position on climate change and discusses proposed changes to the LGA Policy on Climate Change. The draft revised overarching policy statement also provides direction for the revision of the LGA's secondary policy statements which relate to Climate Change action.

This invitation to provide feedback to the LGA provides the City of Marion with an opportunity to demonstrate its commitment to action on climate change and support for sector-wide advocacy.

Proposed feedback on the overarching policy statement and secondary policy statements is provided in Attachment 3 for review and endorsement. The response is based on endorsed Council policies and strategic plans. Once endorsed, Council's feedback will be provided to the LGA via the online survey by 27 June 2022.

RECOMMENDATION

That Council:

- Endorses the feedback to the LGA Climate Change Policy provided in Attachment 3, subject to any amendments made in the meeting.**

GENERAL ANALYSIS

Valuing Nature	The City of Marion's response to climate change is underpinned by the 'Valuing Nature' theme.
Risk Management	'Inappropriate response to, or preparation for, climate change risks' is identified as a key strategic risk for the City of Marion.
Legal / Legislative / Policy	The City of Marion Climate Change Policy provides the basis for feedback on the LGA Climate Change Policy.

Timeline

The deadline for completing the online survey with Council's response to the LGA SA is 5.00pm, Monday 27 June 2022.

The environmental sustainability sector is rapidly changing at all levels (international, national, state, local), and community interest in the response of the local government sector to climate change and expectations regarding environmental outcomes delivered by councils continues to grow. The local climate is getting hotter and drier with increased likelihood of extreme fire danger days and annual rainfall is decreasing with extreme rainfall events likely to become more intense. Efforts in responding to a changing climate have become increasingly important with the release of the Intergovernmental Panel on Climate Change's (IPCC's) 6th Assessment report in August 2021 stating that we are now in the critical decade for action on climate change, and the recent resolutions of the COP26 climate conference in Glasgow in November 2021.

The recent State and Federal elections and resultant changes of government present an opportunity for the LGA to advocate on behalf of the sector for stronger commitments to climate action across all levels of government.

While the LGA Climate Change Policy is largely in line with the City of Marion's Climate Change Policy and existing action on climate change, there are several secondary policy statements that could be strengthened including:

- **4.4.3 Embedding Climate Considerations**
 - From an overall risk and governance perspective, the City of Marion completed a Climate Risk Governance Assessment in 2019 and is investigating options to undertake a more in-depth assessment of physical and transition risks across the business in 2022/23, potentially funded by the Local Government Mutual Liability Scheme (LGMLS).
 - Urban planning and development assessment is a key service delivered by Councils that can have significant impacts on the climate resilience of neighbourhoods, depending on whether or not climate considerations are embedded in the decision-making and approvals process.
 - Recommended change: That this statement is amended to reflect the role the LGA can play in advocating for stronger climate outcomes in development and planning policy.
- **4.4.7 Greenhouse Gas Reduction Mechanisms**
 - Putting a price on carbon from all sources is widely recognised as a cost-effective mechanism for reducing greenhouse gas emissions.
 - It is recognized that Australia has a defacto carbon price overseen by the Emissions Reduction Fund (ERF) where Australian Carbon Credit Units (ACCU) are issued in return for delivery of projects that will reduce the amount of greenhouse gases released to the atmosphere.
 - The introduction of an Australia-wide carbon pricing or emissions trading scheme is a decision of the Commonwealth Government and the LGA can play a role in advocating for the introduction of economy-wide carbon pricing mechanisms to support achievement of national emissions reduction targets. It is important to ensure that voluntary carbon markets including renewable electricity, carbon offsets and other low carbon products and services are supported and clarified in accounting and legislation. This is critical for Local Government and their communities for achieving zero carbon outcomes that are cost effective.
 - Recommended change: Retain the policy statement calling for the introduction of carbon pricing as an equitable means of reducing carbon emissions with amendments to the wording economy-wide carbon pricing mechanisms that are transparent and supported by appropriate legislation.
- **4.4.8 Integrity**
 - The City of Marion's approach to climate change includes '*Evidence-based strategic*

and operational activity (founded on the most recent International Panel on Climate Change (IPCC) assessment reports, whilst recognising the need for flexibility to adapt as scientific knowledge and climate models improve) to address climate change, support informed decision-making, and facilitate a change to a low carbon economy in support of global targets to limit global warming to 1.5° Celsius’ is outlined in section 4.1 of our Climate Change Policy.

- There have been some recent reports in the media¹ relating to a lack of transparency and accountability of carbon offset / biosequestration projects that are generating financial benefits via the sale of Australian Carbon Credit Units (ACCU). The LGA can have a role in advocating for reforms to underpin Australia's voluntary carbon markets with a legislated economy wide market-based greenhouse gas and renewables accounting framework to ensure clarity, equity, fairness and integrity for all participants.
- Recommended change: While the suggested amendment to the LGA Policy statements relating to ‘Integrity’ are broadly supported it is suggested that specific reference should be made to global targets that limit warming to 1.5°C as set out in the Paris Agreement (2016) with scope to incorporate new information as it becomes available. Additional statements relating to transparency and fairness in relation to any carbon accounting and reporting frameworks should also be included.
- **4.4.9 Electric Vehicles**
 - This statement aligns with the City of Marion’s commitment to develop a Fleet Transition Plan that will contribute to achievement of carbon neutral by 2030 commitments. The City of Marion has supported the installation of three public Electric Vehicle (EV) charging stations across the council area. A further 3 – 4 public EV chargers will be installed over the next 12 months to support community uptake of electric vehicles.
 - Significant investment will be required in the coming years to transition council’s vehicle fleet to EVs. It is recognised that EVs to suit business needs, particularly larger plant, are still an emerging area. Policies introduced at State and Federal level can have a significant influence on the uptake of EVs by local councils and communities. It is noted that the new South Australian Government is seeking to repeal legislation passed last year that will introduce an electric vehicle tax in the state from 2027.
 - While the transition to EVs is important, there are other modes of transport or mobility used by our community such as walking, cycling and public transport that will require significant infrastructure investments and supportive planning contexts at all levels of government. The LGA can play a role in coordinating efforts and advocating for sustainable transport outcomes on behalf of the sector.
 - Recommended change: That this policy statement is renamed ‘Sustainable Transport’ with some additional wording to reflect the need for a broader conversation and advocacy about mobility that encompasses not just EVs but also other modes of transport such as walking, cycling and public transport.

Proposed feedback on the overarching policy statement and secondary policy statements is provided in Attachment 3 for review and endorsement. The response is based on endorsed Council policies and strategic plans. Recommended amendments to the policy statements are discussed above. Once endorsed, Council’s feedback will be provided to the LGA via the online survey by 27 June 2022.

ATTACHMENTS

1. Attachment 1 - LG A- Climate- Commitment- Action- Plan [11.6.1 - 11 pages]

¹ Australian National University, 24 March 2022 ([Australia's carbon market a “fraud on the environment” - ANU](#))

2. Attachment 2 - Climate- Change-policy-statement- Issues- Paper [**11.6.2** - 16 pages]
3. Attachment 3 - Climate-Change-feedback-for-LGA-policy [**11.6.3** - 6 pages]



LGA Climate Commitment Action Plan 2021-2023

Adopted by the LGA Board of
Directors on 18 March 2021

2021- 2023

The voice of local government

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Message from the President

Climate change is one of the greatest challenges facing Australian communities. It requires a collective response, and action needs to be taken across all spheres of society. Addressing the impacts of climate change requires a sustained response over time, and the ability to adjust the course as the climate risks change.

Local government has been on the front foot for many years, leading the charge with the procurement of green energy, preparing for sea level rise, retrofitting community facilities, transitioning to a circular economy, driving the regional climate partnerships, building emergency management capabilities and more.

