His Worship the Mayor
Councillors

City of Marion

Notice of General Council Meeting

Council Chamber, Council Administration Centre
245 Sturt Road, Sturt

Tuesday, 27 June 2023 at 6.30 pm

The CEO hereby gives Notice pursuant to the provisions under Section 83 of the *Local Government Act 1999* that a General Council Meeting will be held.

A copy of the Agenda for this meeting is attached in accordance with Section 83 of the Act.

Meetings of the Council are open to the public and interested members of this community are welcome to attend. Access to the Council Chamber is via the main entrance to the Administration Centre on Sturt Road, Sturt.



Tony Harrison

Chief Executive Officer

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1 Open Meeting

2 Kaurna Acknowledgement

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3 Disclosure

All persons in attendance are advised that the audio of this General Council meeting will be recorded and will be made available on the City of Marion website.

4 Council Member Declaration of Interest (if any)

5 Confirmation of Minutes

5.1 Confirmation of Minutes of the General Council Meeting held on 13 June 2023	
Report Reference	GC230627R5.1
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Mitchell
Corporate Manager	Manager Office of the Chief Executive – Kate McKenzie
General Manager	Chief Executive Officer – Tony Harrison

RECOMMENDATION

That the minutes of the General Council Meeting held on 13 June 2023 be taken as read and confirmed.

ATTACHMENTS

1. G C 230613 - Final Public Minutes [**5.1.1** - 13 pages]

Minutes of the General Council Meeting
held on Tuesday, 13 June 2023 at 6.30 pm
Council Chamber, Council Administration Centre
245 Sturt Road, Sturt

PRESENT

Deputy Mayor Raelene Telfer (Chair)

	Councillor Matt Taylor
Councillor Joseph Masika (6.32pm)	Councillor Renuka Lama (6.32pm)
Councillor Luke Naismith	Councillor Jana Mates
Councillor Jason Veliskou	Councillor Amar Singh
Councillor Sarah Luscombe	Councillor Ian Crossland

In Attendance

Chief Executive Officer - Tony Harrison
General Manager City Services - Ben Keen
General Manager Corporate Services - Angela Allison
General Manager City Development - Tony Lines
Chief Financial Officer - Ray Barnwell
Unit Manager Governance and Council Support - Victoria Moritz
Executive Officer to the Chief Executive Officer - Dana Bartlett
Governance Officer - Georgia Lygoe

1 Open Meeting

The Chair opened the meeting at 6.30pm.

2 Kaurna Acknowledgement

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3 Disclosure

All persons in attendance are advised that the audio of this General Council meeting will be recorded and will be made available on the City of Marion website.

4 Council Member Declaration of Interest (if any)

The Chair asked if any member wished to disclose an interest in relation to any item being considered at the meeting

The following interests were disclosed:

- NIL

5 Confirmation of Minutes

5.1 Confirmation of Minutes of the General Council Meeting held on 23 May 2023

Report Reference GC230523R5.1

Moved Councillor Crossland **Seconded Councillor Taylor**

That the minutes of the General Council Meeting held on 23 May 2023 be taken as read and confirmed.

Carried Unanimously

6 Adjourned Items - Nil

7 Deputations

7.1 Plympton Sports Club

Report Reference GC230613D7.1

Mr Trevor Bruce gave a five-minute deputation regarding inclusion of the Plympton Oval Master Plan within the Draft Business Plan 2023-2027 and Draft Annual Business Plan and Budget 2023-2024.

8 Petitions - Nil

9 Committee Recommendations

9.1 Confirmation of Minutes of the Finance, Risk and Audit Committee Meeting held on 16 May 2023

Report Reference GC230613R9.1

Moved Councillor Veliskou **Seconded Councillor Crossland**

That Council:

1. Receives and notes the minutes of the Finance, Risk and Audit Committee meeting held on 16 May 2023.
2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Finance, Risk and Audit Committee.

Carried Unanimously

10 Confidential Items

10.1 Cover Report - Confirmation of Minutes of the Confidential Finance, Risk and Audit Committee Meeting held on 16 May 2023

Report Reference GC230613F10.1

Moved Councillor Lama **Seconded Councillor Singh**

That pursuant to Section 90(2) and (3)(e) of the Local Government Act 1999, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager Corporate Services, General Manager City Services, Manager Office of the CEO, Chief Financial Officer, Unit Manager Governance and Council Support, Governance Officer and Executive Officer to the Chief Executive Officer, be excluded from the meeting as the Council receives and considers information relating to Confirmation of Minutes of the Confidential Finance, Risk and Audit Committee Meeting held on 16 May 2023, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to CoM Cyber Security and the impact on contractual expectations.

Carried Unanimously

6.46pm the meeting went into confidence

Moved Councillor Veliskou **Seconded Councillor Singh**

That Council:

1. Receives and notes the confidential minutes of the Finance, Risk and Audit Committee meeting held on 16 May 2023.
2. Notes that separate reports will be b rought back to Council for consdieratio nof any recommendations from the Finance, Risk and Audit Committee.
3. In accordance with Section 91(7) and (9) of the *Local Government Act 1999* the Council orders that the appendices arising from this report, Confirmation of Minutes of the Confidential Finance, Risk and Audit Committee Meeting held on 16 May 2023, having been considered in confidence under Section 90(2) and (3)(e) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2023.

Carried Unanimously

6.49pm the meeting came out of confidence

10.2 Cover Report - Annual Review of the Open Space Plan

Report Reference GC230613F10.2

Moved Councillor Crossland **Seconded Councillor Veliskou**

That pursuant to Section 90(2) and (3)(b) of the Local Government Act 1999, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager Corporate Services, General Manager City Services, Manager Office of the CEO, Chief Financial Officer, Manager City Activation, Open Space & Recreation Planner, Manager, City Property, Unit Manager Property and Facilities, Unit Manager Governance and Council Support, Governance Officer and Executive Officer to the Chief Executive Officer, be excluded from the meeting as the Council receives and considers information relating to Annual Review of the Open Space Plan, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to commercial information.

Carried Unanimously

6.49pm the meeting went into confidence

Moved Councillor Veliskou **Seconded Councillor Singh**

In accordance with Section 91(7) and (9) of the *Local Government Act 1999* the Council orders that the minutes relating to the reserve considered in confidence any reference to the reserve considered in confidence in the report, *Annual Review of the Open Space Plan*, having been considered in confidence under Section 90(2) and (3)(b) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection until the land acquisition process is complete. If not released prior, this confidentiality order will be reviewed at the General Council Meeting in December 2023.

Carried Unanimously

6.52pm the meeting came out of confidence

Moved Councillor Crossland **Seconded Councillor Luscombe**

That Council:

5. Endorses retiming of the Cove Oval playground upgrade from 2024/25 with timing to be determined in the open space plan midlife review 2024 with a commitment to 2029-30 in line with the precinct upgrade.
6. Endorses retiming of the Graham Watts Reserve public toilet to coincide with the broader precinct upgrade, with timing to be determined in the Open Space Plan mid-life review in 2024.

7. Endorses funding in 2023/24 of one third of the cost of a Changing Places toilet at Glenthorne National Park, up to a maximum of $85,000.
8. Notes that the Open Space Policy will be reviewed as part of the Open Space Plan mid-life review in 2024, and that this Policy review will include wording describing the process to seek changes to the Open Space Plan.

Carried Unanimously

11 Corporate Reports for Decision

11.1 Hallett Cove Seaside Pool - Concept Design & Community Consultation

Report Reference GC230613R11.1

Moved Councillor Crossland **Seconded Councillor Luscombe**

That formal meeting procedures be suspended to discuss the item

Carried Unanimously

Time formal meeting procedures suspended 7.01pm

Time formal meeting procedures resumed 7.23pm

Moved Councillor Veliskou **Seconded Councillor Singh**

That the item Hallett Cove Seaside Pool - Concept Design & Community Consultation be adjourned until the meeting on 22 August 2023.

Lost

Moved Councillor Crossland **Seconded Councillor Luscombe**

That Council:

1. Notes the report for the Hallett Cove Seaside Pool Concept Design (Attachment 2).
2. Notes that no funding is available to complete this project.
3. Endorses the Community Engagement Plan (Attachment 5) and supports community consultation on the concept design options:
    a. 50 metre seaside pool including associated embankment protection
    b. 25 metre seaside pool including associated embankment protection
    c. Explores alternative erosion protection strategies that do not include the seaside pool
4. Notes that a report will be presented at the General Council Meeting on 12 September 2023 summarising feedback results from the community consultation on the concept design options and to determine next steps.

Carried

Division called by Councillor Crossland
Those For: Councillors Crossland, Luscombe, Singh, Veliskou, Mates, Naismith, Lama, Taylor, Masika
Those Against: Councillor Prior

Carried

11.2 Resilient South Sector Agreement, 2022 - 2027

Report Reference GC230613R11.2

Moved Councillor Veliskou **Seconded Councillor Masika**

That Council:

1. Endorses the *Climate Change Sector Agreement for the Southern Adelaide Region 2023-2027* (Attachment 1) for the Mayor to sign.
2. Notes that the Sector Agreement will come into effect upon the signing of the Mayors of the other partner councils and the Minister for Environment.

Carried Unanimously

11.3 Local Roads and Community Infrastructure funding Round 4

Report Reference GC230613R11.3

Moved Councillor Crossland **Seconded Councillor Prior**

That Council:

1. Endorses Marion Golf Irrigation stage 2 works and Raglan Avenue to be submitted to the Federal Government for approval for allocation of the Local Roads and Community Infrastructure funding Phase 4 on a 50:50 partnership council/LRCI funding structure.

Carried Unanimously

11.4 CEO and Council KPI's

Report Reference GC230613R11.4

Moved Councillor Crossland **Seconded Councillor Masika**

That Council:

Endorses the Council /CEO Key Performance Indicators for 2023/24 as outlined in table 1 of the report and include within the Annual Business Plan for 2023/24:

1. Financial Sustainability
2. Asset Renewal Funding Ratio
3. Total Employee Costs
4. Staff Engagement
5. Delivery of agreed projects identified in ABP (Annual Business Plan) and current year targets in 4- year Plan
6. Delivery of Councils Capital Works Program
7. Carbon Neutrality
8. Overall Satisfaction with Council Performance
9. Customer Experience

Carried Unanimously

11.5 Draft Annual Business Plan 2023-2024 and Long Term Financial Plan

Report Reference GC230613R11.5

Moved Councillor Veliskou **Seconded Councillor Taylor**

That Council:

1. Endorses the Draft Annual Business Plan 2023-24 and Draft Long Term Financial Plan (Attachment 1) be prepared for final consideration at the 27 June 2023 General Council meeting with variations as approved by Council on the basis of :
    - Average Rate increase of 5.2%
    - Minimum Rate of $1,148
    - Capping set at 10% with a $20 minimum and $200 maximum
    - Differential Rate by Land use:
        - Commercial 120%
        - Industrial 110%
        - Vacant Land 120%.

2. Endorses the changes now incorporated into the Draft ABP 2023-2024 and LTFP (Attachment 1), outlined in Table 1 of this report, with the final Draft 2023-24 ABP and LTFP to be presented for adoption at the 27 June 2023 General Council Meeting.

3. Endorses the Draft Fees and Charges Schedule for 2023-24 (Attachment 2) Subject to the following amendments:

    - Page 267 of the agenda, removal of page 4 of the Schedule (relating to *Cove Civic Centre - 2023/24)*
    - Page 270 of the agenda, Mitchell Park (MPSCC) hire fees 2023/24 to reflect those shown on page 280

4. Endorses the forecast Grants Program for 2023-24 (Attachment 3).

5. Notes the Public Consultation feedback provided at Attachment 4 and that any amendments to the Draft Annual Business Plan 2023-24 will be brought back as part of the final endorsed version on 27 June 2023.

Carried Unanimously

11.6 Community consultation feedback for Council's Draft Business Plan 2023-2027

Report Reference GC230613R11.6

Moved Councillor Veliskou **Seconded Councillor Masika**

That Council:

1. Notes and considers the community feedback received on the Business Plan 2023-2027 within the community engagement period. Noting the feedback included on page 334 below:
    - Questions / concerns about the rate increase proposed.
    - Request to include an upgrade of the Plympton Sports and Community Club in the 23-24 budget and 4 Year Business Plan.
    - Varied responses about the projects within the 4YBP relating to sports infrastructure, some supporting some projects whilst some suggesting there was too much sport focus.
    - General comments around maintenance of the Council area, i.e. streets, roads, trees.
    - General concerns around traffic management, such as congestion and parking on streets.
    - Comments advocating for action on climate and trees.
2. Endorses the draft responses to community feedback on the Business Plan 2023-2027 (included in Attachment 1) to be released on Making Marion,
3. Requests the final Business Plan 2023-2027, be presented at the 27 June 2023 General Council Meeting
4. Noting that further work is being done to assess the needs of assets and priorities of the sporting infrastructure over the 23-24 financial year

Carried

11.7 Community Land Management Plans

Report Reference GC230613R11.7

Moved Councillor Crossland **Seconded Councillor Veliskou**

That Council:

1. Notes the community consultation feedback received on the draft CLMPs (Attachment 1).
2. Resolves to adopt the following draft CLMPs in accordance with section 196 of the Local Government Act 1999 and upon adoption replace the existing CLMPs that the subject parcels of land are currently contained in:
    a. Leased Facilities (Attachment 3)
    b. Sporting Facilities (Attachment 4)

c. Wetlands (Attachment 5)
d. Coastal and Nature Conservation (Attachment 6)
e. Reserves and Open Space (Attachment 7)
f. Operational and Other Community Land (Attachment 8)

3. Resolves to place a notice in the Advertiser Newspaper and the South Australian Government Gazette confirming Council's adoption of the draft CLMPs and the revocation of the CLMPs they are replacing.
4. Notes that the existing Marion Arena CLMP will be updated to ensure the Kaurna Acknowledgement is consistent with the newly adopted CLMPs and that, because the amendment will have no significant impact on the interests of the community, this will be done as an administrative change under s.198(3) of the Act.

Carried Unanimously

11.8 Draft Parking Management Guidelines

Report Reference GC230613R11.8

8.00pm Councillor Masika left the meeting and did not return
8.00pm Councillor Mates left the meeting
8.03pm Councillor Mates re-entered the meeting

Moved Councillor Prior **Seconded Councillor Crossland**

That Council:

1. Endorses the draft Parking Management Guidelines (Attachment 1) proceed to public consultation subject to the following amendment:
    - update to the ABS statistical data
2. Notes that a further report will be presented to Council with community consultation feedback.

Carried Unanimously

11.9 GAROC Strategic Plan

Report Reference GC230613R11.9

Moved Councillor Luscombe **Seconded Councillor Veliskou**

That Council authorises the Mayor to respond to GAROC suggesting the rationalisation of the following:

1. Priority 3 – Liveability – community leadership – action 3 – Continue Advocacy in relation to urban Trees. City of Marion has the process well established internally and would not rely on LGA for this.
2. Priority 3 – Liveability – community leadership – action 9 - City of Marion is of the opinion that school-based immunisations is managed and addressed by State Government.

Carried

11.10 Council Subsidiary SRWRA - Draft Annual Business Plan and Budget 2023-24

Report Reference GC230613R11.10

Moved Councillor Crossland **Seconded Councillor Prior**

That Council:

1. Advises the Southern Region Waste Resource Authority (SRWRA) that it supports the Draft 2023-24 Annual Business Plan and Budget (Attachment 1).

Carried

12 Corporate Reports for Information/Noting

12.1 SRWRA Board Meeting 15 May 2023 - Constituent Council Information Report

Report Reference GC230613R12.1

Moved Councillor Prior **Seconded Councillor Taylor**

That Council:

1. Notes the Constituent Council Information Report from the SRWRA Board Meeting, 15 May 2023.

Carried Unanimously

Moved Councillor Prior **Seconded Councillor Naismith**

That the following items be moved en bloc:

- Quarterly Corporate Risk Report
- Strategic Risk Register Annual Review

Carried

12.2 Quarterly Corporate Risk Report

Report Reference GC230613R12.2

Moved Councillor Prior **Seconded Councillor Naismith**

That Council:

1. Notes the Corporate Risk Register Report (Attachment 1).

Carried

12.3 Strategic Risk Register Annual Review

Report Reference GC230613R12.3

Moved Councillor Prior **Seconded Councillor Naismith**

That Council:

1. Notes the Strategic Risk Register.

Carried

13 Workshop / Presentation Items - Nil

14 Motions With Notice - Nil

15 Questions With Notice

15.1 Advertising on Bus Shelters

Report Reference GC230613Q15.1

Council Member Mayor Kris Hanna

QUESTION

"When the City of Marion next enters into an agreement for advertising at bus shelters, will junk food advertising be permitted?"

SUPPORTING INFORMATION

Nil

Response Received From	Coordinator Transport – Nathan Saxty
Corporate Manager	Manager Engineering, Assets and Environment - Mat Allen
General Manager	General Manager City Services – Ben Keen

STAFF COMMENTS

City of Marion currently has contractual arrangements in place with two (2) individual companies providing advertising on their bus shelters located within Council area. Details pertaining to these companies, including contract term dates are referenced below:

BAM Outdoor – contract in place until 30th June 2025
Ooh! Media – contract expires on 30th June 2023, contract renewal is currently being negotiated

It is worth noting, a contract variation was made with BAM Outdoor on 6th May 2020 when both parties agreed to a 5-year extension to 30 June 2025, with an additional clause added (6.2 (d) to the contract stating, “any advertising depicting junk food’ (as defined by Council) is not to be within 200m of a school”.

Previous contract extension discussions with Ooh! Media to consider additional clauses referring to ‘junk food’ have been unsuccessful. The Out-of-Home outdoor advertising sector (which they are a part of) self regulates against the Australian Association of National Advertisers (AANA) Code of Ethics with the sectors approach to food and non-alcoholic beverages. They stated the food and non-alcoholic beverage sector spend sufficiently in the Out-of-Home market and this category is considered a Class A category for Ooh! Media, therefore any ban or restriction on this advertising would have a financial impact on their business model and its ability to be competitive in the market.

With Ooh! Media contract currently up for renewal, Council can request Ooh! Media to consider a clause, to be in line with BAM Outdoor to ensure no junk food is advertised within 200m of a school.

16 Motions Without Notice

17 Questions Without Notice

18 Other Business

19 Meeting Closure

The meeting was declared closed at 8:18pm.

CONFIRMED THIS 27 DAY OF JUNE 2023

_____

CHAIRPERSON

6 Communications

6.1 Elected Member Verbal Communications

In accordance with the *Code of Practice - Procedures at Council Meeting 2017/18* an Elected Member has the right to speak for up to two minutes in the second meeting of Council every second month from February (with the exception of caretaker period).

6.2 Mayoral Communication Report
Report Reference GC230627R6.2
Name of Council Member Mayor - Kris Hanna

Date	Event	Comments
17.5.2023	Meeting with Chair of Club Marion Committee	
18.5.2023	National Volunteer Week Event at Cooinda Hall	
21.5.2023	Dover Gardens Dog Obedience Club	Presentation of trophies
24.5.2023	Visit to four businesses in Edwardstown Precinct	
25.5.2023	Opening night of Galleon Theatre play	
21.06.2023	Lions Club of Marion Inc 2023 Handover	Toast
22.06.2023	Coast FM radio segment	Interview
In addition, the Mayor has met with residents, MPs and with the CEO and Council staff regarding various issues.		

6.3 CEO and Executive Communication Report
Report Reference GC230627R6.3

Date	Activity	Attended By
23 May 2023	Seacliff Retail Village Stakeholder Meeting	Tony Lines
24 May 2023	Meeting | Nicole Larkin Designs and City of Marion re Seaside Pool	Tony Lines
26 May 2023	Cross Council CEO Meeting with City of Mitcham, City of Playford, City of Adelaide, City of Charles Sturt, City of Port Adelaide Enfield, City of Holdfast, City of Salisbury and Mount Barker Council re corporate storytelling	Tony Harrison

26 May 2023	Meeting | Design IQ and City of Marion re Seacliff Boundary Realignment	Tony Lines
29 May2023	Monthly Meeting | Sarah Andrews MP (Member for Gibson)	Tony Harrison
29 May 2023	Meeting | Nicole Larkin Designs and City of Marion re Seaside Pool	Tony Lines
30 May 2023	Workshop | Oaklands Green and City of Marion re traffic management and parking	Tony Lines
30 May 2023	Site Visit SWBMX | with SWBMX Club representative re progress	Tony Lines
1 June 2023	Meeting | City of Marion and Patritti re irrigation	Tony Harrison
1 June 2023	Meeting | City of Marion and Partek Construction re Southern Soccer Facility	Tony Lines
5 June 2023	Meeting | Donna Dunbar - GM Corp. Serv. CCS	Angela Allison
5 June 2023	Glenthorne Playground Visit	Tony Harrison Tony Lines
5 June 2023	Fortnightly Meeting | City of Marion and Pelligra	Tony Harrison Tony Lines
6 June 2023	Meeting | Grant Myers SAJC re development	Tony Harrison
7 June 2023	Meeting | David Speirs MP (Member for Black)	Tony Harrison
7 June 2023	LG Professionals General Manager Working Group Meeting	Ben Keen
7 June 2023	Meeting | Cross Council Asset Collaboration with Cities of Charles Sturt and Pt Adelaide Enfield	Ben Keen
7 June 2023	Meeting with Consumer and Business Services re Felmeri Homes	Tony Lines
8 June 2023	Meeting | Greg Crerar – Aurion – GM Client Services	Angela Allison
14 June 2023	Meeting | Greenway Architects and City of Marion re SWBMX Start Hill	Tony Lines
14 June 2023	Meeting | Design IQ and City of Marion re Seacliff Boundary Realignment	Tony Lines
16 June 2023	Meeting | Blubuilt, North Projects, Aspects Studios, Innovis, CMW	Tony Lines

	Geosciences SA, and City of Marion re Coastal Walkway	
19 June 2023	Meeting | Blubuilt, North Projects, Aspects Studios, Innovis, CMW Geosciences SA, and City of Marion re Coastal Walkway	Tony Lines
21 June 2023	Meeting | Adrian Ralph (CCS) & Fiona Harvey (PAE) Cross Council Fleet Collaboration	Angela Allison
21 June 2023	Information session by Green Adelaide | Benefits of Cool Fire (Kaurna kardla)	Ben Keen
22 June 2023	Meeting | Roberto Bria City of Holdfast Bay CEO re Boundary realignment	Tony Harrison
22 June 2023	Meeting | Grant Mayer (SAJC), Vaughn Lynch and Nick Bowden (Racing SA) re development	Tony Harrison
22 June 2023	Meeting | Oaklands Green PCG monthly meeting with City of Marion and Oaklands Green	Tony Lines
23 June 2023	Information Session | National Housing Finance Investment Corporation - Housing Australia Future Fund (HAFF) engagement with Local Government - SA	Angela Allison
26 June 2023	Meeting | SRWRA Board	Angela Allison
27 June 2023	Meeting | Cross Council Value for Money Collaborative Internal Audit - KPMG	Angela Allison

7 Adjourned Items

7.1 Adjourned Item - Fleet Transition Plan	
Report Reference	GC230627R7.1
Originating Officer	General Manager Corporate Services - Angela Allison
Corporate Manager	- N/A
General Manager	General Manager Corporate Services - Angela Allison

REPORT OBJECTIVE

The item '*Fleet Transition Plan'*, GC230328R12.1 (attachment 1) was adjourned at the 28 March 2023 General Council meeting to enable additional information to be provided regarding available technology to support the project and to allow time to investigate potential grant funding and what conditions need to be satisfied to obtain potential grant funding.

In accordance with the *Local Government (Procedures at Meetings) Regulations*, the debate on an adjourned item will resume and continue at the point it was adjourned. The motion for this item is yet to be Moved or Seconded.

The purpose of this report is to provide a progress of the further work in relation to the electricity infrastructure to enable EV transition of the light passenger fleet in addition to response to additional information sought at the 28 March 2023 Council meeting.

REPORT HISTORY

Report Reference	Report Title
GC210209R04 Final	Carbon Neutral Plan
ASC220802R7.1	Fleet Transition Plan
GC230328R12.1	Fleet Transition plan

EXECUTIVE SUMMARY

The transition of the light passenger fleet to EV was considered by Council on 28 March 2023. Council resolved:

> *That item 12.1 Fleet Transition Plan be adjourned until the General Council Meeting to be held on*
> *27 June 2023 to allow for additional information to be provided on:*
> *• Available technology to support the project*
> *• Grant funding opportunities (including what conditions need to be satisfied to obtain potential grant funding)*

This paper provides update on the works relating to scoping out the electricity supply upgrade requirements and responses to a range of queries the Council raised in that session.

RECOMMENDATION

That Council:

1. **Note the update relating to the EV transition of the light motor vehicle fleet**
2. **Note that the consultants report on the cost of the electricity upgrade is scheduled to be received by 30 June 2023.**
3. **A Final report to council will be provided in August on recommendations relating to the Fleet transition to EVs.**

DISCUSSION

On 28 March 2023 Council considered the Fleet Transition plan which comprised the options for moving the light passenger vehicles from petrol and diesel internal combustion engines (ICE) and Hybrid to EV. The Council considered the following options:

- Option 1 – replace passenger vehicles to electric vehicles with orders placed as soon as practicable.
- Option 2 – transition passenger vehicles to electric vehicles at the time of next scheduled replacement.
- Option 3 – continue the transition of passenger vehicles to Hybrid.

A key component of the transition is the electricity supply at both City Services and Administration Building sites. At the time of the report only a verbal quote of $1.2m ($600,000 per site) was available. As outlined in the 28 March report the consideration of electricity infrastructure was further complicated at City Services due to the requirement for additional electricity supply for the new pumps related to the water supply business. The investigations and report from the consultants is not yet available given the complexity of the sites. The cost of the consultancy was also expanded following the 28 March Council meeting. The expanded scope requested of the consultant is as follows:

- Load Testing at both sites for the duration of 7 days (at 15 minutes intervals) to determine the total available electricity at each site. Key data to be collected is:
  - Power usage (amperage).
  - Power availability (amperage).
  - Load test to be compared with client supplied power bills for each month, and during off-peak/peak periods.
- Capacity for the installation of EV Chargers on each site without having to upgrade any current infrastructures.
- Capacity for the installation of Water Pumps related to the water business expansion at the City Services Site
- An indicative time frame if upgrades to any infrastructures were required for:
  - Switchboards
  - SAPN
  - Mains Cabling
- Indicative costing including
  - Switchboards
  - Underground mains cabling upgrades.
  - Civil works
  - SAPN fees
  - SAPN upgrades/indicative costs (Transformers/Stobie Poles)
  - chargers

The consultants are due to present their findings by 30 June 2023. Following review and analysis of this report the final recommendation to council on the light passenger vehicle transition to EV will be provided in August.

A number of other questions were raised by Council at the 28 March meeting in addition to seeking information on grant funding. The below provides a response to those questions.

What grant funding is available?

There are no current grants available to council from the Federal or State governments for electricity infrastructure.

Why are we going to net zero by 2030 and not 2040?
Council has approved the City of Marion Carbon Neutral Plan 2020-2030. That plan commits the Council to be carbon neutral by 2030 for its own operations. In relation to the fleet the Council has committed to

Develop and implement a Fleet Transition Plan that establishes a planned approach to transition Council's fleet from petrol and diesel vehicles to electric vehicle. The plan will include time frames, types of vehicles to ensure they are fit-for-purpose, consideration of light versus heavy vehicles, recharging infrastructure requirements, data management solutions, transitions and whole-of-life costs.

The most recently published *"Environment Report Card 2022"* shows the City of Marion has already reduced carbon emissions from 5,701 tonnes per annum of CO^2 per annum by 51% to 2,793 tonnes of CO^2 per annum.

The transition of the light motor vehicle fleet to all EV (options 1 and 2) would see a reduction of 50 tonnes of CO^2 per annum. Whilst this is only 1.8% of the overall CO^2 emissions, the City of Marion would be one of the early adopters of a full EV light passenger vehicle fleet.

Please note that the two trial vehicles (MG and BYOD) have been received and are being commissioned.

A transition to full Hybrid (option 3) would see a smaller reduction of 21 tonnes of CO^2 per annum.

What other councils are doing?

