His Worship the Mayor
Councillors

City of Marion

Notice of General Council Meeting

Council Chamber, Council Administration Centre
245 Sturt Road, Sturt

Tuesday, 13 June 2023 at 6.30 pm

The CEO hereby gives Notice pursuant to the provisions under Section 83 of the *Local Government Act 1999* that a General Council Meeting will be held.

A copy of the Agenda for this meeting is attached in accordance with Section 83 of the Act.

Meetings of the Council are open to the public and interested members of this community are welcome to attend. Access to the Council Chamber is via the main entrance to the Administration Centre on Sturt Road, Sturt.



Tony Harrison

Chief Executive Officer

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1 Open Meeting

2 Kaurna Acknowledgement

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3 Disclosure

All persons in attendance are advised that the audio of this General Council meeting will be recorded and will be made available on the City of Marion website.

4 Council Member Declaration of Interest (if any)

5 Confirmation of Minutes

5.1 Confirmation of Minutes of the General Council Meeting held on 23 May 2023	
Report Reference	GC230523R5.1
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Mitchell
Corporate Manager	Manager Office of the Chief Executive – Kate McKenzie
General Manager	Chief Executive Officer – Tony Harrison

RECOMMENDATION

That the minutes of the General Council Meeting held on 23 May 2023 be taken as read and confirmed.

ATTACHMENTS

1. G C 230523 - Final Minutes [**5.1.1** - 16 pages]

Minutes of the General Council Meeting
held on Tuesday, 23 May 2023 at 6.30 pm
Council Chamber, Council Administration Centre
245 Sturt Road, Sturt

PRESENT

His Worship the Mayor Kris Hanna	
Councillor Joseph Masika	Councillor Jayne Hoffmann
Councillor Raelene Telfer	Councillor Renuka Lama (from 6.04pm)
Councillor Luke Naismith	Councillor Jana Mates
Councillor Jason Veliskou	
Councillor Sarah Luscombe	Councillor Ian Crossland

In Attendance

Acting Chief Executive Officer - Ben Keen
Acting General Manager City Services - Merran Fyfe
General Manager Corporate Services - Angela Allison
General Manager City Development - Tony Lines
Chief Financial Officer - Ray Barnwell
Manager Office of the CEO - Kate McKenzie
Unit Manager Governance and Council Support - Victoria Moritz

1 Open Meeting

The Mayor opened the meeting at 6.31pm.

2 Kaurna Acknowledgement

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3 Disclosure

All persons in attendance are advised that the audio of this General Council meeting will be recorded and will be made available on the City of Marion website.

4 Council Member Declaration of Interest (if any)

The Chair asked if any member wished to disclose an interest in relation to any item being considered at the meeting

The following interests were disclosed:

- Councillor Veliskou declared a general conflict of interest in the item *Southern Suburbs Residential Policy - Code Amendment*
- Councillor Crossland declared a general conflict of interest in the item *Southern Suburbs Residential Policy - Code Amendment*
- Councillor Naismith declared a general conflict of interest in the item *Southern Suburbs Residential Policy - Code Amendment*
- Councillor Mates declared a general conflict of interest in the item *Southern Suburbs Residential Policy - Code Amendment*
- Councillor Luscombe declared a general conflict of interest in the item *Southern Suburbs Residential Policy - Code Amendment*

5 Confirmation of Minutes

5.1 Confirmation of Minutes of the General Council Meeting held on 9 May 2023

Report Reference GC230523R5.1

Moved Councillor Telfer **Seconded Councillor Hoffmann**

That the minutes of the General Council Meeting held on 9 May 2023 be taken as read and confirmed.

Carried Unanimously

6 Communications

6.1 Elected Member Verbal Communications

In accordance with the *Code of Practice - Procedures at Council Meeting 2017/18* an Elected Member has the right to speak for up to two minutes in the second meeting of Council every second month from February (with the exception of caretaker period).

Moved Councillor Mates **Seconded Councillor Crossland**

That the following Communication items be moved en bloc:

- Mayoral Communication Report
- Deputy Mayor Communication Report
- CEO and Executive Communication Report

Carried Unanimously

6.2 Mayoral Communication Report

CITY OF MARION

Report Reference	GC230523R6.2
Name of Council Member	Mayor - Kris Hanna

Date	Event	Comments
20/3/2023	Meeting with Edwardstown business owner	
21/3/2023	Youth Collective Committee exhibition launch video	
21/03/2023	Tour of La Loft Hotel, Tonsley	
22/03/2023	Video recording celebrating Messines Avenue mural	
22/03/2023	Mandatory training: new Local Govt meeting regulations	
23/03/2023	COAST FM interview	
23/03/2023	Bader Aero Launch in Edwardstown	
23/03/2023	State/Local Government Economic Partnership Forum: Civic Reception	
24/03/2023	Opening Youth Collective Committee Art Exhibition in Chambers Gallery	Opening speech
24/03/2023	State/Local Government Economic Partnership Form at Adelaide Convention Centre	
25/03/2023	Street corner meeting, Clovelly Park	
25/03/2023	Sponsors Day – The Cove Football Club (soccer)	
25/03/2023	Harmony Week 2023 launch at Marion Cultural Centre	
27/03/2023	Launch of the Flinders University Academy	
27/03/2023	Transitioning to Circular Sustainable Practices event at Marion Hotel	
29/03/2023	“March Melodies” by Marion City Band	
01/04/2023	Conducted two citizenship ceremonies	
02/04/2023	Oaklands Estate Residents Association barbecue	
02/04/2023	Glenelg Rebels Softball Club Presentation Dinner	
03/04/2023	Marion Probus Club	Guest speaker
08/04/2023	Ramadan Carnival at Marion Mosque	
11/04/2023	Marion Water media announcement	
13/04/2023	Tarnham Road Reserve opening	Opening speech
14/04/2023	Attended Local Government Association Ordinary General Meeting	
14/04/2023	Marion Art Group “Celebrates 45 years”	Opening speech
15/04/2023	Black Forest Scout Group’s 100th year anniversary and farewell dinner	
17/04/2023	Met Pelligra re Marion Sports precinct	
21/04/2023	Morphettville Park Football Club Launch Night of 2023 Junior football program	Opening speech
24/04/2023	ANZAC Day Eve Youth Vigil	Opening speech
25/04/2023	Hallett Cove ANZAC Day dawn service	
25/04/2023	Marion RSL Club ANZAC Day ceremony	
27/04/2023	COAST FM interview	

01/05/2023	Met Royal Commonwealth Society and Friends of Glenthorne re future possibilities of the Glenthorne site	
01/05/2023	GAROC Committee meeting	
04/05/2023	Tasting Australia: First Flavours event at Living Kaurna Cultural Centre	
06/05/2023	Marion RSL Club Formal Dining-In Night	
07/05/2023	Walking tour of Field River Valley with ward councillors, staff and Green Adelaide	
08/05/2023	Met Pelligra re Marion Sports Precinct	
09/05/2023	Inspected Diprotodon at Cormorant Drive Reserve	
10/05/2023	Marion Business Hub @ Park Holme Networking event	
10/05/2023	Reception at Government House to celebrate the Coronation of Their Majesties King Charles III & Queen Camilla	
11/05/2023	Official greeting of Kokobunji Council delegates from Japan	
11/05/2023	Civic reception in honour of visiting Japanese delegation	
12/05/2023	Accompanied Japanese delegation on tour	
12/05/2023	Vietnam Veterans' Federation Coral & Balmoral Commemoration Service	
12/05/2023	City of Marion Reconciliation Exhibition at Gallery M	Opening speech
12/05/2023	Attended induction of new Minister at Marion Uniting Church	
13/05/2023	Street corner meeting in Seacombe Heights	
13/05/2023	Accompanied Kokobunji delegation from Japan on tour of southern wards	
13/05/2023	Kokobunji delegation Farewell Dinner	
14/05/2023	Glenelg Rebels Softball Club Inc AGM	
In addition, the Mayor has met with residents, MPs and also with the CEO and Council staff regarding various issues.		

Moved Councillor Mates **Seconded Councillor Crossland**

That the Mayoral Communication report be received and noted.

Carried Unanimously

6.3 Deputy Mayor Communication Report
Report Reference GC230523R6.3
Name of Council Member Deputy Mayor – Raelene Telfer

Date	Event	Comment
3/3/2023	Coast FM	Mitchell Park Pathways Cafe
6/3/2023	I Women's Day Business Network	Chaired and spoke
11/3/2023	Torres Strait Islander Concert	Represented City
13/3/2023	Adelaide Cup Morphettville	Represented City with partner
14/3/2023	Warriparinga Ward biefing	Ward Councillor
14/3/2023	Flinders Greenway route	Mayor and staff
20/3/2023	Club Marion meeting	Liaison
22/3/2023	Forbes Primary Grade 3	Talk on Local Government
26/3/2023	Parliament, State Ceremony for Indigenous Voice	Represented City
27/3/2023	Marion City Band Concert	Attended with partner
1/4/2023	Citizenship Ceremonies	Councillor attendance
4/4/2023	Basketball Stadium Planning	Mayor and staff
4/4/2023	Environment Committee	Member
11/4/2023	Administration Workspaces Tour	Councillor
13/4/2023	Tarnham Road Launch	Ward Councillor support
16/4/2023	Sapper Memorial Service Warradale Barracks	Laid wreath from City
17/4/2023	Club Marion Meeting	Liaison role
18/4/2023	Marion Heritage Centre Upgrade	Staff discussions
25/4/2023	Dawn Service Marion RSL	Laid wreath from City
9/5/2023	Warriparinga Ward Briefing	Ward Councillor
11/5/2023	Kokubunji Sister City 30 year Welcome, Tonsley	Deputy Mayor welcome
11/5/2023	Civic Reception Mitchell Park SCC Kokubunji	Delegation welcomed
13/5/2023	Kokubunji Farewell Grand Hotel	Farewelled delegated
15/5/2023	Club Marion meeting	Liaison
18/5/2023	National Volunteers Week Celebration	Attended as Volunteer

Moved Councillor Mates **Seconded Councillor Crossland**

That the Deputy Mayor Communication report be received and noted.

Carried Unanimously

6.4 CEO and Executive Communication Report
Report Reference GC230523R6.4

Date	Activity	Attended By
29 March 2023	Meeting | RSPCA and CoM	Tony Lines
29 March 2023	Meeting | Oaklands Green PCG Monthly meeting with City of Marion and Oaklands Green	Tony Lines
29-30 March 2023	Leading Innovation Summit 2023	Angela Allison
30 March 2023	Meeting | Seda College and CoM	Tony Harrison Tony Lines
5 April 2023	Meeting | Karin Swiatnik, Manager Information Services - CCS	Angela Allison
6 April 2023	Meeting | Tonsley Project Control Group bi-monthly meeting with City of Marion, Peet Limited and Renewal SA	Tony Lines
11 April 2023	Marion Water Media Announcement | Minister Close and Louise Miller-Frost MP, Oaklands Wetland	Ben Keen Tony Harrison
12 April 2023	Local Government Roadshow – Public Sector Network Event	Angela Allison Tony Harrison
12 April 2023	Meeting | Muriel Kirkby and Jan McConchie (Community Living Options)	Tony Harrison
14 April 2023	Meeting | CoM, Renewal SA, MAB Park Pty Ltd and Wilson Parking re multi deck car park	Tony Lines
14 April 2023	Workshop | KMPG and CoM / CCS / PAE re FY24-FY25 Internal Audit Planning Workshop	Tony Harrison Ben Keen Angela Allison Tony Lines
17 April 2023	Meeting | Kate McKenzie and Kirsty Gold (JLTA)	Tony Harrison
17 April 2023	Meeting | CoM and Pelligra	Tony Harrison
19 April 2023	Meeting | Villawood Properties and CoM re development on SAJC site	Tony Lines
21 April 2023	Meeting | Mat Hannan – Hannan & Partners – 22/23 Payroll Review briefing.	Angela Allison
1 May 2023	Site Meeting | CoM and SWIBMX club members re SWBMX	Tony Lines
5 May 2023	Meeting | LGA | Advice to Government – Essential Services Commission of SA	Angela Allison
8 May 2023	Meeting | Mayor Kris Hanna and Tony Lines – Fortnightly Pelligra and CoM meeting re Marion Ice Arena	Tony Lines

9 May 2023	Meeting | SA Power Networks re planting of trees under powerlines	Ben Keen
11 May 2023	Admin site visit | CoM and Kokubunji Delegates	Angela Allison Tony Lines
11 May 2023	Tonsley Innovation District site visit | CoM and Kokubunji Delegates	Tony Lines
12 May 2023	Meeting with Donna Dunbar (CCS) and Abby Dickson (PAE)	Angela Allison
12 May 2023	Meeting | CoM, Renewal SA, MAB Park Pty Ltd and Wilson Parking re multi deck car park	Tony Lines
12 May 2023	Marion Cultural Centre site visit | CoM and Kokubunji Delegates	Tony Lines
12 May 2023	Warriparinga cultural tour | CoM and Kokubunji Delegates	Tony Lines
13 May 2023	Marion Golf Park site visit | CoM and Kokubunji Delegates	Tony Lines
13 May 2023	Glenthorne Nature Playground site visit | CoM and Kokubunji Delegates	Tony Lines
13 May 2023	Coastal Walkway (field river) site visit | CoM and Kokubunji Delegates	Tony Lines
13 May 2023	Marion Outdoor Pool and Hendrie Street Playground site visits | CoM and Kokubunji Delegates	Tony Lines
15 May 2023	SRWRA Board Meeting	Angela Allison
18 May 2023	Meeting with Clean Peak re Marion Water	Ben Keen
19 May 2023	Meeting | CoM & City of Onkaparinga | Discuss Integrated IT Systems	Angela Allison
19 May 2023	LG Professionals SA 22nd Annual Leadership Excellence Awards Gala Dinner	Angela Allison Ben Keen Tony Lines

Moved Councillor Mates **Seconded Councillor Crossland**

That the CEO and Executive Communication report be received and noted.

Carried Unanimously

7 Adjourned Items - Nil

8 Deputations

8.1 Huntington's Lease

Report Reference GC230523D8.1

Mr Chris Glasson gave a five-minute deputation regarding a lease within the Glandore Community Centre.

9 Petitions - Nil

10 Committee Recommendations

Moved Councillor Crossland **Seconded Councillor Hoffmann**

That the following items be moved en bloc:

- Confirmation of Minutes of the Planning and Development Committee Meeting held on 2 May 2023
- Confirmation of Minutes of the Review and Selection Committee Meeting held on 2 May 2023

Carried Unanimously

10.1 Confirmation of Minutes of the Planning and Development Committee Meeting held on 2 May 2023

Report Reference GC230523R10.1

Moved Councillor Crossland **Seconded Councillor Hoffmann**

That Council:

1. Receives and notes the minutes of the Planning and Development Committee meeting held on 2 May 2023.
2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Planning and Development Committee.

Carried Unanimously

10.2 Confirmation of Minutes of the Review and Selection Committee Meeting held on 2 May 2023

Report Reference GC230523R10.2

Moved Councillor Crossland **Seconded Councillor Hoffmann**

That Council:

1. Receives and notes the minutes of the Review and Selection Committee meeting held on 2 May 2023.
2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Review and Selection Committee.

Carried Unanimously

11 Confidential Items

The Mayor sought and was granted leave of the meeting to vary the order of Agenda Items and to consider the Confidential items after '*Other Business'.*

12 Corporate Reports for Decision

12.1 Public submissions on the Draft Annual Business Plan 2023-2024

Report Reference GC230523R12.1

The Mayor opened the item and invited any member of the public to comment on the Annual Business Plan and Budget and make a submission during the next 60 minute period, commencing at 6.44pm.

The item will resume at the conclusion of this period.

12.2 Huntingtons SA Lease Agreement

Report Reference GC230523R12.2

Moved Councillor Veliskou **Seconded Councillor Masika**

That this matter be left lying on the table to allow for additional information to be received

Carried Unanimously

12.3 Marion Heritage Research Centre

Report Reference GC230523R12.3

Moved Councillor Veliskou **Seconded Councillor Masika**

That this matter be left lying on the table to allow for additional information to be received

Carried Unanimously

12.4 Verge Incentive Fund

Report Reference GC230523R12.4

Moved Councillor Masika **Seconded Councillor Crossland**

That Council:

1. Endorses the establishment of the Verge Incentive Fund and allocates $50,000 per annum ongoing, including $35,000 rebate allocation as the Verge Incentive Fund (rebates), and $15,000 resource allocation (to administer and coordinate).

2. Permits residents to apply for two rebates where their property borders two street frontages and has two verges.

3. Notes a 5-year review of the program will be presented to Council in March 2028, providing any recommendations with respect to its continuation.

Carried Unanimously

12.5 Southern Suburbs Residential Policy - Code Amendment

Report Reference GC230523R12.5

- Councillor Veliskou declared a general conflict of interest in the item *Southern Suburbs Residential Policy - Code Amendment* as he owns property within the area. Given the decision relates to public consultation only, will remain in the meeting for the item.

- Councillor Crossland declared a general conflict of interest in the item *Southern Suburbs Residential Policy - Code Amendment* as he owns property within the area. Given the decision relates to public consultation only, will remain in the meeting for the item.

- Councillor Naismith declared a general conflict of interest in the item *Southern Suburbs Residential Policy - Code Amendment* as he owns property within the area. Given the decision relates to public consultation only, will remain in the meeting for the item.

- Councillor Mates declared a general conflict of interest in the item *Southern Suburbs Residential Policy - Code Amendment* as she owns property within the area. Given the decision relates to public consultation only, will remain in the meeting for the item.
- Councillor Luscombe declared a general conflict of interest in the item *Southern Suburbs Residential Policy - Code Amendment* as she owns property within the area. Given the decision relates to public consultation only, will remain in the meeting for the item.

Moved Councillor Mates **Seconded Councillor Naismith**

That Council:

1. Endorses community consultation on the amendments to the Planning and Design Code proposed within the 'Southern Suburbs Residential Policy - Code Amendment' with a heat map to be included and all affected residents to receive an invitation to participate in the engagement proposal via postal mail.

Carried Unanimously

12.6 Animal Management Plan Community Consultation Results

Report Reference GC230523R12.6

Moved Councillor Telfer **Seconded Councillor Luscombe**

That Council:

1. Endorses the City of Marion Animal Management Plan 2023-2028 *(Attachment 6) including any minor editorial amendments* to be submitted to the Dog and Cat Management Board for their approval.

Carried Unanimously

12.7 Release of Confidential Item - Potential purchase of 11, 13 and 15 Nunyah Avenue, Park Holme

Report Reference GC230523R12.7

Moved Councillor Veliskou **Seconded Councillor Hoffmann**

That Council:

1. Revoke the confidentiality order relating to the report, minutes and attachments relating to the item *Potential Purchase 11, 13, 15 Nunyah Avenue (GC221213F10.3).*

Carried Unanimously

12.8 3rd Budget Review 2022/2023

Report Reference GC230523R12.8

Moved Councillor Veliskou **Seconded Councillor Telfer**

That Council:

1. Adopt the revised budgeted statements including the Income Statement, Balance Sheet, Statement of Changes in Equity and Statement of Cash Flows.

Carried Unanimously

12.9 Mayor's Multicultural Forums

Report Reference GC230523R12.9

Moved Councillor Masika **Seconded Councillor Crossland**

That Council:

1. Note this report

2. Endorse the proposal to discontinue a formal Mayors Multicultural Forum event program but continue to run events that encourage the inclusion of multicultural communities as part of business as usual.

3. Reduce the funding held within the Engagement, Media and Events budget from $3,800 per annum to $1,000 per annum and allocate to Marion Outdoor Pool budget.

Carried Unanimously

13 Corporate Reports for Information/Noting - Nil

14 Workshop / Presentation Items - Nil

15 Motions With Notice - Nil

16 Questions With Notice - Nil

17 Motions Without Notice - Nil

18 Questions Without Notice - Nil

19 Other Business

19.1 Councillor Singh – Leave of Absence

Moved Councillor Masika **Seconded Councillor Crossland**

That Councillor Singh be granted leave of absence for the General Council Meeting on 23 May 2023

Carried Unanimously

Confidential Items

Moved Councillor Telfer **Seconded Councillor Crossland**

That the following cover repots to move into confidence be moved en bloc:

- Confirmation of Minutes of the Confidential Review and Selection Committee Meeting held on 2 May 2023
- Timeline for CEO Performance Review

Carried Unanimously

11.1 Cover Report - Confirmation of Minutes of the Confidential Review and Selection Committee Meeting held on 2 May 2023

Report Reference GC230523F11.1

Moved Councillor Telfer **Seconded Councillor Crossland**

That pursuant to Section 90(2) and (3)(a) of the Local Government Act 1999, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager City Services, General Manager Corporate Services, Chief Financial Officer, Manager Office of the CEO, Executive Assistant to the CEO and Unit Manager Governance and Council Support, be excluded from the meeting as the Council receives and considers information relating to Confirmation of Minutes of the Confidential Review and Selection Committee Meeting held on 2 May 2023, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to personal information of City of Marion staff.

Carried Unanimously

7.16pm the meeting went into confidence

7.17pm Councillor Lama left the meeting

7.19pm Councillor Lama re-entered the meeting

Moved Councillor Hoffmann **Seconded Councillor Naismith**

That Council:

1. Receives and notes the confidential minutes of the Review and Selection Committee meeting held on 2 May 2023.

2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Review and Selection Committee.

3. In accordance with Section 91(7) and (9) of the *Local Government Act 1999* the Council orders that the appendices arising from this report, Confirmation of Minutes of the Confidential Review and Selection Committee Meeting held on 2 May 2023, having been considered in confidence under Section 90(2) and (3)(a) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for

public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2023.

Carried Unanimously

7.27pm the meeting came out of confidence

11.2 Cover Report - Timeline for CEO Performance Review

Report Reference GC230523F11.2

Moved Councillor Telfer **Seconded Councillor Crossland**

That pursuant to Section 90(2) and (3)(a) of the Local Government Act 1999, the Council orders that all persons present, with the exception of the following persons: Manager Office of the CEO, Manager People and Culture, Executive Assistant to the CEO and Unit Manager Governance and Council Support, be excluded from the meeting as the Council receives and considers information relating to Timeline for CEO Performance Review upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to personal information of staff at the City of Marion.

Carried Unanimously

7.27pm the meeting went into confidence

Moved Councillor Hoffmann **Seconded Councillor Naismith**

That Council:

1. Endorse the proposed timeline for the review of the CEO's performance and remuneration review.

2. In accordance with Section 91(7) and (9) of the *Local Government Act 1999* the Council orders that this report, Timeline for CEO Performance Review, any appendices arising from this report having been considered in confidence under Section 90(2) and (3)(a) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2023.

Carried Unanimously

7.29pm the meeting came out of confidence

Meeting Adjournment

Moved Councillor Crossland **Seconded Councillor Telfer**

That the meeting be adjourned for a period of 15 minutes.

Carried Unanimously

7.30pm meeting adjourned
7.44pm meeting resumed

12.1 Public submissions on the Draft Annual Business Plan 2023-2024

Report Reference GC230523R12.1

7.44pm The item resumed at the conclusion of the one hour allocated period. It is noted that no formal submissions were received during this period

Moved Councillor Veliskou **Seconded Councillor Crossland**

That Council:

1. Notes feedback provided by any public representation on the Draft Annual Business Plan 2023-2024 and that a further report on public consultation will be presented to Council at the meeting to be held on 13 June 2023.

Carried Unanimously

20 Meeting Closure

The meeting was declared closed at 7.45pm

CONFIRMED THIS 13th DAY OF JUNE 2023

_____

CHAIRPERSON

6 Adjourned Items - Nil

7 Deputations

7.1 Plympton Sports Club	
Report Reference	GC230613D7.1
Originating Officer	Executive Assistant to the Mayor – Leanne Mitchell-Williams
Corporate Manager	Manager Office of the CEO – Kate McKenzie
General Manager	Chief Executive Officer – Tony Harrison

SPEAKER

Mr Trevor Bruce

ORGANISATION

Plympton Sports and Recreation Club

COMMENTS

Mr Trevor Bruce has requested to make a deputation to Council on behalf of Plympton Sports and Recreation Club regarding inclusion of the Plympton Oval Master Plan within the Draft Business Plan 2023-2027 and Draft Annual Business Plan and Budget 2023-2024.

ATTACHMENTS

Nil

8 Petitions - Nil

9 Committee Recommendations

9.1 Confirmation of Minutes of the Finance, Risk and Audit Committee Meeting held on 16 May 2023	
Report Reference	GC230613R9.1
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Mitchell
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

The purpose of this report is to facilitate the receiving and noting of the minutes of the Finance, Risk and Audit Committee meeting held on 16 May 2023.

EXECUTIVE SUMMARY

A summary of items considered by the Committee Members is noted below.

Reports for Discussion

- Council Member Report
- Quarterly Corporate Risk Report
- Draft Internal Audit Plan 2023-23
- Internal Audit Program 2023 – 2023
- Tree Asset Management Plan
- Draft Annual Business Plan and Long Term and Financial update
- Finance, Risk and Audit Committee – Effectiveness Survey

Reports for Noting

- Internal Audit Program – Implementation of Recommendations
- Sam Willoughby International BMX Claim Update
- Digital Transformation Program – Quarterly Status Update
- 2nd Budget Review 2023/2023

RECOMMENDATION

That Council:

1. **Receives and notes the minutes of the Finance, Risk and Audit Committee meeting held on 16 May 2023.**
2. **Notes that separate reports will be brought to Council for consideration of any recommendations from the Finance, Risk and Audit Committee.**

ATTACHMENTS

1. FRA C 230516 - Final Public Minutes [**9.1.1** - 15 pages]

Minutes of the Finance, Risk and Audit Committee
held on Tuesday, 16 May 2023 at 2.00 pm
Council Chamber, Council Administration Centre
245 Sturt Road, Sturt

PRESENT

Ms Emma Hinchey (Chair)
Ms Nicole Rantanen
Mr Josh Hubbard (from 2.07pm)
Councillor Jason Veliskou
Councillor Jayne Hoffmann

In Attendance

Acting Chief Executive Officer - Ben Keen
Acting General Manager City Services - Merran Fyfe
General Manager Corporate Services - Angela Allison
General Manager City Development - Tony Lines
Manager Office of the CEO - Kate McKenzie
Unit Manager Governance and Council Support - Victoria Moritz
Chief Financial Officer - Ray Barnwell
Unit Manager Strategy and Risk - Maddie Frew
Manager Operations – Brian Green
Unit Manager Asset Solutions – Brendon Lyons
Eric Beer (KPMG)
Kylie Netherwood (KPMG)

1 Open Meeting

The Chair opened the meeting at 2.01pm.

2 Kaurna Acknowledgement

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3 Declaration of Interest (if any)

The Chair asked if any member wished to disclose an interest in relation to any item being considered at the meeting

- Nil interests were disclosed.

4 Confirmation of Minutes

4.1 Confirmation of Minutes of the Finance, Risk and Audit Committee Meeting held on 21 February 2023

Report Reference FRAC230516R4.1

Moved Ms Rantanen **Seconded Councillor Hoffmann**

That the minutes of the Finance, Risk and Audit Committee Meeting held on 21 February 2023 be taken as read and confirmed.

Carried Unanimously

5 Business Arising

5.1 Business Arising Statement - Action Items

Report Reference FRAC230516R5.1

The Committee reviewed and noted the Business Arising Statement and made the following comments:

- The Committee noted the reference to the introduction of lean six sigma across the organisation and queried what the plan for the roll out of this entailed. Management provided a summary of the training program noting the proposal had been considered at a recent ELT / SLT training day with the plan to commence from mid-June. ELT and SLT would be trained first to a yellow belt standard. Following this, the program will be rolled out across the organisation with the intent that each group going through the training would comprise a mix of different business units. Management will ensure there is appropriate governance backing the program to ensure it is embedded into business-as-usual practices with a focus on service improvements.

Moved Ms Rantanen **Seconded Councillor Veliskou**

That the Finance, Risk and Audit Committee:

1. Notes the business arising statement, meeting schedule and upcoming items.

Carried Unanimously

6 Reports for Discussion

6.1 Council Member Report

Report Reference FRAC230516R6.1

2.07pm Mr Hubbard entered the meeting

The Committee noted the Council Member Report commenting on the report relating to the Council Member Training and Development Requests. They acknowledged the benefits Councillors Hoffmann and Taylor would receive by completing the Australian Company Directors Course in August 2023, noting this was a good investment. The Committee also queried the concept of the 4-Year Plan with Management noting this is the second 4-year plan Council have produced. The plan expires six months after the Council term, allowing the new term of Council to have input into the next 4-Year Plan, the first year of which is aligned to the next Annual Business Plan. Both plans are currently out for public consultation and will be brought back to Council in June.

Moved Ms Rantanen **Seconded Councillor Veliskou**

That the Finance, Risk and Audit Committee:

1. Notes this report.

Carried Unanimously

6.2 Quarterly Corporate Risk Report

Report Reference FRAC230516R6.2

The Committee noted the Corporate Risk Register Report and provided the following feedback on the review outcomes:

- It was interesting to see the trend towards flexible working arrangements.
- Noted that the appointment of a talent acquisition advisor had made a significant difference in the attraction strategy with most vacancies now being filed.
- The Committee questioned what the real impact of the ESCOSA Review of Councils Asset Management Plans and Long-Term Financial Plan will be. Management commented that ESCOSA will review Council endorsed strategic plans including Council's Asset Management Plans, Long Term Financial Plans and recently endorsed Annual Business Plans which have just gone out for public consultation. ESCOSA will review Council's plans and how they are funded, the key underlying assumptions that drive the plans and whether Council is setting rates appropriately and in accordance with legislative requirements. It will provide oversight to Council on those Strategic Plans and provide their advice as to whether they are done appropriately and the plans are properly aligned. The Committee commented other Councils had been disappointed with the outcomes of the review, noting it was important that there is no duplication in our internal audit plan of what ESCOSA are planning to audit.
- The Committee questioned whether Management had looked at the learnings from other Councils to prepare for its review. Management noted they are involved in several opportunities to review learnings including sessions provided by the LGA with previous Councils and engaging them to discuss key issues, their perspective and lessons learnt.
- The Committee referenced the risk relating to poor data quality and data governance not supporting informed decision making and whether there was an organisational change process. Management advised of the introduction of the Business Intelligence Team who are focussing on data governance, collection, and storage of data, collaborating with the records management unit to review performance across the organisation. This data is especially useful for the development of corporate KPI's which will be developed by 1 July 2023. The challenge is around systems; however, the Business Intelligence team is working closely with Information Services to ensure the data is set up correctly. It is anticipated this risk may reduce in the next 12 months; however, data maturity needs to increase before this can occur.

- The Committee noted it was good to see the opportunities register called out and was interested in how people can input into this. Management commented that the framework includes the risks and opportunities management. It was noted this was still under development and noted on the future work plan.
- The Committee discussed the risk through the Long-Term Financial Plan in relation to rising energy costs and were interested in what opportunities Council are looking for emerging technologies and models. Management confirmed the current energy contract is 100% renewable. Council is also working with LGA procurement on a new contract which may deliver a 40% reduction in usage cost with usage costs being 40% of the overall expenditure. Council also has solar panels on several of its facilities and will continue with 100% renewable energy. The committee commented it was important this was also flowing through to capital delivery.
- The risk relating to the difficulty attracting, recruiting, and retaining talent was discussed by the committee commenting that it was important to also look at culture and what it feels like to work at the organisation. There are lots of tactical ways to attract staff, however it is important to capture culture and staff retention.
- The Committee suggested re-framing risk descriptions to include an explanation of what's driving the probability and consequences. This will give a better understanding of the risk rating and enable more beneficial recommendations on reducing the risk.
- The Committee discussed the risks currently rated as High (or above) commenting they expected to see a risk from a general perspective in relation to environmental risk, around the ability for rate payers to pay their rates. Management acknowledged this was being monitored continuously, however there was no evidence to suggest any movement in this space. This will continue to be monitored and will be included if circumstances change.

ACTION: Re-frame the risk descriptions relating to the *High-Risk Plan-on-a-Page* items to include an explanation of what is driving the probability and consequences.

Moved Ms Rantanen **Seconded Mr Hubbard**

That the Finance, Risk and Audit Committee:

1. Notes the Corporate Risk Register Report (Attachment 1) and provides their feedback on the review outcomes.

Carried Unanimously

6.3 Draft Internal Audit Plan 2023-25

Report Reference FRAC230516R6.3

Mr Eric Beere from KMPG was present for the item. The Committee took the report as read and provided the following comments:

- The Committee discussed the priorities for the City of Marion and how much this was reflected in the proposed plan and were seeking assurance this had been considered from a holistic approach. Mr Beere commented that City of Marion were definitive in their priorities and were able to separate these from Port Adelaide Enfield and Charles Sturt Councils based on their needs. It is very much fit for Marion's needs based on discussions.
- The Committee referenced the Cloud Vendor/Third Party Cyber Risk Assessment scheduled for 2023/24 and queried whether there was a BCP exercise or similar session planned in this

space. Management noted there is a BCP exercise schedule for June this year, however, given there has been a significant turnover in ELT and STL this would be focussed on the basics and bringing everyone up to speed. Management acknowledged the importance of a cyber related scenario and suggested this may be scheduled for a future exercise.

- The Committee also discussed the Cyber Risk Assessment with concerns this may be more of an advisory approach. Mr Beere noted the Assessment was a holistic review of the data held on the network and the processes and practices in place to verify and satisfy councils expectations that cyber risk has been addressed. Management commented the audit would focus on the City of Marion's oversight over cyber security, the control environment and how this is managed by vendors. The Committee was not convinced that processes are embedded and tested enough to lend itself to an audit and requested KMPG review the scope to determine whether an internal audit is warranted at this stage.
- The Committee commented on the recovery strategies from a ransomware attack and whether policies, procedures and communications have been established for when this may occur. Management noted there are practices in place should this occur and well-established data backup and recovery procedures within relevant teams and insurances in place for rectification work and payment of ransom where it may be appropriate and legal.
- The timing of the community safety audit was discussed, and the timing of the Audit was queried and whether it could be brought forward given there have been some concerns around service levels. Management commented the timing of this audit was based on the prioritisation of the other reviews. Management will review the timing and see if this can be brought forward from year 2 of the plan. It was also noted the purpose of the audit is to verify practices and processes are compliant and that issues or service improvements should be addressed as they arise.
- The Committee commented that they struggled to see the alignment with the assurance mapping work that was previously done. Mr Beere noted that the assurance mapping is only one input used and is not agile enough to align with the maturity of the organisation on its own, however there is a need to look practically of what lends itself to an internal audit. KPMG will take this feedback on board and look to integrating this further in the second iteration of the assurance mapping.
- The Committee suggested if there is going to be an updated assurance map included, the ideal timing for this would be prior to setting the next plan and be used to identify any gaps.
- The Committee commented that they would like to see the risk register and controls audit included in the internal audit program if possible..

ACTION: Management to review elements in the Risk register and core controls testing audit to determine if this would be beneficial and to review the elements within the Cloud Vendor/Third Party Cyber Risk Assessment to determine if an audit is warranted.

Moved Mr Hubbard **Seconded Ms Rantanen**

That the Finance Risk and Audit Committee:

1. Endorses the Internal Audit Plan for 2023-2025

Carried Unanimously

6.4 Internal Audit Program 2022 - 2023

Report Reference FRAC221213R6.4

2.52pm Councillor Veliskou left the meeting
2.53pm Councillor Veliskou re-entered the meeting

Mr Eric Beere and Ms Kylie Netherwood from KMPG were present for the item.

Mr Beere introduced the item and provided a summary of the final reports for Customer Experience and Cyber Security. The objective of the Cyber Security internal audit was to assess the maturity of Council Information technology controls area against the Local Government Information Technology South Australia's (LAITSA) Local Government Securities Framework (LGSF) and supporting tool kit. The objective of the Customer Experience internal audit was to perform a review of the City of Marion's customer management strategies, planning and operations, and recommendation arising from the 2019 internal audit of CX (including complaints). The following discussion on the Customer Experience Report was noted:

- It was pleasing to see a lot of the recommendations already planned for or in train.
- The maturity assessment relating to tools and technology was rated as high. It was understood the City of Marion is going through a transition period through the deployment of the CRM, however it was noted the importance of investing in the processes to support the technology.
- The Committee queried the SLAs within the CRM especially the 17% that had no SLAs and the 19% that exceeded the timeframe and questioned whether there were any specific observations in relation to this.
- The Committee noted it was good to see the emphasis on communication across the organisation and the collective effort around this.
- Mr Beere commented that the SLAs vary, some had an incorrect closure date, others were not closed out at all. It showed there was inconsistency with how the system was being used and how the cases were being triaged.
- The Committee noted the assessment reads well and questioned what the benchmark is compared to others. Mr Beere commented the maturity assessment is global across all industries. Compared to other Local Governments, City of Marion is mid-tier. There is still a lot of work to be achieved, however it was acknowledged much of this is already recognised and in progress.
- Feedback was provided on customer management and the channels used and whether we are going to look at different people communicate differently, i.e., what is effective, who it is best suited to, who would benefit. It was noted that all the different communication channels had been looked at. A suggestion was integrating marketing tools such as social media and technology concepts to capture feedback from these various channels.
- The Committee discussed the tools and technologies element noting this is a function that crosses all business unity in the organisation and is included in the draft strategy to be rolled out.
- Concerns were raised by the Committee in relation to the target dates for the tools and technology element and whether they were realistic. Management commented the approach to be taken included the following elements:
    - finalising the customer experience strategy, with deployment and implementation to take time after the approval of the strategy
    - integrating the road map looking at how the data is captured and then made available for reporting. Several dashboards have already progressed to look at the different elements of the data. A review of categories within CRM has already taken place to simplify the data and ensure this is being captured accurately and the cases are allocated to the right team at inception.. This will allow the team to review SLA data more extensively.

- Reviewing how this is reported back to the customer and having a clear system to provide current and accurate information.

- The Committee queried the process for applying fairness i.e., in the event an error is found, what is the process for determining other similar instances and correcting this.
- Mr Beere commented that management are reviewing the complaints framework and escalation process to incorporate this element. Further upgrades to the CRM system will look to rectify any anomalies and the Customer Systems Partner will continue to look at individual circumstances to ensure events are not systemic.
- The Committee commented on the importance of embedding the customer service ethos across the organisation.

Moved Mr Hubbard **Seconded Ms Rantanen**

That the Finance, Risk and Audit Committee:

1. Notes the completion of the Internal Audit Program for 2022/23.
2. Considers and provides feedback on the:
    a. Customer Experience (Attachment 1)

Carried Unanimously

The Chair sought and was granted Leave of the Meeting to vary the order of agenda items and bring forward item 7.1 to be considered next in the meeting.

7.1 Internal Audit Program - Implementation of Recommendations

Report Reference FRAC230516R7.1

Manager Office of the CEO introduced the item and provided a summary of the status of implementation of recommendations to date. It was noted that ELT had undertaken a thorough review of all recommendations. As part of this review, the ELT determined to amend how the implementation of recommendations are being reported. The significant difference is that the 'not on track' is any item not completed within the original due date tracking and therefore tracking as red. An additional column has been added which is a 'forecasted action completion date'. This change to the reporting is to increase awareness and accountability for those actions that are overdue, and ELT are focusing on reducing the number each quarter.

It was also noted several actions relating to the Digital Transformation Program are now being rolled into the new Information Systems Strategic Plan due for completion 30 June 2023.
Project timing will be subject to budget prioritisation within that plan.

The Committee noted the status of the Internal Audit Program and provided the following feedback:

- Suggested that it may be useful to include the month and year of the audit to enable visibility of extensions to timeframes.
- The Committee commented on the number of overdue items, however acknowledged this was a result of the ELT review and change in reporting method. The item not on track in the Stakeholder Management item resulted from pressures in the business and the work has

recently been relaunched with it expected to be completed within the next few months. The resourcing challenges were noted.

- The Committee commented it would be good to see the recommendations from Project Management on track soon. Management commented that the Manager Project Management Office would be commencing within the next month with an additional two positions in this team yet to be filled. The Project Management Framework has now been endorsed by Council and will come into effect from 1 July 2023.
- The Committee raised concerns regarding some of the completed items, and whether they were in fact completed. The final comments didn't appear to align with the original recommendation. It was also noted there needs to be enough detail in the recommendation to be able to complete findings appropriately. The Committee suggested a thorough review of completed items to ensure they had met the intent of the findings.
- The Committee noted Action 1.1 on the Collaborative Model Health Check has the same recommendation as agreed management action. It was requested this be updated prior to the next meeting. Management advised that the 3 councils did meet on 12 May to discuss the way forward for this audit.
- Mr Beere acknowledged this is the first year a formal review has been undertaken of the tracking of internal audits with any process improvements incorporated into following plans.

ACTION: Review comments of completed items to ensure they align to the original recommendations and intent of the findings. Re-open any that are not actually complete e.g:

- **9.1 in ITT Governance**
- **5.1 in Asset Inspection Schedule**
- **1.1 Project Management (check that the intent of the finding in relation to CAMMS has been completed)**

ACTION: 1.1 on the Collaborative Model Health Check has the same recommendation as agreed management action. It was requested this be updated prior to the next meeting.

ACTION: The Committee requested in future this report be listed under reports for decision and not reports for noting.

Moved Councillor Hoffmann **Seconded Ms Rantanen**

That the Finance, Risk and Audit Committee:

1. Notes the status of the Internal Audit Program (Attachment 1).

Carried Unanimously

The Chair sought and was granted leave of the meeting to vary the order of the agenda and consider the following items next on the agenda:

- Item 9.2 *Cyber Security Internal Audit*
- *Item 9.1 Quarterly Cyber Security Update*

9.2 Cover Report - Cyber Security Internal Audit

Report Reference FRAC220516F9.2

Moved Councillor Veliskou **Seconded Ms Rantanen**

That pursuant to Section 90(2) and (3)(e) of the Local Government Act 1999, the Committee orders that all persons present, with the exception of the following persons: Eric Beer (KPMG), Heather Martins (KPMG), Chief Executive Officer, General Manager City Development, General Manager Corporate Services, General Manager City Services, Manager Office of the CEO, Chief Financial Officer, Unit Manager Governance and Council Support, Manager IT Operations and IT Governance & Cybersecurity Lead, be excluded from the meeting as the Committee receives and considers information relating to Cyber security of CoM, upon the basis that the Committee is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to the security of the City of Marion.

Carried Unanimously

3.33pm the meeting went into confidence.

Moved Councillor Veliskou **Seconded Mr Hubbard**

In accordance with Section 91(7) and (9) of the Local Government Act 1999, orders that the report, attachments and minutes arising from this report 'Cyber Security Internal Audit Report', having been considered in confidence under Section 90(2) and (3)(e) of the Act be kept confidential and not available for public inspection upon the basis that the information contains details of security risks to the Council. This order is to remain in force until such time as it is reviewed, at which time a further order of confidentiality may be made. This confidentiality order will be reviewed at the General Council Meeting in December 2023.

Carried Unanimously

3.52pm the meeting came out of confidence

9 Confidential Items

9.1 Cover Report - Quarterly Cyber Security Update

Report Reference FRAC230516F9.1

Moved Councillor Veliskou **Seconded Ms Rantanen**

That pursuant to Section 90(2) and (3)(e) and of the Local Government Act 1999, the Committee orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager Corporate Services, General Manager City Services, Manager Office of the CEO, Chief Financial Officer, Unit Manager Governance, Manager IT Operations and IT Governance & Cybersecurity Lead be excluded from the meeting as the Committee receives and considers information relating to Cyber security of CoM, upon the basis that the Committee is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to the current status of the CoM Cyber Security and the impact on contractual expectations.

Carried Unanimously

3.52pm the meeting went into confidence

Moved Mr Hubbard **Seconded Ms Rantanen**

In accordance with Section 91(7) and (9) of the Local Government Act 1999 the Committee orders that this report, Cybersecurity – Quarterly Update, any appendices and the minutes arising from this report, having been considered in confidence under Section 90(2) and (3)(e) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2023.

Carried Unanimously

4.04pm the meeting came out of confidence

4.04pm Ms Rantanen left the meeting
4.04pm Mr Hubbard left the meeting

6.5 Tree Asset Management Plan

Report Reference FRAC230516R6.5

4.05pm Mr Hubbard re-entered the meeting
4.06pm Ms Rantanen re-entered the meeting

Acting Chief Executive Officer provided the Committee with an update on urban tree management and a summary of the draft Tree Asset Management Plan noting this as a leading industry approach to managing trees through data management and Forestree.

The Committee provided the following feedback:

- The Committee acknowledged the good progressive work that had been done in this space and given it is the first management strategy of its kind, queried what other opportunities may arise. Management noted they have been actively working with Forestree with regards to how it's being used and will promote and work collaboratively with other Councils as improvements are made.
- The Committee queried the resourcing levels required and encouraged staff to drive the conversation around this before the final document is endorsed. It was suggested that a best practice approach be adopted with the resources allocated to achieve this outcome. The Committee also suggested it would be important to include the modelling of various scenarios versus the experience and financial considerations to ensure it has been designed to be as effective and efficient as possible and meet the needs and expectations of the community. Management confirmed that budget considerations would come through the annual business plan process.

Moved Councillor Hoffmann **Seconded Councillor Veliskou**

That the Finance, Risk and Audit Committee:

1. Reviews and provides feedback on the Draft Tree Asset Management Plan (Attachment 1).

Carried Unanimously

6.6 Draft Annual Business Plan 2023-24 and Long-Term Financial update

Report Reference FRAC230516R6.6

The Committee noted the Draft Annual Business Plan 2023-24 and Long-Term Financial Plan and provided the following comments and feedback:

- The Committee discussed the borrowings beyond 2023-24 forecast to peak at $55.3m in the 2031-32 year of the LTFP, noting that the borrowings in the Long-Term Financial Plan incorporated funding required for the recently endorsed CoMBAS with most projects supported through borrowing over 10-years. This is in line with the Committees previous suggestions and aims to change the cycle of borrowings and enable residents to share the intergenerational equity.
- The Committee queried the capital program and realistic ability to deliver this given the current economic environment. Management commented with the implementation of the Project Management Office to track and monitor projects there would be greater oversight on this, noting that some of the projects also have contingencies built in. It was also noted some of the projects are already heading into the construction phase and have already gone through the planning phase. It was acknowledged there is a lot of pressure on Council to find the resources to manage projects appropriately.
- The proposed rate increase of 5.2% was discussed with the Committee raising concerns this may be too low to accomplish the deliverables outlined in the plan. Management noted considerable work has been undertaken to set a rate increase that balances the impact on our community without compromising on operational service or capital project delivery while also maintaining a long term financially sustainable position for the City of Marion. The Committee reiterated the importance of communicating this message to the community and the amount of work that had gone into determining this rate rise and associated Annual Business Plan.
- The Committee commended the staff working on the Draft Annual Business Plan resulting in a high-quality document being produced.

Moved Mr Hubbard **Seconded Ms Rantanen**

That the Finance, Risk and Audit Committee:

1. Provides feedback on the current iteration of the Draft ABP 2023-24 and Draft LTFP released for public consultation (Attachment 1).

Carried Unanimously

6.7 Finance, Risk and Audit Committee - Effectiveness Survey

Report Reference FRAC230516R6.7

Moved Councillor Hoffmann **Seconded Councillor Veliskou**

That the Finance, Risk and Audit Committee:

1. Endorse the survey components and statements included in Attachment 1 to be used for the Bi-Annual Effectiveness Survey.

Carried Unanimously

7 Reports for Noting

7.2 Sam Willoughby International BMX Claim Update

Report Reference FRAC230516R7.2

Moved Councillor Veliskou **Seconded Ms Rantanen**

That pursuant to Section 90(2) and (3)(b) of the Local Government Act 1999, the Committee orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager City Services, General Manager Corporate Services, Manager of the Office of the CEO, Chief Financial Officer, Unit Manager Governance and Council Support, Unit Manager Strategy and Risk and Risk Business Partner, be excluded from the meeting as the Committee receives and considers information relating to Sam Willoughby BMX Track Claim Progress Update, upon the basis that the Committee is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to commercial and financial information.

Carried Unanimously

4.40pm the meeting went into confidence

The Committee went into confidence and discussed some of the financial and commercial details around the matter that remain confidential and requested additional information be provided in due course.

ACTION: Management to provide Committee Members with additional information out of session.

Moved Ms Rantanen **Seconded Mr Hubbard**

That the Finance, Risk and Audit Committee:

1. Notes the LGA Asset Mutual Fund letter dated 16 March 2023.
2. Notes that no further action on this matter will be undertaken, and that repairs to the Sam Willoughby International BMX track are underway.

Carried Unanimously

7.3 Digital Transformation Program - Quarterly Status Update

Report Reference FRAC230516R7.3

The Committee noted the update on the Digital Transformation Program and the DTP – Benefit Realisation Table and provided the following feedback and comments:

- It was noted that 78.25% of the benefits had been realised, however, the Committee questioned what was missing and what the risk of not actually achieving 100% close out on all items. Management noted that some benefits won't be realised for example the HRIS System, given the modules do not exist in the selected solutions.

- A key learning noted was around the description of benefits when going to market and the importance of engaging with key stakeholders to develop the benefits realisation piece, specifically noting the difference between realisation and financial savings.

- Management further commented that as of the 30th of June, the Digital Transformation Program will no longer exist as all projects are completed, except for the upgrade of the Property and Rates module to a Cloud version that will be implemented in February 2024 to accommodate business needs and reduce IT security risk and phase 2 of the Assetic implementation. Ongoing enhancements to the Financial Force system will continue with anticipated completion by the end of September 2023. It was noted that work had commenced on the overarching Information Services (IS) Strategic Plan and the planning required for its implementation which will include any remaining projects or elements embedded.

- The Committee discussed the importance of the close out review and ensuring applied lessons were incorporated into the new strategy. Management confirmed this was a key piece of work with much of the information already provided through the DTP health check and is reflective of the findings in the KPMG Report.

Moved Mr Hubbard **Seconded Ms Rantanen**

That the Finance, Risk and Audit Committee:

1. Note the update on the Digital Transformation Program
2. Note the DTP – Benefit Realisation Table

Carried Unanimously

7.4 2nd Budget Review 2022/2023

Report Reference FRAC230516R7.4

The Committee noted the 2nd Budget Review for 2022/2023 with the following queries:

- The Committee queried the Asset Consumption Ratio, noting this seems incredibly high and queried whether the target needed to be moved. Management acknowledged this could be re-assessed for the next financial year.
- The Committee also questioned the main driver for the forecast deficit relating to operations. Management commented that the DTP projects are being driven through operations, noting the net funding position was fine, this was more a result of where the costs sit from an accounting perspective in Council's funding statement.

Moved Ms Rantanen **Seconded Mr Hubbard**

That the Finance, Risk and Audit Committee:

1. Note the 2nd Budget Review position and revised budgeted statements including the Income Statement, Balance Sheet, Statement of Changes in Equity and Statement of Cash Flows.

Carried Unanimously

8 Workshop / Presentation Items

Nil

10 Other Business

Nil

11 Meeting Closure

The meeting was declared closed at 5.00pm.

CONFIRMED THIS 15 DAY OF AUGUST 2023

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CHAIRPERSON

10 Confidential Items

10.1 Cover Report - Confirmation of Minutes of the Confidential Finance, Risk and Audit Committee Meeting held on 16 May 2023	
Report Reference	GC230613F10.1
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Mitchell
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REASON FOR CONFIDENTIALITY

Local Government Act (SA) 1999 S 90 (2) 3

(e) matters affecting the security of the council, members or employees of the council, or council property, or the safety of any person

RECOMMENDATION

That pursuant to Section 90(2) and (3)(e) of the *Local Government Act 1999,* the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager Corporate Services, General Manager City Services, Manager Office of the CEO, Chief Financial Officer, Unit Manager Governance and Council Support, Governance Officer and Executive Officer to the Chief Executive Officer, be excluded from the meeting as the Council receives and considers information relating to Confirmation of Minutes of the Confidential Finance, Risk and Audit Committee Meeting held on 16 May 2023, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to CoM Cyber Security and the impact on contractual expectations.

10.2 Cover Report - Annual Review of the Open Space Plan	
Report Reference	GC230613F10.2
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Mitchell
Corporate Manager	Manager City Activation - Charmaine Hughes
General Manager	General Manager City Development - Tony Lines

REASON FOR CONFIDENTIALITY

Local Government Act (SA) 1999 S 90 (2) 3

(b) information the disclosure of which (i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and (ii) would, on balance, be contrary to the public interest

RECOMMENDATION

That pursuant to Section 90(2) and (3)(b) of the Local Government Act 1999, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager Corporate Services, General Manager City Services, Manager Office of the CEO, Chief Financial Officer, Manager City Activation, Open Space & Recreation Planner, Unit Manager Governance and Council Support, Governance Officer and Executive Officer to the Chief Executive Officer, be excluded from the meeting as the Council receives and considers information relating to Annual Review of the Open Space Plan, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to commercial information.

11 Corporate Reports for Decision

11.1 Hallett Cove Seaside Pool - Concept Design & Community Consultation	
Report Reference	GC230613R11.1
Originating Officer	Project Manager Infrastructure – Alex Cortes
Corporate Manager	Manager City Activation – Charmaine Hughes
General Manager	General Manager City Development – Tony Lines

REPORT OBJECTIVE

To provide Council with final concept design options for the Hallett Cove Seaside Pool and seek endorsement to proceed with community consultation.

REPORT HISTORY

Report Reference	Report Title
GC260612R02	Hallett Cove Coastal Management Study
GC120618R02	Hallett Cove Sea Pool
GC181127R16	Coastal Climate Change Adaptation Planning
GC190625R15	Hallett Cove Sea Pool Feasibility Study Report
GC190723R10	Coastal Climate Change Adaptation Plan - Stage 3 Monitoring Plan
GC201208M02	Hallett Cove Sea Pool
GC210727R11.5	Hallett Cove Beach – Coastal Protection & Outdoor Pool
GC230509R11.3	Additional Funding for Hallett Cove Sea Pool Concept Design

EXECUTIVE SUMMARY

The embankment at Heron Way Reserve at Hallett Cove Beach will require protection from coastal erosion in the future. This has been confirmed in several Council-funded studies (GC260612R02 and GC181127R16).

In 2019, following community interest in a Hallett Cove Sea Pool, Council partnered with the State Government on a Feasibility Study for a pool (GC190625R15). The study concluded that a recreational outdoor pool pumped with seawater could be incorporated into a future coastal protection structure at the base of Heron Way Reserve at Hallett Cove Beach.

The 2019 Feasibility Study only examined the project at a feasibility level and did not include concept design or formal community consultation. The lack of a concept plan was a disadvantage in a 2021 bid to fund construction of the project.

It was therefore decided to prepare a concept plan based on the design recommendations from the 2019 Feasibility Study. In July 2021 Council resolved to allocate up to $35,000 and apply for funding from the State Government's Coast Protection Board, (GC210727R11.5), as follows:

That Council:

1. *Part funds a concept plan and community consultation program for an outdoor pool at Hallett Cove Beach that includes:*
    a. *allocation of up to $35,000 (i.e. up to 50% of the cost) from savings identified through the 2021/22 first budget review process*
    b. *applying for funding from the state government's Coast Protection Fund for the remaining project costs (opens mid-2021)*
    c. *referring the Hallett Cove outdoor pool back to Council's unfunded priorities list for future consideration if funding cannot be secured from the Coast Protection Fund in 2021/2022.*
    d. *a community engagement process as part of the design process to inform the scope of the concept design.*
    e. *a report back to Council with a draft concept plan and proposed approach for community consultation (subject to confirmation and timing of grant funding)*
    f. *a report back to Council summarising results of community feedback and recommending next steps (subject to Council approval of the concept plan and approach for community consultation, and confirmation and timing of external funding).*

In February 2022 Council successfully secured funding for 50% ($35,000) of the estimated project costs from the State Government's Coast Protection Fund bringing the total project budget to $70,000, with the Grant agreement stipulating community engagement as part of the key deliverables.

In July 2022 Council staff undertook an initial public consultation on the Seaside Pool proposal designed to inform the concept design and understand community interest. Overall 445 responses were received, with 294 (66%) responses coming from Hallett Cove residents, and 70% of respondents to the survey agreeing that Hallett Cove has a need for a seaside pool. For the Initial Community Feedback Report, refer to **Attachment 1.**

Following a tender selection process in December 2022, NLD Consultants was engaged to develop a concept design based on the recommendations made in the *Feasibility Study for Hallett Cove Ocean Pool* analysis conducted by the University of New South Wales, Water Research Laboratory (GC190625R15). NLD and the team are renowned specialists on seaside pools – how they function, best practice maintenance, and how they can be designed to best serve the community. NLD consultants has expert knowledge for design excellence and extensive experience in coastal and maritime projects.

In April 2023 the design team provided an update of the preliminary concept design to the Mayor and Ward Members. Members sought an additional concept design for a 25 metre seaside pool as well as omitting certain elements of the original 50 metre pool option.

In May 2023 (GC230509R11.3), Council approved additional consultancy fees of $27,780 to develop the additional 25 metre pool concept option and provide an independent review in understanding the impact of exposure on our coastal climate for all concept proposals.

Incorporating feedback from Members on the preliminary concepts, the consultants finalised two concept options that include a comprehensive design report which covers:

- Project Summary Brief, parameters, and context
- Proposed Design Options (including images, pool plans and pool sections)
    - 1 - 50m Seaside Pool

- 2 - 25m Seaside Pool

- Design Considerations
  - Proposed pool design
  - Materials
  - Coastal Engineering
  - Hydraulic Design and Water Management
  - Landscape, Heritage, Geotechnical and Ecological Factors
  - Standards, Codes and Safety
  - Traffic Engineering
- Preliminary Cost Estimates (Capital and Operational)
- Maintenance and Ongoing Management

For the Hallett Cove Seaside Pool Concept Design Report, refer **Attachment 2.**

The project was discussed and noted at the Forum on 30 May 2023. The design team presented an update on the concept design options that included artist impressions, preliminary costings, and technical requirements.

This report summarises the work to date, presents the final concept design and costings, and seeks to determine next steps. A further report would be brought back after consultation to cover consultation feedback and project responsibility / funding opportunities.

It should be noted that the seaside pool is an unfunded construction project and is not in Council's four year plan.

RECOMMENDATION

That Council:

1. **Notes the report for the Hallett Cove Seaside Pool Concept Design (Attachment 2).**

2. **Endorses the Community Engagement Plan (Attachment 5) and supports community consultation on the concept design options:**
   a. **50 metre seaside pool including associated embankment protection**
   b. **25 metre seaside pool including associated embankment protection**

3. **Notes that a report will be presented at the General Council Meeting on 12 September 2023 summarising feedback results from the community consultation on the concept design options and to determine next steps.**

DISCUSSION

The embankment at Heron Way Reserve at Hallett Cove Beach will require protection from coastal erosion in the future. This has been confirmed in several Council-funded studies (GC260612R02 and GC181127R16).

With funding support from the State Government, Council manages a coastal monitoring program that includes regular assessments of coastal processes (wind, waves, currents, and sea levels) and changes to coastal terrain to assist with understanding climate change impacts and adaptation

needs. The monitoring program has identified that whilst sea levels are rising, there has not yet been an acceleration in impacts to our coastline.

Following community interest in a Hallett Cove Sea Pool, Council partnered with the state government on a Feasibility Study for a pool (GC190625R15). The study concluded that a recreational outdoor pool pumped with seawater could be incorporated into a future coastal protection structure at the base of Heron Way Reserve at Hallett Cove Beach.

The 2019 Feasibility Study only examined the project at a feasibility level and did not include concept design or formal community consultation. In 2021 Council applied for funding under the Local Government Infrastructure Partnerships Program to build a $5.5 million Hallett Cove Sea Pool. This funding bid was unsuccessful, with the lack of a concept design being a disadvantage.

In July 2021 Council resolved to allocate up to $35,000 and apply for funding from the State Government's Coast Protection Board, (GC210727R11.5). In February 2022 Council successfully secured funding for 50% ($35,000) of the estimated project costs from the State Government's Coast Protection Fund bringing the total project budget to $70,000.

The Grant Funding Agreement between Council and Coast Protection Board includes a seaside pool concept and community consultation, providing the minimum information as below:

The concept plan:

- Site of pool in relation to the beach and embankment
- Construction materials for the pool and surrounding erosion protection
- Recreational features of the pool e.g., lap swimming, water play areas
- Pathways and access points
- Safety features including fencing
- Surrounding landscaping
- Infrastructure impacts surrounding the pool
- Basic operational features of the pool
- Estimated costs for construction and ongoing maintenance.

The consultation program:

- Communicate the risk of erosion to the Heron Way Embankment and feasible protection options
- Provide conceptual drawings of the pool indicating location, design and technical parameters
- Investigate community attitudes to a seawater outdoor pool at the proposed location
- Discuss the potential impact the structure may have on coastal processes in the area
- Document feedback from community and interest groups
- Incorporate community feedback into the design, construction and operation of the sea pool.

NLD Consultants was engaged to develop a concept design based on the recommendations made in the *Feasibility Study for Hallett Cove Ocean Pool* analysis conducted by the University of New South Wales, Water Research Laboratory (GC190625R15).

NLD and team are technical specialists in seaside pools and are renowned for their expert knowledge of design excellence and have extensive experience in coastal and maritime projects including how seaside pools function, best practice maintenance, and how they can be designed to best serve the community.

In April 2023 the design team provided an update of the preliminary concept design to the Mayor and Ward Members. Members provided feedback on the original 50 metre pool option and sought an additional concept design for a 25 metre option.

In May 2023 (GC230509R11.3) Council approved additional consultancy fees of $27,780 to develop the additional 25 metre pool concept option. The additional consultancy fees included an independent review to understanding the impact of exposure on our coastal climate for all concept proposals.

The design team presented an update on the concept design options at the Forum on 30 May 2023 that included artist impressions, preliminary costings, and technical requirements.

PROPOSED DESIGN OPTIONS

The Hallett Cove Seaside Pool Concept Design report is included in Attachment 2. NLD Design has provided two concept designs for Option 1 – a 50 metre seaside pool and Option 2 – a 25 metre seaside pool.

Both options include a 90 metre length embankment protection behind the proposed pool. The concept includes some initial works which are associated with the pool including new beach access. Further embankment protection north and south of the pool is part of a broader, staged strategy for coastal protection works along the Hallett Cove beach.

The proposed designs provide an inclusive community salt-water swimming enclosure which protects and stabilises part of the embankment against coastal hazards and sea level rise. They provide protected swimming access whilst maintaining beach foreshore access. The designs celebrate the geological significance of Hallett Cove whilst protecting and enhancing the natural character of the beach and geological landscape and increasing intertidal habitat. Both options have been designed to minimise ongoing maintenance.

The principal difference between the two concept design options is the length of the lap pool. Surveys conducted in NSW indicate that generally 30% of ocean pool users swim laps at their local ocean pool. A 50 metre length is considered as a standard design, facilitating lap swimming and accommodating more swimmers comfortably within the lanes. A 25 metre pool presents a significantly smaller footprint and slightly reduced capital and ongoing costs.

DESIGN CONSIDERATIONS

The following sections set out several key considerations:

Proposed pool design

Central to both pool options is a lap pool with five lanes (50 metre and 25 metre respectively). This is a minimum allowance to provide a lane each for fast, medium, slow, recreational and accessible lap swimming.

The pool depth is 1.6 metres at the deep end and 1.3 metres at the shallow end to allow for comfortable lap swimming and facilitate good drainage of the pool.

The children's pool is a 20x20 metre wading pool with a maximum depth of 1 metre. It has zero grade entry and a 'live bottom' e.g., the bottom is founded on the rock platform and gently slopes downward into the water from the sand.

Bench seating is located along the side of the pool for passive surveillance and serves as a perch if swimmers are in distress.

Benched concrete seating, serving as 'sun scoops' which radiate heat and also function as wind buffers, is also provided both adjacent to the pool and in stepped benches across the embankment overlooking the proposed pool and beach. The seating will also create areas for recreation and congregation on the beach level, which is currently a challenge due to the boulders which scatter the beach.

The design will result in improved access to the beach with new stairs added to the south and a ramped driveway down to the beach which is DDA compliant for wheelchair and ambulant access. Either pool will protect the embankment and foreshore access behind, which remain above the high tide level in calm conditions.

Key coast issues

The concept design options have been reviewed within the context of Council's coastal climate change study and coastal monitoring program. This work is critical in understanding the exposure of this asset to coastal climate change and how it will support future adaptation of our coastline to changing coastal processes. An independent summary has been provided in Attachment 3 noting that coastal monitoring is ongoing, and conditions will change over time depending on future global carbon emissions and global changes to the climate. The summary has indicated the following:

As a general observation and based on our firsthand experience of the southern coastline from Marino to Sellicks Beach, Integrated Coasts views the proposed site as an optimal site for a seaside pool when considering coastal geomorphology and geology.

The concept for the seaside pool effectively provides hard protection to 90 metres of the embankment with a combination of stepped and curved concrete structures and rock walling which will assist in diffusing wave impact. The proposed height of 4.50m AHD for these structures in the backshore is suitable to manage projected sea level rise for the proposed life of the pool at 50 years. Furthermore, the height is likely suitable to manage sea level rise of 80-90 cm which correlates with the very high emissions scenario by Intergovernmental Panel on Climate Change for 2100. Considering that sea-storm events with the highest water levels usually coincide with winds from the west to south-west, the pool is also likely to provide a sheltering effect for a further 30-40 metres of embankment to the north of the proposed concrete structures adjacent the embankment in these events. The location of the pool will effectively protect one of the three areas that were impacted in the storm event of 9 May 2016.

Sea storm monitoring data suggests that the pool would overtop 1-2 times per month April to September, and that some of these storms would be likely to deposit rocks and seagrass wrack into the pool. However, overtopping is expected for a seaside pool which height must be set to satisfy its primary purpose to function as a seaside pool in warmer months, and therefore impacts of overtopping relate to maintenance and require management in the context of safety.

Hydraulic design and water management

As ocean pools are not common in South Australia, specific guidance for water quality management is not readily available, and so the concept design has been informed by the current *Australian Guidelines for Managing Risks in Recreational Water (NHMRC, 2008)*, *World Health Organisations Guidelines for safe recreational water environments (WHO, 2003)* and follows a preventative approach to the management of recreational water assets.

The SA EPA states that *'beaches in Adelaide are safe and healthy for 98% of the time*'. Studies show that Adelaide's coastal waters are safe for swimming three days after heavy rainfall events, therefore management of the proposed pools should include recommended exclusion periods following rain.

The location of the pool has been selected to ensure sufficient water turnover and minimal construction cost. The design allows for continuous water turnover within the pools, with water pumped from the ocean via a deep-water intake point in Gulf St Vincent, with a connecting pipeline concealed below the seabed.

It is expected that for around 4-6 hours on select days each month, the intake will not be submerged at low tide nor draw in water, however this has a minimal impact on the annual water turnover of the pool. The intake point would be screened to prevent marine life entrapment and to exclude debris from entering the system.

From a maintenance perspective, once drained, it is expected that the 50 metre pool could be refilled overnight within 4-6 hours to minimise the impact on daytime usage.

An existing stormwater outlet discharges to the beach in the proposed location of the 50 metre pool and south of the proposed 25 metre pool. An extension to the stormwater drainage line is proposed to pass below the pool deck and discharge at the water side of the pool structure to ensure that during rainfall, stormwater runoff does not flow directly into the pool. It also removes the outlet from direct line of sight, improving visual impact.

Ecological assessment

Impacts to the terrestrial ecology were previously assessed through the 2019 Feasibility Study. The impacts to ecology of the backshore (constructed embankment) are low.

Hooded Plovers (a nationally protected bird species) have historically been present south of this location at the Field River, however, have not been recorded nesting at this location. No other species of national significance are recorded at this location.

Construction impacts associated with the pipeline will occur in the intertidal zone. These will need to be further assessed through detailed design.

There will be minimal impact to ecology of intertidal zone from pool footprint once established. The Concept Design includes "living shorelines" options on the pool edges and within the children's pool that may increase habitat for certain species.

The intake point should be screened to prevent marine life entrapment and to exclude debris from entering the system.

The water outflow path is expected to benefit bird habitat and foraging in the local area – an improvement on the current storm-water outlet which attracts bird life. As water is proposed to be

continuously supplied to the pool and turned over at a rate of 2.5 hours, the quality of return water is expected to be of minimal impact to surrounding marine ecology.

Geological assessment

Existing large glacial erratic boulders will be retained. This is important for maintaining geo-heritage values of the location. The potential for unintended crushing of beach shingle with heavy equipment during construction has not yet been assessed and would need further assessment at the detailed design phase.

Cultural Assessment

There is a registered cultural site around the Field River and an Integrated Heritage Services cultural study was conducted as part of the coastal walkway upgrades. This primarily looked at areas of Aboriginal heritage significance at Hallett Cove including the proposed seaside pool area. The beach area was not found to have a likelihood for previously unrecorded and buried Aboriginal heritage sites. Further investigation and consultation is recommended should the project proceed.

Standards, Codes and Safety

Ocean and seaside pools in Australia are generally seen as extensions of the coast and foreshore. Much like our beaches, there are periods where hazardous surf conditions require the closure of an ocean pool with signage to communicate this to beach goers.

Of the approximately sixty seaside pools in NSW, less than five have dedicated lifeguards and/or fencing. Those that do typically charge an entry fee. Most are otherwise accessible 24 hours per day, seven days per week.

Seaside pools are almost always safer than the neighbouring beach and rock shelves. A range of risk control measures are presented in NLD Design's report, with a full hazard and safety assessment recommended if the project is to progress further.

Generally, seaside pools follow an operational model which provides public, 24/7 access to the pool. Pools are generally unsupervised, and access is not restricted or fenced off (in part as this would undermine the landscape character of the beach). As a result, seaside pools are extremely efficient in comparison with municipal pools while offering a similar level of amenity. While no regulatory requirement exists for supervision, this would be further assessed in conjunction with a detailed risk and hazard assessment to understand whether provision is to be made for lifeguards.

Traffic Engineering

A Traffic Study and Parking Impact Assessment was undertaken during periods of high demand to understand the existing and required car parking capacity required in the area for both the 50 metre and 25 metre options, within a 250 metre and 450 metre radius of the proposed pool. This information was analysed in the context of the anticipated number of additional visitors expected to be drawn to the area by the proposed pool.

The study identified that there are a significant number of vacancies during peak periods over a 450 metre radius with over 80 vacant spaces available.

It is anticipated that the 50 metre pool option will increase parking demand by up to 30 car spaces and the 25 metre option by up to 20 spaces. This could be accommodated by existing vacant car spaces within a 450 metre radius, with up to 59 additional vacant spaces remaining. To increase

parking availability in closer proximity to the pool, a further seven new spaces could be created on the eastern bend of Heron Way by changing to 90-degree parks (a change from 5 to 12).

Preliminary cost estimates (capital and operational)

Projected capital and operational costings for the concept designs are noted below.

Option 1 – 50 metre Seaside Pool + associated embankment protection	
Capital Expenditure	**Operating Expenditure**
Construction: $8.925M (including a 25% contingency) Professional fees: $1.338M (estimate of 15%) Total estimated construction cost: $10.3M (2023 costs)	$201,313 (mid-range) per annum

Option 2 – 25 metre Seaside Pool + associated embankment protection	
Capital Expenditure	**Operating Expenditure**
Construction: $7.820M (including a 25% contingency) Professional fees: $1.173M (estimate of 15%) Total estimated construction cost: $9.0M (2023 costs)	$176,519 (mid-range) per annum

Maintenance and ongoing management

Depending on local factors and seasons, most seaside pools are emptied and cleaned weekly, fortnightly or monthly. The NLD concept designs propose a continually flushed pool with high walls to prevent ingress of sand and sea wrack into the pool. The high turnover may allow for less frequent maintenance over time with monitoring of usage and seasonal changes in water quality.

Based on best practice from NSW pools of a similar nature, it is recommended that typical maintenance would be done weekly in summer and fortnightly in winter, consisting of removal of debris and emptying of the pool to replenish with fresh ocean water. Intermittent maintenance undertaken every 4-6 weeks in summer and every 6-8 weeks in winter would consist of removal of marine growth to trafficable areas, pressure clean of trafficable surfaces and maintenance on gates, pumps etc. Substantial maintenance would be done on an as-needs basis e.g., following heavy storms or rain events and could include sand, wrack and boulder removal from the pool (it should be noted that boulder movement and removal is to be expected with seaside pools), minor concrete patching and joint sealing, balustrade, pump and lighting maintenance.

Generally, ocean pools in NSW undergo significant capital upgrades every 20 years depending on their age and construction – most being over a century old. It is expected that a contemporary ocean pool would significantly outperform this and remain durable for a longer period.

Costings do not include maintenance costs for the existing stormwater outlet as this is covered under the Asset Management Plan.

Options appraisal

An analysis of the 50 metre and 25 metre options has been undertaken by NLD which sets out the advantages and considerations below:

Option 1 – 50 metre Seaside Pool	Option 2 – 25 metre Seaside Pool
Advantages: • Length more preferable by swimmers • Orientation allows pool to remain in use for a broader range of surf conditions and protects ramped entry • Cost-effective diversion of stormwater outlet	Advantages: • Lower project cost
Disadvantages: • Greater project cost	Disadvantages: • Length less preferrable by swimmers • Expensive diversion of stormwater outlet • North eastern corner of the pool more exposed to adverse swell and over-topping due to orientation

Land classification at locality of seaside pool

Legal advice received by Council regarding land classification in the proposed area is as follows:

Land tenure arrangements at this foreshore locality are complex. It is anticipated that works necessary for the construction of the seaside pool may well need to be undertaken on land owned variously by the Council in fee simple, either as local government reserve (community) land or public roads (noting the areas between the high-water mark and the western section boundaries along the coast in the Council's area are commonly public road under the Local Government Act 1999) and adjacent land under the Council's care and control as local government (community) land, but owned by the Minister for Infrastructure and Transport under the Harbors and Navigation Act 1993.' An indicative seaside pool locality plan is included in **Attachment 4.**

More specific tenure arrangements will be researched in consultation with the State Government, and a survey plan obtained setting out the precise tenure details for the site. Confirmation will also be obtained as to whether any works necessary to construct the seaside pool will need to be undertaken on land owned by the State below the low-water mark and therefore outside of the Council's western boundary. As part of this process, consideration will be given to whether the land necessary for the seaside pool ought to be brought within a single freehold parcel of land to be owned by the Council in fee simple, for any public roads within the proposed site to be closed and/or otherwise for a long-term lease to be obtained from the State for any land not presently owned by the Council.

Depending on the outcome of these matters, consideration will also need to be given in respect of the applicability of the community land provisions within the Local Government Act 1999 and the relevant community land management plan(s).

Insurance

Pending land classification outcomes (refer above), Council would need to work with the LGA LMS (Local Government Association –Mutual Liability Scheme) to understand how this type of asset could be covered and the level of Insurance cover required. LGA LMS has previously advised that the Scheme would need to know more about the detail design and operation.

Community Consultation

Community consultation would follow the same consultation plan as for the initial consultation. Consultation could commence on Monday 19 June 2023 for a period of four weeks, closing on Monday July 17. The consultation would be promoted locally via a direct mail letter to Hallett Cove residents, door knocking to residents in close proximity to the proposed seaside pool location, a social media campaign, signage along the esplanade, and a Making Marion email to project subscribers. Hard copy seaside pool concept plans would be made available for the local community. A community information (drop-in) session would be held in the middle of the consultation period (Sunday July 2), to give community members the ability to discuss the concept plans with key members of the project team.

The community engagement approach aims to maximise stakeholder participation by providing a variety of methods for engagement and provision of feedback. All feedback received from the community, both hardcopy and digital, would be analysed and provided as a report to the General Council on 12 September 2023. The Community Engagement Plan is included in **Attachment 5.**

ATTACHMENTS

1. Attachment 1 - Initial Community Feedback Report [**11.1.1** - 50 pages]
2. Attachment 2 - Hallett Cove Seaside Pool Concept Design Report [**11.1.2** - 56 pages]
3. Attachment 3 - Mark Weston Review [**11.1.3** - 2 pages]
4. Attachment 4 - Indicative Seaside Pool Locality Plan [**11.1.4** - 1 page]
5. Attachment 5 - Community Engagement Plan [**11.1.5** - 19 pages]

Community Feedback Report

September 2022

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Appendix 4 – Question 9: Hallett Cove has a need for a seaside pool and it would have a positive impact to economic, environmental, and social factors: Zone B comments 37

Appendix 5 – Question 13: Adequate access to the proposed site and car parking options - Zone A comments 40

Appendix 6 – Question 13: Adequate access to the proposed site and car parking options - Zone B comments 42

Appendix 7 – Question 14: Do you have concerns about a seaside pool in Hallett Cove – if yes why? Zone A Comments 44

Appendix 8 – Question 14: Do you have concerns about a seaside pool in Hallett Cove – if yes why? Zone B Comments 46

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1.0 Executive summary

1.1 Background



This initial public consultation on the Seaside Pool project opened on July 22, 2022, via letterbox drop (1,209 residences) and release of the community feedback survey on the Making Marion website. Consultation closed on August 15, 2022.

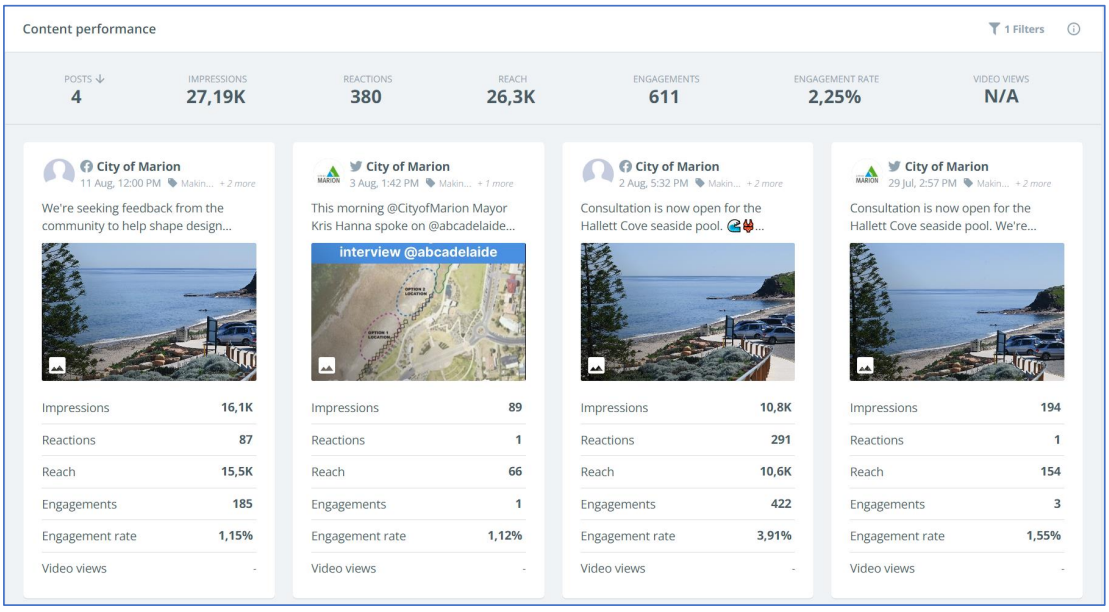
This initial consultation was designed to inform the scope of design and understand community interest in the proposed project.

A community drop-in session was held at the Boatshed Café, Hallett Cove from 10am – 12pm on August 12 to assist the community with submitting their feedback on the proposed project. Approximately 70 stakeholders attended to talk to the project team and discuss their thoughts on the proposal.

Overall, 445 responses were received, with 294 (66%) responses coming from residents of Hallett Cove.

1.2 Social media campaign

Twitter and Facebook were used to promote the consultation and provide the community with access to the feedback survey. Please see below for a summary of the post statistics.



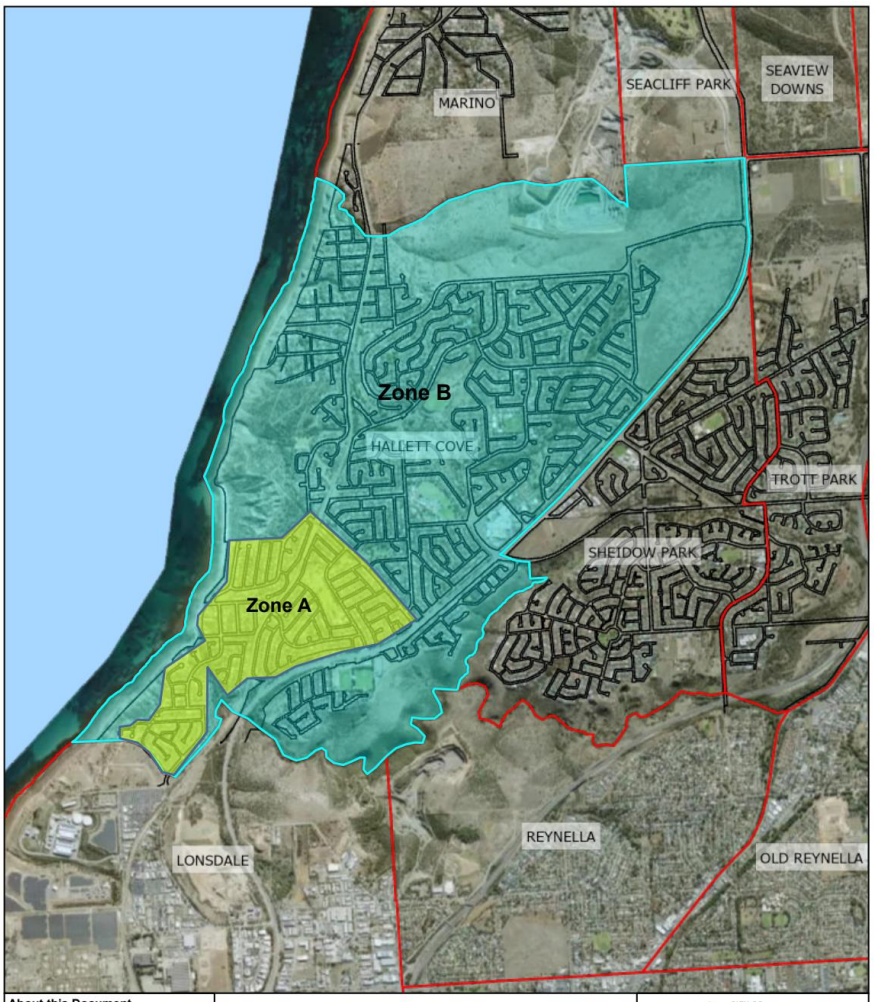
The following report provides an overview of the survey responses and includes an analysis of the comments received from the community.

1.3 Proposed site locations for the seaside pool



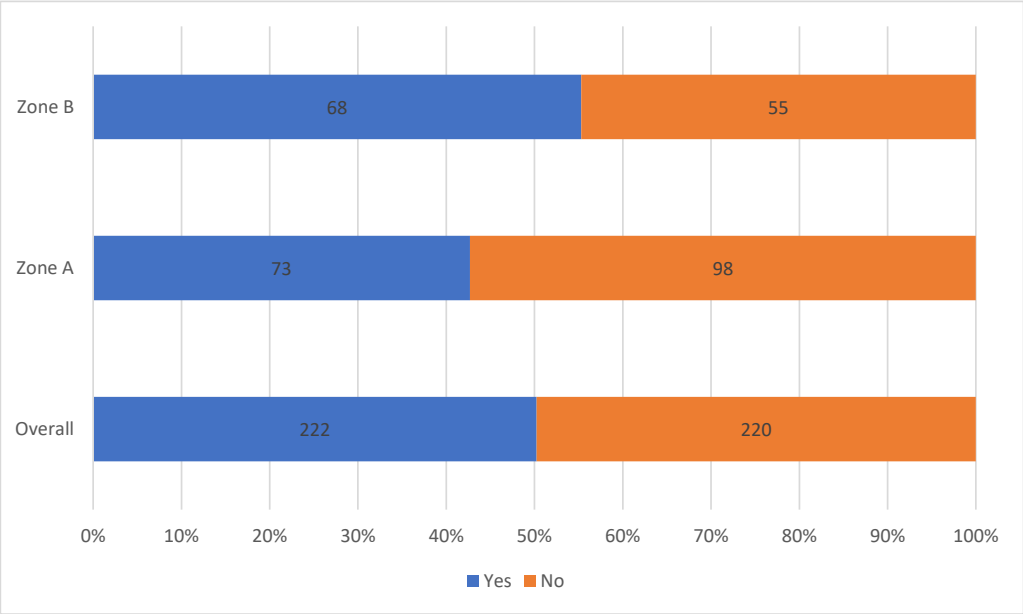
1.4 Hallett Cove – suburb breakdown

For the purposes of this report the direct mail catchment area is referred to as Zone A, and this lies mainly within 500m of the proposed project sites. The remaining area of the Hallett Cove suburb is referred to throughout the report as Zone B. Refer to the map below for details.

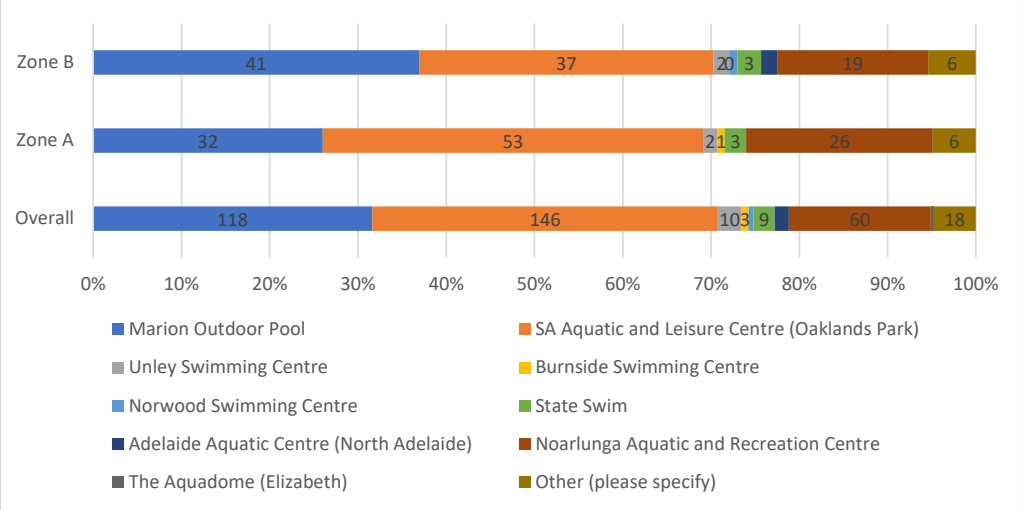


2.0 Survey responses

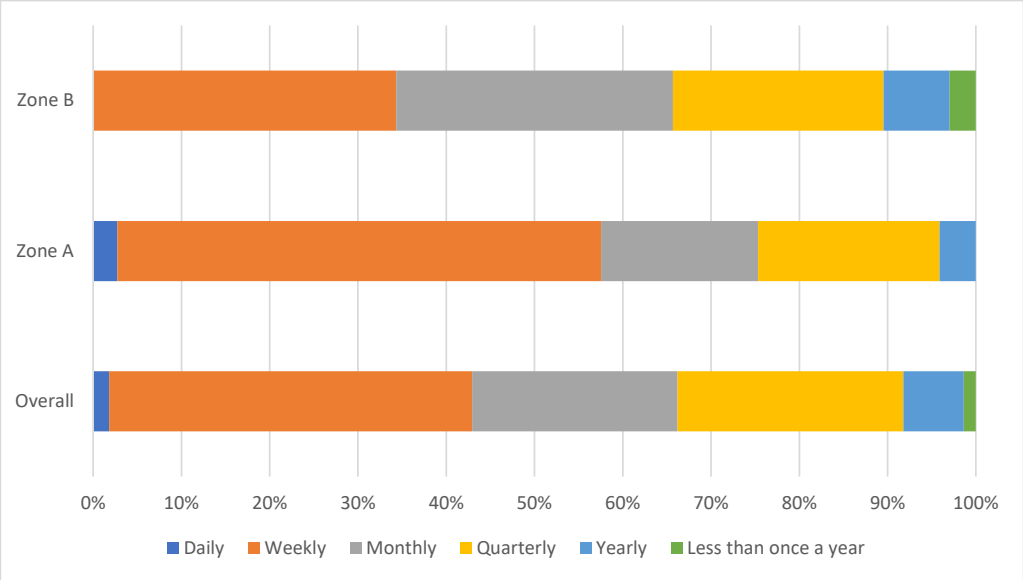
2.1 Do you currently use public pool in South Australia?



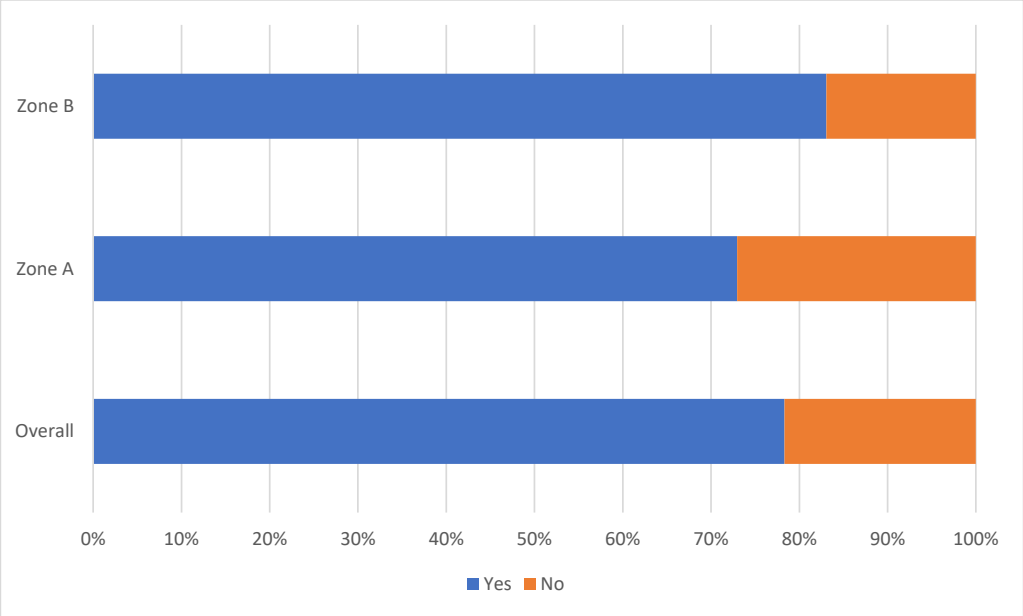
2.2 Which public swimming pool facility?



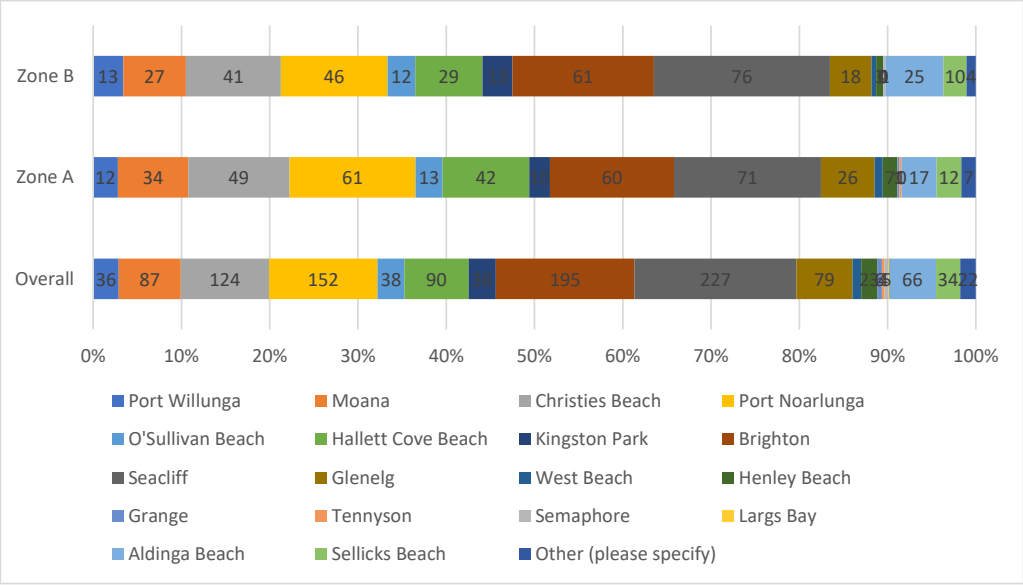
2.3 How often do you use a public swimming pool?



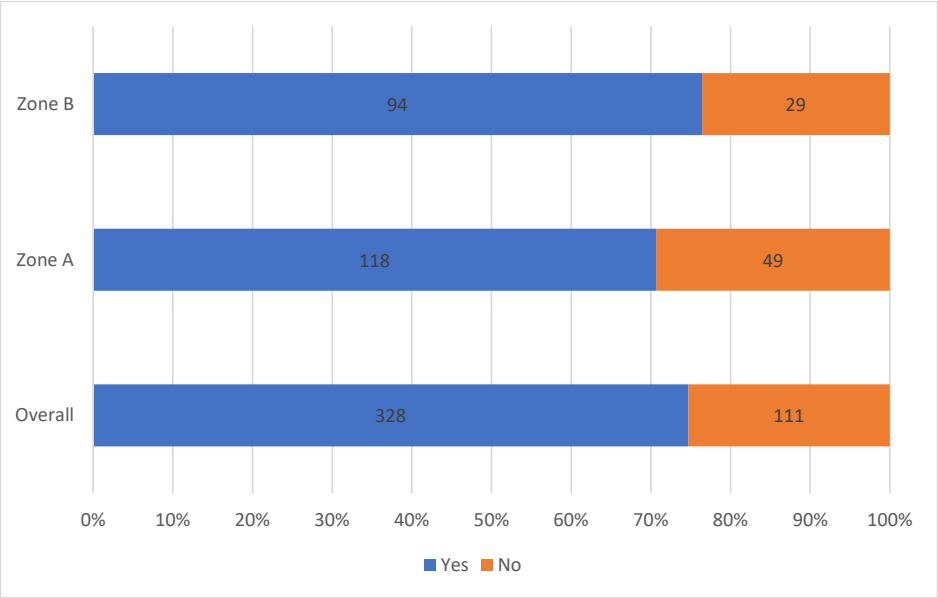
2.4 Do you swim at nearby beaches?



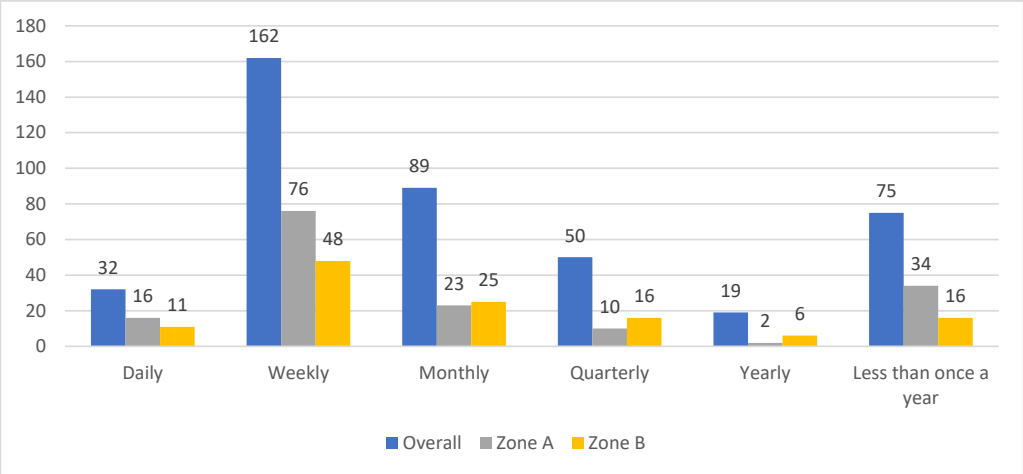
2.5 Which beaches?



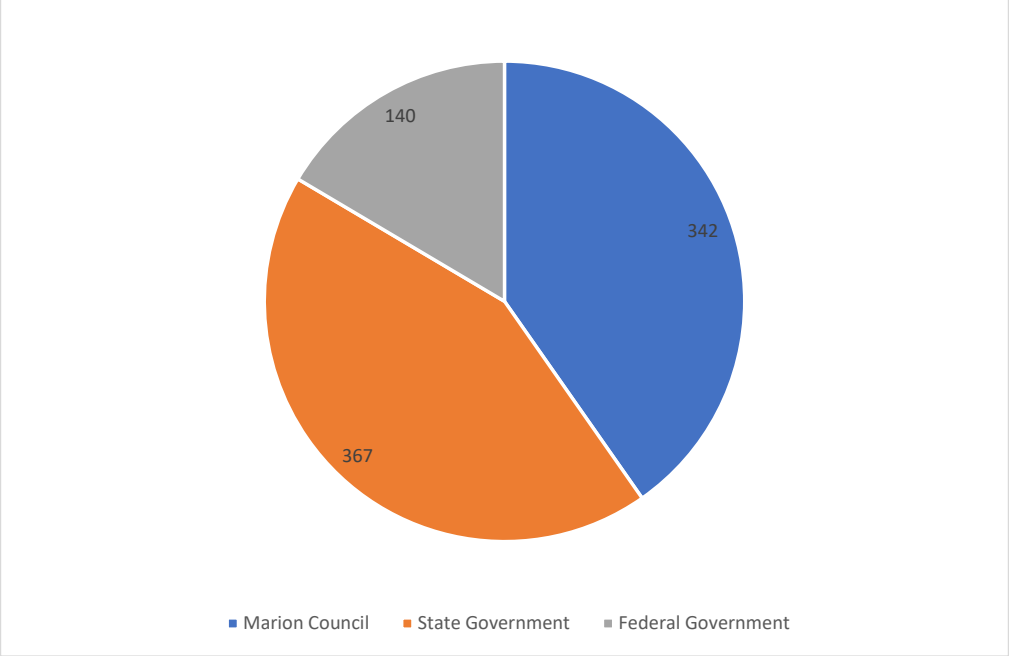
2.6 Would a seaside pool at Hallett Cove encourage you to swim more?



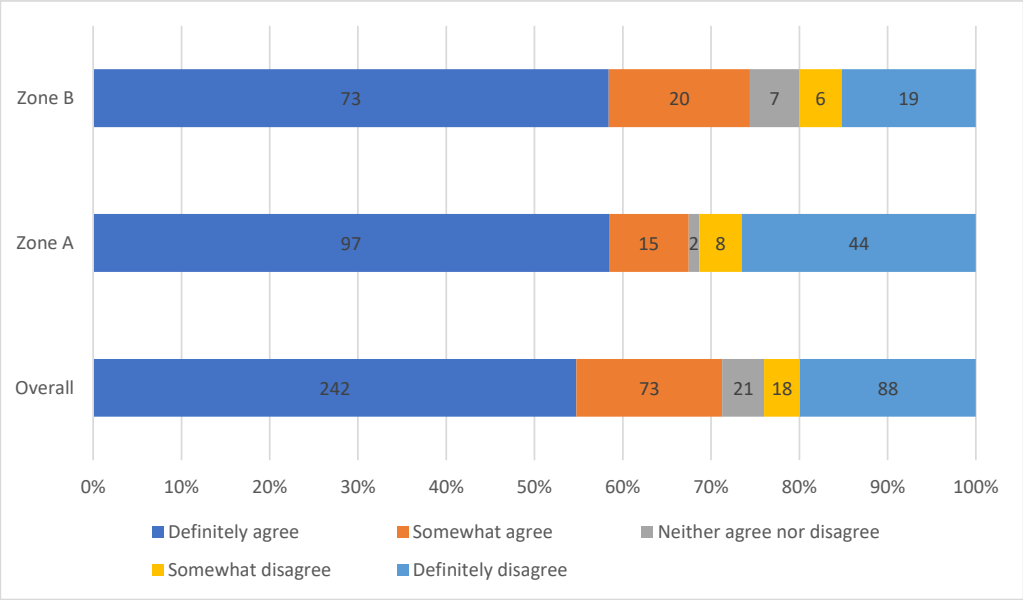
2.7 How often would you use a seaside pool in Hallett Cove



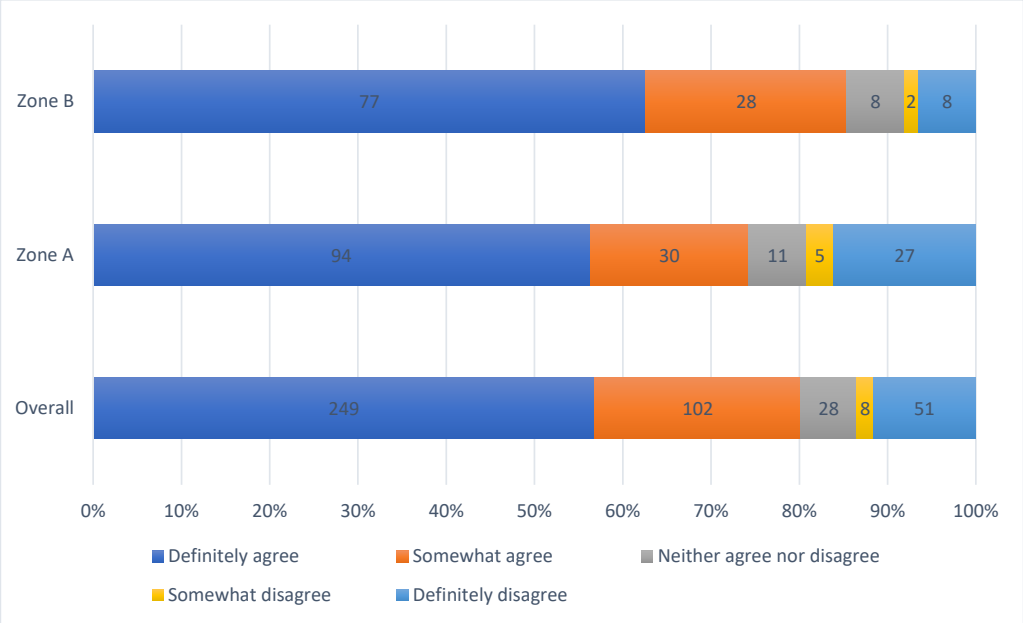
2.8 Which levels of government do you consider should fund a seaside pool at Hallett Cove?



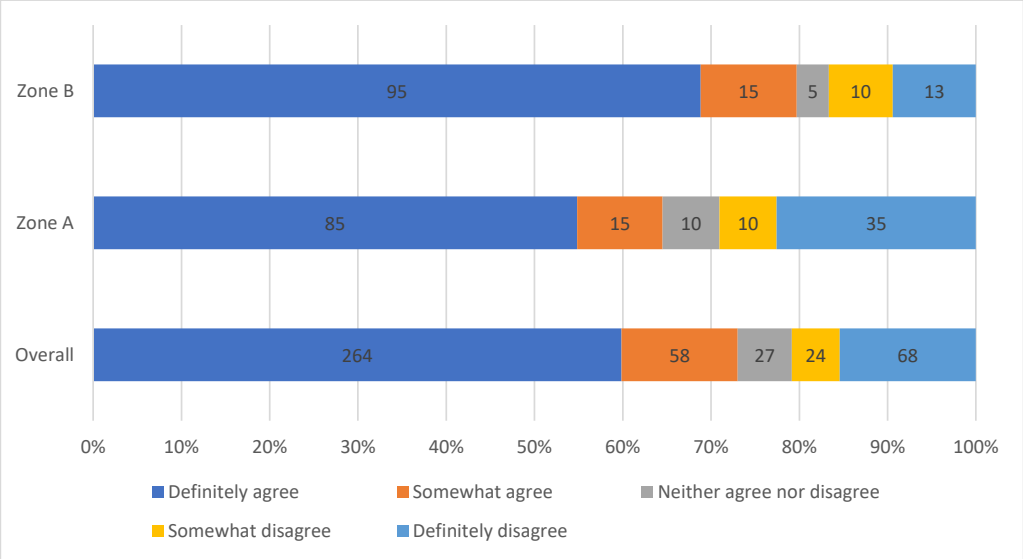
2.9 Hallett Cove has a need for a seaside pool



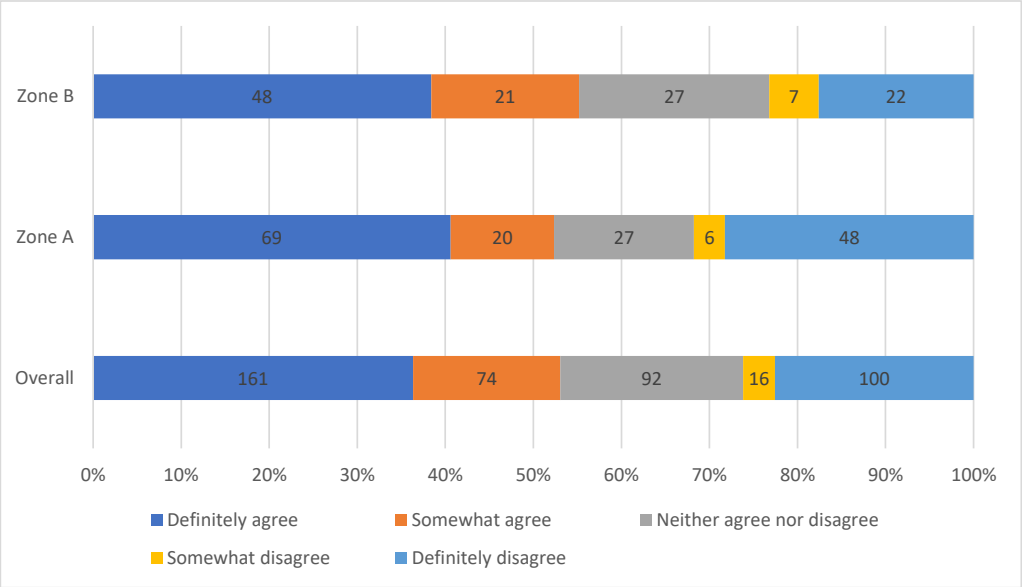
2.10 Should this project proceed, Council should maintain and operate the facility (includes maintenance, refurbishment and operation costs)



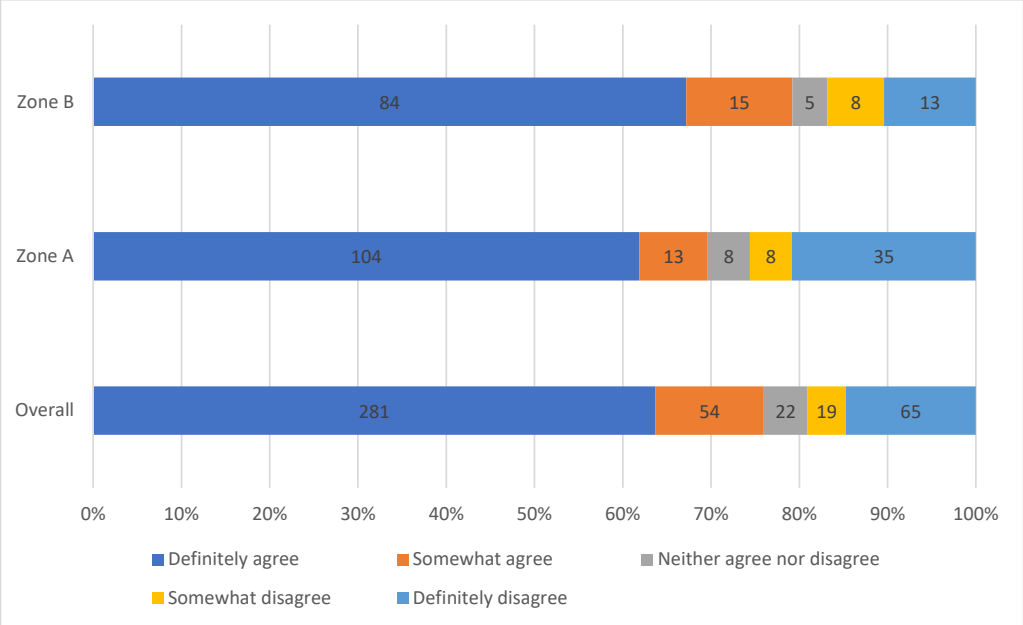
2.11 A seaside pool would deliver economic benefits to Hallett Cove



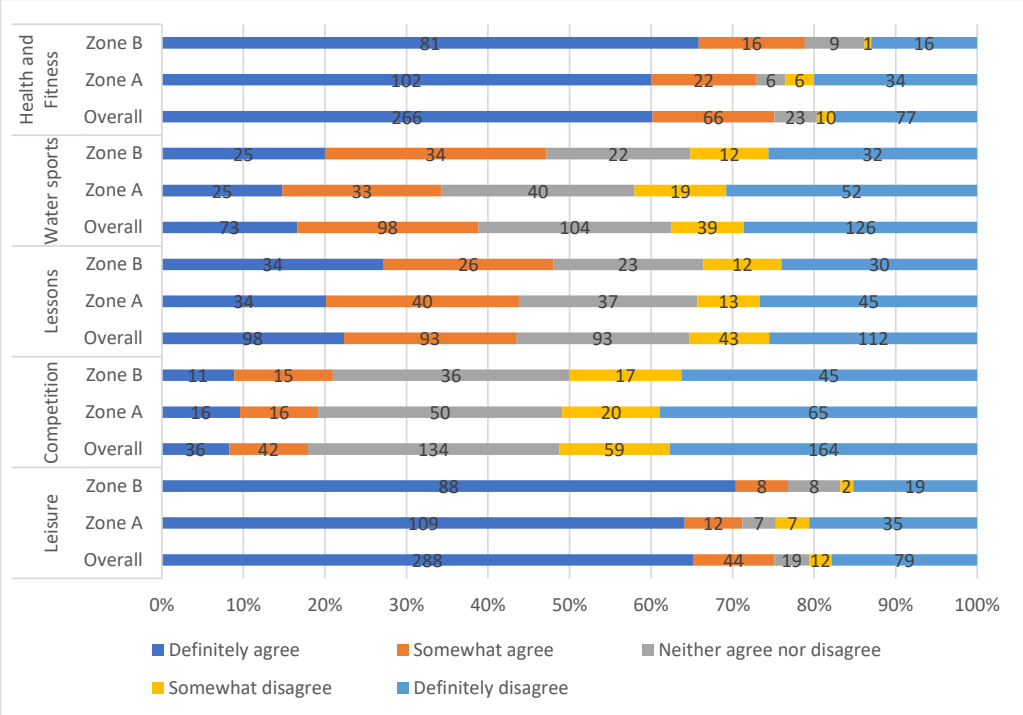
2.12 A seaside pool would have a positive environmental impact to the area



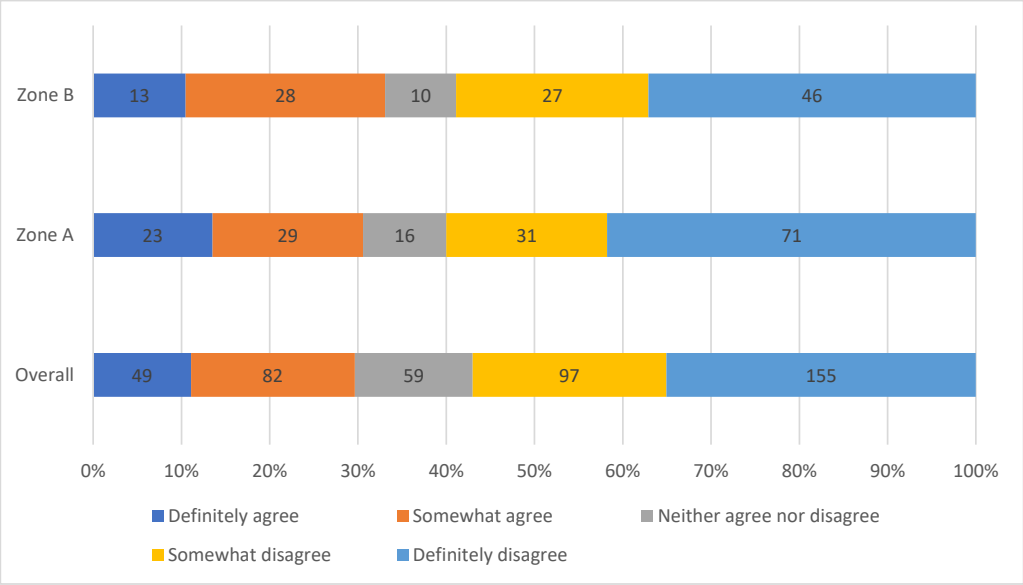
2.13 A seaside pool would have a positive social impact on the community



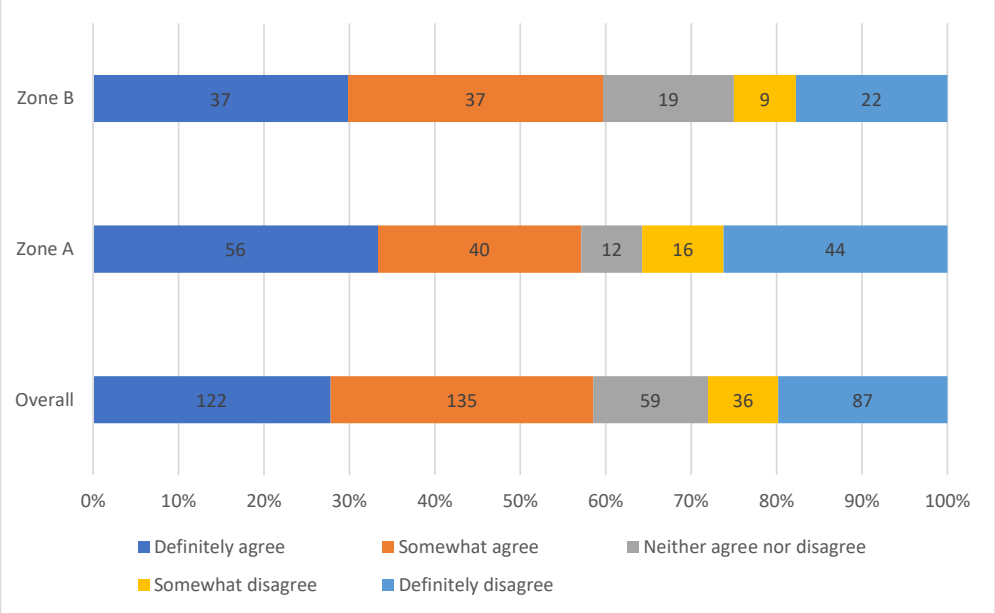
2.14 Preferred uses of the seaside pool



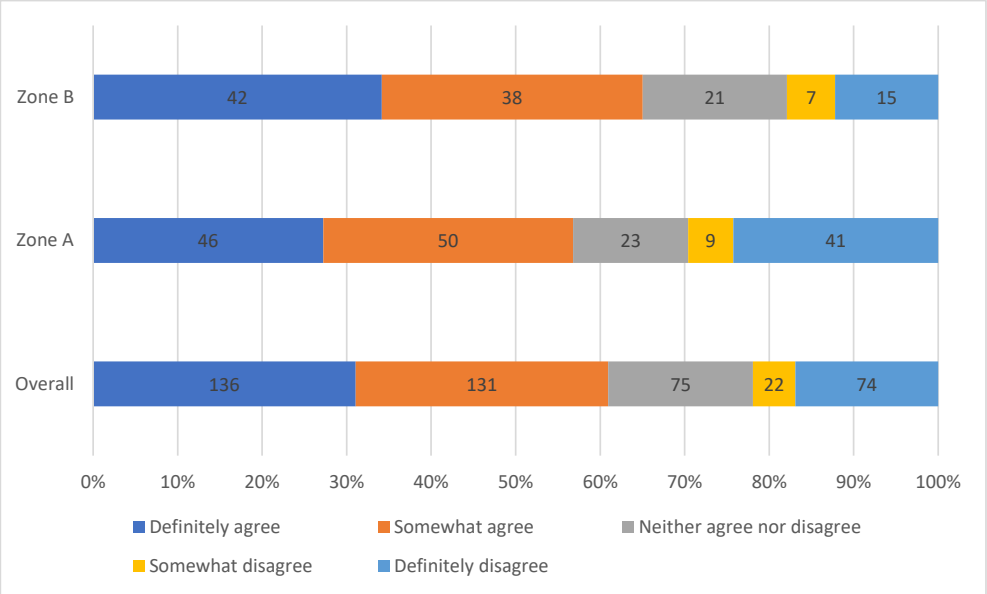
2.15 There is adequate space for car parking in the proposed project area



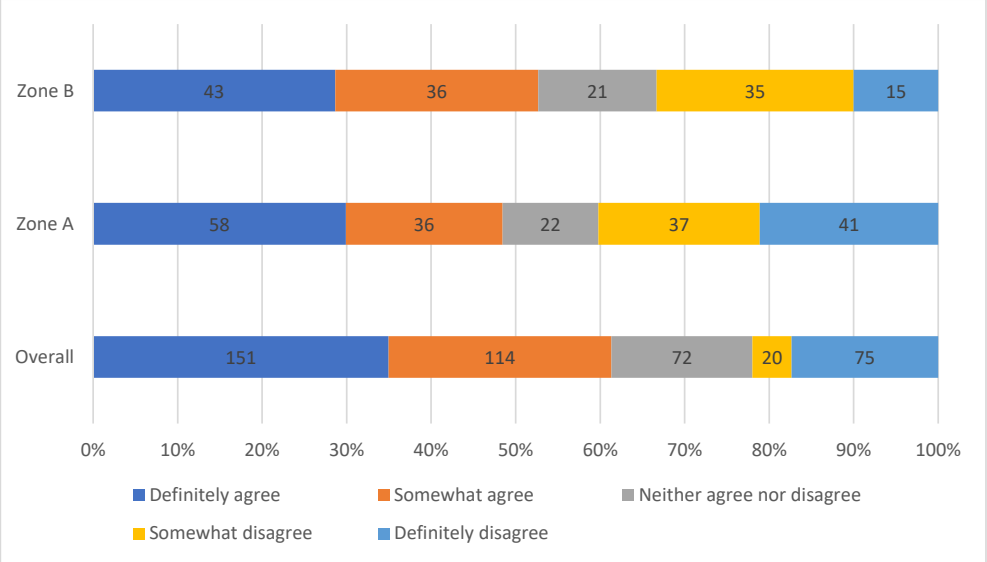
2.16 There is adequate access to the proposed project area



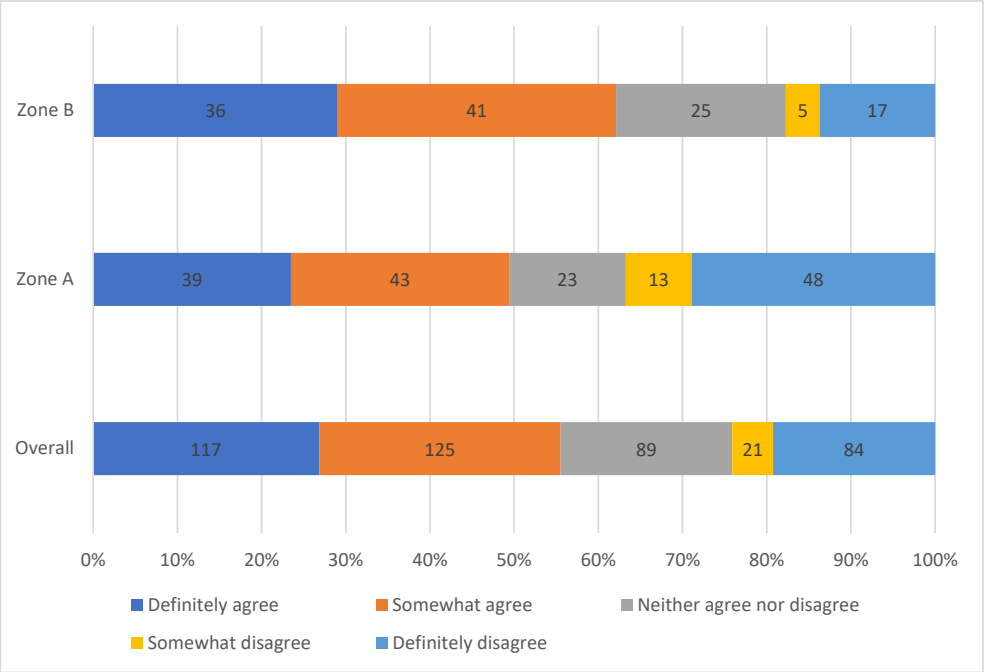
2.17 Car parking options should be increased along Dutchman Drive



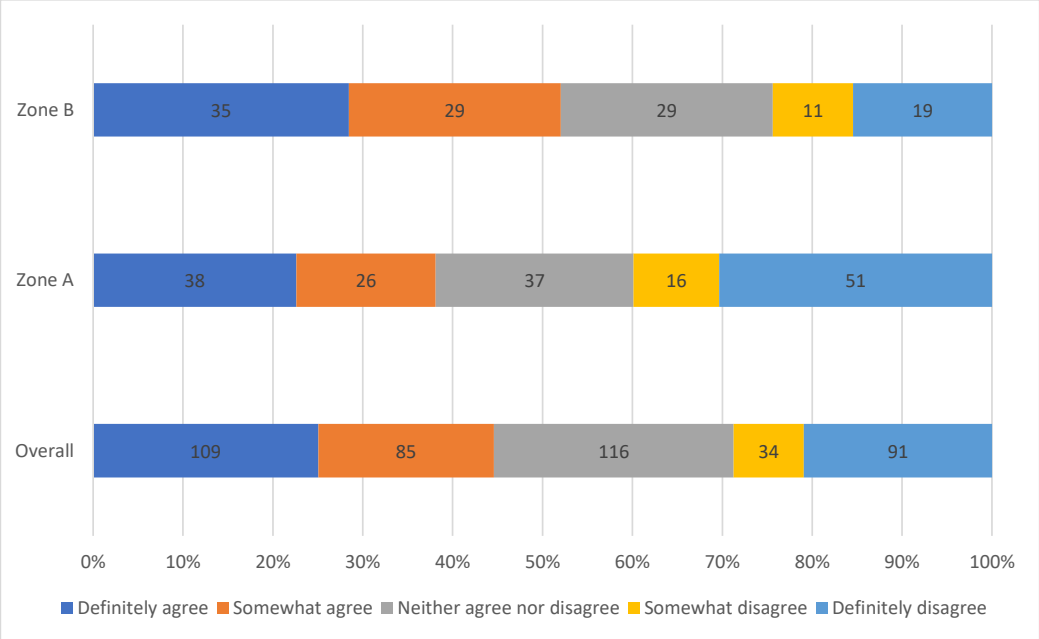
2.18 Car parking options should be increased along Heron Way



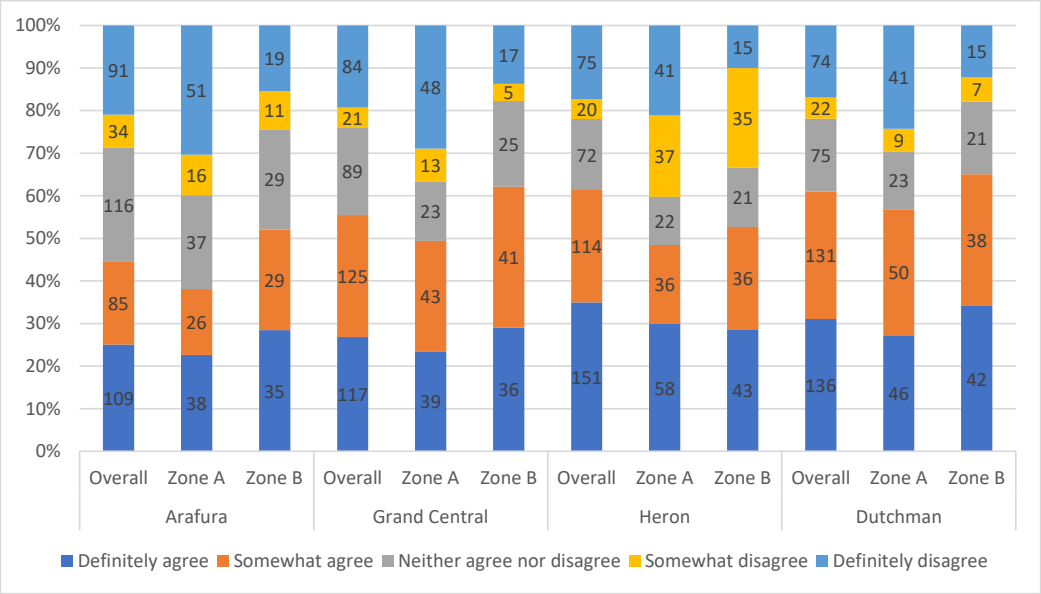
2.19 Car Parking options should be increased along Grand Central Avenue



2.20 Car parking should be increased along Arafura Court



2.21 Car parking comparison across options



3.0 Survey comments analysis

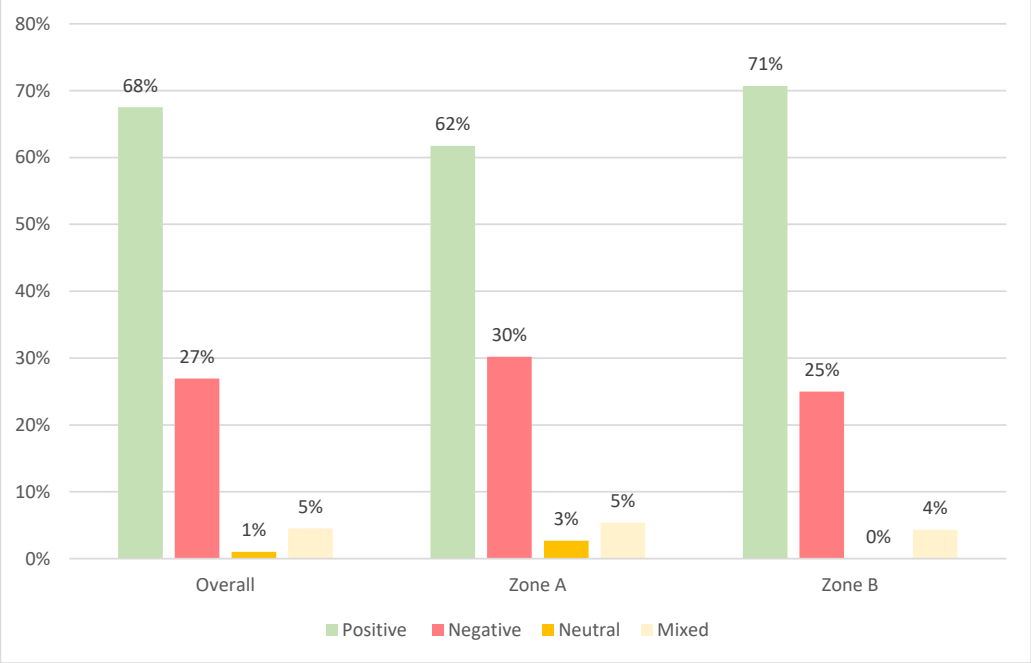
3.1 Assessing community sentiment

In section 3, community sentiment has been assigned the following shading dependant on feedback provided.

Negative
Mixed
Neutral
Positive

3.2 What impact would a seaside pool have on the local community

Comments relating to the impacts on the local community were varied (detailed breakdown in appendix 1). In zone A, 62 percent thought the impacts would be positive, compared to 71 percent in zone B. 30 percent of zone A respondents assessed the potential impacts as negative compared to 25 percent of respondents in zone B.



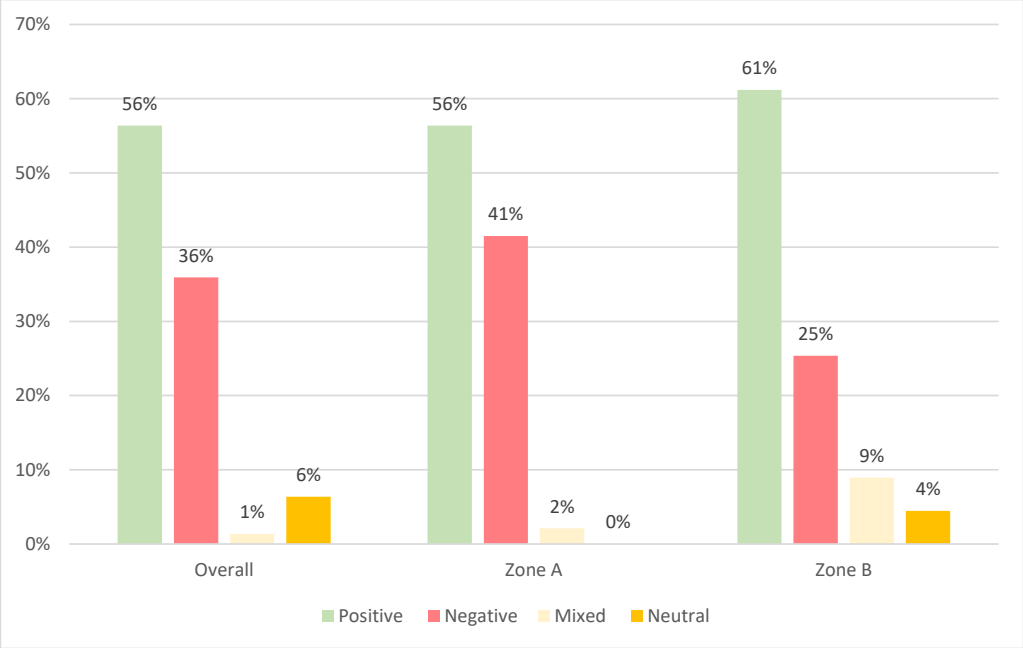
Overall word cloud analysis

As highlighted in the word cloud graphic below, key themes that emerged from the comments on the negative side included, lack of parking options, increased traffic, negative environmental impacts to the beach. On the positive side respondents highlighted the increased swimming potential, opportunities for local businesses, positive impacts on health outcomes.



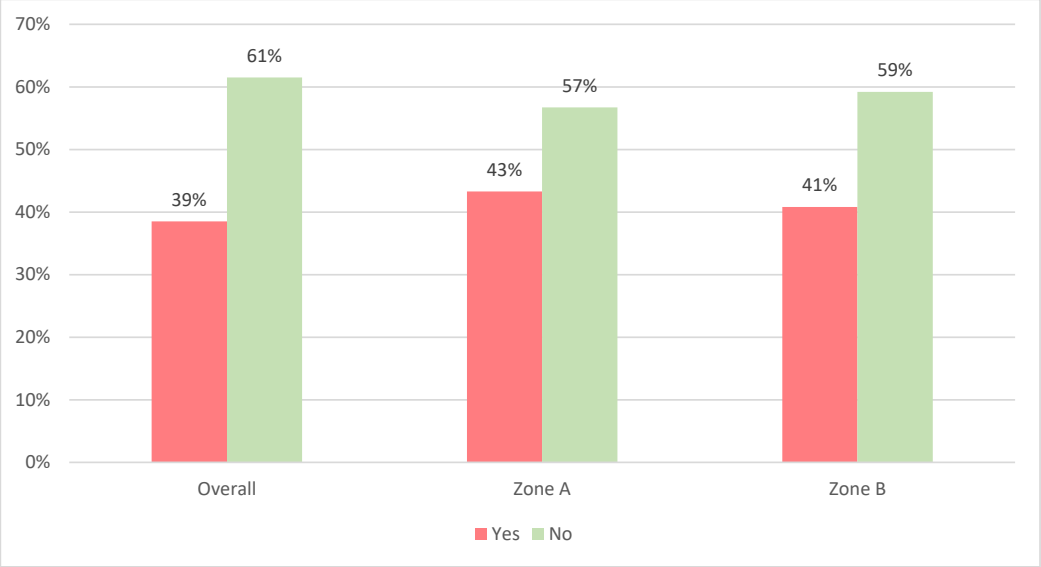
3.3 Hallett Cove has a need for a seaside pool, and it would have a positive impact to economic, environmental, and social factors

Comments relating to the impacts on economic, environmental, and social factors were again varied but followed a similar trend to 3.2 where residents living in closer proximity to the proposed project site responded more negatively (detailed breakdown in appendix 1). In zone A, 56 percent thought the impacts would be positive and 42 percent negative, compared to zone B residents where 61 percent consider the project as a positive for the local community, with 25 percent thinking it will have a negative impact. Overall, 36 percent rated the pool as having a potential negative impact, with 56 percent commenting positively on the proposal.



3.4 Do you have concerns about a seaside pool in Hallett Cove

Responses are relatively consistent across zone A and B for this question. Residents from zone A had slightly more concern at 43 percent compared to zone B at 41 percent.



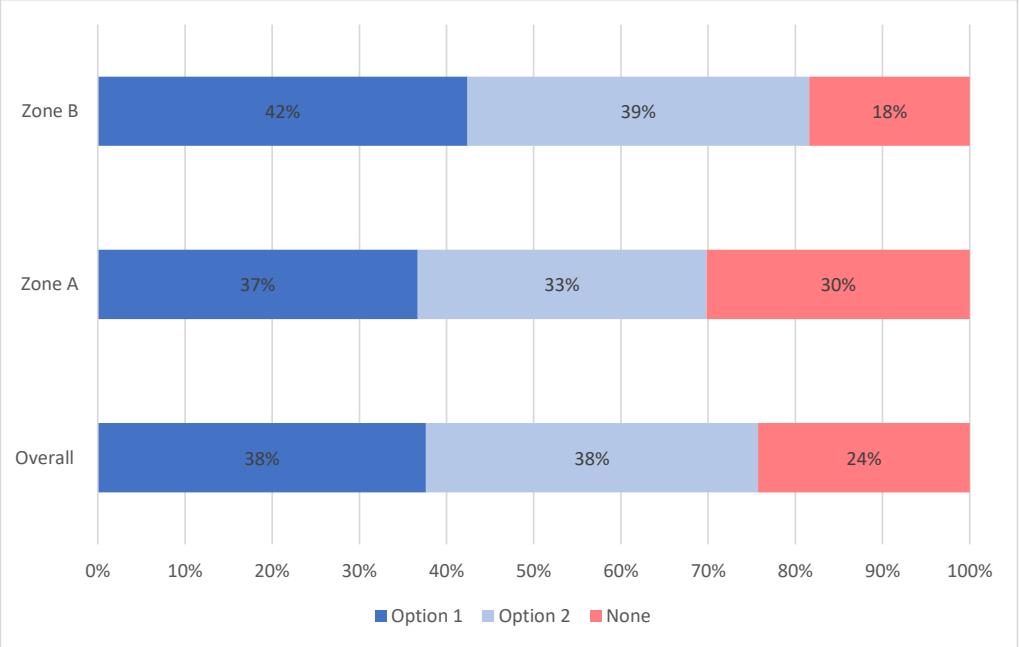
Word cloud analysis for respondents that have concerns

Key themes that emerged, highlighted by the word cloud graphic, included, environmental impact, impacts to the aesthetic of the coastline, parking concerns and lack of necessary infrastructure.



3.6 What is your preferred location for a seaside pool

Out of locations 1 and 2, the preferred option is evenly split between respondents. 30 percent of respondents from zone A didn't want any option to be considered, compared to 18 percent of residents living in zone B. 24 percent of overall respondents didn't want any option to be considered.


Zone B
42%
39%
18%
Zone A
37%
33%
30%
Overall
38%
38%
24%
0%
10%
20%
30%
40%
50%
60%
70%
80%
90%
100%
Option 1
Option 2
None

4.0 Appendices

Appendix 1 – Question 6: What impact would a seaside pool have on the local community: Zone A – comments

Street name	Comments
Albatross Walk	Infrastructure is always good for everyone
Albatross Walk	Protection from coastal erosion e.g., seawall/pool. Provide safe swimming for local community where conditions at the moment are unappealing.
Arafura court	Would bring the community together
Arafura Court	It would increase traffic, but improve healthcare
Arafura Court	No need to travel to another beach to swim.
Ariel Street	It would provide a focus on the beach in the suburb, something that doesn't happen now due to the poor condition of the beach. The return of the beach to enhance the work done on the foreshore is long overdue.
Aurora Street	It would not only be a great feature for the Marion Council but also the residents in nearby suburbs. Hallett Cove beach is not as swim friendly due to the rocks but a rock pool would make all the difference. It would allow us as a family to not have to travel down to Seacliff or Brighton by car but instead walk down to the rock pool.
Aurora Street	Negative impact on the appeal of Hallett Cove. It would make the beach too crowded, and parking would be a nightmare. Maintenance costs born by residents would be awful.
Burlington Road	More community events, tourists, more to do for locals
Burlington Road	I would use the pool daily in summer to question number 8. The impact on the community would be great, increase house valuations, the ability to get some more cafes/restaurants down there as the boat shed cafe can become very busy, plus it would make the beach usable as currently its just rocks and we have to travel to christies or to seacliff, but if we had something more usable people would just go here.
Burlington road	It would improve the area greatly and an attraction of this scope would be a great benefit to hallett cove
Cherub	A positive impact if beach was 'user friendly ' particularly in summer months
Chivers street	Invite people to swim at Hallett cove beach.
Columbia Court.	A seaside pool would attract a lot of tourists and would create more business opportunities in the immediate area.
Columbia Crescent	As well as the lovely walking tracks. Would encourage more to be active with swimming an option. Would encourage community interaction.
Columbia Crescent	Greater recreational activities benefitting the wellbeing of the public.
Cormorant Dr.	Fitness and community engagement
Cormorant Drive	Provide a focal point for the community.
Cormorant Drive	It would improve the popularity of the area and would make going swimming more accessible.
Cormorant Drive	Massive impact. It would encourage families to spent more time together and business opportunities.
Cormorant drive	It would be great, kids would love it and it would be unique for the metro area
Cormorant Drive	overall positive impact for the community, environment and local businesses only negative will be increased traffic and car parking in the area close to the pool
Dutchman Drive	Improve usability of the Hallett cove area. Currently underused
Dutchman Drive	Foment people to enjoy the beach and nature
Dutchman Drive	Good exercise incentive for children to swim safe
Dutchman Drive	Sea Pool would have a very positive impact by improving community health and wellbeing, neighbourly interaction, encouraging people to interact with nature and have a greater appreciation of the sea and its benefits to community
Dutchman drive	The pool would encourage people to exercise more as you wouldn’t have far to travel to swim on those hot days after work 😊
Dutchman Drive	Encourage more visitors to the local area, thus feeding back to the local businesses within the area.
Dutchman drive	Great asset
Egret Court	I think this would be a great addition and as an active surf life saver, I and other I know of others who would love to volunteer to keep swimmers safe in what would be a fantastic attraction to Hallett Cove.
Egret Court	I believe this would be fantastic for the whole community as it would encourage locals to use as exercise facility and family recreation and be a stunning addition to the South Australian coastline. I do not like swimming in the sea but have visited areas such as Shell Harbour where I have loved using the seaside pool and have seen first hand how it brings community together at all ages and keeps may older residents active and social in this community.
Egret Court	better facilities in the area and a way to bring the community of all ages together. a way for people to make friends and also provided a form of exercise for all age groups.
Egret Crt	Bring tourism from within the council, outside the council and interstate. Positive impacts for local business and would increase business opportunities. Negative impacts on parking.

Street name	Comments
Egret Ct	Thé beach would be more user friendly and there would be a more vibrant atmosphere to the area. Large numbers of people picnic in the area on weekends. Ideally there would be more sheltered picnic tables and chairs.
Galatea	We need to encourage more families to visit our local beaches and this seaside pool would be a valuable asset to our community. Hallett Cove beach is very rocky and not suitable for swimming, especially for children, this seaside pool will rectify this problem.
Galatea	Would be perfect in the summer
Gannet Court	A wonderful resource, encourage locals to use resource for fitness/health, draw people to the area for family outings including bbq's using current facilities, increase customers for local restaurant/coffee shop, I am from NSW and there are seafront pools up and down the eastern coast that are greatly enjoyed by the locals and visors alike. I think a seaside pool will be a great community asset
Gannet Court	Improve property prices and recreational opportunities
Gannet Court	Attract a lot more people. Make the beach more usable...currently it's too rocky and not enjoyable. We rarely use this beach in summer as the children find the rocks too hard on their feet. Car parking may be a problem.
Gannet Court	Allow swimming at a beach that is not conducive to a lot of swimmers and families due to the amount of rocks on the beach and in the water. Give locals a better swimming opportunity instead of travelling to other more appealing beaches
Grand Central Avenue	GREAT benefits from a sea side pool if PROPERLY built and maintained. Benefits include: Increased Community health and wellness by enabling safe swimming, aqua aerobics, etc, on a beach that is and has been VERY difficult to swim on because of MILLIONS of rocks, from small to large sizes in the seawater waves, sea bottom and sandy/pebbly foreshore. Also, the smaller pebbles often move in the waves on the foreshore making it hard for swimmers entry and exit. The seaside pool will greatly increase community spirits, integration and engagement by providing a most enjoyable asset to enjoy together, get MORE healthy exercise, fun and recreation. Swimming training and abilities for locals will be greatly increased and a local pool and surf life saving club could be re-established. A snack food cafe would help facilitate community get togethers, etc. Well lighted areas at NIGHT at and near the pool in summer would encourage community events and discourage vandalism.
Gretel Cres	This would invite people into the are and help local businesses. It also means the Hallett Cove beach is useable
Gretel Crescent	Hallett Cove Beach isn't really swimable, I go for walks down there at least once a week, and it is lovely however a seaside pool would be a great addition. It would bring more people to the beach instead of going to other beaches, opening up more opportunity for other businesses such as more cafes. As there isn't a seaside pool in Adelaide, it would draw a lot of interest.
Gretel Crescent	I could see it as a nice addition to the already family orientated areas surrounding the beach for locals to recreate and for community growth
Gull	It would finally offer a user friendly safer swim zone area that Hallett Cove beach seriously lacks as a beachside community
Gull street	Allow kids in the area to swim in their local beach safely.
Gull Street	It would increase our enjoyment of the Beach area considerably and the Suburb as a whole. Living in such a nice Beach Side suburb, without the ability to swim locally is a major disappointment. I expect there would be increased traffic, both vehicle and pedestrian, which I don't like, but we live within walking distance so would not bother us too much.
Ibis Crescent	Create a unique attraction for South Australia, and encourage tourists and local community engagement.
Ibis crescent	I think having a seaside pool will have a positive impact to the local community. A seapool, our famous board walk, the current avail grass area and playground will attract ppl to spend the day enjoying the beauty of Hallett Cove as a suburb. We offer something different to Brighton and Glenelg. Hallett Cove is just as beautiful as Brighton and Glenelg and If ppl wanted to do something different, they can spend a day at Hallett Cove. I think it will bring more tourist to Hallett cove and hopefully it will bring more businesses to the area, our shopping centre needs more businesses, more traffic into the area hopefully will bring local businesses to trade in Hallett cove.
Ingleton Drive	It would help uplift the area and potentially benefit housing prices favourably. Hallett Cove Beach is a bit of an ugly beach where people don't always go because other breaches offer somethign more. I anticipate it will bring more locals to the beach. It would make HC Beach unique amongst others on the same coast.
Ingomar	It would create a wonderful place to hangout in the summer
INGOMAR COURT	THIS WOULD BE AN AMAZING ADDITION TO THE WATERFRONT AT HC AND ENCOURAGE MORE PEOPLE INTO SWIMMING
Ingomar Court	It would be fantastic. Very complementary of the scenery - and it would create much more of a gathering point for the community.
Ingomar Ct	Great safe swimming option (beach is not very swim-friendly) and a good local spot to invite friends from other areas. Would also boost business for local shops/cafes
Intrepid crescent	Hopefully bring in more cafes
intrepid crescent	it would bring the community together by socialisation. Kids would have somewhere safe to swim locally. Opportunities for local businesses. Increased foot traffic and exposure of the beautiful area and its significance. More family orientated activities. Investment into the local area. Jobs and growth opportunities.
Madeline Crescent	Increase use of the seaside area at Hallett Cove Beach
Marine	It would create a great place to swim and keep people in our beach and not out buying coffee or breakfast after a swim in another community
Marine Avenue	Bring people together, Improve the overall live worthiness in the area
MAYFLOWER	It would add to the amenity of Hallett Cove
Mayflower Crescent	Make it easier to access swimming facility. Less distance to travel.
Mayflower Crescent	It would be widely used and promote healthy living.
Moth Court	It would enhance the local community
Moth court	Make it a destination
Moth Ct, HALLETT COVE SA 5158	It would foster local community pride and communication. It would encourage the local community to swim and engage in recreation in their local area thereby promoting local businesses, community involvement, care and support for each other.