Climate risks vary across the state, and local government's success to date is closely tied with how councils have responded to the local risks faced by local communities in partnership with other levels of government.

As the peak body for local government in South Australia, the LGA recognises its important role to support councils with their own efforts, while also walking the talk by taking action in its own operations.

This plan formalises the LGA's commitment to tangible action on climate change. It contains a suite of actions that continue and extend LGA efforts to work with and on behalf of our member councils through our core roles to advocate, assist and advance. The plan also contains actions that address how the LGA can achieve tangible outcomes through its own operations.

By working together as a united local government sector, we can do more to prepare our communities for the unfolding impacts of climate change.



Mayor Angela Evans

LGA President

March 2021

Introduction

About the LGA

The Local Government Association of South Australia (LGA) is the peak body for local government in South Australia. The LGA provides leadership and services to councils, and represents the sector to State and Federal governments and other key stakeholders. Membership of the LGA is voluntary, but all 68 of South Australia's councils are members.

The LGA also provides competitive procurement and indemnity (insurance) services to councils through two separate commercial entities, LGA Procurement and LGASA Mutual.

The LGA is governed by a Board of Directors and supported by a secretariat based in Local Government House in Adelaide. The LGA is federated with interstate bodies through the Australian Local Government Association which represents local government's national interests.

More information about the LGA is available on our website at www.lga.sa.gov.au.

About the Climate Commitment Action Plan

The LGA acknowledges that climate change poses a serious risk to councils, and the communities and ecosystems they support. Climate change has the potential to damage council assets, cause disruption to the delivery of council services, generate unbudgeted financial impacts and affect the health and wellbeing of communities.

These risks require us to take immediate and ongoing action.

Over many years, South Australian councils have provided strong leadership, advocacy and action to reduce carbon emissions and adapt to the impacts of climate change. Councils continue to plan and implement actions at local and regional levels to address changing climate risks.

The LGA has a dual role to both support councils with their own climate change efforts as the peak body for local government, and to lead by example by taking action in its own operations.

The LGA Climate Commitment Action Plan outlines the LGA's commitment to climate change mitigation and adaptation, and contains:

- An overview of recent action on climate change
- The LGA's Climate Commitment
- An Action Plan for 2021-2023.

The Action Plan will be updated every three years, with an annual review of outcomes achieved presented to a General Meeting of the LGA membership.

Action taken so far

This Action Plan builds upon many years of effort supporting councils to help mitigate climate change and adapt to its impacts. Many of these actions will be continued or built upon as part of the Action Plan for the next three years. A snapshot of the actions already undertaken by the LGA includes:

- **Advocacy**
Advocated for greater resources for councils to manage climate risks including coastal protection, stormwater management and emergency management.
- **Coordination**
Secured State Government funding for the LGA to host the central coordinator roles that underpin the Regional Climate Partnerships¹.
- **Resources**
Developed guides and templates for councils on topics including climate risk management, adaptation planning, energy efficiency, coastal adaptation, and heatwaves.
- **Procurement**
Supported councils to procure recycled road materials, solar panels, batteries, electric vehicles and charging stations, and electricity sourced from a local renewable source through LGA Procurement.
- **Circular economy**
Supported councils to transition to a circular economy in their procurement activities, including the *Buying it Back* pilot program which the LGA coordinates and participates in.
- **Energy efficiency**
Provided advice and services to councils to drive improved energy efficiency, including through LED street lighting.
- **Research and Development**
Funded important climate change research, development and actions through the Local Government Research and Development Scheme and the Local Government Mutual Liability Scheme.
- **Emergency management**
Assisted councils with emergency management planning through the Council Ready program, and significantly strengthened our sector's emergency response capability through the Local Government Functional Support Group.
- **Local Government House**
Reduced emissions associated with the operations of Local Government House through the installation of sensor activated energy LED lighting, waste management and recycled office supplies².
- **Corporate policies**
Adopted a Procurement Policy that seeks to conserve natural resources and integrate principles of circular economy, waste minimisation and energy minimisation.

¹ The Regional Climate Partnerships are a network of eleven regional, cross-sectoral groups delivering practical action to strengthen the climate resilience of their communities, economies and natural and built environments. Partners vary from region to region, but include councils, regional organisations of councils, Regional Development Australia organisations, landscape boards (formerly Natural Resource Management Boards), and the South Australian government. For more information see <https://www.environment.sa.gov.au/topics/climate-change/programs-and-initiatives/adapting-to-climate-change/regional-climate-partnerships>

² As of 30 June 2020, 95% of the total office supplies and stationary purchased by the LGA contained recycled content.

LGA's Climate Commitment

The LGA's commitment to climate change is contained in our policy statements on "*Managing the Risks of Climate Change*". These policy statements have been developed with input from the local government sector, and adopted by our members at LGA general meetings³.

Our overarching policy statement is that:

Local government acknowledges that climate change poses a serious risk to local communities and ecosystems. All levels of government are urged to take action that will help address the effects of climate change in local communities⁴.

This is supported by additional statements addressing Partnerships; Funding and Strategic Investment; Embedding Climate Change Considerations; Decision Making; Consultation and Engagement; Energy Reduction and Storage; Greenhouse Gas Reduction Mechanisms; Integrity; and Electric Vehicles.

Many other statements in the LGA Policy Manual, such as those relating to waste management, circular economy, emergency management and planning and development also address climate change. This reflects the way in which climate change is a central consideration across the wide range of local government functions and services.

This LGA Climate Commitment Action Plan seeks to bring our climate change policies to life by outlining the LGA's commitment to taking action to support its members and through its own operations.

The LGA's Climate Commitment to our members and to the community is:

The LGA acknowledges that climate change poses a serious risk to councils, and the communities and ecosystems that they support. The LGA stands ready to:

- 1. Advocate for urgent action on climate change;**
- 2. Assist member councils in their efforts to reduce carbon emissions and adapt to the impacts of climate change;**
- 3. Advance the local government sector's leadership on climate change;**
- 4. Achieve emissions reduction and adaptation through the operations of the LGA.**

It should be noted that this a commitment made by the LGA Board to lead action within its scope of influence across the LGA's four core strategy areas.

³ The LGA Policy Manual is available at <https://www.lga.sa.gov.au/about-lga/overview-of-the-lga/corporate-documents/lga-policy-manual>.

⁴ LGA Policy Manual, Section 4.4, Managing the Risks of Climate Change, <https://www.lga.sa.gov.au/about-lga/overview-of-the-lga/corporate-documents/lga-policy-manual/environment-and-natural-resources/4.4-managing-the-risks-of-climate-change>.

Action Plan for 2021-2023

1. Advocate for urgent action on climate change

Responding to climate change is a shared responsibility across all levels of government and society.

As the peak representative body for South Australia's councils, the LGA has an important role to advocate for urgent and sustained action to reduce emissions and adapt to the impacts of climate change. This will occur through direct advocacy to governments, partnerships, representation on influential decision-making bodies, and by raising awareness of the role and value of councils in managing climate risks.