- The City of Port Adelaide Enfield are the most advanced with 11 EV's anticipated to be delivered by 30 June 23. This number will grow to 23 EVs by 31 December 2023. they have up to 7 chargers at various locations (DIT carpark, behind council chambers, Kilburn depot). An upgrade of electrical capacity is required at the depot before more chargers can be installed. The staff with EVs have been requested to use public charging if not near a PAE depot.
- The City of Charles Sturt has taken an approach to transition to EVs via Hybrid, with a plan to be a full (applicable) EV fleet by 2030.
- City of Tee Tree Gully are trialling two MG EV's.
- The City of West Torrens has two leased EV vehicles. There are charging facilities for two vehicles in the under-croft carpark at the administration building and for two vehicles in the Depot. The focus is on Hybrid passenger vehicles with aim of moving 75% of the passenger fleet will be either electric or Hybrid. The City of West Torrens is investigating a move to Hydrogen.
- City of Mt Gambier have advised they are not progressing EV transition.
- Campbelltown Council currently utilise two plug in hybrids and are trialling an EV leased from Paradise Motors. One charger installed and there is no further electricity capacity. They are looking to develop a strategy to move to EV's over the next two years.

Greater clarity on additional cost to the budget

The light motor vehicle fleet budget for 2023-24 is $321,000 and the 10 year LTFP is $3.520m. The financial impact of the 3 options excluding the cost of the electricity infrastructure upgrade is shown below.

The modelling has been undertaken on a vehicle-by-vehicle basis. Each vehicle has been assessed for changeover date between 2-5 years when the vehicle reaches 50,000 km. The individual cost of each vehicle has been assessed with future EVs being modelled on the Hyundai Kona (a mid priced EV) and Hybrids modelled on the Toyota Yaris X.

Option cost does not include Electricty infrastructure upgrade	2023-24			10 years to June 2033		
	Budget	Option Cost	Additional cost	LTFP	Option Cost	Additional cost
Option 1 – transition to EV over next 12 months	$0.321m	$1.342m	$1.021m	$3.520m	$5.277m	$1.757m
Option 2 – staged transition to EV as vehicles are due for replacement	$0.321m	$0.474m	$0.153m	$3.520m	$5.087m	$1.567m
Option 3 – transition to Hybrid	$0.321m	$0.304m	($0.017m)	$3.520m	$3.906m	$0.386m

Greater clarity on changeover costs

The following summary of changeover cost per model is shown below for a Mitsubishi Outlander (ICE) and Hyundai Kona (EV) for illustration purposes.

- ICE to ICE - The current changeover cost for an Outlander (est sale price $19,200 / est purchase price $32,000) is $12,800.
- ICE to EV - The estimated changeover cost from a Outlander (est sale price of $19,200) to a Kona (est purchase price $55,000) is $35,800.
- EV to EV - The estimated changeover cost for a Kona (est sale price $33,000 / est purchase price $55,000) is $22,000.

Therefore the long term changeover cost of EVs is $22,000 which is $9,200 higher than the current changeover cost of ICE vehicles.

How long will the EV vehicles be retained?

The modelling provided in the 28 March 2023 paper reflected no change in the changeover time period. As per current policy vehicles would be disposed of between 3 – 5years subject to utilisation (max 50,000km)

There is no data currently available that indicates what is the optimum retention periods for EVs.

What capacity is there for additional solar at the sites?

Solar is already installed at the following sites:

- Administration Building (14kwpa capacity)
- City Services (96kwph capacity)
- Marion Culture Centre
- Cove Civic Centre

- Glandore Community Centre
- Park Holme Library
- Marion Outdoor Pool
- Trott Pk N/Hood Centre
- Cooinda
- Mitchell Park Sports & Community Centre
- Cove Sports and Community Club *
- Marion Sports and Community Club *
- Morphettville Park Sports Club *
- Plympton Park Sports *
- Glandore Oval Clubrooms *
- Edwardstown Soldiers Memorial Recreation Facility *
- Living Kaurna Culture Centre *
- Marion Leisure Centre *

Please note - at those sites marked with an asterisk (*) the electricity contract is held by the tenants who therefore receive the benefit of the solar.

For all new developments, solar is installed on roofs.

What are the options for solar carports?

Council considered the installation of solar carports on 12 May 2020. The report outlined the business case for six sites namely Glandore Community Centre, Administration Building, Marion Outdoor Pool, Marion Cultural Centre, Cove Civic Centre and the City Services depot. The payback on these projects were in excess of 12 years and as a result Council at that time resolved to not proceed with any project.

Whilst the saving in electricity may be higher now given the higher prices it is anticipated this would be offset with higher installation costs which would include carport structure which is at a higher specification that a generic carport, civil works, reconstitution of carpark service, re-drawing of carpark spaces and protection of the structure from the impact of cars in addition to the electricity connection and solar cells themselves.

The summary table from the report is reproduced below.

Site	Size (kWp)	Cost	Annual generation (kWh)	Annual savings	Simple payback (years)	NPV (25-years)
Glandore Community Centre	54.0	$151,200	75,600	$15,500	9.2	$ 66,700
Marion Administration Centre	86.0	$227,900	120,400	$17,300	12.6	$ 19,100
Marion Outdoor Pool	30.0	$84,000	42,000	$6,500	12.4	$ 8,500
Cove Civic Centre Option 2	24.0	$79,200	33,600	$3,800	20.8	-$ 23,400
Marion Cultural Centre	78.0	$245,700	109,200	$13,800	17.3	-$ 43,200
Cove Civic Centre Option 1	54.0	$178,200	75,600	$7,400	24.2	-$ 67,100
City Services Depot Option 2	80.0	$252,000	112,000	$9,800	25+	-$ 102,600
City Services Depot Option 1	160.0	$400,000	224,000	$18,500	25+	-$ 121,900

What potential for bidirectional charging exists

Nissan Leaf, Mitsubishi Outlander plug-in hybrid and Mitsubishi Eclipse Cross are the only EVs on the Australian market equipped for Vehicle to Grid (V2G) as bidirectional charging standard. A V2G bidirectional inverter is also required – the only model available in Australia and approved for use in South Australia, the Wallbox Quasar, is sold by JetCharge priced at around $10,000. (source whichcar.com.au 22 December 2022)

What other locations are available for charging?

Within the City of Marion there are 13 charging stations:

Location	Address	Public accessible?	Company	Number of chargers
Morphett Arms Hotel	138 Morphett Road Glengowrie	Business	Chargefox	1
Rawsons Appliances Plympton	620 Cross Rd, Plympton Park	Business	Ocular	1
Castle Plaza Shopping Centre	Brooks Terrace, Edwardstown	Public	EVLink	2
Goody's Car Wash	1092 South Rd, Edwardstown	Business	Unknown	1
Tonsley Innovation District	1 Tonsley Blvd, Clovelly Park	Public	Tesla	2
Oaklands Rd & Marion Rd	Corner of Oaklands and Marion Rd	Public	Jolt	2
Diagonal Rd & Finniss St Parking Lot	Corner of Diagonal and Finnis St	Public	Jolt	1
Marion Holiday Park	Sturt Road, Marion	Guest only	RAA	3
TOTAL				**13**

ATTACHMENTS

1. Fleet Transition Plan [**7.1.1** - 22 pages]

12.1 Fleet Transition Plan	
Report Reference	GC230328R12.1
Originating Officer	Manager - Strategic Procurement Services – Jamie Dunnicliff
Corporate Manager	Strategic Procurement Manager – Jamie Dunnicliff
General Manager	General Manager Corporate Services – Angela Allison

REPORT OBJECTIVE

The purpose of this report is to provide options for Council endorsement for the transition of the passenger vehicles to electric vehicle (EV). Given the high cost of transition outlined in this paper a third option of transition to Hybrid passenger vehicles with a full transition to EV at a later date is also provided..

REPORT HISTORY

Report Reference	Report Title
GC210209R04	Final Carbon Neutral Plan
ASC220802R7.1	Fleet Transition Plan

EXECUTIVE SUMMARY

In February 2021 the Council adopted a Carbon Neutral Plan that sets out how the Council will achieve its target of becoming carbon neutral by 2030 for its own operations. A key action in the Plan is for a transition to a Zero Emissions Fleet.

A presentation and discussion were held at the 2 August 2022 Asset and Sustainability Committee meeting (ASC220802R7.1) to gather input from Council Members into the Fleet Transition Plan. The following recommendations were unanimously endorsed at the meeting:

1. *Notes the information provided in the meeting on the City of Marion's current fleet and options for transitioning to electric vehicles.*
2. *Provides input in the meeting to shape the City of Marion Fleet Transition Plan.*
3. *Recommends to Council to adopt all the recommendations contained within the report.*
4. *Recommends to Council to expedite the transition to EV fleet*.

The 2021-22 data indicates that transport fuel is the second largest contributor to greenhouse emissions behind electricity consumption and comprises 24% (687t) of the overall total emission of 2,793t.

Reductions in fuel emissions can be achieved by switching to EVs. Emission reductions range from 40% to 70% compared with hybrids and standard internal combustion engine (ICE) petrol/diesel vehicles respectively.

The Council has assets in scope for EV transition in the categories of Fleet (light commercial and passenger), Heavy plant and Portable and Light Plant. This paper focuses on the transition of 38 passenger vehicles given there are commercially fit for purpose models currently available.

The current composition of passenger vehicles is - 9 Diesel, 13 Petrol and 16 Hybrid.

Further analysis has been undertaken on 3 options in relation to the transition of passenger vehicles to electric vehicles. This paper outlines the 10-year costs of each option (see table below). The

cost for electric transition has highly influenced by the investment required for electricity charging infrastructure in options 1 and 2.

Option 3 has been included as there could still be some reduction in the emissions by moving the balance of passenger vehicles to hybrid (30% reduction on current petrol and diesel models) if the Council consider options 1 and 2 cost prohibitive. This option assumes the retention of the hybrid vehicles for the 10-year period. If this option is chosen, ongoing analysis of the vehicle market and infrastructure cost will continue to occur. It is likely that the additional benefit of moving the 21 Utilities and Vans to EV will warrant (from a financial perspective) the installation of the electricity infrastructure. This is likely to be within the 10-year time period given the current advances of EV models of Utilities and Vans.

	10 year to June 2033
Current Long term financial plan (10 year)	$3.520m
Option 1 – transition to EV over next 12 months	$6.477m
Option 2 – staged transition to EV as vehicles are due for replacement	$6.287m
Option 3 – transition to Hybrid and EV at a later stage	$3.906m

Council is being requested to endorse one of these options for implementation.

RECOMMENDATION

That Council:

1. **Endorses the preferred Electric Vehicle transition option of:**

   Option 1 – replace passenger vehicles to electric vehicles with orders placed as soon as practicable. Total cost $2.542m for 2023-24 and $6.477m over the term of the long term financial plan

   Or

   Option 2 – transition passenger vehicles to electric vehicles at the time of next scheduled replacement. Total cost $1.074m for 2023-24 and $6.287m over term of the long term financial plan.

   Or

   Option 3 – continue the transition of passenger vehicles to Hybrid and reconsider the electric vehicle transition when savings from transition of the balance of the fleet and/or heavy vehicles outweighs the cost of infrastructure. Total cost $0.304m for 2023-24 and $3.906m over term of the long term financial plan (noting the cost of transition to EV at a later date is not included).

2. **Endorse portable and light plant be replaced with electric rechargeable models as they become commercially available and fit for purpose.**
3. **Note that should Option 1 or 2 be selected:**

a. **A further funding request to council should the indicative cost of $1.2m outlined in this paper for the electricity upgrade at City Services and the Administration building not be sufficient.**

4. Notes a report will be presented to Council in March 2024 with an update on the Fleet transition.

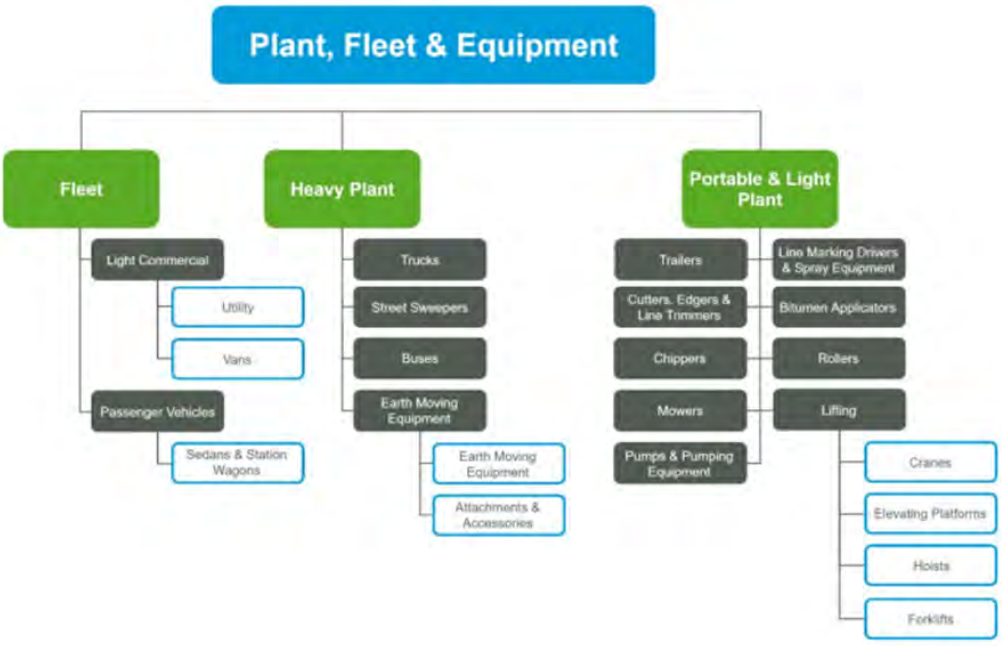
BACKGROUND

In February 2021 the Council adopted a Carbon Neutral Plan 2020 – 2030 (GC210209R04) that sets out how Council will achieve its target of becoming carbon neutral by 2030 for its own operations. A key action in the Plan is for a transition to Zero Emissions Fleet.

Consultants "Gething Pty Ltd" were engaged to undertake analysis and identify options for transition. This information was presented to the August 2022 Asset and Sustainability Committee meeting for feedback. The Fleet Transition Plan is attached to this paper.

DISCUSSION

The Fleet, Plant and Equipment Asset Management Plan (AMP) comprises a number of different types of assets categorised as Fleet, Heavy plant and Portable and Light Plant.



The current AMP outlines a like-for-like replacement at the end of life determined by either utilisation rates or age.

The report prepared by the consultant outlined that whilst there is a ready market for passenger vehicles, light commercial and heavy plant models are not currently readily available.

Subject to the outcome of Council's consideration of this paper the Asset Management Plan and related fleet management policy and procedures will be amended to align.

Passenger vehicles

The electric passenger vehicle market is well developed. It is important to note that the wait time for most models is between 6 – 12 months due primarily to international chip shortages and more recently due to high demand. The cost of these vehicles is higher than the per unit budgeted replacement cost of current vehicles, however resale value is still high with some models realising over 90% of original purchase price in recent times.

Notwithstanding the extended delivery time, given the high availability of models this paper outlines the cost of moving to electric vehicle under three options. Please note that orders for two vehicles being replaced in coming months have already been placed and a charging station at the Administration site has been installed.

Option 1: Transition to EV over next 12 months

Orders for 25 pool vehicles would be placed upon Council approval of this option, noting the Council has already ordered 2 EVs. The existing pool vehicles would be progressively disposed of over the next 12 months as the new electric vehicles are delivered. Placement of orders prior to 30 June will enable the majority of these replacement vehicles to be received in 2023-24.

There are 11 vehicles under individual executive level salary packaging arrangements. The change over of these vehicles will require individual contract negotiations.

For the purposes of the costing, it has been assumed that all 36 vehicles will be replaced in the next 12 months. There would not be any replacement of the EVs for the following 2 years ie to June 2026. From July 2027 the EVs with high utilisation rates would commence being replaced with the new model EVs.

Option 2: Staged transition to EV as vehicles are due for replacement

This option would see the replacement of 36 vehicles progressively with EVs as they are due for replacement noting the Council has already ordered 2 EVs. Given the current utilisation and age of this fleet the full changeover would be completed by 30 June 2027. This option runs the risk of higher vehicle prices due to inflation and reduced resale value as other organisations and private buyers potentially flood the market with petrol, diesel and hybrid resales. The costing has anticipated some increase in vehicle pricing and reduction in sales pricing over the term of the initial replacement with EVs.

Infrastructure – Option 1 and 2

Taking into account the requirements of the current passenger and future utility and van replacements as a first order transition, 10 charging stations at each site will be required. Under both options the electricity infrastructure will require update at both Administration and City Services sites.

The installation of one charging station at the Administration building has reduced all spare electricity capacity at this site.

Whilst there is some limited capacity for the installation of charging stations at the City Services site there is insufficient capacity to install the full quantum of charging stations required. The nature of the upgrade of the electricity infrastructure at City Services could be further complicated by the additional power required for the increased pumping facility to support the Council's enhanced Water Business.

Previous analysis on both sites in 2022 by WGA were not costed and given the time expiry a new analysis and cost estimate is being sourced. This report will be available by May 2023. Verbal advice from WGA is that the cost could be in the order of $600,000 per site ($1.2m in total) as new switchboards, SAPN services, trenching and cabling will be required.

For the purposes of this report an estimate of $1.2m has been included in the costing for both options. Should the cost be higher, a subsequent paper will be provided requesting

additional funding. If the cost is less, then there will be a lower budget applied to the 2023-24 budget at Budget Review 1.

Option 3: - Transition to Hybrid and EV at a later date

Option 3 has been included as there could still be some reduction in the emissions by moving the balance of passenger vehicles to hybrid (30% reduction on current petrol and diesel models) if the Council consider options 1 and 2 cost prohibitive.

There are 16 hybrids already in the passenger vehicle fleet. 2 EVS have been ordered and can be charges by the one charging station installed at the administration site.

This option would negate the need for infrastructure upgrade at this time with the remaining 20 petrol/diesel passenger vehicles replaced with Hybrid as they are due for replacement. This option would still achieve a 30% reduction in emissions on the current diesel and petrol passenger vehicles.

Under this option, ongoing review of the savings to be achieved from future utility and van transitions (as fit for purpose models become commercially available) will be regularly monitored. At the point where potential savings outweigh the investment in the infrastructure, Council will be asked to reconsider the approach to the passenger vehicles with a move to full EV at that same time.

The cost over 10 years of $3.906m does not include the transition to EVs and the infrastructure upgrade. A future submission to Council will detail the cost at that time.

Vans

The Council has 5 vans. There is limited availability at present, Ford; Hyundai and Mercedes are introducing models throughout 2023 to the Australian market. Further consideration of vans will be undertaken as models become commercially available.

Utility vehicles

The council has 16 utilities. The utility options in Australia are extremely limited at present. It is estimated that the Australian market won't mature for the next two to three years. Further consideration of utilities will be undertaken as the current vehicles are due for replacement and models are commercially available.

Heavy Plant

The pathway for upgrading the heavy plant fleet is unclear. While there is significant potential for the application of electric vehicle technology to heavy vehicles, the market is not yet mature. Most recently in February 2023 Volvo announced it would be trialling two heavy-duty electric trucks on Queensland roads. Volvo will deploy two of its biggest battery-powered vehicles in the trial, including a prime mover semitrailer and a mid-body truck designed to collect rubbish. Ongoing review of the performance and availability of EV heavy plant will be undertaken in addition Hydrogen powered vehicles which are also gaining maturity.

Portable and Light equipment

There is a mix of electric corded and rechargeable, petrol and diesel equipment in this asset category. There is a ready supply of electric rechargeable hand held equipment (drills, saws etc) available for home use. Trialling of this equipment is currently being undertaken to determine which may be suitable for commercial operations.

The key issue is the ability to recharge quickly on site to avoid the need for multiple battery packs or return to depot. The CoM is current working in partnerships with Redarc to trial a prototype kit that will allow for recharging of the handheld power tool batteries in the field.

Budget Implications

The impact for 2023-24 and 10-year to June 2033 including infrastructure requirements is outlined below. The year-on-year analysis is available in Attachment 2. Please note that the transition to EV

in option 3 has not been included – a submission to council will be made a future time, likely at the time that commercially available Utility and Vans are available.

	2023/24			10 years to June 2033		
	Vehicle cap and op ex	Infrastructure	Total	Vehicle cap and op ex	Infrastructure	Total
Current Long term financial plan (10 year)	$0.321m	$0.000m	$0.321m	$3.520m	$0.000m	$3.520m
Option 1 – transition to EV over next 12 months	$1.242m	$1.300m	$2.542m	$5.177m	$1.300m	$6.477m
Option 2 – staged transition to EV as vehicles are due for replacement	$0.424m	$0.650m	$1.074m	$4.987m	$1.300m	$6.287m
Option 3 – transition to Hybrid and EV at a later stage	$0.304m	$0.000m	$0.304m	$3.906m		$3.906m

The infrastructure could potentially be funded by borrowings. The repayment of the borrowings and interest charges have not been included in this analysis.

On 29 June 2022, the Commonwealth Government announced a proposal to remove fringe benefits tax (FBT) on eligible electric cars. From 1 July 2022, employers will not pay FBT on benefits provided for eligible electric cars and associated car expenses. The Government will complete a review into this exemption by mid-2027 to consider electric car take-up. For the purposes of this costing the saving has been applied to June 2026 pending the review in 2027.

Should the Australian Renewable Energy Agency (ARENA) issue another round of the Future Fuels Program there may be an opportunity to seek grant funding for the cost of the infrastructure. The previous program issued in 2022 provided grant funding for infrastructure, including charging infrastructure, necessary electrical upgrades and managed charging costs. A further request to Council to support the EV transition at that time will be made if ARENA publish a new program.

ATTACHMENTS

1. Marion FleetTransitionPlan Final Jan 2023 [**12.1.1** - 15 pages]
2. EV transition options - 10 year summary [**12.1.2** - 1 page]

Fleet Transition Plan

Fleet Transition Implementation Plan

Date: January 2023

Prepared for:

The City of Marion

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Glossary

BEV	Battery Electric Vehicle
EV	Electric Vehicle
FTP	Fleet Transition Plan
ICE	Internal Combustion Engine
PHEV	Plug-in Hybrid Electric Vehicle
SAPN	SA Power Networks
V2G	Vehicle to Grid
V2L	Vehicle to Load
WOL	Whole of Life

DRAFT

2 Fleet Transition Implementation Plan

◆ = Council decision required ▭ = Indicative year(s) of delivery or commencement of action

Initiative Description	Notes / Estimated Cost / Savings	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
1. Passenger Vehicles									
1.1 Upgrade ICE passenger vehicles to BEV as they are scheduled for replacement (providing a fit-for-purpose vehicle is available). (Recommendation 1)	Refer to cost model (page 12).	▭	▭	▭	▭	▭	▭	▭	▭
2. Other Vehicles and Equipment									
2.1 Trial proven electric utilities, vans, buses, and trucks as proven models become available. (Recommendation 2)	Costs and savings subject to market conditions at time of change-over.	▭	▭	▭	▭				
2.2 Revisit heavy vehicle opportunities through a structured review and subject to the findings accelerate the transition to electric utilities, vans, buses, and trucks. (Recommendation 3)	Costs and savings subject to review and market conditions at time of purchase.					◆	▭	▭	▭
2.3 Accelerate the transition to battery powered tools, where fit for purpose. (Recommendation 4)	Approximate cost per tool + 2 batteries & charger = $1,700 (Budgets to install fire / explosion proof enclosure for battery storage and equipment charging will be required if needed.)	▭	▭	▭	▭				
3. Charging Infrastructure									
3.1 Install charging infrastructure at the City Services and Administration sites now to allow for passenger vehicles to transition over the next five years. (Recommendation 5)	Expected cost ~$300,000 (once off).	◆	▭						

Initiative Description	Notes / Estimated Cost / Savings	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
3.2 Consider off-site charging options including home charging as a key approach to home garaged vehicles. (Recommendation 6)	Included in 3.1. Linked to 4.2.								
4. Governance and Review									
4.1 Link to Fleet optimisation, as part of the Civil Service review in relation to Council policies, data management, private use vehicles and utilisation.	Refer Fleet optimisation, as part of the Civil Service review	◆							
4.2 Update Council's Fleet Policies to reflect outcomes of the fleet optimisation review and recommendations in the Fleet Transition Plan	Within existing resourcing.								
4.3 Review the Fleet Transition Plan to include new and emerging technology and consideration of updated EV markets.	~$10,000 for expert technical advice at each scheduled review.				◆			◆	

3 Introduction

In February 2021 the City of Marion (Council) adopted a Carbon Neutral Plan that sets out how the Council will achieve its target of becoming carbon neutral by 2030 for its own operations. A key action in the Plan is for a transition to a Zero Emissions Fleet.

Council has made strong progress in pursuit of becoming a Carbon Neutral entity with a corporate emissions reduction of 51% since 2015/16. In 2021/22 transport accounted for 24% of Council's corporate greenhouse emissions.

There was a 22% reduction in transport related fuel emissions in 2021/22 when compared to 2015/16 as seen in **Error! Reference source not found.**. However, because of the declining emission factor for electricity (due to the installation of more renewable energy generation capacity in South Australia) the relative proportion of emissions from transport has increased from 15% in 2015/16 to 24% in 2021/22. Reducing transport emissions is therefore the key to Council substantially reducing corporate greenhouse emissions.

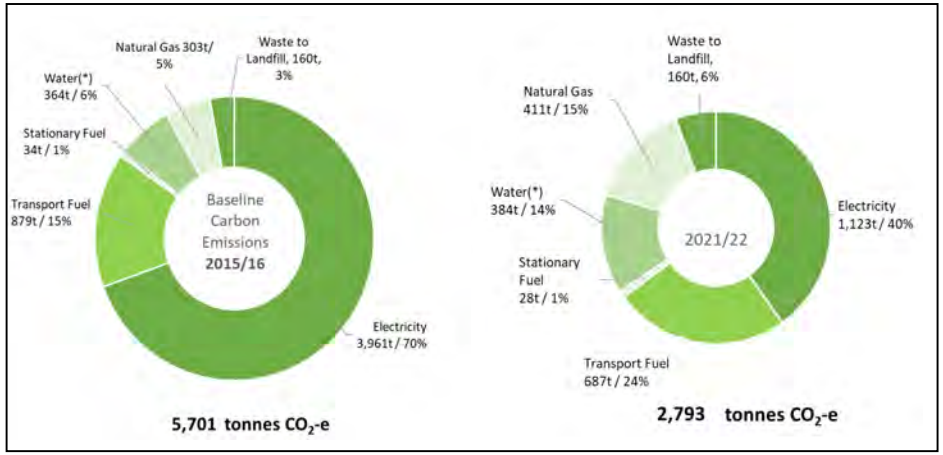


Figure 1: Comparison of Emissions by Source

The rapid development and uptake of electric vehicles overseas will drive down the capital costs of EVs until a tipping point is reached at which EVs are cheaper than ICE vehicles based on capital cost. This will happen more quickly than expected.

The recommendations and actions set out in this Plan, accompanied by a more detailed background report and cost model, build on Council's progress to date.

4 Recommendations

Council's existing Fleet Policies, forward fleet replacement schedules, and fleet utilisation have been considered in the development of this Plan. A series of recommendations have been developed that set out the key actions for transition to a zero emissions fleet.

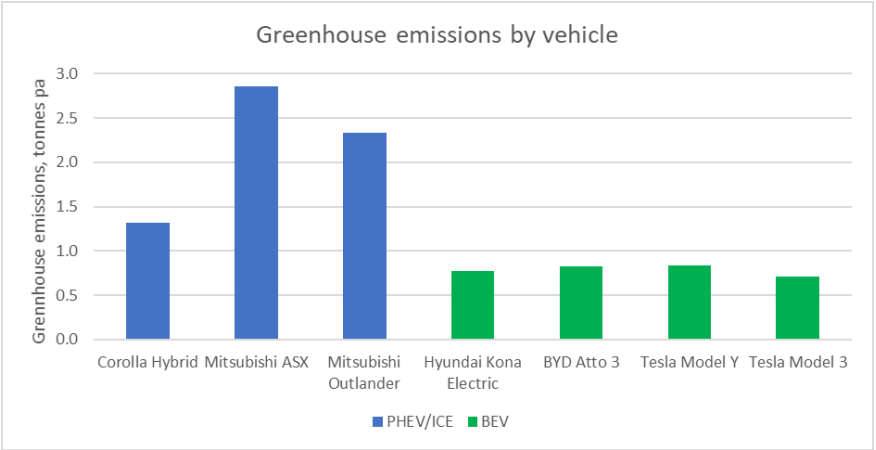
While not technically feasible, if the entire fleet were transitioned now to electric, greenhouse emission savings in the order of 430 tonnes per annum of carbon dioxide equivalent (CO_2e) would be expected. By 2030 the savings would be even higher as the percentage of renewables in the grid increases further. Remaining emissions would then need to be offset if Council is to achieve carbon neutrality by 2030.