Street name	Comments
Osprey Court	Hallett Cove would be a jewel in the crown if we had a seaside pool. As a desirable public facility it would increase the value of all properties in Hallett Cove. It would only affect parking in the warmer months in school holidays and on weekends at other times the parking impact would be minimal. If NSW has 70 seaside pools why can't the Adelaide coastline have one!
Petrel Close	It would be an absolutely sensational addition to Hallett cove. I have amazing memories swimming at the wallaroo sea pool (netted) as a kid. I would love my son to have similar memories at Hallett cove. The foreshore is so lovely but you're at a beautiful beach but can't go for a swim! What an amazing solution. It could make Hallett cove like Adelaide's Bondi (sort of). Fantastic for families, great economic benefits (might help lease some of the empty shops at the shopping centre!), and would make one of Adelaide's most beautiful seaside locations so much more appealing. Let's get it done!
Petrel Close	It would be great
Petrel Close	Add to the areas beauty and compliment the coastal walk
Resolute crescent	It is a good thing which will affect local community in positive way
Resolute crescent	Encourage more people to do more outdoor activities,socialised in the community,increasing in the reputation of the suburb.
Resolute Crescent	Bring visitors to the area, Encourage better health &well being of the local community,
River Parade	Positive impact for community health, income and family activities.
River Pde	Great for young families, teenagers and tourists who pack the bbq areas on the weekend
Sandpiper Tce	What will happen if noise and traffic become issues? Will spending $5million and $1.9million per yr on maintance (inc refurbishment) increase the council rates by less than $24 per year perhouse hold. Will the cost blow out?
Sandpiper Terrace	Great addition to local park. Safe location for families to swim. Positive impact on local businesses.
Sandpiper Terrace	- It would bring a lot more people together - It would improve the health and wellbeing of community as a whole, especially children
Sandpiper terrace	Give people the opportunity to swim safely at Hallett Cove instead of having to go to other beaches
Sandpiper Terrace	An absolutely positive impact. The foreshore at Hallett Cove is a destination already and having a seaside pool will really enhance an already popular destination.
Shamrock road	Better
Shamrock Road	It would bring the community together and enhance the local area.
Sovereign street	Fitness
St Vincent's Avenue	Huge for tourism and therefore a big economic boost for the area
St Vincents Close	Attract more tourists, therefore attract more businesses, create a meeting place for locals, boost local cohesion. Hallett Cove desperately needs more businesses.
The Cove Rd	It would act as a draw card for lots of people. Very unique setting and would certainly showcase the area to all and sundry. Families would also re-engage with the environment and move away from TVs etc.
The Cove Road	As the community members in Hallett Cove do not have a beach they could swim and leisurely hang about at, this could bring our community members closer together. I live very close to where the pool is proposed to be and I greatly look forward to the opportunity to be able to swim in my neighbourhood rather than having to drive somewhere. Also, we have a large older population in Hallett Cove. Having an outdoor area to encourage people to walk to, swim and and enjoy the outdoors could greatly help improve the well being of residents. Lastly, it would encourage a vast range of people coming to visit the community for the pool and increase the popularity of our location. Therefore increasing property value and hopefully more shops in the centre and restaurants in surrounding areas.
The Cove Road	It would bring community together, families would get to meet each other and children play together.
The Cove Road	Bring the community together - is there anything better?
Tornado Ave	It wuld encourage families to spend time at the beach, exercising, exploring nature. It would give teenagers with an activity, a place to socialise and contribute to mental and physical wellbeing
Valkyrie St	Excellent resource for our children and their peers good way to spend time in nature in our local area
Valkyrie Street	Probably both positive by attracting more people to enjoy swimming at a safe location and to enjoy the surrounding attractions of the coastal trails but negative due to possible increased parking issues in nearby streets as already happens on fine days during the warmer months.
Valkyrie Street	Encouraging a more healthy lifestyle
Albatross Walk	As much as I understand the good will behind the idea, I feel that a seaside pool would disturb the natural landscape and undermine the traditional owners of the land. I believe there would need to be significantly more infrastructure required around the pool to support its operation (e.g., more parking, water safety messaging, access paths) that would also further disturb the natural beauty of the cove. Thank you for your consideration.
Albatross Walk	Not be good for local community as there is already too many people using the area, parking is overloaded on weekends. The pool would bring even more people to the area making not good for the local residents.
Albatross Walk	It would get busier and more people parking and walking through the beach area and surrounding streets.
Arafura Court	Totally opposed to a pool. No, No, No! There is not enough parking now on winter weekends with boatshed cafe etc. Never mind summer when there is mayhem on Heron Way, Arafura Court and Fireball Ave. As a resident and ratepayer, I should be able to back out of my driveway safely.

Street name	Comments
Arafura court	Change the quiet nature of our suburb
Arafura Court	It would have a negative impact especially in summer. Already now when the weather is nice our street is double parked leaving only one thoroughfare for vehicles to travel in because the car parking at Heron Way, Dutchman Drive and Grand Central have been exhausted. There is constant car door clapping and cars driving in and out of our street to park or to look for a carpark. David Speirs advised a neighbour that people could park at the railway station, a really out of touch comment. People, especially parents with kids, will always try to get as close to the reserve as possible because of all the stuff they carry with them. The pool will require maintenance which will have to be paid by us ratepayers. A lot of people in the area have their own pools which means we will pay for people out of the area to congest our streets and use the pool. If the pool is not heated (another expense) people might as well go swimming in the gulf. What happens to the pool in winter? Where are the change rooms and toilet block going to be located because at the moment there is only one public toilet apart from the toilet at the Boatshed Cafe.
Cormorant Drive	I believe it would have a negative impact on the local community due to increased traffic. I have experienced traffic jams at the roundabout due to people being unable to find parking on the weekend to visit the Hallett Cove Beach.
Cormorant Drive	The seaside pool would have a negative impact on the lives of residents as there is not adequate infrastructure at Hallett Cove beach to support an influx of new visitors. Traffic jams are frequent on Heron way as there are inadequate parking spaces for visitors to Hallett Cove beach. The seaside pool would also be a visual blight on Hallett Cove's natural landscape.
Cormorant Drive	I think it will have a negative impact on the natural beauty of Hallett Cove. I moved to Hallett Cove from Brighton as I love the current beach for snorkeling, swimming, canoeing and walking. Please don't destroy our natural landscape. There are plenty pools and sandy beaches elsewhere for those who prefer this type of swimming. I bring international guests to Hallett Cove for its natural landscape.
Corsair Court	Would create additional traffic and reduce foreshore parking opportunities.
Dutchman Drive	It would have a negative impact on local residents and the environment. You would be changing the natural habitat of Hallett Cove Beach, which seems silly when its in a conservation park. Hallett Cove Beach should be left as it is, it is nice and quiet and does not need an influx of people destroying the environment.
Dutchman Drive	It would add to the existing parking problems on Herron Way and other nearby streets.
Dutchman Drive	More traffic isn't needed on Dutchman Drive, it's already treated like a racetrack.
Dutchman Drive	I think the pool would ruin the natural environment and beauty of the area. We should be protecting these areas not making them tourist attractions. There are many beaches to swim, this is not necessary. Also local residents would be greatly affected by noise and traffic. There is not enough parking to cater for more visitors which would mean people park in streets. the area. More visitors would encourage destruction of this unique area.
Grand Central Ave	Traffic, noise, hinderance
grand central avenue	excessive traffic grand central ave is very dangerous and more parked cars residential parking would be non existent for residents
GRAND CENTRAL AVENUE	IT WOULD BE DETRIMENTAL TO THE AREA, THERE IS NO PARKING THERE NOW. GRAND CENTRAL AVENUE IS LIKE A HIGHWAY NOW AND SPEED IS BAD ENOUGH NOW WITHOUT MORE TRAFFIC.
Grand Central Avenue	We don't need to drive to Christies or seacliff beach. We can just walk to our local beach for swimming
Grand Central Court	Very little benefit. All sorts or issues with traffic and parking
Grand central court	It would be an additional expense to council and cause increased traffic and parking problems in the vicinity.
Gretel cres	Create parking and traffic issues at an already busy and well used coastal area
Gull st	Traffic congestion, noise, pollution, deprivation of serenity. It is hard enough for locals to drive to and from home on a weekends, or during the warmer months
Ibis Crescent	Destruction/detraction from natural beauty spot because of the following:
	Building and construction works and noise required
	Attraction of more cars in the area compounding the existing carpark issues particularly at the weekends and public holidays.
	Increased foot traffic
	Increased litter
	Increased ongoing noise levels
	Potential of future retail/entertaining venues/food vans being developed or allowed permits to trade
Ibis crescent	Negative impact on quiet and friendly neighbourhood
Ingomar Court	Make it busy hence more traffic and rubbish
Ingomar Crt	Very bad impact - Enviromental
	Social
	Visual
Ingomar ct	Higher car traffic, higher risk to children from traffic and people, congested playground
Inrepid Cres	A negative impact
Intrepid crs	Street congestion with not enough parking

Street name	Comments
Marine Ave	The location chosen may impact on current beach users including surfers, dog walkers. It will impact on Kaurna Tjilbruke Story lines. There will be significant environmental impacts including increased erosion similar to dune area adjacent field river mouth due to construction of a sea wall. The money would be better spent upgrading sports facilities at Hallett Cove eg. basketball stadium, football/ cricket ground.
Marine Ave	since redevelopment of beach in 2015, area is busier. the new pool proposal has insufficient additional car spaces. there are minimal free parks now and plans do not have significant more off-street parking which will cause issues in local streets. people I have spoken to, none will walk from Train Station parking and all want close parking. congestion and off-street parking needs to be addressed and project should not proceed if there is no funding for off-street parking without using train station parking.
Marine Avenue	If not properly maintained it will become an eyesore for the local community. If built in the northern proposed location (option 2) it would potentially hinder/destroy are great area for snorkelling in the shallows which has relatively easy access to the water at high tide from the end of the ramp (walking across minimal loose rocks) to the solid flatbed rocks. So, this proposal would discourage me and my family from using the beach area so I would swim less not more.
Marine avenue	Parking is already very difficult outside our house at the weekend. With a pool it would be completely impossible. Parking is the biggest issue with a seaside pool.
Mistral Court	There is not enough car parking or bins for the number of people who use the area now. Where are people going to park. Locals wont be able to walk dogs on the foreshore because there will be too many people and not enough car parking. Would need more bins and toilets. Bins would need to be emptied more often. Would need more shelters.
Mistral court	I believe it would not be used to its full advantage and certainly not enough to merit the huge expense and upheaval
Osprey Court	Beach and surrounding areas would be busier , parking difficult and impact residents peace and quiet
Osprey Court	More traffic and parking issues
Osprey court	I think it will make the area busier and the area does not have enough parking to accommodate and it will stop the drift of sand.
Sandpiper Terrace	traffic changes, maintenance costs, need for more infrastructure i.e. BBQ
Sovereign	Devastating for environment and local residents ie parking etc
The cove rd	The beach as it is now is been polluted enough. Everything I walk my dog there I come across rubbish and dog poop that people don't bother to pick up. It is a conservation park, we are having people ready flying drones on the area , scaring wild life and dogs. We need to look after our seaside, it's fine to swim there as it is. I don't see the need of a rock pool at all.
The Cove Rd	Overcrowding, car parking issues, traffic concerns with more cars in small streets impacting locals, children and visitors, ongoing maintenance costs, vandalism, toilets, life guards needed, damage to coastline and vegetation, destruction of a cultural area, unnecessary pool as there are already pools in the council, ongoing destruction of natural areas. It continually surprises me why areas have to be changed to suit a few and cause a big impact on the surrounds causing pollution, congestion, ongoing cost and maintenance. There are pools and beaches open to all already and it seems so unnecessary to develop a pool in a location that has limited space and will require new facilities. Hallett Cove is already a place people love to live and visit and does not require a pool. Use the money else where where it is necessary and needed. Please let some areas remain for families to relax and enjoy the nature and stop filling it with man made structures at significant cost. I disagree with this pool.
The Cove Road	None whatsoever.
The. Cove Road	It would be an eyesore and destroy our natural beach. Hallett Cove ibeach is swarming with people now. Infrastructure on the beach is unnecessary, a foolish waste of money and will scar the beach forever. It is perfectly swimmable . I am opposed to anymore development on the beach or seaside area. If you must build another pool place it on the land never on or near the beach. No public seaside pools have been built in decades because they destroy the natural environment.
	Tamper with the coastline and you always create problems. With rising sea levels a pool on the beach will need constant maintenance as nature will destroy it.
	Keep trucks crushing geological rocks off our beach. We do not need concrete walls, pump infrastructure, change rooms, safety fences cluttering up our natural beach.
Tornado Avenue	Too much traffic would ruin Hallett Cove foreshore
	Environmental concerns
	Terrible idea
Cherub St	Unknown. More concerned about impact on the geological uniqueness of the beach, glacial shelf & frontage.
Egret Court	Traffic and litter would need careful management
Gannet Court	It would require more parking
Grand central ave	Parking is a continuing problem
Columbia Crescent	parking could be an issue that negatively impacts the neighborhood but it would also bring more people to Hallett Cove - would strengthen the local community potentially create business opportunities in Hallett cove
Cormorant Drive	Make the area busier. Possible street congestion. Better beachside facilities.
Petrel Close	It would make Hallett Cove foreshore a lot busier. One of the main issues that will need to be considered from the practical point of view is parking. Already the carparks along the foreshore are full each day from the level of visitors that currently attend. People will end up having to park on the roads coming up from the foreshore (Central Avenue, Dutchman Drive etc). I (and I'm sure a lot of people living close to the foreshore) would be concerned about traffic congestion, parking, noise and litter issues. Is it intended that the pool will be supervised or patrolled by life guards (as with all other public pools)?
Petrel Close	Would need to check costs and parking Re accessibility but trains station nearby and mostly only in summer Minerva so a small portion of the year-new parking area not advised as take away from open space.
Sandpiper Terrace	In principle, the idea is a really good one (accepting I haven't yet delved into the environmental studies). But the reality is there genuinely isn't enough space to deliver parking or infrastructure to support this in Hallett Cove. Nothing can be done Re such without eating into the grassed area (which is on a significant slope). The new angle parking didn't add much. The new southern boardwalk has dramatically increased traffic, even in winter the parking can be horrendous, with cars backed up on all neighbouring streets and up to the station. We live very locally and parking for residents is already an issue. Safety for children playing in local streets could be compromised so consideration would need to be given to restrictions/yellow lines/permits for locals and visitors (for At least 2km as people are prepared to park and walk!)- This is a residential area. Beyond parking, amenities would be required for a pool- changing rooms, refreshments. Even if not initially, they'll be demanded eventually. It's just a tiny space without acquiring land to deliver what's needed. That said, we've had one event (maybe two) on the amphitheatre! We should be using that area more and bringing in local business, ideally, or changing it! This could be a parking or business front. I do wonder if Marion has to accept it doesn't have the seafront of other councils! Work with Onkaparinga!

Street name	Comments
The Cove Road	Seaside pool will see extensive use in the warmer months of the year with very limited use in the colder months. The cost benefit factor, including environmental impacts, need to be worked out considering the level of use. We have seen this with the seaside pool at Edithburgh when we visit
Tornado Ave	Add vitality, stimulate outdoor activity. But I am wary of car parking issues which are currently under stress during peak summer periods, or when events are held on the foreshore.
Tornado Ave	Parking and trash need to be controlled as does noise. Already people park all through our cul-de-sac when parking fills at the esplanade. The noise would need to be controlled. If our cul-de-sac was made for local resident parking only, or kerbside parking prohibited then we would be more positive. We would prefer a seaside pool to the spearfishing that goes on!

Appendix 2 – Question 6: What impact would a seaside pool have on the local community: Zone B comments

Street name	Comments
	Somewhere close to take the kids swimming in natural seawater rather than chlorine!
Admella Court	Having a local place for kids to swim would be fantastic for the health and well-being of our children now and for future generations. It would also add value to the properties close to the pool and give us older folk a place to swim rather than trying to navigate the pebbles on the beach to get to the water to cool down on those hot summer days and nights. I have a phobia for swimming in the ocean and do not have a local pool to cool down or exercise in. This would be a great addition to our amazing suburb as another place where families and friends can meet up and feel connected to the community.
Anna Court	Bring people together. Encourage people to stay in Hallett Cove
	Encourage outdoor activities
Anna court	Would give the locals something to do when they go down there. Apart from a cafe and the board walk the beautiful coastline has nothing to do
Antonia Cct	It will increase the number of people attending the beach which means the surrounding businesses will be more profitable as well as making it a more desirable place to live
Antonia Circuit	Allows for safe swimming at Hallet Cove, I come from NSW and have the best memories from ocean pools. Both as a kids and adult.
Apollo Drive	Bring tourists to the area, create jobs in local community, bring families to our beautiful suburb.
Apollo Drive	A positive impact because it would make the beach useful and not just something to look at
Arachne drive	Attract people to Hallett cove
Barossa Crescent	It would provide an excellent "healthy living" option for residents and visitors. It would also add a visually pleasing amenity to the Hallett Cove foreshore area.
Barossa Crescent	More people would use Hallett Cove beach if a pool enabled them to swim there.
Barossa crescent	It would bring more visitors to the area and allow things like the boat shed to open longer
Boonga	It would be a superb addition to the suburb. A real attraction, not like a bridge that no one wants or asked for
Brooklyn Drive	It would enable a greater attraction to visit Hallett Cove Beach and would encourage local business in the area.
Brooklyn Drive	Close place to have a swim and relax
Camille	Extremely positive, will improve the health and wellbeing of the community, will boost tourism to the area, and present opportunities for a small businesses to capitalise on the increased traffic and change in people's lifestyle. I really like the idea of making the most of opportunities, and if we're needing to build a sea wall in the near future (which can be quite ugly), the thought of utilising that capital project to build an extremely beneficial sea pool is really exciting and something I'd be really proud of as a Hallett cove resident.
Camille Street	I have friends here at Hallett Cove with young kids that would swim there, and hope to have my own in 5-10y.
Camille street	Bring more local businesses, increase property value, encourage more investment in the community
Capella Drive	It would provide a safe location for swimming at Hallett Cove beach. While also providing an attraction for tourists and visitors which would provide business opportunities to the local area. With the conservation park so close it would likely also encourage people to get out and explore the area.
Caswell Drive	Have a healthier community
Central Avenue	Positive
Central Avenue	It would add amenity to the foreshore area - which is already well patronised. However we have young grandchildren who love the water and a pool would add significantly to the attraction of the district
Coorabie crescent	Local focus for more community activity
Coorabie Crescent	A good amenity for local families and swimmers who have to travel to others beaches or pools at present - positive.
	Possible parking problems due to increase in the number of visitors - negative
Drugal Ct	Overwhelmingly positive. A sense of pride for locals and make HC a destination venue for others, unlocking the lesser known gems of the boardwalk, sugarloaf etc
Erebus Glen	Would make Hallett Cove Beach area an accessible area to swim
	Great for children especially as outdoor and indoor swimming and learning to swim has been limited with COVID
	We used to access Marion Indoor Pool for lessons and regular swims but since COVID have not been able to go as indoors

	My child has a disability so nearby outdoor pool would be great resource
Fairhill Street	*It would transform the Hallett Cove foreshore by providing a suitable swimming option.
	*It could service nearby schools as a suitable venue for school swim programs
	*Create further interest in Hallett Cove foreshore and surrounding area, possible job creation and uplift spend in the area.
glade crescent	Positive impact in allowing a much more accessible swimming pool than currently available in Marion council area, and with less need to travel or own a car to have access. Governments should support people's ability to exercise and be healthy.
Harvard Crt	It would positively impact the community in terms of health and wellness. Capital gains as well. Hallett Cove will be a known suburb and we do not need to travel far to swim. I would swim more frequently as i wont be afraid of any shark attack.
Harvard Crt	It will attract more businesses and will provide more activit8es for the community
Kalmia Court	Attracting visitors to the area. Encourage more use of the beach area. Only issue I can foresee is parking in the area which is already tight at the best of times.
Kalmia Court	Great local feature for community to be proud of, health benefits of an active, fresh air venue
Kanowna street	It would change the beach again, but can't be any worse when they put in o Sullivan's boat ramp ect, which stopped the sand flowing on to the beach. The beach already got ruined in my opinion, you can't use it because its so rocky. I've tried swimming at hallett cove beach and it hurts your feet trying to walk out. The people that surf on the point, wont be happy, as it may stop the waves they get. A pool will bring a lot more visitors to hallett cove, promoting growth in our area, and hopefully also supporting local businesses. We need to improve this suburb as it doesn't have a lot to offer, apart from the board walk. Parking shouldn't be that bad, as there is plenty of street parking. People from other areas, could catch the train or a bus. Edithburgh pool is beautiful, I know of a friends kids who use it daily in summer. We have also been there, and loved it. If a pool doesn't go ahead, I woukd live to see something like Mildura has got near the river. A water park, that kids play in, council keep it maintained and chlorinated. Its a big hit and a fantastic feature. Look it up, if you haven't seen it. I think adelaide needs something like this.
Karoola court	It would encourage health and fitness
Karoola Court	great to take my grandkids swimming
Koomooloo Crescent	Bring people to the area. Increase business for local business.
Kooraweera Street	Encourage more physical activity.
	More people at beach (it's eerily quiet at the moment), more energy and social engagement. More people also means less snakes!
Kurnabinna Terrace	Provide a safer swimming environment for the community.
	Parking problems.
	More swimmers
	More noise
	Another amenity for area
Kurnabinna Terrace	Provide a safe place for residents to swim at Hallett cove
Leith	The pool would create opportunities for community engagement and connection through fun and fitness. An excellent opportunity for all ages and abilities. We would be very proud and excited knowing we have a unique pool in Hallett Cove.
Lighthouse Drive	This venture would offer greater tourism to Hallett Cove assisting our small businesses and provide another avenue in close proximity for other sporting clubs to take advantage of such facilities.
Lucretia Way	House prices will rise, more people/families will enjoy the beach, regular swimming.
Manunda Way	A great place to hang out in summer and swim locally without having to get in the car.
Minnipa	Positive
Moora Street	I feel it would be a great place to exercise in a safe environment and in a lovely location
Moora street	As a long term resident and father of two generations, it would give me somewhere to take my grand children, especially on a hot day ....it is ridiculous living in a beachside suburb with the area and population of Hallett cove, Trott and Shiedow park and not have somewhere to cool down and have fun without having to travel to Seacliff or O'Sullivan's beach to do so !
	One of the other problems is having a beach that's unusable !

	I don't care if the pool is built in Pavana park really, but we need, at the very least, a sandy beach area for local kids.
	I have lived with this frustration for over 40 years ....do your job and create something !!
Nalimba St	Encourage more visitors, more dollars, more local businesses, more activities and health options for all ages
Narida Street	Hallett Cove Beach is a rocky beach. there is limited opportunity to swim as it is often difficult to navigate the rocks, especially for kids and the elderly. The development of a seaside pool would alleviate this concern for residents and visitors and provide an easily accessible facility. It would increase the visitor numbers to the area and in turn create additional commercial opportunities in the area. for example, if the visitors were to double, the flow on effect to the existing shopping centre and cafe's would be noticeable. If successful, this project would encourage further investment opportunities to further entice residents and visitors to the beach.
	A matter for particular assessment is the car parking required to adequately service the expected increase in visitors. Given the already excellent board walk, cafe and conservation park, the car parking during peak times is predominantly at capacity. Given the topography of the surrounding land the provision of car-parking would be limited. In addition, environmental sustainability, construction and ongoing maintenance would seem to be additional matters for consideration of the developer/operator.
	Increase health and fitness and provide a summer location for the suburb
Nungamoora	I think it will add to the health of the community and attract more people to the area.
Opala Court	increase community empowerment & pride. increase property value.
pennayoona	A positive impact as the beach at Hallett Cove is not ideal for swimming
Perry Barr Road	I don't swim at Hallett Cove beach much because it is quite rocky I don't find it as safe with my daughter. However with a pool I will be able to use the pool and enjoy my suburb more!
Perry Barr Road	Give Hallett Cove a safe sea side swimming area which it doesn't have.
Poralka Crescent	Would be great as a local to have such a fun facility for the kids so we could swim more locally, but worry about the negative impact as a local too many outsiders coming in and the lack of facilities/parking we have down at the beach
Quailo ave	I think it would be a great asset for the community and would bring a great vibe. Tho traffic and parking would probably be the biggest issue.
Quinvale Road	Somewhere to take kids to play
Ragamuffin Drive	It be a great space for families too enjoy the great outdoors and provide opportunities for new business to establish.
Ramrod	It will encourage people to swim in this beautiful bay
Reliance Road	Healthy environmen, boosting property values in the area and create more local jobs
Rodeo Court	Attract business to the area
Rogana Cr	Encourage healthy lifestyle kids and adults
	more local businesses
Rogana Crescent	tourism is also encouraged
	gives people young and old to do something like swimming
	attracts investors
	I think it's about time that we develop other suburbs such as Hallett Cove. Glenelg brighton and the city already have heaps of things to do
	It would give our community a sought after facility. It will attract tourism. And it will be fun!
	People brings vibes. Vibes bring business, business brings jobs, jobs brings money,
Sally Court	A great impact!
Sally court	I think it would have a very positive impact. The local community would have somewhere to swim safely all year round. Also would look fantastic.
Seaview	Make it a lot easier to swim at our rocky beach. Improve the aesthetics of the coastline
Seaview ave	It would be fantastic to swim outdoors in a safe area. Great for families
Seaview Ave	It would be fantastic to swim outdoors in a safe area. Great for families Enhance opportunity for healthy exercise and social interaction

Seaway Road	It would be fantastic to swim outdoors in a safe area. Great for families Enhance opportunity for healthy exercise and social interaction Would enhance the Hallett Cove foreshore precinct and provide a unique and attractive community facility for the area
Second St	Increased activity levels / exercise leading to improved physical and mental health.
Serica Street	Activities for children / young people such as swimming lessons improving young people's health and well being as well as water safety.
Skipper Close	This would be another great addition to our area. In addition to new boardwalks. New parks (Glenthrone)
	In summer families using park area may swim.
Skipper Close	Wading pool good idea
Slade Court	Hallett Cove beach is rocky, makes swimming and going into the sea very difficult. I think a lot of people will appreciate a pool there.
	Great idea for locals and visitors to get more out of the Hallett Cove beach area, currently the only beach around here that is all rocks and pebbles and which is dangerous to swim in the sea because of poor access and submerged rocks.
South Avenue	Positive due to its uniqueness
Stuart Court	Great place for summer
The Copse	It would create more community activity and tourism.
Thomas Way	The ability to access swimming closer to home in a protected family friendly environment
Tigress Drive	It would encourage local people to use it as a regular outlet for exercise. It would be great
Toby Court	It will give kids and adults a lot of pleasure using it as a local pool connected to our local beach which we love but unfortunately is not suitable for swimming.
Vennachar Drive	A positive impact, what a great opportunity to build something unique that blend's in with nature and the surroundings
Yarromie st	Parking of cars would be a problem
Yilki Court	Increase of visitors, traffic, need for more facilities. Decrease of natural environment at the foreshore, green space, shrubbery, walking paths.
Apollo Drive	Significant negative environmental impact on the coastline
	Increased parking and traffic concerns for local residents
Arachne	There is zero infrastructure for a seaside pool. Little parking which is already packed on nice days. It is unfair for surrounding street residents to have to suddenly have heaps of cars parked outside of their properties. There is only one cafe which will have the monopoly over all business and they can barely keep up with demand now. The playground park that was created is only suitable for very small kids, nothing to keep older ones entertained. There should have been massive slides built into the existing hillside and maximising the space. The amphitheatre was a complete waste of money and is unused due to the main road being between it and the beachside areas. It is a terrible idea. Give it to the City of Onkaparinga and build it by the Marina at Christies Beach.
	If it became popular traffic and parking could be an issue
Barossa Crescent	The car parking is terrible at the moment, with this added it would be a bigger isssue. I take my son to the park there regularly and adding this pool will be a distraction for the little kids making them want to go in it when it will be full of teenagers mucking about, there's so many beaches and pools nearby to use I don't think it's necessary
Barossa Cresent	Building anything on a beach with such geological significance is a terrible idea. Where will people park, (not at the train station which is way too far for parents with kids in the heat)?
Barramundi drive	The most of all, it would be significantly increased traffic and the number of visitors in the area.
Barramundi Drive	While the pool is good in concept, parking is already difficult near the Hallett Cove Beach foreshore. A pool would greatly exacerbate the parking problems.
Capella Drive	More people/ cars in Hallett cove
Capella Drive	Negative! Not good for our ocean, beaches and marine life. Not enough parking or road space, would cause congestion
Caswell drive	It would detract from the natural beauty of Hallett Cove Beach. This is unique beach, that is used by many for recreational purposes already. People swim there, if they don't want to use a rocky beach, there is ample provision for sandy beaches nearby. City of Marion should be protecting this piece of coastline not creating a structure that will do nothing to enhance the beauty they is already present. I have no issue with more visitors/ beach users to the area, but Hallett Cove does not need this
Fastnet Court	Increased traffic and parking requirements
Karoola Court	Adversely impact coastline.

Karoola Court	Waste of money	
Kooraweera St	Short term it will create a source of entertainment and fitness, a place to congregate. Long term it will destroy the natural beauty of Hallett Cove beach through over crowding, erosion, marine diversity and pollution.	
Kurnabinna Tce	I think it would be a detriment to everyone who lives there. More car traffic, spoiling the natural environment. Not only with the pool but with the infrastructure needed to support it (more car parking, more shops/convenience). A lot of cost for not much in return.	
Marie close	Too many visitors to an already crowded area in summer	
Neeangarra Crescent	Don't care about community impact, I care about it being an ugly eyesore and human interference to a natural landscape.	
Oakvale Way	I expect a seaside pool to have a negative impact on the local Hallett Cove community. As a daily user of Hallett Cove Beach (walking), I will be negatively impacted by the construction of this pool. The lack of road and parking infrastructure to support such a project will cause congestion in the local area, and impact on the quality of life enjoyed by local residents. The influx of visitors to the area poses a risk to the conservation park nearby and the beach itself, with increased vehicle and human traffic likely to cause higher levels of rubbish and pollution, and damage to the beach and conservation areas nearby. Given the conservation focus of the area, I suggest construction of an artificial pool structure to be incongruous with the conservation ethos espoused by Marion Council. Further, the structure will represent an eyesore to the natural wild beauty of the area.	
Perry Barr Road	I am concerned about where visitors would park, it is already extremely busy and no doubt a pool would be extremely popular bringing lots of visitors to the area. Cars will be parked in nearby streets causing problems for local residents.There would also need to be toilet facilities. I would be concerned if this pool was opened to the public and not a locked facility as it will have late night groups who would no doubt cause at unsociable hours	
Perry Barr Road	- The beachfront barely has enough car parks now, so residents would suffer constant traffic and parking issues in the surrounding streets	
Perry Barr Road	- the beach is a multi-faceted ecosystem, made up of much occupied rock pools, shallows that shelter the leafy sea dragon and other species of which find other beach environments too disturbed by human interaction. Adjacent to the beach is Hallett Cove Conservation Park, preserving the remains of an ice age glacier that passed through	
Quinvale	the cove, scoring rock paths and dropping boulders on the beach.	
	Increased human traffic would threaten this.	
	Schools and community groups like scouts and other nature appreciation groups frequent the beach to study their rock pools and their inhabitants. Increasing the human traffic would threaten this too.	
	- this is a small, community beach, one way in and out, that struggles with the traffic of major events such as the Anzac Day Dawn Service. Summer crowds mmmm	
	- a sea pool is superfluous to the needs of the area. Good alternatives for beach and public pool swimming at found within 5 -15 mins of the vulnerable Cove ecosystem	
	More people, more traffic and not enough parking spaces	
	It would create more issues with the lack of parking.	
Seaview Ave	Tragic consequences for the sea floor and existing protected rocks more crammed in cars ,destroying existing landscapes	
Seaview Ave		
Seaview Avenue	More visitors in the long term	
Thermopylae Court	Could potentially destroy the natural and peaceful ambience of Hallett Cove	
	Traffic in residential area	
	Increased traffic, less appealing to use the beach	
Tigress drive	It would great more rubbish, more parking issues, damage to the local environment.	
Warawee Place	I want the area to remain a	
Zwerner Drive	Conservation park with no man made interference with the sea and beach.	
Zwerner Drive	I'm in 2 minds about this. I am leaning heavily towards it being a bad idea as Hallett Cove is such a geographically unique part of the world. There's a number of tossers that walk all over the Sugar Loaf as it is (evidenced by foot prints).	
	I just feel this could be a form of environmental vandalism disguised as progress.	
Lighthouse Drive	Parking is going to be an enormous problem.	
	increase outdoor activity but likely cause local traffic & parking issues	
	Hard to say.	
manx	Positives	
Manx	Increased social connections, possibly increased levels of fitness in some people.	
	Negatives	
	Increased pressure on already scarce car parking.	
	Creation of an eyesore with maintenance costs.	
	An artificial structure may impact the integrity of this world-famous geological location.	
	If poorly maintained then could be a health risk.	

Thermopylae Crescent	Potential for more rubbish to end up in the sea. Positive benefits for great community pool - opportunity to improve the seafloor shape that improves the surf conditions at the beach	
Thomas Way	I believe it would increase visitors to the area, I think careful consideration would need to be given to ensure there is adequate parking in what is already a popular seaside area	

Appendix 3 – Question 9: Hallett Cove has a need for a seaside pool and it would have a positive impact to economic, environmental, and social factors: Zone A comments

Street name	Comments
Albatross Walk	Pool would support the many activities presently in the immediate area.
Ariel Street	The area was always known as Hallett Cove Beach and the beach was the focus of the establishment of the area. It was inhabited by shack dwellers who made the beach their holiday destination for the sandy beach and the clear waters - we've not had a useable beach for 50 years and it's about time this was redressed. The seaside pool would at least provide a facility that the whole area could use and would possibly trigger an effort to return the sand to the beach so it could also be used. Hallett Cove beach is unique as there is nowhere along the suburban coast that comes close to matching it for natural beauty and environmental significance and it's about time it was given some priority.
Burlington Road	It would be great to have a unique attraction to the Hallett cove area
Burlington Road	As already stated this is a great idea, opens up opportunities for small businesses to open some more cafes or restaurants down there. 1 just isn't enough the boat shed can get way too busy. Makes the beach usable because it's terrible at the moment (just a bunch of rocks). We personally will just go to Seacliff or Christies to use their beach but if this one had something done to it we would just go there. Will make the suburb more attractive and help increase the value of people's homes. (which for you as a council means higher rates haha) So really a no-brainer for you guys.
Burlington road	It is difficult to swim at hallett cove beach due to rocky nature of beach. We believe that a seaside pool would be a great benefit to the local area of hallett cove
Cherub	It's a wonderful idea. Great for those without private pools to be able to go for a dip in safety
Cherub Street	Although I believe it must also be a priority to replenish the sand on Hallett Cove Beach. The key factor in us not using a beach that is literally three minutes walk from home is the fact that Hallett Cove Beach is all rocks on the shore.
Columbia Court.	Seaside pool is a healthy and safe concept I cannot fine a negative issue with it. A seaside pool will be unique to the state. Being able to swim surrounded by a rugged and rocky coastline. Win Win project.
Columbia Crescent	we would need to make sure that the look of the coast line is not too negatively affected - but it sounds as if a sea wall is needed anyway - I would be keen to see some drafts of how this would look like. We definitely need to ensure its not an eyesore. As a local resident I love to take the dog for a walk on the beach, but would also love to swim, which is currently not possible. I would love a pool, but it really needs to blend in with the environment, given that we only have a small stretch of beach anyway. But I would love to walk to the pool and go for swims -
Cormorant Drive	No swimming beaches close by need a car to access. Pebble beach makes it hard to swim
Cormorant Drive	The young and the elderly would especially benefit from safe swimming facilities in the sea side pool. Would be a positive addition for the local community.
Cormorant Drive	We have lived close to a seaside pool before and very much enjoyed and appreciated the convenience
Cormorant Drive	Absolutely needs a pool.
Cormorant Drive	a seaside pool at Hallett cove will provide the missing piece for this beautiful area which is the ability to swim (for the people who don't like walking over rocks) it will reduce traffic and congestion at accessible beaches North and South (Seacliff & Christies beach etc) and will provide commercial opportunities for local business. the transformation of the Heron Way reserve by council has been amazing and has activated the beach area with large crowds attending on fine days over winter. a seaside pool will attract people to the area to swim as it will be a safe swimming zone. Car parking will need to be improved as it will be a popular destination for recreational swim training and families
Dutchman drive	Great initiative
Dutchman Drive	Would be a perfect combination of conservation and good use of a public beach

Street name	Comments
Dutchman Drive	Would also be a great education tool, much like the nearly geological conservation park, used to teach sea life, coastal dynamics, engineers, STEM, healthy community, etc.
Dutchman drive	Hallett cove deserves this pool I've lived here 18 years and it is a beautiful place on the coast it's a shame that it's not a swimming beach it would also benefit from a sea groin to make the beach sandy again
Dutchman drive	Currently underused beach, this would spread usage from sea cliff and Brighton
Egret Court	A seaside pool in Hallett Cove would make greater use of the beach area which is currently under utilised. The clearing of large rocks from the beach to facilitate walking should also occur as the amount of of rock on the beach means it is not user friendly. The foreshore area has been upgraded so it is now time to renovate the beach area.
Egret Court	As an area where the population are a little older, having somewhere accessible to enable them to undertake regular exercise as well as somewhere safe for the multiple visitors to Hallett Cove beach. Hallett Cove attracts a lot of visitors from different communities and this would encourage them to swim somewhere safe in a controlled environment.
Egret Court	It would be a great attraction for families holidaying in the area and boost the economy but also would be fantastic for the local community on a beach that is otherwise not swimmer friendly, I think it would not detract from the beauty of the area at all but enhance it if maintained.
Egret Court	I agree with all of the above. It would bring the community together and also be a great visitor attraction to South Australia
Freebairn Drive	A Seaside pool would mean people of all ages of Hallett Cove would be able to stay in the area to swim, it would be safer for the elderly as negotiating the current rocky beach is very difficult for the aged.
freebairn Drive Hallett Cove	Please can we have the seaside pool
Freebairn Drv	This development will be great of the residents of Hallett Cove and surrounding areas.
Gannet Court	I remember suggesting a seaside pool in the 2018 survey and am very happy to see that this suggestion was considered and acted upon. I really believe it would be beneficial to the community and would probably be something that other councils could consider in the future. Hallett Cove could be the trendsetter. I am not aware of other seaside pools on the southside. I hope council is able to identify and instigate a suitable model for Hallett Cove
Gannet Court	Very supportive of this idea.
Grand Central Avenue	Overall the sea side pool would bring great benefits to SA community. Tens of Thousands more tourists from near and far will visit the Hallett Cove sea pool each year, if done properly and maintained. It will be the first in Adelaide. Parking is an issue. We do not want the heavy car traffic on roads near the sea pool like most popular Adelaide beaches in summer. It is essential to increase car parks NEAR HALLETT COVE BEACH RAIL STATION . Plus AN ELECTRIC mini bus service from said station to the sea pool should run to and fro every 20 minutes or so in summer. IN SUMMER, PARKING IN FRONT OF HOMES WITHIN 200 METRES OF THE SEA POOL SHOULD BE RESTRICTED TO LOCAL RESIDENTS AND THEIR VISITORS (Visitors portable pass for Home OWNERS to give to their visitors). THE new Sea Pool WILL BE A UNIQUE TRAINING CHANCE FOR LEARN TO SWIM TRAINING ESP IN SALT WATER, (55,000 PPM salt), FOR ALL ADELAIDE RESIDENTS, MORE GOLD MEDALS. There needs to be a program to MINIMISE Vandalism and A SEA POOL management committee of locals and others (AT LEAST 2 MEMBERS SHOULD BE LOCALS who LIVE IN WALK DISTANCE (500 metres) from the sea pool and at least 2 Marion Council Staff and Other Funding Bodies Staff, etc. Nothing, beats a SWIM IN SEA WATER IN SUMMER, for fun and good health!
Grand Central Avenue	Hallett cove beach is useless at the moment, please proceed with this wonderful idea so we, as a resident with small children could have something to do on weekends
Gretel Crescent	I think it is a fantastic initiative on all fronts.
Ibis Crescent	As far as i am aware, South Australia does not have its own Seaside pool, this would be a wonderful resource for local south Australians and put Hallett cove on the map as a must see tourist destination. This would no doubt help improve the local economy.
Ibis crescent	Our seaside is beautiful but we can't swim in the water as the rocks will cut our feet, also in the water is dangerous as there are rocks under water that we don't see and due to the rips and currents. Having a seaside pool means we, adults and my children can still enjoy the sea in our loacl area and as we all know, it's too late to pump sand back on to our beaches.
Ingleton Drive	The pool would need to be accessible for all people, including those with mobility issues, parents with prams, etc.
INGOMAR COURT	IT WOULD BE A FANTASTIC ADDITION
Ingomar Ct	As locals we are very much in support of this idea! We have a number of friends who would consider moving into the area if the pool was built
intrepid crescent	Since the sand has left due to the construction of the boat ramp at osullivan beach, Hallett Cove has losts its beach appeal. Hallett Cove beach (the beach) is busier in winter than the summer months as its not swimmer friendly. It would be very advantageous for Hallett Cove, and the marion council, to lose the tag of "SA's most unswimmable beach). The pool would be a great opportunity for the council to demonstrate its willingness to restore the area to its formal glory, and upgrade the existing facilities with proactive and mindful concepts such as a seaside pool.
Marine	We have an amazing space and infrastructure at our coastline but swimming is hard and often not safe A sea pool would fix that and create a beautiful space for Hallett cove
Marine Ave	Please consider a splash park for kids near the foreshore playground instead, similar to Mosely Square Glenelg. Also consider a half court basketball court.
MAYFLOWER	Lets hope that it is constructed to provide an amenity that residents can use.
Moth Court	Fantastic idea

Street name	Comments
Petrel Close	This is one of the best ideas I've heard of in a long time. This would be a true asset to the community where all ages and demographics can come and enjoy. We spend money on bmx tracks and soccer fields which only a tiny proportion of the community benefit from. A pool however would benefit EVERYONE! Even if you don't want to swim, everyone loves sitting around a pool. Even the sick and elderly. Brilliant 👏 👏 👏
Petrel Close	Just build it asap
Resolute crescent	Looking forward to have seaside pool in hallett cove
Resolute crescent	Have a sea side pool will increase the economy,socialism,activities.
sandpiper	It would be great for kids
Sandpiper Terrace	This is an amazing opportunity which should proceed
Sandpiper Terrace	Kids in the area need to be encouraged to get outdoors and off the ipads. Council has a duty to local ratepayers to create leisure and exercise facilities that the community can use. As a resident of Hallett Cove living near the proposed location of the seaside pool, I completely support this initiative.
St Vincent's Avenue	Excited that this project could be coming to my area
St Vincents Close	It would be a walking distance from the train which would boost the use of public transport
The Cove Rd	The one in Sydney is iconic. Hallett Cove would mirror this and it could be tied in with the Boardwalk. The Boardwalk is already classified as one of the top 5 coastal walks in Aus. The pool would build onto this recognition.
The Cove Road	The economic and social impacts of this seaside pool could be astronomical. The idea of community events we could have down there with the beautiful sitting areas we already have with shade and BBQs. It could encourage a great sense of unity in our residents as well an pride. I have seen the positive effects of the Reserve Dog Park in Sheidow Park has had for community members in the way of bringing strangers together and people looking forward to seeing each other each day. These people that would have never known each other before if it wasn't for this shared community space the council created. These once strangers and now friends, have arranged times where they meet each other together at our shared community space. The Seaside Pool could have the opportunity to have this same positive social impact on our community members.
Valkyrie St	This is an excellent way to meet sea wall need and provide a wonderful community resource in a beautiful setting
Albatross Walk	We have already damaged the environmental coast at Hallett Cove lets not add to it by making this pool. The original Aboriginal owners would consider as defacing the land. Hallett cove foreshore is already at full capacity on weekends this development would make difficult for locals to enjoy due to over crowding.
Albatross Walk	I think it would disrupt the natural coastline and look like it doesn't belong. Would rather the council and government spend the money it on something that would help the environment/wildlife or community who are in need.
Arafura court	We worry about parking
Arafura Court	I refer to my previous comment. The problem is PARKING, PARKING, PARKING.
Arafura court	I strongly oppose a seaside pool at Hallett Cove as outlined before.
Cherub St	Why would you want to ruin such a unique glacial shelf beach - which has quite a shallow slope
Cormorant Drive	As a City of Marion rate payer I am already contributing to 2 swimming pools in the council area, and I don't want to fund another one. I don't have a problem swimming at Hallett Cove Beach as it is a wonderful area to snorkel. I have no reason to want to swim in a pool at any beach! The statement that Hallett Cove is "SA most un-swimmable beach" is completely wrong.
Cormorant Drive	I frequently snorkel at Hallett Cove beach, and I do not understand the need to build a swimming pool at the beach. As a City of Marion tax payer, I am already paying to maintain several swimming pools within the council area. I am strongly opposed to the idea of wasting tax payer money to build an eye sore of a swimming pool at a perfectly swimmable beach.
Cormorant Drive	Hallett Cove beach is unique in comparison to the rest of Adelaide's foreshore. It is a wonderful place to snorkel, swim, surf, canoe and explore. For those who don't like this natural environment, Council has 2 other pools they can use, and many sandy beaches along our coastline. I would be appalled as a rate payer if I had to pay for another pool which will have a significant impact on Hallett Coves natural environment. How many pools do we need, when we have so many other options for swimming?
DUTCHMAN DR	Put money into something else, like bettering the suburb as a whole, planting trees and making the environment more attractive. A seaside pool would be disruptive to the local community and impact the quality of life of close residents on Heron Way, Dutchman Drive and other close streets.
Dutchman Drive	It is likely that the majority of users of such a pool would be non Hallett Cove residents, but the disruption caused by visitors would be borne by the local residents/ratepayers.
Dutchman Drive	Would not want to see any high structures built along the foreshore impacting on residents views.
Dutchman Drive	How can this possibly have a positive effect on the area and environment? It is destroying a piece of natural beautiful coast land when there are pools and beaches to go everywhere. The cost of maintenance would be huge and who will pay for this? Local tax payers.

Street name	Comments
Freebairn Drive	I don't agree with desecrating our unique area with a structure which will be a money pit to maintain and a blight on the landscape. Enjoy the Cove's unspoiled beauty which is visited by overseas tourists and locals alike. A pool would be used maybe, two months a year and we would be stuck with looking at it for ten months. It behoves the council to maintain it as it's in the Marion area, but I don't want my rates to be paying for it, they are costly enough now.
freebairn drive	THIS SURVEY IS BIASED IN FAVOUR OF A POOL IN HALLETT COVE.
Freebairn Drive	I disagree, being a natural area makes Hallett Cove. With a pool you will need showers and toilets.
Gannet Court	My preference would be to bring sand back to the beach rather than a pool. This would make the beach usable all year round. So much sand has been dredged from nearby which has caused many more rocks to be exposed. Look at photos from the 50s and you can see how much more sand is present. (If a pool goes ahead, who funds lifeguards?)
Grand Central Ave	We are totally against it
grand central avenue	the herron way reserve in summer is allready packed with cars and people and there is no pool , bring a pool into the equation and the streets will become more dangerous to the pedestrian traffic and congest grand central ave with parked cars putting up signs eg no car parking certain times then also creates sign pollution
GRAND CENTRAL AVENUE	We have been in Hallett Cove for 40+ years, this idea is absolutely ridiculous, Grand central Avenue (our street) is like a highway now, speed is an issue (which we have complained about), put speed humps on Grand Central Avenue, there is NO parking in the area now when it is busy, Dutchman Drive cannot handle more parking. We pay an exorbitant amount in council rates now without having to pay for something like this that is going to make the whole area a bottle neck. THIS IS A TOTALLY WRONG IDEA, THERE IS NO ROOM FOR IT AND IT WILL DESTROY THE HERITAGE OF THE AREA'S ICONIC BEACH. BUILD A ROCK POOL IN PORT NOARLUNGA, THERE IS ROOM DOWN THERE.
Grand Central Court	The pool would have little benefit.
Gull st	I don’t want to have pool in my area, it will negatively affect not only our precious environment but also will have negative impact on its residents; noise pollution traffic congestion rubbish. Our Marion council rates are so high already I don’t want to pay more for someone else’s sick project. Hallett cove is not designed to host so many people like Glenelg or Brighton. Let it be the way how it is.
Ibis crescent	Pool is not needed and will spoil a beautiful area
Ingomar Court	We have a beautiful, natural beach why would you want to build an eyesore in the middle of it.
Inrepid Cres	Nothing is needed to add the uniqueness the Cove has already
Intrepid crs	The current road infrastructure does not accommodate for an increase in traffic and parking. Just look at the planning and coordination required for ANZAC day and any other events that are required, where blocking off streets and limited parking are available. The topography of the area does not accommodate parking where a long or difficult walk is required to and from the pool to be all-inclusive. The only economic gains would be for the Boat Shed Cafe and parking fine revenue raising. Hallett Cove beach has become too residential for anything like this unless a total rethink and redesign of the foreshore is undertaken. But you've only just completed the redevelopment anyway. A plan for the pool should have been included from the start, before the foreshore redevelopment.
Marine Ave	I have serious concerns with the minimal parking being built, with narrow streets and more children being about, there will be accidents.
Marine avenue	Parking is a huge issue. Can't see how it can be solved.
Mistral court	The area has only just been renovated and rejuvenated. The Anzac memorial area is respectful and engenders reflection, parking is barely adequate at the moment, there is a lovely open space for families and plenty of nearby beaches those wanting a swim can use. This is not needed and if it ain’t broke don’t fix it.
Osprey Court	A seaside pool would only be useful in summer unless it was heated . Currently there is only 3 -4 months of comfortable swimming sea temperatures in Adelaide . So don’t know whether it’s worth the expense . I am a regular swimmer so would love a pool nearby but our sea is very cold and I prefer warm water
Osprey court	I don’t think the area would cope with the influx of the people from other suburbs who would come to use it. I am also extremely concerned with the environmental impact it would have and also that our council rates will increase to help with the maintenance when I believe that the people who will use it the most will not even be from the area. The weekends here are extremely busy as it is.
Sandpiper Tce	More people walk than swim, so from an economic benifit, how about spend the money and finish the walking trail from Christies to Hallett Cove, past OS and the old Mobil refinery.
Sovereign	This unique environment needs to be protected . More visitors , more parking and changes to the beach will irreversibly damage the area.
The cove rd	Hallett cove conservation park and sea side it's beautiful as it is. The beach it's accessible for swimming, there is no need whatsoever for a pool.
The Cove Rd	A pool is not necessary to improve hallett Cove. The naturalness is the attraction. There are so many options to beach swim or pool swim why add another in an area where big swaths would be turned into toilets and car parks. It is not feasible for families with kids to walk up the hill to take the train in hot weather or for the elderly either. People will drive and the beach area and local streets will be overrun night and day by cars and people. Leave some places natural to enjoy.
The Cove Road	It is difficult to see what advantage this project would offer to the Marion apart from significant ongoing maintenance and staffing costs. Those who want a seaside pool may swim in the sea. I am not aware that other seaside communities have such pools and one at Hallett Cove would cause more traffic from other suburbs, creating more congestion and ongoing infrastructure maintenance. We moved to Hallett Cove many years ago because of it's peaceful environment.
The Cove Road	There are more pressing issue which require funding than installing a pool.
The. Cove Road	Leave our beautiful beach and coastline alone. Too much money has already been spent on this foolish idea promoted by those who do not appreciate natural beauty, cannot see the damage it will cause and will not buy themselves reef sandals and swim at our beautiful natural beach.
Tornado Ave	anti-social behaviour is part of our society so this may be a negative impact

Street name	Comments
Ariel St	There will be an influx of visitors and users from other areas. This will create the need for an appropriate parking area. At the side of the pool should be sufficient access points to drinking water and showers
Grand central ave	Hallett cove beach is not a swimmer friendly beach
Aurora Street	I'm unsure about the environmental impacts as I'm not sure what is required to build a pool like that but I'm assuming that this is something that has been considered.
Aurora Street	If it must go ahead, then charge non marion council residents to use it.
Columbia Crescent	If it was to go ahead it would have to be done properly. A half hearted attempt would be very disappointing and damaging to both the community environment.
Egret Ct	While many people could walk to the pool and there is street parking available in some streets, parking would need to be considered. Railway station car park could provide overflow car parking.
Fireball Ave	Need some details about size and design of pool to see how it would impact the natural environment. Also what areplans for extra car parking?
Fireball Avenue	I am all for positive progress in our neighbourhood. I am just concerned about parking and traffic- as it is , on warm weekends cars are parked in our street and we are 2 streets from the beach. Thanks for the opportunity to respond to this proposal.
Freya Avenue	Need to address parking. The seafront parking is always full as it is so more needs to be made available.
Gull Street	Would also need to consider parking requirements, and possibly the potential for an additional commercial space, eg. Cafe. Additional outdoor fresh water showers should be considered, as well as additional toilets.
Ingomar ct	This project ought to be funded and completed in partnership with local businesses in exchange for advertising rights at the pool and all operational profits ploughed back into the local area, such as offering improvements, community owned cafes, etc
Marine Avenue	Proposed location 2 is not good from a general beach/water usage prospective and hence detracts from the usability for the community of the area. Funding for maintenance should be from a state level if focus is bringing people from different areas to swim/use this specific facility. If not properly maintained or if water is sourced from too close to the existing storm water drain outlet then it could quickly become unsightly and smelly. If storm water is diverted north of its current location then this would impact on the existing ocean shallows snorkeling area. There is only 1 business within walking distance (not even adjacent) of the proposed pool so there would be limited economic impact as the majority of businesses are in the shopping centre at the top of the hill. This existing local business is already very busy during warmer months without a sea pool.
River Parade	I agree with the positive elements a pool should bring but the positive elements need to be underpinned with strong ranger presence and control of anti social behaviour, litter control, traffic management, etc. We have seen a huge increase in dog walking since the installation of the new boardwalk at Hallett Cove Beach but no controls put in place to manage increased dog fouling and uncontrolled dogs running off lead.
The Cove Road	Please factor in the environmental impacts, costs (capital and operating) and the level of usage before embarking on a significant project
Tornado Ave	The economic impact would be based on the cost/benefit study properly and objectively proposed and examined, resulting in a positive internal rate of return or positive net present vale. I would not like to see the project become a "white elephant" and become a blight on the foreshore. I would also like to ensure the car parking problems are properly addressed before any decision to proceed is made.
Tornado Ave	As a rate payer I want to be ensured my rates will not rise if this goes forward. What will happen to our home values?

Appendix 4 – Question 9: Hallett Cove has a need for a seaside pool and it would have a positive impact to economic, environmental, and social factors: Zone B comments

Street name	**Comments**
Anna Court	This would be amazing for the community.
Antonia Cct	I have seen what seaside pools bring to a community in other countries, It will be a place for social gatherings and to meet your local neighbours as well as increase the local business profits
Apollo Drive	The re-sanding option in my opion has not been properly assessed.
Apollo Drive	The beach is something for all ages to enjoy and why not use technology to enhance our lifestyle
Apollo Drive	Sooner the better
Arachne	There are no businesses nearby that need economic support, the area is busy enough to support the cafe nearby. Car parking is already a nightmare. There are swimmable beaches within 5 minutes drive and beautiful pools in 10, this pool is unnecessary and would have a massive environment impact on a beautiful and unique natural environment

Street name	Comments
Barossa Crescent	WORST idea EVER! Leave Hallett Cove beach alone!
Barossa Crescent	An excellent idea and long overdue. Hallett Cove Beach is not currently appropriate for swimming, and this would allow residents to have a seaside swim without needing to travel long distances to other metro beaches.
Barossa Cresent	The Hallett Cove beach has become usless for the local community and a sea pool be of benifit to many. Also it would compliment the park investment that council has made on the foreshore
Camille	As previously stated, the social, health and economic benefits are huge - the project would have little environmental impact as a wall is needed there anyway.
Camille street	Amazing opportunity to promote our amazing beach and the history of the amphitheatre
Capella Drive	If, with through environmental impact study, the proposed pool would pose a small impact on the local environment (especially wild life), I think I would support.
Capella Drive	If the environmental impact is carefully considered and an appropriate design minimizing and potential negative outcomes on the local eco-system and conservation park, then a seaside pool would have significant benefits to the area!
Central Avenue	I strongly support the new pool subject to environmental considerations including the impact on sand and further impacts on the coast
Coorabie Crescent	It could certainly be a bit of a meeting place for local residents who like to swim. Usual issues of litter generation etc to manage but should not be too hard. Would benefit the Boatshed Cafe, and maybe a kiosk could be incorporated within the pool as well?
Erebus Glen	Great idea
glade crescent	A local pool improves access to exercise and social activity for people, with less need for car transport. It also provides a public service in a facility to teach water safety and learn to swim for everyone. Governments at all levels should encourage and support people to engage with exercise to improve health - things such as swimming pools should be considered a preventive health measure whose costs are offsetting cost associated with chronic illness.
Harvard Crt	Please make this happen. This is such a great project.
Harvard Crt	It will be exciting
Karoola court	This would increase local tourism and social and community engagement plus you could run sporting events from the pool and run substituted swimming lessons for the community
Karoola Court	The seaside pool at Edithburgh attracts many tourists
Kooraweera Street	The area has limited use at the moment and not many people. Something unique would be a boost to area.
Kurnabinna Terrace	Puts icing on the cake for local community
Leith	The pool would be fantastic. I am a resident of Hallett Cove (home owner) and believe it would be a wonderful asset to Hallett Coves community and my family. There is lots of parking at the train station it would be very easy for people to park their cars and walk down to the pool just as many people do on Anzac day.
Lighthouse Drive	As per previous comment re increased tourism and usage by other sporting clubs
Nalimba St	I and my family strongly support the development of the pool
Nungamoor a	Definitely a massive social impact on the suburb which typically gets neglected due to having so many rocks on the beach
Quinvale Road	The Cove is a special place and a pool would enhance that. Given the area is already frequented by people from other areas (I believe), the State government should also have some responsibility, not just local rate payers.
Rogana Crescent	I hope it wont get blocked again similar to what happened on the planned underground tunnel upgrade for the South Road
Sally court	Hallett Cove is out of the way. It needs something to draw people in! It has so much to offer and people in Adelaide have no idea. With the new national park and this we can make the Southern beaches a destination place.
Seaview ave	I think it a perfect location for a sea side pool . It's made for it . I also think there is a need for this type of project in this area.
Seaview Ave	If we need to put in erosion control. This is a win win to incorporate the sea pool

Street name	Comments
Serica Street	It is currently nearly impossible to swim at Hallett Cove beach because of the rocky foreshore and coastline. It is a very nice coastal park area , but swimming is too difficult, so the community has to go elsewhere to swim. A seaside pool would be a great addition to the community facilities in the area. Many beach suburbs in places like Sydney have sea side pools . They are a great attraction and used and appreciated by their communities (even Edithburgh on the York peninsula has a good one!!)
Skipper Close	Likely to be well used with positive community benefits, environmental benefits if incorporated into a coastline protection system and minimal or no plausible negative effects.
Skipper Close	Ready for summer? ;)
South Avenue	A seaside pool will attract more people to the beach, will be a good entertainment for people. I think the council can also rent spots for food/drink carts to support the council economically in that area.
Stuart Court	If the beach as it stands requires work to prevent further erosion then incorporating a sea pool would be a great enhancement for Hallett Cove
Toby Court	Hallett Cove Beach is an amazing under utilised stretch of coastline due to rockiness and not conducive with a swimming beach. A seaside pool would be a safe and unique place for locals to swim, a tourist attraction and opportunity to run learn to swim programs in summer. Works well in Edithburgh, Yorke Peninsula
Vennachar Drive	This is a great idea and would be a huge attraction for families to move into the area.
Yarromie st	Everybody in Hallett cove are exited about this idea will love it
Yilki Court	stop talking and start doing...it's an awesome opportunity to create something unique not just for the community but for SA
	Cost to establish and maintain could be prohibitive. Impact on natural environment could be detrimental. Increase of visitors from outside the local community could have negative impact.
Capella Drive	Hallett Cove Beach used to be a swimming beach with lots of sand. Unfortunately, the consequences of developments further up the coastline did not consider the impact of these on the Hallett Cove environment. It would be better if the beach itself could be restored. A manufactured pool does little to improve the ambience of the area and detracts from the magnificent war memorial and surrounding play and family entertainment areas developed by the Council. Parking is a huge issue that must be adequately considered before such an undertaking especially as parking is often very limited in the area, affecting access to the Conservation Park and the Boatshed Cafe.
Fastnet Court	No seaside pool. Go to a nearby beach if you want to swim
Oakvale Way	The proposed area is already too busy in summer. There are great swimming beaches nearby. Money much better spent on local environmental issues. Skewed question in this survey- how often would I use pool? No option to select ‘never’.
Karoola Court	We do not need this pool. See previous comments. Leave the beauty alone
Kurnabinna Tce	Not interested in having to pay for the pool in our council rates, or use the pool when there’s a beautiful beach available for free!
Lighthouse Drive	I just can't help feel this is going to be an ill thought out eye sore in the name of progress with significant environmental impacts. It was saved from housing development back in the day and I can't help but think those acknowledged by the plaque at the beginning of the board walk would be rolling in their graves. It is a really unique and special place and I don't like where it's going in the name of "progress". (And I've moved into this community, I'm not some born and bread anti developer!)
Lucretia Way	Employee locals to service the area, or volunteers. Enjoy the beauty of the conservation park.
Marie close	Economically there is no need for a tidal pool. There is only one business down at Hallett Cove beach, which does amazingly without any other ‘attractions’. The memorial is an important site to remain for ANZAC days and, at current, there isn’t enough parking space for what Hallett Cove Beach has to offer already. I believe the money should be spent to upgrade the board walk and informative signage along this walk.
Perry Barr Road	Worst idea in the history of Hallett Cove
Perry Barr Road	As a local resident and daily user of Hallett Cove Beach (walking), I am strongly opposed to this proposal. The local infrastructure cannot support the increase in visitor numbers this proposal would cause, and the increase of people and cars would impact the amenity of the area and negatively impact the lives of local residents. An artificial pool is also incongruous with the environmental and conservation ethos of the area. Further, litter is already a problem on the beach (I pick up rubbish daily during my walks) and this will only be exacerbated by this project, should it proceed. Additionally, people taking their dogs into the conservation park already occurs, despite signs warning this is not allowed, and I suggest this will only get worse with people visiting from outside the area. This would have a negative impact on the wildlife in the conservation park.
Perry Barr Road	I would be very concerned if this pool does not have lifeguards present. It will definitely attract young children and without lifeguards present could be an accident waiting to happen
Quinvale	Please don’t entertain this folly. Hallett Cove is already a unique assert to the community- introducing more human traffic to its ecosystem is the last thing it needs and the marine biologists I know agree. At a time when recent reports put Australia at crisis point with the environment, the concept of a sea pool is reckless
Seaview Ave	There needs to be a more local assessment of the environment and due diligence needs to be done about alternatives. As this whole project is based on the case that council is making to combat erosion.
	We are a gulf not an Eastern coast, we have many km of sandy beaches north and south of Hallett Cove

Street name	Comments
Seaview Avenue	Existing are I thought was protected as an important geological significance
Zwerner Drive	Government & council money should be spent on completing the section of the Hallett Cove boardwalk still closed & waiting to be fixed & completed.
Zwerner Drive	No swimming at Hallett Cove beach.
Kalmia Court	As mentioned, I think parking in the area will be an issue unless addressed as part of the project.
Narida Street	Given the existing Marion outdoor pool, it is considered that a similar operational model could be adopted. Environmental sensitivity of design could provide positive environmental benefits, however, without a detailed design provided these measures need to be explored. Certainly social benefits, however, given the topography of the locality DDA compliance may require additional design to ensure accessibility for all.
pennayoona	consideration for increased car parking would need to be considered.
Seaway Road	Needs to be adequate parking. Currently it's very difficult to get a car park spot just to use the park at Hallett cove
Slade Court	use in summer could be postitive - if it was apassive facility perhaps upkeep feasible.
Thermopyla e Crescent	any measures to reduce the potential for rubbish ending up in the sea should be considered - fines, education, limit products available for sale
Kanowna street	What ever the income is, it needs more promotion to use our beach and get people in the area. Even a little shed with paddle boarding, kayaking, snorkel hire would be great, for the people that wants to go in there, and doesn't mind the rocks.
Moora Street	Maintenance could also be assisted by State Govt funding
Moora street	I am a bit tired of Hallett cove, being on the fringes of the council footprint being the poor cousin to 'down the hill' ...compare if you will the areas community and new soccer clubs and then compare them with Marion club ! You have built a new soccer club (I am a founder/life member) that doesn't meet the demands of all of its members and is useless for any kind of sports presentation nights of social functions because of its size ! I am available for comment if required, John 0401814561

Appendix 5 – Question 13: Adequate access to the proposed site and car parking options - Zone A comments

Street name	Comments
Albatross walk	Ideal choice is to better utilize the grassed area.
Albatross Walk	Parking for pool will affect the local residents. it should not go ahead.
Albatross Walk	Don't want this suburban area to become any busier than it already is
Arafura Court	Car parking options should be increased in Heron Way, Dutchman Drive, Grand Central Avenue and Arafura Court? What car parking options? We are not talking about four lane streets. As I said before our street is already congested with cars parked on both sides. Is the option to park in the middle as well?
Ariel Street	Car parking is an issue already but does not affect me as I walk to and from the beach, and I can see that it would impact the nearby residents. Nevertheless, it should not be a barrier as people wanting to use the facility will quickly work out how to access it.
Burlington Road	In regards to parking, I would say just optimise what you have down there better. If it becomes really popular then look at side street options. Really it will be summer that has the parking issue
Cherub	There are plenty of car park options. It doesn't seem an issue on ANZAC morning. It's not like crowds of car drivers would attend once the novelty has worn off. Most will drive by to either Seacliff or Christine's. The school children walk and the train is a great option. Not many beaches South have public transport access
Chivers street	Parking would need improvement for the seaside pool as it is often difficult to park at the moment on a good day
Columbia Court.	Car parking will be tight, more shuttle buses from Hallett cove railway station could be a option.
Columbia Crescent	I think some of the roads mentioned could be made one way and thereby create more parking spaces (eg Grand central avenue and Dutchman Drive could be a one way loop)
Columbia Crescent	At first there would be an increased interest by those needing cars to use it but think mostly locals on foot would be the winners/users.
Cormorant Drive	Car parking already available on these streets no additional parking required.
Cormorant Drive	There is plenty of free on road parking throughout the suburb, people only need to walk a short distance.

Street name	Comments
Cormorant Drive	Current parking options are inadequate to support the proposed swimming pool.
Cormorant Drive	somewhat agree
Cormorant Drive	Car Parking will be the greatest challenge i'm not sure how you can solve it
Cormorant Drive	Per my earlier comments, we don't need a pool, and should not build one which will impact on the natural beauty of Hallett Cove.
Cove Rd	The suggestion of all these extra car parking places is an indication that the beach is not suitable for a beach side pool as the area is not suitable to accommodate the extra car traffic. It is a safety risk and a pollutant and so unnecessary to ruin a natural location.
DUTCHMAN DR	There is not enough parking and to create more would impact the environment negatively.
Dutchman Drive	This site is totally inappropriate for any development which would attract large numbers of visitors due to the inadequacy of existing car parking. Unless additional off street car parking is provided no additional development of any kind should be approved in this location. On any fine day the existing car parking is already totally inadequate.
Dutchman Drive	Improve and widen the footpath from the Train Station to the beach. Important you make it accessible for all modes of transport - not just cars. Ensure charging stations for ebikes, escooters etc
Dutchman drive	Parking would be ok in my opinion people will always find a way people will find it hard first time and car share on other visits
Dutchman Drive	With increased car parking spaces, there should be time limits on the parking spaces with monitoring in peak periods to avoid people parking all day, as this would greatly impact on the residents within the local area.
Dutchman Drive	Just leave it all alone. It's been the same for 40 years and it's just a part of the coast that doesn't need to be touched nor to residents need cars out the front of their homes all the time.
Egret Court	Car parking is and issue. Some parking on existing lawned areas adjacent to Heron Way and Osprey Court may need to be considered on weekends and public holidays during summer.
Egret Court	Parking can be an issue at weekends but not so much in the weekend as a local resident. Many will come via public transport.
Egret Court	We have a train service that many visitors to the area could use
Egret Court	The train will be a good form of transport for visitors to the area
Egret Crt	Additional parking should not interfere with through traffic for local residents
Egret Ct	Implementation ASAP would be great.
Fireball Ave	Car parking is a major issue
Fireball Avenue	Really don't know how the parking can be increased on Dutchman Drive except removing those ugly and unsafe protuberances the Council installed years ago. With the planting they make it very difficult to see oncoming traffic when coming out of our street (Fireball Ave). Arafura is a side street no way can extra parking be proposed! Extra parking was already made for Heron Way with the foreshore redevelopment- again unsure how any more parks can be added?
Freebairn Drive	Parking is full now in these areas during good weather
freebairn drive	NO ADDITIONAL CAR PARKING SHOULD BE CONSTRUCTED WITH OR WITHOUT A POOL.
Freebairn Drive	As a resident quite often i cannot get local parking near the beach.
Gannet Court	Car parking is something that would need to be considered as the car park adjacent to the restaurant is probably inadequate
Gannet Court	The train station is not far away and should be considered as a parking option, the car park is largely empty on weekends. I feel these questions above are overly negative and not solutions-oriented.
Gannet Court	I know this would be expensive, but can a multi-story carpark be installed next to 1 Heron Way, across from the Boat Shed? Or (maybe a little too advanced) can a cable car or similar be installed from the Hallett Cove train station to the beach on weekends?
Gannet Court	Arafura Court, Hallett Cove is a residential street and am sure the local residents would not favour additional traffic to their street
Grand Central Avenue	ESSENTIAL to DIVERT MOST CAR TRAFFIC TO CAR PARKS NEAR HALLETT COVE BEACH RAIL STATION , AND EXPAND SPACES THERE; NOT THE BEACH. TRAFFIC AT THE BEACH WOULD CREATE " GLENELG, JETTY ROAD ", SUMMER TRAFFIC JAMS AND POLLUTION. ALSO NEED ELECTRIC MINI BUS SERVICE EVERY 20 MINS FROM HCB STATION TO THE SEAPOOL, TO DIVERT CARS FROM THE CURRENTLY SERENE HALLETT COVE BEACH AREA.
GRAND CENTRAL AVENUE	THERE IS NO WHERE TO INCREASE PARKING AS IS IT IS! THE WHOLE CONCEPT IS A COMPLETE ANDS UTTER WASTE OF MY RATE PAYERS MONEY, THERE ARE OTHER AREAS WITHIN THE COUNCIL THAT NEED MONEY SPENT ON
Grand Central Avenue	Do not add more car park on Grand Central Avenue Hallett Cove Grand Central Avenue is already extremely busy with so much traffic even on off peak time!
Grand Central Court	Car parking is obviously a huge issue. Any increase in car parking is most of the streets would be very expensive to create
Grand central court	All the above roads are already used for parking at busy times by people using the foreshore and beach
Gretel Cres	I think there is as much parking at Hallett Cove v each as there is at any other local beach
Ibis Crescent	Likely will need more parking if the pool gets the go ahead, as car parks are already full especially late afternoons with people sitting and watching the sunset in their cars, tends to be very popular.
Ibis crescent	There's not enough carpark on the weekend around sunsets now. Ppl love coming to hallett cove for walks and sunset.
INGOMAR COURT	CAR PARKING PROVISION IS THE DEFINITE CHALLENGE HERE.
Ingomar Court	Car parking is a bit of an issue along all the popular beaches in the Adelaide area. I think car parking are as good, if not better, in Hallett Cove than comparable beaches. Besides, public transportation is excellent i.e. train and bus.

Street name	Comments
Ingomar ct	Car parking ought to remain as is in order to encourage use of public transport. There is both train and bus access, and the walk is brilliant. Marion ought to stand firm on its sustainability goals and find another option, which means offering deals for transport users, such as cheaper entry.
Inrepid Cres	The topography of the foreshore isnt conjucive to comfortably pitching for any long spells
Intrepid crs	Definitely do not increase parking in Arafura Court, which is a quiet residential street! Herron Way doesn't have much room left and should have been double the parking area to begin with. You should have utilised part of the Grand Central Ave reserve as a parking area, but hindsight is 20/20 isn't it? All this thought of redesigning to accommodate parking just after completing the foreshore redevelopment is ludicrous!
Marine	I feel just adding a few on street parking options will be enough and will hopefully slow some of the traffic down on those streets
Marine Ave	There is enough traffic now!
Marine Avenue	A regular bus service should be provided to the area to avoid the need for parking near the foreshore. Eg a service that runs every 30mins from the shopping centre past the train station to the foreshore area. The existing bus service which during the middle of the day runs only every 2 hours is not sufficient. This could be adjusted for holidays/seasonal changes in demand.
Marine avenue	Let the residents of the mentioned streets put their hanbsds up for more parking if the want to do that.
Osprey Court	Need to look at parking
Osprey Court	There is no option but to lose some green space for parking if this project was to go ahead .. street parking is inadequate and impact residents negatively
Resolute crescent	There is many streets where people can park their cars
Resolute crescent	Hallett cove beach had plenty of parking options along the beach,as well as around the streets of the beach.
Resolute Crescent	Nothing further to add.
River Parade	Car parking (including reservation for busses) on the scrubland adjacent to Heron Way is the ideal location and could include an additional bus stop as required and litter management infrastructure. Might be a good idea to include picnic facilities, BBQ's and seating.
sandpiper	Parking would be a problem as there is not enough car parking near the beach
Sandpiper Tce	The rate payers (marion council) have spent a lot of money on the park. It would be very wasteful to turn more of the parks into car parking spaces.
Sandpiper Terrace	Parking just is super limited! End of the Arafura court is an option but heading to the National park and just wow if you lived there- how awful! Not fair or just! Heron way is technically an option but would spoil the amenity. Dutchman drive is already heaving on a weekend!
Sandpiper Terrace	Look at other transport options rather than parking solutions on the main streets. Buses already have difficulties negotiating roundabouts/corners
Sandpiper Terrace	Yes, some extra carparks will help, however, the carports on sunny summer days are already full. Even if another 30 parks are created, it will still be a "first in best dressed" situation like it is at all the seapool locations on the east coast.
Sovereign	This survey is appalling . It assumes that the pool is happening and skews responses accordingly. Parking is an issue in the area , the environment is fragile …. Therefore the number of visitors should not increase
The Cove Road	These questions appear to indicate that the project will proceed. The congestion is increasing exponentially with the current facilities. It would be helpful if a proper traffic management study were to be undertaken in the area, including traffic volume on The Cove Road and other significant roads .
The. Cove Road	Don't turn my neighbourhood into a carpark.
Tornado Ave	Are there other car parking options such as the Hallett Cove Beach Railway Station carpark expansion?
Tornado Ave	The streets on the weekend are already filled as it is! People leave their trash on the street. Last week a visitor allowed their dog to defecate on the road and refused to pick it up when pointed politely out, and just drove off! We do not need or want more traffic on our streets.
Tornado Ave	in summer the local streets are beginning to fill with cars near Heron Way and Dutchman Drive etc. Parking may be an issue if the pool proves popular.
Valkyrie St	On warm days parking is difficult so if you introduced a seaside pool more parking would be required.

Appendix 6 – Question 13: Adequate access to the proposed site and car parking options - Zone B comments

Street name	Comments
	Increasing parking options along these local streets is not going to solve inadequate parking provision at the pool site and could cause congestion for residents.
Apollo Drive	All car parking to be increased
Apollo Drive	South of Grand Central Avenue
Barossa Crescent	Seriously! WORST idea EVER! No residents of any of those streets want people constantly parking outside of their properties. GO AWAY DAVID SPIERS!
Barossa Crescent	Additional parking options would be an advantage, as the area already attracts a number of visitors to the cafe, picnic areas and playground.
Camille	I think parking is the key barrier to the establishment of the pool (other than funding and building the pool of course), but this isn't a large hurdle.

Street name	Comments
Capella Drive	As it was mentioned in the Q & A section, I think it is crucial to create ample parking in the area, as well as shuttle bus option to and from the swimming pool, and a bike path. The current parking in the Hallett Cove beach, even without the swimming pool, is not enough during weekend and a warm weather day. Without the good transport/parking plan, visitors would start parking in nearby residential street and will result in residents' resentment.
Capella Drive	Car parking options along these streets will affect the amenity to local residents. People do not seem to like walking great distances, and close parks servicing the Boatshed and the Conservation Park will be taken up by pool users, meaning that these facilities and the foreshore facilities currently used by numerous family groups will be less accessible/available.
Coorabie Crescent	May need to run a shuttle bus from the car park at Hallett Cove Beach railway station during peak times?
Drugal Ct	Not familiar with all of those roads but trust council to make informed choices
Fastnet Court	No seaside pool
glade crescent	Could the need for additional car parking be offset by having a bus service that runs locally, and from the train station, in the busier summer months?
Kanowna street	A bus service that runs from the shopping centre to the beach only in summer, in peak times would also work.
Karoola Court	An alteration to foreshore master plan so soon after completion? I park at the beach every day, apart from a very odd occasion, I can park on heron way without issue
Karoola court	Increased car parking will be needed
Karoola Court	parking needs to be increased at Hallett Cove
Kurnabinna Tce	No pool, no extra parking required
Lighthouse Drive	The parking situation is pretty woeful as it currently stands.
Lucretia Way	There's plenty of options for increasing car spaces
Marie close	Car parking should be re-created where Heron Way meets Grand Central Ave.
Moora street	Surely there is room south of the new playground for parking so as not to inconvenience local residents?
Nalimba St	Not fussed where the parks are but there definitely needs to be more
Narida Street	All efforts to explore the expansion of car parking will be important for the success of this project. Additionally, linkages to Hallett Cove Beach train station via community bus over peak times should also be seriously considered.
Oakvale Way	This is a local suburb not a tourist attraction.
Perry Barr Road	Focus on restoring natural beauty, this is such a short sighted proposal.
Perry Barr Road	The current road and parking infrastructure would not be adequate for this project. Should Council elect to proceed, additional parking options would be required. The cost to Council for increasing parking for this project is not something that I, as a local ratepayer, support.
Perry Barr Road	If this goes ahead it would have a massive impact on local residents. Noise pollution, vehicle pollution and litter would increase significantly
Poralka Crescent	Residents should be protected from unwanted persons that are not genuine swimmers, hikers or genuine tourists/visitors after dark. Residential housing is too close for increased parking to be considered.
Quailo ave	Don't see how you can increase parking on dutchman, street parking is already there and busy on hot days. Parking too far away won't work as it's too hilly. Hard walk back from the beach.
Quinvale	No. Just no.
Sally court	Car parking is a pain no matter what. A community bus from the shopping Center on weekends and public holidays would also be a good option. It would be a shame to change the shore front with boring car parks! We don't want to pave paradise to put up a parking lot!
Seaview ave	Make it happen please
Seaview Ave	These are heavily housed areas. If anyone has ever been to hallett cove for a dawn service they would roll their eyes at these options. They are not even options really. This is essentially saying there are streets you can park on them
Seaview Avenue	I think that this project is unnecessary for the environment and the community
Slade Court	Most of the year would be very little used Disability access even if nominal not very amenable Would lifegaurds be monitoring? council liability If fenced loses its appeal, if not especially in summer nights if an accident/injury should occur
Thermopylae Crescent	serious consideration should be given to parking and traffic flow - providing more bins - reduce potential environmental damage
Toby Court	Consideration needs to be given to local residents and access to their properties etc. High volume of visitors will be in summer months
Vennachar Drive	Carparking needs to be expanded to encourage people to use all of our current and future infrustructure
Yarromie st	I'm sure they will think of something
Zwerner Drive	Keep the area a conservation park.

Appendix 7 – Question 14: Do you have concerns about a seaside pool in Hallett Cove – if yes why? Zone A Comments

Street name	Comments
Albatross Walk	As much as I understand the good will behind the idea, I feel that a seaside pool would disturb the natural landscape and undermine the traditional owners of the land. I believe there would need to be significantly more infrastructure required around the pool to support its operation (e.g. more parking, water safety messaging, access paths) that would also further disturb the natural beauty of the cove. Thank you for your consideration.
Albatross Walk	Environmental, we have damaged our coast enough, lets not add to it. No room for parking will be detrimental to local residents, already too many people in the area on weekends.
Albatross Walk	Concern that it will look ugly and take away the view of the two parts of the conservation park. Don't want construction to destroy environment.
Arafura court	Parking needs to be explained
Arafura Court	Please read previous.
Arafura court	Enviromental concerns Forming a sandy beach which would attract more users putting more pressure in area Litter etc Parking Operating hours
Aurora Street	See above. Keep the national park pristine. The pool would lead to pollution and overcrowding.
Cherub St	The likely negative impact on the glacial shelf nature of the Hallett Cove BeaCH
Columbia Crescent	the parking and access issue needs to be well considered. maybe a train ticket could give reduced entry fees ?
Cormorant Drive	The beauty of Hallett Cove Beach is the natural environment. This includes the landscape, ocean, native flora and fauna, and the rocks on the beach. We shouldn't spoil the unique environment by install a swimming pool for people who don't like to enter the sea or walk on rocks to get to the water. Adelaide has plenty of swimming pools and sandy beaches for the folks that don't want to swim at Hallett Cove Beach.
Cormorant Drive	A seaside pool is an unnecessary waste of taxpayer funds, and would be an eye-sore for local residents.
Cormorant Drive	Any pool construction must not interfere with the recognised Hallett Cove surf break if it is built away form the coastal reef and nestled into a seawall with piped sea water that will deliver the best outcome for all
Cormorant Drive	Per my earlier comments, Hallett Cove has a unique world renown natural environment which is quite different to the rest of Adelaide's foreshore. We should not destroy this environment when there are so many other options for those who don't like to swim in this wonderful area. This includes 2 pools in the Marion Council area, and the rest of Adelaide's coastline, which is sandy.
Corsair Court	The impact of additional traffic and reduced parking opportunities. I can't see how additional parking opportunities can be created. Also the ongoing cost of operating and maintaining a pool are of concern.
Cove Rd	Cost, environmental impact, noise, safety, facilities, rubbish, maintenance are all areas that would need ongoing work cost and management. It is not a community need and there is so much genuine need the money should be used elsewhere and not on a pool when swimming options are widely available in locations close by.
DUTCHMAN DR	It would have a hugely negative impact on the environment and residents. The area is meant to be a conservation park area, increasing tourists will increase pollution, litter, noise and affect the natural environment due to more foot traffic.
Dutchman Drive	More cars, more people, the pool not maintained. The one at Edithburgh is disgusting and old and better off swimming in the ocean. Just leave that part of Hallett Cove alone. The tide doesn't even come high enough for it to be feasible. If you've lived in Hallett Cove for 40 years you would know this.
Dutchman Drive	I am concerned about the area being ruined and the fact that many people could come from further away with no care for the area and destroy it. Concerned the environmental impact of destroying a natural beach.
Egret Court	The pool location should have minimal visual impact from Heron Way. So it could be hidden by the cliff face and trees/shrubs. The pool should be in Location Option 1. The area covered by Option 2 needs to be cleared of large rocks to improve access to the beach from the steps.
Fireball Ave	Possible negative impact on the environment, both visually and sand flow. Car parking is inadequate and should not be imposed on neighouring streets
Fireball Avenue	Traffic and parking
Freebairn Drive	It would destroy a unique area which is known for its natural beauty
freebairn drive	BRING INCREASED VEHICLE TRAFFIC, POLLUTION AND SPOIL THE TRANQUIL NATURE OF THE ENVIRONMENT.
Freebairn Drv	The lack of carparking could be an issue.
Freya Avenue	Only parking. I feel this would attract alot of new people to the area and we need to have adequate parking. Also maybe more toilet facilties.
Gannet Court	Car parking
Grand central ave	The proposed area should not affect the well used surf break which is known by the surfing fraternity as "dunnies" (reference to previous toilet block at the end of Grand Central Ave)
Grand Central Ave	Leave it as it is - modicate the seawall only
Grand Central Avenue	DO NOT WANT HEAVTY CAR TRAFFIC NEAR THE BEACH. IT WILL SPOIL THE EXPERIENCE FOR ALL AND OUR LIFESTYLE OF LOCALS. CARS SHOULD BE DIVERTED TO EXPANDED CAR PARKS NEAR THE RAIL STATION AND LOCAL PARKS. THEY CAN DROP GEAR OFF AT 5 MINUTE LOAD ZONES PARKS NEAR THE BEACH.
grand central avenue	excessive traffic . excessive noise . we already have had to phone sapol many times last summer due to parties drinking cars parked on the footpath in front of the war memorial and the grassed areas near the bbqs if the pool goes ahead it will be a disaster for the residence who actually live here

Street name	Comments
GRAND CENTRAL AVENUE	I HAVE MADE MYSELF PERFECTLY CLEAR, IT IS A COMPLETE WASTE OF OF MY MONEY, TRAFFIC CONGESTION AND SPEEDING ON GRAND CENTRAL AVENUE (IT IS BAD ENOUGH NOW), WORK WITH THE NOARLUNGA COUNCIL AND BUILD IT ELESWHERE. WE AS A HOUSEHOLD DO NOT WANT THIS PROJECT TO PROCEED ANY FURTHER
Grand Central Court	Marion is adequately served with pools and also good beaches. The proposed seaside pool would be a huge drain on council resources.
Grand central court	It may reduce access to the beach and detract from the beauty of this natural asset. It would cause increased traffic and be an expense to ratepayers. This money would be better spent on other projects within the council which would be of use to all residents of Marion.
Gretel cres	Environmental impact on the area and increased visitors having a negative impact on local residents
Gull st	It will have negative effect on residents living close by:the traffic will be horrendous as already is during the summer and special events, weekends, public holidays etc I can also predict that it will be more traffic going through my street Cormorant drive as I can imagine people will be coming down to the pool from all directions. This street is already crazy busy during the weekends.
Ibis Crescent	As listed previously - the area is already a perfect area to be able to appreciate NATURAL BEAUTY and has enough foot and car traffic. Less is more ! Why do we want to keep diminishing these areas and turn them into 'attractions'. It is a residential area that does not need to be turned into another Brighton or Glenelg. There is already an aquatic centre available to anyone who wants to swim which is a much safer option.
Ibis crescent	See previous comments. Will spoil a quite and friendly area.
Ingomar Court	Lovely quiet suburb and beach why ruin it
Ingomar Crt	Complete waste of money
Inrepid Cres	Not particulary concerned as i believe it will not see fruition, only concern is dashed hopes.
Marine Ave	Environmental impacts, Kaurna heritage concerns, traffic concerns. Surfing zone impacts, beach walking impacts. The cost of construction.
Marine Ave	insufficient off street parking.
Marine Avenue	That it would be an ugly concrete box on an otherwise scenic coast line. The facility would not be maintained properly and become smelly and more unsightly. The placement of the construction would impact the snorkeling (and crabbing) area at the end of the existing ramp on the south side of the beach (particularly proposal 2) . The proposed facility would decrease the amount of swimming I would do in the area due to poor placement of proposed facility of poor management of storm water run off. The cost would increase the council rates I would need to pay without the benefit of providing a facility I would be unlikely to use.
Marine avenue	There will be between 1000 and 1500 pool visitors a week. I think mostly at the weekend. There is no parking solution that I can see without a huge impact on local residents. What about drowning risk to children when unattended?
Marine Avenue	General safety should be considered during planning
Mistral Court	Too many people, not enough car parking, not enough services.
Mistral court	I believe my reasons are given above.
Osprey Court	Parking and noise
Osprey Court	Parking , environmental impact on nearby conservation park and the storm water outlet is too close to the proposed pool .. yuk !
Osprey Court	Parking issues, and trouble makers
Petrel Close	Carparking, congestion, noise, litter issues - why turn what is a lovely, relaxing, pretty foreshore into a tourist hub? Also safety issues - would the pool have coastguards supervising? Danger for children and people swimming at night.
River Parade	My concern relates to the overall management of the facilities and infrastructure to ensure we maintain a positive community environment.
sandpiper	Parking
Sandpiper Tce	Noise, trafic, cost, insurance. Noise: If the pool is used at night (lets say during a hot summer) noise travels across water and this could have an effect on residents nearby. Traffic : extra traffic will come at a cost. Cost: Who pays? how much do they pay?
Sandpiper Terrace	See earlier comments- no need to repeat- parking, community safety and reducing the current residential community feel. This is a local area for locals to wander, enjoy. We love visitors who enjoy the space peacefully but this could open other too big a door/s!
Sandpiper Terrace	There is a huge problem with rubbish. See Hallett Cove Field River Facebook "Adopt a spot scheme". Please fix drains re. rubbish into the Field River.
Sandpiper Terrace	proposed sites seem to be in water flows that will make keeping the water clean v difficult (run off, e coli). Pet restrictions may be needed.
Shamrock road	Kids hanging around being a nuisance
Sovereign	The report was vague abt the need for a sea wall then seemed to use the need to justify a pool. Research is biased. Leave this amazing area alone
St Vincents Close	The geology in the region is very unique. Would the sea wall impact the remains of the glacier?
The cove rd	Because I believe that pollution will increase, noise will increase, and nothing good will come out of it. Hallett cove it's beautiful as it is, everyone enjoys the beauty. Why spoil it with crowds and pollution. Ask yourselves...how many swimming pools does our state have? How many seaside conservation parks with thousands of years old rocks do we have? Answer those questions and think.

Street name	Comments
The Cove Road	Cost and environmental impact weighted against the level of usage. Operations costs are likely to be high
The Cove Road	As already stated, there has been a significant increase in traffic and speeding in the area, with a large number of recreational vehicles also now visiting the signposted geological area, the improved surf lifesaving facilities and café as well as the upgraded foreshore facilities, including the ANSAC Memorial. Having been involved in the development of a pool in the past, it was found that they can be an enormous drain on scarce financial resources. There are very significant building cost increases being seen now and predicted for the future.
The Cove Road	This project is a white elephant. Hallett Conservation Park is an internationally recognised site of geological importance and natural beauty. There are multiple facilities and beaches across the state and local area for swimming, including the Marion outdoor pool and state aquatic centre, Port Noarlunga Beach and Seacliff Beach.
The. Cove Road	It will destroy our beautiful beach. Geological features will be destroyed. The whole coastline is a world recognised geological wonder. It is colossal waste of money. A seaside pool is crazy in these times of climate change, sea level rise and more extreme weather events. The necessary infrastructure will clutter our already developed foreshore. No more development.
Tornado Ave	Not sure there is space for adequate infrastructure (car parking, changerooms, toilets, maintenance facility etc). And I'm not convinced it is economically viable.
Tornado Ave	Environmental concerns. Noise concerns. Traffic and parking concerns. Degradation of the beach and the experience visiting the beach. It turns an amazing and pristine beach and reserve area to a mass-visited area for the warm months of the year. Why not just swim in the sea or at Marion or another public swimming pool?
Tornado Avenue	In case it goes ahead
Valkyrie Street	only relating to parking as covered above

Appendix 8 – Question 14: Do you have concerns about a seaside pool in Hallett Cove – if yes why? Zone B Comments

Street name	Comments
	Inadequate access, parking, space for ancillary facilities like toilets, change rooms etc. Also creating a negative footprint on open space, natural environment and the generally peaceful nature of the Hallett Cove Foreshore.
	Need more access road's. Potential for a bridge across the railway line further north to allow access from other roads.
Apollo Drive	The option of bringing in sand say from say the Murray River Basin has not been comprehensively evaluated,
Apollo Drive	when?
Barossa Crescent	Already stated. No space for parking, no other businesses to cater - only the Boatshed. No residents of any of the earmarked streets for parking, want people constantly parking outside their house. It is a stupid stupid idea!
Barramundi drive	Car parking
Barramundi Drive	The environmental impact and the lack of parking are main concerns. How will it bring economic growth to the area? There is only 1 business at the beach, which does pretty well anyway. The lack of infrastructure, space and the unique natural beauty of the beach and surroundings make this a terrible idea
Capella Drive	Again, my main concern is how to provide ample parking/transport options for a significantly increased number of visitors to the area. Without it, I believe the project will create a lot of issues.
Capella Drive	Loss of amenity to residents, reduced access to existing facilities for families who need to park closely, see previous comments re parking.
Caswell drive	Environmental issues
Central Avenue	Impact on the immediate environment for example the drift of sand
Coorabie crescent	Coastal erosion must be minimised
Coorabie Crescent	Need to resolve the potential parking and traffic congestion issues properly. Otherwise sounds like an enterprising idea.
glade crescent	I would want it to be big enough to have lap swimming, not just be a recreational swimming area.
Karoola Court	Cost, environmental impact, long term upkeep - cleaning, maintenance etc, loss of current beach use, poorly thought-out plan by previous environmental minister, ample opportunity to swim nearby at beach or swimming pools.
Koomooloo Crescent	Parking and infrastructure around. Need more options for small businesses to set up there. Make it a destination for all.
Kurnabinna Tce	Complete waste of money. Council run pools must have life guards, who will find and provide those all year round, who will maintain the pool and area around the pool?
Kurnabinna Terrace	Adequate parking and general upkeep, maintenance and security
Lighthouse Drive	See comments throughout. Haven't had a chance to read the report, but has anyone consulted with first nation persons of this area? Look, it's all a hard no from me

Street name	Comments
manx	may increase damage to conservation park
Manx	See the Negatives comments in earlier part of response. IE potential eyesore with maintenance burden for ratepayers when this money could be better spent on ecological and green initiatives. Overall negative economic impact on the community. People who really want to swim can already do so at HCB and elsewhere. One of the attractions of Hallett Cove Beach is the lack of people.
Marie close	I am concerned of the cost creating and maintaining this tidal pool will be. Considering there is already infrastructure (board walk, car park) at Hallett Cove that needs fixing. I am concerned for the natural environment, both land and marine that will be negatively effected by this development. I am concerned this development will bring more people to Hallett cove beach not for its natural beauty but for a man-made pool and will disrespect the natural surroundings.
Nalimba St	Mild environmental concerns re erosion and flora/fauna habitation, but I expect these can be adequately managed if they are given sufficient attention and funding
Narida Street	Previously Mentioned.
Neeangarra Crescent	As previously mentioned… more car parks, more shops, ruining the natural environment… it is a nice natural beach that has the conservation park to walk in. Why not build it at Kingston or seacliff where the infrastructure is already in place to support the extra traffic.
Oakvale Way	Ongoing cost to the community. Influx of people in summer. Many locals have backyard fresh water pools anyway. Impact on the local environment.
Perry Barr Road	Impact from high tide during storm conditions
Perry Barr Road	Learn from mistakes of the past and realise that any human interference to coast line is bad. The maintenance of this thing will cost so much. Marion Council already has an Olympic size swimming pool and an outdoor swimming pool, there are already beaches nearby suitable for swimming. Leave Hallett Cove beach as it is. My biggest question is not why not to install a swimming pool, my biggest question is WHY install the swimming pool? What is it achieving that can't already be achieved within a 10 min drive? Is Council really going to pay for all the upkeep and maintenance? Hallett Cove beach is perfect as it is and this monstrosity would be such a shame and ruin the landscape.
Perry Barr Road	For all the reasons already outlined in my submission: there is insufficient road and parking infrastructure to support this proposal and the cost to address this is not something I would support Council funding; the increase in visitor numbers to the area would cause congestion and negatively impact on the quality of life currently enjoyed by local resident and the recreational pursuits already carried out in the area; the idea of an artificial pool within the area, which has an environmental and conservation bent, is incongruous with a conservation ethos; an artificial structure will be unsightly and not in keeping with the wild nature of the beach and conservation park; the increase in numbers of people and cars will increase rubbish, pollution and the risk of damage to the beach and conservation park. I am vehemently against a seaside pool at Hallett Cove Beach.
Perry Barr Road	Because of the impact on the environment, to the beach. The noise pollution. The lack of facilities in the area. Lack of ca parking. The impact on local residents. Increase in litter. Increase in antisocial behaviour. Safety concerns if the pool does not have lifeguards.
Pindee Street	Parking is already impossible for locals - this would increase with the addition of a seaside pool
Quailo ave	As previously mentioned. On nice days it's already sometimes not possible to park down there. I'm local but live too far to walk.
Quinvale	Environment, ecosystem, parking, disturbance to residents, insufficient supportive infrastructure, excessiveness surplus to need, blight on the landscape…all previously explained
Quinvale Road	Overcrowding of The Cove precinct and parking.
Reliance Road	I'm a bit concerned about the environmental impact of this project, it would be great to consult it with marine biologist
Sally court	Care and security after hours! Kids will be kids!
Seaview Ave	This is not the best way to combat erosion as this is the statement of the council as to why they are entertaining this proposal. Other erosion techniques would be better suited. This will lead to increased sand build up which will become a problem.
Seaview Avenue	Destruction of existing sea bed systems and protection of existing rocks, installing pumps and infrastructure will destroy the existing calming nature of Hallett Cove rocky cove
Seaway Road	My only concern is the lack of parking given I've gone to different playgrounds in the past because I've gone to the one on Hallett cove and couldn't get a car park space
Slade Court	Liability and injury
The Copse	As long as it does not attract unwanted people that could cause damage or trouble
Thermopylae Court	Possible environmental impact
Thermopylae Crescent	Environmental damage to the seafloor - affecting surfable waves
Thomas Way	There are limited facilities in the area as it is - a seaside pool could put stress on these already somewhat limited resources
Tigress drive	Will there be a life guard? Will it be free? Will it be secured to deter after hours use or vandals?
Warawee Place	Increased traffic, pedestrian and vehicle. Hallett Cove beach is peaceful and I would like it to stay that way
Zwerner Drive	I have serious concerns on the impact on the environment.
Zwerner Drive	The beach and ocean should not be interfered with.

Appendix 9: Survey questions

Registration details: Name……
Address……
Postcode…….

Questions

Which suburb do you live in?

If in Hallett Cove – Which Street?

Do you currently use a public pool in South Australia?

Y/N

If Yes – Which Facility?

How often? – Daily, Weekly, Monthly, Quarterly, One a year, less than once a year

Do you currently swim at nearby beaches?

Y/N

If Yes – Which beaches?

How often? – Daily, Weekly, Monthly, Quarterly, One a year, less than once a year.

Would a seaside pool encourage you to swim more?

How often would you use a seaside pool in Hallett Cove?

Daily, Weekly, Monthly, Quarterly, Yearly, less than once a year.

What impact would a seaside pool have on the local community?

Which levels of government do you consider should fund a seaside pool at Hallett Cove (Tick all that apply)

Which levels of government do you consider should fund a seaside pool at Hallett Cove (Tick all that apply)

Marion Council
State Government
Federal Government

Please indicate your response to the following statements - (Likert – Completely Agree, Agree, Neutral, Disagree, Completely disagree, Not applicable)

Hallett Cove has a need for a seaside pool

Should this project proceed, Council should maintain and operate the facility (Including maintenance, refurbishment, and operation costs.)

A seaside pool in Hallett Cove would have a positive economic impact on the community.

A seaside pool in Hallett Cove would have a positive environmental impact on the area.

A seaside pool in Hallett Cove would have a positive social impact on the community.

Comment_____

Please indicate your response to the following statements - (Likert – Completely Agree, Agree, Neutral, Disagree, Completely disagree, Not applicable)

I am interested in a seaside pool for leisure swimming

I am interested in a seaside pool for competition swimming

I am interested in a seaside pool for swimming lessons

I am interested in a seaside pool for water sports

I am interested in a seaside pool for health and fitness

Comment _____

Please indicate your response to the following statements - *(Like – Completely Agree, Agree, Neutral, Disagree, Completely disagree, Not applicable)*

There is adequate space for car parking in the proposed project area

There is adequate access to the proposed project area

Car parking options should be increased along Dutchman Drive, Hallett Cove

Car parking options should be increased along Arafura Street, Hallett Cove

Car Parking options should be increased along Grand Boulevarde, Hallett Cove

Comment_____

Do you have any concerns about a seaside pool in Hallett Cove?

Yes/No

Comment_____

In consideration of the location options shown in the attached map (link to map) please select your preferred location for a seaside pool in Hallett Cove.

1 – None – I do not wish for any option to be considered
2 – Location Option 1
3 – Location Option 2



HALLETT COVE SEA-SIDE POOL

CONCEPT DESIGN REPORT | 26TH MAY 2023



City of Marion
Hallett Cove Sea-side pool Concept Design
Cover Image | Proposed 50m Sea-side Pool
26th May 2023

CITY OF MARION

goeldner
Civille
Water Research Laboratory UNSW
QW

NICOLE LARKIN
DESIGN ARCHITECTURE

Contents

'We live by the sea because of the two mysteries the sea is more forthcoming. There is more bounty, more possibility for us in a vista that moves, rolls, surges, twists, rears up and changes from minute to minute. The innate human feeling is that if you look out to sea long enough, something will turn up...'

Tim Winton, Land's Edge

	PART A DESIGN REPORT		PART B APPENDIX
01	Project Summary		Artist Impressions
02	Proposed Design		Plan Drawings 1:500
	Option 1 50m Sea-side Pool		Traffic Report
	Option 2 25m Sea-side Pool		QS Report
03	Concept Design - Summary of Options		Hydraulic Report
04	Design Considerations		Hydraulic Drawings 1:600
	Proposed Pool Design		Beach Access and Embankment Protection
	Materials		Team Profile
	Coastal Engineering		
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	Landscape,Heritage, Geotechnical and Ecological Factors		
	Standards, Codes and Safety		
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05	Preliminary Cost Estimate		
	Estimated Capital and Operational Costs		
04	Maintenance and Ongoing Management		
07	Recommended Next Steps		

Hallett Sea-Side Pool Concept Design
Option 2 - 25m Pool | Artist Impression

CITY OF MARION

01 Project Summary



Option 1 - 50m Sea-side Pool | Artist Impression



Option 2 - 50m Sea-side Pool | Artist Impression

Hallett Cove Sea-side pool | Project History
The initiative to develop a Sea-side pool at Hallett Cove originated from a community campaign during 2017 and 2018 which attracted 4,925 'supporters' and significant attention in the local media. Following this, federal MP David Speirs wrote to City of Marion (COM) in his capacity as Minister for Environment and Water with a proposal to collaborate on a study to investigate the feasibility of developing a sea-side pool at Hallett Cove.

Due to the high level of community enthusiasm for the idea, and to gain further understanding of the potential benefits of proposal, the City of Marion and the Department for Environment and Water jointly funded a feasibility study for the project. The City of Marion concurrently had undertaken a master-plan for Hallett Cove beach. All stages of the master-plan were completed apart from the embankment protection, as coastal monitoring indicated that stabilisation works to this area could be staged over time.

The initial feasibility study found that a sea-side pool had the potential to be constructed as both a means to stabilise and protect part of the embankment from future coastal erosion, along with providing a recreational asset for the community.

Proposal | 50m and 25m Options
Early in 2023, the City of Marion engaged a specialist team to develop a concept design for a proposed Sea-side pool at Hallett Cove. Two options have been prepared for the Council and Community and are presented in this report as follows;

- Option 1 - 50m Sea-side pool
- Option 2 - 25m Sea-side pool

Both options also include works to undertake some initial stages of embankment protection directly behind the proposed pool. Further embankment protection north and south of the pool is part of a broader, staged strategy for coastal protection works along Hallett Cove beach. This concept includes some initial works which are associated with the pool including new beach access.

Site Context | Hallett Cove Beach
Hallett Cove Beach is located 25kms south of Adelaide City Centre and is part of the COM local government area. To the north of the beach is Hallett Cove Conservation Park which is a site of high geological, cultural and aboriginal significance and is a protected area under South Australia legislation. Erratic granite boulders are scattered across the beach which were deposited by a glacier that moved through the area over 200 million years ago.

Hallett Cove Beach has also been a site of legacy development. A spate of beach shacks located along the original dunes to the beach were demolished following the 1970's. The original surf club which overlooks the beach has since been converted into The Boast-shed Cafe. Hallett Cove Beach is also part of a well established coastal walk. The Marion Coastal Walking Trail extends 7.2 km from Marino in the north, to the Hallett Headland Reserve at Hallett Cove in the south.

Natural coastal processes varies the amount of sand which accumulates and dissipates on Hallett Cove Beach, which otherwise comprises of large boulders along the foreshore. As such the beach at times can be difficult to navigate, particularly in order to gain access to the open ocean.

Concept Design | Project Brief
The brief provided by COM for the design of Sea-side pool at Hallett Cove is as follows;

Proposed Design | Option 01 - 50m Sea-side Pool
- 50m Lap Pool and associated pathways/seating (Max 1.6m depth)
- Childrens Pool (Max 1.0m depth)
- Intertidal habitat regeneration
- Amenities block and Parking
- Stepped concrete stabilisation (90m length of embankment)
- Beach Access
- Beach Hard-scaping for recreation and leisure

Proposed Design | Option 2 - 25m Sea-side Pool
- 25m Lap Pool and associated pathways/seating (Max 1.6m depth)
- Intertidal habitat regeneration
- Childrens Pool (Max 1.0m depth)
- Amenities block and Parking
- Stepped concrete stabilisation (90m length of embankment)
- Beach Access
- Beach Hard-scaping for recreation and leisure

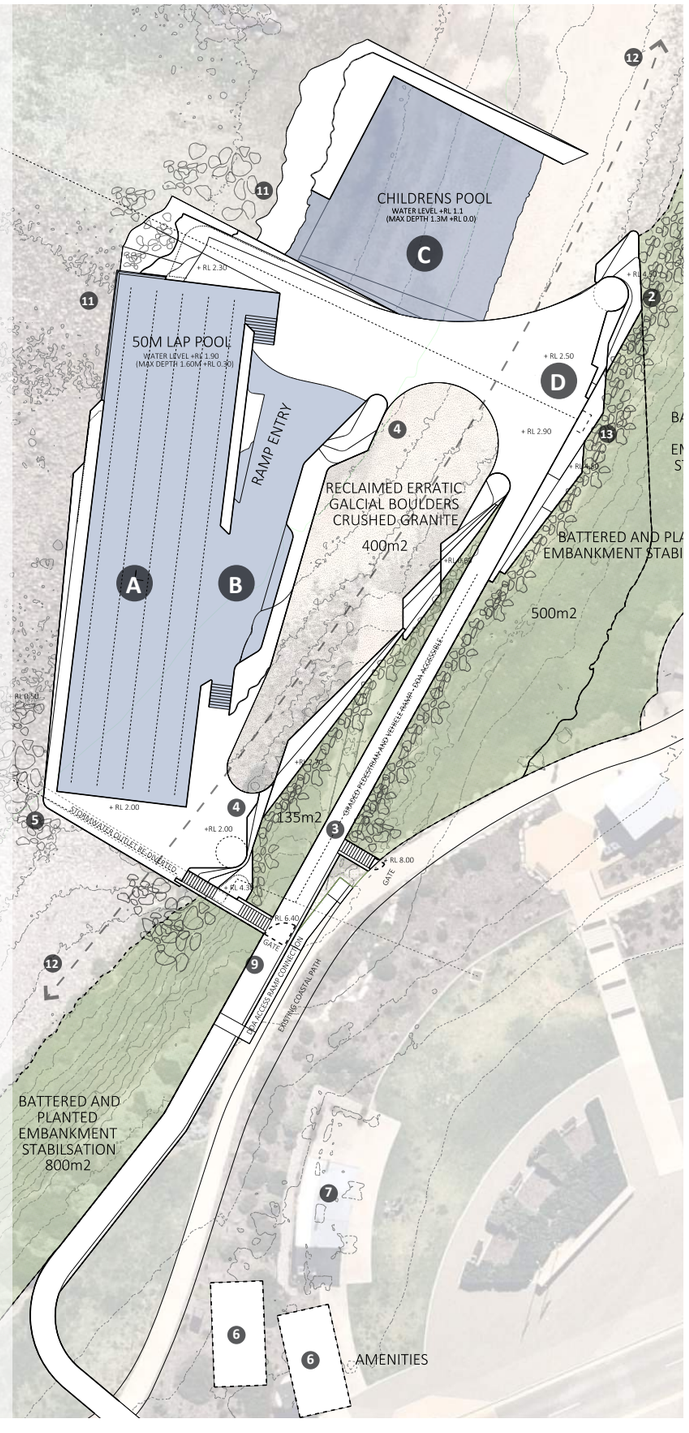
Proposed Location of the Pool
The southern area of Hallett Cove beach has been flagged for coastal protection works and stabilisation of the existing pathway beach access. As such, this area was identified as a preferred location for a new pool in the 2019 feasibility study. This area has also had recent upgrades to the reserve behind the beach including landscaping, a childrens playground, accessible pathways and BBQ/picnic pavilions. It is also in closest in proximity to public transport via bus stops and the train station. To the north and south of the proposed site are sites of geological, cultural and aboriginal significance, including Hallett Cove Conservation Park to the north and the mouth of the Field River to the south. The pool is located away from these areas to conserve both areas and avoid adverse impacts on their significance.

Pool Footprint
The proposed footprint of the pool in both options sits forward of the existing embankment. Ocean water is continuously pumped through the pool and circulates out over the top of the pool wall closest to the ocean known as a 'wet edge'. To permit this circulation, a section of the pool extends into the tidal zone. As the pool is detached from the embankment, this ensures visitors can continue to walk along the beach unrestricted at low and high tide.

Proposed Design | Key Moves
- Provide a community salt-water swimming enclosure
- Protect and stabilise part of the embankment against coastal hazards and sea level rise
- Provide protected swimming access
- Maintain beach foreshore access
- Increase intertidal habitat
- Minimise ongoing maintenance
- Protect and enhance the natural character of the beach and geological landscape
- Create inclusive beach access
- Frame key views and aspect towards the coastline
- Celebrate the geological significance of Hallett Cove

Landscape Character
The concept design options have been developed to frame the coastline of Hallett Cove and its iconic natural beauty. The pools are understated and simple concrete structures. The location of access paths, seating and the pools themselves frame key views towards the Headland, Hallett Cove Conservation Park and the coastline north and south. The concrete of the pool is proposed to be mixed through with a granite aggregate similar to the distinct erratic granite boulders which scatter the beach. The following report details features of the pool and how the design intent celebrates spectacular natural assets and geological significance of the area.

02 Option 01
50m Sea-side Pool



ZONING

The ocean pool is designed with four primary zones;

A A 50m lap pool with five lanes, to allow for fast, medium, slow and recreation/water jogging accessed stairs or a ramp entry. This has a shallow (1.3m) and deep end (1.6m) and sloping bottom which permits drainage and maintenance.

B A ramped, graded entry ramp sloping at 1:14, suitable for wheelchairs and people of all ability levels. The ramp also allows access for service vehicles such as bobcats for the clean-out and servicing of the pool. Either side of the ramp has benched seats at various heights for rehabilitation exercise and or recreation/leisure.

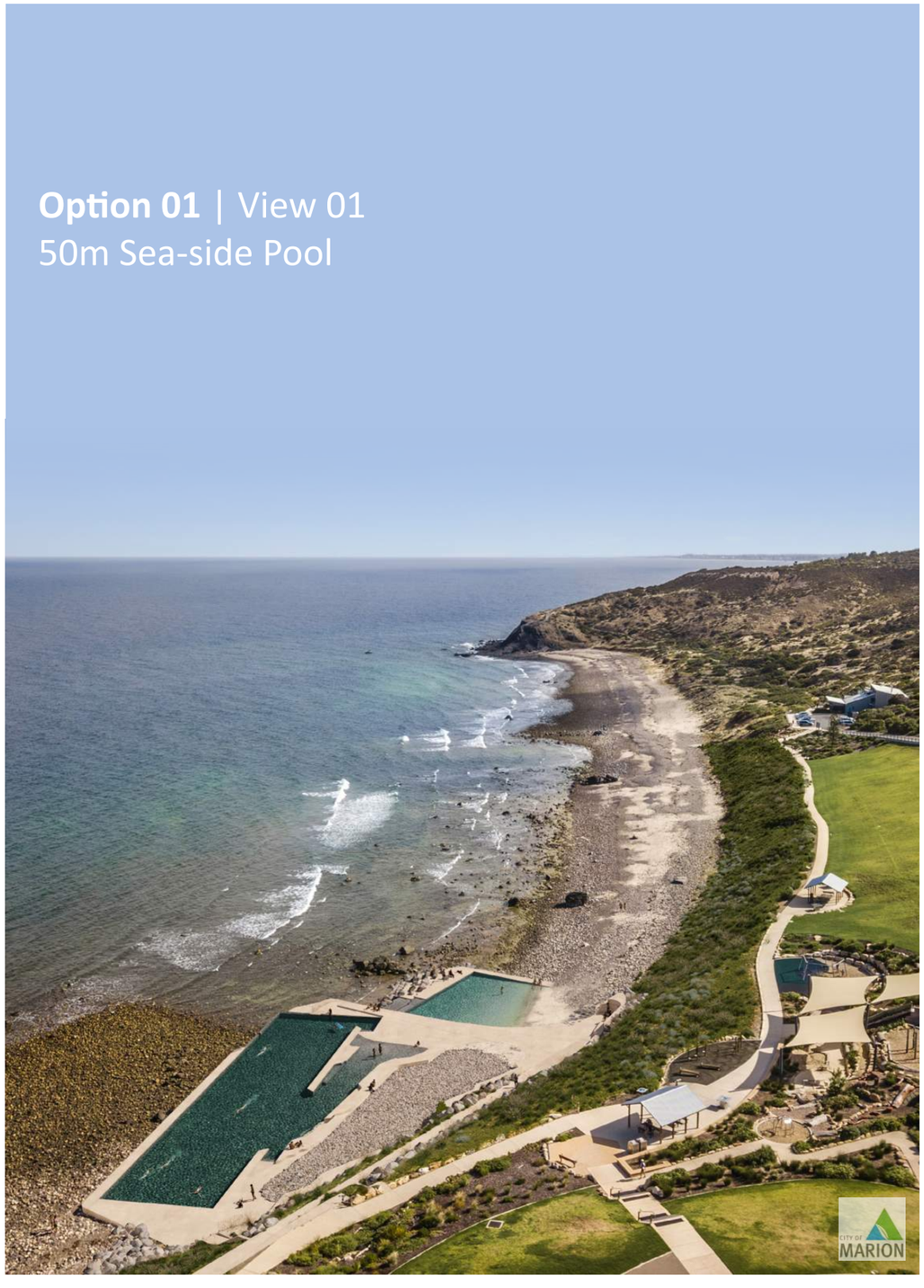
C Children's pool and wading zone accessed via zero grade ramp from beach. Proposed depth 1m maximum with 'live' granite rock platform and gravel bottom.

D Stepped concrete benches and concrete path leading down to the beach. This creates protected areas for swimmers to sit and place their belongings while looking over the pool for passive surveillance. Select seating areas face north to capture winter sun while being protected from cool winds as comfortable spaces in the shoulder seasons. Outdoor showers are also provided at beach level for swimmers.

1. Embankment Stablisation
2. Graded Ramp Access to Beach
3. Benched Concrete Seating
4. Diverted Storm-water Outlet
5. Proposed Toilet/Amenities
6. Existing BBQ Pavilion
7. Existing Playground
8. Proposed Access Gate
9. Proposed Water Supply Intake
10. Proposed Water Outflow
11. Foreshore access
12. Pool pump

Hallett Cove Sea-side pool Concept Design - Site Plan Scale 1:500 | Option 1 50m Sea-side pool

Option 01 | View 01
50m Sea-side Pool



Hallett Cove Sea-side pool Concept Design- Artist Impression 01 | Option 1 50m Sea-side Pool

HALLETT COVE SEASIDE POOL CONCEPT DESIGN | MAY 2023
NICOLE LARKIN DESIGN ARCHITECTURE

02 Option 02
25m Sea-side Pool

ZONING

The ocean pool is designed with four primary zones;

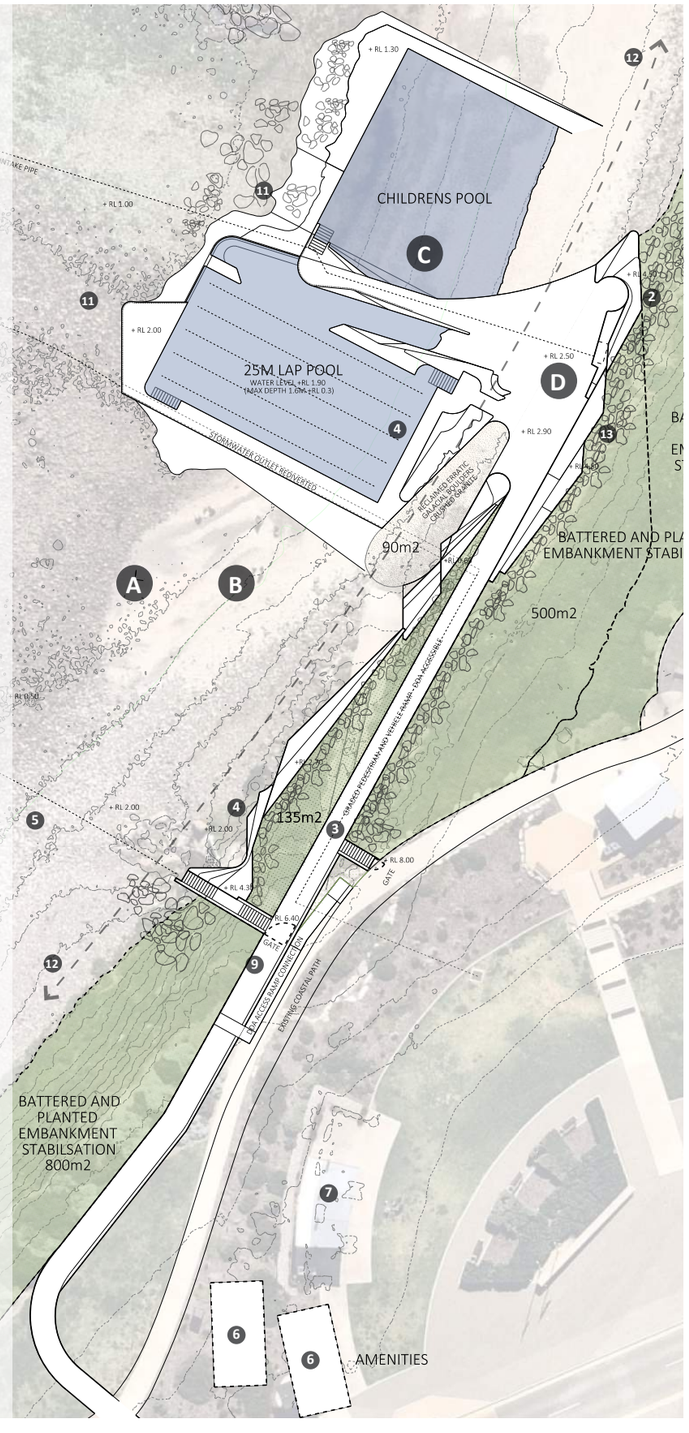
A A 25m lap pool with five lanes, to allow for fast, medium, slow and recreation/water jogging accessed stairs or a ramp entry. This has a shallow (1.3m) and deep end (1.6m) and sloping bottom which permits drainage and maintenance.

B A ramped, graded entry ramp sloping at 1:14, suitable for wheelchairs and people of all ability levels. The ramp also allows access for service vehicles such as bobcats for the clean-out and servicing of the pool. Either side of the ramp has benched seats at various heights for rehabilitation exercise and or recreation/leisure.

C Children's pool and wading zone accessed via zero grade ramp from beach. Proposed depth 1m maximum with 'live' granite rock platform and gravel bottom.

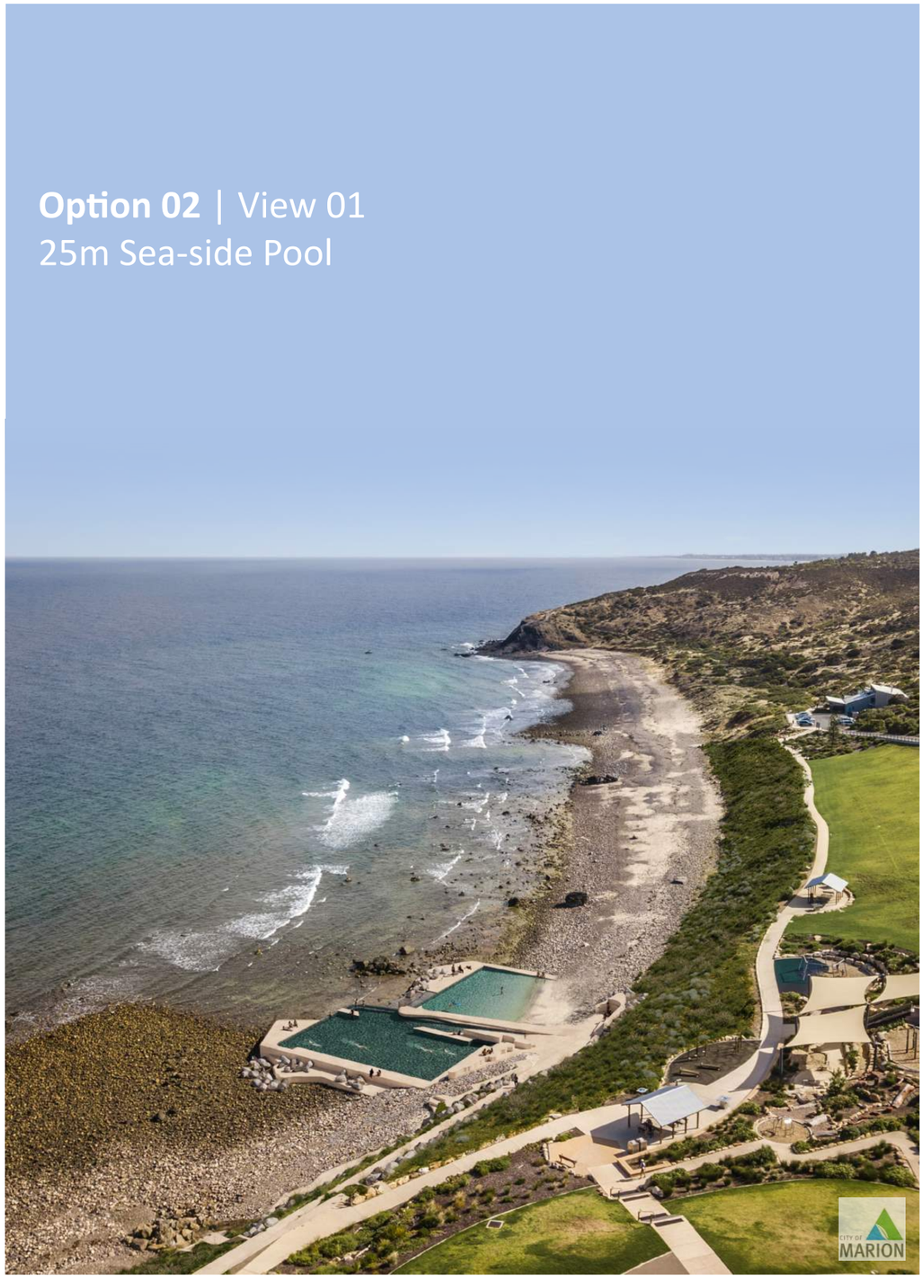
D Stepped concrete benches and concrete path leading down to the beach. This creates protected areas for swimmers to sit and place their belongings while looking over the pool for passive surveillance. Select seating areas face north to capture winter sun while being protected from cool winds as comfortable spaces in the shoulder seasons. Outdoor showers are also provided at beach level for swimmers.

1. Embankment Stablisation
2. Graded Ramp Access to Beach
3. Benched Concrete Seating
4. Diverted Storm-water Outlet
5. Proposed Toilet/Amenities
6. Existing BBQ Pavilion
7. Existing Playground
8. Proposed Access Gate
9. Proposed Water Supply Intake
10. Proposed Water Outflow
11. Foreshore access
12. Pool pump



Hallett Cove Sea-side pool Concept Design - Site Plan Scale 1:500 | Option 2 25m Sea-side pool

Option 02 | View 01
25m Sea-side Pool



Hallett Cove Sea-side pool Concept Design- Artist Impression 01 | Option 2 25m Sea-side Pool

HALLETT COVE SEASIDE POOL CONCEPT DESIGN | MAY 2023
NICOLE LARKIN DESIGN ARCHITECTURE

Option 01 | View 02
50m Sea-side Pool



Hallett Cove Sea-side pool Concept Design- Artist Impression 02 | Option 1 50m Sea-side pool

HALLETT COVE SEASIDE POOL CONCEPT DESIGN | MAY 2023
NICOLE LARKIN DESIGN ARCHITECTURE

Option 01 | View 03
50m Sea-side Pool



Hallett Cove Sea-side pool Concept Design- Artist Impression 03 | Option 1 50m Sea-side pool

HALLETT COVE SEASIDE POOL CONCEPT DESIGN | MAY 2023
NICOLE LARKIN DESIGN ARCHITECTURE

Option 02 | View 02
25m Sea-side Pool



Hallett Cove Sea-side pool Concept Design- Artist Impression 02 | Option 2 25m Sea-side pool

HALLETT COVE SEASIDE POOL CONCEPT DESIGN | MAY 2023
NICOLE LARKIN DESIGN ARCHITECTURE

Option 02 | View 03
25m Sea-side Pool



Hallett Cove Sea-side pool Concept Design- Artist Impression 03 | Option 2 25m Sea-side pool

HALLETT COVE SEASIDE POOL CONCEPT DESIGN | MAY 2023
NICOLE LARKIN DESIGN ARCHITECTURE

03 Concept Design
Summary of Options

Comparison | Option 1 and 2
A key difference between the two concept design options is the length of the lap pool. Surveys conducted by local councils in NSW indicate that generally 30% of ocean pool users swim laps at their local ocean pool. A 50m length is considered standard for competition and training as it is associated with a certain level of endurance and physical fitness, regardless of the pool which swimmers may use. The 50m lap length also presents a larger pool size and therefore accommodates more swimmers comfortably within the lanes. The 25m pool presents a smaller footprint and also slightly reduced capital and ongoing costs.

The concept design for Hallett Cove Sea-side Pool proposes two sea-side pool options, in addition to beach access and embankment protection works which are included as part of these options. A comparison of Option 1 (50m Pool) and Option 2 (25m Pool) is compiled in the table to the right. This includes advantages, considerations and costs. Aspects which the concept design achieves across both options is summarised below.

Pool Amenity and Features
- Lap pool featuring 5 lanes for fast, medium slow and recreational activities
- Ramped entry into the pool with benched concrete seating for rehabilitation, recreation and as swimming 'perches'
- Wet edge to north eastern pool corner creating continuous visual connection to ocean
- Inter-tidal habitat generation to external walls
- Childrens Pool with 'live bottom' (Max 1.3m depth)
- Stepped concrete protection to 90m of embankment/beach access
- Planted out stablisation to 390m length of embankment through landscaping
- Graded ramp for vehicle and pedestrian access to the beach
- Stepped concrete benches for seating, recreation and leisure
- Graded ramp access into pool for swimmers and maintenance vehicles, this doubles as rehabilitation swimming zone
- Concrete bleachers providing pool-side seating
- Amenities block (Heron Way), outdoor showers (beach level)
- Parking (Option for 7 new spaces to Heron Way)

Safety
- Storm-water diverted to ensure separation from pool
- Pool walls stepped to eliminate fall from height
- Access managed via gates at ramp and stairways
- Recommendation to install Emergency Relay Beacons (ERBs) to alerts nearest Surf Lifesaving SA center

Coastal Protection
- Long term embankment stablisation via stepped concrete wall (90m in length) behind the pool (up to 4.5mAHD)
- Sea-side pool further protects length of embankment behind

Inclusive Access
- Graded, accessible ramp from street level down to beach level and into children's pool and lap pool
- Concrete bleachers for seating/rest perches
- Dignified access to lap lanes (along side of pool) for wheelchair users

Cultural/Heritage Impact
- Field River Mouth to the south is identified as an area of indigenous significance to be conserved, pool site is located clear of this area
- Pool located on southern section of beach away from areas of geological and aboriginal significance to Conservation area
- Design makes provision for strategies to express geological and aboriginal significance

Environmental Impact
- Quality of water discharged managed by continual replenishment via a pumped system
- Pool outflow encourages local native bird species habitat during low tide
- Deep water intake for pump is located beyond-1m AHD and screened to mitigate against marine life entrapment
- Seaward external walls and childrens pool (proposed as 'live bottom' i.e.. not concrete) designed to host marine life. An extension of inter-tidal rock platform habitat

Landscape/Visual Impact
- Proposed beach access ramp angled to frame views of the northern headland (area of geological significance)
- Continuous visual connection to the water facilitated by wet edge to north eastern corner of lap pool
- Pool concrete material to integrate aggregate and pigment to reflect natural granite boulders of the rock platform



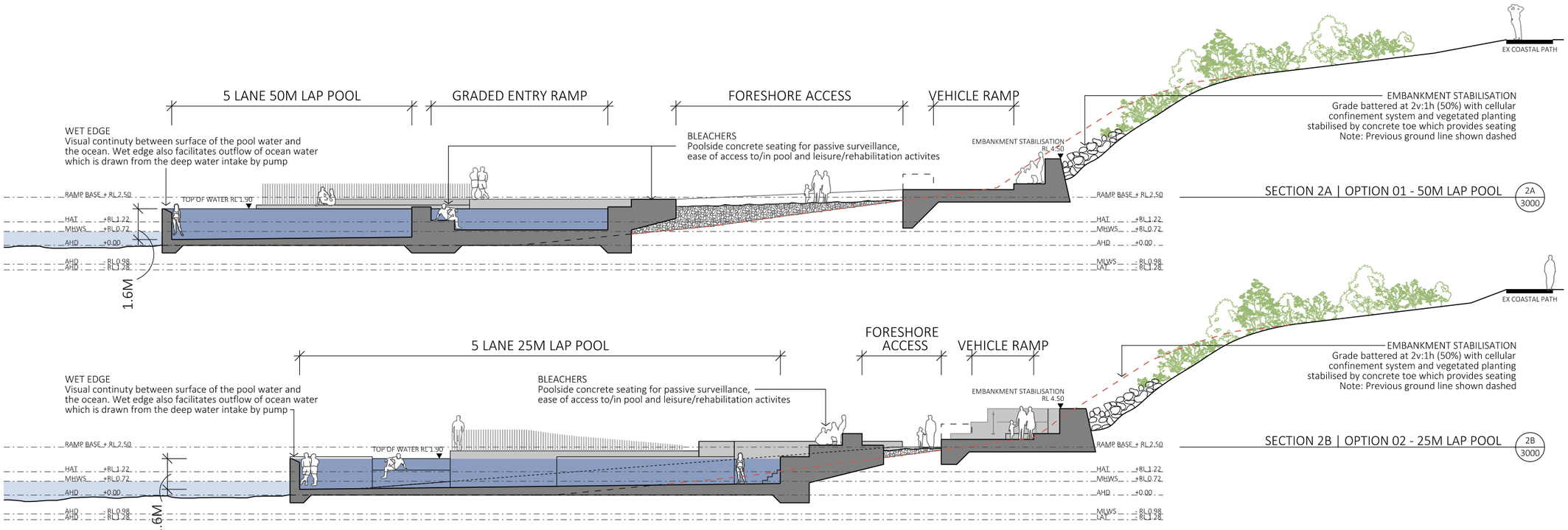
Option 1 50m Sea-side Pool | Artist Impression looking north



Option 2 25m Sea-side Pool | Artist Impression looking north

		Beach Access and Embankment Protection (applies to both options)	
		Option 01 | 5 x 50m Lap lanes	**Option 02 | 5 x 25m Lap lanes**
Advantages		• Pool protects full 90m length of embankment behind • 50m standard lap length preferred for consistency in endurance and fitness/health benefits (30% of sea-side pool users partake in lap swimming) and permits pool to be use for competitive events • Storm-water outlet efficiently diverted for water quality control • Pool situated parallel to the contours of the beach • Public foreshore access enhanced • Orientation and location allows pool to remain in use through broader range of surf conditions and protects ramped entry behind lap lanes • Outflow from wet edge beneficially contributes to Hooded Plover habitat	• Smaller footprint • Reduced total project cost • Public foreshore access enhanced • Wet edge to end of ramp in the pool provide seating and frames views to headland at Black Point to the north • Lap lane for vision impaired swimmers (southern most lane) is protected, has good access and a continuous edge
Considerations		• Larger footprint • Greater total project cost • Channel to be excavated for deep water intake below rock platform • Maintenance of 50m pool more involved, marginal increase relative to 25m pool • Vision impaired users limited to using eastern most lap lane of pool as it is has a continuous edge. Lane is also most exposed to wave action, however it is largely protected by rock platform embankment	• Storm-water outlet indirectly diverted, at higher cost • To permit access for maintenance vehicles, long axis of pool must be at 90 degrees to beach • Pool protects approx. half of the 90m length of long term embankment stablisation • North eastern corner of pool more exposed to adverse swell and over-topping due to orientation • Channel to be excavated for deep water intake below rock platform • Base level of amenity provided for swimming activities • 25m lap length less preferred by swimmers for fitness
Cost	Capital	**$8.92M exclud. GST** (Includes Beach Access and Embankment Protection total cost $2.68m)	**$7.82M exclud. GST**
	Ongoing	**$201K pa.** (Mid range)	**25m Pool $176K pa.** (Mid range)

Note: All figures are exclusive of GST and reflect current rates. They do not allow for escalation or additional costs such as approvals, consultancy fees or other associated project costs.



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Hallet Cove Ocean Pool Concept Design

Hallett Cove Beach
Adelaide, South Australia

PRELIMINARY ONLY
NOT FOR CONSTRUCTION

Sections

SCALE	DRAWN	CHECKED	DATE	PROJECT	DRAWING	REVISION
1:200 @ A3	NL	NL	May 2023	2104	3000	C

04 Design Considerations
Proposed Pool Design



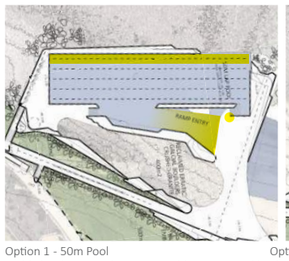


'Sun scoops' and fresh water showers at base of access ramp and benched seating built into embankment overlooks pool.

Lap Pool
Central to both pool options is a lap pool with 5 lanes (50m and 25m respectively). This is a minimum allowance to provide a lane each for fast, medium, slow, recreational and accessible lap swimming.

The accessible lane caters for swimmers with limited mobility or vision impairments. The lane is located to one side of the pool with a continuous edge. This permits vision impaired swimmers to more easily stay within their lane and for swimmers with varied abilities opportunities to grab the edge and rest. Sufficient space has been allowed at stairs and the ramped entry to the pool for wheelchair storage at these areas for dignified entry and safety.

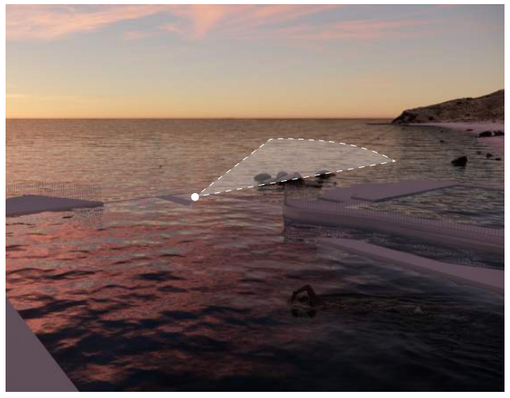
The pool depth is 1.6M at the deep end and 1.3M at the shallow end. This allows for comfortable lap swimming with the ability to rest between laps at the shallow end and facilitates good drainage of the pool as needed.



Option 1 - 50m Pool Option 2- 25m Pool
Highlighted areas indicate accessible entries and lap lanes within lap swimming zone

Childrens Pool
The Childrens pool is a 20x20m wading pool with a maximum depth of 1.0m. The pool has a zero grade entry and a 'live bottom', e.g. the bottom of the pool is founded on the rock platform and gently slopes downward into the water from the sand.

Benched seating is located along the side of the pool for passive surveillance and serves as a perch if swimmers are in distress.



Option 2 25m Sea-side Pool | Wet edge to the bottom of the entry ramp looking north

A 'wet edge' to the south eastern corner of the pool creates habitat for intertidal species on the sea-ward walls of the pool and is beneficial to local Hooded Plovers who nest in the area. The wet edge is a spill over for water that circulates through the pool. Visually it looks out to the horizon, creating a continuous connection between the pool water and ocean water beyond.

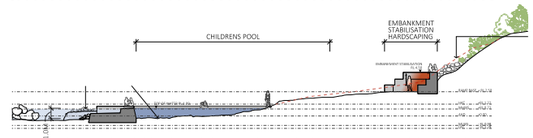
Ramp and Central Access
A central ramp provides access to the lap pool in both options. Either side of the ramp are benched concrete seats within the water for rehabilitation exercises. Concrete seating located beside the pool also creates opportunities for seating and recreation.

The ramp down into the pool provides ease of access for swimmers of varied abilities and permits maintenance vehicles to enter the pool to remove sand, wrack or boulders. In the 50m option, the pool acts as an additional buffer, protecting the ramp. In the 25m option the wet edge is located at the bottom of the ramp to take advantage of the spectacular aspect towards the north headland.

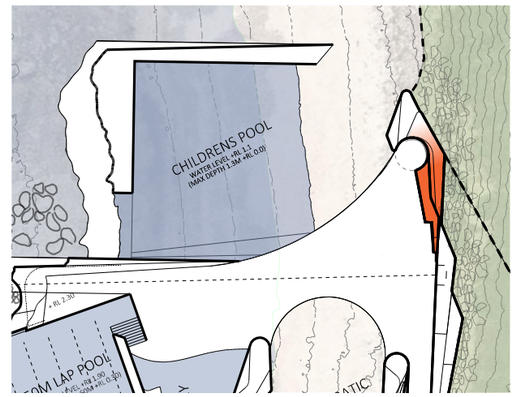
Pool-side Seating and Hard-scaping
Seating is provided both adjacent to the pool and in stepped benches along the embankment, which overlooks the proposed pool and beach. Seating along the embankment is designed to serve as 'sun scoops' which trap and absorb the warmth of the sun and re-radiate it back during the afternoon. 'Sun scoops' are also positioned to buffer from cool winds, serving to create comfortable thermal spaces through cooler months and extend the usability of the pool across the year. Beach level fresh water showers are co-located near the seating in these areas for convenience.

Benched concrete seating is also provided to reinforce passive surveillance looking towards the pool and beach. It also creates areas for recreation and congregation on the beach level which is currently a challenge due to the boulders which scatter the foreshore.

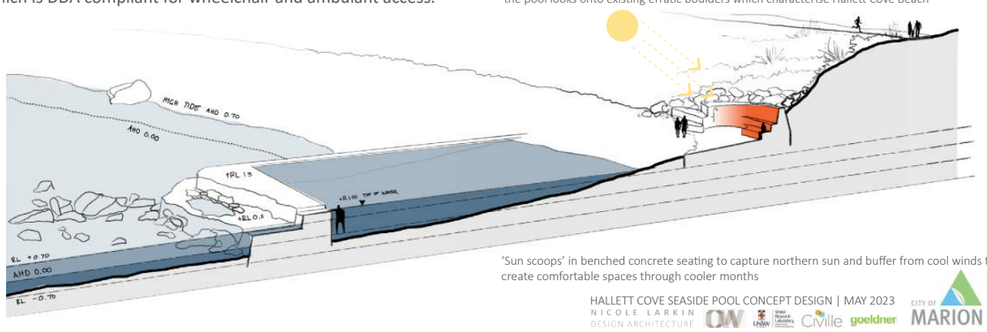
Foreshore Access
Public foreshore access is maintained by the location and siting of the pool, which does not sit hard up against the embankment. During high tide, this would otherwise restrict access along the beach. In both options the pool protects the embankment and foreshore access behind which remain above the high tide level in calm conditions. Access to the beach is improved by new stairs added to the south and the ramped driveway down to the beach which is DDA compliant for wheelchair and ambulant access.