Action	Responsibility
1.1 Policy Statement Review and update the "Managing the Risks of Climate Change" statements in the LGA Policy Manual based on recent science, evidence and practice.	Director Policy
1.2 Advocacy Reinforce climate change as a priority in the LGA Advocacy Plan and continue to advocate to the State Government for: <ul style="list-style-type: none"> - Implementation of their Climate Change Action Plan 2021 -25 - State-Local Government Climate Change Partnership Proposal - Renewal of the Regional Climate Partnerships – Sector Agreements - Greater funding for councils for climate risk management, waste management, coastal management and stormwater management - Better recognition of and response to climate change in the Planning and Design Code - Greater support for the Electric Vehicle Strategy. Continue to advocate via the Australian Local Government Association (ALGA) for greater Commonwealth Government funding and action on climate change, including funded schemes and incentives to support the uptake of electric vehicles.	Director Policy
1.3 Raise awareness of Local Government efforts Increase awareness of the role and value of councils in managing climate risks through the LGA's ongoing awareness campaigns and stakeholder engagement actions.	Director Media and Communications
1.4 Representation Advocate for greater support for councils to address climate change via the local government members on the Premier's Climate Change Council.	Executive Director Public Affairs
1.5 Integration Ensure all relevant LGA Advocacy submissions address climate change impact.	Director Policy
1.6 Partnerships Pursue opportunities to work collaboratively with government agencies and other organisations with aligned goals and values on projects, programs and campaigns that will assist local government action on climate change. Maintain a high level of engagement with and participation in the Adaptation Practitioners Network.	Executive Director Public Affairs Director Policy

2. Assist member councils in their efforts to reduce carbon emissions and adapt to the impacts of climate change

Councils have and are taking important action to respond to climate change.

The LGA can assist by ensuring that these efforts are well coordinated to avoid unnecessary duplication, informed by a contemporary evidence base, and by showcasing best practice and the support resources that already exist. LGA services in areas such as procurement and energy efficiency present opportunities to drive tangible and substantive emissions reduction across the entire local government sector.

Action	Responsibility
2.1 Coordination Host the central climate change coordinator roles that underpin the Regional Climate Partnerships and the state/local government Adaptation Practitioners Network.	Director Policy
2.2 Showcase best practice In collaboration with the Regional Climate Partnerships, facilitate the sharing of climate change initiatives amongst local government elected members, staff and stakeholders through events and forums. Deliver an annual 'Climate Month' to showcase local government climate change projects, resources and tools via LGA's communication with members.	Director Policy Director Media and Communications Director Sector Development
2.3 Knowledge hub and resource sharing Facilitate information, research and resource sharing between councils through a Climate Change Knowledge Hub on the LGA website, and in partnership with the Regional Climate Partnerships and the Adaptation Practitioners Network.	Director Policy
2.4 Circular economy and waste management Support councils with the transition to a circular economy, including implementation of <i>Buying it Back</i> pilot program, and key actions from the State Government's Waste and Food Waste strategies	Director Policy
2.5 Procurement Proactively assist councils with low-carbon procurement, including the procurement of green power, through panel contracts, training and support resources.	CEO LGA Procurement
2.6 Energy efficiency Promote and expand the LGA's support services that assist councils to improve energy efficiency.	Executive Director Member Services
2.7 Climate risk management Provide advice that assists councils to manage climate risks and potential liabilities via the Mutual Liability Scheme.	CEO LGASA Mutual

3. Advance the local government sector's leadership on climate change

The local government sector has demonstrated leadership on climate change for many years.

The LGA can strengthen this leadership and support the sector to prepare for new and evolving climate risks through thought leadership, research and development, training and embedding the climate commitment across the LGA's strategic and business planning.

Action	Responsibility
3.1 Thought Leadership Showcase the local government sector's leadership on climate change in state and national forums, and through the Premier's Climate Change Council.	Executive Director Public Affairs
3.2 Training Integrate climate awareness and education as part of the LGA's Elected Member leadership development program.	Director Sector Development
3.3 Research and Development Ensure climate change is retained as a research priority of the Local Government Research and Development Scheme.	Director Strategy
3.4 Strategic Planning Embed our climate commitment within the LGA's Strategic and Annual Business Plans.	Director Strategy

4. Achieve emissions reduction and adaptation through the operations of the LGA.

The LGA can lead by example by taking action with its own operations.

Understanding emissions associated with LGA operations is a necessary first step. There are also opportunities to take action through the management of Local Government House, corporate travel and events.

Action	Responsibility
4.1 Local Government House Install solar panels to ensure 100% of electricity consumed by the base building of Local Government House is generated on-site. Install display screens that communicate live electricity generation data at Local Government House. Prepare a NABERS (National Australian Built Environment Rating System) rating for Local Government House. Install end of journey facilities to encourage active travel (cycling and walking) to and from Local Government House.	Director Corporate Services
4.2 LGA emissions Measure, monitor and report carbon emissions associated with LGA operations in year one to establish a baseline from which the LGA can set a zero emissions target in year two.	Director Strategy
4.3 Travel Modify the LGA's Travel Policy to encourage video conferencing, active travel and car-pooling wherever practicable.	Director Corporate Services
4.4 Vehicles Modify LGA Vehicle Purchase and Changeover Policy to require low emissions technology as a minimum for all future pool vehicle acquisitions or changeovers, with a transition to zero emissions vehicles being the LGA's long term aspiration.	Director Corporate Services
4.5 Events Develop and implement a Sustainable Events Procedure for all LGA events.	Director Sector Development
4.6 Corporate climate risk Ensure climate risks are appropriately considered in the LGA's strategic risk register and Long-Term Financial Plan.	Director Corporate Services
4.7 Monitor and report Monitor the implementation of the Climate Commitment Action Plan and report on progress every six months to the LGA Board, and annually to the LGA membership.	Director Strategy



148 Frome St
Adelaide SA 5000

GPO Box 2693
Adelaide SA 5001

T (08) 8224 2000

E lgasa@lga.sa.gov.au

www.lga.sa.gov.au



The voice of local government.

Climate Change – considerations for reviewing the LGA policy

Issues Paper

April 2022

Note: This paper has been prepared for information purposes. It has not been endorsed by the LGA Board of Directors.

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1. Review of the LGA Climate Change Policy Statement

The LGA Climate Commitment Action Plan 2021-23 identifies that the Local Government Association of South Australia (LGA) will review and update the 'Managing the Risks of Climate Change' statements in the LGA Policy Manual based on recent science, evidence and practice. The Policy Manual provides the LGA secretariat with important guidance and a clear mandate to progress these issues on behalf of the local government sector.

Current overarching policy statement:

The current statement at 4.4 Managing the Risks of Climate Change:

'Local government acknowledges that climate change poses a serious risk to local communities and ecosystems. All levels of government are urged to take action that will help address the effects of climate change in local communities.'

Draft revised overarching policy statement:

The following draft revised overarching policy statement has been prepared having considered the information outlined in this Issues Paper, including the current policy context within the State government and the LGA member councils.

The Issues Paper is intended to support discussion and is not an official position of the LGA Board of Directors. Consultation is now underway with the LGA membership.

The draft revised overarching policy statement:

Local government acknowledges that human-induced climate change is occurring and that urgent, ambitious, and immediate action is required at all levels of government to address the climate crisis by reducing emissions, and adapting to the impacts that are now unavoidable.

The LGA supports the State Government's ambition to achieve a 50% reduction in emissions by 2030 and net zero emissions by 2050.

The LGA supports its member councils to take the meaningful and immediate actions required, and calls for strong leadership and coordination at all levels of government for ongoing, effective and adequately funded Commonwealth and State Government climate change policies and programs.

This draft revised overarching policy statement also provides direction for the revision of the LGA's secondary policy statements which relate to Climate Change action including:

- 4.4.1 Partnerships;
- 4.4.2 Funding and Strategic Investment;
- 4.4.3 Embedding Climate Change Considerations;
- 4.4.4 Decision Making;
- 4.4.5 Consultation and Engagement;
- 4.4.6 Energy Reduction and Storage;
- 4.4.7 Greenhouse Gas Reduction Mechanisms;
- 4.4.8 Integrity; and
- 4.4.9 Electric Vehicles.

Table 1 below at the end of the *Issues Paper* outlines the current secondary policy statements and suggests some amendments based on current science and government policy.