4.1 Passenger vehicles

There is a growing list of viable EVs now available on the market. As part of this project a bespoke cost-benefit model has been developed that Council can use to investigate various transition scenarios.

Recommendation 1: Council upgrade ICE passenger vehicles to BEV as they are scheduled for replacement (providing a fit-for-purpose vehicle is available).

Staggering the approach to the transition of passenger vehicles over the next five years will show leadership, manage resale price risk, allow for further BEV price reductions, and model choices and allow staff to become more comfortable with BEVs. In doing so, Council will be better equipped to achieve its "Zero Emissions Fleet" goal established in the Carbon Neutral Plan 2020-2030. Where vehicles cannot be upgraded to BEV hybrids are a much better option than ICE vehicles from an emissions perspective.



Error! Reference source not found.2 shows the reductions in full fuel cycle greenhouse emissions that can be achieved by switching to BEVs. Emission reductions range from 40% to 70% compared with hybrids and standard ICE vehicles respectively.

It is worth emphasising that by purchasing and holding vehicles for a relatively short period of time (typically five years) Council is locking in emissions from the vehicles over their entire life as they will be sold into the second-hand market. This strengthens the case for the purchase of BEVs.

The indicative 'WOL cost pa' which is the whole of life cost of the vehicle (annualised) is shown for a range of passenger vehicles in **Error! Reference source not found.**3 based on 15,000km travelled per annum over the five years period (typical fleet ownership at the City of Marion). It is noted that there are significant uncertainties modelling five years into the future, particularly regarding vehicle resale values.

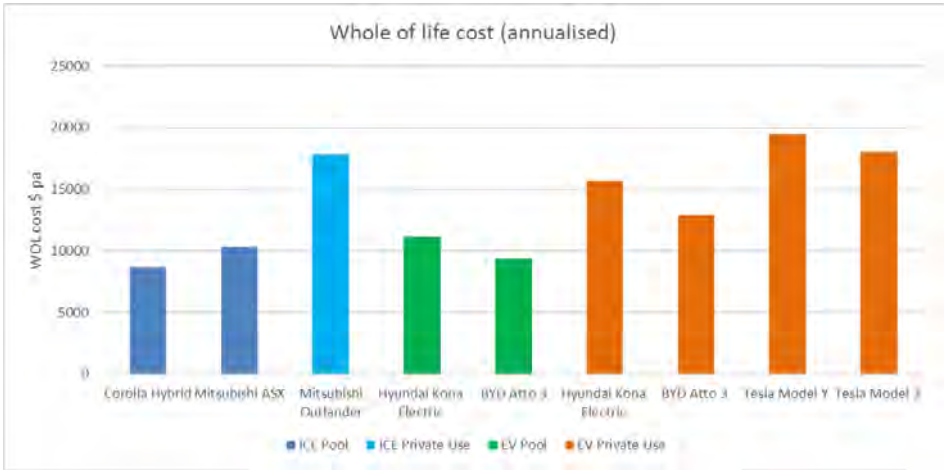


Figure 3: Annualised Whole-of-Life Cost for Pool Vehicles

The comparison of the WOL cost between a hybrid, ICE and EV illustrates that:

- The replacement of hybrid pool vehicles with an electric variant is projected to incur an additional cost in the order of $1,000 per annum (Corolla hybrid compared with BYD Atto 3) to $3,000 per annum (Corolla hybrid compared with Hyundai Kona).
- The replacement of ICE pool vehicles with an electric variant is projected to realise a saving in the order of $1,000 per annum (ASX compared with BYD Atto 3) or additional cost in the order of $1,000 per annum (ASX compared with Hyundai Kona).
- The replacement of existing private use vehicles with an electric variant is projected to realise a saving in the order of $2,000-5,000 per annum (Outlander compared with BYD Atto 3/Hyundai Kona) or to be cost neutral (compared with a Tesla Model 3). These projections are based on receiving an exemption from fringe benefits tax for two and a half years.

- Overall, there is a considerable cost premium for private use vehicles, compared with pool vehicles.

4.2 Other vehicles and equipment

The pathway for upgrading heavy vehicles is unclear. While there is significant potential for the application of electric vehicle technology to heavy vehicles the market is not yet mature. However, this is changing quickly. Van and bus options that are likely to meet Council's requirements are likely to become available in the next 2 – 3 years.

One electric waste collection truck trial was included as part of a joint-council waste contract with the Cities of Adelaide, Port Adelaide Enfield, and Charles Sturt. Indications are that the trial has not been successful however we are continuing to monitor this as technology improves. Under the kerbside contract Cleanaway are obligated to offset all carbon emissions from their kerbside collection activities. Council's kerbside waste collection service has been carbon neutral since 1 April 2013, with 8,035.2 tonnes of CO_2 emissions offset since then.

Recommendation 2: Trial proven electric utilities, vans, buses, and trucks as proven models become available.

The potential low residual value of a diesel truck or bus when it reaches the end of its life in ten years' time once EVs become the dominant technology should be factored into any purchasing decisions.

Recommendation 3: Revisit heavy vehicle opportunities through a structured review and subject to the findings accelerate the transition to electric utilities, vans, buses, and trucks.

Over the next few years, the electric vehicle market will change substantially, with many more options for heavy vehicles. Heavy vehicle opportunities should be revisited in 4-5 years' time.

Recommendation 4: Accelerate the transition to battery powered tools, where fit for purpose.

Council is already trialling battery power hand plant. As the market continues to grow in this sector, Council will continue to trial and upgrade tools, plant, and machinery to electric with the following guidance:

- Futureproofing systems through careful selection of manufacturer and warranty. In general, buying the best equipment from one or two reputable brands will ensure that batteries are sufficiently interchangeable.
- Purchase the most suitable tools for the job, even if the batteries cannot be used in other similar tools.
- Purchase at least 2 batteries and one charger for each tool to alleviate concerns regarding usability time.
- Consider options for storing batteries in purpose-built fire and explosion resistant charging / storage enclosures with allowance

for future increases in capacity. Noting that while modern batteries are very safe, adding a large number of batteries to a small area can increase the risk profile.

4.3 Charging infrastructure

As BEVs are charged from electricity (usually on-site) rather than at fuel stations, charging infrastructure is critical. While for a household charging is generally easy to install, it becomes more complicated at sites where multiple vehicles are parked / charged.

It is not sufficient to plug BEVs into standard power points and trickle charge as an ongoing strategy. Likewise, in many cases major infrastructure upgrades can be avoided through clever design and control.

Recommendation 5: Install charging infrastructure at the City Services and Administration sites now to allow for passenger vehicles to transition over the next five years.

As a guiding principle it is advised that Council avoid over-investment in charging infrastructure at this early stage, while making sure that investments are future proofed to the extent possible.

a) Charging Requirements

For passenger vehicles 7kW (30A) single phase chargers are of most relevance to Council, as this is well matched to passenger vehicle AC charging capability (which for most passenger vehicles has a maximum AC charge rate of 7kW, with some vehicles at 11kW). An allocation of one charger for two vehicles should be sufficient.

90-degree parking bays are already in place at many Council sites. This is ideal as they provide acceptable access to charging ports of all vehicle types (with nose and rear to kerb parking options).

For some heavy vehicles (e.g., buses) 22kW three phase chargers and DC fast chargers may be useful.

Compliance with the Open Charge Point Protocol for any hardware or control system purchased to avoid being locked into a single provider of hardware or software.

b) Electrical Capacity

Both City Services and Administration have sufficient electrical capacity to allow for the transition to electric passenger vehicles. City Services will be constrained for capacity if all heavy vehicles are transitioned to electric in the future. However, a reduction in fleet numbers and fuel consumption may be achieved through Council's Fleet optimisation, as part of the Civil Service review.

Additionally, solar power deployment has become a very cost-effective method for increasing electrical capacity during day-time hours. Council should not over-invest in electrical capacity upgrades immediately, however this scenario is likely to change with the advent of heavy BEVs in the Australian market and thus in Council's fleet.

c) Dynamic Load Management

BEVs equate to an enormous and generally flexible load. This is changing the approach to managing peak demand and even electrical design. At City Services even a potential three-fold increase in electricity consumption can theoretically be

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accommodated if the site is run at its existing rated electrical capacity for 60% of the time. This may be possible through dynamic load management.

A dynamic load management system ensures that the power is split evenly across all the active chargers safely and efficiently. If the total load at the site exceeds the available capacity of the site, the system will limit the power supply to the chargers, allowing vehicles to charge but at a slower pace. This form of managed charging allows more chargers to be installed at a location and grid upgrades can be avoided[1].

Recommendation 6: Consider off-site charging options including home charging as a key approach to home garaged vehicles.

a) Public Charging Infrastructure

Within the region there is an established and growing public charging network of vehicle chargers, including some fast DC chargers. There is already has a public network of 13 chargers available across the City of Marion area (Fig. 4). These can provide a useful backup to Councils own charging infrastructure. Charging costs can be managed using RFID cards assigned on a per vehicle basis, which can be linked into Council's fleet data typically through the RFID provider's software.

Council should take a cautious approach to the provision of public charging as generally charging will be done at home or on road trips by the public. It is not necessary for Council to make a significant investment in public charging infrastructure. Most charging in the metropolitan area will be done at home and other providers are installing public charging infrastructure.

b) Home Charging Infrastructure

For vehicles that are to remain home garaged, charging at home is convenient for staff and is typically the lowest cost option due to a lower cost of infrastructure upgrades. Equipment can be paid for by Council and staff reimbursed for electricity costs with appropriate governance arrangements in place.

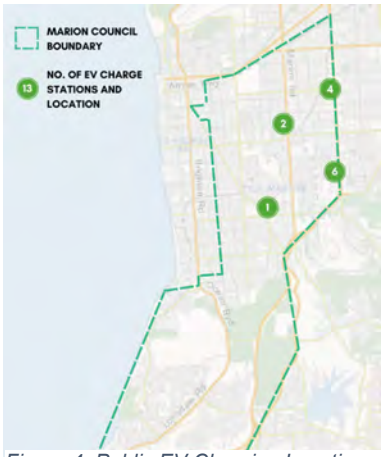


Figure 4: Public EV Charging Locations in Marion Council area (Oct 2022)

[1] https://www.ampcontrol.io/post/overcoming-ev-charging-challenges-with-dynamic-load-management-and-ocpp

5 Governance and Review

In parallel to the development of this Fleet Transition Plan, fleet optimisation analysis as part of the Civil Service review is being delivered. This analysis will identify opportunities in relation to Council policies, data management, private use vehicles and utilisation that will also be of relevance to the transition to electric vehicles.

Update Council's Fleet Policies to reflect outcomes of the fleet optimisation review and recommendations in the Fleet Transition Plan

A review of Fleet Policies to consider the following in relation to vehicle selection and use:

- Whole-of-life costs
- Vehicle emissions
- Utilisation of vehicles
- Fit for purpose to suit business need

This will demonstrate leadership to the community, foster knowledge, and provide exposure to BEVs to inform future investment decisions.

Review the Fleet Transition Plan to include new and emerging technology and consideration of updated EV markets.

The electrification of vehicle types other than passenger vehicles is still in the early stages. While there are some good opportunities to start trialling some heavy vehicles it is very difficult to set out a transition plan with any level of certainty as developments in electric vehicle technology are uncertain.

To keep up to date with new and emerging options we will:

- Review the Fleet Transition Plan in 2025/26 and again in 2028/29 as the market matures to:
  - revisit light fleet EV options; and
  - establish the availability of heavy vehicles and establish a heavy vehicle transition plan.
- Trial any proven new heavy vehicles that are fit-for-purpose as they become available.

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6 Cost Model

A detailed cost model has been developed by key City of Marion staff in Microsoft Excel.

Marion_FleetAnalysis_v6a_toCouncil.xlsx

Note: this Sharepoint link is only accessible to City of Marion Administration. External access to this file is available on request.

Passenger Vehicle EV transition options - 10 year summary

	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	Total
Current Long term financial plan (10 year)											
Purchases	$0.291m	$0.233m	$0.187m	$0.278m	$0.433m	$0.400m	$0.309m	$0.158m	$0.301m	$0.445m	$3.035m
Proceeds	($0.174m)	($0.139m)	($0.112m)	($0.166m)	($0.257m)	($0.240m)	($0.186m)	($0.095m)	($0.179m)	($0.266m)	($1.816m)
Operating Expenditures	$0.204m	$0.210m	$0.216m	$0.221m	$0.227m	$0.233m	$0.238m	$0.244m	$0.250m	$0.257m	$2.300m
FBT savings	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m
Chargers	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m
Infrastructure	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m
TOTAL	**$0.321m**	**$0.304m**	**$0.291m**	**$0.333m**	**$0.402m**	**$0.393m**	**$0.361m**	**$0.307m**	**$0.372m**	**$0.436m**	**$3.520m**
Option 1 – transition to EV over next 12 months											
Purchases	$2.079m	$0.000m	$0.000m	$0.693m	$0.682m	$0.830m	$0.752m	$0.463m	$0.316m	$0.877m	$6.691m
Proceeds	($0.900m)	$0.000m	$0.000m	($0.372m)	($0.351m)	($0.410m)	($0.358m)	($0.212m)	($0.139m)	($0.372m)	($3.114m)
Operating Expenditures	$0.172m	$0.177m	$0.182m	$0.186m	$0.191m	$0.196m	$0.200m	$0.205m	$0.211m	$0.216m	$1.935m
FBT savings	($0.109m)	($0.112m)	($0.115m)	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	($0.336m)
Chargers	$0.100m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.100m
Infrastructure	$1.200m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$1.200m
TOTAL	**$2.542m**	**$0.065m**	**$0.066m**	**$0.507m**	**$0.522m**	**$0.615m**	**$0.594m**	**$0.457m**	**$0.388m**	**$0.721m**	**$6.477m**
Option 2 – staged transition to EV as vehicles are due for replacement											
Purchases	$0.396m	$0.459m	$0.484m	$0.830m	$0.990m	$0.495m	$0.153m	$0.478m	$1.566m	$0.673m	$6.524m
Proceeds	($0.153m)	($0.207m)	($0.195m)	($0.270m)	($0.510m)	($0.296m)	($0.092m)	($0.285m)	($0.936m)	($0.403m)	($3.347m)
Operating Expenditures	$0.199m	$0.200m	$0.189m	$0.190m	$0.191m	$0.196m	$0.200m	$0.205m	$0.211m	$0.216m	$1.998m
FBT savings	($0.018m)	($0.072m)	($0.098m)	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	($0.188m)
Chargers	$0.050m	$0.050m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.100m
Infrastructure	$0.600m	$0.600m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$1.200m
TOTAL	**$1.074m**	**$1.030m**	**$0.380m**	**$0.750m**	**$0.671m**	**$0.395m**	**$0.262m**	**$0.398m**	**$0.840m**	**$0.486m**	**$6.287m**
Option 3 – transition to Hybrid and EV at a later stage											
Purchases	$0.253m	$0.331m	$0.292m	$0.421m	$0.564m	$0.270m	$0.091m	$0.243m	$0.692m	$0.299m	$3.456m
Proceeds	($0.153m)	($0.220m)	($0.228m)	($0.307m)	($0.340m)	($0.136m)	($0.036m)	($0.085m)	($0.239m)	($0.106m)	($1.850m)
Operating Expenditures	$0.204m	$0.210m	$0.216m	$0.221m	$0.227m	$0.233m	$0.238m	$0.244m	$0.250m	$0.257m	$2.300m
FBT savings	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m
Chargers	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m
Infrastructure	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m	$0.000m
TOTAL	**$0.304m**	**$0.321m**	**$0.280m**	**$0.335m**	**$0.451m**	**$0.366m**	**$0.293m**	**$0.402m**	**$0.703m**	**$0.450m**	**$3.906m**

8 Deputations - Nil

9 Petitions - Nil

10 Committee Recommendations

10.1 Confirmation of Minutes of the Infrastructure Committee Meeting held on 6 June 2023	
Report Reference	GC23062710.1
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Mitchell
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

The purpose of this report is to facilitate the receiving and noting of the minutes of the Infrastructure Committee meeting held on 6 June 2023.

EXECUTIVE SUMMARY

A summary of items considered by the Committee Members is noted below.

Reports for Discussion

- Stormwater Management

Reports for Noting

- Nil

RECOMMENDATION

That Council:

1. **Receives and notes the minutes of the Infrastructure Committee meeting held on 6 June 2023.**
2. **Notes that separate reports will be brought to Council for consideration of any recommendations from the Infrastructure Committee.**

ATTACHMENTS

1. I C 230606 - Final Minutes [**10.1.1** - 10 pages]

CITY OF MARION

Minutes of the Infrastructure Committee
held on Tuesday, 6 June 2023 at 6.30 pm
Council Chamber, Council Administration Centre
245 Sturt Road, Sturt

PRESENT

Councillor Ian Crossland (Chair)
Councillor Jana Mates
Councillor Amar Singh

In Attendance

Councillor Sarah Luscombe
Councillor Joseph Masika
Chief Executive Officer - Tony Harrison
General Manager City Services - Ben Keen
Chief Financial Officer - Ray Barnwell
Manager Engineering, Assets and Environment – Mat Allen
Unit Manager Engineering – Carl Lundberg
Water Resources Coordinator – Glynn Ricketts
Executive Officer to General Manager City Development - Mina Caruso

1 Open Meeting

The Chair opened the meeting at 6.30pm.

2 Kaurna Acknowledgement

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3 Elected Member Declaration of Interest (if any)

The Chair asked if any member wished to disclose an interest in relation to any item being considered at the meeting.

The following interests were disclosed:

- Nil

4 Confirmation of Minutes

4.1 Confirmation of Minutes of the Infrastructure Committee Meeting held on 4 April 2023
Report Reference IC230606R4.1

Moved Councillor Mates **Seconded Councillor Singh**

That the minutes of the Infrastructure Committee Meeting held on 4 April 2023 be taken as read and confirmed.

Carried Unanimously

5 Business Arising

5.1 Business Arising Statement - Action Items

Report Reference IC230606R5.1

The schedule of upcoming items was discussed, and it was noted that the Committee, at present, have no additional agenda items to raise at future meetings.

Moved Councillor Mates **Seconded Councillor Singh**

That the Infrastructure Committee:

1. Notes the business arising statement, meeting schedule and upcoming items.

Carried Unanimously

6 Confidential Items - Nil

7 Reports for Discussion

7.1 Stormwater Management

Report Reference IC230606R7.1

The Manager Engineering, Assets and Environment, Unit Manager Engineering and the Water Resources Coordinator provided the Committee with an overview of current stormwater management practises and other initiatives currently been undertaken.

A presentation was provided to the Committee which included the following agenda topics for discussion:

- Stormwater Infrastructure Assets
- Stormwater Planning
- Water Sensitive Urban Design (WSUD)
- Infill impacts and competing objectives lead by Planning Code and Developers, via the DA process
- Rainwater Tank Trial Update

The following discussion points were noted during the presentation:

- Stormwater management presents a number of challenges, including infill development and the impact of climate change.
- Over the past decade, substantial investments have been made to upgrade and improve stormwater infrastructure, which has helped mitigate the effects of flooding. Some Councils have not invested as much and have experienced more significant flooding.
- Staff provided an update on Berrima Road, Sheidow Park – stormwater upgrade project completed a year ago, due to the road topping over with stormwater annually.

  - Due to staff expertise and knowledge, they were able to design the system and coordinate the construction of a very complex site.
- Staff also provided an update on Dalkeith Avenue, Dover Gardens – stormwater upgrade project that formed part of the 22/23 capital works program. This large catchment was experiencing regular flooding of properties, the installation of a very large junction box earlier this year was an integral element of the project.

- A short video was shown (Urban Stormwater Education) that demonstrated how stormwater infrastructure manages rainfall events. This video was made in conjunction with the CoCS and the PAE Councils and has not yet been made public. It will, however, be posted on CoM's website and social media platforms next week.
  - The Committee concurred that the video was fantastic and extremely informative and are looking forward to its public release.

Stormwater Infrastructure

Asset Inventory

- The CoM have over 270km of drainage infrastructure, and nearly 7000 pits.
- The total replacement cost of these assets is $235 million (2022 valuation).
- A lot of asset data is mapped into a GIS system as well as listed in an asset register, with all information captured in the Stormwater Asset Management Plan (AMP).
  - 2 years ago, Council endorsed the Stormwater AMP. The next review will occur within the next 18 months. The AMP outlines the way we manage our stormwater assets particularly in relation to maintenance, monitoring, operations, and upgrade of infrastructure.

Condition

- Most of the stormwater infrastructure was constructed in the late 1950s and 60s.
- The estimated useful life of this infrastructure is 100 years before replacement is expected.
  - A large-scale renewal program is expected to take place in the next couple of decades.
  - At present, data is collected based on age profiles, which poses a risk. For optimal results, cameras (CCTV) will be deployed in pipes to collect data based on actual condition. This process (CCTV program) is currently being developed and will be included in the next stormwater AMP.

Operations

- Acquisition/Creation spend – $2.9M each year on building brand new infrastructure.
- Operational spend – $620k each year on street sweeping and pit cleaning.
- Monitoring spend – $80k each year (see above). Cameras being deployed in pipes to collect data based on actual infrastructure condition.
- Maintenance spend – $350k each year on pit lids and pipe maintenance program.
- Renewal spend – $ are not available. This reiterates the importance to include condition assessment in the monitoring program in order to foresee failing assets and knowing that renewal funds are available to renew those assets before they fail.

Questions/discussion from the Committee included:

Councillor Crossland queried where the new stormwater infrastructure would be constructed, noting that the $3M annual acquisitions and creations budget did not include renewal costs.
  - Stormwater Management Plans (SMPs) provide the basis for stormwater investment. There are 4 major catchments across the city, and the SMPs highlight recommendations for the construction of new and additional infrastructure. (*As the presentation continues, additional information will be provided*)
  - Additionally, there is a drainage matrix with approximately $25M in scheduled works, staff are currently working through the prioritised program.

- Other than at Hallett Cove, all infrastructure feeds into other Councils. If their pipes are not maintained and become blocked, where does the water go and who would get flooded?
    - Staff have carried out an extensive plan modelling west of the Sturt River and CoM are fortunate to experience minor flooding only. However, at the CoHB the flooding is far more severe, and properties will continue to be flooded until the infrastructure is upgraded. The SMP has identified those sites that require upgrading; CoHB has begun design work in some locations but have yet to obtain funding for construction.
    - Even if CoHB does not improve their stormwater infrastructure, modelling indicates that CoM residents will not be impacted. There may be a localised effect, but not as a result of stormwater backing up in a pipe.

- During the winter months, the volume of falling leaves on the street increases, the Committee queried if the street sweeper's service would be increased during the winter season.
    - According to EPA Stormwater Quality guidelines streets should be swept every 6 to 8 weeks. Council delivers this level of service and staff believe that no additional resources to this service are needed at this time, as long as the level of service meets the guidelines.

- The Committee raised the 'tree planting project' currently underway, which will increase leaf litter. Has the tree planting been factored into future SMPs and have the right types of trees been chosen to avoid future problems?
    - Tree selection is being done to make them more climate resilient. Leaf debris must be properly monitored, especially service levels and timeframes.

The Water Resources Coordinator updated the Committee on recent observations, including driveway flooding due to improper driveway construction and tidal flooding issue in other Council areas.

Stormwater Planning and Management

Management Plans

- There are 4 separate stormwater catchments in Marion, these are:
    1. Hallett Cove Creeks Catchment (this plan was endorsed by Council in 2015 – cost $8.33M)
    2. Coastal Catchments (this plan was endorsed by Council in 2015 – cost $8.973M)
    3. Sturt River Catchment - East of the Sturt River (this plan is currently in draft however nearing completion – forecasting cost~$120M)
    4. Field River (not started)

- Councils are responsible for holistically managing stormwater across Adelaide and it is a legal requirement (Stormwater Management Act) to produce SMPs.
    - Key objectives of Council SMPs include mitigating flood risks, identifying opportunities to improve water quality, ecology, biodiversity and investigating the potential of stormwater harvesting and re-use.
    - In addition, SMPs consider the existing and future scenarios influenced by variables such as climate change and urban infill.

- The CoM has two endorsed SMPs gazetted, the Hallett Cove Catchment and the Coastal Catchment shared with the CoHB.
    - Most of the recommendations within these plans are in process or are completed.

- It was noted that staff meet monthly with CoHB to specifically discuss stormwater management and the investment needed. Next financial year, the Coastal Catchments SMP will be reviewed.

- The Sturt River Catchment SMP with the Cities of Mitcham, Unley and West Torrens is nearing completion for the catchment East of the Sturt River.

  - A Sturt River Flood Hazard Assessment is currently underway by the State Government to inform a Planning Code Amendment.
  - These two processes are working in collaboration, and both are informing each other.
  - It is expected that final flood hazard maps for the Sturt River will be available in late June 2023, it can then be updated and presented to contributing Councils and the SMA.

- The Field River Catchment SMP has not yet begun and is being led by the CoO.
  - Staff are collaborating with DEW to improve stormwater impacts in the Field River catchment and will continue to discuss potential timeframes with the CoO to initiate the SMP.

- There is an interface within State Government and their responsibilities and roles. The Committee queried if there is a synchronised approach to help them better understand the scope of the Councils role verses the State Governments role?
  - The roles and responsibilities of stormwater management are currently under review.
  - The incumbent Government commissioned the Stormwater Management Authority to do a review on stormwater management. The Minister has received the report approximately 3 – 4 months ago.
  - The report focuses on two major aspects: governance of the stormwater and the asset replacement model's funding source.
  - This report is not yet available but will be shortly.

- As an upstream Council, CoM do contribute to some downstream works. This is in accordance with the Stormwater Management Act.
  - There is a formula that has been endorsed and gazetted, and it is applied across Adelaide.

Staff continued to update the Committee on the Sturt River SMP.

- The project funding partner is the Stormwater Management Authority. The draft plan indicates with urban in-fill, driven by population growth and impact of climate change the Sturt River (drain) can expect 80% increase in stormwater runoff.
- SA Water and State Planning Land-Use are producing new flood mapping and Hazard Assessment profiling.
- The draft SMP in 2019 forecasted over $80M in stormwater upgrades in Marion alone, with escalation this is now over $120M (estimated).

- The Committee questioned whether the cost of the Sturt River SMPs ($120M) was already accounted for in a long-term financial plan or if it was new money.
  - The Sturt River draft SMP is not endorsed, and the requirement and investment have not yet been incorporated into the draining matrix.
  - It is anticipated that this will significantly increase the duration which the Council must invest to upgrade, based on priority.

Further questions/discussion from the Committee included:

- Assuming the draft is approved at $120M, and assuming the cost is right, what does this mean for the CoM, and how long is the expected financial term range?
  - CoM are looking at a 10-year horizon, yet this will result in a 30-year plus backlog of work.
  - The South West Drainage Scheme was provided as a similar example in terms of backlog and the need to prioritise the work accordingly.

<u>State Government Flood Map Standardisation Project</u>

- Plus (State Government Planning Authority) is in the process of creating a comprehensive, uniform set of flood maps for Adelaide.

- Once complete, the new flood hazard mapping will form part of the planning portal.
- When developers lodge applications, they will be able to assess them against the new flood hazard mapping and will be required to do to their own flood SMP.

Water Sensitive Urban Design (WSUD)

- CoM have installed over 130 Rain Gardens.
- WSUD is one approach to assist managing flood risk; WSUD does not have a direct impact on mitigating flood events, but it does divert water from the streets and use it for environmental purposes as there is a better retention detention in rain gardens.
- The majority of WSUDs are from developer contributions. A developer will install a rain garden and then hand it over to Council as part of the stormwater infrastructure. Maintenance is then the responsibility of the Council.
- A rain garden operates in harsh environments, near to roadways, with long hot dry summers, making maintenance a challenge for most councils.
    - CoM and Water Sensitive SA created a maintenance handbook to assist Councils and Developers maintain healthy vegetation in rain gardens and to meet water quality objectives.
    - A trial has been undertaken on behalf of Water Sensitive SA. Many of the maintenance guidelines were converted into electronic e-forms and sent to contractors to maintain rain gardens in accordance with manuals produced.
    - Facilities will be visited monthly to review functionality, vegetation, and debris removal. The asset's condition will be evaluated over several months, and the electronic system will be used to prioritise investment or renewal over the asset's lifespan.
    - The system has been demonstrated to other Councils to showcase how we do WSUD Asset Condition Assessments.