A section through the Children's pool showing the gently sloped bottom, pool depth and how the pool looks onto existing erratic boulders which characterise Hallett Cove Beach

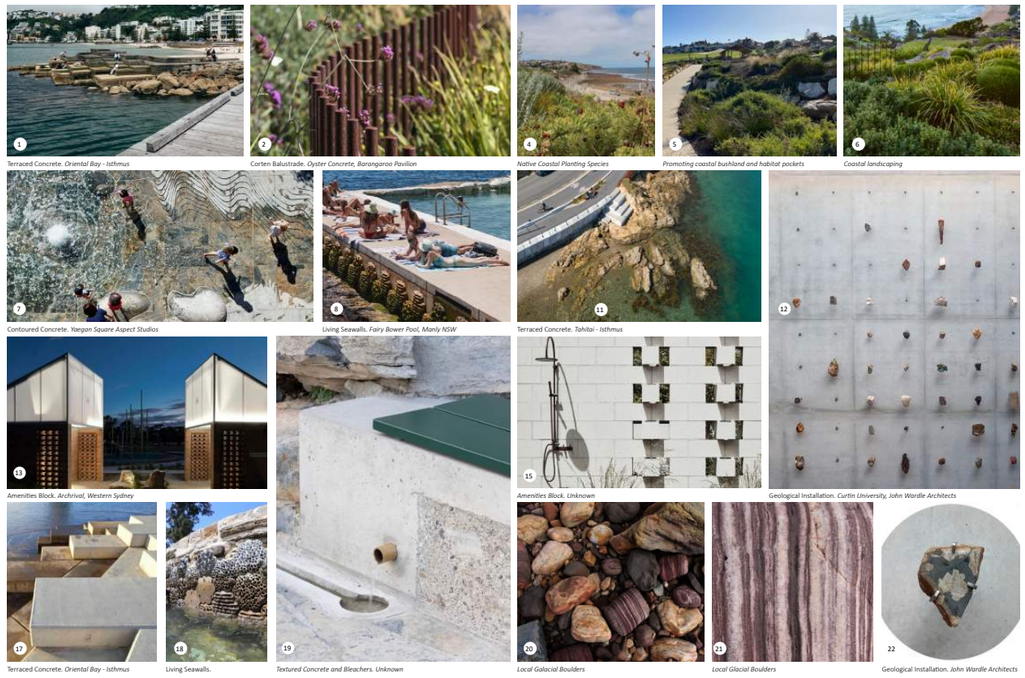


A section through the Children's pool showing the gently sloped bottom, pool depth and how the pool looks onto existing erratic boulders which characterise Hallett Cove Beach



'Sun scoops' in benched concrete seating to capture northern sun and buffer from cool winds to create comfortable spaces through cooler months

04 Design Considerations
Materials



CONCRETE | 1, 11, 14, 17, 19
Off form and in situ concrete with granite aggregate mix to match existing on site boulders

ERRATIC BOULDERS | 12, 20, 21, 22
Re-purposed granite boulders for hardscaping and to be featured in stepped concrete seatings

TEXTURED CONCRETE | 7, 9, 19
Textured surfaces in select locations to passively nominate traffic-able and non-trafficable areas

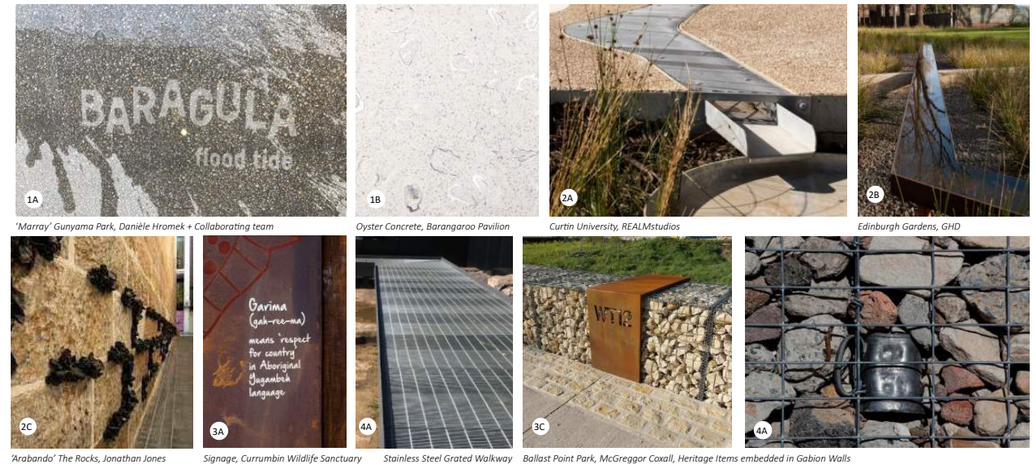
WEATHERED STEEL | 2, 3, 14
Coreten steel balustrading embracing robust environment and warm distinct colours of granite boulders

COASTAL NATIVE SPECIES | 4, 5 ,6
Embankment planting comprised of local native species to regenerate habitat

ECO-CONCRETE | 7, 8, 18
Concrete designed to host inter-tidal marine life to regenerate inter-tidal habitat

AMENITIES BLOCK | 13, 15, 16
Simple, robust materials used to screen while providing transparency towards key views

Aboriginal Heritage Significance | Strategies for Designing with County



1. **FOOT PATH**
Coastal walk track and ramp which leads down to sea-side pool

2. **LANDSCAPING AND DRAINAGE**
Drainage, edging and perimeter to landscaping

1A | Place-names embedded into the concrete which are invisible until they become wet and are revealed by water.
1B | Oysters Cast into pre-cast concrete. Note: these elements could reflect any items which are significant to the traditional owners from marine life to native plants

2A + 2B | Integrate drainage to interpret broader traditional owners stories of water and how it has shaped the land, while also managing storm-water across site and pathway
2C | Potential to cast bronze elements into walls i.e.. significant local marine life

3. **SIGNAGE**
Way-finding and signage

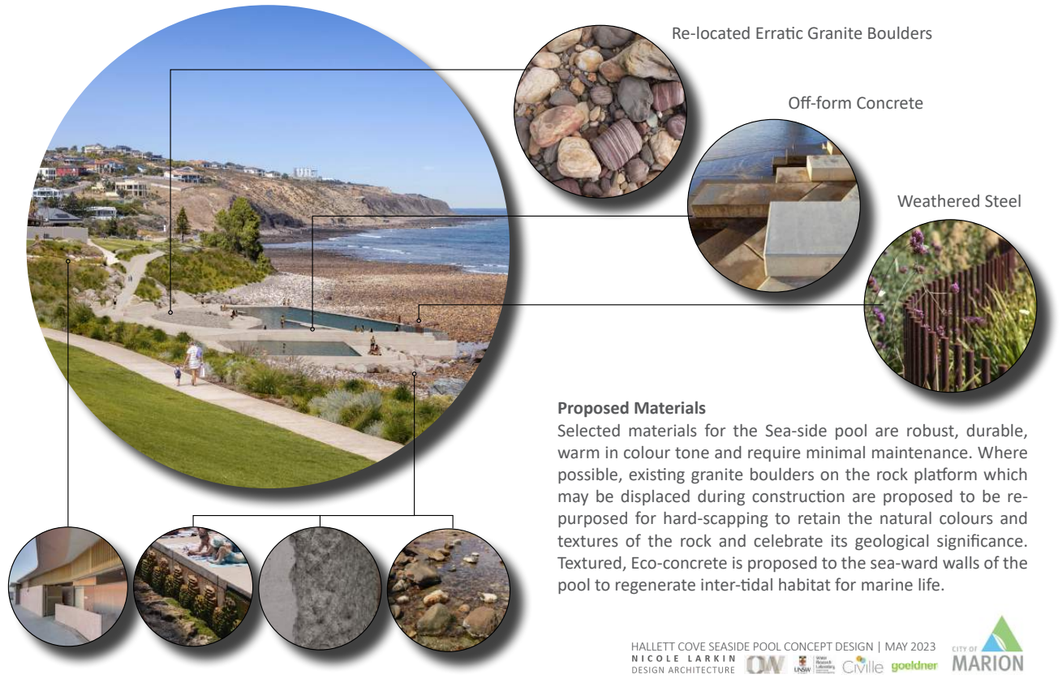
4. **AMENITIES BLOCK**
Facade/walkways to amenities block

5. **RETAINING WALL**
Retaining walls, seating and other hardscaping elements

3A | Signage which include traditional Place-names and histories

4A | Potential to screen or clad amenities block or walkways with interpretive pattern

5A+B | Potential to embed interpretive elements in Gabion retaining walls



Proposed Materials
Selected materials for the Sea-side pool are robust, durable, warm in colour tone and require minimal maintenance. Where possible, existing granite boulders on the rock platform which may be displaced during construction are proposed to be re-purposed for hard-scapping to retain the natural colours and textures of the rock and celebrate its geological significance. Textured, Eco-concrete is proposed to the sea-ward walls of the pool to regenerate inter-tidal habitat for marine life.

04 Design Considerations
Coastal Engineering



Option 1 50m Sea-side pool | **High Tide MHWS (AHD +0.72m)**



Option 2 25m Sea-side pool | **High Tide MHWS (AHD +0.72m)**

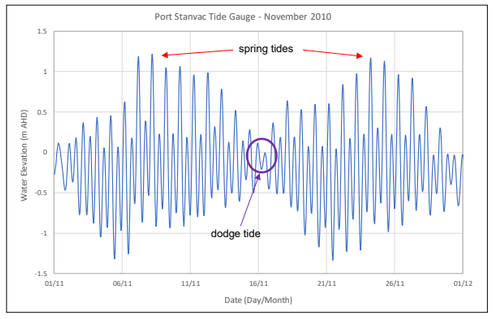
Proposed Pool Levels
The following table summarises proposed levels and depths for the pool with reference to the feasibility study recommendations. The top and base level of the pool has a significant impact on its safety, ease of maintenance and resilience to sea level rise.

	Feasibility Study	Concept Design
Wall Height	+1.5AHD	+1.9 AHD (Lap Pool) +1.0 AHD (Childrens Pool)
Pool Depth	1.0m-1.3m (Lap Pool) 0.7m (Childrens Pool)	1.3m-1.6m (Lap Pool) 1.0m (Childrens Pool)
Base Level	+0.2 AHD Minimum	+0.3 AHD (Lap Pool) +0.0 AHD (Childrens Pool)

Over-topping
The proposed top of wall height +1.9m AHD positions the lap pool higher than recommended above. While over-topping is expected, this raised wall ensures swimming conditions in the pool remain comfortable and safe throughout most surf conditions. As with ocean pools and beaches elsewhere in Australia it is expected that the sea pool will not be in use during high or hazardous swell conditions. A pumped system with deep water intake is proposed for the pool, ensuring that water turnover is not solely reliant on natural flushing. This permits a higher sea-ward wall to minimise ingress of boulders, sand and wrack into the pool. The childrens pool is at a lower height as the pool base is the existing rock platform. The levels in this location restrict the sea-ward wall height if the pool depth is to remain a maximum of 1.0m.

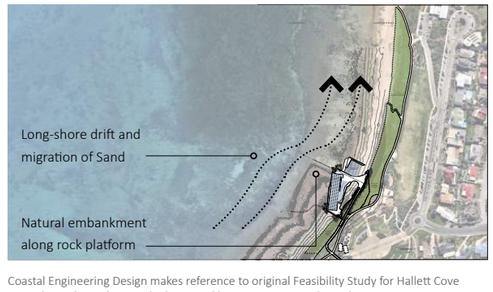
Tides and Pool Drainage/Servicing
The lap pool base level (+0.3m AHD) is set above low tides levels, which naturally fluctuate across a given month. For example Mean Low Water Spring Tides are regularly below -0.5m AHD. Therefore the water level reliably and regularly drops to 800mm below the lowest point of the 50m pool, permitting it to be drained. It ensures this can occur on a regular basis and is not heavily constrained to small windows of time during the month or year for easy cleaning.

Coastal Engineering Design makes reference to original Feasibility Study for Hallett Cove Sea-side pool, South Australia (Prepared by UNSW WRL April 2019)



Tidal plane	Port Stanvac (m LAT)	Outer Harbor Adelaide (m AHD)	Port Stanvac (m AHD)
Highest astronomical tide	2.5	1.348	1.22
Mean high water springs	2.0	0.848	0.72
Australian Height Datum	1.28	0.000	0.00
Mean high water neaps	1.2	-0.152	-0.08
Mean sea level	1.2	-0.152	-0.08
Mean low water neaps	1.2	-0.152	-0.08
Mean low water springs	0.3	-1.152	-0.98
Lowest astronomical tide	0.0	-1.452	-1.28

(from Australian National Tide Tables, 2010 and BOM, 2010)
Table 7-1: Tidal planes for Port Adelaide



Coastal Engineering Design makes reference to original Feasibility Study for Hallett Cove Sea-side pool, South Australia (Prepared by UNSW WRL April 2019)

Sea Level Rise
The high base and top of wall level of the pool creates a buffer for incremental sea level rise over the design life of the pool (50 years for maritime structures). Per the feasibility study this could be expected to result in approx 0.35m sea level rise across that time period. The proposed levels of the pool ensure it can still be drained during most low tides with approx. 0.8m clearance between the pool bottom and low tide in current day terms. Not withstanding this, generally sea-side pools undergo refurbishment once every 20 years which is also an opportunity to raise levels, should the asset remain in use beyond its design life.

Littoral Drift
Both proposed options have been located to ensure no impact on littoral drift. The pool is located in the 'shadow' of an existing embankment on the boulder platform which situates it landward of northward long-shore drift and sand migration.

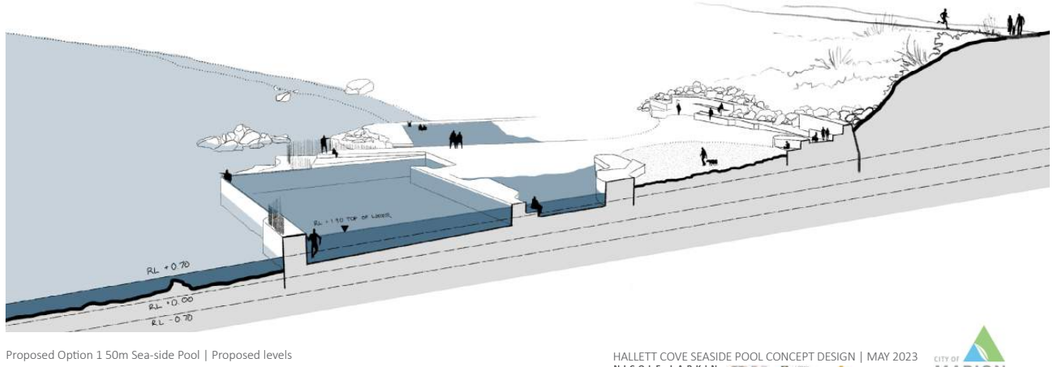
Pool Siting and Proposed Location
The proposed pool sits slightly south of the site nominated in the feasibility study. This is in response to the following factors;

- management of existing storm-water outfall at this location
- minimum distance to provide ramp access down to beach

Embankment Protection
Embankment protection along Hallett Cove Beach is part of a broader strategy for staged coastal protection works. The concept design focuses on a preliminary stage of stabilisation for the embankment and proposes a 90m stretch of hard stabilisation through stepped concrete benches and a vehicular access ramp down to the beach. This is located primarily behind the ocean pool and is expected to protect an additional 30-40m of embankment south of the pool.

	Feasibility Study	Concept Design
Concrete wall embankment protection	75m (Stepped Concrete seawall)	90m (Stepped Concrete seawall and ramp)

Coastal engineering input has suggested a minimum height of +4.5m AHD for the stepped concrete wall to provide sufficient protection to the embankment. Above this, rock boulders and vegetated planting is proposed to stabilise the remaining section of the embankment. Sections of the embankment require regrading as they are too steep to be successfully planted out. Costing takes into consideration that much of the embankment does not comprise of clean fill in this case.



Proposed Option 1 50m Sea-side Pool | Proposed levels

04 Design Considerations Hydraulic Design and Water Management



Option 1 50m Sea-side pool | **Mid Tide (AHD 0.00m)**



Option 2 25m Sea-side pool | **Mid Tide (AHD 0.00m)**

Water Quality Standards and Guidelines

As ocean pools are not ubiquitous in South Australia, specific guidance for water quality management is not readily available. The concept design instead is informed by the current *Australian Guidelines for Managing Risks in Recreational Water (NHMRC, 2008), World Health Organisation's Guidelines for safe recreational water environments (WHO, 2003)* and follows a preventative approach to the management of recreational water assets. This includes the assessment and management of hazards and water quality to ensure 'suitability for recreation' purposes. The concept design also draws on the *South Australian Standard for the Operation of Swimming Pools and Spa Pools (SA OSPSP)* which provides guidance on the turnover rate for swimming pools.

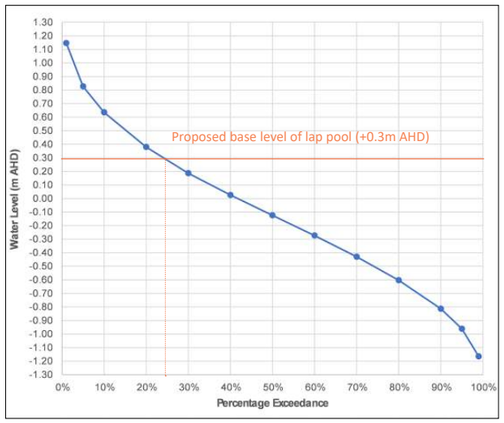
Water Quality at Hallett Cove

The SA EPA states that: *Beaches in Adelaide are safe and healthy for 98% of the time*. Studies show that Adelaide's coastal waters are generally safe for swimming three days after heavy rainfall events. As such, management of the proposed sea-side pool should include recommended exclusion periods following rain, similar to beaches in inlets. Existing features which impact on water quality in the vicinity of the proposed sea-side pool include:

- 1650mm diameter storm-water outlet, at the southern side of the proposed 50m pool, with a 146 hectare urban catchment.
- Field River outlet, approximately 350m south of the proposed pool, with a 36 km2 catchment.
- Waterfall Creek outlet, approximately 1km north of the proposed pool, with a 353 hectare urban catchment
- Christie's Beach wastewater outfall, approximately 5km to the south of the proposed pool

Tide Levels and Water Levels

Tide levels at Hallett Cove exceed RL -0.8m AHD 90% of the time. That is, 10% of the time the ocean water level at Hallett Cove is less than RL -0.8m AHD. This level is relevant to the operation of the intake for the pool pump supply and drainage of the pool. For reference, the base level of the lap pool is +0.3m AHD. This has been set based on analysis of water level exceedence so the pool can be drained in a majority of conditions, e.g. 75% of the time the water level is below the pool bottom. This ensures weekly or fortnightly draining of the pool is not heavily constrained by the tides.



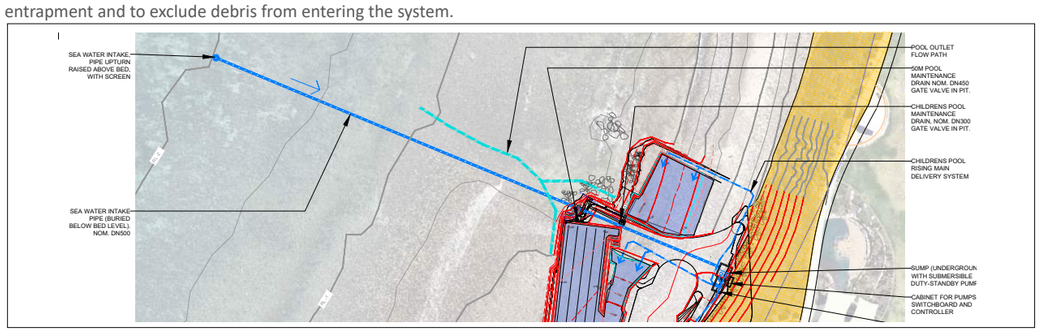
Pool Water Turnover

Principles from the *SA OSPSP* have inform the concept design for Hallett Cove sea-side pool. As such, water turn over is proposed to be continuous with pumped ocean water supplied to the pool from an intake in Gulf St Vincent. Based on these rates it is expected that once drained, the pool can be refilled within 4-6 hours and can be done overnight to minimise impact on day time usage.

Pool		South Australian standard		Higher standard	
	Estimated volume (m^3)	Turnover time (hrs)	Flow rate (L/s)	Turnover time (hrs)	Flow rate (L/s)
50m Pool	1050	6	49	2.5	117
Childrens pool	220	2	31	1	61
Total	**1270**		**79**		**178**

Seawater Intake

A number of options were considered for the water intake system with a view to ensuring sufficient water turnover and minimal construction cost. This is impacted by the location of the pool which does not extend significantly into the tidal zone per the client design brief. The water intake location is dictated by tide levels described previously, and must be located low enough to draw water during most low tides throughout the year (should the pool remain continuously pumped). Therefore the proposed system draws supply from a deep water intake point with a connecting pipeline concealed below the sea bed. It is expected that for a limited time frame (4-6 hours) on select days each month, the intake will not be submerged at low tide nor draw in water. However this has relatively minimal impact on the annual water turnover of the pool. The intake point is proposed to be screened to prevent marine life entrapment and to exclude debris from entering the system.



Proposed Pump System

The water intake pipeline is to be connected to a flooded underground pump sump near the driveway down to the pool. It is proposed that 2 identical submersible pumps be installed in a duty-standby arrangement. This will provide some flexibility in operation and redundancy, with both pumps having a duty of 90 L/s @ 4m head. During conditions of poor water quality the pumps may be deactivated so this is not drawn into the pool. The pump station is located adjacent to vehicle access to facilitate easy maintenance.

Storm-water Outlet Diversion

An existing 1650mm diameter storm-water outlet discharges to Hallett Cove Beach in the proposed location of the 50m pool and south of the proposed 25m pool. An extension to this storm-water drainage line is proposed to pass below the pool deck and discharge at the water side of the pool structure. This will ensure that during rainfall, storm-water runoff does not flow directly into the pool. It also removes the storm-water outlet from direct line of sight to beach-goers, foreshore walkers and swimmers visiting the pool, mitigating adverse visual impacts to the foreshore.

Environmental Impact

The proposed outflow of water from the pool is via a controlled over-topping point and outlet flow path. Environmental Impact reports have noted that Hooded Plovers nest in the area.

The outflow path is expected to benefit bird habitat and foraging in the local area, an improvement on the current storm-water outlet which attracts bird life. As water is proposed to be continuously supplied to the pool and turned over at a rate of 2.5 hours, the quality of return water is expected to be of minimal impact to surrounding marine ecology.

04 Design Considerations Landscape,Heritage, Geotechnical and Ecological Factors



Option 1 50m Sea-side pool | **Low Tide (AHD -0.98m)**



Option 2 25m Sea-side pool | **Low Tide (AHD -0.98m)**

Views and Landscape Character
Key views in Hallett Cove look towards natural assets including the coast and headland. They are primarily oblique looking north and south along the coastline, however the view out to the ocean and horizon is also a central feature. While the natural landscape character of the northern sections of the beach are well protected and conserved, the southern section has been heavily modified by legacy development and demolition. The proposed pool is located within areas of legacy development to ensure areas of remaining natural landscape are not impacted.

Framing significant views
The proposed pool and ramp access down to the beach are designed to frame the horizon and northern headland, creating views not just for swimmers but also for beach goers (see images to top right). An example of views from the pool is shown below. One side of the pool is a 'wet edge' which visually creates a continuous appearance of water from the pool surface to the ocean.

Impact on the Character of the Beach
The proposed pool sits within the existing boulder platform of the beach. While the pool extends out to meet the intertidal zone it does not intrude significantly into the water. Works to the embankment and associated landscaping regenerate planting along the otherwise bare slope. Collectively the proposed scheme protects and enhances the existing the character of the beach, restoring the embankment and remaining within the boulder platform.



Wet edge to Children's pool creating continuous visual connection to the water.



Extent of boulder platform shown dashed, proposed pool sits within this footprint. Arrow indicates collection of erratic glacial boulders maintained and framed by the proposed pool.

Protect and Enhance Geological Significance
Much of the geologically significant area at Hallett Cove is located on the northern headland. The proposed ocean pool is removed from these areas on the southern section of the beach. This area is characterised by a rocky platform scattered with erratic boulders dropped by the glacier that moved through this area. A collection of larger boulders in the vicinity of the proposed site are retained and framed by the proposed Children's pool.

Storm-water Outlet
An existing storm-water outlet on the beach channels run off from the surrounding area out to sea. This outlet is proposed to be diverted under the pool and out to sea, concealing the outlet to improve visual outcomes on the beach for visitors.



Existing storm-water outlet proposed to be re-directed and concealed by pool

Cultural Heritage Impact
'Aboriginal Cultural Heritage Survey of a Proposed Coastal Walkway Hallett Cove' Integrated Heritage Services - 2019
IHS undertook a study in 2019 for COM which primarily looked at areas of Aboriginal heritage significance at Hallett Cove. While the report focussed on areas further south than Hallett Cove beach, the report also touched on the proposed sea-pool. Areas around the mouth of the Field River (south of Hallett Cove beach) were found to have a likelihood for previously unrecorded and buried Aboriginal heritage sites, the beach was not. The report does note the sensitivity of the foreshore area along the beach however no concerns were raised as the proposed pool design was not yet available for feedback. Further consultation is expected to now be undertaken on the proposed concept designs summarised in this report.

Ecological Impact
'Flora and fauna assessment Coast Park – Hallett Cove' T & M Ecologists Pty Ltd- 2019
TME completed an ecological study for Hallett Cove Beach in 2019. The study found that a pair of vulnerable Hooded Plovers nest at the base of the embankment and mouth of the Field River. The area of the Hooded Plover habitat extends from the boulder platform at the mouth of the field river to the bend in Heron Way. The pool proposes to further encourage Plover habitat via the return water flow from the pool to the ocean and intertidal habitat to the seaward side of the sea-pool.

Impacts to the intertidal zone and surrounding reef require further investigation through detailed design and relate to the footprint of the pool, construction methodology and deep water intake pipe. Other impacts include the quality of discharged water from the pool. As the pump system is proposed to turn over the pool water at a high rate, the water quality is expected to remain high as it is discharged from the pool.

Environmental Impact
In contrast with municipal pools, sea-pools generally have a low environmental impact. The pool water is filled from the ocean, without the need or use of chemical treatment and it is not heated. The structure of the pool is open-air and simple, the pool walls provide a swimming enclosure which can operate alongside natural coastal processes. The proposed sea-side pool is located to ensure it does not interrupt natural longshore drift of sand south to north. Pool walls are designed to encourage intertidal habitat through proposed stepped 'platforms' to the seaward side of the structure which can host marine life and create protective structures for fish and crustaceans.

Geotechnical Impact
'Geotechnical and Environmental Investigation - Hallett Cove' Coffey Geotechnics 2013
CG undertook a geotechnical investigation which included a number of borehole samples taken above the embankment. The boreholes were back from the beach and do not extend into intertidal areas where the proposed pool is sited. As such, further investigations need to be undertaken to the proposed pool footprint in conjunction with further development of the proposed construction methodology to determine geological conditions and impacts.

04 Design Considerations
Standards, Codes and Safety

Ocean and sea-side pools in Australia are generally seen as extensions of the coast and foreshore. Much like our beaches, there are periods where hazardous surf conditions require the closure of an ocean pool with signage to communicate this to beach goers. Of the approximately 60 sea-side pools in NSW, less than five have dedicated lifeguards and/or fencing. Those that do typically charge an entry fee. Most are otherwise accessible 24 hours per day, 7 days per week. Sea-side pools are almost always safer than the neighbouring beach and rock shelves. A range of risk control measures are presented in this report, with a full hazard and safety assessment recommended if the project is to progress further.

An ocean pool has not been approved or built in Australia in over 50 years, although multiple new initiatives are currently underway. As such there is no specific standard or guidance for their required management and safety. In lieu of this, the concept design is informed by public health and safety regulations for pools, the National Construction Code and Australian Standards where applicable. It is also informed by contemporary practices and data gathered on servicing and management observed across NSW's 60 ocean pools which operate across varied scales and are managed by local councils.

Safety, Risk Management and Duty of Care
Safety and risk management is a primary consideration of the design and ongoing management of the proposed sea-side pool. As such a detailed assessment of the severity and likelihood of potential hazards is to be undertaken. This is an in depth process, requires co-ordination of technical aspects of the pool and is best undertaken once the project progresses to detailed design. The safety report produced for the project documents this assessment and is typically provided to Council's insurers for reference. It identifies specific hazards and how they are proposed to be mitigated or managed for the asset and addresses strategies for access and supervision of the pool.

Relevant Legislation and Regulations
The South Australian Public Health (SAPH) Act and Regulation deals with health and safety of pools in the state however tidal pools (which are naturally flushed) are exempt from these requirements. As such, the level of servicing for the pool will be dependent on whether it is seen as a public swimming facility or an extension of the ocean environment. As this concept design proposes to continuously supply sea water into the pool, further clarification is to be sought on how the pool is defined under this legislation. This is best determined during detailed design of the pool.

Nonetheless, the concept design observes requirements of the SAPH Regulation and Act where possible. The pool is not proposed to be chemically treated as water is circulated back into the ocean and would have adverse impacts on surrounding marine life.

Water quality is managed through adequate turn over rates. The Standard for the Operation of Swimming Pools (SOSWP) prescribes rates which have been referenced in the design of the pool and proposed pump system. In addition to this, maintenance and pool management included in this report recommends regular draining, cleaning and replenishing of the pool water to maintain water quality.

Relevant legislation, standards and guidelines include;
- **South Australian Public Health Act 2011**
- **South Australian Public Health Regulations 2013**
  Applies to swimming pools which are defined as a waterslide pool, wave pool, hydrotherapy pool or other similar structure designed for human use, other than—
  (b) a tidal pool or other similar structure where water flows in and out according to the operation of natural forces'.
  As such the level of servicing for will be dependent on an interpretation of the water circulation system for the proposed sea-side pool. This is better determined once the project progresses to detailed design.
- **Planning, Development and Infrastructure Act 2016**
- **Planning, Development and Infrastructure Regulation 2019**
  The regulation can require designated safety features (fences/ barriers) to be installed on swimming pools, as prescribed under the NCC for swimming pools - see below.
- **Standard for the Operation of Swimming Pools SA**
  See above. Further clarification is required to determine whether this standard applies.

National Construction Code (NCC) 2022
Under the SA provisions of the NCC (V1, G1P2);
1. Safety features for swimming pools including barriers are required where the pool is associated with Class 2, 3 or 4 buildings (apartments, residential buildings or dwellings)
2. The pool must have prominent and visible signage that assists persons to provide first aid and to perform CPR
3. A water recirculation system in a swimming pool with a depth of water more than 300 mm must comply with AS 1926.3

As such, barriers/fences are not required for the proposed pool

Proposed Operational Model and Supervision
Generally ea-side pools follow an operational model which provides public, 24/7 access to the pool. The pool is unsupervised and access to the pool is not restricted or fenced off (in part as this would undermine the landscape character of the beach). As a result sea-side pools are extremely efficient in comparison with municipal pools while offering a similar level of amenity. While no regulatory requirement exists for supervision, this is to be further assessed in conjunction with a detailed risk and hazard assessment to understand whether provision is to be made for lifeguards. This is best undertaken once the project progresses to detailed design.

Pool Barriers
A preliminary review of relevant legislation, standards and guidelines indicates that a continuous pool barrier is not required. However this is pending a detailed risk management and safety workshop with Council's insurance providers in attendance and is best undertaken once the project progresses to detailed design.

Surf Conditions
At Hallett Cove, the wave and tidal conditions are generally milder than NSW. The design of the pool for Hallett Cove, includes pumped sea water and a wall height of 1.9m AHD. This wall height will result in some wave over-topping into the pool, likely only high tides and high swell thereby improving pool safety under ambient conditions. During severe coastal storms and high tides it is expected that (similar to Adelaide's coastal beaches) the pool is closed with access restricted via gates at the ramp and stair down to the beach.

Water Quality
In addition to the pump system and regular maintenance of the pool, it is recommended that water quality of the pool is monitored for an initial period. Pathogen build up or contamination should be assessed particularly during warm weather. Monitoring undertaken following storms or heavy rain is also advised to give an indication of the quality of the seawater supplied to the pool. Should water quality drop, the pump system may be paused for a time so poor quality water is not drawn into the pool.

Passive Surveillance and Access Control
Proposed access down to the beach from Heron Way and the children's playground includes gates at stair ways and the vehicle ramp. In period of hazardous swell, gates can be locked to indicate closure of the pool and beach. The proposed pool location receives good passive surveillance from multiple vantage points along the coastal pathway at Hallett Cove Beach and the playground. This provides oversight in the case a swimmer is in distress and discourages anti-social loitering of an evening. It is also recommended that the pool include provision for an Emergency Relay Beacon (ERB). This device can be used to rapidly alert the nearest Surf Lifesaving center should assistance be required.

Fall From Height
The proposed outer walls of the pool are stepped to minimise zones where there is a fall greater than 1m in height. Where this could not be accommodated, balustrading has been proposed to protect from falls.

Emergency Vehicle Access
Contemporary practice for ocean and sea-side pools is to provide ramped access which allows an ambulance to drive down to the pool level. This is in the case a swimmer using the pool or the beach has a spinal injury. The wheel base of an ambulance has a minimum turning circle and maximum grade which the vehicle can traverse. These provisions have been allowed for in the concept design to ensure emergency vehicles have beach access.

Marine Life Management
Sea-side pools are 'live' environments where swimmers share the intertidal zone with active marine life. The pool enclosure provides safety from large marine life such as sharks but can also be a haven for smaller creatures which can be hazardous such as urchins and octopus. This does not pose significant risks (similar to the beach environment) and is proposed to be managed through public signage and maintenance works.

Design for Access and Mobility
Provisions of the Disability Discrimination Act and Australian Standard 1428.1 make provision for the inclusive and equitable access to the pool. The City of Marion also adheres to a Disability Access and Inclusion Plan as required by the SA State Government. The proposed design of the pool pro-actively meets these requirements. It provides inclusive access via a new ramp down to the beach level at a 1:14 grade for wheelchair users and those with an ambulant disability. The pool is designed for dignified access to the water, allowing sufficient space for wheel chairs to be stored next to lap lanes for example. A continuous edge is maintained along one of the five lap lanes to assist and guide vision impaired swimmers. Both the childrens pool and lap pool also have a sloped ramp entry to the pool for ease of access.

04 Design Considerations
Traffic Engineering

Existing Parking Capacity
In 2019 a feasibility study for a sea-side pool at Hallett Cove surveyed existing parking capacity in the area of the proposed pool. This was carried out in a high demand period in early January and identified that within 450m of the proposed sea-side pool a minimum total of 89 parking spaces out of 217 remained vacant during that period.

Anticipated Additional Demand
Based on the two design options prepared in this report (a 50m and 25m respectively) a benchmarking method has been used to calculate the anticipated number of additional visitors a pool will draw to the area. The benchmarking uses visitations figures from Sea-side pools in NSW to establish this and can be seen below. From this, the expected number of additional demand on parking can be extrapolated.

Traffic and Parking Provisions		Option 1 (50m)	Option 2 (25m)
Proposed Pool Area		1,073m2	705m2
Anticipated Visitors	Annually	46,600	30,618
	Weekly	1,120	736
	Daily	370	243
	2 Hours	74	49
Adequate Parking Provision			
Vehicle Occupancy		2.5 persons per vehicle	
Additional Parking Provision		**30 spaces**	**20 spaces**
	Existing		
Parking Vacancy Within 250m	13 Spaces	0 Spaces	0 Spaces
Parking Vacancy Within 450m	76 Spaces	59 Spaces	69 Spaces

Note: Figures reflect highest anticipated parking demand for the area. E.g. A fine day in early January either on a weekend or public holiday. Outside of this, existing parking capacity sufficiently meets the additional demand the pool may generate. Modelling assumes all arrivals are by car and is therefore conservative given proximity to existing public and active transport links.

	Time-frame	Option 1 (50m)	Option 2 (25m)
Additional Demand	**2 Hour period**	**+ 30 spaces**	**+ 20 spaces**
Total Vacant Spaces remaining within 450m Radius		**59 - 66 Spaces**	**69 - 76 Spaces**

Parking Option 01:
The additional demand is accommodated within existing car parking vacancy, allowing for visitors to park up to 450m from the pool

Parking Option 02:
Additional close proximity parking is provided along the Eastern bend of Heron Way. The existing 5 curb side spaces are upgraded to 90 degree parking to achieve an additional 7 spaces.



5 x Existing kerbside spaces
12 x New 90 degree parking spaces (Total increase +7 new spaces)

Impact on Vacancy/Availability of Parking
It it anticipated that the 50m pool option will increase parking demand by up to 30 car spaces and the 25m option will increase demand by up to 20 spaces. This increased demand can be accommodated by existing vacant car spaces within a 450m radius of the proposed pool, with up to 59 additional vacant spaces remaining. As such the impact on available parking is minimal. As an option, parking in close proximity to the pool could be further increased by adding 7 new spaces on the eastern bend of Heron Way. This would create a total of 66 vacant spaces within a 450m radius. However, demand can be met without these measures.

Benchmarking
The anticipated additional parking demand generated for Hallett Cove Sea-side Pool has also been measured against other recent Sea-side pool proposals for benchmarking purposes. Two proposals which included traffic impact reports are listed below.

- Ballina Sea-side pool +20 spaces
- Port Macquarie Sea-side pool +42 spaces

This estimated additional demand on parking is comparable with the rates shown above, which anticipates between 20-30 car parking spaces in periods where the area is likely to experience high demand.



Existing and proposed car parking capacity in the Hallett Cove precinct based on a 250m and 450m radius from the proposed Sea-side pool

05 Preliminary Cost Estimate

The following summarises the cost of a sea-side pool in addition to embankment protection and a new accessible ramp down to the beach. The embankment protection is one part of a broader strategy for ongoing, staged coastal protection works including an area to the north and south of the proposed pool along Hallett Cove Beach. For a full breakdown of costs please see the appendix.

Estimated Capital Cost for a Sea-side Pool at Hallett Cove

50m Sea-side Pool	**$8,925,169 excluding GST**
25m Sea-side Pool	**$7,820,646 excluding GST**

Concept Design Options | Scope of Works
For the purposes of the cost estimate, the following describes the scope of work which has been allowed for in each option;

Option 01 | 50m Sea-side Pool
50m Lap Pool (Max 1.6m depth)

Option 02 | 25m Sea-side Pool
25m Lap Pool (Max 1.6m depth)

- Associated pathways/seating
- Intertidal habitat regeneration
- Childrens Pool (Max 1.0m depth)
- Amenities block and parking
- Diverted storm-water outlet
- Pump system and deep water intake
- 90m Stepped concrete wall embankment stabilisation
- Beach access, lighting, signage and interpretive element
- Beach hard-scaping and seating for recreation and leisure

Assumptions

- Fill to be removed from embankment has been assumed to contain contamination e.g. asbestos
- Capital costs include construction works e.g. coffer dam but do not cover consultancy fees or other associated costs

Ongoing Operational Costs
Estimated annual costs for a sea-side pool are based on anticipated maintenance summarised in this report and are provided as a range in the appendix. The cost of running pumps is a key cost, both in electricity and pump maintenance. Estimates are benchmarked against ocean pools in NSW, noting that only some are continuously pumped and others rely solely on tides and natural flushing. Another impact on operational costs is whether the pool is supervised and is to be further assessed in conjunction with a detailed risk and hazard assessment best undertaken once the project progresses to detailed design. Generally, existing ocean pools in NSW have undergo capital upgrades every 20 years depending on their age and construction. As such, estimates provided for a 20 year period includes a sum to be accumulated towards upgrades such as replacement of balustrades pumps, pipework and/or wall reconstruction should it be required.

Note: All figures are exclusive of GST and reflect current rates. They do not allow for escalation or additional costs such as approvals, consultancy fees or other associated project costs.

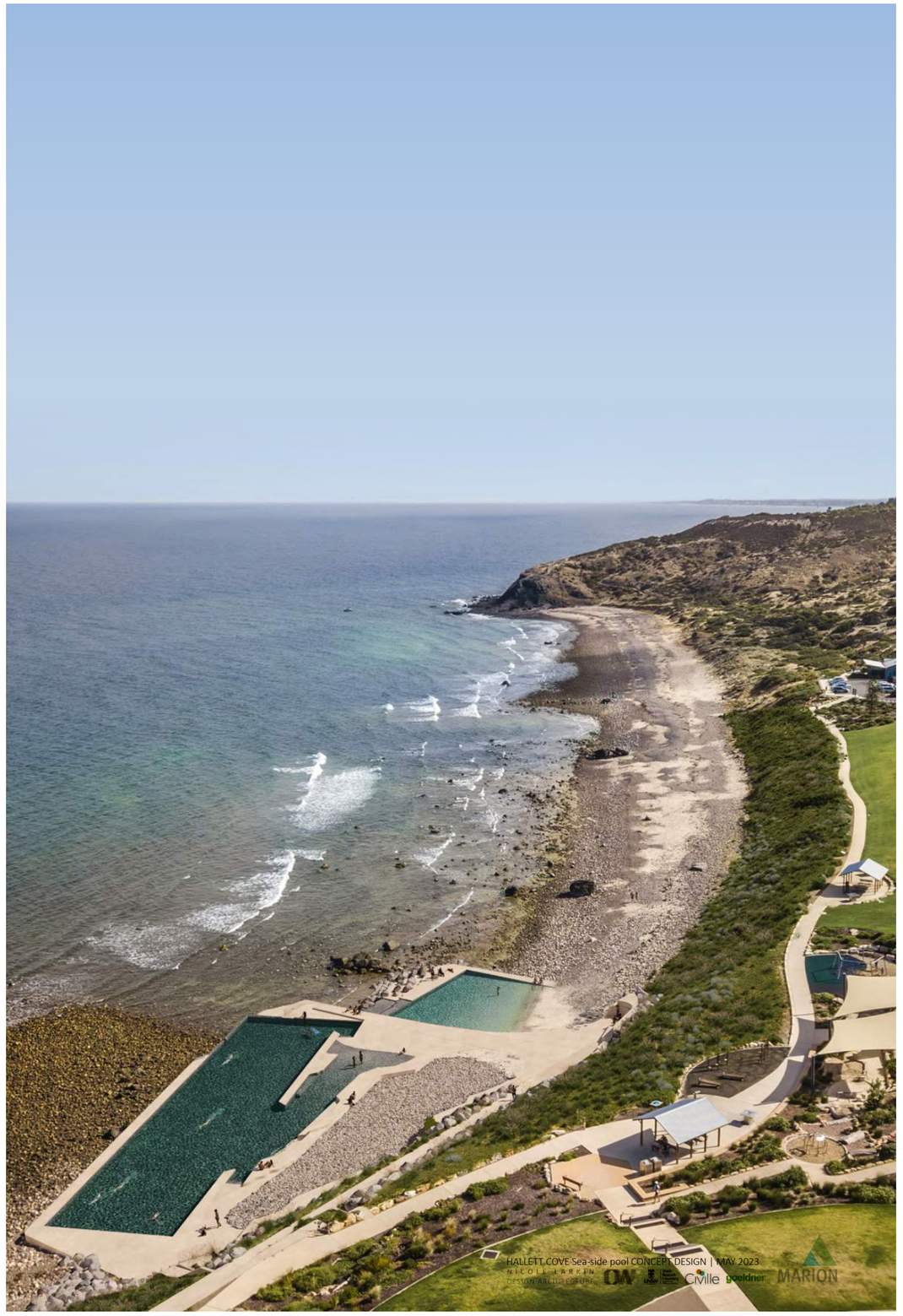
Estimated Capital Costs

Item	Estimate
Option 1 - 50m Sea-side Pool	
Preliminaries and Margin	$1,589,570
Beach Access and Embankment Protection	$1,648,763
Children's Pool	$695,555
Amenities and Parking	$693,778
50m Sea-side pool	$2,512,469
Contingency (25%)	$1,785,034
Total Option 1 (excluding GST)	**$8,925,169**
Option 2 - 25m Sea-side Pool	
Preliminaries and Margin	$1,443,812
Beach Access and Embankment Protection	$1,648,763
Children's Pool	$695,555
Amenities and Parking	$693,778
25m Sea-side pool	$1,498,027
Contingency (25%)	$1,564,129
Total Option 2 (excluding GST)	**$7,820,646**

Beach Access and Embankment Protection (if undertaken separately to sea-side pool works)	
Preliminaries and Margin	*$494,629*
Direct Costs	*$1,648,763*
Contingency (25%)	*$535,848*
Access + Embankment Protection (excluding GST)	***$2,679,240***

Operating Costs (Mid Range est.)	Option 1 (50m)	Option 2 (25m)
Operating Costs (Annual)	$201,313	$176,519
Operating Costs (20 Year period)	$4,232,268	$3,710,811

Benchmarking Against NSW Sea-side pools	Costs P.A.
• Ulladulla Sea Pool (weekly replenished)	$71,543
• Huskission Sea Pool (pumped)	$55,000
• Wollongong (naturally flushed)	$44,222
• Wollongong (continuously pumped+supervised)	$320,000
• Wylie's Baths (naturally flushed+supervised)	$60,000
• Bronte Baths (continuously pumped)	$217,000



Right: Option 1 50m Sea-side Pool | Artist Impression

06 Maintenance and Ongoing Management

Frequency of Maintenance
Depending on local factors and the seasons, most sea-side pools are emptied and cleaned weekly, fortnightly or monthly. The concept design detailed in this report proposes a sea-side pool which is continually flushed. The proposed pool wall is also proposed to be set high (+1.9M AHD) to prevent ingress of sand or sea wrack into the pool. As such the high turnover and resulting water quality may allow for less frequent maintenance over time with monitoring of usage and seasonal changes in water quality. Regular maintenance is suggested to occur as follows;

	Summer	Winter
Drain/Refill	Weekly	Fortnightly
Pressure Wash	Every 4-6 weeks	Every 6-8 weeks
Substantial Clean Out	Following heavy storm or rain events	

Maintenance
A high-pressure device is used to remove algae build up from the walls, pool floor, ramps, stairs and railings. No chemicals are used, water supply is provided from mains water taps located near the pump housing. Sand and seaweed are swept to the drainage valve point in the pool and washed out to sea. The pool design proposes a low point of +0.3M AHD to permit draining of the pool in most low tide conditions.

Typical Maintenance (Weekly/Fortnightly)
- Removal of debris such as sea weed and sand from pool
- Emptying of the pool to replenish with fresh ocean water

Intermittent Maintenance (Every 4-8 weeks)
- Removal of marine growth to trafficable areas
- Pressure clean trafficable surfaces
- Maintenance on gates, pumps, etc.

Substantial Maintenance (As-needs basis)
- Sand, wrack and boulder removal from the pool
- Minor concrete patching and joint sealing
- Balustrade repair or replacement
- Pump refurbishment or replacement
- Lighting maintenance

Substantial Maintenance
Following storm events or periods of high swell sand, sea grass and boulders can be expected to get swept into the pool. The ramped access into the pool allows earth moving machinery such as a small bob cat to be employed as required to remove excess sand or debris in a safe and manageable way for maintenance crews.

Pump Maintenance
Occasionally crews need to clear the drainage valves when they are blocked with marine growth to allow the pool to empty. The pool is then drained as much as possible. Sometimes sand or weed build up, high tides and prevailing surf conditions (at the external drainage point) can make a full drain challenging. However as previously discussed the base level of the pool (+0.3m AHD) provides good clearance to low tides to ensure drainage is achievable in most conditions in a given month.

Timing
Generally most ocean pools are drained and re-filled on a low tide over night to minimise interruptions to use. Crews will begin draining the pool on an outgoing tide to allow sufficient time for cleaning and maintenance to occur. Following this the pool is then refilled via the pump system. The concept design pump turn over rate is anticipated to refill the 50m lap pool in a 4-6 hour period.

Design Life of the Pool and Significant Capital Upgrades
Structures located on the open ocean sustain a significant amount of wear and tear due to the harshness of the coastal environment. Generally, ocean pools in NSW have undergone significant capital upgrades every 20 years depending on their age and construction. Given that most of these structures are over a century old, it is expected that a contemporary ocean pool would significantly out perform this and remain durable for a longer period. Nonetheless, 20 year operational cost estimates provided in this report make allowance for this should upgrades or refurbishment be required. Some examples of significant upgrades include replacement of pump system and pipework, rebuilding walls which have cracked and lead to leaking or repairs to pool coping which has become rough and uncomfortable to walk on.



Hallett Sea-side pool, Proposed Sea-side pool Option 2 | Artist Impression

07 Recommended Next Steps

A new ocean pool has not been approved or built since the late 1960's in Australia. As such, proposals of this type are unlikely to follow a typical approval and procurement pathway given the unique nature of the project. Guidance is provided below on recommended next steps for the initiative, with the primary objective to obtain funding for future stages of the process. However, aspects of approvals, documentation, procurement and the construction process are likely to be novel. There are currently two similar initiatives for new ocean pools being undertaken in NSW and WA. Both projects are slightly more advanced than the proposal for Hallett Cove. As these projects progress they can serve as a case study or template for some of processes this project may follow should it progress further.

Stakeholder Engagement

Sea-side pool proposals which have successfully progressed on to obtain funding have demonstrated significant community support locally and on a state wide level. The concept design included in this report presents two options for the consideration of stakeholder groups and community engagement. Using this concept design the City of Marion may progress the project by undertaking stakeholder and community engagement to receive feedback and potentially nominate a preferred option.

Funding Pathways

Pending there is sufficient, demonstrated community support for the concept design, COM may choose to pursue funding for the next stage of the project. However it is noted that no commitment has been made to progress the project further than the concept design at this stage. Should it proceed, one potential pathway forward is to procure 'seed' funding the next stage of work. 'Seed' funding allows for further studies and schematic design documentation to be undertaken in order to obtain planning approval and prepare a project business case. Ideally, the project is then well placed to secure the remaining bulk of funding for construction. Where a planning approval has been obtained, it demonstrates the project is viable and 'shovel ready'. Time frames for an approval could be up to 2 years, therefore applications for subsequent funding could be made in 2025/6.

Subsequent funding for the remainder of the project is likely to cover full documentation, costing advice, tendering and construction of the proposed sea-side pool. COM may work with specialist consultants and contractors to develop a detailed scope of works involved with both the 'seed' funding and subsequent works further.

Coastal Protection Works

The proposal for a sea-side pool at Hallett Cove includes new beach access and protection works to the existing embankment along the foreshore. This forms part of a broader strategy for staged protection of the coast along Hallett Cove, which is potentially eligible for funding by the state or federal government. As an example, coastal protection works can receive funding through Coastal Protection Grants which are administered by the SA State government through the Department for Environment and Water.

Approvals and Schematic Design

Specialty statutory planning advice will form a central aspect of any approval process for an ocean or sea-side pool as this type of project is not likely to follow a typical planning pathway. The location of the pool involves various land owners and stakeholders including Crown Land and may be subject to Native Title assessments. The proposed site for the pool is zoned as 'Coastal Conservation' in the City of Marion Development Plan. Under this, the City of Marion have indicated a development application for construction of the pool would be required and would be assessed on merit, with a referral to the Coast Protection Board.

The proposed pool also falls under the Harbors and Navigation Act, 1993. Under this, land which comprises the seabed and foreshore to the high water mark is administered by the Minister for Transport. Any development approvals for a sea-side pool would therefore require consent from the Minister as a landowner should the project progress.

Further advice around land ownership is required should the project progress and clarity should be sought on which government entity is best placed to be lead proponent of the project.

Stakeholder Engagement

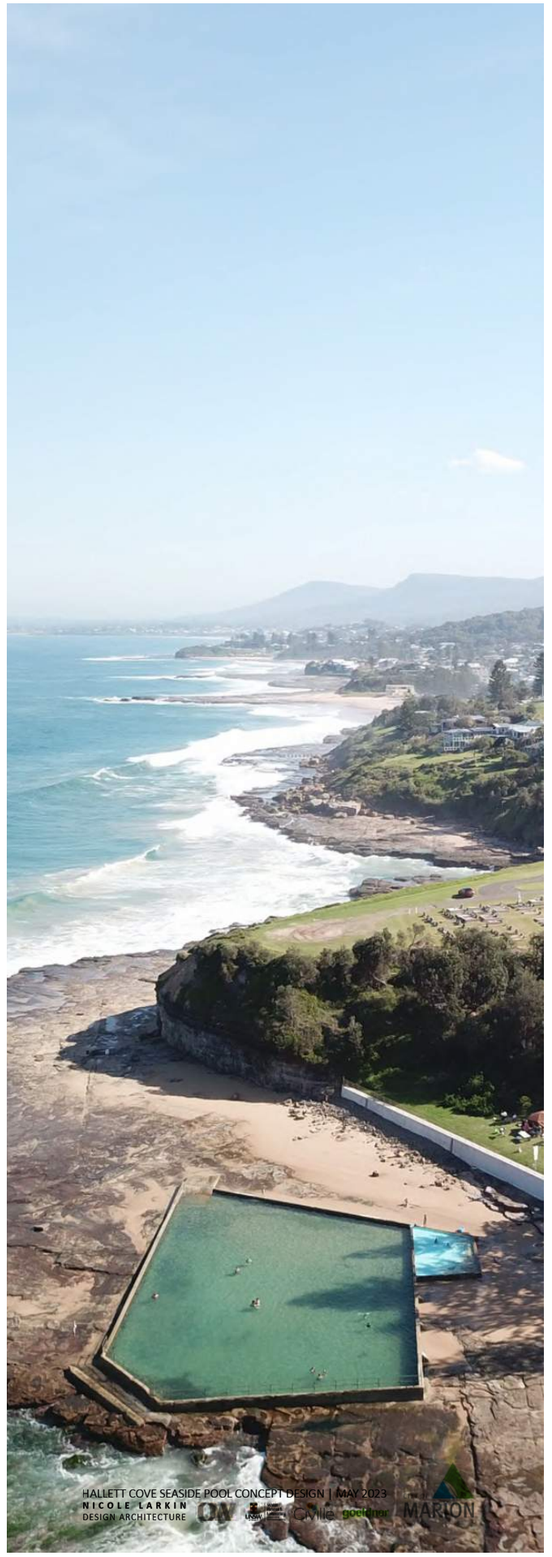
- Undertake community & stakeholder engagement
- Engage with elected members and State Government MPs for feedback
- Summarise and synthesise feedback, where possible nominating a preferred option from the two presented

First Nations Consultation

- Undertake consultation with the relevant local indigenous reference groups and local indigenous community
- Determine if a heritage management plan is required to proceed with the project
- Pursue opportunities to integrate County in the proposed design

Detailed Design

- Undertake detailed geotechnical assessment including boreholes to the proposed footprint of the preferred pool option
- Undertake safety and risk management workshop to confirm operation model, level of supervision and water quality requirements
- Undertake baseline monitoring program of the proposed seawater intake location to inform design of treatment processes of incoming seawater and establish baseline date for existing micro-organism at proposed pool water disposal location.
- Undertake updated in-detail surveying of foreshore in conjunction with LIDAR scan to aid design, documentation and preparation of graphic material
- Undertake investigation of specific and in-detail performance of proposed ocean pool further
- Develop proposed design for the purpose of approvals and revised costing including updated visualisations of proposed pool (tender and construction documentation to hold until approvals and funding are obtained for next stage)



Hallett Sea-side pool | Aerial photograph of Wombarra Ocean Pool, Illawarra Coast Nicole Larkin

Appendix

PART B Artist Impressions
Plan Drawings 1:500
Traffic Report
QS Report
Hydraulic Report
Hydraulic Drawings 1:600
Beach Access and Embankment Protection
Team Profile

HALLETT COVE Sea-side pool CONCEPT DESIGN | MAY 2023
NICOLE LARKIN DESIGN ARCHITECTURE

Hallett Sea-Side Pool Concept Design
Option 2 - 25m Pool | Artist Impression

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Proposed Design | View 01



Option 1 | 50m Sea-side pool

Hallett Cove Sea-side pool Concept Design- Artist Impression 01

Option 2 | 25m Sea-side pool

HALLETT COVE SEASIDE POOL CONCEPT DESIGN | MAY 2023

NICOLE LARKIN DESIGN ARCHITECTURE

.....

Proposed Design | View 02



Option 1 | 50m Sea-side pool

Hallett Cove Sea-side pool Concept Design- Artist Impression 02



Option 2 | 25m Sea-side pool

HALLETT COVE SEASIDE POOL CONCEPT DESIGN | MAY 2023

NICOLE LARKIN DESIGN ARCHITECTURE

.....

Proposed Design | View 03



Option 1 | 50m Sea-side pool

Hallett Cove Sea-side pool Concept Design- Artist Impression 03

Option 2 | 25m Sea-side pool

Concept Design

Option 1 | 50m Sea-side Pool

1. Embankment Stablisation (Soft Planting)
2. Embankment Stablisation (Concrete Retaining Wall and Boulders)
3. Graded Ramp Access to Beach (For Vehicles and Accessibility)
4. Benched Concrete Retaining Wall (Beach Level Recreational use)
5. Diverted Storm-water Outlet
6. Proposed Toilet/Amenities
7. Existing BBQ Pavilion
8. Existing Playground
9. Proposed Access Gate
10. Proposed Water Supply Intake
11. Proposed Water Outflow
12. Foreshore access
13. Pool pump

ZONING

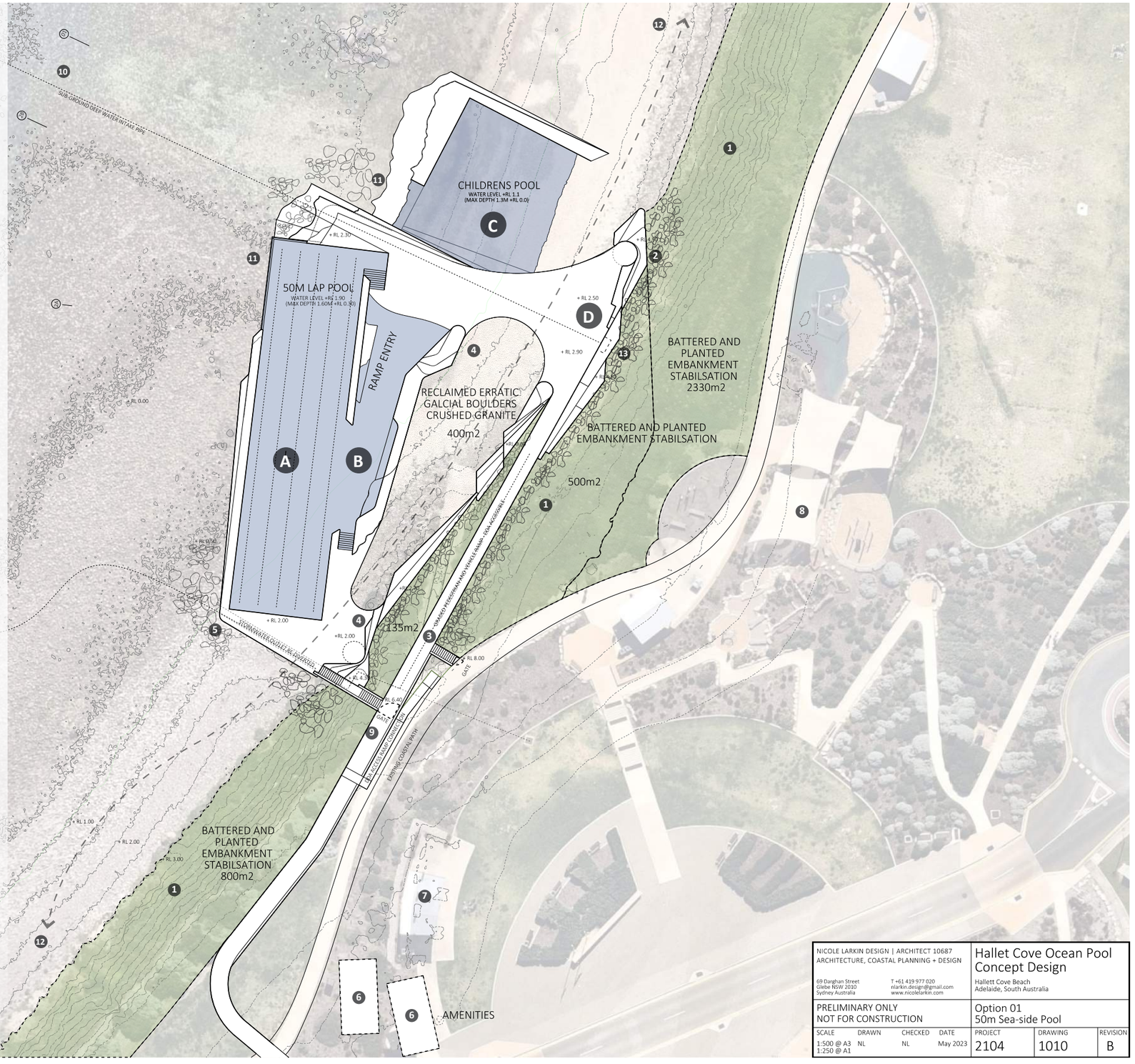
The ocean pool is designed with four primary zones;

A A 50m lap pool with five lanes, to allow for fast, medium, slow and recreation/water jogging accessed stairs or a ramp entry. This has a shallow (1.3m) and deep end (1.6m) and sloping bottom which permits drainage and maintenance.

B A ramped, graded entry ramp sloping at 1:14, suitable for wheelchairs and people of all ability levels. The ramp also allows access for service vehicles such as bobcats for the clean-out and servicing of the pool. Either side of the ramp has benched seats at various heights for rehabilitation exercise and or recreation/leisure.

C Children's pool and wading zone accessed via zero grade ramp from beach. Proposed depth 1m maximum with 'live' granite rock platform and gravel bottom.

D Stepped concrete benches and concrete path leading down to the beach. This creates protected areas for swimmers to sit and place their belongings while looking over the pool for passive surveillance. Select seating areas face north to capture winter sun while being protected from cool winds as comfortable spaces in the shoulder seasons. Outdoor showers are also provided at beach level for swimmers.



NICOLE LARKIN DESIGN | ARCHITECT 10687 ARCHITECTURE, COASTAL PLANNING + DESIGN 69 Darghan Street Glebe NSW 2010 Sydney Australia T +61 419 977 020 nlarkin.design@gmail.com www.nicolelarkin.com				Hallet Cove Ocean Pool Concept Design Hallett Cove Beach Adelaide, South Australia	
PRELIMINARY ONLY NOT FOR CONSTRUCTION				Option 01 50m Sea-side Pool	
SCALE	DRAWN	CHECKED	DATE	PROJECT	DRAWING / REVISION
1:500 @ A3 1:250 @ A1	NL	NL	May 2023	2104	1010 / B

Concept Design

Option 2 | 25m Sea-side Pool

1. Embankment Stablisation (Soft Planting)
2. Embankment Stablisation (Concrete Retaining Wall and Boulders)
3. Graded Ramp Access to Beach (For Vehicles and Accessibility)
4. Benched Concrete Retaining Wall (Beach Level Recreational use)
5. Diverted Storm-water Outlet
6. Proposed Toilet/Amenities
7. Existing BBQ Pavilion
8. Existing Playground
9. Proposed Access Gate
10. Proposed Water Supply Intake
11. Proposed Water Outflow
12. Foreshore access
13. Pool pump

25

ZONING

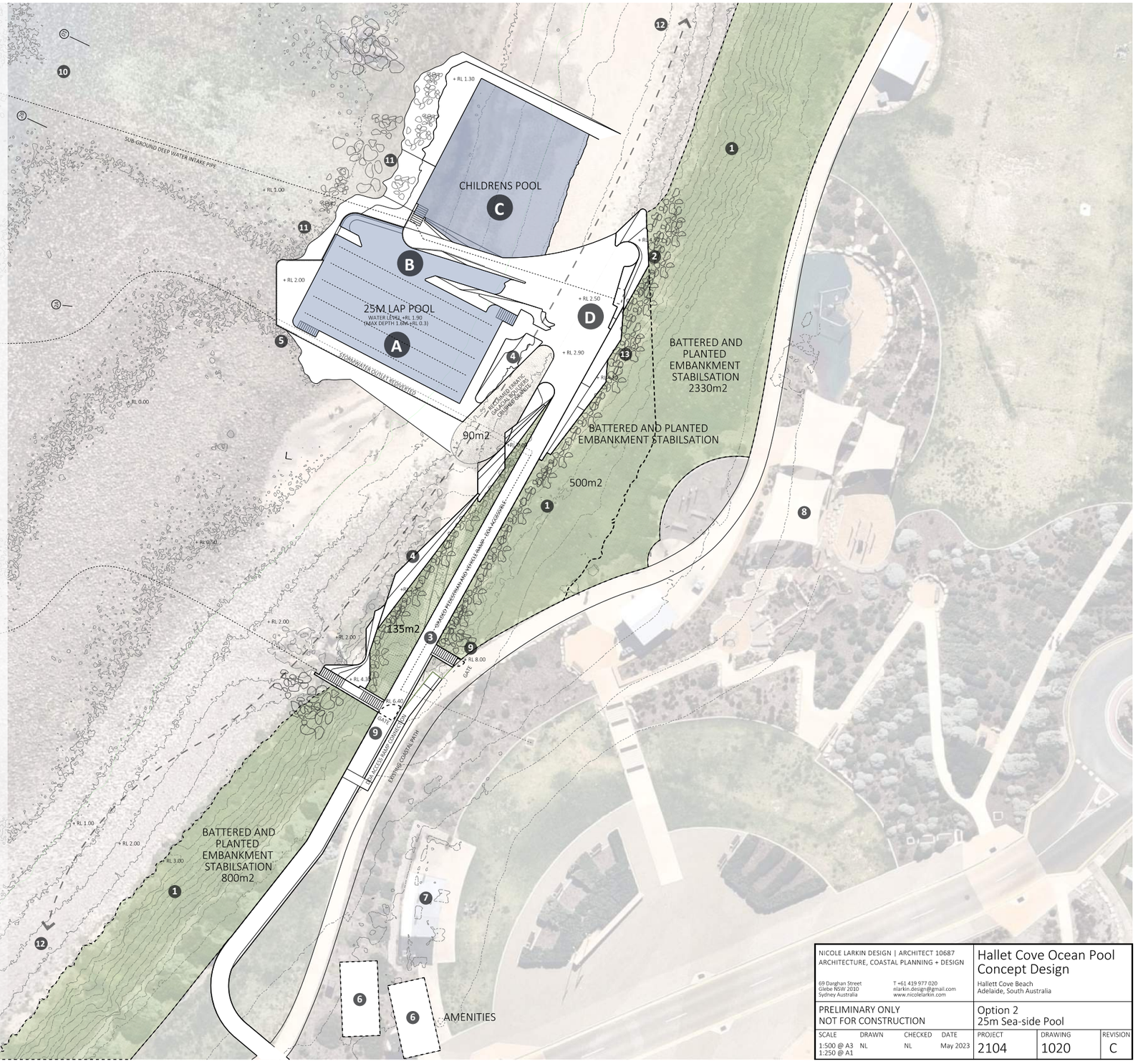
The ocean pool is designed with four primary zones;

A A 25m lap pool with five lanes, to allow for fast, medium, slow and recreation/water jogging accessed stairs or a ramp entry. This has a shallow (1.3m) and deep end (1.6m) and sloping bottom which permits drainage and maintenance.

B A ramped, graded entry ramp sloping at 1:14, suitable for wheelchairs and people of all ability levels. The ramp also allows access for service vehicles such as bobcats for the clean-out and servicing of the pool. Either side of the ramp has benched seats at various heights for rehabilitation exercise and or recreation/leisure.

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NICOLE LARKIN DESIGN | ARCHITECT 10687 ARCHITECTURE, COASTAL PLANNING + DESIGN 69 Darghan Street, Glebe NSW 2010, Sydney Australia T +61 419 977 020 nlarkin.design@gmail.com www.nicolelarkin.com			Hallet Cove Ocean Pool Concept Design Hallett Cove Beach Adelaide, South Australia
PRELIMINARY ONLY NOT FOR CONSTRUCTION			Option 2 25m Sea-side Pool
SCALE	DRAWN	CHECKED	DATE
1:500 @ A3 1:250 @ A1	NL	NL	May 2023
PROJECT	DRAWING	REVISION	
2104	1020	C	

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17 May 2023

Project No: 300304560

Nicole Larkin
Nicole Larkin Design

Dear Nicole

RE: Hallett Cove Ocean Pool – Parking Impact Assessment

Background

A proposed Ocean Pool is proposed to be located to the south of the Hallett Cove Beach, located adjacent the Heron Way Reserve. Stantec has been engaged by Nicole Larkin Design to undertake a parking impact assessment of the proposal.

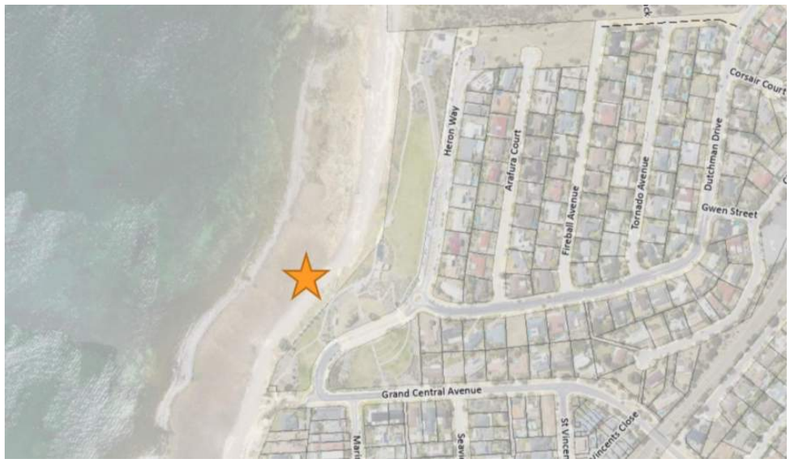
Subject Site

The subject site is located adjacent the Heron Way Reserve in Hallett Cove. The site is located on the beach, with the most direct vehicular access being provided via Heron Way.

The site is located within an Open Space zone of the South Australian Planning and Design Code. The site is currently a reserve/beach, and the surrounding properties include residential developments, with the exception of the Boatshed Café to the north.

The location of the subject site and the surrounding environs are shown in Figure 1.

Figure 1 –Subject Site and Surrounding Environs



Heron Way

Heron Way is a two-lane local road aligned in an approximate north-south direction adjacent the subject site. Heron Way is owned and maintained by the City of Marion. The road has a posted speed limit of 50 km/h and has a carriageway of varying width due to provision of on-street parking at various locations. Heron Way also provides connectivity for the bus route 683, with bus stops located adjacent the subject site.

Crash Statistics

A review of the reported crash history for the most recent five years (2017-2021) have been sourced from Location SA. During this time, there have not been any recorded incidents in the vicinity of the subject site.

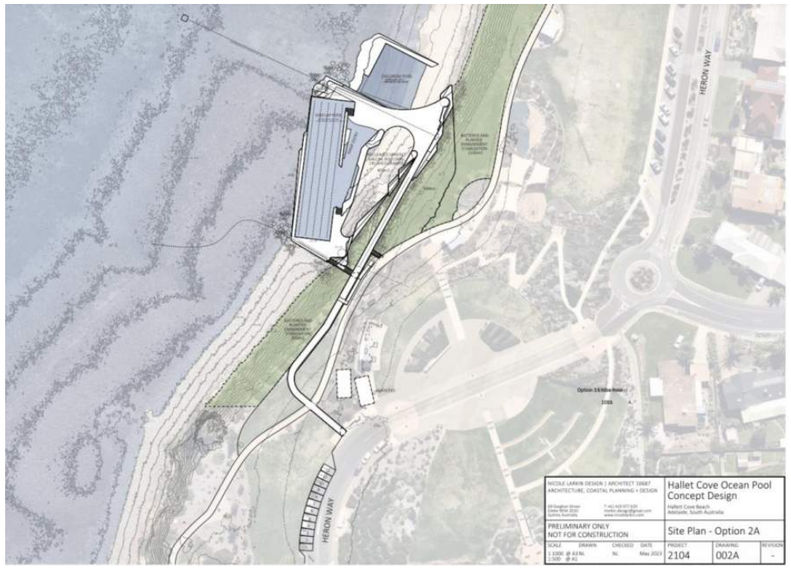
Proposed Development

The proposal includes an Ocean Pool and the associated pedestrian paths and linkages to the existing footpath network. Two options are being explored for implementation at the subject site. Each option proposes the addition of 12 90 degree parking spaces accessed directly off of Heron Way.

Option 2A

As part of Option 2A, the proposed ocean pool incorporates a 50m lap pool and children's pool, providing a total pool area of 1,073sq.m. The proposed Option 2A layout is shown in

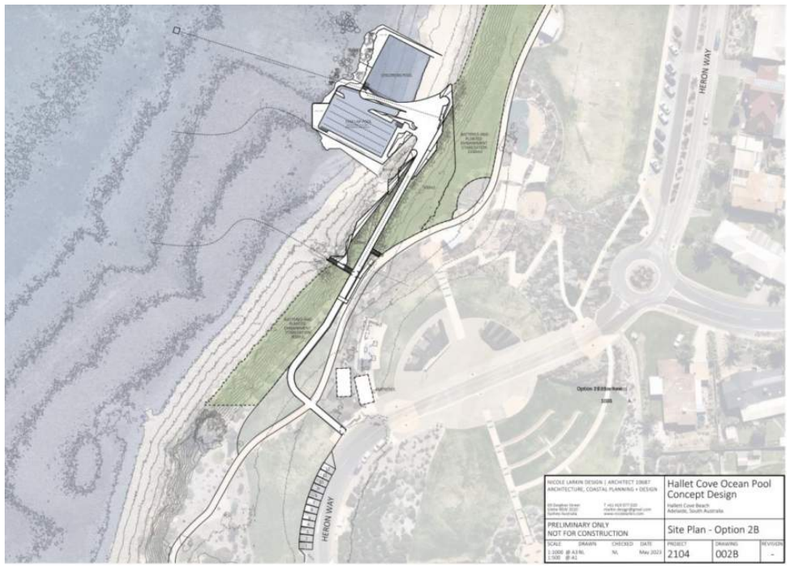
Figure 2 –Option 2A Layout



Option 2B

As part of Option 2B, the proposed ocean pool incorporates a 25m lap pool and children's pool, providing a total pool area of 705sq.m. The proposed Option 2B layout is shown in

Figure 3 –Option 2B Layout



Car Parking Assessment

Planning and Design Code

The car parking rates outlined within the Planning and Design Code do not specify a car parking rate for a dedicated ocean pool. There is a car parking rate for an Indoor Recreational Facility, which includes indoor swimming centres, as outlined below.

Figure 4 – Planning and Design Code Definition

Land Use Term (Column A)	Definition (Column B)	Includes (Column C)	Excludes (Column D)
Indoor recreation facility	Means a building designed or adapted primarily for recreation or fitness pursuits.	Bowling alley; Squash courts; Fitness centre; Gymnasium; Pilates studio; Yoga studio; Dance studio; Indoor swimming centre; Indoor trampoline centre; Indoor rock climbing centre; Indoor children's play centre; Indoor skating rink.	

It is noted that the proposed ocean pool will operate differently to a swimming pool, this is the closest rate that is applicable in the Planning and Design Code.

Based on this rate, the car parking rate for an Indoor Recreation Facility, is 4.5 car parking spaces per 100sq.mof total floor area.

Option 2A

Based on a pool area of 1,073sq.m this would equate to a parking requirement of 48 spaces.

Option 2B

Based on a pool area of 705sq.m, this would equate to a parking requirement of 32 spaces.

Empirical Parking Rates

Due to the nature of an ocean pool, there are multiple approaches to calculate the anticipated car parking demand for the development.

Empirical 1 – Aquatic Centre Rate

Stantec has empirical parking rates for two Aquatic Centres located in Victoria. While it is noted that an Aquatic Centre and an Ocean Pool will operate with different models, the car parking rate can be used as a benchmarking comparison.

Car Parking Rate: *3.76 spaces per 100sq.m of total floor area.*

Option 2A

Based on a pool area of 1,073sq.m this would equate to a parking requirement of 40 spaces.

Option 2B

Based on a pool area of 705sq.m, this would equate to a parking requirement of 27 spaces.

Empirical 2 – Swim Centre (Swimming Lessons)

Stantec has empirical parking rates for State Swim, which provide swimming lessons in South Australia. It is understood that the Ocean Pool is not anticipated to provide children swimming lessons, where swimming lessons can have a higher parking demand than other swimming locations. The below rate is for comparison.

Car Parking Rate: *9.7 spaces per lane (7.76 spaces per 100sq.m of pool, based on 50m long by 2.5m wide lanes)*

Option 2A

Based on a pool area of 1,073sq.m this would equate to a parking requirement of 83 spaces.

Option 2B

Based on a pool area of 705sq.m, this would equate to a parking requirement of 55 spaces.

Empirical 3 – Benchmarking from Other Reports/Developments

Based on the initial information provided and the feasibility reports, various parking rates have been applied to Ocean Pool developments. It is noted that some of these rates are reflective of the rates outlined within the Planning and Design Code.

Car Parking Rates:

Canberra	*5 spaces per 100sq.m of pool area*
Victoria	*5.6 spaces per 100sq.m of site area*
Gold Coast	*15 spaces plus 1 space per 100sq.m of Total Use area*
Tweed Shire Council	*1 space per 60sq.m of water surface*
North Sydney	*1 space per 100sq.m*
Approximate Average	*3.32 spaces per 100sq.m*

Option 2A

Based on a pool area of 1,073sq.m this would equate to a parking requirement of 36 spaces.

Option 2B

Based on a pool area of 705sq.m, this would equate to a parking requirement of 23 spaces.

Empirical 4 – High Level Parking Rate based on other Ocean Pool visitor numbers.

Stantec have been provided information from a feasibility assessment for an Ocean Pool facility located in Port Macquarie. The information outlined visitor numbers to various ocean pool developments located across NSW, as outlined below.

Figure 5 – Provided Ocean Pool Comparison Information

Table 9.1 Annual users of beaches and pools in various locations

Beach/Pool	Period	Pay or Free	Beach precinct (a) or gate data	Upscaled individual visits (b)	Pool visits % (c)	No of pool visits
Collaroy	2017-18	F	357,655	429,186	30%	128,756
Dee Why	2017-18	F	1,090,573	1,308,688	20%	261,738
North Curl Curl	2017-18	F	392,968	471,562	10%	47,156
South Curl Curl	2017-18	F	363,789	436,547	50%	218,273
Freshwater	2017-18	F	821,758	986,110	15%	147,916
Queenscliff	2017-18	F	611,264	733,517	20%	146,703
Town Beach	2018-19	F	308,502	370,202		
Flynns Beach	2018-19	F	150,733	180,880		
Forster ocean pool (d)	"recent"	F		100,000		100,000
Bondi Beach (e)	2014	F		3,500,000		
Bondi Icebergs (f)	"recent"	P				140,000
Wylie's Baths Coogee (g)	2017-18	P	50,000	82,000		82,000
Dawn Fraser Baths (g, h)	2016-17	P	40,886	101,800		101,800
Greenwich Baths	2015-16	P	32,605	60,000		60,000
Illawarra aquatic facilities	2016	P				128,000
Australian pool visits (i)	2016	P				106,000,000
Average per facility (i)	2016	P				99,000

Notes:

(a) Lifeguard data from Northern Beaches Council or Australian Lifeguard Services for October to April, or gate data from source.
(b) Beach data upscaled by 20% to account for users outside of patrol hours/season. Pool data upscaled to account for season passes (assumed 20 visits/year) and family passes (assumed to be 4 people).
(c) Delphic method, whereby two expert local life savers were polled and the results averaged.
(d) Daniel Aldridge Mid Coast Council quoted in Port Macquarie News 6/12/2018.
(e) 2014 data from Bondi Park, Beach and Pavilion Plan of Management.
(f) Paid entry, lap swimming only (SMH, 2019).
(g) Upscaling based on data for family tickets and season passes.
(h) 2016-2017 data from C Leisure (2017).
(i) Royal Life Saving Society (2017).

The information demonstrates that the visitation at ocean pools vary extensively, ranging from 47,000 to 261,000 visitors annually. The existing beach numbers associated with Hallett Cove is much lower than the beaches outlined

above, being in the order of 70,000 visitors per year and approximately 3,200 visitors per week (based on “Feasibility of Hallett Cove Ocean Pool” report Appendix C and D).

For the purpose of a parking assessment, the lower utilised of the above pools have been considered for the below assessment (less than 100,000 visitors per year). Based on the above, three locations could be utilised for comparison

Figure 6 – Ocean Pool Data Comparison

Site	Pool Area (approx.)	Annual Visitors (approx.)	Annual Visitors Estimate
Forster Ocean Pool	3,500 sq.m	100,000	28.57 visitors per sq.m of water
Dawn Fraser Baths	2,700 sq.m	101,800	37.70 visitors per sq.m of water
Wylies Baths	1,500 sq.m	82,000	54.67 visitors per sq.m of water
Greenwich Baths	1,800 sq.m	60,000	33.33 visitors per sq.m of water
North Curl Rockpool	750 sq.m	47,150	62.87 visitors per sq.m of water
		Average	43.43 visitors per sq.m

Option 2A

Utilising the above average for the purpose of this parking assessment, an ocean pool of 1,073sq.m could generate in the order of 46,600 visitors per year. This could be expected to result in the order of 1,120 persons per week during the summer months, with approximately 370 visitors per day, reflecting a third of weekly visitors to occur during a typical Saturday or Sunday daily period.

Due to the nature of the beach, and the average 2 hour duration of stay, it is anticipated that approximately 20% of the daily visitors would be on site at any one time. This would result in 74 visitors in the ocean pool at any one time.

Based on an average vehicle occupancy of 2.5 persons per vehicle, this would equate to a car parking requirement of 30 parking spaces.

Option 2B

Utilising the above average for the purpose of this parking assessment, an ocean pool of 705sq.m could generate in the order of 30,600 visitors per year. This could be expected to result in the order of 730 persons per week during the summer months, with approximately 240 visitors per day, reflecting a third of weekly visitors to occur during a typical Saturday or Sunday daily period.

Due to the nature of the beach, and the average 2 hour duration of stay, it is anticipated that approximately 20% of the daily visitors would be on site at any one time. This would result in 48 visitors in the ocean pool at any one time.

Based on an average vehicle occupancy of 2.5 persons per vehicle, this would equate to a car parking requirement of 20 parking spaces.

Summary

Based on the above, the benchmarking rates against existing ocean pools is considered to provide the anticipated parking demand associated with the anticipated development.

Option 2A

Based on the above, it could be expected that an ocean pool of 1,073sq.m could generate a parking requirement of 30 car parking spaces.

Option 2B

Based on the above, it could be expected that an ocean pool of 705sq.m could generate a parking requirement of 20 car parking spaces.

Car Parking Availability

Car parking surveys have been previously undertaken and are outlined within “Feasibility of Hallett Cove Ocean Pool” report Appendix D. The extend of the previous surveys is shown below.

Figure 7 – Previous Car Parking Survey Extent



Figure D.6 The scope of the car parking assessment

Figure 8 – Previous Car Parking Survey Example Data



Figure D.7 Example of survey method

A snapshot of results from the previous parking survey are shown below during the peak New Years period. It is noted that the vacant parking spaces are based on 85% of the parking spaces being available for beach/pool visitors. The remaining 25% of spaces are considered for residential use.

Figure 9 – Previous Car Parking Survey Data Snapshot

1st January

	Parks within 250 m of pool					Parks within 250-400 m of pool					
	Spaces	85%	FILLED	VACANT	2.5 vehicle	Spaces	85%	FILLED	VACANT	2.5 vehicle	Total extra
1100	168	143	76	67	167	103	88	7	81	201	368
1400	168	143	101	42	105	103	88	9	79	196	301
1700	168	143	78	65	162	103	88	15	73	181	343
2000	168	143	72	71	177	103	88	9	79	196	373

Table D.5 Car parking survey results (1 January 2019)

5th January

	Parks within 250 m of pool					Parks within 250-400 m of pool					
	Spaces	85%	FILLED	VACANT	2.5 vehicle	Spaces	85%	FILLED	VACANT	2.5 vehicle	Extra people
1100	168	143	130	13	33	103	88	12	76	189	221
1400	168	143	127	16	40	103	88	13	75	186	226
1700	168	143	87	56	140	103	88	13	75	186	326
2000	168	143	60	83	208	103	88	10	78	194	401

Table D.6 Car parking survey results (5 January 2019)

Based on the above, during the observed peak parking period, there were 13 parking spaces available within 250m of the ocean pool site, and 76 spaces within 400m. It is noted that this is during the New Years peak parking period. During a more typical period, there is anticipated to be additional spaces available for ocean pool visitors.

Option 2A

The parking assessment above indicates a parking requirement of 30 car parking spaces. Therefore, during this peak period, it could be expected that in the order of 17 vehicles would be required to park within the 250m to 400m range from the ocean pool. There would still be in the order of 59 spaces vacant during this peak period.

Option 2B

The parking assessment above indicates a parking requirement of 20 car parking spaces. Therefore, during this peak period, it could be expected that in the order of 7 vehicles would be required to park within the 250m to 400m range from the ocean pool. There would still be in the order of 69 spaces vacant during this peak period.

Additional Car Parking Layout

A high level concept layout has been prepared to provide 12 90 degree angle car parking in close proximity to the proposed ocean pool location. This arrangement would result in an increase of 7 car parking spaces compared to the existing parking provision. The provision of additional parking spaces, during the peak New Years period would only

result in between 0 vehicles (Option 2B) and 10 vehicles (Option 2A) being required to park within the 400m radius zone.

Figure 10 – Possible Car Parking Layout



Based on the above assessments, there is adequate capacity within the surrounding on-street car parking network to accommodate the car parking demands associated with the proposed ocean pool.

Conclusion

Following a review of the proposed ocean pool development adjacent the Heron Way Reserve, Hallett Cove, the following conclusions are made:

1. The proposal incorporates two options for an ocean pool development. Option 2A includes a pool area of 1,073sq.m and Option 2B includes a pool area of 705sq.m.
2. An empirical assessment has been undertaken for a range of parking rates that could be applied to the development. The benchmarking rates against existing ocean pools is considered to provide the anticipated parking demand associated with the anticipated development.
3. The anticipated parking requirement for the two options is as follows:
   a. Option 2A could generate a parking requirement of 30 car parking spaces.
   b. Option 2B could generate a parking requirement of 20 car parking spaces.
4. Car parking surveys have been previously undertaken and are outlined within “Feasibility of Hallett Cove Ocean Pool” report Appendix D. The parking surveys indicated there were 13 parking spaces available within 250m of the ocean pool site, and 76 spaces within 400m of the ocean pool. These were conducted during the New Years peak parking period, and car parking would be expected to be lower during typical operation period.
5. Based on the empirical parking assessment, the on-street car parking supply would be as follows:
   a. Option 2A could be expected to generate in the order of 17 vehicles to park within the 250m to 400m range from the ocean pool. There would still be in the order of 59 spaces vacant during this peak period.
   b. Option 2B could be expected to generate in the order of 7 vehicles to park within the 250m to 400m range from the ocean pool. There would still be in the order of 69 spaces vacant during this peak period.
6. A high level concept layout has been prepared to provide 12 90 degree angle car parking in close proximity to the proposed ocean pool location. This arrangement would result in an increase of 7 car parking spaces compared to the existing parking provision. The provision of additional parking spaces, during the peak New Years period would only result in between 0 vehicles (Option 2B) and 10 vehicles (Option 2A) being required to park within the 400m radius zone.
7. Based on the above assessments, there is adequate capacity within the surrounding on-street car parking network to accommodate the car parking demands associated with the proposed ocean pool.

NICOLE LARKIN DESIGN

Hallett Cove Ocean Pool

Basis of Capital and Operating Cost Estimate

10464-BOE-001

25 May 2023

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SYNOPSIS

This document has been prepared to support the development of the Capital and Operating Cost Estimates for the Hallett Cove Ocean Pool as defined in the conceptual documentation supplied by Nicole Larkin Design. The basis of the estimate in terms of methodology and process in determining the capital cost value are the prime areas of focus of this document.

Disclaimer

This report has been prepared on behalf of and for the exclusive use of Nicole Larkin Design, and is subject to and issued in accordance with the agreement between Nicole Larkin Design and Goeldner Consulting Pty Ltd. Goeldner Consulting Pty Ltd accepts no liability or responsibility whatsoever for it in respect of any use of or reliance upon this report by any third party. Copying this plan without the permission of Nicole Larkin Design and Goeldner Consulting Pty Ltd is not permitted.

REV	DESCRIPTION	ORIG	APPROVER	DATE	CLIENT APPROVAL	DATE
A	Issue for review	D. Simone	C Goeldner	25-05-23		

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NICOLE LARKIN DESIGN
HALLETT COVE OCEAN POOL
BASIS OF CAPITAL AND OPERATING COST ESTIMATE

1 CAPITAL COST ESTIMATE

1.1 Evaluation and Summary of the Estimate

The total P50 estimated cost of the overall project for each option as detailed in this document is summarised in Table 1 below. These amounts are based on May-2023 AUD dollars and represent 50/50 probability of overrun/underrun (excludes market forces, GST and escalation).

The estimate was prepared generally in accordance with the recommended practices of AACE International for a Class 5 estimate. Class 5 estimates have an expected accuracy range of -30% to +50%.

Table 1: Construction Cost Estimate Summary

Description	Option 1 50m Pool	Option 2 25m Pool	Beach Access Embankment Protection
Preliminaries and Margin	1,589,570	1,443,812	494,629
Embankment Protection	1,648,763	1,648,763	1,648,763
50m Ocean Pool and Hardscaping	2,229,887	1,498,027	0
Childrens Pool	695,555	695,555	0
Facilities	693,778	693,778	0
Sub Ground Intake & Stormwater Diversion	282,582	276,582	0
Subtotal	**7,140,135**	**6,256,517**	**2,143,392**
Allowance for 25% contingency	1,785,034	1,564,129	535,848
Total	**8,925,169**	**7,820,646**	**2,679,240**

Notes: All costs exclude GST

2 BASIS OF ESTIMATE

2.1 Purpose and Objective

The Cost Estimate was prepared by Goeldner Consulting to produce a Capital Cost Estimate with a target accuracy of -30% to +50% for the Hallett Cove Ocean Pool project based on Concept Design.

2.2 Scope of Work

The concept study involved the preparation of construction cost estimates for three options as summarised below. Detailed cost estimates for each option are included in Appendices 1-3 which provide further details on the scope of work for each option.

- Option 1:50m Pool

- 5 lane x 50m lap pool
- Childrens Pool with 'live bottom' (Max 1.3m depth)
- rehabilitation swimming zone
- Concrete bleachers providing pool-side seating
- Wet edge to north eastern pool corner creating continuous visual connection to ocean
- Long term protection to 90m of embankment/beach access
- Graded ramp for vehicle and pedestrian access to the beach
- Stepped concrete benches for seating, recreation and leisure
- Public lighting
- Graded ramp access into pool for swimmers and maintenance vehicles, this doubles as rehabilitation swimming zone
- Amenities block (Heron Way), outdoor showers (beach level)
- Parking (Option for 7 new spaces to Heron Way)

- Option 2B: 25m Pool

- 5 lane x 25m lap pool
- Childrens Pool with 'live bottom' (Max 1.3m depth)
- Long term protection to 90m of embankment/beach access
- Concrete bleachers providing pool-side seating
- Wet edge to north eastern pool corner creating continuous visual connection to ocean
- Graded ramp for vehicle and pedestrian access to the beach
- Stepped concrete benches for seating, recreation and leisure
- Public lighting
- Graded ramp access into pool for swimmers and maintenance vehicles, this doubles as rehabilitation swimming zone
- Amenities block (Heron Way), outdoor showers (beach level)
- Parking (Option for 7 new spaces to Heron Way)

Included in both Options: Embankment Protection and Beach Access

- Protection and stabilisation of existing embankment extending from the Boat-shed Cafe in the north to the south of the beach
- Long term protection to 90m of embankment/beach access
- Short term stabilisation to 390m length of embankment (through planting/landscaping)
- Graded ramp for vehicle and pedestrian access to the beach
- Stepped concrete benches for seating, recreation and leisure
- Public lighting

2.3 Qualifications and Assumptions

The following qualifications and assumptions were noted when preparing the Capital Cost Estimate:

- Estimate base date is May 2023.
- The estimate has been developed assuming the construction works will be awarded to a single head contractor via a competitive tender process.
- Construction works will be constructed during a standard 36hr working week and will be continuous without staging.
- The weather conditions are not of extreme proportions that may disrupt the continuance of safe work. No provision of 'force majeure' occurrences such as storms and resultant flooding or earthquakes are included in the cost estimate.
- We have assumed a temporary sandbag wall will provide adequate protection from waves/water during the construction phase and prevent stoppages in construction due to water ingress.
- All standards and procedures are in accordance with Australian Standards and codes of practice, together with good engineering practices.
- Estimate reflects the concept design documents supplied by Nicole Larkin Design.

- Estimate reflects the concept design documents supplied by Nicole Larkin Design.

2.4 Exclusions

- Investigation and Design costs
- Authority fees and approvals
- Property acquisitions
- Public utility adjustments
- Escalation beyond May 2023
- The impact of related concurrent projects which may affect the availability of skilled construction labour has not been assessed.
- Changes to labour or industrial relations laws.
- Impact of market forces on commodity pricing (e.g. concrete supply, oil price variation).
- No allowance for additional costs due to abnormal weather such as El Niño events.
- No allowance for improvements to existing infrastructure or services outside the battery limits of the project.
- No allowance has been included for extended periods of industrial unrest.
- Finance and interest charges for project duration.
- Goods and Services Tax (GST).
- Any environmental requirement not identified in this estimate.
- Any cultural heritage requirement not identified in this estimate.
- No allowance for sunk costs (e.g. Cost of this and previous studies etc.).

3 QUANTITY AND COST BASIS

3.1 Quantity Basis

All quantities used in the estimate are conceptual allowances only and have been based on conceptual drawings provided by Nicole Larkin Design.

3.2 Pricing

Rates for construction materials have been generally based on pricing from similar projects in Goeldner Consulting's database. Installation costs are based on a nominal 36-hour work week.

3.3 Contractor Preliminaries and Margin

An allowance for head contractor preliminary costs and margin has been included based on 30% of construction costs. Preliminary costs include items such as contractor mobilisation/demoblisation, site facilities, temporary services, temporary construction works, traffic control, surveying, project plans and documentation.

3.4 Escalation

No allowance has been included for escalation beyond the estimate base date.

3.5 Contingency

An allowance for contingency has been included based on 25% of the project cost to provide an overall P50 construction cost estimate (50/50 probability of overrun/underrun).

3.6 Owners Costs

No allowance has been included for Owners costs. Owners costs may include, but are not limited to:

- Finance and capitalised interest for project duration.
- Land Acquisition Costs
- The Owners project team costs during the execution phase which includes travel and accommodation, miscellaneous business-related costs.
- Cost of obtaining statutory and regulatory approvals for construction.
- Owners insurances, including those during construction (e.g. public liability, contractor's all-risks, workers compensation, public and professional liability).
- 3rd Party Consulting costs.
- Industrial Relations consultant.
- Sunk Costs
- Local community compensation.

4 OPERATING COSTS

Goeldner Consulting has prepared an estimate of operating costs for each pool option based on review of financial data from existing pools/baths and assumptions regarding the operating strategy for the facility as summarised in Tables 2 and 3 below. A Low, Mid and High cost has been provided for each option to represent the potential range of costs that may be incurred depending on the final operating plan for the facility. The scope of items included in the operating cost estimate is as follows:

- Energy consumption of pool pumps (15kW for 50m pool, 10kW for 25m pool). Pumps operating 24hrs per day. Average electricity cosy $0.37/kW
- Public lighting based on 24kW per day
- Water consumption of outdoor showers based on 500L per day. Average water cost $2.95/L plus $500 per year fixed fee.
- Allowance for repairs and maintenance of pool and infrastructure factored from similar facilities including:
    - Landscaping making good
    - Minor concrete patching;
    - Balustrade/fencing repairs;
    - Painting;
    - Lane marking;
    - Pump/valve overhauls;
    - Pump/valve replacement;
    - Pipeline repairs and maintenance including screens;
    - Lighting maintenance;
    - Signage;
    - Joint sealing.
- 6 months of weekly cleaning and 6 months of fortnightly cleaning (Mid Case). Weekly clean assumes 3 persons x 8hrs at a rate of $55/hr plus $200/day consumables. Including:
    - Emptying of pool to remove dirty water
    - Sand and wrack removal
    - Cleaning and washing of walls
    - Removal of barnacles and other growth
    - Pool refill
    - General sweeping and rubbish removal
- Supervision/management. One day per week (Mid Case) based on $100,000 per year full time.
- Major remediation after 20 years, factored from similar projects.

Note: Operating costs of the public amenities and carpark are excluded.

NICOLE LARKIN DESIGN
HALLETT COVE OCEAN POOL
BASIS OF CAPITAL AND OPERATING COST ESTIMATE

Table 2: Operating Costs - Option 1 (50m pool)

	Yearly Cost			20 Year Cost		
OPTION 1 (50m)	Low	Mid	High	Low	Mid	High
Electricity Services	25,863	51,726	93,107	517,260	1,034,520	1,862,136
Water Services	274	547	985	5,473	10,945	19,701
Repairs and Cleaning	38,712	129,040	232,272	774,241	2,580,803	4,645,445
Management	10,000	20,000	40,000	200,000	400,000	800,000
Pool Refurbishment				144,200	206,000	309,000
TOTAL	**74,849**	**201,313**	**366,364**	**1,641,173**	**4,232,268**	**7,636,282**

Table 3: Operating Costs - Option 2 (25m pool)

	Yearly Cost			20 Year Cost		
OPTION 2 (25M)	Low	Mid	High	Low	Mid	High
Electricity Services	17,782	35,564	64,016	355,644	711,288	1,280,318
Water Services	274	547	985	5,473	10,945	19,701
Repairs and Cleaning	36,122	120,407	216,733	722,442	2,408,141	4,334,654
Management	10,000	20,000	40,000	200,000	400,000	800,000
Pool Refurbishment				126,355	180,507	270,760
TOTAL	**64,178**	**176,519**	**321,734**	**1,409,914**	**3,710,881**	**6,705,434**

NICOLE LARKIN DESIGN
HALLETT COVE OCEAN POOL
BASIS OF CAPITAL AND OPERATING COST ESTIMATE

Appendix 1 Estimate Details – Beach Access and Embankment Protection

Goeldner Consulting **10464-EST-001-A**

ESTIMATE DETAILS
Hallet Cove Ocean Pool
Beach Access and Embankment Protection

Description	Unit	Quantity	Rate	TOTAL
PRELIMINARIES AND MARGIN				
Allowance for contractor preliminaries and margin including mobilisation, demobilisation, insurances, project management, management plans and the like	Item	1	494,629	494,629
PRELIMINARIES AND MARGIN				**494,629**
DIRECT COSTS				
Embankment Protection				
Earthworks				
Allowance for sandbag cofferdam wall	m	140	1,800	252,000
Embankment excavation for stabilisation	m3	757	64	48,576
Battered and planted embankment stabilisation	m2	5,850	60	351,000
Rock armouring at bottom of embankment stabilisation, site won rock	m3	300	65	19,500
Allowance for disposal of asbestos material	tonne	1,363	200	272,600
Earthworks				**943,676**
Concrete				
Concrete rates include for coloured concrete/aggregate mix				
Graded pedestrian and vehicle ramp	m3	80	2,070	165,619
DDA access ramp connection	m3	4	2,070	8,281
Concrete bleachers	m3	152	2,565	389,897
Stairs and landings	m3	5	2,512	12,558
Stair walls/balustrade	m3	6	3,910	23,462
Concrete				**599,817**
Blockwork				
Coloured concrete block retaining walls including concrete foortings core filling and bar reinforcement	m2	54	505	27,270
Blockwork				**27,270**
Miscellaneous				
Allowance to for lighting of acess paths	ea	5	10,000	50,000
Allowance for general signage	Item	1	5,000	5,000
Allowance for artwork	Item	1	20,000	20,000
Allowance to supply and install gate to road access	Item	1	3,000	3,000
Miscellaneous				**78,000**
Embankment Protection				**1,648,763**
DIRECT COSTS				**1,648,763**
CONTINGENCY				
Allowance for 25% contingency	Item	1	535,848	535,848
CONTINGENCY				**535,848**
TOTAL				**2,679,240**

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Appendix 2 Estimate Details – Option 1 (50m Sea-side Pool)

Goeldner Consulting **10464-EST-002-B**

ESTIMATE DETAILS
Hallett Cove Ocean Pool
Option 1 (50m Sea-side Pool)

Description	Unit	Quantity	Rate	TOTAL
PRELIMINARIES AND MARGIN				
Allowance for contractor preliminaries and margin including mobilisation, demobilisation, insurances, project management, management plans and the like	Item	1	1,589,570	1,589,570
PRELIMINARIES AND MARGIN				**1,589,570**
DIRECT COSTS				
Embankment Protection				
Earthworks				
Allowance for sandbag cofferdam wall	m	140	1,800	252,000
Embankment excavation for stabilisation	m3	757	64	48,576
Battered and planted embankment stabilisation	m2	5,850	60	351,000
Rock armouring at bottom of embankment stabilisation, site won rock	m3	300	65	19,500
Allowance for disposal of asbestos material	tonne	1,363	200	272,600
Earthworks				**943,676**
Concrete				
Concrete rates include for coloured concrete/aggregate mix				
Graded pedestrian and vehicle ramp	m3	80	2,070	165,619
DDA access ramp connection	m3	4	2,070	8,281
Concrete bleachers	m3	152	2,565	389,897
Stairs and landings	m3	5	2,512	12,558
Stair walls/balustrade	m3	6	3,910	23,462
Concrete				**599,817**
Blockwork				
Coloured concrete block retaining walls including concrete foortings core filling and bar reinforcement	m2	54	505	27,270
Blockwork				**27,270**
Miscellaneous				
Allowance to for lighting of acess paths	ea	5	10,000	50,000
Allowance for general signage	Item	1	5,000	5,000
Allowance for artwork	Item	1	20,000	20,000
Allowance to supply and install gate to road access	Item	1	3,000	3,000
Miscellaneous				**78,000**
Embankment Protection				**1,648,763**
50m Ocean Pool and Hardscaping				
Earthworks				
Reclaimed erratic glacial boulders crushed granite	m3	200	89	17,895
Excavation for pool	m3	98	64	6,289
Earthworks				**24,184**
Concrete				
Concrete bleachers	m3	152	2,565	389,897
Pool surrounds	m3	705	1,560	1,100,121
300mm thick pool base slab	m3	191	1,916	365,955
Wet edge wall	m3	9	4,266	38,393
Pool stairs	m3	9	4,000	36,002
Concrete				**1,930,368**
Piling				
Supply and install of continguous pile wall	m2	234	989	231,426
Piling				**231,426**

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Goeldner Consulting **10464-EST-002-B**

ESTIMATE DETAILS
Hallett Cove Ocean Pool
Option 1 (50m Sea-side Pool)

Description	Unit	Quantity	Rate	TOTAL
Fencing				
Supply and install fences	m	33	502	16,564
Fencing				**16,564**
Piping				
Supply rising main, 300mm HDPE	m	115	115	13,225
Pool maintenance drain	m	25	115	2,875
Maintenance drain gate valve	ea	1	6,245	6,245
Piping				**22,345**
Miscellaneous				
Allowance for 50m pool lane ropes	m	250	20	5,000
Miscellaneous				**5,000**
50m Ocean Pool and Hardscaping				**2,229,887**
Childrens Pool				
Insitu Reinforced Concrete				
Childrens pool concrete structure	m3	246	2,303	566,562
Insitu Reinforced Concrete				**566,562**
Piling				
Supply and install of continguous pile wall	m2	117	989	115,713
Piling				**115,713**
Miscellaneous				
Pool maintenance drain	m	25	115	2,875
Maintenance drain gate valve	ea	1	6,245	6,245
Supply rising main, 225mm HDPE	m	52	80	4,160
Miscellaneous				**13,280**
Childrens Pool				**695,555**
Facilities				
Amenities				
Amenities	m2	98	6,066	594,468
Allowance for amenities service connections	Item	1	50,000	50,000
Allowance for fresh water showers including pipework	ea	2	6,000	12,000
Amenities				**656,468**
Car Parking				
Demolition of existing kerb	m	35	14	477
Excavation for new paving and footpath	m3	64	64	4,107
Supply and place DGB 200mm thick	m3	22	111	2,443
Supply and place 40mm of AC10	m2	109	35	3,815
Supply and place SF kerb	m	41	49	2,028
Allowance for line marking	Item	1	500	500
Supply and install new concrete pathway	m3	17	1,408	23,940
Car Parking				**37,310**
Facilities				**693,778**
Sub Ground Intake & Stormwater Diversion				
Trenching for sub-ground deep water intake pipe	m	55	1,120	61,600
Supply and install sub-ground deep water intake pipe - 500dia HDPE pipe	m	55	399	21,919

Goeldner Consulting **10464-EST-002-B**

ESTIMATE DETAILS
Hallett Cove Ocean Pool
Option 1 (50m Sea-side Pool)

Description	Unit	Quantity	Rate	TOTAL
Sub-ground deep water intake structure - 257 stainless steel	Item	1	10,000	10,000
Allowance for intake pumps including filter - 2x 15kW	Item	2	19,682	39,363
Allowance for pump station	Item	1	50,000	50,000
Allowance for electrical supply to pump station within 50m	Item	1	10,000	10,000
Supply and install stormwater culvert 2700W 900H	m	17	4,600	78,200
Remove existing culvert headwall	Item	1	2,500	2,500
Supply and install junction pit	Item	1	9,000	9,000
Sub Ground Intake & Stormwater Diversion				**282,582**
DIRECT COSTS				**5,550,565**
CONTINGENCY				
Allowance for 25% contingency	Item	1	1,785,034	1,785,034
CONTINGENCY				**1,785,034**
TOTAL				**8,925,169**

Appendix 3 Estimate Details – Option 2 (25m Sea-side Pool)

Goeldner Consulting **10464-EST-003-A**

ESTIMATE DETAILS
Hallet Cove Ocean Pool
Option 2 (25m Sea-side Pool)

Description	Unit	Quantity	Rate	TOTAL
PRELIMINARIES AND MARGIN				
Allowance for contractor preliminaries and margin including mobilisation, demobilisation, insurances, project management, management plans and the like	Item	1	1,443,812	1,443,812
PRELIMINARIES AND MARGIN				**1,443,812**
DIRECT COSTS				
Embankment Protection				
Earthworks				
Allowance for sandbag cofferdam wall	m	140	1,800	252,000
Embankment excavation for stabilisation	m3	757	64	48,576
Battered and planted embankment stabilisation	m2	5,850	60	351,000
Rock armouring at bottom of embankment stabilisation, site won rock	m3	300	65	19,500
Allowance for disposal of asbestos material	tonne	1,363	200	272,600
Earthworks				**943,676**
Concrete				
Concrete rates include for coloured concrete/aggregate mix				
Graded pedestrian and vehicle ramp	m3	80	2,070	165,619
DDA access ramp connection	m3	4	2,070	8,281
Concrete bleachers	m3	152	2,565	389,897
Stairs and landings	m3	5	2,512	12,558
Stair walls/balustrade	m3	6	3,910	23,462
Concrete				**599,817**
Blockwork				
Coloured concrete block retaining walls including concrete foortings core filling and bar reinforcement	m2	54	505	27,270
Blockwork				**27,270**
Miscellaneous				
Allowance to for lighting of acess paths	ea	5	10,000	50,000
Allowance for general signage	Item	1	5,000	5,000
Allowance for artwork	Item	1	20,000	20,000
Allowance to supply and install gate to road access	Item	1	3,000	3,000
Miscellaneous				**78,000**
Embankment Protection				**1,648,763**
25m Ocean Pool and Hardscaping				
Earthworks				
Reclaimed erratic galacial boulders crushed granite	m3	27	89	2,416
Excavation for pool	m3	197	64	12,641
Earthworks				**15,057**
Concrete				
Concrete bleachers	m3	166	2,565	425,809
Pool surrounds	m3	357	1,560	557,083
300mm thick pool base slab	m3	116	1,916	222,255
Wet edge wall	m3	10	4,266	42,659
Pool stairs	m3	9	4,000	36,002
Concrete				**1,283,808**

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Goeldner Consulting **10464-EST-003-A**

ESTIMATE DETAILS
Hallet Cove Ocean Pool
Option 2 (25m Sea-side Pool)

Description	Unit	Quantity	Rate	TOTAL
Piling				
Supply and install of continguous pile wall	m2	159	989	157,251
Piling				**157,251**
Fencing				
Supply and install fences	m	34	502	17,066
Fencing				**17,066**
Piping				
Supply rising main, 300mm HDPE	m	115	115	13,225
Pool maintenance drain	m	25	115	2,875
Maintenance drain gate valve	ea	1	6,245	6,245
Piping				**22,345**
Miscellaneous				
Allowance for 25m pool lane ropes	m	125	20	2,500
Miscellaneous				**2,500**
25m Ocean Pool and Hardscaping				**1,498,027**
Childrens Pool				
Insitu Reinforced Concrete				
Childrens pool concrete structure	m3	246	2,303	566,562
Insitu Reinforced Concrete				**566,562**
Piling				
Supply and install of continguous pile wall	m2	117	989	115,713
Piling				**115,713**
Miscellaneous				
Pool maintenance drain	m	25	115	2,875
Maintenance drain gate valve	ea	1	6,245	6,245
Supply rising main, 225mm HDPE	m	52	80	4,160
Miscellaneous				**13,280**
Childrens Pool				**695,555**
Facilities				
Amenities				
Amenities	m2	98	6,066	594,468
Allowance for amenities service connections	Item	1	50,000	50,000
Allowance for fresh water showers including pipework	ea	2	6,000	12,000
Amenities				**656,468**
Car Parking				
Demolition of existing kerb	m	35	14	477
Excavation for new paving and footpath	m3	64	64	4,107
Supply and place DGB 200mm thick	m3	22	111	2,443
Supply and place 40mm of AC10	m2	109	35	3,815
Supply and place SF kerb	m	41	49	2,028
Allowance for line marking	Item	1	500	500

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Goeldner Consulting **10464-EST-003-A**

ESTIMATE DETAILS
Hallet Cove Ocean Pool
Option 2 (25m Sea-side Pool)

Description	Unit	Quantity	Rate	TOTAL
Supply and install new concrete pathway	m3	17	1,408	23,940
Car Parking				**37,310**
Facilities				**693,778**
Sub Ground Intake & Stormwater Diversion				
Trenching for sub-ground deep water intake pipe	m	55	1,120	61,600
Supply and install sub-ground deep water intake pipe - 500dia HDPE pipe	m	55	399	21,919
Sub-ground deep water intake structure - 257 stainless steel	Item	1	10,000	10,000
Allowance for intake pumps including filter - 2x 10kW	Item	2	16,682	33,363
Allowance for pump station	Item	1	50,000	50,000
Allowance for electrical supply to pump station within 50m	Item	1	10,000	10,000
Supply and install stormwater culvert 2700W 900H	m	17	4,600	78,200
Remove existing culvert headwall	Item	1	2,500	2,500
Supply and install junction pit	Item	1	9,000	9,000
Sub Ground Intake & Stormwater Diversion				**276,582**
DIRECT COSTS				**4,812,705**
CONTINGENCY				
Allowance for 25% contingency	Item	1	1,564,129	1,564,129
CONTINGENCY				**1,564,129**
TOTAL				**7,820,646**

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HALLET COVE OCEAN POOL

HYDRAULIC CONCEPT DESIGN REPORT

MAY 2023

Civille

Project name: Hallett Cove Ocean Pool – Hydraulic concept design report

Project number: 2305

Date: 25 May 2023

Report contact: Andrew McMillan, Civille

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1 INTRODUCTION

An ocean swimming pool is being investigated for Hallett Cove by the City of Marion following strong community interest.

Based on discussions with Nicole Larkin Design and the project team, the key objectives for the hydraulic systems include:

- Maintain suitable water quality in the pool/s at all times.
- Allow for ease of maintenance.
- To have flexible operational control.

2 BACKGROUND INFORMATION

This section includes key site information and data that is relevant to the concept hydraulic design for the pool.

2.1 TERRAIN AND BATHYMETRY

Site terrain and bathymetry information has been taken from:

- 3D aerial survey
- Bathymetric survey
- Ground survey

2.2 WATER LEVELS

An analysis of local water levels has been completed to inform the concept design development of the seawater supply for the proposed ocean pool.

Water level monitoring data at a 1 hour frequency for Port Stanvac for 1992 to 2010 has been obtained. A sample of the water level data is provided in Figure 1 showing that the low tide water level typically fluctuates between RL -0.4 m AHD and -1.4m AHD. The associated tidal planes are included in Table 1.

Table 1: Tidal Planes for port Adelaide (WRL, 2020)

Tidal plane	Outer Harbor Adelaide (m LAT)	Port Stanvac (m LAT)	Outer Harbor Adelaide (m AHD)	Port Stanvac (m AHD)
Highest astronomical tide	2.8	2.5	1.348	1.22
Mean high water springs	2.3	2.0	0.848	0.72
Australian Height Datum	1.45	1.28	0.000	0.00
Mean high water neaps	1.3	1.2	-0.152	-0.08
Mean sea level	1.3	1.2	-0.152	-0.08
Mean low water neaps	1.3	1.2	-0.152	-0.08
Mean low water springs	0.3	0.3	-1.152	-0.98
Lowest astronomical tide	0.00	0.0	-1.452	-1.28

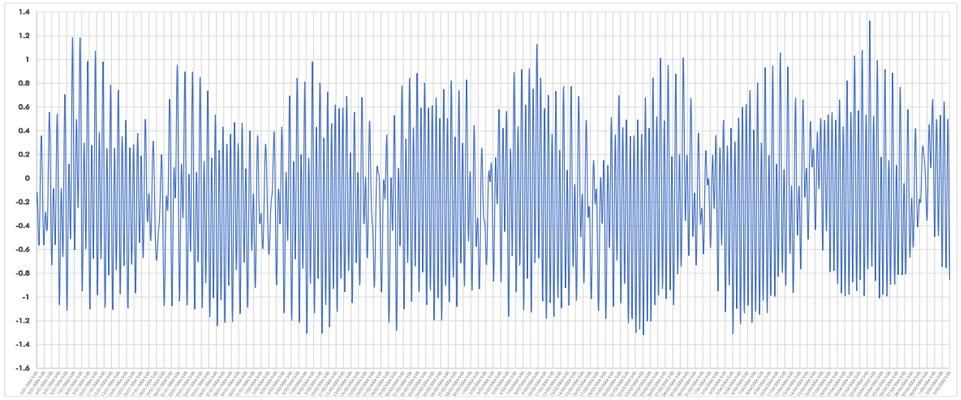


Figure 1 Water levels over 3 months

Data from 2004 to 2010 was used to develop the water level exceedance curve provided in Figure 2. This chart provides important information relevant to the operation of the pumped pool seawater supply system as discussed in Section 3. For reference, note that the data shows that the water level at Hallett Cove exceeds RL -0.8m AHD 90% of the time. That is, 10% of the time the sea water level at Hallett Cove is less than RL -0.8m AHD.

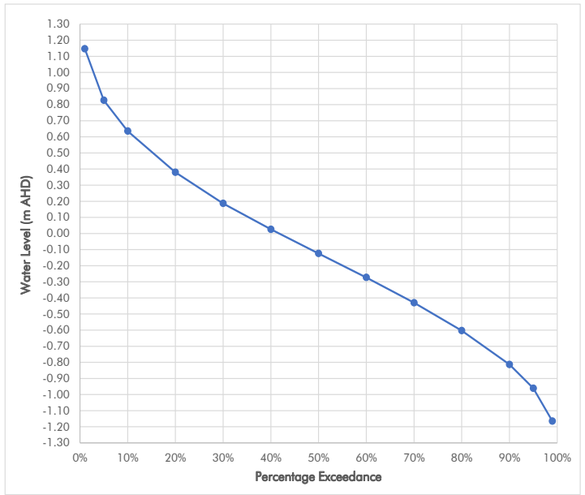


Figure 2 Water level exceedance curve

2.3 WATER QUALITY

The South Australian EPA state that:

> *Beaches in Adelaide are safe and healthy for 98% of the time. However, the water quality at beaches can be impacted by rainfall which flush stormwater into the sea leaving discoloured water especially around drains.*

> *Studies (Corbin and Gaylard 2005) have shown that with respect to microbiology (faecal micro-organisms), Adelaide's coastal waters are generally safe for swimming three days after heavy rainfall events. Invariably discharges after heavy rainfall result in poor water clarity for Adelaide's coastal waters.*

The current Australian *Guidelines for Managing Risks in Recreational Water* (NHMRC, 2008), in common with the World Health Organisation's *Guidelines for safe recreational water environments* (WHO, 2003), recommend a preventative approach to the management of recreational water with assessment and management of identified hazards, as well as assessment of water quality to produce a 'suitability for recreation' classification. For microbial quality of recreational water, the guideline includes that "Preventative risk management practices should be adopted to ensure that designated recreational waters are protected against direct contamination with fresh faecal material, particularly of human and domesticated animal origin".

The *Australian and New Zealand Guidelines for Fresh and Marine Waters* (ANZECC, 2000) also include water quality guidelines for recreational water quality and aesthetics. The ANZECC guidelines for primary contact recreation are shown in Table 2.

Table 2: ANZECC water quality guidelines

Parameter	Primary contact recreation
Faecal coliforms	Median over bathing season should not exceed 150 organisms/100mL.
Enterococci	Median over bathing season should not exceed 35 organisms/100mL.

The microbial water quality assessment categories (based on 95th percentiles) are:

A: <= 40 enterococci / 100mL
B: 41-200 enterococci / 100mL
C: 201-500 enterococci / 100mL
D: > 500 enterococci / 100mL

Each category represents a higher likelihood of gastrointestinal illness, and a category D site would be recommended to not be used for swimming.

The South Australian water quality objective for primary contact recreation in metropolitan coastal waters is:

> *Enterococci <200 orgs/100 mL (95 percentile)*
> *The 95 percentile allows for the objective value to be exceeded for 5% of the time, which may occur, for example, for short periods following rainfall events causing stormwater discharges, particularly in the vicinity of the discharge points. For this reason the SA Health Commission has signage advising against contact recreation (bathing, swimming) in the vicinity when the water is coloured, which usually occurs with stormwater outflows.*

Local microbiological water quality data is not available but some previous data for Brighton is provided in Figure 3. The 90th percentile for enterococci was 14 cells/100mL which indicates good water quality for the data collected.

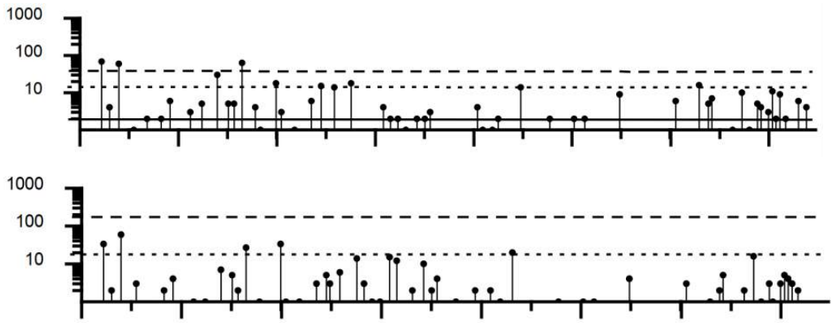


Figure 3 1995-2002 Enterococci (top) and faecal coliforms (bottom) cells/100mL time series plot for Brighton (EPA, 2004)

There are several local features that may impact on water quality in the vicinity of the proposed ocean pool:

- 1650mm diameter stormwater outlet, at the southern side of the proposed 50m pool, with a 146 hectare urban catchment.
- Field River outlet, approximately 350m south of the proposed pool, with a 36 km^2 catchment.
- Waterfall Creek outlet, approximately 1km north of the proposed pool, with a 353 hectare urban catchment
- Christie's Beach wastewater outfall, approximately 5km to the south of the proposed pool

The water quality at Hallett Cove is influenced by these features and swimming exclusion periods should be recommended after rainfall. A water quality monitoring program at Hallett Cove is recommended to gain an understanding of the time taken for water quality in the nearshore zone to be restored after rainfall. This can inform whether or for how long the pool pump should be turned off after large rainfall events.

3 CONCEPT DESIGN

3.1 POOL WATER TURNOVER

The South Australian *Standard for the Operation of Swimming Pools and Spa Pools* provides guidance on the turnover rate for swimming pools. Whilst this guideline is generally applied to pools with a recirculation and treatment (e.g. chlorination) system, the same principles should apply for the Hallett Cove ocean pool, with the difference being that the water pumped into the pool is clean water from Gulf St Vincent instead of a treatment system.

The water volume for the proposed pools was calculated based on the concept designs. The guideline turnover rates for South Australia and resulting required flow rates are provided Table 3. The turnover rates in the South Australian guidelines are relatively low, and Table 3 also shows flow rates for a higher standard based on other Australian states' guidelines.

Table 3: Flow rates for pool turnover

Pool		South Australian standard		Higher standard	
	Estimated volume (m^3)	Turnover time (hrs)	Flow rate (L/s)	Turnover time (hrs)	Flow rate (L/s)
Option 1 : 50m Pool + Childrens Pool					
50m Pool	1050	6	49	2.5	117
Childrens pool	220	2	31	1	61
Total	**1270**		**79**		**178**
Option 2 : 25m Pool + Childrens Pool					
25m Pool	500	6	23	2.5	56
Childrens pool	200	2	28	1	56
Total	**700**		**51**		**111**

The base of the 50m/25m pool has been designed at a level that will allow for gravity drainage of the pool in most tidal conditions. The lowest point in the 50m/25m is at RL 0.3m AHD, and the tidal water levels are below this level around 75 % of the time. The resulting pool water surface level of RL 1.9m AHD means that the pool will need to have water pumped into it to provide the required turnover.

3.2 SEAWATER INTAKE

To achieve a continuous turnover of water in the pool in accordance with the intent of the South Australian *Standard for the Operation of Swimming Pools*, seawater should ideally be able to be pumped into the pool throughout all low tides.

A preliminary model was developed using the 1 hour water level data to assess how a depth constraint on the seawater intake would affect the operation of the pump. The results of this model are provided in Table 4. The model indicates that even if the pump was to be switched off below the 'mean low water level' there would be regular periods of around 3 – 6 hours where the pump was not operational.

Table 4: Model results for pump outage during low tides (approximate)

Pump cut-out level (m AHD)	Percentage of low tides where pump cuts out	For low tides where pump switches off, average time period where pump is non-operational (hrs)
-0.5	76%	4.2
-0.6	67%	3.7
-0.7	57%	3.2
-0.8	45%	2.9
-0.9	33%	2.5
-1	22%	2.2
-1.1	12%	1.9
-1.2	5%	1.6

Several options have been considered for the seawater intake:

i. A pump well on the side of the proposed pool structure with an opening invert level at the existing bed level of RL -0.5m AHD.

ii. A pump well on the side of the proposed pool structure with an opening invert level of around RL -1.3m AHD, with excavation/dredging of the nearshore zone to form a channel that allows water to flow to the intake.

iii. An offshore intake structure with buried pipeline extending to an onshore pump station.

'Option i' is not recommended as there would be regular extended periods of 3 – 6 hours during low tide where water could not be pumped into the pool. When this coincides with high bather load (e.g. summer weekend) the water quality in the pool could deteriorate and lead to increased risk of potential health impacts.

'Option ii' (refer Figure 4) may be feasible but the potential ecological and other impacts would require further assessment. This option may also have higher maintenance requirements as the dredged/excavated channel would fill with sand/pebbles/weed and require periodic re-dredging. The pool outflow water would also need to be diverted to prevent it from being recirculated back into the pool. That is, the position of the seawater intake should ensure that 'fresh' water is being delivered to the pool.

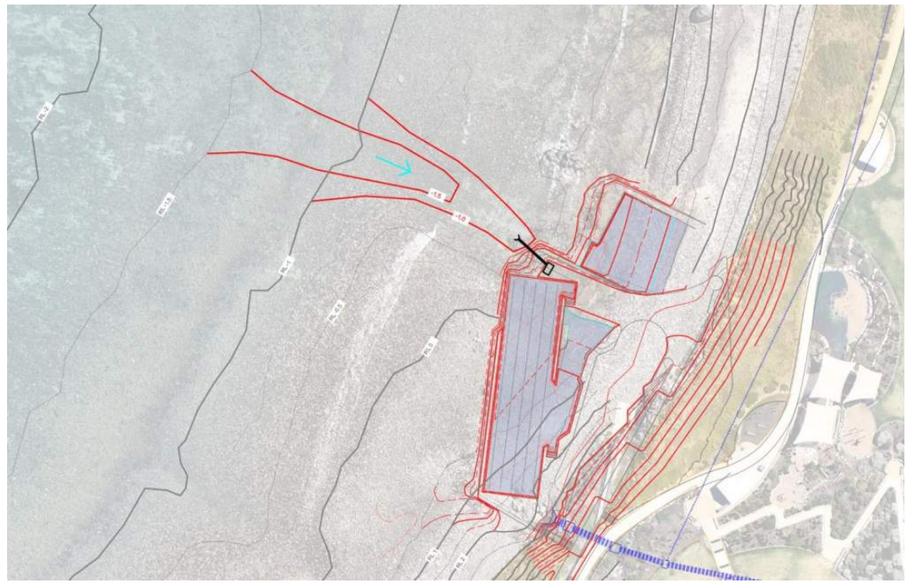


Figure 4 Option ii - seawater intake near pool with excavated channel

'Option iii' is recommended (as shown in the appended concept drawings), with the design intent that the intake structure and connecting pipeline are at a depth that will allow water to be pumped into the pool thoughout all low tides, ensuring water quality in the pool is maintained at all times.

Some other considerations for an offshore intake include:

- the seawater intake should be at least 50m from the stormwater outlet, based on NSW Beachwatch guideline
- The intake structure and pipeline should be sized for the maximum anticipated flow rate, with allwance for some growth/fouling
- The depth of the intake should provide submergence to allow for headloss through the pipeline, avoid a vortex on the water surface
- The intake should be raised above the sea floor, a screen to exclude large debris, and sufficiently large to ensure low intake velocity.
- Providing a fall from the intake *towards* the pump sump should allow for entrained sand/weed to be transported to the pump station, from which it would need to be periodically removed. This approach will also allow for accommodation of a slightly greater headloss and a smaller intake pipe diameter.

3.3 PUMP STATION

The water intake pipeline is to be connected to a flooded underground pump sump near the embankment. This location will allow maintenance/service vehicles to access the pump station at any time without interfering with the use of the swimming pool.

It is proposed that 2 identical submersible pumps be installed in a duty-standby arrangement. This will provide some flexibility in operation and redundancy.

With both pumps having equal duty, of 90 L/s @ 4m head for Option 1, or 55 L/s @ 4m head for Option 2:

- Pump A and Pump B can operate in an alternating arrangement to divide the load.
- Pump A can pump continuously if Pump B fails, until Pump B is repaired.
- Pump B can pump continuously if Pump A fails, until Pump A is repaired.
- Pump A and Pump B can operate simultaneously to provide a higher flow rate for reduced turnover time in periods of peak bather loading, or when the pool is being refilled after emptying for maintenance draining.

At this stage submersible pumps are proposed to avoid priming issues and an above-ground building, but a dry mounted end-suction pump may also be considered during detailed design.

Pumps may be selected for a lower flow rate (i.e. South Australian guideline turnover rate in Table 3). If the pipeline and pump-well are sized suitably, additional pumps could be added in future if higher flow rates are required.

As noted in Section 2.3 the pumps may be deactivated during conditions of poor seawater quality, such as after large rainfall events or if there is a sewage overflow in the local catchment.

3.4 STORMWATER EXTENSION

An existing 1650mm diameter stormwater outlet discharges to the beach in the proposed location of the 50m pool. A box culvert extension to this stormwater drainage line is proposed to pass below the pool deck and discharge at the water side of the pool structure.

The extension of the stormwater line will ensure that during rainfall events stormwater runoff does not flow directly into the 50m swimming pool.

3.5 PROVISIONS FOR MAINTENANCE

Valves and pipework are proposed as shown in the plans to allow either pool to be drained individually.

The low base level of the children's pool (existing natural rocky base to be used as a 'living' pool base) means that it can only be fully drained during low tide.

Mains water taps are to be provided at the poolside for connection of high-pressure jetting equipment.

4 FURTHER INVESTIGATIONS AND ANALYSIS

A number of further investigations are recommended to progress the design of the ocean pool.

4.1 RISK ASSESSMENT AND SANITARY ASSESSMENT

A comprehensive risk assessment should be carried out during the design stage to inform and develop the detailed designs.

Guidance on the application of the NHMRC guidelines for beaches is available from Beachwatch (NSW Office of Environment and heritage). It promotes a risk management approach to recreational water, with microbial risks to be assessed based on a sanitary inspection and microbial water quality monitoring. Beaches are classified based on a combination of their sanitary inspection category and microbial assessment category.

As part of the suitability assessment for swimming sites Beachwatch includes a sanitary assessment process including the following:

> *There are five key steps to a sanitary inspection:*
>
> 1. *Define the swimming area and catchment.*
> 2. *Identify sources of faecal contamination and gather information on the frequency, duration and intensity of impact. Information may be sourced from:*
>   a. *Desktop study, including, maps, reports and published data*
>   b. *Field inspections*
>   c. *Reconnaissance surveys*
>   d. *Interviews with information holders.*
> 3. *Assess likelihood for each identified source of faecal contamination*
> 4. *Determine the sanitary inspection category for the site (overall likelihood)*
> 5. *Hold a workshop or meeting with stakeholders to review pollution sources and likelihood assessment.*
>
> (OEH, 2011, p.27)

Noting that Hallett Cove has been closed to swimmers in the past due to sewage discharge to the beach (SOE, 2008), this type of assessment would investigate any designed sewer overflow points in the upstream catchment. In addition to this confirm if there is any modelling to estimate the frequency of sewer overflows in the catchment.

4.2 GEOTECHNICAL

Geotechnical investigations are required to gain information on site conditions for design of the pool structure and the seawater intake pipeline.

4.3 WATER QUALITY MONITORING

Water quality monitoring should be carried out during dry and wet weather with samples taken from the stormwater outlet and from the nearshore zone near the proposed seawater intake structure.

A water quality monitoring program can provide data to inform pool/beach users on the period of time after rain where swimming should be avoided.

4.4 SEAWATER INTAKE ASSESSMENT

Further assessment should confirm the feasibility of the seawater intake structure and pipeline.

Geotechnical information including for the sea bed is required to inform the pipeline design and construction methodology.

Coastal engineering and morphology advice should be obtained for design and appropriate serviceability of the intake structure.

Advice should be sought on how impacts on marine ecology from the intake structure and pipeline can be minimised.

The shallow water depth at the intake structure may cause a navigational hazard to watercraft, a marker may be necessary.

4.5 MAINTENANCE

It is recommended that the maintenance requirements of the ocean pool should be thoroughly considered, and check that the client (City of Marion Council) is comfortable taking these on for the long-term.

Sand and seaweed may be deposited in the pool. Ocean pools are typically emptied and cleaned weekly in summer and fortnightly in winter.

4.6 CONSTRUCTION

Construction impacts would need to be carefully managed. A temporary cofferdam may be required to allow construction of the ocean pool. Any dewatering would need to be in accordance with South Australian Environmental regulations.

REFERENCES

Australian and New Zealand Environment and Conservation Council and Agriculture and Resource Management Council of Australia and New Zealand (ANZECC and ARMCANZ). 2000. Australian and New Zealand Guidelines for Fresh and Marine Waters.

EPA South Australia (2020) https://www.epa.sa.gov.au/environmental_info/water_quality/water_quality_monitoring/beach_water_advice

EPA South Australia (2004) Ambient *Water Quality of the Gulf St Vincent Metropolitan Coastal Waters*

EPA South Australia (2005) *Water Quality of Adelaide's Metropolitan Coastal Waters - a community summary*

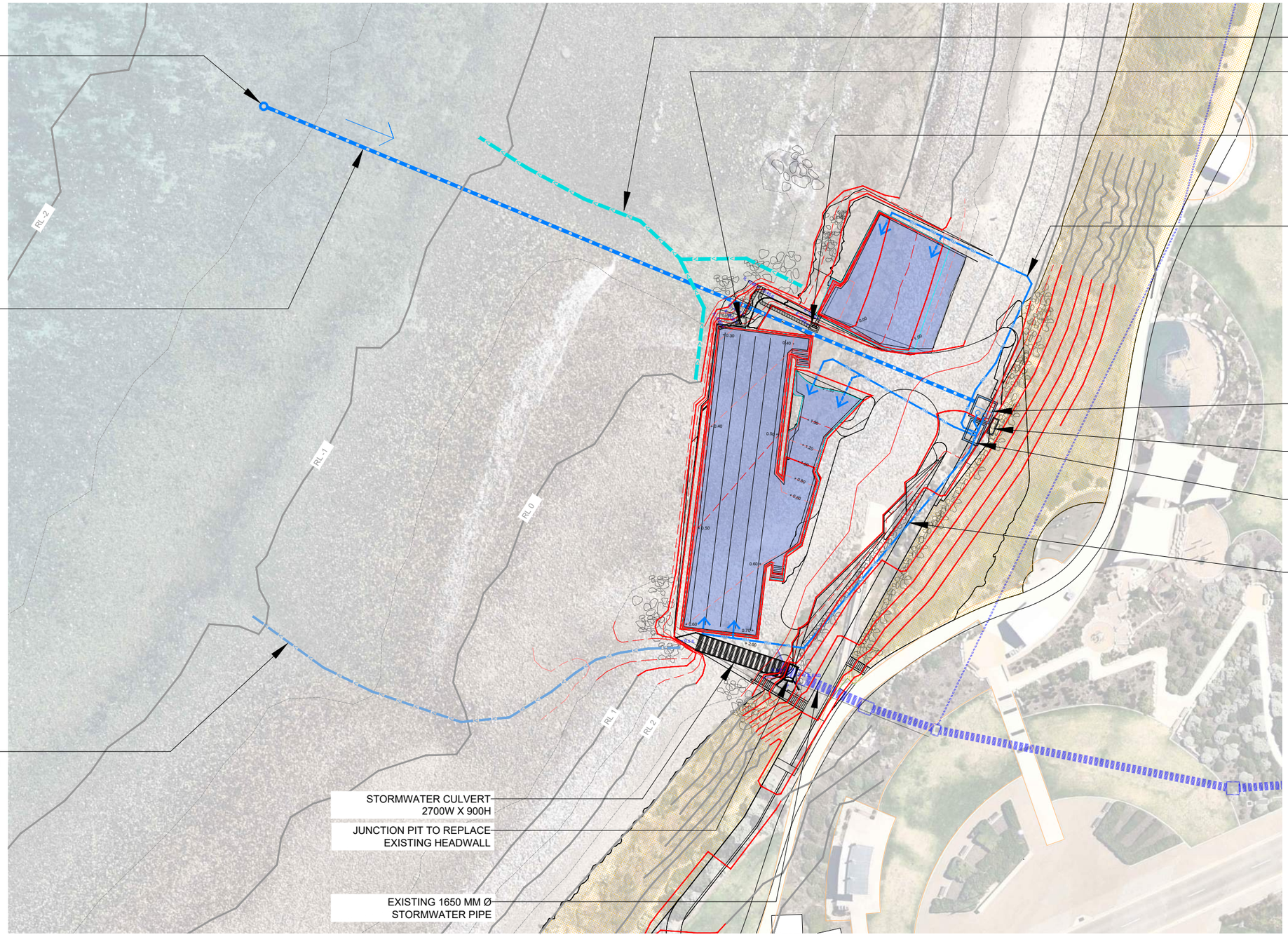
NHMRC (2008) Guidelines for Managing Risks in Recreational Water

Office of Environment and Heritage NSW (2011) Beachwatch programs: Protocol for assessment and management of microbial risks in recreational waters.

Southfront (2013) Hallett Cove Creeks Stormwater Management Plan

WHO (2003) Guidelines for safe recreational water environments.

APPENDIX A HYDRAULIC CONCEPT DRAWINGS



Civille
104/27-39 Abercrombie St
Chippendale NSW 2008
ABN: 25 635 133 854
www.civille.com.au

Client
NICOLE LARKIN DESIGN

Project Name
HALLETT COVE

Project No.
2242

Address
HALLETT COVE, S.A.

Notes
PIPE ALIGNMENTS SHOWN INDICATIVELY, TO BE FURTHER ASSESSED AND DEVELOPED DURING DETAILED DESIGN

Issue Log

A	DRAFT	AMM	15/05/2023
B	REVISED DRAFT	AMM	19/05/2023
C	CONCEPT REPORT	AMM	25/05/2023

Rev	Revision Description	By / Checked	Date

Scale
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1: 600 @ A3

All dimensions are in metres unless otherwise noted.
Do not scale from this drawing.

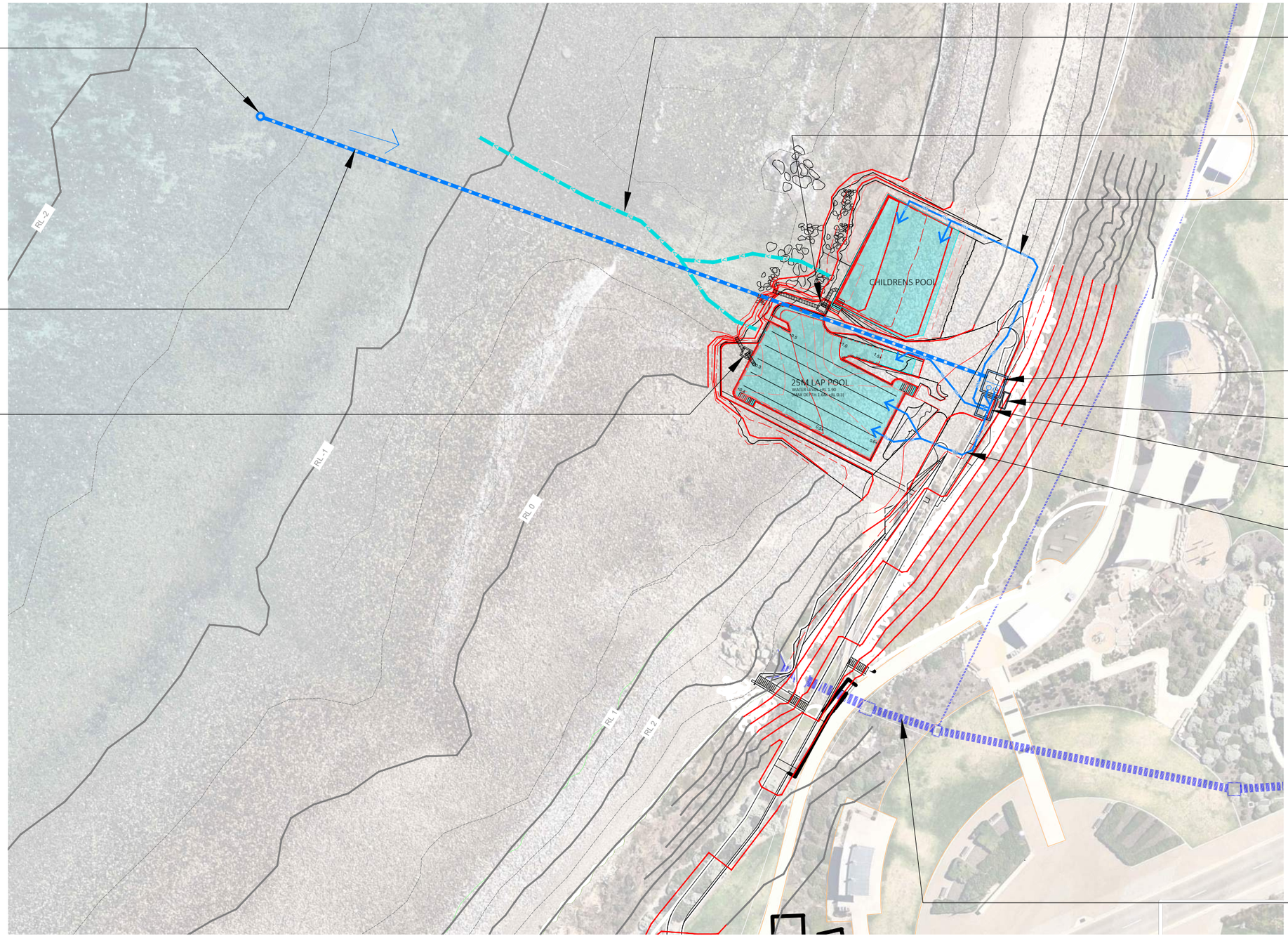
North

Phase
Concept Development

Sheet Title
HYDRAULICS CONCEPT PLAN - 50M

Sheet No. C01

Rev C



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Client
NICOLE LARKIN DESIGN

Project Name
HALLETT COVE

Project No.
2242

Address
HALLETT COVE, S.A.

Notes
PIPE ALIGNMENTS SHOWN INDICATIVELY, TO BE FURTHER ASSESSED AND DEVELOPED DURING DETAILED DESIGN

Issue Log

Rev	Revision Description	By / Checked	Date
A	DRAFT	AMM	15/05/2023
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C	CONCEPT REPORT	AMM	25/05/2023

Scale
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1: 600 @ A3

All dimensions are in metres unless otherwise noted.
Do not scale from this drawing.