Questions:

- 1. Do you/your council support the draft revised overarching policy statement?
Why?**
- 2. Do you/your council support the draft suggested amendments to the
secondary policy statements?
Why?**

**Please complete the online survey with you/your council's response to the LGA by
Monday 27 June 2022.**

Please include any supporting documentation, such as a council resolution.

2. Background

The role of the LGA is to promote and advance the interests of local government by advocating to achieve greater influence for local government in matters affecting councils and communities. With climate change affecting all councils and their communities, a strong and unifying policy statement provides the LGA and the sector with a mandate to review the list of current action statements, and drive further development of policies, programs and projects aimed at supporting the reduction in emissions and helping to adapt to the impacts of climate change that are now unavoidable.

The current LGA Policy on Climate Change, reviewed as part of the LGA Policy Manual in 2018, reflects the science and the political and social views at the time. Since then, government policies around the nation, and indeed globally, have struggled to keep up with ever-increasing scientific evidence that our climate is changing at a faster rate than previously predicted (IPCC report AR6).

In representing its member councils, the LGA has an opportunity to review its climate change policy to bring it in line with current scientific evidence and the current policy context at the Federal and State government level.

3. Purpose

The LGA has worked with member councils to adopt policy positions, based on robust research and evidence, to recognise their roles and identify how local government can be an important partner in government.

The LGA Policy Manual contains a series of contemporary policies to be used by the LGA, and its member councils, in its joint advocacy on issues important to the sector.

The 'Managing the Risks of Climate Change' policy statements have been identified as policies requiring priority review due to rapidly evolving policies, scientific research, and societal views in this area.

The purpose of this Issues Paper is to:

- outline the rationale for review of climate change policy;
- provide details of the proposed engagement process with member councils; and
- seek a response from councils prior to LGA consideration and potential endorsement at the Annual General Meeting (AGM) in October 2022.

4. Review of LGA Policy Statements

Although the Policy Manual is updated on an ad hoc basis, as required when policies are endorsed at an AGM or Ordinary General Meeting (OGM), the last comprehensive review of the Policy Manual was endorsed at the LGA AGM in 2018.

In reviewing the LGA Policy Manual, a set of principles has been developed to help guide the revision of policy statements for consultation and endorsement by the LGA. According to these principles, LGA policy statements should:

- **be well-defined** - provide a clear and concise statement that reflects the LGA's leadership position within its sphere of influence;
- **acknowledge** the impacts that the policy issue has on the environment, communities, and the economy;

- **convey urgency** – recognising the need for both immediate action and consideration of long-term impacts;
- **inspire action** – be ambitious and realistic, with a focus on the meaningful and practical measures local, state, and federal government can pursue;
- **prioritise** – demonstrate the level of priority that the LGA and its member councils place on the specific policy issue;
- **be relevant** - appropriately balance the various positions, declarations, and range of activities within the LGA membership; and
- **reflect** – the State government strategies and policies, and articulate the need for an integrated, collaborative approach with local government as a partner in government.

5. Engagement Process

This Issues Paper forms the background, context and rationale for a sector wide consultation process with councils for the revision of the 'Managing the Risk of Climate Change' policy statements.

The views of councils, including council administration and elected members, is being sought to inform changes to this important and fundamental policy area. Consultation is occurring via LGA [Latest News](#) and through targeted emails to LGA council network groups such as the Regional Climate Partnerships, the Adaptation Practitioners Network and the Environmental Sustainability Network.

The feedback received will form the basis for a comprehensive and informed report for initial consideration by the LGA Board of Directors with a final recommendation for consideration and endorsement to be made to the next LGA AGM in October 2022.

6. Climate Change - Current Policy Context

6.1 Federal Government

The Federal Government recently released its new [National Climate Resilience and Adaptation Strategy](#) outlining the need for all sectors across federal, state and local government, business and industry, and community organisations to work together. Ahead of COP 26, the Federal Government released Australia's first [Adaptation Communication to the UNFCCC](#), with the Prime Minister having committed to a net-zero carbon target by 2050.

6.2 State Government: strategies, targets, and actions

The South Australian Government is focused on practical measures to address climate change that create jobs and growth, protect the environment and support community wellbeing.

The South Australian Government's [Climate Change Action Plan 2021–2025](#) describes government-led objectives and actions to help to build a strong, climate smart economy, further reduce greenhouse gas emissions, and support South Australia to adapt to a changing climate.

The Action Plan sets out actions to achieve:

- 50% reduction in emissions by 2030, and then net zero emissions by 2050;
- 100% net renewable energy generation by 2030; and
- an increase in urban green cover of 20% by the year 2045.

The 'Directions for a Climate Smart South Australia' policy statement sets the government's agenda for practical, on-ground action to address climate-related impacts. This informed the development of the South Australian government Climate Change Action Plan 2021–2025.

The Premier's Climate Change Council was established under the *Climate Change and Greenhouse Emissions Reduction Act (SA) 2007*. The primary role of the Climate Change Council is to provide independent advice to the Minister for Environment and Water on reducing greenhouse gas emissions and adapting to climate change. Local government nominees are represented on the Premier's Climate Change Council.

State Government actions in partnership with local government

The South Australian Government's Climate Change Action Plan 2021–2025 identifies several examples of how the State government will continue to partner with local government, explained below.

Adaptation

- working with local government and other regional organisations to deliver local adaptation actions such as urban heat and tree canopy mapping, coastal hazard risk mitigation, and sustainable agriculture projects.

Ensure secure, climate resilient regional and urban water supplies

- Long-term water security planning for regional and urban areas will be undertaken in collaboration with local government, primary producers and other stakeholders.

Provide for development and design that is low emissions and climate resilient

- Working with local government to better understand how natural hazards, such as floods and bushfire, will change under a future climate can inform changes to land use planning that help avoid inappropriate development in high-risk areas.

Accelerate strategic urban greening

- The Green Adelaide Landscape Board has a focus on greening and water sensitive urban design and will work with State government agencies and local government to accelerate efforts to green and cool our backyards, streets and neighbourhoods. This includes coordinating new actions to identify strategic priorities, address barriers to uptake and increase the number of urban greening projects across Adelaide.

Support communities and businesses to build resilience and adapt

- The State government will continue its engagement in Regional Climate Partnerships in collaboration with local government and other regional organisations to support local on-ground climate adaptation and mitigation projects.

Enhance climate change adaptation in emergency management and health services

SA Health supports local councils with public health planning, including consideration of climate change risk as a key public health issue.

Provide high-quality and accessible climate change science and information

- A priority action is to improve mapping, modelling and information on how climate related hazards—especially bushfire, flood, extreme heat and coastal inundation—could intensify as the climate changes. This work will inform climate risk assessment, land use and infrastructure planning, zoning and development approvals, and emergency management planning. The state government will work with local government to deliver this work.

6.3 Local Government Association: leadership, advocacy, and partnerships

Overarching policy statement

The current LGA policy statement reflected in the [Policy Manual](#) underpins the LGA's climate commitment:

“Local government acknowledges that climate change poses a serious risk to local communities and ecosystems. All levels of government are urged to take action that will help address the effects of climate change in local communities.”

This position is supported by secondary policy statements in the Policy Manual addressing:

- 4.4.1 Partnerships;
- 4.4.2 Funding and Strategic Investment;
- 4.4.3 Embedding Climate Change Considerations;
- 4.4.4 Decision Making;
- 4.4.5 Consultation and Engagement;
- 4.4.6 Energy Reduction and Storage;
- 4.4.7 Greenhouse Gas Reduction Mechanisms;
- 4.4.8 Integrity; and
- 4.4.9 Electric Vehicles.

The LGA Climate Commitment Action Plan 2021-23 identifies that the LGA will review and update these secondary policy statements.