- The Committee queried how much stormwater are the rain gardens taking out of the system from the road and what are the costs and ongoing maintenance costs?
    - Staff reiterated that an accumulative assessment plan of stormwater removal has not yet been implemented.
    - Rain gardens are installed per subdivision and per development and the maintenance cost is approximately $35K per year.

A short video was shown that demonstrated the Gross Pollutant Traps (GPTs) installed at the Glade Crescent Wetlands to catch stormwater pollution before it enters waterways. GPTs act like a filter, retaining litter but allowing water to flow through.

Questions/discussion from the Committee included:

- Councillor Crossland asked if Edwardstown's underground tree tank trials had been evaluated, and if so, how effective are they and were there any issues?
    - When the tree nets were initially installed, it was discovered that there was a lot of debris in the concrete kerb invert, and it was also obstructing the inlet of the tree net.
    - The Unit Manager Engineering modified the design and adjusted the inlet level, resulting in less debris accumulating in the water table.
    - However, it still relies heavily on street sweeping to clear away debris and guarantee its effectiveness.
- The Edwardstown trial has 100 tree inlets, as well as some controlled streets, with one side of the street having inlets and the other not. Trees have been planted on both sides.
- It will take several years to determine how successful these tree inlets are.
    - The company that created the tree inlets is also looking at doing a case study.
- Each well may take up to 200 litres, provided no debris has gotten into the well and it has to be cleaned out. The amount of sediment entering the well will determine its effectiveness.

There are 5 key development principles to management stormwater in line with the Planning and Design Code these include:

1. Reducing Post-Development Peak Flows to Pre-Development Level through DETENTION basins
2. Reduce Discharge Volumes – RETENTION basins
3. Reuse Rainwater for Water Conservation – PLUMBED RAINWATER TANKS
4. Reduce Water Pollution – FIRST FLUSH RETENTION – EPA TARGETS reduction in nitrogen and phosphates and suspended solids
5. Flood Protection – FFL 300mm above 1 in 100-year Flood Level

- For larger subdivisions and land divisions with 5 or more allotments, Deemed to Satisfy (DTS) requirements apply.
    - There are a number of stormwater requirements outlined in the (DTS) provisions in the planning and design code e.g., rainwater tanks – staff are happy that these provisions are included in the code as they were not included in the old development act.

Land Development – Oaklands Green

- Oaklands Green is in Oaklands Park (bound by Barry Road/Doreen Street/Bombay Street).
- The development has been granted development approval, and 485 new allotments will be allocated.
- Civil construction works has commenced.
- As part of this planning process, we collaborated with the developer, requested, and signed an infrastructure agreement, and as one of the requirements, the developer must undertake a SWP that has to meet the planning and design code.
    - They were required to have rainwater tanks but were able to negotiate that they did not need rainwater tanks in lieu of connecting to Oakland's water. As a result, the distribution network will be connected onto the site and into dwellings, primarily for toilet flushing but also for some on-site irrigation. Good offset – good outcome.

- An update on the installation of stormwater modules in a new reserve was provided.
    - The 700mm cover on top of these modules is intended to allow light vehicle traffic. The stormwater modules that function as a tank, discharge to a lesser size outlet to control the discharge, so it does not cause flooding downstream as the stormwater downstream is at capacity.
    - This land did not have any stormwater infrastructure prior to this development, therefore the fact that the developer undertook these works is a good outcome that will prevent downstream issues.

Questions/discussion from the Committee included:

- What challenges will Council face in the future, or is this something that will require ongoing maintenance for Council, and is this something that is factored in when we adopt systems like in Oaklands?
    - Whole of Life understanding requirements are that these modules last for 100 years, similar to concrete tanks, with the same cost of installation and renewal as a concrete tank.
    - In terms of accessing for maintenance, there will be some requirements. There are tank access points (on either end of the tank system) to flush out any debris, but because there is a gross pollutant trap that removes the debris, the requirement will be minimal. The gross pollutant trap will be cleaned out 4 times a year.

- If developers are developing on the boundary of two Council areas and both Councils have infrastructure, how easy is it for them to work with separate Councils that may have different processes and procedures to come up with a solution that is holistically beneficial?
    - The Seacliff development was provided as an example.
    - CoHB and CoM are working closely with the developer to initially identify holistic approaches to the development site, including traffic control, stormwater management, and landscaping.

- When design plans are released, consistency relies on planning for the entire site.
- The industry has advocated for consistent infrastructure across the state, and as a result, Institute of Public Works Engineers has design protocols, guidelines, and stand drawings.
- CoM has standard drawings on our website that make it easy for developers to understand what our requirements are.

Rainwater Tank Trial

- Council approved the Rainwater Tank Pilot project back in October last year for the Frederick Street Catchment in Glengowrie. The report outlined a trial for a rainwater tank incentive scheme to use plumbed rainwater tanks in private properties.
  - The scheme is designed to encourage residents to plumb rainwater tanks into their homes and reduce stormwater runoff into the street.
- The Frederick Street catchment includes 650 homes and does not apply to new development sites.
- The incentive scheme has not attracted the number of residents like staff had anticipated.
- A brief history and introduction to the origins of the Rainwater Tank Pilot project were presented by the Water Resources Coordinator.
- The Frederick Street catchment was chosen because University of SA had previously done a lot of modelling on the effects of urban infill, and it is a catchment used throughout Australia to illustrate the effects of increased stormwater runoff when a property is subdivided.
  - The catchment is also unique in that it drains to a trunk drain in Breakout Creek, which has a flow meter installed. The flow meter has been in place for several years and can measure rain events as well as increased water discharges caused by urban infill.
- Rather than hiring a consultant, a master's student from University of Adelaide has been engaged to assist in delivering the project due to the Uni's existing background and knowledge.
- Upgrades were made to the project's monitoring equipment (the flow meter was replaced with a new model that is 5% more accurate) and subsequent recalibration of the modelling was performed representative of the new flow meter.
- A literature review was conducted to gather insights from similar schemes in Adelaide and identify lessons learned.
- A survey was conducted within the catchment area to gauge interest in the project. While some interest was generated (30 individuals), it was not sufficient to justify the investment in a rebate scheme.
  - Further door knocking of properties was undertaken to generate more interest, the number of interested residents increased from 30 to 80 individuals.
  - Interested residents are now offered a site audit by plumbers to assess the feasibility and cost of installing and plumbing rainwater tanks for irrigation and toilet flushing.
  - This stage of the project is ongoing, quotes have been finalised and are in the process of being returned to residents.
  - It was noted that 80 individuals have expressed interest; however, this does not mean that they will sign the contract.

As a success indicator, the following matrix should be met:

- To achieve a 20% reduction in run-off, approximately 70 new tanks need to be installed. Should the target of 70 new tanks be achieved, a rebate of approximately $2,000 will be payable to each homeowner.
- However, homeowners will still need to contribute approximately $2,000 (depending on complexity) on top of the rebate.

Questions/discussion from the Committee included:

- Residents who participate in the scheme would do so primarily for environmental reasons, as the financial payback period is long term.
- The plumbing contractor offers zip pay as part of a payment plan, allowing the resident to pay in instalments over a period of 4 months.

- Why would you allow customers to choose the size of their rainwater tank as opposed to providing them with specific measurements?
    - As it is led by science and order of the resident property gives you a footprint of the house roof area. In many of these developments, there is limited space in people's backyards and those with slim line tanks face a physical size constraint.
    - The plumbing contractor has gone with measurements and assessments on a site-by-site specific basis.

- Is there a scope to have rainwater tanks installed underground?
    - The engineering framework involved is both intricate and costly. This option has been considered, but it is economically unviable.

- Councillor Luscombe believes it is worthwhile to pursue this initiative, even if the target number is not attained and what would the money be used for if the scheme did not go ahead?
    - The Water Resources Coordinator affirmed that the sponsors share Councillor Luscombe's view that 'something is better than nothing' and believes that the State Government would like the scheme to be rolled out with as much uptake as possible.
    - The duration of the trial may be extended and a report on the trial's progress will be brought back to Council in March 2024.

Any additional questions the Committee may have are to be emailed to the Manager Engineering, Assets and Environment.

Councillor Crossland thanked staff for their efforts.

Moved Councillor Mates **Seconded Councillor Singh**

That the Infrastructure Committee:

1. Notes the presentation and report.

Carried Unanimously

8 Reports for Noting - Nil

9 Workshop / Presentation Items - Nil

10 Other Business

11 Meeting Closure

The meeting was declared closed at 7.59pm.

CONFIRMED THIS 5 DAY OF SEPTEMBER 2023

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CHAIRPERSON

10.2 Confirmation of Minutes of the Environment Committee Meeting held on 6 June 2023	
Report Reference	GC230627R10.2
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Mitchell
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

The purpose of this report is to facilitate the receiving and noting of the minutes of the Environment Committee meeting held on 6 June 2023.

EXECUTIVE SUMMARY

A summary of items considered by the Committee Members is noted below.

Reports for Discussion

- Biodiversity Plan 2024-2029
- Resilient South Update

Reports for Noting

- Nil

RECOMMENDATION

That Council:

1. **Receives and notes the minutes of the Environment Committee meeting held on 6 June 2023.**
2. **Notes that separate reports will be brought to Council for consideration of any recommendations from the Environment Committee.**

ATTACHMENTS

1. E C 230606 - Final Minutes [**10.2.1** - 7 pages]

Minutes of the Environment Committee
held on Tuesday, 6 June 2023 at 8.00 pm
Council Chamber, Council Administration Centre
245 Sturt Road, Sturt

PRESENT

Councillor Jason Veliskou (Chair)
Councillor Raelene Telfer
Councillor Sarah Luscombe
Councillor Joseph Masika

In Attendance

Chief Executive Officer - Tony Harrison
General Manager City Services - Ben Keen
Manager Engineering, Assets and Environment – Mat Allen
Unit Manager, Environmental Sustainability - Rebecca Neumann
Coordinator Biodiversity - Jacob Lemon
Open Space Volunteer Coordinator - Sam Ryan
Resilient South Regional Coordinator - Dr Stefan Caddy-Retalic
Environmental Engagement Officer - Jess Mitchell

1 Open Meeting

The Chair opened the meeting at 8.04pm.

2 Kaurna Acknowledgement

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3 Elected Member Declaration of Interest (if any)

The Chair asked if any member wished to disclose an interest in relation to any item being considered at the meeting.

The following interests were disclosed:

- Nil

4 Confirmation of Minutes

4.1 Confirmation of Minutes of the Environment Committee Meeting held on 4 April 2023
Report Reference EC230606R4.1

Moved Councillor Luscombe **Seconded Councillor Telfer**

That the minutes of the Environment Committee Meeting held on 4 April 2023 be taken as read and confirmed.

Carried Unanimously.

5 Business Arising

5.1 Business Arising Statement - Action Items

Report Reference EC230606R5.1

The schedule of upcoming items was discussed:

The committee decided on the following topics for the upcoming meetings:

5 September

- Coastal update
- Water update

7 November

- Carbon Neutral Plan update
- Environment Report Card

Topics to be considered for 2024 meetings

- Smoke from wood fires. Suggested presenters Environment Protection Authority and Community Safety.
- Whole of life stewardship including life cycle assessment and disposal of lithium batteries.

6 Confidential Items – Nil

7 Reports for Discussion

7.1 Biodiversity Plan 2024-2029

Report Reference EC230606R7.1

The committee noted the following during the presentation:

- Achievements from the Remnant Veg Plan 2018 -2023
- Opportunities for the Biodiversity Plan 2024 – 2029.
    - Strong monitoring and reporting focus.
    - Improved mapping, including of threatened species and biodiversity on private land.
    - Development of biodiversity precincts and icon species.
    - Supporting community leadership, engagement and volunteering.
    - Improved data planning e.g. weed control mapping.
    - Kaurna engagement.
    - Threatened species protection.
    - Integration of biodiversity through urban design and major developments.
    - Climate resilience in biodiversity.
    - Supporting commercial production of locally native species.
    - Key partnerships.

- Proposed timeframes.
- Service Level Options.

Questions/discussion from the Committee included:

- World Environment Day yesterday – A major community planting event was held at Oaklands Wetland in partnership with Friends of Lower Sturt River Landcare. 6300 native plants planted and 200 volunteers attended.
    - Noted that there was limited promotion on World Environment Day
- While there are fewer biodiversity sites in the northern suburbs of Marion, the development of wildlife corridors using biodiversity sensitive design, water sensitive urban design, natural landscaping and use of verge plantings will allow wildlife to move north.
- Green Adelaide, as specialists in this area, provides broad directions on biodiversity and associated funding. We align our priorities accordingly.
- The council area is not covered by the Native Vegetation Act, apart from a few small sections. Staff are advocating for it to cover more of the council area including valuable coastal biodiversity (previous resolution of council and noted in submissions on Planning Code).
- Remnant Vegetation Plan 2018 – 23 focused on restoration and protection of priority sites with remnant vegetation. Revegetation and establishment of new sites is a key component of the Biodiversity Plan, particularly in degraded “natural landscaping” sites which can assist with improving biodiversity across the region.
- Biodiversity sites are managed by staff, contractors and volunteers. Biodiversity Plan focuses on ongoing maintenance and that sites are kept to a standard.
    - Noted that education of staff is required and revegetation requires greater levels of management
- Increased community awareness/education of biodiversity values is important. This can be achieved through discussions with residents, more frequent mowing regimes, community education events, site signage and social media.
- Noted that the plan moves beyond the standard anthropocentric approach to biodiversity management.
- Supporting biodiversity on private land, currently achieved by programs such as Gazania Free Gardens and having conversations with landowners and developers. Not a lot of ‘big stick’ options due to lack of regulations but council can continue to advocate for changes to Planning Design Code and Native Vegetation Act. Native Vegetation Property Agreements are an option.
- It was noted that there are partnership opportunities for supporting local seedbanks/growing.
- It was noted that some Environment Committee members are also on the RAP committee and the Biodiversity Plan is an opportunity amplify that.

- It was noted that non-native species can provide ecological value. Weeds will be targeted depending on their level of threat to biodiversity and in accordance with a long term plan.
- Biodiversity Plan Option 1 ($450,000) is a slight increase above current reserve management levels.
- Elements of the plan can be separated including Kaurna land management.
- It is noted that Councillors would like to be involved in the plan prior to it going to Council.
- It is noted that Councillors would like to contribute to a biodiversity update in City Limits.

ACTION
List of biodiversity sites being considered for each ward to be provided to the committee.

Moved Councillor Luscombe **Seconded Councillor Masika**

That the Environment Committee:

1. Notes and provides feedback on the proposed priorities, timeframes and process for the development of City of Marion Biodiversity Plan 2024-2029.
2. Recommends the adoption of the plan (with associated feedback addressed) at the General Council meeting on 3rd October 2023.

Carried Unanimously.

7.2 Resilient South Update

Report Reference EC230606R7.2

The committee noted the following during the presentation:

- Resilient South is a partnership and there is a formal agreement with State Government.
- Developed Adaptation and Implementation Plans to highlight and tackle climate change impacts in our region.
- Led, supported and partnered on numerous projects: e.g., Climate Risk Governance Assessments, Community Workshops, Climate Ready Schools, Resilient Asset Management Project.
- Sector Agreement – seeking General Council endorsement next week (13 June 2023).
- Resilient Asset Management Project
    - Assets need to be resilient to climate change and area key contributor to regional resilience in an uncertain future.
- Future Trees Project
    - Many streets have low street tree species diversity, which is a risk in a changing climate.

  - Electricity Regulations stipulate only trees on a permitted list may be planted near powerlines.
  - Future Trees project is identifying exemplars of species that that could be added to the permitted list to increase species diversity and climate resilience.
- Regional Climate Action Plan
  - Prioritises the focus of Resilient South for the next 5 years.
  - Incorporates feedback from elected members, council staff, community and focused workshops with small businesses and young people.
  - Draft Plan to be provided to elected members in June.

Questions/discussion from the Committee included:

- Ongoing and planned emissions reductions activities include LED street lights, electric vehicles and charging infrastructure, carbon sequestration through greening and biodiversity, carbon accounting, shared staff functions across councils (not just Resilient South).
- Council's share information through the following mechanisms: management committee (of staff from the 4 councils) meets monthly and email weekly, identify opportunities to collaborate or replicate projects and working groups including Climate Risk Governance and a Community of Practice on Housing and Development.
- Future tree planning will have linkages to the Biodiversity Plan and Trees Asset Management Plan. We are moving to an approach where urban trees will be managed for urban cooling and habitat, not just as amenity/horticulture.
- High density areas of council are the hottest, e.g., Edwardstown – this was justification for the Greening Edwardstown project. The tree planting programs prioritise areas of high urban heat, high opportunity e.g. verge space, and SEIFA index (a measure of social and economic disadvantage). Updated Urban Heat Mapping will be available shortly.
- It is noted that the impacts of sea level rise and extreme weather on private property and assets e.g. Seaside Pool, need to be considered to future proof our assets.
- Council has a comprehensive coastal monitoring project to understand our climate risk. The approach we use is consistent with other councils and we are leading in this space. We know what we need to monitor and are monitoring so we can respond appropriately. This data has been used in the planning of the Seaside Pool.
- Coastal climate change snapshot in Marion - Cliffs with rocks are more resilient, stormwater inundation not a significant issue, Field River mouth is at risk, however we do have good information about the rate of change.

Meeting Extension

Moved Councillor Masika **Seconded Councillor Luscombe**

That meeting be extended until the conclusion of the items on the agenda.

Carried Unanimously.

9:22pm meeting extended.

Moved Councillor Luscombe **Seconded Councillor Masika**

That the Environment Committee:

1. Notes the update on Resilient South provided by Regional Coordinator Stefan Caddy-Retalic.
2. Provides feedback for the upcoming review of the Resilient South Sector Agreement and Regional Climate Action Plan (ReCAP).

Carried Unanimously.

8 Reports for Noting - Nil

9 Workshop / Presentation Items - Nil

10 Other Business

11 Meeting Closure

The meeting shall conclude on or before 9.30pm unless there is a specific motion adopted at the meeting to continue beyond that time.

The meeting was declared closed at 9.41pm.

CONFIRMED THIS 5 DAY OF SEPTEMBER 2023

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CHAIRPERSON

11 Confidential Items

12 Corporate Reports for Decision

12.1 Council 4 Year Business Plan 2023-2027	
Report Reference	GC230627R12.1
Originating Officer	Strategy Planner – Sheree Tebyanian
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

To seek Council endorsement for Council's Business Plan 2023-2027.

REPORT HISTORY

Report Reference	Report Title
GC230613R11.6	Community consultation feedback for Council's Draft Business Plan 2023-2027
GC230509R11.4	Draft 4-Year Business Plan- Endorsement for Community consultation
FORUM230321R1.6	Finalising priorities for the development of council's Draft 4-Year Business Plan 2023-2027
FORUM230112R1.6	Development of Council's Draft 4 Year Business Plan 2023-2027
FORUM221206R1.1	Shape your Future campaign (Community Engagement for the development of the 4-Year Business Plan 2023-2027
GC220412R11.2	Community Engagement Strategy for the development of council's 4 Year Business Plan

EXECUTIVE SUMMARY

Council is legislated under Section 122 of the *Local Government Act 1999* (SA) to develop strategic plans outlining objectives for a minimum of four years. The Business Plan 2023-2027 (4YBP) is an integral part of council's endorsed Strategic Management Framework, aiming to deliver projects and programs for the community's benefit.

The development of the 4YBP has occurred over the past 12 months with the community engaged twice throughout the process. At its meeting on the 13th of June 2023, Council formally considered the outcomes of the community consultation on the draft 4YBP. The 4YBP outlines the projects and high-level business activities that Council will deliver over the next 4 years. There have been some minor edits made to the Business Plan 2023-2027 based on the consultation outcomes and is now presented for final approval.

RECOMMENDATION

That Council:

1. **Adopts the City of Marion Business Plan 2023-2027, noting the minor edits made to the document as detailed in the below report.**

GENERAL ANALYSIS

Legal/Legislative/Policy Section 122, *Local Government Act 1999*

DISCUSSION

Council is legislated under Section 122 of the *Local Government Act 1999* (SA) to develop strategic plans outlining objectives for a minimum of four years. The Business Plan 2023-2027 (4YBP) is an integral part of council's endorsed Strategic Management Framework, aiming to deliver projects and programs for the community's benefit.

The 4YBP considers the strategic themes outlined in council's Strategic Plan 2019-2029. The actions in the 4YBP are how Council will help to deliver the Community Vision for a city that is Liveable, Valuing Nature, Engaged, Prosperous, Innovative, and Connected as well as to be a Council of Excellence.

Community Engagement

Whilst in development the community was engaged for a period of eleven weeks across two engagements; the first, an eight-week 'Shape your future' campaign held from June-August 2022 sought to understand community aspirations and ideas from the community, the second a three-week 'tell us what you think of our Draft Business Plan 2023-2024' campaign held from May 2023 sought community sentiment/feedback on the Draft Plan. Across the two engagement campaigns, a total of 643 people provided feedback.

Council sought to reach a broad range of stakeholders across both engagements, including (but not limited to) residents, businesses, visitors to the council area, Kaurna community groups, state government, young people, sports clubs, and community groups.

The 'Shape Your Future' campaign culminated in a community engagement report that clearly articulates the overall feedback from respondents.

Feedback from the 'Shape your future' engagement illustrated that the community was often asking for activities and/or services which the Council already undertakes. Based on this, the 4YBP has a refreshed look from its former version and includes high-level business activities that outline the breadth of services provided by council, to provide greater clarity and transparency about the work that Council delivers.

The 4YBP also includes projects that are aligned to council's strategic themes; Liveable, Valuing Nature, Engaged, Innovative, Prosperous, and Connected. Many of these projects were possible due to funding support from State and Federal Governments. To align with Councils Strategic Plan, the 4YBP also includes projects and business activities under the theme of 'Council of Excellence'.

Council noted and considered the community feedback from the second round of engagement on the Draft Business Plan 2023-2027 at its 13 June 2023 General Council meeting. During this engagement, similar feedback was received, as detailed in the below table:

Community feedback raised	How Council is responding to this in the 4YBP
Request to include an upgrade of the Plympton Sports and Community Club in the 23-24 budget and 4YBP.	At present, Council is finalising a master plan for the Plympton Sports and Community Club site which was funded by the State Government. Given the challenge for Council to balance community aspirations whilst remaining realistic to council's resources at this stage more investigation work is required. A project within
Varied responses about the	

projects within the 4YBP relating to sports infrastructure, some supporting some projects whilst some suggesting there was too much sport focus.	the 4YBP is the development of the 'City of Marion Sport and Recreation Strategy' in 2023-2024. This Strategy will deliver a holistic assessment to help inform future considerations for investment in buildings and sporting facilities/playing spaces across the council area. As such, the Plympton Sports and Recreation Community Club has not been added as a standalone activity in the 4YBP.
General comments around maintenance of the Council area, i.e. streets, roads, trees.	The 4YBP has an activity under 'Valuing Nature' to implement the Urban Tree Asset Management Plan (which includes details about ongoing maintenance of trees), and plant 4,300 trees annually. The 4YBP also has an activity under 'Connected' to deliver the annual capital works program (stormwater, road reseal, kerbs, kerb ramps, open space works, property/building, footpath, streetscape upgrades, traffic upgrades, other infrastructure). This program sets out a prioritised plan of street and road upgrades.
General concerns around traffic management, such as congestion and parking on streets.	There is not a specific action within the 4YBP on this, as this is a flow on impact from the Planning and Design Code, implemented by the State Government. An issue is that dwellings are not using their on-site car parking for vehicle parking but for storage, leading to an impact to street parking and thus congestion. Whilst Council will voice these concerns to the State Government in relation to the Planning and Design Code, it will not have a great impact on changing people's habits.
Comments advocating for action on climate and trees.	There are several activities listed under 'Valuing Nature' which illustrate Councils proactive work in this space.

Final version – Business Plan 2023-2027

Based on the community feedback, Council commentary and a few minor but necessary updates, the following edits have been made to the Business Plan 2023-2027, which is sought for Council endorsement at the 27 June 2023 General Council meeting, as follows:

- an update of the map markers to correctly reflect the location points of the Marion Golf Park upgrade, Cove Sports and Community Club- stage one improvements, and the Coastal Walkway upgrade on pg.9.
- replacement of references to 'Draft Plan' to 'Plan' on the cover page, pg.3 and pg. 6
- Inclusion of a paragraph that references the second community engagement in May 2023 and formal endorsement date *'Council undertook a second community engagement campaign in May 2023 to seek feedback on the Draft Business Plan and received a further 25 feedback submissions from the community. Council considered all community feedback before the final Plan was endorsed on 27 June 2023.'*
- Replace the word 'Major Projects' with 'Projects' in the work delivery tables (as previously suggested by Council Members) on pages 15,17,19, 21,23 and 25.
- Replace 'Develop and implement the Sports and Recreation Plan' with 'Develop the Sports and Recreation Strategy' as the Strategy aims to deliver a holistic assessment of requirements to which Council will need to review recommendations and undertake some priority setting. This change is on pg.15
- Inclusion of 'Endorsed by Council 27 June 2023' on the back page of the Business Plan 2023-2027
- Removal of the word 'Draft' from the page footer across all pages

Monitoring progress on the Business Plan 2023-2027

Council will monitor the progress of the 4YBP, and it will be reported through the annual report. Major projects and capital works programs will be linked to the Chief Executive Officer's Key Performance Indicators and monitored frequently.

ATTACHMENTS

Attachment 1 - Business Plan 2023-2027

City of Marion Business Plan 2023-2027

CITY OF MARION





Image credits: South Australian Tourism Commission and Josh Geelan

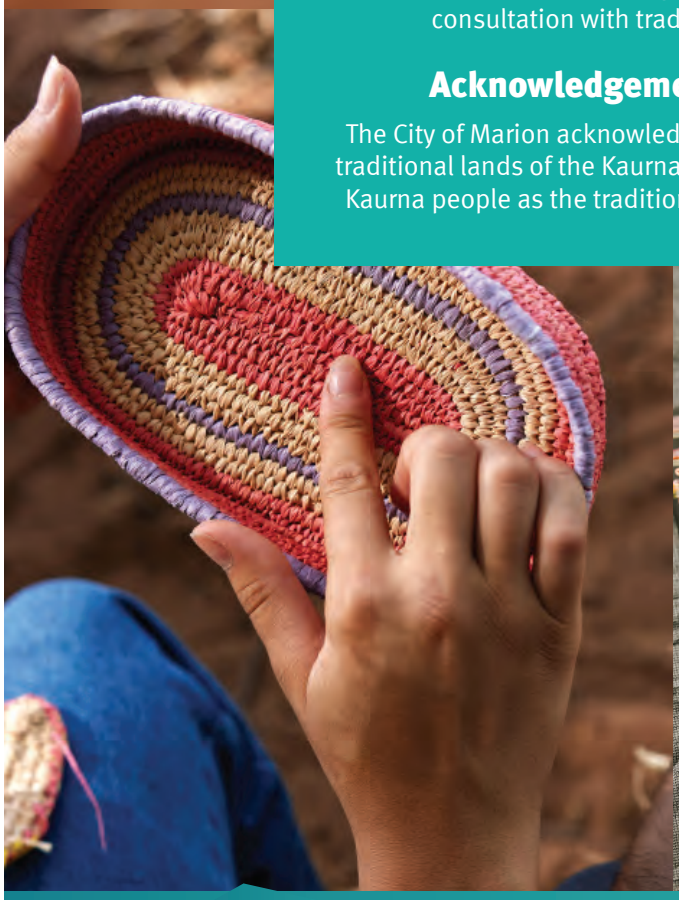
Kaurna Acknowledgement

Ngadiu tampendi Kaurna meyunna yaitya mattanya yaintya yerta

This Kaurna acknowledgement was prepared in consultation with traditional custodians.

Acknowledgement of Country

The City of Marion acknowledges we are situated on the traditional lands of the Kaurna people and recognises the Kaurna people as the traditional custodians of the land.





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Patritti Wines manages one of South Australia's oldest urban vineyards located in the City of Marion

Welcome

Welcome to the City of Marion Business Plan 2023-2027!

This four-year plan reflects the priorities of the Council elected in November 2022. Like many in the community, Council is under pressure from significant cost increases. Our four-year plan is underpinned by our commitment to keeping rates affordable.

We manage more than $1 billion worth of community infrastructure and, thanks to funding partnerships with State and Federal Governments, we have a large program of capital projects to deliver much-needed upgrades to our facilities.

Some of these projects include upgrading Marino Hall, improving the Coastal Walkway at Hallett Cove and upgrading various sports facilities. We will develop even more new playgrounds. Our libraries at Park Holme and the Marion Cultural Centre will be upgraded too.