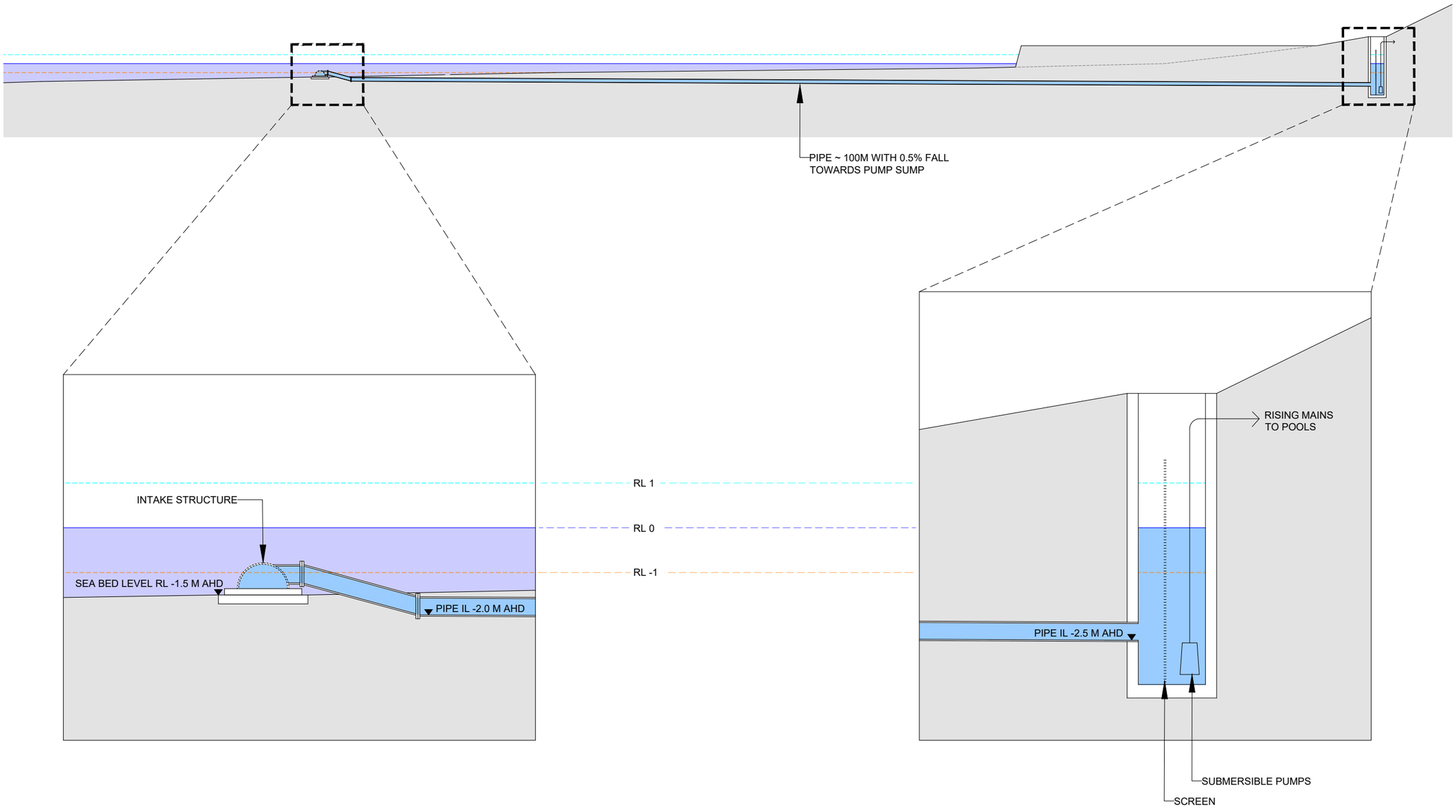
North

Phase
Concept Development

Sheet Title
HYDRAULICS CONCEPT PLAN - 25M

Sheet No. C02

Rev C



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Project Name
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Project No.
2242

Address
HALLETT COVE, S.A.

Notes
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Issue Log

Rev	Revision Description	By / Checked	Date
A	DRAFT	AMM	15/05/2023
B	REVISED DRAFT	AMM	19/05/2023
C	CONCEPT REPORT	AMM	25/05/2023

Scale
All dimensions are in metres unless otherwise noted.
Do not scale from this drawing.

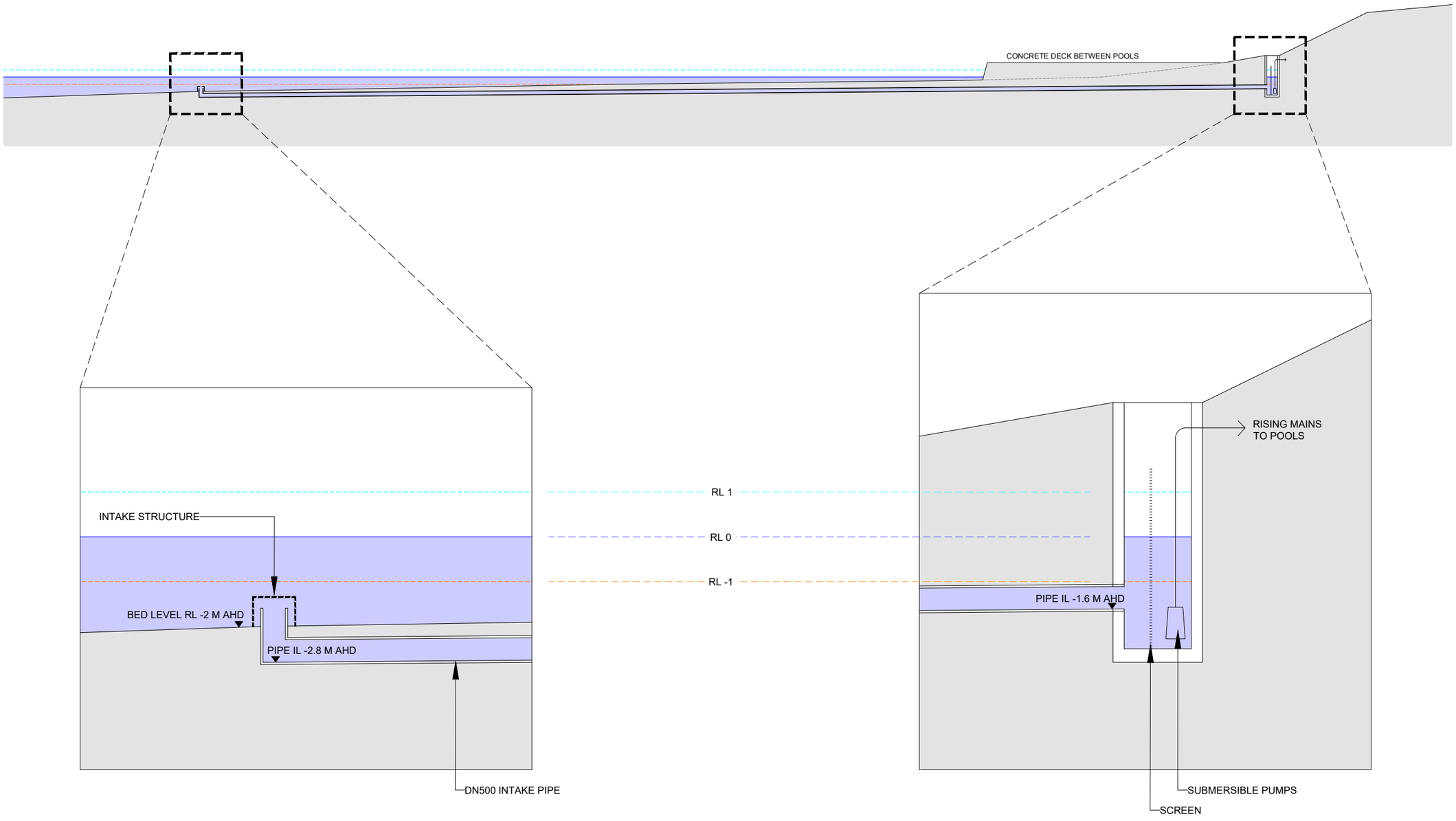
North

Phase
Concept Development

Sheet Title
INTAKE PIPE INDICATIVE

Sheet No.
C03

Rev
C



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Project Name
HALLETT COVE

Project No.
2242

Address
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Notes
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Issue Log

A	DRAFT	AMM	15/05/2023
B	REVISED DRAFT	AMM	19/05/2023
C	CONCEPT REPORT	AMM	25/05/2023

Rev	Revision Description	By / Checked	Date

Scale

All dimensions are in metres unless otherwise noted.
Do not scale from this drawing.

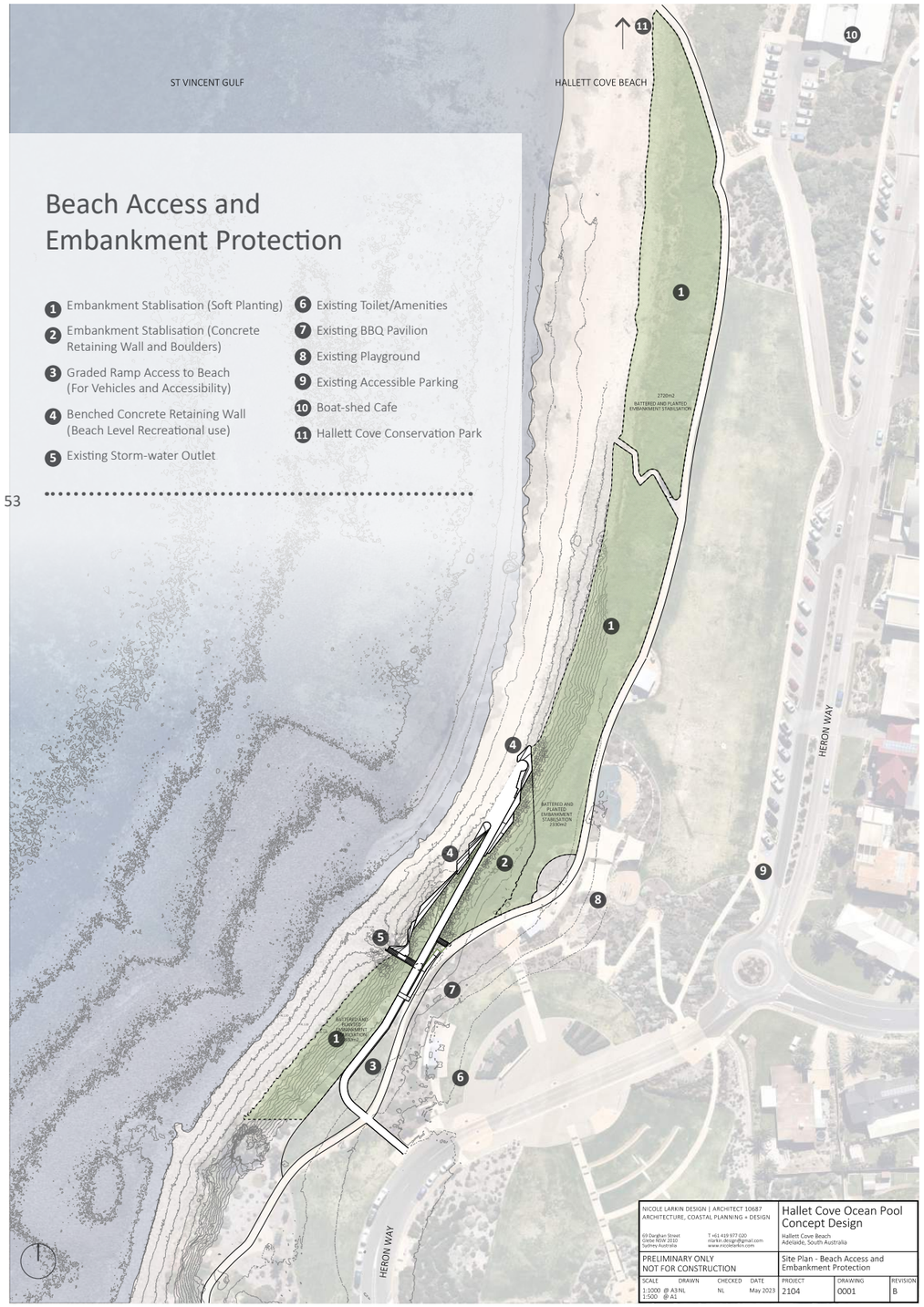
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Phase
Concept Development

Sheet Title
INTAKE PIPE INDICATIVE ALTERNATE

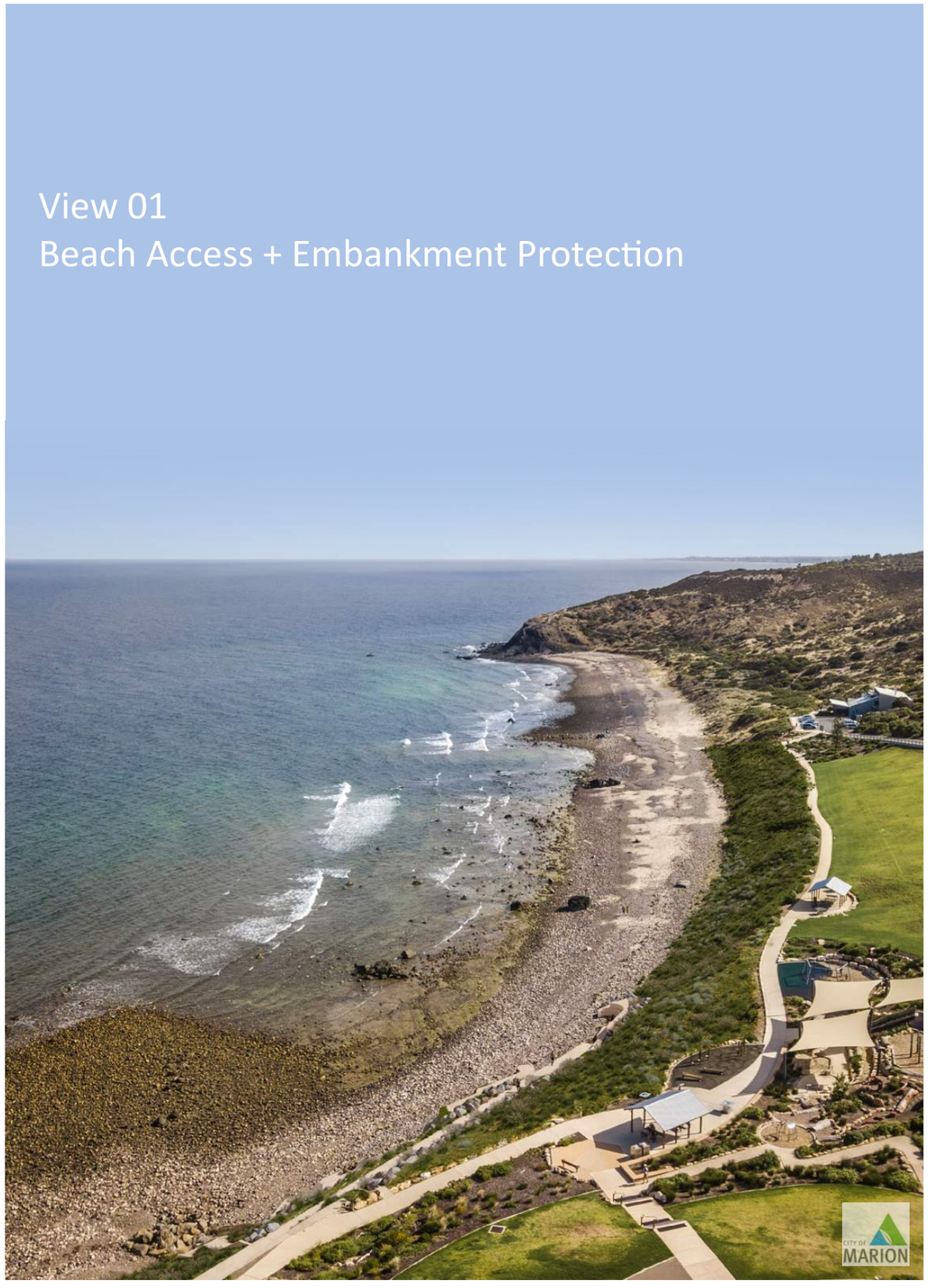
Sheet No. C04

Rev C



53

Hallett Cove Sea-side pool Concept Design - Site Plan Note: Not to Scale | Option 1 Embankment Protection



Hallett Cove Sea-side pool Concept Design- Artist Impression 01 | Option 1 Embankment Protection

HALLETT COVE SEASIDE POOL CONCEPT DESIGN | MAY 2023

NICOLE LARKIN DESIGN ARCHITECTURE

View 02
Beach Access + Embankment Protection



Hallett Cove Sea-side pool Concept Design- Artist Impression 02 | Embankment Protection

HALLETT COVE SEASIDE POOL CONCEPT DESIGN | MAY 2023
NICOLE LARKIN DESIGN ARCHITECTURE

View 03
Beach Access + Embankment Protection



Hallett Cove Sea-side pool Concept Design- Artist Impression 03 | Embankment Protection

HALLETT COVE SEASIDE POOL CONCEPT DESIGN | MAY 2023
NICOLE LARKIN DESIGN ARCHITECTURE

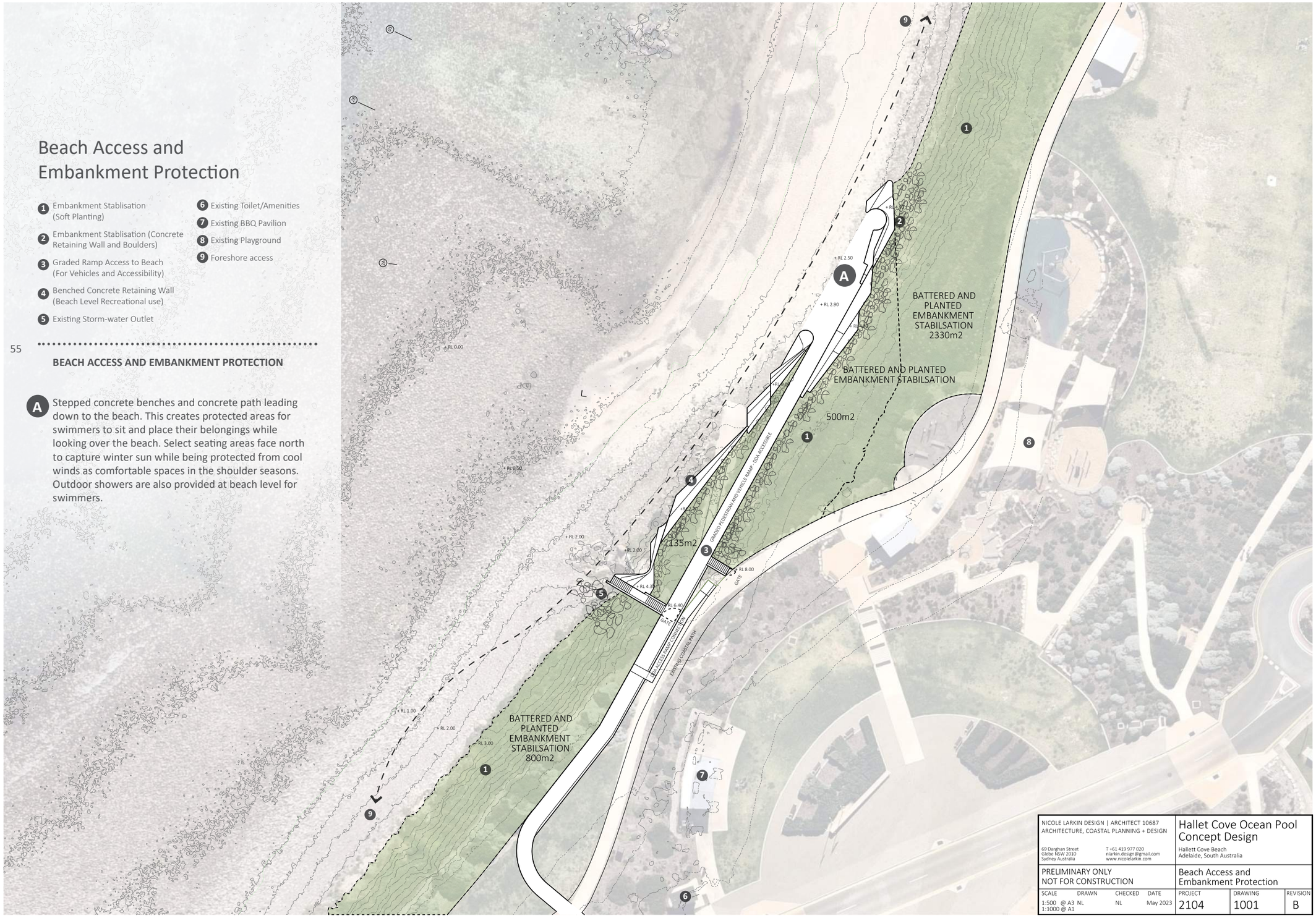
Beach Access and Embankment Protection

1. Embankment Stablisation (Soft Planting)
2. Embankment Stablisation (Concrete Retaining Wall and Boulders)
3. Graded Ramp Access to Beach (For Vehicles and Accessibility)
4. Benched Concrete Retaining Wall (Beach Level Recreational use)
5. Existing Storm-water Outlet
6. Existing Toilet/Amenities
7. Existing BBQ Pavilion
8. Existing Playground
9. Foreshore access

55

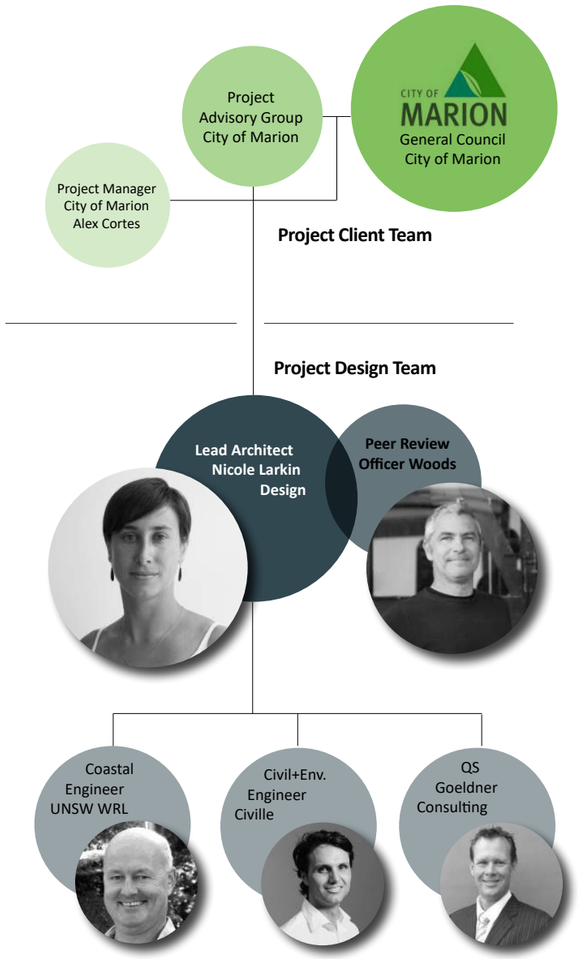
BEACH ACCESS AND EMBANKMENT PROTECTION

A Stepped concrete benches and concrete path leading down to the beach. This creates protected areas for swimmers to sit and place their belongings while looking over the beach. Select seating areas face north to capture winter sun while being protected from cool winds as comfortable spaces in the shoulder seasons. Outdoor showers are also provided at beach level for swimmers.



NICOLE LARKIN DESIGN | ARCHITECT 10687 ARCHITECTURE, COASTAL PLANNING + DESIGN 69 Darghan Street Glebe NSW 2030 Sydney Australia T +61 419 977 020 nlarkin.design@gmail.com www.nicolelarkin.com				Hallet Cove Ocean Pool Concept Design Hallett Cove Beach Adelaide, South Australia		
PRELIMINARY ONLY NOT FOR CONSTRUCTION				Beach Access and Embankment Protection		
SCALE	DRAWN	CHECKED	DATE	PROJECT	DRAWING	REVISION
1:500 @ A3 1:1000 @ A1	NL	NL	May 2023	2104	1001	B

Team Profile



Experts Collaborating for Best Practice Outcomes

The team for this project is a collection of expert engineering and design professionals who collaborate together to bring leading expertise and experience in sea-side pool design, management and planning to their work. Collectively, the team have had involvement with significant proposals to upgrade existing sea-side pool and propose new pools around Australia. Our role in these projects has furnished us with a detailed understanding of sea-side pool design and planning.

Project Team Structure

The design team's input is co-ordinated and led by Nicole Larkin, a registered architect practising in NSW. Technical advice and feedback from specialist engineering consultants James Carley, Andrew McMillan and Craig Goeldner shapes the project parameters and informs the proposed design. A peer design review is overseen by Officer Woods Architects, who also have experience in sea-side pool design and a strong background in delivering community infrastructure. Each role serves to ensure the best case design outcomes are achieved on the project.

Key Personnel and Roles

Nicole Larkin
Architect 10687
Sea-side pool Design Specialist

Role: Team Lead
Co-ordinate team input, lead development of concept design deliverables and serve as point of Contact

Trent Woods
Architect 2036
Community Workshop Presentation Lead

Role: Peer Review
Provide a peer review to development of concept design. Present concept design at community workshop

James Carley
Chartered Engineer
Coastal Engineer/Sea-side pool Specialist

Role: Technical Input
Provide coastal engineering input on proposed design. Present concept design at community workshop

Andrew McMillan
Civil Engineer
Environ. Engineer
Water Management

Role: Technical Input
Provide input and advice on hydraulic strategy and pump provision

Craig Goeldner
Civil Engineer
Registered Quantity Surveyor (AAIQS)

Role: Technical Input
Provide high level cost estimate of the sea-side pool concept design



Integrated coasts

1 June 2023

Preliminary review: Marion seaside pool.

Background

Integrated Coasts has been requested by City of Marion to provide a review of the proposed seaside pool in the context of coastal processes and protection issues relating to the embankment under Heron Way Reserve. Accordingly, we have:

- Reviewed concept plans dated 26 May 2023.
- Reviewed the feasibility study for Hallett Cove Ocean Pool, April 2019.
- Participated in the briefing meeting with the architectural team on 24 May 2023.

Integrated Coasts is in its third year of a four-year monitoring program of the City of Marion coastline. This monitoring program includes a specific focus on the coastal embankment under Heron Way Reserve which was damaged in three locations in the storm of 9 May 2016.

Key coastal issues

Embankment protection

The concept for the seaside pool effectively provides hard protection to 90m of the embankment with a combination of stepped and curved concrete structures and rock walling which will assist in diffusing wave impact. The proposed height of 4.50m AHD for these structures in the backshore is suitable to manage projected sea level rise for the proposed life of the pool at 50 years. Furthermore, the height is likely suitable to manage sea level rise of 80-90cm which correlates with the very high emissions scenario by Intergovernmental Panel on Climate Change for 2100. Considering that sea-storm events with the highest water levels usually coincide with winds from the west to south-west, the pool is also likely to provide a sheltering effect for a further 30-40m of embankment to the north of the proposed concrete structures adjacent the embankment in these events. Finally, the location of the pool will effectively protect one of the three areas that were impacted in the storm event of 9 May 2016.

Siting and height

As a general observation and based on our firsthand experience of the southern coastline from Marino to Sellicks Beach, Integrated Coasts views the proposed site as an optimal site for a seaside pool when considering coastal geomorphology and geology.

www.integratedcoasts.com
mark.western@integratedcoasts.com
0408810211
PO Box 405, Seaford, SA 5169

The proposed height of the pool is 1.90m AHD to create the optimal conditions to function as a swimming pool in warmer months of the year. Based on our sea storm monitoring data we would anticipate that the pool would overtop 1-2 times per month April to September, and some of these storms are likely to deposit rocks and seagrass wrack into the pool. However, the report notes that overtopping is expected for a seaside pool which height must be set to satisfy its primary purpose to function as a seaside pool in warmer months (p. 12) and therefore impacts of overtopping relate to maintenance (p. 18) and require management in the context of safety (p. 15).

Integrated Coasts calculates the tidal regime at Hallett Cove at a similar height to the project team and agree that 0.35m is a suitable allowance for sea level rise over the proposed life of the pool at 50 years. In the context of projected sea level rise the report notes that the pool height could be raised if required when the pool was being refurbished, which normally would occur at approximately 20-year intervals (p. 12).

Possible adverse impacts

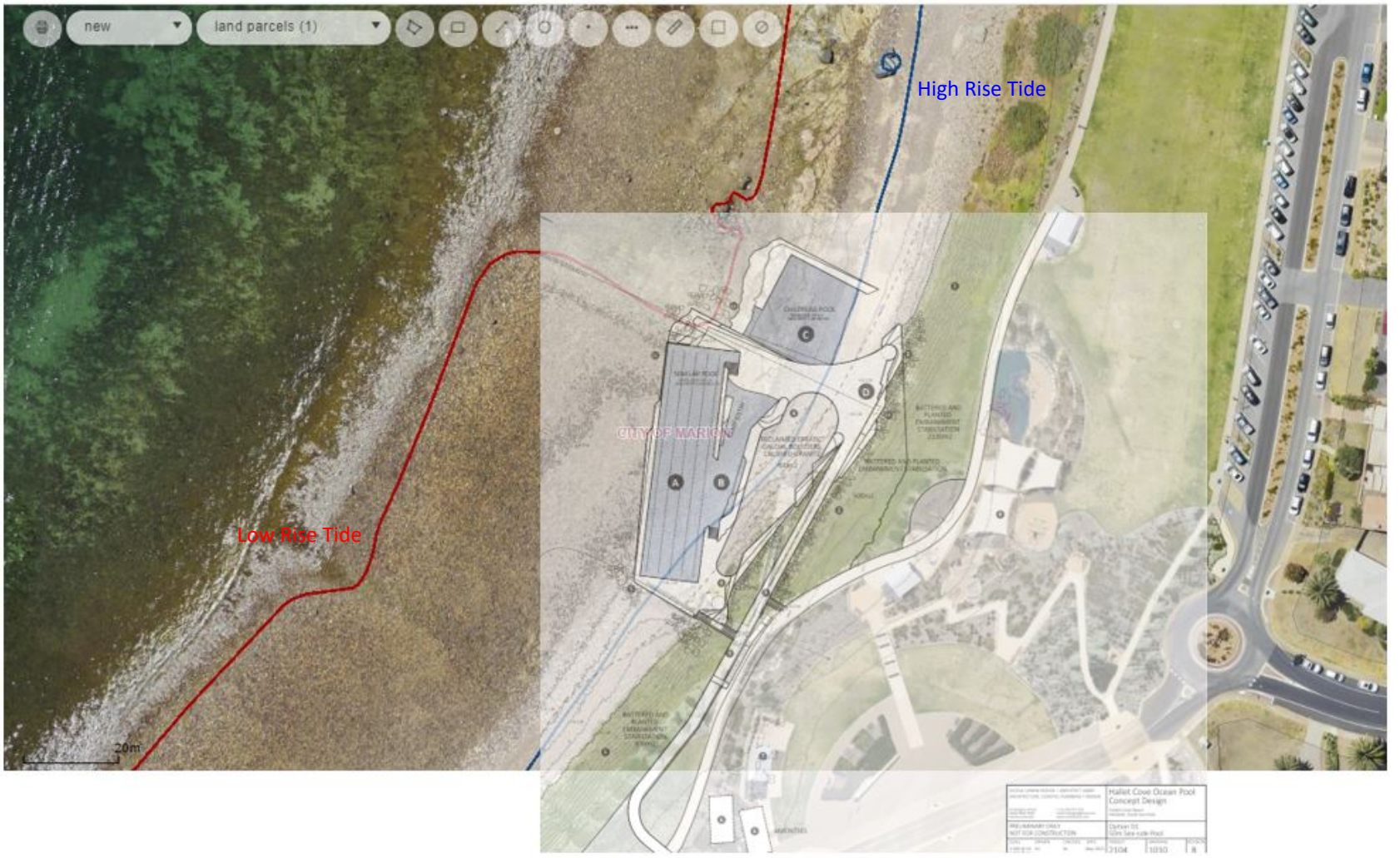
The project team notes that the pool is sited appropriately to manage any littoral sand drift issues (p. 12). We would add that in this location there is virtually no sand in the beach system and therefore the interruption of littoral sand drift is of low concern. Minimal sand may accumulate on the southern side of the pool, but this will have no detrimental impacts to the northern side. Our terrain modelling for 2021-2022 demonstrate that the area upon which the pool is proposed has shown very little movement brought about by actions of the sea.

Possible impacts to the earthen embankment to the north or the south of the pool is based only on our observations of the beach. The 25m design appropriately includes embankment protection to the south of the pool. The 50m design extends further south, is closer to the embankment and therefore is set at a lower height above natural terrain, but some increased wave energy to the south may occur. In storms from northwest to west, wave energy may be focussed on the embankment just north of the concrete structures adjacent the embankment if the storms were of sufficient height over the Childrens pool. To be clear, these factors should not be seen as impediments to the proposal, but rather points of review in subsequent design stages.

Embankment considerations

In the context of considering embankment protection issues for the remainder of the embankment the following approach is recommended:

- Using storm data collected in the current monitoring program consult with Coast Protection Branch to ascertain how these storms relate to the sea-flood probability curve (calculated as an average return interval in terms of years).
- Identify the storm and associated wave effects which is likely to damage the embankment and the frequency that this is estimated to occur.
- Ascertain the cost of repair for the 9 May 2016 event and its relationship to the sea-flood probability curve, taking into account that the pool will have removed one area of vulnerability, and adjust for inflation.
- Conduct a cost-benefit analysis to ascertain whether it is cost-effective to protect the remainder of the embankment in this present time or to repair the embankment on the occasion when a more extreme and rarer event occurs.


new
land parcels (1)
High Rise Tide
Low Rise Tide
20m
CITY OF MARION



Community Engagement Plan

Concept designs for the Hallett Cove Seaside Pool

DRAFT

KEY CONTACTS	
Engagement contact	Matt Green
Project Lead	Alex Cortes
Start / end date	
Budget / Cost centre	
Funding partners	



Document Amendment Record

Rev	Change Description	Date	Author	Checked
1.0	First draft	12/05/2022	M Green	

Document Management

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Required endorsement

Elected Members and Mayor	Yes
Executive Leadership team	Yes
Senior Leadership team	Yes

Associated key documents

Document name	Link / location	Owner
Making Marion	www.makingmarion.com.au/hallett-cove-sea-side-pool	Engagement
FAQs	Appendix 1	Engagement
Key Messages	Appendix 2	Engagement
Residents letter	Appendix 3	Engagement
Letter catchment area	Appendix 4	Engagement
Making Marion content	Appendix 5	Engagement
Online survey	Appendix 6	Engagement

DRAFT



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4. Level of engagement 5
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DRAFT



1. Project description and background

In 2018 a community campaign to build a 'Seaside Pool' at Hallett Cove was initiated by a local resident. The campaign received high levels of interest from locals and others in greater Adelaide.

In response to the interest, Council agreed to an offer from the Minister for Environment and local Member of Black to partner on a study to assess the technical feasibility of a sea pool.

The feasibility study confirmed that Hallett Cove beach would require future protection from coastal erosion (e.g., a sea wall) and this protective structure could be feasibly designed to incorporate a seawater swimming pool.

The feasibility study suggested that the project concepts could include:

- A potential 50 x 20m main pool.
- A potential 250 to 450m2 wading pool.
- Approximate 250 to 450m2 of constructed public space.
- Rock protection to the pool nearby sections of the Hallett Cove foreshore.
- Ancillary works could include toilets, change rooms, lighting, access paths and car parking.

Sea pools are well-loved community assets forming part of the sea-side culture popular along the east coast of Australia, many being constructed during times of similar economic hardship. Due to the structure of the Hallett Cove coastline a 'seapool' is not a feasible option. Recommendations are to explore concepts for a 'Seaside Pool' which would be a seawater-filled pool.

2. Engagement scoping statement

Council received funding to develop concept designs for a seaside pool following on from a feasibility study carried out in June 2019. In August 2022 community consultation was undertaken to ascertain community sentiment on building a seaside pool at the Hallett Cove foreshore. The engagement sought to involve all stakeholders early in the project to gain an understanding of any concerns and to seek objective feedback. Approximately 2/3 of respondents (xx% of total respondents were from HC) were supportive of the proposal.

Feedback from this initial community consultation has been used to develop concept plans for a seaside pool. Feedback received from Ward Councillors in April 2023, resulted in a design being developed for a 25m pool option as well as the 50m option.

Following on from consultation on the concept designs, the findings will be reported back to General Council where the results of the consultation will be considered in future decision making about a pool.



3. Legislation

Community engagement is required for this project as set out in our Public Consultation Policy, which is a requirement for Council under section 50 of the Local Government Act, 1999.

4. Level of engagement

The **engagement level selection tool** is to assist staff in deciding what level of engagement to select – e.g., *inform, consult, involve, collaborate or empower*. It is a technical approach and needs to be used in conjunction with the engagement framework and the human elements such as values and expectations.

Score indicates:

1-2 Very low to Low

2-3 Low to Moderate = at least Consult

3-4 Moderate to High = Involve or Collaborate

4-5 High to Very High = minimum Involve, consider Collaborate and Empower

Questions to consider	**Very low**	**Low**	**Med**	**High**	**Very high**
1. What is the level of difficulty to find a solution that everyone can live with?				X	
2. What is the potential for community outrage for your project?				X	
3. How much do major stakeholders care about the decision to be made?					X
4. What degree of input do the community appear to want?			X		
Count number in each column	0	0	1	2	1
Multiply	x1	x2	X2	x4	x5
Enter score			2	8	5
Add total of all 5 columns	=15				
Divide	15/5				
Average score	= 3				
Method	Consult				

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5. What good engagement looks like

Community and Stakeholder Engagement on this project has ensured that:

☐ Project materials are provided in an accessible manner and consider:

- Language
- Digital literacy level
- Demographic i.e., elderly

☐ There are clear accessible methods for the community to provide feedback

- Remotely via online means
- Face to face with a project team member
- Filling out hard copy forms at a council facility

☐ Every attempt has been made whilst considering the local area, to ensure that awareness of the project and how to provide feedback is maximised through best practice communications and engagement techniques.

☐ Engagement activities will be evaluated by the project team and lessons learned will be incorporated into future project engagements.

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6. Stakeholder identification and analysis

CoM stakeholder listing has been checked to ensure all key stakeholders are included ☒

Stakeholder	**Level of interest** (high, medium, or low)	**Level of influence** (high, medium, or low)	**Why are we engaging?**	**Level of engagement**	**Engagement method(s)**	**Due date**	**Responsibility**
Member for Kingston (Amanda Rishworth) Member for Black (David Speirs – Opposition Leader)	High	Medium	• Key stakeholder on the proposal • Previously was Minister for Environment and Water and secured funding for the feasibility study	Inform	Email / letter	Ahead of 19/06	ELT/SLT/Project Manager
Coastal Ward Councillors: Sarah Luscombe, Ian Crossland **Southern Hills Ward Councillors:** Jana Mates, Luke Naismith	High	High	• Awareness of project in their electorate • Endorsement and support with engagement activities	• Involve • Empower	• Ward briefing • Phone / email	June 13 (GC)	Engagement / Project Manger
Department for Environment and Water (Coastal)	High	High	• Environmental impact aspects • Cultural Heritage	Involve	• Email / face to face meetings	Ongoing	Project Manager
Kaurna Community	High	High	• Cultural Heritage, significant sites • Awareness of proposal	Consult	• Email • Making Marion project website • Community information session • Electronic direct mail (targeted)	N/A	Engagement
Local businesses	High	Medium	• Generate awareness of the proposal • Enable them to plan for potential increase	Consult	• Door knock • Letterbox drop • Making Marion project website • Community information session • Electronic direct mail (targeted)	19/06	Engagement
Residents (immediate proximity and local)	High	Medium	• To gain feedback on the proposed concept plans • To understand the key issues that residents are concerned about • To assess the level of support or otherwise for the proposal	Consult	• Door knock • Letterbox drop • Making Marion project website • Community information session • Electronic direct mail (targeted)	19/06	Engagement
Development and Regulatory Services	High	High	• Planning and approvals process • Regulatory aspects of the proposal (fencing etc.)	Involve	Meetings as part of the project team	Ongoing	Project Manager
General Public/Wider Community	Medium	Low	• Create a broader awareness across the CoM	Inform	• Engagement eNewsletter • Media Release • Website article	19/06	Engagement



7. Engagement activity timeline

Date (Week commencing)	12 June (GC June 13)	19 June	26 June	3 July	10 July	17 July	24 July	31 July	7 August	14 August	21 August	28 August
Activity												
GM (General Manager) Signoff Engagement Plan												
Internal staff notification												
Internal Notification/ Mayor & Elected Members												
Emails / meetings with key stakeholders		**19/06 – 17/07**										
Door knocking residents living in close proximity (Zone A)												
Direct Mail to nearby residents (Zone A and B – Appendix 4)												
Website – Making Marion and survey (including EDM to registered users)		**19/06 – 17/07**										
On-site signage		**19/06 – 17/07**										
Hard copy concept plans and surveys available at Cove Civic Centre and the Council Administration building		**19/06 – 17/07**										
Social Media posts: • Engagement open / drop-in session / closing soon		**19/06 – 17/07**										
Community / stakeholder workshop session. (Designed as a drop-in session and will be staffed by key technical members of the project team)			**Sunday July 2 from 2pm – 4pm**									
Evaluate community feedback and develop community feedback report for GC												
Community feedback report to GC											**22/08**	
Making Marion updates EDM to project subscribers and respondents Communication of outcomes with key stakeholders												



Appendix 1 – Frequently asked questions

Why is the option of embankment protection only being considered as an option?

The feasibility study identified that the effects of coastal erosion will have an impact on the local coastline at Hallett Cove Beach. This option provides a potential solution without a sea-side pool that will provide the necessary protection for coastline at this location.

Would a proposed pool protect the Hallett cove coast from the effects of coastal erosion?

Yes, it is expected that a seaside pool along with rock armouring at the base of the Heron Way Reserve, would provide protection from the effects of coastal climate change at this location.

How would a seaside pool impact on the local environment, i.e., water quality, local wildlife, seagrass etc?

Seaside pools are generally considered to have a low environmental impact once they are established. This is demonstrated by the existing pools in the eastern states. The construction footprint of the pool and inlet pipeline would have some temporary impact to the intertidal area. The pool design aims to create new “living shoreline” habitat on the outer walls. Native coastal plant species will help further stabilise the Heron Way Reserve embankment.

Is a Cultural heritage study and further engagement with Kaurna representatives being undertaken?

Yes, further study and engagement would be needed to further assess the project if it was to progress towards a detailed design.

Would a pool be accessible for people of all abilities?

Yes, both seaside pool designs include a graded access ramp down to the poolside from the roadside and foreshore reserve, and a gradual sloped access ramp to get into the pool. Concrete bleachers for seating / resting have also been incorporated into the design.

How much would a seaside pool cost and who is funding the project?

Cost estimates range from $8 million for the 25-metre option and $10 million for the 50-metre option.

How much will it cost to operate and maintain a seaside pool?

Operation and maintenance would cost approximately $175,000 per annum for the 25-metre option and $200,000 for the 50-metre option.

How is the issue of car parking being addressed in the concept designs?

It is anticipated that the 50m pool option will increase parking demand by up to 30 car spaces and the 25m option will increase demand by up to 20 spaces. It is expected that this increased



demand can be accommodated by existing vacant car spaces within a 450m radius of the proposed pool.

What stage is the project at?

It is important to note that no decision has been made by council or the state Government to build a seaside pool. Our initial consultation in August 2022, did indicate that the community was generally supportive of the proposal.

Council have subsequently engaged a design consultant to develop concept designs that take into account community feedback provided. Council is now currently seeking community feedback on these concept designs.

What are the next steps?

Following consultation on the concept designs, a community feedback report will be developed for consideration by Council Members at their general meeting on 22 August 2023.

No decision on funding or building a seaside pool at Hallett Cove has been made by the City of Marion or State Government. The results of the consultation will be considered in future decision making about a pool.

How do I have say about this proposal?

Visit Making Marion where you can access the community survey at www.makingmarion.com.au/hallett-cove-sea-side-pool

How do I contact the project team?

Contact the project team on **8375 6600** or **communityengagement@marion.sa.gov.au**



Appendix 2 – Key messages (to manage external messaging)

- No decision on funding or building a seaside pool at Hallett Cove has been made by the City of Marion or State Government.
- The results of the consultation will be considered in future decision making about a pool.
- A sea-side pool along with rock armouring at the base of the Heron Way Reserve embankment would provide protection to the Heron Way Reserve embankment from coastal climate change.
- The Heron Way embankment is already at risk of damage due to coastal erosion. If a seaside pool is not progressed, then rock armouring (or another form of protection) will eventually need to extend along the whole embankment.
- There are registered cultural sites along Hallett Beach however these are not within the location for the seaside pool recommended from the feasibility study.
- Cultural heritage advice and further engagement with Kaurna representatives would be needed to further assess the project if it was to be progressed towards detailed design.
- Cost estimates range from $8 million for the 25-metre option and $10 million for the 50-metre option.
- Operation and maintenance would cost approximately $175,000 per annum for the 25-metre option and $200,000 for the 50-metre option.

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Appendix 3 – Resident's letter

Dear resident,

Background

Last year Council consulted with the community to understand what level of support there is for constructing a seaside pool at Hallett Cove. The results showed general community support for the idea of a seaside pool and at the end of the initial consultation, council committed to prepare concept plans for a seaside pool.

Council has now prepared three concept designs for community consultation:

- Option 1: 50-metre sea-side pool incorporating embankment protection
- Option 2: 25-metre sea-side pool incorporating embankment protection

The designs take into account feedback received from the community in August 2022. Please find enclosed concept plans that display options 1 and 2, and their key design features.

Council wants to understand the needs of nearby residents in the design process – if there is support for constructing a pool, and if so which option is preferred and why.

Join the conversation

We invite you to learn more and have your say by:

- Viewing the designs and completing an online survey by **5pm 17 July 2023** at **www.makingmarion.com.au/hallett-cove-sea-side-pool**
- Drop-in any time to our community drop-in session on **Sunday 2 July between 2pm and 4pm at the Cove Civic Centre** to view the designs, speak to the project team and have your say.

No decision on funding or building a seaside pool at Hallett Cove has been made by the City of Marion or State Government. The results of the consultation will be considered in future decision making about a pool.

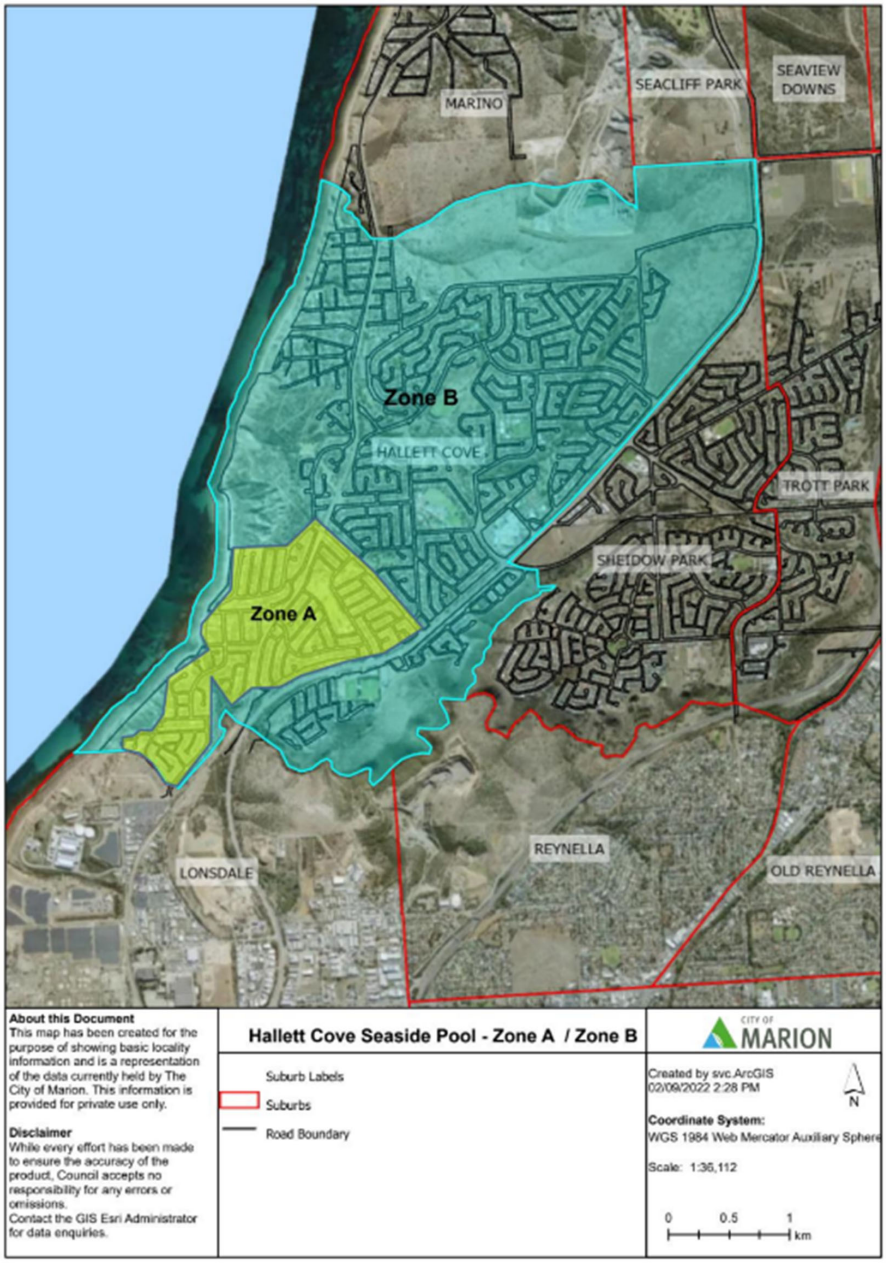
We look forward to your input. If you have any questions, or you wish to complete a paper survey or require assistance, please call customer service on **8375 6600** or email **communityengagement@marion.sa.gov.au**.

Kind regards,

City of Marion Community Engagement Team



Appendix 4 – Direct mail catchment area





Appendix 5 – Making Marion page

The City of Marion has prepared two concept designs for a Seaside Pool at Hallett Cove and wants to understand your level of support or otherwise.

In August last year Council consulted with the community to understand the level of support for a seaside pool at Hallett Cove. The results showed that the community was generally supportive. (Link to consultation report). Some considerations raised included traffic and parking, environmental impacts, visual amenity and costs.

Council has now prepared two concept designs for community consultation:

- Option 1: 50-metre sea-side pool incorporating embankment protection
- Option 2: 25-metre sea-side pool incorporating embankment protection

The designs seek to deliver positive outcomes whilst managing and taking into account the traffic, parking, environmental, and visual amenity impacts raised by community.

You can have your say on the concept designs by completing the online survey (below) before **5pm on 19 Monday July 17 2023** or by attending the community drop-in session (details below).

Drop-in session:

- Sunday July 2, between 2pm and 4pm at the Cove Civic Centre
- Drop in anytime to view the designs, speak to the project team and have your say.

No decision on funding for building a seaside pool at Hallett Cove has been made by the City of Marion or State Government. The results of the consultation will be considered in future decision making about a pool.

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Appendix 6 – Survey questions

*Indicates a response is mandatory

1. Suburb*

DROP DOWN

2. Street name*

FREE TEXT

3. If you would like to be kept informed of the outcomes of this consultation, please provide your contact details (optional):

   - Name:
   - Email:
   - Postal address:

4. What is your relationship to Hallett Cove Beach?* (click all that apply)

   - Hallett Cove resident
   - Hallett Cove business
   - Hallett Cove community group or organisation
   - Hallett Cove beach user
   - Hallett Cove school student or staff
   - Resident or business from outside Hallett Cove
   - Stakeholder group from outside Hallett Cove

5. What are the ages of people in your household?* (click all that apply)

   - 0-10yrs
   - 11-20yrs
   - 21-30yrs
   - 31-40yrs
   - 41-50yrs
   - 51-60yrs
   - 61-70yrs
   - 70-80yrs
   - 80-90yrs
   - 90yrs plus

6. Did you provide feedback on the initial consultation for the Hallett Cove seaside pool proposal in August 2022?*

   - Yes
   - No

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7. Have you viewed the concept plans for the, 50 metre sea-side pool and the 25 metre sea-side pool both incorporating embankment protection?*

   - Yes
   - No

8. Do you support Option 1: 50-metre sea-side pool incorporating embankment protection at Hallett Cove?*

LIKERT SCALE

- Strongly support
- Support
- Do not know / not sure
- Do not support
- Strongly do not support

9. What do you like about Option 1: 50-metre sea-side pool incorporating embankment protection at Hallett Cove?*

Free text

10. What concerns do you have about Option 1: 50-metre sea-side pool incorporating embankment protection at Hallett Cove?*

Free text

11. Do you support Option 2: 25-metre sea-side pool incorporating embankment protection at Hallett Cove?*

LIKERT SCALE

- Strongly support
- Support
- Do not know / not sure
- Do not support
- Strongly do not support

12. What do you like about Option 2: 25 metre sea-side pool incorporating embankment protection at Hallett Cove?*

Free text

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13. What concerns do you have about Option 2: 25 metre sea-side pool incorporating embankment protection at Hallett Cove?*

Free text

14. What is your preferred option?*

Radio buttons

- Option 1 - 50m sea-side pool
- Option 2 - 25m sea-side pool
- Neutral/unsure
- Neither

15. Do you have any other feedback?

Free text

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Appendix 7 - Engagement and communication tools (highlight appropriate tools)

Tool	Description
Making Marion and Website	Develop a comprehensive project page Create a community survey Frequently Asked Questions (FAQs) Illustrative images / concept plans Link to Making Marion project page from other channels Use of EDM (Electronic Direct Mall)
Paper based surveys	Make sure available for people who don't have online access
Letters/notifications	Distributed to local stakeholders at key project stages
Newspaper advertising	Where there is a requirement under the LG Act
Door knocking and home visits	Residents and businesses in close proximity to the work zones and all businesses along the alignment will be door knocked to ensure that they are aware of project impacts
Electronic Direct Mail (EDM) for registered stakeholders	Sent to local stakeholders at key project stages
Social media channels • Facebook updates (channel for project feedback) • Twitter (operational announcements) • Instagram (progress updates / good news stories)	To promote projects, providing opportunity for feedback To inform the community of good news stories, project notifications, works notifications, and to provide an easily accessible forum for users to provide feedback to the project team
Static displays / signage on site	Display of project update information at key milestones (QR code to Making Marion)
Community Information sessions / drop in sessions / workshops	Sessions to be undertaken at key stages throughout the project development/delivery
Meetings with stakeholder groups	Meetings to be undertaken at key stages throughout the project/delivery
Community group presentations	Briefings to be offered to local community groups to keep them informed of the project progress
Proactive Media – good news stories / opportunities for promotion	Opportunities for proactive media with regard to project milestones will be identified in advance by project team
Virtual Project Room	Hosted by project lead and engagement to provide project information for stakeholders



Appendix 8 – Engagement approach

The aim of our community engagement activities is to work directly with the relevant stakeholders throughout the process to ensure that potential concerns and aspirations are understood, considered and reflected (where considered appropriate).

Councils' engagement activities follow the key International Association of Public Participation (IAP2) principles to ensure that a robust community engagement process is delivered.

The IAP2 engagement spectrum (below) identifies a number of levels at which stakeholders can participate in the decision-making process; this will be used by the project team to determine the scope of public participation in strategic and planned approaches to stakeholder participation throughout the planning, design, construction, and delivery of the project.

Council is committed to delivering engagement that is;

- genuine
- inclusive and respectful
- fit for purpose
- early and ongoing
- informed and transparent
- a relationship-based, collaborative approach
- builds upon previous engagement where applicable
- ensures that stakeholders understand how their feedback has been considered reviewed and improved

INCREASING IMPACT ON THE DECISION

	INFORM	CONSULT	INVOLVE	COLLABORATE	EMPOWER
PUBLIC PARTICIPATION GOAL	To provide the public with balanced and objective information to assist them in understanding the problem, alternatives, opportunities and/or solutions.	To obtain public feedback on analysis, alternatives and/or decisions.	To work directly with the public throughout the process to ensure that public concerns and aspirations are consistently understood and considered.	To partner with the public in each aspect of the decision including the development of alternatives and the identification of the preferred solution.	To place final decision making in the hands of the public.
PROMISE TO THE PUBLIC	We will keep you informed.	We will keep you informed, listen to and acknowledge concerns and aspirations, and provide feedback on how public input influenced the decision.	We will work with you to ensure that your concerns and aspirations are directly reflected in the alternatives developed and provide feedback on how public input influenced the decision.	We will look to you for advice and innovation in formulating solutions and incorporate your advice and recommendations into the decisions to the maximum extent possible.	We will implement what you decide.

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Source: https://iap2.org.au/wp-content/uploads/2020/01/2018_IAP2_Spectrum.pdf

11.2 Resilient South Sector Agreement, 2022 - 2027	
Report Reference	GC230613R11.2
Originating Officer	Senior Environmental Planner – Rebecca Neumann
Corporate Manager	Manager Engineering, Assets and Environment - Mathew Allen
General Manager	General Manager City Services - Ben Keen

REPORT HISTORY

Report Reference	Report Title
GC121217R13	Sector Agreement for Climate Change Adaptation for the Southern Adelaide Region 2017 – 2020
GC120313R03	Southern Region (Metropolitan Adelaide) Sector Agreement (pursuant to the *Climate Change and Greenhouse Emissions Reduction Act 2007*)
EC230606R7.2	Resilient South Update

REPORT OBJECTIVE

The purpose of this report is to seek endorsement of the Sector Agreement for Climate Change Adaptation for the Southern Adelaide Region 2022 – 2027.

EXECUTIVE SUMMARY

Resilient South is a regional climate partnership being delivered for the Southern Adelaide Region by the Cities of Holdfast Bay, Marion, Mitcham and Onkaparinga.

A *Sector Agreement for Climate Change Adaptation for the Southern Adelaide Region 2022 – 2027* (Sector Agreement) has been prepared for consideration by each of the partner Councils and State Government (Attachment 1).

The Sector Agreement is a non-legally binding agreement between the parties that establishes a Schedule of priorities to deliver a regional response to the challenges of climate change.

At the 6 June 2023 (EC230606R7.2) the City of Marion Environment Committee received an update on the Resilient South partnership and had the opportunity to ask questions about the Sector Agreement.

RECOMMENDATION

That Council:

1. **Endorses the *Climate Change Sector Agreement for the Southern Adelaide Region 2023-2027* (Attachment 1) for the Mayor to sign.**
2. **Notes that the Sector Agreement will come into effect upon the signing of the Mayors of the other partner councils and the Minister for Environment.**

DISCUSSION

Resilient South is a partnership between the State government and the Cities of Holdfast Bay, Marion, Mitcham, and Onkaparinga focused on progressing a regional approach to climate

adaptation and resilience. The Resilient South partnership was developed in 2011 as one of 11 Regional Climate Partnerships across South Australia. The Regional Climate Partnerships (including Resilient South) are a key mechanism for engagement between State and Local Government on climate change matters. A state government funded Central Coordinator based at the LGA SA facilitates inter-governmental and cross-council collaboration via the Regional Climate Partnerships.

Initially focused on climate change adaptation[1], Resilient South (www.resilientsouth.com) expanded its focus in 2018 to deliver an overarching regional climate change response that also includes climate change mitigation[2]. Considering both adaptation and mitigation actions, through the lens of our intertwined social, economic, and ecological systems, gives Resilient South its 'climate resilience' identity. The Resilient South objectives are to:

- increase the region's understanding of climate change risks, vulnerability, and adaptation responses.
- improve hazard management and minimise risks associated with climate change impacts in the region.
- work with community, business, and government partners to progress large-scale and coordinated activities to improve climate resilience in our region; and
- reduce corporate and community carbon emissions to play our part in limiting climate change.

The Resilient South partnership is underpinned by a Sector Agreement established under the *Climate Change and Greenhouse Emissions Reduction Act 2007*. The Sector Agreement is a non-binding agreement signed between the South Australian government and local government partners that commit all parties to working together on climate change issues. This third Sector Agreement will come into effect when signed by all parties and will run until 2027.

Two sector agreements have been signed to date, with the most recent signed in February 2016 and expiring in 2019. Further background on the Resilient South Regional Climate Partnership and the purpose of a Sector Agreement is provided in Attachment 2.

This sector agreement has already been endorsed for signing by City of Holdfast, City of Mitcham and City of Onkaparinga and has provisional endorsement by the Minister for Environment Susan Close. Once there is endorsement for all the partner councils, a formal signing event and media launch will be organised.

ATTACHMENTS

1. Attachment 1 Resilient South Sector Agreement Final draft for signing 2023 [**11.2.1** - 10 pages]
2. Attachment 2 Resilient South Council Briefing June 2023 [**11.2.2** - 4 pages]

[1] Climate "adaptation" means making changes to cope with the expected effects of climate change.
[2] Climate "mitigation" means taking action to limit global warming (e.g. reducing carbon emissions).

CLIMATE CHANGE SECTOR AGREEMENT

For the Southern Adelaide Region 2023-2028

Pursuant to the *Climate Change and Greenhouse Emissions Reduction Act 2007*

BETWEEN

CITY OF HOLDFAST BAY

and

CITY OF MARION

and

CITY OF MITCHAM

and

CITY OF ONKAPARINGA

and

THE GOVERNMENT OF SOUTH AUSTRALIA

THIS AGREEMENT is made the [ ] day of [ ] 2023

BETWEEN

(1) the Minister for Environment and Water (the Minister) on behalf of the Government of South Australia

and

(2) the Southern Adelaide region, consisting of the following bodies: the City of Holdfast Bay, the City of Marion, the City of Mitcham and the City of Onkaparinga.

The parties listed under (2) are jointly referred to as the 'Resilient South Regional Partners'.

It is acknowledged that other key entities (from both public and private sectors) within the region may join the Resilient South Regional Partners in the future. If this eventuates, the Agreement may be reviewed and amended accordingly.

This Agreement builds on the previous *Sector Agreement for Climate Change Adaptation for the Southern Adelaide Region,* signed on 7 February 2018 and expired on 30 June 2020.

1 STATEMENT OF PURPOSE

This Climate Change Sector Agreement (the Agreement) between the Government of South Australia and the Resilient South Regional Partners acknowledges the importance of the partnership and cooperative work between the signatories in responding to climate change and pursuing sustainability and climate resilience.

The Resilient South Regional Partners, with the support of the Government of South Australia, aim to reduce emissions and improve the resilience of the region's communities, assets and infrastructure, local economies and natural environment to cope with the inevitable impacts and challenges of climate change in the short, medium and long term, through the development and implementation of climate change actions and initiatives.

This Agreement:

- Acknowledges a joint commitment on the part of the signatories to **collectively respond to climate change** by reducing emissions, managing risk, harnessing opportunities, adapting and building resilience.
- Articulates a **common goal amongst the signatories** to implement emissions reduction and climate change response planning, programs and actions as resources allow, in a cooperative, co-ordinated and consultative manner in the region; and
- Will enable an integrated approach whereby signatories provide strategic direction for the region in tackling climate change in alignment with council, state and regional strategic priorities.
- Has, as its key focus, **response to the impacts, risks, and opportunities of climate change** in the region –in alignment with identified strategic priorities, via:
    - setting agreed objectives;

- joint commitment to collaborative and timely implementation of climate change actions, and their ongoing evaluation and review; and
- cooperatively identifying and progressing partnership opportunities between partners and across sectors within the region, to assist with implementation of climate change actions and initiatives.

2 THE REGION

For the purpose of this Agreement, the Southern Adelaide Region (the region) is aligned with the boundaries of the Council areas of Holdfast Bay, Marion, Mitcham and Onkaparinga (see map at Addendum 1).

3 BACKGROUND

3.1 A Regional Adaptation Plan for the Resilient South region was completed in 2014 and adopted by each Resilient South Regional Partner. A subsequent *Southern Region Local Government Implementation Plan 2015-2019* was developed and adopted in 2015.

3.2 The Government of South Australia's *Directions for a Climate Smart South Australia,* released in August 2019, includes a policy direction for the state government to support South Australian communities, industries, businesses and the environment to manage risk, harness opportunities, adapt and build resilience to climate change.

3.3 *South Australia's Climate Change Challenges and Opportunities* report released in September 2020 is informing the government's response on mitigation and adaptation including carbon farming, climate data and information, more efficient water use and adapting agriculture.

3.4 The *South Australian Government Climate Change Action Plan 2021 – 2025* describes government-led objectives and actions to help to build a strong, climate smart economy, further reduce greenhouse gas emissions, and support South Australia to adapt to a changing climate. One of the actions in the Action Plan is to support Regional Climate Partnerships to deliver local adaptation and mitigation projects.

3.5 The Government of South Australia seeks to reduce greenhouse gas emissions and adapt to a changing climate within the State. The state government has set goals to reduce South Australia's net greenhouse gas emissions by more than 50% below 2005 levels by 2030 and achieve net zero emissions by 2050.

3.6 Each of the regional partner councils has developed corporate climate change plans and strategies, including:

- City of Onkaparinga Climate Change Action Plan 2022-27
- City of Marion *Climate Change Policy and Carbon Neutral Plan 2020-2030;*
- City of Holdfast Bay *Environment Strategy 2020-2025;*
- City of Mitcham *2020-2031 Greenhouse Gas Emission Reduction Pathways & 2020-2023 Climate Adaptation Pathways*.

3.7 The Minister and Resilient South Regional Partners have entered into this Agreement under the *Climate Change and Greenhouse Emissions Reduction Act 2007,* in order to:

- Facilitate geographically specific responses to climate change, whilst also recognising differences across the region
- Work together to support a better understanding of climate change risks and opportunities for communities, business and the natural environment
- Facilitate community and business engagement and participation in programs designed to assist with emissions reduction and promote climate change resilience
- Explore the potential for joint projects and partnerships, and Australian government and other funding opportunities
- Promote and showcase achievements as a template for other regions of South Australia and Australia
- Identify and promote resilient, low emissions and climate smart economic and employment opportunities within the region; and
- Provide relevant information to key service providers to help them reduce emissions, build resilience, adapt, manage risk and exploit opportunities.

4 GUIDING PRINCIPLES

4.1 This Agreement includes Schedule 1 outlining Priority Deliverables and Focus Areas for the Regional Partners. Signatories will endeavour to review, update and undertake the actions outlined in the Schedule, as resources allow.

4.2 The Agreement complements and supports key state-wide climate change policies and programs, including:The achievement of the *Climate Change and Greenhouse Emissions Reduction Act 2007* (the Act);

- The Government of South Australia's *Directions for a Climate Smart South Australia* policy statement, and priorities outlined in the *South Australia's Climate Change Challenges and Opportunities* report;
- The *South Australian Government Climate Change Action Plan 2021 – 2025*; and
- *Stronger Together – South Australia's Disaster Resilience Strategy*.

4.3 This Agreement complements and supports the strategies and corporate climate change plans of each of the local government signatories.

4.4 While specific responses to climate change may vary across the region, this Agreement aims to facilitate a cooperative approach across the region to identify and address elements of common interest and benefit, recognising that responses may need to represent the interests of specific communities.

5 THIS SECTOR AGREEMENT DOES NOT CREATE LEGALLY BINDING OBLIGATIONS

5.1 This Agreement does not create any legally binding contract between the parties and does not give rise to any legally binding obligations.

5.2 The signatories may amend priority focus areas (as outlined in Schedule 1) by written agreement at any time.

6 GOVERNANCE ARRANGEMENTS

6.1 The Resilient South Management Committee (the Committee) will continue to oversee Resilient South and will include representatives from each of the signatory parties.

6.2 The Committee will determine its own Terms of Reference.

6.3 The Committee will establish criteria to measure progress on this Agreement and regional plan/s.

6.4 The Committee may establish sub-groups as required to support the objectives of this Agreement.

6.5 The Committee will provide regular (i.e. minimum of annual) progress reports to all signatories.

7 ROLES AND RESPONSIBILITIES

7.1 Pursuant to this Agreement, the Resilient South Regional Partners undertake to:

7.1.1 Participate in Committee activities, consistent with the priorities outlined in Schedule 1;

7.1.2 Promote the Resilient South objectives internally and to relevant stakeholders;

7.1.3 Ensure consistency with relevant local, state and Australian government climate change strategies;

7.1.4 Prioritise opportunities to implement climate change projects on a regional scale where it is more efficient and practical than doing so on a council by council basis;

7.1.5 Contribute in a timely fashion to reviews of all key program deliverables; and

7.1.6 Continue to explore opportunities for joint and external funding and resourcing, including for the Resilient South Regional Coordinator role.

7.2 Pursuant to this Agreement, the Government of South Australia undertakes to:

7.2.1 Promote Resilient South objectives and achievements internally and to relevant stakeholders;

7.2.2 Collaborate on initiatives that support the Government's *Directions for a Climate Smart South Australia* and the *South Australian Government Climate Change Action Plan 2021 – 2025*, including exploring funding opportunities and sharing state-wide learnings regarding climate change response initiatives;

7.2.3 Support, as appropriate, the development of any relevant funding proposals to the Australian Government or other funding bodies, and partnership opportunities;

7.2.4 Ensure that briefings and advice are provided to the Committee on state and national policy developments and discussions, as required and relevant to this Agreement; and

7.2.5 Provide opportunities to the Committee to consider and provide input into the review and development of relevant state projects, programs, policies, strategies and frameworks.

8 INTELLECTUAL PROPERTY

8.1 All existing and yet to be developed intellectual property created under the direction of the Committee, including but not limited to, the Resilient South logo and logo block, and branding

materials, shall be jointly owned by Resilient South Regional Partners and the Crown in right of the Government of South Australia. As co-owners of copyright material, the parties agree that each party may use or exercise their copyright rights (such as use of the logo and logo block and branding materials, communicating the material to the public or sub-contracting of licensing others to do so) without the consent of the other parties, so long as the activity is aligned with the purpose of this Agreement, and is not to the detriment of any other party.

9 DURATION OF THIS AGREEMENT

9.1 The Agreement shall continue from the date on which it is made until 30 June 2028.

9.2 The Agreement can be amended or extended on an as needs basis, with the written agreement of the signatories.

9.3 Any party can seek to withdraw from the Agreement by providing 30 days written notice to the other signatory parties.

9.4 The Committee will review this Agreement three months prior to its expiration and provide recommendations for future action to the signatories.

9.5 The Schedule within the Agreement may be reviewed and updated by the Committee.

Southern Adelaide Region Sector Agreement

(Pursuant to the Climate Change and Greenhouse Emissions Reduction Act 2007)

AMANDA WILSON

……

MAYOR
CITY OF HOLDFAST BAY

Date _____/_____/_____

KRIS HANNA

……

MAYOR
CITY OF MARION

Date _____/_____/_____

HEATHER HOLMES-ROSS

……

MAYOR
CITY OF MITCHAM

Date _____/_____/_____

MOIRA WERE

……

MAYOR
CITY OF ONKAPARINGA

Date _____/_____/_____

HON SUSAN CLOSE MP

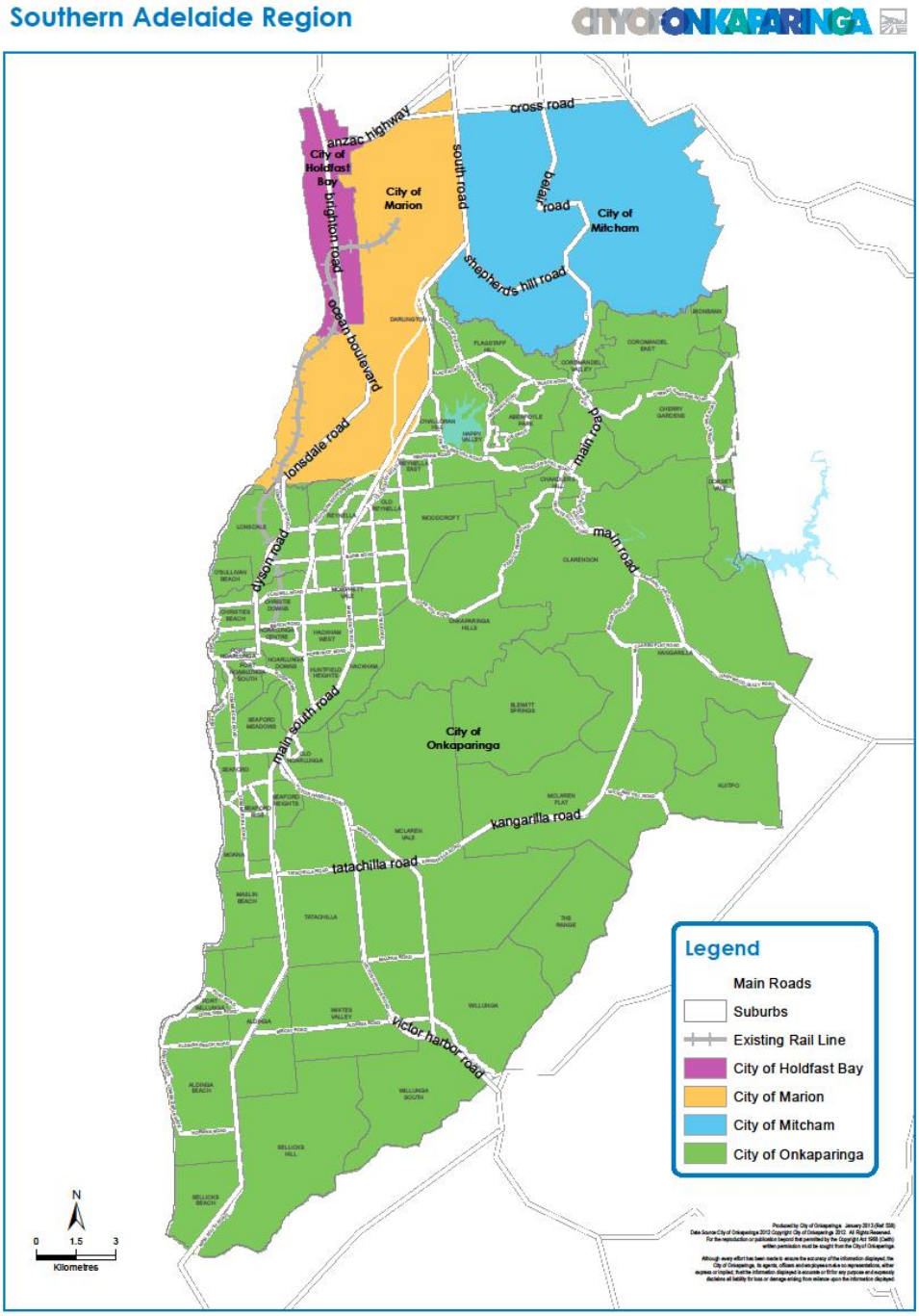
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MINISTER FOR ENVIRONMENT AND WATER

Date _____/_____/_____

ADDENDUM 1

Map of the Southern Adelaide Region, showing council boundaries



SCHEDULE 1. Priority Deliverables and Focus Areas for the Southern Adelaide Region

Deliverable	Action
Regional climate change planning	Work together to review the existing *Resilient South Local Government Implementation Plan* and develop a new Regional Climate Action Plan.
Mainstreaming	Support the integration of climate change mitigation and adaptation into everyday council, state government and business operations and long-term decision making.
Information sharing	Ensure relevant information is provided to partners, stakeholders and the community; including national developments and learnings from other regions.
Monitoring and evaluation	Monitor, evaluate and report on the effectiveness of Resilient South projects and initiatives.

Focus Area	Action
Climate risk	Invest in understanding and responding to the physical, legal, financial, social and transitional risks associated with climate change.
Emissions reduction	Work collaboratively to support corporate and community emissions reduction.
Coastal management	Support regional coastal monitoring and adaptation.
Community Health and Resilience	Support communities to acquire the skills, systems, technologies and behaviours required to respond and adapt.

Resilient Assets	Invest in infrastructure and assets that deliver adaptation benefits such as shading, cool spaces, effective water management, promotion of urban biodiversity and ecosystem services, erosion control, flood and bushfire mitigation etc.
Resilient towns and suburbs	Promote climate resilient urban development and renewal, such as passive solar housing, public transport and walkability, renewable energy, urban greening, etc.
Natural Environments	Invest in building the adaptive capacity of our natural environments.
Business and Economic Development	Support the local and regional business communities to reduce emissions, manage risks and capitalise on opportunities associated with climate change; and develop economic opportunities within the region.
Climate hazard mapping	Monitor and respond to the impacts of climate change in the region such as heat, flood, bushfire, sea-level-rise etc.



BRIEFING NOTE

SUBJECT: RESILIENT SOUTH SECTOR AGREEMENT RENEWAL

PURPOSE: Provide background on the Resilient South Regional Climate Partnership and justification to formally renew the partnership

1. BACKGROUND

Climate change continues to be a pressing concern for local government and is anticipated to impact all areas of council operations. In many cases, negative climate impacts are already being felt. The 6th Assessment Report from the Intergovernmental Panel on Climate Change (IPCC)[1] was released in 2021. It states that under all realistic scenarios, human-driven greenhouse gas emissions will continue to drive global surface temperatures upward until at least 2050. It is predicted that the 1.5°C warming ceiling specified under the Paris climate agreement will be reached by 2040, with this threshold regularly occurring in individual years well before this date. Much of this change is now "baked in" and cannot be avoided. The magnitude of future change will depend on our ability to rapidly decarbonise our economy.

The Adelaide region will experience increased hot weather and droughts, more violent storm events and increased coastal erosion, which will become more pronounced in the coming years. Local government must play its part in mitigation activities, but given its limited control over greenhouse gas emissions, must also focus on adapting to a changing climate, as well as lobbying for increased state and commonwealth action.

2. RESILIENT SOUTH

Resilient South is a partnership between the State Government and the Cities of Holdfast Bay, Marion, Mitcham, and Onkaparinga focused on progressing a regional approach to climate adaptation and resilience. The Resilient South partnership was developed in 2011 as one of 11 Regional Climate Partnerships across South Australia. Other active partnerships include Resilient East, AdaptWest and Resilient Hills and Coasts. The Regional Climate Partnerships (including Resilient South) are one of the primary mechanisms for engagement between State and Local Government on climate change matters. A state government funded Central Coordinator based at the LGA SA facilitates inter-governmental and cross-council collaboration via the Regional Climate Partnerships.

Initially focused on climate change adaptation[2], Resilient South (www.resilientsouth.com) broadened its focus in 2018 to deliver an overarching regional climate change response that also includes mitigation[3]. Considering both adaptation and mitigation actions, through the lens of our intertwined social, economic, and ecological systems, gives Resilient South its "climate resilience" identity. The Resilient South objectives are to:

- increase the region's understanding of climate change risks, vulnerability and adaptation responses;
- improve hazard management and minimise risks associated with climate change impacts in the region;
- work with community, business, and government partners to progress large-scale and coordinated activities to improve climate resilience in our region; and
- reduce corporate and community carbon emissions to play our part in limiting climate change.

[1] https://www.ipcc.ch/report/ar6/wg1/
[2] Making changes to cope with the expected effects of climate change.
[3] Taking action to limit global warming caused by human activity.

Government of South Australia · City of Holdfast Bay · City of Marion · City of Onkaparinga · City of Mitcham

The Resilient South partnership is underpinned by a Sector Agreement established under the *Climate Change and Greenhouse Emissions Reduction Act 2007*. The Sector Agreement is a non-binding agreement signed between the South Australian government and local government partners that commit all parties to working together on climate change issues. Two sector agreements have been signed to date, with the most recent signed in February 2016 and expiring in 2019.

3. RESILIENT SOUTH GOVERNANCE

The Resilient South partnership is overseen by a Management Committee consisting of the following representatives:

- Holdfast Bay (Alex Gaut, Team Leader Environment and Coast),
- Marion (Rebecca Neumann, Unit Manager Environmental Sustainability),
- Mitcham (Daniel Jellings, Manager Performance and Strategy),
- Onkaparinga (Nina Keath, Team Leader Sustainability),
- Green Adelaide (James Peters, Senior Policy Officer),
- Department for Environment and Water (TBC, Climate Change unit), and
- Regional Coordinator (Stefan Caddy-Retalic, Resilient South).

In recognition of the importance of the regional climate partnerships, in 2021 Green Adelaide provided $100,000 to employ a Regional Coordinator hosted by the City of Marion. This investment has been extended, with Green Adelaide agreeing to fully fund until June 2023 and in principle until June 2024 (subject to finalisation of a grant agreement currently in progress). The Regional Coordinator is hosted by the City of Marion but works closely with staff at all four council partners.

While many Resilient South activities are coordinated through councils' environment and sustainability teams, there have been increasing efforts to mainstream climate change thinking in other council functions, particularly in Major Projects, Community Engagement, Asset Management, Governance, Finance and Risk teams.

4. SECTOR AGREEMENT

The attached Sector Agreement is a formal, non-binding agreement between the Cities of Holdfast Bay, Marion, Mitcham and Onkaparinga and the South Australian Government (represented by the Minister for Environment and Water) established under the *Climate Change and Greenhouse Emissions Reduction Act 2007*.

The Sector Agreement is deliberately high-level but provides some policy context and lists some of the priority issues to be progressed (e.g., coastal monitoring and resilient asset management). The Sector Agreement text is based upon previous agreements and has been developed by Resilient South council staff in consultation with staff from the Department for Environment and Water and has been agreed in-principle by the Minister for Environment and Water.

The Sector Agreement will take effect once it has been signed by all partners. Once signed there is potential for a media launch between signatory Mayors and the Minister to promote the agreement as well as successful climate change projects occurring across the region. Given the opportunity to promote climate action across the region a signing event with the four Mayors and Minister will be arranged.

4.1. Benefits

While Resilient South has operated successfully without a signed Agreement since 2019, an active Sector Agreement will deliver the following benefits to all four councils:

- Underpin a strong partnership between all four Mayors and the Minister to respond to climate change across the region.
- Provide a good foundation from which all four councils can increase their chances of securing external funds to address climate change.
- Support all four councils to develop targeted partnerships, networks and exchange of ideas with both public and private stakeholders relevant to the region as required.
- Improve opportunity for alignment of climate change policies and strategy between councils and State Government.

4.2. Achievements

Resilient South was recently as being highly effective by the Climate and Sustainability Policy Research Group at Flinders University, who ranked Resilient South second in a cohort of 44 Australian and overseas climate adaptation partnerships.

The Resilient South partners continue to collaborate strongly on climate change initiatives, including greening and biodiversity; coastal adaptation; reduction of carbon emissions and community programs. Resilient South provides a platform for local and state government officers to share knowledge and resources relating to climate change, and the state government funded Regional and Central Coordinator roles provide greater capacity to progress regional initiatives, press the need for state and federal government support for regional priorities, and leverage external funds.

Selected recent Resilient South initiatives include:

- **Asset management** - The Resilient Asset Management Project (RAMP); which is piloting the integrating of climate risk data into council asset management processes to optimize council expenditure and reduce the risk of stranded assets. The RAMP has attracted $349,000 in external funding, support from the CSIRO and observers from several external agencies and industry groups including the state government.
- **Business engagement** - A Business Continuity Breakfast held at the 2021 Tonsley Future Energy Summit. This event targeted southern region businesspeople and discussed opportunities for businesses to adapt to a changing climate. Speakers included Senators Rex Patrick and Penny Wong, and prominent business leaders Fairlie Delbridge (Cminus), Malcolm Leask (Hither and Yon Wines) and Dominic Churchill (Smart Capital Group).
- **Heat and tree canopy mapping** - Aerial data capture of the tree canopy and urban heat effect (day and night) to map areas of high urban heat over summer (in partnership with other metropolitan climate partnerships). This data is used by planners to identify areas susceptible to heat that can be targeted for urban greening, as well as property owners and developers to identify how to improve current and future building comfort.
- **Urban forest management** - Coordination of a regional response to SA Power Networks push to remove street trees that may interfere with power infrastructure, potentially saving more than 1,000 street trees in our region.
- **Coastal climate adaptation** – sharing experiences and approaches to coastal climate adaptation planning including the use of a consistent method in coastal climate change risk scoping outside of the State Government managed sandy coastline (Marion and Onkaparinga).
- **Community engagement** - A coordinated program of community focused events and workshops on relevant topics including electric vehicles, home energy efficiency, green roofs, and urban greening.
- ***Climate Ready Schools*** – in partnership with the state government's Green Adelaide Education program, teaches students about climate change impacts and utilises STEM and Design Thinking to support them to develop adaptation solutions for their schools.

- ***Climate Ready Communities*** – in partnership with the Red Cross and state government, the program supports Climate Champions to lead conversations and take climate action in their communities.
- **Climate Risk Governance** - In 2019, Resilient South councils piloted the *Informed.City* Climate Change Adaptation Governance Assessment tool, which assesses how well councils are managing legal, financial, and transitional climate risks. The successful pilot resulted in nearly all other metropolitan councils undertaking the assessment, revealing Resilient South councils as amongst the top performing in Australia, partly as a result of their participation in Resilient South.

In addition to the activities described above, Resilient South has been a very effective vehicle for advocating regional priorities with state and federal government as well as leveraging funding.

4.3. Current priorities

The priorities and actions of the Resilient South partnership are laid out in the Resilient South Local Government Implementation Plan, which was endorsed by all partner councils in 2015. A new Regional Climate Action Plan (ReCAP) is currently being developed with a draft ready for public consultation in late 2023. It is expected that upcoming four years, priority activities will be:

- Enhancement of council asset management processes to incorporate climate hazard data through the Resilient Asset Management Project (RAMP)
- Community education through community workshops, *Climate Ready Schools* and associated programs
- Business engagement and establishment of circular economy principles
- Participation in regional data collection including urban heat mapping, tree canopy mapping and hyperspectral imaging
- Urban greening and biodiversity conservation activities
- Coastal adaptation planning
- Supporting sustainable and climate resilient urban development
- Reduction of corporate emissions from council activities
- Continued development of programs to identify and defray legal and financial risks associated with climate change for our region.

5. RESOURCE IMPLICATIONS

The resource implications of signing the Sector Agreement for each council are minimal given that support for a full time Regional Coordinator has been provided by Green Adelaide, and individual councils are not obliged to participate in or fund any specific Resilient South initiatives. Resilient South priorities will be set through the upcoming Regional Climate Action Plan (ReCAP) which will be presented to all Council chambers for consideration.

A renewed Sector Agreement will be a foundational document to strengthen Resilient South's ability to leverage external funding, such as the two grants totalling $349,000 to support the Resilient Asset Management Project (RAMP). A signed Sector Agreement is likely to be particularly important to attract state government support.

Councils each make an annual contribution of $1,000 for general administration items and to cover cost associated with the Resilient South website. A council representative attends monthly Resilient South Management Committee meetings (usually two hours) to represent individual council interests and contribute to prioritisation of regional initiatives. Project specific funds and additional in-kind support from all four councils (e.g., staff time) are approved by each council when opportunities arise.

11.3 Local Roads and Community Infrastructure funding Round 4	
Report Reference	GC230613R11.3
Originating Officer	Strategy Planner – Sheree Tebyanian
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

The objective of this report is to allocate eligible council projects for the Federal Government *Local Roads and Community Infrastructure* program Round 4 funding stream.

EXECUTIVE SUMMARY

The *Local Roads and Community Infrastructure* (LRCI) Program is a grant program by the Australian Federal Government. It supports Councils in delivering local road and community infrastructure projects, aiming to create jobs and benefit communities. The program sits under the Department of Infrastructure, Transport, Regional Development, Communications, and the Arts (the Department).

Council was advised in February 2023 about a Phase 4 allocation of $1,057,753. This amount can be accessed by Council upon approval of eligible projects by the Federal Government.

Due to Council's busy project delivery schedule, two projects were selected from the planned 23-24 capital works program for LRCI funding. These projects are the 'Marion Golf Stage 2 irrigation works' and 'Raglan Avenue stage 1 upgrade' (between Marion Road and the train line). The proposed funding structure for these projects is a 50:50 contribution of council funds and LRCI funding, resulting in $1,057,753 becoming available in the budget.

Council has applied to the State Government's 'Special Local Roads Program' (SLRP) for $510,000 in funding to cover the shortfall. If the SLRP grant is unsuccessful, it is recommended that $510,000 of identified savings offset from LRCI funding be allocated to the Alawoona Avenue upgrade.

The LRCI funding round is not yet open, and the Department website states that the 'guidelines will be drafted over the coming months'. Once the funding round is open council administration will lodge the application.

It is important to note that under the conditions of past LRCI program criteria, council is expected to maintain its overall capital spending over and above the prior fiscal year. Further consideration of identified savings can be considered in budget review periods.

RECOMMENDATION

That Council:

1. **Endorses Marion Golf Irrigation stage 2 works and Raglan Avenue to be submitted to the Federal Government for approval for allocation of the Local Roads and Community Infrastructure funding Phase 4 on a 50:50 partnership council/LRCI funding structure.**

GENERAL ANALYSIS

The Local Roads and Community Infrastructure (LRCI) Program is a Federal Government grant program that helps Australian Councils with priority local road and community infrastructure

projects. The program is managed by the Department of Infrastructure, Transport, Regional Development, Communications, and the Arts (the Department).

In February 2023, the Department advised Council about a Phase 4 allocation of $1,057,753 that Council can access this funding after receiving approval for an eligible project from the Federal Government.

The Funding allocations vary for different councils based on factors like the council area's population and road length.

Attachment 1 outlines how the projects Council nominated for LRCI phases 1-3.

Phase 4 allocation

The Department informed the council that it can access its LRCI funding allocation starting from July 2023, and the projects must be completed by 30 June 2025. The specific guidelines for the grant are not yet available according to the LRCI website. In the past three grant rounds, the council was not required to contribute its own funding for the projects.

There are two identified projects for consideration by Council:

1) Marion Golf Irrigation- Stage 2 works

Irrigation stage	Description	Cost	Funding allocation	Council contribution
Stage 1	Completed in the 22/23 financial year. Replaced the lower storage tank.	$190,000	N/A	$190,000
Stage 2	Replacement of the main line and urgent renewal of high- and low-pressure pump set. Urgent due to ongoing maintenance costs (approx. $0.5m in last 5 years)	$1,121,500	$547,753 from Local Roads Funding allocation	$573,747
Stage 3	New irrigation system with main lines, laterals, valve boxes, sprinklers, and centrally controlled 4G irrigation system. *Pending council approval for delivery in 2024-25*	$1,080,000	N/A	$1,080,000

2) Raglan Avenue Stage 1 (Marion Road to Towers Terrace)

On 26 July 2022, Council approved an update to the streetscape program (GC220726R12.4). As part of this program, a streetscape upgrade for Raglan Avenue, from Marion Road to the Train Line, was identified. Future streetscape works beyond the Train Line to South Road are dependent on plans from the Department for Infrastructure and Transport (DIT) regarding the intersection of South Road and Raglan Avenue/Ackland Street, as well as improvements or realignment of Edward Street.

To minimise disruption to the community and align with the proposed plans and timeframes of DIT, it has been decided to stage the construction into two stages: 23/24 and 24/25. The major works at the Raglan Avenue/Ackland Street and South Road intersection, scheduled for 23/24 by DIT, necessitate this staging approach.

Stage 1 of the project will involve the streetscape upgrade on Raglan Avenue, from Marion Road to just before the Towers Terrace roundabout, with a budget of $1.8 million in the 23/24 financial year. For Stage 1, it is proposed that $510,000 of the LRCI funding allocation be allocated to the project.

Council's contribution would be $1,290,000, resulting in a total budget of $1.8 million.

Stage 2 will cover the section from Towers Terrace to the Train Line, with a budget of $1 million in the 24/25 financial year. The total project value will amount to approximately $2.8 million.

Budget implications- summary

Project	Total project/stage value for works carried out in 23/24	Proposed LRCI funding allocation	Council contribution to the project/stage
Marion Golf Park- Stage 2 Irrigation works	$1,121,500	$547,753	$573,747
Raglan Avenue Stage 1 (Marion Road to Towers Terrace)	$1,800,000	$510,000	$1,290,000
Total LRCI funding allocation		$1,057,753	

The successful LRCI application for these projects will result in $1,057,753 being reallocated into the budget for council to consider further.

A separate report will be brought to General Council on 27 June 2023 regarding the Alawoona Avenue Streetscape upgrade, that is proposed for the 23-24 capital works program. The project currently has a budget shortfall due to inflated supplier costs between the original estimated costings and a recent project costing provided to council. Council may consider identified savings from the above projects toward this project.

LRCI funding guidelines

It is important to note that grant guidelines state that LRCI funding is not to replace existing expenditures but rather fund additional projects to stimulate the economy. Council will be required to justify an increase in expenditure on the prior fiscal year in the final acquittal. Council has an unfunded initiatives list to which Council could consider other items for delivery in the year to ensure that capital expenditure complies with the funding requirements.

ATTACHMENTS

1. Attachment 1 LRCI funded projects [**11.3.1** - 1 page]

Attachment 1 Previous LRCI funded projects

Attachment 1 outlines projects that received LRCI funds.

Across the previous Phase 1-3 rounds Council was allocated approximately $6.3m to support the delivery of the following strategic projects:

- Capella Reserve Skate Park*
- road- reseal & footpath upgrades in needed areas*
- sports lighting upgrades at selected clubs*
- a major streetscape upgrade on Diagonal and Sturt Roads at Oaklands Park*

an upgrade at 104 Sturt Road shops to include new planter boxes, seating, footpaths, and landscaping.

- a new path addition to the Sturt River Linear Path*
- two local-level reserve upgrades at Hallett Cove
- a new toilet at Edwardstown Oval
- replacement of the air conditioner at the Marion Cultural Centre Plaza
- installation of a new electric pump heater for the Marion Outdoor Pool to replace the old gas-operated pump.

*Council also provided a financial contribution to the project

11.4 CEO and Council KPI's	
Report Reference	GC230613R11.4
Originating Officer	Manager Office of the Chief Executive – Kate McKenzie
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

For Council to consider and endorse the Council and Chief Executive Officer (CEO) Key Performance Indicators for 2023/24 and include these within the final version of the Annual Business Plan and Budget for 2023/24.

EXECUTIVE SUMMARY

The Council/CEO Key Performance Indicators (KPI's) are set each year as part of the Annual Business Plan and Budget process. Council currently has 10 KPI's that are reported to Council quarterly (see Attachment 1 for current KPI's).

The current KPI's have been presented to the Review and Selection Committee and then also discussed at a Council Forum.

Based on the Committee's recommendations and discussion at the Council Forum, it is proposed that the Council / CEO KPI's for 23/24 are reduced to 9 (nine) KPI's, with KPI's relating to Asset Utilisation and Community Engagement and Communication removed and a new Customer Experience KPI included.

RECOMMENDATION

That Council endorses the Council /CEO Key Performance Indicators for 2023/24 as outlined in table 1 of the report and include within the Annual Business Plan for 2023/24:

1. **Financial Sustainability**
2. **Asset Renewal Funding Ratio**
3. **Total Employee Costs**
4. **Staff Engagement**
5. **Delivery of agreed projects identified in ABP (Annual Business Plan) and current year targets in 4- year Plan**
6. **Delivery of Councils Capital Works Program**
7. **Carbon Neutrality**
8. **Overall Satisfaction with Council Performance**
9. **Customer Experience**

DISCUSSION

At the Review and Selection Committee Meeting on the 7 March 2023, the Committee discussed the Council/CEO KPI's for 2023/24. An extract of the minutes is attached below:

6.2 Key Performance indicators

Report Reference RSC230307R6.2

The Committee discussed the KPI's and acknowledged that some KPI's are more operational, however these were included at a Council/CEO level to push improvements and progress. Noting this, the Committee considered KPI 10 – Asset Utilisation and suggested that this be monitored as part of the Corporate KPI's.

The Committee also considered KPI 4 and 8, noting the comments from staff. The Committee debated the frequency of the community satisfaction survey and if it is adding value if the outcome is the same each year. It was commented that the survey is not required on an annual basis. The Committee suggested that this is a conversation that should occur with the full Council. The Committee also noted that a better KPI could be used for communication/engagement. It was suggested that this KPI also be discussed at a forum and staff to provide a sample of KPI's where data can be pulled from salesforce. It was suggested that the KPI needs to be driven by customer data and not from a system where management can manipulate the data.

Moved Councillor Naismith **Seconded Councillor Hoffmann**

The Review and Selection Committee recommends to Council the following KPIs for 23/24:

1. Retention of KPIs 1, 2, 3, 5, 6, 7 & 9
2. Removal of KPI 10 to instead sit within the corporate KPIs and monitored by the Executive Leadership team.
3. Further discussion occur within a Council forum in relation to KPIs 4 and 8, and a general discussion on the corporate KPIs

Carried unanimously

A copy of the current KPI's is included in Attachment 1.

The KPI's were discussed at a Council Forum on the 30th of May 2023 and based on the discussion, the following is recommended:

1. Retain KPI 1, 2, 3, 5, 6, 7 and 9.
2. Remove KPI 10 (Asset Utilisation) from the Council / CEO KPI's, however retain at a corporate level and report twice per year (either via a forum or council report) regarding the performance of this KPI.
3. Retain KPI 4 (Overall Satisfaction with Council Performance) however further discussion to occur at a Council Forum regarding the methodology and approach (including the number of questions to be asked in the community satisfaction survey). The survey to be completed annually.
4. Remove KPI 8 - Community Engagement/Communication and replace with a new Customer Experience KPI which will measure ease, time and satisfaction of lodging requests.
5. Re-number the KPI's under key headings (i.e., financial KPI's together).

New Customer Experience KPI.

This KPI will be measured from the Customer Satisfaction Survey used within Salesforce. This survey data cannot be amended by staff however it is voluntary from the customer. At the conclusion of each closed case, the customer receives a notification advising of the closure and includes the details of the survey.

It is proposed that the KPI will have three parts

a. **CUSTOMER SATISFACTION SURVEY RESULT – EASE OF LODGING REQUESTS**

Rationale & Benefits: By tracking this KPI, the Council can continuously improve its service delivery, enhance community engagement, and strengthen its relationship with residents by ensuring a user-friendly and accessible process for submitting requests and inquiries.

Core Target: 75% Satisfied or more

Stretch Target: 80% Satisfied or more

As a general benchmark, a high level of satisfaction with the ease of lodging requests would typically fall within the range of 80% to 90% (e-commerce and software/SaaS). While there is no industry benchmark standard for government, some studies done in US and UK have shown a drop of about 10-15% when compared to the average score (75%). The result of this metric from the Customer Satisfaction Survey result over the last 12 months have shown an average score of 73.2%.

b. **CUSTOMER SATISFACTION SURVEY RESULT – TIME TAKEN TO ADDRESS AND ACTION REQUESTS**

Rationale & Benefits: This KPI is implemented to measure the council's performance in terms of responsiveness and timeliness in addressing and resolving requests from customers. It focuses on the time taken from receiving a request to effectively addressing it. By tracking this KPI, it provides valuable insights into the council's responsiveness, helps improve service quality, enhances reputation, optimises resource allocation, and fosters community engagement and trust.

Core Target: 65% Satisfied or more

Stretch Target: 70% Satisfied or more

As a general benchmark, a high level of satisfaction with the time taken to address and action requests would typically fall within the range of 65% to 80%. While there is no industry benchmark standard for government, some studies done in US and UK have shown a drop of about 10-15% when compared to the average score (70%). The result of this metric from the Customer Satisfaction Survey result over the last 12 months have shown an average score of 65.87%.

c. **CUSTOMER SATISFACTION SURVEY RESULT – SATISFACTION WITH REQUEST HANDLING**

Rationale & Benefits: Tracking this KPI allows the City of Marion Council to prioritise customer satisfaction, ensure quality service delivery, drive service improvements, enhance its reputation, and foster meaningful stakeholder engagement.

Core Target: 55% Satisfied or more

Stretch Target: 60% Satisfied or more

As a general benchmark, a high level of satisfaction with the satisfaction with request handling would typically fall within the range of 65% to 80%. While there is no industry benchmark standard for government, some studies done in US and UK have shown a drop of about 10-15% when compared to the average score (65%). The result of this metric from the Customer Satisfaction Survey result over the last 12 months have shown an average score of 57.84%.

Tabel 1 – Council / CEO KPI's 2023/24	Recommendation for 23/24
1. Financial Sustainability (Financial) **Core target:** Council maintains, on average a break even or better funding (cash) position over the Long-Term Financial Plan **Stretch target**: Council maintains a break-even or positive position in delivering its Annual Budget. **Measure**: This target compares funding cash position at the relevant budget review with the adopted budget figure.	No change - retain
2. Asset Renewal Funding Ratio (Financial) **Core target**: Asset Renewal Funding Ratio between 90 and 110% **Stretch target:** Asset Renewal Funding Ratio equal to 100% over the ten-year long term financial plan	No change – retain
3. Total Employee Costs (Financial) **Core target:** Less than or equal to 4.5% increase in actual employee costs (including agency staff) against prior year's actual costs – adjusted for Council endorsed changes to meet resourcing requirements. **Stretch target:** Less than or equal to 4% increase in actual employee costs (including agency staff) against prior year's actual costs – adjusted for Council endorsed changes to meet resourcing requirements.	No change - retain
4. Staff Engagement (Organisation) **Core Target:** achievement of an overall employee engagement survey result of 75% with at least 50% employee participation per SLT (Senior Leadership Team) department. **Stretch Target:** achievement of an overall employee engagement survey result of 80% with at least 50% employee participation per SLT department.	No change - retain
5. Delivery of agreed projects identified in ABP and current year targets in 4- year Plan (Organisation) **Core target**: Greater than or equal to 95%	No change - retain
6. Delivery of Councils Capital Works Program (Organisation) **Core target:** Greater than or equal to 85% delivery of Council's planned capital works program (adjusted for extraordinary items) **Stretch target:** Greater than or equal to 90% delivery of Council's planned capital works program (adjusted for extraordinary items)	No change - retain
7. Carbon Neutrality (Environmental) **Core target:** Actual annual emissions less than the plan's annual target emissions (3,800 tCO2e) **Stretch target:** Actual annual emissions 5% less than the plan's annual target emissions (3,610 tCO2e) **Measure:** Carbon emissions footprint, measured against Council's endorsed Carbon Neutral Plan	No change - retain
8. Overall Satisfaction with Council Performance (Customer) **Core target:** Greater than or equal to 75% rated as satisfied or above. **Stretch target:** Greater than or equal to 85% rated as satisfied or above. Measure: Annual Community Survey	Annual Survey with condensed questions.
9. Customer Experience (Customer) **9a. Ease of lodging requests** **Core Target:** 75% Satisfied or more **Stretch Target**: 80% Satisfied or more **9b. Time taken to address and action requests** **Core Target:** 65% Satisfied or more	New KPI focused on customer outcomes

Stretch Target: 70% Satisfied or more
9c. Satisfaction with requests handling
Core Target: 55% Satisfied or more
Stretch Target: 60% Satisfied or more

ATTACHMENTS

1. Current Council / CEO Key Performance Indicators [**11.4.1** - 3 pages]

Current KPI	Measure	Recommendation
1. Financial Sustainability **Core target** – Council maintains, on average a break even or better funding (cash) position over the Long-Term Financial Plan **Stretch target**: Council maintains a break-even or positive position in delivering its Annual Budget.	This target compares funding cash position at the relevant budget review with the adopted budget figure. The adopted LTFP outlines the annual operating and capital budgets and net funding/cash position for each of the next 10 years. The KPI is calculated using the net cumulative funding/cash position over the 10 years of the LTFP.	This must be retained as part of Councils statutory obligations for the LTFP. No change recommended.
2. Delivery of agreed projects identified in ABP and third year targets in 4-year Plan (26 projects) **Core target**: Greater than or equal to 95% of delivery of agreed projects **Stretch target** – Nil	Data is extracted from CAMMs on each project. Projects are updated monthly and tracked accordingly. Data is pulled quarterly to report on this KPI.	Recommend keeping and adjust to 4th year of plan for 22/23.
3. Total Employees Costs **Core target**: Employee costs (including agency staff) against prior year's actual costs – adjusted for Council endorsed changes to meet resourcing requirements. **Stretch target**: Less than or equal to 2% increase in actual employee costs (including agency staff) against prior year's actual costs – adjusted for Council endorsed changes to meet resourcing requirements.	Changes to employee costs are measured between the forecast employee costs for the current year against the audited actual result from the prior year, adjusted where relevant for council endorsed changes. Any difference is expressed as a percentage movement from the prior year audited result. The final year end result will measure the actual audited results for the current year against the actual audited result of the prior year adjusted for any Council endorsed changes.	The percentages within this KPI are no longer realistic based on inflation and current labour market. Current assumption with the LTFP is 3%. Consider basing this KPI on FTE rather than spend or amend the percentages to reflect current economic climate.
4. Overall Satisfaction with Council's Performance **Core target:** Greater than or equal to 75% rated as satisfied or above. **Stretch target:** Greater than or equal to 85% rated as satisfied or above.	Community Survey	Community satisfaction survey is only completed every two years. Recommend an annual survey or using some type of liveability index with benchmark data.

5. Asset Renewal Funding Ratio **Core target**: Asset Renewal Funding Ratio between 90 and 110% **Stretch target:** Asset Renewal Funding Ratio equal to 100% over the ten-year long term financial plan	As an annual measure, the Asset Renewal Funding Ratio is a measure presented in Council's Audited Financial Statements. It is expressed as the actual capital renewal expenditure (excluding carry overs) for the year divided by the renewal expenditure identified in each asset class's endorsed Asset Management Plan.	This must be retained as part of Councils statutory obligations for the LTFP. No change recommended.
6. Delivery of Councils capital works **Core target:** Greater than or equal to 85% delivery of Council's planned capital works program (adjusted for extraordinary items) **Stretch target:** Greater than or equal to 90% delivery of Council's planned capital works program (adjusted for extraordinary items)	This is an annual measure calculated using the weighted average of completion of the capital works program against the original adopted capital works program, adjusted to include capital works programs carried over from the prior year.	No change recommended
7. Staff Engagement **Core Target:** achievement of an overall employee pulse survey result of 75%, based on 9 metrics with at least 50% employee participation per SLT department **Stretch Target:** achievement of an overall employee pulse survey result of 80%, based on 9 metrics with at least 50% employee participation per SLT department	Staff engagement is measured based on a combined result from 9 metrics in Teamgage as at a point in time. Metrics are communication, leader support, collaboration, resources, integrity, respect, innovation, safety, wellbeing. Participation rates are based on the Teamgage response rate. Data provided is at the end of each reportable quarter.	Recommend a minor change to KPI 'Achievement of a quarterly Teamgage survey result of 75% of employees either agree or strongly agree on 5 metrics with at least a 50% response rate per SLT department.' Measure (a) Aggregated response across 5 questions: • I am proud to work for the City of Marion. • I would recommend City of Marion as a good place to work. • I feel a strong personal attachment to the City of Marion. • City of Marion really inspires me to do the best work every day. • City of Marion motivates me to go above and beyond in my work. Where 0 = strongly disagree, to 5 = strongly agree (b) Teamgage survey response rate Number of completed responses/Active Headcount *100

8. Community Engagement/ Communication **Core target:** Project specific communications to the public should be timely and accurate **Stretch target:** 100%	Feedback received from Council Members, Staff and Community Feedback as to whether in information distributed to the public has been untimely or inaccurate. It is recorded as either 'met' or 'not met'.	This KPI is subjective and doesn't have a baseline to measure against. Consider amending KPI to "Achieve overall satisfaction levels with consultation and engagement with the community of 80%".
9. Carbon Neutrality **Core target:** Actual annual emissions less than the plan's annual target emissions **Stretch target:** Actual annual emissions 5% less than the plan's annual target emissions	Carbon emissions footprint, measured against Council's endorsed Carbon Neutral Plan. Data is collected from various sources such as Council's energy, water and fuel bills and imported to Trellis to enable calculation of carbon emissions using formulas recognised by the Australian Government for calculating carbon emissions. Link: https://www.legislation.gov.au/Details/F2017C00508	No change recommended.
10. Asset Utilisation of Sports and Community Venues **Core target:** 70-80% utilisation across venues (through the booking system) **Stretch target:** Greater than 80% across venues (through the booking systems)	The data is calculated by total hours hired/used, divided by total hours available to be hired/used. The hours available to be hired / used is inclusive of times the facility is open to the public, as well as suitable 'open and close' times appropriate for external hire / use at those sites. Included sites are those that are indoor bookable spaces appropriate for shared used through hire agreements or licences and excludes those under ongoing exclusive leases. The sites have defined individual parameters appropriate for operations. The 13 sites are included: Libraries (Cove Civic Centre, Park Holme, MCC), Neighbourhood Centres (Mitchell Park, Coodina, Glandore, Trott Park), Sports and Cultural (Oaklands Wetlands, Castrol Shed, MCC, Marion Outdoor Pool, Cove Sports, Edwardstown Sports)	It is understood that members have an interest in this KPI due to past performance on the council's venues. However, it is recommended that this is a corporate KPI rather than a strategic KPI. The measuring of the KPI is currently taking extensive administrative time to collate data. The data integrity is being reviewed but has created some challenges previously. Work is progressing on having one venue/room hire system with the intent to progress to market in the near future. Issues identified is that through the current lease arrangements, Council cannot enforce an incorporate body to use the 'council' system If retained at a Council level, it is recommended to amend the title to 'room hirer' rather than asset utilisation and to consider reducing the current targets because they are not achievable in the current environment.

11.5 Draft Annual Business Plan 2023-2024 and Long Term Financial Plan	
Report Reference	GC230613R11.5
Originating Officer	Unit Manager Statutory Finance & Payroll – Andrew Doyle
Corporate Manager	Chief Financial Officer - Ray Barnwell
General Manager	General Manager Corporate Services - Angela Allison

REPORT OBJECTIVE

The purpose of this report is to seek Council's feedback on the final Draft Annual Business Plan 2023-24 (ABP) and Draft Long Term Financial Plan 2023-33 (LTFP) in preparation for the final adoption of these documents at the General Council Meeting to be held on 27 June 2023. Additionally, the report provides the feedback from the community consultation period held from the 12 May to 4 June 2023.

REPORT HISTORY

Report Reference	Report Title
GC220412R10.6	Draft Annual Business Plan 2023-2024 and Long -Term Financial Plan for Public Consultation
FRAC220517R6.3	Draft Annual Business Plan 2023-33 and Long -Term Financial Plan update

EXECUTIVE SUMMARY

The Draft Annual Business Plan for 2023-24 has been developed following careful consideration of numerous factors including the current economic climate, forecast expenditure requirements, infrastructure improvements and Council's long-term financial sustainability. Like many organisations, the City of Marion faces the challenge of balancing the increasing costs of maintaining and improving infrastructure, providing essential services, and addressing inflationary pressures.(*Note - Adelaide Year on Year CPI to March 2023 is reported at 7.9%).*

Considerable work has been undertaken to set a rate increase that not only balances the impact on our community without compromising operational service or capital project delivery but also maintains a long term financially sustainable position for the City of Marion.

The final Draft Annual Business Plan 2023-2024 (ABP) and Long Term Financial Plan (LTFP) (Attachment 1) have been developed based on a required increase in average rates of **5.2%** for the coming 2023-24 year gradually reducing to 3% by 2026-27 in line with inflation forecasts and then steadily maintained at 3% for the remainder of the ten years of the LTFP.

The Draft ABP 2023-24 currently forecasts a small cash surplus of $81,000 with a net surplus position over the 10 years of the LTFP of $774,000. This forecast financial position demonstrates Council is set to meet its core 'Financial Sustainability' target maintaining, on average, a break-even or better funding (cash) position over the LTFP.

Community consultation occurred from the 12 May to the 4 June that included numerous opportunities for the community to participate. Community feedback and City of Marion responses are found in this report.

The Finance, Risk and Audit Committee (FRAC) considered the Draft Annual Business Plan 2023-24 at their 23 May meeting. Feedback provided by the FRAC is also included in this report for consideration.

RECOMMENDATION

That Council:

1. **Endorses the Draft Annual Business Plan 2023-24 and Draft Long Term Financial Plan (Attachment 1) be prepared for final consideration at the 27 June 2023 General Council meeting with variations as approved by Council on the basis of :**
    - **Average Rate increase of 5.2%**
    - **Minimum Rate of $1,148**
    - **Capping set at 10% with a $20 minimum and $200 maximum**
    - **Differential Rate by Land use:**
        - **Commercial 120%**
        - **Industrial 110%**
        - **Vacant Land 120%.**

2. **Endorses the changes now incorporated into the Draft ABP 2023-2024 and LTFP (Attachment 1), outlined in Table 1 of this report, with the final Draft 2023-24 ABP and LTFP to be presented for adoption at the 27 June 2023 General Council Meeting.**

3. **Endorses the Draft Fees and Charges Schedule for 2023-24 (Attachment 2).**

4. **Endorses the forecast Grants Program for 2023-24 (Attachment 3).**

5. **Notes the Public Consultation feedback provided at Attachment 4 and that any amendments to the Draft Annual Business Plan 2023-24 will be brought back as part of the final endorsed version on 27 June 2023.**

DISCUSSION

Following the conclusion of the public consultation process, the table below highlights the final key steps remaining for the ABP 2023-24, and LTFP process from this point.

KEY STAGES	DATE	MEETING
Consider final draft ABP and LTFP	13 June 2023	General Council
Adopt ABP and LTFP	27 June 2023	General Council

Finance and Audit Committee Feedback

At its meeting on 23 May 2023 (FRAC230516R6.6), the Finance, Risk and Audit Committee (FRAC) provided the following feedback.

- The Committee discussed the borrowings beyond 2023-24 forecast to peak at over $50m in the 2031-32 year of the LTFP, noting that the borrowings in the Long-Term Financial Plan incorporated funding required for the recently endorsed CoMBAS with most projects supported through borrowing over 10-years. This is in line with the Committee's previous suggestions and aims to change the cycle of borrowings and enable residents to share the intergenerational equity.

- The Committee queried the realistic ability to deliver the capital program given the current economic environment. Management commented with the implementation of the Project Management Office to track and monitor projects there would be greater oversight on this, noting that some of the projects also have contingencies built in. It was also noted some of the projects are already heading into the construction phase and have already gone through the planning phase. It was acknowledged there is a lot of pressure on Council to find the resources to manage projects appropriately.

- The proposed rate increase of 5.2% was discussed with the Committee raising concerns this may be too low to accomplish the deliverables outlined in the plan. Management noted considerable work has been undertaken to set a rate increase that balances the impact on our community without compromising on operational service or capital project delivery while also maintaining a long-term financially sustainable position for the City of Marion. The Committee reiterated the importance of communicating this message to the community and the amount of work that had gone into determining this rate rise and associated Annual Business Plan.

- The Committee commended the staff working on the Draft Annual Business Plan resulting in a high-quality document being produced.

Public Consultation Feedback –

The Draft ABP 2023-2024 public consultation period took place from 12 May to 4 June 2023. Attachment 4 provides community consultation feedback.

In 2022, the Finance, Risk, and Audit Committee suggested that the council find ways to increase engagement for the Draft Annual Business Plan. This year's approach included:

- Two community drop-in events
- Engagement stations at the Cove Civic Centre, Council Administration building, and the Marion Cultural Centre Library for people to provide feedback.
- Removing the mandatory sign-up on Making Marion (only profiling questions were mandatory) to promote participation
- Investing a minor amount to enhance social media reach.
- Creating postcards with a QR code and section for written feedback, in conjunction with hard copies of the Draft Plan available at all community centres and libraries
- Sharing postcards with 100 residents who participated in the Gazania Free Gardens event at Cove Civic Centre on 21 May.
- A community-led video was created inviting people to have a say, this was shared on social media

Two community drop-in events were held on 16 May 2023 at the Cove Civic Centre and on 25 May at the Marion Cultural Centre Plaza, both from 10:00 am to 11:30 am.

A dedicated online page through council's community engagement page 'Making Marion' facilitated formal community engagement through a survey, allowing the community to view the plan and provide feedback. Promotion of this was shared twice with residents who are subscribed to the database.

This year, to date, 78 respondents participated in the survey, compared to 14 in 2022 and 14 in 2021. Overall, 71% of respondents the plan is support the plan ‘somewhat’ or ‘strongly’.

Interested individuals were invited to attend the Council meeting on 23 May 2022 to ask questions and make submissions regarding the Draft ABP & budget. No deputations were received.

Attachment 4 provides an overview of the feedback received, along with the City of Marion's prepared responses to the community feedback. A letter from the Plympton Sports and Community Club is contained within the feedback at Attachment 4.

Attachment 5 includes the Making Marion survey data specific to the demographic information and sentiment of the respondents. Attachment 6 includes more detail on the breakdown of respondents per suburb.

Key themes from the community engagement on the Draft Annual Business Plan 2023-24

During the consultation of the Draft ABP the following common themes were identified:

1. Questions / concerns about the rate increase proposed.
2. Request to include an upgrade of the Plympton Sports and Community Club in the 23-24 budget and 4 Year Business Plan 2023-2027.
3. Varied responses about the projects within the 4YBP relating to sports infrastructure, some supporting some projects whilst some suggesting there was too much sport focus.
4. General comments around maintenance of the Council area, i.e. streets, roads, trees.
5. General concerns around traffic management, such as congestion and parking on streets.
6. Comments advocating for action on climate and trees.

Adjustments to the Draft Annual Business Plan document -

Since the General Council meeting held on 9 May 2023 the following key amendments have been made to the Draft Annual Business Plan document:

- Removal of reference to the community consultation period and the word ‘draft’ (the consultation period has lapsed) throughout the document.
- Amendment to the ‘Mayor’s message’ that reflects a final version
- Updates to the rate differential data based on the most up to date rate valuation data
- Addition of the full suite of financial Appendices

Any further changes made by council at the 13 June General Council meeting will be updated in the final version brought to council on 27 June.

Cash/Reserve Funding Position

Since the adoption of the Draft ABP for public consultation minor changes have been made to the Draft 2023-2024 ABP and LTFP. This follows the completion of 3rd Budget Review 2022-23 and the incorporation of changes endorsed through Council Resolution.

Table 1 below depicts the key financial impacts on the budget for 2023-24.

Table 1 – Key Annual Business Plan Changes

		2023-2024 $'000
Budget Additions		
Sam Willoughby BMX Track Start Gate	GC230509R11.1	325.0
Verge Incentive Fund	GC230523R12.4	50.0
Engagement, Media and Events	GC230509R13.1	(2.8)
Total		**372.2**

Council's forecast borrowings have also been aligned to support the above changes with borrowings of $18m now forecast in 2023-24. These borrowings are well with Council's capacity with a sustainable financial position across the LTFP.

Forecast Reserve Balances at end of 2023-2024

Council has utilised available cash reserves to fund capital works initiatives in the 2023-2024 Annual Budget and the 2023-2033 Long Term Financial Plan. Excluding quarantined funds committed to endorsed projects the available Reserves Balances are projected to be as follows:

- Asset Sustainability Reserve (General) - $209,503
- Water Reserve - $ Nil
- Open Space Reserve - $1,742,733

Capital Works Program 2023-24

Council will undertake an ambitious $50.706m Capital Works Program in 2023-2024. Program schedules are included in the appendices of the Annual Business Plan document.

A summary of the program is detailed below, which includes a number of major projects supported by the successful attraction of significant State and Federal grant funding.

Classification	2023/24 Budget $000
Civil	
Road Reseals	4,085
Kerbs	719
Drains	2,700
Footpaths	2,348
Kerb Ramps	400
Traffic Control Devices	349
Retaining Walls	375
Car Parks	738
Streetscapes	2,700
Other Infrastructure	635
Total Civil	**15,049**
Open Space	
Open Space Reserves	4,370
Total Open Space	**4,370**
Property & Buildings	
Property & Buildings	1,920
Furniture & Fittings	221
Total Property & Buildings	**2,141**
Other Capital	
Fleet Replacement	799
IT Hardware	200
Total Other Capital	**999**
Subtotal Capital Works Program	**22,559**
Major Projects	
Cove Sports Club	6,720
Marino Hall	6,535
Alternative Water Supply	5,615
Marion Cultural Centre Plaza	3,560
Marion Golf Club Redevelopment	2,312
Golf Course Upgrade	1,035
Coastal Walkway	1,005
Warradale Tennis Club	545
South Adelaide Basketball Redevelopment	520
Boatshed Café	300
Total Major Projects	**28,147**
Total Capital Works Budget	**50,706**

Financial Ratios

A positive operating cash flow is vital to support operating requirements in addition to providing funding for the renewal of existing assets over time to maintain community service standards. Council is forecasting a balanced or better funding (cash) position over the 10 year term of the LTFP, sufficient to meet its operational needs and financial sustainability targets.

The Operating Surplus Ratio is forecast to be within Council's currently adopted target of 0–10%. This is also in line with LGA suggested range "To achieve, on average over time, an operating surplus ratio of between 0-10%." The budgeted operating surpluses will provide the necessary cash funding for the renewal of existing assets over time to maintain community service standards.

The Asset Renewal Funding Ratio indicates whether Council is renewing or replacing assets at the rate of consumption. Council's long term target of 100% will ensure that Council aims to invest adequately in maintaining its asset base.

The Asset Consumption Ratio at 79.19% remains just below the upper target range limit of 80%. A target range of between 60% and 80% is considered appropriate for local government entities with a significant proportion of long-lived assets under their care and control.

The Net Financial Liabilities Ratio indicates the extent to which the net financial liabilities of Council can be met by the Council's total operating revenue. With the optimisation and consumption of cash on significant capital works and major projects forecast for 2023-24 in addition to forecast new borrowings of $18m in 2023-24, Council remains comfortably within its target range of 0% - 50% and shows further capacity to borrow into the future for strategic major projects.

The following table details Council's financial indicators for the 2023-2024 ABP and LTFP.

Ratio	Council Target	2023-2024 Budget	5 Year Average
Operating Surplus	0 – 10%	0.35%	1.87%
Asset Renewal Funding Ratio	90% - 110%	100%	90.35%
Asset Consumption	60% - 80%	79.19%	80.50%
Net Financial Liabilities	0% - 50%	23.55%	-23.74%
Debt Servicing	0% - 5%	1.03%	1.17%

Fees & Charges Schedule

A draft Fees and Charges Schedule is attached (**Attachment 2**) for Council's consideration. Council's Fees and Charges Policy directs that Council will levy fees and charges for goods and services on a user pays basis and where possible, recover the cost of operating or providing the service or goods. Where it can be demonstrated that members of the community are unable to meet the full cost, concessions may apply.

In terms of applying increases, Council can only apply increases in terms of User Charges. Statutory Charges are set by the Government and will be updated as soon as the increased charges are released.

Forecast Grants Program

The Grants Program (**Attachment 3**) details the **$17.054m** in grants forecast to support operations and capital projects for the 2023-2024 year. The report outlines the on-going (recurrent) grants and proposed new grants of a capital and operating nature.
It should be noted that further grant funding of $5.480m in relation to the Basketball Facility upgrade at 262 Sturt Road is incorporated into the LTFP in the 2024-25 year to align with the forecast construction timelines.

In addition, an assumption that the City of Marion will attract future grant funding for eligible CoMBAS projects beyond 2023-24 has also been factored into the LTFP. These projects and associated grant funding will be reviewed on an ongoing basis and revised within the annual review of the LTFP.

Conclusion

This report highlights the further development of the Draft 2023-24 ABP and LTFP which includes a significant program of works for 2023-24 and beyond, improving service levels while setting a rate that balances the impact on the community. The final ABP 2023-24 and LTFP will be updated with information not available or finalised at the time of preparing this report including;

- Rating schedule comparisons not available until the final Valuer General update is received and processed in the last week of June. Final rate in the dollar figures will be updated at this time.

ATTACHMENTS

1. Attachment 1 - City of Marion Annual Business Plan 2023-24 [**11.5.1** - 46 pages]
2. Attachment 2 - Draft Fees and Charges 2023-24 [**11.5.2** - 26 pages]
3. Attachment 3 - Grant Funding Schedule ABP 2023-24 [**11.5.3** - 1 page]
4. Attachment 4 Draft ABP community responses [**11.5.4** - 32 pages]
5. Attachment 5 Making Marion report ABP [**11.5.5** - 12 pages]

City of Marion Annual Business Plan 2023-2024

CITY OF MARION





Image credits: SATC and Josh Geelan

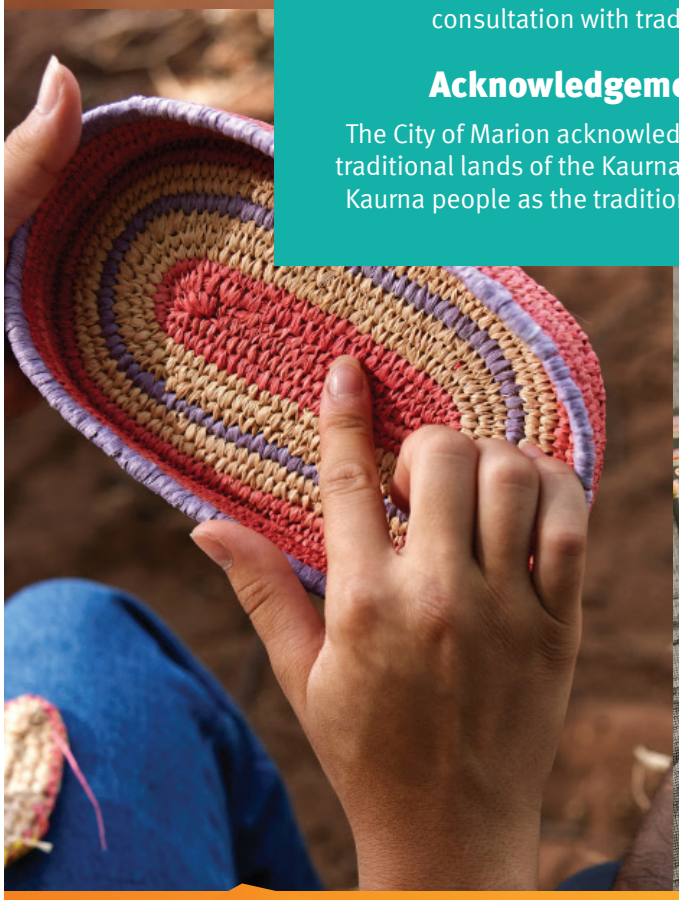
Kaurna Acknowledgement

Ngadiu tampendi Kaurna meyunna yaitya mattanya yaintya yerta

This Kaurna acknowledgement was prepared in consultation with traditional custodians.

Acknowledgement of Country

The City of Marion acknowledges we are situated on the traditional lands of the Kaurna people and recognises the Kaurna people as the traditional custodians of the land.





Value statement

From the foothills to the coast, our city's reach boasts one of the largest in South Australia.

Bringing together a diverse and vibrant mix of people and cultures, thriving and innovative businesses and millions of visitors every year, our city is like no other.

Lively and energetic, innovative and progressive, relaxing and welcoming, thriving and growing.

Life can be lived here, life can be enjoyed here, life can thrive here.



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Welcome

Welcome to the City of Marion's Annual Business Plan 2023-2024.

We understand the cost of living is creating stress within our community. Inflationary pressure is also being felt by Council. We have had to pay a lot more for materials.

Marion Council has endorsed a 5.2% per cent average rate increase for the coming year. This will be one of the lowest average rate increases in metropolitan Adelaide.Property owners may experience variation in that figure due to changing property values which are outside of the Council's control.

We are keeping rates as low as possible, but we are also looking forward to delivering projects that will deliver much-needed upgrades to community facilities and improve the environmental sustainability of our community.

We are poised to deliver the following projects:

- A 14km pipeline extension to our existing 11.5km underground stormwater reuse scheme to distribute recycled water to Seacliff and Flinders.*
- Cove Sports netball and lower oval upgrade*
- Glandore Oval Precinct Plan and Redevelopment*
- Marino Hall Upgrade*
- Marion Golf Park clubhouse & carpark*
- New Marion Basketball Stadium*
- Warradale Park Tennis Club Upgrade*
- Coastal Walkway Upgrade*

*All projects delivered with funding support from the State and/or Federal Governments

Thank you for your feedback during our public consultation.

Kris Hanna

Mayor Kris Hanna



Your rates at a glance

Amounts spent per one hundred dollars ($100)



Infrastructure Management

- Civil infrastructure maintenance
- Asset management
- Stormwater drainage network
- Traffic management



Community Facilities

- Marion Outdoor Pool
- Sporting facilities
- Property management
- Facilities hire (casual and long term)



Waste Collection and Management Services

- Kerbside waste collection and management
- Household waste, recyclables, green organics
- Hard rubbish collection and illegal dumping
- Management of waste through our materials recycling facility



Open Space, Parks and Gardens

- Reserve maintenance
- Playgrounds
- Public toilets
- Playground maintenance



Library Services

- Marion Cultural Centre Library
- Parkholme Library
- Cove Civic Centre Library
- Library programs/events



Urban Development, Inspection, Regulation and Control

- Parking control
- Development services
- Dog and cat control
- Food safety



Community Development and Capacity Building

- Youth services
- Neighbourhood centre operations and programs
- Community grant programs



Environmental Sustainability

- Street tree management
- Environmental regulation
- Native vegetation



Culture and Recreation

- Cultural heritage
- Community events



Health and Community Care

- Aged care services
- Community buses
- Emergency response



Overview

The Annual Business Plan for 2023-2024 presents our strategic projects, services, and programs for the upcoming financial year. Our commitment to delivering on the 4-Year Business Plan 2023-2027, as well as other initiatives aligned with the City of Marion Community Vision 'Towards 2040' and the goals outlined in the Strategic Plan 2019-2029, remains steadfast.

We provide value to our ratepayers through responsible financial management and decision-making. Ongoing savings will continue to be identified, and funding secured from the State and Federal Governments will be used to deliver new infrastructure. Our efficiency focus has allowed us to support our community with a 5.2% increase in the average rate for 2023-2024, well below current CPI levels.

In the coming year, we will continue to enhance the City of Marion through investment in the following initiatives:



Recycled stormwater pipeline

Council will complete work on a 14km pipeline extension to its stormwater harvesting scheme that will allow council to process at least 143 ML of recycled stormwater annually to water reserves and operate more efficiently. The project received a $1.73m grant from the State Government.



Cove Sports netball and lower oval upgrade

A newly constructed netball facility and the reconfiguration of the sports playing field will provide a versatile, multi-sport site that caters to the growing needs of the community. The car park will be expanded and is expected to offer parking facilities for up to 188 cars. The State Government has partnered with Council to support this project.



Marino Hall upgrade

A rebuild of the ageing hall will commence, supporting a new vibrant centre that attracts a broad range of community groups. The new pavilion-style hall will include meeting spaces, a performance area, art gallery, and a studio. A café and expanded car park will also support the site as an accessible creative and community events hub. The State and Federal Governments have partnered with Council to support this project.



Marion Golf Park

The golf club has provided preliminary designs for an upgraded modern clubroom and facilities. Council will work with the club to progress a detailed design that meets the broad needs of community users. The Federal Government has partnered with Council to support this project.



Warradale Park Tennis Club

The tennis club has shared designs for upgraded facilities, and the Council will collaborate with the club to develop a detailed design that meets community needs. Construction will commence after the community has provided feedback on the plan. The State Government is partnering with the Council to support this project.



Coastal Walkway

Work will continue along a 1.6km section of the Coastal Walkway trail at the Grey and Kurnabinna Gullies at Hallett Cove. The State Government has contributed $2.44m toward the overall project to upgrade the walkway.



Glandore Oval Precinct Plan and redevelopment

The State Government pledged $5m to upgrade Glandore Oval. Council will undertake initial community consultation this year with key stakeholders to understand the needs of the precinct.



Marion Basketball Stadium

The current stadium no longer meets the current needs, standards, and expectations of the basketball community. A replacement stadium is proposed for the site and the Federal Government has pledged $6m towards the project. Planning will continue to design options and undertake community consultation.



Events

Council will support three major civic events for a celebration of community and culture. At a 'Touch-A-truck' festival, children can get up close and personal with a variety of vehicles from emergency services to construction. Our 'Marion Celebrates' multicultural festival will showcase the diverse backgrounds and traditions of our community through food, music, and dance. Council will support Southern Cultural Immersion to deliver a National Reconciliation Week event where the community can come together to acknowledge and celebrate the histories and culture of Aboriginal and Torres Strait Islander peoples.



Field River Dunes Management Plan

Council will develop a plan to manage the coastline and progressive erosion of the dune at the mouth of the Field River. Due to the presence of a registered cultural site and the occasional presence of Hooded Plovers (a nationally protected bird species), there is a need to plan our response to the changing environment. The data from our coastal monitoring program along Hallett Cove beach will be used to provide clear options and costs for how council could respond.

Our purpose, vision and values

OUR PURPOSE

(Why we exist)

To improve our residents' quality of life; continuously, smartly and efficiently.

OUR COMMUNITY VISION

(What we want to become)

A community that is Liveable, Valuing Nature, Engaged, Prosperous, Innovative and Connected.

OUR VALUES

With the community and safety at the forefront of everything we do, we value:

Respect - Treating everyone as we want to be treated, where all contributions are valued

Integrity - Fostering trust and honesty in all of our interactions

Achievement - Enhancing our knowledge and performance to reach our shared goals, while being dedicated to supporting one another

Innovation - Encouraging new ideas, and learning from our experience to do things better



The six themes of our Community Vision represent the shared values and aspirations guiding how our city develops, towards 2040. These outcomes are important for this community now and into the future:

LIVEABLE

By 2040 our city will be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated.

PROSPEROUS

By 2040 our city will be a diverse and clean economy that attracts investment and jobs, and creates exports in sustainable business precincts while providing access to education and skills development.

VALUING NATURE

By 2040 our city will be deeply connected with nature to enhance people's lives, while minimising the impact on the climate, and protecting the natural environment.

INNOVATIVE

By 2040 our city will be a leader in embracing and developing new ideas and technology to create a vibrant community with opportunities for all.

ENGAGED

By 2040 our city will be a community where people are engaged, empowered to make decisions, and work together to build strong neighbourhoods.

CONNECTED

By 2040 our city will be linked by a quality road, footpath and public transport network that brings people together socially, and harnesses technology to enable them to access services and facilities.

Strategic management framework

This Annual Business Plan 2023-2024 is an integral part of Council's Strategic Management Framework that will enable strategic and operational plans, management systems and processes to work together to effectively deliver the Community Vision.




watch demo

Significant influences

The following external issues and opportunities have influenced the development of Council's budget for 2023-2024:

Cost of living pressures

Council has continued to keep rate increases well below the cost of inflation. The current cost of living pressures has a broad impact on a range of community groups including residents and businesses. Financial stress in the community can impact overall well-being. Council continues to maintain the same service levels as in prior years and anticipates increased visitation at community centres, libraries, and business hubs.

Partnership funding

It may be noted within the Annual Business Plan that there are several new community projects taking place. Council received significant funds in partnership funding through the State and Federal elections to support new community initiatives, mainly upgrades to facilities identified in council's Asset Management Plans. These investments in community infrastructure are critical to ensure that the city remains a place that meets the needs of the community now and into the future.

Climate

Improving energy efficiency on council's buildings, use of renewable energies, reducing carbon emissions, planting thousands of trees annually, finding innovative ways to manage waste, water, assets, and establishing strong partnerships to plan and deliver climate change actions across the city are how council demonstrates its commitment to climate change.

The Bureau of Meteorology has declared there is a moderate likelihood of Australia entering the El Nino climate pattern that can bring warmer than average temperatures and reduced rainfall. Council will expand its recycled stormwater irrigation network this year by an extra 14km through the city to enable a total of 52 council-owned reserves and sites to be watered efficiently and will monitor the frequency of watering through any extended dry spells.

Regional-level Planning (State Government led planning)

The State Government is reviewing changes to South Australia's planning laws. As part of the review, Council has an opportunity to engage in the proposed planning laws. Council is required under the Act to ensure that its Strategic Plan reflects broader regional-level plans and is updated within two years of council elections. The Strategic Plan review will consider how the council can balance population growth whilst maintaining a "Liveable' city.

Framework of the Annual Business Plan

The Annual Business Plan 2023-2024 has been prepared on the basis of a framework that aims to inform the community and hold the City of Marion accountable to its stakeholders. The key items in this framework are as follows:

Support the achievement of the City Of Marion's strategic directions.

This Annual Business Plan has been reviewed against the Community Vision – Towards 2040 to ensure that Council's activities over the next 12 months make the best possible progress towards achieving the Community Vision for the future City of Marion.

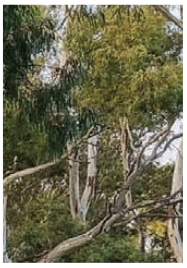


Address issues arising and opportunities identified from internal audit reviews, and business excellence assessments.

Every year the Council undertakes a number of internal audits. These reviews and assessments have identified a number of key opportunities or requirements for the Council to improve its operations. This document includes the necessary resources to continue Council's independent review process and implement recommendations accordingly.







Maintain, on average, a break-even or positive funding (cash) position over the long term financial plan.

With a primary focus on cash flow and ensuring the Council's asset renewal and upgrades are fully funded, this target is currently being met. To ensure ongoing financial sustainability, the Council monitors and reviews all its financial indicators together.

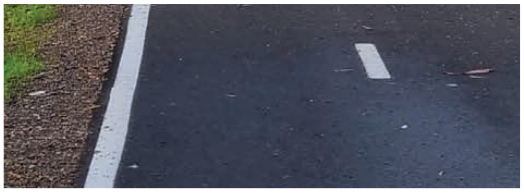




Continue to improve the maintenance of assets in accordance with Council's Asset Management Plans, with a priority on maintenance before renewal, and renewal before new when it is cost effective to do so.

The Annual Business Plan has been prepared taking into consideration individual Asset Management Plan requirements and outcomes of recent infrastructure audits. The City of Marion has a target of 90-110% for the Annual Asset Renewal Ratio.



















Review existing services and assets to ensure they meet prioritised community needs.

The Council continues its rolling process of service reviews, aimed at maximising community value through continuously improving its operating efficiency and service performance to the community. This Annual Business Plan has been prepared based on continuing existing services, noting that a rolling program of review is being implemented.

Collaboration with other councils will continue to assist capacity building for shared strategic opportunities, innovation and cost efficiencies and enables the ability to align processes and reduce duplication.

Council only approve new major projects where it has the identified funding capacity to do so.

Council debt is forecast to increase to $21.168m by 30 June 2024, and peak at $57.652m in 2031-2032. With consideration given to key financial indicators, Council has continued to retain the funding capacity to consider additional strategic Major Projects and is currently investigating partnerships to aid the development of several initiatives.

These additional forecast borrowings after 2023-2024 relate to Council's contribution towards new initiatives in the Capital Works Program. Any changes to the timing and scope of the capital projects may impact the funding required, and in turn the total requirement for borrowings currently factored into the Annual Business Plan 2023-2024.

Maintain Council's position for an average residential rate which remains among the lower rating metropolitan councils.

Comparative 2022-2023 data shows that Council's average residential rate continues to remain among the lower rating metropolitan councils, with its current position ranking being the 5th lowest of 18 metropolitan councils.

Continuing and improving service delivery

All councils have responsibilities under the *Local Government Act 1999* and other relevant legislation to deliver services for the community. Council is committed to maintaining all services including, but not limited to:

ONGOING SERVICES	
Land use and development planning	Arts and cultural promotion and support
Development and building assessments	Library services
Facilitation of urban developments	Sports and recreation promotion and support
Local Government searches	Community capacity building and development
Business support services	Inspection, regulation and control
Environmental planning and leadership	Emergency planning and response
Biodiversity management	Community care
Waste services	Immunisation services
Water management	Public health planning
Infrastructure management	Urban activation and renewal
Community facilities management	Customer Experience
Reserves, parks and gardens management	Increased levels of tree planting annually
Community Transport	

ENABLING SERVICES	
Strategic management	Communications, marketing, and engagement
Organisational excellence and innovation	Human resources and workforce planning
Strategic asset management	ICT and knowledge management
Financial management	Operational support
Governance support	Strategic Procurement



Project priorities

In 2023-2024 the Council plans to commence or continue working on the following strategic initiatives, as outlined in our 4 Year 2023-2027 Business Plan, or through Council resolutions:

Continuing initiatives

CONTINUING INITIATIVES FROM PRIOR YEARS	KEY STRATEGIC THEME
Cove Sports Netball and lower oval upgrade*	Liveable
Complete the Marino Hall Upgrade*	Liveable
Commence the Marion Golf Park clubhouse and carpark upgrades*	Liveable
Continue the Warradale Park Tennis Club Upgrade	Liveable
Continue work on the Coastal Walkway Upgrades	Liveable
Complete the upgrade to the Boat Shed Café at Hallett Cove	Liveable
Deliver Council's Reconciliation Action Plan	Liveable
Investigate, consult, and progress Planning and Design Code Amendments to ensure we're creating a Liveable city	Liveable
Deliver Streetscape upgrades in targeted areas	Liveable
Deliver the Resilient South Asset Management Climate Risk Project	Valuing Nature
Review and implement the Urban Tree Asset Management Plan, including planting of 4,300 trees annually	Valuing Nature
Deliver Stormwater Management Planning and identify new opportunities for water sensitive urban design	Valuing Nature
Deliver the Carbon Neutral Plan	Valuing Nature
Deliver an annual program of environmental engagement activities, events, and programs	Valuing Nature
Deliver the Resilient South Climate Action Plan	Valuing Nature
Continue to implement the Coastal Monitoring Program*	Valuing Nature
Expand the recycled water distribution network	Valuing Nature
Deliver the 'Marion Celebrates' multi-cultural festival, and review future opportunities	Engaged
Deliver the 'Sports in Reserves Program' providing free sports activities for young people age 5 to 18 years	Engaged
Work with external partners to deliver the 'Move it!' Program to support fitness activities in reserves	Engaged
Support the Youth and Community Grants Program	Engaged
Continue focus groups with Marion 100	Engaged
Deliver Community events including; Australia Day events, citizenship ceremonies, opening events and civic events	Engaged
Consider options for transitioning the Councils passenger vehicles to electric vehicles pending outcomes of the June 2023 General Council meeting	Innovative
Continue to advocate new waste management innovations at the Southern Region Waste Resource Authority (a regional subsidiary co-owned by City of Marion)	Innovative
Continue with the Flinders Bikeway project	Connected
Upgrade the Marion Cultural Centre Plaza	Connected
Deliver the annual capital works program (stormwater, road reseal, kerbs, kerb ramps, open space works, property/building, footpath, streetscape upgrades, traffic upgrades, other infrastructure)	Connected
Provide the community bus to support residents to remain connected	Connected
Review Planning and Design Code Zone boundaries to support and attract more diversity for business and industry	Prosperous
Deliver an annual program of business events and engagement	Prosperous
Partner to deliver the 'Southern Business Mentoring Program' and Business hubs programs	Prosperous
Continue to support the Gap Year Program	Council of Excellence

*State/Federal partnership funding

New projects commencing in 2023-2024

2023-2024 NEW INITIATIVES	KEY STRATEGIC THEME
Commence planning for the Glandore Oval Precinct Plan and Redevelopment*	Liveable
Continue consultation and planning for the Marion Basketball Stadium development*	Liveable
Consult with the community to develop a new playground at Park Holme and Plympton	Liveable
Modernise the facade and interior of the Park Holme library	Liveable
Develop and implement a Visitor Growth Strategy	Liveable
Investigate a Public Art Strategy	Liveable
Deliver and implement the Sports and Recreation Plan	Liveable
Investigate opportunities for a Sturt River biodiversity corridor	Valuing Nature
Review and deliver the Biodiversity Plan	Valuing Nature
Deliver the Touch a Truck event (major civic event)	Engaged
Support the National Reconciliation week event at the Living Kaurna Cultural Centre (delivered by Southern Cultural Immersion)	Engaged
Replace the lighting and switchboard at the Marion Cultural Centre theatre	Engaged
Conduct a feasibility study into free community access to period products in council facilities	Engaged
Explore opportunities for third party providers to install additional electric vehicle charging stations within the city	Innovative
Partner with external providers to investigate options for a community battery within the council area	Innovative
Implement the Walking and Cycling Guidelines	Connected
Deliver the Business, Growth and Engagement Plan	Prosperous
Collaborate with the State Government to explore the possibility of vacant buildings on the Glenthorne site being used by businesses which would serve the visitors to the site and attract additional visitation	Prosperous
Identify opportunities for business to access sustainability, climate change and circular economy grants	Prosperous
Commence the staged upgrade of the City of Marion Administration Centre building	Council of Excellence
Implement the Project Management Office	Council of Excellence
Implement Council's Information Services Plan to improve technology solutions across council	Council of Excellence
Undertake community engagement to update Council's Strategic Plan	Council of Excellence
Create a Climate Change Risk Register	Council of Excellence
Commence a lean thinking program to create administrative efficiencies	Council of Excellence

Asset Management

The City of Marion's Asset Management vision is:

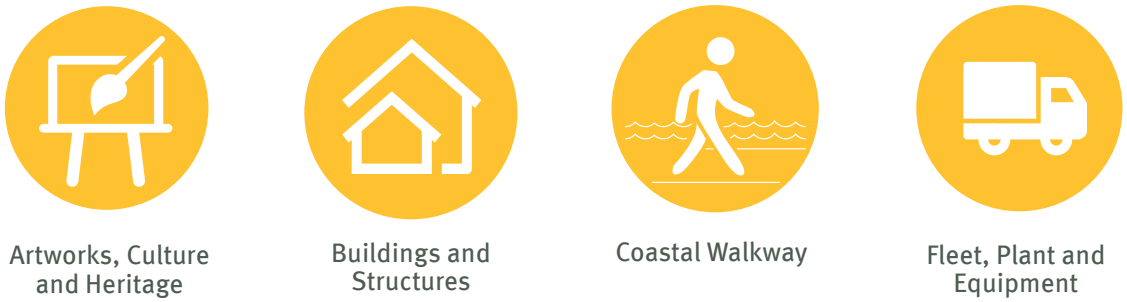
'To maintain the City of Marion's assets to agreed levels of service which maximise community value throughout an asset's life.'