The secondary policy statements are provided in **Table 1 below** with some suggested amendments and comments.

LGA Climate Commitment Action Plan 2021-23

The LGA has adopted the [LGA Climate Commitment Action Plan 2021-23](#), recognising its dual role to both support councils with their own climate change efforts as the peak body for local government, and to lead by example by taking action in its own operations.

In the annual LGA member surveys, climate change/environment is a key issue that member councils raise when asked to identify their most important issues they would like to focus on.

The LGA Climate Commitment Action Plan seeks to bring the LGA's climate change policies to life by outlining the LGA's commitment to taking action to support its members and through its own operations.

The Action Plan outlines actions the LGA will undertake to:

1. Advocate for urgent action on climate change;
2. Assist member councils in their efforts to reduce carbon emissions and adapt to the impacts of climate change;
3. Advance the local government sector's leadership on climate change; and
4. Achieve emissions reduction and adaptation through the operations of the LGA.

LGA advocacy

The LGA Climate Commitment Action Plan 2021-23, recognises that responding to climate change is a shared responsibility across all levels of government and society.

As the peak representative body for South Australia's councils, the LGA has an important role to advocate for urgent and sustained action to reduce emissions and adapt to the impacts of climate change. This will occur through direct advocacy to governments, partnerships, representation on influential decision-making bodies, and by raising awareness of the role and value of councils in managing climate risks.

The need to mitigate and address the impact of climate change is integrated into all relevant LGA advocacy submissions. For example:

- Submission to the Department of Environment and Water's Setting our future urban water directions;
- Submission to the Inquiry into the Coast Protection Board and Legislation; and
- Submission to the Inquiry into Urban Green Spaces.

LGA advocacy seeks State Government commitments that support councils, including:

- Implementation of its Climate Change Action Plan 2021 -25;
- State-Local Government Climate Change Partnership Proposal;
- Renewal of the Regional Climate Partnerships – Sector Agreements;
- Greater funding for councils to reduce their community emissions profiles, for climate risk management, waste management, coastal management and stormwater management;
- Better recognition of and response to climate change in the Planning and Design Code; and
- Greater support for South Australia's Electric Vehicle Action Plan.

At the Federal level, the LGA also advocates for greater Commonwealth Government funding and action on climate change, including funded schemes and incentives to support the uptake of electric vehicles. In its recently released policy statement, the Australian Local Government Association (ALGA), has called for:

‘A Local Government Climate Change Response Partnership Fund of \$200 million over four years to provide support for councils to help their communities reduce emissions and understand and transition to the future’.

Regional Climate Partnerships

The Regional Climate Partnerships are networks of regional, cross-sectoral groups delivering practical and proactive action to strengthen the climate resilience of their communities. Partners vary, but typically include State Government, local government, and in some cases regional development associations and/or landscape management boards.

The Regional Climate Partnerships demonstrate the benefits and opportunities from a collaborative approach to climate change mitigation, preparedness, and adaptation. They contribute to South Australia's positive reputation for South Australia as a national leader on climate change action.

The LGA has an agreement with Green Adelaide and the Department for Environment and Water (DEW) through which the LGA coordinates the Regional Climate Partnerships across both metropolitan and regional state government regions.

7. Declaration of a climate emergency

Background

As of December 2021, a total of 2,047 governments across 37 countries have declared a climate emergency. In South Australia, 16 councils (10 metropolitan / 6 regional) have declared a climate emergency.

In September 2019, the South Australian Legislative Council became the first House of a State Parliament to declare a climate emergency. The new Malinauskas State Government has stated its intention to declare a climate emergency.

In November 2019, the European Parliament (EU) declared a global 'climate and environmental' emergency. Declarations have been made by peak bodies in other sectors. For example, the Australian Medical Association (AMA) has formally recognised climate change as a health emergency.

LGA consideration of a declaration of climate emergency

In October 2020, the LGA AGM considered a motion to declare a climate emergency, develop an LGA Climate Emergency Action Plan focused on mitigation, adaptation, and community safety, and develop a model Climate Emergency Action Plan for member councils. Following significant debate relating to the climate emergency declaration aspect, the motion was narrowly lost.

In debate, those councils speaking against the part of the motion that the LGA declare a climate emergency noted that they recognised the significance and importance of managing the risks of climate change, however, were unsure on whether an LGA declaration of climate emergency was necessary or what it would mean for their councils and communities.

Throughout the debate, members highlighted their continuing commitment to acting on climate change, and this was reinforced in the 2020 LGA Member Survey with climate change being identified as a priority issue for the LGA to focus on.

Subsequently, the LGA consulted with member councils and adopted the LGA Climate Commitment Action Plan 2021-23.

Future considerations for the LGA in declaring a climate emergency

As a membership organisation, LGA policy positions should be reflective of a broad consensus of its member councils. Even within a 'majority' opinion, where there are differing views within the membership, the LGA is mindful of how forming a policy position will be perceived by its broad membership. Care should be taken to avoid any ambiguity or disagreement on the meaning and relevance of a policy position.

Councils supporting the proposition that LGA makes a declaration of climate emergency indicate that it moves the LGA from a 'passive observer' to an active participant and is a strong signal of the LGA leadership role.

As with any policy position, it should be clear to member councils what it means for them and what expectations it creates within each council and their community.

Other Local Government Association policy positions

Local government associations in other Australian states and territories have not declared a climate emergency.

While all associations have adopted policies on climate change, the specific nature and wording varies. Those that reference 'climate emergency' do not make their own declaration.

Local Government New South Wales (LGNSW)

- 'urgent action to address the climate emergency in a bipartisan manner'

Municipal Association of Victoria (MAV)

- 'recognise that we are in a state of climate emergency that requires urgent action by all levels of government, including local councils.'

Local Government Association Tasmania (LGAT)

- 'facilitate emergency action to address the climate crisis, reduce greenhouse gas emissions and meet or exceed targets in the Paris Agreement.'

Western Australian Local Government Association (WALGA)

- 'a failure to adequately address this climate change emergency places an unacceptable burden on future generations.'

Table 1: Climate Change policy statements and proposed amendments

4.4.1 Partnerships		LGA Comments
Current Statement	Local government accepts that negative impacts from climate change are inevitable, and that building resilience to these impacts is a joint responsibility. Councils shall continue to be key partners in delivering a strategic response to climate risks, recognising obligations of other parties.	nil
Suggested Amendment	No Change	
4.4.2 Funding and Strategic Investment		LGA Comments
Current Statement	Building resilience to climate impacts will require significant funding and investment, both now and into the future. Councils shall continue to provide equitable levels of funding and investment, recognising it is incumbent on federal and state governments to subsidise the majority of expenditure required.	nil
Suggested Amendment	No Change	
4.4.3 Embedding Climate Considerations		LGA Comments
Current Statement	Climate risk and vulnerability assessments are vital in identifying climate impacts and determining appropriate actions. Councils shall ensure assessments are conducted with full consideration of available relevant information as part of all council strategic and operational planning processes across all functions and services.	nil
Suggested Amendment	No Change	
4.4.4 Decision Making		LGA Comments
Current Statement	Local government understands that decisions made by councils must take account of all currently available climate data. Councils shall expand their knowledge base (such as development, tree management, coastal management) to ensure they are 'best informed to make well rounded decisions' (LGMLS).	Local government has identified a need for greater standardization and availability of up-to-date and regionally-relevant data related to climate change impacts and predictions. Examples include advocacy submissions to the Coast Protection Board in relation to better information and