To make our community more sustainable, we've started work on a 14km extension to our existing 11.5km underground stormwater reuse scheme to distribute and sell recycled water. Business Hubs, Business Mentoring and supporting local business associations will continue for our business community.

I hope you can experience the benefits as we put this plan into action.

Yours sincerely

KRIS HANNA

Kris Hanna

Mayor, City of Marion



About this plan

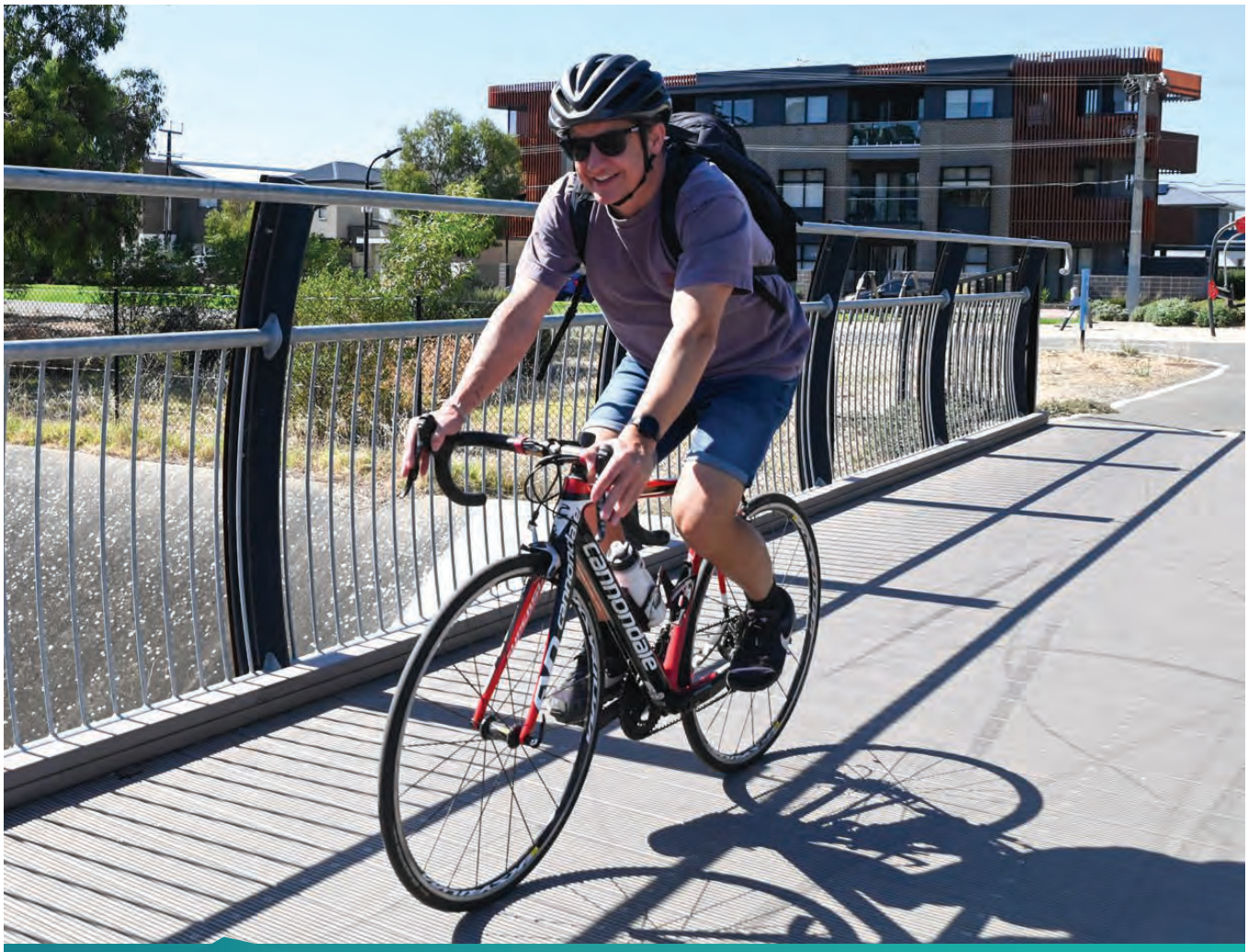
To develop this 4-Year Business Plan, council undertook an eight-week 'Shape Your Future' community engagement campaign in 2022 and received over 618 feedback submissions to support its development.

The campaign sought to reach a wide range of stakeholders including residents, businesses, visitors to the council area, Kaurna community groups, state government, young people, sports clubs, and community groups.

We asked the community about their hopes and aspirations for the council area, challenges felt in the community, and ideas for projects or services that would make the council area a great place to live, work and play. We asked the community to tell council what the priority areas should be for the duration of the 4-Year Business Plan, 2023-2027. Visit makingmarion.com.au/shapeyourfuturemarion to view the full Shape Your Future community engagement report.

Council reviewed the feedback and developed the 4-Year Plan with strong consideration of the community feedback.

Council undertook a second community engagement campaign in May 2023 to seek feedback on the Draft Business Plan and received a further 25 feedback submissions from the community. Council considered all community feedback before the final Plan was endorsed on 27 June 2023.



Community Vision › Towards 2040

Six themes of our Community Vision

These six themes represent the shared values and aspirations that will guide how our city develops.



LIVEABLE

By 2040 our city will be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated.

VALUING NATURE

By 2040 our city will be deeply connected with nature to enhance people's lives, while minimising the impact on the climate, and protecting the natural environment.

ENGAGED

By 2040 our city will be a community where people are engaged, empowered to make decisions, and work together to build strong neighbourhoods.

PROSPEROUS

By 2040 our city will be a diverse and clean economy that attracts investment and jobs, and creates exports in sustainable business precincts while providing access to education and skills development.

INNOVATIVE

By 2040 our city will be a leader in embracing and developing new ideas and technology to create a vibrant community with opportunities for all.

CONNECTED

By 2040 our city will be linked by a quality road, footpath and public transport network that brings people together socially, and harnesses technology to enable them to access services and facilities.

Our Purpose, Vision and Values

OUR PURPOSE

(Why we exist)
To improve our residents' quality of life; continuously, smartly and efficiently.

OUR COMMUNITY VISION

(What we want to become)
A community that is Liveable, Valuing Nature, Engaged, Prosperous, Innovative and Connected.

OUR VALUES

With the community and safety at the forefront of everything we do, we value:

Respect - Treating everyone as we want to be treated, where all contributions are valued

Integrity - Fostering trust and honesty in all of our interactions

Achievement - Enhancing our knowledge and performance to reach our shared goals, while being dedicated to supporting one another

Innovation - Encouraging new ideas, and learning from our experience to do things better



Major projects 2023-2027



Glandore Oval upgrade (planning)



Warradale Park Tennis Club upgrade



Marion Cultural Centre Plaza upgrade



Recycled water expansion project



South Adelaide Basketball Club upgrade



Marino Hall redevelopment

The City of Marion maintains strong partnerships to deliver major projects for our community. Council partners include formal partnerships with the Federal and State governments to deliver the above objectives.


N
Glenelg
Marino
Hallett Cove
CROSS ROAD
SOUTH ROAD
MARION ROAD
MORPHETT ROAD
DIAGONAL ROAD
OAKLANDS ROAD
DAWS ROAD
STURT ROAD
SEACOMBE ROAD
DIAGONAL ROAD
MORPHETT RD
OCEAN BLVD
MAJORS RD
PERRY BARR RD
THE COVE RD
ADAMS RD
LONGDALE RD
LANDER RD
MAIN SOUTH ROAD
EXPRESSWAY
SOUTHERN
1
2
3
4
5
6
7
8
9
Coastal Walkway upgrade
Marion Golf Park upgrade
Cove Sports and Community Club - stage one improvements

Quick facts about the City of Marion

Population characteristics

TOTAL
95,650
Approximate growth per year **1%**

Aboriginal and Torres Strait Islander
1.3% City of Marion
1.7% Greater Adelaide

65,118	113,000	6,225
Eligible Voters (Citizens 18+)	2040 population forecast	Residents Living with a disability

Who we are

27,536 people who were living in the City of Marion in 2021 were born overseas,
21% and arrived in Australia within 5 years prior to 2021.

Total overseas born
29.1% City of Marion
27.6% Greater Adelaide

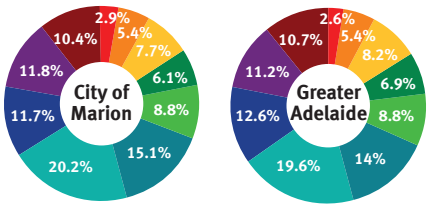
English Proficiency
- Speaks English only
- Speaks another language, and English not well or not at all
- Not stated

City of Marion: 2.6% | 21.4% | 76%
Greater Adelaide: 3.2% | 22% | 74.8%

How old we are

Median age 2021
39 years City of Marion
39 years Greater Adelaide

In 2021 City of Marion had a lower proportion of children (under 18) and a similar proportion of persons aged 60 or older than Greater Adelaide



City of Marion total persons (usual residence) service age group (years)

Babies and pre-schoolers (0 to 4)	5.4%
Primary schoolers (5 to 11)	7.7%
Secondary schoolers (12 to 17)	6.1%
Tertiary education and independence (18 to 24)	8.8%
Young workforce (25 to 34)	15.1%
Parents and homebuilders (35 to 49)	20.2%
Older workers and pre-retirees (50 to 59)	11.7%
Empty nesters and retirees (60 to 69)	11.8%
Seniors (70 to 84)	10.4%
Elderly aged (85 and over)	2.9%

How we live

41,650 dwellings

Medium and High Density Housing
30% City of Marion **26%** Greater Adelaide

Lone person households
28% City of Marion **27%** Greater Adelaide

Households with children
14,954
up 1,098 from 2016

Kilometres of shared use walking and cycling paths
29.96km 2021 **20.25km** 2016

Disadvantage

The City of Marion Socio-Economic Indexes for Areas (SEIFA) measure the relative level of socio-economic disadvantage and/or advantage based on a range of Census characteristics

SEIFA (ABS 2021)
1,008 City of Marion **992** Greater Adelaide

Homeless persons estimated (2021)
349

A higher score = lower level of disadvantage

Local economy, employment and journey to work characteristics

Total jobs estimate
22,983

$3.814
Gross Regional Product ($B) up 11.52% since 2016

$6.988
Total Output ($B) 2021

Major contributors to total output: Manufacturing, Construction and Financial and Insurance services

	City of Marion	Greater Adelaide
Employed	94.9%	94.5%
Unemployment rate	5.1%	5.5%

Residential location of local workers (ABS 2021)
- Live and work in the area: 32.8%
- Work in the area but live outside: 67.2%

On Census Day 2021 in City of Marion, **66%** of people travelled to work in a private car, **8.1%** took public transport and **2.1%** rode a bike or walked, **9.6%** worked at home.

Future opportunities and challenges

Population growth

Maintaining a liveable city whilst balancing population growth is a top challenge outlined by our community*. Population growth within the council area has traditionally risen at a rate of 1 per cent per annum. Population demographics inform the update of key Asset Management Plans and planning of infrastructure projects and services. Council will continue to advocate and partner with the State Government to ensure our city is planned around people, places, public spaces, and the environment.

Climate change

Council engaged with the community and 'loss of green cover, provision of places for informal recreation, and climate change impacts' are high priorities that our community wants council to focus on. Council's Carbon Neutral Plan seeks to reduce its carbon output for its own operations by 2030 and implement initiatives aimed at mitigating climate change impacts.

North- South Corridor

Progress along South Road will occur as the North-South Corridor project continues to evolve. Council will advocate for a revitalised urban design at the road level as the project progresses in the years ahead.

Economy

At the time of this Plan's development, council is aware of the cost of living stress within the community. Inflationary pressure is felt by council and the cost of delivering services is continually increasing. Council will continue to innovative and deliver efficiencies where possible.

Regional Planning (State Government led)

The State Government leads regional planning and policy. The 30-Year Plan for Greater Adelaide is under review and will be updated in 2023. The plan guides the long-term growth of our state and describes how Adelaide should grow to become more liveable, competitive, and sustainable. Council will continue to embed regional plans into its future planning.

Public health

Council understands that social connectivity can enhance feelings of well-being. Many council initiatives from community activities, and open spaces, to new infrastructure projects, play a role in enhancing community well-being and promoting the State Government's objectives of creating healthy, liveable, and connected communities.

Precinct developments

Private developers will transform underutilised land into vibrant housing and commercial precincts. The new precincts; Seacliff Village at Ocean Boulevard and the redevelopment of 7.5ha at Morphettville Racecourse will create two additional mixed- use precinct opportunities in the city.

A major retail development at Tonsley Village will open in 2024 offering a range of commercial tenants and new office space. Further staged releases for residential homes at Tonsley Village are scheduled.

It is anticipated that over 1500 new homes will be developed in the city through new precinct projects, also injecting millions of dollars into the local economy and providing thousands of new job opportunities and other flow on benefits for the community.

*Results from the Shape Your Future Community Engagement campaign 2022


1 Prosperous



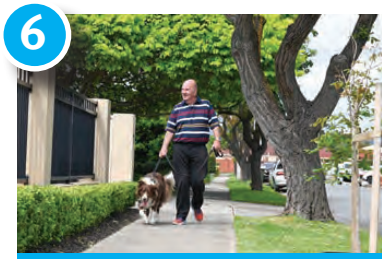
2 Inclusive


3 Green

How our community envisage the City of Marion will look by 2027


4 Connected


5 Innovative


6 Walkable


7 Attractive


8 Vibrant


9 Safe

*Results from the Shape Your Future Community Engagement campaign 2022



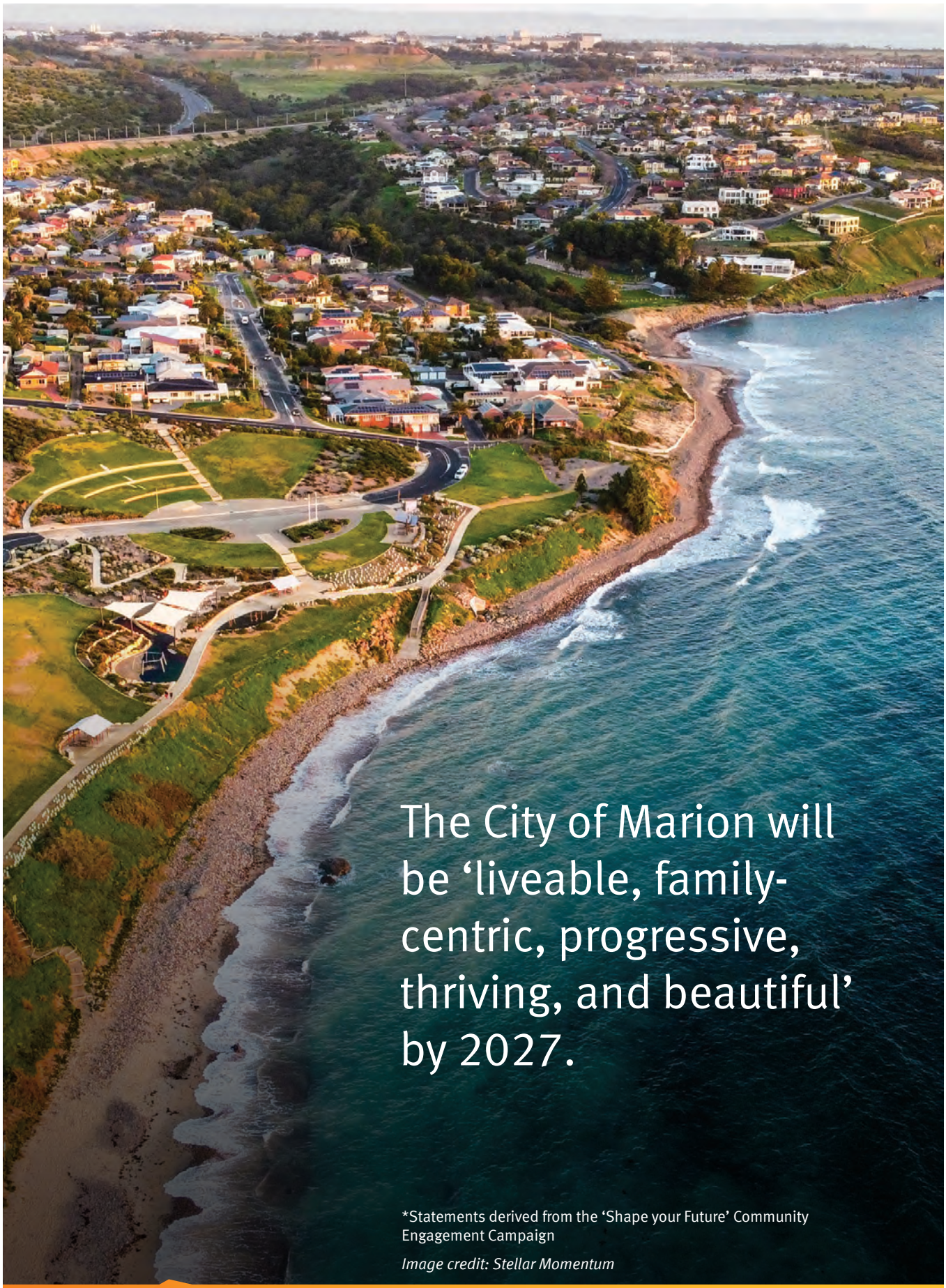
What we will do by 2027

Our community told us that their top three hopes for our council area by 2027, were:

- Open spaces, environment, waste
- Community, recreation, arts, cultural activities
- New or improved walking, cycling and vehicle networks

By 2027 we will:

- Commit to further greening of our streets and reserves
- Deliver new, revitalised community spaces to meet the needs of the community now and into the future
- Develop new bike ways through the city
- Extend the underground pipe network to irrigate 52 council owned reserves/ sites with harvested stormwater
- Reduce waste to landfill through investigation of a new weekly organics waste service
- Unlock further potential surrounding Glenthorne Farm to promote the visitor experience



The City of Marion will be 'liveable, family-centric, progressive, thriving, and beautiful' by 2027.

*Statements derived from the 'Shape your Future' Community Engagement Campaign

Image credit: Stellar Momentum

Liveable

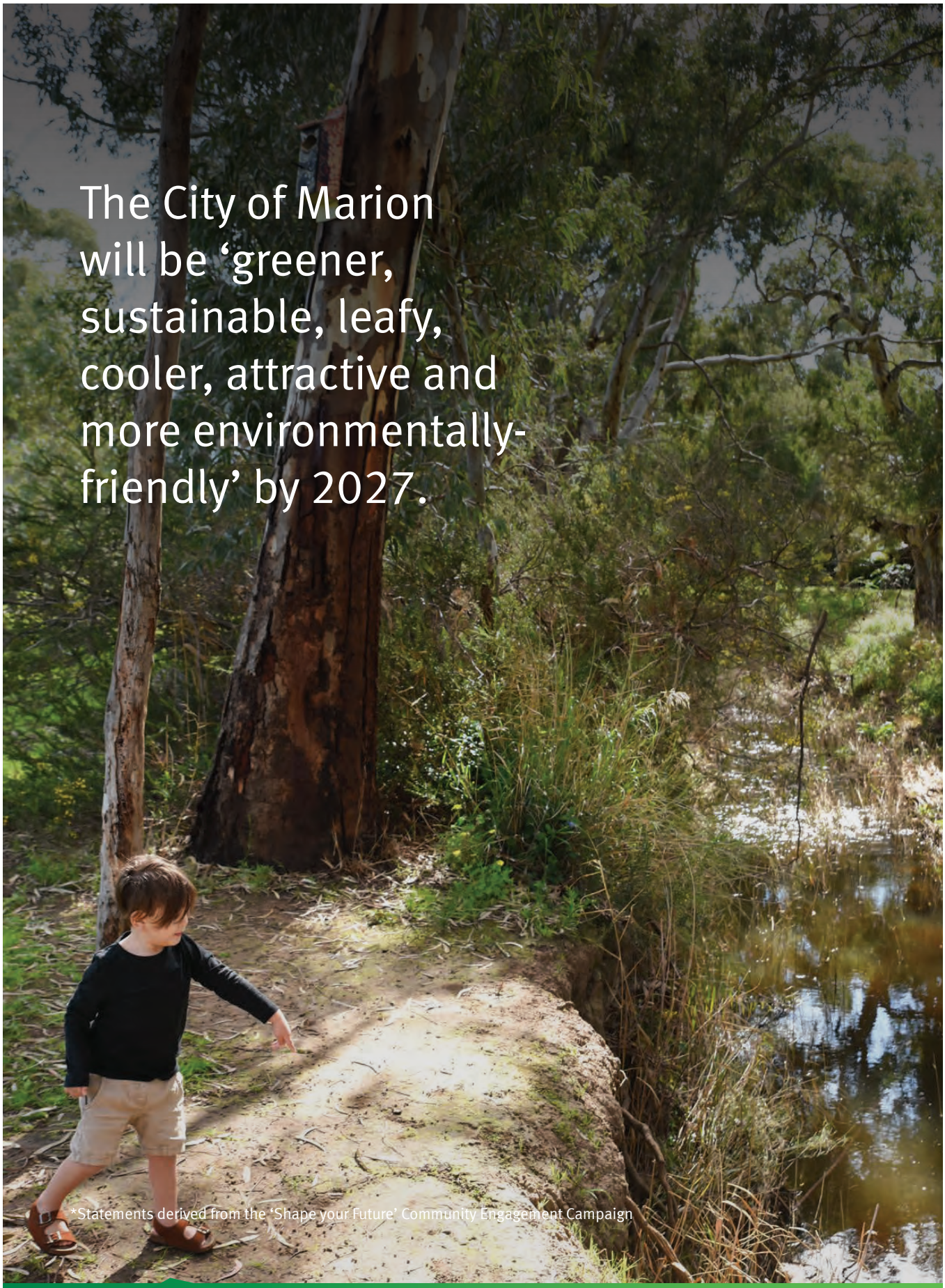
What we will do over the next 4 years.

I = Initiate, P = Plan, D = Detailed design, B = Build/Execute, C = Close/handover A = Advocate, SP = Stakeholder partnership, ✓ = Continuing business activity or service

Projects	2023/24	2024/25	2025/26	2026/27
Cove Sports Netball and lower oval upgrade*	B, C			
Glandore Oval Precinct Plan and Redevelopment*	P, D	D	B	B, C
Marino Hall Upgrade*	B, C			
Marion Golf Park clubhouse and carpark upgrades*	B	B	B, C	
Marion Basketball Stadium development*	P, D	B	B, C	
Warradale Park Tennis Club Upgrade*	D, B	C		
Coastal Walkway Upgrades*	B	B, C		
Develop a concept for the redevelopment of Marion Leisure and Fitness Centre			P	P
Consult with the community to develop a new playground at Park Holme and Plympton	P, B	B	B	
Complete the upgrade to the Boat Shed Café at Hallett Cove	B, C			

*Projects delivered in partnership with Federal and/or State Government

High-level business activities	2023/24	2024/25	2025/26	2026/27
Modernise the facade and interior of the Park Holme library	B, C			
Redesign and upgrade the children's area and northern section of Marion Cultural Centre library		B, C		
Deliver Council's Open Space Plan (reserve upgrades and playgrounds)	✓	✓	✓	✓
Deliver Council's Reconciliation Action Plan	✓	✓	✓	✓
Investigate, consult, and progress Planning and Design Code Amendments to ensure we're creating a Liveable city	✓, A	✓, A	✓, A	✓, A
Develop and implement a Visitor Growth Strategy	P	✓	✓	✓
Investigate a Public Art Strategy	P	✓	✓	✓
Develop the Sport and Recreation Strategy	P	✓	✓	✓
Deliver Streetscape upgrades in targeted areas	✓	✓	✓	✓


The City of Marion will be ‘greener, sustainable, leafy, cooler, attractive and more environmentally-friendly’ by 2027.
*Statements derived from the ‘Shape your Future’ Community Engagement Campaign

Valuing Nature

What we will do over the next 4 years.

I = Initiate, P = Plan, D = Detailed design, B = Build/Execute, C = Close/handover A = Advocate, SP = Stakeholder partnership, ✓ = Continuing business activity or service

Projects	2023/24	2024/25	2025/26	2026/27
Investigate the feasibility to deliver a weekly organics waste collection	P	B	✓	✓
Develop a Field River Dunes Management Plan	P	P		
Expand the recycled water distribution network*	B, C			

*Delivered in partnership with the Federal and State Government

High-level business activities	2023/24	2024/25	2025/26	2026/27
Investigate options for recycling soft plastics	✓	✓	✓	✓
Deliver the Resilient South Asset Management Climate Risk Project	✓	✓	✓	
Review and implement the Urban Tree Asset Management Plan, including planting of 4,300 trees annually	P, ✓	✓	✓	✓
Investigate opportunities for a Sturt River biodiversity corridor	✓	✓	✓	✓
Deliver Stormwater Management Planning and identify new opportunities for water sensitive urban design	✓	✓	✓	✓
Deliver the Carbon Neutral Plan	✓	✓	✓	✓
Deliver an annual program of environmental engagement activities, events, and programs	✓	✓	✓	✓
Deliver the Resilient South Climate Action Plan	✓	✓	✓	✓
Review and deliver the Biodiversity Plan	P	✓	✓	✓
Continue to implement the Coastal Monitoring Program*	✓	✓	✓	✓

*Subject to State Government grant funding


The City of Marion will be ‘engaging, community-focussed, vibrant and welcoming’ by 2027.
*Statements derived from the ‘Shape your Future’ Community Engagement Campaign

Engaged

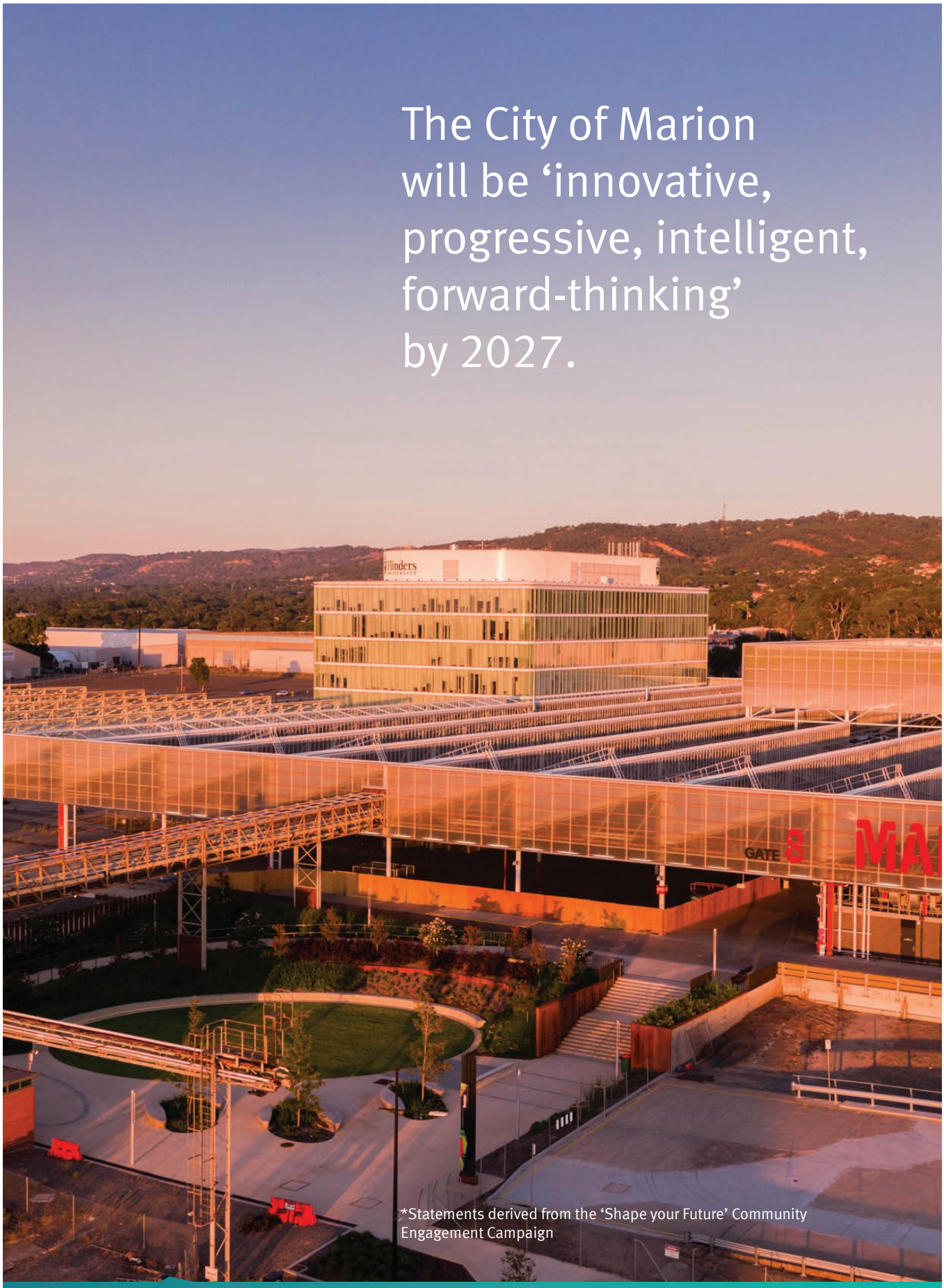
What we will do over the next 4 years.