A significant portion of Council's annual spend is devoted to the operation, maintenance and renewal of public assets which deliver safe and sustainable services to the community. Council will continue to optimise our spending on these through better asset management to deliver current service levels in the most affordable and efficient way.

Council recognises that climate change is likely to affect asset life and functionality. We are exploring what we can do to build asset resilience in response to climate impacts.

Our assets enable the provision of services to the community and businesses for current and future generations. Assets play a vital role in the local economy and on residents' quality of life.

We own and manage over $1 billion in assets



Artworks, Culture and Heritage

Buildings and Structures

Coastal Walkway

Fleet, Plant and Equipment



Open Space

Stormwater

Transport

Water Treatment and Resources

Measuring our successs

Monitoring performance is a critical element of strategic management. It is the mechanism for critically ensuring that the Council is contributing to the achievement of its objectives in both the Strategic Plan and the 4-Year Business Plan 2023-2027. Our Key Performance Indicator (KPI) dashboard for 2023-2024 (provided in the table below) takes account of these objectives.

KEY PERFORMANCE INDICATOR	CORE TARGET	STRETCH TARGET
Financial Sustainability	Council maintains, on average, a break-even or better funding (cash) position over the Long Term Financial Plan	Council maintains a break-even or postiive cash funding position in delivering its annual budget
Delivery of agreed projects identified in the Annual Business Plan and the first-year targets in the 4 year Plan	Greater than or equal to 95%	No stretch target
Total employee costs (including agency staff)	Less than or equal to 4.5% increase in actual employee costs (including agency staff) against prior year's actual costs-adjusted for Council endorsed changes to meet resourcing requirements	Less than or equal to 4% increase in actual employee costs (including agency staff) against prior year's actual costs -adjusted for Council endorsed changes to meet resourcing requirements
Overall satisfaction with Council's performance (measured annually)	Greater than or equal to 75% rated as satisfied or above	Greater than or equal to 85% rated as satisfied or above
Asset Renewal Funding ratio (A measure to assess that we are renewing or replacing non-financial assets in accordance with our future Asset Management renewal requirements)	Asset Renewal Funding Ratio between 90 and 110%	Asset Renewal Funding Ratio greater than or equal to 100%
Delivery of Council's capital works program	Greater than or equal to 85% delivery of Council's planned capital works program (adjusted for extraordinary items)	Greater than or equal to 90% delivery of Council's planned capital works program (adjusted for extraordinary items)
Staff engagement	Achievement of an overall employee pulse survey result of 75%, with at least 50% employee participation per SLT department	Achievement of an overall employee pulse survey result of 80%, with at least 50% employee participation per SLT department
Community engagement/communications Project specific communications to the public should be timely and accurate	100%	N/A
Carbon Neutrality- carbon emissions footprint, measured against Council's endorsed Carbon Neutral Plan (applicable 2021-2022 onwards)	Actual annual emissions less than the plan's annual target emissions (reported every 6 months)	Actual annual emissions 5% less than the plan's annual target emissions

Funding the Annual Business Plan

Your rates in 2023-2024

The Annual Business Plan is based on a 5.2% increase in the average rate for the coming year. In setting rates for 2023-2024, Council has forecast the revenue required to meet the costs of delivering the services and projects that will be provided to the community in 2023-2024.

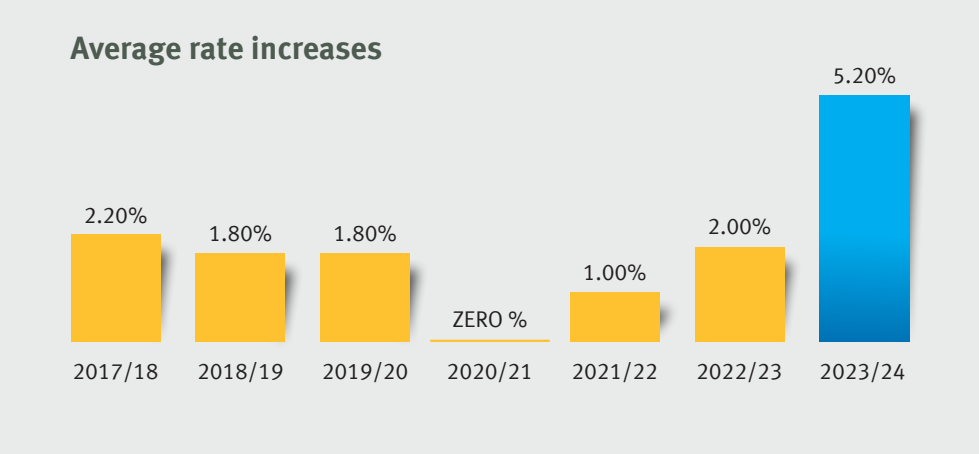
Rates account for 83% of Council's operating revenue with other sources including fees, charges and grants. These revenues contribute to the necessary funding for planned operating and capital renewal programs in 2023-2024.

While the average rate increase is 5.2%, it is to be noted that actual rates payable by a rate payer will vary according to individual property valuations, the attributed land use, and whether there has been any new development or capital improvement on the land.

Council is aware of the impact rate increases have on the community. We are continually looking for opportunities that allow this cost to be minimised, support our community during uncertain times, and maintain the fiscal responsibility required of Council.

With changing community needs and other external influences impacting on the community, there is a need for Council to consider how to plan more effectively, both for the longer term and for an immediate community benefit. The rate increase is set at a level that provides confidence that services will be maintained and that a sufficient Capital Expenditure Program is planned to maintain Council's assets.

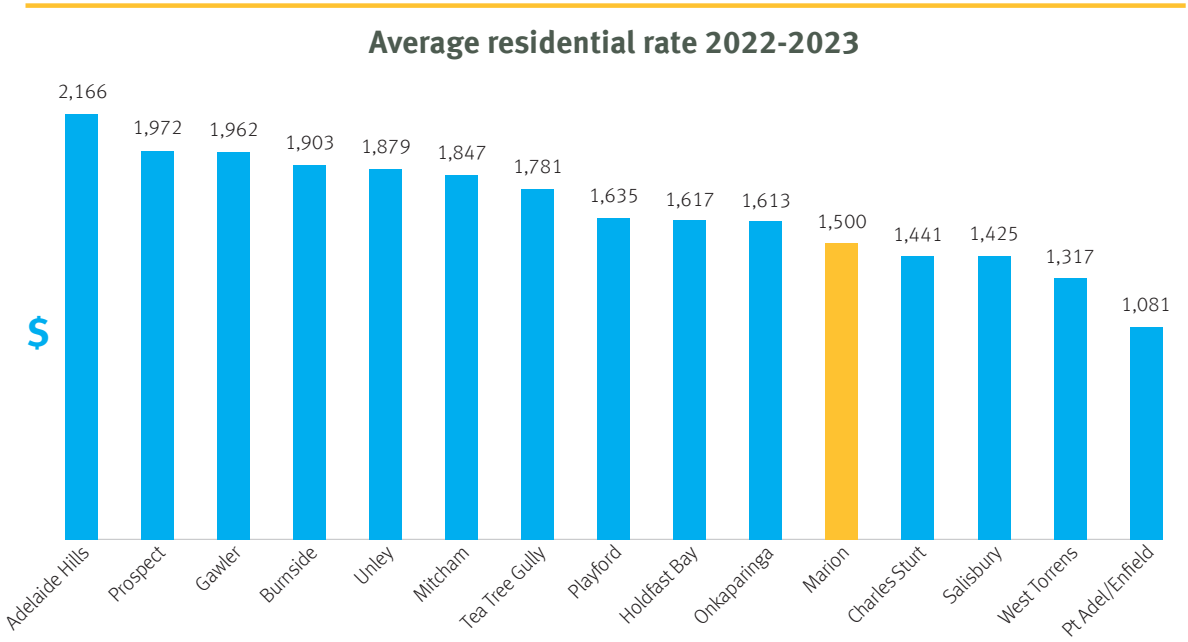
The outcomes of the community consultation, as well as a balance between achieving the strategic directions, maintaining services and assets, ensuring financial and environmental sustainability, supporting intergenerational equity and making provision for those in the community who are experiencing hardship, have been considered in setting the rate increase for the Annual Business Plan 2023-2024.





Comparative rating data

With a 5.2% increase, the City of Marion's average residential rate is in line with Council's Annual Business Plan framework and set to remain among the lower rating metropolitan councils. In 2022-2023 Council had the 5th lowest average metropolitan residential rate.



Differential rating

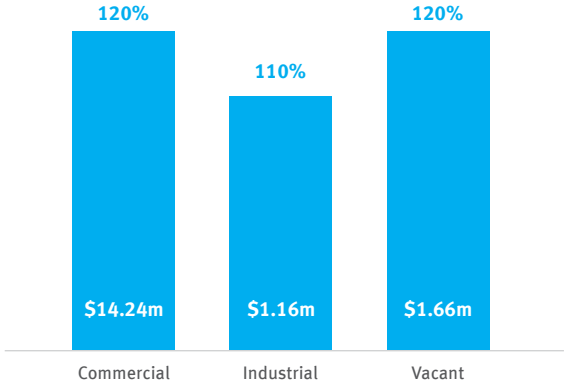
Council currently derives 17% (2022-2023: 17%) of its rate revenue from the Commercial (16%) and Industrial (1%) sectors. Commercial and Industrial users consume a greater proportion of Council resources than residential properties, particularly in regard to the use of roads, footpaths, traffic, parking, storm water drainage, public health and environment.

Council uses a differential rating system to raise revenue based on its Land Use to ensure a fair and equitable distribution of rates within the City of Marion.

The differential rate is charged in addition to the normal rate. In applying this approach, Council will take into consideration all prevailing economic conditions and changes and adjust its differential rates accordingly, to ensure an appropriate and fair equalisation of rates across all land use categories.

Differential rates to apply to land use are as follows:

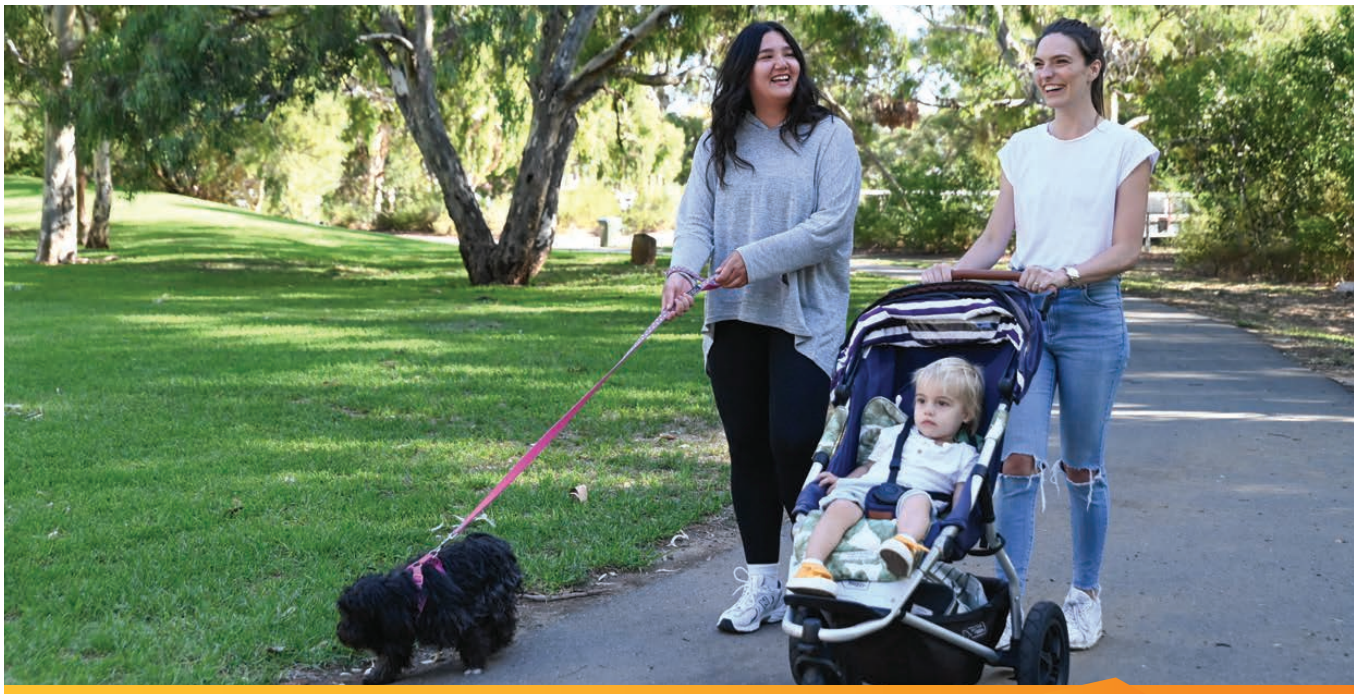
Differential rating



The average increase in rates for 2023-2024 by land use category is outlined below:

Land use category	2023-2024 increase
Residential	$80
Vacant Land	$262
Industrial	$862
Commercial	$755

Council is forecasting to raise $87.176m in general rates revenue of which $14.24m is derived from commercial properties, $1.16m from industrial properties and $1.66m from properties in the vacant land use category.





Budgeted income statement

An operating surplus of $0.365m before capital revenues is forecast for 2023-2024. The operating surplus is required to support the renewal of existing infrastructure in accordance with Council's Asset Management Plans and to support construction of new assets to deliver services.

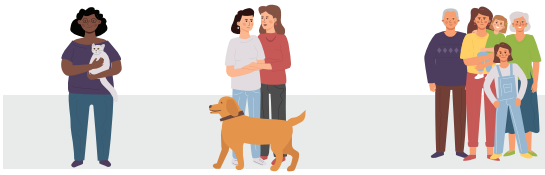
BUDGETED INCOME STATEMENT	3RD REVIEW 2022/23 $'000	BUDGET 2023/24 $'000	VARIANCE $'000
Operating Revenue			
Rates - General	82,157	87,176	5,019
Rates - Regional Landscape Levy *	2,157	2,262	105
Statutory Charges	2,470	2,551	81
User Charges	3,553	3,325	(228)
Grants/Subsidies	7,974	6,935	(1,039)
Investment Income	1,150	425	(725)
Reimbursements	1,212	1,081	(131)
Other Revenue	1,054	701	(353)
Share of Profit/(Loss) Regional Subsidiaries	365	365	-
Total Operating Revenue	**102,092**	**104,821**	**2,729**
Operating Expenditure			
Employee Costs	41,825	44,064	2,239
Contractor Services	33,749	27,477	(6,272)
Materials	6,158	6,994	836
Finance Charges	194	151	(43)
Depreciation	17,478	18,100	622
Other Expenses	8,509	7,670	(839)
Total Operating Expenditure	**107,913**	**104,456**	**(3,457)**
Operating Surplus/(Deficit) before Capital Revenues	**(5,821)**	**365**	**6,186**
Capital Grants and Contributions	17,425	10,119	(7,306)
Asset Disposal and Fair Value adjustments	1,981	-	(1,981)
Net Surplus/(Deficit)	**13,585**	**10,484**	**(3,101)**

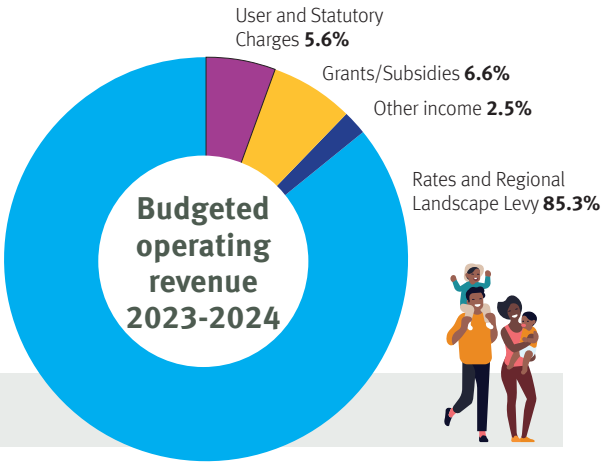
* Note: The Regional Landscape Levy is collected by Council on behalf of the Green Adelaide Board.



Operating revenue

The main source of income for Council is rate revenue; making up just over 83% (85% including Regional Landscape Levy) of total revenue in 2023-2024, with other sources being government regulated fees for statutory services, diminishing levels of untied federal grant monies, as well as other grants from the State and Federal government.





General rates

Council's revenue in 2023-2024 includes $87.176m ($82.157m, 2022-2023) to be raised in general rates. The budget has been developed on the basis of a 5.2% average rate increase (excluding new developments and capital improvements). In setting rates for 2023-2024, Council has forecast the revenue required to meet the costs of delivering the services and projects to be provided to the community in 2023-2024.

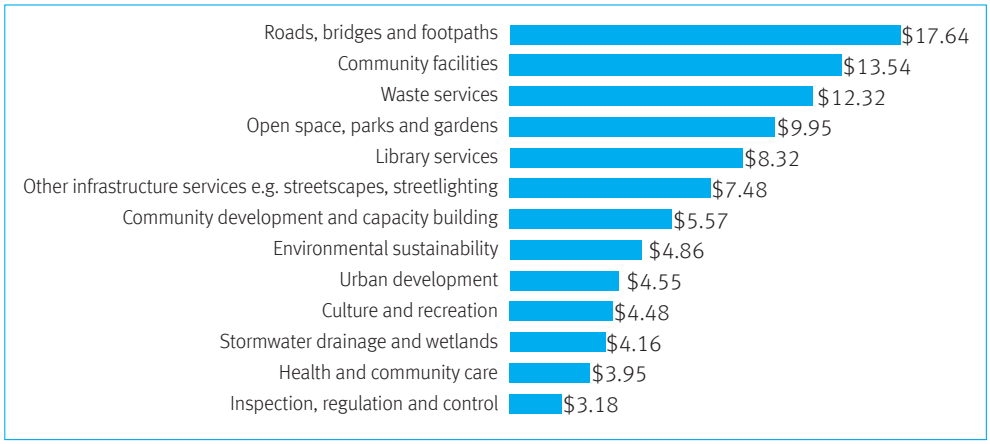
Growth from new property development is forecast at 1% for 2023-2024. This predominantly is the result of new housing in Marion, as reported by the Valuer General. The revenue created by this growth will cover the increased costs of servicing a growing community, which includes the requirement to maintain and provide for the replacement of infrastructure such as stormwater drainage and transport networks.

User Charges set by Council – Relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include charges for the use of Council's community facilities, swimming pool admission and the like. Statutory Charges set by State Government – Relate mainly to fees and fines levied in accordance with legislation and include development application fees, health act registrations and parking fines.

Grants and Subsidies – Grants include all monies received from State and Federal sources for the purpose of funding the delivery of Council's services to ratepayers and for the funding of the capital works program. Operating grants are forecast to reduce to $6.935m in 2023-2024, down on 2022-2023 by $1.039m.

Operating expenditure

Operating expenditure per $100



Council's operating expenses are forecast to decrease to $104.456m in 2023-2024. The left graph shows a breakdown of operating expenditure across Council services for every $100 spent:

Employee costs

Employees are responsible for the provision of Council's key services, including the ongoing maintenance of open space areas, libraries, neighbourhood centres, the Marion Outdoor Pool, urban development, health and community care. Employees are either directly employed by Council, or indirectly through an employment agency (i.e. agency staff) where temporary workforce requirements have arisen through seasonal demand or short-term vacancies of existing positions.

Employee costs are forecast to increase by $2.2m primarily because of increases stemming from existing Enterprise Agreements provisions, increases to the Superannuation Guarantee Contribution, additional staffing resources for Council endorsed initiatives.

A reduction of $1.0m has been incorporated into the budget to allow for positions that may be temporarily vacant during the year.

Contractor services

Contractor services relate mainly to the provision of Council services by external providers. Council uses contractors to assist in the provision of major services such as waste collection, and also where specialist services or advice is required, where it is not warranted for Council to have permanent in-house resources. A decrease of $6.272m is forecast in the 2023-2024 budget which primarily relates to one off expenditure in 2022-2023 for the completion of the Digitial Transformation Program, along with non-recurrent expenditure on Council elections and other one-off projects.

Materials

Council's Materials budget includes utilities, products utilised in the delivery of community services and maintenance of Council's infrastructure, open space, and other assets, as well as fuel for the fleet of vehicles used to deliver services. An increase of $0.836m in materials is forecast in the 2023-2024 budget relating primarily to CPI increases in utilities along with CPI increases generally across a broad range of material classes.

Other expenses

Other Expenses have decreased by $0.839m in 2023-2024 primarily resulting from one off contributions towards the Destination Play Space and other projects in 2022-2023.



Capital revenue

Captial grants and contributions

Council has incorporated $10.119m in capital grants and contributions towards new capital works planned in 2023-2024. Funding includes Federal and State Government grant funding contributions towards Council's prioritised new initiatives/projects.

Budgeted capital expenditure

CAPITAL EXPENDITURE	3RD REVIEW 2022/23 $'000	BUDGET 2023/24 $'000
Land	-	-
Buildings and Major Projects	19,949	30,067
Infrastructure:		
Roads & Kerbs	3,754	4,804
Drains	2,834	2,700
Footpaths	2,440	2,748
Traffic Control Devices	885	349
Other Infrastructure	410	635
Plant and Equipment	2,368	999
Furniture and Fittings	365	221
Streetscapes	1,849	2,700
Other	3,342	5,483
Total Capital Expenditure	**38,196**	**50,706**
Represented By:		
Capital Expenditure		
Assets - Renewal	14,004	11,468
Assets - New	24,192	39,238
	38,196	**50,706**

Funding for key capital projects in the 2023-2024 budget includes forecast funding towards:

Marino Hall Upgrade

Extension to the Recycled Stormwater Pipeline

Cove Sports Netball and Lower Oval Upgrade

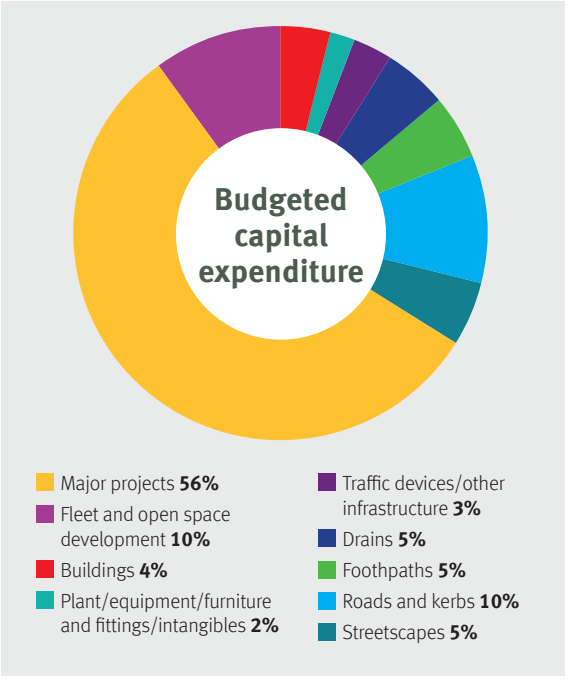
Warradale ParkTennis Club

Continuation of Coastal Walkway

Marino Golf Park Clubhouse Redevelopment

The 2023-2024 Budgeted Statement of Capital Expenditure forecasts total capital expenditure of $50.706m including $11.468m renewal and $39.238m new and upgrade.

The right hand chart summarises Council's planned Capital Works Program for 2023-2024:



Financing the budget

Financing the budget refers to the use of borrowings or available cash balances to meet any shortfall between expenditure (both operating and capital) and revenue.

The table below identifies the Council's net funding result. Council's budget for 2023-2024 is expected to result in a net decrease in funding of $22.487m.

NET LENDING/(BORROWING)	3RD REVIEW 2022/23 $'000	BUDGET 2023/24 $'000
Operating Surplus/(Deficit) before Capital Amounts	(5,821)	365
less: Net Outlay on Existing Assets		
Capital expenditure on asset renewal/replacement	14,004	11,468
less Depreciation/Ammortisation	(17,478)	(18,100)
	(3,474)	(6,632)
less: Net Outlay on New/Upgrade Assets		
Capital expenditure on New & Upgrade Assets	24,192	39,238
less Capital Grants	(17,425)	(10,119)
	6,767	29,119
add: Adjustments		
Gain/(loss) on disposal of assets	1,981	-
Share of Equity - Regional Subsidiaries	(365)	(365)
	1,616	(365)
Net funding increase/(decrease)	(7,498)	(22,487)

FINANCING TRANSACTIONS	3RD REVIEW 2022/23 $'000	BUDGET 2023/24 $'000
New Borrowings	1,400	18,000
less: Repayment of Principal on Borrowings	(876)	(929)
less: Increase/(Decrease) in Cash & Investments		
- Transfers from/(to) Reserves	7,388	5,497
- Cash Deficit/(Surplus)	(414)	(80)
Equals: Financing Transactions	**7,498**	**22,487**

Financing transactions associated with accommodating the expected net lending result in 2023-2024 are found in the above table. Council's Long Term Financial Plan includes an allowance for borrowings of up to $18m to manage the funding requirements of Council's Capital Works Program in 2023-2024.

Council's borrowings are projected to peak at $57.652m in 2031-2032 with its Debt Servicing Ratio peaking at 8.13% in 2032-2033 against a maximum target of 10.0% and its Net Financial Liabilities ratio remaining well within the targeted range of 0 - 50%.

Financial ratios

To assist Council in meeting its objective of financial sustainability a series of financial indicators endorsed by the Local Government Association are provided. Where a Council target has not been adopted, the recommended Local Government Association (LGA) target has been used. The table below details these financial indicators and whether or not the prescribed target has been achieved over the three years up to the end of 2023-2024.

Key financial ratios are forecast to be within their targeted ranges for the 2023-2024 year.

Operating Surplus - this ratio expresses the operating surplus as a percentage of total operating revenue.

The Asset Renewal Funding Ratio indicates whether Council is renewing or replacing assets at the rate of consumption. Council's long term target of 100% ensures that Council aims to invest adequately in maintaining its asset base.

The Asset Consumption Ratio measures the written down value of the non-current assets of the Council as a percentage of their replacement cost. This ratio remains relatively constant with the level of asset renewal expenditure forecast in 2023-2024.

The Net Financial Liabilities Ratio indicates the extent to which the net financial liabilities of the Council can be met by the Council's total operating revenue. With the consumption of cash on significant capital works and major projects completed in 2022-2023 and additional projects in 2023-2024 along with loan funding forecast to be utilised up to $18.0m in 2023-2024, the Net Financial Liabilities Ratio is projected to remain within Council's target range in 2023-2024.

The Debt Servicing Ratio measures the total annual loan principal and interest repayments as a percentage of total income for the year. This ratio identifies Council's ability to service its debt obligations from operating revenues. The ratio is anticipated to increase slightly with the new loan repayments after 2023-2024 but remains in the lower end of the targeted bandwidth for this ratio.

RATIO	COUNCIL TARGET	2023-24 BUDGET	5 YEAR AVERAGE
Operating Surplus	0% - 10%	0.35%	1.87%
Asset Renewal Funding Ratio	90% - 110%	100%	90.35%
Asset Consumption	60% - 80%	79.19%	80.50%
Net Financial Liablities	0% - 50%	23.55%	-23.74%
Debt Servicing	0% - 5%	1.03%	1.17%

Appendix 1 - Capital works list

OPEN SPACE AND RECREATION WORKS PROGRAM 2023-2024

LOCATION	SUBURB	WARD	DESCRIPTION
Playground, Reserves & Irrigation Program			
Capella Dog Friendly Park	Hallett Cove	Coastal	upgrade to park
Aldridge Avenue Reserve	Plympton Park	Mullawirra	playground and reserve upgrade
Mema Court Reserve	Hallett Cove	Southern Hills	playground and reserve upgrade
Doulton Drive Reserve	Trott Park	Southern Hills	reserve seating
Hessing Crescent Reserve	Trott Park	Southern Hills	playground and reserve upgrade
Klippel Avenue Reserve	Trott Park	Southern Hills	construct a local trail with artwork
Reserve Street Reserve	Trott Park	Southern Hills	construct a local trail with artwork
Scarvel Avenue Reserve	Trott Park	Southern Hills	construct a local trail with artwork
Tyson Avenue Reserve	Trott Park	Southern Hills	construct a local trail with artwork
Hamilton Park Reserve	Warradale	Warracowie	playground and reserve upgrade
Alawoona Avenue Reserve	Mitchell Park	Warriparinga	playground and reserve upgrade
Hawksbury Avenue Reserve	Sturt	Warriparinga	playground and reserve upgrade
Rosefield Lane Reserve	Sturt	Warriparinga	upgrade to path and natural landscaping
Cohen Court Reserve	Tonsley	Warriparinga	playground and reserve upgrade
Minor Open Space Enhancements & Reserve Lighting	Various	Various	
Public Toilets			
Hessing Reserve	Trott Park	Southern Hills	
Cohen Court Reserve	Tonsley	Warriparinga	

PROPERTY/BUILDING WORKS PROGRAM 2023-2024

LOCATION	SUBURB	WARD	DESCRIPTION
Boat Shed Café	Hallett Cove	Coastal	upgrades to building
Marion Outdoor Pool	Park Holme	Mullawirra	upgrade to chlorine dosing system
Park Holme Library	Park Holme	Mullawirra	improvements to library fit out
Marion Cultural Centre	Oaklands Park	Warracowie	upgrade theatre lighting and desk panel
Administration Building	Sturt	Warriparinga	internal upgrades
Marion RSL	Marion	Warriparinga	replace fencing
Mitchell Park Sports & Community Centre	Mitchell Park	Warriparinga	upgrades to furniture & fittings
Various	Various	Various	upgrade building security systems
Various	Various	Various	Heritage Interpretive Signage

**Please note Capital Works Programs are subject to change.*

ROAD RESEAL PROGRAM 2023-2024

ROAD NAME	SUBURB	WARD	FROM	TO
Ariel Street	Hallett Cove	Coastal	Gretel Crescent	Thistle Street
Central Avenue	Hallett Cove	Coastal	Second Street	Clifftop Crescent
Cormorant Drive	Hallett Cove	Coastal	Cormorant Drive	St Vincents Avenue
Narida Street	Hallett Cove	Coastal	Thermopylae Crescent	Sandison Road
Neeangarra Crescent	Hallett Cove	Coastal	Kurrambi Crescent	Chalani Crescent
Reliance Road	Hallett Cove	Coastal	Galatea Street	Rainbow Street
Sandison Road	Hallett Cove	Coastal	The Cove Road	Ginko Street
Taeping Street	Hallett Cove	Coastal	The Cove Road	Gretel Crescent
Yarromie Street	Hallett Cove	Coastal	Kurrambi Crescent	Lerunna Avenue
Allan Street	Marino	Coastal	The Cove Road	Marine Parade
Angas Crescent	Marino	Coastal	Dring Crescent	Keith Crescent
Bundarra Road	Marino	Coastal	Dead End	Caralue Road
Trumara Road	Marino	Coastal	Newland Avenue	Barula Road
Rellum Street	Glengowrie	Mullawirra	Diagonal Road	Alfred Street
Nilpena Avenue	Morphettville	Mullawirra	Cowra Crescent	Rotorua Avenue
Burton Avenue	Park Holme	Mullawirra	Wray Street	Davidson Avenue
Davidson Avenue	Park Holme	Mullawirra	Duncan Avenue	Burton Avenue
Nunyah Avenue	Park Holme	Mullawirra	Barham Avenue	Appleby Road
Western Avenue	Park Holme	Mullawirra	Copley Street	Duncan Avenue
Oval Road	Hallett Cove	Southern Hills	Cove Sports Car Park Entrance	Brooklyn Drive
Hill Street	Seacliff Park	Southern Hills	West Street	End
Cadell Street	Seaview Downs	Southern Hills	Yeelanna Avenue	Warunda Avenue
Cleve Street	Seaview Downs	Southern Hills	Morgan Avenue	Gawler Street
Gawler Street	Seaview Downs	Southern Hills	Wilson Avenue	Wangary Terrace South
Hume Street	Seaview Downs	Southern Hills	Seacombe Road	Hume Street
Ross Street	Seaview Downs	Southern Hills	Gooroonga Street	Basten Avenue
Adams Road	Sheidow Park	Southern Hills	Tyson Avenue	Dickerson Crescent
Balee Avenue	Sheidow Park	Southern Hills	Adams Road	Nari Drive
Blanche Court	Sheidow Park	Southern Hills	Captain Place	End
Rua Road	Sheidow Park	Southern Hills	Nari Drive	Balee Avenue
Southbank Boulevard	Sheidow Park	Southern Hills	Berrima Road	Worthing Drive
Klippel Avenue	Trott Park	Southern Hills	Scarvel Avenue	Cul-De-Sac
Whiteley Drive	Trott Park	Southern Hills	Adams Road East	Kahan Court
Vinall Street Loop	Dover Gardens	Warracowie	Vinall Street South	Vinall Street North
Coolah Terrace	Marion	Warracowie	Beauford Avenue	The Parade
Crew Street	Oaklands Park	Warracowie	Diagonal Way	Albany Crescent
Parsons Street	Oaklands Park	Warracowie	Crozier Terrace	Kenton Avenue
Rajah Street	Oaklands Park	Warracowie	Doreen Street	Lucknow Street
Pitt Street	Seacombe Gardens	Warracowie	Kent Avenue	Kurrajong Place
Wilga Street	Seacombe Gardens	Warracowie	Harbrow Grove	Russell Avenue
Cedar Avenue	Warradale	Warracowie	Diagonal Road	Sienna Avenue
Ewell Avenue	Warradale	Warracowie	Diagonal Road	Sienna Street
Lascelles Avenue	Warradale	Warracowie	Morphett Road	Straun Avenue
Soho Street	Warradale	Warracowie	Keynes Avenue	Cedar Avenue
Hugh Cairns Avenue	Bedford Park	Warriparinga	Laffer Drive	End
Wallace Court	Bedford Park	Warriparinga	Bradley Grove	End

**Please note Capital Works Programs are subject to change.*

ROAD RESEAL PROGRAM 2023-2024 (CONTINUED)

ROAD NAME	SUBURB	WARD	FROM	TO
Sparrow Hawk Lane	Darlington	Warriparinga	Eagle Rise	End
Pankina Grove	Marion	Warriparinga	Larkdale Avenue	Cul-De-Sac
Pitcairn Avenue	Marion	Warriparinga	Jasmine Avenue	Cul-De-Sac
Rathlin Avenue	Marion	Warriparinga	Alison Avenue	Avalon Road
Tweed Avenue	Marion	Warriparinga	Lynne Court	End
Bradley Grove	Mitchell Park	Warriparinga	Kirra Avenue	Quick Road
Byard Terrace	Mitchell Park	Warriparinga	Shepley Street	Lodge Street
Kirra Access	Mitchell Park	Warriparinga	Bradley Grove	Kirra Avenue
Quick Service	Mitchell Park	Warriparinga	Quick Road West	Quick Road East
Thirza Avenue	Mitchell Park	Warriparinga	Marion Road	Nellie Avenue
Timothy Court	Mitchell Park	Warriparinga	Bradley Grove	Timothy Court End
Trowbridge Avenue	Mitchell Park	Warriparinga	Burnley Grove	Lanark Avenue
Frederick Avenue	Seacombe Heights	Warriparinga	Galway Avenue	Truscott Avenue
Grand View Drive	Seacombe Heights	Warriparinga	Morphett Road	Frederick Avenue
Karoona Crescent	Seacombe Heights	Warriparinga	Bede Street	Arkaba Street
Myer Road	Sturt	Warriparinga	Tay Road	Grandview Grove
Rosefield Lane	Sturt	Warriparinga	Parkmore Avenue North	Parkmore Avenue South
Adelaide Terrace	Edwardstown	Woodlands	Charles Street	West Street
Railway Terrace	Edwardstown	Woodlands	Cross Road	Castle Street
Moldavia Street	Glandore	Woodlands	Naldera Street	Kalyan Road
Korana Street	South Plympton	Woodlands	Wheaton Avenue	Gurney Street

**Please note Capital Works Programs are subject to change.*

RESIDENTIAL FOOTPATH PROGRAM 2023-2024

ROAD NAME	SUBURB	WARD
Balboa Drive	Hallett Cove	Coastal
Beachfront Court	Hallett Cove	Coastal
Kurrambi Crescent to Neeangarra Crescent - Walkway	Hallett Cove	Coastal
Lonsdale Road	Hallett Cove	Coastal
Madison Court	Hallett Cove	Coastal
Waterfall Creek Connection	Hallett Cove	Coastal
Laneway (Radstock Street & Stephen Place)	Morphettville	Mullawirra
Arthur Street	Seacliff Park	Southern Hills
Gully Road	Seacliff Park	Southern Hills
Berrima Road	Sheidow Park	Southern Hills
Berrima Road/Patpa Drive - Staircase	Sheidow Park	Southern Hills
Patpa Drive	Sheidow Park	Southern Hills
Spinnaker Circuit West Reserve	Sheidow Park	Southern Hills
Bovard Court	Trott Park	Southern Hills
Chifley Crescent to Lyons Circuit - Walkway	Trott Park	Southern Hills
Hamilton Reserve	Warradale	Warracowie
Marion Community House	Warradale	Warracowie
Warradale Railway Station - Connections	Warradale	Warracowie
Sturt River Linear Path	Bedford Park	Warriparinga
Tudor Avenue	Clovelly Park	Warriparinga
Farne Terrace	Marion	Warriparinga
Nellie Avenue	Mitchell Park	Warriparinga
Thorne Crescent to Lutana Crescent - Walkway	Mitchell Park	Warriparinga
Chambers Street	Ascot Park	Woodlands
Woodlands Park Railway Station - Connections	Edwardstown	Woodlands
Proactive Footpath Works	Various	Various
Coast to Vines Shared Path	Various	Various

CAR PARK PROGRAM 2023-2024

LOCATION	SUBURB	WARD
Alawaoona Reserve	Mitchell Park	Warriparinga
Warriparinga Way	Bedford Park	Warriparinga
Warradale Train Station (Railway Terrace)	Warradale	Warracowie
Stanley Street	Glengowrie	Mullawirra
Plympton Park Oval	Plympton Park	Mullawirra
Moreland Avenue/Ransford Crescent	Mitchell Park	Warriparinga

**Please note Capital Works Programs are subject to change.*

TRAFFIC DEVICES PROGRAM 2023-2024

ROAD NAME	SUBURB	WARD	DESCRIPTION
Gledsdale Road	Hallett Cove	Coastal	traffic signal renewal
Arthur Street	Plympton Park	Mullawirra	improvements to traffic movement
Arthur Street	Seacliff Park	Southern Hills	driveway link renewal
Bradley Grove/Quick Road	Mitchell Park	Warriparinga	roundabout renewal
Renown Avenue	Clovelly Park	Woodlands	traffic signal renewal
Thomas Street	South Plympton	Woodlands	traffic signal renewal
Minor Traffic Control Devices	Various	Various	

STORMWATER DRAINAGE PROGRAM 2023-2024

ROAD NAME	SUBURB	WARD
Second Street	Hallett Cove	Coastal
Forest Avenue	Marino	Coastal
George Court	Marino	Coastal
Beadnall Terrace	Glengowrie	Mullawirra
Bowaka Street	Park Holme	Mullawirra
Rotorua Avenue	Park Holme	Mullawirra
Yeelana Avenue	Seaview Downs	Southern Hills
Coolah Terrace	Marion	Warracowie
Bowden Grove	Oaklands Park	Warracowie
Calum Grove	Seacombe Heights	Warriparinga

STREETSCAPE PROGRAM 2023-2024

ROAD NAME	SUBURB	WARD
Alawoona Avenue	Mitchell Park	Warriparinga
Raglan Avenue	Edwardstown	Woodlands

OTHER INFRASTRUCTURE PROGRAM 2023-2024

DETAILS	SUBURB	WARD
Water Sensitive Urban Design Renewal	Various	Various
Cove Road Retaining Wall	Marino	Coastal
Street Lighting	Various	Various
Signage	Various	Various
River & Creek Renewal	Various	Various
Bridges	Various	Various
DDA Kerb Ramp Upgrades	Various	Various
Bus Shelters	Various	Various

KERB AND WATER TABLE PROGRAM 2023-2024

ROAD NAME	SUBURB	WARD	FROM	TO
Program to be finalised June 2023				

**Please note Capital Works Programs are subject to change.*

Appendix 2 - Budgeted Income Statement

BUDGET 2022-23 $'000	3RD REVIEW 2022-23 $'000		BUDGET 2023-24 $'000
		Operating Revenue	
82,059	82,157	Rates - General	87,176
2,087	2,157	Rates - Regional Landsacape Levy	2,262
2,194	2,470	Statutory Charges	2,551
2,765	3,553	User Charges	3,325
6,929	7,974	Grants/Subsidies	6,935
200	1,150	Investment Income	425
1,159	1,212	Reimbursements	1,081
780	1,054	Other Revenue	701
365	365	Share of Profit/(Loss) SRWRA	365
98,538	**102,092**	**Total Operating Revenue**	**104,821**
		Operating Expenditure	
41,584	41,825	Employee Costs	44,064
24,314	33,749	Contractor Services	27,477
5,242	6,158	Materials	6,994
202	194	Finance Charges	151
16,651	17,478	Depreciation	18,100
8,404	8,509	Other Expenses	7,670
96,397	**107,913**	**Total Operating Expenditure**	**104,456**
2,141	(5,821)	**Operating Surplus/(Deficit) before Capital Revenues**	365
6,651	17,425	Capital Grants and Contributions	10,119
-	1,981	Asset Disposal and Fair Value Adjustments	-
	-	Physical resources received free of charge	
8,792	**13,585**	**Net Surplus/(Deficit) resulting from Operations**	**10,484**

Appendix 3 - Budgeted Statement of Financial Position

BUDGET 2022-23 $'000	3RD REVIEW 2022-23 $'000		BUDGET 2023-24 $'000
		Current Assets	
16,701	20,065	Cash	14,478
5,099	5,279	Receivables	5,318
299	500	Inventory	371
22,099	**25,844**	**Total Current Assets**	**20,167**
		Current Liabilities	
7,087	11,029	Creditors	10,439
6,424	6,346	Provisions	6,301
876	886	Loans	1,713
14,387	**18,261**	**Total Current Liabilities**	**18,453**
7,712	**7,583**	**Net Current Assets/(Liabilities)**	**1,714**
		Non-Current Assets	
7,357	8,220	Investment in Regional Subsidiaries	8,585
1,181,434	1,225,392	Infrastructure, Property, Plant & Equipment	1,257,667
1,188,791	**1,233,612**	**Total Non-Current Assets**	**1,266,252**
		Non-Current Liabilities	
708	594	Provisions	639
6,211	3,211	Loans	19,455
6,919	**3,805**	**Total Non-Current Liabilities**	**20,094**
1,189,584	**1,237,390**	**Net Assets**	**1,247,872**
		Equity	
447,696	448,601	Accumulated Surplus	464,580
741,888	788,789	Reserves	783,292
1,189,584	**1,237,390**	**Total Equity**	**1,247,872**

Appendix 4 - Budgeted Statement of Changes in Equity

BUDGET 2022-23 $'000	3RD REVIEW 2022-23 $'000			BUDGET 2023-24 $'000
		Accumulated Surplus		
427,087	427,628	Balance at beginning of period		448,601
8,792	13,585	Net Surplus/(Deficit)		10,484
11,903	24,692	Transfers from Reserves		5,603
(86)	(17,304)	Transfers to Reserves		(108)
447,696	**448,601**		**Balance at end of period**	**464,580**
		Asset Revaluation Reserve		
732,120	769,508	Balance at beginning of period		769,508
732,120	**769,508**		**Balance at end of period**	**769,508**
		Other Reserves		
21,585	26,669	Balance at beginning of period		19,281
(11,817)	(7,388)	Net change		(5,497)
9,768	**19,281**		**Balance at end of period**	**13,784**
741,888	**788,789**	**Total Reserves**		**783,292**
1,189,584	**1,237,390**	**Total Equity**		**1,247,872**

Appendix 5 - Budgeted Statement of Cash Flows

BUDGET 2022-23 $'000	3RD REVIEW 2022-23 $'000		BUDGET 2023-24 $'000
		Cash Flows from Operating Activities	
97,637	101,727	***Receipts***	104,826
(81,505)	(90,435)	***Payments***	(87,211)
16,132	**11,292**	**Net Cash Provided by Operating Activities**	**17,615**
		Cash Flows from Financing Activities	
		Receipts	
4,400	1,400	Loans Received	18,000
		Payments	
(876)	(876)	Principal	(929)
3,524	**524**	**Net Cash (Used In) Financing Activities**	**17,071**
		Cash Flows from Investing Activities	
		Receipts	
6,651	17,425	Capital Grants/Subsidies & Contributions/Investments	10,434
-	1,981	Sale of surplus assets	-
		Payments	
(40,395)	(38,196)	Purchase of IPP&E	(50,707)
(33,744)	**(18,790)**	**Net Cash (Used In) Investing Activities**	**(40,273)**
(14,088)	(6,974)	Net Increase/(Decrease) in Cash Held	(5,587)
30,789	27,039	Cash at Beginning of Reporting Period	20,065
16,701	**20,065**	**Cash at End of Reporting Period**	**14,478**

Appendix 6 - Budgeted Funding Statement

BUDGET 2022-23 $'000	BUDGET 2022-23 $'000		BUDGET 2023-24 $'000
		Operating Revenue	
84,146	84,314	Rates	89,438
2,194	2,470	Statutory Charges	2,551
2,765	3,553	User Charges	3,325
6,929	7,974	Operating Grants & Subsidies	6,935
200	1,150	Investment Income	425
1,159	1,212	Reimbursements	1,081
780	1,054	Other	701
365	365	Net gain - SRWRA	365
98,538	**102,092**		**104,821**
		Operating Expenses	
41,584	41,825	Employee Costs	44,064
24,314	33,749	Contractual Services	27,477
5,242	6,158	Materials	6,994
202	194	Finance Charges	151
16,651	17,478	Depreciation	18,100
8,404	8,509	Other	7,670
96,397	**107,913**		**104,456**
2,141	**(5,821)**	**Operating Surplus/(Deficit) before Capital Revenues**	**365**
		Capital Revenue	
6,651	17,425	Capital Grants & Subsidies	10,119
-	1,981	Asset disposal and fair value adjustments	-
8,792	**13,585**	**Net Surplus/(Deficit)**	**10,484**
16,651	17,478	Depreciation	18,100
(365)	(365)	Share of Profit SRWRA	(365)
25,078	**30,698**	**Funding available for Capital Investment**	**28,219**
		Capital	
10,548	14,004	less Capital Expenditure - Renewal	11,468
29,847	24,192	less Capital Expenditure - New	39,238
(15,317)	**(7,498)**	**Net funding increase/(decrease)**	**(22,487)**
		Funded by;	
		Loans	
4,400	1,400	Loan Principal Receipts (Net)	18,000
(876)	(876)	less Loan Principal Repayments	(929)
3,524	524	Loan Funding (Net)	17,071
		Movement in level of cash, investments and accruals	
23	414	Cash Surplus/(Deficit) funding requirements	80
(11,817)	(7,388)	Reserves Net transfer to/(transfer from)	(5,497)
(11,794)	**(6,974)**	**Cash/Investments/Accruals Funding**	**(5,417)**
15,317	**7,498**	**Funding Transactions**	**22,487**

Appendix 7 - Rating policy

1. RATING

(1) VALUATION METHODOLOGY AND ADOPTION

Council uses Capital Value as the basis for valuing land within the Council area. Capital Value is the value of the land and all of the improvements on the land. The Council also continues to adopt the capital valuations distributed by the Valuer-General.

(SEE ANNEXURE 1)

(2) DIFFERENTIAL GENERAL RATES

All land within a council area, except for land specifically exempt under section 147 (2) of the Act is rateable. The Act provides for a council to raise revenue through a general rate, which applies to all rateable land, or through differential general rates, which differentially apply to classes of rateable land. Council uses a differential rating system to raise revenue based upon Land Use to ensure a fair and equitable distribution of rates within the City of Marion. In applying this approach, Council will take into consideration all prevailing economic conditions and changes and adjust its differential rates accordingly, to ensure an appropriate and fair equalisation of rates across all land use categories.

The differential general rate Land Use categories are as follows:

Category 1 Residential
Category 2 Commercial – Shop
Category 3 Commercial – Office
Category 4 Commercial – Other
Category 5 Industrial – Light
Category 6 Industrial – Other
Category 7 Primary Production
Category 8 Vacant
Category 9 Other

These differential rates will be used to determine the rates in the dollar for all properties within the City of Marion area for the financial year. These rates will be specified in Council's rate declaration for each financial year.

(SEE ANNEXURE 1)

(3) MINIMUM RATE

A minimum amount payable by way of general rates is determined to apply to the whole of an allotment (including land under a separate lease or licence) and only one minimum amount is payable in respect of two or more pieces of adjoining land (whether intercepted by a road or not) if they are owned by the same owner and occupied by the same occupier.

The Minimum Rate to apply to properties within the City of Marion will be detailed in Council's rate declaration for each financial year.

(SEE ANNEXURE 1)

(4) SERVICE CHARGE

The Council has decided not to impose any service charges for this financial year.

(5) REGIONAL LANDSCAPE LEVY (FORMERLY NATURAL RESOURCES MANAGEMENT LEVY)

The Council, under the Landscape South Australia Act 2019, is required to collect this levy. It does so by imposing a separate rate for all rateable properties within the Council area.

For each financial year, the levy for each property will be determined by the total capital valuation within the City of Marion. The calculation is as follows;

Total Capital Value divided by the Total Amount Required, (set for the financial year by the Green Adelaide Board) determines an appropriate rate in the dollar, this rate in the dollar will then be adopted to each property.

(SEE ANNEXURE 1)

(6) PAYMENT OF RATES

The Council has determined that payment of rates for the 2023-2024 financial year will be by four instalments, due on 1 September 2023, 1 December 2023, 1 March 2024 and 3 June 2024. However, the total amount of rates may be paid in full at any time.

Council has determined that rates may be paid by the following methods:

- Payrix – Direct via Council's Rating Portal
- Australia Post – Post Office, Telephone or Internet
- Bpay – Telephone or internet payments
- Centrepay – Deductions directly from Centrelink deductions
- Direct Debit – Direct from either a Cheque or Savings account
- Eservices – Direct through the Council's Internet system
- In person - At Council Offices
- By Mail - PO Box 21 Oaklands Park SA 5046

(7) LATE PAYMENT OF RATES

Council imposes an initial penalty (a fine) of 2% as prescribed under the Act on any instalment that is received late. A prescribed interest rate (which includes the amount of any previous unpaid fine and interest) will apply on the expiration of each month that a balance remains unpaid.

When the Council receives a payment in respect of overdue rates, the money received is applied in the order set out below, in accordance with Section 183 of the Act:

- First – to satisfy any costs awarded in connection with court proceedings;
- Second – to satisfy any interest costs;
- Third – in payment of any fines imposed;
- Fourth – in payment of rates, in chronological order (starting with the oldest account first).

(SEE ANNEXURE 1)

8) REBATES AND POSTPONEMENT OF RATES

(8.1) RATE REBATE POLICY

Refer to the Rate Rebate Policy attached.

(8.2) RESIDENTIAL RATE REBATE

Section 166 (1) (l) (ii) of the Act provides for the discretionary rebate of rates where, among other things, there has been a rapid change in valuations.

Council will provide relief against a substantial increase in rates payable on residential land due to large increases in capital value by applying a rebate of general rates to eligible ratepayers.

For the current financial year a rebate will be applied to properties to cap any increase in the general rates at 10% subject to meeting the Qualifying Criteria set out below:

- The property is the owner's principal place of residence.
- The property has not had more than $20,000 of improvements.
- The property value has not increased due to zoning changes.
- The land use for rating purposes has not changed since 1 July of the previous financial year.
- The property has not sold since the 1 January of the previous financial year.

The Residential Rate Rebate will be applied automatically to properties that can be readily identified as being eligible. Where this rebate is not applied automatically, ratepayers who consider they could be eligible may apply in writing to Council. Applications will be assessed against the eligibility criteria. Only applications for the current financial year will be accepted and must be received in the current financial year.

(8.3) RESIDENTIAL CONSTRUCTION ON VACANT LAND

Under Section 166 (1) (a) of the Act, and for the purpose of securing the proper development of the area, a discretionary rebate of general rates for the 2023-2024 financial year will be granted in respect of an assessment classed as vacant land by the Council, where:

- The principal ratepayer of the assessment applies to the Council for the rebate prior to 30 June 2024, and
- The footings have been poured on the property by 30 June 2024.

The amount of the rebate will be the difference between the general rate in the dollar applicable to Vacant land, and the general rate in the dollar applicable to Residential land. This is calculated by the number of days remaining between 1 July 2023 - 30 June 2024 from the date footings are poured for a residence on the land. Minimum Rate is still applicable.

(8.4) POSTPONEMENT OF RATES – HARDSHIP

Section 182 of The Act permits the Council, on the application of the ratepayer, to partially or wholly remit rates or to postpone rates, on the basis of hardship. Where a ratepayer is suffering hardship in paying rates they may submit an application in writing to the Council's Team Leader Rating Services. The Council treats such inquiries confidentially.

(8.5) POSTPONEMENT OF RATES – SENIORS

An application may be made to Council by ratepayers who meet the criteria required for qualification for postponement under Section 182A of The Act. (see Annexure 1 for criteria)

(9) SALE OF LAND FOR NON-PAYMENT OF RATES

The Act provides that a council may sell any property where the rates have been in arrears for three years or more. Council is required to notify the owner of the land of its intention to sell the land, provide the owners with details of the outstanding amounts, and advise the owner of its intention to sell the land if payment of the outstanding amount is not received within one month. Except in extraordinary circumstances, the Council enforces the sale of land for arrears of rates.

(10) CONCESSIONS

COST OF LIVING CONCESSION

Pensioners, low-income earners and self-funded retirees holding a Commonwealth Seniors Health Card can receive up to $243.90 per year. Eligibility includes pensioners and low-income earners who are tenants.

For further information contact the Concessions Hotline on 1800 307 758.

RATE REBATES

(1) POLICY STATEMENT

Council has decided to adopt a Rate Rebate Policy for all rateable land within the Council's area which is applied in accordance with Sections 159 to 166 of the Act. This Policy will assist the Council as a decision making function and is intended to provide guidance to the community as to the matters that the Council will take into account in deciding an application for a rebate.

The Policy also sets out the type of land use for which the Council must grant a mandatory rebate of rates and the percentage amount applicable, and those types of land use where the Council has the ability to grant a discretionary rebate of rates. Rebates will only be available when the applicant satisfies the requirements under both the Act and, where appropriate, the requirements of this Policy.

(2) MANDATORY REBATES

Mandatory rate rebates will be granted by Council at the prescribed rate in accordance with Sections 159 to 165 of The Act.

S160 – Health Services 100% Rebate
S161 – Community Services (Including Housing Associations) 75% Rebate
S162 – Religious Purposes 100% Rebate
S163 – Public Cemeteries 100% Rebate
S164 – Royal Zoological Society of SA 100% Rebate
S165 – Educational Purposes 75% Rebate

Where the Council is satisfied from its own records, or from other sources, that a person or body meets the necessary criteria for a mandatory rate rebate, the Council will grant the rebate accordingly. Where the Council is not satisfied based on the information in its possession or otherwise does not hold relevant information, it will require the person or body to lodge an application in accordance with this Policy.

Where a person or body is entitled to mandatory rate rebate of 75% only, the Council may increase the rebate up to a further 25% as a discretionary rebate.

Where an application is made to the Council for a discretionary rebate of up to a further 25%, the application will be determined and written notice will be provided to the applicant of its determination of that application in accordance with the requirements for Discretionary Rebates in this Policy.

(3) DISCRETIONARY REBATES

A discretionary rate rebate may be granted by the Council, at its absolute discretion, up to and including 100% relief to any cases pursuant to Section 166 of the Act.

Any persons or bodies seeking a discretionary rebate, will be required to submit an application form to the Council and provide to the Council such information as stipulated on the application form and any other information that the Council may reasonably require.

(4) APPLICATION

Application forms may be obtained online at www.marion.com.au or from the Council office located at 245 Sturt Road, Sturt.

The Council will advise an applicant for a rebate of its determination of that application in due course, after receiving the application and receiving all information requested by the Council. The advice will state –

- if the application has been granted, the amount of the rebate; or
- if the application has not been granted, the reasons why.

(5) IN REGARDS TO PRESCRIBED DISCRETIONARY RATE REBATES THE COUNCIL WILL TAKE INTO ACCOUNT, IN ACCORDANCE WITH SECTION 166(1A) OF THE ACT, THE FOLLOWING MATTERS –

- The nature and extent of Council services provided in respect of the land for which the rebate is sought, in comparison to similar services provided elsewhere in the Council area;
- The community need that is being met by activities carried out on the land for which the rebate is sought; and the extent to which activities carried out on the land, for which the rebate is sought, provides assistance or relief to disadvantaged persons; and
- Such other matters as the Council considers relevant.

(6) THE COUNCIL MAY TAKE INTO ACCOUNT OTHER MATTERS CONSIDERED RELEVANT BY THE COUNCIL INCLUDING, BUT NOT LIMITED TO, THE FOLLOWING–

- Why there is a need for financial assistance through a rebate;
- The level of rebate (percentage and dollar amount) being sought and why it is appropriate;
- The extent of financial assistance, if any, being provided to the applicant and/or in respect of the land by Commonwealth or State agencies;
- Whether the applicant has made/intends to make applications to another Council;
- Whether, and if so to what extent, the applicant is or will be providing a service within the Council area;
- Whether the applicant is a public sector body, a private not for profit body or a private for profit body;
- Whether there are any relevant historical considerations that may be relevant for all or any part of the current Council term;
- The desirability of granting a rebate for more than one year;
- Consideration of the full financial consequences of the rebate for the Council;

- The time the application is received;
- The availability of any community grant to the person or body making the application;
- Whether the applicant is in receipt of a community grant; and
- Any other matters and policies of the Council, which the Council considers relevant.

All persons or bodies wishing to apply to the Council for a discretionary rebate of rates must do so on or before 1 May in that financial year for the following financial year.

- The Council may grant a rebate of rates on such conditions as the Council thinks fit.
- The Council may, for proper cause, determine that an entitlement to a rebate of rates under the Act no longer applies.
- Where an entitlement to a rebate of rates ceases or no longer applies during the course of a financial year, the Council is entitled to recover rates, or rates at the increased level (as the case may be), proportionate to the remaining part of the financial year.

It is an offence for a person or body to make a false or misleading statement or representation in an application, or to provide false or misleading information or evidence in support of an application made (or purporting to be made) under the Act.

The maximum penalty for this offence is $5,000.

If a person or body has the benefit of a rebate of rates and the grounds on which the rebate has been granted cease to exist, the person or body must immediately inform the Council of that fact and (whether or not the Council is so informed) the entitlement to a rebate ceases. If a person or body fails to do so that person or body is guilty of an offence.

The maximum penalty for this offence is $5,000.

(7) DELEGATION

The Council has delegated its power, pursuant to Section 44 of the Act to grant applications for mandatory rebates that meet the requirements of the Act, to the Chief Executive Officer.

The Council has delegated its power, pursuant to Section 44 of the Act to determine applications and to grant a discretionary rebate of rates, to the Chief Executive Officer subject to the following condition:

- Where the discretionary rate is not more than $5,000.

(8) REVIEW OF REBATE

A person or a body aggrieved by a determination of the Council in respect of an application for a rebate may, within 14 days of the date of the notice of determination, seek a review of that decision in accordance with the Council's Internal Review of Council Decisions Policy.

(9) COMMUNITY GRANTS

If an application for a rebate is unsuccessful, the Council has an absolute discretion to then treat the application as one for a community grant and to determine it in accordance with the Council's Community Grants Policy.

(10) AVAILABILITY OF POLICY DOCUMENTS

Policy documents are available for inspection at the Council offices and on the website at www.marion.sa.gov.au. Persons may obtain a copy of any Policy document upon payment of the fee set by the Council.

DISCLAIMER

A rate cannot be challenged on the basis of non-compliance with this Policy and must be paid in accordance with the required payment provisions.

Where a ratepayer believes that the Council has failed to properly apply this Policy they should raise the matter with the Council. In the first instance contact the Council's Team Leader – Rating Services on 8375 6617 to discuss the matter. If, after this initial contact, a ratepayer is still dissatisfied they should write to the Chief Executive Officer, City of Marion, PO Box 21, Oaklands Park, SA 5046

ANNEXURE 1
1. VALUATION METHODOLOGY AND ADOPTION

Under the Act, the Council may adopt one of three valuation methodologies to value the properties in its area. They are:

- Capital Value – the value of the land and all of the improvements on the land.
- Site Value – the value of the land and any improvements which permanently affect the amenity of use of the land, such as drainage works, but excluding the value of buildings and other improvements.
- Annual Value – a valuation of the rental potential of the property.

The Council considers that the Capital Value method of valuing land provides the fairest method of distributing the rate burden across all ratepayers on the following basis:

- The equity principle of taxation requires that ratepayers of similar wealth pay similar taxes and ratepayers of greater wealth pay more tax than ratepayers of lesser wealth;

- Property value is a relatively good indicator of wealth and capital value, which closely approximates the market value of a property, provides the best indicator of overall property value;
- The distribution of property values throughout the Council area is such that few residential ratepayers will pay significantly more than the average rate per property.

Any ratepayer dissatisfied with the valuation made by the Valuer General may object in writing to the Valuer General within 60 days of receiving a rate notice, explaining the basis for the objection. This is provided that ratepayer has not:

(a) previously received a notice of this valuation under the Act, in which case the objection period is 60 days from the receipt of the first notice; or

(b) previously raised an objection to that valuation.

The 60 day objection period may be extended by the Valuer-General where it can be shown there is reasonable cause to do so.

It is important to note that the lodgement of an objection does not change the payment of rates or the due date.

2. DIFFERENTIAL GENERAL RATES

All land within a council area, except for land specifically exempt (e.g. crown land, council occupied land and other land prescribed under the Act – refer to Section 147), is rateable. The Act provides for a council to raise revenue for the broad purposes of the Council through the imposition of a single general rate or through differential general rates that apply to all rateable properties within the council area.

Following a review of rating options available under the Act during the 2002/2003 financial year, the Council consulted extensively with the community on this issue and concluded that a differential rating system would improve the equity in rate distribution across the community. The review included a comparison of rating methods and rates by land use within the Adelaide metropolitan area.

Differential general rates are based on Land Use as determined in the Local Government (General) Regulations 2013 under the Act. If a ratepayer believes that a particular property has been wrongly classified by the Council as to its land use, then they may object (to the Council) to that land use within 60 days of being notified. A ratepayer may discuss the matter with a Rates Officer, on 8375 6600 in the first instance. The Council will provide, on request, a copy of Section 156 of the Act which sets out the rights and obligations of ratepayers in respect of objections to a land use.

An objection to the land use:

- Must be in writing
- Must set out-
- The grounds of the objection; and
- The land use (being a land use being used by the Council as a differentiating factor) that should, in the objector's opinion, have been attributed to the land; and
- Must be made within 60 days after the objector receives notice of the particular land use to which the objection relates.

This 60 day objection period may be extended where it can be shown there is reasonable cause to do so.

The Council may then decide the objection as it sees fit and notify the ratepayer. A ratepayer also has the right to appeal against the Council's decision to SACAT (SA Civil and Administration Tribunal). It is important to note that the lodgement of an objection does not change payment of rates or the due date.

3. MINIMUM RATE

The reasons for imposing a minimum amount payable by way of general rates are:

- The Council considers it appropriate that all rateable properties make a contribution to the cost of administering the Council's activities;
- The Council considers it appropriate that all rateable properties make a contribution to the cost of creating and maintaining the physical infrastructure that supports each property.

No more than 35% of properties will be subject to the minimum amount.

4. REGIONAL LANDSCAPE LEVY (FORMERLY THE NATURAL RESOURCE MANAGEMENT LEVY)

It is important to note that Council is required to collect this levy under the Landscape South Australia Act 2019 and operates as a revenue collector for the Green Adelaide Board in this regard. It does not retain this revenue or determine how the revenue is spent.

For further information visit: landscape.sa.gov.au

5. LATE PAYMENT OF RATES

Under the Act, the Council applies penalties (fines and interest) to arrears of rates (i.e. rates which are not paid on or before the due date). The Council issues a final notice for payment of rates when rates are overdue i.e. unpaid by the due date. If rates remain unpaid more than 21 days after the issue of the final notice then the Council may refer the debt to a debt collection agency for collection. This may result in legal proceedings with costs on-charged to the ratepayer.

The Council offers assistance to ratepayers experiencing difficulty in making their rate payment by the due date. The Council will consider approving extended payment provisions or, in circumstances where hardship can be demonstrated, deferring the payment of rates.

The Council may be prepared to remit penalties (fines and interest) for late payment of rates where ratepayers can demonstrate hardship or sufficient other reason for late payment.

All applications for remissions must be submitted to: Rating Services Section, City of Marion at council@marion.sa.gov.au

6. DISCRETIONARY REBATE

The Act requires the Council to rebate the rates payable on certain land ('mandatory rebates'). The Act, at section 166, also empowers the Council to grant discretionary rebates of rates of up to 100% of the rates and/or charges payable. The Council, in considering discretionary rebates, must balance the benefits of providing rebates, with the impact that such rebates have on its overall income (and hence upon the general ratepayer base). To promote the transparency of this process the Council has adopted a Rate Rebate Policy. A copy of this Policy is available at the Council offices or on Council's website at www.marion.sa.gov.au.

7. POSTPONEMENT OF RATES – SENIORS

The following criteria must be satisfied before the postponement is granted.

- The person is a prescribed ratepayer, or the spouse of a prescribed ratepayer;
- A prescribed ratepayer means the holder of a current State Seniors Card or a person eligible to hold such a card who has applied but is yet to be issued with a card.
- Rates are payable on the principal place of residence.
- The land is owned by the prescribed ratepayer, or the prescribed ratepayer and his or her spouse, and no other person has an interest, as owner, in the land.
- Any current mortgage over the property which was registered prior to 25 January 2007 will be no more than 50% of the Valuer-General's capital value of the property.

An application must be made in the prescribed manner and form and be accompanied by such information as the Council may require. Any rates which are postponed will become due and payable when:

- The title to the land is transferred to another person; or
- There is failure to comply with a condition of postponement. A minimum amount of $500 of the annual rates must be paid.

An entitlement to a remission will be applied to the proportion of the rates that has not been postponed, unless notice to the contrary is received in writing from the owner.

Interest will accrue on the amount postponed at the prescribed rate per month, under the Act until the amount is paid.

Should the entitlement to a postponement cease to exist, the owner of the land must inform the Council in writing, unless the rates and any interest have been paid in full.

Appendix 8 - City of Marion 10 year financial plan for the years ending June 2033

LONG TERM FINANCIAL PLAN 2023-2033

	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Rates Indexation	**5.20%**	**4.70%**	**3.50%**	**3.00%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**
Income										
Rates	89,438	94,612	98,939	102,963	107,148	111,500	116,024	120,728	125,619	130,705
Statutory Charges	2,551	2,620	2,686	2,753	2,822	2,892	2,964	3,039	3,114	3,192
User Charges	3,325	3,415	3,500	3,588	3,677	3,769	3,864	3,960	4,059	4,161
Grants, Subsidies and Contributions	6,935	7,122	7,300	7,482	7,670	7,861	8,058	8,259	8,466	8,677
Investment Income	425	325	325	325	325	325	325	325	325	325
Reimbursements	1,081	1,111	1,138	1,167	1,196	1,226	1,257	1,288	1,320	1,353
Other Income	701	720	738	756	775	795	815	835	856	877
Net gain - equity accounted Council businesses	365	376	387	399	411	423	436	449	462	476
Total Income	**104,821**	**110,301**	**115,013**	**119,434**	**124,024**	**128,791**	**133,742**	**138,883**	**144,222**	**149,767**
Expenses										
Employee Costs	44,064	45,551	47,096	48,273	49,480	50,717	51,985	53,285	54,617	55,982
Materials, Contracts & Other Expenses	42,140	43,301	44,546	46,259	46,915	48,113	49,290	51,033	51,786	53,108
Depreciation, Amortisation & Impairment	18,100	18,824	19,577	20,360	21,174	22,021	22,902	23,818	24,771	25,762
Finance Costs	151	1,076	1,653	1,993	2,278	2,238	2,355	2,672	2,856	2,969
Total Expenses	**104,456**	**108,752**	**112,872**	**116,886**	**119,848**	**123,089**	**126,533**	**130,808**	**134,029**	**137,821**
Operating Surplus	**365**	**1,548**	**2,141**	**2,548**	**4,176**	**5,702**	**7,209**	**8,075**	**10,193**	**11,947**
Operating Surplus Ratio	0.35%	1.40%	1.86%	2.13%	3.37%	4.43%	5.39%	5.81%	7.07%	7.98%
Amounts Received Specifically for New or Upgraded Assets	10,119	7,571	5,559	5,367	1,915	4,377	7,693	7,845	5,577	1,340
Net Surplus / (Deficit) for the Year	**10,484**	**9,119**	**7,701**	**7,915**	**6,091**	**10,080**	**14,901**	**15,919**	**15,770**	**13,287**
Capital (Balance Sheet) and Reserve Movements										
Capital Expenditure	(50,706)	(38,328)	(33,173)	(33,161)	(26,138)	(33,783)	(43,307)	(42,777)	(42,258)	(30,408)
Loan Repayments (External)	(929)	(1,703)	(2,767)	(3,636)	(4,546)	(5,112)	(5,552)	(6,759)	(7,941)	(9,180)
New Loan Borrowings (External)	18,000	12,500	9,200	9,100	4,000	7,400	11,600	10,400	10,300	1,200
Net Transfers (to)/from Reserves	5,497	39	(86)	(86)	(86)	(86)	(86)	(86)	(86)	(86)
Total Capital (Balance Sheet) and Reserve Movements	**(28,138)**	**(27,492)**	**(26,826)**	**(27,784)**	**(26,770)**	**(31,581)**	**(37,345)**	**(39,223)**	**(39,985)**	**(38,475)**
Net Result (including Depreciation & Other non-cash items)	(17,654)	(18,372)	(19,126)	(19,869)	(20,679)	(21,502)	(22,444)	(23,303)	(24,215)	(25,188)
Add back Depreciation Expense (non-cash)	18,100	18,824	19,577	20,360	21,174	22,021	22,902	23,818	24,771	25,762
Less Other Income (non-cash)	(365)	(376)	(387)	(399)	(411)	(423)	(436)	(449)	(462)	(476)
Cash Budget Surplus	**81**	**76**	**64**	**92**	**84**	**96**	**23**	**66**	**94**	**98**

FEES & CHARGES SCHEDULE 2023/24

Pricing Policy Document

FEES AND CHARGES SUMMARY 2023/24

The 2023/24 fees and charges are to be set in accordance with Council Policy in relation to user pays principles. The policy directs that Council will levy fees and charges for goods and services on a user pays basis and, where possible to recover the full cost of operating or providing the service or goods. Where it can be demonstrated that members of the community are unable to meet the full cost, concessions may apply.

User charges and statutory fees play an important role in enabling Council to provide a range of specific services and community facilities.

The statutory fees and charges listed may be amended at any time during the financial year. The Fees and Charges Schedule will be updated as statutory charges are amended.

The relevant Divisions and community groups have been consulted in relation to the proposed fees and charges and the following factors have been examined when determining the proposed fees:

- the cost of providing the service, inclusive of overhead costs
- the importance of the service to the community
- market comparison of fees and pricing structures with other enterprises who offer a similar service
- the level of service/facility provided by the City of Marion
- increase in statutory charges set by regulation

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By-Laws, Local Nuisance & Litter Control 2023/24

Description	GST Inc Y/N	2022/2023 Fee/Charge	2023/2024 Fee/Charge	Increase
**** Statutory fees will be announced in late June by State Government**				
By-laws				
*All By-Laws apart from littering:	N	$312.50	$312.50	0.0%
Expiation late fee (Statutory fee)	Y	$67.00	Set in late June	
Temporary sale of produce	N	$42.50	$45.00	5.9%
Permit to deposit materials, mini skip & shipping container	N	$42.50	$45.00	5.9%
Local Nuisance and Litter Control				
Littering	N	$315.00	Set in late June	
Local Nuisance and Litter Control Act Section 18 permit	N	$75.00	Set in late June	

Commonwealth Home Support Programme - 2023/24

Description	GST Inc Y/N	2022/2023 Fee/Charge	2023/2024 Fee/Charge	Increase
AGED CARE				
Home Assist				
Home maintenance - per hour (materials used to be reimbursed at cost incl. GST)	N	$17.00	$17.00	0.0%
Domestic Assistance	N	$17.00	$17.00	0.0%
Rubbish Removal/per trailer load (includes 2 hr labour)	N	$45.00	$45.00	0.0%
Gardening	N	$17.00	$17.00	0.0%
Volunteer Social/Transport Support (per round trips ie two-way trip)	N	$8.00	$8.00	0.0%
CHSP Program at NC	N	$9.00	$9.00	0.0%
Meals - with a CHSP referral	N	$7.00	$7.00	0.0%
Meals - if on a home care package or without referral	N	$15.00	$18.00	20.0%

Community Transport - 2023/24

Description	GST Inc Y/N	2022/2023 Fee/Charge	2023/2024 Fee/Charge	Increase
TRANSPORT				
Community Bus				
Contribution for return trip	Y	$5.00	$5.00	0.0%
One way trip	Y	$2.50	$2.50	0.0%
Social Trips	Y	$7.00	$6.00	-14.3%
NC CHSP Transport				
Contribution - One way trip	N	$3.00	$3.00	0.0%
CPN - Community Passenger Network (fees based on kilometres)				
2 - 7 km - One way	N	$6.00	$6.00	0.0%
8 - 12 km - One way	N	$9.00	$9.00	0.0%
13 - 18 km - One way	N	$15.00	$15.00	0.0%
19 - 25 km - One way	N	$22.00	$22.00	0.0%

Comments/Notes:

No community member is penalised if they are unable to pay for this service

Cove Civic Centre - 2023/24

Description	GST Inc Y/N	2022/2023 Fee/Charge	2023/2024 Fee/Charge	Increase
Hall (200 people) p/hour				
Corporate	Y	$100.00	$100.00	0.0%
COM Business	Y	$50.00	$50.00	0.0%
Community/Small Business	Y	$70.00	$70.00	0.0%
CoM Resident	Y	$35.00	$35.00	0.0%
Hall - Half (100 people) p/hour				
Corporate	Y	$75.00	$75.00	0.0%
COM Business	Y	$38.00	$38.00	0.0%
Community	Y	$40.00	$40.00	0.0%
CoM Resident	Y	$20.00	$20.00	0.0%
Hall - quarter (50 people) p/hour				
Corporate	Y	$50.00	$50.00	0.0%
COM Business	Y	$25.00	$25.00	0.0%
Community	Y	$25.00	$25.00	0.0%
CoM Resident	Y	$13.00	$13.00	0.0%
Meeting Rooms (6 people) p/hour				
Corporate	Y	$10.00	$10.00	0.0%
COM Business	Y	$5.00	$5.00	0.0%
Community	Y	$10.00	$10.00	0.0%
COM Resident	Y	$5.00	$5.00	0.0%
Meeting Rooms (10 people) p/hour				
Corporate / Community	Y	$20.00	$20.00	0.0%
CoM Business	Y	$10.00	$10.00	0.0%
Community	Y	$20.00	$20.00	0.0%
CoM Resident	Y	$10.00	$10.00	0.0%
IT Training Room p/hour				
Corporate	Y	$75.00	$75.00	0.0%
COM Business	Y	$38.00	$38.00	0.0%
Community	Y	$50.00	$50.00	0.0%
CoM Resident	Y	$25.00	$25.00	0.0%
Co-working Space				
Co-working space casual daily rate	Y	$5.00	$5.00	0.0%
Co-working space partner monthly rate	Y	$20.00	$20.00	0.0%

Corporate = businesses, state/fed government departments, non-gov educational organisations, tertiary institutions etc

Community = not-for-profits, free community events run by Govt Dept (eg NBN sessions), religious organisations, community members etc

Development Assessment- 2023/24

Description	GST Inc Y/N	2022/2023 Fee/Charge	2023/2024 Fee/Charge	Increase
**** Statutory fees will be announced in late June by State Government**				
ASSESSMENT FEES				
Extension of Approval Fee	N	$109.50	$129.00	17.8%
Minor variation fee	N	$127.00	$129.00	1.6%
Other Statutory Fees				
*Public Notification	N	$115.50	$129.00	11.7%
Other Planning Fees				
Certificate of Title	Y	$55.00	$55.00	0.0%
Sign on land fee - Planning Development and Infrastructure Act (under Regulation 47 of the PDI Regulations 2017)	Y	N/A	$230.00	N/A
*DA - Urban Tree Fund (Regulated) NEW	N	$192.00	Set in July	
*DA - Urban Tree Fund (Significant) NEW	N	$289.00	Set in July	
Building Rules Assessment - where there is a floor area				
Approval of Building Envelope Plan	N	$178.00	Set in July	
Consideration and Publication of Building Envelope Plan	N	$204.00	Set in July	
Copying & Viewing of plans:				
File Search Fee	N	$75.00	$79.00	5.3%
Copying of plans - per page:				
A4	Y	$2.00	$2.00	0.0%
A3	Y	$4.00	$4.00	0.0%
Sec 34(2) - Copies of plans on public notice	Y	$25.00	$25.00	0.0%
Monthly Building Schedules (Current)	Y	$68.00	$68.00	0.0%
Monthly Building Schedules (Previous)	Y	$47.00	$47.00	0.0%
Monthly Building Schedules - yrly subscription	Y	$590.00	$590.00	0.0%

Dog Registration Fees and Fines - 2023/24

**** Fines will be announced in late June by State Government**

Description	GST Inc Y/N	2022/2023 Fee/Charge	2023/2024 Fee/Charge	Increase
Animal Registration Fees				
Non-Standard dog - not both microchipped & desexed	N	$77.50	$81.50	5.2%
Standard dog - both desexed & microchipped (50% off the 'Non-Standard dog fee)	N	$38.50	$40.50	5.2%
Puppy registration (dogs under 6 months registered for 1st time)	N	$38.50	$40.50	5.2%
Discretionary rebates				
Standard Dog Pensioner Concession	N	$18.50	$19.50	5.4%
Standard Dog Pensioner Concession with Trained Certificate	N	$15.00	$16.00	6.7%
Standard Dog with Trained Certificate	N	$30.00	$31.50	5.0%
Non-standard Dog Pensioner Concession	N	$38.50	$40.50	5.2%
Non-standard Dog Concession with Trained Certificate	N	$33.00	$34.65	5.0%
Non-standard Dog with Trained Certificate	N	$69.50	$73.00	5.0%
Assistance Dog	N	No Fee	No Fee	
Transfer of Registration	N	No Fee	No Fee	
****Dog and Cat Management Act Infringements - Statutory Charges (non-exhaustive list)***				
Unregistered Dog	N	$170.00	Set in late June	
Unregistered Dangerous/Prescribed Breed Dog	N	$750.00	Set in late June	
Further offence Unregistered Dog	N	$170.00	Set in late June	
Further offence Unregistered Dangerous/Prescribed Breed Dog	N	$750.00	Set in late June	
Wandering at Large	N	$210.00	Set in late June	
Wandering at Large Dangerous/Prescribed Breed	N	$750.00	Set in late June	
Failure to notify Council of Registration change	N	$210.00	Set in late June	
Failure to remove dog faeces	N	$210.00	Set in late June	
A Dog in School Premises	N	$315.00	Set in late June	
Dog in School Premises Dangerous/Prescribed Breed Dog	N	$750.00	Set in late June	
Dog in Shop without Consent	N	$315.00	Set in late June	
Dog in Shop without Consent Dangerous/Prescribed Breed dog	N	$750.00	Set in late June	
Creates noise by barking or otherwise	N	$315.00	Set in late June	
Prescribed Breed - Not wearing a muzzle or not under effective control	N	$750.00	Set in late June	
Greyhounds not wearing collar and lead	N	$315.00	Set in late June	
Fail to notify the place at which dog is subject to order changes	N	$210.00	Set in late June	
Fail to notify new owner of Order	N	$210.00	Set in late June	
Fail to notify Council of Guard Dog Reg	N	$170.00	Set in late June	
Transporting unrestrained dog in vehicle	N	$210.00	Set in late June	
Dog rushes or chases a vehicle	N	$315.00	Set in late June	
Attacks, rushes or chases person etc.	N	$315.00	Set in late June	
Dog attack - Dangerous/Prescribed Breed dog	N	$750.00	Set in late June	
Dog rushes or chases a vehicle - Dangerous/Prescribed Breed dog	N	$750.00	Set in late June	
Business Registration Fees				
1st 4 Business Dogs (per dog)	N	$77.00	Set in late June	
5-10 Business Dogs (flat fee)	N	$427.00	Set in late June	
11-20 Business Dogs (flat fee)	N	$854.50	Set in late June	
21-30 Business Dogs (flat fee)	N	$1,282.50	Set in late June	
31 or more Business Dogs (flat fee)	N	$1,710.00	Set in late June	
Other Charges				
Cat Traps - deposit returnable	N	$81.00	$85.00	4.9%
*Cat Traps not returned at 4 weeks	N	$218.50	$230.00	5.3%
Animal Tag Replacement	N	$10.00	$10.00	0.0%
Late Fee on Unpaid Dog registrations	N	$15.50	$16.50	6.5%
**Dog Impounding Fee (Mon-Fri 10am-5pm)	Impound Fees as charged by RSPCA			
**Dog Impounding Fee (A/H & weekend)	Impound Fees as charged by RSPCA			
**Cat Impounding Fees	Impound Fees as charged by RSPCA			
**All other RSPCA Fees	Fees as charged by RSPCA			

CITY OF MARION

Facilities for Hire - 2023/24

Description	GST Inc Y/N	2022/2023 Fee/Charge				2023/2024 Fee/Charge			
			Standard Rate (peak)	Standard Rate (off-peak)	City of Marion Club Rate (No Council Staff Required)		Standard Rate (peak)	Standard Rate (off-peak)	City of Marion Club Rate (No Council Staff Required)
Mitchell Park (MPSCC)									
Indoor Court Hire (Fees per hour)	Y		$55.00	$33.00	$33.00		$58.00	$35.00	$35.00

		Corporate Rate		Community Rate		Corporate Rate		Community Rate	
		Non CoM Business	CoM Business	Non CoM Community Groups Non CoM Individuals/Residents	CoM Community Groups CoM Individuals/Residents	Non CoM Business	CoM Business	Non CoM Community Groups Non CoM Individuals/Residents	CoM Community Groups CoM Individuals/Residents
Function Room 1 per hour	Y	$80.00	$40.00	$50.00	$25.00	$84.00	$42.00	$53.00	$26.00
Function Room 2 per hour	Y	$50.00	$25.00	$40.00	$20.00	$53.00	$26.00	$42.00	$21.00
Function Room 3 (Combined) per hour	Y	$120.00	$60.00	$80.00	$40.00	$126.00	$63.00	$84.00	$42.00

*excludes staff

Staff per hour Monday to Saturday (min 3 hours)	Y	NEW 2023/2024				$79.00
Staff per hour Sunday & Public Holidays (min 4 hours)	Y	NEW 2023/2024				$100.00

		Corporate Rate		Community Rate		Corporate Rate		Community Rate	
		Non CoM Business	CoM Business	Non CoM Community Groups Non CoM Individuals/Residents	CoM Community Groups CoM Individuals/Residents	Non CoM Business	CoM Business	Non CoM Community Groups Non CoM Individuals/Residents	CoM Community Groups CoM Individuals/Residents
Edwardstown (ESMRG)									
Function Room 1 per hour	Y	$80.00	$40.00	$50.00	$25.00	$84.00	$42.00	$53.00	$26.00
Function Room 2 per hour	Y	$50.00	$25.00	$40.00	$20.00	$53.00	$26.00	$42.00	$21.00
Function Room 3 (Combined) per hour	Y	$120.00	$60.00	$80.00	$40.00	$126.00	$63.00	$84.00	$42.00

Peak Times - After 3:30pm midweek and after 8am weekends
Off-Peak - Between 6am to 3:30pm midweek

Cove Civic Centre									
Hall (200 people) p/hour	Y	$90.00	$45.00	$40.00	$20.00	$90.00	$45.00	$40.00	$20.00
Hall - Half (100 people) p/hour	Y	$70.00	$35.00	$30.00	$15.00	$70.00	$35.00	$30.00	$15.00
Hall - Quarter (50 people) p/hour	Y	$50.00	$25.00	$20.00	$10.00	$50.00	$25.00	$20.00	$10.00
Meeting Rooms (6 people) p/hour*	Y	$10.00	$5.00	$5.00	Free	$10.00	$5.00	$5.00	Free
Meeting Rooms (10 people) p/hour*	Y	$20.00	$10.00	$10.00	$5.00	$20.00	$10.00	$10.00	$5.00
IT Training Room	Y	$70.00	$35.00	$30.00	$15.00	$70.00	$35.00	$30.00	$15.00
Co-working Space casual daily rate	Y	$5.00				$5.00			
Co-working Space partner monthly rate	Y	$20.00				$20.00			
Park Holme Library									
Meeting Room - full room (12 people) p/hour*	Y	$20.00	$10.00	$10.00	$5.00	$20.00	$10.00	$10.00	$5.00
Meeting Room - half room (12 people) p/hour*	Y	$10.00	$5.00	$5.00	Free	$10.00	$5.00	$5.00	Free
Perry Barr Farm - Castrol Shed									
Hall Hire - Casual (per hour)	Y	$20.00	$10.00	$20.00	$10.00	$20.00	$10.00	$20.00	$10.00

*** Denotes rooms that can be offered at no charge as an adhoc study/work space at Unit Manager Libraries discretion**

Corporate = businesses, state/fed government departments, non-gov educational organisations, tertiary institutions etc
Community = not-for-profits, free community events run by Govt Dept (eg NBN sessions), religious organisations, community members etc

Comments/Notes:
The * for the meeting rooms is so that the Unit Manager and team managing the spaces can create ad hoc study / working from home / swotvac etc spaces throughout the year, terms, weeks etc to meet the demand. That would be an operational decision not requring Council approval (therefore managed separately to delegations register), but by including the * through this process it creates transparency that it may happen for these rooms but that there would be no charge to users for this style of use

Health Services - 2023/24

Description	GST Inc Y/N	2022/2023 Fee/Charge	2023/2024 Fee/Charge	Increase
** Statutory Fees will be announced in late June by State Government				
Environmental Health:				
Statutory Fines	As per legislation			
Food Safety:				
Statutory Fines	As per legislation			
Food handler training course - Full	Y	$86.00	$90.30	5.0%
Food handler training course - Summary	Y	$44.00	$46.20	5.0%
Food Premises Inspection Fees (Statutory) small business *A business of up to 20 fulltime equivalent people engaged in handling food)	N	$134.00	Set in late June	
Food Premises Inspection Fees (Statutory) large business	N	$334.00	Set in late June	
Home Business Inspection Fee **	N	$31.00	$40.00	29.0%
Food safety talk (for commercial businesses, not for not-for-profit organisations and charitable organisations)	Y	$43.00	$45.00	4.7%
Rates capped as per below:				
Food Audit: Child care centres: $165 per hr, capped at 3 hrs	Y	$150.00	$165.00	10.0%
Food Audit: Aged care facility/hospital - small - less than 40 beds: $165 per hr, capped at 4 hrs	Y	$150.00	$165.00	10.0%
Food Audit: Aged care facility/hospital - med - 40 - 100 beds: $165 per hr, capped at 5 hrs	Y	$150.00	$165.00	10.0%
Food Audit: Aged care facility/hospital - lge 100 - 250 beds: $165 per hr, capped at 6 hrs	Y	$150.00	$165.00	10.0%
Food Audit: Aged care facility/hospital - v. lge > 250 beds: $165 per hr, capped at 7 hrs	Y	$150.00	$165.00	10.0%
Food audit: Desk Top Audit: for new business starting up; or for significant changes to existing business: $80 per hr	Y	$76.00	$80.00	5.3%
Public Health				
Statutory Fines	As per legislation			
Sale of sharps containers	Y	$5.20	$6.00	15.4%
Expiation late fee (statutory fee set by State Government)	N	$68.00	Set in late June	
SRFs (Supported Residential Facilities)				
Statutory Fines	As per legislation			
Renewal of SRF Licence (Statutory)	As per legislation			
Application for a SRF Licence (Statutory)	As per legislation			
Application for the transfer of a SRF Licence (Statutory)	As per legislation			
Late application for renewal of SFR Licence (additional fee) (Stat)	As per legislation			
Application in relation to a dispute (Statutory)	As per legislation			
SRF Licence - if Licence exceeds 12 mths, annual fee payable upon anniversary of granting of the licence	As per legislation			
SRF Licence- on a decision to grant a licence (to be read in conjunction with annual licence fee	As per legislation			
SRF Licence Renewal (to be read in conjunction with annual licence fee	As per legislation			
SRF Inspection Fee	As per legislation			

Description	
All fees relating to *South Australian Public Health (Legionella) Regulations 2013 (* statutory charges), including:	
Registration of 1 system	**As per legislation**
Registration of each additional system installed on the same premises	**As per legislation**
Renewal of registration of each high risk manufactured water system	**As per legislation**
Inspection of first system	**As per legislation**
Inspection of each additional system installed on the same premises	**As per legislation**
All fees relating to *South Australian Public Health (Wastewater) Regulations 2013 (* statutory charges), including:	
Application for a wastewater works approval	**As per legislation**

***"Home business" defined as a sporadic, small scale operation not producing commercial quantities and usually not the person's main source of income, eg a person making products at home to sell from home or to sell at markets.

Land Clearing - 2023/24

Description	GST Inc Y/N	2022/2023 Fee/Charge	2023/2024 Fee/Charge	Increase
**** Statutory fees will be announced in late June by State Government**				
Land Clearing				
Land Clearing- per 1000m2 or part thereof (eg. 1500m2 block = $834)	Y	$417.00	$417.00	
Land Clearing - Expiation Fee	N	$315.00	Set in late June	
Expiation late fee	N	$68.00	Set in late June	

Library Services - 2023/24

Description	GST Inc Y/N	2022/2023 Fee/Charge	2023/2024 Fee/Charge	Increase
Photocopying				
- Per page A4	Y	$0.20	$0.20	0.0%
- Per page A3	Y	$0.30	$0.30	0.0%
Colour A4	Y	$1.00	$1.00	0.0%
Colour A3	Y	$1.50	$1.50	0.0%
Other Library Income				
Toy Library Annual M/ship - Individual	Y	$20.00	$20.00	0.0%
Toy Library Annual M/ship - Concession	Y	$13.00	$13.00	0.0%
Toy Library Annual M/ship - Family	Y	$30.00	$30.00	0.0%
Toy Library Annual M/ship - Family Concession	Y	$22.00	$22.00	0.0%
Toy Library Annual M/ship - Organisation	Y	$65.00	$65.00	0.0%
Events/programs - cover charge				
Programs Adults	Prices from $5.00			
Programs Children	Prices from $5.00			
Sale of debited Stock	Prices range from $0.10 - $1.00			
Sale of Library Bags	Prices range from $1.00 - $5.00			
Non Statutory Fines				
Processing Fee - Lost/Damaged/Overdue Items/cost of replacement RFID tags	Y	$5.00	$6.00	20.0%
Replacement Library Card	Y	$1.10	$1.10	0.0%
Lost or Damaged items	Replacement Cost			

Marion Cultural Centre - 2023/24

Description	GST Inc Y/N	2022/2023 Fee/Charge	2023/2024 Fee/Charge	Increase
DOMAIN THEATRE (ROOM ONLY)*				
Community (Subsidised) Rate				
Monday to Saturday - Minimum 3 hours - Per hour	Y	$75.00	$79.00	5.3%
Sunday - Minimum 4 hours - Per hour	Y	$105.00	$110.00	4.8%
Hourly Rate **COM Residents** Monday to Saturday Minimum 3 hours - Per hour	Y	$38.00	$40.00	5.3%
Hourly Rate **COM Residents** Sunday Minimum 4 hours - Per hour	Y	$52.00	$55.00	5.8%
Public Holiday Rates - P.O.A	Y	P.O.A.		
Corporate Rate				
Monday to Saturday - Minimum 3 hours - Per hour	Y	$124.00	$130.00	4.8%
Sunday - Minimum 4 hours - Per hour	Y	$155.00	$163.00	5.2%
Hourly Rate **COM Residents** Monday to Saturday - Minimum 3 hours - Per hour	y	$62.00	$65.00	4.8%
Hourly Rate **COM Residents** Sunday - Minimum 4 hours - Per hour	Y	$78.00	$82.00	5.1%
Public Holiday Rates - P.O.A	Y	P.O.A.		
*must have technical staff in room at all times				
STAFF				
Technical and duty staff - per hour Mon -Sat (min 3hrs)*	Y	$75.00	$79.00	5.3%
Front of House staff - per hour Mon - Sat (min 3 hrs)	Y	$75.00	$79.00	5.3%
Technical and duty staff - per hour Sun & PH (min 4hrs)*	Y	$95.00	$100.00	5.3%
Front of House staff - per hr Sun & PH (min 4hrs)	Y	$95.00	$100.00	5.3%
OTHER				
Staging - load in, load out	Y	$240.00	$252.00	5.0%
Curtain de-rig & re-rig	Y	$405.00	$425.00	4.9%
Live stream	Y	P.O.A.		
Video production	Y	P.O.A.		
Ticket sales via box office - per ticket	Y	$3.00	$3.00	0.0%
8 person round table (incl cloths)	Y	$5.00	$5.00	0.0%
STURT ROOM				
Community (Subsidised) Rate				
Monday to Saturday - Minimum 2 hours - Per hour	Y	$28.00	$29.00	3.6%
Sunday - Minimum 4 hours - Per hour	Y	$53.00	$56.00	5.7%
Hourly Rate **COM Residents** Monday to Saturday - Minimum 3 hours - Per hour	Y	$14.00	$15.00	7.1%
Hourly Rate **COM Residents** Sunday Minimum 4 hours - Per hour	Y	$27.00	$28.00	3.7%
Public Holiday Rates - P.O.A	Y	P.O.A.		
Corporate Rate				
Monday to Saturday - Minimum 2 hours - Per hour	Y	$53.00	$56.00	5.7%
Sunday - Minimum 4 hours - Per hour	Y	$85.00	$89.00	4.7%
Hourly Rate **COM Residents** Monday to Saturday - Minimum 3 hours - Per hour	Y	$27.00	$28.00	3.7%
Hourly Rate **COM Residents** Sunday Minimum 4 hours - Per hour	Y	$43.00	$45.00	4.7%
Public Holiday Rates - P.O.A	Y	P.O.A.		
GREEN ROOM * *After 6pm or Saturday/Sunday only hired with additional room min rates apply OR Sturt Room rates apply				
Community (Subsidised) Rate				
Monday to Friday Up to 6pm only - Minimum 2 hours - Per hour Sunday Minimum 4 hours - Per Hour	Y	$22.00	$23.00	4.5%
Hourly Rate COM Residents	Y	$11.00	$12.00	9.1%
Public Holiday Rates - P.O.A	Y	P.O.A.		
Corporate Rate				
Monday to Friday Up to 6pm only - Minimum 2 hours - Per hour Sunday Minimum 4 hours - Per Hour	Y	$32.00	$34.00	6.3%
Hourly Rate **COM Residents**	Y	$16.00	$17.00	6.3%
Public Holiday Rates - P.O.A	Y	P.O.A.		

Description	GST Inc Y/N	2022/2023 Fee/Charge	2023/2024 Fee/Charge	Increase
FOYER SPACE * *After 6pm or Saturday/Sunday only hired with additional room min rates apply OR Sturt Room rates apply				
Community (Subsidised) Rate				
Monday to Friday Up to 6pm only - Minimum 2 hours - Per hour Sunday Minimum 4 hours - Per Hour	Y	$22.00	$23.00	4.5%
Hourly Rate **COM Residents**	Y	$11.00	$12.00	9.1%
Public Holiday Rates - P.O.A	Y	P.O.A.		
Corporate Rate				
Monday to Friday Up to 6pm only - Minimum 2 hours - Per hour Sunday Minimum 4 hours - Per Hour	Y	$32.00	$34.00	6.3%
Hourly Rate **COM Residents**	Y	$16.00	$17.00	6.3%
Public Holiday Rates - P.O.A	Y	P.O.A.		
PLAZA SPACE				
Community (Subsidised) Rate				
Monday to Saturday - Minimum 3 hours - Per hour	Y	$79.00	$83.00	5.1%
Sunday - Minimum 4 hours - Per hour	Y	$104.00	$109.00	4.8%
Hourly Rate **COM Residents** Monday to Saturday - Minimum 3 hours - Per hour	Y	$40.00	$42.00	5.0%
Hourly Rate **COM Residents** Sunday - Minimum 4 hours - Per hour	Y	$52.00	$55.00	5.8%
Public Holiday Rates - P.O.A	Y	P.O.A.		
Corporate Rate				
Monday to Saturday - Minimum 3 hours - Per hour	Y	$114.00	$120.00	5.3%
Sunday - Minimum 4 hours - Per hour	Y	$155.00	$163.00	5.2%
Hourly Rate **COM Residents** Monday to Saturday - Minimum 3 hours - Per hour	Y	$57.00	$60.00	5.3%
Hourly Rate **COM Residents** Sunday - Minimum 4 hours - Per hour	Y	$78.00	$82.00	5.1%
Public Holiday Rates - P.O.A	Y	P.O.A.		

COMMENTS

Domain Theatre hire rates require a technician in the room at all times, refer staff rates.
Any additional required staff not included in the basic hire rate are charged at a standard minimum hourly rate as specified.
A higher rate applies for Sundays. This reflects the increased costs involved when casual staff are engaged at these times.
For OH&S and security reasons, MCC reserves the right to decide when additional staff are required.
This is particularly relevant for performances or events with attendance exceeding 120, and for events held on evenings or weekends.
The Marion Cultural Centre has the exclusive right to manage ticketing to the public for performances.

Marion Outdoor Pool - 2023/24

Description	GST Inc Y/N	2022/2023 Fee/Charge	2023/2024 Fee/Charge	Increase
Admissions				
General Public	Y	$7.70	$8.00	3.9%
Children under 1 years	Y	FREE	FREE	0.0%
Childrean 1-4 years	y	N/A	$3.80	N/A
Supervising Adult	Y	N/A	$4.10	N/A
Children 5-14 years	Y	$6.40	$6.60	3.1%
Aged/Disabled Concession	Y	$6.40	$6.80	6.3%
Family Entry	Y	$24.20	$25.00	3.3%
Family Entry - City of Marion Resident	Y	$18.50	$17.50	-5.4%
Student & Concession	Y	$6.40	$6.80	6.3%
Spectator	Y	$4.40	$4.00	-9.1%
Water safety - Program Entry	Y	$3.80	$4.00	5.3%
Adult Multi Visit Pass 10	Y	$67.00	$75.00	11.9%
Adult Multi Visit Pass 10 - City of Marion Resident	Y	$46.90	$52.50	11.9%
Adult Multi Visit Pass 30	Y	$182.00	$200.00	9.9%
Adult Multi Visit Pass 30 - City of Marion Resident	Y	$127.40	$140.00	9.9%
Concession Multi Visit Pass 10	Y	$59.50	$65.00	9.2%
Concession Multi Visit Pass 10 - City of Marion Resident	Y	$41.65	$45.50	9.2%
Concession Multi Visit Pass 30	Y	$162.00	$170.00	4.9%
Concession Multi Visit Pass 30 - City of Marion Resident	Y	$113.40	$119.00	4.9%
Season Pass (Adult)	Y	$450.00	$475.00	5.6%
Season Pass (Adult) - City of Marion Resident	Y	$315.00	$332.50	5.6%
Season Pass (Family)	Y	$990.00	$1,000.00	1.0%
Season Pass (Family) - City of Marion Resident	Y	$693.00	$700.00	1.0%
Season Pass (Child)	Y	$355.00	$390.00	9.9%
Season Pass (Child) - City of Marion Resident	Y	$248.50	$273.00	9.9%
Activity Pass - Waterside or Inflatable - 10 uses	Y	$9.50	$10.00	5.3%
Swim Club Entry	Y	$5.80	$6.00	3.4%
Aqua-Fitness Class	Y	$12.50	$13.00	4.0%
Aqua - Fitness Class Multi Visit Pass 10	Y	$111.00	$120.00	8.1%
Aqua - Fitness Class Multi Visit Pass 10 - City of Marion Resident	Y	$77.70	$84.00	8.1%
Aqua - Fitness Class Concession	Y	$11.30	$11.50	1.8%
Aqua - Fitness Class Multi Visit Pass 10 Concession	Y	$102.00	$105.00	2.9%
Aqua - Fitness Class Multi Visit Pass 10 Concession - City of Marion Resident	Y	$71.40	$73.50	2.9%
Aqua - Fitness Class - Member	Y	$4.00	$4.00	0.0%
Hosted Birthday Parties (All inclusive)	Y	N/A	$35.00	N/A
Group 20+ Swim Only per person - Not for Profit/Vacation Care Only	Y	$5.90	$6.00	1.7%
Group 20+ Swim & Slide per person - Not for Profit/Vacation Care Only	Y	$10.50	$11.00	4.8%
Picnic Week - Swim & Icy Pole per person	Y	$7.00	$7.50	7.1%
Picnic Week - Swim & Activity Pass per person	Y	$12.00	$12.50	4.2%
Picnic Week - Swim, Activity Pass & Icy Pole per person	Y	$13.20	$14.00	6.1%
Locker Hire	Y	$5.00	$5.50	10.0%

Description	GST Inc Y/N	2022/2023 Fee/Charge	2023/2024 Fee/Charge	Increase
Hire Charges				
Lane Hire - regular user lane hire per hr + entry fee ($6 per swimmer)	Y	$16.50	$17.50	6.1%
Lane Hire - casual user lane hire per hr + full price entry per swimmer	Y	$22.00	$23.00	4.5%
Hourly Rate - Main Pool - Normal Operating Hours (3 Hour min)	Y	$230.00	$240.00	4.3%
Hourly Rate - Learner's Pool - Normal Operating Hours (3 Hour min)	Y	$105.00	$110.00	4.8%
Hourly Rate - Toddler's Pool - Normal Operating Hours (3 Hour min)	Y	$70.00	$80.00	14.3%
Hourly Rate - Additional Lifeguards - 1 per 100 swimmers above 250	Y	$90.00	$100.00	11.1%
Hourly Rate - 2 x Waterslides	Y	$180.00	$200.00	11.1%
Hourly Rate - Inflatable Normal Operating Hours (3Hours min)	Y	N/A	$200.00	N/A
Hourly Rate - Waterslides - Normal Operating Hours (3 Hour min)	Y	N/A	$100.00	N/A
Hourly Rate - Splash Park - Normal Operating Hours (3 Hour min)	Y	N/A	$100.00	N/A
Facility Closure (9am-3pm)	Y	N/A	$3,600.00	N/A
Water park - hourly rate (2 hours minimum)	Y	$135.00	$145.00	7.4%
Swim Lessons - Paid up front per lesson	N	$19.50	$20.50	5.1%
Private Lessons	Y	$40.00	$45.00	12.5%
Birthday party room hire per hour	Y	$52.00	$50.00	-3.8%
Birthday party room hire per hour - City of Marion Resident	y	$36.40	$25.00	-31.3%
Trestle Table Hire (per day)	Y	$15.50	$16.00	3.2%
Meeting room corporate rate (per hour)	Y	$50.00	$50.00	0.0%
Meeting room community rate (per hour)	Y	$30.00	$30.00	0.0%
Meeting room corporate rate - City of Marion Resident (per hour)	Y	$25.00	$25.00	0.0%
Meeting room community rate - City of Marion Resident (per hour)	Y	$25.00	$15.00	-40.0%
Bali Hut corporate rate (per hour)	Y	$50.00	$50.00	0.0%
Bali Hut community rate (per hour)	Y	$30.00	$30.00	0.0%
Bali Hut - corporate City of Marion Resident (per hour)	Y	$25.00	$25.00	0.0%
Bali Hut - community City of Marion Resident (per hour)	Y	$25.00	$15.00	-40.0%
State Government Funded Programs Lane Hire (DFE, Multicultural, Vacswim, Holliday Swim	N	$0.00	$0.00	

***Notes a 30% reduction in entry fees for City of Marion residents and businesses on selected entry passes (GC210511R14)**

Current Market Comparison - 2023

	Adult	Child/Conc.	Family	Spectator	Pool Party	Swim Lessons	Waterslide	Unlimited Waterslide	Multi visit Adult pass	Multi visit child/conc	Season pass	Free Under (years)
Marion	$7.70	$6.40	$24.20	$4.40	$19.50	$24.50	$9.50 (10)	$19.00	$67 (10)	$59.50 (10)	$450.00	4
Unley	$8.30	$6.80	$27.00	$4.20	$22.00	$21.00	n/a	n/a	$68 (10)	$57 (10)	$560.00	1
Payneham/Norwood	$8.00	$6.00	$23.50	$4.50	n/a	$19.00	n/a	n/a	$67 (10)	n/a	$357.00	2
State Aquatic Centre - Marion	$9.50	$7.80	$27.00	$4.50	$33.00	$24.95	n/a (maintenance)		$170 (20)	$136 (20)	n/a	4
Adelaide	$8.60	$6.90	$24.30	$8.60	$23.50	$22.00	n/a	n/a	$77.40 (10)	$62.10 (10)	n/a	3
Tea Tree Gully	$9.10	$7.60	$28.50	$4.20	$25.00	$19.00	$1 (1)	$10 (session)	162 (20)	$132 (20)	$400.00	3
Aquadome	$7.90	$6.40	$23.00	n/a	$22.50	$18.00	n/a	$4.50	$71 (10)	$57 (10)	n/a	3
Burnside	$8.50	$7.50	$27.00	$5.50	n/a	$21.00	n/a	n/a	$77 (10)	$67.00 (10)	$470 (1 yr)	4

Comments/Notes:

Supervising Adult and Child 1-4: These charges are added to reinforce the Watch around Water policy at the desk while not increasing the charge to the consumer.
Inclusive Passes no longer offered as they were only brought in due to COVID restrictions.
Pool play dates: Not offered as was implemented during COVID with session times.
Toddler Fundamentals no longer offered: part of Swim School now.
Facility Hire: Charges have been altered in description to better streamline the process and provide clear communication to customers.
Facility Closure: 9am-3pm is designed for School Carnivals to provide 1 clear price point rather than combining all together, this is in line with other council pools.
State Government Funded Programs: Included for transparency.
Lane Hire Permanent: Changed to only 1 option of a $17.50/per hour/ per lane fee along with a $6 fee per swimmer (Swimmers are able to purchase 10/30/season passes and use these for club times if preferred).
Lane Hire Casual: Changed to $23 per lane/per hour and swimmer will pay full price entry.
These changes to lane hire are to algin with other Aquatic facilities in SA.

Memorials - 2023/24

Description	GST Inc Y/N	2022/2023 Fee/Charge	2023/2024 Fee/Charge	Increase
Timber Seat	Y	$2,265.00	$2,300.00	1.5%
Timber seat with back and side arms	Y	$2,475.00	$2,500.00	1.0%
Concrete Slab Installation	Y	$510.00	$800.00	56.9%
Large Boulder/Rock	Y	$205.00	$220.00	7.3%
Bronze Plaque - Small	Y	$400.00	$545.00	36.3%
Bronze Plaque - Medium	Y	$450.00	$605.00	34.4%
Bronze Plaque - Large	Y	$500.00	$665.00	33.0%

CITY OF MARION

Neighbourhood and Community Centres - 2023/24

Description	GST Inc Y/N	2022/2023 Fee/Charge				2023/2024 Fee/Charge			
		Corporate Rate		Community Rate		Corporate Rate		Community Rate	
		Non CoM Business	CoM Business	Non CoM Community Groups Non CoM Individuals/Residents	CoM Community Groups CoM Individuals/Residents	Non CoM Business	CoM Business	Non CoM Community Groups Non CoM Individuals/Residents	CoM Community Groups CoM Individuals/Residents
Hall Hire - Cooinda									
Cooinda Function Space (Hall, Cafe & Kitchen*)	Y	$65.00	$32.00	$32.00	$16.00	$65.00	$32.00	$32.00	$16.00
Main Hall	Y	$50.00	$25.00	$25.00	$12.00	$50.00	$25.00	$25.00	$12.00
Café space	Y	$30.00	$15.00	$15.00	$7.00	$30.00	$15.00	$15.00	$7.00
Kitchen *	Y	$30.00	$15.00	$15.00	$7.00	$30.00	$15.00	$15.00	$7.00
Craft Room 1	Y	$30.00	$15.00	$15.00	$7.00	$30.00	$15.00	$15.00	$7.00
Craft Room 2	Y	$30.00	$15.00	$15.00	$7.00	$30.00	$15.00	$15.00	$7.00
Multipurpose Room	Y	$30.00	$15.00	$15.00	$7.00	$30.00	$15.00	$15.00	$7.00
Small Office 1	Y	$10.00	Free	$10.00	Free	$10.00	Free	$5.00	Free
Small Office 2	Y	N/A	N/A	N/A	N/A	$10.00	Free	$5.00	Free
Hall Hire - Glandore									
Clarke Hall (Hall, Kitchen, studio and stage)	Y	$65.00	$32.00	$32.00	$16.00	$65.00	$32.00	$32.00	$16.00
Clake Hall - Studio	Y	$50.00	$25.00	$25.00	$12.00	$50.00	$25.00	$25.00	$12.00
Clarke Hall - Stage	Y	$50.00	$25.00	$25.00	$12.00	$50.00	$25.00	$25.00	$12.00
Clarke Kitchen *	Y	$30.00	$15.00	$15.00	$7.00	$30.00	$15.00	$15.00	$7.00
Rugby	Y	$50.00	$25.00	$25.00	$12.00	$50.00	$25.00	$25.00	$12.00
Slade Training Room	Y	$30.00	$15.00	$15.00	$7.00	$30.00	$15.00	$15.00	$7.00
Slade Community Room	Y	$30.00	$15.00	$15.00	$7.00	$30.00	$15.00	$15.00	$7.00
Slade Office 1	Y	$10.00	Free	$10.00	Free	$10.00	Free	$5.00	Free
Slade Office 2	Y	$10.00	Free	$10.00	Free	$10.00	Free	$5.00	Free
Opal whole site	Y	$50.00	$25.00	$25.00	$12.00	$50.00	$25.00	$25.00	$12.00
Opal Café	Y	$30.00	$15.00	$15.00	$7.00	$30.00	$15.00	$15.00	$7.00
Opal Café - side room	Y	$30.00	$15.00	$15.00	$7.00	$30.00	$15.00	$15.00	$7.00
Opal Kitchen *	Y	$30.00	$15.00	$15.00	$7.00	$30.00	$15.00	$15.00	$7.00
Glandore (includes kitchen)	Y	$50.00	$25.00	$25.00	$12.00	$50.00	$25.00	$25.00	$12.00
Hall Hire - Trott Park									
Whole site (Hall, kitchenette, and community room)	Y	$65.00	$32.00	$32.00	$16.00	$65.00	$32.00	$32.00	$16.00
Main Hall	Y	$50.00	$25.00	$25.00	$12.00	$50.00	$25.00	$25.00	$12.00
Multipurpose Room	Y	$30.00	$15.00	$15.00	$7.00	$30.00	$15.00	$15.00	$7.00
Trott Park Community Room	Y	$30.00	$15.00	$15.00	$7.00	$30.00	$15.00	$15.00	$7.00
Kitchen *	Y	$10.00	Free	$10.00	Free	$10.00	Free	$5.00	Free
Hall Hire - Mitchell Park Sports & Community Centre (hourly rate)									
Activity Room A	Y	$30.00	$15.00	$15.00	$7.00	$30.00	$15.00	$15.00	$7.00
Activity Room B	Y	$30.00	$15.00	$15.00	$7.00	$30.00	$15.00	$15.00	$7.00
Activity A & B	Y	$50.00	$25.00	$25.00	$12.00	$50.00	$25.00	$25.00	$12.00
Activity C	Y	$30.00	$15.00	$15.00	$7.00	$30.00	$15.00	$15.00	$7.00
Activity D	Y	$30.00	$15.00	$15.00	$7.00	$30.00	$15.00	$15.00	$7.00
Activity E	Y	$50.00	$25.00	$25.00	$12.00	$50.00	$25.00	$25.00	$12.00
Meeting room	Y	$10.00	Free	$10.00	Free	$10.00	Free	$5.00	Free
Upstairs Room - Small	Y	$50.00	$25.00	$40.00	$20.00	$50.00	$25.00	$40.00	$20.00
Upstairs Room - Large	Y	$80.00	$40.00	$50.00	$25.00	$80.00	$40.00	$50.00	$25.00
Upstairs Rooms - Combined	Y	$120.00	$60.00	$80.00	$40.00	$120.00	$60.00	$80.00	$40.00

Comments/Notes:

Corporate Rate (users) - are profit based organisations or individuals hiring the venues for the sole benefit of that organisation or individual and/or as part of thier normal operations.
Community Rate (users) - are "not for profit" groups or indiviuals who are providing activities, programs or events that are provided free (or at minimal cost) for the participation of the broader community.

Parking Control - 2023/24

Description	GST Inc Y/N	2022/2023 Fee/Charge	2023/2024 Fee/Charge	Increase
**** Fees will be announced in late June by State Government**				
TRAFFIC INFORMATION				
***Private Parking**				
Disabled Zone	N	$413.00	Set in late June	
No Standing Zone	N	$106.00	Set in late June	
Permit Parking Area	N	$72.00	Set in late June	
Loading Zone	N	$75.00	Set in late June	
Time Limit Area	N	$58.00	Set in late June	
Restricted Parking Zone	N	$73.00	Set in late June	
Further Offence	N	$56.00	Set in late June	
Not Wholly Within One Space	N	$55.00	Set in late June	
In Parking Space Already Occupied	N	$69.00	Set in late June	
Protrusion Over Walkway or Driveway	N	$89.00	Set in late June	
Obstructing Access or Egress	N	$87.00	Set in late June	
Purpose Other Than Parking	N	$57.00	Set in late June	
Damage to Signs etc	N	$105.00	Set in late June	
Parking in Other Public Place	N	$71.00	Set in late June	
***Road Traffic Act**				
Stop on continuous Yellow Line	N	$108.00	Set in late June	
Contravene No Stopping Sign	N	$106.00	Set in late June	
Contravene No Parking Sign	N	$89.00	Set in late June	
Stop in Loading Zone	N	$75.00	Set in late June	
Bus Zone	N	$146.00	Set in late June	
Stop within 10m I/Section	N	$108.00	Set in late June	
Stop within 20m I/section w Traffic Light	N	$106.00	Set in late June	
Stop on dividing strip or nature strip	N	$108.00	Set in late June	
Obstructing access to & from a Driveway	N	$89.00	Set in late June	
Stop within 1m Fire Plug / Hydrant	N	$89.00	Set in late June	
Stop within Prohibited distance Bus Stop	N	$106.00	Set in late June	
Not Parallel	N	$72.00	Set in late June	
Exceed 1 hr Time Limit Long or Heavy Vehicles	N	$130.00	Set in late June	
Parking for Longer than Indicated on Sign	N	$58.00	Set in late June	
Double Parking	N	$106.00	Set in late June	
Obstruct access to/from a footpath or ramp	N	$87.00	Set in late June	
Stop in a Truck Zone	N	$72.00	Set in late June	
Stop in a Taxi Zone	N	$146.00	Set in late June	
Stop in Permit Zone	N	$70.00	Set in late June	
Stop near a Post Box	N	$106.00	Set in late June	
Stop on or near a Children's Crossing	N	$106.00	Set in late June	

Description	GST Inc Y/N	2022/2023 Fee/Charge	2023/2024 Fee/Charge	Increase
Fail to Angle Park	N	$72.00	Set in late June	
Fail to park with 1m between vehicles	N	$74.00	Set in late June	
Stopping on a Bridge	N	$106.00	Set in late June	
Stopping in a Bicycle Lane	N	$298.00	Set in late June	
Stopping on a Clearway sign	N	$296.00	Set in late June	
Stopping in a Bus Lane	N	$296.00	Set in late June	
Stopping in emergency stopping lane	N	$296.00	Set in late June	
Stopping in a Disabled Zone	N	$413.00	Set in late June	
Stopping on Painted Island	N	$106.00	Set in late June	
Fail to Park Wholly Within One Space	N	$56.00	Set in late June	
Fail to Park Too Far From Kerb 2/w Road	N	$74.00	Set in late June	
Fail to Park Too Far From Kerb 1/w Road	N	$74.00	Set in late June	
Fail to Park 3m From Cont. Dividing Line or Strip	N	$74.00	Set in late June	
Fail to Park with 3m Clear Passage Alongside Vehicle	N	$74.00	Set in late June	
Expiation late fee	N	$68.00	Set in late June	
Motor Vehicle registration Search	N	$10.00	Set in late June	
Impounded vehicles	N	$187.00	Set in late June	

Private Works & Trees - 2023/24

Description	GST Inc Y/N	2022/2023 Fee/Charge	2023/2024 Fee/Charge	Increase
CROSSOVERS & INVERTS				
Driveway Crossover Installations				
Driveway Crossover (normal std) per sq metre	Y	$215.00	$230.00	7.0%
Driveway Crossover (heavy duty) - per sq metre	Y	$235.00	$270.25	15.0%
Driveway Invert Installations				
Driveway Invert (saw cut, removal & reconstruction of kerb) per item				
0-5m std single	Y	$950.00	$1,092.50	15.0%
5-8 std single	Y	$1,550.00	$1,782.50	15.0%
Residential Stormwater Pipe Connection				
Council sawcut footpath, resident supplies & lays pipe & Council reinstates 75mm or 90mm diameter	Y	$495.00	$569.25	15.0%
Footpath Repairs				
Minor reinstatement - per linear metre	Y	$190.00	$218.50	15.0%
Trees				
Administration fee for tree removal	Y	$100.00	$100.00	0.0%
Tree replacement (Includes purchase and replanting costs)	Y	$350.00	$370.00	5.7%
Amenity recovery costs				
Small Tree 1.5 to 3m height	Y	$350.00	$370.00	5.7%
Medium Tree 3 to 9m height	Y	$900.00	$950.00	5.6%
Large Tree 9 to 20m height	y	$1,800.00	$1,900.00	5.6%
Xlarge Tree 20+m height	Y	$3,600.00	$3,800.00	5.6%

Property Fees - 2023/24

Description	GST Inc Y/N	2022/2023 Fee/Charge	2023/2024 Fee/Charge	Increase
Road Closures				
Sale of land		**Price set by valuer as negotiated**		
Easements				
Application fee - Easements (per easement): Applicants wishing to apply for the creation, variation or extinguishment of easements	N	N/A	**$150.00**	**N/A**
Processing fee - Easements (per easement): Applicants wishing to apply for the creation, variation or extinguishment of easements	N	N/A	**$500.00**	**N/A**
Easements - Minimum compensation for the value of the rights/liberties granted (minimum fee or market valuation)	Y	N/A	**$1,500.00**	**N/A**
Use of council land				
Use of council land (reserves/community land and road reserve) per annum - long term licence or permit*	Y	N/A	**$300.00**	**N/A**
Use of council land (reserves/community land and road reserve) per annum - long term licence or permit (Business and Commercial Use) Minimum fee, subject to negotiation with Council*	Y	N/A	**$1,200.00**	**N/A**
Casual hire of Sporting fields				
Casual hire of Sporting Fields (ovals/pitches) and Reserves (open space) - per season up to 6 months. Minimum fee, subject to negotiation with Council^	Y	N/A	**$1,200.00**	**N/A**
Casual hire of Sporting Fields (ovals/pitches) and Reserves (per day) excludes oval lighting and access to Council building/facilities	Y	N/A	**$60.00**	**N/A**
Other				
Processing fee - Sale of land of Council Land, Road Reserve	**N**	**$1,150.00**	**$1,207.50**	**5.0%**
Application fee - Consent of Council as an interested party (applicants wishing to apply for Council's consent pursuant to property transactions: encumbrance, Land Management Agreements, licences, leases or caveats)	N	N/A	**$150.00**	**N/A**
Permits				
Outdoor Dining Permit Application fee (non-refundable)	**N**	**$100.00**	**$100.00**	**0%**
Outdoor Dining Permit (1 table and 4 chairs)	**N**	**$80.00**	**$80.00**	**0%**
Mobile Food Vending Permit Annual fee	**N**	**$2,000.00**	**$2,000.00**	**0%**
Mobile Food Vending Permit Monthly fee	**N**	**$200.00**	**$200.00**	**0%**
Mobile Food Vending Permit daily rate for special and community events	**N**	**$50.00**	**$50.00**	**0%**
Casual hire of Community Tennis/Netball Courts (per season up to 6 months)	**N**	**$300.00**	**$300.00**	**0%**

Comments/Notes:

^ maximum 3 days per week as determined by Council, excludes oval lighting and access to Council building/facilities

* Including encroachments

Searches - 2023/24

Description	GST Inc Y/N	2022/2023 Fee/Charge	2023/2024 Fee/Charge	Increase
**** Fees will be announced in late June by State Government**				
RATING INFORMATION				
Land & Business Agents				
*Rates only	N	37.50	Set in late June	
*Zoning Portion Only	N	26.00	Set in late June	
* Full Search	N	63.75	Set in late June	
* Urgent Fee	N	13.00	Set in late June	
Extract from Assessment Book	N	$10.50	Set in late June	
Copy of prior years rates notice	Y	$11.00	Set in late June	
Copy Rate Accounts	No Charge			

Other Charges & Permits - 2023/24

Description	GST Inc Y/N	2022/2023 Fee/Charge	2023/2024 Fee/Charge	Increase
**** Fees will be announced in late June by State Government**				
Freedom of Information				
Application for access to document (includes first two hours spent dealing with application)	N	$37.50	Set in late June	
Each subsequent 15 mins spent on application	N	$14.10	Set in late June	
Where access is to be given in the form of a written transcript of words contained in document (per page)	N	$8.40	Set in late June	
Photocopy of documents (per page)	N	$0.20	Set in late June	
Where access is to be given in the form of a copy of a photograph, x-ray, video tape, computer tape or computer disk		The actual cost incurred by the agency in producing the copy		
Where the applicant requires that a document be posted or delivered		The actual cost incurred by the agency in posting or delivering the document		
Application for review of a determination made by the Council	N	$37.50	$37.50	0%
Notes:				
1. Fees are set by Freedom of Information (Fees and Charges) Regulations 2003 and are subject to change				
2. A member of the South Australian Parliament who applies for access to documents under freedom of information is entitled to access documents without paying any fees or charges unless the work involved in processing the application totals more than $1,000				
3. Holders of a current concession card such as a health care card or pension card, do not have to pay any fees or charges under freedom of information. Proof of the concession card will be required when application is lodged.				
Annual Financial Plan (Budget)	No Charge			
Rating Policy	No Charge			
Code of Practice - Meetings and Documents	No Charge			
Strategic Management Plan	No Charge			
Register of By Laws	No Charge			
Order Making Policy	No Charge			
Grievance Procedure	No Charge			
Register of Delegations and Sub-delegations	No Charge			
Tenders & Contracts Policy	No Charge			
Code of Conduct for Members	No Charge			
Code of Conduct for Staff	No Charge			
Reimbursement of Members Expenses Policy	No Charge			
Freedom of Information - Information Statement	No Charge			
Council Electoral Roll (a full copy may be purchased - P.O.A)	No Charge			

Grants & Contributions forecast for 2023-2024

NOTE: This report includes a forecast of all grants & contributions in which the City of Marion will receive a financial contribution for in 2023-2024

Description	2023-2024 External Contribution	Contribution Classification	
	Budgeted (forecast)	Capital	Operating
Alawoona Reserve Upgrade	$1,150,000	$1,150,000	$0
Aldridge Avenue Reserve	$200,000	$200,000	$0
Alternative Water Supply	$1,739,942	$1,739,942	$0
Cohen Court Reserve (Tonsley)	$525,000	$525,000	
Commonwealth Home Support Program	$2,049,135	$0	$2,049,135
Community Passenger Network	$58,224	$0	$58,224
Cove Sports Club Upgrade	$2,000,000	$2,000,000	$0
Grants Commission	$2,170,031	$0	$2,170,031
Grants Commission Roads Funding	$1,148,994	$0	$1,148,994
Green Adelaide Education Program	$63,464	$0	$63,464
Library Operations Grant	$312,885	$0	$312,885
Marino Hall Upgrade	$3,200,000	$3,200,000	$0
Mema Court Reserve Upgrade	$239,000	$239,000	$0
Pest Plant Eradication & Control	$10,000	$0	$10,000
Resilient South Coordinator	$81,293	$0	$81,293
Roads to Recovery	$975,658	$0	$975,658
School-based Immunisation Program	$65,000	$0	$65,000
South Adelaide Basketball Upgrade	$520,000	$520,000	$0
Warradale Tennis Redevelopment	$545,000	$545,000	$0
TOTAL GRANTS & CONTRIBUTIONS FUNDING	**$17,053,626**	**$10,118,942**	**$6,934,684**

Draft Annual Business Plan 2023-2024 feedback

Background-

Councils are, in accordance with the requirements of the *Local Government Act 1999*, required to develop Annual Business Plans and a budget for the ensuing financial year and to consult with the community before it is endorsed.

The Draft Annual Business Plan 2023-2024 was endorsed for community consultation at the 9 May 2023 General Council meeting. The community engagement period was held between 12 May and 4 June 2023.

The full consultation feedback will be provided to General Council at its 13 June 2023 meeting.

Purpose of the engagement

- Inform interested stakeholders and the broader community about the Draft Annual Business Plan and how Council proposes to spend its budget for the 2023-2024 financial period
- Provide opportunities for the community to participate in the engagement
- Seek feedback on what stakeholders are most excited about and want changed

Community engagement techniques

- Making Marion engagement page to provide a copy of the Draft Plan and a series of questions to identify community sentiment toward the plan
- Making Marion e-newsletter to promote the engagement
- Promotion via the City of Marion website
- A video of the engagement was featured on Making Marion and social media
- Hard copy distribution of the plan at libraries and administration offices
- Two drop-in sessions at the Cove Civic Centre on 16 May and Marion Cultural Centre Plaza on 25 May
- Social media updates through LinkedIn and Facebook
- An opportunity to make a public submission at the 23 May 2023 General Council meeting
- Communication to the Deputy Chief Public Health officer, Flinders Medical Centre, and the Local Health network as required Section 51 (13) of the South Australian Public Health Act 2011

Community feedback

- 2000 people visited the Making Marion home page
- 130 were informed of the engagement by clicking on the engagement page within Making Marion
- 78 people contributed and provided a submission to the survey on Making Marion
- 48 people downloaded the Draft Annual Business Plan
- 8,400 people were notified as subscribers to Making Marion newsletter on 15 May
- 8670 people were notified in the Open for Business e-news on 11 May
- 1,526 people were notified in the Green Thymes e-news on 11 May
- 317 City of Marion registered volunteers were advised
- Social media: 33,051 impressions (number of times content was displayed to users), reach (number if unique users exposed to the content, 1,637 clicked on the link provided within the content.

Draft Annual Business Plan 2023-2024 feedback

A summary of key community feedback and responses (verbatim) provided via Making Marion is provided here.