Suggested Amendment	Local government understands that decisions made by councils must take account of all currently available climate data. Local government supports improved availability and regionally-relevant data to be provided through state government, so that Councils can expand their knowledge base (such as development, tree management, coastal management, climate hazards) to ensure they are 'best informed to make well rounded decisions' (LGMLS).	<p>planning on coastal hazards and risks, as well as a report on "Installation of Sea-level gauge at O'Sullivan Beach (Adelaide Plains)".</p> <p>This statement also touches upon Policy Position 5.2.4 Data: Local government recognises that creating the technological capabilities that are required to support future/diversified economies is key to sustainable economic development. Councils, through the LGA, will continue to lobby and promote 'smart infrastructure' and 'digital economy' opportunities to ensure investment attractiveness is 'future proofed'.</p>
4.4.5 Consultation and Engagement		LGA Comments
Current Statement	Tackling the impacts of climate change will require a societal shift in values. Councils should not solely rely on scientific / expert input, science and data when making decisions relating to climate change, but will also place emphasis on the outcomes of stakeholder and public consultation.	This amendment recognises the need for community behaviour change being at the core of mitigating climate change, as well as increasing awareness, through engagement, as an important tool in building resilience amongst the community and adapting to a changing climate.
Suggested Amendment	Tackling the impacts of climate change will require community involvement and effort, in partnership with government-led policy and services. Councils should not solely rely on expert input, science and data when making decisions relating to climate change, but will also place emphasis on the outcomes of stakeholder and public consultation for better informed decision making and to raise awareness within the community.	
4.4.6 Energy Reduction and Storage		LGA Comments
Current Statement	Reduction and storage technology costs have dramatically decreased resulting in short pay-back periods. Councils should undertake audits of facilities and practices that are energy intensive, and seek to reduce energy usage through installation of energy reduction and storage technologies.	There is an increase in councils pursuing meaningful change in reducing carbon emission across the sector. Recent support for improved advocacy regarding Carbon Neutral definitions and Green Power legislation, as well as

Suggested Amendment	Local government provides leadership in the community through proactive actions to reduce energy use and associated greenhouse gas emissions. Continual improvement in technologies mean that councils should undertake regular audits of facilities and practices that are energy intensive and seek to reduce energy usage as far as practicable through installation of energy reduction and storage technologies.	many Councils pursuing Net Zero Emission strategies and plans.
4.4.7 Greenhouse Gas Reduction Mechanisms		LGA Comments
Current Statement	There were significant environmental benefits to the carbon pricing scheme that was in effect from 2012-14 without causing detrimental effects on the economy. Local government supports the reintroduction of carbon pricing as an equitable means of reducing carbon emissions.	See comments above. Voluntary Carbon pricing mechanisms in place.
Suggested Amendment	Suggest removing this statement	
4.4.8 Integrity		LGA Comments
Current Statement	Local Government supports the Paris Agreement (2016) and the Kyoto Protocol (2005) for the reduction of global greenhouse gas emissions and shall contribute towards the commitments made by the Federal Government to achieve national carbon emission reduction targets.	Australia was a signatory to the Glasgow Climate Pact (2021) following the COP26 Climate Change conference in November 2021. The package of decisions consists of a range of agreed items, including strengthened efforts to build resilience to climate change, to curb greenhouse gas emissions and to provide the necessary finance for both.
Suggested Amendment	Local government supports the Glasgow Climate Pact (2021), the Paris Agreement (2016), and the Kyoto Protocol (2005) for the reduction of global greenhouse gas emissions and shall contribute towards the commitments made by the Federal Government to achieve national carbon emission reduction targets, and Net Zero Carbon by 2050	
4.4.9 Electric Vehicles		LGA Comments
Current Statement	Local government recognizes that electric vehicles provide for potential zero emission transport and reduce negative impacts such as toxic emissions, engine noise and greenhouse gas emissions and	Recently endorsed statement. Minor amendment for improved readability.



	that councils, because of their roles and responsibilities as road authorities, infrastructure providers, fleet managers and representatives of their local communities, can support and encourage the use of electric vehicles through their planning, policies, investment and procurement activities.	
Suggested Amendment	Local government recognises that electric vehicles provide for potential zero emission transport and reduce negative impacts such as toxic emissions, engine noise and greenhouse gas emissions. Therefore, as road authorities, infrastructure providers, fleet managers and representatives of their local communities, councils should support and encourage the use of electric vehicles through their planning, policies, investment and procurement activities.	



The voice of local government.

148 Frome St
Adelaide SA 5000
GPO Box 2693
Adelaide SA 5001
T (08) 8224 2000
E lgasa@lga.sa.gov.au
www.lga.sa.gov.au

Climate Change – Feedback for LGA Policy

Introduction

The [Issues Paper: Climate Change – considerations for reviewing the LGA policy](#) has been prepared for the purpose of engaging with councils about a proposal to review the LGA Policy Manual. Please read this paper prior to completing the survey below.

The [LGA Climate Commitment Action Plan 2021-23](#) identifies that the Local Government Association of South Australia (LGA) will review and update the 'Managing the Risks of Climate Change' statements in the [LGA Policy Manual](#) based on recent science, evidence and practice.

The Policy Manual provides the LGA secretariat with important guidance and a clear mandate to progress these issues on behalf of the local government sector.

Contact details

Respondent's contact details

First Name*	Ann
Surname*	Gibbons
Email Address*	ann.gibbons@marion.sa.gov.au
Position*	Unit Manager Environmental Sustainability
Council*	City of Marion
Are you responding*	As a council staff member
	On behalf of your council

The draft revised overarching policy statement

The current statement at [4.4 Managing the Risks of Climate Change](#) states:

'Local government acknowledges that climate change poses a serious risk to local communities and ecosystems. All levels of government are urged to take action that will help address the effects of climate change in local communities.'

The draft revised overarching policy statement states as follows:

First part:

Local government acknowledges that human-induced climate change is occurring and that urgent, ambitious, and immediate action is required at all levels of government to address the climate crisis by reducing emissions, and adapting to the impacts that are now unavoidable.

Second part:

The LGA supports the State Government's ambition to achieve a 50% reduction in emissions by 2030 and net zero emissions by 2050.

Third part:

The LGA supports its member councils to take the meaningful and immediate actions required, and calls for strong leadership and coordination at all levels of government for ongoing, effective and adequately funded Commonwealth and State Government climate change policies and programs.

Questions on the draft revised overarching policy statement

Do you agree with part one of the revised policy statement above? *

Yes	No
Any comments on part one?	
Do you agree with part two of the revised policy statement above? *	
Yes	No
Any comments on part two?	
It is important to set ambitious and realistic emissions reduction targets to inspire and guide action and enable monitoring and reporting of progress. With the recent State and Federal Elections and changes in government there is an opportunity to advocate for a higher national emissions target for 2030. The City of Marion has committed to carbon neutrality for its own operations by 2030.	
Do you agree with part three of the revised policy statement above? *	
Yes	No
Any comments on part three?	
A collaborative approach is essential to appropriately address climate change, and adequate funding to deliver priorities will be required.	

Secondary policy statements

Below are the nine secondary policy statements, focusing on some key areas of Climate Change. Each statement below is displayed with the current policy statement and the proposed change. Please review these proposed changes and advise if you (or your council) agree with them.

4.4.1 Partnerships

Current statement: Local government accepts that negative impacts from climate change are inevitable, and that building resilience to these impacts is a joint responsibility. Councils shall continue to be key partners in delivering a strategic response to climate risks, recognising obligations of other parties.

No change proposed.

Do you agree that there should be no change to 4.4.1 - Partnerships? *

Yes
No

Any comments on 4.4.1?

This statement aligns with the City of Marion's Climate Change Policy statement that "*recognises the importance of climate change; the impact of human activity on the composition of the global atmosphere; and the urgent need to mitigate the production of greenhouse gas emissions and adapt to climate change*" and the collaborative approach to action supported by Council. The Regional Climate Partnerships are a key mechanism used by Councils to support collaborative action on climate change. Funding from the State Government to support the continuation of these roles will be critical to the achievement of climate change outcomes and increased climate resilience at the local and regional level.