I = Initiate, P = Plan, D = Detailed design, B = Build/Execute, C = Close/handover A = Advocate, SP = Stakeholder partnership, ✓ = Continuing business activity or service

Projects	2023/24	2024/25	2025/26	2026/27
Deliver the 'Marion Celebrates' multi-cultural festival, and review future opportunities	✓, P (future opportunities review)		✓	
Deliver the Concert at the Cove event (major civic event)		✓		✓
Deliver the Touch a Truck event (major civic event)	✓		✓	
Support the National Reconciliation week event at the Living Kaurna Cultural Centre (delivered by Southern Cultural Immersion)	✓	✓	✓	✓
Deliver the 'Sports in Reserves Program' providing free sports activities for young people age 5 to 18 years*	✓	✓	✓*	✓*
Replace theatre seating and improve lighting at the Marion Cultural Centre theatre	B (lighting)	B (seating)		
Install heritage interpretive signage at identified locations	B			

*Subject to Federal and/or State Government grant funding

High-level business activities	2023/24	2024/25	2025/26	2026/27
Work with external partners to deliver the 'Move it!' Program to support fitness activities in reserves	✓	✓	✓*	✓*
Continue consultation to propose a new suburb name 'Warriparinga' that encompasses the area bounded by Sturt Road, Marion Road, and South Road	✓, A			
Conduct a feasibility study into the library after hours service model and future opportunities for the 'Library @ Home' service	I, P	I, P (after hours service)		
Evaluate future engagement and support to assist older and vulnerable people in the community through delivery of positive ageing and inclusion services	I, P	✓	✓	✓
Deliver initiatives to increase child and family participation	✓	✓	✓	✓
Support the Youth Collective Committee and initiatives	✓	✓	✓	✓
Design and deliver Volunteer Programs	✓	✓	✓	✓
Deliver programs and initiatives, including for Cultural and Linguistically diverse community groups and the Aboriginal and Torres Strait Islander Community	✓	✓	✓	✓
Support the Youth and Community Grants Program	✓	✓	✓	✓
Conduct a feasibility study into free community access to period products in council facilities	I, P			
Continue focus groups with Marion 100	✓	✓	✓	✓
Deliver Community events including; Australia Day events, citizenship ceremonies, opening events and civic events	✓	✓	✓	✓


The City of Marion
will be ‘innovative,
progressive, intelligent,
forward-thinking’
by 2027.
*Statements derived from the ‘Shape your Future’ Community Engagement Campaign

Innovative

What we will do over the next 4 years.

I = Initiate, P = Plan, D = Detailed design, B = Build/Execute, C = Close/handover A = Advocate, SP = Stakeholder partnership, ✓ = Continuing business activity or service

Projects	2023/24	2024/25	2025/26	2026/27
Consider options for transitioning the Councils passenger vehicles to electric vehicles pending outcomes of the June 2023 General Council meeting	TBA			
Explore opportunities for third party providers to install additional electric vehicle charging stations within the city	✓, A	✓, A	✓, A	✓, A
Partner with external providers to investigate options for a community battery within the council area*	✓	✓	✓	✓

*Subject to Federal and/or State Government funding

High-level business activities	2023/24	2024/25	2025/26	2026/27
Continue to advocate new waste management innovations at the Southern Region Waste Resource Authority (a regional subsidiary co-owned by City of Marion)	✓	✓	✓	✓
Investigate options for creative/maker spaces in the city	✓	✓		
Undertake an audit to identify and implement new technologies in our libraries and neighbourhood centres to enhance the community experience	P	✓	✓	✓
Continue to investigate options to utilise automated technology solutions for the management of assets and streets	✓	✓	✓	✓


The City of Marion will be ‘prosperous, flourishing, proactive, and a trend-setter’, by 2027.
*Statements derived from the ‘Shape your Future’ Community Engagement Campaign

Prosperous

What we will do over the next 4 years.

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Projects	2023/24	2024/25	2025/26	2026/27
Deliver the Business, Growth and Engagement Plan	B	B	B	B
Collaborate with the State Government to explore the possibility of vacant buildings on the Glenthorne site being used by businesses which would serve the visitors to the site and attract additional visitation	✓	✓	✓	✓

High-level business activities	2023/24	2024/25	2025/26	2026/27
Review Planning and Design Code Zone boundaries to support and attract more diversity for business and industry	✓	✓	✓	✓
Deliver an annual program of business events and engagement	✓	✓	✓	✓
Partner to deliver the 'Southern Business Mentoring Program' and Business hubs programs	✓	✓	✓	✓
Identify opportunities for business to access sustainability, climate change and circular economy grants	✓	✓	✓	✓


The City of Marion will be ‘cycle and eco-friendly, active, walkable, with better roads’ by 2027.
*Statements derived from the ‘Shape your Future’ Community Engagement Campaign

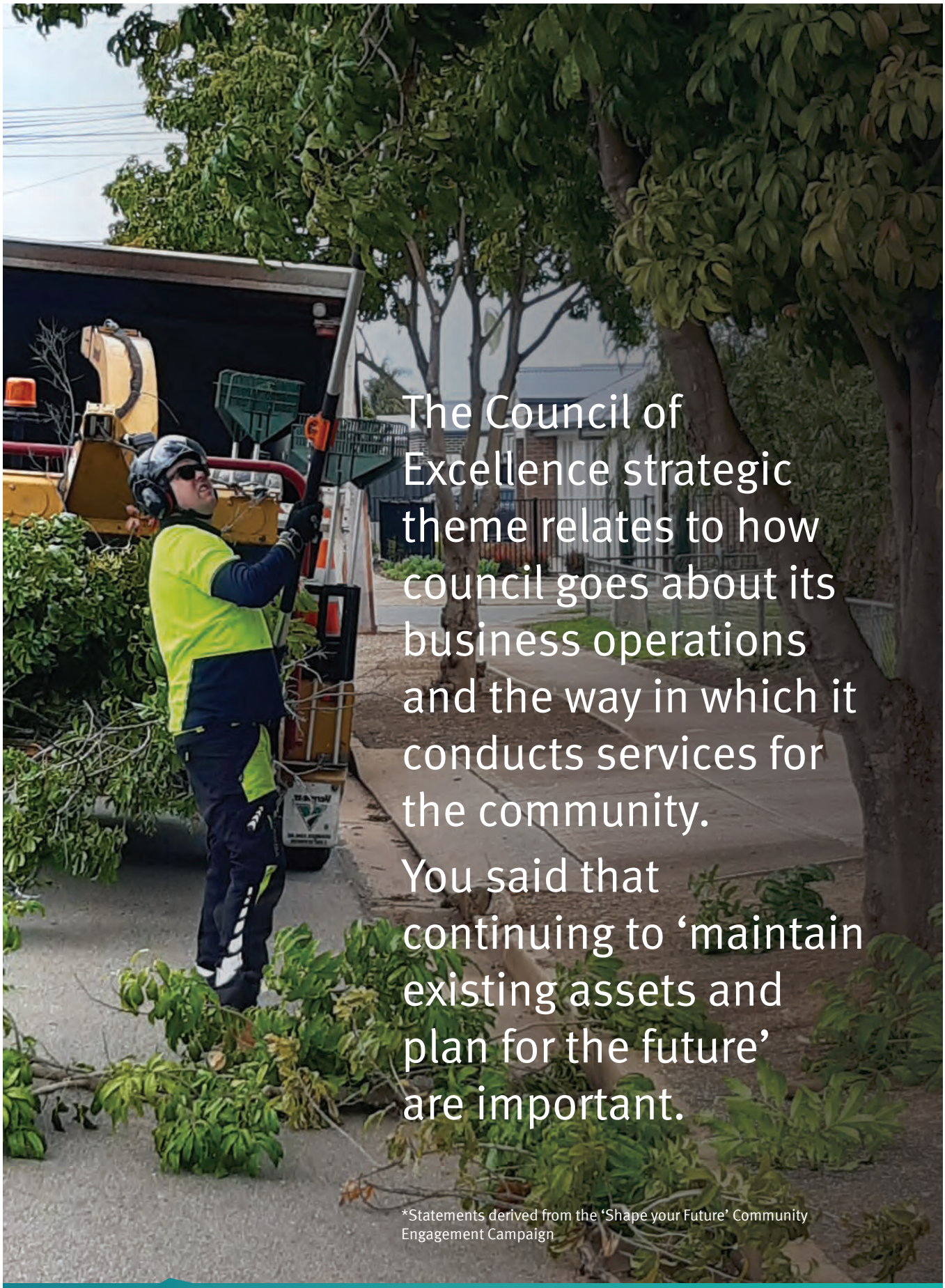
Connected

What we will do over the next 4 years.

I = Initiate, P = Plan, D = Detailed design, B = Build/Execute, C = Close/handover A = Advocate, SP = Stakeholder partnership, ✓ = Continuing business activity or service

Projects	2023/24	2024/25	2025/26	2026/27
Deliver the Flinders Bikeway project, pending outcomes of the 23 May 2023 General Council meeting	TBA	TBA		
Upgrade the Marion Cultural Centre Plaza	D, B	C		
Complete a major carpark upgrade at 262 Sturt Road, Marion			B	
Review connectivity at the Seacliff Village development	P, A			

High-level business activities	2023/24	2024/25	2025/26	2026/27
Deliver the annual capital works program (stormwater, road reseal, kerbs, kerb ramps, open space works, property/building, footpath, streetscape upgrades, traffic upgrades, other infrastructure)	✓	✓	✓	✓
Implement the Walking and Cycling Guidelines	✓	✓	✓	✓
Provide the community bus to support residents to remain connected	✓	✓	✓	✓



The Council of Excellence strategic theme relates to how council goes about its business operations and the way in which it conducts services for the community.

You said that continuing to 'maintain existing assets and plan for the future' are important.

*Statements derived from the 'Shape your Future' Community Engagement Campaign

Council of Excellence

What we will do over the next 4 years.

I = Initiate, P = Plan, D = Detailed design, B = Build/Execute, C = Close/handover A = Advocate, SP = Stakeholder partnership, ✓ = Continuing business activity or service

Projects	2023/24	2024/25	2025/26	2026/27
Commence the staged upgrade of the City of Marion Administration Centre building	D,B	D,B	D,B	D,B

High-level business activities	2023/24	2024/25	2025/26	2026/27
Continue to support the Gap Year Program	✓	✓		
Implement the Project Management Office	✓			
Undertake community engagement to update Council's Strategic Plan	I, P	C		
Create a Climate Change Risk Register	P	✓	✓	✓
Deliver Council's Marketing and Engagement Strategy	✓	✓	✓	✓
Monitor work area planning to ensure we're meeting our Strategic Plan and Community Vision	✓	✓	✓	✓
Track and monitor KPIs, regularly review and refine them to ensure relevance in driving progress towards the council's objectives	✓	✓	✓	✓
Develop and implement an IT Strategic Plan (succeeding the Digital Transformation Project)	✓	✓	✓	
Implement the Health, Safety and Wellbeing Framework	✓	✓	✓	
Commence a lean thinking program to create administrative efficiencies	✓	✓		



Community visitors enjoying the surrounds at Oaklands Community Garden, Oaklands Park

Broader State Government Plans (regional plans)

Under Section 122 of the *Local Government Act 1999*, Council is legislated to ensure that its strategic plans address the strategic planning issues within the Council area with particular reference to any relevant state planning policy or regional plan under the *Planning, Development and Infrastructure Act 2016*.

The *Local Government Act 1999* also requires each Council to undertake a review of its Strategic Plan within two years of the newly formed council. The next review (to occur 2023-2024) will take into consideration the State Planning Policies and the update of 'The 30 Year Plan for Greater Adelaide (Regional Plan)' to identify opportunities and provide efficiency in planning for the future to ensure liveability of our Council area.

What are we doing about public health?

Whilst the State Government manages health, Council is legislated under Section 51 and 52 of the *Public Health Act 2011* to prepare, maintain and report on a Regional Public Health Plan (RPHP) that is consistent with the State Public Health Plan and responds to public health challenges within the council area.

Council takes an integrated approach to public health by embedding considerations into planning.

Council's six strategic themes Liveable, Valuing Nature, Engaged, Innovative, Prosperous and Connected include goals and actions that support community well-being and vitality should the community wish to connect to the many services provided by council.



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marion.sa.gov.au

CITY OF MARION

Endorsed by Council 27 June 2023 | Designed by CoM Marketing and Communications 2023.

12.2 Annual Business Plan 2023-24 and Long Term Financial Plan	
Report Reference	GC220628R12.2
Originating Officer	Unit Manager Statutory Finance & Payroll – Andrew Doyle
Corporate Manager	Chief Financial Officer - Ray Barnwell
General Manager	General Manager Corporate Services - Angela Allison

REPORT OBJECTIVE

The purpose of this report is to seek Council's final consideration and adoption of the Annual Business Plan 2023-2024 (Attachment 1) and Long-Term Financial Plan 2023-2033 (Attachment 2), as well as approval of the Financial Governance Policies (Attachment 3)

EXECUTIVE SUMMARY

Council's 2023-2024 Annual Business Planning process is set to conclude with Council's final consideration and adoption of the Annual Business Plan 2023-2024 (ABP 2023-2024) and Long Term Financial Plan for 2023-2033 (LTFP).

At its meeting on 13 June 2023 Council resolved (GC230613R11.5) that the Draft ABP 2023-2024 and Draft LTFP be prepared for final consideration at the 27 June 2023 General Council meeting on the basis of an average rate increase of 5.2% for 2023-2024.

This report seeks:

1. Council's final consideration and adoption of the ABP 2023-2024 (Attachment 1) and LTFP (Attachment 2), following its consideration of the final Draft ABP 2023-2024 and LTFP at the General Council meeting on 13 June 2023.
2. Approval for Council's Financial Governance Policies (Attachment 3). Council has several Financial Policies which are reviewed annually. The Financial Governance Policies outline the principles, rules, responsibilities, and legislative requirements that assist in achieving excellence in financial management. The policies assist in providing a framework and parameters from which the ABP 2023-2024 and LTFP are prepared.

Considerable work has been undertaken to set a rate increase that not only balances the impact on the community without compromising operational service or capital project delivery but also maintains a long term financially sustainable position for Council.

Council is in a strong financial position at this time and well placed to support the community applying a lower than CPI average rate increase of 5.2% for the 2023-2024 financial year. In addition, Council's forecast average rate increase beyond 2023-24 is set to gradually reduce to 3% by 2026-27 in line with inflation forecasts and then be steadily maintained at 3% for the remainder of the ten years of the LTFP.

Council also plans to support the local economy with the delivery of a $50.7m capital works program in 2023-2024, noting also the support of State and Federal grant funding of $10.1m against these capital projects in 2023-24.

Council's ABP 2023-24 forecasts a small cash surplus of $81,000 with a net surplus position of $774,000 over the 10 years of the LTFP. This robust financial position ensures a balanced or better funding position is maintained over the 10 year term of the LTFP, sufficient to support operational needs and meet councils financial sustainability targets.

The Capital Works Program for 2023-2024 (Attachment 1 – [Appendix 1]) and the Rate Impact

Analysis (Attachment 4) are included for information purposes only.

RECOMMENDATION

That the following be adopted by council in the following order:

1) **Financial Policies (Attachment 3)**
    a) **Rating Policy**
    b) **Treasury Management Policy**
    c) **Fees and Charges Policy**
    d) **Reserve Funds Policy**
    e) **Asset Accounting Policy**
    f) **Budget Policy**

2) **Pursuant to Section 123(6) of the *Local Government Act 1999* and regulation 6 of the *Local Government (Financial Management) Regulations 2011*, the Annual Business Plan 2023-2024 (Attachment 1)**

3) **Pursuant to Section 123(7) of the *Local Government Act 1999*, and regulation 7 of the *Local Government (Financial Management) Regulations 2011*, the Annual Budget 2023-2024 (Attachment 1)**

4) **Pursuant to Section 122(1a) of the *Local Government Act 1999*, and regulation 5 of the *Local Government (Financial Management) Regulations 2011*, the Long Term Financial Plan 2023-2033 (Attachment 2).**

5) **That in accordance with the 2023-2024 Annual Business Plan and budgeted borrowings included in the 2023-2024 budget, Council is authorised to negotiate with lending authorities for additional loan borrowings of up to $18m.**

6) **That the Mayor and the Chief Executive Officer be authorised to execute any relevant documentation in relation to the borrowings as required for and on behalf of Council and affix the Council's common seal thereto.**

DISCUSSION

Council is required by the *Local Government Act 1999* to prepare and adopt an ABP each year, and in doing so determine the key strategic priorities for the ensuing 12 months in the context of Council's long-term aspirations. The ABP and LTFP are an integral part of Council's suite of strategic management plans.

This ABP 2023-2024 (Attachment 1) describes the services, programs and projects which Council plans to deliver in the 2023-2024 financial year, and further describes how it plans to resource and fund this work. It supports the delivery of the first year of the 2023-2027 Business Plan, along with a number of new strategic projects and service improvements.

There have been no changes to the 'framework and key assumptions' that the ABP and LTFP have been prepared under, since those presented and endorsed by Council at the 09 May 2023 General Council Meeting (GC230509R11.5).

Council's Financial Policies are designed to express the direction and framework by which Council intends to manage the community's resources. They set the parameters by which Council intends to maintain long term financial sustainability as set out in the LTFP. The following policies are reviewed annually and are a means by which Council ensures it is accountable to the community:

- Rating Policy
- Treasury Management Policy
- Fees and Charges Policy
- Reserve Funds Policy
- Asset Accounting Policy
- Budget Policy

Amendments have been made to the Rating Policy to incorporate dates relating to the 2023-2024 rating process. In addition, some minor changes were made to the policy primarily to reflect a change in terminology from 'Rate Capping' to a 'Residential Rate Rebate'.

A minor amendment has also been made to the Asset Accounting Policy to reflect an increase in the capitalisation threshold, which has not been changed for many years, for furniture and fittings, equipment and other assets increasing the threshold to $5,000 from $3,000.

The Treasury Policy has been amended to recognise a conservative benchmark of 0 - 10% for the *Debt Servicing Ratio*. This is a more comprehensive measure of Councils ability to fund both the principle and interest components of debt, compared to the *Interest Coverage Ratio* which measures only net interest expense as a percentage of Total Operating Income and is also suggested to be at 0 - 10% in the LGFA Metric Measures provided by the Local Government Financing Authority.

All other policies have not required any further changes.

The Annual Business Plan

The ABP 2023-2024 has been prepared in accordance with the requirements of the *Local Government Act 1999* and *Local Government (Financial Management) Regulations 2011*. It includes appropriate information about the rates and charges that Council intends to levy as well as a range of other information required by the *Local Government (Financial Management) Regulations*. The budget includes statutory statements being Uniform Presentation of Finances, Income Statement, Statement of Financial Position, and Statement of Cash Flows. In addition to these statements, a 'Funding Statement' is provided that details funding sources and a net overall funding position.

In the development of the ABP 2023-2024, consideration has been given to Council's refined strategic framework, financial parameters and key social, cultural, economic and environmental issues identified through the environmental scanning process, as well as the relevant federal, state and regional strategies and plans.

The ABP 2023-2024 has been prepared in accordance with the *Local Government Act 1999*. In accordance with Section 123(7) of the Act the Annual Business Plan must be adopted before the Annual Budget is adopted.

Changes made to the draft ABP document

Since the ABP was considered by Council at its 13 June meeting (GC230613R11.5), the following minor amendments have been made to the ABP 2023-24 document (Attachment 1):

- Updated the Corporate Key Performance indicators (page 20) as outlined at the 13 June General Council meeting and change to the table that categorises the KPI's into the themes of financial, organisational, environment and customer. The KPI's are also numbered to assist with ease of reference.
- Removed the back page of ABP document with the LTFP funding statement across the 10 years which is now incorporated into the more detailed LTFP document (attachment 2).
- Updated the Average Residential Rating comparative data table (page 22) to reflect the 2022-23 comparative rates.
- Update to the Strategic Management Framework (page 11) to replace 'Asset Management Plans with 'Asset Management Strategy and Plans' under the Strategic Plans headline within the Framework. This minor change reflects the Asset Management Strategy that has been previously endorsed by Council. Section 122 (8) of the Local Government Act requires 'council to specifically declare which plans of the Council constitute the strategic management plans of the council'.

Annual Business Plan and Budget Summary

Section 123 (9) of the *Local Government Act 1999* requires a summary of the annual business plan to be prepared and distributed with the first rates notice to ratepayers after the declaration of its rates.

In accordance with this requirement a summary of the Annual Business Plan 2023-2024 will be prepared and distributed with Council's first rates notice to ratepayers in July 2023.

Rate Impact Analysis

An updated copy of the Rate Impact Analysis, containing updated rating information, is attached to this report for Council's information (Attachment 4).

CONCLUSION:

It is proposed that Council adopt the Financial Policies as presented. These Policies provide direction to the Annual Budget and Long-Term Financial Plan to maintain Council's financial sustainability, viability and accountability to the community.

The ABP 2023-2024 and LTFP 2023-2033 have been developed based on Council's refined financial framework which encompasses maintaining current services and service delivery levels for the community, as well as meeting Councils planned capital renewal programs for 2023-2024. The ABP 2023-2024 has been prepared on the basis of a 5.2% average rate increase (excluding new developments and capital improvements).

This report seeks Council's adoption of the financial policies (Attachment 3), ABP 2023-2024 (Attachment 1) and LTFP 2023-2033 (Attachment 2).

ATTACHMENTS

1. Attachment 1 - Annual Business Plan 2023-2024 Final [**12.2.1** - 45 pages]
2. Attachment 2 - Long Term Financial Plan 2023 - 2033 [**12.2.2** - 20 pages]
3. Attachment 3 - Financial Policies [**12.2.3** - 30 pages]
4. Attachment 4 - Rate Impact Analysis - June 2023 [**12.2.4** - 15 pages]

City of Marion Annual Business Plan 2023-2024

CITY OF MARION





Image credits: SATC and Josh Geelan

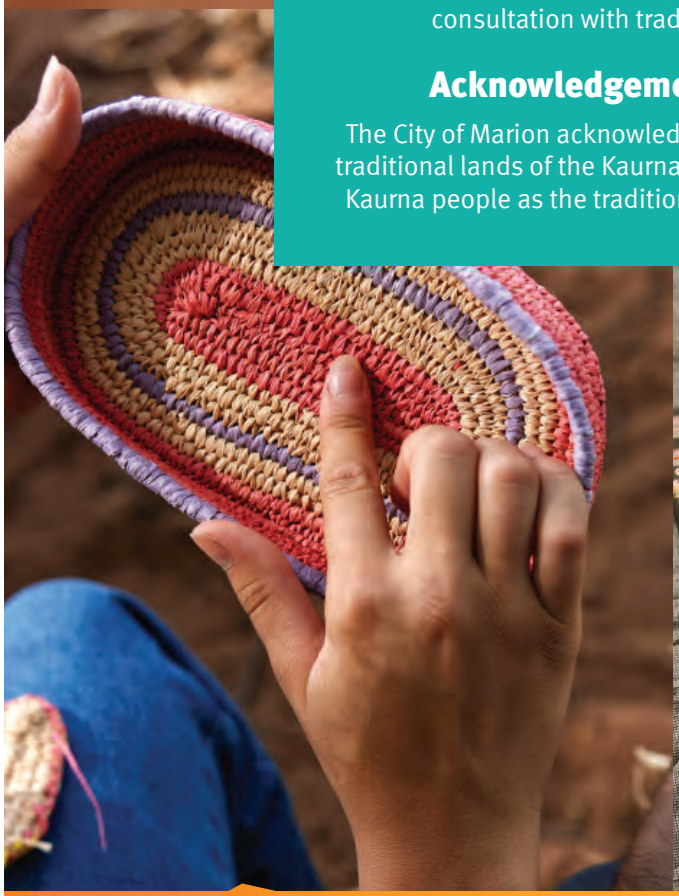
Kaurna Acknowledgement

Ngadiu tampendi Kaurna meyunna yaitya mattanya yaintya yerta

This Kaurna acknowledgement was prepared in consultation with traditional custodians.

Acknowledgement of Country

The City of Marion acknowledges we are situated on the traditional lands of the Kaurna people and recognises the Kaurna people as the traditional custodians of the land.





Value statement

From the foothills to the coast, our city's reach boasts one of the largest in South Australia.

Bringing together a diverse and vibrant mix of people and cultures, thriving and innovative businesses and millions of visitors every year, our city is like no other.

Lively and energetic, innovative and progressive, relaxing and welcoming, thriving and growing.

Life can be lived here, life can be enjoyed here, life can thrive here.



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Welcome

Welcome to the City of Marion's Annual Business Plan 2023-2024.

We understand the cost of living is creating stress within our community. Inflationary pressure is also being felt by Council. We have had to pay a lot more for materials.

Marion Council has endorsed a 5.2% per cent average rate increase for the coming year. This will be one of the lowest average rate increases in metropolitan Adelaide. Property owners may experience variation in that figure due to changing property values which are outside of the Council's control.

We are keeping rates as low as possible, but we are also looking forward to delivering projects that will deliver much-needed upgrades to community facilities and improve the environmental sustainability of our community.

We are poised to deliver the following projects:

- A 14km pipeline extension to our existing 11.5km underground stormwater reuse scheme to distribute recycled water to Seacliff and Flinders.*
- Cove Sports netball and lower oval upgrade*
- Glandore Oval Precinct Plan and Redevelopment*
- Marino Hall Upgrade*
- Marion Golf Park clubhouse & carpark*
- New Marion Basketball Stadium*
- Warradale Park Tennis Club Upgrade*
- Coastal Walkway Upgrade*

*All projects delivered with funding support from the State and/or Federal Governments

Thank you for your feedback during our public consultation.



Mayor Kris Hanna



Your rates at a glance

Amounts spent per one hundred dollars ($100)



Infrastructure Management

- Civil infrastructure maintenance
- Asset management
- Stormwater drainage network
- Traffic management



Community Facilities

- Marion Outdoor Pool
- Sporting facilities
- Property management
- Facilities hire (casual and long term)



Waste Collection and Management Services

- Kerbside waste collection and management
- Household waste, recyclables, green organics
- Hard rubbish collection and illegal dumping
- Management of waste through our materials recycling facility



Open Space, Parks and Gardens

- Reserve maintenance
- Playgrounds
- Public toilets
- Playground maintenance



Library Services

- Marion Cultural Centre Library
- Parkholme Library
- Cove Civic Centre Library
- Library programs/events



Urban Development, Inspection, Regulation and Control

- Parking control
- Development services
- Dog and cat control
- Food safety



Community Development and Capacity Building

- Youth services
- Neighbourhood centre operations and programs
- Community grant programs



Environmental Sustainability

- Street tree management
- Environmental regulation
- Native vegetation



Culture and Recreation

- Cultural heritage
- Community events



Health and Community Care

- Aged care services
- Community buses
- Emergency response



Overview

The Annual Business Plan for 2023-2024 presents our strategic projects, services, and programs for the upcoming financial year. Our commitment to delivering on the 4-Year Business Plan 2023-2027, as well as other initiatives aligned with the City of Marion Community Vision 'Towards 2040' and the goals outlined in the Strategic Plan 2019-2029, remains steadfast.

We provide value to our ratepayers through responsible financial management and decision-making. Ongoing savings will continue to be identified, and funding secured from the State and Federal Governments will be used to deliver new infrastructure. Our efficiency focus has allowed us to support our community with a 5.2% increase in the average rate for 2023-2024, well below current CPI levels.

In the coming year, we will continue to enhance the City of Marion through investment in the following initiatives:



Recycled stormwater pipeline

Council will complete work on a 14km pipeline extension to its stormwater harvesting scheme that will allow council to process at least 143 ML of recycled stormwater annually to water reserves and operate more efficiently. The project received a $1.73m grant from the State Government.