1. **What most excites you about this year's plan?**

Community feedback was provided throughout the consultation period 12 May- 4 June 2023	Council response (if required)	Community feedback relates to
Upgrades to community facilities	*N/A*	Community infrastructure
Not much really stands out that is exciting and really looks to add to vibrancy on the coast. I think by investing in coastal projects you will naturally increase revenue for the council by attracting tourists and the broader community to visit.	*Council's endorsed Coastal Walkway Asset Management Plan 2020-2030 ensures that the segments of walkway upgrades are prioritised based on condition.*	Coastal projects
What seems a little bit obvious by the local rate payer resident, is that there are a number of people within this community that do not understand what a Business Draft is, nor how it actually affects their local community. This local area consists of the working class/ and underprivileged. They either don't have time, or are not equipped to look at the proposed Business Plan. But, yes- it looks all very glossy in nature- well done on that front. Things like better infrastructure, such as improving sewerage flow, this is more targeted at us in our situation. SA Water can verify! However, community support avenues are always a good ways to spend public money. A better way- it's an investment. Money into community centres would be beneficial, given the current climate of cost of living & unemployment.	*Council is keen to engage with the community on our plans. In this instance council informed all residents registered to council databases and interest groups. Council staff attended a drop in session and proactively engaged with community visitors at the Cove Civic Centre and Park Holme library.*	Business Plan Community support
Work on the dunes	*No response required.*	Coastal dunes
Upgrade of Marion Basketball Stadium which is long overdue	*N/A*	Community infrastructure
Upgrade to the various sporting grounds	*N/A*	Community infrastructure
Cant wait until the boardwalk is all fixed up	*Council is also looking forward to the reopening of the Coastal Walkway.* *Council's Coastal Walkway project is currently under construction. This project will install two suspension bridges over both Grey Road and Kurnabinna Gully. The project is on track for February 2024 completion.*	Coastal Walkway
Road upgrades	*N/A*	Road renewal
Nothing, during a cost of living crisis I think priority should be to keep council rates as low as possible. Upgrading tennis clubs and other sports facilities that a small percentage of your rate payers use seems unnecessary!	*An average rate increase of 5.2% is one of the lowest in South Australia and is currently below the prevailing CPI of 7.9%. Cost pressures in the current budget have been driven from the cost of materials and contracts to supply essential services, of which council is not immune. Sporting facilities* provide thousands of Council residents a means to maintain a healthy and balanced lifestyle. Creating a liveable city by	council priorities Asset Management

Draft Annual Business Plan 2023-2024 feedback

	providing a diverse selection of excellent sporting facilities is one of Councils strategic goals.	
Hallett cove board walk and field river dune assessment	*The Coastal Walkway segment at Field River was successfully completed in March 2022. Grey Road and Kurnabinna Gully walkway segments are under construction and are on track for a February 2024 completion.*	Coastal projects
Marion basketball stadium, coastal walkway and Marion golf club	*N/A*	Community infrastructure
Investment in assets	*N/A*	Community infrastructure Asset Management
Cove netball club	*N/A*	Community infrastructure
Always nice to see the upgrade of facilities and parks.	*N/A*	Community infrastructure
Fulfilling the planned projects	*N/A*	Delivery of work
Well presented	*N/A*	Annual Business Plan document
Money for upgrades on community assets	*N/A*	Community infrastructure
Kids playgrounds	*N/A*	Community infrastructure
Pipeline upgrade	*N/A*	Community infrastructure
That there seems to be a shift from using the erosion of dunes and the field river as a ploy to build a pool and that the council is seriously looking at environmental conservation.	*The Field River Dunes Management Plan will address existing erosion to the dunes around the river to ensure there is a plan that can respond to future sea level rise. This is a complex area that is informed by detailed coastal monitoring that has been occurring along the whole Marion coastline for the past four years.* *The current (2022/2023) investigation into a seaside pool concept plan is a separate project located north of the Field River. It is informed by the coastal monitoring data and is seeking a climate-resilient solution that addresses future erosion of a section embankment at Hallett Cove Beach. Council has not made a decision on the future of a seaside pool at Hallett Cove.*	Environmental Sustainability Community infrastructure Council priorities
The Capital Works program, specifically as it relates to the Hallett Cove area	*N/A*	Delivery of work
Environmental proactiveness	*N/A*	Environmental Sustainability and action
Improvements to services and facilities. Dog park at Capella Reserve	*N/A*	Community infrastructure
Only 5.2% rate increase. June 2022 our council valuation was $670,000. September 2022 our council valuation was $890,000, an increase of 220K and nothing had changed with the home. What decline in housing prices?	*Every year South Australian property is independently valued by the Valuer General where sales analysis and research is undertaken so that values reflect the market. The Valuer General then provides Council with the capital*	Rates Property values

Draft Annual Business Plan 2023-2024 feedback

	values for all properties within the City of Marion. While property values have generally increased over recent times, individual property values may vary.	
Environmental proactiveness		
upgrades to the marion golf club and marino hall	*The Marion Golf Club Redevelopment, Marino Hall, Coastal Walkway, and Cove Sports Club Upgrade are all on track and are either in concept design, planning or construction.*	Community infrastructure
NOTHING	*N/A*	General sentiment
Nothing	*N/A*	General sentiment
Things are starting to improve	*N/A*	General sentiment
Marion golf club redevelopment, marino hall, coastal walk, Cove sports club upgrade	*The Marion Golf Club Redevelopment, Marino Hall, Coastal Walkway, and Cove Sports Club Upgrade are all on track and are either in concept design, planning or construction.* *Council's endorsed Coastal Walkway Asset Management Plan 2020-2030 ensures that the segments of walkway upgrades are prioritised based on condition.*	Community infrastructure Coastal projects
Upgrade of Marino community hall	*N/A*	Community infrastructure
coastal walk	*Council's endorsed Coastal Walkway Asset Management Plan 2020-2030 ensures that the segments of walkway upgrades are prioritised based on condition.*	Community infrastructure Coastal projects
Coastal Walkway & Field River Dunes Management Plan	*Council's endorsed Coastal Walkway Asset Management Plan 2020-2030 ensures that the segments of walkway upgrades are prioritised based on condition.* *Please see above comment related to the Field River.*	Community infrastructure Coastal projects
Recycled Storm water pipeline and the new Marino Hall	*N/A*	Community infrastructure
Upgrades to parks, gardens and community facilities. Stormwater expansion	*N/A*	Community infrastructure
I didn't see anything to excite me personally. I would love to know more about the selection of street trees in Cairns Ave, and the consultation process for Warradale park Tennis club which I live 50m from, and this is the first I've heard about it.	*Warradale is currently being planted as part of our 7 year planting program. Species are chosen based on a number of factors including, verge width, utility infrastructure, amenity, soil types, shade and cooling potential etc.*	Tree management Community Consultation Community infrastructure
I do like that there is a lot of investment going into sports clubs, recreation facilities and community groups.	*N/A*	Community infrastructure Asset Management
Improving our energy efficiency and the continuation of tree planting towards a greener Marion.	*Council has an environment report card released annually that shows energy consumption and out progress towards net zero carbon emissions by 2030 We are also on track to planting 30,000 trees by 2028.*	Environmental Sustainability Tree Management

Draft Annual Business Plan 2023-2024 feedback

Upgrade on sports facilities	*N/A*	Community infrastructure Asset Management
An upgrade to the Warradale Tennis Club	*N/A*	Community infrastructure Asset Management
Increased efforts to support enviorjmental sustainability and carbon neutrality within the council area	*N/A*	Environmental Sustainability
Seeing money spent on infrastructure	*N/A*	Community infrastructure
I don't read them anymore - waste of time	*N/A*	General sentiment
Good spread of capital improvments and maintenance, great to see work to continue on the boardwalk as well	*N/A*	General sentiment
All projects particularly for children, aged people and sports.	*N/A*	General sentiment
Recycled water expansion project, Marino Hall redevelopment, Marion Cultural Ctre. Plaza upgrade, coastal walkway upgrade, Cove Sports & Community Club (Volleyball inclusive?) Marion Golf Park upgrade	*Thank you for your feedback, Austral Volleyball is catered for at the Mitchell Park Sports and Community Centre.* *Council's endorsed Coastal Walkway Asset Management Plan 2020-2030 ensures that the segments of walkway upgrades are prioritised based on condition.*	Community infrastructure
N/A	*N/A*	
Marino Hall upgrade: But please learn from the mistakes made with the CCC, where the acoustics are dreadful. Noise echoes in the main hall; It is impossible to carry on a conversation in a large group of people; The noise when speakers use the microphone is deafening; In a strong northerly wind, the roof rattles and emits a sound like a jet airliner taking off. Also, the air-conditioning is patchy, with hot or cold patches.	*The Marino hall design team included an acoustic engineer and the spaces have been modelled and designed to meet the required acoustic environment.* *The design team also includes a mechanical engineer so that the air conditioning is designed to meet the prescribed comfort levels based on industry guidelines.*	Marino Hall
Ongoing community engagement	*N/A*	Community Engagement
Upgrading of facilities within Marion Council, coastal walk upgrade	*N/A*	Coastal Walkway
Strong focus on community and improving facilities	*N/A*	Community infrastructure
Sport facilities	*N/A*	Community infrastructure
it's missing updating the Plympton sporting centre	*N/A*	Community infrastructure Plympton Sport and Recreation Club
The investment in sports and recreational facilities	*N/A*	
Plympton Oval Plan	*N/A*	Community infrastructure Plympton Sport and Recreation Club

Draft Annual Business Plan 2023-2024 feedback

Improved community outdoor facilities, especially sporting	*N/A*	Community infrastructure
All listed ports facility upgrades.	*N/A*	Community infrastructure
I am glad that there are planned upgrades to sporting and community facilities.	*N/A*	Community infrastructure
Development of the area	*N/A*	Development
Increased acknowledgment of the need to include climate in every action	*N/A*	Climate action
Yes, consider a lower rate. My new councillor promised lower rise and better spending. This is no being delivered. My wages haven't gone up 5.2%. Everything is rising rapidly and I'm staring to feel the pinch. How many properties will be capped by your own rate capping policy? My rates were capped last year as I had a more than 10% rise this will happen again for sure. Keep your promises!	*The proposed increase of 5.2% for the 2023-24 year will be one of the lowest rates increases in metropolitan Adelaide and well below the prevailing CPI of 7.9%. The City of Marion like many organisations face the challenge of balancing the increasing costs of maintaining and improving infrastructure, providing essential services, and addressing inflationary pressures. Cost pressures in the current budget have been driven from the cost of materials and contracts to supply essential services .* *Council as part of its Rating Policy provide relief to ratepayers who experience a spike in their annual residential property capital valuation, independently assessed by the Valuer General where the valuation leads to a higher-than-average residential rate increase. The relief for those eligible ratepayers who experience an increase in rates greater than 10% is provided by way of applying a rebate of general rates. Based on the information to date it is anticipated that of our 42,000 residential assessments only 200 will require a rebate per the policy.*	Rates

Draft Annual Business Plan 2023-2024 feedback

CITY OF MARION

2. What would you like to see changed in the Draft Annual Business Plan 2023-2024

Community feedback	Council response (if required)	Community feedback relates to
None	N/A	
It is a rather big price hike with nothing much exciting to exactly say why that price rise is for (salary increases perhaps?). I would like to see the council doing things to tidy up streets and parks better, using facilities such as the cove football club as a multipurpose venue, inviting people into our community to stimulate growth, and really look at encouraging people to use our coastal walk ways. There was nothing mentioned for a tidal pool at Hallett cove The cove football building needs to be redeveloped. It has sweeping views of the ocean and should become multipurpose. Invite things like yoga, tai chi, personal training, etc there. It should be expanded and used broadly for the community not just the football club. It will eventually have access to a national park. Considering its location, and its views that building and the way the council looks after it is really poor. Just look at the state of some the facilities there outside and in and what promise a facility like that could have for a community im surprised the council neglects it like it does. It is going to have a huge car park there. It really could become a state of the art fitness facility with public gym, restaurant/cafe, etc	*An average rate increase of 5.2% is one of the lowest in South Australia and is currently below the prevailing CPI of 7.9%. Cost pressures in the current budget have been driven from the cost of materials and contracts to supply essential services, of which council is not immune from. Employee costs have been contained well below CPI based on existing Enterprise Agreements.* *There are no committed funds in the budget for the Hallett Cove Seapool. Council has undertaken concept design work to understand the potential footprint of the pool. No further decisions on the pool have been made by Council.* *Council is investing in an upgrade of the Cove netball complex to provide a new netball clubhouse, additional courts and car park. A lower multi-purpose oval will also be developed with additional car parking to replace the former soccer pitch and BMX track.* *A redevelopment of the main Cove Sports clubhouse and oval is scheduled to be considered in 2029/2030 in Councils building asset strategy implementation guide. The Cove clubhouse has had various upgrades in recent years to its kitchen, oval bar, balcony and changerooms to provide the football and cricket clubs a good home venue.*	Rates Community infrastructure- Cove Asset Management
Affordable housing. Despite the argument that this is a federal issue. People need housing, it is a primary need. How is the local council supporting this issue? Affordable cost of living- keep rates as they are.	*Council works with a range of affordable home providers to ensure outcomes can be achieved in the City of Marion.* *For example, the Oaklands Green project is one of the largest urban renewal projects in the State that will result in many affordable housing outcomes - https://www.oaklandsgreen.com.au/*	Affordable Housing Rates
Reinstating the beach access lost due to the Kurnabinna Bridge works, by providing stairs at the Fryer St Reserve.	*Alternative beach access at Fryer Street Reserve will be considered as part the detailed design phase in accordance with the Coastal Walkway Asset Management Plan.*	Community infrastructure Coastal projects
Expansion of works proposed not just a short description	*Thank you for your feedback, Council is considering options to have our capital works programs featured online through a mapping*	Annual Business Plan document

Draft Annual Business Plan 2023-2024 feedback

	system as it is not possible within the Plan to provide a whole lot of detail per capita works item.	
More playground upgrades	*Council's Open Space Plan outlines upgrades that are scheduled for the council area. To learn more click here.*	Community infrastructure
Since we have more homes in my area I like trees trimmed more often as we are aging and young people with children in prams and dogs walking need to duck or walk on the roads or crossing the Rd to avoid low branches or to wide given not enough access on foot paths. My aging neighbours and myself have been trimmed or street trees. There's are a lot of rentals in Dover garden's also young and working no time given to street trees. As to rates going up my home is around 20yrs it has not gone up a lot . Little changes have been made. A lot of new planting have all ready died on Sturt Rd they need more watering early so as not to interfere with traffic and parking . Marion shops are our local shopping centre to pay for parking is not right unless you are planning on more bus trips for local seniors to pick up and drop of to our doors in marion areas.	*The State Government passed legislation for the management of any proposed shopping centre paid car parking. It is a matter between a proponent, (applicant) and the Minister for Local Government as to whether paid parking is approved or otherwise.* *Westfield Marion does not currently have legislative approval to introduce paid parking.* *Paid parking does not involve local government from an authorisation perspective.* *The trees on Sturt Road are on a regular weekly watering program and any dead trees will be replaced over the winter planting season that runs from May to Sept.*	Tree Management Rates Marion Shopping Centre Parking
I think hallett cove beach tennis club needs an upgrade way more then warradale tennis club. Hallett cove beach club hasn't been upgraded ever and is tiny. Considering how many people play there compared to warradale I think money would be better spent at hallett cove beach tennis club.	*A draft Tennis and Netball Plan has been developed that considers future investment required into all of the club facilities.* *Hallett Cove Beach Tennis Club has been considered in the plan, and Council will continue to liaise with the Club on options and timing of investment into its facility as the plan is finalised.* *The Warradale Tennis Club advocated for external funding towards an upgrade of their facility and were provided an election commitment from the state and federal parties at the last election. Council is providing a 50% funding contribution.*	Community infrastructure Hallett Cove tennis club
Reconsider - 1. Upgrade of Administration Building 2. Poor planning and selection of street tree planting. The Administration Building is one of the most impressive and expensive buildings in Marion. I hope the upgrade is minimal and essential. Not just for aesthetics. Tree planting in streets is a major issue with me. The selection of street trees is poor. The mess they make is expensive. They dig up roads and footpaths. They are a hazard for trucks and delivery vans. I have seen trucks veer past overhanging trees or even take out branches. During storms and high winds, falling trees and branches are the first thing mentioned by emergency services as the major result. The cost of the damage is enormous, not only to property and vehicles, but also lives and livelihoods. They should be no higher than homes gutter height	*The focus of the Administration Building upgrade is on internal functionality of the spaces to ensure that the City of Marion continues to provide an environment that promotes the best outcomes for its staff. The upgrade aims to optimise space utilization and adaptability, enhance productivity and future proofing.* *The Administration Centre building has previously had an investment in the foyer and customer service areas, but the staff operational areas has had minimal investment over the years.* *Trees provide shade, oxygen, store Carbon and reduce urban heat through transpiration. Without trees in our streets they would be hot, barren*	Tree Management Asset Management

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and certainly not under any power lines. I have no problem with planting in parks and open areas.	*unliveable environments. We have over 80 different species on our planting lists and try to select the best species for the location we are planting.* *Trees come with maintenance challenges and occasionally cause damage, we have a number of different maintenance programs to deal with this. The cost relating to maintenance and storms do not outweigh the benefits trees provide to our community. If you have specific locations where you believe trees are causing issues, I suggest contacting customer service who can raise a work order to have our staff inspect and resolve the issue.*	
Lower council rates and consult with the community on where they would like to see their money put! Rates increase is too high!!!	*As an organisation that manages over $1 billion in assets and is a major service provider, council is not immune to the rising costs related to delivering its services. With CPI for materials and contracted services in South Australia at 7.9% council is now paying a lot more to deliver the same level of essential services. Any decision on Rate increases is undertaken in the context of financial sustainability for the council. Council is conscious of the cost-of-living impacts in the community and is proposing an average rate increase that is one of the lowest in South Australia and well below CPI. Council attracted significant funding throughout the elections to support many of our community infrastructure projects being delivered in 2023-2024.* *Council has a 'Marion 100' focus group that meet periodically and provides feedback to council on a range of matters including aspirational projects, the budget, and other matters. Ratepayers are welcome to be involved.*	Rates Community Engagement
A better community consultation process	*Council adheres to public consultation requirements outlined in the Local Government Act 1999.* *All consultation processes are planned and aligned to the International Association for Public Participation principles and methods.* *Council is always open to feedback and suggestions on how community members would like to be involved in consultations at makingmarion.com.au, or communityengagement@marion.sa.gov.au.*	Community Engagement
Tree loping and gutter cleaning of footpaths	*Individual tree pruning can be requested at any time by Customer service. The tree will be assessed and pruned if deemed necessary. We also undertake a block pruning program which visits each tree once every 3 years and prunes for clearance over footpaths and roads*	Tree Management
Upgrades and repairs to existing playgrounds and park areas in Sheidow Prk and surrounding areas. It's	*The maintenance and renewal of council's assets, including playgrounds, is outlined in Asset*	Community infrastructure Asset Management

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great we have new playgrounds but the existing ones are long overdue for repairs / maintenance	*Management Plans. Site audits are also undertaken to ensure that infrastructure is safe and maintained appropriately.*	
Rate rise. With the additional value of properties I'm sure this would more than cover this year's inflation rates. This to me is just double dipping.	*A higher capital value "pool" does not alter the amount of revenue required, rather it is used to determine the new rate in the dollar. While there are many factors that affect the rate in the dollar, essentially, a larger pool of capital value can mean a reduction in the rate in the dollar. Councils must review the rate in the dollar annually. This ensures only the required rate revenue is levied and council do not benefit from a windfall gain when property value increases.*	Rates
Add planning for Marion Cricket club facilities. It was proposed and turned down, and it's definitely overdue for new facilities as a club that is increased its junior teams each season..	*A draft precinct plan is currently being developed for the 262 Sturt Road site with consideration of the Cricket Clubs plans for a new training facility a key focus.*	Community infrastructure Marion Cricket Club
I want some extra walking trails around south Plympton/ better footpaths. Particularly main roads like cross road. Currently there are only the train path and tram path and at night time they are very secluded and because all the trees etc they are a bit shut off from the streets and I don't feel very safe walking them at night. It would be great to have an oval with a walking track lit at night time as most shut the lights off early.	*An audit of Council's footpaths and lighting will be undertaken during 23/24. These audits will inform renewal and upgrade works for footpaths and lighting, ensuring safer infrastructure for the community.* *Council does not have any plans to build an oval in South Plympton.*	Walking paths Safety lighting
Why is capital value used and not unimproved value? If unimproved value was used there may be less land that is vacant	*The methodology used by Council is prescribed in the Local Government Act 1999 and outlined in Council's Rating Policy under Annexure 1.*	Local Government Act - Rates Policy
seems fine	*N/A*	General sentiment
More kids playgrounds Plant trees on my verge tarnham road please	*Tarnham Road Reserve had some planting done as part of the recent upgrade to the tennis and netball courts. Further planting on this street and streets nearby will be planted over the winter planting period which runs between May & September 2023.* *Council has an Open Space Plan that outlines a schedule of planned upgrades to playgrounds and reserves across the council area. Council will also be consulting on two new playgrounds in the council area.*	Trees Community infrastructure
From my observations of the drawn out work being done at Ballara Park in Warradale my only comment is : please look wider when engaging contractors for the 23-24 plan. Thank heavens for mobile phones otherwise many of the workers waiting around for something to happen would have fallen asleep. The time this relatively small project has taken is terrible, in my opinion. The only contractors whom I saw working hard and fully engaged and willing to stay an extra hour or two to finish their task were the asphalting team. Keep employing them.	*Your feedback has been noted by the team responsible for this project.* *Council has a Landscape Panel in place where all contractors have met prerequisites and requirements. Our team meets with contractors on a weekly basis, attend additional site meetings, have hold points in place ,and email daily regarding project correspondence.* *All projects have agreed programs with timeframes which are referred to throughout the build.*	Contractor management

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Cut down the spending, it should spend 30-35% (30-35m) to upgrade or add new assets.	*Capital spend is determined by requirements in Councils endorsed Asset Management Plans and considered essential to maintain the safe operation and satisfactory service potential of the underlying assets. Capital expenditure on new assets is generally significantly supplemented by external State and Federal Government Grant Funding which offsets to some degree the financial impact for ratepayers.*	Endorsed Asset Management Plans
Include a budget to have a evaluation done of the Hallett cove beach and field river area that can be used as a standard base line. Then also an appropriate continuing data and monitoring program with the information publicly available. This could be done in conjunction with National Parks and other organizations that are already active. But having the council lead development and publication of a online platform and data sets would be beneficial to all.	*Council has several asset maintenance plans that evaluates asset condition and replacement cycles.* *Further, Council has other related environmental monitoring strategies that are available on the City of Marion website.* *Council delivers an annual coastal monitoring program to look at coastal change over time. This include regular comparisons of terrain, coastal processes (wind, waves and currents), storm damage and changes in beach levels. We also have five Coast Snap monitoring stations where members of the public can upload and view images of the coastline through a citizen science initiative with University of New South Wales.*	Coastal projects Field River
I would seek to increase improvement to the footpaths in Hallett Cove. Not aesthetic, but to make them more accessible. There needs to be a footpath on Lonsdale Road, connecting Barramundi Drive to Majors Road.	*Council's draft Walking and Cycling Guidelines includes a proposed shared use path on Lonsdale Road between Lander Road and Majors Road.*	Footpath maintenance
More work on Productivity and cost reductions.	*Considerable work is undertaken on an ongoing basis to drive efficiency measures and achieve the bets value for our community in service delivery. Council is continually looking for ways to address increasing costs and demands. Ongoing efficiencies where identified are then incorporated into Council's 10 year Long Term Financial Plan. Council administration will formalise and embed additional tools through the training and implementation of Lean Six Sigma methodologies.*	Efficiencies
REMOVE Cove Sports netball and lower oval upgrade. Unnecessary cost. STOP. street tree plantings with trees which grow in excess to their location since they damage infrastructure which costs repairs. Use SMALL trees only. NO to 14km stormwater irrigation network to water. Expensive costly unnecessary. REDUCTION to rates. NIL increase. Increases already occur via increased property valuations. REDUCED number of council staff and members. Cultural events should be run at a profit, a return to council which is distributed back to rate payers as a reduction in rates.	*The Cove Netball Complex upgrade services two vibrant netball clubs providing a sub-regional facility to service the southern areas of Council. The lower oval upgrade will help to maximise utilisation of an expanded playing field to also service a large area of the south. The Cove Sports Complex is one of the key assets supporting the southern suburbs in the City of Marion, and its assets are ageing and require upgrading to remain fit for purpose.* *Trees come with maintenance challenges and occasionally cause damage, we have a number of different maintenance programs to deal with this. The cost relating to maintenance and storms do not outweigh the benefits trees provide to our*	Community Infrastructure Cove Civic Centre Stormwater

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	community. If you have specific locations where you believe trees are causing issues, I suggest contacting customer service who can raise a work order to have our staff inspect and resolve the issue. *Council does not charge the community for access to many of the cultural events/programs run out of libraries or programs to ensure equity.*	
Why is Beachfront Court getting a footpath? There are signs erected privately actively deterring anyone going there by foot or vehicle	*Beachfront Court is a public road. This item will be placed on the coastal ward briefing agenda (requested by Ward Councillor). Investigation will be required in relation to if any unapproved works that may have occured on Council's roads.*	Capital works
more parks established for dogs and children ex. Oakleigh road reserve	*Pathway improvements were added to Oakleigh Road Reserve in 2021/22. Council has an Open Space Plan that outlines a schedule of planned upgrades to playgrounds and reserves across the council area. Council will also be consulting on two new playgrounds in the council area.*	Open space reserves Dog parks
A lot less spent on sport facilities. If council is increasing our rates the money should also be used toward projects for retirees eg guest speakers, tree trimming to make the footpaths safer, social group meetings etc	*In relation to the social groups, there are a range of programs and services specifically for older residents already in place, and regularly reviewed to ensure they are meeting community needs - https://www.marion.sa.gov.au/services-we-offer/positive-ageing-and-inclusion* *Council has a large capital works program that includes maintenance programs. These programs can be viewed within the Annual Business Plan 2023-24*	Council priorities
find way to avoid the forecast $55+ million debt over the next few years	*The debt is forecast to peak in 2031-2032 on the back of $374m of Capital Expenditure over the 10 years of the Long Term Financial Plan. A significant portion of the expenditure includes renewal of infrastructure including footpaths, roads, stormwater drainage, streetscaping and buildings. This projected level of capital expenditure results from detailed Asset Management Plans and borrowings to fund this are incurred in accordance with councils Treasury management Policy. All levels of debt are within targeted bandwidths for sustainability, and this has been achieved with an average rate increase well below current CPI.*	Financial sustainability
Cove sports centre function room to be included in the up grade. Will be needed the most, considering the huge area it caters for, and the lack of room inside. I would like to see figures of how businesses/building permission are past through, since I've heard a lot of people not wanting the child care centre on freya, but some how past. Would also like to see where money is getting spent on everything. Break down ect. I can't speak for other areas, but my own, so can't really have	*The future upgrade of the Cove Sports clubhouse has been identified in Councils City of Marion Building Asset Strategy (CoMBAS). The CoMBAS provides a strategic guide to Councils future investment into its building assets based on many factors, such as condition, demand/utilisation,, demographics, and trends.*	Cove Sports

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an opinion on what's happening elsewhere in the marion council.		
There doesn't seem to be enough of a focus and funds spent on environmental protection and climate control.	*Council's commitments to the environment and climate can be found on the council website Environment | City of Marion*	Council priorities
More readily available information and assistance for residents re working with COM to update/upgrade roadside verges.		Visibility of capital works programs
Further emphasis on active transport options (connected). Project to rehabilitate the Sturt drain to a flourishing bio diverse creek system, rather than a concrete pit.what	*Council is currently working on updating the Walking and Cycling Guidelines and Plan. The multi-year plan will identify areas and locations across the city to improve active travel connections and options.* *With support from the State Government, Council has delivered a Biodiversity Sensitive Urban Design (BSUD) study of Sturt River. This initiative identified priorities and opportunities for a biodiversity corridor along the Sturt River. Council is working is various stakeholders (including SA Water who currently manage the cement channel) to identify options for implementation. The Federal Government have also pledged to fund $700,000 towards the development of the Sturt River Biodiversity Corridor.*	Transport Sturt River
While there is great focus on the South in the areas that desperatley need funding, it would be great to see the Council meet with sports clubs that may require unisex or changerooms and facilities upgrades. It's noted that $2.2 million is set aside for the vacant land use category, I am hoping that the old Dover Gardens Primary School (which I acklowledge is privately) is explored for council to enquire as to when a redevelopment (or open space plan) is occurring.	*A Sport and Recreation Strategy; and a Building Condition Audit is being undertaken across 2023-24 which will consider the condition of buildings, fit for purpose assessments, and compliance (DDA and sporting). This aims to help plan for prioritised future investment. The strategy will also be reviewing open space playing fields demands and needs to consider ways to address current and future requirements.* *Council has a Sport & Recreation team that are actively meeting with Clubs to discuss any needs and work with Clubs on the best way to support them, but Councils team also encourage Clubs to get in contact with Council if they have any anything they'd like to discuss.* *In relation to Dover Gardens, once a development application is formally lodged that information is publically available.*	Community Infrastructure Sports
Sports facilities must cater parking for their attendance. It should NOT be allowed to be a major sports facility if it cannot cater parking for their attendances	Car parking at our facilities is certainly an important factor that is considered, especially through the planning of any major upgrades or new developments. All car parking at new facilities is assessed against the requirements of the Planning and Design Code, which is the State Government rules for planning applications.	Sports clubs

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	If illegal parking is witnessed, please report it through the Council Customer Portal, or phone the After-Hours service to report it on weekends.	
I have been lobbying with the council and Jayne Stinson for a year to have the street lighting upgraded in Aldridge Ave Plympton Park, I can not see where this improvement is in the draft plan. It is very disappointing as we have had home invasions and property vandalism in our street and it is too dark for our security cameras to capture much of what is occuring.	*Council will be undertaking a City wide street lighting audit in 23/24. This will inform any non-compliance and identify a programme of works prioristised on risk.*	Street lighting Safety
Projects to reduce cost of living	*We offer a range of rebates on our website and education and engagement services e.g. the Renew Webinar Series Renew Webinar Series: 2. Winter Comfort at Home Events | City of Marion*	Cost of living
I'd like to see more $$ invested in Valuing Nature. This could take the form of placing $$ value on tree/plant/open space assets in the Resilient South Management Climate Risk Project, and lobbying State Gov to include real $$ values for the replacement of trees destroyed in urban build projects. I would like council to trial sensitive street lighting to reduce light pollution and impact local ecology. The Warradale Park area, with a number of large trees in parks and some residences would be a great trial area. I encourage council to explore local community solar projects, and to consider weekly FOGO and fortnightly landfill collections- with consultation in the coming year to start the 12-18 mth process rolling while awaiting state funding to support this. I would like council to encourage hospitality businesses (esp those on council property) to implement more FOGO. I would like some $$ allocated to studying rodent numbers to compare before and after the new cat regulations (we, and neighbours have witnessed much more daytime rodent activity in recent months which may be related to the night cat curfew- but needs some evidence based data).	*Council has received 2 complaints for sighting rats as a nuisance this year. This is the same number for the same period of last year, before our Cat Curfew was introduced. For complaints of nuisance activity, please use the Council portal so our staff can investigate.*	Valuing Nature Council priorities
More funds applied to 'greening' the area. I have recently seen a lot of trees planted and would like this to continue throughout the neighbourhoods.	*Council has a 7 year tree planting program in place that can be viewed on the Marion Tree Interactive page*	Trees Greening
Less funding dedicated to privately run sporting facilities which service a small and typically wealthier section of the population.	*Council invests in community and club sporting facilities that provide City of Marion residents a range of diverse sporting options. Council has a strategic goal to make the city Liveable and sport provides significant societal benefits, including mental and physical health outcomes.*	Council priorities
I would like to see less multi houses replacing single knock downs. It is overloading the area with parked cars	*The State Government sets the planning laws and applications are assessed against the Planning and Design Code.* *With the current housing shortage and affordability crisis, sub-divisions do allow a*	Urban infill Parking Traffic management

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	greater number of people to enter the housing market. *Council has continued to advocate to the State Government to increase on-site car parking requirements to reduce the burden of on-street parking.* *During the planning assessments, Council planners work hard to ensure the best outcome possible, within the confines of the State laws.*	
I realise it is your job to put a positive spin on a 5.2% increase in Rates. You can use all the spin you like including your big one, that it is well under the inflation rate. Just maybe, the council should be looking at how hard inflation is hitting their ordinary rate payers in every aspect of their lives and therefore curtail spending for the next couple of years in an effort to either freeze rates or have only the barest of increases. People are doing it REALLY TOUGH, and the council should be doing their bit to help, until inflation is back to a reasonable level. Keep in mind that each rate increase has a compounding effect and with the higher inflation, the council is receiving considerably more on their investments which is very beneficial to the Council. But I am sure that the council well and truly knows all this, but just forgot to mention it amongst the spin.	*Council is conscious of the cost-of-living impacts in the community. Council, like many other organisations has not been immune to the increase in cost pressures which has seen council paying for essential supplies and services at prices that have increased in line with CPI to deliver the same essential services.* *Council received significant Federal and State Government funding from the 2022 elections for the completion of several capital projects; deferring these projects is not possible due to the funding agreements that require council to deliver projects within a set timeline. Council is also required to adequately fund for the maintenance of its infrastructure assets.* *Council is also witnessing increased usage and demand for community centres and sports precincts, the projects that Council has committed to are due for upgrades to meet community expectations.* *Council was one of the few councils in 2021 to freeze rates and then a minor increase of 1% and 2% in recent years. As an organisation that is responsible for the effective provision of a range of services and the management of almost $ 1.2 billion in assets, council must ensure that rates are set to enable financial sustainability.* *Council always endeavours to drive efficiencies within the business to reduce costs where possible.*	Rates Community sentiment
You don't listen so why bother	*Council will review all feedback at its 13 June General Council meeting.*	Community sentiment
No changes required	*N/A*	Community sentiment
A little more for sporting facilities	*A Sport and Recreation Strategy is being developed in 2023-24 and will inform where council should prioritise investment in the years ahead.*	Community Infrastructure Sports
1. Please continue Marion Council's commitment to community development. I.e Indigenous, unemployed, aging, leadership programs including youth council.	*Thank you for your feedback. Many of the programs you mention are featured in Council's Draft Business Plan 2023-2027.*	Community programs Traffic management Seacliff Park

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2. Global traffic planning that will adequately manage the projected increase of traffic soon to be generated from current redevelopment of the Scholefield Road Kingston Park site. Initially an increase of commercial traffic as the site is prepared then construction of infrastructure followed by construction of dwellings and increase of population, resident's vehicles, possibly 1-3 per site and visitors to residents and commercial entities will reflect in an increase of traffic on these and surrounding roads including to our coast and shared pathways. Please also consider if our current vehicle crossovers of rail lines at Hallett Cove Road and Jervois Terrace with approximately 4km between, will cope with the projected increase to local and visitor traffic commuting to coastal hot spots, north/south, including to and from the expanding Hallett Cove Shopping. Centre. Please consider and cater for improved designated bikeways along key routes north/south & east/west to support safe cycle commuting (Not necessarily main roads). I wish to propose for consideration creating designated coastal commercial/social hubs where mobile food vendors with appropriate insurances and Council food vending permits may set up and run a small commercial entity. This will create opportunity for increased community gatherings in our open spaces and provide local options to cater for projected growth of our Marion Coastal precincts. Perhaps consider Hallett Cove Beach precinct and Fryer Street reserve. Currently most go north to Brighton and Glenelg or south to Port Noarlunga and Southern Vales, Hallett Cove offers a lovely coastal location with abundant open spaces and is easily accessible to by public transport I see great opportunity for improved use and enjoyment of these spaces. Thank you for reading	*A new activity in the Business Plan will include a review of traffic connectivity at the Seacliff Village in its Draft Business Plan 2023-2027 as council recognises this will likely become a busy junction.* *Council will also be updating its Walking and Cycling guidelines. Council is continuing its focus on expanding its cycling paths and is currently reviewing options for the Flinders Bikeway that will provide better connections from Adelaide to Tonsley/Flinders.* *Council monitors the road network to ensure vehicle volumes and speeds are within acceptable service levels. Council also works with developers if a major development is proposed to ensure that the road network doesn't exceed services levels.* *Council has pre-approved Mobile Food Vendor locations throughout the City of Marion (including two locations in Hallett Cove). In order to determine suitable pre-approved sites, Council considered relevant legislative requirements, availability of bins, parking, pedestrian movements/safety and lighting. Applications to trade outside of the pre-approved locations are assessed by Council on a case-by-case basis.*	Hallett Cove- food vendors
Less new infrastructure and more maintenance. General maintenance needs to be looked at. The new Sturt Road tree plantings looked dead before winter and the ground is now full of weeds, morphett road/seacombe road roundabout looks horrendous- full of weeds. Please review maintenance of your trees and gardens.	*The Sturt Road Street Trees are deciduous trees that have lost their leaves for winter. If any trees die, they will be replaced in winter planting which runs from May-Sept. The plantings along Sturt Road have also been placed on a regular maintenance program which includes weed control. The Morphett Rd and Seacombe Rd roundabout is maintained by the Department for*	Maintenance

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	Infrastructure and Transport and a request has been sent to them to tidy the roundabout up.	
Three items of expenditure at Hallett Cove: 1. Residential footpath program - Beachfront Court; Beachfront Court is private property, and therefore should not have ratepayers' money spent on it. There is a surveillance camera at the entrance as well as a sign saying PLEASE DO NOT TRESPASS. No member of the public walks there, or are likely to; For many years, the owner has bullied locals if they step onto the concrete ramp adjacent to his property; This land subdivision is below the minimum height above sea level for building approval 2. Field River dunes management plan: The owner of the adjacent property had his grader on the beach a couple of decades ago, and moved rocks to extend the concrete ramp. (I believe this was done without approval.) Since then, the storm surge has swept up the ramp and eroded the dunes at the mouth of the Field River. Council have already spent many thousands of dollars trying to remediate the area. Rocks need to be reinstated across the lower edge of the ramp to form a breakwater, to slow the storm surge, preferably at the property owner's expense. 3. Coastal Walkway: Please retain and maintain the steps from the south of Kurnabinna Gully to the beach for public access. Otherwise locals will be tempted to scramble down the dangerous cliff. Project priorities - continuing initiatives - Deliver stormwater management planning and identify new opportunities for water sensitive urban design: While the Lucretia Way dam is functioning adequately with minor rainfall, in a heavy downpour, Waterfall Creek is still eroding. It is essential that serious consideration be given to a large detention dam at Glade Crescent reserve dam no.3 to slowly release water in a heavy rainfall event. These will increase with climate change Deliver streetscape upgrades in targeted areas: Residents along the southern side of Dutchman Drive, Hallett Cove (western end) have not adhered to Council's guidelines on verge plantings. They have prickly pear and other invasive, dangerously prickly cacti growing, which are a hazard to walkers. This is in urgent need of attention.	*Please see commentary above related to Beachfront Court.* *A plan for management of the dune areas around the Field River mouth will identify key environmental and cultural assets management actions and costs taking into account climate change. The action plan will be based on comprehensive coastal monitoring by the council over the past three years (and longer back to 1949 using aerial imagery). The action plan will also be informed by engagement with the local community and specialists.* *Council endorsed the closure and removal of the beach access at Kunrabinna Gully as part of the Coastal Walkway Upgrade. Alternative beach access at Fryer Street Reserve will be considered as part the detailed design phase in accordance with the Coastal Walkway Asset Management Plan.* *During the development of the Stormwater Management Plan for Hallett Cove a large detention basin was considered but rejected due to lack of space to build it, cost, environmental impacts, and social benefit.* *The area has been scheduled for inspection by Councils Biodiversity Officer and Community Safety Inspector to determine the appropriate course of action.* *Any specific concerns on verges can be directed to council's customer service team and an appropriate team member will investigate.*	Capital works programs Field River Coastal Walkway
I would encourage to look at redeveloping the Plympton Sporting Club over 600 kids enjoy playing cricket / soccer/ football all year round and the community centre would benefit the new local residents in the area	*The state government funded the development of a master plan for the Plympton Sporting and Recreation Club at the last election. The master plan is currently being finalised by Council in consultation with Club representatives. Council is*	Community Infrastructure Plympton Sport and Recreation Club

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	also developing the City of Marion Sport and Recreation Strategy across 2023-24. These two documents will help inform future consideration for investment into the Club.	
The rate rise is not acceptable to pay for sports facilities that not everyone will use.	*Under the Local Government Act council is required to adequately maintain its assets. Many of the upgrades are for assets that require renewal. Also due to increased demand from the community council endeavours, where feasible, to ensure that our facilities meet community needs today and into the future.*	Council priorities
Focused effort to upgrade the facilities at the Plympton Sports and Recreational club. This site is poor in comparison other facilities within the area, yet is home to one of the strongest and well support junior AFL programs, successfully AFL, Soccer and Cricket clubs and is a place that all the community could utilize more if appropriately upgraded. Schools use these facilities for outdoor activities due to the closeness of the tram line. An invest in this facility would be a strong investment in junior sporting programs and the community as a whole.	*The State Government funded the development of a master plan for the Plympton Sporting and Recreation Club at the last election. The master plan is currently being finalised by Council in consultation with Club representatives. Council is also developing the City of Marion Sport and Recreation Strategy across 2023-24. These two documents will help inform future consideration for investment into the Club.*	Community Infrastructure Plympton Sport and Recreation Club
The stronger inclusion and consideration of the Plympton Sporting & Rec Club (PS&RC) Master Plan for Plympton Oval. It is an extremely well supported and run club that deserved and would greatly benefit from Council support relating to the Master Plan development proposal.		
Added into business plan to include Plympton Sporting Club with new club rooms and green space and oval upgrade		
An upgrade to Glengowrie stormwater (create more stormwater inlet points) Development of Plympton sporting complex	*Council is trialling a rainwater incentive scheme to help reduce the impacts of stormwater in our streets. The trial is being undertaken in Glengowrie and is due to conclude early in 2024.* *In addition, stormwater works are planned for Beadnall Terrace during 2023/24 to reduce the impacts of flooding.* *Please see comment above below in relation to Plympton Sporting and Recreation Club*	Stormwater
There is no mention of Plympton Sporting & Rec club which is in need of upgrade of facilities and oval		Community Infrastructure Plympton Sport and Recreation Club
The Master Plan for the Plympton Oval in conjunction with Marion Council and surrounding site to improve facilities and experiences and offerings for all our sporting codes and wider community. It would be great to see the Master Plan incorporated into the strategic plan to ensure the community and club's needs are met now and into the future		
The redevelopment of the Plympton Oval. The council should add the Master Plan for this site to this	*The state government funded the development of a master plan for the Plympton Sporting and*	

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strategic plan to ensure the community and clubs needs are met now and into the future. The current facility is not up to an appropriate standard in comparison to similar facilities and clubs in the council.	*Recreation Club at the last election. The master plan is currently being finalised by Council in consultation with Club representatives. Council is also developing the City of Marion Sport and Recreation Strategy across 2023-24. These two documents will help inform future consideration for investment into the Club.*	
No changes, but would like to see the Plympton Sporting & Recreation Club's Master Plan for Plympton Oval adopted into the Plan. My 14yr old son has been playing cricket and footy at this club for three-years, all year round. The club is bursting at the seams with soccer as well and girl's teams now in all sports. The ground is in constant use for matches and training, and we have to very strictly time sessions. It has to be one of the most vibrant local clubs around. Please come down and see! But we are quickly outgrowing our facility and need firm plans for the future.		Community Infrastructure Plympton Sport and
Funding for plympton sporting ground development	*The state government funded the development of a master plan for the Plympton Sporting and Recreation Club at the last election. The master plan is currently being finalised by Council in consultation with Club representatives. Council is also developing the City of Marion Sport and Recreation Strategy across 2023-24. These two documents will help inform future consideration for investment into the Club.*	
Plympton football park (Bulldogs) has been waiting for years for upgrades. After winning junior club awards last year, I think its time they were rewarded with facility upgrades to carry on growing the community club.		
I would strongly encourage council to consider adding the Plympton Oval upgrade to its budget. The current facility just isn't adequate for the huge volume both children and adults that play for the sporting clubs that use this oval and clubrooms. The clubrooms require a upgrade and there is a huge need for additional ovals playing & training facilities. The Plympton Bulldogs who my children play for are a fantastic and well run club. There is a massive junior programme both for boys and girls which is run fantastically. It is a massive challenge to fit all the teams training sessions etc onto the one oval. Then you have the soccer club also using the facility. This take a big toll on the playing surface and its seems unsustainable if the clubs wish to grow, prosper and provide opportunities for children in the area. I do hope the council seriously considers providing funding and assistance to provide these great clubs with the modern facilities and extra grounds they deserve.		
There needs to be support for, and provision made, upgrades to the Plympton Sports and Recreation precinct. As a long-term soccer player at the club, and now coaching my son there and my daughter playing football there - the facilities are due an upgrade. This is one of the most successful junior football clubs in metro SA, soccer numbers are growing and facilities cannot cope. The opportunity to plan and integrate facilities into the Morphettville masterplan to future proof for generations to come is here right now and the Council needs to recognise this and include in their plan.		

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A few things	*N/A*	
In the 10-year forecast I'd like to see more clearly how the increasing infill and medium to high density developments will impact future income and expenditure. You include a figure for indexation but on what base? Each property sold around me is being replaced with a minimum of 3 dwellings increasing the rates you can levy but also increasing use of the roads, waste management, drop in biodiversity etc. How have you factored that in to your 10-year forecast?	*There is a forecast growth factor of 1% incorporated into the rates base across all years in the Long Term Financial Plan (LTFP) - this is in line with historical growth. Costs of services to meet the additional service and infrastructure demand are also factored into the LTFP accordingly.*	
Please add the master plan for the Plymton community sports centre	*The state government funded the development of a master plan for the Plympton Sporting and Recreation Club at the last election. The master plan is currently being finalised by Council in consultation with Club representatives. Council is also developing the City of Marion Sport and Recreation Strategy across 2023-24. These two documents will help inform future consideration for investment into the Club.*	

3. Do you have any other comments?

Community feedback-	Council response (if required)	Community feedback relates to

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If you live in the local area- take a good look around. It's eclectic. There are alot of good people here just trying to survive. A Community Business Plan needs to reflect it's community- please look at housing & community engagement, such as drop in centres etc. Affordability. Thank you.	*Council undertakes a range of engagements to understand the views of the community. Our community satisfaction survey helps inform priority focus areas for council. In 2022 council asked the community their aspirations for the council area for the next four year period to 2027. Our community said Liveability, Environment and Connectivity were highly important. Many of the initiatives in this Plan will deliver this.*	Community Engagement Council priorities
Spend our money wisely or we'll elect new council members.	*A significant portion of Council's annual spend is devoted to the maintenance, operations, upgrade and new public assets which deliver safe and sustainable services to the community. Council will continue to invest in these assets as cost effectively as possible while considering the maximum use of assets. Council has a number of Asset Management Plans that outline the management of assets to support delivery of services to the community.*	Council priorities
Would like to see traffic management applied to Norfolk Road at Marion as it is used as a shortcut from Marion Road to Diagonal Road during peak traffic times.with speeding vehicles the main problem.	*Council can commence a traffic investigation for Norfolk Road to determine the traffic volumes and speeds. Any action will be subject to the outcomes of the traffic investigation.*	Traffic management
Set up a community garden	*City of Marion has a Community Gardens Policy and Guideline in place to help inform the process for establishment of new gardens. A dedicated council officer supports any new applicants through this process along with providing ongoing support for existing sites.*	Community gardens
Keep up the good work	*N/A*	General sentiment
If rates are to increase I do expect maintenance to improve for the existing infrastructure. Footpaths, play equipment, lighting for Berrima road, trimming of overhanging branches.	*A significant portion of Council's annual spend is devoted to the maintenance, operations, upgrade and new public assets which deliver safe and sustainable services to the community. Council will continue to invest in these assets as cost effectively as possible while considering the maximum use of assets.*	Rate increases relative to improved maintenance and Infrastructure
Would like to know what allowances have been made to changes that will need to be made once the government builds the Majors Rd ramps? I'm concerned backstreet intersections will require works with the increased traffic flows.	*Council is currently working with the Department for Infrastructure and Transport to better understand projected traffic volumes on local streets.*	Traffic management Majors Road
Just again. Would love to see the council consider planning for new Marion Cricket Club facilities. It was proposed and turned down, and it's definitely overdue for new facilities as a club that is increased its junior teams each season. The Marion Cricket club is also the most southern club offering all girls teams with fielding 4 last season.	*A draft precinct plan is currently being developed for the 262 Sturt Road site with consideration of the Cricket Clubs plans for a new training facility a key focus.*	Community infrastructure Marion Cricket Club
NO	*N/A*	
NO	*N/A*	
Please do not build a pool. Please look at coastal erosion happening in high developed urban areas. It is the worst decision for long term planning and in all	*As endorsed by Council, concept plans are currently being developed and will be tabled*	Community infrastructure Hallett Cove outdoor pool

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cases leads to high maintenance costs and further and more server environmental harm. As per my earlier comment online platforms about why Hallett Cove and the Feild River are special would help with public perception of Hallett Cove as an undesirable beach due to the rocks. These features are what makes it special and unique.	*back to General Council on 13 June 2023 to determine how this project will progress. No further commitment has been made by Council in the 23-24 budget.*	
How many new homes have been built in the Marion Council area in the last 10yrs? Never informed how infil has helped keep rates lower?	*Statistics can be found here* Residential building approvals | City of Marion | Community profile *In relation to new homes and rates, please see the below comment for more information.*	Housing Rates
Last year due to a 33%!!! increase in property value, our rates increased by 10.1%. Run that across the board of the Marion Council area and Council got a whopping injection of funds last year from both a rate increase and a property value increase. Why should we now have to cop a further 5% increase this year? Where did council spend the windfall it got last year from the big rise in rates it experienced??? I would have thought a 2-3% increase this year was more than adequate given that property values are likely to rise again.	*The City of Marion engages the Valuer General on an annual basis to provide an independent valuation of City of Marion properties. To allay your concerns, in setting the rates we use the 'Rate in the Dollar' (this is essentially a multiplier factor) to address the very issue of property valuation movements. What happens is, if all the property valuations in the City of Marion go up by say 20% - then we reduce the rate in the dollar accordingly. So, when we multiply each resident's property valuation by a lower rate in the dollar it results in the appropriate rates levy.* *Council's revenue and in turn the rates levied on the residents is not determined by property valuation alone but rather by the funding required to deliver services and projects outlined in the Annual Business Plan. The property valuation and rate in the dollar is merely the method used to distribute the rates collection between all ratepayers including residential, commercial and industrial.*	Rates
I would like the council to put a proposal to the owners of the land on Folkestone Road (Former School site) to request that a section of that land be leased to the council in order to create a community garden. It seems such a shame to see that empty space year after year when the community could benefit from a small section of the land. Even if it was on an initial 5 year lease and then on a 2 yearly lease.	*Thank you for your feedback. This parcel of land is privately owned. There are various community gardens in the City of Marion that you can join. They are all open to new members and seeking volunteers for a range of roles and tasks. Please visit our website to choose a community garden near you.*	Open Space
I sm pleased no money has been allocated for the seaside pool at Hallett Cove but there are ongoing studies and consultations. Where is this money coming from? What is the Council doing to help homelessness and housing affordability in this area? Is there a program to eradicate feral plants from council land eg gazanias, cactus, olives etc? All new street plantings should be indigenous not exotics.	*The State Government co-funded the feasibility study and the concept plan.* *Council is not funded to manage public housing stock and this area of responsibility sits within State Government. Having said that Council is aware of the growing issue of homelessness and can provide assistance to members of the public who need direction to support services.* *Council works with a range of affordable home providers to ensure outcomes can be achieved in the City of Marion. The Oaklands Green*	Seaside pool Homelessness Trees Community engagement

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Finally the consultation at the Cove Civic Centre gave people no notice. Email arrived on the day of the consultation ie 16 May 23.	*project is one of the largest urban renewal projects in the State that will result in many affordable housing outcomes -* https://www.oaklandsgreen.com.au/ *Species diversity is a critical component of ensuring a healthy urban forest. It safeguards against pest and disease which can lead to species loss and canopy decline. We currently plant over 70 unique species across the city with approximately half of these being native to Australia* *Street* *The concept designs for the Seaside Pool currently under development was equally funded by State Government.* *In relation to the short notice on the engagement, Council will review its process. A second engagement drop in event was provided this year to ensure that interested parties were provided with two opportunities to attend.*	
As an older resident I don't feel we are included in any of the upcoming budget projects it all seems to be aimed at families	*Council provides a range of programs and services specifically for older residents already in place, and regularly reviewed to ensure they are meeting community needs - https://www.marion.sa.gov.au/services-we-offer/positive-ageing-and-inclusion*	Older residents budget
Nil.	*N/A*	
additional housing on Woodend drive at Sheidow Park, has created bottlenecks, is causing delays and dangerous traffic conditions, it would be beneficial to extend Woodend road with through road onto Young street, rather than coming along and having to turn onto Charles Tank and then Young street.	*Whilst this suggestion has merit, Council currently has no plans to acquire land and build a new road between Woodend Road and Young Street.*	Traffic management
please fix the inadequate street lighting in Aldridge Ave, please allow parkling on both sides of Aldridge Ave (remove the yellow line), please put in speed bumps, narrowing the road by line-marking dedicated street parking, or install chicanes.	*Refer to previous comments above. Council will commence a traffic investigation. Any actions will be subject to the outcome of the investigation.*	Street lighting
Impact of extra vehicles parking on streets because of the attendance of visitors to the sports games is a hazard. Parking must be a MUST in the upgrade	*Car parking at our facilities is certainly an important factor that is considered, especially through the planning of any major upgrades or new developments.*	Sporting facilities and carparking
cSports facilities really should cater parking for people attending the games. There shouldn't be a sports facility if it cannot cater parking for players and spectators	See above	
Was wondering what is happening with the Rosslyn Park update and what improvements were decided on. I filled out a survey picking the things I wanted to see but haven't heard anymore since then. Cheers.	*The consultation report and latest design concepts can be found on the Marion website here Rosslyn Street Reserve | Parks | City of Marion*	Community Engagement

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Council should look into the mitchsm renewables project. The priest has greatly helped residents to reduce energy expenses	*Council is monitoring the response to the Mitcham Renewables project and will assess what council support is best suited for the Marion community to support the electrification transition and renewable energy,*	Energy projects
I strongly support the Sturt River Biodiversity corridor explorations, and look forward to a day when the concrete drain is returned to a more effective natural flow. I have enjoyed a number of events at the KLCC this year and am pleased to see more planned in the coming year. Love the Glandore Community Centre and garden, woudl love to see more simple community planting spaces, and encouraging new builds to use local plants in garden landscaping! Gazania free gardens giveaways and recent coastal gardens night shave been marvellous-thank you! :)	*Thank you for your feedback*	Sturt River Community Gardens
More green areas in the streetscape to counteract all the sub divisions.	*Council is committing to planting 4,700 trees annually to try and offset the trees removed from private land.* *Council is aware of the need for green space. Most recently Council acquired three blocks of land in Parkholme and will engage with the community to develop an open space area. This location was identified as an area with high urban infill. There is also a block of land that was secured next to a small playground in Plympton. The community will also be invited to give feedback on how they would like this site to look as an open space option. .*	Streetscapes
It seems that there is a double standard. A person can buy property knock down and replace with 2, 3 or more and someone wanting to build one home on a block is given a knock back....Twice.	*The State Government sets the planning laws and applications are assessed against the Planning and Design Code.* *Council continues to advocate to the State Government to improve planning policies.* *During planning assessments, Council planners work hard to ensure the best outcomes possible, within the confines of the State laws.*	Development
It has been six months since I requested a yellow line to be painted opposite my driveway for safety reasons. I have rung your offices 3 times in that period and there has still been no outcome. Maybe you should be worrying more about your day to day operation in giving rate payers what they pay for.	*Thank you for your feedback. Safety is paramount at the City of Marion and all feedback relating to safety is provided to subject matter experts to assess.*	Customer Experience
How do I afford the rates?	*Council acknowledges concerns over rising costs facing our ratepayers and as such endeavors to maintain an appropriate balance between minimising annual rate increases while ensuring essential community assets and services are maintained.* *Council's Rates Department can help in setting up a payment plan.*	Rates

Draft Annual Business Plan 2023-2024 feedback

Marion council needs to be more efficient and diligent at providing the basic services which it is intended to do, such as get rubbish picked up on time. Council needs to have greater consideration of the effects of street tree plantings throughout the suburbs, as they tend to grow and damage footpaths, overhead cables, curbs, sewerage, water, electrical etc .. costs which tax/rate payers are encumbered with eventually. Success measures are fabricated self serving public sector nonsense. Financial sustainability should be a positive return. Cut costs NOT increase them For NEW PROJECTS ... NO to City of Marion Administration Centre building. Its good enough. Make the most of what you got. What is "Implement Council's Information Services Plan to improve technology solutions across council" ? Really ??..."Commence a lean thinking program to create administrative efficiencies" this is a new , commence project.. not part of your standard business practice already?	*Council is committed to continued tree planting as there are significant benefits to the community in doing so. Council takes a strategic approach to tree planting and uses heat mapping data to determine areas where the streets can benefit from trees. Over the long term, the benefits are significant including greater cooling in our suburbs, encouraging residents to enjoy walking their neighbourhood as well as the biodiversity benefits.* *Trees come with maintenance challenges and occasionally cause damage; we have a number of different maintenance programs to deal with this. The cost relating to maintenance and storms does not outweigh the benefits trees provide to our community.* *The benefits and improvements for both internal and external customers of the City of Marion are achieved through reviewing existing system, processes and technology on an annual basis. Part of our internal IT process is to review and updated Information Services Plan's each year to make sure we are providing the most effective services possible with the limited resources we have.* *Council is always looking for ways to address increasing costs and demands. This approach will see us formalising and embedding additional tools through the training and implementation of Lean Six Sigma methodologies.*	Maintenance Financial sustainability measures
As an older resident I don't feel we are included in any of the upcoming budget projects it all seems to be aimed at families	There *are a range of programs and services specifically for older residents already in place, and regularly reviewed to ensure they are meeting community needs - https://www.marion.sa.gov.au/services-we-offer/positive-ageing-and-inclusion*	Community sentiment
A side note to the Annual Business plan but I think many residents of Marino are very concerned around the issue of the new Seacliff Park development near the golf course. We would like a say around this project as we are the residents who have lived in the area for years and this will greatly impact our neighbourhood and how we move around it. The Maron council will indeed reap many financial rewards from this development but we would like to see that you are standing up for the existing residents and looking after our needs and concerns.	*Consultation has occurred on this project since November 2012 where the developers met with the community to understand community views for the site.* *Formal feedback was captured through the Development Plan Amendment process which was a joint process with the City of Holdfast Bay.*	Seacliff Village

Draft Annual Business Plan 2023-2024 feedback

	Since then, investigations into various issues have been undertaken and the latest designs for the project stem from that early engagement. *While there have been significant delays for the project due to various reasons, Council has maintained regular contact with the developers in order to achieve great community outcomes.* *More information on the project will be available at the project site sales centre due to be open in late June 2023.*	
Nil.	*N/A*	-
Please, please, please would COM and local police do something about the graffiti. Perhaps install CCTV at salient points to identify and catch these idiots at work. I'm referring in particular to the bridge spanning Lander Road, near the junction with Main South Road. As soon as it is cleaned, the graffiti is back again. This must be costing COM and rate payers a fortune. Make the culprits pay for all resources and materials used to remove their work.	*Offenders if identified are referred to SAPOL. If the outcome results in an order to provide community service, offenders may be directed through to State Correctional Services who have a payback to the community program. This includes such tasks as litter collection, removal of dumped rubbish, and may also include other work such as removal of graffiti.* *Council also has its own volunteer graffiti program to remove graffiti.*	Graffiti
A little surprised at the size of the rate increase but I understand supply chain costs and skyrocketed over the past few years	*Please see comments above regarding proposed rate increases.*	Rates
I am a very happy resident of Marion council area. Thank you.	*Thank you for your feedback*	General sentiment
None	*N/A*	-
A climate change risk register is to be applauded and will necessarily include previous sea level mapping, as alluded to in my response in 10. Heron Way reserve does not need to be protected from the impact of sea level rise. Let nature take its course, as there is no infrastructure that needs to be protected.	*Impacts of climate change to the Marion coastline are identified through our comprehensive coastal monitoring program. The timing and nature of management actions will be determined by council in consultation with the community. Storms over the past 10 years have impacted the Heron Way Reserve embankment and work has been needed to stabilise slopes and maintain public safety. It is expected that as sea levels rise over the next 20 years, the impacts of these storms will also increase. Council is yet to determine actions around the management of this site.*	Climate action Heron Way

Draft Annual Business Plan 2023-2024 feedback

Less sports More climate action.	*Council is legislatively required to maintain its Assets in an appropriate manner. Council undertakes prioritised asset renewals within an allocated budget that is based on condition.* *Council has a number of mitigation and adaptation strategies in place that you can read here , they include:* - *Carbon Neutral Plan* - *Energy Efficiency and Renewable Energy Plan* - *Climate change policy* - *Resilient South Regional Adaptation Plan* - *Tree planting*	Climate action Council priorities
Traffic management concerns of Austral terrace need to be addressed. Large amounts of traffic use this route as an alternate to Bray Street, avoiding the lights on Morphett Road and Bray Street. Austral terrace is home to a large portion of horse/animal traffic as well as two nursing homes. Speeding and high volume of traffic seeking and alternate shortcut creates and over hazardous environment.	*Council has raised a case for this issue and will undertake a traffic investigation to determine if Austral Terrace is operating within requirements.*	Traffic management
Allowing blocks to be developed and subdivided through Glengowrie is putting pressure on what is already a deficient stormwater system. We built a new home complying with all retention/stormwater requirements however heavy rains see our street continually flooded.	*Council is currently trialing a rainwater tank incentive scheme in Glengowrie to see if we can reduce the stormwater run-off.* *In addition, stormwater works are planned to be undertaken during 2023/24 to reduce the impacts of flooding.*	Subdivision stormwater
Focus on the Plympton sports centre	*The state government funded the development of a master plan for the Plympton Sporting and Recreation Club at the last election. The master plan is currently being finalised by Council in consultation with Club representatives. Council is also developing the City of Marion Sport and Recreation Strategy across 2023-24. These two documents will help inform future consideration for investment into the Club.*	Community Infrastructure Plympton Sports and Community
No	*N/A*	
No	*N/A*	
Love too be involved again	*Thank you for your participation.*	
I'd like to know why Council is not considering reserves which are only maintained with natural rainfall but rely on stormwater. Rainfall is reducing year on year and surely, we should be developing more resilient reserves.	*Council's Open Space Plan provides upgrades to reserves utilising natural landscaping - that is planting that will thrive with only natural rainfall. There is about $1m worth of natural landscaping sites within the OSP. These sites are designed to capture rainfall and stormwater to maintain the plantings.*	

Draft Annual Business Plan 2023-2024 feedback

Email/written responses that came through to council

Community feedback	Council response (if required)	
1. To date there has been no statement of the total cost of the bridge across clifftop gullies. I've heard $15 million dollars. Is that correct? 2. Page 7 has a picture of the beach at Hallett Cove under the title "Sustainability" and notes the necessity to protect the sand dunes. All that needs to happen to fix the loss of sand is a pipe around the high tide mark behind the O'Sullivan beach boat ramp and the Pt Stanvac rock needs to be removed. Then the sand will return. Without it, erosion will continue when the big storms come. Those two rock walls push the sand out and under the waves that move the sand north along the coast. Cheers (name redacted)	*Council is in contract for the construction of the bridges until early 2025. At this point the full financial information will be considered for release.* *Council has worked with the State Government to understand coastal processes and beach management priorities at Hallett Cove Beach. We continue to monitor these processes to assist with building a better understanding around responses under future climate scenarios.* *The advice that we have received over many years is that sand retention is not feasible. This beach cove is naturally rocky and contains a thin veneer of sand that varies seasonally. Historic records of high levels of sand on the beach may have been associated with temporary sand carting and earth movements during residential development of the area and construction of the Heron Way Reserve embankment.*	Coastal projects Project costings
Narrow footpaths, hard for pram users in Hallett Cove Concert at Cove- more stalls besides food Worried about seaside pool and tourists to quiet area	*Council will develop a programme to increase footpath widths on those footpaths that are less than 1.2m to improve access and safety. Council has a current programme to upgrade non-compliant kerb ramps.* *The first 'Concert at the Cove' back since COVID restrictions lifted was a successful community event. Council plans to improve upon this already successful event and welcomes suggestions such as this.*	Footpaths Concert at the Cove (event) Hallett Cove seaside pool
More maintenance of trees. Remove the dead one's, they're unsightly	*Dead tree removal and stump grinding forms part of Councils annual tree planting program. Customers can also lodge a request for a dead tree to be removed and an arborist will assess it.*	Tree maintenance
Direct bus services to the city from Trott Park. Have lighting in bus shelters. Trim trees near bus shelters	Council does not run or program the bus services although we can contact DIT to request they review the services provided and advise we have received a request for the Trott Park service to extend to the City. In response to the provision of lighting, this is something we have explored and would like to do in the future although without direct power source to Council shelter sites it has proven to not be feasible at this stage although will continue to research options going forward. Proactive street tree maintenance can be arranged to address	Tree maintenance Bus shelters

Draft Annual Business Plan 2023-2024 feedback

	overgrown trees near bus stops, although if there are specific stops requiring attention, Council recommend the community contact council and provide this information to address direct concerns.	

Comments provided in person at the drop-in meetings

Community feedback	Council response (if required)	
Seaside pool 'Do not include the pool in the draft budget. There is no indication as to where the money is coming from/funded. It's called a seaside pool but is on the beach, interferes with the tidal movements & ecological/geological impacts. Building a pool will crush the rocks/stones that naturally exist. Build on land- NOT on the beach, ever.'	*As endorsed by Council, concept plans and technical requirements are currently being developed and will be tabled back to General Council on 13 June 2023 to determine how this project will progress.* *There is no decision to advance the project.*	Seaside pool
Verge management 'More concerted effort to plant native grasses to prevent water flowing through stormwater and other areas such as waterfall creek'	*Council has endorsed a verge incentive fund to enable property owners to co-contribute towards the upgrade of their verges.* *Council has a Stormwater Management Plan for Hallett Cove Creeks and has invested heavily in improving the water quality and ecology of Waterfall Creek in particular.*	Maintenance
Boatshed café- inside 'Anyone with a disability, on the spectrum or has sensory issues would find it uncomfortable in the café, its too loud. Can some surfaces/acoustics material be stuck under tables to absorb the sound (architects are using this material in café's)'	*An upgrade will commence for the Boatshed café at the end of June 2023. We will see if consideration can be given to any acoustic treatment to the interior which currently has no plans to be altered on the ground floor.*	Boatshed cafe
Rates have rocketed up, it's a big hit from 0%, 2%, and now 5.2%	*Please see the comment above related to rate increases.*	Rates
Footpaths- Beachfront court 'Why are they having their footpath upgraded? This cul-de-sac that runs near the Field River has signage deterring people from entering. There is a gate at the entrance to the road that gives the perception it's a private road.	*The footpath has been identified for Asset renewal. Please see the above comments related to Beachfront Court.*	Capital works
'Exotic species- Ramrod Avenue- why?' 'New plantings on cove road.. how come we are not using natives? Birds may aid the propagation of new trees in the Conservation Park.'	*We have planted Tuckeroo's and Ironbark gums along The Cove road, both are native species and are well suited to the area*	Trees
Hamilton Park Reserve 'Signage- incorrect placement. ' 'There is challenging access for residents from Allity House to access the park, these residents will be using mobilised gophers to access the park and there is no pathway for residents to enter. I have queried this with the council'	*Thank you for your feedback. A service request has been lodged with the appropriate team to review this.*	Hamilton Park Reserve
A visitor to the area approached the desk and praised the Marion Cultural Centre as a beautiful,	*Council is pleased to hear you had a great experience.*	Marion Cultural Centre

Draft Annual Business Plan 2023-2024 feedback

dynamic space. They indicated they were a first time visitor to the library and said the facility is extremely impressive.		
'Can you bring back the Christmas event to the Marion Plaza area, you used to have it before Covid hit. We would bring our grandchildren.'	*Thank you for your feedback. Several events were impacted by COVID. Since restrictions eased, Council has endeavoured to find ways to create great experiences for the community. The Marion Cultural Centre Plaza is, and will continue to be, an event space Council will activate into the future. Stay tuned!*	Events
'We used to get all our 'what's on' news through the Messenger. Your City Limits is too focussed on council stuff, want to see more community stories, a letter to the editor section, and a list of what's on across the council area- not just council stuff.'	*Thank you for your feedback. City Limits is an opportunity for council to share project updates, news and upcoming events in the area with all residents of the CIty of Marion. Since December 2022, we have included a calendar of events across the council area – not just council run events. We'll take your feedback onboard regarding the inclusion of more community-focussed stories and a letter to the editor section.*	City Limits
Bowden Grove, Oaklands Park 'Major parking issues, boats, caravans, cars, parking encroaching on driveways, can council put a yellow line on one side of the road to encourage people to use their driveways and not fill them up as storage rooms?'	*All forms of dwellings, are required to provide off-street car parking. Generally the more bedrooms proposed the greater number of car parks are required.* *However, it is recognised that some residents don't use their garages for other purposes, i.e storage, so cars can end up on the street.* *Council aims at providing an efficient and effective traffic and parking network. Council only considers parking restrictions for on-street parking when there is a safety or efficiency (access/movement) issue.*	Traffic Management
The most important thing you need to do is to reduce crime. It hurts productivity, morale and is endemic right now. We need to be able to defend ourselves (own + carry guns) and stronger laws (death penalty) for violent crimes.	*The Australian Constitution sets out the legal framework by which Australia is governed.* Lawmaking *in relation to the issues raised in your comment is enacted by the Parliament of Australia.* *The local laws that council can enact are local laws (by-laws) for the council area. These include by-laws related to local roads, footpaths, street signage, lighting, animal control, parking etc.*	Crime Law
The old Dover Gardens primary school site needs to be redeveloped. It is currently an eyesore.	*In relation to Dover Gardens, once a development application is formally lodged that information is publicly available.*	Dover Gardens Primary School

Draft Annual Business Plan 2023-2024 feedback

Letter provided by Plympton Sports and Recreation Club

Draft Annual Business Plan 2023-2024 feedback

CITY OF MARION

PLYMPTON
Sporting and Recreation Club

PROUD.RESPECTED.ONECLUB

Plympton Sporting & Recreation Club
PO Box 2180
SOUTH PLYMPTON SA 5038
Email: plymptonbulldogs@bigpond.com
Web: www.plymptonbulldogs.com.au
Phone: (08) 8297 7320

City of Marion
Via email maddie.frew@marion.sa.gov.au and sheree.tebyanian@marion.sa.gov.au

Re: Draft Business Plan 2023-2027 and Draft Annual Business Plan and Budget 2023-2024

Dear Maddie and Sheree

On behalf of the Plympton Sporting and Recreation Club (PSRC) we are writing to request the inclusion of the Plympton Sporting and Recreation Club Master Plan and identified works within the four year Business Plan 2023-2027 and the Annual Business Plan and Budget 2023-2024.

The PSRC comprises of three main sporting codes Australian Rules Football, cricket and soccer all of which have experienced unprecedented growth in recent years despite the challenges of the Covid-19 pandemic and the lack of availability of sporting ovals to cater for our growing needs, particularly for women's and girl's sport. The club in 2023 has over 800 active member participants across the three codes, noting growth has been restricted due to the inability to access oval space, essential we are at capacity.

In 2020 the club established a committee to oversee general facility improvements for the PSRC and securing additional ovals to cater for the club's growing membership base. The PSRC identified a number of options including the development of a site Master Plan to plan for and provide high quality and functional facilities and spaces for the club and also the local community who regularly use the site for active recreation (i.e. walking the dog, general exercise, play and group fitness).

The PSRC has been working closely with the City of Marion staff and DesignInc Architects over the past 12 months to prepare a Master Plan for the Plympton Oval precinct. This has been a positive exercise to date with a collaborative approach taken between key stakeholders to develop a realistic design that will future proof the site for the next 50+ years.

The Master Plan is at the final stages of development and we request funds are set aside in the 2023-24 budget to prepare detailed designs with a particular focus on the clubhouse redevelopment. We also seek inclusion of the PSRC Master Plan works as a major project within the Business Plan 2023-2027. We see that this is as an essential priority particularly given the major medium-density residential, retail, hospitality and commercial development that is proceeding in the adjoining Morphettville Racecourse precinct which will result in 250 additional townhouses and low-rise apartments being developed on our doorstep.

We thank you for the opportunity to consider our requests and should you require any further information then please do not hesitate to contact the undersigned.

Trevor Bruce
President
Plympton Sporting and Recreation Club

Survey

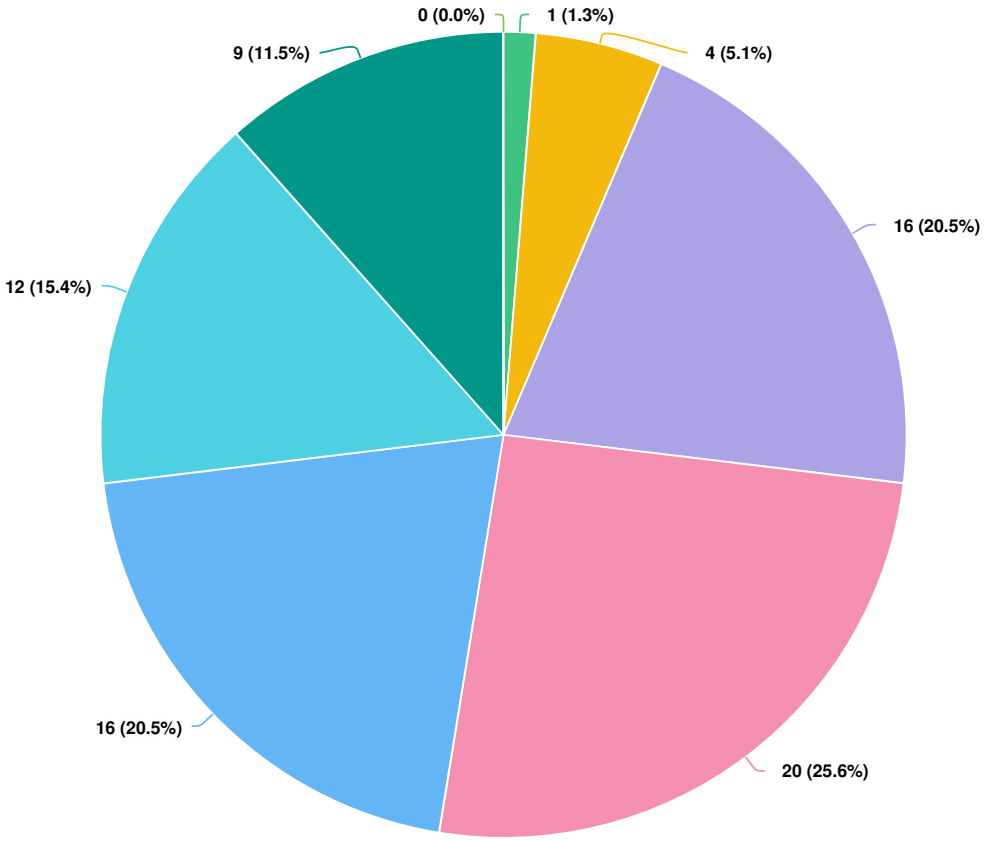
SURVEY RESPONSE REPORT
12 May 2023 - 05 June 2023

PROJECT NAME:
Draft Annual Business Plan and Budget 2023-2024



SURVEY QUESTIONS

Q1 Age group

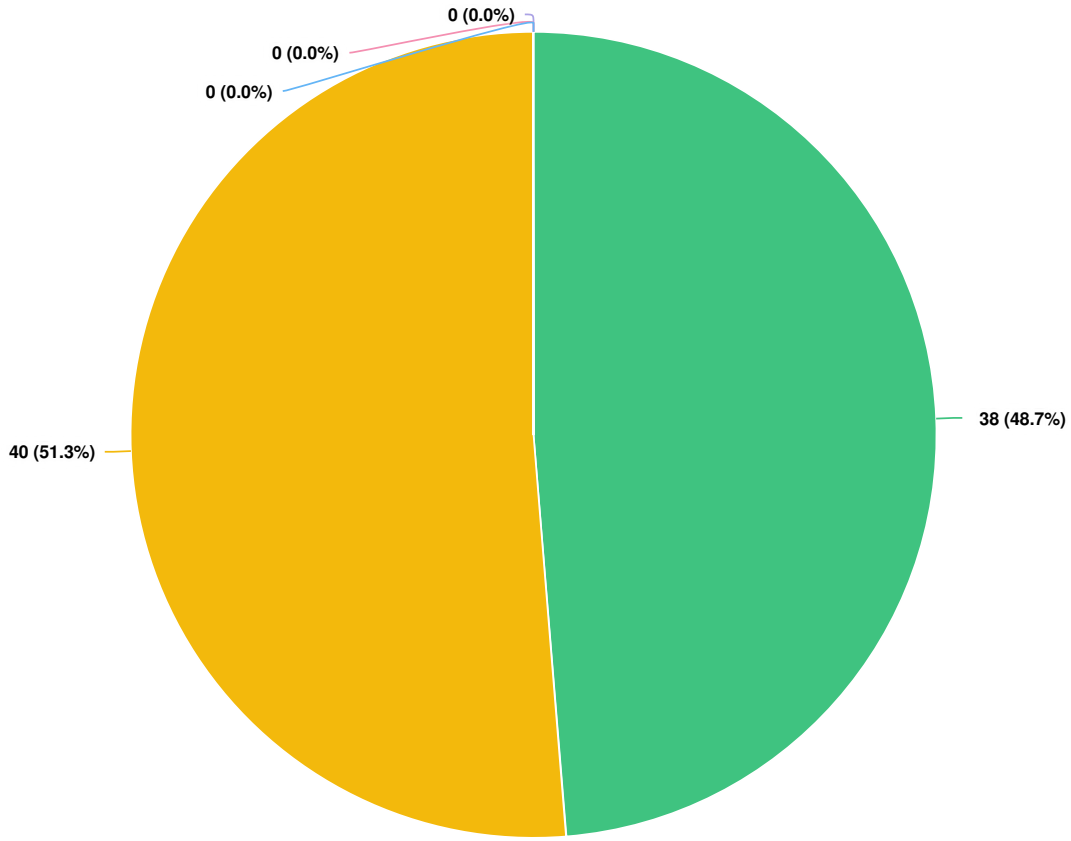


Question options

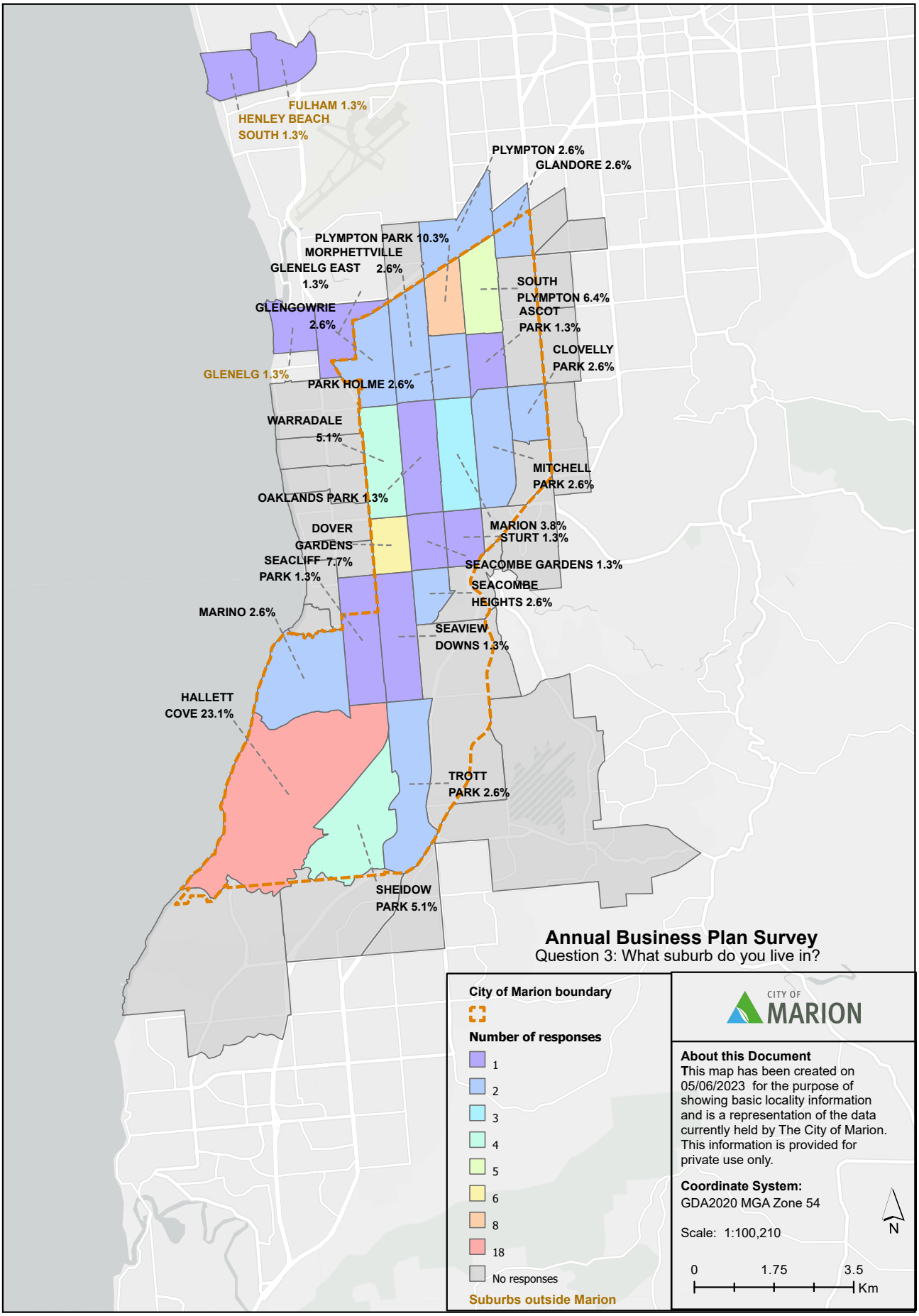
19 and under 20-29 30-39 40-49 50-59 60-69 70-79 80 years and older

Mandatory Question (78 response(s))
Question type: Dropdown Question

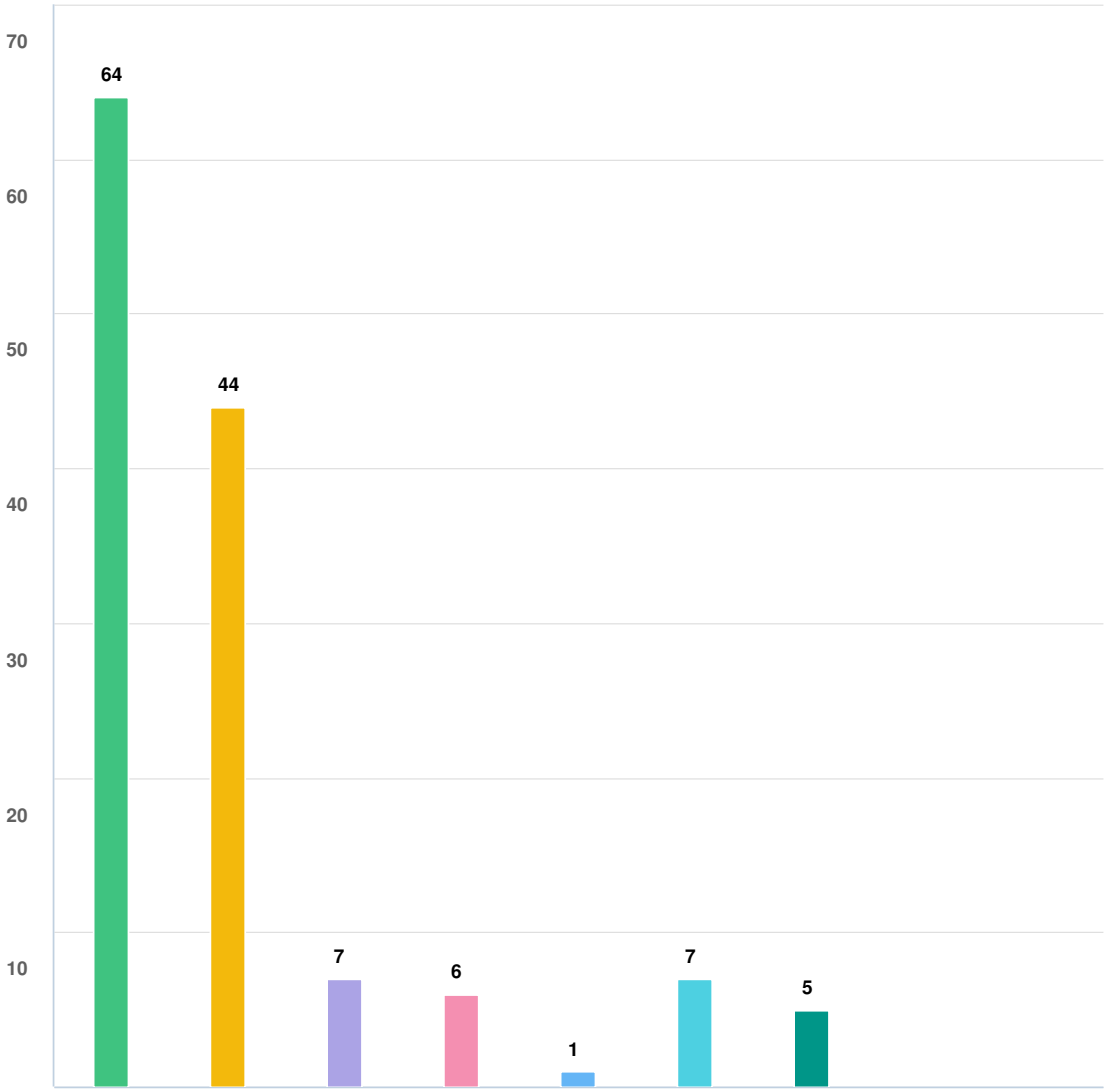
Q2 Gender



Mandatory Question (78 response(s))
Question type: Dropdown Question


FULHAM 1.3%
HENLEY BEACH SOUTH 1.3%
PLYMPTON 2.6%
GLANDORE 2.6%
PLYMPTON PARK 10.3%
MORPHETTVILLE
GLENELG EAST 2.6%
1.3%
SOUTH PLYMPTON 6.4%
ASCOT PARK 1.3%
GLENGOWRIE 2.6%
CLOVELLY PARK 2.6%
GLENELG 1.3%
PARK HOLME 2.6%
WARRADALE 5.1%
MITCHELL PARK 2.6%
OAKLANDS PARK 1.3%
DOVER GARDENS
SEACLIFF 7.7%
PARK 1.3%
MARION 3.8%
STURT 1.3%
SEACOMBE GARDENS 1.3%
SEACOMBE HEIGHTS 2.6%
MARINO 2.6%
SEAVIEW DOWNS 1.3%
HALLETT COVE 23.1%
TROTT PARK 2.6%
SHEIDOW PARK 5.1%
Annual Business Plan Survey
Question 3: What suburb do you live in?
City of Marion boundary
Number of responses
1
2
3
4
5
6
8
18
No responses
Suburbs outside Marion
CITY OF MARION
About this Document
This map has been created on 05/06/2023 for the purpose of showing basic locality information and is a representation of the data currently held by The City of Marion. This information is provided for private use only.
Coordinate System:
GDA2020 MGA Zone 54
Scale: 1:100,210
N
0 1.75 3.5
Km

Q4 Your connection to the City of Marion

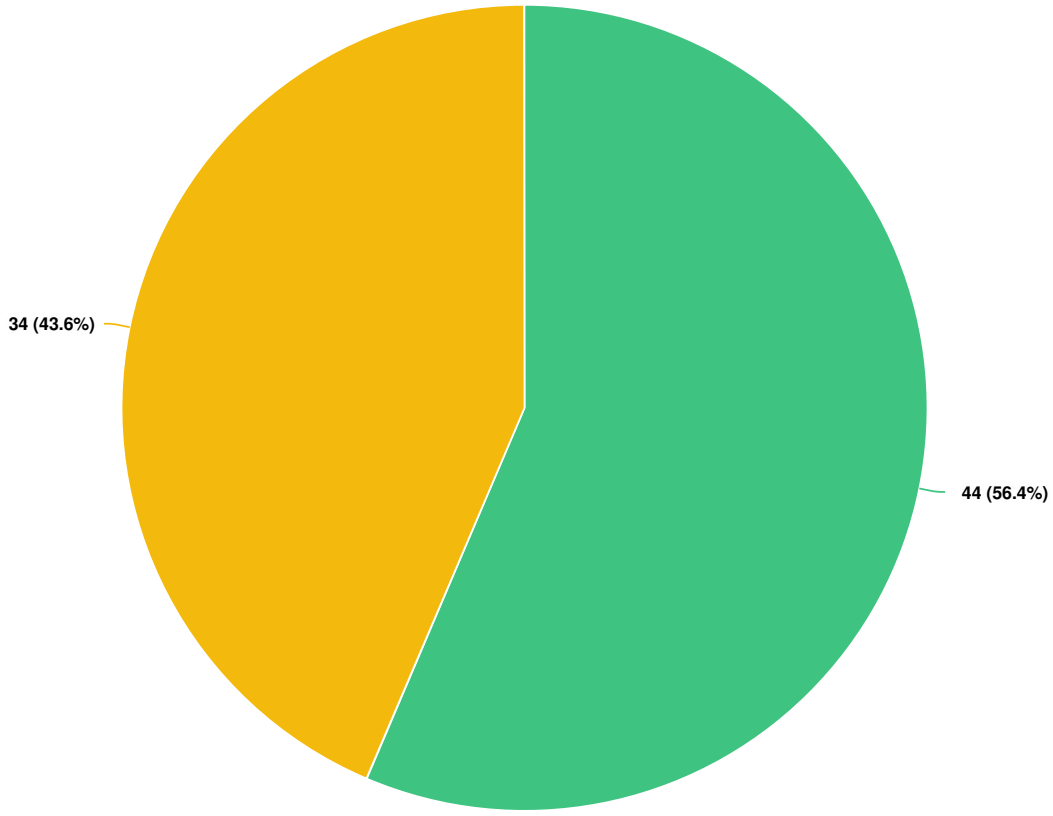


Question options

- Resident (I live in the City of Marion)
- Property owner (I pay rates to the City of Marion)
- Business owner (I own a business with a presence in the City of Marion)
- Employee (I work for a business located in the City of Marion)
- Student (I am a student or my children go to school in the City of Marion)
- Visitor (leisure/recreational purposes)
- Committee member with interest in City of Marion (resident group / precinct group / sporting club etc.)
- Government department / peak body
- Other (please specify)

Mandatory Question (78 response(s))
Question type: Checkbox Question

Q5 **Would you like us to email you about future engagement opportunities?**

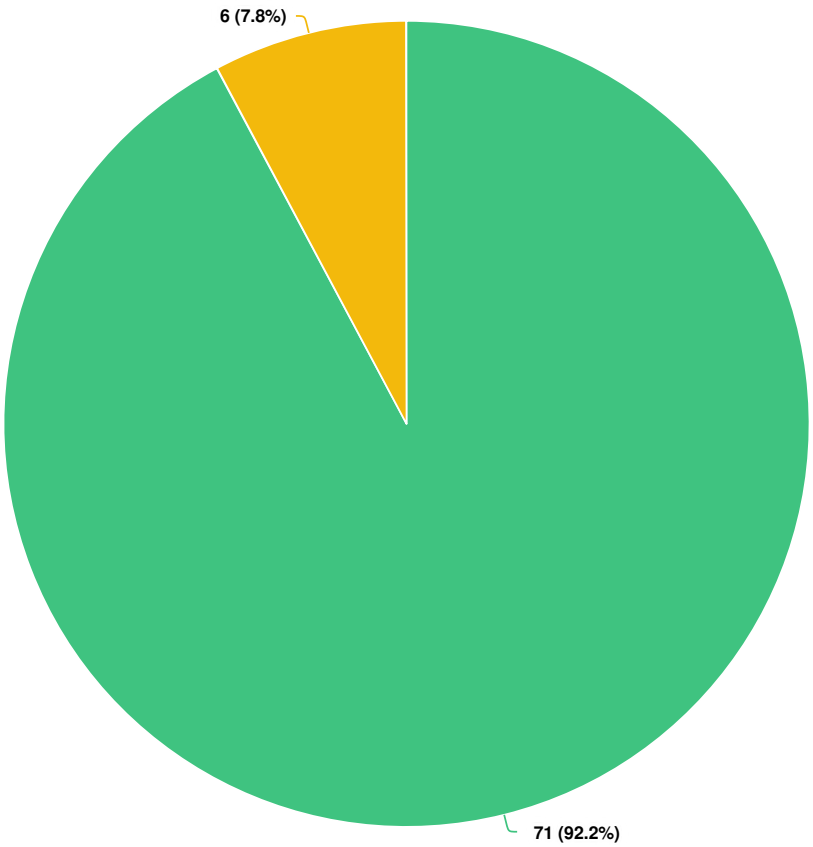


Question options

Yes No

Mandatory Question (78 response(s))
Question type: Dropdown Question

Q6 Have you read/viewed our Draft Annual Business Plan and Budget for 23-24?



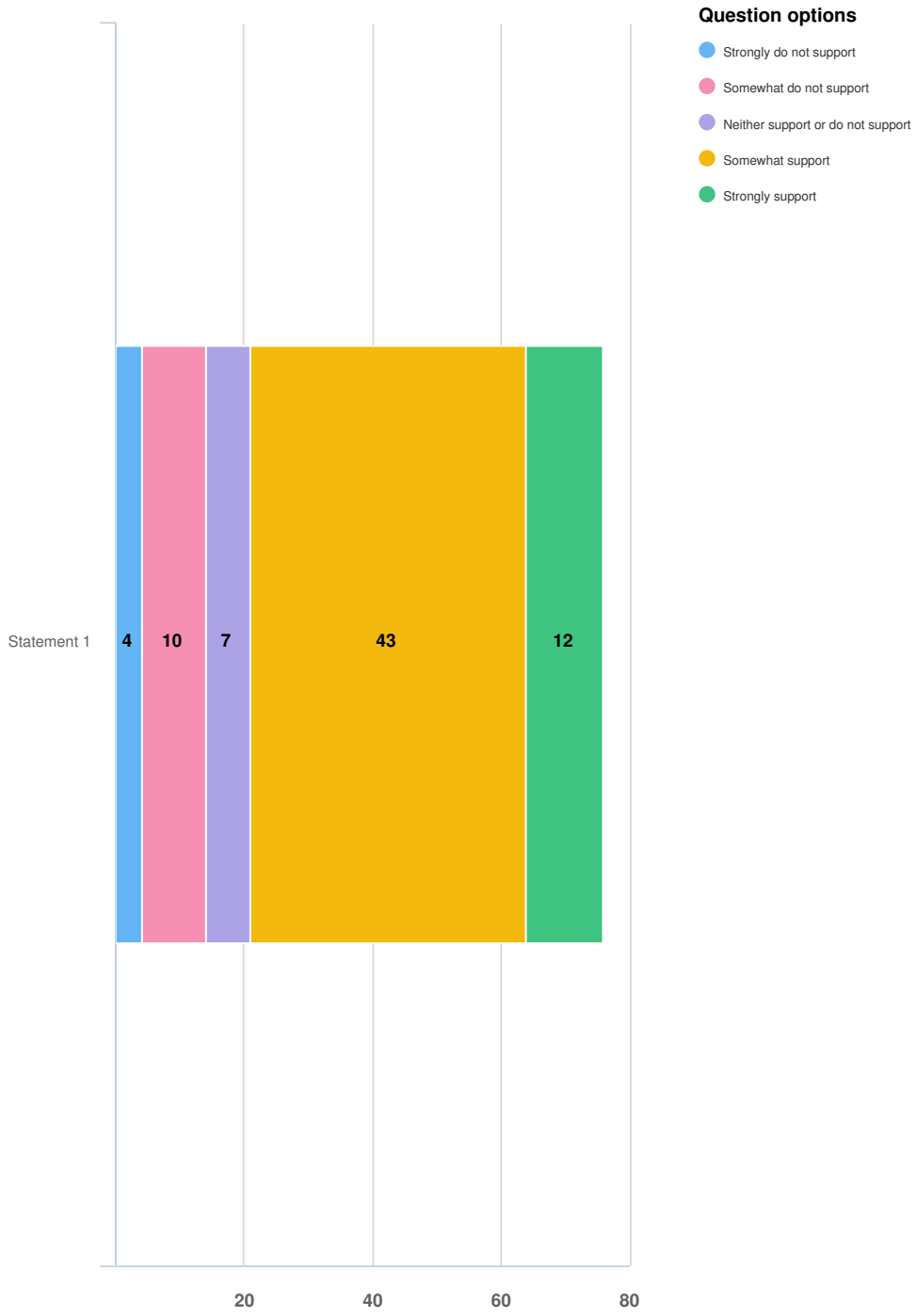
Question options

Yes No

Optional question (77 response(s), 1 skipped)
Question type: Dropdown Question

Survey : Survey Report for **12 May 2023** to **05 June 2023**

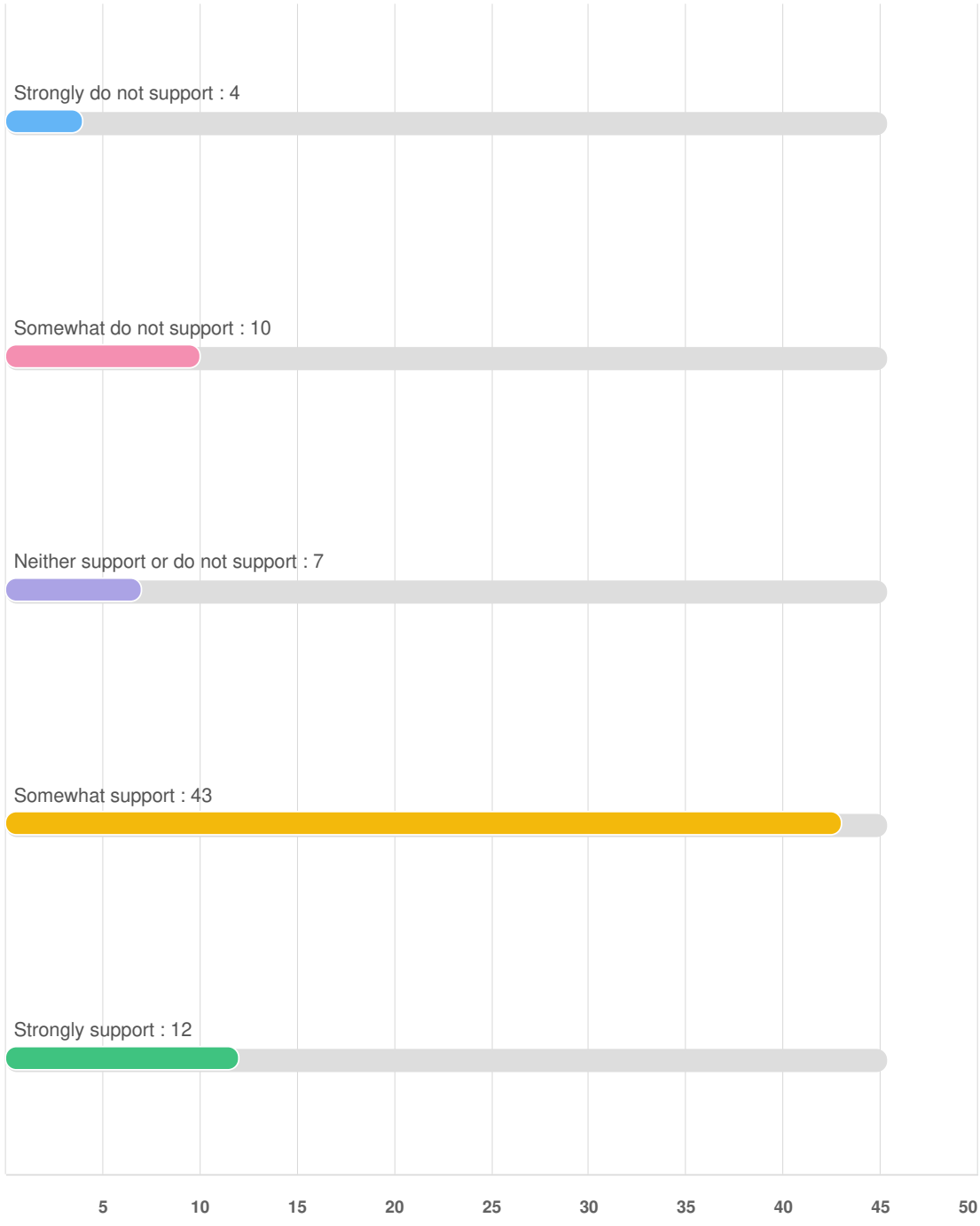
Q7 Please indicate your level of support for our Draft Annual Business Plan and Budget 23-24



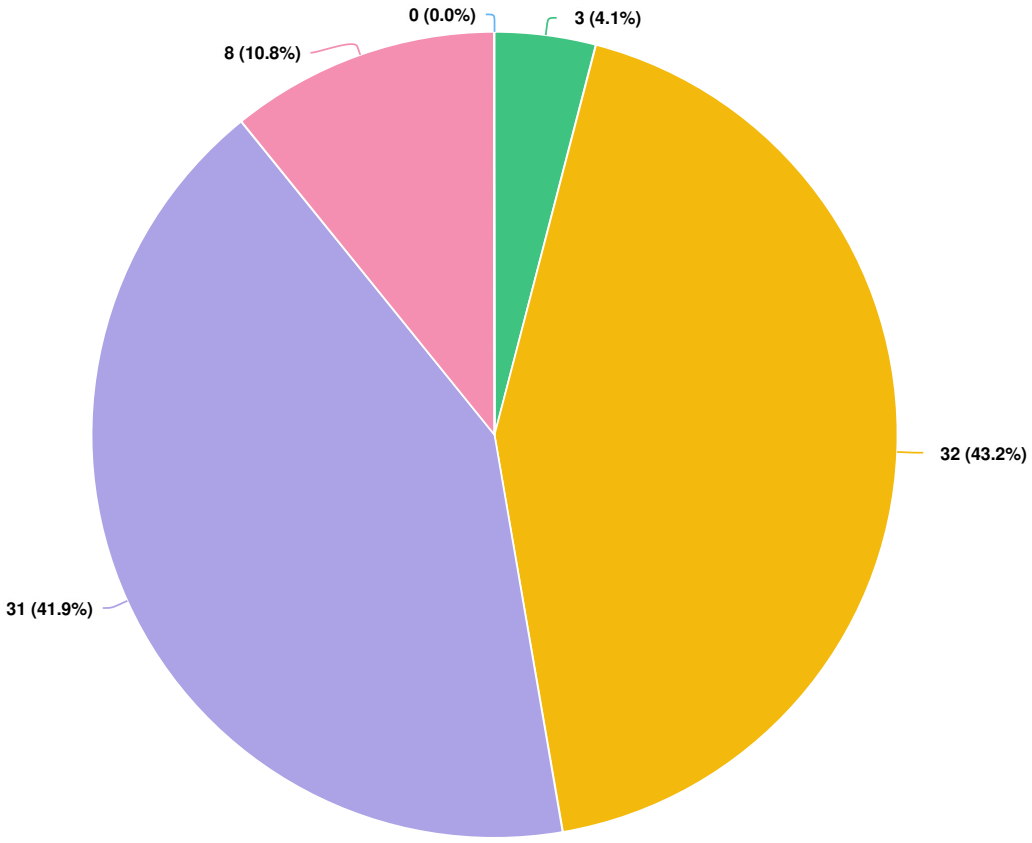
Optional question (76 response(s), 2 skipped)
Question type: Likert Question

Q7 | **Please indicate your level of support for our Draft Annual Business Plan and Budget 23-24**

Statement 1



Q8 How happy have you been with this survey today?



Optional question (74 response(s), 4 skipped)
Question type: Emoji Question

11.6 Community consultation feedback for Council's Draft Business Plan 2023-2027	
Report Reference	GC230613R11.6
Originating Officer	Strategy Planner – Sheree Tebyanian
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

The objective of this report is to seek Council endorsement for the community engagement feedback and Council responses to be shared back with the community. In addition, this report seeks any final feedback from Council Members before the Draft Business Plan 2023-2027 (4YBP) is endorsed at the 27 June 2023 council meeting.

REPORT HISTORY

Report Reference	Report Title
GC230509R11.4	Draft 4 Year Business Plan- Endorsement for Community consultation
FORUM230321R1.6	Finalising priorities for the development of council's Draft 4 Year Business Plan 2023-2027
FORUM230112R1.6	Development of Council's Draft 4 Year Business Plan 2023-2027
FORUM221206R1.1	Shape your Future campaign (Community Engagement for the development of the 4 Year Business Plan 2023-2027
GC220412R11.2	Community Engagement Strategy for the development of council's 4 Year Business Plan

EXECUTIVE SUMMARY

During the community engagement period for Council's Draft Business Plan 2023-2027 (4YBP), held from 12 May to 4 June 2023, feedback and input were gathered from the community. This engagement period was the second and final opportunity for the community to provide input before the Plan's scheduled endorsement at the 27 June 2023 General Council meeting.

The council is required by Section 122 of the *Local Government Act 1999* (SA), to develop Strategic Plans outlining objectives for a minimum of four years. The 4-Year Business Plan (4YBP) is an integral part of the council's Strategic Management Framework, aiming to deliver projects and programs for the community's benefit.

Previous community engagement in 2022 provided valuable insights and ideas from residents, businesses, and other key stakeholders. The recent engagement sought community sentiment of the Draft Plan's priorities and gathered final views for council consideration, ensuring the final Plan aligns with the community aspirations.

Various communication channels, including surveys, community drop-in sessions, advertisements, emails, and social media posts, were used to drive awareness and facilitate feedback.

The feedback received during the community engagement period will be reviewed and considered by Council with any final changes to be made by Council before the final Plan is adopted by at the 27 June 2023 council meeting. The intent is to ensure that the final version aligns with the

community's priorities, while remaining realistic within council's resources.

Overall, 25 people provided responses, indicating moderate support for the 4YBP. Once endorsed the Business Plan 2023-2027 will demonstrate council's priority actions and core focus for the next four years.

RECOMMENDATION

That Council:

1. **Notes and considers the community feedback received on the Business Plan 2023-2027 within the community engagement period.**
2. **Endorses the draft responses to community feedback on the Business Plan 2023-2027 (included in Attachment 1) to be released on Making Marion, subject to the following amendments:**
    - **xx**
3. **Requests the final Business Plan 2023-2027, be presented at the 27 June 2023 General Council Meeting subject to the following amendments:**
    - **xx**

GENERAL ANALYSIS

Legal / Legislative / Policy — Section 122, Local Government Act 1999

Under Section 122 (6) of the *Local Government Act,* 'a council must adopt a process or processes to ensure the members of the public are given a reasonable opportunity to be involved in the development and review of its strategic management plans.'

Council's Business Plan 2023-2027 (4YBP) sits within its endorsed Strategic Management Framework. The 4YBP explains the projects and programs Council will deliver over four years. The 4YBP considers the strategic themes outlined in council's Strategic Plan 2019-2019. The actions in the 4YBP are how Council will help to deliver the Community Vision for a city that is Liveable, Valuing Nature, Engaged, Prosperous, Innovative, and Connected as well as to be a Council of Excellence.

Initial engagement to develop the draft plan commenced in July 2022 with an eight-week community engagement campaign 'Shape your future' where 618 respondents provided feedback. This information was compiled into a community engagement report. Council met on several occasions in the following months to review the community report, discuss priorities and develop a Draft 4YBP.

Council endorsed the Draft 4YBP 2023-2027, for the community engagement period at its 9 May 2023 General Council meeting. Community engagement commenced at 9:00 am on 12 May and concluded at 5:00 pm on 4 June 2023.

Council used the following methods to engage:

- A dedicated page on the Making Marion website
- Emails to all council databases
- A promotional banner/table set up at the Cove Civic Centre, Marion Cultural Centre, and Administration Centre that included hard copies of the Draft Business Plan 2023-2027
- Promotional postcards disseminated to all community centre's and libraries that contained a QR code and a space to provide feedback. Postcard drop-off points were made available.
- Two dedicated 'community drop-in' events for interested parties to provide feedback, ask questions or seek clarification.

- A paid social media post to promote the engagement.
- An advertisement in council's City Limits magazine
- Targeted emails to the initial respondents from council's 2022 engagement on the Plan to promote the engagement.
- Promotion of internal screens at City services and the Administration Centre building
- Council Members were informed and encouraged to share with their networks.
- Approximately 42 people were informed of the engagement across two community drop in events.

Overall, there is moderate support for the Plan. A total of 25 people provided responses to several questions posed in the online *Making Marion* survey.

Of the 21 respondents, only 11 people indicated their level of support for the plan;

- 16 people indicate they support the draft 4YBP 'somewhat',
- 2 persons 'strongly support',
- 2 person 'neither support nor do not support.'
- 1 person 'somewhat do not support'.

The number of participants who engaged in the Draft 4YBP feedback is lower than those who participated in the first engagement in 2022. Targeted emails were sent to the 321 original Making Marion participants of the 2022 engagement however only 4 people in the survey indicated they participated in the first engagement held in 2022. A mid-point review within the engagement period resulted in a paid post on social media to promote the engagement.

Attachment 1 outlines all consolidated community feedback and council responses.

Attachment 2 outlines the Making Marion engagement report that considers the demographic profile of respondents and general sentiment towards the Plan.

Attachment 3 includes a detailed breakdown of Making Marion respondents by suburb

Common Themes on Draft Business Plan 2023-2027

During the consultation of the Draft 4YBP, Council also engaged with the community on the Draft Annual Business Plan 2023-24 (ABP). Feedback from the community on the ABP and Draft 4YBP indicated the following:

1. Questions / concerns about the rate increase proposed.
2. Request to include an upgrade of the Plympton Sports and Community Club in the 23-24 budget and 4 Year Business Plan.
3. Varied responses about the projects within the 4YBP relating to sports infrastructure, some supporting some projects whilst some suggesting there was too much sport focus.
4. General comments around maintenance of the Council area, i.e. streets, roads, trees.
5. General concerns around traffic management, such as congestion and parking on streets.
6. Comments advocating for action on climate and trees.

ATTACHMENTS

1. Attachment 1 Draft Business Plan 2023-2027 community feedback [**11.6.1** - 11 pages]
2. Attachment 2 Survey Responses Report FINAL [**11.6.2** - 13 pages]

3. Attachment 3 respondents by suburb [**11.6.3** - 1 page]

Draft Business Plan 2023-2027

(4YBP) feedback

Background

Councils are, in accordance with the requirements of the *Local Government Act 1999*, required to develop Strategic Plans and consult with the community before it is endorsed.

The Draft Business Plan 2023-2027 was endorsed for community consultation at the 9 May 2023 General Council meeting. The community engagement period was held between 12 May and 4 June 2023.

The full consultation feedback will be provided to General Council at its 13 June 2023 meeting.

Purpose of the engagement

- To see if the Plan represents the community aspirations outlined by the 618 responses from the initial engagement held in 2022.
- Inform interested stakeholders and the broader community about the Draft Business Plan
- Provide opportunities for the community to participate in the engagement
- Seek feedback on what stakeholders are most excited about and want Council to consider before adopting the final

Community engagement techniques

- Making Marion engagement page to provide a copy of the Draft Plan
- questions to identify community sentiment toward the plan
- Making Marion e-newsletter to promote the engagement
- Promotion via the City of Marion website
- Hard copies of the Plan at libraries and administration offices
- Two drop-in sessions at the Cove Civic Centre on 16 May and Marion Cultural Centre Plaza on 25 May.
- Social media updates through Linkedin and Facebook

Community feedback

- 26 people visited the Making Marion page
- 25 people provided responses on Making Marion
- 4,800 people were notified as subscribers to Making Marion newsletter on 15 May
- 8670 people were notified in the Open for Business e-news on 11 May
- 317 City of Marion registered volunteers advised
- 20% of respondents provided initial feedback on the 2022 ‘Shape your Future campaign
- Social media: 19,168 impressions (number of times the content was displayed to users), 6,778 reach (the number of unique users that were exposed to the content), 246 people clicked on the link included in the content to read more on the engagement

Draft Business Plan 2023-2027

(4YBP) feedback

1. **What most excites you about the Draft Business Plan 2023-2027?**

Community feedback (verbatim) provided throughout the consultation period 12 May- 4 June 2023	Council response (if required)	Community feedback relates to
The most important message that seems to come through is recongition that it is vital to retain, and maintain, all the open space parks we currently have - and that the majority of people responding to the engagement recognised that as blocks get smaller it's more and more important to retain open spaces for multi purpose use. So children can run and play ball games and the like in the morning, a family may picnic at lunch time, and then later dog walkers may come along in the late afternoon for their turn to use the space. We can't afford to change spaces to 'single purpose' spaces - as more and more people need open spaces	*Council strategically considers the placement of its facilities to ensure it provides adequate and equitable provision of facilities for park users and residents across the City. A 9-year Open Space Plan to achieve an even spread of appealing and functional open spaces across the City was endorsed in August 2022.* *Council endorsed the Open Space Framework 2020 to 2029 which sets out a 9 year vision to achieve sustainable environmental outcomes and improve our community's health and wellbeing.* *The Open Space Framework consists of:* • *Open Space Policy* • *Open Space Methodology* • *Open Space Service Levels* • *Open Space Plan* *This Framework is focused on the following main points:* - *Achieving an equitable spread of appealing and functional open space across the City.* - *Understanding current and future community needs.* - *A 'needs-based' assessment to help deliver open space projects throughout our six wards.* - *How we engage with you on local open space projects including playgrounds and reserves when programming has been endorsed by Council.* *You can find out more in our open space framework documents on our website*	Open Spaces Future planning
addressing areas such as public art and murals to beautify the council area	*Council plans to investigate a Public Art Strategy that will consider how public art and murals are integrated into the council area and future investment in doing so. Over the last three years council has commissioned several murals to enhance our suburbs. Council recognises the benefits of public art in activating and adding vibrancy.*	Coastal projects

Draft Business Plan 2023-2027

(4YBP) feedback

Improvements to biodiversity and wildlife corridors - particularly Sturt River	*Thank you for your feedback.*	Biodiversity Sturt River
Liveable plans		Liveable
That there is a willingness to invest in health and well being		Health & wellbeing
Greening of spaces, use of recycled water, recreational facilities.		General sentiment Projects
Vibrant communities and engagement from First Nations people		First Nations
Landscaping our council area environment		Landscaping
Focus on investment in community facilities		Council priorities Community facilities
Sporting ground at Plympton		Community Infrastructure Plympton Sports and Recreation Club
Commitments to sports facilties		Community Infrastructure Plympton Sports and Recreation Club
Greening Marion, increased biodiversity and the possibility of increasing safe bike ways		Biodiversity

2. What would you like to see changed in the Draft Business Plan 2023-2027?

Community feedback	Council response (if required)	Community feedback relates to
Too much emphasis on climate topics - all seems a little disjointed and duplicating each other.	*Climate change is a key established priority for council. We also ensure that our communications on the climate section of the council website brings together the priorities in our business plans, policies and other climate related plans.*	Climate/Environment
Funding for stage 2 of cove	*At this point there are no further budget commitments to the Cove Sports and Community Centre.*	Community Infrastructure Cove Sports and Community Club
public art- start investing in statement pieces for the area.	*Please see the comment above in relation to public art*	Public art
Include the redevelopment of the Plympton Sporting and Recreation Club and oval	*The state government funded the development of a master plan for the Plympton Sporting and Recreation Club at the last election. The master plan is currently being finalised by Council in consultation with Club representatives. Council is also developing the City of Marion Sport and Recreation Strategy across 2023-24. These two*	Community Infrastructure Plympton Sporting and Recreation Club

Draft Business Plan 2023-2027

(4YBP) feedback

	documents will help inform future consideration for investment into the Club.	
Improved advocacy around the loss of private green space due to urban infill and better planning laws to support development of high density and affordable housing in dedicated precincts of the City.	*Council's Planning and Development Committee continues to consider development matters pertinent to the City of Marion.* *Council continues to advocate for better planning laws independently and through the Resilient South Climate Partnership, and is awaiting a response to its submission to the Government's expert panel on the Planning Reforms and Parliamentary Inquiry into the Urban Forest..*	Urban infill Affordable housing
Prosperous. 1) There needs to be more planning for options from camping & built form accommodation for visitors to stay near or around Hallett Cove. At present, Brighton CP & Christies Beach CP are the only caravan parks 2) There appears to be very limited planning for new business land availability other than large retail precincts such Marion & Hallett Cove - other suitable areas planning should commence for rezoning. 3) Options for visitor business trading should be investigated in the Hallett Cove beach area - there should be other places in addition the boat shed to buy coffee, ice creams & fast food - perhaps licencing of areas of Council reserves needs to be considered 4) Council must implement planning for higher density living in areas people want to live - if pop. growth of 1% pa is forecast - approx 3800 people need - accom - or say 1500 accom. sites - not every one wants to live in Tonsley - many many people want to live near the beach and this demand is not being planned for. Needs to be future planning for more accom sites beyond the 4 year business plan time frame. If 28% are lone person households Council should plan for further (lower cost?) accom sites to suit this need. Given that 30% of Council area pop. may be 55+ in the next 4 years - Council should be planning for sites that suit the needs are this large demographic.	*Council endorsed a Business Growth and Engagement Plan that will see council look at tourism and investment opportunities for the council area.* *Council's Planning and Development Committee continues to consider development matters pertinent to the City of Marion.* *The Planning & Design Code provides the opportunity for non-residential uses to occur Neighbourhood type Zones (subject to the appropriateness of the use).* *In relation to point 4, Council has approved a draft Code Amendment for the Southern Suburbs of Marion.* *This is due to be on consultation later in 2023, please keep an eye on our website for details.*	City planning
Would like to see project and upgrade at Plympton Sporting and Recreation club included. The club is bursting with players of all sports and is unable to support all male and female sports within the community without an upgrade.	*The state government funded the development of a master plan for the Plympton Sporting and Recreation Club at the last election. The master plan is currently being finalised by Council in consultation with Club representatives. Council is also developing the City of Marion Sport and*	Community Infrastructure Plympton Sporting and Recreation Club

Draft Business Plan 2023-2027

(4YBP) feedback

I would like the master plan for the redevelopment of Plympton Sporting club to be added to the things to do list	*Recreation Strategy across 2023-24. These two documents will help inform future consideration for investment into the Club.*	
I would like to see money set aside for improvements to the Plympton Football Club oval and facilities. The club is home to a very successful junior female football program but the facilities do not allow for the catering of the different needs of the sexes		
Addressing the "Connected" part of the draft plan re traffic, parking and safety in the streets. A large part of the council area has been built in the 1950's using the grid system of planning. As the numbers of dwellings have doubled (and trebled) in the majority of these streets in the past 5-10 years the volume of traffic has also doubled (and trebled). With reduced residential parking facilities the amount of residents parking on the street has also increased significantly. As a resident who has lived in my house (in Struan Ave Warradale) for the past 30 years I have noticed how it has become increasingly hazardous to pull out of my driveway due to; speeding cars pulling into my street from Sturt Rd, difficultly seeing whether or not the road is clear due to cars parked on the street obscuring my line of sight, the increased volume of cars, and also the lack of traffic calming measures to prevent accidents. Marion Council has many beautiful green spaces and recreational facilities which have been very well maintained and upgraded over the years. Keeping the users of these facilities safe should be a priority, especially where there is a high traffic flow adjacent to these areas. Again, using Struan Ave as an example, there's a fabulous park (with a kindergarten and Warradale Tennis Courts) on the same block but there is nothing to slow traffic in Struan Ave alongside the park. A child (or dog) chasing a ball onto the road could easily be killed by a driver racing to the nearby train station to catch their train. There have been quite a few accidents there over the years and many more "near misses". Increasing the use of traffic calming devices (eg chicanes) in streets built using the grid system would	*All forms of dwellings, including smaller developments, are required to provide off street parking. Generally, the more bedrooms proposed the greater number of car parks required.* *It is recognised that unfortunately some residents use their garages for other purposes, i.e storage, so cars can end up on the street.* *Council aims at providing a safe, efficient and effective traffic and parking network. Council only considers parking restrictions for on street parking when there is a safety or efficiency (access/movement) issue.* *Whilst the streets surrounding Struan Avenue Reserve do not have traffic calming devices, there are advanced warning signs to advise motorists to be aware of children.*	Traffic management

Draft Business Plan 2023-2027

(4YBP) feedback

certainly increase safety in the residential streets. The provision of a “car park area” for residents and their visitors who live in apartments and townhouses with limited parking (or who live on main roads that have bike lanes and reduced parking times) would prevent side streets clogging up with these extra cars also.		
Add in the plympton football club master plan to the overall council master plan	*The state government funded the development of a master plan for the Plympton Sporting and Recreation Club at the last election. The master plan is currently being finalised by Council in consultation with Club representatives. Council is also developing the City of Marion Sport and Recreation Strategy across 2023-24. These two documents will help inform future consideration for investment into the Club.*	
Some consideration to those in the community that require access support. Including play equipment, footpath upgrades that consider those with mobility aids and public toilet upgrades to support this too. That’s the connected and innovative part. Let’s be leaders in accessible infrastructure for young and old so that everyone has a place in Marion.	*Accessibility for all is a primary consideration when designing our footpath and amenity upgrades.* *Council has a footpath ramp program to improve Disability access in high-priority areas across our City.*	Access and inclusion
New Plympton Park Recreation and Sports Club very outdated and running out of room Plympton Sports & Recreational facility needs investment to drive further female participation in all 3 codes and modernise as it’s looking very tired. More support for developing the plympton soccer/football facility Marion council update their business plan to include master planning of Plympton Oval in conjunction with the Plympton Sporting & Rec Club (PS&RC)	*The state government funded the development of a master plan for the Plympton Sporting and Recreation Club at the last election. The master plan is currently being finalised by Council in consultation with Club representatives. Council is also developing the City of Marion Sport and Recreation Strategy across 2023-24. These two documents will help inform future consideration for investment into the Club.*	Community Infrastructure Plympton Sporting and Recreation Club

Draft Business Plan 2023-2027

(4YBP) feedback

3. **Do you have any other feedback/suggestions for council to consider before the Draft Business Plan 2023-2027 is finalised?**

Community feedback	Council response (if required)	Community feedback relates to
Better consultation - there may have been a letter box drop inviting participation last year, however have to admit I don't recall seeing anything. If it was only done online , there is simply too much 'rubbish' coming through online channels so important stuff just gets lost these days.	*Thank you for your feedback. A full consultation process was undertaken in 2022. We endeavour to use diverse methods to inform the community and invite participation in consultations.* *Unfortunately, it can be difficult to reach everyone. If you would like to be informed on community engagement activities at the City of Marion, please sign up at makingmarion.com.au to receive updates.*	Community consultation
Yes, consider a lower rate. My new councillor promised lower rise and better spending. This is no being delivered. My wages haven't gone up 5.2%. Everything is rising rapidly and I'm staring to feel the pinch. How many properties will be capped by your own rate capping policy? My rates were capped last year as I had a more than 10% rise this will happen again for sure. Keep your promises!	*Your feedback will also be included in the Draft Annual Business Plan and Budget community feedback as council is currently seeking feedback on its budget before its Annual Business Plan is finalised in June.*	Rates Annual Business Plan & Budget
Fix up the map on page 9. The locations of most of the projects in the south are incorrect.	*Thank you for your feedback, corrections will be made before the Plan is finalised at the final council meeting in June.*	Draft Plan Map
Yes, please plan, think & consider longer term. It takes at least 2 yrs+ for planning & design of larger land sites (and far longer if sites are like Seacliff Village), add 1 year to construct a land subdivision and say 18mths to 2 years complete the first houses, Before your know it 4- 5 years have past and Council will be way behind. Consider rezoning multi level higher density areas where people want to live - Queensland has done it all along its coast line - It can be done.	*Council's Planning and Development Committee continues to consider development matters pertinent to the City of Marion.*	Code amendments
No	*N/A*	-
Plympton Football Club needs support via more oval space and better facilities.	*The state government funded the development of a master plan for the Plympton Sporting and Recreation Club at the last election. The master plan is currently being finalised by Council in consultation with Club representatives. Council is also developing the City of Marion Sport and Recreation Strategy across 2023-24. These two*	Community Infrastructure Plympton Sporting and Recreation Club

Draft Business Plan 2023-2027

(4YBP) feedback

	documents will help inform future consideration for investment into the Club.	
Thank you for being such a fabulous council 😊	*Thank you for your feedback.*	General sentiment
The Livinv Kaurna Cultural Centre is amazing. More of these spaces are necessary. Since southern cultural immersion took it on two years ago I have been there more (at least 3 times a year) than in all my life prior. (I think I'd visited twice in twenty + years. Keep empowering First Nations voices with spaces and leadership it's an incredible opportunity for community.	*Thank you for the feedback. Your comments are appreciated and noted.*	Living Kaurna Cultural Centre
Plympton Sporting & Recreation Centre could improve facilities and experiences and offerings for all our sporting codes and wider community.	*The state government funded the development of a master plan for the Plympton Sporting and Recreation Club at the last election. The master plan is currently being finalised by Council in consultation with Club representatives. Council is also developing the City of Marion Sport and Recreation Strategy across 2023-24. These two documents will help inform future consideration for investment into the Club.*	Community Infrastructure Plympton Sporting and Recreation Club
Invoice Plympton Sports club development / upgrade plus partnership with Hamilton College for further growth	*The state government funded the development of a master plan for the Plympton Sporting and Recreation Club at the last election. The master plan is currently being finalised by Council in consultation with Club representatives. Council is also developing the City of Marion Sport and Recreation Strategy across 2023-24. These two documents will help inform future consideration for investment into the Club, and potential ways to address the increasing needs for sporting ovals.*	Community Infrastructure Plympton Sporting and Recreation Club
As part of Marion's cultural obligations, I'd like to see an investment in education for new residents, especially from non-English speaking backgrounds. Your statistics show a significant proportion, as in the general population, were born overseas. I am staggered by how many residents do not know what is legal and what is not, what is permitted and what is not. You seem to leave it up to neighbours to educate the population. This is a recipe for disharmony.	*Thank you for your feedback.* *Council sends a resident pack to new homeowners when a change of ownership is registered. Council also has a magazine named 'City Limits' that is delivered to every household that includes a range of informative information about council services.* *The City of Marion celebrates its culturally, linguistically and religiously diverse communities. Marion supports and works in partnership with culturally diverse people and organisations to*	New residents

Draft Business Plan 2023-2027

(4YBP) feedback

	deliver community cultural development projects, programs, and events.

Email/written responses that came through to council

Community feedback	Council response (if required)	Community feedback relates to
There are multiple properties within the hills zone and surrounds with identical or similar topography including but not limited to the well-established suburbs of Seacliff Park, Seaview Downs, Darlington, Sheidow Park, Panorama, Kingston Park that have been approved for development or sub-division with a block size under (and several are significantly below) 500m2. See multiple examples below of which several are currently for sale or recently sold. Can Council and State Government please consider allowing sub-division for those properties where two or more 500m2 properties can be made available? Council's roll should be to make it as easy as possible for State Government to say 'yes' to more equitable development codes. While a change to allow for 500m2 does not meet many other zones where below 400m2 is allowed, this would bring the hills zone closer to the equitable treatment deserved by landowners. 20A Gawler Street, Seaview Downs, SA 5049 (realestate.com.au) 14 Gawler Street, Seaview Downs, SA 5049 (realestate.com.au) 9 Osterley Terrace, Seacliff Park, SA 5049 - House for Sale - realestate.com.au D1-D3/2 Naldera Crescent, Seacliff Park, SA 5049 - House for Sale - realestate.com.au Lot 2, 54 Davenport Terrace, Seacliff Park, SA 5049 - Residential Land for Sale - realestate.com.au 14A Hyland Avenue, Darlington, SA 5047 - House for Sale - realestate.com.au 10 Steamranger Drive, Sheidow Park, SA 5158 - House for Sale - realestate.com.au	*Council has approved a draft Code Amendment for the Southern Suburbs of Marion.* *This is due to be on consultation later in 2023, please keep an eye on our website for details.* *To note Panorama is in City of Mitcham and Kingston Park is in City of Holdfast and will not be affected by the City of Marion's proposal.*	Code Amendments

Draft Business Plan 2023-2027

(4YBP) feedback

4A Alma Street, Panorama, SA 5041 - Residential Land for Sale - realestate.com.au

Comments verbal/written provided at the Drop in on the Draft 4 Year Business Plan 2023-2027

Community feedback	Council response (if required)	Community feedback relates to
Pretty happy with the projects featured but council needs to address parking issues. It's getting worse, the streets are flooded with cars.	*All forms of dwellings, including smaller developments, are required to provide off street parking. Generally, the more bedrooms proposed the greater number of car parks required.* *It is recognised that unfortunately some residents use their garages for other purposes, i.e storage, so cars can end up on the street.* *Council aims at providing an efficient and effective traffic and parking network. Council only considers parking restrictions for on street parking when there is a safety or efficiency (access/movement) issue.*	Parking Traffic management
Movie night/day	*The Marion Outdoor Pool often host a movie event annually. To learn more about events that are on click here*	Events
Tree- lined streets	*Council will continue to plant 4,700 trees annually over the next 4 years.*	
Do not waste $'s on EV vehicle charging stations	*Council has an agreement with an Electric Vehicle EV charging station supplier who pays for the installation of the stations within the council area on council land. EV stations are not part of council services however council is happy to advocate for more EV stations across the council area given the demand for EV's is set to increase.*	Electric Vehicle charging stations
Thank you for the beautiful, refreshing verges and other garden patches with stoney swales for catching water and tough native plants. Also for any parks and reserves saved from development. Also thanks for the paper newsletter as we no longer received a news-paper.	*Thank you for your feedback.* *Council, in the 2022-2023 year, secured three properties that were on the market, held in a highly dense area of Parkholme. Council will engage with the community to look at open reserve ideas for this space.*	Verge management Open space City Limits

Draft Business Plan 2023-2027

(4YBP) feedback

Letters - one received from the Plympton Sporting and Recreation Club

PLYMPTON
Sporting and Recreation Club

PROUD.RESPECTED.ONECLUB

Plympton Sporting & Recreation Club
PO Box 2180
SOUTH PLYMPTON SA 5038
Email: plymptonbulldogs@bigpond.com
Web: www.plymptonbulldogs.com.au
Phone: (08) 8297 7320

City of Marion
Via email maddie.frew@marion.sa.gov.au and sheree.tebyanian@marion.sa.gov.au

Re: Draft Business Plan 2023-2027 and Draft Annual Business Plan and Budget 2023-2024

Dear Maddie and Sheree

On behalf of the Plympton Sporting and Recreation Club (PSRC) we are writing to request the inclusion of the Plympton Sporting and Recreation Club Master Plan and identified works within the four year Business Plan 2023-2027 and the Annual Business Plan and Budget 2023-2024.

The PSRC comprises of three main sporting codes Australian Rules Football, cricket and soccer all of which have experienced unprecedented growth in recent years despite the challenges of the Covid-19 pandemic and the lack of availability of sporting ovals to cater for our growing needs, particularly for women's and girl's sport. The club in 2023 has over 800 active member participants across the three codes, noting growth has been restricted due to the inability to access oval space, essential we are at capacity.

In 2020 the club established a committee to oversee general facility improvements for the PSRC and securing additional ovals to cater for the club's growing membership base. The PSRC identified a number of options including the development of a site Master Plan to plan for and provide high quality and functional facilities and spaces for the club and also the local community who regularly use the site for active recreation (i.e. walking the dog, general exercise, play and group fitness).

The PSRC has been working closely with the City of Marion staff and DesignInc Architects over the past 12 months to prepare a Master Plan for the Plympton Oval precinct. This has been a positive exercise to date with a collaborative approach taken between key stakeholders to develop a realistic design that will future proof the site for the next 50+ years.

The Master Plan is at the final stages of development and we request funds are set aside in the 2023-24 budget to prepare detailed designs with a particular focus on the clubhouse redevelopment. We also seek inclusion of the PSRC Master Plan works as a major project within the Business Plan 2023-2027. We see that this is as an essential priority particularly given the major medium-density residential, retail, hospitality and commercial development that is proceeding in the adjoining Morphettville Racecourse precinct which will result in 250 additional townhouses and low-rise apartments being developed on our doorstep.

We thank you for the opportunity to consider our requests and should you require any further information then please do not hesitate to contact the undersigned.

Trevor Bruce
President
Plympton Sporting and Recreation Club

CITY OF MARION

Tell us what you think

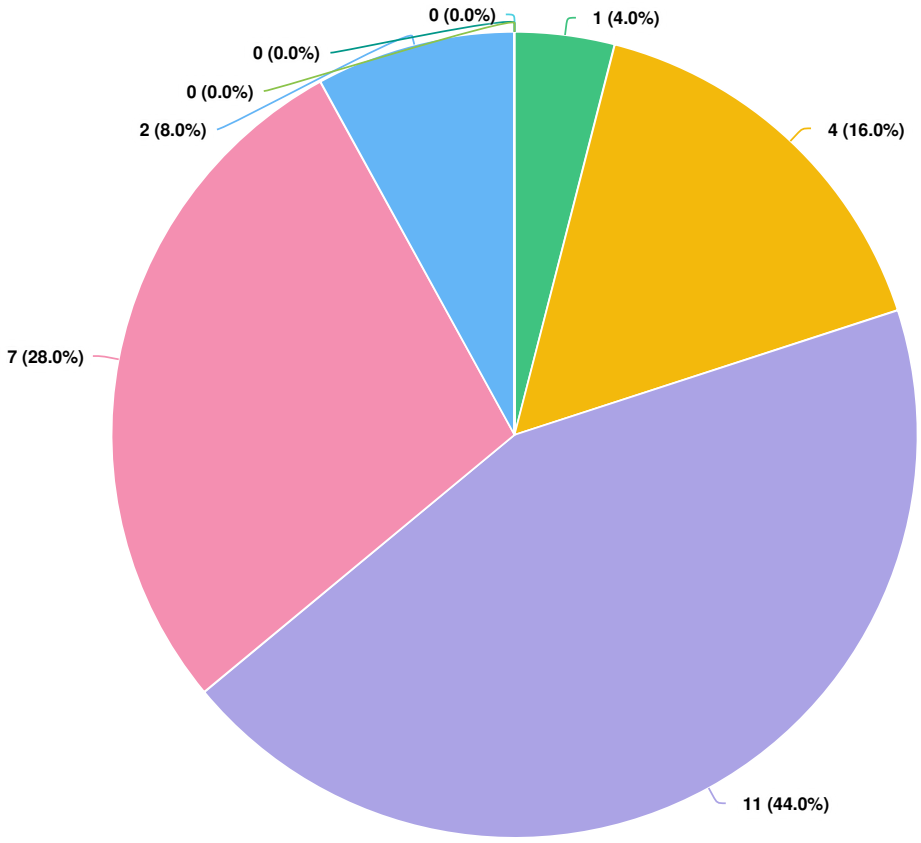
SURVEY RESPONSE REPORT
12 May 2023 - 04 June 2023

PROJECT NAME:
Shape the future of our council area - Have your say on our Draft Business Plan 2023-2027

BANG THE TABLE engagementHQ

SURVEY QUESTIONS

Q1 Age group

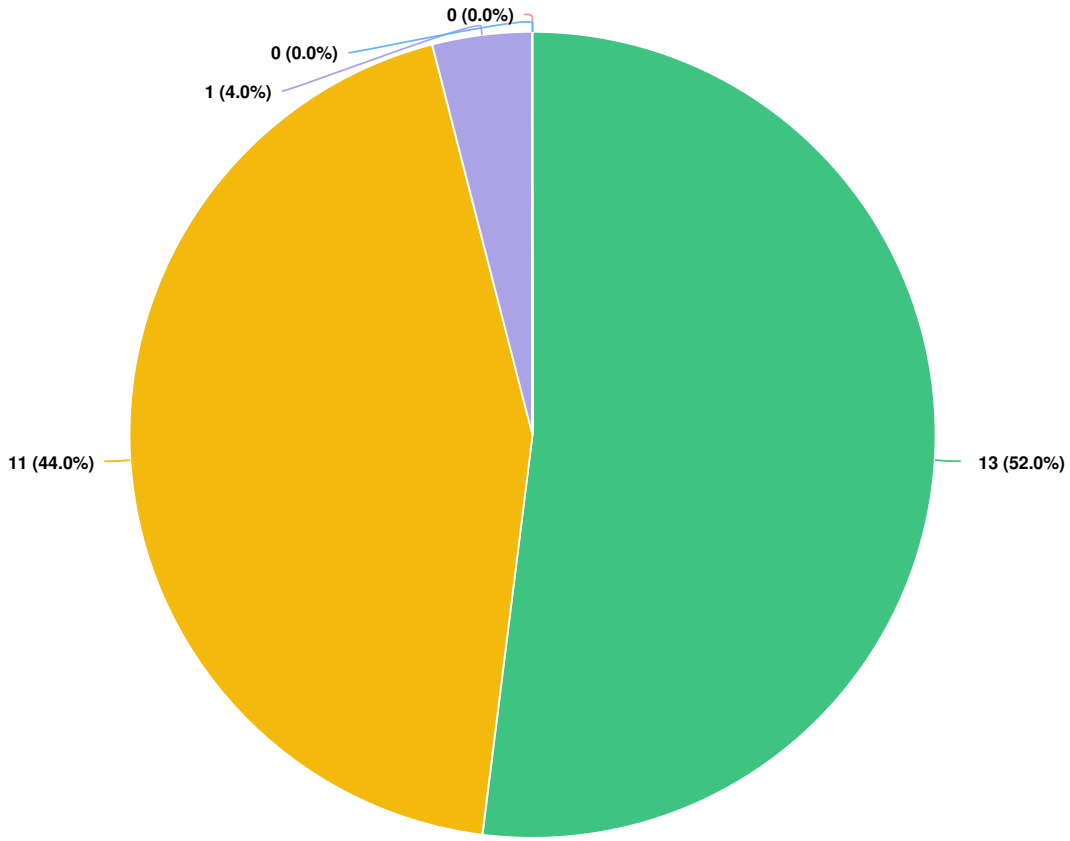


Question options

20-29 30-39 40-49 50-59 60-69 19 and under 70-79 80 years and older

Mandatory Question (25 response(s))
Question type: Dropdown Question

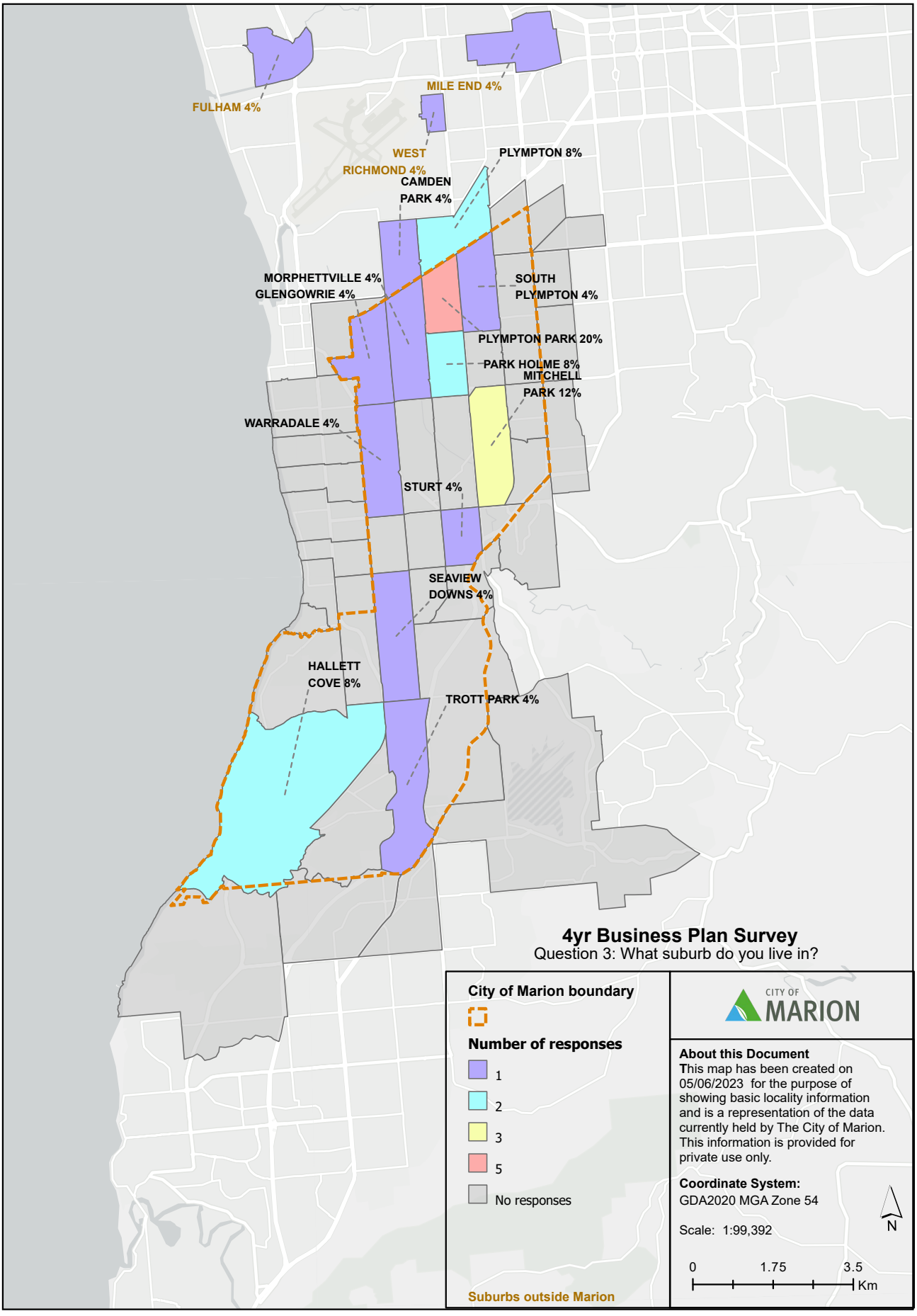
Q2 Gender



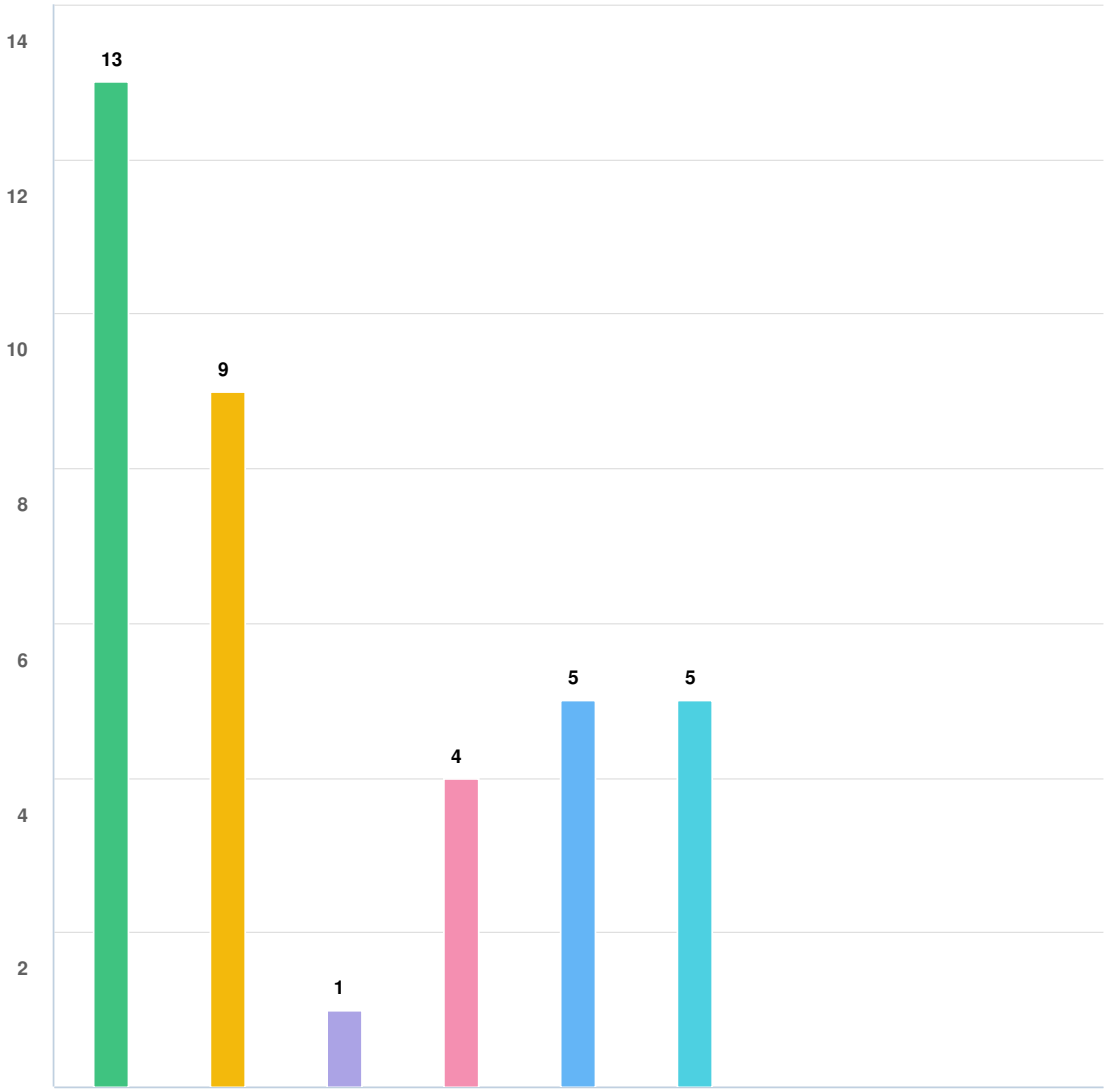
Question options

Male Female Prefer not to say Non-binary Other

Mandatory Question (25 response(s))
Question type: Dropdown Question


FULHAM 4%
MILE END 4%
WEST RICHMOND 4%
CAMDEN PARK 4%
PLYMPTON 8%
MORPHETTVILLE 4%
GLENGOWRIE 4%
SOUTH PLYMPTON 4%
PLYMPTON PARK 20%
PARK HOLME 8%
MITCHELL PARK 12%
WARRADALE 4%
STURT 4%
SEAVIEW DOWNS 4%
HALLETT COVE 8%
TROTT PARK 4%
4yr Business Plan Survey
Question 3: What suburb do you live in?
City of Marion boundary
Number of responses
1
2
3
5
No responses
Suburbs outside Marion
CITY OF MARION
About this Document
This map has been created on 05/06/2023 for the purpose of showing basic locality information and is a representation of the data currently held by The City of Marion. This information is provided for private use only.
Coordinate System:
GDA2020 MGA Zone 54
Scale: 1:99,392
N
0 1.75 3.5
Km

Q4 Your connection to the City of Marion

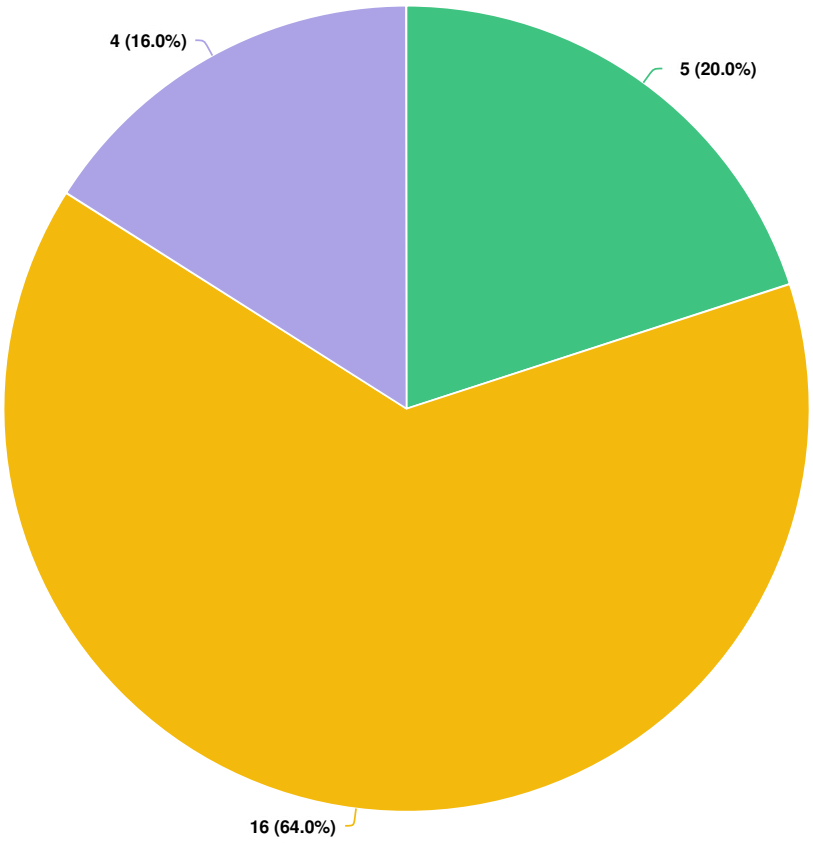


Question options

- Resident (I live in the City of Marion)
- Property Owner (I pay rates to the City of Marion)
- Business Owner (I own a business with a presence in the City of Marion)
- Employee (I work for a business located in the City of Marion)
- Visitor (leisure/recreational purposes)
- Committee member with interest in City of Marion (resident group / precinct group / sporting club etc.)
- Student (I am a student or my children go to school in the City of Marion)
- Government department / peak body
- Other (please specify)

Optional question (25 response(s), 0 skipped)
Question type: Checkbox Question

Q5 **In July/August 2022, did you provide initial feedback to 'shape the future' of the council area for the next 4 years?**

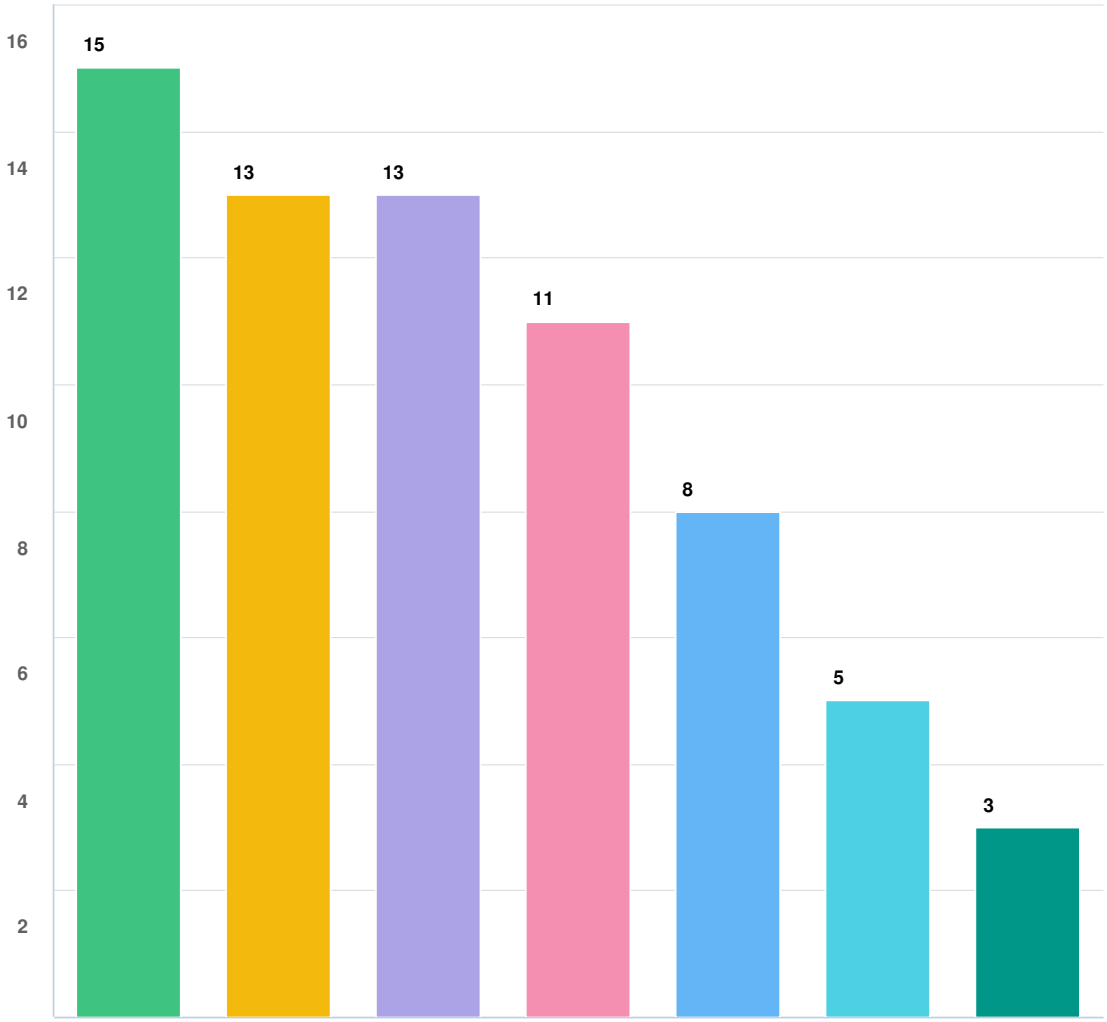


Question options

Yes No Don't know

Optional question (25 response(s), 0 skipped)
Question type: Dropdown Question

Q6 **Which of council's strategic priorities do you think have been well addressed in our Draft Business Plan 23-27? (you can select more than one)**

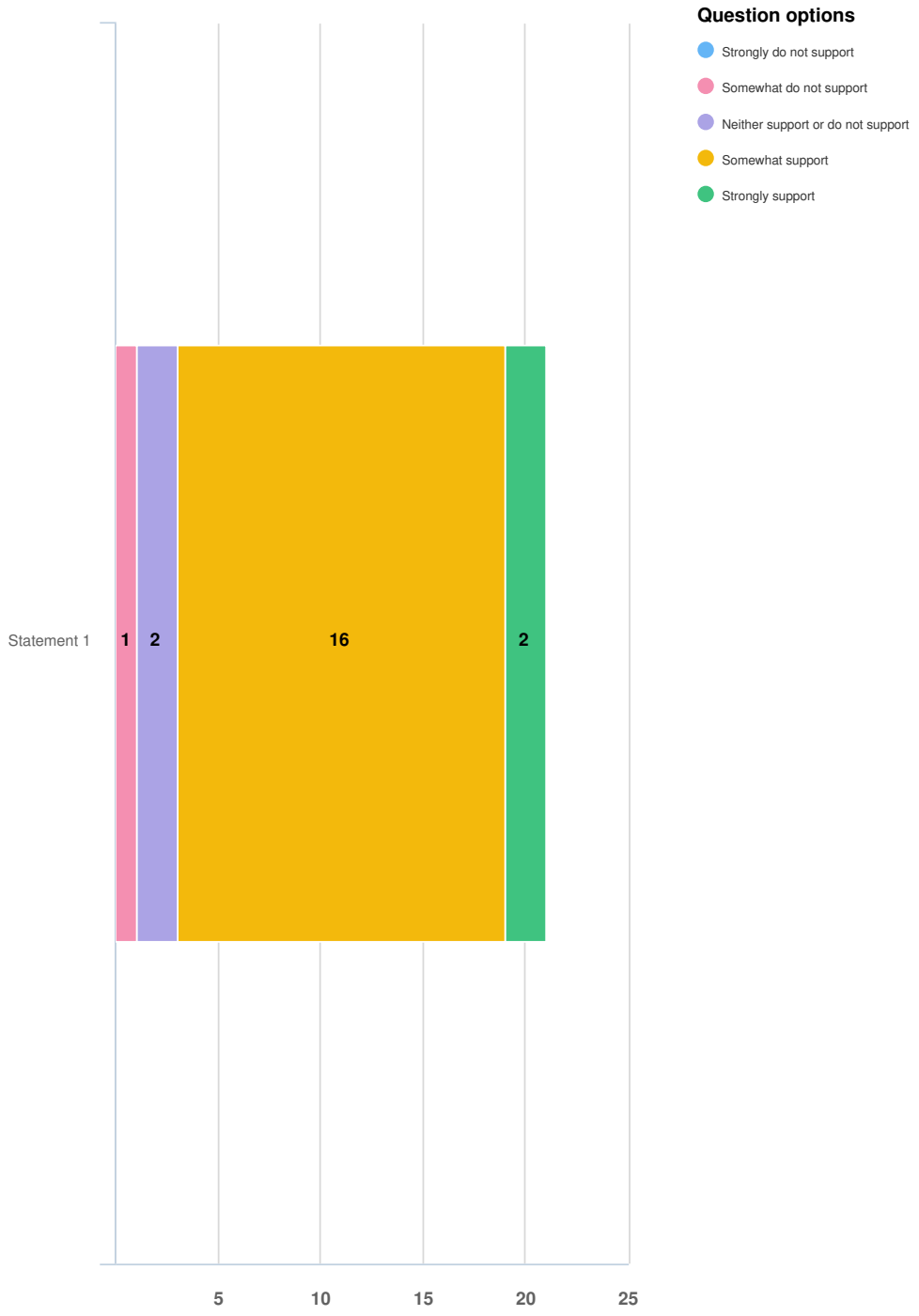


Question options

- Liveable - New open spaces and playgrounds, opportunities for active recreation, vibrant neighbourhoods, etc.
- Valuing Nature - Lots of green cover, provision of places for informal recreation, climate change impacts, etc.
- Connected - Walking and cycling path, roads, traffic and parking, safety in the streets, etc.
- Innovative - Infrastructure to support a growing population, adopting innovative technology to enhance the council area, providing opportunity for businesses to flourish (through advocacy, partnerships, networking, education, etc.
- Engaged - Participation opportunities for communities (i.e., youth, seniors, volunteers, people with a disability), reconciliation and Kaurna cultural education, community and cultural activities, etc.
- Prosperous - Local employment opportunities, business attraction, managing housing density impacts, etc..
- Council of Excellence

Optional question (21 response(s), 4 skipped)
Question type: Checkbox Question

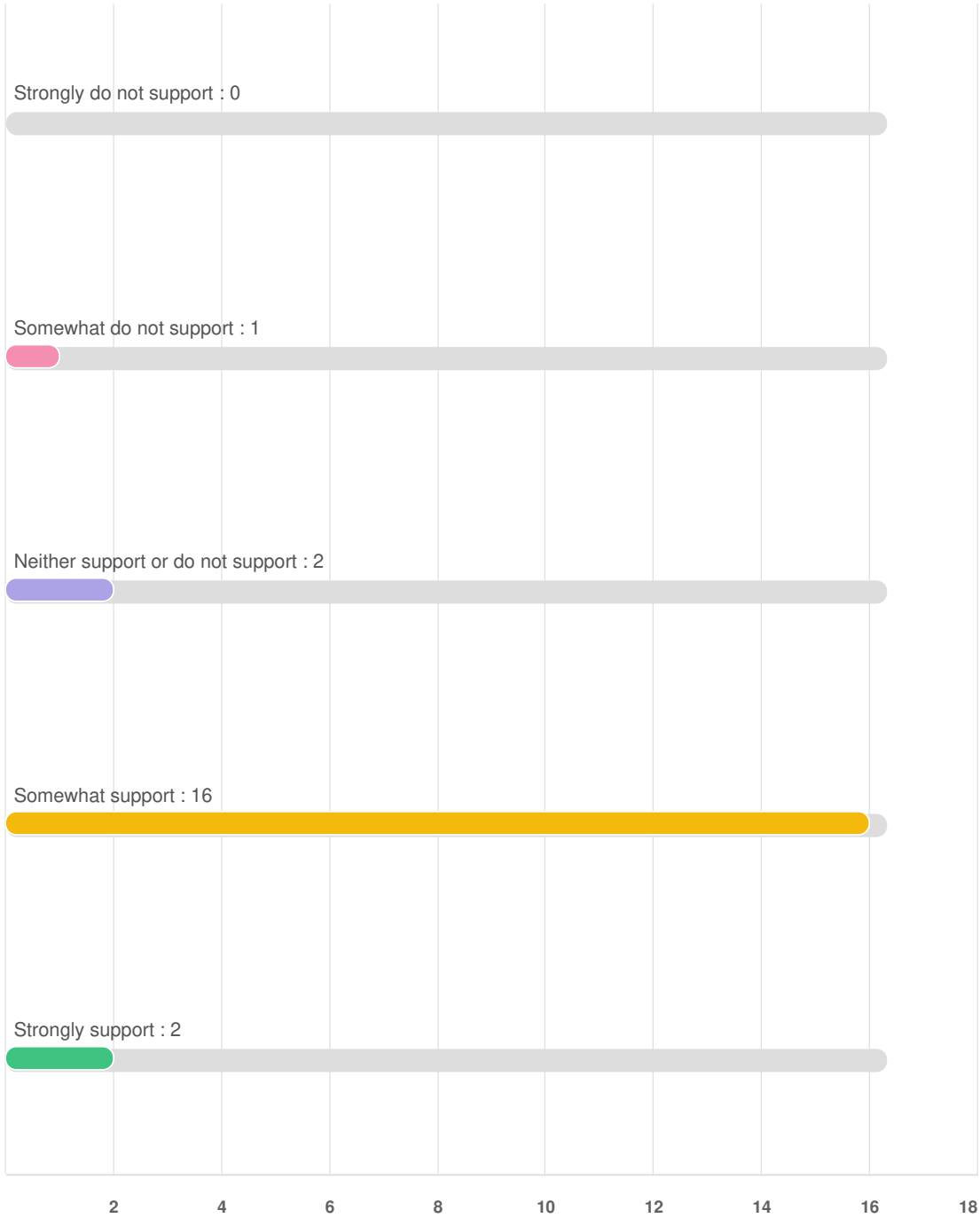
Q7 How do you rate your level of support for the initiatives outlined in our Draft Business Plan 23-27?