4.4.2 Funding and Strategic Investment

Current statement: Building resilience to climate impacts will require significant funding and investment, both now and into the future. Councils shall continue to provide equitable levels of funding and investment, recognising it is incumbent on federal and state governments to subsidise the majority of expenditure required.

No change proposed

Do you agree that there should be no change to 4.4.2 - Funding and Strategic Investment? *

Yes

No

Any comments on 4.4.2?

The City of Marion has received significant funding from both state and federal governments to progress action on climate change being delivered within our council and regionally via the Resilient South Regional Climate Partnership. Without continued funding from state and federal governments to support local action on climate change Council's efforts would likely be much more difficult to fund.

4.4.3 Embedding Climate Considerations

Current statement: Climate risk and vulnerability assessments are vital in identifying climate impacts and determining appropriate actions. Councils shall ensure assessments are conducted with full consideration of available relevant information as part of all council strategic and operational planning processes across all functions and services.

No change proposed

Do you agree that there should be no change to 4.4.3 Embedding Climate Considerations? *

Yes

No

Any comments on 4.4.3?

From an overall risk and governance perspective, the City of Marion completed a Climate Risk Governance Assessment in 2019 and is investigating option to undertake a more in-depth assessment of physical and transition risks across the business in 2022/23, potentially funded by the Local Government Mutual Liability Scheme (LGMLS).

Urban planning and development assessment is a key service delivered by local councils that can have significant impacts on the climate resilience of neighbourhoods depending on whether or not climate considerations are embedded in the decision-making and approvals process.

Recommended change: that this statement is amended to reflect the role the LGA can play in advocating for stronger climate outcomes in development and planning policy.

4.4.4 Decision Making

Current statement: Local government understands that decisions made by councils must take account of all currently available climate data. Councils shall expand their knowledge base (such as development, tree management, coastal management) to ensure they are 'best informed to make well rounded decisions' (LGMLS).

Change proposed: Local government understands that decisions made by councils must take account of all currently available climate data. Local government supports improved availability and regionally-relevant data to be provided through state government, so that Councils can expand their knowledge base (such as development, tree management, coastal management, climate hazards) to ensure they are 'best informed to make well rounded decisions' (LGMLS).

Do you agree proposed change to 4.4.4 - Decision Making? *

Yes

No

Any comments on 4.4.4?

Decision making involves mitigation-based decisions as well as adaptation decisions. Councils and the local government sector continue to build knowledge of areas such as mitigation policy, carbon accounting, renewables accounting, sequestration, etc.

The City of Marion values accessible and up-to-date data to enable informed decisions relating to climate risk and hazard management and to identify urban heat hazards and trends in tree canopy coverage. The State Government plays a key role in collecting data at a regional and state-wide level. Council has contributed \$10k to the \$662k State Government urban heat and tree canopy mapping project to support data capture that will support informed decision making.

The City of Marion has also been working with the LGA and the department for Environment and Water (DEW) on a

proposal for a dedicated role to be hosted at the LGA along with an Australian Government funding bid for a \$6m state-wide coastal hazard mapping project.

4.4.5 Consultation and Engagement

Current statement: Tackling the impacts of climate change will require a societal shift in values. Councils should not solely rely on scientific / expert input, science and data when making decisions relating to climate change, but will also place emphasis on the outcomes of stakeholder and public consultation.

Change proposed: Tackling the impacts of climate change will require community involvement and effort, in partnership with government-led policy and services. Councils should not solely rely on expert input, science and data when making decisions relating to climate change, but will also place emphasis on the outcomes of stakeholder and public consultation for better informed decision making and to raise awareness within the community.

Do you agree with the proposed change to 4.4.5 - Consultation and Engagement? *

Yes

No

Any comments on 4.4.5?

This statement is in alignment with the City of Marion's Public Consultation Policy and Council's 'commitment to effective community engagement regarding Council decisions which have an impact on the people who live, work, study, conduct business and use the facilities or public places' across the city. The City of Marion also recognises the need for community awareness raising and behaviour change to build community resilience to the impacts of climate change.

There is also a clear role for the State Government in ensuring that there are good communication pathways and forums with local government on climate adaptation and mitigation policy and issues.

4.4.6 Energy Reduction and Storage

Current statement: Reduction and storage technology costs have dramatically decreased resulting in short pay-back periods. Councils should undertake audits of facilities and practices that are energy intensive, and seek to reduce energy usage through installation of energy reduction and storage technologies.

Change proposed: Local government provides leadership in the community through proactive actions to reduce energy use and associated greenhouse gas emissions. Continual improvement in technologies mean that councils should undertake regular audits of facilities and practices that are energy intensive and seek to reduce energy usage as far as practicable through installation of energy reduction and storage technologies

Do you agree with the proposed change to 4.4.6 - Energy Reduction and Storage? *

Yes

No

Any comments on 4.4.6?

The City of Marion has already implemented significant actions to reduce energy use and use renewable energy at council buildings and facilities. Council's Carbon Neutral Plan and Environmentally Sustainable Design Guidelines for council buildings and maintenance activities provide a framework for council to continually improve the energy performance of our buildings and facilities. There is a clear role for the LGA to continue to contribute to policy development and reform in the renewable energy development and storage space.

4.4.7 Greenhouse Gas Reduction Mechanisms

Current statement: There were significant environmental benefits to the carbon pricing scheme that was in effect from 2012-14 without causing detrimental effects on the economy. Local government supports the reintroduction of carbon pricing as an equitable means of reducing carbon emissions.

Removal of this statement

Do you agree with the proposed removal of 4.4.7 - Greenhouse Gas Reduction Mechanisms? *

Yes

No

Any comments on 4.4.7?

Putting a price on carbon from all sources is widely recognized as a cost-effective mechanism for reducing greenhouse gas emissions.

It is recognized that Australia has a defacto carbon price overseen by the Emissions Reduction Fund (ERF) where Australian Carbon Credit Units (ACCU) are issued in return for delivery of projects that will reduce the amount of greenhouse gases released to the atmosphere.

The introduction of an Australia-wide carbon pricing or emissions trading scheme is a decision of the Commonwealth Government and the LGA can play a role in advocating for the introduction of economy-wide carbon pricing mechanisms to support achievement of national emissions reduction targets. It is important to ensure that voluntary carbon markets including renewable electricity, carbon offsets and other low carbon products and services are supported and clarified in accounting and legislation. This is critical for Local Government and their communities for achieving zero carbon outcomes that are cost effective.

Recommended change: Retain the policy statement calling for the introduction of carbon pricing as an equitable means of reducing carbon emissions with amendments to the wording economy-wide carbon pricing mechanisms that are transparent and supported by appropriate legislation.

4.4.8 Integrity

Current statement: Local Government supports the Paris Agreement (2016) and the Kyoto Protocol (2005) for the reduction of global greenhouse gas emissions and shall contribute towards the commitments made by the Federal Government to achieve national carbon emission reduction targets.

Change proposed: Local government supports the Glasgow Climate Pact (2021), the Paris Agreement (2016), and the Kyoto Protocol (2005) for the reduction of global greenhouse gas emissions and shall contribute towards the commitments made by the Federal Government to achieve national carbon emission reduction targets, and Net Zero Carbon by 2050.

Do you agree with the proposed change to 4.4.8 - Integrity? *

Yes

No

Any comments on 4.4.8?