Cove Sports netball and lower oval upgrade

A newly constructed netball facility and the reconfiguration of the sports playing field will provide a versatile, multi-sport site that caters to the growing needs of the community. The car park will be expanded and is expected to offer parking facilities for up to 188 cars. The State Government has partnered with Council to support this project.



Marino Hall upgrade

A rebuild of the ageing hall will commence, supporting a new vibrant centre that attracts a broad range of community groups. The new pavilion-style hall will include meeting spaces, a performance area, art gallery, and a studio. A café and expanded car park will also support the site as an accessible creative and community events hub. The State and Federal Governments have partnered with Council to support this project.



Marion Golf Park

The golf club has provided preliminary designs for an upgraded modern clubroom and facilities. Council will work with the club to progress a detailed design that meets the broad needs of community users. The Federal Government has partnered with Council to support this project.



Warradale Park Tennis Club

The tennis club has shared designs for upgraded facilities, and the Council will collaborate with the club to develop a detailed design that meets community needs. Construction will commence after the community has provided feedback on the plan. The State Government is partnering with the Council to support this project.



Coastal Walkway

Work will continue along a 1.6km section of the Coastal Walkway trail at the Grey and Kurnabinna Gullies at Hallett Cove. The State Government has contributed $2.44m toward the overall project to upgrade the walkway.



Glandore Oval Precinct Plan and redevelopment

The State Government pledged $5m to upgrade Glandore Oval. Council will undertake initial community consultation this year with key stakeholders to understand the needs of the precinct.



Marion Basketball Stadium

The current stadium no longer meets the current needs, standards, and expectations of the basketball community. A replacement stadium is proposed for the site and the Federal Government has pledged $6m towards the project. Planning will continue to design options and undertake community consultation.



Events

Council will support three major civic events for a celebration of community and culture. At a 'Touch-A-truck' festival, children can get up close and personal with a variety of vehicles from emergency services to construction. Our 'Marion Celebrates' multicultural festival will showcase the diverse backgrounds and traditions of our community through food, music, and dance. Council will support Southern Cultural Immersion to deliver a National Reconciliation Week event where the community can come together to acknowledge and celebrate the histories and culture of Aboriginal and Torres Strait Islander peoples.



Field River Dunes Management Plan

Council will develop a plan to manage the coastline and progressive erosion of the dune at the mouth of the Field River. Due to the presence of a registered cultural site and the occasional presence of Hooded Plovers (a nationally protected bird species), there is a need to plan our response to the changing environment. The data from our coastal monitoring program along Hallett Cove beach will be used to provide clear options and costs for how council could respond.

Our purpose, vision and values

OUR PURPOSE

(Why we exist)

To improve our residents' quality of life; continuously, smartly and efficiently.

OUR COMMUNITY VISION

(What we want to become)

A community that is Liveable, Valuing Nature, Engaged, Prosperous, Innovative and Connected.

OUR VALUES

With the community and safety at the forefront of everything we do, we value:

Respect - Treating everyone as we want to be treated, where all contributions are valued

Integrity - Fostering trust and honesty in all of our interactions

Achievement - Enhancing our knowledge and performance to reach our shared goals, while being dedicated to supporting one another

Innovation - Encouraging new ideas, and learning from our experience to do things better



The six themes of our Community Vision represent the shared values and aspirations guiding how our city develops, towards 2040. These outcomes are important for this community now and into the future:

LIVEABLE

By 2040 our city will be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated.

PROSPEROUS

By 2040 our city will be a diverse and clean economy that attracts investment and jobs, and creates exports in sustainable business precincts while providing access to education and skills development.

VALUING NATURE

By 2040 our city will be deeply connected with nature to enhance people's lives, while minimising the impact on the climate, and protecting the natural environment.

INNOVATIVE

By 2040 our city will be a leader in embracing and developing new ideas and technology to create a vibrant community with opportunities for all.

ENGAGED

By 2040 our city will be a community where people are engaged, empowered to make decisions, and work together to build strong neighbourhoods.

CONNECTED

By 2040 our city will be linked by a quality road, footpath and public transport network that brings people together socially, and harnesses technology to enable them to access services and facilities.

Strategic management framework

This Annual Business Plan 2023-2024 is an integral part of Council's Strategic Management Framework that will enable strategic and operational plans, management systems and processes to work together to effectively deliver the Community Vision.




watch demo

Significant influences

The following external issues and opportunities have influenced the development of Council's budget for 2023-2024:

Cost of living pressures

Council has continued to keep rate increases well below the cost of inflation. The current cost of living pressures has a broad impact on a range of community groups including residents and businesses. Financial stress in the community can impact overall well-being. Council continues to maintain the same service levels as in prior years and anticipates increased visitation at community centres, libraries, and business hubs.

Partnership funding

It may be noted within the Annual Business Plan that there are several new community projects taking place. Council received significant funds in partnership funding through the State and Federal elections to support new community initiatives, mainly upgrades to facilities identified in council's Asset Management Plans. These investments in community infrastructure are critical to ensure that the city remains a place that meets the needs of the community now and into the future.

Climate

Improving energy efficiency on council's buildings, use of renewable energies, reducing carbon emissions, planting thousands of trees annually, finding innovative ways to manage waste, water, assets, and establishing strong partnerships to plan and deliver climate change actions across the city are how council demonstrates its commitment to climate change.

The Bureau of Meteorology has declared there is a moderate likelihood of Australia entering the El Nino climate pattern that can bring warmer than average temperatures and reduced rainfall. Council will expand its recycled stormwater irrigation network this year by an extra 14km through the city to enable a total of 52 council-owned reserves and sites to be watered efficiently and will monitor the frequency of watering through any extended dry spells.

Regional-level Planning (State Government led planning)

The State Government is reviewing changes to South Australia's planning laws. As part of the review, Council has an opportunity to engage in the proposed planning laws. Council is required under the Act to ensure that its Strategic Plan reflects broader regional-level plans and is updated within two years of council elections. The Strategic Plan review will consider how the council can balance population growth whilst maintaining a "Liveable' city.

Framework of the Annual Business Plan

The Annual Business Plan 2023-2024 has been prepared on the basis of a framework that aims to inform the community and hold the City of Marion accountable to its stakeholders. The key items in this framework are as follows:

Support the achievement of the City Of Marion's strategic directions.

This Annual Business Plan has been reviewed against the Community Vision – Towards 2040 to ensure that Council's activities over the next 12 months make the best possible progress towards achieving the Community Vision for the future City of Marion.

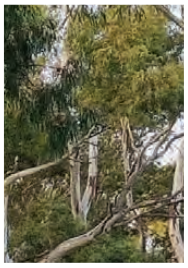


Address issues arising and opportunities identified from internal audit reviews, and business excellence assessments.

Every year the Council undertakes a number of internal audits. These reviews and assessments have identified a number of key opportunities or requirements for the Council to improve its operations. This document includes the necessary resources to continue Council's independent review process and implement recommendations accordingly.







Maintain, on average, a break-even or positive funding (cash) position over the long term financial plan.

With a primary focus on cash flow and ensuring the Council's asset renewal and upgrades are fully funded, this target is currently being met. To ensure ongoing financial sustainability, the Council monitors and reviews all its financial indicators together.





Continue to improve the maintenance of assets in accordance with Council's Asset Management Plans, with a priority on maintenance before renewal, and renewal before new when it is cost effective to do so.

The Annual Business Plan has been prepared taking into consideration individual Asset Management Plan requirements and outcomes of recent infrastructure audits. The City of Marion has a target of 90-110% for the Annual Asset Renewal Ratio.



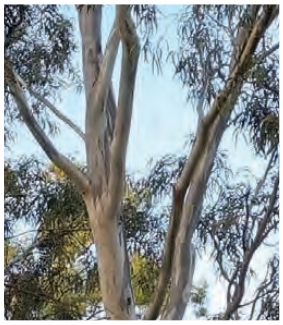




Review existing services and assets to ensure they meet prioritised community needs.

The Council continues its rolling process of service reviews, aimed at maximising community value through continuously improving its operating efficiency and service performance to the community. This Annual Business Plan has been prepared based on continuing existing services, noting that a rolling program of review is being implemented.

Collaboration with other councils will continue to assist capacity building for shared strategic opportunities, innovation and cost efficiencies and enables the ability to align processes and reduce duplication.





Council only approve new major projects where it has the identified funding capacity to do so.

Council debt is forecast to increase to $21.168m by 30 June 2024, and peak at $57.652m in 2031-2032. With consideration given to key financial indicators, Council has continued to retain the funding capacity to consider additional strategic Major Projects and is currently investigating partnerships to aid the development of several initiatives.

These additional forecast borrowings after 2023-2024 relate to Council's contribution towards new initiatives in the Capital Works Program. Any changes to the timing and scope of the capital projects may impact the funding required, and in turn the total requirement for borrowings currently factored into the Annual Business Plan 2023-2024.





Maintain Council's position for an average residential rate which remains among the lower rating metropolitan councils.

Comparative 2022-2023 data shows that Council's average residential rate continues to remain among the lower rating metropolitan councils, with its current position ranking being the 5th lowest of 18 metropolitan councils.





Continuing and improving service delivery

All councils have responsibilities under the *Local Government Act 1999* and other relevant legislation to deliver services for the community. Council is committed to maintaining all services including, but not limited to:

ONGOING SERVICES	
Land use and development planning	Arts and cultural promotion and support
Development and building assessments	Library services
Facilitation of urban developments	Sports and recreation promotion and support
Local Government searches	Community capacity building and development
Business support services	Inspection, regulation and control
Environmental planning and leadership	Emergency planning and response
Biodiversity management	Community care
Waste services	Immunisation services
Water management	Public health planning
Infrastructure management	Urban activation and renewal
Community facilities management	Customer Experience
Reserves, parks and gardens management	Increased levels of tree planting annually
Community Transport	

ENABLING SERVICES	
Strategic management	Communications, marketing, and engagement
Organisational excellence and innovation	Human resources and workforce planning
Strategic asset management	ICT and knowledge management
Financial management	Operational support
Governance support	Strategic Procurement



Project priorities

In 2023-2024 the Council plans to commence or continue working on the following strategic initiatives, as outlined in our 4 Year 2023-2027 Business Plan, or through Council resolutions:

Continuing initiatives

CONTINUING INITIATIVES FROM PRIOR YEARS	KEY STRATEGIC THEME
Cove Sports Netball and lower oval upgrade*	Liveable
Complete the Marino Hall Upgrade*	Liveable
Commence the Marion Golf Park clubhouse and carpark upgrades*	Liveable
Continue the Warradale Park Tennis Club Upgrade	Liveable
Continue work on the Coastal Walkway Upgrades	Liveable
Complete the upgrade to the Boat Shed Café at Hallett Cove	Liveable
Deliver Council's Reconciliation Action Plan	Liveable
Investigate, consult, and progress Planning and Design Code Amendments to ensure we're creating a Liveable city	Liveable
Deliver Streetscape upgrades in targeted areas	Liveable
Deliver the Resilient South Asset Management Climate Risk Project	Valuing Nature
Review and implement the Urban Tree Asset Management Plan, including planting of 4,300 trees annually	Valuing Nature
Deliver Stormwater Management Planning and identify new opportunities for water sensitive urban design	Valuing Nature
Deliver the Carbon Neutral Plan	Valuing Nature
Deliver an annual program of environmental engagement activities, events, and programs	Valuing Nature
Deliver the Resilient South Climate Action Plan	Valuing Nature
Continue to implement the Coastal Monitoring Program*	Valuing Nature
Expand the recycled water distribution network	Valuing Nature
Deliver the 'Marion Celebrates' multi-cultural festival, and review future opportunities	Engaged
Deliver the 'Sports in Reserves Program' providing free sports activities for young people age 5 to 18 years	Engaged
Work with external partners to deliver the 'Move it!' Program to support fitness activities in reserves	Engaged
Support the Youth and Community Grants Program	Engaged
Continue focus groups with Marion 100	Engaged
Deliver Community events including; Australia Day events, citizenship ceremonies, opening events and civic events	Engaged
Consider options for transitioning the Councils passenger vehicles to electric vehicles pending outcomes of the June 2023 General Council meeting	Innovative
Continue to advocate new waste management innovations at the Southern Region Waste Resource Authority (a regional subsidiary co-owned by City of Marion)	Innovative
Continue with the Flinders Bikeway project	Connected
Upgrade the Marion Cultural Centre Plaza	Connected
Deliver the annual capital works program (stormwater, road reseal, kerbs, kerb ramps, open space works, property/building, footpath, streetscape upgrades, traffic upgrades, other infrastructure)	Connected
Provide the community bus to support residents to remain connected	Connected
Review Planning and Design Code Zone boundaries to support and attract more diversity for business and industry	Prosperous
Deliver an annual program of business events and engagement	Prosperous
Partner to deliver the 'Southern Business Mentoring Program' and Business hubs programs	Prosperous
Continue to support the Gap Year Program	Council of Excellence

*State/Federal partnership funding

New projects commencing in 2023-2024

2023-2024 NEW INITIATIVES	KEY STRATEGIC THEME
Commence planning for the Glandore Oval Precinct Plan and Redevelopment*	Liveable
Continue consultation and planning for the Marion Basketball Stadium development*	Liveable
Consult with the community to develop a new playground at Park Holme and Plympton	Liveable
Modernise the facade and interior of the Park Holme library	Liveable
Develop and implement a Visitor Growth Strategy	Liveable
Investigate a Public Art Strategy	Liveable
Deliver and implement the Sports and Recreation Plan	Liveable
Investigate opportunities for a Sturt River biodiversity corridor	Valuing Nature
Review and deliver the Biodiversity Plan	Valuing Nature
Deliver the Touch a Truck event (major civic event)	Engaged
Support the National Reconciliation week event at the Living Kaurna Cultural Centre (delivered by Southern Cultural Immersion)	Engaged
Replace the lighting and switchboard at the Marion Cultural Centre theatre	Engaged
Conduct a feasibility study into free community access to period products in council facilities	Engaged
Explore opportunities for third party providers to install additional electric vehicle charging stations within the city	Innovative
Partner with external providers to investigate options for a community battery within the council area	Innovative
Implement the Walking and Cycling Guidelines	Connected
Deliver the Business, Growth and Engagement Plan	Prosperous
Collaborate with the State Government to explore the possibility of vacant buildings on the Glenthorne site being used by businesses which would serve the visitors to the site and attract additional visitation	Prosperous
Identify opportunities for business to access sustainability, climate change and circular economy grants	Prosperous
Commence the staged upgrade of the City of Marion Administration Centre building	Council of Excellence
Implement the Project Management Office	Council of Excellence
Implement Council's Information Services Plan to improve technology solutions across council	Council of Excellence
Undertake community engagement to update Council's Strategic Plan	Council of Excellence
Create a Climate Change Risk Register	Council of Excellence
Commence a lean thinking program to create administrative efficiencies	Council of Excellence

Asset Management

The City of Marion's Asset Management vision is:

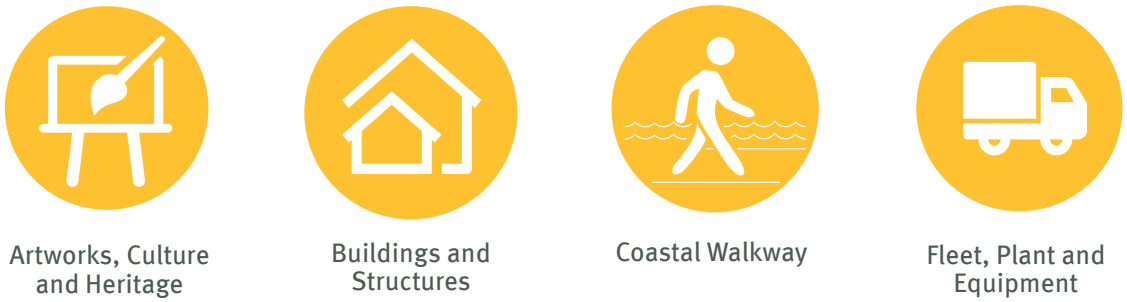
'To maintain the City of Marion's assets to agreed levels of service which maximise community value throughout an asset's life.'

A significant portion of Council's annual spend is devoted to the operation, maintenance and renewal of public assets which deliver safe and sustainable services to the community. Council will continue to optimise our spending on these through better asset management to deliver current service levels in the most affordable and efficient way.

Council recognises that climate change is likely to affect asset life and functionality. We are exploring what we can do to build asset resilience in response to climate impacts.

Our assets enable the provision of services to the community and businesses for current and future generations. Assets play a vital role in the local economy and on residents' quality of life.

We own and manage over $1 billion in assets



Artworks, Culture and Heritage

Buildings and Structures

Coastal Walkway

Fleet, Plant and Equipment



Open Space

Stormwater

Transport

Water Treatment and Resources

Measuring our success

Monitoring performance is a critical element of strategic management. It is the mechanism for critically ensuring that the Council is contributing to the achievement of its objectives in both the Strategic Plan and the 4-Year Business Plan 2023-2027. Our Key Performance Indicator (KPI) dashboard for 2023-2024 (provided in the table below) takes account of these objectives.

		KEY PERFORMANCE INDICATOR	CORE TARGET	STRETCH TARGET
Financial	1	Financial Sustainability	Council maintains, on average, a break-even or better funding (cash) position over the Long Term Financial Plan	Council maintains a break-even or positive cash funding position in delivering its annual budget
	2	Asset Renewal Funding ratio (A measure to assess that we are renewing or replacing non-financial assets in accordance with our future Asset Management renewal requirements)	Asset Renewal Funding Ratio between 90 and 110%	Asset Renewal Funding Ratio greater than or equal to 100%
	3	Total employee costs (including agency staff)	Less than or equal to 4.5% increase in actual employee costs (including agency staff) against prior year's actual costs-adjusted for Council endorsed changes to meet resourcing requirements	Less than or equal to 4% increase in actual employee costs (including agency staff) against prior year's actual costs -adjusted for Council endorsed changes to meet resourcing requirements
Organisational	4	Staff engagement	Achievement of an overall employee pulse survey result of 75%, with at least 50% employee participation per SLT department	Achievement of an overall employee pulse survey result of 80%, with at least 50% employee participation per SLT department
	5	Delivery of agreed projects identified in the Annual Business Plan and the first-year targets in the 4 year Plan	Greater than or equal to 95%	No stretch target
	6	Delivery of Council's capital works program	Greater than or equal to 85% delivery of Council's planned capital works program (adjusted for extraordinary items)	Greater than or equal to 90% delivery of Council's planned capital works program (adjusted for extraordinary items)
Environment	7	Carbon Neutrality- carbon emissions footprint, measured against Council's endorsed Carbon Neutral Plan (applicable 2021-2022 onwards)	Actual annual emissions less than the plan's annual target emissions	Actual annual emissions 5% less than the plan's annual target emissions
Customer	8	Overall satisfaction with Council's performance (measured annually)	Greater than or equal to 75% rated as satisfied or above	Greater than or equal to 85% rated as satisfied or above
	9	Customer Experience		
	9a	Ease of lodging requests	75% satisfied or more	80% satisfied or more
	9b	Time taken to address and action requests	65% satisfied or more	70% satisfied or more
	9c	Satisfaction with requests handling	55% satisfied or more	60% satisfied or more

Funding the Annual Business Plan

Your rates in 2023-2024

The Annual Business Plan is based on a 5.2% increase in the average rate for the coming year. In setting rates for 2023-2024, Council has forecast the revenue required to meet the costs of delivering the services and projects that will be provided to the community in 2023-2024.

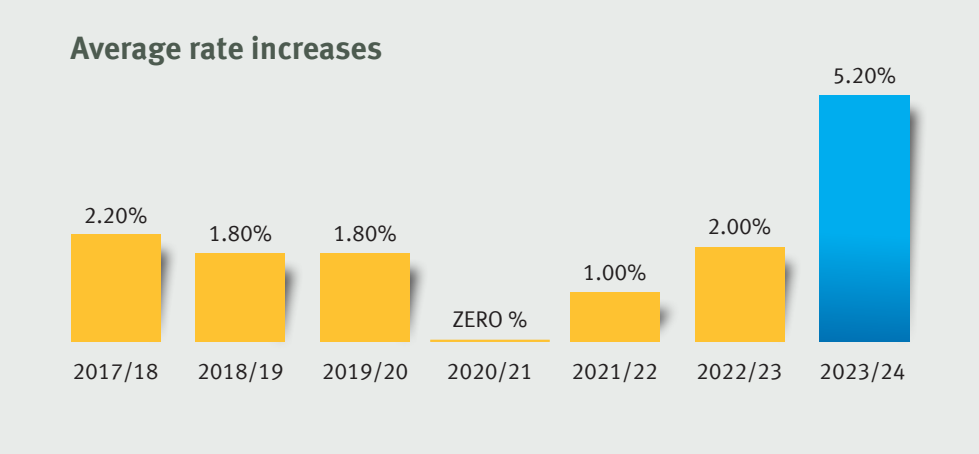
Rates account for 83% of Council's operating revenue with other sources including fees, charges and grants. These revenues contribute to the necessary funding for planned operating and capital renewal programs in 2023-2024.

While the average rate increase is 5.2%, it is to be noted that actual rates payable by a rate payer will vary according to individual property valuations, the attributed land use, and whether there has been any new development or capital improvement on the land.

Council is aware of the impact rate increases have on the community. We are continually looking for opportunities that allow this cost to be minimised, support our community during uncertain times, and maintain the fiscal responsibility required of Council.

With changing community needs and other external influences impacting on the community, there is a need for Council to consider how to plan more effectively, both for the longer term and for an immediate community benefit. The rate increase is set at a level that provides confidence that services will be maintained and that a sufficient Capital Expenditure Program is planned to maintain Council's assets.

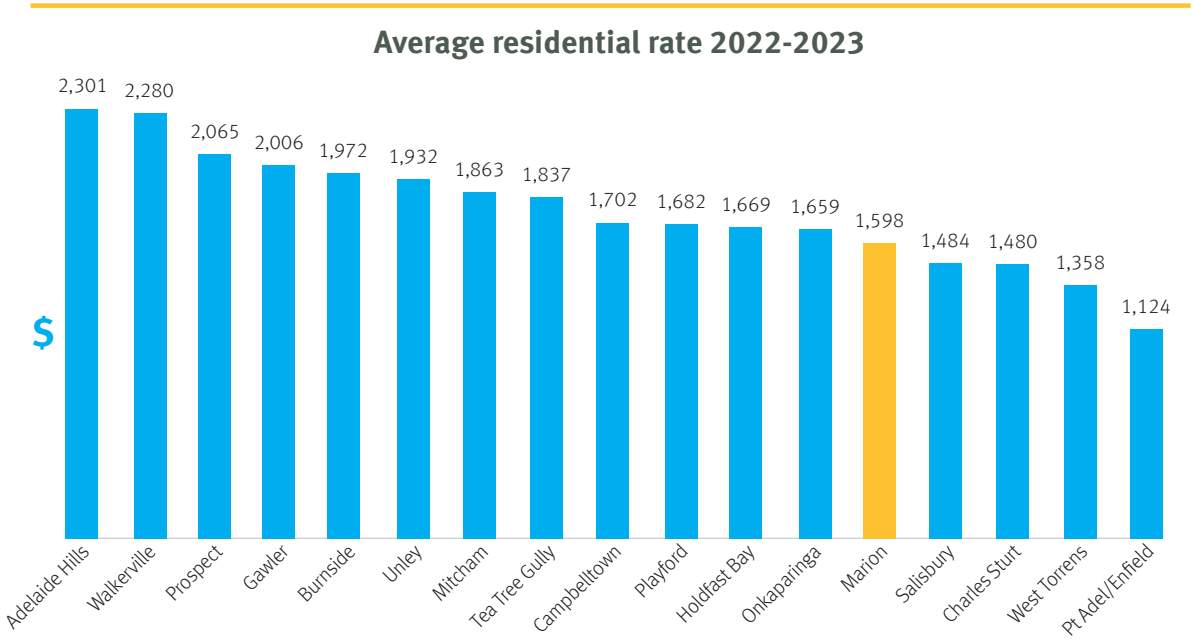
The outcomes of the community consultation, as well as a balance between achieving the strategic directions, maintaining services and assets, ensuring financial and environmental sustainability, supporting intergenerational equity and making provision for those in the community who are experiencing hardship, have been considered in setting the rate increase for the Annual Business Plan 2023-2024.





Comparative rating data

With a 5.2% increase, the City of Marion's average residential rate is in line with Council's Annual Business Plan framework and set to remain among the lower rating metropolitan councils. In 2022-2023 Council had the 5th lowest average metropolitan residential rate.



Differential rating

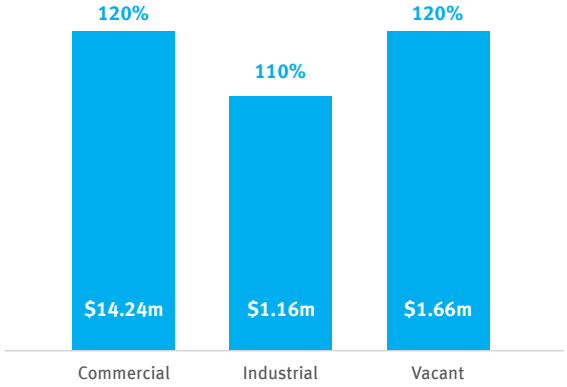
Council currently derives 17% (2022-2023: 17%) of its rate revenue from the Commercial (16%) and Industrial (1%) sectors. Commercial and Industrial users consume a greater proportion of Council resources than residential properties, particularly in regard to the use of roads, footpaths, traffic, parking, storm water drainage, public health and environment.

Council uses a differential rating system to raise revenue based on its Land Use to ensure a fair and equitable distribution of rates within the City of Marion.

The differential rate is charged in addition to the normal rate. In applying this approach, Council will take into consideration all prevailing economic conditions and changes and adjust its differential rates accordingly, to ensure an appropriate and fair equalisation of rates across all land use categories.