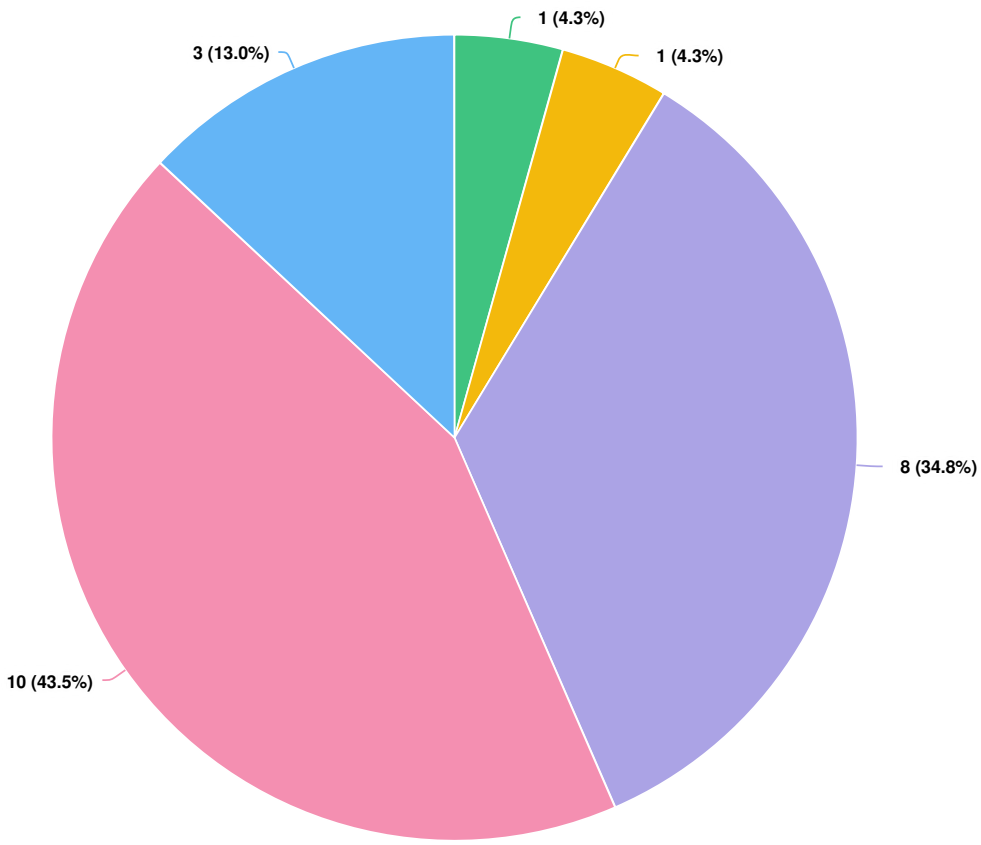
Optional question (21 response(s), 4 skipped)
Question type: Likert Question

Q8 **How do you rate your level of support for the initiatives outlined in our Draft Business Plan 23-27?**

Statement 1



Q9 **Overall, the projects and activities proposed by council over the next 4 years make me feel...?**

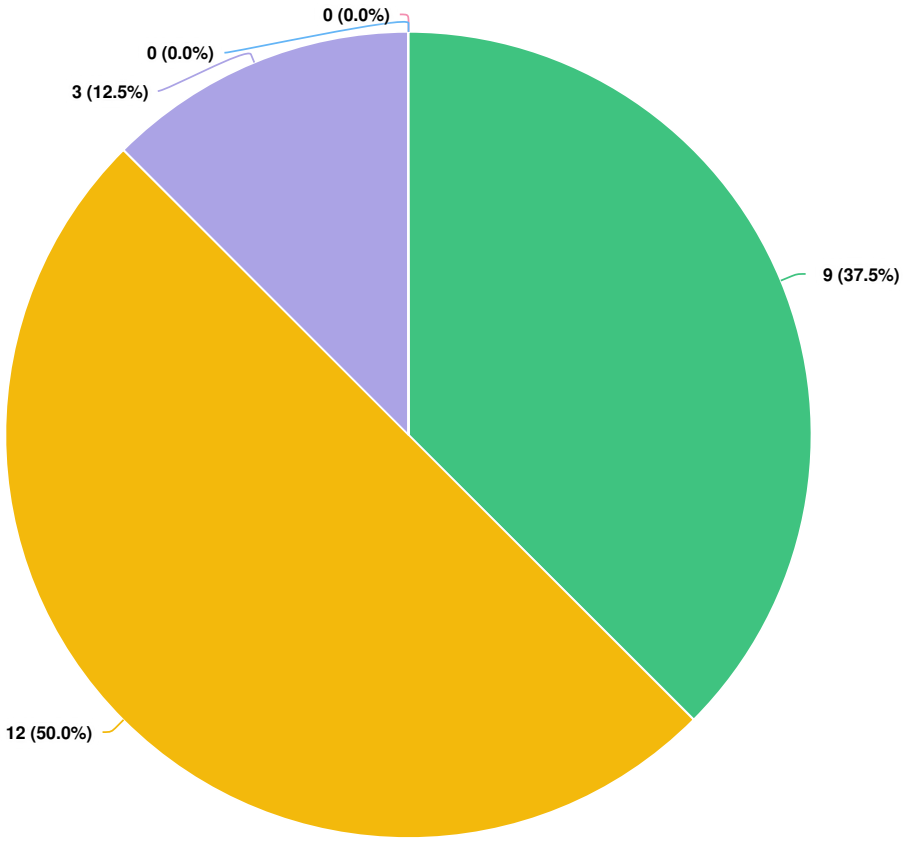


Question options

Very Happy Happy Neutral Unhappy Very Unhappy

Optional question (23 response(s), 2 skipped)
Question type: Emoji Question

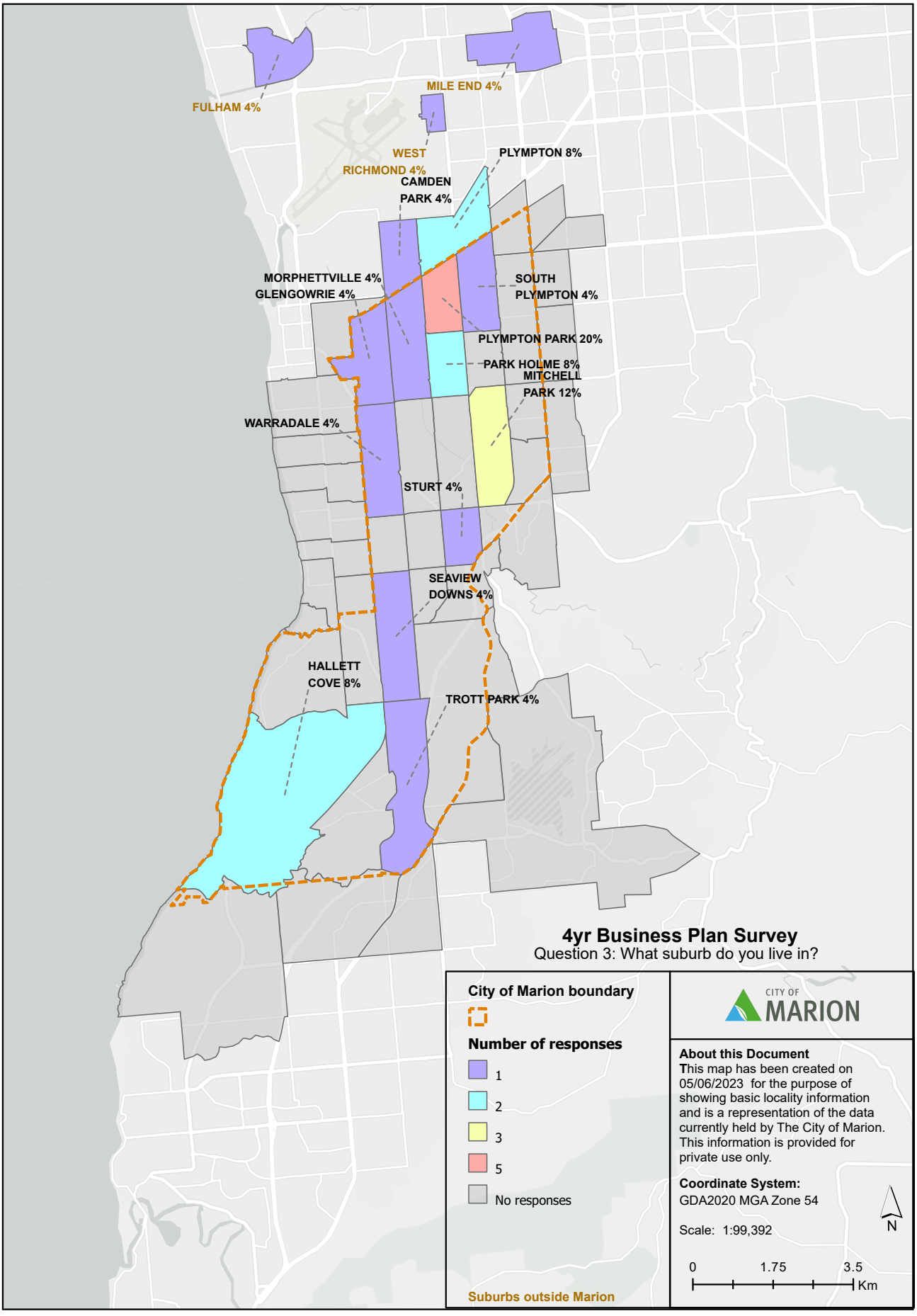
Q10 How happy have you been with this survey today?



Question options

Unhappy Very Unhappy Very Happy Happy Neutral

Optional question (24 response(s), 1 skipped)
Question type: Emoji Question


FULHAM 4%
MILE END 4%
WEST RICHMOND 4%
CAMDEN PARK 4%
PLYMPTON 8%
MORPHETTVILLE 4%
GLENGOWRIE 4%
SOUTH PLYMPTON 4%
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11.7 Community Land Management Plans	
Report Reference	GC230613R11.7
Originating Officer	Unit Manager Property & Facilities – Michael Collins
Corporate Manager	Manager City Property – Thuyen Vi-Alternetti
General Manager	General Manager City Development – Tony Lines

REPORT OBJECTIVE

For Council to consider the responses received during the community consultation phase for the proposed six Community Land Management Plans (CLMP) prior to formally adopting them.

REPORT HISTORY

Report Reference	Report Title
GC2302228R12.3	Community Land Management Plans

EXECUTIVE SUMMARY

Council resolved at its meeting on 28 February 2023 in accordance with the Local Government Act, 1999 (the LG Act), to endorse the draft CLMPs and commence community engagement in order to replace the existing CLMPs (adopted in 2002).

The consultation was run for a period of 31 days from Monday 10 April 2023 to Wednesday 5 May 2023. This report considers the responses received in relation to the adoption of each draft CLMP. The Community Feedback Report May 2023 is included in Attachment 1.

Council received feedback from 15 respondents primarily in relation to on street and off street parking, reduction in the number of CLMP's, and the allowing of third parties to have control over community land.

RECOMMENDATION

That Council:

1. **Notes the community consultation feedback received on the draft CLMPs (Attachment 1).**
2. **Resolves to adopt the following draft CLMPs in accordance with section 196 of the Local Government Act 1999 and upon adoption replace the existing CLMPs that the subject parcels of land are currently contained in:**
    a. **Leased Facilities (Attachment 3)**
    b. **Sporting Facilities (Attachment 4)**
    c. **Wetlands (Attachment 5)**
    d. **Coastal and Nature Conservation (Attachment 6)**
    e. **Reserves and Open Space (Attachment 7)**
    f. **Operational and Other Community Land (Attachment 8)**
3. **Resolves to place a notice in the Advertiser Newspaper and the South Australian Government Gazette confirming Council's adoption of the draft CLMPs and the revocation of the CLMPs they are replacing.**

4. **Notes that the existing Marion Arena CLMP will be updated to ensure the Kaurna Acknowledgement is consistent with the newly adopted CLMPs and that, because the amendment will have no significant impact on the interests of the community, this will be done as an administrative change under s.198(3) of the Act.**

BACKGROUND

DISCUSSION

Council resolved at its meeting on 28 February 2023 in accordance with the Local Government Act, 1999 (the LG Act), to endorse the draft CLMPs and commence community engagement to replace the existing CLMPs which were adopted in 2002. The existing CLMPs were written following the introduction of community land provisions in the LG Act and they have now been reviewed and updated in light of Justice Blue's decisions in *Coastal Ecology Protection Group Inv & Ors and the City of Charles Sturt [2017] SASC 136.* That decision provided councils with further guidance regarding the operation and effects of CLMPs.

Six new CLMPs were consulted on to replace the CLMPs numbered 1 through to 10, excluding the Marion Arena CLMP which is not part of this review. These six new CLMPs cover:

1. Leased Facilities
2. Sporting Facilities
3. Wetlands
4. Coastal and Nature Conservation
5. Reserves and Open Space
6. Operational and Other Community Land

Upon finalisation of this process, Council will have adopted seven CLMPs including one for the Marion Arena which was adopted in May 2022 and is not part of this review.

Community Consultation Feedback

In accordance with the Act and Council's Public Consultation Policy, the community consultation was required to run for 21 days. The consultation opened on Monday 10 April and closed on Wednesday 5 May, a total of 31 days.

The consultation activities included:

- Making Marion page with key project documents and community survey
- Notice in the Advertiser Newspaper (Attachment 2)
- Invitation to contribute to the consultation sent out to all Making Marion subscribers
- Invitation email to key contacts
- Flyer with QR code in the 4th quarter rates notice
- Social media posts
- Direct contact with key Government agencies.

The consultation activities were designed to raise awareness, inform the community and to give the public an opportunity to express their opinions, provide information and suggest amendments to Council's proposed CLMPs.

Council received feedback from 15 respondents and their detailed comments can be found in the Community Feedback Report at Attachment 1. The feedback received predominately centred on three issues, summarised below.

1. **On-street and off-street car parking**

   Feedback covered both the lack of on-street parking following sub-divisions in residential areas and member and visitor parking around sporting and recreation facilities.

   CLMPs are high-level documents focussing on the use of community land and are not the mechanism to control on-street and off-street parking issues.

2. **Reduction of 11 CLMPs to six CLMPs (seven including Marion Arena CLMP)**

   The proposed reduction in the CLMPs will have no impact on the amount of community land available. The original CLMPs adopted in 2002 were reflective of a grouping system that is no longer relevant.

   The number of CLMPs reduced because the existing CLMPs either didn't have any land in them or were reflective of the hierarchy of different assets which could be easily grouped together. For example, the current Commercial Assets CLMP does not include any parcels because this type of property is generally excluded from the community land provisions or can be included in a CLMP for Leased Facilities. The current Community Facilities, Sporting and Recreation and Reserves groupings all reflect a service hierarchy that can be covered off in a single CLMP.

   The table below shows the relationship between the older CLMPs and the proposed CLMPs, however it should be noted that individual parcels may have moved into more appropriate CLMPs due to the usage changing over the past 20 years. New CLMPs for Wetlands and Coastal and Nature Conservation were also introduced to better manage this category of land.

CLMPs to be replaced	Proposed CLMPs
CLMP 1 – Operating Assets – only one parcel included for the Cove Civic Centre	1. Operational and Other Community Land CLMP (includes all parcels that are operational such as buffer and drainage reserves)
CLMP 2 – Commercial Assets – nil parcels because this type of property is normally excluded from the community land provisions	None, a CLMP of this type is not needed
CLMP 3 – Major Community Facilities	2. Leased Facilities CLMP
CLMP 4 – General Community Facilities	
CLMP 5 – Minor Community Facilities	
CLMP 6 – Principal Sporting or Recreational Facilities	3. Sporting Facilities CLMP
CLMP 7 – General Sporting or Recreational Facilities	
CLMP 8 – Minor Sporting or Recreational Facilities	
CLMP 9 – Principal Reserves	4. Reserves and Open Space CLMP
CLMP 10 – General Reserves	5. Wetlands CLMP 6. Coastal and Nature Conservation CLMP

There is a further CLMP for the Marion Arena which was adopted in June 2022 and did not form part of this review. Following adoption of the draft CLMPs, there will be a total of seven CLMPs covering all community land in the City of Marion and they will be accessible on the City of Marion website. It should be noted that there was a minor error in the consultation material which referenced the number of CLMPs be reduced from 11 to six. With the inclusion of the Marion Arena CLMP there will be seven CLMPs following adoption of the new plans. This is not considered to be material to the outcome of the consultation process.

3. **Allowing 3rd parties to control community land.**

It is important for a Council to encourage a vibrant community and that includes providing some community services or allowing 3rd parties to provide services to the community. In these situations, Council takes on the role of Landlord and does remain in control of the community land.

It is also important to note that opportunities for community consultation do not end once the draft CLMPs are adopted. Chapter 11 of the LG Act provides a framework for the administration and management of community land. The adoption of CLMPs provide direction to Council on how particular parcels of land should be used and developed for the community, however the community will continue to have input when there are significant developments or amendments to community land.

Under the LG Act, community consultation is required under the following circumstances:

- A CLMP is being amended and that amendment has an impact on the community.
- The community land classification of a parcel of land is being revoked.
- For leases or licences that are greater than 5 years including renewals, for example a lease for 5 years will not require separate consultation but a lease for 5 years with a 5-year renewal will require separate consultation.

Government Agency Feedback

Feedback was sought from Crown Lands, SA Water and Coast Protection Branch. Crown Lands and SA Water were each supportive of the CLMPs as drafted and had no proposed amendments.

Coast Protection Branch requested that we add further relevant plans and studies that have either been funded via the Coast Protection Board Works Program or Marion Council staff have been involved in. The following paragraph has been added to the draft Coastal and Nature Conservation CLMP. This amendment does not require further consultation because it is a minor change and the CEO was authorised at the 28 February 2023 Council meeting to make minor amendments to the draft CLMPs if required.

Coastal plans and studies

These plans and studies cover issues such as coastal cliff stability assessments, general coastal erosion assessments, coastal hazard vulnerability assessments, coastal adaptation strategies and coastal conservation and action planning.

- *Coastal Monitoring Program*
- *Coastal Climate Change Adaptation Study*

Kaurna Yerta Aboriginal Corporation (KYAC)

The KYAC is a Prescribed Body Corporate under the *Native Title Act 1993* and manages native title rights and interests across the Adelaide region following the Consent Determination of the Kaurna native title claim handed down by the Federal Court on 21 March 2018. Although it is not expected that the adoption of the draft CLMPs will impact Kaurna heritage, the KYAC Board was approached

for feedback. Unfortunately, it was not possible to coordinate feedback from the KYAC Board during the engagement process, however Council will continue to pursue opportunities to consult and work with the KYAC Board in the future.

Marion Arena CLMP

This CLMP was adopted by Council on 28 June 2023 and a differently worded Kaurna Acknowledgement was used in this CLMP. This has been amended to ensure that it is consistent with the Kaurna Acknowledgement used on all official Council reports including the draft CLMPs. In accordance with section 198(3) of the Act, amendments to CLMPs that do not have a significant impact on the interests of the community can be made as an administrative change and do not need to undergo the community consultation process. The amended Marion Arena CLMP is at Attachment 9.

Summary

In line with the feedback received, the draft Coastal and Nature Conservation CLMP will be amended to reflect the Coastal Protection Branch suggestions and the remaining draft CLMPs require no further amendments. It is recommended that Council endorse the adoption of all the draft CLMPs and the minor amendment to the Marion Arena CLMP and upon their adoption replace the existing CLMPs that subject parcels of land are currently contained in and proceed with confirming Council's formal adoption through notices in SA Government Gazette and the Advertiser.

ATTACHMENTS

1. Attachment 1 - Community Feedback Report _ May 2023 [**11.7.1** - 5 pages]
2. Attachment 2 - Published Notice 10 April 2023 [**11.7.2** - 1 page]
3. Attachment 3 - DRAFT CLMP Leased Facilities [**11.7.3** - 6 pages]
4. Attachment 4 - DRAFT CLMP Sporting Facilities [**11.7.4** - 6 pages]
5. Attachment 5 - DRAFT CLMP Wetlands [**11.7.5** - 7 pages]
6. Attachment 6 - DRAFT CLMP Coastal and Nature Conservation [**11.7.6** - 6 pages]
7. Attachment 7 - DRAFT CLMP Reserves and Open Space [**11.7.7** - 6 pages]
8. Attachment 8 - DRAFT CLMP Operational and Other Community Land [**11.7.8** - 6 pages]
9. Attachment 9 - CLMP Marion Arena [**11.7.9** - 6 pages]

Community Land Management Plans - Review

Community feedback Report May 2023



Executive Summary

Engagement/communication methods

Engagement commenced on 10 April and closed on 10 May, 2023.

- **Making Marion page with key project documents and community survey**
- **An invite to contribute to the consultation was sent out to all Making Marion subscribers (~4,700)**
- **Invitation email to key contacts**
- **A flyer with QR code was inserted in the 4th quarter rates notice**
- **Copies of the plans were available at all libraries and neighbourhood centres**
- **Social media posts**

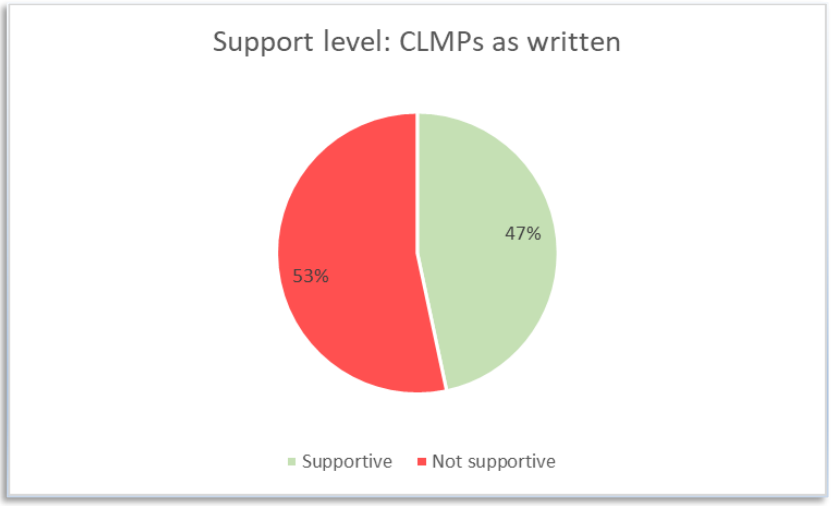
15

survey responses

Were received via Making Marion

Response snapshot

Q1: Do you support the adoption of the new CLMPs as written?

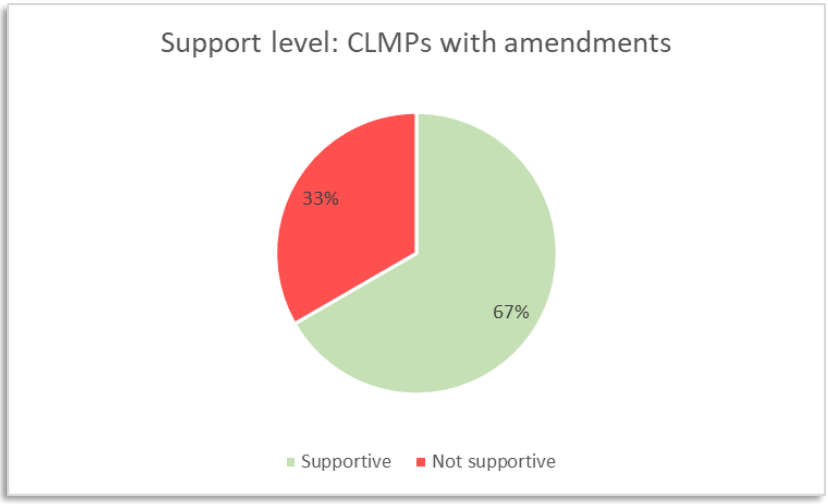


Q2: If not, please tell us why?

1	There is too much jargon to understand what this all means and what will happen for the community. If it means reducing public spaces from 11 to 6, then we do not support this.
2	Why is it that the CLMPs are being reduced from 11 to 6? Does this mean the other 5 are no longer required to be consulted on by the community when development is being proposed?
3	re completely dog-free with seats and greenery. I also want more places for youth to go and connect, like board games and trading card games, or computer sessions. In addition, you should be taking more care of long-term residents who have raised their families here rather than subdividing every block and making our streets like ghettos with reduced off street parking. Some subdivisions should have a no dogs rule where the backyards face towards the side of the property.
4	If ovals are to be used by sporting clubs then they need to be able to accommodate for the visitors so car parking is a major issue as it affects the residents & road users.
5	There is not enough consideration for parking, and the impact that visitors to the area have on residents.
6	All community assets should remain controlled by Council - those who are elected and accountable to residents and ratepayers.
7	do not agree council should be in control not third parties of community property provided by ratepayers.

Response snapshot

Q3: Would you support the adoption of the new CLMPs with amendments?



Q4: What amendments do you suggest?

1	More native trees less wattles
2	Under "Reserves and Open Space" appears to be very little about maintenance. There is little point having reserves and open space, if in particular the playground equipment is broken or missing or in bad condition.
3	If the above comment is correct and council is proposing to reduce the number so the community do not have a say on the remaining 5 then I would amend the CLMPs by ensuring community is given the opportunity to consult with council on development of all public spaces.
4	See above. We live in Glengowrie which has very little open plan space except for a few playgrounds, with a barking dog back yard facing ours.
5	Car parking to accommodate visitors to sporting grounds of the oval If ovals are to be used by sporting clubs then they need to be able to accommodate for the visitors. Car parking is a major issue as it affects the residents & road users.
6	Sport clubs shouldn't operate if they do not have sufficient parking for players and spectators
7	Car parking needs to be adequate not parking on Churchill Avenue and causing congestion The park needs to provide car park spaces
8	Car parking at glandore oval is very inadequate when footy is in and dangerous trying to pass through
9	Addition of parking

Response snapshot

Q5: Do you have any other comments?

1	Total nil cost to Marion council rate payers
2	If the proposal is to amalgamate the existing areas from 11 to 6 as a matter of administration, and NOT loose any public space. Then I agree, it makes sense to reduce red tape. If the public spaces are commercially sold off, we do not agree to this. Let's keep Marion public spaces beautiful.
3	I would like to see more opportunity for public consultation in the future
4	Make this survey more easier for the elderly and for those who are not tech savvy As you are not getting a true indication of what residents would like
5	Provide a car park to cater for all the players and residents If they cannot cater for it then don't approve it or cause heartache for the residents. Get them to buy land to put a carpark on there. Has been a problem for many years and never been sorted out.
6	No
7	This looks like corruption would likely happen - council assets to the highest bidder, or who knows who, rather than elected members and Council employees being responsible to those who elect them.
8	Object to community land being controlled by third parties restricting community use effectively a private club example Glandore Oval.

Universities report for duty

Move to upskill AUKUS workforce for delivery of nuclear-powered submarines

Clare Armstrong
National Political Editor

Australian universities will consult with US national security officials and education experts from other allied countries to develop programs that teach skills needed to deliver the AUKUS submarines.

With about two decades until the first of the Australian-built SSN-AUKUS nuclear-powered submarines are due to hit the water, higher education leaders are moving quickly to ensure the nation's workforce has the right skills and experience for the monumental task.

Universities Australia chief executive Catriona Jackson is in Washington DC this week to discuss research and national security partnerships, skills development and the exploration of potential defence internships.

"AUKUS is the one of the biggest industrial challenges in our history," she said.

"Universities have a major role to play in developing the capability needed to deliver the project, including through the provision of skilled workers and world-class research and development.

"We are focused on upskilling the current workforce and training the next generation to support Australia's national security."

Ms Jackson said universities had already had "close discussions" with the federal government and AUKUS partner governments about how universities can support the submarine project, and she was now in Washington to "turn those ideas into reality".

"Universities have previously called for defence internships to boost the flow of skilled workers needed for projects like AUKUS and we're looking forward to exploring this option further," she said.

Ms Jackson will meet with national security officials from the US Department of State, National Science Foundation representatives and with higher education groups from the US, UK, Canada, Germany and New Zealand.

"Australia has almost 10,000 formal partnerships with universities around the world, which are so important to the social and economic advancement of all nations," she said.

"Deeper collaborations with our global peers will only serve us well as we enter a period in which universities will play a greater role in preparing us for the challenges and opportunities ahead."

Premier Peter Malinauskas has previously said South Australia's universities have been tasked with responding to the urgent educational demands.

Mr Malinauskas told a London meeting he was "alarmed" by the scale of the task to deliver enough skilled workers for the program, forecast to create 5500 direct jobs at its peak in 20 to 30 years.

Experts say Australia must train at least 600 nuclear engineers in the next five years to prepare the country for operating the submarines.

Iconic anthem's Anzac reboot

Ian Royall

A cover of Redgum's classic song I Was Only 19 has been recorded by Augie March frontman Glenn Richards to aid this year's Anzac Day appeal.

The song, first recorded 40 years ago, chronicles the physical and mental trauma of Vietnam War soldiers. It will be available on Spotify with an option to donate to the Anzac appeal. And any royalties earned by Richards and Adelaide composer John Schumann will also go to the annual fundraiser.

Richards said he was humbled and honoured to be asked by the RSL to cover the emotive hit.

"John (Schumann) gave his blessing but he also iterated to keep the song to its melodic and basic structure, which there's never any question of changing," Richards said.

"I'm not listening to the original that much, but so much of it is coming back to me.

"I'm singing it in my sleep basically. It's a massive one but I'm hearing my voice back on it and comparing it to the original. There's something very, very uniquely and authentically Australian about that original performance."

The Redgum original helped to change public perception of Vietnam vets who were shunned, or even vilified, on their return to Australian shores.

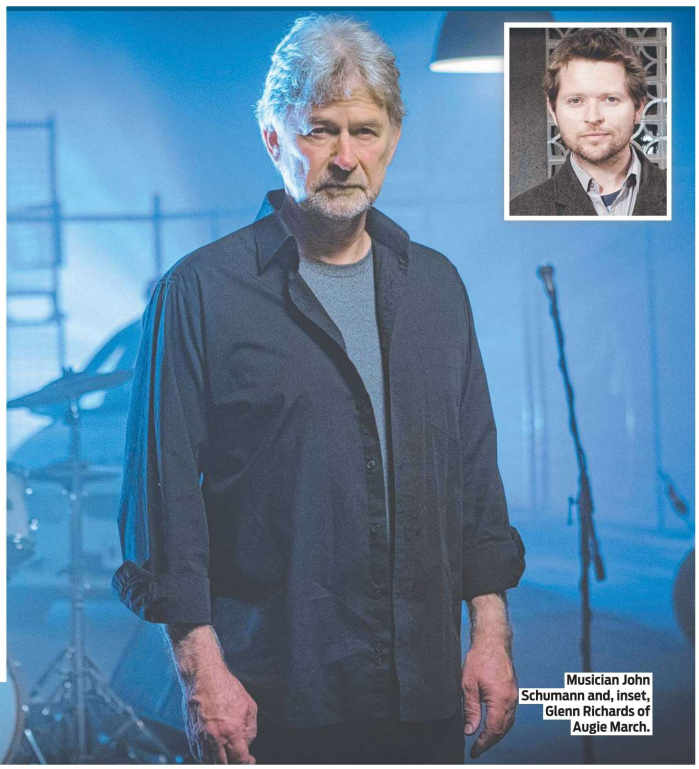
Schumann, 69, described the song as a "gift" and that it changed forever the way Australians think about the men and women sent to fight.

"This song is four decades old and the question is how does it remain so vibrant and robust. And that's absolutely terrific that that's the case," he said.

Schumann recalls being on an entertainment tour to Afghanistan where he was approached by a young soldier at the Australian base in Tarin Kowt in 2011.

"He spoke about how much I Was Only 19 means to his mates in Afghanistan," Schumann said. "I was quite taken aback and delighted of course that the song still resonates with the men and women who wear our uniform."

Schumann has protected the protest song over the years, refusing commercial offers and only allowing use for commemorative purposes.



Musician John Schumann and, inset, Glenn Richards of Augie March.

Dusty sells fitness app

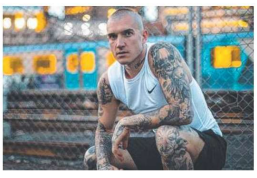
Jackie Epstein

Dustin Martin is expanding his presence in the fitness space by joining forces with one of Australia's top personal trainers.

The Richmond superstar launched his app, Drip, last year and revealed the secrets to his incredible success by sharing his training and mindfulness tips.

Now he's sold it to celebrity trainer Jono Castano, who has created Acero Drip – billed as the ultimate fitness and self-motivator app.

Martin will be an ambassador for the app along with Castano, as a wide range of new coaches and athletes offer their workout secrets.



Dustin Martin has sold his fitness, wellness and mindfulness app called Drip. Picture: Supplied

Among them are Chad Hurst, Alyna Rost, Lou West, Kat John, Matt and Will Hanson, as well as athletes including Martin's Tigers teammate Shai Bolton, Andrew Nabbout and Dzhabar Askerov.

"I want the users of the app to achieve their goals and learn tools to feel great about themselves both physically and mentally and genuinely improve their quality of life," Martin said.

Castano has trained the likes of Rebel Wilson, Sir Richard Branson, Rita Ora and Candice Warner.

V1 - ADVE01Z01MA

COMMUNITY LAND MANAGEMENT PLAN REVIEW
COMMUNITY CONSULTATION

CITY OF MARION

In accordance with section 196 of the Local Government Act 1999 (the Act), councils are required to prepare and adopt Community Land Management Plans (CLMPs) for all Community Land located within their Council area if the land has been or is to be developed, modified or adapted for the benefit or enjoyment of the Community or the land is, or is to be, occupied under a lease or licence.

The Act specifies the content and that CLMPs must:

- Identify the land to which it applies
- State the purpose for which it is held by the Council
- State the Council's objectives, policies and proposals for the management of the land
- State performance targets and how the Council proposes to measure its performance against its objectives and performance targets (as far as is practicable)
- Be consistent with other relevant official plans and policies about conservation, development and use of the land

Council has recently reduced the number of CLMPs it administers from 11, down to 6.

To review the new plans and provide your feedback before **5pm on May 10**
visit: **makingmarion.com.au/community-land-management-plans**
For further information contact Michael Collins on 0427 839 309

COMMUNITY LAND MANAGEMENT PLAN

DRAFT
Leased Facilities

PO Box 21, Oaklands Park
South Australia 5046

245 Sturt Road, Sturt
South Australia 5047

T (08) 8375 6600
F (08) 8375 6699
E council@marion.sa.gov.au

Kaurna Acknowledgement

The City of Marion acknowledges we are situated on the traditional lands of the Kaurna people and recognises the Kaurna people as the traditional custodians of the land.

The Land

This Management Plan applies to the Land identified in the Community Land Register as having the following purposes:

- Café's providing small restaurants that sell light meals and drinks.
- Community Halls that are available for external or internal hire and programming with opening times aligned to bookings. These halls may provide areas that can be leased.
- Housing leased to residential tenants and community housing providers.
- Marion Golf Park (Seacliff) provides a 9 hole public golf course delivered under a lease arrangement.
- Office/retail space that can be leased for the provision of services, including community, retail and business uses to meet the needs of the local community.

For land under the Council's care, control and management, the Community Land Register identifies the owner together with any trust, dedication or restriction which applies to the Land.

Purpose for which the Land is held by Council

The Land is held to ensure a range of services can be provided to our Community as identified in the Community Land Register. The Land may also include playgrounds, paths and other open space improvements that act in support of the primary usage.

The Land is also held for secondary purposes associated with Council's operational needs including but not limited to environmental, urban design, heritage (cultural and built form) and stormwater management requirements.

Council may grant or renew leases and/or licences where the agreements:

- are consistent with the uses and purposes included in this Community Land Management Plan;
- support the operational needs of Council; or
- formalise an encroachment provided it does not negatively impact on the primary purposes of the Land, its amenity or any other permitted uses of the Land.

Council may also issue permits which are consistent with the uses and purposes included in this Community Land Management Plan and in accordance with Council's Local Government Land By-Law No.3.

Objectives for the management of the Land

The following objectives each carry equal weighting. This means that not one objective outweighs another and rather, each objective is to be considered in a balanced and measured way taking into account (as relevant) the specific facts and circumstances applicable to the decision-making process.

- To facilitate use of the Land for community/operational purposes consistent with this plan and in accordance with any lease or licence issued by the Council.
- To ensure the built assets are maintained in accordance with their leases or licences (if any) and the Building Asset Strategy.
- To develop and maintain infrastructure that allows Council to deliver its services to the community.

Leases and Licences for the Land

The current leases and licences for the Land (if any) are detailed in the Council's Community Land Register.

Leases and licences for less than 5 years that are consistent with the provisions of this Plan may be granted by Council in accordance with Section 202(3) of the Local Government Act.

Where a lease or a licence is proposed to be granted for a term of more than 5 years, Council will comply with its public consultation policy in accordance with Section 202 of the Local Government Act.

If the use of the Land will also include a business purpose, the business purpose must be consistent with the provisions of this Plan and Council may approve of such use in accordance with Section 200 of the Local Government Act.

If any proposal to grant a lease and/or a licence is not consistent with this Plan, the Plan must be amended in accordance with Section 198 of the Local Government Act.

Where Council is the custodian of Crown Land, the granting or renewal of leases and/or licences will be in accordance with the provisions of section 22 of the Crown Land Management Act 2009.

Proposals for the management of the Land

Subject to compliance with the requirements of all relevant legislation and Council Policies, the Council may develop and manage the Land to enhance its use as a community asset.

Council's proposals for the management of the Land are:

- To redevelop and upgrade built assets in accordance with the Building Asset Strategy.
- The provision, maintenance, renewal and upgrade of Council owned assets, as appropriate and within budget constraints, including (but not limited to) buildings, playing surfaces, drainage, water detention, car parking, lighting, footpaths, access roads, furniture and landscaping.
- Council may at its discretion, approve the use of any part of the Land for business purposes, provided that such business purpose is not inconsistent with this Plan.

Performance Targets and measures

Objective	Performance Target	Performance Measure
To facilitate use of the Land for community/operational purposes consistent with this plan and in accordance with any lease or licence issued by the Council.	To ensure the Land is used for purposes consistent with this plan and any leases or licences that are in place clearly set out the responsibilities of each party.	Council is not notified of any breaches of the lease or licence and is not required to issue any Notices of Breach to agreement holders.
To ensure built assets are maintained in accordance with their leases or licences (if any) and the Building Asset Strategy.	Upgrades and maintenance are undertaken in accordance with the strategy.	Periodic review of the strategy to ensure that the program is being followed and is on track for delivery. Council is not notified of any breaches of the lease or licence and is not required to issue any Notices of Breach to agreement holders.
To develop and maintain infrastructure that allows	To ensure the provision of safe and appropriately	Periodic inspections of the Land to be conducted and

Council to deliver its services to the community.	maintained Council owned assets.	any obvious safety concerns arising in connection with them will be addressed as a matter of priority and as soon as practical. Any reported accidents or service requests will be investigated by Council and responded to in accordance with Council's customer service standard. Signage to be erected on the Land where appropriate, to provide guidance to the public regarding appropriate uses of the Land.

Relevant Policies and Plans

This Community Land Management Plan will be implemented and managed in accordance with other plans and policies that relate to the Land (as may be amended from time to time), including the plans and policies listed below.

These plans and policies establish objectives, strategies and actions that will guide the future development, maintenance and management of all community land within the Council's area, including the Land.

Each are available for inspection at the Council's principal office during ordinary business hours and on the Council's website www.marion.sa.gov.au.

In accordance with the Act, in the event of an inconsistency between the provision of an official plan or policy under another Act and the provisions of this CLMP, the provisions of the official plan or policy prevail to the extent of the inconsistency.

Council Plans and Strategies

- City of Marion Strategic Plan A strategic plan that provides a framework to respond to the economic, social and environmental sustainability pressures faced by the Council region.

- City of Marion Building Asset Strategy
  A strategy that considers the lifecycle and condition of building assets, the demographic profile of the community, future growth forecasts, partnership opportunities, service delivery/facility trends and spatial equity to identify Council's current and future asset needs.

- Open Space Plan

The Council's Open Space Plan guides the future provision, development and management of open space across the Council area over the next 10 years. The Plan is focused on achieving an equitable spread of appealing and functional open space across the City, establishes nine (9) areas to renew, develop and improve open space within the area, addresses current and future community needs, establishes a 'needs based' assessment to help deliver open space projects throughout Wards, and confirms how the council will engage with the community on local open space projects, including playgrounds and reserves.

- Long Term Financial Plan
  A plan for the financial sustainability of the organisation translating the strategic directions into financial terms.

- Business Plan
  Sets out the projects and programs that Council will deliver over four years.

- Resilient South
  A plan to ensure the southern region remains a vibrant, desirable and productive place to live, work and visit, and that our businesses, communities and environments can respond positively to the challenges and opportunities presented by a changing climate.

- Disability Access and Inclusion Plan
  The Disability Access and Inclusion Plan is a framework to ensure that all persons can participate in community life with dignity.

- Transport Plan
  Overarching and consolidated approach towards the management of transport and its impact on the local community, businesses and the environment, this includes and a walking and cycling plan.

- The Smart City of Marion Strategic Plan
  To harness data, technology and infrastructure to support our community to flourish through improved service delivery.

- Remnant Native Vegetation Plan
  Priorities and actions to protect remnant native vegetation in Council reserves.

- Tree Management Framework
  Has been developed to meet the changing nature of tree management principles in a strategic and sustainable way. This includes a tree character vision for the city and tree management principles, which drive directions for trees in parks, reserves and streets.

- Local Government Land By-Law No 3
  Regulates access to and activities that may be undertaken on the Land.

Council Policies

- Asset Management Policy
  Identifies how asset management is to meet a required level of service in the most cost-effective way, through the creation, acquisition, maintenance, operation, rehabilitation and disposal of assets to provide for present and future community needs.

- Climate Change Policy
  Council's commitment to respond to climate change when undertaking operational activity.

- Community Facilities Policy
  To guide the development of community facilities planning and works programs.

- Equity, Access and Social Inclusion Policy
  Supports Council's commitment to creating a community where people of all ages and abilities have equal opportunity to access and participate in community life with dignity.

- Leasing and Licensing of Council Owned Facilities Policy
  Guiding principles and statements that will form the negotiating position of Council as new leases are entered into for all organisations who occupy Council owned facilities.

- Open Space Policy
  Support the development of open spaces that contribute to neighbourhood character, active living, community engagement, health and wellbeing, sustainable environmental outcomes and enhanced natural environments.

- Risk Management
  Council will integrate risk management into its corporate culture and its everyday business operations at the strategic, project, operational and emergency risk levels.

South Australian Government Policy

- Resilient South Adaption Plan
  The goal of Resilient South is a region that is resilient to natural hazards associated with climate change, focused on preparedness and crisis avoidance and captures opportunities in innovation in adapting to climate change.

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DRAFT
Sporting Facilities

Kaurna Acknowledgement

The City of Marion acknowledges we are situated on the traditional lands of the Kaurna people and recognises the Kaurna people as the traditional custodians of the land.

The Land

This Management Plan applies to the Land identified in the Community Land Register as having the following purposes:

- Major Sporting Facilities to provide buildings, playing fields and courts for the enjoyment of medium-high level competition. Facilities may include dedicated and shared clubrooms, on-site parking, lighting towers for ovals and fencing.

- Minor Sporting Reserves to provide buildings, playing fields and courts with basic amenities to local clubs.

For land under the Council's care, control and management, the Community Land Register identifies the owner together with any trust, dedication or restriction which applies to the Land.

Purpose for which the Land is held by Council

The land is held to provide sporting facilities across the Council area to provide opportunities for sport at both competition and recreational levels as identified in the Community Land Register and may include playgrounds, paths and other open space improvements. The larger sites, including but not limited to Mitchell Park Sports and Community Club, may also provide for supporting uses that include community, retail and business purposes that meet the needs of the local community.

The Land is also held for secondary purposes associated with Council's operational needs including but not limited to environmental, urban design, heritage (cultural and built form) and stormwater management requirements.

Council may grant or renew leases and/or licences where the agreements:

- are consistent with the uses and purposes included in this Community Land Management Plan;

- support the operational needs of Council; or
- formalise an encroachment provided it does not negatively impact on the primary purposes of the Land, its amenity or any other permitted uses of the Land.

Council may also issue permits which are consistent with the uses and purposes included in this Community Land Management Plan and in accordance with Council's Local Government Land By-Law No.3.

Objectives for the management of the Land

The following objectives each carry equal weighting. This means that not one objective outweighs another and rather, each objective is to be considered in a balanced and measured way taking into account (as relevant) the specific facts and circumstances applicable to the decision-making process.

- To facilitate use of the Land for sporting purposes consistent with this plan and in accordance with any lease or licence issued by the Council.
- To ensure Sporting facilities are maintained in accordance with their leases or licences (if any) and the Open Space Plan.
- To develop and maintain infrastructure that allows Council to deliver its services to the community.

Leases and Licences for the Land

The current leases and licences for the Land (if any) are detailed in the Council's Community Land Register.

Leases and licences for less than 5 years that are consistent with the provisions of this Plan may be granted by Council in accordance with Section 202(3) of the Local Government Act.

Where a lease or a licence is proposed to be granted for a term of more than 5 years, Council will comply with its public consultation policy in accordance with Section 202 of the Local Government Act.

If the use of the Land will also include a business purpose, the business purpose must be consistent with the provisions of this Plan and Council may approve of such use in accordance with Section 200 of the Local Government Act.

If any proposal to grant a lease and/or a licence is not consistent with this Plan, the Plan must be amended in accordance with Section 198 of the Local Government Act.

Where Council is the custodian of Crown Land, the granting or renewal of leases and/or licences will be in accordance with the provisions of section 22 of the Crown Land Management Act 2009.

Proposals for the management of the Land

Subject to compliance with the requirements of all relevant legislation and Council Policies, the Council may develop and manage the Land to enhance its use as a community asset.

Council's proposals for the management of the Land are:

- To redevelop and upgrade sporting facilities in accordance with the Open Space Plan and Building Asset Strategy.
- To protect and enhance remnant vegetation that has been identified on sites throughout the Council area by revegetating areas with appropriate species and rehabilitating degraded sites.
- The provision, maintenance, renewal and upgrade of Council owned assets, as appropriate and within budget constraints, including (but not limited to) buildings, playing surfaces, drainage, water detention, car parking, lighting, footpaths, access roads, furniture and landscaping.
- Council may at its discretion, approve the use of any part of the Land for business purposes, provided that such business purpose is not inconsistent with this Plan.

Performance Targets and measures

Objective	Performance Target	Performance Measure
To facilitate use of the Land for sporting purposes consistent with this plan and in accordance with any lease or licence issued by the Council.	To ensure the Land is used for purposes consistent with this plan and any leases or licences that are in place clearly set out the responsibilities of each party.	Council is not notified of any breaches of the lease or licence and is not required to issue any Notices of Breach to agreement holders.
To ensure Sporting facilities are maintained in accordance with their leases or licences (if any) and the Open Space Plan.	Sporting facilities are upgraded as set out in the plan updated August 2022.	Periodic review of the Open Space Plan to ensure that the program is being followed and is on track for delivery. Council is not notified of any breaches of the lease or licence and is not required to issue any Notices of Breach to agreement holders.
To develop and maintain infrastructure that allows	To ensure the provision of safe and appropriately	Periodic inspections of the Land to be conducted and any obvious safety concerns

Council to deliver its services to the community.	maintained Council owned assets.	arising in connection with them will be addressed as a matter of priority and as soon as practical. Any reported accidents or service requests will be investigated by Council and responded to in accordance with Council's customer service standard. Signage to be erected on the Land where appropriate, to provide guidance to the public regarding appropriate uses of the Land.

Relevant Policies and Plans

This Community Land Management Plan will be implemented and managed in accordance with other plans and policies that relate to the Land (as may be amended from time to time), including the plans and policies listed below.

These plans and policies establish objectives, strategies and actions that will guide the future development, maintenance and management of all community land within the Council's area, including the Land.

Each are available for inspection at the Council's principal office during ordinary business hours and on the Council's website www.marion.sa.gov.au.

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Council Plans and Strategies

- City of Marion Strategic Plan
  A strategic plan that provides a framework to respond to the economic, social and environmental sustainability pressures faced by the Council region.

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  A strategy that considers the lifecycle and condition of building assets, the demographic profile of the community, future growth forecasts, partnership opportunities, service delivery/facility trends and spatial equity to identify Council's current and future asset needs.

- Open Space Plan

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- Disability Access and Inclusion Plan
  The Disability Access and Inclusion Plan is a framework to ensure that all persons can participate in community life with dignity.

- Transport Plan
  Overarching and consolidated approach towards the management of transport and its impact on the local community, businesses and the environment, this includes and a walking and cycling plan.

- The Smart City of Marion Strategic Plan
  To harness data, technology and infrastructure to support our community to flourish through improved service delivery.

- Remnant Native Vegetation Plan
  Priorities and actions to protect remnant native vegetation in Council reserves.

- Tree Management Framework
  Has been developed to meet the changing nature of tree management principles in a strategic and sustainable way. This includes a tree character vision for the city and tree management principles, which drive directions for trees in parks, reserves and streets.

- Local Government Land By-Law No 3
  Regulates access to and activities that may be undertaken on the Land.

Council Policies

- Asset Management Policy
  Identifies how asset management is to meet a required level of service in the most cost-effective way, through the creation, acquisition, maintenance, operation, rehabilitation and disposal of assets to provide for present and future community needs.

- Climate Change Policy
  Council's commitment to respond to climate change when undertaking operational activity.

- Community Facilities Policy
  To guide the development of community facilities planning and works programs.

- Equity, Access and Social Inclusion Policy
  Supports Council's commitment to creating a community where people of all ages and abilities have equal opportunity to access and participate in community life with dignity.

- Leasing and Licensing of Council Owned Facilities Policy
  Guiding principles and statements that will form the negotiating position of Council as new leases are entered into for all organisations who occupy Council owned facilities.

- Open Space Policy
  Support the development of open spaces that contribute to neighbourhood character, active living, community engagement, health and wellbeing, sustainable environmental outcomes and enhanced natural environments.

- Risk Management
  Council will integrate risk management into its corporate culture and its everyday business operations at the strategic, project, operational and emergency risk levels.

South Australian Government Policy

- Resilient South Adaption Plan
  The goal of Resilient South is a region that is resilient to natural hazards associated with climate change, focused on preparedness and crisis avoidance and captures opportunities in innovation in adapting to climate change.

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DRAFT
Wetlands

Kaurna Acknowledgement

The City of Marion acknowledges we are situated on the traditional lands of the Kaurna people and recognises the Kaurna people as the traditional custodians of the land.

The Land

This Management Plan applies to the following Wetlands identified in the Community Land Register:

- Oaklands Wetlands
  Located off Oaklands Road extending south to the railway line.

- Warriparinga Wetlands
  Accessed from Sturt Road and located between Marion Road and the Marion Holiday Park.

- Glade Crescent Wetland
  Located in Hallett Cove extending from Capella Drive to Quailo Avenue.

For land under the Council's care, control and management, the Community Land Register identifies the owner together with any trust, dedication or restriction which applies to the Land.

Purpose for which the Land is held by Council

Wetlands within the Council area are unique sites that have been developed for drainage and wetlands purposes to improve water quality, protect native flora and fauna and provide recreational and educational opportunities in keeping with the cultural and environmental aspects of each site.

The Land is also held for secondary purposes associated with Council's operational needs including but not limited to environmental, urban design, heritage (cultural and built form) and stormwater management requirements.

Council may grant or renew leases and/or licences where the agreements:

- are consistent with the uses and purposes included in this Community Land Management Plan;
- support the operational needs of Council; or
- formalise an encroachment provided it does not negatively impact on the primary purposes of the Land, its amenity or any other permitted uses of the Land.

Council may also issue permits which are consistent with the uses and purposes included in this Community Land Management Plan and in accordance with Council's Local Government Land By-Law No.3.

Objectives for the management of the Land

The following objectives each carry equal weighting. This means that not one objective outweighs another and rather, each objective is to be considered in a balanced and measured way taking into account (as relevant) the specific facts and circumstances applicable to the decision-making process.

- To maintain the wetlands as a flood mitigation, stormwater detention system and provide natural open space which is home to a diversity of wildlife and vegetation, including any remnant vegetation that may exist on the site.
- To encourage visitation to the Wetlands for recreational and educational opportunities.
- To develop and maintain infrastructure that allows Council to deliver its services to the community.
- To facilitate use of the Land for community/operational purposes consistent with this plan and in accordance with any lease or licence issued by the Council.

Leases and Licences for the Land

The current leases and licences for the Land (if any) are detailed in the Council's Community Land Register.

Leases and licences for less than 5 years that are consistent with the provisions of this Plan may be granted by Council in accordance with Section 202(3) of the Local Government Act.

Where a lease or a licence is proposed to be granted for a term of more than 5 years, Council will comply with its public consultation policy in accordance with Section 202 of the Local Government Act.

If the use of the Land will also include a business purpose, the business purpose must be consistent with the provisions of this Plan and Council may approve of such use in accordance with Section 200 of the Local Government Act.

If any proposal to grant a lease and/or a licence is inconsistent with this Plan, the Plan must be amended in accordance with Section 198 of the Local Government Act.

Where Council is the custodian of Crown Land, the granting or renewal of leases and/or licences will be in accordance with the provisions of section 22 of the Crown Land Management Act 2009.

Proposals for the management of the Land

Subject to compliance with the requirements of all relevant legislation and Council Policies, the Council may develop and manage the Land to enhance its use as a community asset.

Council's proposals for the management of the Land are:

- To maintain the wetlands to ensure it can continue to capture, clean and store stormwater each year.
- To protect and enhance remnant vegetation that has been identified on sites throughout the Council area by revegetating areas with appropriate species and rehabilitating degraded sites.
- To provide a place that can be used for education, research and studies into wetlands.
- To work with the Kaurna community at Warriparinga.
- The provision, maintenance, renewal and upgrade of Council owned assets, as appropriate and within budget constraints, including (but not limited to) buildings, playing surfaces, drainage, water detention, car parking, lighting, footpaths, access roads, furniture and landscaping.
- Council may at its discretion, approve the use of any part of the Land for business purposes, provided that such business purpose is not inconsistent with this Plan.

Performance Targets and measures

Objective	Performance Target	Performance Measure
To maintain the wetlands as a flood mitigation, stormwater detention system and provide natural open space which is home to a diversity of wildlife and remnant vegetation.	To ensure the wetlands acts as designed and provides stormwater detention, clean water to local reserves and open space, a habitat for local fauna and does not pose a safety hazard to members of the public and surrounding properties.	Periodic inspections of the wetlands to be conducted with rectification of any identified issues. Any reported incidents or service requests will be investigated by Council and responded to in accordance with Council's customer service standard.

To encourage visitation to the Wetlands for recreational and educational opportunities.	Increased visitation to the Wetlands.	Review of Council's customer feedback platforms and customer surveys as conducted from time to time.
To develop and maintain infrastructure that allows Council to deliver its services to the community.	To ensure the provision of safe and appropriately maintained Council owned assets.	Periodic inspections of the Land to be conducted and any obvious safety concerns arising in connection with them will be addressed as a matter of priority and as soon as practical. Any reported accidents or service requests will be investigated by Council and responded to in accordance with Council's customer service standard. Signage to be erected on the Land where appropriate, to provide guidance to the public regarding appropriate uses of the Land.
To facilitate use of the Land for community/operational purposes consistent with this plan and in accordance with any lease or licence issued by the Council.	To ensure the Land is used for purposes consistent with this plan and any leases or licences that are in place clearly set out the responsibilities of each party.	Periodic audits are to be conducted with any inconsistent uses being identified and either stopped or removed. Council is not notified of any breaches of the lease or licence and is not required to issue any Notices of Breach to agreement holders.

Relevant Policies and Plans

This Community Land Management Plan will be implemented and managed in accordance with other plans and policies that relate to the Land (as may be amended from time to time), including the plans and policies listed below.

These plans and policies establish objectives, strategies and actions that will guide the future development, maintenance and management of all community land within the Council's area, including the Land.

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Council Plans and Strategies

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- City of Marion Building Asset Strategy
  A strategy that considers the lifecycle and condition of building assets, the demographic profile of the community, future growth forecasts, partnership opportunities, service delivery/facility trends and spatial equity to identify Council's current and future asset needs.

- Open Space Plan
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- Disability Access and Inclusion Plan
  The Disability Access and Inclusion Plan is a framework to ensure that all persons can participate in community life with dignity.

- Transport Plan
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  Priorities and actions to protect remnant native vegetation in Council reserves.

- Tree Management Framework
  Has been developed to meet the changing nature of tree management principles in a strategic and sustainable way. This includes a tree character vision for the city and tree management principles, which drive directions for trees in parks, reserves and streets.

- Local Government Land By-Law No 3
  Regulates access to and activities that may be undertaken on the Land

Council Policies

- Asset Management Policy
  Identifies how asset management is to meet a required level of service in the most cost-effective way, through the creation, acquisition, maintenance, operation, rehabilitation and disposal of assets to provide for present and future community needs.

- Climate Change Policy
  Council's commitment to respond to climate change when undertaking operational activity.

- Community Facilities Policy
  To guide the development of community facilities planning and works programs.

- Equity, Access and Social Inclusion Policy
  Supports Council's commitment to creating a community where people of all ages and abilities have equal opportunity to access and participate in community life with dignity.

- Leasing and Licensing of Council Owned Facilities Policy
  Guiding principles and statements that will form the negotiating position of Council as new leases are entered into for all organisations who occupy Council owned facilities.

- Open Space Policy
  Support the development of open spaces that contribute to neighbourhood character, active living, community engagement, health and wellbeing, sustainable environmental outcomes and enhanced natural environments.

- Risk Management
  Council will integrate risk management into its corporate culture and its everyday business operations at the strategic, project, operational and emergency risk levels.

South Australian Government Policy

- Resilient South Adaption Plan
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DRAFT
Coastal and Nature Conservation

Kaurna Acknowledgement

The City of Marion acknowledges we are situated on the traditional lands of the Kaurna people and recognises the Kaurna people as the traditional custodians of the land.

The Land

This Management Plan applies to the Land identified in the Community Land Register as having the following purposes:

- Beaches located along the coastline provide access to the sea for recreational activities, they are defined under the Harbors and Navigation Act 1993 as being the land between the low water mark of the seabed and high water mark under the care, control and management of Council.
- Coastal Reserves provide protection to the beaches and protection to sensitive coastal environments including cliffs and foreshores.
- Nature Conservation Reserves have had minimal disturbance and primarily contain remnant native vegetation.

For land under the Council's care, control and management, the Community Land Register identifies the owner together with any trust, dedication or restriction which applies to the Land.

Purpose for which the Land is held by Council

The land is held to preserve ecologically sensitive environments along the coast and throughout the Council area. Natural reserves predominately exist adjacent State managed Conservation and National Parks.

The Land is also held for secondary purposes associated with Council's operational needs including but not limited to environmental, urban design, heritage (cultural and built form) and stormwater management requirements.

Council may grant or renew leases and/or licences where the agreements:

- are consistent with the uses and purposes included in this Community Land Management Plan;
- support the operational needs of Council; or
- formalise an encroachment provided it does not negatively impact on the primary purposes of the Land, its amenity or any other permitted uses of the Land.

Council may also issue permits which are consistent with the uses and purposes included in this Community Land Management Plan and in accordance with Council's Local Government Land By-Law No.3.

Objectives for the management of the Land

The following objectives each carry equal weighting. This means that not one objective outweighs another and rather, each objective is to be considered in a balanced and measured way taking into account (as relevant) the specific facts and circumstances applicable to the decision-making process.

- To protect and enhance the beaches, coastal reserves and natural reserves.
- To facilitate use of the Land for community/operational purposes consistent with this plan and in accordance with any lease or licence issued by the Council.
- To develop and maintain infrastructure that allows Council to deliver its services to the community.

Leases and Licences for the Land

The current leases and licences for the Land (if any) are detailed in the Council's Community Land Register.

Leases and licences for less than 5 years that are consistent with the provisions of this Plan may be granted by Council in accordance with Section 202(3) of the Local Government Act.

Where a lease or a licence is proposed to be granted for a term of more than 5 years, Council will comply with its public consultation policy in accordance with Section 202 of the Local Government Act.

If the use of the Land will also include a business purpose, the business purpose must be consistent with the provisions of this Plan and Council may approve of such use in accordance with Section 200 of the Local Government Act.

If any proposal to grant a lease and/or a licence is not consistent with this Plan, the Plan must be amended in accordance with Section 198 of the Local Government Act.

Where Council is the custodian of Crown Land, the granting or renewal of leases and/or licences will be in accordance with the provisions of section 22 of the Crown Land Management Act 2009.

Proposals for the management of the Land

Subject to compliance with the requirements of all relevant legislation and Council Policies, the Council may develop and manage the Land to enhance its use as a community asset.

Council's proposals for the management of the Land are:

- To provide areas for the use and enjoyment of the community, where a range of recreation activities may be undertaken including the completion of the Marion Coastal Walk.
- To protect and enhance remnant vegetation that has been identified on sites throughout the Council area by revegetating areas with appropriate species and rehabilitating degraded sites.
- The provision, maintenance, renewal and upgrade of Council owned assets, as appropriate and within budget constraints, including (but not limited to) buildings, playing surfaces, drainage, water detention, car parking, lighting, footpaths, access roads, furniture and landscaping.
- Council may at its discretion, approve the use of any part of the Land for business purposes, provided that such business purpose is not inconsistent with this Plan.

Performance Targets and measures

Objective	Performance Target	Performance Measure
To protect and enhance the beaches, coastal reserves and natural reserves.	To ensure there is no further degradation of remnant native vegetation.	Periodic inspections of the reserves to be conducted with rectification of any identified issues. Any reported incidents or service requests will be investigated by Council and responded to in accordance with Council's customer service standard.
To facilitate use of the Land for community/operational purposes consistent with this plan and in accordance with any lease or licence issued by the Council.	To ensure that any leases or licences that are in place clearly set out the responsibilities of each party.	Council is not notified of any breaches of the lease or licence and is not required to issue any Notices of Breach to agreement holders.
To develop and maintain infrastructure that allows	To ensure the provision of safe and appropriately	Periodic inspections of the Land to be conducted and

Council to deliver its services to the community.	maintained Council owned assets.	any obvious safety concerns arising in connection with them will be addressed as a matter of priority and as soon as practical. Any reported accidents or service requests will be investigated by Council and responded to in accordance with Council's customer service standard. Signage to be erected on the Land where appropriate, to provide guidance to the public regarding appropriate uses of the Land.

Relevant Policies and Plans

This Community Land Management Plan will be implemented and managed in accordance with other plans and policies that relate to the Land (as may be amended from time to time), including the plans and policies listed below.

These plans and policies establish objectives, strategies and actions that will guide the future development, maintenance and management of all community land within the Council's area, including the Land.

Each are available for inspection at the Council's principal office during ordinary business hours and on the Council's website www.marion.sa.gov.au.

In accordance with the Act, in the event of an inconsistency between the provision of an official plan or policy under another Act and the provisions of this CLMP, the provisions of the official plan or policy prevail to the extent of the inconsistency.

Council Plans and Strategies

- City of Marion Strategic Plan
  A strategic plan that provides a framework to respond to the economic, social and environmental sustainability pressures faced by the Council region.

- City of Marion Building Asset Strategy
  A strategy that considers the lifecycle and condition of building assets, the demographic profile of the community, future growth forecasts, partnership opportunities, service delivery/facility trends and spatial equity to identify Council's current and future asset needs.

- Open Space Plan

The Council's Open Space Plan guides the future provision, development and management of open space across the Council area over the next 10 years. The Plan is focused on achieving an equitable spread of appealing and functional open space across the City, establishes nine (9) areas to renew, develop and improve open space within the area, addresses current and future community needs, establishes a 'needs based' assessment to help deliver open space projects throughout Wards, and confirms how the council will engage with the community on local open space projects, including playgrounds and reserves.

- Long Term Financial Plan
  A plan for the financial sustainability of the organisation translating the strategic directions into financial terms.

- Business Plan
  Sets out the projects and programs that Council will deliver over four years.

- Resilient South
  A plan to ensure the southern region remains a vibrant, desirable and productive place to live, work and visit, and that our businesses, communities and environments can respond positively to the challenges and opportunities presented by a changing climate.

- Disability Access and Inclusion Plan
  The Disability Access and Inclusion Plan is a framework to ensure that all persons can participate in community life with dignity.

- Transport Plan
  Overarching and consolidated approach towards the management of transport and its impact on the local community, businesses and the environment, this includes and a walking and cycling plan.

- The Smart City of Marion Strategic Plan
  To harness data, technology and infrastructure to support our community to flourish through improved service delivery.

- Remnant Native Vegetation Plan 2018-2023
  Priorities and actions to protect remnant native vegetation in Council reserves.

- Tree Management Framework
  Has been developed to meet the changing nature of tree management principles in a strategic and sustainable way. This includes a tree character vision for the city and tree management principles, which drive directions for trees in parks, reserves and streets.

- Local Government Land By-Law No 3
  Regulates access to and activities that may be undertaken on the Land.

Coastal plans and studies

These plans and studies cover issues such as coastal cliff stability assessments, general coastal erosion assessments, Coastal hazard vulnerability assessments, coastal adaptation strategies and coastal conservation and action planning.

- Coastal Monitoring Program
- Coastal Climate Change Adaptation Study

Council Policies

- Asset Management Policy
  Identifies how asset management is to meet a required level of service in the most cost-effective way, through the creation, acquisition, maintenance, operation, rehabilitation and disposal of assets to provide for present and future community needs.
- Climate Change Policy
  Council's commitment to respond to climate change when undertaking operational activity.
- Community Facilities Policy
  To guide the development of community facilities planning and works programs.
- Equity, Access and Social Inclusion Policy
  Supports Council's commitment to creating a community where people of all ages and abilities have equal opportunity to access and participate in community life with dignity.
- Leasing and Licensing of Council Owned Facilities Policy
  Guiding principles and statements that will form the negotiating position of Council as new leases are entered into for all organisations who occupy Council owned facilities.
- Open Space Policy
  Support the development of open spaces that contribute to neighbourhood character, active living, community engagement, health and wellbeing, sustainable environmental outcomes and enhanced natural environments.
- Risk Management
  Council will integrate risk management into its corporate culture and its everyday business operations at the strategic, project, operational and emergency risk levels.

South Australian Government Policy

- Resilient South Adaption Plan
  The goal of Resilient South is a region that is resilient to natural hazards associated with climate change, focused on preparedness and crisis avoidance and captures opportunities in innovation in adapting to climate change.

COMMUNITY LAND MANAGEMENT PLAN

DRAFT
Reserves and Open Space

PO Box 21, Oaklands Park
South Australia 5046

245 Sturt Road, Sturt
South Australia 5047

T (08) 8375 6600
F (08) 8375 6699
E council@marion.sa.gov.au

Kaurna Acknowledgement

The City of Marion acknowledges we are situated on the traditional lands of the Kaurna people and recognises the Kaurna people as the traditional custodians of the land.

The Land

This Management Plan applies to the Land identified in the Community Land Register as having the following purposes:

- Local Reserves provide limited facilities that generally cater for a low-density urban environment. They provide environmental value through urban heat mitigation, contributing to biodiversity, water management and improving air quality.

- Neighbourhood Reserves provide facilities described in Local Reserves and also provide a diversity of character in locations that cater for a higher density population. Due to the broader scale of facilities people can use these open spaces for extended periods of time. They provide environmental value through urban heat mitigation, contributing to biodiversity, water management and improving air quality.

- Regional Reserves provide facilities described in Local and Neighbourhood Reserves and also provide extensive high-quality destinations that have broad appeal and attract visitors and local community members alike. They can offer sporting facilities and unique play and recreation opportunities. Environmental benefits are provided through the enhancement of natural landscapes.

For land under the Council's care, control and management, the Community Land Register identifies the owner together with any trust, dedication or restriction which applies to the Land.

Purpose for which the Land is held by Council

The land is held to provide open space across the Council area as identified in the Community Land Register to provide opportunities for play, leisure, recreational fitness and non-organised sport.

The Land is also held for secondary purposes associated with Council's operational needs including but not limited to environmental, urban design, heritage (cultural and built form) and stormwater management requirements.

Council may grant or renew leases and/or licences where the agreements:

- are consistent with the uses and purposes included in this Community Land Management Plan;
- support the operational needs of Council; or
- formalise an encroachment provided it does not negatively impact on the primary purposes of the Land, its amenity or any other permitted uses of the Land.

Council may also issue permits which are consistent with the uses and purposes included in this Community Land Management Plan and in accordance with Council's Local Government Land By-Law No.3.

Objectives for the management of the Land

The following objectives each carry equal weighting. This means that not one objective outweighs another and rather, each objective is to be considered in a balanced and measured way taking into account (as relevant) the specific facts and circumstances applicable to the decision-making process.

- To facilitate use of the Land for community/operational purposes consistent with this plan and in accordance with any lease or licence issued by the Council.
- To develop and maintain infrastructure that allows Council to deliver its services to the community.
- To ensure the Parks and Reserves are maintained in accordance with their classification in the Open Space Plan.

Leases and Licences for the Land

The current leases and licences for the Land (if any) are detailed in the Council's Community Land Register.

Leases and licences for less than 5 years that are consistent with the provisions of this Plan may be granted by Council in accordance with Section 202(3) of the Local Government Act.

Where a lease or a licence is proposed to be granted for a term of more than 5 years, Council will comply with its public consultation policy in accordance with Section 202 of the Local Government Act.

If the use of the Land will also include a business purpose, the business purpose must be consistent with the provisions of this Plan and Council may approve of such use in accordance with Section 200 of the Local Government Act.

If any proposal to grant a lease and/or a licence is not consistent with this Plan, the Plan must be amended in accordance with Section 198 of the Local Government Act.

Where Council is the custodian of Crown Land, the granting or renewal of leases and/or licences will be in accordance with the provisions of section 22 of the Crown Land Management Act 2009.

Proposals for the management of the Land

Subject to compliance with the requirements of all relevant legislation and Council Policies, the Council may develop and manage the Land to enhance its use as a community asset.

Council's proposals for the management of the Land are:

- To redevelop and upgrade open space in accordance with the Open Space Plan.
- To provide areas for the use and enjoyment of the community, where a range of recreation activities may be undertaken including the completion of the Marion Coastal Walk.
- To protect and enhance remnant vegetation that has been identified on sites throughout the Council area by revegetating areas with appropriate species and rehabilitating degraded sites.
- The provision, maintenance, renewal and upgrade of Council owned assets, as appropriate and within budget constraints, including (but not limited to) buildings, playing surfaces, drainage, water detention, car parking, lighting, footpaths, access roads, furniture and landscaping.
- Council may at its discretion, approve the use of any part of the Land for business purposes, provided that such business purpose is not inconsistent with this Plan.

Performance Targets and measures

Objective	Performance Target	Performance Measure
To facilitate use of the Land for community/operational purposes consistent with this plan and in accordance with any lease or licence issued by the Council.	To ensure the Land is used for purposes consistent with this plan and any leases or licences that are in place clearly set out the responsibilities of each party.	Council is not notified of any breaches of the lease or licence and is not required to issue any Notices of Breach to agreement holders.
To develop and maintain infrastructure that allows Council to deliver its services to the community.	To ensure the provision of safe and appropriately maintained Council owned assets.	Periodic inspections of the Land to be conducted and any obvious safety concerns arising in connection with them will be addressed as a

		matter of priority and as soon as practical. Any reported accidents or service requests will be investigated by Council and responded to in accordance with Council's customer service standard.
To ensure the Parks and Reserves are maintained in accordance with their classification in the Open Space Plan.	Open Space is upgraded as set out in the plan updated August 2022.	Periodic review of the Open Space Plan to ensure that the program is being followed and is on track for delivery.

Relevant Policies and Plans

This Community Land Management Plan will be implemented and managed in accordance with other plans and policies that relate to the Land (as may be amended from time to time), including the plans and policies listed below.

These plans and policies establish objectives, strategies and actions that will guide the future development, maintenance and management of all community land within the Council's area, including the Land.

Each are available for inspection at the Council's principal office during ordinary business hours and on the Council's website www.marion.sa.gov.au.

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Council Plans and Strategies

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  A strategic plan that provides a framework to respond to the economic, social and environmental sustainability pressures faced by the Council region.

- City of Marion Building Asset Strategy
  A strategy that considers the lifecycle and condition of building assets, the demographic profile of the community, future growth forecasts, partnership opportunities, service delivery/facility trends and spatial equity to identify Council's current and future asset needs.

- Open Space Plan
  The Council's Open Space Plan guides the future provision, development and management of open space across the Council area over the next 10 years. The

Plan is focused on achieving an equitable spread of appealing and functional open space across the City, establishes nine (9) areas to renew, develop and improve open space within the area, addresses current and future community needs, establishes a 'needs based' assessment to help deliver open space projects throughout Wards, and confirms how the council will engage with the community on local open space projects, including playgrounds and reserves.

- Long Term Financial Plan
  A plan for the financial sustainability of the organisation translating the strategic directions into financial terms.

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  Sets out the projects and programs that Council will deliver over four years.

- Resilient South
  A plan to ensure the southern region remains a vibrant, desirable and productive place to live, work and visit, and that our businesses, communities and environments can respond positively to the challenges and opportunities presented by a changing climate.

- Disability Access and Inclusion Plan
  The Disability Access and Inclusion Plan is a framework to ensure that all persons can participate in community life with dignity.

- Transport Plan
  Overarching and consolidated approach towards the management of transport and its impact on the local community, businesses and the environment, this includes and a walking and cycling plan.

- The Smart City of Marion Strategic Plan
  To harness data, technology and infrastructure to support our community to flourish through improved service delivery.

- Remnant Native Vegetation Plan
  Priorities and actions to protect remnant native vegetation in Council reserves.

- Tree Management Framework
  Has been developed to meet the changing nature of tree management principles in a strategic and sustainable way. This includes a tree character vision for the city and tree management principles, which drive directions for trees in parks, reserves and streets.

- Local Government Land By-Law No 3
  Regulates access to and activities that may be undertaken on the Land

Council Policies

- Asset Management Policy

Identifies how asset management is to meet a required level of service in the most cost-effective way, through the creation, acquisition, maintenance, operation, rehabilitation and disposal of assets to provide for present and future community needs.

- Climate Change Policy
  Council's commitment to respond to climate change when undertaking operational activity.

- Community Facilities Policy
  To guide the development of community facilities planning and works programs.

- Equity, Access and Social Inclusion Policy
  Supports Council's commitment to creating a community where people of all ages and abilities have equal opportunity to access and participate in community life with dignity.

- Leasing and Licensing of Council Owned Facilities Policy
  Guiding principles and statements that will form the negotiating position of Council as new leases are entered into for all organisations who occupy Council owned facilities.

- Open Space Policy
  Support the development of open spaces that contribute to neighbourhood character, active living, community engagement, health and wellbeing, sustainable environmental outcomes and enhanced natural environments.

- Risk Management
  Council will integrate risk management into its corporate culture and its everyday business operations at the strategic, project, operational and emergency risk levels.

South Australian Government Policy

- Resilient South Adaption Plan
  The goal of Resilient South is a region that is resilient to natural hazards associated with climate change, focused on preparedness and crisis avoidance and captures opportunities in innovation in adapting to climate change.

COMMUNITY LAND MANAGEMENT PLAN

DRAFT
Operational and Other Community Land

PO Box 21, Oaklands Park
South Australia 5046

245 Sturt Road, Sturt
South Australia 5047

T (08) 8375 6600
F (08) 8375 6699
E council@marion.sa.gov.au

Kaurna Acknowledgement

The City of Marion acknowledges we are situated on the traditional lands of the Kaurna people and recognises the Kaurna people as the traditional custodians of the land.

The Land

This Management Plan applies to the Land identified in the Community Land Register as having the following purposes:

- Buffer Reserves providing a barrier between roads, paths and adjacent properties to deflect noise or wind and improve the aesthetics of an area.
- Controlled Access Reserves providing a barrier between roads, reserves and adjacent properties to restrict legal and physical access.
- Drainage Reserves housing infrastructure as part of a flood mitigation and stormwater detention system.
- Neighbourhood/Community Centres provide a Council run facility with staff to coordinate programs and activities with regular opening hours for community drop-in visits. These centres may provide areas that can be leased for community, retail or business purposes where they meet the needs of the local community.
- Operational Land supporting the Council in the delivery of their services to their community.
- Services Reserves housing infrastructure associated with essential services as their primary purpose.

For land under the Council's care, control and management, the Community Land Register identifies the owner together with any trust, dedication or restriction which applies to the Land.

Purpose for which the Land is held by Council

The Land is held for the provision of Council's operational needs as identified in the Community Land Register which may include but is not limited to environmental, urban

design, heritage (cultural and built form) and stormwater management requirements. The Land may also provide open space or community facilities that are of a minor nature or act in support of the primary usage.

Council may grant or renew leases and/or licences where the agreements:

- are consistent with the uses and purposes included in this Community Land Management Plan;
- support the operational needs of Council; or
- formalise an encroachment provided it does not negatively impact on the primary purposes of the Land, its amenity or any other permitted uses of the Land.

Council may also issue permits which are consistent with the uses and purposes included in this Community Land Management Plan and in accordance with Council's Local Government Land By-Law No.3.

Objectives for the management of the Land

The following objectives each carry equal weighting. This means that not one objective outweighs another and rather, each objective is to be considered in a balanced and measured way taking into account (as relevant) the specific facts and circumstances applicable to the decision-making process.

- To facilitate use of the Land for community/operational purposes consistent with this plan and in accordance with any lease or licence issued by the Council.
- To develop and maintain infrastructure that allows Council to deliver its services to the community.
- To provide infrastructure to manage Council's stormwater network.

Leases and Licences for the Land

The current leases and licences for the Land (if any) are detailed in the Council's Community Land Register.

Leases and licences for less than 5 years that are consistent with the provisions of this Plan may be granted by Council in accordance with Section 202(3) of the Local Government Act.

Where a lease or a licence is proposed to be granted for a term of more than 5 years, Council will comply with its public consultation policy in accordance with Section 202 of the Local Government Act.

If the use of the Land will also include a business purpose, the business purpose must be consistent with the provisions of this Plan and Council may approve of such use in accordance with Section 200 of the Local Government Act.

If any proposal to grant a lease and/or a licence is inconsistent with this Plan, the Plan must be amended in accordance with Section 198 of the Local Government Act.

Where Council is the custodian of Crown Land, the granting or renewal of leases and/or licences will be in accordance with the provisions of section 22 of the Crown Land Management Act 2009.

Proposals for the management of the Land

Subject to compliance with the requirements of all relevant legislation and Council Policies, the Council may develop and manage the Land to enhance its use as a community asset.

Council's proposals for the management of the Land are:

- The provision, maintenance, renewal and upgrade of Council owned assets, as appropriate and within budget constraints, including (but not limited to) buildings, playing surfaces, drainage, water detention, car parking, lighting, footpaths, access roads, furniture and landscaping.
- To redevelop and upgrade built assets in accordance with the Building Asset Strategy.
- Council may at its discretion, approve the use of any part of the Land for business purposes, provided that such business purpose is not inconsistent with this Plan.
- To protect and enhance remnant vegetation that has been identified on sites throughout the Council area by revegetating areas with appropriate species and rehabilitating degraded sites.

Performance Targets and measures

Objective	Performance Target	Performance Measure
To facilitate use of the Land for community/operational purposes consistent with this plan and in accordance with any lease or licence issued by the Council.	To ensure the Land is used for purposes consistent with this plan and any leases or licences that are in place clearly set out the responsibilities of each party.	Council is not notified of any breaches of the lease or licence and is not required to issue any Notices of Breach to agreement holders.
To develop and maintain infrastructure that allows Council to deliver its services to the community.	To ensure the provision of safe and appropriately maintained Council owned assets.	Periodic inspections of the Land to be conducted and any obvious safety concerns arising in connection with them will be addressed as a matter of priority and as soon as practical.

		Any reported accidents or service requests will be investigated by Council and responded to in accordance with Council's customer service standard. Signage to be erected on the Land where appropriate, to provide guidance to the public regarding appropriate uses of the Land.
To provide infrastructure to manage Council's stormwater network.	To ensure there are no obstructions and the infrastructure does not pose a safety hazard to members of the public and surrounding properties.	Periodic inspections of stormwater systems to be conducted with rectification of any identified issues. Any reported incidents or service requests will be investigated by Council and responded to in accordance with Council's customer service standard.

Relevant Policies and Plans

This Community Land Management Plan will be implemented and managed in accordance with other plans and policies that relate to the Land (as may be amended from time to time), including the plans and policies listed below.

These plans and policies establish objectives, strategies and actions that will guide the future development, maintenance and management of all community land within the Council's area, including the Land.

Each are available for inspection at the Council's principal office during ordinary business hours and on the Council's website www.marion.sa.gov.au.

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  A strategy that considers the lifecycle and condition of building assets, the demographic profile of the community, future growth forecasts, partnership opportunities, service delivery/facility trends and spatial equity to identify Council's current and future asset needs.

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- Disability Access and Inclusion Plan
  The Disability Access and Inclusion Plan is a framework to ensure that all persons can participate in community life with dignity.

- Transport Plan
  Overarching and consolidated approach towards the management of transport and its impact on the local community, businesses and the environment, this includes and a walking and cycling plan.

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  To harness data, technology and infrastructure to support our community to flourish through improved service delivery.

- Remnant Native Vegetation Plan
  Priorities and actions to protect remnant native vegetation in Council reserves.

- Tree Management Framework
  Has been developed to meet the changing nature of tree management principles in a strategic and sustainable way. This includes a tree character vision for the city and tree management principles, which drive directions for trees in parks, reserves and streets.

- Local Government Land By-Law No 3
  Regulates access to and activities that may be undertaken on the Land.

Council Policies

- Asset Management Policy
  Identifies how asset management is to meet a required level of service in the most cost-effective way, through the creation, acquisition, maintenance, operation, rehabilitation and disposal of assets to provide for present and future community needs.

- Climate Change Policy
  Council's commitment to respond to climate change when undertaking operational activity.

- Community Facilities Policy
  To guide the development of community facilities planning and works programs.

- Equity, Access and Social Inclusion Policy
  Supports Council's commitment to creating a community where people of all ages and abilities have equal opportunity to access and participate in community life with dignity.

- Leasing and Licensing of Council Owned Facilities Policy
  Guiding principles and statements that will form the negotiating position of Council as new leases are entered into for all organisations who occupy Council owned facilities.

- Risk Management
  Council will integrate risk management into its corporate culture and its everyday business operations at the strategic, project, operational and emergency risk levels.

South Australian Government Policy

- Resilient South Adaption Plan
  The goal of Resilient South is a region that is resilient to natural hazards associated with climate change, focused on preparedness and crisis avoidance and captures opportunities in innovation in adapting to climate change.

COMMUNITY LAND MANAGEMENT PLAN

Marion Arena
262A Sturt Road, Marion

PO Box 21, Oaklands Park
South Australia 5046

245 Sturt Road, Sturt
South Australia 5047

T (08) 8375 6600
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Kaurna Acknowledgement

The City of Marion acknowledges we are situated on the traditional lands of the Kaurna people and recognises the Kaurna people as the traditional custodians of the land.

The Land

Legal description	Address	Owner
Allotment 100 in Filed Plan 147234 being the whole of the land in Certificate of Title Volume 6274 Folio 785	262A Sturt Road, Marion	City of Marion

The Land is shaded in blue on the following aerial photo:



Trust, Dedication or Restriction

None

Purpose for which the Land is held by Council

The Land is held for the provision of Principal Sporting or Recreational Facilities, which may include portions of open space or community facilities that are of a minor nature or act in support of the primary usage.

The Land may be subject to leases and licences where the agreements:

- support the sporting/recreational purpose of the land;
- make a commercial return to Council to support other sporting/recreational activities;
- enhance the provision of services to a sporting/recreational group; or
- are for other reasons at the discretion of Council.

The Land is also held for secondary purposes associated with Council's operational needs including but not limited to environmental, urban design, heritage and stormwater management requirements.

Objectives for the management of the Land

The following objectives each carry equal weighting. This means that not one objective outweighs another and rather, each objective is to be considered in a balanced and measured way taking into account (as relevant) the specific facts and circumstances applicable to the decision-making process.

- To provide facilities that encourage participation in recreational and community sport pursuits, and to seek to maximise the use of the Land and its facilities for these purposes.
- To pursue a use of the Land that maximises the high profile location of the site.
- To consider opportunities put forward by a Developer/Operator to manage a Sporting or Recreational Facility on this site pursuant to a long-term ground lease. (For any lease longer than 5 years, Council will follow its steps set out in its Public Consultation Policy.)
- To facilitate use of the Land for community/operational purposes consistent with this plan and in accordance with any lease or licence issued by the Council.
- To facilitate appropriate (as determined by the Council) recreational and cultural activities occurring on the Land in accordance with any lease, licence or permit issued by the Council.

Leases and Licences for the Land

The current leases and licences for the Land (if any) are detailed in the Council's Community Land Register.

Leases and licences for less than 5 years that are consistent with the provisions of this Plan may be granted by Council in accordance with Section 202 of the Local Government Act.

Where a lease or a licence is proposed to be granted for a term of more than 5 years, Council will comply with its public consultation policy in accordance with Section 202(3) of the Local Government Act.

If the use of the Land will also include a business purpose, the business purpose must be consistent with the provisions of this Plan and Council may approve of such use in accordance with Section 200 of the Local Government Act.

If any proposal to grant a lease and/or a licence is contrary to this Plan, the Plan must be amended in accordance with Section 198 of the Local Government Act.

Proposals for the management of the Land

Subject to compliance with the requirements of all relevant legislation and Council Policies, the Council may develop and manage the Land to enhance its use as a community asset.

Council's proposals for the management of the Land are:

- The development of a sporting and recreational facility that will complement other sporting and recreational activities already provided for in the community.
- The provision, maintenance, renewal and upgrade of Council owned assets, as appropriate and within budget constraints, including (but not limited to) buildings, playing surfaces, drainage, water detention, car parking, lighting, footpaths, access roads, furniture and landscaping.
- Council may at its discretion, approve the use of any part of the Land for business purposes, provided that such business purpose is not inconsistent with this Plan.
- Granting of a long-term lease to a sporting and recreational provider, including undertaking public consultation in accordance with Section 202(3) of the Local Government Act.

Performance Targets and measures

Performance Target	Performance Measure
To support lease or licence holders to provide and develop sporting and recreational opportunities for the community.	Increased visitation to and use of the Land, which may be measured through customer surveys and feedback.
	Council is not notified of any breaches of the lease or licence and is not required to

To ensure that any leases or licences that are in place clearly set out the responsibilities of each party.	issue any Notices of Breach to agreement holders.
To provide high quality sport and recreation facilities and related infrastructure that meet community needs.	Any new infrastructure that is installed on the Land complies with applicable Australian Standards Increased visitation to and use of the Land, which may be measured through customer surveys and feedback.
To ensure the provision of safe and appropriately maintained Council owned assets.	Periodic inspections of the Land to be conducted and any obvious safety concerns arising in connection with them will be addressed as a matter of priority and as soon as practical. Any reported accidents or service requests will be investigated by Council and responded to in accordance with Council's customer service standard. Signage to be erected on the Land where appropriate, to provide guidance to the public regarding appropriate uses of the Land.

Relevant Policies and Plans

This Community Land Management Plan will be implemented and managed in accordance with other plans and policies that relate to the Land (as may be amended from time to time), including the plans and policies listed below.

These plans and policies establish objectives, strategies and actions that will guide the future development, maintenance and management of all community land within the Council's area, including the Land.

Each are available for inspection at the Council's principal office during ordinary business hours and on the Council's website www.marion.sa.gov.au.

In accordance with the Act, in the event of an inconsistency between the provision of an official plan or policy under another Act and the provisions of this CLMP, the provisions of the official plan or policy prevail to the extent of the inconsistency.

Council Plans and Strategies

- City of Marion Strategic Plan 2019-2029
  A strategic plan that provides a framework to respond to the economic, social and environmental sustainability pressures faced by the Council region.

- Open Space Framework 2018- 2028
  The Council's Open Space Framework provides a strategic framework that guides the future provision, development and management of open space across the Council area over the next 10 years. The Framework is focused on achieving an equitable spread of appealing and functional open space across the City, establishes nine (9) areas to renew, develop and improve open space within the area, addresses current and future community needs, establishes a 'needs based' assessment to help deliver open space projects throughout Wards, and confirms how the council will engage with the community on local open space projects, including playgrounds and reserves.

- Disability Access and Inclusion Plan 2020 -2024
  The Disability Access and Inclusion Plan is a framework to ensure that all persons can participate in community life with dignity.

- Resilient South
  A plan to ensure the southern region remains a vibrant, desirable and productive place to live, work and visit, and that our businesses, communities and environments can respond positively to the challenges and opportunities presented by a changing climate.

- Tree Management Framework
  Has been developed to meet the changing nature of tree management principles in a strategic and sustainable way. This includes a tree character vision for the city and tree management principles, which drive directions for trees in parks, reserves and streets.

- Local Government Land By-Law No 3
  Regulates access to and activities that may be undertaken on the Land.

Council Policies

- Asset Management Policy
  Identifies how asset management is to meet a required level of service in the most cost-effective way, through the creation, acquisition, maintenance, operation, rehabilitation and disposal of assets to provide for present and future community needs.

- Climate Change Policy
  Council's commitment to respond to climate change when undertaking operational activity.

- Community Facilities Policy
  To guide the development of community facilities planning and works programs.

- Equity, Access and Social Inclusion Policy
  Supports Council's commitment to creating a community where people of all ages and abilities have equal opportunity to access and participate in community life with dignity.

- Leasing and Licensing of Council Owned Facilities Policy
  Guiding principles and statements that will form the negotiating position of Council as new leases are entered into for all organisations who occupy Council owned facilities.

- Risk Management
  Council will integrate risk management into its corporate culture and its everyday business operations at the strategic, project, operational and emergency risk levels.

South Australian Government Policy

- Resilient South Adaption Plan
  The goal of Resilient South is a region that is resilient to natural hazards associated with climate change, focused on preparedness and crisis avoidance and captures opportunities in innovation in adapting to climate change.

11.8 Draft Parking Management Guidelines	
Report Reference	GC230613R11.8
Originating Officer	Unit Manager Engineering – Carl Lundborg
Corporate Manager	Manager Engineering, Assets and Environment – Mathew Allen
General Manager	General Manager City Services – Ben Keen

REPORT OBJECTIVE

The purpose of this report is to seek endorsement from Council for the draft Parking Management Guidelines and to proceed to public consultation.

REPORT HISTORY

Report Reference	Report Title
ASC220705R7.2	Parking Management
ASC221011R9.1	Parking Management Guidelines
IC230404R7.2	Preliminary Draft Parking Management Guidelines
FORUM230516R1.5	Draft Parking Management Guidelines

RECOMMENDATION

That Council:

1. **Endorses the draft Parking Management Guidelines (Attachment 1) proceed to public consultation.**
2. **Notes that a further report will be presented to Council with community consultation feedback.**

BACKGROUND

The City of Marion Transport Team forms part of the Engineering Unit and is comprised of 4 FTEs. All members of the team undertake day to day transport requests, observations and investigations that come from residents, Elected Members and members of parliament/candidates. These reactive requests currently consume approximately 75% of the workload within the team.

Parking is managed by the City of Marion to optimise residents' access to homes, parking needs of visitors, businesses, and community facilities. As with all metropolitan councils, the City of Marion is confronted with an increasing demand for on-street parking while ensuring accessibility. These requirements often seem to be contrary or at least seen as competing needs.

In some suburbs this has been exacerbated by the extent of 'infill' development that is occurring and the increase of car ownership, resulting in a higher density of those living with less off-street parking and higher traffic volumes.

ABS Data	2016	2021	Change (%)
Population	90,508	95,650	6 %
Dwellings	39,795	41,650	5 %
Local Jobs	22,982	28,240	23 %
Car Ownership (2 or more vehicles per household)	48.9%	51.6%	2.7 %

The Transport team has observed an increase in requests generated by the community, Council Members, staff and members of Parliament/candidates that are continually requesting parking improvements.

Year	Number of Parking Investigation Requests	Change (%)
2020	568	-
2021	604	6%
2022	622	3%

At the Asset and Sustainability Committee meeting on 5 July 2022, a Parking Management presentation was provided to the Committee. The presentation consisted of outlining the Transport team and its function, typical parking requests, intervention treatments used, how we educate, enforcement information and how we consult.

The committee supported the request for a development of a Parking Management Guideline to manage these competing demands, to provide a clear, more holistic direction on when to implement the most appropriate and consistent intervention (if any) to address parking concerns raised within the road network in the City of Marion.

At the Asset and Sustainability Committee meeting on 11 October 2022, a workshop/presentation was used to work with the committee on parking treatments and interventions that would be included in the draft Parking Management Guidelines. Comments and feedback were provided to help structure the content of the guidelines.

On 23 February 2023, a community engagement event called ‘Marion 100’ was held, which involved residents of the City of Marion workshopping and discussing topics of interest. The group discussed the topic of parking within the City of Marion streets and possible treatments. The comments and ideas generated by the group have been incorporated into the development of the Parking Management Guidelines.

On 4 April 2023, the preliminary draft Parking Management Guidelines was presented to the Infrastructure Committee for comments and feedback. The key comments provided were:

- Develop a formula/criterion for Parking Infrastructure (parking bays).
- Inclusion of driveway markings into the Guidelines.
- 60% consultation rate with the occupier of properties to support implementation/removal.
- Consolidate section ‘3.3 – Roads & Verges’ and use a typical City of Marion cross section.
- General support to include business parking permits in the guidelines (for timed parking).

On 16 May 2023, the draft Parking Management Guidelines was presented to the Elected Member forum for further comments and feedback. The key comments provided were:

- Inform community if there is only 1 reasonable solution.
- Consult with community if there are multiple reasonable options.
- Modify the Collaborate engagement type for only major parking projects (this would occur on rare occasions)
- Include a statement regarding a feedback loop to the community.

- To advise ward members the communication method when selecting an engagement type.

DISCUSSION

The Draft Parking Management Guidelines (Attachment 1) has been developed and written in a way that it is:

- Transparent in how decisions are made by the Transport Team
- Consistent approach across the City of Marion
- Guidance for staff, council members and community on how to deal with an issue, the expectations on service levels and how to approach an issue which isn't in-line with the Guidelines.

The Guidelines is presented in a public facing document that should be used as a tool when dealing with parking concerns/issues. The Parking Management Guidelines can now be put forward for public consultation to ensure there is sufficient ownership and opportunity for feedback from the community, council members and staff to ensure its effectiveness.

The questions for the community survey are:

- Do you support the Parking Management Guidelines?
- Do you think the Parking Management Guidelines will provide a benefit to the City of Marion community?
- Do you have any concerns in relation to the Parking Management Guidelines?
- Any further comments and feedback on the Parking Management Guidelines?

A report on the responses and feedback to the community consultation will be provided back to the 22 August 2023 General Council meeting.

ATTACHMENTS

1. Attachment 1 - Draft Parking Management Guidelines - For Public Consultation [**11.8.1** - 38 pages]

Parking Management Guidelines

A great place to *live*.

CITY OF MARION



Document control

Document owners	Organizational role
Mathew Allen	Manager Engineering, Asset & Environment
Carl Lundborg	Unit Manager Engineering
Nathan Saxty	Coordinator Transport

Version	Date	Author/s	Change status
0.1	17 March 2023	Nathan Saxty / Carl Lundborg	First draft
0.2	28 March 2023	Nathan Saxty / Carl Lundborg	Updated draft document from internal review.
0.3	2 May 2023	Nathan Saxty / Carl Lundborg	Updated draft document with comments and feedback from the Infrastructure Committee (IC230404R7.2)
0.4	17 May 2023	Nathan Saxty / Carl Lundborg	Updated draft document with comments and feedback from the Elected Member Forum (FORUM230516R1.5)

Kaurna Acknowledgement

Ngadiu tampendi Kaurna meyunna yaitya mattanya yaintya yerta

This Kaurna acknowledgement was prepared in consultation with traditional custodians.

Acknowledgement of Country

The City of Marion acknowledges we are situated on the traditional lands of the Kaurna people and recognises the Kaurna people as the traditional custodians of the land.

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Parking Management Guidelines Overview

As with all metropolitan councils, the City of Marion is confronted with an increasing demand for on-street parking while ensuring accessibility. These requirements often seem to be contrary or at least seen as competing needs. In some suburbs this has further been exacerbated by the extent of 'infill' development that is occurring, resulting in a higher density of living with less off street parking and higher traffic volumes. Therefore, it is not surprising that Council Members and staff of council are continually approached to improve and/or manage parking requirements.

In response, a Parking Management Guideline has been developed to provide a clear, more holistic direction on when to implement the most appropriate and consistent intervention (if any) to address parking concerns raised within the built road network in the City of Marion.

The guidelines also align with the Liveable and Connected themes of Council's Community Vision - Towards 2040, by contributing to a city that is planned, safe and welcoming, whilst being linked by a quality road and transport network. In practical terms, the guideline is meant to provide a tool in the management of the parking resource and assist in improving the local road network in regard to on-street parking provision and safe access.

As part of the guidelines a management matrix framework has been created, consisting of a parking purpose, principles and a flow chart outlining best practice when reviewing parking queries raised by the community.

Purpose statement:

Parking issues are reviewed / investigated in an open and clear manner to provide and optimise the on-street parking needs of the residents, their visitors, businesses and community facilities. Using appropriate interventions in a consistent manner throughout the city's road network.



Strategic framework

City of Marion strategic context

To ensure the delivery of the Community Vision – Towards 2040 the City of Marion has a Strategic Management Framework. In the context of the road network, transport and parking the framework contains a suite of plans and guidelines to provide a strategic direction and operational focus to achieve goals and outcomes.



Other related corporate strategies and plans
Road Hierarchy Plan
Carbon Neutral Plan
Smart CoM Strategic Plan
Transport Asset Management Plan
Energy Efficiency and Renewable Energy Plan
Disability Access and Inclusion Plan

Guidelines
Verge Development Guidelines

Related policies
Climate Change Policy
Environment Policy
Streetscape Policy
Equality, Access and Social Inclusion Policy

The development of the guidelines, in conjunction with the above documents, is considered a component in achieving Council's Community Vision > Towards 2040. The Community Vision sets six themes that represent the shared values and aspirations that guide how Council conducts its business, these are:

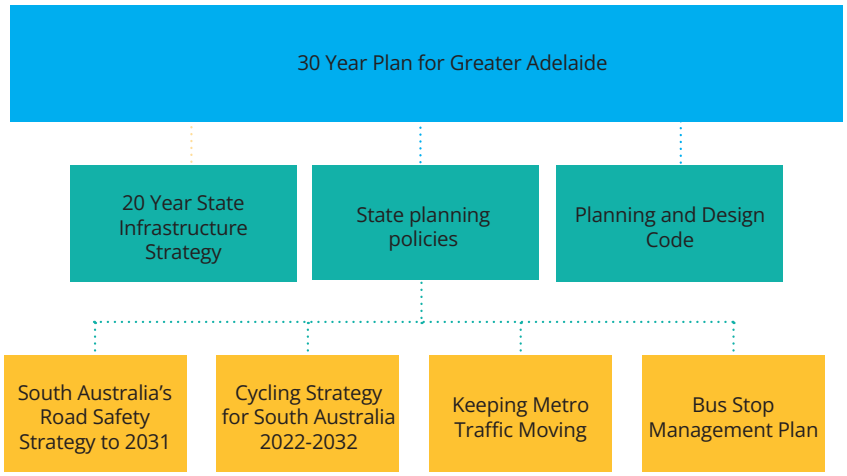
Liveable Innovative Valuing Nature
Prosperous Engaged Connected

The Parking Management Guidelines aligns with the Liveable and Connected strategic themes. In addition, there is alignment to the Transport Plan principles of integrated and effective, sustainable and safe and amenity and character. The Parking Management Guidelines is a tool that identifies best practice to address parking issues and user related needs whilst assisting the organisation to plan and manage its road network.

State and federal strategic context

The South Australian Government has a number of strategies, plans and policies regarding the arterial road network which considers safety, efficient transport movement, public transport and active travel modes.

Aligning local plans and guidelines to state and federal strategies and plans promotes sustainability and long-term planning. It encourages local governments to consider the broader implications of their initiatives and to work towards shared goals and consistent infrastructure that benefits the entire community.



Applicable legislation

Road Traffic Act (1961)

Private Parking Areas Act (1986)

Australian Road Rules (1999)

Expiation of Offences Act (1996)

Road Traffic (Road Rules - Ancillary and Miscellaneous Provisions) Regulation (1999)

Local Government Act (1999)

Instrument of General Approval and Delegation to Council for the Use of Traffic Control Devices, Road Closures and Granting of Exemptions for Events

Standards

Department for Infrastructure and Transport 'Manual of Legal Responsibilities and Technical Requirements for Traffic Control Devices'

Department for Infrastructure and Transport 'Operation Instruction - Pavement Marking Manual' (2021)

AS1742.11 - Manual of Uniform Traffic Control Devices Part 11: Parking Controls (2016) •AS1743-Road Signs - Specifications

AS/NZS2890.1 Parking Facilities - Off-street Car Parking (2004)

AS/NZS 2890.5 Parking Facilities - On-street Car Parking (2020)

AS/NZS 2890.6 Parking Facilities - Off-street parking for people with disabilities (2022)

Background

Why we need parking management guidelines

Projected population growth and infill development has notably been felt in the streets of the City of Marion. Every additional car based in our city increases the need for parking, as well as impacting the time spent travelling within and throughout the City of Marion.

With both the population and number of cars in the City of Marion already rapidly growing, the need for providing clarity around the on-going provision, management, and availability of car parking is a high priority. The Parking Management Guidelines aims to meet the needs of our residents, businesses, and visitors, recognising that each person has their own set of needs, and that those needs change over time.

The Parking Management Guidelines will provide a framework for the ongoing management of on-street parking provisions provided within the City of Marion road network. The overarching objective for the guidelines is to act as a tool that identifies best practice to address parking issues and user related needs whilst assisting the organisation to plan and manage its road network.

Challenges

Council recognises that with such a well-established street network, we have limited ability to increase capacity for on-street parking. As well as needing space to park an increasing number of vehicles, council also needs to consider its community's desire for us to create and maintain a high level of liveability, mitigate the impacts of climate change, and support / encourage greater transport choices.

For example, providing walking and cycling facilities in the past has proved difficult for the perceived loss of parking provision and or existing facilities being requested to be removed to increase on-street parking capacity for example the removal of permanent and or timed cycle lanes.

Roads and verges

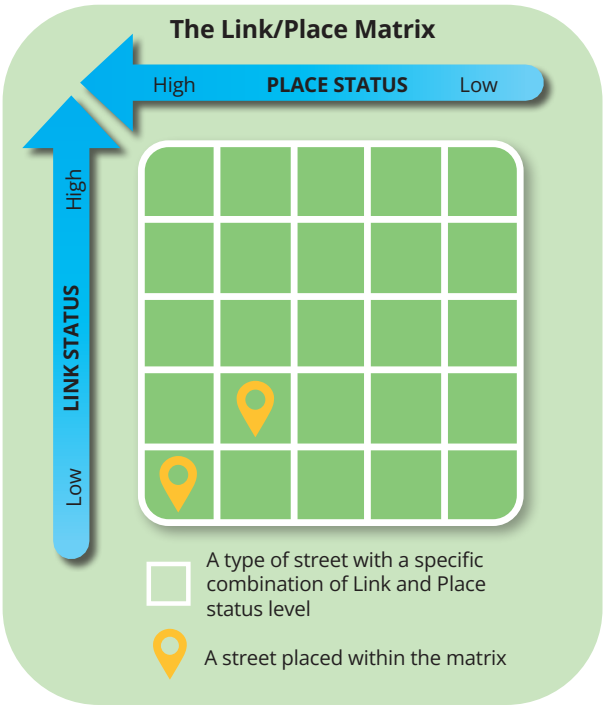
Roads are considered to be a public place and therefore available to all road users with a variety of

Requirements (in other words many competing needs), these are:

- The movement of traffic (accessibility and movability).
- Access to private property.
- Linkage to and for businesses.
- Delivery of goods.
- The provision of public transport.
- The use of alternative modes of transport, such as bicycles; and
- On-street parking, which generally consists of:
    - residential and visitor
    - business (staff and customers)
    - school drop-off and pick-up
    - parking-n-ride, in the vicinity of public transport services.

The City of Marion road hierarchy plan is based traditional road hierarchy principles, whilst also incorporating elements which determine or influence its function, that is the need of road users and stakeholders. The road hierarchy plan is primarily based on traffic movement (cars), often resulting in a poor street environments for pedestrians and cyclists.

Future reviews of the road hierarchy plan will include a vision to incorporate an alternative hierarchy methodology, such as "link and place". As a link, a streets purpose and or function is for users to pass through it as quickly and conveniently as possible, to minimise travel time; while as a place, the street is a destination, where people are encouraged to spend time (refer example of matrix titled 'The Link/Place Matrix'.



This approach has led to the development of new ways of classifying all urban streets, using a two-dimensional link/place matrix, measuring street performance, and identifying aspects that are underperforming, prioritising areas for improvement.

This approach has also been identified to assist with road safety benefits and has been adopted within South Australia's road safety strategy to 2031 and is more aligned with council's future vision and current policies and strategies such as:

- Transport Plan
- Streetscape Guidelines
- Walking and Cycling Guideline and Action Plan

The current road hierarchy plan is divided into five (5) classical road types which are identified below table for reference to their preferred service level and characteristics.

Road Classification and Service Levels (City of Marion Road Hierarchy Plan 2005)

Road classification	Traffic volumes	Designated speed limit	Characteristics
Arterial	> 80,000	60 to 80 km/h	Cater for a significant number of vehicles moving between regions and are maintained by the State Road Authority, being the Department for Infrastructure and Transport (DIT). These roads are of a high demand design, often with a number of lanes separated by a wide median. Parking is generally restricted and or limited in these roads, especially during am / pm peak times (clearway) with cycle lanes often provided during these peak times. Bus routes utilise these roads in most instances as they provide access to nearby amenities.
Sub-arterial	< 10,000	50 to 60 km/h	Reasonably high volumes of traffic use these roads to travel between regions. Normally one lane in each direction, although the travel lane can commonly be separated from the parking and or cycling lane (either by road width or a dedicated parking lane / cycle lane). Like arterial roads, the bus network generally utilises these streets due to amenities, community facilities for example, are adjacent or nearby.
Distributor	< 6,000	50 to 60 km/h	Assist to disperse traffic into or within a local area. Generally consisting of one lane in each direction of travel, free of parking and provides direct access to residential properties.
Collector	< 3,000	50 to 60 km/h	Provide a link between either arterial / sub-arterial, distributor and local streets. Catering for the movement of traffic, have one lane in each direction, allow parking and provide direct access to residential properties
Local	< 1,000	50 km/h	Caters for lower traffic volumes and parking is generally allowed on both sides of the street (road width dependant). Providing access to properties and a safe environment for the community. Essential to note, local streets provide a safe connection for various cycle routes and pedestrian movements within the council area and assist to promote the use of alternative means of transport.

City of Marion key statistics and trends

Median age
39
City of Marion

Older residents
(aged 60 and over)
25%
City of Marion

95,650
Residents

6% Increase
+ 5,142 Residents
Since 2016

Population

30.4%
of Dwellings are Medium or High Density

$284 p.a Million
Average City of Marion's Building Approvals

41,650
Dwellings

5% Increase
+ 1,855 Dwellings
Since 2016

Households & Development

5,678
Local Businesses

$4.04 Billion
The City of Marion's Gross Regional Product

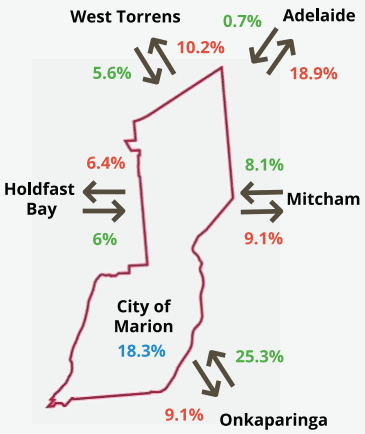
28,240
Local Jobs in the City of Marion

23% Increase
+ 5,258 Jobs Added
Since 2016

Employment

How People Travel Around the City

Journey to work
(Residents place of work / Workers place of residence)



Main Method of Travel to Work

	City of Marion	Greater Adelaide
Car	66%	67.5%
Public transport	8.1%	6.1%
Walking	1.2%	1.9%
Cycling	0.8%	1%

31,707
City of Marion Residents traveled by Car to Work

10% increase since 2016

Parking Trends in the City of Marion

Car Ownership

51.6%
of City of Marion households own 2 or more vehicles

2.7% increase since 2016

Parking Investigation Requests

Year	Requests	Change
2020	568	-
2021	604	6%
2022	622	3%

Expiation Notices

Resources

Council's Transport Team which operates within the Engineering Unit, is the first point of contact for any request or enquiry relating to the installation, amendment, or removal of parking controls.

The Development and Regulatory Services Department (Community Safety Inspectorate) is responsible for ensuring compliance with the various parking controls.

Application of the guidelines

Typical issues raised

The amount and variety of parking is a common concern for all metropolitan councils, including the City of Marion. The contributing factors to be considered are:

- Limited road space/road widths
- The competing needs of road users
- Extent of in-fill development
- Less availability of off-street parking
- Increased traffic volumes
- Geographical constraints

Below is a list of the most typical issues raised by the local community. Please refer to 'Frequently asked questions' section at end of document, for detailed information relating to other queries.

Issue raised	Technical response
Driveways - vehicles parking opposite or too close to / over the driveway.	Vehicles can legally park up to the edge of a driveway as per Australian Road Rules. Vehicles can park opposite a driveway as long as 3m is maintained between parked vehicles and kerb or another parked vehicle.
Access difficulties – through / into the street	Vehicles parking opposite one another or too close to intersection. Australian Road Rules state parking is not permitted within 10m of an un-signalised junction and / or if a 3m trafficable lane is not maintained between the parked vehicle(s) or vehicle and adjacent road kerb.
Bin collection issues	Vehicles parking in front of bins. • This is not illegal; the contractor is required to manually load the bin(s). If this is not occurring, it needs to be reported to the contractor. • Promote alternate bin placement. Garbage truck cannot access street due to minimum 3m trafficable lane not maintained.
Limited parking for resident	The road is a public space, parking in front of a property for owner / visitor is not a prescribed role for council to provide, although we do provide this where possible. Increased development resulting in parking loss. • SA Planning and Design Code requires 1 on-street car park per 3 dwellings. • Off-street car parks needing to be provided for new developments is dependent on the amount of bedrooms for each dwelling.

Parking tiers and intervention types

With City of Marion having such a diverse range of suburbs, varying in geography, competing needs and infill development, it is understood and recognised that a single approach to parking rules cannot be achieved and there will always be extenuating circumstances that would be deemed to sit outside the general parameters set out in the Parking Management Guidelines. For this scenario, council will review accordingly to ensure each query is investigated fairly on its own merit when/if the query is not considered general and is 'outside' normal parameters.

To address the varied issues raised throughout the council, whilst also taking into consideration the contributing factors, interventions, and treatments available, parking tiers have been developed to generalise these queries for all streets within the City of Marion. Road widths, parking demand and competing needs will be assessed to determine the most appropriate treatment (if any).

1. Unrestricted parking

Any road greater than 7.2m in width generally can safely accommodate parking on both sides of the road with safe one-way access maintained along the street and or into and out of private properties. If specific zones are required or there is a need to provide necessary availability of space for various user groups or where parking turnover is required, refer to user-restricted parking or timed parking tiers below.

On the instance where an intervention is not required, council's transport team commit to providing adequate information to ensure a great customer experience is achieved.

This can include but is not limited to the following:

- Promote having a conversation with neighbours and or vehicle owners (if possible) to explain access difficulties derived from the way the vehicle(s) are parked, to see if they can park in an alternative location and alleviate personal concerns.
- Discuss ways to self-manage the access for example, reverse in and drive out in a forward direction and best navigate the instance of cars parked opposite or adjacent a driveway access.
- Discuss widening the driveway to improve access for example, the existing access point is sub-standard (below 3.6m as per City of Marion standard drawing sd-13). This would solely be the owner / developers' responsibility to undertake and finance.
- Provide information about parking benefits / community needs / competing needs:
    - Traffic calming
    - Emergency service vehicle requirements (3m carriageway needs to be maintained)
    - Excessive parking restrictions directly affect the local community in a negative way for example, parking is needed and is generally in high demand.

2. Restricted parking

Any road less than 7.2m in width (kerb to kerb) cannot safely accommodate parking on both sides of the road, with access along the street directly impacted by on-street parking. As per the Australian Road Rule (ARR) 208 – parking abreast, a minimum 3m trafficable lane needs to be maintained at all times for road users, including emergency service vehicles.

To self-manage these situations, council has proactively educated the community to not breach this ARR with the implementation of 'do not park opposite' educational signs although this is still commonly ignored, not adhered to and is difficult to enforce unless both cars are physically sighted when parking from an enforcement perspective. To achieve the above (should education not work) and ensure these roads function adequately and safely, yellow lines to represent 'no stopping at all times' will be introduced. Yellow lines in a general sense are associated with ARR and are not based on specific user requirements.

Other scenarios where yellow lines may be considered to be installed (not relating to ARR), are in the following circumstances:

- Traffic safety queries relating to impacted sight lines on bends and or junctions/intersections resulting in compromised access which requires a restriction above and beyond the standard 10m junction ARR.
- At times vehicles utilise a cul-de-sac or dead-end section of a street to park vehicles resulting in restricted movements for example, vehicles unable to turnaround effectively.
- For high priority traffic routes to ensure two-lanes of travel (in opposing directions) are maintained at all times.
- If an on-street parking space between property driveways is deemed not large enough to safely accommodate a vehicle to park safely (without obstructing access).
- To indicate fire hydrants as per Australian Road Rule 194.

Continuous yellow line

Yellow lines are a common treatment used to highlight to the community that a vehicle must not stop on a length of road or in an area to which a continuous yellow line applies at any time, regardless of the reason. Yellow lines can be placed along one side of the street or in a staggered nature, to not overly impact / limit the on-street parking provision for the community on one side of the street only.

When assessing the placement of yellow lines, council will place these in a strategic nature to maximise the amount of on-street parking using the following criteria:

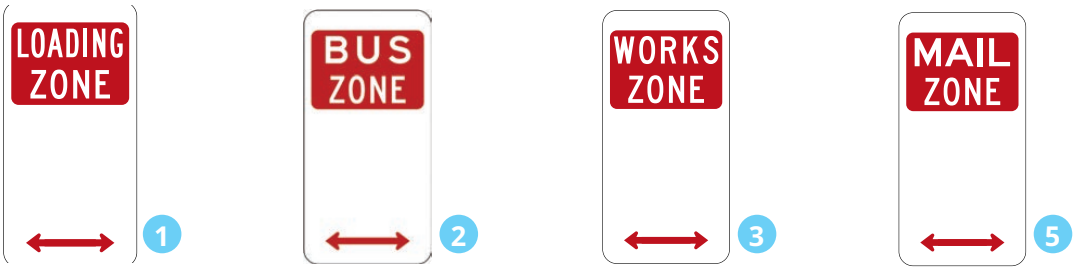
- Measuring the available kerb space between driveways on each side of the street to ascertain how many individual car parks can physically fit along one side at any given time. Car park lengths used for this assessment are based on Australian Standard 2890.5:2020 – Parking Facilities - Part 5: On-street parking, with reference to the typical parallel parking layout. For example:
    - Length of an end space where vehicles may enter or leave the space directly are 5.4m.
    - Length of an intermediate space is 6m minimum.
    - Length of an end space which may be obstructed at one end by a concrete protuberance (traffic island for example) are 6.3m.
- Assess current and future development in the street and surrounding area.
- Review nearby amenities.


P
RAILWAY STATION
SPACES
AVAILABLE
MURRAY TERRACE
MARION

3. User-restricted parking

User-restricted parking restrictions are applied to specific zones identified to provide necessary availability of space for various user groups and are not directly related/associated with an ARR. This provides a balance between community need and parking amenity.

Specific zones are considered to assist businesses, public transport, services for the community and destinations. These zones, including specific user groups, are explained in detail below.



1. Loading zone

A loading zone is a restricted stopping or parking area reserved for commercial vehicles (trucks of any size, panel vans and utes) to load or unload goods temporarily during the time and or days specified. Non-commercial vehicles, including wagons and sedans are permitted to stop in a loading zone if the vehicle is picking up or dropping off goods that are 'difficult to handle because of their size', although the maximum time they are allowed to stay is 10 minutes regardless of what is specified on the sign.

2. Bus zone

A bus zone is associated with a public bus stop, extending for a total length of 30 meters (ARR - 183). These zones are for public buses only. The driver of a public vehicle cannot stop in a bus zone at any time.

Generally, council only installs line marking (broken yellow line) or signs to highlight the extent of the zone and remind motorists to not park or stop in these areas.

3. Temporary works zone

Where temporary works are required and a tradesperson or service provider is unable to reasonably access on-street parking due to an existing timed parking restriction for example, 2 hour parking (2P), they may apply for a temporary works zone to be exempt from the time limit specified. Please note works zones cannot be granted where 'no stopping' restrictions apply. The temporary works zone must be applied for by the resident requiring the temporary works and will be issued for a specific period being not more than three months, and for a specific address.

Longer durations can be assessed if required for extenuating circumstances and are granted on a case-by-case basis.

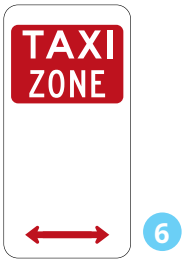
4. Car share zone

Car share services provide cars on-demand, for rent either by the hour or by the day. Council can work with car share operators to deliver services by facilitating access to on-street parking.

5. Mail zone

If signposts exist to clearly indicate a 'mail zone' adjacent a post box for example, a driver must not park or stop in this zone for any reason as per Australian Road Rule - 186. Generally, post boxes are not signed unless a query is raised by australia post or others, stating access is an issue to collect and or drop off mail at post box locations throughout the council area and is not considered a common treatment.





6. Taxi zone

A taxi zone can be implemented to designate a specific parking area for the use of vehicles undertaking a taxi service. When this zone exists, a driver must not stop in a taxi zone, unless the driver is driving a taxi as per Australian Road Rule - 182. This is not considered to be a common treatment within the City of Marion.

7. Electric vehicle zone

The City of Marion has several electric vehicle (EV) charging stations located across the city for public charging (not managed by City of Marion).

These electric car charging stations are free to use for the first 15 minutes. Council's vision is to broaden the network of electric vehicle charging stations across the city in the future. The car parks directly in front of the charging station are dedicated for electric vehicles, these car parks are clearly marked with a pavement decal to indicate this provision is available.



8. Parking for people with disabilities

Accessible on-street parking can be provided to assist the community and or residents with an impairment in areas where parking is considered to be of high demand, and where availability of a parking space is difficult to achieve for these users when required.

The following considerations should be applied when reviewing the need for accessible on-street parking:

- Residential streets with competing parking needs (valid disability permit pertaining to requestee needs to be sighted and scanned copy provided for council records); and
- Areas where safe and accessible paths of travel from the accessible parking spaces to the adjoining developments is achievable.

The provision and design of accessible on-street parking shall be provided in accordance with figure 4.2 to figure 4.7, in Standards Australia 2890.5:2020 – Parking facilities, Part 5: on-street parking (Standards Australia, 2020). If the available space cannot fully achieve these dimensions, council will endeavour to install the most accessible design to suit the location.

Parking spaces for use by people with disabilities can be identified by the following:

- Pavement requirements – a parking space shall consist of an unobstructed area having a
- Firm plane surface, all at the one level.
- Signs – parking spaces shall be identified by a parking control sign incorporating the international symbol of access for people with disabilities (minimum requirement).
- Pavement markings – parking spaces shall be marked in accordance with associated as.
- Headroom – the headroom for each accessible parking space shall be at least 2.5m

Is important to note, council will endeavor to provide this accessible facility where possible, although onus should be put on the requestee to provide accessible parking off-street in the first instance, for example, within an existing car park for a school facility / business or residential property. When this is not possible, council will review and provide this on a case-by-case basis.



4. Timed parking

Timed parking restrictions are applied to provide necessary availability of space for various user groups where turnover of car parking is required and are not directly related / associated with an ARR.

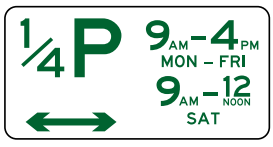
Specific time zones are considered to assist business, public transport nodes and precincts or when parking demand is derived from nearby community facilities such as schools, reserves, sports facilities, or shopping centers. The road would need to be wider than 7.2m to allow such a restriction to be in place without contravening the ARR (parking opposite and not providing 3m carriageway).

When reviewing specific zones within the council area and the suitable parking restriction that may apply, the proximity from the zone will be a contributing factor and may vary on the level of use generated from the facility for example, 100m radius for a low patronage train station compared to 600m radius for a regional station (Oaklands Park Train station). Parking observations will also need to be undertaken on three (3) separate occasions on a general weekday to ensure parking demand is high on a regular basis to warrant a restriction (>85%).

Appropriate time limits for consideration include:



1



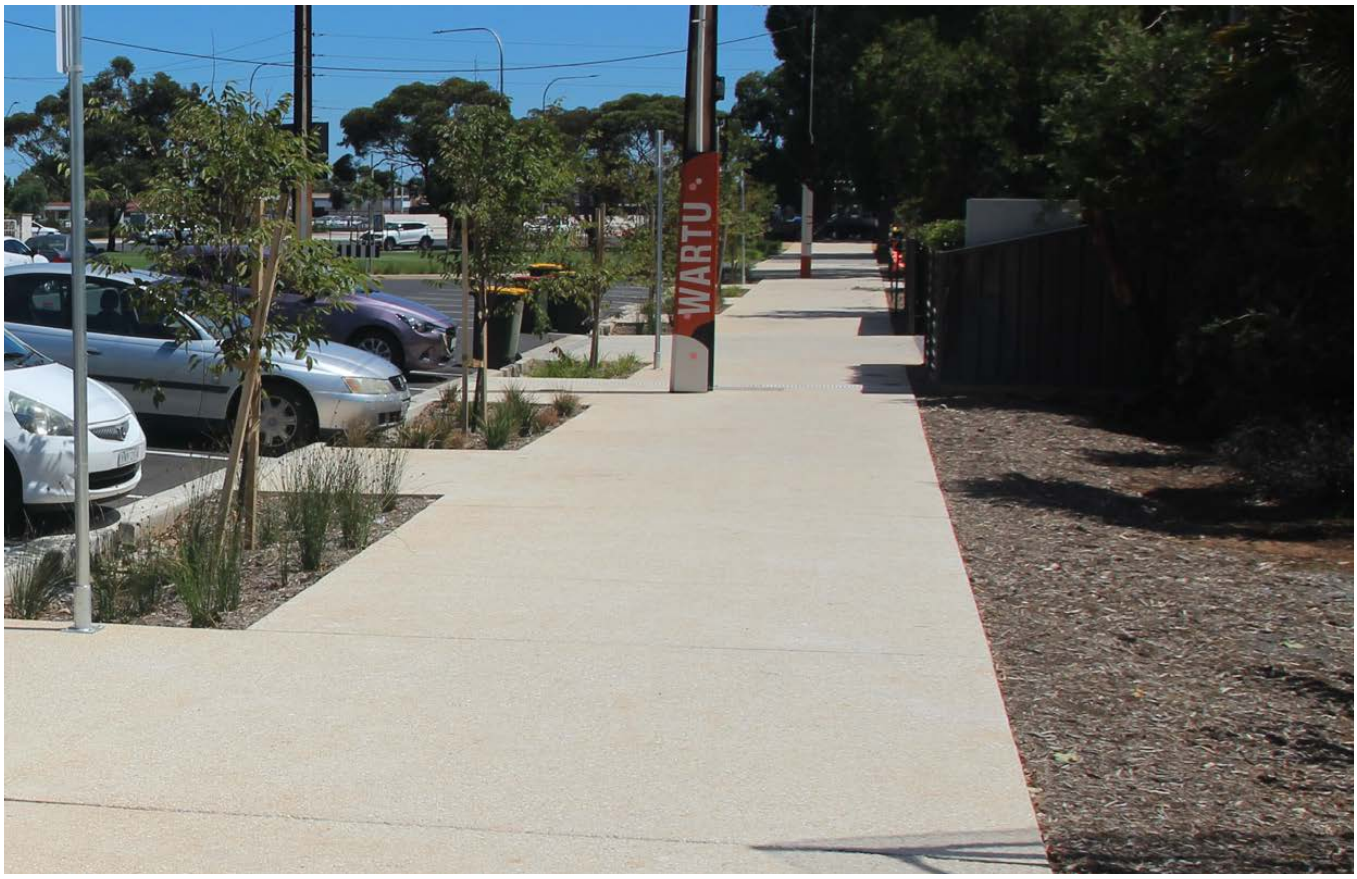
2



2



3



1. No parking (two minute)

No parking zone does not allow a motorist to stop unless dropping off or picking up passengers or goods, with the requirement being you cannot leave the car or take longer than two (2) minutes. These zones are commonly used for school drop off and pick up areas (kiss and drop) to improve traffic efficiency surrounding the school and ensure vehicles do not unnecessarily park for long periods of time in areas that children are frequently dropped off or picked up. These restrictions are generally installed directly in front of or bounding the school and provide direct access.

2. 15 – 30 minute

Shorter time periods allow motorists to park briefly to either undertake a service, drop off and pick up children and or pick up take away food for example. These short time restrictions are generally installed directly in front of the facility requiring the quick turnover. Examples where these times would be considered are as follows:

- Childcare centres / kindergartens.
- Specialised services for example fast food, dog grooming, dry cleaner or take away.

3. One - two hour

Longer time periods are considered in areas to deter long term parking and at times create a balance between residential parking and commuter parking near public transport or larger shopping centers which are considered to be high parking generators.

These restrictions are generally installed directly in front of the facility or on streets within a prescribed buffer zone (dependent on occupancy and or the size of the facility).

Examples where these times would be considered, including proximity to the facility, are as follows:

- Public transport for example train or tram stations and bus interchanges (100-600m zone, dependent on facility popularity and associated parking demand).
- Large shopping centers for example Westfield Marion (200-300m zone for streets within surrounding area).
- Specialized shops for example, bike shop or hairdresser (adjacent the perimeter).
- Industrial precincts (adjacent the perimeter).
- Sporting facilities / venues (100-250m zone, dependent on size of the facility, sporting events held, including seasons and associated parking demand).


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4. Exemption permits

As per the road traffic act and associated ARR, council is empowered from the minister to provide for the granting of specific permits which are only applicable in the instance where a resident or business is subject to a timed parking restriction for example, 2 hour parking (2P) in front of their property or business.

The following permits can be provided to the affected community on the instance where time limit parking exists. These are provided on a case-by-case basis and one permit per property.

5. Residential permit exemption

To be eligible for a residential permit exemption, the applicant must be a resident of the City of Marion. Permits are issued in respect to a specific street / suburb address. Permits are valid per financial year and are not automatically renewed, applicants will need to reapply each year if exemption is still required for each subsequent year going forward. One (1) permit only is granted per household.

6. Business permit exemption

To be eligible for a business permit exemption, the applicant must be a business owner located in the City of Marion. Permits are issued in respect to a specific street / suburb address. Permits are valid per financial year and are not automatically renewed, applicants will need to reapply each year if exemption is still required for each subsequent year going forward. One (1) permit only is granted per business.

Please note approval is subject to parking assessment to ensure individual business(s) and community parking needs are considered.



Parking treatments

Various parking treatments can be implemented throughout the council area to address needs and requirements. Parking treatments available for use can range from physical infrastructure, through to educational focused material to assist the community to self-manage the situation.

In a general sense, educational treatments are provided when a query has not been raised prior and or evidence suggests the issue reported does not occur on a regular basis, thereby allowing the residents / local community to self-manage the situation. Whereas if there is a high parking demand demonstrated in residential streets where the on-street parking provision is not capable of meeting the parking needs or when community facilities such as schools, require traffic flow to be maintained and generate a high parking demand, physical parking infrastructure can be considered on a case by case basis and if approved, be programmed into future capital works programs for consideration amongst other transport projects.

Parking treatments that are deemed appropriate for use within the City of Marion are described below.





1. Infrastructure

Parking infrastructure such as on street paved parking bays and indented parking bays within the verge space should only be considered in locations of high parking demand and to service a wider community benefit. These could include public transport locations, schools, businesses, reserves and community facilities, etc. When assessing viability of these parking infrastructure locations consideration must be also made for proposed tree planting (not to impact environmental/ tree canopy strategies) and upgrades to other infrastructure such as adjacent footpath widening or cycling facilities (walking and cycling strategies).

High parking demand is measured by a parking occupancy greater than 85 per cent which is demonstrated on three (3) separate occasions throughout a general week.

1.1 Paved parking

This includes paving / permeable paving and a semi-mountable barrier kerb (refer photo above) to formally allow a vehicle to park on the verge area. A paved parking area can either provide enough width for a car to park completely off-street or partially on the road in the instance the verge space is compromised. Spaces are designed and constructed in accordance with Australian standards to ensure they are accessible, and adequate lengths are provided to accommodate for standard B85 sized vehicles at a minimum. When scoping a provision such as this, the following parameters / design considerations need to be met / included:

- 1m clearance be provided either side of any existing street tree (0.5m if permeable paving can be used).
- 1m clearance from any other existing infrastructure for example, stobie pole / streetlight pole.
- 45-degree splays be provided either side for safe entry / exit of the paved parking area.
- Paving color to be clearly distinguished from existing concrete or paved footpath to ensure the general public can ascertain where parking area is located.
- Paved parking area to be constructed with concrete plinth to ensure paving is encased and does not shift over time as well as to further distinguish the parking area from the footpath.





1.2 Indented parking bays

Indented parking bays involve constructing an indent of the existing kerb and water table to provide an off-street parking area, utilising the adjacent verge area depending on the road width and verge area available (refer to photo above). This treatment is generally provided to assist with high demand trafficable areas such as school frontages and or train stations, for example where traffic flow needs to be maintained with a high parking demand requirement. A parking indent can either provide enough width for a car to park completely off-street or partially on the instance the verge space is compromised. Spaces are designed and constructed in accordance with Australian standards to ensure they are accessible, and adequate lengths are provided to accommodate for standard B85 sized vehicles at a minimum. Parking layouts can be parallel in nature or incorporate angled parking when an area permits for example, 30 degree / 45 degree and 90 degrees, which can assist in maximizing the number of car parks.

Examples where these have been implemented and received well by the community are in front of schools to assist with the AM and PM peaks associated with school drop off and pick up times and or reserves with high parking demand.

2. Education

Educational treatments are provided in the instance where a parking query has not been raised prior, or evidence suggest the issue reported does not occur on a regular basis. Evidence can be demonstrated through scheduled parking observations witnessing the issue or through a desktop study, including review of aerial imagery or other time stamped photos through mapillary for example.

2.1 Signage

On the instance a road is confirmed to be below 7.2m in width, the parking query pertaining to parking opposite has not been raised prior and or evidence suggest the issue does not occur frequently, council can install 'do not park opposite' signs to remind motorists the road width cannot accommodate for vehicles to be parked opposite one another whilst maintaining safe access along the street.

These signs provide guidance to the residents and the community to self-manage the parking situation in the street in an attempt to comply to relevant ARR. If the issue persists and subsequent queries are raised, with evidence to show parking demand has increased, further parking assessment is required which may result in parking restrictions to be applied or parking infrastructure treatments to be considered.

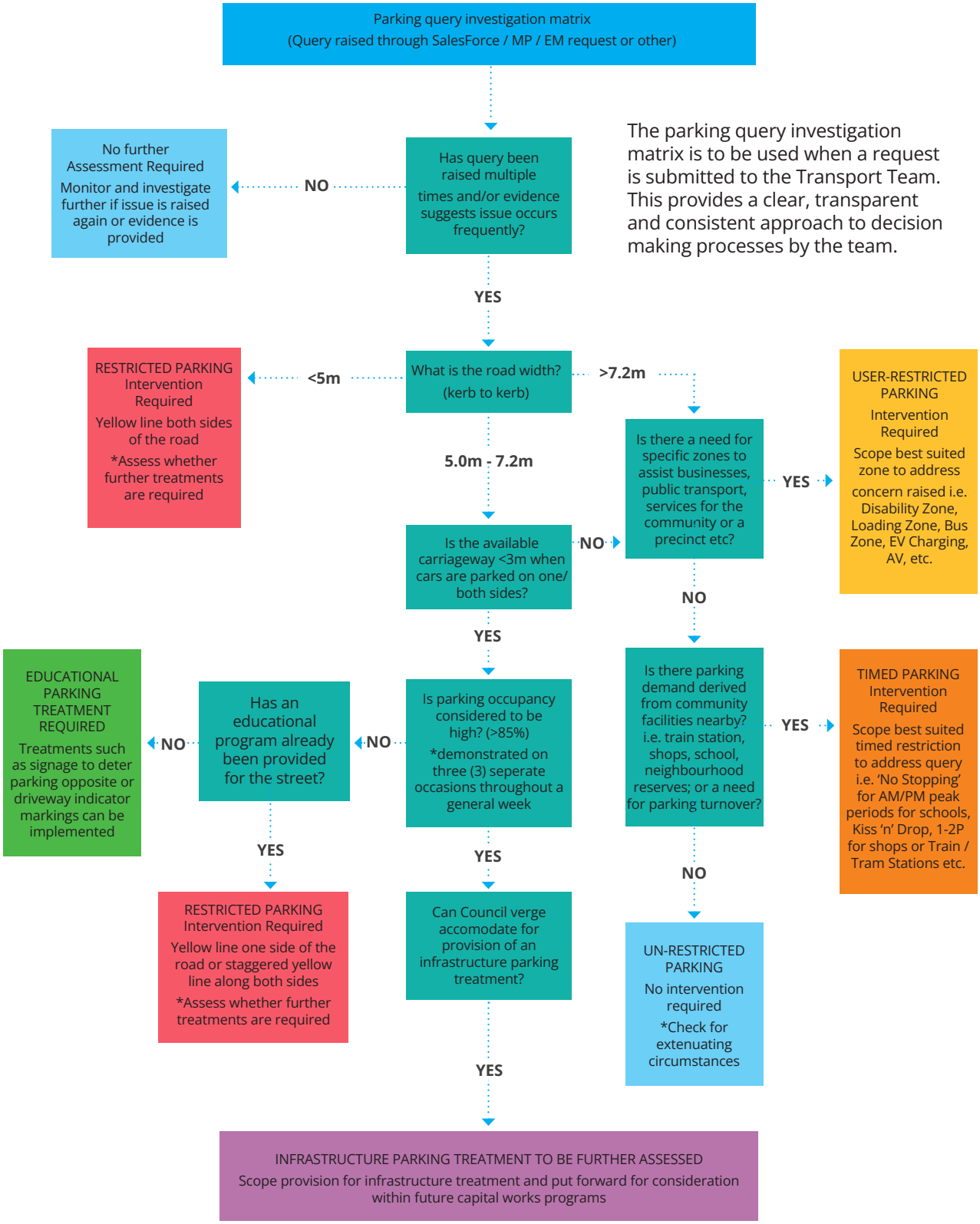


2.2 Driveway indicator markings

Driveway indicator markings can be implemented to indicate the extent of driveways and reiterate to the community where it is already not permitted to park as per Australian Road Rule - 198. The markings consist of a perpendicular yellow line, installed directly on either side of the driveway, from the kerb outward for approx. 300mm. Generally, this treatment is provided when there is evidence highlighting vehicles regularly park over the driveway, where driveway access points are narrow or poorly aligned (creating access issues) and/or in areas with a high parking demand.