The City of Marion's approach to climate change includes 'Evidence-based strategic and operational activity (founded on the most recent International Panel on Climate Change (IPCC) assessment reports, whilst recognising the need for flexibility to adapt as scientific knowledge and climate models improve) to address climate change, support informed decision-making, and facilitate a change to a low carbon economy in support of global targets to limit global warming to 1.5° Celsius' is outlined in section 4.1 of our Climate Change Policy.

There have been some recent reports in the media relating to a lack of transparency and accountability of carbon offset / biosequestration projects that are generating financial benefits via the sale of Australian Carbon Credit Units (ACCU). The LGA can have a role in advocating for reforms to underpin Australia's voluntary carbon markets with a legislated economy wide market-based greenhouse gas and renewables accounting framework to ensure clarity, equity, fairness and integrity for all participants.

Recommended change: While the suggested amendment to the LGA Policy statements relating to 'Integrity' are broadly supported it is suggested that specific reference should be made to global targets that limit warming to 1.5°C as set out in the Paris Agreement with scope to incorporate new information as it becomes available. Additional statements relating to transparency and fairness in relation to any carbon accounting and reporting frameworks should also be included.

4.4.9 Electric Vehicles

Current statement: Local government recognizes that electric vehicles provide for potential zero emission transport and reduce negative impacts such as toxic emissions, engine noise and greenhouse gas emissions and that councils, because of their roles and responsibilities as road authorities, infrastructure providers, fleet managers and

representatives of their local communities, can support and encourage the use of electric vehicles through their planning, policies, investment and procurement activities.

Change proposed: Local government recognises that electric vehicles provide for potential zero emission transport and reduce negative impacts such as toxic emissions, engine noise and greenhouse gas emissions. Therefore, as road authorities, infrastructure providers, fleet managers and representatives of their local communities, councils should support and encourage the use of electric vehicles through their planning, policies, investment and procurement activities.

Do you agree with the proposed change to 4.4.9 - Electric Vehicles? *

Yes

No

Any comments on 4.4.9?

This statement aligns with the City of Marion's commitment to develop a Fleet Transition Plan that will contribute to achievement of carbon neutral by 2030 commitments. The City of Marion has supported the installation of three public EV charging stations across the council area. A further 3 – 4 public EV chargers will be installed over the next 12 months to support community uptake of electric vehicles.

Significant investment will be required in the coming years to transition Council's vehicle fleet to electric vehicles. It is recognised that electric vehicles to suit business needs, particularly larger plant, are still an emerging area. Policies introduced at State and Federal level can have a significant influence on the uptake of electric vehicles by local councils and communities. It is noted that new South Australian Government is seeking to repeal legislation passed last year that will introduce an electric vehicle tax in the state from 2027.

While the transition to EVs is important, there are other modes of transport or mobility used by our community such as walking, cycling and public transport that will require significant infrastructure investments and supportive planning contexts at all levels of government. The LGA can play a role in coordinating efforts and advocating for sustainable transport outcomes on behalf of the sector.

Recommended change: That this policy statement is renamed 'Sustainable Transport' with some additional wording to reflect the need for a broader conversation and advocacy about mobility that encompasses not just EVs but also other modes of transport such as walking, cycling and public transport.

11.7 Council Member Representative for the Council Assessment Panel (CAP) 2022-23

Report Reference	GC220614R11.7
Originating Officer	Unit Manager Governance and Council Support – Victoria Moritz
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

The purpose of this report is for Council to appoint a Council Member and a deputy Council Member to the Council Assessment Panel (CAP). The appointment of a Council Member to these positions is required to fulfill Council's legislative obligations under the Planning, Development and Infrastructure Act 2016 (PDI Act).

EXECUTIVE SUMMARY

The current Council Members appointed to the Council Assessment Panel (CAP) are due to expire on 30 June 2022.

Council is required to appoint one (1) Council Member and one (1) Deputy Council Member to the CAP.

RECOMMENDATION

That Council:

- 1. Appoints Councillor XXX as Member of the Council Assessment Panel for a period of 1 July 2022 to 30 June 2023.**
- 2. Appoints Councillor XXX as Deputy Member of the Council Assessment Panel for a period of 1 July 2022 to 30 June 2023.**

DISCUSSION

Councillor Raelene Telfer is the current Member and Councillor Kendra Clancy is the current Deputy Member on the CAP. These members were appointed to the CAP at the Council meeting of 8 June 2021 (Report Reference: GC210608R13). The below table show previous representatives for this term of Council.

Year	Council Member Representative	Deputy Council Member Representative
1 July 2021 – 30 June 2022	Councillor Raelene Telfer	Councillor Kendra Clancy
1 July 2020 – 30 June 2021	Councillor Raelene Telfer	Councillor Matthew Shilling
1 July 2019 – 30 June 2020	Councillor Maggie Duncan	Councillor Raelene Telfer
27 November 2018 – 30 June 2019	Councillor Maggie Duncan	Councillor Raelene Telfer

Section 3.3 of the CAP Terms of Reference states that a *Council Representative is entitled to be re-appointed as a CAP Member for a second successive term, by being expressly authorised by a resolution of the Council*. Section 3.5 States that *the term of office for each CAP Member is as determined by the Council but in any event shall not exceed two years*. The second successive

term could be considered two years (ratified annually) with another term of up to two years by resolution of Council.

Section 83 2(b) of the *Planning, Development and Infrastructure Act 2016*, states the non-accredited professional can be a member, or former member, of Council provided that the designated authority (Council) is satisfied that the person is appropriately qualified to act as a member of the assessment panel on account of the person's experience in local government.

Administration can arrange training for any Council Member interested in learning more about Planning and Development.

To remain in these positions, you must be a current Council Member. From July 2022, the Council CAP sitting fee is \$250 per meeting.

In the event the Council Member representative is not re-elected or chooses not to stand for re-election, the deputy member will take this position for the remaining term.

Nominations will be sought during the meeting and a ballot will be held if more nominations than vacancies occur. The process for the ballot is provided in Appendix 1.

ATTACHMENTS

1. Preferential Voting [11.7.1 - 1 page]

At its meeting of 8 September 2015 (GC080915R05), Council resolved to adopt preferential voting as the method to apply when conducting ballots for positions selected by Council.

The process to apply will be as follows:

- Nominations will be sought.
- If more nominations than positions are received, a secret ballot will be held.
- Council members will be provided with ballot papers and requested to indicate their first preference by placing the name of the candidate next to number one of the ballot paper.
- Council members may place the name of the second preference next to number two and continue this process until all candidates are named on the ballot paper.
- As a minimum, Council members must vote for candidates equal to the number of positions.
- If members fail to vote for the minimum number, the vote will be declared invalid.

Counting

- The first candidate to reach quota will be elected.

The quota is calculated as follows:

$$\frac{\text{Total number of formal ballot papers} + 1}{\text{Number of vacancies} + 1}$$

If a fraction occurs, it will be rounded up. This formula is the same applied to the calculations of quotas within Local Government Elections.

- The ballot papers will be sorted by first preference votes.
- The candidate with the least votes is excluded.
- The excluded candidate's votes are distributed to the next candidate on the ballot paper.
- In the case where there are equal votes at the conclusion of redistribution of votes, both the equal lowest votes will be excluded.
- This process will continue until there is a clear winner.
- In the event that there is a tie at the conclusion of the process, Council will be requested to vote again for one of the two final candidates.

Once a nominee is identified, this will then be voted upon as a formal council resolution under the Local Government (Procedures) Regulations at meetings.

12 Corporate Reports for Information/Noting - Nil

13 Workshop / Presentation Items - Nil

14 Motions With Notice - Nil

15 Questions With Notice - Nil

16 Motions Without Notice

17 Questions Without Notice

18 Other Business

19 Meeting Closure

Council shall conclude on or before 9.30pm unless there is a specific motion adopted at the meeting to continue beyond that time.