Parking query investigation matrix



The parking query investigation matrix is to be used when a request is submitted to the Transport Team. This provides a clear, transparent and consistent approach to decision making processes by the team.

Community engagement

The City of Marion acknowledges that people want to have a say about decisions that affect their lives. Better decisions are made when the decision-maker takes into account the knowledge, experience and opinions of those affected by the decision. In line with the City of Marion's Strategic Plan Towards 2040 we will strive to make every decision with integrity and in the best interests of our community.

Methods of community engagement

We commit to the evaluation and continuous improvement in our community engagement. We will commit to appropriate levels of community engagement before making significant decisions taking into account the number of people affected and the likely degree of impact of the decision.

When undertaking any engagement with the community that encourages feedback on a solution or seeks comments on a particular issue, closing the loop with the community with an outcome or an acknowledgement is critical to demonstrate trust in the processes outlined. It is also important to set expectations and be clear on what the next steps are in the process to encourage further engagement from the community.

Community surveys

Regarding the implementation of parking controls or infrastructure that have been identified under the consultation category of consult, involve and collaborate requires greater than 60 per cent community support (of the residents that have responded) unless multiple options are presented, in which the option with majority is deemed supported by the community.

The consultation area should include all impacted residents and if deemed appropriate extend the consultation radius to the wider area to get a broader view of the communities preferred options.

Consultation material will be sent to the property address (occupier only). The consultation should only count one (1) vote per household. Consultation responses must have a name and address for reporting.

The City of Marion will consider the following methods of including the community.

Consultation method	Details	When to apply from a parking context	Recommended communications
Inform	Communicating balanced and objective information to help the community understand the decision.	• High risk/safety concerns. • Reinforcing legislation/ standards • Parking decision matrix (when only one reasonable solution is available)	• Letters to impacted residents / businesses. • Advise ward council members
Consult	Providing information, ideally presenting a number of options, to allow the community to express their preferences regarding the decision.	• City of Marion provides the community multiple solutions (in line with the Parking Management Guidelines) to resolve a parking concern/issue. • Treatment/intervention proposed has a significant impact to residents (when there is no high risk/safety concerns). Letters to impacted residents / businesses.	• Letters to impacted residents / businesses. • Community engagement survey. • Advise ward council members.
Involve	Working directly with the community throughout a project to ensure that concerns and aspirations are consistently understood and considered as the project evolves through to completion.	• Minor/major parking infrastructure projects that will have moderate impact to the community. • Local area traffic management studies (LATM).	• Letters to impacted residents / businesses. • Onsite 'street corner' meeting. • Community survey. • Advise ward Council members.
Collaborate	Working in partnership with the community, with a shared sense of responsibility for the work and the outcome.	• Major parking projects that will have major impact to the community (rare)	• Letters to impacted residents / businesses. • Onsite 'street corner' meeting or workshop. • Making Marion / City of Marion website/webpage. • Community survey. • Advise ward council members.
Empower	Placing the decision-making about specific projects, plans and guidelines in the hands of the community and elected members. The community takes responsibility and is accountable for the outcomes of decisions made.	Not applicable from a parking management context	N/A

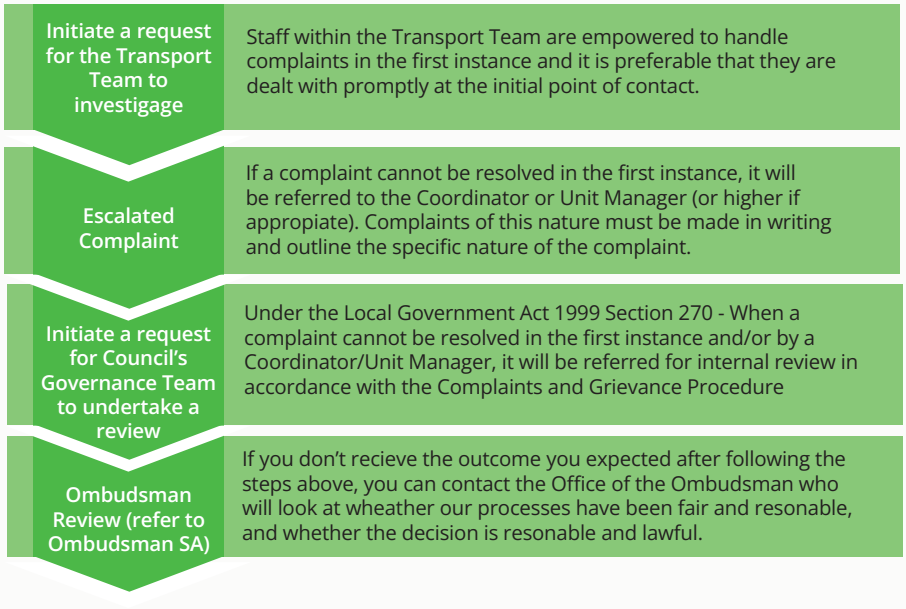
Dispute resolution

When undertaking parking investigations and implementing recommendations, some residents, business owners or road users may feel that council has acted outside its processes, authority or not in the community's best interests.

The City of Marion Complaints and Grievances Policy states that the City of Marion:

- Is committed to providing good governance practices through efficient fair and accessible mechanisms to resolve services complaints or grievances.
- Encourages customers and the community to raise issues and complaints with the council as it provides the opportunity to improve services to the community.
- Recognises the importance of transparency in decision making and the need to provide a fair and objective process for the review of all decision and actions.

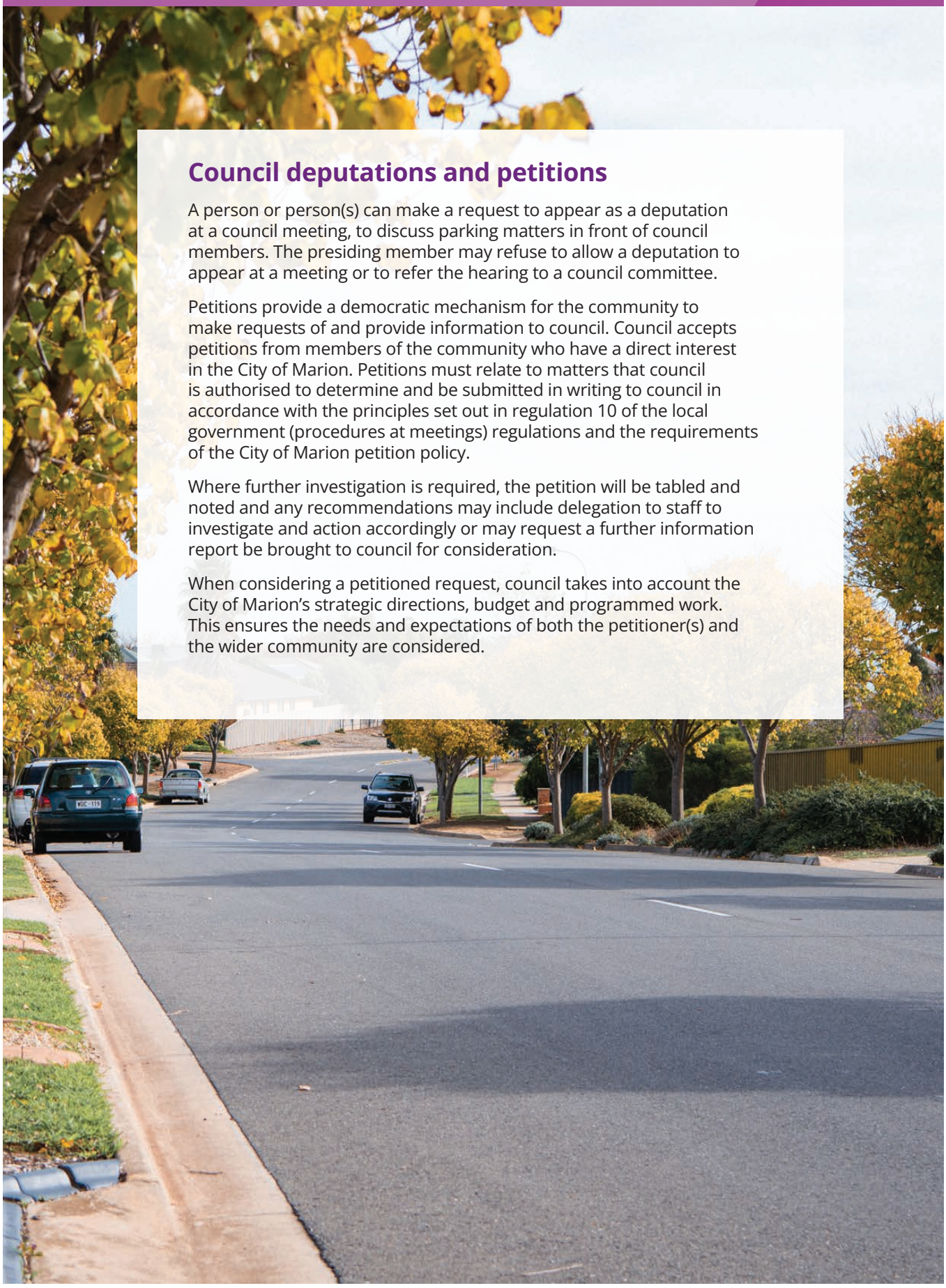
The workflow to the right shows the management of complaints and grievances and the path recommended to any community members to follow:



All complaints received by the City of Marion will be treated seriously and complainants will be treated courteously. However, occasionally the conduct of a complainant can be unreasonable. This may take the form of unreasonable persistence, unreasonable demands, lack of cooperation, argumentative or threatening behaviours.

Where a complainant's behaviour consumes an unwarranted amount of council resources or impedes the investigation of their complaint, a decision may be made to apply restrictions on contact with the complainant. Before making any decision to restrict contact, the complainant will be made aware that, if the specified behaviour(s) or actions continue, restriction may be applied.

Any decision to restrict contact or suspend action on a complaint process will be made by the chief executive officer and/or a general manager. This will be communicated to the complainant in writing.



Council deputations and petitions

A person or person(s) can make a request to appear as a deputation at a council meeting, to discuss parking matters in front of council members. The presiding member may refuse to allow a deputation to appear at a meeting or to refer the hearing to a council committee.

Petitions provide a democratic mechanism for the community to make requests of and provide information to council. Council accepts petitions from members of the community who have a direct interest in the City of Marion. Petitions must relate to matters that council is authorised to determine and be submitted in writing to council in accordance with the principles set out in regulation 10 of the local government (procedures at meetings) regulations and the requirements of the City of Marion petition policy.

Where further investigation is required, the petition will be tabled and noted and any recommendations may include delegation to staff to investigate and action accordingly or may request a further information report be brought to council for consideration.

When considering a petitioned request, council takes into account the City of Marion's strategic directions, budget and programmed work. This ensures the needs and expectations of both the petitioner(s) and the wider community are considered.

Customer charter

To deliver the best service to our community and to improve our residents' quality of life, continuously, smartly and efficiently.

Our commitment to you is:

You can expect:

- To be treated in a friendly, professional manner.
- Your privacy and confidentiality to be respected.
- Us to deliver what we promise and keep you informed of progress.
- Inclusivity and accessibility reflects the diversity of our community.
- Staff to take ownership of customer enquiries.
- Your personal integrity to be respected.
- Seek the views of those who receive our services and use this feedback to improve our services.

We will:

- Work with you to see things from your point of view.
- Approach requests with interest and creativity.
- Explain things in a helpful and informative way.
- Work with you to resolve a matter in a timely manner.
- Work to build a long-term, trust-based relationship with you.
- Accept responsibility when we get it wrong, fix it and learn from our mistakes.

You can assist us by:

- Working with us, so that we can get the best possible outcome together.
- Treating us with respect and courtesy.
- Provide accurate and complete information.
- Suggesting ways in which we can improve our service.
- Letting us know when you have received exceptional service.

We live our values

- Respect
  - treating everyone as we want to be treated, where all contributions are valued.
- Integrity
  - fostering trust and honesty in all our interactions.
- Achievement
  - enhancing our knowledge and performance to reach our shared goals, while being dedicated to supporting one another.
  - prioritise community safety.
- Innovation
  - encouraging new ideas and learning from our experience to do things better.
  - commit to participating in best practice methodology.

Customer request workflow

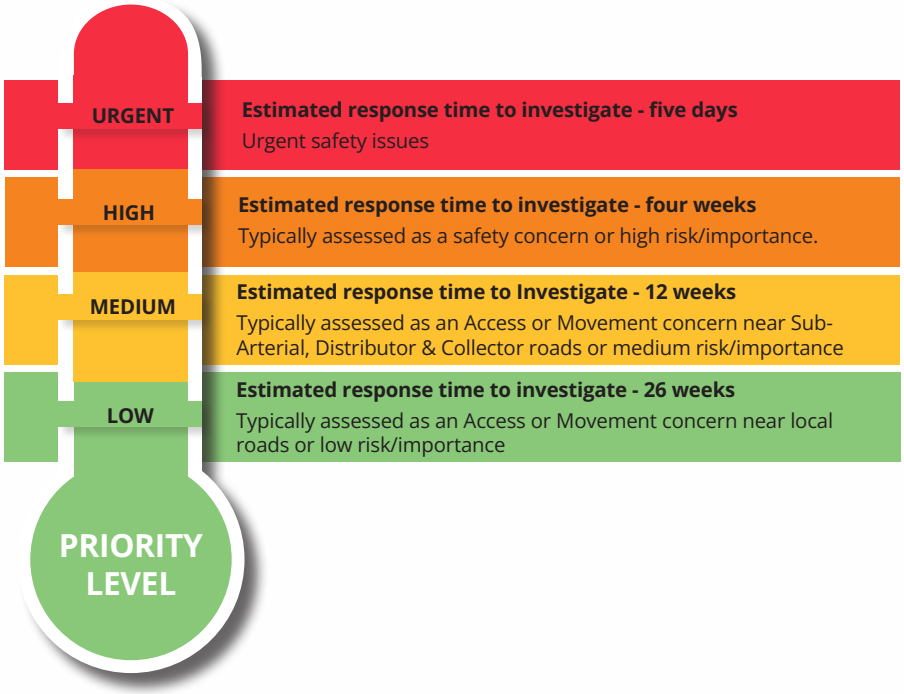
To ensure uniformity and consistent approach regarding parking investigations and provision of parking restrictions/controls the following request workflow has been developed.



All parking enquires/requests from residents, Council Members and members/candidates of parliament (state and federal) are to be directed to City of Marion Customer Event System (Salesforce) and a reference number allocated. This is to provide a consistent, transparent and fair approach to all requests and for internal tracking and reporting purposes.

Request prioritisation and service levels

Service levels based on risk and importance have been developed to provide guidance to the Transport Team to determine priorities and to set expectations to the community and elected members.



Frequently asked questions

Property access

Vehicles are parked close to, or right up to the edge of my driveway, is this legal?

As per Australian Road Rules vehicles are permitted to park right up to the edge of a driveway, this is not an offence and does not warrant parking restrictions.

Vehicles are frequently parking over my driveway, obstructing my access. What should I do?

If the issue occurs frequently, council's community safety team can monitor the situation and expiate as necessary. Following enforcement and if the issue continues to occur, council can install yellow driveway edge markings to reiterate to the community, the extent of the driveway access. This is considered to be an educational parking intervention.

A car is parked opposite my driveway which creates access difficulties for me and my visitors, can a parking restriction be implemented to assist?

Vehicles are legally permitted to park opposite a driveway as long as a 3m trafficable lane is maintained between the parked vehicle and driveway access. This is generally possible in roads that are wider than 5m.

My driveway is narrow, creating access difficulties when entering or exiting my property. Can anything be done about this?

Property access is the owner's responsibility and does not warrant a parking intervention. If the owner would like to widen their access point, they can apply for a Driveway Access Permit to obtain approval through council's Infrastructure Audit Team. Any modification(s) that are approved are considered to be the sole cost of the applicant. Further information pertaining to this alteration, including an application form and relevant standard drawings, can be found on the City of Marion website under 'Services we offer – Planning and building'.

Cars park between mine and my neighbour's driveway although the kerb space isn't long enough and the vehicle obstructs my driveway, can anything be done to assist?

As per Australian Road Rules, vehicles are not permitted to park on or across a driveway (even partially). Even if this driveway is to your own property.

Generally, a standard vehicle can legally park when a kerb space of 5.4m is provided. If the kerb space is below this measurement and the instance is occurring on a frequent basis, council may consider (on a case-by-case scenario) installing a yellow edge line to represent 'no stopping at all times'.



Street access

Vehicles are parked on both sides of the street, and I am concerned adequate access is not provided for an emergency service vehicle, can a restriction be installed to assist?

Vehicles can legally park on both sides of the street provided a 3m minimum carriageway is retained to allow access for wide vehicles through the street, including emergency service vehicles. Generally, roads with a width above 7.2m can legally accommodate for parking on both sides of the street.

Vehicles park on a bend in the road, limiting available sight, and forcing vehicles to travel around them onto the opposite side of the road, can a parking restriction be implemented?

Council will assess each case individually to ascertain whether a parking intervention is required to ensure safe access is maintained. This can include a review of available road width, road geometry and other physical constraints, such as stobie poles, trees / vegetation.

Vehicles are parked on both sides of the street, reducing the carriageway to one lane only, can a parking restriction be implemented to ensure two-way traffic is maintained at all times?

Cars are legally permitted to park on both sides of the street as per Australian Road Rules, as long as there is a minimum carriageway of 3m remaining, with vehicles then required to drive to conditions, pulling aside to give way to vehicles travelling in the opposite direction when / if required.

Cars park too close to the junction / intersection, can a restriction be implemented?

Australian Road Rules (ARR) state parking is not permitted within 10m of an un-signalised intersection. If you witness vehicles parking within this area, please contact council's Community Safety Team or SA Police.

Following enforcement, and if the issue is considered to still occur on a frequent basis, council may consider (on a case-by-case scenario) installing yellow edge lines around the corners, to represent 'no stopping at all times' and reiterate to the community the extent of the no stopping area applicable to the ARR.



Parking availability

My neighbour has several vehicles and occupies a large amount of available on-street parking in the street. Can restrictions be implemented to provide parking for each resident?

The road is a public space, as long as the vehicle(s) are registered and parked legally they are allowed to do so. Furthermore, council cannot control the number of vehicles each property chooses to park on-street or guarantee parking availability for each resident at any given time.

There is increased development in my street / area, resulting in additional cars parked on-street and limits parking opportunities for other residents, can anything be done about this?

Currently, South Australia's Planning and Design Code stipulate a minimum of 1 on-street car park is to be provided per 3 dwellings. It is acknowledged that with continual increased housing development in the street/area, available parking opportunities for residents may be reduced. If the above-mentioned design code requirements are met, council is unfortunately unable to intervene.

Please refer to PlanSA website for further information or contact the council's development services department.

There is a parking restriction in front of my property that is applicable all year round, although the high parking demand is only when specific sports seasons are on for example football / netball. Can the restriction be altered to be seasonal only to allow parking outside of these times?

Council can review existing parking controls to ascertain whether the peak demand is applicable all year round. If evidence suggests parking demand is reduced following the completion of specific sports seasons for example, the parking restriction can be modified to allow parking to occur outside these periods.

There is a large vehicle, trailer / caravan or boat regularly parked on-street, is this permitted?

As per Australian Road Rules, if the vehicle is below 2.5m in width and less than 7.5m in length, it is considered to be parked legally on-street. If the vehicle is greater than 7.5m in length (including when hitched to a vehicle) it is only legally permitted to park on-street for a duration of 1 hour.



There is a train / tram station nearby, commuters park on both sides of the street, throughout the week, this leaves limited car parks left for me or my neighbours to utilise. Can a restriction be installed?

Council promotes the use of alternative modes of transport and acknowledge it is common that commuters can often utilise the nearby on-street parking when train / tram stations are near local streets, this is seen as competing needs for the street and or local community. To ascertain the parking demand and whether a parking restriction is warranted, council will need to review parking occupancy.

If warranted, a time limit restriction may be considered for one side of the street for example, 2P which allows residents to apply for a parking permit exemption from the time limit specified, thereby meaning the restriction only applies to the broader community choosing to park in the street and creates a balance in regard to parking.

There is a community facility nearby resulting in high volume of cars parking at various times throughout the week and/or on the weekend, this leaves limited parking for me or my neighbours to utilise. Can a restriction be installed?

It is common for motorists to utilise nearby on-street parking to community facilities, this is seen as competing needs for the street. To ascertain the parking demand and whether a parking restriction is warranted, council will need to review parking occupancy.

If warranted, a time limit restriction may be considered for one side of the street for example, 1P which allows residents to apply for a parking permit exemption from the time limit specified, thereby meaning the restriction only applies to the broader community choosing to park in the street and creates a balance in regard to parking.

Does the City of Marion offer residential / business parking permits?

Council can provide residential or business permit parking exemptions in the instance the property is subject to a timed parking restriction for example, 2 hour (2P) parking in front of their property or business. The permit exempts the vehicle from the specified timed limit. Applicants must be a resident / of the City of Marion to be eligible and only one (1) permit is granted per property.

Please note business permit parking exemptions are subject to a parking assessment to ensure individual business(es) and community parking needs are considered.



Waste collection

A car is parked in front of my waste collection bin, can anything be done about this?

Vehicles are legally permitted to park in front of a waste collection bin, in this instance where the garbage truck cannot gain direct access to the bin to load it automatically, the operator is required to exit the vehicle and manually load and empty the bin(s). If this does not occur, please report this to council's waste contractor to schedule a re-collection. Parking restrictions are not warranted in this instance.

To self-manage the situation, alternative bin locations can be considered. For example, rubbish bins are permitted to be placed on-street, alongside parked vehicles or in front of your driveway access (if possible).



11.9 GAROC Strategic Plan	
Report Reference	GC230613R11.9
Originating Officer	Manager Office of the Chief Executive – Kate McKenzie
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

The objective of this report is for Council to consider and provide feedback on the Greater Adelaide Regional Organisation of Councils (GAROC) draft 2023-24 Annual Business Plan (ABP) to assist the Local Government Association prioritise work for 2023-24.

EXECUTIVE SUMMARY

Metropolitan councils play an essential role in the long-term prosperity, sustainability and wellbeing of the Greater Adelaide community. The Greater Adelaide Regional Organisation of Councils (GAROC), a committee of the Local Government Association of SA (LGA), represents these councils and provides a regional lens on key issues for the sector. GAROC operates within the strategic framework of the LGA and has prepared a draft 2023-24 Annual Business Plan (ABP) to guide activities for the next financial year (**Attachment 1**). Mayor Kris Hanna is a member of the GAROC.

The LGA has written to all Councils advising that the 2023/24 ABP is now out for consultation however the LGA is concerned it is ambitious and contains to many objectives and actions requested by the sector. To inform and assist with finalising a Plan that is achievable to be delivered, the LGA is consulting councils for input into the draft ABP.

GAROC has set three higher level priorities have been identified to help guide the activities and actions of GAROC in 2023-24:

1. Climate Change and circular economy – including urban heat, tree management and canopy, waste management and circular economy (16 actions)
2. Urban Planning – including the Thirty-Year Plan for Greater Adelaide (6 actions)
3. Liveability – community leadership – including infill and dense housing impacts, safety and housing affordability (13 actions)

The LGA is advising that they are not resourced to undertake all the actions and resolve all the issues within these priorities, assistance with prioritising will ensure they can undertake advocacy, leadership, policy initiation and review on behalf of LGA member councils and their communities.

In general, many of the actions within the Plan and very high level and it is ambiguous regarding the resourcing effort to deliver. It is noted that the draft Plan includes the intent to employee a LGA Climate Change Policy Officer. It would be expected that this position would fulfil most of the actions within priority 1 – Climate change and Circular Economy and resolve the resourcing issues highlighted by the LGA for this priority area.

Other items which City of Marion would suggest to potentially rationalise include:

- Priority 3 – Liveability – community leadership – action 3 – Continue Advocacy in relation to urban Trees. City of Marion has the process well established internally and would not rely on LGA for this.
- Priority 3 – Liveability – community leadership – action 4 – City of Marion is of the opinion that homelessness is managed and addressed by State Government.

- Priority 3 – Liveability – community leadership – action 9 - City of Marion is of the opinion that school-based immunisations is managed and addressed by State Government.

RECOMMENDATION

That Council authorises the Mayor to respond to GAROC suggesting the rationalisation of the following:

1. **Priority 3 – Liveability – community leadership – action 3 – Continue Advocacy in relation to urban Trees. City of Marion has the process well established internally and would not rely on LGA for this.**
2. **Priority 3 – Liveability – community leadership – action 4 – City of Marion is of the opinion that homelessness is managed and addressed by State Government.**
3. **Priority 3 – Liveability – community leadership – action 9 - City of Marion is of the opinion that school-based immunisations is managed and addressed by State Government.**

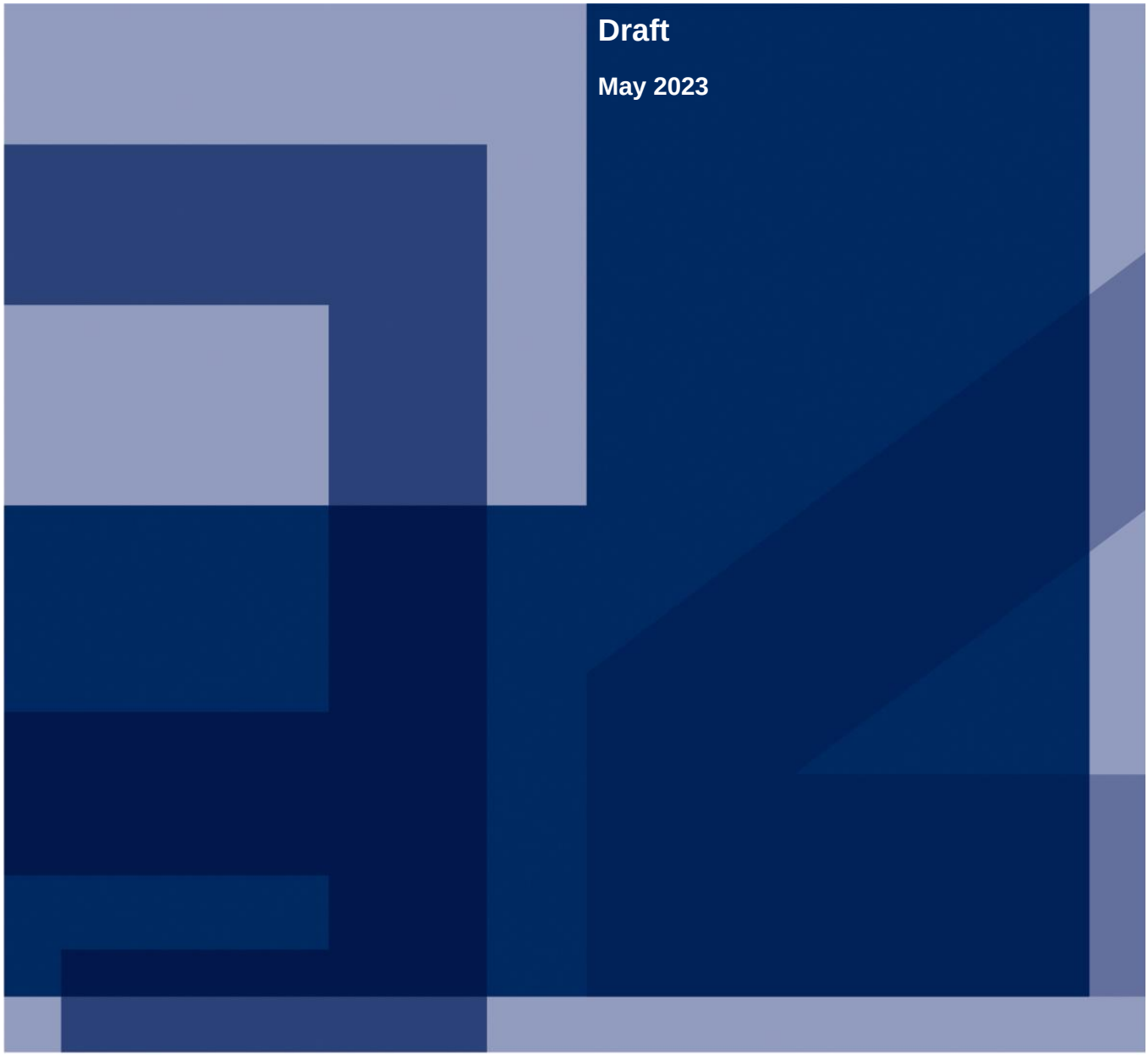
ATTACHMENTS

1. Draft GAROC 2023-24 Annual Business Plan for consultation [**11.9.1** - 16 pages]

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Draft GAROC Annual Business Plan 2023-24



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Introduction

The object of the Local Government Association (LGA) is to achieve public value through the promotion and advancement of the interests of local government by:

1. Advocating to achieve greater influence for local government in matters affecting councils and communities.
2. Assisting member councils to build capacity and increase sustainability through integrated and coordinated local government.
3. Advancing local government through best practice and continuous improvement.

The Greater Adelaide Regional Organisation of Councils (GAROC) is established as a committee of the LGA and is responsible to the LGA for the discharge of its functions. GAROC is a strong, united voice for metropolitan councils and represents their shared interests for the benefit of the Greater Adelaide community.

GAROC supports the LGA Board of Directors to provide advocacy, policy initiation and review, leadership, engagement and capacity building for the benefit of metropolitan South Australian councils and their communities.

The role of GAROC is to provide a forum for regional advocacy, develop policy consideration for the sector and provide strategic advice to the LGA Board, leadership, engagement and capacity building for councils in the GAROC region. The GAROC region is the combined local government area of each LGA Member listed in Appendix 1 and the City of Adelaide.

The table below summarises these roles, which will drive its strategic objectives and underpin achievement of its purpose, consistent with the LGA Strategic Management Framework.

Role	**GAROC will:**
Regional Advocacy	Represent members' interests on issues that matter to all metropolitan councils to the LGA, State and Federal Government and with key stakeholders.
Policy Initiation and Review	Consider policy that is of strategic importance to all metropolitan councils. Review items of business put forward by member councils and advise on policy matters as requested by the LGA.
Leadership	Initiate actions and lead activities that provide benefit to all metropolitan councils. Develop and maintain relationships with state and federal governments.
Engagement and Capacity Building in the Region(s)	Engage with members within the GAROC Regional Grouping and keep them informed of the activities of GAROC. Actively promote communication between members, and between members and the LGA.

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GAROC Guiding principles:

GAROC has developed the following guiding principles to operate under, we will:

1. Be community centred and put people first in our decision making.
2. Prioritise and address issues that are common across the metropolitan region.
3. Carefully consider items of business from any member in the metropolitan area for consideration by the LGA Board of Directors or at a General Meeting.
4. Collaborate closely with the LGA and South Australian Regional Organisation of Councils (SAROC).
5. Be nimble, agile and responsive to the needs of metropolitan councils.

Our stakeholders & partners

GAROC recognises that to be successful and deliver value for metropolitan councils on behalf of the LGA Board we, and the LGA Secretariat on our behalf, need to work in close collaboration and engagement with our key stakeholders and partners including:

- Metropolitan councils
- SAROC Committee
- State Government and its agencies
- Federal Government and its agencies
- Members of Parliament
- Other peak bodies, associations and statutory authorities

As a committee of the LGA, GAROC operates within the LGA Strategic Plan 2021-2025 and prepares an annual plan within that framework. GAROC supports the LGA to 'advocate, assist and advance' the interests of local government.

GAROC Budget

To support the delivery of its Annual Business Plan (ABP), GAROC and SAROC each receive an allocation of $100,000 from the Local Government Research and Development Scheme. GAROC also receives an additional allocation of $40,000 in lieu of the funding allocation made to Regional LGAs to enable the delivery of capacity building activities via regional groupings of councils.

The budget/resources allocated to items within the GAROC ABP indicate whether it is a carryover from a previous resolution of GAROC (project underway) or whether it will be approved with the adoption of this ABP.

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2023-24 Strategic themes and objectives

In accordance with the LGA Constitution and its terms of reference, GAROC will fulfil its functions in a manner consistent with the 'LGA Strategic Management Framework'. The GAROC annual plan has therefore been developed linking the LGA's strategic objectives outlined in the LGA Strategic Plan 2021-2025, objectives/initiatives identified through the LGA Advocacy Plan and Policy Manual, and annual planning input from GAROC members, and consultation with member councils.

These priorities will help guide the activities and actions GAROC in 2023-24.

The engagement activities which may be coordinated through GAROC (e.g. workshops, networking, leadership forums) are consistent with the LGA Communications Strategy 2021-2024.

GAROC Priorities	Related Key LGA Strategies from 2021-2025 LGA Strategic Plan	Related Key LGA Outcome from 2021-2025 LGA Strategic Plan
1. Climate Change & circular economy – including urban heat, tree management and tree canopy; waste management and circular economy. 2. Urban Planning including the Thirty-Year Plan for Greater Adelaide 3. Liveability – community leadership – to address issues faced specifically by the greater Adelaide region regarding liveability including infill and dense housing impacts, safety and housing affordability.	Strategy 1 – Advocate: Achieve greater influence for local government. Strategy 2 – Assist: Build the capacity of member councils. Strategy 3: Advance: Facilitate continuous improvement in local government.	1.1 We are close to our members, seek their feedback and represent them with evidence-based advocacy on issues that matter. 1.2 Governments rely on our proactive contribution to policy and legislation that impacts councils, leading to better outcomes for communities. 2.1 We are close to our members and understand their capacity and capability needs. 2.2 Councils draw upon our resources, services and advice in order to save time and money and reduce risk. 2.3 Councils are engaged in addressing sector-wide priorities, including local government reforms and achieving greater financial sustainability. 2.4 We leverage grant funding for the benefit of councils, and their communities. 3.1 We research and communicate on emerging issues for councils and their communities. 3.2 New partnerships and services help councils innovate and prepare for the future.

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Graphically this can be shown as:

LGA Strategic Plan 2021-2025

Strategy 1 – Advocate: Achieve greater influence for local government.	Strategy 2 – Assist: Build the capacity of member councils.	Strategy 3: Advance: Facilitate continuous improvement in local government.
1.1 We are close to our members, seek their feedback and represent them with evidence-based advocacy on issues that matter. 1.2 Governments rely on our proactive contribution to policy and legislation that impacts councils, leading to better	2.1 We are close to our members and understand their capacity and capability needs. 2.2 Councils draw upon our resources, services and advice in order to save time and money and reduce risk. 2.3 Councils are engaged in addressing sector-wide priorities, including local government reforms and achieving greater financial sustainability. 2.4 We leverage grant funding for the benefit of councils, and their communities.	3.1 We research and communicate on emerging issues for councils and their communities. 3.2 New partnerships and services help councils innovate and prepare for the future.

GAROC Annual Strategic Objectives 2023-24

GAROC Priorities		
Climate Change & circular economy	Urban Planning including the 30 Year Plan for Greater Adelaide	Liveability – community leadership

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GAROC Priority 1: Climate Change & circular economy			
Objective – Deliver the advocacy identified in the LGA Climate Commitment Action Plan 2021-23. Objective – Advocate for greater funding for councils to reduce their community emissions profiles for climate risk management, waste management, coastal management and stormwater management. Objective – Pursue opportunities to work collaboratively with government agencies and other organisations with aligned goals and values on projects, programs and campaigns that will assist local government action on climate change. Objective – Advocate for continued improved recognition of and response to climate change in the Planning and Design Code. Objective – Advocate for greater Commonwealth Government funding and action on climate change, including funded schemes and incentives to support the uptake of electric vehicles. Objective – Advocate for State and Federal Government funding to support investment in climate-ready infrastructure to protect against and repair damage from sea-level rise, flooding, fire and extreme weather.			
Actions	**Timing**	**Budget / Resources**	**Link to GAROC role**
1. Appointment of a LGA Climate Change Policy Officer to provide guidance to member councils and coordinate access to resources to understand climate risks and the prioritisation of risk reduction action. This role would take on the primary coordination and lead on activities listed below and will work closely with Central Coordinator Regional Climate Partnerships (CCRCP) which is State Government funded role)	2-3 year contract	$120,000 R&D Application - awaiting approval $50,000 from GAROC for 2023-24	Leadership Regional advocacy
2. Continued support for the State-Local Government Climate Change Partnership.	Ongoing	Through CCRCP role and LGA Secretariat	Leadership Regional advocacy

3. Increase awareness of the role and value of councils in managing climate risks through the LGA's ongoing awareness campaigns and stakeholder engagement actions.	Ongoing	LGA Secretariat	Leadership Regional advocacy
4. Advocate for greater support for councils to address climate change via the local government members on the Premier's Climate Change Council.	Ongoing	LGA Secretariat	Regional advocacy
5. Continue to integrate climate change impact on all relevant LGA Advocacy Submissions.	Ongoing	LGA Secretariat	Regional advocacy Policy initiation and review
6. Maintain a high level of engagement with and participation in the Adaptation Practitioners Network.	Ongoing	LGA Secretariat	Leadership
7. Advocacy and collaboration with State Government in relation to urban greening and heat mapping to assist with better intelligence on climate risk and vulnerabilities to assist councils make informed mitigation decisions.	Ongoing	LGA Secretariat	Regional advocacy Policy initiation and review
8. Provide regular briefings to state and federal Govt and Industry to build support for local government's position on circular economy, waste and recycling.	Ongoing	LGA Secretariat	Leadership Regional advocacy
9. Facilitate metropolitan economic development forum exploring circular economy business models.	December 2023	LGA Secretariat - $7,000 carryover from 2022-23	Leadership
10. Collaborate with State Govt on initiatives and opportunities created by the decarbonisation of the economy and the Local Government sector's role (forms part of State-Local Government Economic Development Accord)	Ongoing	LGA Secretariat	Leadership Regional advocacy

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11. Initiatives that partner metropolitan and regional councils together to achieve mutual benefits, such as investigations into decarbonising the local government sector and carbon offsetting opportunities.	Ongoing	LGA Secretariat	Leadership Regional advocacy Policy initiation and review
12. Collaborate with State Government and industry groups on guidance and training for councils to better understand carbon accounting, carbon reduction planning, offsetting, and procuring carbon neutral products and services (focus on high emissions services like waste management and road building and maintenance)	Ongoing	LGA Secretariat	Leadership Policy initiation and review
13. Finalisation and implementation of LGA Model Waste Documents (suite of tendering materials).	December 2023	Current ABP - $23,000 carryover from 2022-23	Leadership
14. Development of sector-wide climate risk framework and capacity- building program to benefit all councils and their communities, working in partnership with the Mutual Liability Scheme.	Ongoing	LGA Secretariat and MLS	Leadership
15. Collaborate with the State Government on tools that promote cool and resilient homes within the community, which may include the use of rating systems.	Ongoing	LGA Secretariat	Leadership Regional advocacy
16. Advocate with State and Federal Governments for integrated funding strategies that leverage federal investment, especially those that target – climate-ready infrastructure investment and scaling-up community-led disaster resilience programs.	Ongoing	LGA Secretariat	Leadership Regional advocacy

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GAROC Priority 2: Urban Planning including the Thirty-Year Plan for Greater Adelaide			
Objective – To continue to engage with the State Planning Commission (SPC) to enable close collaboration and evidenced based investigations during the review of the Thirty-Year Plan for Greater Adelaide. Objective – Provide advocacy leadership as part of the consultation process on the Thirty-Year Plan for Greater Adelaide. Objective – Provide advocacy on further proposed changes to the Planning, Development and Infrastructure Act and other planning instruments (results of Expert Panel Review of Planning system) to deliver quality planning and design outcomes that improve the amenity, liveability and sustainability of communities. Objective - Advocacy on SPC lead projects including the Urban tree canopy, Significant and regulated trees and Open Space.			
Actions	**Timing**	**Budget / Resources**	**Link to GAROC role**
1. Support councils with their submissions to the State Planning Commission on the Thirty-Year Plan for Greater Adelaide.	Ongoing to June 2024 (may extend beyond)	LGA Secretariat	Leadership Regional advocacy
2. Support GAROC with submission and or facilitation of forum to consolidate sector issues to inform submission as part of consultation on Thirty-Year Plan for Greater Adelaide.	Ongoing to June 2024 (may extend beyond)	LGA Secretariat	Leadership Regional advocacy Policy initiation and review
3. Host forums and workshops to facilitate exchange of information between councils, Department of Investment and Trade and the SPC in relation to the Thirty-Year Plan for Greater Adelaide and other urban planning matters as needed.	Ongoing to June 2024 (may extend beyond)	LGA Secretariat	Leadership Regional advocacy
4. Understand impacts to members on changes to the ePlanning system to inform advocacy and support opportunities.	June 2024	LGA Secretariat	Leadership Regional advocacy
5. Engage on SPC lead projects of regional significance and provide advocacy on behalf of the sector.	Ongoing	LGA Secretariat	Leadership

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			Regional advocacy
6. Advocate with State Government in any forthcoming reviews or strategies to ensure Local government interests on local heritage issues are fully represented, including community participation in heritage listing process and more robust heritage management.	Ongoing	LGA Secretariat	Leadership Regional advocacy Policy initiation and review

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GAROC Priority 3: Liveability – community leadership			
Objective – Support councils fulfill their role to improve the liveability of local communities. Objective - Support councils decision-making in the Planning and design of urban spaces including engagement at the design stage of State Government infrastructure projects to ensure good urban design and coordinated, holistic placemaking that supports better outcomes as infill development occurs. Objective – Assist councils to support initiatives to manage homelessness, welfare and safety in their communities, and advocate on these issues where appropriate. Objective – Secure additional State Government investment to provide ongoing sustainable and equitable funding for councils to deliver immunisation and other preventative health services. Objective – Supporting councils liveability goals through promoting physical activity and active transport in alignment with LGA/Wellbeing SA Partnership agreement.			
Actions	**Timing**	**Budget / Resources**	**Link to GAROC role**
1. Collaborate with the State Government and State Planning Commission on the preparation, consultation and implementation of Design Standards for infrastructure in the public realm.	June 2024	LGA Secretariat	Leadership Regional advocacy
2. Informed review of mandatory rebates, discounts and exemptions resulting in councils' discretion to determine rating structures which produce the best outcomes for all community members	March 2024	LGA Secretariat - $35,000 carryover from 2022-23	Leadership Regional advocacy Policy initiation and review
3. Continue advocacy in relation to urban trees (pocket parks, heat mapping).	Ongoing	LGA Secretariat	Leadership Regional advocacy

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4. Ongoing collaboration with the State Govt and the South Australian Alliance to End Homelessness through the Local Government Homelessness Network.	Ongoing	LGA Secretariat - $20,000 carryover from 2022-23	Leadership Regional advocacy Policy initiation and review
5. Finalise Data tools consultancy project which will include advice to councils on how to access and use subscription-based data tools to support decision-making in the Planning and Design of urban spaces.	June 2024	LGA Secretariat - $50,000 – carryover from 2022-23	Leadership Regional advocacy Policy initiation and review
6. Continue to support initiatives that promote public health and community wellbeing.	Ongoing	LGA Secretariat	Leadership Regional advocacy Policy initiation and review
7. Continue to lobby for State Govt / Local Covt / Industry forum to include development of response to statewide housing supply and affordability.	Ongoing	LGA Secretariat	Regional Advocacy Leadership
8. Lobbying for State Government leadership to provide ongoing operational support to ensure an effective response to hoarding and squalor in South Australia (funding from SAROC)	Ongoing	LGA Secretariat	Regional advocacy
9. Advocacy with new Service Level Agreement and updating MoU with State Government – review of school-based immunisation funding and models.	Ongoing	LGA Secretariat	Leadership Regional advocacy
10. Development and delivery of learning sessions and tools and resources, informed and co-designed with councils, advice and support to councils and state government regarding community wellbeing, in partnership with Wellbeing SA.	To June 2024	Co-funded by Wellbeing SA and LGA (R&D)	Leadership Regional advocacy Policy initiation and review

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11. Broad advocacy to State Government regarding mental health outcomes and suicide prevention.	Ongoing	LGA Secretariat	Leadership Regional advocacy
12. Strengthening collaboration between the State and Local Government for the implementation of community wellbeing initiatives. Focus areas include mental health promotion, physical activity and active living, healthy eating and food systems, council level Public Health Partner Authority Agreements, healthy workplaces.	Ongoing	Co-funded by Wellbeing SA and LGA (R&D)	Leadership Regional advocacy Policy initiation and review
13. Advocacy to inform ongoing stormwater management reform being progressed by the State Government via an Expert Panel and SA Water (Resilient Water Futures)	Ongoing	LGA Secretariat - $40,000 – carryover from 2022-23	Leadership Regional advocacy

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Strategic Plan Implementation and Review

Under GAROC's Terms of Reference, the Committee is required to develop an Annual Business Plan (ABP) which supports the delivery of the Strategic Plan and present it to the Board of Directors for approval by June each year.

In accordance with the LGA Constitution and structure of the GAROC as a committee of the LGA, the Strategic Plan is that of the LGA.

GAROC will assess its performance against the ABP each quarter; and provide an Annual Report to the LGA Board of Directors by September each year summarising its performance against the ABP strategic objectives and actions.

The GAROC 2023-24 ABP provides the specific actions against which the activities of GAROC may be monitored.

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Appendix 1

Regional Groupings of Members within GAROC – effective 29 October 2020.

GAROC Regional Grouping	Members
North	Gawler Playford Salisbury Tea Tree Gully
West	Charles Sturt Holdfast Bay Port Adelaide Enfield West Torrens
South	Marion Mitcham Onkaparinga
East	Adelaide Hills Burnside Campbelltown Norwood Payneham & St Peters Prospect Unley Walkerville
	Adelaide

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11.10 Council Subsidiary SRWRA - Draft Annual Business Plan and Budget 2023-24	
Report Reference	GC230613R11.10
Originating Officer	Chief Financial Officer – Ray Barnwell
Corporate Manager	N/A
General Manager	General Manager Corporate Services - Angela Allison

REPORT OBJECTIVE

The purpose of this report is to consider the Draft 2023-24 Annual Business Plan and Budget of Council's regional subsidiary - The Southern Region Waste Resource Authority (SRWRA).

EXECUTIVE SUMMARY

SRWRA is a regional subsidiary, established by the Cities of Onkaparinga, Marion and Holdfast Bay, pursuant to Section 43 of the *Local Government Act (SA) 1999*. Under its charter, SRWRA is responsible for providing and operating waste management services on behalf of its constituent councils and ensuring a long-term sustainable Waste Management Strategy exists in the southern region of Adelaide.

SRWRA's Draft 2023-24 Annual Business Plan and Budget incorporates the parameters and objectives upon which the Business Plan and Budget are based. The Business Plan has been formed taking into account the needs of its constituent councils, various stakeholders and the current competitive environment in which it operates.

The Draft 2023-24 Budget recognises the current and future opportunities for SRWRA and the constituent councils by positioning the Authority to provide the services required over the long term.

A copy of SRWRA's Draft 2023-24 Annual Business Plan and Budget is provided as Attachment 1. The Draft 2023-24 Budget forecasts a surplus from operations of $604,000 in addition to capital investment of over $4m.

RECOMMENDATION

That Council:

1. **Advises the Southern Region Waste Resource Authority (SRWRA) that it supports the Draft 2023-24 Annual Business Plan and Budget (Attachment 1).**

ATTACHMENTS

1. SRWRA - Draft Annual Business Plan and Budget 2023-24 [**11.10.1** - 18 pages]

SRWRA
Southern Region Waste Resource Authority

DRAFT

DRAFT BUSINESS PLAN & BUDGET FY24

Constituent Council Distribution - May 2023

TABLE OF CONTENTS

1. Draft Business Plan 2023 – 2024
2. Draft Budget Parameters & Assumptions
3. Draft Capital Contributions & Equity Investments – FY24
4. Draft Budgeted Financial Statements – FY24

DRAFT

1. Draft Business Plan – 2023- 2024

Vision

We are leaders in delivering innovative and sustainable waste management solutions for the benefit of our southern Adelaide communities and the environment.

Mission

We accept and process waste at a price point that balances cost, environmental outcomes and community expectations; provide information and market intelligence to assist our Constituent Councils in their waste management strategies; and respond to our Constituent Council's requests for assessment of waste management methods and/or services.

Purpose

To maintain an effective, cost efficient and environmentally responsible waste management service for our Constituent Councils and their communities by maximising the use of the SRWRA landfill site, assets and infrastructure.

Our Strategy

To improve and increase the diversity of materials accepted at SRWRA and maximise waste avoidance, re-use, recycling and recovery opportunities prior to landfill disposal. We do this by building effective relationships with our joint venture partners, stakeholders and customers, capitalising on and promoting the circular environmental economy, being an incubator for compatible industries and operating a financially sustainable, well managed and appropriately governed enterprise.

Overarching Principles

Governance – we provide good governance and accountability to our Constituent Councils

Financial Sustainability – we are financially viable

Safety and environmental compliance - we care for our people and our environment

Community - we are a responsible part of our community and achieve great outcomes for them

Strategic Plan Horizon

Developing new ventures (Stage Two: 2019-2026) – research, modelling and testing of initiatives that will position SRWRA as an environmental hub that drives broader environmental outcomes and generates strong revenues.

Objective

To identify, assess, and where viable implement initiatives that deliver the goals of the organisation, complement land-fill activities, enhance environmental and financial sustainability and contribute to positive community attitudes toward SRWRA.

DRAFT

Strategic Plan KPIs

1. Workplace Health and Safety	Zero lost time injuries (LTI's) recorded for the 2022 Financial Year, maintain a rate of zero lost time injuries.
2. EPA Compliance	Maintain EPA Licence.
3. Service Mix to Support Constituent Councils	Services are aligned to reflect the ongoing needs of the Constituent Councils
4. Landfill Closure Costs are Fully Funded	Annual update of closure and post closure costs reflected in the Long-Term Financial Plan.
5. Landfill Airspace Life/Future Space	30 years into the future.
6. Diversion of Waste from Landfill	>33% to increase by 1% per year.
7. Power Produced from Site	>22,000 MWh per Annum.
8. Circular Economy	Plan, develop and implement elements of the circular economy that supports SRWRA's business requirements.

Strategic Plan 2019 to 2026 Actions – Extract

NUMBER	ACTION	TIMING	MEASURE
2.1	Actively seek multiple revenue streams to ameliorate risks associated with a narrow product/service base.	Opportunities are identified	The Board is informed about all potential opportunities and timing allows for exploration and considered decisions.
2.2	Continue investigating methods to contain litter.	Ongoing, or activated in response to EPA or community requirements	Off-site litter reduces year-on-year.
2.3	Undertake basic modelling to maintain an up-to-date understanding of the implications of different business options (e.g. increased tonnages, baling, green waste) in readiness for decision-making when conditions change.	Annual update of key options	The Board receives an annual update about the implications of key options Councils have access to this information to support procurement and policy decisions.
2.4	Business cases are developed and implemented for prioritised ventures (e.g., Material Recovery Facility, Solar Farm, Water Storage, Gas Mitigation, Redevelopment of Buffer Land).	As set by Board	Business cases are delivered according to Board deadlines.
2.5	Monitor Constituent Council demand for potential SWRWA provision of collection services (to Constituent and other Councils) to generate revenues and improve control over waste streams and volumes.	As requested by Councils	Business models to support these assessments are available should they be needed.
2.6	If viable, identify opportunities to develop circular economies and undertake research to identify how SRWRA volumes contribute to, and can generate revenues from these economies.	As set by Board	Viability determined, and if positive, implementation plan has been developed.
2.7	Investigate opportunities to co-locate compatible industry at the SRWRA site to support the local circular economy.	As set by Board	Viability determined, and if positive, implementation plan has been developed.

Business Plan Actions

1. Resource Recovery – we deliver commercially sustainable solutions for our Constituent Councils and community				
NUMBER	**ACTION**	**STRATEGIC PLAN KPI / ACTION**	**TIMING**	**MEASURE**
1.1	Grow the customer base for SRWRA and its Joint Ventures.	2.1, 2.6	June 2024	Additional customers secured.
1.2	Implement year 1 of the Communication and Education Strategy	KPI 3	June 2024	Year 1 actions completed.
1.3	Progress the development of the Circular Economy Park	KPI 8	June 2024	Process to change the planning zone from 'Deferred Urban' commenced.
1.4	Investigate options to increase diversion from landfill	KPI 6	June 2024	Opportunities identified and presented to the Board
1.5	Seek opportunities to source landfill cell construction and capping material from customers	KPI 4	June 2024	Tonnages and cost offsets to landfill capping liability identified
1.6	Maximise the use of recovered resources on site	KPI 8	June 2024	Recovered resources are prioritised for use in construction and maintenance works at the SRWRA site where appropriate

2. Operational Excellence – we deliver a financially sustainable and well governed business model that values safety, regulatory compliance, and positive environmental outcomes.				
NUMBER	**ACTION**	**STRATEGIC PLAN KPI / ACTION**	**TIMING**	**MEASURE**
2.1	Continuously review and improve workplace safety systems.	KPI 1	September 2023	Implement and complete the 2023 Risk Evaluation Action Plan (WHSIM Plan).
2.2	Maximise remaining landfill airspace.	KPI 5, KPI 6 2.3	June 2024	Maintain a forward fill plan and gaining efficiencies in reuse of daily / interim cover that is regularly reported. Maintain construction plan for cell construction and capping.
2.3	Maximise the compatible use of buffer land.	KPI 8 2.1, 2.8	June 2024	Opportunities are presented to the Board as they arise.
2.4	Continuous improvement of litter capture on site.	KPI 2 2.2	June 2024	Litter fencing works are delivered. Operational management practices across the SRWRA site are enhanced.
2.5	Conduct organisational review to ensure SRWRA is positioned to meet our strategic objectives and future business needs such as buffer land development / EcoPark	KPI 4	December 2023	Revised resource model presented to the Board

3. Governance & Risk – we maintain contemporary business systems and processes that ensure effective governance and minimise risk for the organisation				
NUMBER	**ACTION**	**STRATEGIC PLAN KPI / ACTION**	**TIMING**	**MEASURE**
3.1	Maintain a contemporary suite of policies.	KPI 1	June 2024	Policies of the Board are developed, reviewed, and updated within the nominated review periods.
3.2	Work in accordance with the Risk Management Policy and Framework.	KPI 1 KPI 2	As per meeting schedule	Risk report provided to each ordinary meeting of the Audit Committee and Board.
3.3	Implement a Records Management System	KPI 3	June 2024	System to manage the process of SRWRA record creation, access, maintenance and archival or disposal implemented.
3.4	Board and Committee meetings are delivered as per the agreed timing and schedule.	KPI 3	As per meeting schedule	Board and Committees of the Board meetings are held at a frequency compliant with their respective Charter / Terms of Reference.
3.5	The Annual Business Plan and Budget is prepared, reviewed and reported and adopted in accordance with statutory timelines.	KPI 4	June 2024	Annual Business Plan and Budget adopted within statutory timeframes. Budget Reviews are delivered within statutory timeframes.

2. Draft Budget Parameters & Assumptions – FY24

Key Parameters:

In preparing the annual budget, the following key parameters will be applied:

1. Annual Budgets are prepared on the basis that they are consistent with the objectives and initiatives of the Strategic Plan.
2. SRWRA Operations are based on a commercial approach
    a. Gate fees to reflect the objectives of the Strategic Plan
    b. Operating expenses are contained
3. Appropriate net return on investment is realised
    a. SRWRA gate fees are reviewed annually by the Board as part of the annual budgeting process
    b. Operating expenses are analysed and minimised, while still meeting SRWRA operating and legislative requirements
4. Joint Venture 'share in net profit' will be brought to account in SRWRA's budget. Where there are variations in accounting treatments between the Joint Ventures and SRWRA, SRWRA will ensure its budget reflects the required accounting standards for a Local Government Subsidiary with relevant explanations and reconciliations.
5. Future site post closure rehabilitation and landfill cell capping is assessed and funded by the annual gate fees charged over an estimated remaining filling life of the landfill and via the value of buffer land holdings.
6. Operating surplus is maintained over the life of the Long Term Financial Plan (LTFP), individual years may from time to time, be in deficit, if the underlying trend is a surplus.
7. SRWRA will budget for the necessary capacity to meet all legislative requirements i.e., Local Government Act and Regulations, Work Health & Safety, EPA licencing conditions.
8. Asset Management plans are in place and are reflected in budget figures.
9. Capital works program is planned and funded over the life of the Long Term Financial Plan.
10. Budget methodology:
    a. The principle approach to the budget is based on a blend of bottom up and zero based budgeting. This primarily includes forecasting quantities and rates/prices wherever possible for both income and expenditure. Where this is not possible or efficient, the forecasted budget is based on prior financial year Budget Review 2 data and adjusted to reflect known variations, appropriate indices and/or changes in assumptions and cost drivers.
    b. All new services or service levels use a zero based budgeting approach.

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c. The SRWRA annual budget is reviewed on a quarterly basis each financial year in line with the Local Government Financial Management Regulations (2011), with budget reviews including changes and developments within the business and direct market.

d. The forecast annual movement in the Consumer Price Index (CPI) as at June 2023 is used as a base indexation rate, unless other more relevant data or indices(s) are applicable.

Key Assumptions:

1. Price indices and interest rates

Due to the unusually high Adelaide all groups CPI for year ending 31 December 2022, at 8.60% the highest in the country, and that the key driver of this increase was in the domestic holiday travel and accommodation category, this latest CPI release has not been utilised in income and expenditure movement for SRWRA budgeting purposes.

A forecast CPI for the year ending June 2023 will be utilised to index costs and prices for the 2023/24 budget unless an alternative index is more appropriate (e.g., contracted rates).

Future indexation for use in the LTFP will be based on assessment of RBA forecasts and forecast SA Treasury rates.

Forecast interest rates will be assessed based on ANZ and LGFA forecasts for the 2023/24 year.

Longer term rates for use in the LTFP will be based on assessment of SA Treasury, RBA Forecasts and Tier 1 banking institutions.

2. Waste Volumes

Waste volumes are re-assessed at the end of each quarter. Volumes are assessed in line with the data provided from the Joint Ventures, Constituent Councils, and major customers and in line with the updated Strategic and Long Term Financial Plan.

Changes within the operations of the Joint Ventures will materially affect the number of tonnes to landfill being received by SRWRA. This will be included in the long-term financial planning considerations.

SRWRA will identify opportunities to diversify and grow the revenue base, however, any potential commercial opportunities will need to consider the impact on the long term value of SRWRA's buffer land holdings.

3. Waste Prices

The majority of SRWRA's waste income from landfill operations is from commercial operators and our Joint Venture Operations. These prices are based on commercial agreements with relevant indexation/variation clauses.

The LTFP and Budget will be developed consistent with the Strategic Plan reflecting anticipated revenue requirements and informing required gate prices over the longer term.

Constituent Councils benefit from lower gate base rates in lieu of annual distributions, a minimum forecast CPI increase will be applied to constituent council gate fees.

4. Waste Levy

The State Government reviews the Solid Waste Levy on an annual basis, this levy has increased by 2% per annum over the last three years.

A forecast increase in line with the estimated June 2023 CPI figure has been applied for the FY24 budget, taking the metropolitan waste levy to $160 per tonne (up from $149 per tonne in the current year), the levy amount for regional (non-metro) waste is half this amount (forecast at $80 per tonne).

SRWRA, in its LTFP, has assumed that in subsequent years the Solid Waste Levy will continue to increase at the rate of forecast Adelaide CPI per annum.

Waste fill received by SRWRA also attracts this levy, but due to the use of this material as daily cover within the landfill, SRWRA receive a 10% deduction on our monthly levy payments.

Placement of other waste materials (such as crushed concrete or bitumen) for operational purposes (such as interim capping and road construction) attract the Solid Waste Levy unless it is an EPA approved operational use (AOU).

SRWRA has EPA approvals for AOU across five operational applications. AOU declarations are granted annually by the EPA and represent a financial risk to SRWRA if adequate AOU tonnes are not approved.

5. Joint Venture – Southern Recycling Centre

The Southern Recycling Centre (SRC) continues to produce sustainable results in relation to diversion from landfill and shared costs.

Projections reflected in the SRWRA budget are based initially on the adopted budget and LTFP of the SRC which has been ratified by the SRC Advisory Committee.

Throughout the year, budget reviews will be undertaken based on year-to-date results and adjusted SRC forecasts for the remainder of the year. This will result in revised budgets potentially varying from the SRC adopted budgets but better reflecting the forecast whole of year impact for SRWRA.

SRWRA will include its expected share in the net profit of the SRC operations in the forecasted Statement of Comprehensive Income as well as any expected cash distributions, inter entity loan transactions and equity investment transactions expected between SRC and joint venture partners.

6. Joint Venture – Southern Material Recovery Facility

The Southern Material Recovery Facility (SMRF) commenced operations in 2021-22.

Projections reflected in the SRWRA budget are based initially on the adopted budget and LTFP of the SMRF which has been ratified by the SMRF Advisory Committee.

Throughout the year, budget reviews will be undertaken based on year-to-date results and adjusted SMRF forecasts for the remainder of the year. Forecast variances in market commodity pricing will be included in these budget reviews. This will result in revised budgets potentially varying from the SMRF adopted budgets but better reflecting the forecast whole of year impact for SRWRA.

SRWRA will include its expected share in the net profit of the SMRF operations in the forecasted Statement of Comprehensive Income as well as any expected cash distributions, inter entity loan transactions and equity investment transactions expected between SMRF and joint venture partners.

7. Employment Costs

All staff are on individual contracts and any wage increases are based on merit. For budgeting purposes, the forecast Adelaide CPI for the year ending March 2023 will be utilised.

Resource requirements and current resourcing models will be reviewed as part of the budget.

8. Competitive Environment

SRWRA has implemented effective and proven solutions in sustainable resource recovery, landfill management and waste management amidst the current environmental challenges and market competition and will continue to develop this strategic vision into the future.

3. Capital Contributions & Equity Investments

Capital Contributions and Equity Investments ($,000)	2022-23 Carried Forward Budget	2023-24 Budget Requirement
Capital Works		
Landfill (Regulatory Compliance)		
Capping Southern Batter	144	75
Rock & Concrete Crushing - Capping Material	-	65
Stage 10 - Cell Lining & Construction	38	3,250
Stormwater Management	115	-
Groundwater Monitoring Bores	12	-
Site Fencing	7	19
Litter Fencing	-	97
Plant & Equipment Purchases		
Site Utility (Replacement)		45
Site Utility (Additional)		45
Site Works		
Site Landscaping for DA (Bonded Works)	16	-
Site Power Backup (Auto Start Generators)	-	62
Landfill Access Road - Resurfacing	-	141
Pedestrian Management	-	85
Land and Buildings		
Weighbridge & Admin Buildings - Refurbishment	-	161
Rental Property - Refurbishment	-	60
Total Capital Works	**332**	**4,104**
Equity Investments		**753**

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Southern Region Waste Resource Authority (SRWRA)

Budgeted Uniform Presentation of Finances

	2022/23 $'000 Adopted Budget	2022/23 $'000 BR3	2023/24 $'000 Draft Budget
Operating Revenues	12,782	17,884	16,432
less Operating Expenses	(12,109)	(16,415)	(15,828)
Operating Surplus/(Deficit)	**673**	**1,469**	**604**
Net Outlays on Existing Assets			
Capital Expenditure on renewal and replacement of Existing Assets	(143)	(238)	(704)
Depreciation, Amortisation, Impairment	1,050	1,510	1,641
Proceeds from Sales of Replaced Assets	-	-	-
	907	**1,272**	**937**
Net Outlays on New and Upgraded Assets			
Capital Expenditure on New and Upgraded Assets	(219)	(633)	(3,325)
Amounts received specifically for New and Upgraded Assets	-	-	-
Proceeds from Sales of Surplus Assets	-	-	-
	(219)	(633)	(3,325)
Net Lending/(Borrowing) for Financial Year	**1,361**	**2,108**	**(1,784)**

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Southern Region Waste Resource Authority (SRWRA)

Budgeted Statement of Comprehensive Income

2021/22 Audited Actual $'000		2022/23 Adopted Budget $'000	2022/23 BR3 $'000	2023/24 Draft Budget $'000	Variance: Draft FY24 v FY23 BR3 $'000
	Income				
10,534	User Charges	10,324	14,781	13,784	(997)
656	Investment Income	668	804	932	128
-	Reimbursements	-	-	-	-
2,309	Other	273	361	315	(46)
2,988	Net gain - equity accounted Joint Venture	1,517	1,938	1,401	(537)
16,487	**Total Income**	**12,782**	**17,884**	**16,432**	**(1,452)**
	Expenses				
951	Employee Costs	1,125	1,165	1,817	652
1	Finance Costs	-	273	-	(273)
11,671	Materials, Contracts & Other Expenses	9,934	13,467	12,370	(1,097)
936	Depreciation, Amortisation & Impairment	1,050	1,510	1,641	131
13,559	**Total Expenses**	**12,109**	**16,415**	**15,828**	**(587)**
2,928	**Operating Surplus / (Deficit)**	**673**	**1,469**	**604**	**(865)**
13	Net Gain/(Loss) on Disposal of Assets	-	-	-	-
-	Amounts received specifically for new or upgraded assets	-	-	-	-
2,941	**Net Surplus / (Deficit)**	**673**	**1,469**	**604**	**(865)**
1,153	**Other Comprehensive Income** Changes in revaluation surplus - propoerty, plant & equipment	**-**	**-**	**-**	**-**
4,094	**Total Comprehensive Income**	**673**	**1,469**	**604**	**(865)**

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Southern Region Waste Resource Authority (SRWRA)

Budgeted Statement of Financial Position

2021/22 Audited Actual $'000		2022/23 Adopted Budget $'000	2022/23 BR3 $'000	2023/24 Draft Budget $'000	Variance: Draft FY24 v FY23 BR3 $'000
	Current Assets				
5,828	Cash & Cash Equivalents	4,038	5,675	3,463	(2,212)
2,501	Trade & Other Receivables	1,808	2,501	2,501	-
400	Related Party Loan	150	400	-	(400)
8,729	**Total Current Assets**	**5,996**	**8,576**	**5,964**	**(2,612)**
	Non-Current Assets				
8,808	Equity Accounted Joint Venture	10,771	11,195	11,948	753
25,693	Property, Plant & Equipment	25,737	25,054	27,442	2,388
34,501	**Total Non-Current Assets**	**36,508**	**36,249**	**39,390**	**3,141**
43,230	**Total Assets**	**42,504**	**44,825**	**45,354**	**529**
	Current Liabilities				
3,203	Trade & Other Payables	3,302	3,363	3,363	-
119	Provisions	128	119	130	11
3,322	**Total Current Liabilities**	**3,430**	**3,482**	**3,493**	**11**
	Non-Current Liabilities				
13,723	Provisions	13,419	13,689	13,603	(86)
13,723	**Total Non-Current Liabilities**	**13,419**	**13,689**	**13,603**	**(86)**
17,045	**Total Liabilities**	**16,849**	**17,171**	**17,096**	**(75)**
26,185	**Net Assets**	**25,655**	**27,654**	**28,258**	**604**
	Equity				
23,810	Accumulated Surplus	24,433	25,279	25,883	604
2,375	Asset Revaluation Reserve	1,222	2,375	2,375	-
26,185	**Total Equity**	**25,655**	**27,654**	**28,258**	**604**

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Southern Region Waste Resource Authority (SRWRA)

Budgeted Statement of Changes in Equity

2021/22 Audited Actual $'000		2022/23 Adopted Budget $'000	2022/23 BR3 $'000	2023/24 Draft Budget $'000	Variance: Draft FY24 v FY23 BR3 $'000
	Accumulated Surplus				
20,869	Balance at beginning of period	23,760	23,810	25,279	1,469
2,941	Net Surplus/(Deficit)	673	1,469	604	(865)
-	Transfers from reserves	-	-	-	-
-	Transfers to reserves	-	-	-	-
-	Distribution to Councils	-	-	-	-
23,810	**Balance at end of period**	**24,433**	**25,279**	**25,883**	**604**
	Asset Revaluation Reserve				
1,222	Balance at beginning of period	1,222	2,375	2,375	-
1,153	Gain on Revaluation of Property, Plant & Equipment	-	-	-	-
-	Transfers from reserve	-	-	-	-
2,375	**Balance at end of period**	**1,222**	**2,375**	**2,375**	**-**
26,185	**Total Equity**	**25,655**	**27,654**	**28,258**	**604**

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Southern Region Waste Resource Authority (SRWRA)

Budgeted Statement of Cash Flows

2021/22 Audited Actual $'000		2022/23 Adopted Budget $'000	2022/23 BR3 $'000	2023/24 Draft Budget $'000	Variance: Draft FY24 v FY23 BR3 $'000
	Cash Flows from Operating Activities				
	Receipts				
13,334	Operating Receipts	10,597	15,552	14,099	(1,453)
656	Investment Receipts	668	804	932	128
	Payments				
(12,228)	Operating Payments to Suppliers and Employees	(11,382)	(15,189)	(14,262)	927
(1)	Finance Payments	-	-	-	-
1,761	**Net Operating Cash Flows**	**(117)**	**1,167**	**769**	**(398)**
	Cash Flows from Investing Activities				
	Receipts				
57	Sale of Replaced Assets	-	-	-	-
700	Distribution received from equity accounted Joint Venture	1,277	1,750	1,401	(349)
	Payments				
-	Expenditure on Renewal/Replacement Assets	(143)	(238)	(704)	(466)
(1,730)	Expenditure on New/Upgraded Assets	(219)	(633)	(3,325)	(2,692)
(703)	Contributions to equity accounted Joint Ventures	(525)	(2,199)	(753)	1,446
(1,676)	**Net Cash Flows Investing Activities**	**390**	**(1,320)**	**(3,381)**	**(2,061)**
	Cash Flows from Financing Activities				
	Receipts				
1,500	Proceeds from Related Party Loan Repayments	-	-	400	400
	Payments				
(400)	Payments to Related Party Entity Loans	-	-	-	-
1,100	**Net Cash Flows from Financing Activities**	**-**	**-**	**400**	**400**
1,185	**Net Increase / (Decrease) in Cash Held**	**273**	**(153)**	**(2,212)**	**(2,059)**
4,643	**Cash & Cash Equivalents at start of period**	**3,765**	**5,828**	**5,675**	**(153)**
5,828	**Cash & Cash Equivalents at end of period**	**4,038**	**5,675**	**3,463**	**(2,212)**

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12 Corporate Reports for Information/Noting

12.1 SRWRA Board Meeting 15 May 2023 - Constituent Council Information Report	
Report Reference	GC230613R12.1
Originating Officer	General Manager Corporate Services - Angela Allison
Corporate Manager	- N/A
General Manager	General Manager Corporate Services - Angela Allison

REPORT HISTORY

This Standing Report follows each SRWRA Board meeting to provide an update of matters considered by the SRWRA Board.

REPORT OBJECTIVE

Present the Constituent Council Information Report from SRWRA Board Meeting, 15 May 2023.

EXECUTIVE SUMMARY

Southern Region Waste Resource Authority (SRWRA) is a regional subsidiary established by the Cities of Onkaparinga, Marion and Holdfast Bay (the "Constituent Councils"), pursuant to Section 43 of the Local Government Act 1999. The functions of SRWRA include providing and operating waste management services on behalf of the Constituent Councils.

In accordance with Section 4.5.2 of the SRWRA Charter – 2022, there shall be at least six ordinary meetings of the Board held in each financial year.

Furthermore, Section 4.5.11 states that prior to the conclusion of each meeting of the Board, the Board must identify which agenda items considered by the Board at that meeting will be the subject of an information report to the Constituent Councils.

In accordance with the above, the Information Report from the Board Meeting held on 15 May 2023 is provided for Members' information.

RECOMMENDATION

That Council:

1. **Notes the Constituent Council Information Report from the SRWRA Board Meeting, 15 May 2023.**

ATTACHMENTS

1. Constituent Council Information Report - May 2023 [**12.1.1** - 2 pages]

SRWRA
Southern Region Waste Resource Authority

Constituent Council Information Report

PUBLIC

Board Meeting Date: 15 May 2023

Report By: Chief Executive Officer

In accordance with Section 4.5.11 of the *Southern Region Waste Resource Authority Regional Subsidiary Charter - 2022*, the SRWRA Board identified the following Agenda Items to be the subject of a Public Information Report to the Constituent Councils (Cities of Onkaparinga, Marion, and Holdfast Bay).

Report Name	Report Summary
Landfill Capping & Post Closure Liabilities	SRWRA maintains financial provisions for the closure and post closure management of landfill cells in line with SA EPA guidelines. A policy framework for these liabilities has been reviewed by the Audit & Risk Committee and adopted by the Board, setting out parameters and timeframes for the regular review and recalculation of these liabilities.
Public Interest Disclosure Policy	SRWRA's Public Interest Disclosure Policy was reviewed with minor updates only. The Chief Executive Officer is the appointed Responsible Officer for SRWRA.
Budget Review 3 --FY23	The third budget review for the current financial year was presented, with the forecast based on results to March 2023. SRWRA received higher waste volumes than budgeted increasing forecast revenue, this was partly offset by corresponding additional expenditure and a revised forecast operating surplus of $1.470m has been adopted for the current financial year.
SRWRA Draft Budget & Business Plan – FY24	The draft budget and business plan for FY24 was presented to the Board, feedback from Board members will be incorporated, with the budget and business plan then circulated to constituent councils for comment. These documents are scheduled for formal adoption by the Board at the 26 June meeting.
Risk Management Reporting	SRWRA provides quarterly risk management reporting to the Audit & Risk Committee and the Board, this includes regular reviews of the SRWRA risk register and identification of new and emerging risks.
Internal Audit Policy	The Internal Audit Policy was adopted by the Board, this policy will form part of the information package process for the engagement of an external provider to deliver Internal Audit services to SRWRA.

Constituent Council Information Report – Public

Report Name	Report Summary
General Ledger Policy & Procedure	Feedback on the SRWRA General Ledger Policy and Procedure was received from our external auditors and presented in an updated document to the Board.
External Audit Plan – FY23	Galpins provided a comprehensive external audit plan, outlining a risk-based methodology and the key areas to be assessed as part of the audit process. The audit process has commenced with on-site auditing to take place in June and August.
Chief Executive Officer's Report	The CEO summarised key activities over the last few months: • The Southern Materials Recovery Facility (SMRF) joint venture committee meets every two months, discussions include operational efficiencies and commodity markets, with some SMRF products impacted by a drop in demand for some commodities. • The Southern Recycling Centre is continuing to perform strongly, monitoring of tonnages received from the City of Holdfast Bay is continuing, to assess the impact of the introduction of weekly FOGO in this council area. • The Department of Infrastructure and Transport (DIT) has advised that it will be implementing the ban on right hand turns out of Bakewell Drive onto Main South Road at the end of May. The timing of this right-hand turn ban is of significant concern as neither Ostrich Farm Road nor Victor Harbor Road have been upgraded to support the increased traffic. A letter has been sent to the Minister for Infrastructure and Transport requesting an urgent review of the timing of the change in traffic conditions. • SRWRA is continuing to develop a communication and education strategy to address demand for facility tours, information on our services and interest in the waste and recycling sector generally. Workshops are being held with key stakeholders, including constituent councils, as part of the development of this strategy. • SRWRA offers regular Board member development opportunities, these include the 2023 Australian Landfill and Transfer Stations Conference in June. These are opportunities for the Board members to engage with other members of the waste industry and increase their knowledge of all things waste.
Next Meeting	The next scheduled meeting date for the SRWRA Board is Monday, 26 June 2023.

12.2 Quarterly Corporate Risk Report	
Report Reference	GC230613R12.2
Originating Officer	Unit Manager Strategy and Risk – Maddie Frew
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

To provide the Council Members with an overview of the City of Marion Corporate Risk Register review for Quarter 3, 2022/23 (January to March 2023).

DISCUSSION

The Corporate Risk Register was distributed to the Senior Leadership Team (SLT) to undertake a review of risks relevant to their portfolio for Quarter 3 2022-23 (Q3) period. SLT, as the primary risk owners, reviewed and updated their risks.

Scrutiny of the risks was placed on current controls, and the status of actions was updated with due dates being reviewed. When actions were confirmed as completed; they were then listed as controls. Risks were reassessed, in terms of likelihood and consequence ratings.

The Corporate Risk Register was then presented to the Executive Leadership Team for review, before being reported to the Finance, Risk and Audit Committee (FRAC) for review and feedback.

Feedback received from FRAC included that in the quarter 4 review, analysis and consideration is given to risks relating to the community's financial sustainability, in terms of their ability to pay rates. FRAC also agreed that current high risk, CR0007 ('difficulty attracting, recruiting and retaining talent') should see a renewed focus on retention of staff. They also requested further considerations and information on CR0025 ('decentralised, unsupported and unintegrated ICT systems to support current and future needs') which will be brought back to them in the quarter 4 review.

There was little movement in the Corporate Risk Register for Q3. No new risks were identified, two risks were merged and as a result of last quarters review, the number of High risks has reduced from 8 to 6. The detailed analysis of the Corporate Risk Register review for Q3 is included within **Attachment 1.**

RECOMMENDATION

That Council:

1. **Notes the Corporate Risk Register Report (Attachment 1).**

ATTACHMENTS

1. Attachment 1: Corporate Risk Register Report - Q3 2022-23 [**12.2.1** - 5 pages]
2. Attachment 2: Q 3 22-23 - Plans on a Page for HIGH Risks [**12.2.2** - 6 pages]

CORPORATE RISK REGISTER REPORT

Quarter 3 2022-23

1. CORPORATE RISK REGISTER ANALYSIS

1.1 Analysis of Q3, 2022-23

The Quarter 3, 2022-23 review of the Corporate Risk Register resulted in a total of 107 risks identified. The current risk ratings are 6 high, 72 medium, and 29 low as outlined in Table 1, which also illustrates the movement in our risk exposure over the previous 12 months.

Table 1: **Corporate Risk Register – Comparative outcomes across each quarter**

Table 1: Corporate Risk Register Quarterly - Comparative Outcomes

Period:	Qtr 4: April to June 2022			Qtr 1: July to Sept 2022/23			Qtr 2: October to Dec 2022/23			Qtr 3: January to March 2022/23			Overall Impact*
¹Corporate Risk	I	C	F	I	C	F	I	C	F	I	C	F	
Extreme	28	0	0	28	0	0	28	0	0	27	0	0	⇔
High	62	7	0	62	7	0	66	8	0	69	6	0	⇑
Medium	13	66	61	14	67	62	14	70	66	11	72	63	⇑
Low	0	30	42	0	30	42	0	30	42	0	29	42	⇔
Total	103	103	103	104	104	104	108	108	108	107	107	107	

Current High Risk %	7%	7%	7%	6%

¹Key: I = Inherent, C = Current, F = Forecast *Overall movement of current Risk Rating

This report provides further details on the outcomes of the quarterly review including.

- Changes to the risks reported in the Corporate Risk Register
- Ongoing and emerging risk/opportunity issues (currently not identified on the register)

During the supported reviews, scrutiny was placed on current controls, updating actions, and action due dates. There was very little movement in the Corporate Risk Register in Quarter 3, 2022-2023, as detailed below in the report.

1.2 Re-assigned risks

No Risks were reassigned in Quarter 3, 2022-23.

1.3 Re-rated risks

As per the Quarter 2 review, risk CR0081 (Supply chain issue creating an inability to complete projects on time and within allocated budget) was reviewed and recommended to be re-rated from a high to medium risk, based on the view that this has now become part of our normal business operations and project planning. This recommendation was supported by the FRAC at their 21 February 2023 meeting and has been formalized within the Corporate Risk Register.

During the Quarter 2 2022-23 review, it was recommended that risk CR0076 (Inability to attract and preserve external funding for community Wellbeing programs) be re-rated from a medium risk to a high risk due to significant reforms within the Commonwealth Home Support Programme (CHSP) and Community and Neighbourhood Development Program (CNDP) potentially impacting CoM funding support for services. However, as discussed by the FRAC at their last meeting, this was not supported to be elevated to High risk and the Manager - Community Connections agrees it can stay rated as a medium.

1.4 New risks and merged risks

No new risks were identified this Quarter. However, two risks were merged, following discussion from FRAC during quarter 2, 2022-23. Those being:

Risk ID	Risk Description	Owner
CR105	Employing person without DHS screenings in a prescribed position or working in vulnerable position	People & Culture
DELELTED and MERGED with the below existing risk:		
CR003	Employing person without pre-employment checks confirmed	People & Culture

The specific DHS requirements from CR105 have been entered against CR003 for thoroughness and ongoing review.

1.5 On-going and emerging risks/opportunities

The environmental scan is reviewed quarterly as part of the risk review process to identify any emerging risks/opportunities that may have the potential to impact on council's project and program delivery, business-as-usual activity, financially and reputational risk in the sector. The follow matters have been identified throughout Quarter 3, 2022-23.

Local Roads and Community Infrastructure funding

Council is informed of an additional $1,057,753 of untied funding to support local roads and community infrastructure upgrades. Council will consider capital renewal options for the funding at its 23 May 2023 General Council meeting.

Inflation

The Consumer Price Index (CPI) rose 1.4 per cent in the March 2023 quarter and 7.9 per cent annually (for Adelaide).

Economy

Interest rates increased in the quarter and is impacting household budgets. Westpac has stated that housing possessions have reached levels of the Global Financial Crisis of 2010. With the rising cost of inflation and other services it is likely that stress will continue to exacerbate in the community. ABS statistics indicate that a cash rate of 3.6% will impact 15% of the borrowers who will experience negative cash flow.

A Deloitte Access Economics Report states that at least 300,000 households in Australia may currently be experiencing negative cash flow due to unnecessary rate rises. Impacts on household disposable income may impact residents' ability to meet household liabilities including rates.

Energy costs
The media has widely reported increases in electricity costs in the 23/24 Financial Year. Council is not likely to be informed until late April of the changes. Council's current electricity contract expires on 30 June 2023.

Insurance Premium
Increase cost of building materials, floods and cyber-attacks across Australia may have a flow on impact to CoM's costs of insurance premiums.

Updated property valuations are being completed this year and this has seen a significant increase in our property values due to current Economic environment. Last valuation was completed in 2018 (prior Covid).

It is anticipated that Local Government Risk Services (LGRS) will have a 12% indexation for 23/24 an increase of 7% from previous year.

Employment market & talent retention
The employment market continues to provide skills shortages and challenges fulfilling vacancies. Opportunities to promote the employee value proposition benefit actively to compete with the variety of promotion provided by other companies within the recruitment phase. Lack of succession planning combined with a competitive market may hinder the ability to attract and retain top talent over the long term. The appointment of a Talent Acquisition Advisor has created a significant difference in an attraction strategy with most difficult jobs now being filled. However, staff turnover is still occurring and it is predicted that this ongoing challenge will impact project delivery and servicing throughout the next financial year.

Community wellbeing
Cost of living pressures includes successive interest rate rises, and notable increases in energy, fuel, gas, and food as well as other CPI increases on general services continue. The rental shortage crisis has also been exacerbated in recent months and combined with interest rate rises has seen an increased incidence of tenants being forced into homelessness. Combined, there is a risk that cost-of-living pressures can lead to overall well-being concerns including increased mental health, food security, and distress.

There is a high likelihood for greater demand on services as more people seek support services and respite from the heat over summer (and potential impacts of flooding) and seek to reduce energy costs at home by utilising community assets more frequently, including those remotely working.

Greater scrutiny on council's plans
Council is advised that its Asset Management Plans and Long-Term Financial Plan will be reviewed by ESCOSA (Essential Services Commission of South Australia) as part of a broad reform under the *Local Government Act 1999* (SA). The opportunity for the Council's plans to have third party oversight provides greater transparency to residents. The risks are that if council does not meet the expectations covered in the review reputational damage may occur.

Future planning
The State Government, Planning and Land Use Services Department is reviewing the Regional Plan (30 Year Plan for Greater Adelaide) which the council is legislatively required to ensure documents within its strategic management framework reference (as well as any relevant state planning policies), to set the councils priorities for future planning policies.

The Planning Minister wrote to Council in April 2023 suggesting 'there is more to do in order to be in a position to proactively and effectively engage with strategic planning for your local area.' Opportunities exist within the development of council's 4-Year Business Plan 2023-2027 to address any gaps, such as possibly including a project on precinct planning.

Trends towards condensed working hours

There is an increasing focus in companies undertaking trials for staff condensed working hours. Trends include global models, where companies have teams of alternating workers, allowing the office to be constantly staffed, which may be more appropriate for local government should this be pioneered.

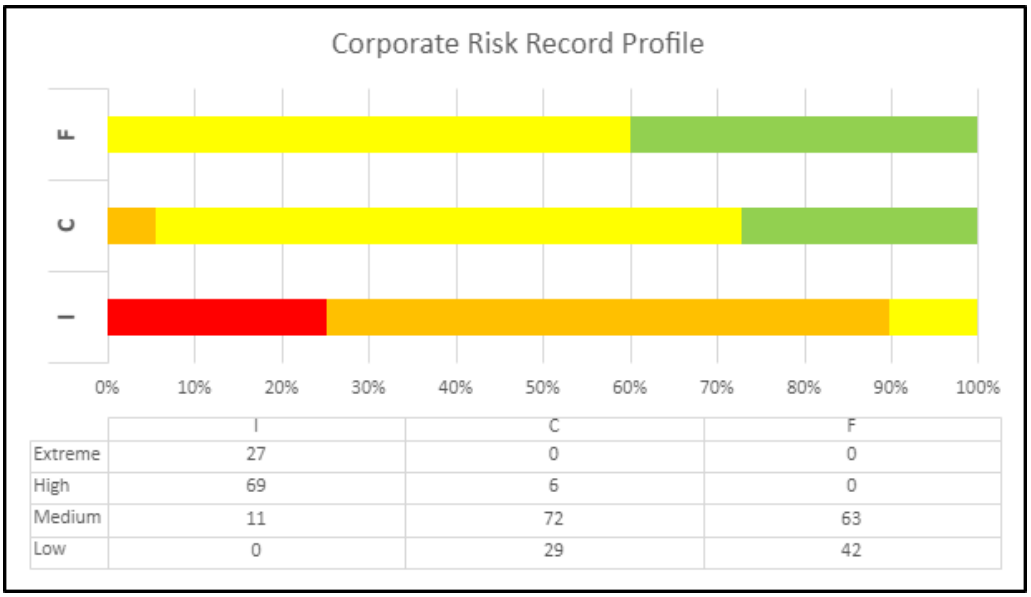
Santos (Head-office in Adelaide) built its own nine-day-fortnight model tailored to suit unique needs. Almost 2500 of their full-time Australian office-based workers have adopted the working model. Oxfam and Telstra are other organisations that have trialled this approach with outcomes showing reduced absenteeism dropped by a third with stress and work-life conflict reducing.

Should council wish to remain an employer of choice it will need to remain responsive to changes in the market along with balancing community expectations.

1.6 High Risks

There are currently six (6) risks assessed as outside the CoM's adopted risk appetite, as outlined in Table 2. Although the Risk Appetite outlined in the Risk Management Framework outlines varying tolerance levels for specific risk criteria, the reporting structure requires that risks with a current risk rating of extreme or high are to be reported to the ELT and subsequently, to Council via the Finance, Risk and Audit Committee.

Table 2. Corporate Risk Register Quarter 1 2022-23 Review – Current Ratings



	I	C	F
Extreme	27	0	0
High	69	6	0
Medium	11	72	63
Low	0	29	42

An excerpt of the Corporate Risk Register, outlining the six (6) high-rated risks is provided in **Table 3**, which shows the movement in the current risk rating from last reporting period. There were two changes from the previous reporting Q2 to this reporting Q3. Further detail on the

mitigating actions identified by the risk owners, targeted to reduce the risk to within tolerance levels is outlined in the High-Risk Plans-on-a-Page.

Table 3: Risks Currently rated as High (or above)

Risk Ref	Risk Description	Inherent Risk Rating	Current Risk Rating	Qtr. Mvmnt
CR0095	Poor data quality and data governance not supporting informed decision making	Extreme	High	⇔
CR0064	Decentralised, unsupported, and unintegrated ICT systems to support current and future needs	High	High	⇔
CR0058	Failure to understand, plan and act to respond to the projected impacts of climate change.	Extreme	High	⇔
CR0053	Ineffective & inefficient organisational project and portfolio management/ monitoring to deliver strategic objectives and outcomes	High	High	⇔
CR0026	Injury or harm/damage arising out of a failure of CoM contractors to comply with contract conditions and CoM HSE requirements	High	High	⇔
CR0007	Difficulty attracting, recruiting and retention of talent	High	High	⇔

To provide greater detail and context for High rated risks, a High-Risk Plan-on-a-Page was developed in collaboration with each of the risk owners for review, validation, and monitoring each quarter. The High-Risk Plans on a Page are located in **Attachment 2**.

RISK ID	**CR0007**			
DATE LAST REVIEWED	April 2023"			
ELT	CEO			
SLT	People & Culture			
Likelihood Consequence	Likely Moderate	INHERENT Risk Rating HIGH	**CURRENT Risk Rating - HIGH**	TARGET Risk Rating - MEDIUM

Risk Description

Difficulty attracting, recruiting and retaining talent

Risk Statement

Difficulty in creating and attracting a strong talent pool of suitably qualified talent and retaining high performing people. Labour market factors driving talent shortages resulting in higher turnover and increased employee costs. Some vacancies at CoM are taking longer to fill due tio the difficulty in attracting the right people for the roles.

Link to Strategic Plan	Council of Excellence
Link to Business Plan	

Context/Background and Environmental considerations

Labour market demand is greater than supply driving up salary expectations for some roles which is impacting CoM's ability to offer competitive salaries in some labour sectors.

Stakeholders	**Consultation**
All Business Units	P&C

Risk source - Causes/Drivers

- High labour market demand levels for labour is resulting in labour shortages and higher salary expectations in specialist labour sectors where there are talent shortages
- Inadequate talent attraction strategies
- Branding and employee value proposition fails to attract candidates in a tight labour market
- Remuneration and benefits lag
- Perceived lack of career pathways at CoM
- Ageing workforce issues
- Organisational Culture

Potential Consequences

1. Damage to culture
2. Staff dis-engage
3. Reduced productivity
4. Difficulties attracting and retaining staff
6. Absenteeism
7. Increase cost of service
8. Reputational damage
9. Unable to deliver key operations targets & projects
10 Inability to deliver community expectations
11. Increased attrition rates
12. Increased number of vacant positions

	Implemented Controls	**Endorsed/last reviewed Date**	**Review Date**	**Control Effectiveness**	**Responsible Officer**
1	Organisational monitoring through Teamgage and closing the loop on actions	Jul-22	ongoing	Effective	Mgr. P&C
2	CEO advocates for and leads our vision and values	Jul-22	ongoing	Effective	CEO
3	Organisational skills gap analysis informs recruitment and training program	Jul-22	ongoing	Effective	Mgr. P&C
4	Vacancy Management Policy Recruitment Selection and Appointment policy and procedure	Oct 22`	Oct-25	Effective	Mgr. P&C
5	Marion Accerate Program (MAP) and LEAD In the Field program delivered annually	Jul-22	Jul-23	Effective	Mgr. P&C
6	Performance Development Plans	Jul-22	Jul-23	Effective	Mgr. P&C
7	Revised approach to graduate employment and development	Oct 22`	ongoing	Effective	Mgr. P&C
8	GAP year program	Jul-22	Jul-23	Effective	Mgr. P&C
16	Employee engagement and learnings from are constantly embedded	Jul-22	ongoing	Effective	UM P&C
17	Future workforce skills embedded into recruitment practices	Oct-22	ongoing	Effective	UM P&C
18	Talent Attraction strategies managed by talent Acquisition Partner	Oct-22	ongoing	Effective	UM P&C
19	Explore opportunities to promote CoM as an employer of choice, e.g. Career fairs	Oct-22	ongoing	Effective	UM P&C
20	Leadership framework implemented (Marion Accelrate Program)	Dec-22	ongoing	Effective	L&D Partner
21	Partnership with external subject matter expert to support enterprise-wide workforce planning approach	Dec-22	ongoing	Effective	L&D Partner
Overall control Effectiveness				**Effective**	**Quarter Ending March 2023**

	Planned Treatment	**Status**	**Due Date**	**Revised Due Date**	**Responsible Officer**
1	Development of a recruitment promotional video	On schedule	30/12/2022	30/06/2023	UM P&C

Rationale for Controls "Overdue for Review" & Treatments "Behind Schedule" "

Planned treatment update
PT01 has been extended from Dec 2022 to June 2023

Comments

Controls added
20. Leadership framework implemented (Marion Accelrate Program)
21.Partnership with external SME to co-develop organisational approach to the Workforce of the Future strategy
No change to risk rating - will review next quarter to see if new controls have made any impact.

Completed Controls and Treatment plans

Two PT's have been closed
3. Partnership with external subject matter expert to co-develop organisational approach to the Workforce of the Future strategy - completed
4. Leadership framework to be developed and implemented (will replace/revamp the LEAD program) replaced with Marion Accelerat Program - completed

UPDATES

April 2023 (MM) - Recruitment Promotional Video on track for completion.
April 2023 (ELT) - The completion on the promotional video next quarter won't be enough to mitigate this risk to medium. For Q4 consideration, please discuss:
'- Adding more to Implemented Controls on rention of staff
'- Adding Planning Treatments on:
'A) an 'Employee Value Proposition',
'B) 'Renumeration Policy', and
C) 'Undertake a comprehensive review of our Recruitment Policy'

RISK ID	**CR0026**			
DATE LAST REVIEWED	April 2023"			
ELT	CEO			
SLT	People & Culture			
Likelihood Rating **Consequence Rating**	Likely Moderate	INHERENT Risk Rating	**CURRENT Risk Rating**	TARGET Risk Rating

Risk Description

Injury or harm/damage arising out of a failure of CoM contractors to comply with contract conditions and CoM HSE requirements

Risk Statement

There is a risk of non-performance of contractors engaged by City of Marion to undertake high risk Land & Property related activities as a consequence of a failure to effectively apply a rigorous, commercial and proactive contractor induction and management process which may result in a failure to deliver services within the intended scope, budget and timeframe and to the required standard of safety and legislative compliance leading to additional operational costs, the potential for injury or harm, litigation and reputational and community relationship degradation

Link to Strategic Plan	Council of Excellence
Link to Business Plan	Develop the City of Marion Building Asset Strategy to meet community, sport and recreation needs

Context/Background and Environmental considerations

CoM Contractor Management processes are manual, with no clear process or system having been implemented into the City Property team through a trained and supported approach.

Stakeholders	**Consultation**
SafeWork SA, Community (facility users), Staff (facility users), Elected Members, Risk Unit, City Activation, Operational Support	Consultation through City Property team meetings and regular engagement with the Risk Team

Risk source - Causes/Drivers

- Ineffective procurement processes that evaluate Contractors' WHS practices/performance
- Inconsistent / Ineffective WHS induction of contractors
- Ineffective monitoring and evaluation of Contractors' WHS practices/performance
- Failure to undertake site inspection and hazard identification prior to commencement of work.

Potential Consequences

Serious injury to Workers, Contractors or member of Public
- Disruption to works impacting CoM & team
- Disruption to works impacting local community
- CoM exposure to liability
- Officers' exposure to criminal litigation
- Reputation damaged through adverse media coverage
- Net increase in operating costs

	Implemented Controls	**Endorsed/last reviewed Date**	**Review Date**	**Control Effectiveness**	**Responsible Officer**
1	Contract Management Policy & Procedure	Jun-21	May-23	Effective	Mgr. St Procurement
2	Contract Management Procedure	ongoing	ongoing	Effective	Mgr. St Procurement
3	Procurement Procedure	ongoing	ongoing	Effective	Mgr. St Procurement
4	Tender Evaluation Procedure	ongoing	ongoing	Effective	Mgr. St Procurement
5	Contractor Site Induction (inc handover of CoM risk assessment plus contractor generated site hazard and risk assessment before commencement)	Oct-19	Oct-23	Effective	Mgr. St Procurement
6	Contractor Insurance - recording and monitoring currency	ongoing	ongoing	Effective	Mgr. St Procurement
7	CoM Insurance	Jul-22	Jul-23	Effective	UM Strategy & Risk
8	Contractor Management Inductions forms	Jun-22	ongoing	Effective	Mgr. St Procurement
9	Contractor Induction/Observation/Monitoring forms are completed for site induction, observation and monitoring (inc record keeping)	Jun-22	ongoing	Effective	Mgr. St Procurement
10	Insourced roles that were previously outsourced to create efficicencies	Mar-23	ongoing	Effective	Mgr. Ops
Overall control Effectiveness				**Effective**	**Quarter Ending March 2023**

	Planned Treatment	**Status**	**Due Date**	**Revised Due Date**	**Responsible Officer**
4	Implement Contract Performance Evaluation process	Behind schedule	~~30/06/2022~~	~~30/12/2022~~ 31/7/2023	Mgr. City Property
5	Review of WHS process for Contractors	Plan & Scoping	30/09/2023		UM WHS

Rationale for Controls "Overdue for Review" & Treatments "Behind Schedule" or reported "Complete"

IC2 Cross Council collaboration (peer review of initiatives) - removed as no longer completed

January 2023 - New PT added:
Review of WHS process for Contractors - WHS currently reviewing the process across CoM.
Planned Treatment 4 - Implement Contract Performance Evaluation Process - revised due date to enable a broader review of the contract management framework in line with the procurement team.

April 2023
'IC10 added ' 'Insourced roles that were previously outsourced to create efficiencies'.

UPDATES

April 2023 - PT 'Implement Contract Performance Evaluation process' has had its date revised from 30/12/2022 to 31/7/2023. The additional time is to enable a broader review of the whole contract management framework.

RISK ID	CR0053			
DATE LAST REVIEWED	April 2023"			
ELT	City Services			
SLT	Information Services/Manager Operations/Manager City Activation			
Likelihood Rating Consequence Rating	Likely Major	INHERENT Risk Rating	**CURRENT Risk Rating**	TARGET Risk Rating

Risk Description

Ineffective & inefficient organisational project and portfolio management/monitoring to deliver strategic objectives and outcomes

Risk Statement

There is a risk that work areas across the organisation are managing projects and project risk through differing methodology and that projects are not easily able to be monitored by the Executive Leadership Team.

Link to Strategic Plan	Council of Excellence
Link to Business Plan	Digital Transformation

Context/Background and Environmental considerations

The Project Management Office was introduced a number of years ago with a Project Leader and a Project Support Officer. The team developed a Project Management Policy and Framework and implemented CAMMS project management software however, the implementation and uptake of these documents and software solution was inconsistent.

Stakeholders	Consultation
All data users within the business	All stakeholders

Risk source - Causes/Drivers

- Inefficient set-up & utilisation CAMMS system
- Lack of PMO resources
- Inadequate assessment of organisational PM needs
- Omission of key considerations in project outline e.g.: risk/WHS/finance/reporting/contracts

Potential Consequences

- Failure to achieve strategic objectives
- Poor business/project planning-. Inability to effectively delivery of projects
-. Inappropriate use of resources
- Inadequate staff levels for projects
- Community dissatisfaction
- Reputation damage

	Implemented Controls	Endorsed/last reviewed Date	Review Date	Control Effectiveness	Responsible Officer
1	Prudential Management Policy	Dec-21	~~Dec -22~~ May 23	Requires Improvement	CFO
2	CAMMS project management software (contract)	Mar-22	Mar-23	Requires Improvement	Snr PM FT
3	Monthly Project Control Board meetings	ongoing	ongoing	Effective	Snr PM FT
4	Monthly financial reporting	ongoing	monthly	Effective	CFO
~~8~~	~~Monthly Capital Works Meeting and Monthly Capital Works Report~~	~~ongoing~~	~~ongoing~~	~~Effective~~	~~Snr PM FT~~
~~9~~	~~CAMMS training conducted for users~~	~~ongoing~~	~~ongoing~~	~~Effective~~	~~Snr PM FT~~
10	KPMG Internal Audit - Project Management Framework- endorsed	Jun-22	ongoing	Effective	Snr PM FT
~~11~~	~~System Training~~	~~Sep-22~~	~~ongoing~~	~~Effective~~	~~Snr PM FT~~
Overall control Effectiveness				**Effective**	**Quarter Ending March 2023**

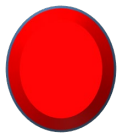
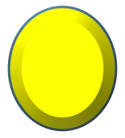
	Planned Treatment	Status	Due Date	Revised Due Date	Responsible Officer
1	Project Management Framework	Complete	Apr-23		Snr PM FT
2	Internal review and refresh of Project Management Framework- draft to be shared with SLT and ELT, and presented to Council for endorsement.	Complete	30/06/2022	30/04/2023	Snr PM FT
3	Implement a new Project Management software solution	On schedule	01/09/2023		Snr PM FT
4	Prudential Management Policy being refreshed	On schedule	30/04/2023	31/05/2023	CFO
5	Interim Sharepoint PMO Solution	On schedule	30/06/2023		TL Records Mgmt
6	PMO implementation	On schedule	July 2023'		GM City Services
7	Investigate Cross Council Collaboration for tendering and implementation of PM Software solution.	On schedule	01/09/2023		Snr PM FT
8	Change Management training of new PMF and software solution with communication strategy	On schedule	31/12/2023		Mgr PMO
9	Internal audit on implementation of the PMO	Not commenced	30/09/2024		Mgr. OoCEO

Rationale for Controls "Overdue for Review" & Treatments "Behind Schedule" or reported "Complete"

- IC3 - CAMMS project management software (contract) - control effectiveness changes to requires improvement. CAMMS still being used for PM, but it doesn't interface with new financial system and has been determined to be an ineffective PM system moving forward. PT control in place to find replacement software solution.
'- IC4 - Amended to Project Control Board as per endorsed PMF. The reporting around project management has changed with the Capital works, project control board and DPT steering group meetings all occurring in a three hour block to ensure that all projects and managed and reported the same. All ELT and PM's attend.
'- IC8 - remove, this will be merged with new Project Control Board as per PMF.
'- IC9 - remove, CAMMs will be replaced with new software solution later this year, no further training on this software will be occuring.
'- IC11 - remove from IC and place in PT for new PMF and software solution.
'- IC2 - Project Mangement Framework endorded by Council April 2023. Finalisation of systems occurring, with imlementation of the new PMF cmmencing July 2023.
'- PT2 - Complete and PMF approved by Council April 2023.
'- PT5 - Added. An interim solution before the PM software is implemented, sharepoint solution is being created in house aligned to the requirements of the PM Framework.
'- PT6 - Recuritment for PMO commenced. Applications for Mgr PMO closed 20 April 2023. EPMO Analyst role PD being finalised before being advertised. Currently responsibility of GM City Services, byut may shift to CEO as PMO will report to CEO.
'- PT8 - Added 'Change Management training of new PMF and software solution with communication strategy'
'- PT9 - Added 'internal audit on implementation of the PMO', to ensure it is operating efficiently.

UPDATES

- April 2023 - a lot of progress made on PMF during Quarter 3, see 'rational for controls' which details updates.

RISK ID	**CR0058**			
DATE LAST REVIEWED	17/04/2023			
ELT	City Services			
SLT	Engineering Assets and Environment			
Likelihood Rating **Consequence Rating**	Possible Major	INHERENT Risk Rating	**CURRENT Risk Rating**	TARGET Risk Rating

Risk Description

Failure to understand, plan and act to respond to the projected impacts of climate change

Risk Statement

There is a risk that extreme weather events, coastal inundation and protracted and enduring changes in weather patterns caused by climate change/global warming will result in an increase in operating costs due to asset damage and accelerated deterioration, damage to Council natural and built environments and an increasing disconnect between Councils capacity to deliver facilities and services and the community's expectations

Link to Strategic Plan	Valuing Nature
Link to Business Plan	Series of supporting processes and guidelines (i.e. ESD guidelines for new building and refurbishments) guide project/initiatives such as the development of the Asset Management Plans

Context/Background and Environmental considerations

Climate change is already affecting aspects of CoM operations including how we undertake business and activities and how we design, build and refurbish facilities and infrastructure. It is recognised that unless we ensure we have a sound understanding of the projections and impacts of climate change and incorporate this knowledge into the design and management of infrastructure and the mode of delivery of services we risk exposing the community to increased operating costs and a decrease in the utility of infrastructure and service.

Stakeholders	**Consultation**
Community, Elected Members, State and Federal Governments, Risk Unit/ Governance, City Activation, City Development, SME's and Local Business, Resilient South, Regional Climate Partnership, Consultants	Consultation through the Climate Risk Governance assessment (internal survey/SLT Interview/ focus/group interview). Common Thread engagement initiative, Local Member, Resilient South Regional Climate Partnership collaboration, Community of Practice (through RCP)

Risk source - Causes/Drivers

- Lack of climate change awareness / understanding
- Lack of recognition for climate risk mapping in urban planning (PDI Act) and decision making (climate hazard mapping)
- Failure to include Climate Change consideration in business activities/operations (inc events, asset management planning & CapX projects)
- Inadequate stakeholder engagement
- Poor inter-departmental collaboration and communication
- Increasing carbon emissions
- Planning application approvals in unsuitable areas

Potential Consequences

- Catastrophic damage to assets and infrastructure during extreme weather (e.g. flooding and fire)
- Increased cost of remedial works
- Increased cost of mitigation works
- Dissatisfied community
- Damage to coastal zone from storm surge
- Property value decreases
- Increased difficulty in obtaining insurance cover/increased premiums
- Increased difficulty in obtaining loans if financial institutions require evidence of responses to climate change impacts
- Adverse impact of vulnerable people during extreme weather events (e.g. heat wave)
- Increased operating costs
- Reduction in asset lifecycle

	Implemented Controls	**Endorsed/last reviewed Date**	**Review Date**	**Control Effectiveness**	**Responsible Officer**
1	CoM Climate Change Policy	May-21	May-25	Effective	UM ES
2	Resilient South Regional Climate Change Adaptation Plan ~~/ Implementation Plan~~	2015-2019	Jun-23	Effective	UM ES
3	~~Resilient South Local Government Regional Implementation Plan~~				~~UM ES~~
4	Coastal Climate Change Adaptation Plan including baseline monitoring to detect early changes to risk.	2019	Jun-24	Effective	UM ES
5	Program and schedule of External Education via events, networking, workshops etc.	ongoing	ongoing	Effective	UM ES
6	Environmental ~~induction including climate change content~~ awareness training	ongoing	ongoing	Requires Improvement	UM ES
7	Energy Efficiency and Renewable Energy Plan	Jul;y 2018		Effective	UM ES
8	Asset & Public Liability Insurance	01/07/2022	30/06/2023	Effective	UM ES
9	~~EM and Staff Induction~~				~~UM ES~~
10	Carbon Neutral Plan	2021	2030	Effective	UM ES
11	Asset Management Plans	ongoing	ongoing	Effective	UM ES
Overall control Effectiveness					**Quarter Ending March 2023**

	Planned Treatment	**Status**	**Original Due Date**	**Revised Due Date**	**Responsible Officer**
1	Update Review of climate change projections/observations & use of pathways approaches in adaptation planning as part of the Resilient South Regional Implementation Plan review.	Complete	30/06/2023		UM ES
2	Develop & implement Resilient Asset Management Pilot (RAMP) program	On schedule	30/06/2025		UM ES
3	Deliver the Coastal Climate Change Monitoring Program	On schedule	30/06/2024		UM ES
4	Undertake a skills/capability audit & document training gaps in the TNA	Behind schedule	30/06/2022	01/06/2024	UM ES
5	Develop and implement a Resilient South Regional Climate Action Plan	Plan & Scoping			UM ES

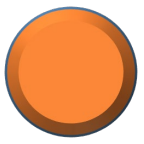
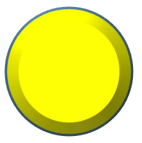
Rationale for Controls "Overdue for Review" & Treatments "Behind Schedule" or reported "Complete"

Following consequence reworded
Reduced rates revenue as property values go down to Property values decrease

No Change to Risk Rating

UPDATES

April 2023 (MA) - review complete, seeking update on skills capability audit.
April 2023 (RN) - skill and capability audit not on track. I've changed this to 2024. Also removed staff and EM induction from the controls list as not in place. LGA are looking to provide this and we will move to this once implemented. The Resilient South regional "implementation" plan is in review at the moment and due for completion mid-year. The regional adaptation plan remains current for now.
'April 2023 (ELT) - Consider for Q4 - changes currently being shifting some reporting to mandatory requirements, such as financial disclosures. This may need to be added as a Planned Treatment.

RISK ID	**CR0064**			
DATE LAST REVIEWED	April 2023"			
ELT	Corporate Services			
SLT	Information Services			
Likelihood Rating **Consequence Rating**	Likely Moderate	INHERENT Risk Rating	**CURRENT Risk Rating**	TARGET Risk Rating

Risk Description

Decentralised, unsupported and unintegrated ICT systems to support current and future needs.

Risk Statement

There is a risk that having decentralised IT systems that are not fit for purpose through the lack of strategic planning for IT will cause unstable systems or failures, inefficiencies, and not allow progression of key business developments resulting in poor customer experience, frustrated staff.

Link to Strategic Plan	Engaged
Link to Business Plan	Digital Transformation Program

Context/Background and Environmental considerations

Old systems and old technologies used, these have caused inefficient work arounds for the systems. The planning and endorsement of the Digital Transformation Project has taken time to scope and present for endorsement from Council. Budget endorsement from Council was needed. The restructure of the organisation has moved the ownership of addressing these risks to the DTP.

Stakeholders	**Consultation**
All data users within the business	ELT, SLT & work areas via meetings

Risk source - Causes/Drivers

- Ineffective implementation of the DT program
- IT platform and operating systems no longer pertinent, potentially unfit for Business over the long term
- Lack of strategic planning & investment in Business systems as Information Management assets
- Lack of timely engagement with IT
- Business units implement their own technology solutions
- Lack of common IT architecture
- Shortage of IT resources

Potential Consequences

- Inefficient corporate software systems
- Ineffective use of IT staff resources
- Inability to support & progress key business developments
- Lack of flexibility, capacity &/or capability for future options
- Poor customer experience
- Frustrated staff - low morale
- Increase turnover of staff
- Business inefficiency
- System instability &/or failures

	Implemented Controls	**Endorsed/last reviewed Date**	**Review Date**	**Control Effectiveness**	**Responsible Officer**
1	DTP ELT Meetings (ICT steering committee)	Aug-20	Dec-23	Effective	CIO
2	Digital Transformation Plan (embedded into ABP&B process)	Nov-20	Jun -23	Requires Improvement	CIO
3	DTP Change Management and Communication Plan	Feb-22	Jun -23	Requires Improvement	CIO
4	Digital Literacy training plan	Jan-21	Jun -23	Partially Effective	CIO
5	IS team of qualified & experienced personnel inc dedicated BA and PM resources (service review undertaken)	June 2022	Ongoing	Effective	CIO
6	IS performance reporting to ELT & FRAC	Aug-20	Dec-23	Effective	CIO
7	Cross Council collaboration (peer review of initiatives)	Jun-20	Jun-23	Partially Effective	CIO
8	CRM system	Jan-22	Jan-23	Effective	CIO
9	HR/payroll system	Jul-22	Jul-23	Partially Effective	CIO
10	Finance system	Jul-22	Jul-23	Partially Effective	CIO
Overall control Effectiveness				**Effective**	**Quarter Ending March 2023**

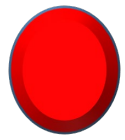
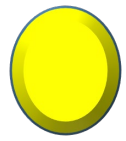
	Planned Treatment	**Status**	**Due Date**	**Revised Due Date**	**Responsible Officer**
1	Digital Transformation IS Project	On schedule	30/06/2023		CIO
1c	Asset Mgt new system (phase 1)	On schedule	30/12/2022	30/06/2023	CIO
2	Reviewing CoM Technology landscape and developing an IT strategy	On schedule	01/03/2023	30/06/2023	CIO
4	Close Digitial Literacy project and develop a plan to transition into an ongoing operational activity with IS & People and Culture	On schedule	30/06/2023		CIO
5	Work with external Agencies to fill short term resourcing issues	On schedule	26/05/2023		CIO
6	Comprehensive review required post implemention of IT Strategy	Not commenced	31/12/2023		CIO

Rationale for Controls "Overdue for Review" & Treatments "Behind Schedule" or reported "Complete"

April 2023
PT2 Reviewing CoM Technolgy Landscape and developing an IT Strategy. Consultation with SLT on the IT Strategy has occurred.
New PTs added, to mitigate risk to medium:
PT4 - Close Digitial Literacy project and develop a plan to transition into an ongoing operational activity with IS & People and Culture.
PT5 - Work with external Agencies to fill short term resourcing issues
PT6 - Comprehensive review required post implemention of IT Strategy

UPDATES

April 2023 - see in 'rationale' box

RISK ID	**CR0095**			
DATE LAST REVIEWED	April 2023"			
ELT	Office of CEO			
SLT	Business Intelligence Lead			
Likelihood Rating **Consequence Rating**	Possible Major	INHERENT Risk Rating	**CURRENT Risk Rating**	TARGET Risk Rating

Risk Description

Poor data quality and data governance not supporting informed decision making.

Risk Statement

There is a risk that poor quality and access to data within CoM systems doesn't allow for data driven decision making.

Link to Strategic Plan	Council of Excellence
Link to Business Plan	Digital Transformation Project

Context/Background and Environmental considerations

Due to the limited functions of the business systems, the business has needed to make manual work arounds, this can lend to data entry errors, this can contribute to long processes for information gathering and decision making.

Stakeholders	**Consultation**
Council, ELT, SLT and SMEs wishing to use data to support decision making.	Digital Transformation Program

Risk source - Causes/Drivers

- Ineffective implementation of the DT program
- Business units implement their own technology solutions
- Lack of single source of truth for Corporate data
- Inadequate strategic awareness/oversight of corporate data processes
- Lack of standardised Data Quality Assurance processes
- Obsolete Data Governance Framework
- No resource/capacity to review/embed the Data Governance Framework
- Poor data capture due to inadequate training around business processes & systems
- Lack of IT training for staff (no IT Trainer role)
- Lack of mobility tools for outdoor staff to capture data
- Ineffective use of end user reporting and query tools
- Lack of single source of truth for Corporate data

Potential Consequences

-Non-compliance with related regulations/ legislation
- Unsupported decision making
- Inability to deliver identified business outcomes Inability to address business issues
- Inability to provide innovation and improve efficiencies
- Lack of data integrity
- Inability to measure outputs and outcomes, resulting in unsupported decision making
- Increased errors due to inefficient work processes
- Decreasing value of data assets

	Implemented Controls	**Endorsed/last reviewed Date**	**Review Date**	**Control Effectiveness**	**Responsible Officer**
1	~~DTP ELT Meetings (ICT steering committee)~~	~~Aug-21~~	~~Dec-23~~	~~Effective~~	~~GM Corp Serv~~
2	Vendor management reviews of software enhancements/faults	Jan-21	ongoing	Effective	IT Manager
3	Software owner roles & responsibilities documented (org wide vs departmental)	ongoing	ongoing	Effective	IT Manager
4	Core application systems user groups with ICT business unit account & manager roles	ongoing	ongoing	Effective	IT Manager
5	Business intelligence/data analytics reporting toolset (MS PowerBI)	ongoing	ongoing	Effective	BI Lead
6	Data and Analytics strategy endorsed	Feb-22	ongoing	Effective	BI Lead
7	ICT Service Reviews and ICT Internal Audit recommendations implemented	Dec-21	ongoing	Effective	GM Corp Serv
8	Data Governance Framework	Dec-22	Dec-26	Effective	Mgr. OoCEO
9	Performance Organisational Review Committee	ongoing	ongoing	Effective	Mgr. OoCEO
Overall Control Effectiveness				**Effective**	**Quarter Ending March 2023**

	Planned Treatment	**Status**	**Due Date**	**Revised Due Date**	**Responsible Officer**
7	Finalise the data analytics road map for the implementation of the strategy and framework	On schedule	30/06/2022	30/07/2023	BI Lead
8	Implementation of Data and Analytics program	On schedule	01/12/2024		BI Lead

Rationale for Controls "Overdue for Review" & Treatments "Behind Schedule" or reported "Complete"

- IC9 - Added 'Performance Organisation Review (POR)' which is a monthly meeting with all SLT to discuss data and performance.

UPDATES

18/04/2023 [CA] - Data Catalogue is in progress. Data Governance policies are being written for review and implementation.
'27/04/2023 [KM] - A new Business Intelligence Analyst has now been recruited and commenced in April 2023

12.3 Strategic Risk Register Annual Review	
Report Reference	GC230613R12.3
Originating Officer	Unit Manager Strategy and Risk – Maddie Frew
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT HISTORY

Report Reference	Report Title
FAC211012R6.8	Strategic Risk Review

REPORT OBJECTIVE

To seek feedback from the Council Members on amendments and updates proposed to be made to the Strategic Risk Register.

EXECUTIVE SUMMARY

Following a KPMG Internal Audit, in November 2021, the City of Marion's Strategic Risk Register was endorsed by General Council, after being developed by the Executive Leadership Team (ELT) and the Finance, Risk and Audit Committee.

The Strategic Risk Register is monitored throughout the quarterly Corporate Risk Register review, but ultimately is scrutinised in detail on an annual basis. At the review process in November 2022, the ELT requested that the Strategic Risk Register be brought back to them for a dedicated workshop. This workshop was held in January 2023 and a number of amendments / updates were made. Moving forward, the Strategic Risk Register will be scrutinised in detail every 6 months.

RECOMMENDATION

That Council:

1. **Notes the Strategic Risk Register.**

DISCUSSION

Following an internal audit undertaken by KPMG in 2021, a Strategic Risk Register was developed with ELT and the Finance, Risk and Audit Committee. The first draft of the Strategic Risk Register included 18 risks, however after consultation with the FRAC, to keep this register at a high level and only to major strategic risks, some were 'rolled up' to create the 8 Strategic Risks in the register today. This register was also noted by the General Council at their meeting, 23 November 2021.

The Strategic Risk Register was taken to the Executive Leadership Team meeting in November 2022. At this meeting, the risks were discussed in detail, but ultimately it was determined that the register should go back to ELT as a dedicated workshop for a thorough annual review. As such, on 23 January 2023, the ELT undertook a workshop of the Strategic Risk Register, and several amendments / updates were made. The amendments / updates have been made in track changes so the FRAC can understand these and can be found in **Attachment 1.**

<u>Amendments / updates</u>

1. Some updates to the Risk title, to be more encompassing or more understandable.
2. Updates to the risk context, removing reference to Covid-19 impacts where no longer relevant and providing updates based on current environment/work that has been finalised over the past 12 months.
3. Some amendments to the forecast risk rating.
4. References on how each strategic risk related to City of Marion's Strategic Plan.
5. Updates to the controls in place.
6. Review and amendments where necessary of the related risks from the Corporate Risk Register.
7. Providing a cover page so that it is clear that ELT will be the 'risk owner' of the strategic risk register and that a review will be undertaken twice yearly moving forward.

ATTACHMENTS

1. Strategic Risks v 2 2023 [**12.3.1** - 10 pages]

Strategic Risk Register

The Strategic Risk Register is owned by the Executive Leadership Team.

ELT review requirements:
February and October each year.

Document Version History

Version	Date	Author	Description	Endorsed by
1	2021	S Walczek	Version 1 following KPMG Audit	FAC
2	2023	M Frew	Annual review of register	FRAC

Strategic Risk Report **SR001**

Inadequate recognition of and provision of services in response to the community's changing social health, cultural diversity, environmental and economic conditions

Strategic Plan 2019-2029 link: Liveable and Engaged

Inherent Risk Rating	Current Risk Rating	Forecast Risk
		
Possible x Severe = H	**Unlikely x Major = Medium**	**Unlikely x Moderate = Low**

Risk Context
The Australian economy is currently being impacted by a number of changes with the impact of increased interest rates, increased utility and the uncertainty increase cost of living. With the increase inflation rate this may impact the council areas economic prosperity as well as community wellbeing and overall resilience. This coupled with urban infill and ongoing population increase continues to place increasing demand for accessible community facilities and quality formal and informal recreational facilities. The change of community expectations and their perception of governments will place an impetus upon the local government sector to remain flexible at the local level to the changing needs of the community to ensure that it maintains a social licence to operate.

Control Environment
Monitoring of the changing community environment is undertaken through community engagement, program/service evaluation and environmental scanning which together inform the Strategic Planning process.

Core controls:	Supporting controls:
• Strategic Plan Framework • Community Engagement Plan • City of Marion Community Facilities Policy • Equity Access and Social Inclusion Policy • Disability Access and Inclusion Plan 2020-2024	• Environmental Scanning process • Program evaluation and customer surveys

Risk Prediction
The current external environment is in a period constant change with uncertainty on how Covid-19 impacts will play out long term. Despite this significant ambiguity, the City of Marion is well placed to respond to the changes in community needs currently and has strategic plans that has well considered initiatives to respond to longer term issues. It is important to continue to define what the "CoM Brand", and therefore what "success" from the perspective of the community, looks like.

Key Related Corporate Risks

Risk Ref	Risk Title	Current rating
CR0033	Provision of library facilities and/or services which are not valued, or are not required by the CoM community	Low
CR0001	Inability to encourage or engage the community to attract, retain and deliver volunteer services to support CoM operations and programs	Medium
CR0038	Inability to attract funding to deliver community projects and key strategic outcomes.	Medium
CR0029	A cultural & social place not provided by the CoM for indigenous spiritual & cultural renewal, ceremonies, celebration, ritual gathering & business	Low
CR0037	Failure to innovate to meet the changing needs of the City of Marion residents	Medium
CR0040	Inability to deliver key strategic outcomes, manage emerging issues and pursue new opportunities	Low
CR0080	Failure to deliver quality community wellbeing education, engagement, events and initiatives.	Low

Strategic Risk Report **SR002**

Inappropriate response to, or preparation for, climate change impacts

Strategic Plan 2019-2029 link: Valuing Nature

Inherent Risk Rating	Current Risk Rating	Forecast Risk
		
Likely x Severe = Extreme	**Possible x Major = High**	**Unlikely x Major = Medium**

Risk Context
Local government's role is focused on managing local impacts to avoid maladaptation and to build resilience while ensuring planned responses exist to known hazards and risks. Known climate impacts for the city that have been identified through climate change scenarios are: sea level rise, coastal erosion, a drying and warming trend, hotter areas identified on heap maps and increased frequency and intensity of extreme weather events, including floods, storms and heat waves. Adaptation to climate change requires efforts on a global, national and local scale. Within Council's sphere of influence and control, implementation of policy and initiatives that promote practical action from the community, federal, state and the broader local government sector will enable Council to mitigate its risk exposure.

Control Environment
The Resilient South Regional Climate Change Adaptation Plan, a partnership with Cities of Onkaparinga and Holdfast Bay, focuses on adaption to climate change impacts including heat, flood and sea level rise. Council has used study findings in its advocacy and in coastal protection activities. Coastal and flood inundation modelling has been applied in relevant Stormwater Management Planning. Council, through its partnership with Southern Region Waste Resource Authority is capturing biogas emitted from organic waste deposited into landfill into green, renewable energy. Council has made a commitment to set a tree canopy target to reduce the impacts of urban heat. Council works in partnership with other councils and the Green Adelaide Board to deliver a number of initiatives that support community led approaches to climate change adaptation and impact on the environment from current practices.

Core controls:	Supporting controls:
• Climate Change Policy • Resilient South Regional Climate Change Adaptation Plan • Resilient South Local Government Regional Implementation Plan • Coastal Climate Change Adaptation Plan • Energy Efficiency and Renewable Energy Plan • Carbon Neutral Plan	• Community Emergency Management Plan • Flood mapping • Urban heat mapping • Carbon Inventory • Asset and public Liability Insurance • Program and schedule of External Education via events, networking, workshops etc. • Environmental induction • Advocacy

Risk Prediction
A Resilient Assets Management Project is currently underway to integrate climate risk into asset management planning which will also aim to include embodied carbon. The effectiveness of all controls is however dependent on an appropriate policy setting at an international, federal and state level with community action; failure to act will likely see an increase in the level of risk.

Key Related Corporate Risks

Risk Ref	Risk Title	Current rating
CR0060	Failure to deliver environmental functions that meet community and EM's expectations and environmental need	Low
CR0059	Negative impacts to the environment	Medium
CR0058	Failure to understand, plan and act to respond to the projected impacts of climate change	High

Strategic Risk Report **SR003**

Inadequate protection of natural assets and provision of natural spaces

Strategic Plan 2019-2029 link: Liveable, Valuing Nature and Connected

Inherent Risk Rating	Current Risk Rating	Forecast Risk
		
Likely x Major = High	**Possible x Moderate = Medium**	**Unlikely x Minor= Low**

Risk Context

The City of Marion has largely been cleared firstly for agriculture and then urban development. Despite this, there are still some important historical remnant native vegetation. Council's coastline is the most significant and highest quality area of remnant native vegetation, however there are many small patches (relicts) throughout our City that is important to preserve. The State Government have set targets that 60% of all new housing will be built within close proximity to current and proposed fixed line (rail, tram) and high frequency bus routes by 2045. The impacts of tree loss will outweigh the planting efforts undertaken by Council. It will be important to consider more investment in future open space provision to ensure that denser communities have opportunities for access to sufficient open spaces. Flexible office/home models of work have meant residents want to explore their local communities more, therefore increasing expectations to ensure that natural assets, including tree canopy and open spaces, are accessible and available within proximity to them.

Control Environment

The Environment Policy promotes positive environmental outcomes by: protecting existing natural environments and local biodiversity; enhancing the condition and extent of natural environments; avoiding impacts from excessive resource use, waste generation, pollution and pest species; adapting to a changing environment and developing resilience to changes in our climate; and building human connections to the natural world whilst respecting cultural, social and economic values. This informs supporting policies and plans outlined as core and supporting controls.

Core controls:	Supporting controls:
• Environment Policy • Waste Management Policy • Climate Change Policy • Carbon Neutral Plan • Environmental sustainability design guidelines • Sustainable building maintenance guidelines • HSE Plan • Tree Management Framework • Remnant Native Vegetation Plan • Asset Management Plans	• Environmental Risk Register (SkyTrust) • Environmental Induction & Training (as per TNA) • Pre-design/work environmental checklist • Environmental waste and recycling audits • *Planning, Development & Infrastructure Act 2016* (SA) (developers to plant / input to Council's fund to plant)

Risk Prediction

There are areas currently identified as needing need additional open space and areas that need current provision of open space protected. The City of Marion has strategies in place to address these issues long term, hence mitigating the risk long term.

Key Related Corporate Risks

Risk Ref	Risk Title	Current rating
CR0060	Failure to deliver environmental functions-that meet community and EM's expectations and environmental need	Low
CR0059	Negative impacts to the environment	Medium
CR108	The inability of council to commit operational resources to the inspection, assessment, treatment and monitoring of tree related issues. Preserving tree Asset whilst mitigating the risk of personal injury, private property damage, public liability exposure and damage to infrastructure though the impact of Council trees	Medium
CR0011	Inability to plan and deliver open space and recreation capital projects	Low

Strategic Risk Report **SR004**

Inadequate use and protection of technology and data to improve services and operational efficiency

Strategic Plan 2019-2029 link: Innovative

Inherent Risk Rating	Current Risk Rating	Forecast Risk
		
Likely x Severe = Extreme	**Possible x Major = High**	**Unlikely x Moderate = Medium**

Risk Context
CoM has invested in the replacement of ageing technology across much of its ICT platforms over recent years. Work will continue to transition and integrate these systems to provide a single view of our customers, provide decision-makers with real time reporting and provide staff with ongoing enhancements to these systems to deliver operational efficiencies. Cyber threats continue to be at the forefront of ICT decision making with ongoing investment required to ensure CoM systems are protected from unauthorised access and manipulation.

Control Environment
The ongoing transformation of our systems to place our community at the centre of everything we do will be articulated through the ICT strategic plan.

Core controls:	Supporting controls:
Cyber Security Assurance Policy & Framework Completed ICT projects: • Digital Literacy and cybersecurity • Payroll and HRIS • Single view of the Customer • Asset Management Information System • Financial Transformation • Microsoft 365 Rollout • SharePoint transfer – intelligent intranet • Geographic Information System – ESRI • Data analytics • Unified Communications • Devices fleet management • AV access in meeting room	• Disaster Recovery Plan & testing regime • Business Continuity Plan • ICT Change Management and Communication Plan • ICT ELT Meetings (ex ICT steering committee) • Team of qualified and experienced ICT staff (infrastructure, security, systems and project) and external specialists.LTFP budget

Risk Prediction
The implementation of the strategies “Essential 8 Maturity Model to mitigate cyber threats” will aid to protect our systems from disruption and ensure continuity of services to the community, in a climate where the threat of cyber-attacks are becoming more prominent and likely. However, projects may be impacted by the heavy competition in the market for skilled professionals.

Key Related Corporate Risks

Risk Ref	Risk Title	Current rating
CR0095	Poor data quality and data governance not supporting informed decision making	High
CR0064	Decentralised, unsupported and unintegrated IT systems to support current and future needs	High
CR0042	Inability to access business information	Medium
CR0036	Cyber Security breach in a CoM system and/or worksite	Medium
CR0035	Inability to deliver key Council services due to disruption or loss of critical business systems	Medium

Strategic Risk Report **SR005**

Inability to attract and retain businesses which build a thriving economy and promote economic resilience

Strategic Plan 2019-2029 link: Prosperous

Inherent Risk Rating	Current Risk Rating	Forecast Risk
		
Likely x Major = High	**Possible x Moderate = Medium**	**Unlikely x Moderate = Medium**

Risk Context
Projects like Tonsley and the Edwardstown Precinct Project play an important role in attracting innovation and technology to the Council area. Globally, the shifting consumer attitude and buyer behaviour has been impacting on the retail sector for some time, changing retail landscape with some retail precincts converting to warehousing. The steady increase of inflation as well as increasing interest rates may see a decrease in Local entrepreneurships and new ventures.

Control Environment
Council continues to seek opportunities to collaborate with government and businesses to create avenues for new businesses to commence and existing to relocate or establish a presence. Council's Economic Development Policy and associated initiatives will drive the collaborative efforts of Council and is supported by the Cove Business Hub and the Southern Business Partnership and Mentoring Program which aims to assist business success and the retention of businesses in the city.

Core controls:	Supporting controls:
• Economic Development Strategy • Marketing & Engagement Strategy • Customer Engagement Strategy • Strategic Project / Placemaking Plan • Southern Business Partnership and Mentoring Program • City of Marion Council – Brand Strategy	• Engagement with Renewal SA • Liaison State and Commonwealth Governments on key projects that aim to create local job opportunities • Industry sector briefings & business recovery workshops

Risk Prediction
New businesses will naturally be attracted to the city on the back of the Tonsley and Edwardstown precinct projects. The Southern Business Partnership and Mentoring Program continues to gain positive engagement with business and will assist success and retention of businesses in the city however there is further engagement and consultation required with business to define our business brand/services and ensure alignment to their needs.

Key Related Corporate Risks

Risk Ref	Risk Title	Current rating
CR0098	Failure to activate our city through quality streetscapes and place making initiatives to deliver vibrant and prosperous business precincts	Medium
CR0097	Failure to work with Universities, business peak groups, Regional, State and Federal Govt's to facilitate local economic growth and infrastructure.	Medium
CR0096	Failure to maximise partnerships, business relationships, networks and opportunities for growth and prosperity	Medium

Strategic Risk Report **SR006**

Failure to activate and maintain vibrant and attractive community places

Strategic Plan 2019-2029 link: Liveable and Engaged

Inherent Risk Rating	Current Risk Rating	Forecast Risk
		
Likely x Major = High	**Possible x Moderate = Medium**	**Unlikely x Minor = Low**

Risk Context
Encouraging visitors, new residents and business to the city requires activated, vibrant and well-maintained reserves, parks, libraries and community centres which encourage the inclusion of all. The City of Marion's steady population growth, rise in urban infill and increase in the diversity of cultures and ethnicities increase the demands on services and requires a change in the traditional service offering to meet the changing needs of the community.

Control Environment
Management and maintenance of the public realm is one of the primary functions of local government and there are broad strategies across Council to meet community expectations. Streetscapes are a key element of the public realm that along with open spaces and public plazas, play a significant role in how people experience the City of Marion. Guidance on the elements of streetscapes is found in the Streetscape Policy. This is supported by Council's Open Space Policy which provides for accessible and diverse open spaces that are distributed across the City that contribute to neighbourhood character, provide opportunities for active living and community engagement.

Core controls:	Supporting controls:
• Open Space Policy • Streetscape Policy • Walking and Cycling Guideline • Public Lighting Guidelines • Public Art Guidelines • LTFP public realm program budget commitments • Disability, Access and Inclusion Plan 2020-2024	• Community Engagement Policy • Stakeholder Engagement processes • Marketing and Engagement Strategy • City of Marion Council – Brand Strategy

Risk Prediction
Although there are effective guiding documents to mitigate the impact of this risk, further engagement and consultation may be required to define the needs of the community and create a recognisable CoM 'brand'.

Key Related Corporate Risks

Risk Ref	Risk Title	Current rating
CR0102	Failure to include arts and cultural aspects resulting in a failure to celebrate our rich artistic, cultural and vibrant destinations	Low
CR0099	Inability to deliver strategic projects	Medium
CR0037	Failure to innovate to meet the changing needs of the City of Marion residents	Medium

Strategic Risk Report **SR007**

Asset management planning not supporting community needs

Strategic Plan 2019-2029 link: Prosperous, Innovative and Engaged

Inherent Risk Rating	Current Risk Rating	Forecast Risk
		
Likely x Severe = Extreme	**Unlikely x Major = Medium**	**Rare x Moderate = Low**

Risk Context

Asset management is a key current challenge for Local Government where aging assets, availability of resources, inadequate condition assessments, lack of systems and the balancing of service level sustainability and budgets and all noted as key issues. Future challenges are the same plus increasing cost pressures (staff and asset upgrades), change in use of assets, responsibility shifting from other agencies and increase in data standards.

Control Environment

The City of Marion Property Asset Strategy is a 10 year 10-year forward outlook strategy that uses evidence, service level benchmarks and local context to inform future decision making and prioritisation to maximise the value and quality of assets and service delivery to the Marion community, within the City of Marion's financial capacity. The City of Marion also has eight Asset Management Plans with an Asset Management vision "to maintain the City of Marion's assets to agreed levels of service which maximise community value throughout an asset's life". This vision is supported by four Strategic Objectives: Maximise Community Value, Deliver Agreed Levels of Service, Informed Decision Making and Optimally Managed. Council will make effective and informed decisions through each stage of the asset lifecycle to achieve the Asset Management Vision and Strategic Objectives, by achieving four Outcome Areas: Skilled people, Accurate data, Improved processes and Intelligent systems.

Core controls:	Supporting controls:

• Asset Management Plans
  ○ Building and Structures
  ○ Transport
  ○ Open Space
  ○ Artworks, Culture and Heritage
  ○ Coastal Walkway
  ○ Water Treatment and Resources
  ○ Stormwater
  ○ Fleet and Plant
• Community Facilities Policy
• Disability Access and Inclusion Plan
• Long Term Financial Plan (LTFP)
	• Community Satisfaction Survey
	• Asset Management Policies/Procedures/Processes
	• Civil Works Program
	• Land & Property Maintenance schedule
	• CoM Property and Assets Strategy
	• Asset Management Steering Committee

Risk Prediction

The new Asset Management System (Assetic) being implemented as part of the ICT program presents significant opportunities for more efficient asset management planning by using predictive modelling.

Key Related Corporate Risks

Risk Ref	Risk Title	Current rating
CR0101	Failure to strategically manage assets and associated funding, to effectively inform future planning, acquisition, renewal, maintenance, management and disposal	Medium
CR0082	Lost opportunity or inability to create, renew, manage and maintain Infrastructure assets (roads, drainage, footpaths etc)	Medium
CR0061	Non-compliant, inappropriate, ineffective and/or substandard design of infrastructure resulting in failed infrastructure	Low
CR0027	Inability to use Council owned land or property asset as a consequence of non-compliance with legislated safety, access and/or building requirements or lack of maintenance rendering property unfit for required use	Medium

Strategic Risk Report **SR008**

Inadequate engagement, collaboration and partnerships with community, government and private sector partners

Strategic Plan 2019-2029 link: Engaged

Inherent Risk Rating	Current Risk Rating	Forecast Risk
		
Likely x Severe = Extreme	**Possible x Major = High**	**Unlikely x Major = Medium**

Risk Context
Community engagement seeks to better engage the community to achieve long-term and sustainable relationships, outcomes, processes, decision-making or implementation. Collaboration and partnerships can deliver many internal and external benefits. They can be an excellent strategy for increasing leadership and communication plus it enhances knowledge of local and sector issues. They can deliver insights that can facilitate 'break-through' thinking in both the community and within Council thus promoting our brand and reputation in the community. Although partnerships can create many benefits, they also present some challenges and risks. Risks are most evident when partners are misaligned in their organisational cultures, priorities and practices.

Control Environment
The current control framework is formalised for engagement and collaboration with the community and with other Councils however is informal in relation to engagement and collaboration with government and private sector partners.

Core controls:	Supporting controls:
• Cross Council Collaboration Framework • Council website inc Making Marion • Community Engagement Framework • Customer Experience Framework • Communications Strategy • Marketing and Engagement Strategy • Marion 100	• Council public meetings • Community perception survey • Behavioural Management Standards • Advocacy

Risk Prediction
Community Engagement is being further strengthened through the Customer Experience Charter and Framework and the implementation of the Marion 100 initiative which aims to have a diverse group of 100 CoM residents engaged to provide feedback, ideas and innovations. A Stakeholder Management Framework is being developed and will improve and embed partnership relationships with all stakeholders. Increasing the effectiveness of our collaboration and partnerships aims to ensure delivery of services and facilities that are in line with community expectations and the provision of excellent value to the community, which increases community sentiment whereby ratepayers understand the value of paying rates. The External Grants Policy and Framework currently being finalised will also streamline our internal processes and create consistency ensuring we are a trusted partner.

Key Related Corporate Risks

Risk Ref	Risk Title	Current rating
CR0094	Ineffective and inconsistent strategic marketing and communications to ensure active engagement in services activities and events.	Low
CR0093	Failure to respond effectively to an incident where there is potential for reputational damage or adverse media.	Low
CR0092	Damage to the Local Government sector reputation impeding on CoM's successful delivery of services to the community.	Medium
CR0052	Ineffective relationships between elected members or with Council Administration which does not facilitate or support good decision making	Medium

CR0076	Inability to attract and preserve external funding required for Community Services delivery (eg Hubs, CHSP)	High
CR0096	Failure to maximise partnerships, business relationships, networks and opportunities for growth and prosperity	Medium
CR0097	Failure to work with universities, business peak groups, Regional, State and Federal Govt's to facilitate local economic growth and infrastructure	Medium

13 Workshop / Presentation Items - Nil

14 Motions With Notice - Nil

15 Questions With Notice

15.1 Advertising on Bus Shelters	
Report Reference	GC230613Q15.1
Council Member	Mayor Kris Hanna

QUESTION

"When the City of Marion next enters into an agreement for advertising at bus shelters, will junk food advertising be permitted?"

SUPPORTING INFORMATION

Nil

Response Received From	Coordinator Transport – Nathan Saxty
Corporate Manager	Manager Engineering, Assets and Environment - Mat Allen
General Manager	General Manager City Services – Ben Keen

STAFF COMMENTS

City of Marion currently has contractual arrangements in place with two (2) individual companies providing advertising on their bus shelters located within Council area. Details pertaining to these companies, including contract term dates are referenced below:

BAM Outdoor – contract in place until 30th June 2025
Ooh! Media – contract expires on 30th June 2023, contract renewal is currently being negotiated

It is worth noting, a contract variation was made with BAM Outdoor on 6th May 2020 when both parties agreed to a 5-year extension to 30 June 2025, with an additional clause added (6.2 (d) to the contract stating, "any advertising depicting junk food' (as defined by Council) is not to be within 200m of a school".

Previous contract extension discussions with Ooh! Media to consider additional clauses referring to 'junk food' have been unsuccessful. The Out-of-Home outdoor advertising sector (which they are a part of) self regulates against the Australian Association of National Advertisers (AANA) Code of Ethics with the sectors approach to food and non-alcoholic beverages. They stated the food and non-alcoholic beverage sector spend sufficiently in the Out-of-Home market and this category is considered a Class A category for Ooh! Media, therefore any ban or restriction on this advertising would have a financial impact on their business model and its ability to be competitive in the market.

With Ooh! Media contract currently up for renewal, Council can request Ooh! Media to consider a clause, to be in line with BAM Outdoor to ensure no junk food is advertised within 200m of a school.

16 Motions Without Notice

17 Questions Without Notice

18 Other Business

19 Meeting Closure

Council shall conclude on or before 9.30pm unless there is a specific motion adopted at the meeting to continue beyond that time.