Differential rates to apply to land use are as follows:

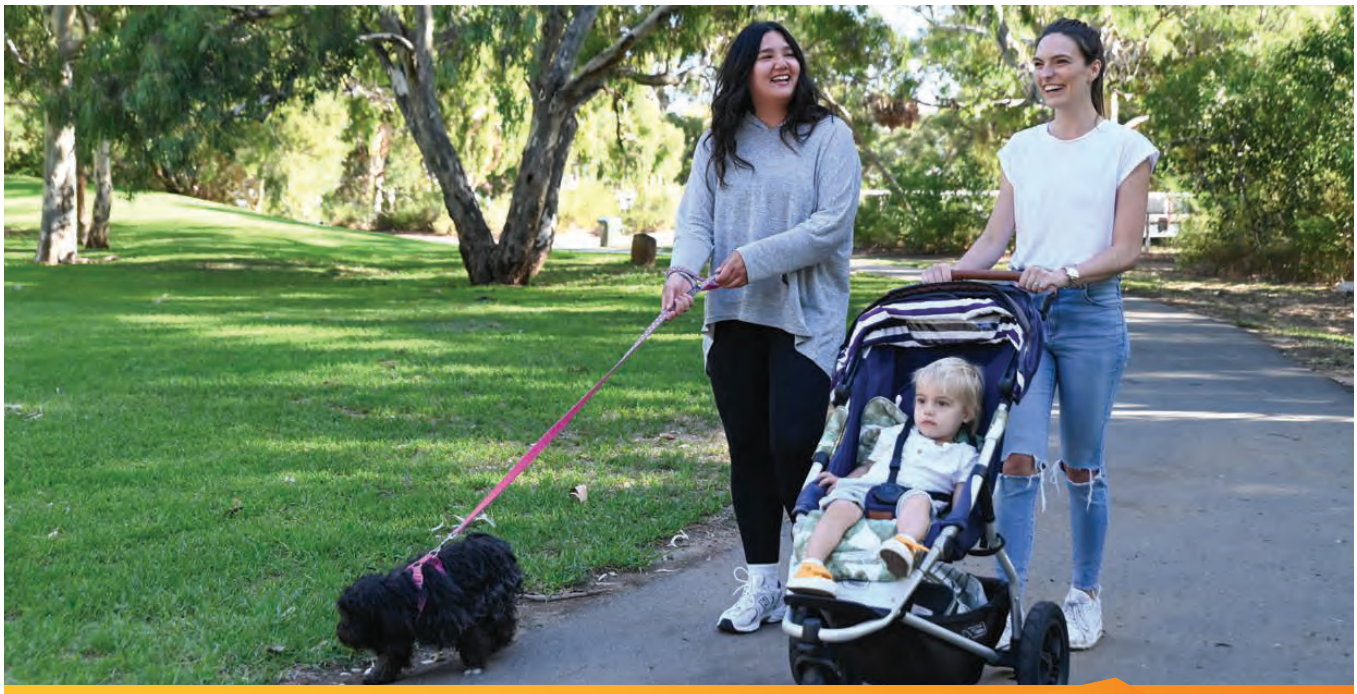
Differential rating

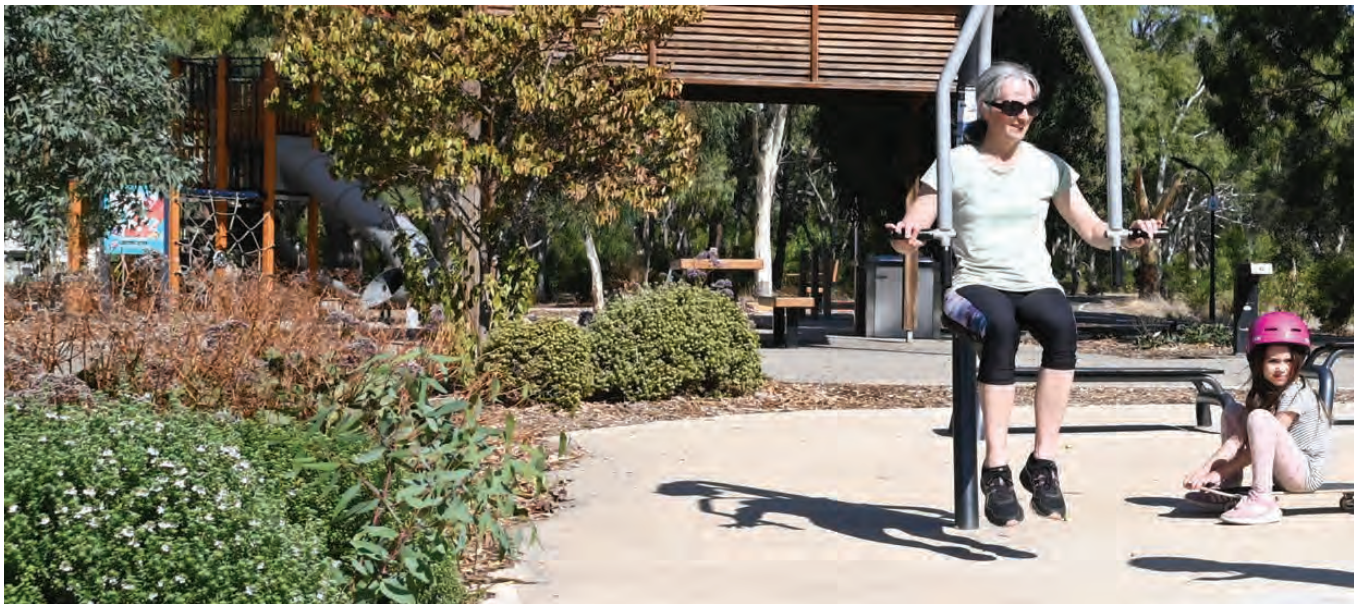


The average increase in rates for 2023-2024 by land use category is outlined below:

Land use category	2023-2024 increase
Residential	$80
Vacant Land	$262
Industrial	$862
Commercial	$755

Council is forecasting to raise $87.176m in general rates revenue of which $14.24m is derived from commercial properties, $1.16m from industrial properties and $1.66m from properties in the vacant land use category.





Budgeted income statement

An operating surplus of $0.365m before capital revenues is forecast for 2023-2024. The operating surplus is required to support the renewal of existing infrastructure in accordance with Council's Asset Management Plans and to support construction of new assets to deliver services.

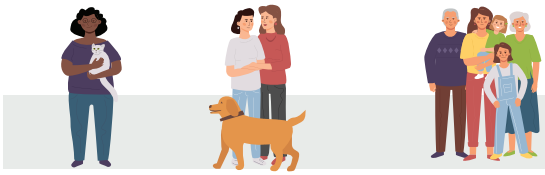
BUDGETED INCOME STATEMENT	3RD REVIEW 2022/23 $'000	BUDGET 2023/24 $'000	VARIANCE $'000
Operating Revenue			
Rates - General	82,157	87,176	5,019
Rates - Regional Landscape Levy *	2,157	2,262	105
Statutory Charges	2,470	2,551	81
User Charges	3,553	3,325	(228)
Grants/Subsidies	7,974	6,935	(1,039)
Investment Income	1,150	425	(725)
Reimbursements	1,212	1,081	(131)
Other Revenue	1,054	701	(353)
Share of Profit/(Loss) Regional Subsidiaries	365	365	-
Total Operating Revenue	**102,092**	**104,821**	**2,729**
Operating Expenditure			
Employee Costs	41,825	44,064	2,239
Contractor Services	33,749	27,477	(6,272)
Materials	6,158	6,994	836
Finance Charges	194	151	(43)
Depreciation	17,478	18,100	622
Other Expenses	8,509	7,670	(839)
Total Operating Expenditure	**107,913**	**104,456**	**(3,457)**
Operating Surplus/(Deficit) before Capital Revenues	**(5,821)**	**365**	**6,186**
Capital Grants and Contributions	17,425	10,119	(7,306)
Asset Disposal and Fair Value adjustments	1,981	-	(1,981)
Net Surplus/(Deficit)	**13,585**	**10,484**	**(3,101)**

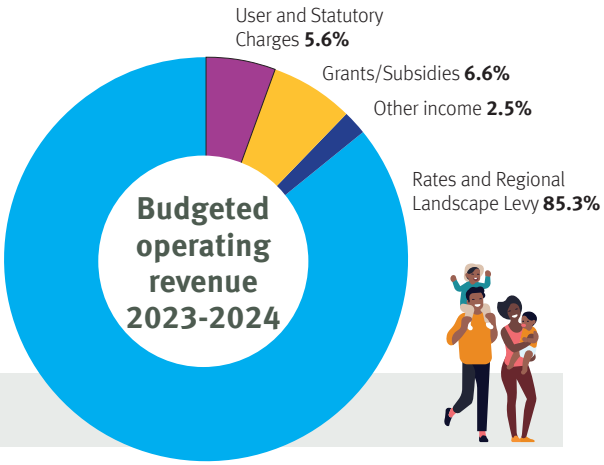
* Note: The Regional Landscape Levy is collected by Council on behalf of the Green Adelaide Board.



Operating revenue

The main source of income for Council is rate revenue; making up just over 83% (85% including Regional Landscape Levy) of total revenue in 2023-2024, with other sources being government regulated fees for statutory services, diminishing levels of untied federal grant monies, as well as other grants from the State and Federal government.





General rates

Council's revenue in 2023-2024 includes $87.176m ($82.157m, 2022-2023) to be raised in general rates. The budget has been developed on the basis of a 5.2% average rate increase (excluding new developments and capital improvements). In setting rates for 2023-2024, Council has forecast the revenue required to meet the costs of delivering the services and projects to be provided to the community in 2023-2024.

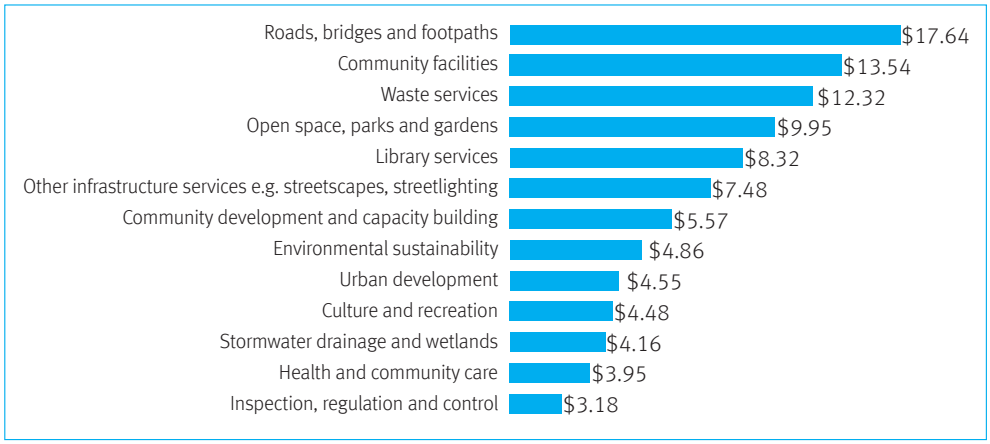
Growth from new property development is forecast at 1% for 2023-2024. This predominantly is the result of new housing in Marion, as reported by the Valuer General. The revenue created by this growth will cover the increased costs of servicing a growing community, which includes the requirement to maintain and provide for the replacement of infrastructure such as stormwater drainage and transport networks.

User Charges set by Council – Relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include charges for the use of Council's community facilities, swimming pool admission and the like. Statutory Charges set by State Government – Relate mainly to fees and fines levied in accordance with legislation and include development application fees, health act registrations and parking fines.

Grants and Subsidies – Grants include all monies received from State and Federal sources for the purpose of funding the delivery of Council's services to ratepayers and for the funding of the capital works program. Operating grants are forecast to reduce to $6.935m in 2023-2024, down on 2022-2023 by $1.039m.

Operating expenditure

Operating expenditure per $100



Council's operating expenses are forecast to decrease to $104.456m in 2023-2024. The left graph shows a breakdown of operating expenditure across Council services for every $100 spent:

Employee costs

Employees are responsible for the provision of Council's key services, including the ongoing maintenance of open space areas, libraries, neighbourhood centres, the Marion Outdoor Pool, urban development, health and community care. Employees are either directly employed by Council, or indirectly through an employment agency (i.e. agency staff) where temporary workforce requirements have arisen through seasonal demand or short-term vacancies of existing positions.

Employee costs are forecast to increase by $2.2m primarily because of increases stemming from existing Enterprise Agreements provisions, increases to the Superannuation Guarantee Contribution, additional staffing resources for Council endorsed initiatives.

A reduction of $1.0m has been incorporated into the budget to allow for positions that may be temporarily vacant during the year.

Contractor services

Contractor services relate mainly to the provision of Council services by external providers. Council uses contractors to assist in the provision of major services such as waste collection, and also where specialist services or advice is required, where it is not warranted for Council to have permanent in-house resources. A decrease of $6.272m is forecast in the 2023-2024 budget which primarily relates to one off expenditure in 2022-2023 for the completion of the Digital Transformation Program, along with non-recurrent expenditure on Council elections and other one-off projects.

Materials

Council's Materials budget includes utilities, products utilised in the delivery of community services and maintenance of Council's infrastructure, open space, and other assets, as well as fuel for the fleet of vehicles used to deliver services. An increase of $0.836m in materials is forecast in the 2023-2024 budget relating primarily to CPI increases in utilities along with CPI increases generally across a broad range of material classes.

Other expenses

Other Expenses have decreased by $0.839m in 2023-2024 primarily resulting from one off contributions towards the Destination Play Space and other projects in 2022-2023.



Capital revenue

Capital grants and contributions

Council has incorporated $10.119m in capital grants and contributions towards new capital works planned in 2023-2024. Funding includes Federal and State Government grant funding contributions towards Council's prioritised new initiatives/projects.

Budgeted capital expenditure

CAPITAL EXPENDITURE	3RD REVIEW 2022/23 $'000	BUDGET 2023/24 $'000
Land	-	-
Buildings and Major Projects	19,949	30,067
Infrastructure:		
Roads & Kerbs	3,754	4,804
Drains	2,834	2,700
Footpaths	2,440	2,748
Traffic Control Devices	885	349
Other Infrastructure	410	635
Plant and Equipment	2,368	999
Furniture and Fittings	365	221
Streetscapes	1,849	2,700
Other	3,342	5,483
Total Capital Expenditure	**38,196**	**50,706**
Represented By:		
Capital Expenditure		
Assets - Renewal	14,004	11,468
Assets - New	24,192	39,238
	38,196	**50,706**

Funding for key capital projects in the 2023-2024 budget includes forecast funding towards:

Marino Hall Upgrade

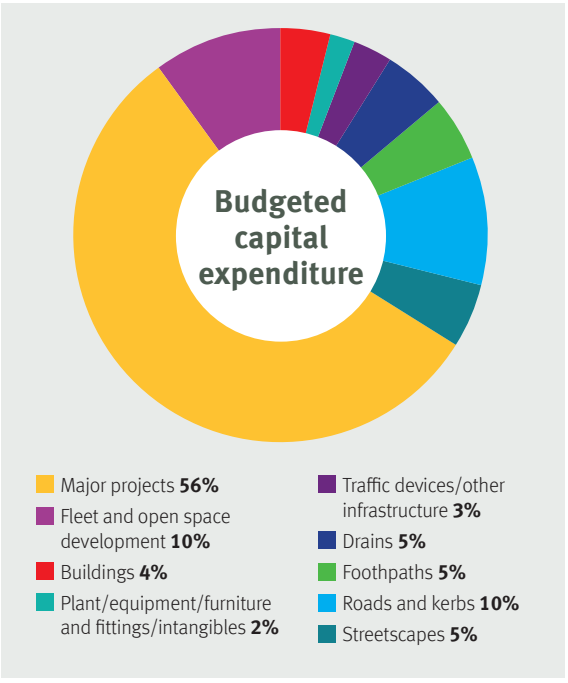
Extension to the Recycled Stormwater Pipeline

Cove Sports Netball and Lower Oval Upgrade

Warradale Park Tennis Club

Continuation of Coastal Walkway

Marino Golf Park Clubhouse Redevelopment



The 2023-2024 Budgeted Statement of Capital Expenditure forecasts total capital expenditure of $50.706m including $11.468m renewal and $39.238m new and upgrade.

The right hand chart summarises Council's planned Capital Works Program for 2023-2024:

Financing the budget

Financing the budget refers to the use of borrowings or available cash balances to meet any shortfall between expenditure (both operating and capital) and revenue.

The table below identifies the Council's net funding result. Council's budget for 2023-2024 is expected to result in a net decrease in funding of $22.487m.

NET LENDING/(BORROWING)	3RD REVIEW 2022/23 $'000	BUDGET 2023/24 $'000
Operating Surplus/(Deficit) before Capital Amounts	(5,821)	365
less: Net Outlay on Existing Assets		
Capital expenditure on asset renewal/replacement	14,004	11,468
less Depreciation/Ammortisation	(17,478)	(18,100)
	(3,474)	(6,632)
less: Net Outlay on New/Upgrade Assets		
Capital expenditure on New & Upgrade Assets	24,192	39,238
less Capital Grants	(17,425)	(10,119)
	6,767	29,119
add: Adjustments		
Gain/(loss) on disposal of assets	1,981	-
Share of Equity - Regional Subsidiaries	(365)	(365)
	1,616	(365)
Net funding increase/(decrease)	(7,498)	(22,487)

FINANCING TRANSACTIONS	3RD REVIEW 2022/23 $'000	BUDGET 2023/24 $'000
New Borrowings	1,400	18,000
less: Repayment of Principal on Borrowings	(876)	(929)
less: Increase/(Decrease) in Cash & Investments		
- Transfers from/(to) Reserves	7,388	5,497
- Cash Deficit/(Surplus)	(414)	(80)
Equals: Financing Transactions	**7,498**	**22,487**

Financing transactions associated with accommodating the expected net lending result in 2023-2024 are found in the above table. Council's Long Term Financial Plan includes an allowance for borrowings of up to $18m to manage the funding requirements of Council's Capital Works Program in 2023-2024.

Council's borrowings are projected to peak at $57.652m in 2031-2032 with its Debt Servicing Ratio peaking at 8.13% in 2032-2033 against a maximum target of 10.0% and its Net Financial Liabilities ratio remaining well within the targeted range of 0 - 50%.

Financial ratios

To assist Council in meeting its objective of financial sustainability a series of financial indicators endorsed by the Local Government Association are provided. Where a Council target has not been adopted, the recommended Local Government Association (LGA) target has been used. The table below details these financial indicators and whether or not the prescribed target has been achieved over the three years up to the end of 2023-2024.

Key financial ratios are forecast to be within their targeted ranges for the 2023-2024 year.

Operating Surplus - this ratio expresses the operating surplus as a percentage of total operating revenue.

The Asset Renewal Funding Ratio indicates whether Council is renewing or replacing assets at the rate of consumption. Council's long term target of 100% ensures that Council aims to invest adequately in maintaining its asset base.

The Asset Consumption Ratio measures the written down value of the non-current assets of the Council as a percentage of their replacement cost. This ratio remains relatively constant with the level of asset renewal expenditure forecast in 2023-2024.

The Net Financial Liabilities Ratio indicates the extent to which the net financial liabilities of the Council can be met by the Council's total operating revenue. With the consumption of cash on significant capital works and major projects completed in 2022-2023 and additional projects in 2023-2024 along with loan funding forecast to be utilised up to $18.0m in 2023-2024, the Net Financial Liabilities Ratio is projected to remain within Council's target range in 2023-2024.

The Debt Servicing Ratio measures the total annual loan principal and interest repayments as a percentage of total income for the year. This ratio identifies Council's ability to service its debt obligations from operating revenues. The ratio is anticipated to increase slightly with the new loan repayments after 2023-2024 but remains in the lower end of the targeted bandwidth for this ratio.

RATIO	COUNCIL TARGET	2023-24 BUDGET	5 YEAR AVERAGE
Operating Surplus	0% - 10%	0.35%	1.87%
Asset Renewal Funding Ratio	90% - 110%	100%	90.35%
Asset Consumption	60% - 80%	79.19%	80.50%
Net Financial Liabilities	0% - 50%	23.55%	-23.74%
Debt Servicing	0% - 5%	1.03%	1.17%

Appendix 1 - Capital works list

OPEN SPACE AND RECREATION WORKS PROGRAM 2023-2024

LOCATION	SUBURB	WARD	DESCRIPTION
Playground, Reserves & Irrigation Program			
Capella Dog Friendly Park	Hallett Cove	Coastal	upgrade to park
Aldridge Avenue Reserve	Plympton Park	Mullawirra	playground and reserve upgrade
Mema Court Reserve	Hallett Cove	Southern Hills	playground and reserve upgrade
Doulton Drive Reserve	Trott Park	Southern Hills	reserve seating
Hessing Crescent Reserve	Trott Park	Southern Hills	playground and reserve upgrade
Klippel Avenue Reserve	Trott Park	Southern Hills	construct a local trail with artwork
Reserve Street Reserve	Trott Park	Southern Hills	construct a local trail with artwork
Scarvel Avenue Reserve	Trott Park	Southern Hills	construct a local trail with artwork
Tyson Avenue Reserve	Trott Park	Southern Hills	construct a local trail with artwork
Hamilton Park Reserve	Warradale	Warracowie	playground and reserve upgrade
Alawoona Avenue Reserve	Mitchell Park	Warriparinga	playground and reserve upgrade
Hawksbury Avenue Reserve	Sturt	Warriparinga	playground and reserve upgrade
Rosefield Lane Reserve	Sturt	Warriparinga	upgrade to path and natural landscaping
Cohen Court Reserve	Tonsley	Warriparinga	playground and reserve upgrade
Minor Open Space Enhancements & Reserve Lighting	Various	Various	
Public Toilets			
Hessing Reserve	Trott Park	Southern Hills	
Cohen Court Reserve	Tonsley	Warriparinga	

PROPERTY/BUILDING WORKS PROGRAM 2023-2024

LOCATION	SUBURB	WARD	DESCRIPTION
Boat Shed Café	Hallett Cove	Coastal	upgrades to building
Marion Outdoor Pool	Park Holme	Mullawirra	upgrade to chlorine dosing system
Park Holme Library	Park Holme	Mullawirra	improvements to library fit out
Marion Cultural Centre	Oaklands Park	Warracowie	upgrade theatre lighting and desk panel
Administration Building	Sturt	Warriparinga	internal upgrades
Marion RSL	Marion	Warriparinga	replace fencing
Mitchell Park Sports & Community Centre	Mitchell Park	Warriparinga	upgrades to furniture & fittings
Various	Various	Various	upgrade building security systems
Various	Various	Various	Heritage Interpretive Signage

**Please note Capital Works Programs are subject to change.*

ROAD RESEAL PROGRAM 2023-2024

ROAD NAME	SUBURB	WARD	FROM	TO
Ariel Street	Hallett Cove	Coastal	Gretel Crescent	Thistle Street
Central Avenue	Hallett Cove	Coastal	Second Street	Clifftop Crescent
Cormorant Drive	Hallett Cove	Coastal	Cormorant Drive	St Vincents Avenue
Narida Street	Hallett Cove	Coastal	Thermopylae Crescent	Sandison Road
Neeangarra Crescent	Hallett Cove	Coastal	Kurrambi Crescent	Chalani Crescent
Reliance Road	Hallett Cove	Coastal	Galatea Street	Rainbow Street
Sandison Road	Hallett Cove	Coastal	The Cove Road	Ginko Street
Taeping Street	Hallett Cove	Coastal	The Cove Road	Gretel Crescent
Yarromie Street	Hallett Cove	Coastal	Kurrambi Crescent	Lerunna Avenue
Allan Street	Marino	Coastal	The Cove Road	Marine Parade
Angas Crescent	Marino	Coastal	Dring Crescent	Keith Crescent
Bundarra Road	Marino	Coastal	Dead End	Caralue Road
Trumara Road	Marino	Coastal	Newland Avenue	Barula Road
Rellum Street	Glengowrie	Mullawirra	Diagonal Road	Alfred Street
Nilpena Avenue	Morphettville	Mullawirra	Cowra Crescent	Rotorua Avenue
Burton Avenue	Park Holme	Mullawirra	Wray Street	Davidson Avenue
Davidson Avenue	Park Holme	Mullawirra	Duncan Avenue	Burton Avenue
Nunyah Avenue	Park Holme	Mullawirra	Barham Avenue	Appleby Road
Western Avenue	Park Holme	Mullawirra	Copley Street	Duncan Avenue
Oval Road	Hallett Cove	Southern Hills	Cove Sports Car Park Entrance	Brooklyn Drive
Hill Street	Seacliff Park	Southern Hills	West Street	End
Cadell Street	Seaview Downs	Southern Hills	Yeelanna Avenue	Warunda Avenue
Cleve Street	Seaview Downs	Southern Hills	Morgan Avenue	Gawler Street
Gawler Street	Seaview Downs	Southern Hills	Wilson Avenue	Wangary Terrace South
Hume Street	Seaview Downs	Southern Hills	Seacombe Road	Hume Street
Ross Street	Seaview Downs	Southern Hills	Gooroonga Street	Basten Avenue
Adams Road	Sheidow Park	Southern Hills	Tyson Avenue	Dickerson Crescent
Balee Avenue	Sheidow Park	Southern Hills	Adams Road	Nari Drive
Blanche Court	Sheidow Park	Southern Hills	Captain Place	End
Rua Road	Sheidow Park	Southern Hills	Nari Drive	Balee Avenue
Southbank Boulevard	Sheidow Park	Southern Hills	Berrima Road	Worthing Drive
Klippel Avenue	Trott Park	Southern Hills	Scarvel Avenue	Cul-De-Sac
Whiteley Drive	Trott Park	Southern Hills	Adams Road East	Kahan Court
Vinall Street Loop	Dover Gardens	Warracowie	Vinall Street South	Vinall Street North
Coolah Terrace	Marion	Warracowie	Beauford Avenue	The Parade
Crew Street	Oaklands Park	Warracowie	Diagonal Way	Albany Crescent
Parsons Street	Oaklands Park	Warracowie	Crozier Terrace	Kenton Avenue
Rajah Street	Oaklands Park	Warracowie	Doreen Street	Lucknow Street
Pitt Street	Seacombe Gardens	Warracowie	Kent Avenue	Kurrajong Place
Wilga Street	Seacombe Gardens	Warracowie	Harbrow Grove	Russell Avenue
Cedar Avenue	Warradale	Warracowie	Diagonal Road	Sienna Avenue
Ewell Avenue	Warradale	Warracowie	Diagonal Road	Sienna Street
Lascelles Avenue	Warradale	Warracowie	Morphett Road	Straun Avenue
Soho Street	Warradale	Warracowie	Keynes Avenue	Cedar Avenue
Hugh Cairns Avenue	Bedford Park	Warriparinga	Laffer Drive	End
Wallace Court	Bedford Park	Warriparinga	Bradley Grove	End

**Please note Capital Works Programs are subject to change.*

ROAD RESEAL PROGRAM 2023-2024 (CONTINUED)

ROAD NAME	SUBURB	WARD	FROM	TO
Sparrow Hawk Lane	Darlington	Warriparinga	Eagle Rise	End
Pankina Grove	Marion	Warriparinga	Larkdale Avenue	Cul-De-Sac
Pitcairn Avenue	Marion	Warriparinga	Jasmine Avenue	Cul-De-Sac
Rathlin Avenue	Marion	Warriparinga	Alison Avenue	Avalon Road
Tweed Avenue	Marion	Warriparinga	Lynne Court	End
Bradley Grove	Mitchell Park	Warriparinga	Kirra Avenue	Quick Road
Byard Terrace	Mitchell Park	Warriparinga	Shepley Street	Lodge Street
Kirra Access	Mitchell Park	Warriparinga	Bradley Grove	Kirra Avenue
Quick Service	Mitchell Park	Warriparinga	Quick Road West	Quick Road East
Thirza Avenue	Mitchell Park	Warriparinga	Marion Road	Nellie Avenue
Timothy Court	Mitchell Park	Warriparinga	Bradley Grove	Timothy Court End
Trowbridge Avenue	Mitchell Park	Warriparinga	Burnley Grove	Lanark Avenue
Frederick Avenue	Seacombe Heights	Warriparinga	Galway Avenue	Truscott Avenue
Grand View Drive	Seacombe Heights	Warriparinga	Morphett Road	Frederick Avenue
Karoona Crescent	Seacombe Heights	Warriparinga	Bede Street	Arkaba Street
Myer Road	Sturt	Warriparinga	Tay Road	Grandview Grove
Rosefield Lane	Sturt	Warriparinga	Parkmore Avenue North	Parkmore Avenue South
Adelaide Terrace	Edwardstown	Woodlands	Charles Street	West Street
Railway Terrace	Edwardstown	Woodlands	Cross Road	Castle Street
Moldavia Street	Glandore	Woodlands	Naldera Street	Kalyan Road
Korana Street	South Plympton	Woodlands	Wheaton Avenue	Gurney Street

**Please note Capital Works Programs are subject to change.*

RESIDENTIAL FOOTPATH PROGRAM 2023-2024

ROAD NAME	SUBURB	WARD
Balboa Drive	Hallett Cove	Coastal
Beachfront Court	Hallett Cove	Coastal
Kurrambi Crescent to Neeangarra Crescent - Walkway	Hallett Cove	Coastal
Lonsdale Road	Hallett Cove	Coastal
Madison Court	Hallett Cove	Coastal
Waterfall Creek Connection	Hallett Cove	Coastal
Laneway (Radstock Street & Stephen Place)	Morphettville	Mullawirra
Arthur Street	Seacliff Park	Southern Hills
Gully Road	Seacliff Park	Southern Hills
Berrima Road	Sheidow Park	Southern Hills
Berrima Road/Patpa Drive - Staircase	Sheidow Park	Southern Hills
Patpa Drive	Sheidow Park	Southern Hills
Spinnaker Circuit West Reserve	Sheidow Park	Southern Hills
Bovard Court	Trott Park	Southern Hills
Chifley Crescent to Lyons Circuit - Walkway	Trott Park	Southern Hills
Hamilton Reserve	Warradale	Warracowie
Marion Community House	Warradale	Warracowie
Warradale Railway Station - Connections	Warradale	Warracowie
Sturt River Linear Path	Bedford Park	Warriparinga
Tudor Avenue	Clovelly Park	Warriparinga
Farne Terrace	Marion	Warriparinga
Nellie Avenue	Mitchell Park	Warriparinga
Thorne Crescent to Lutana Crescent - Walkway	Mitchell Park	Warriparinga
Chambers Street	Ascot Park	Woodlands
Woodlands Park Railway Station - Connections	Edwardstown	Woodlands
Proactive Footpath Works	Various	Various
Coast to Vines Shared Path	Various	Various

CAR PARK PROGRAM 2023-2024

LOCATION	SUBURB	WARD
Alawaoona Reserve	Mitchell Park	Warriparinga
Warriparinga Way	Bedford Park	Warriparinga
Warradale Train Station (Railway Terrace)	Warradale	Warracowie
Stanley Street	Glengowrie	Mullawirra
Plympton Park Oval	Plympton Park	Mullawirra
Moreland Avenue/Ransford Crescent	Mitchell Park	Warriparinga

**Please note Capital Works Programs are subject to change.*

TRAFFIC DEVICES PROGRAM 2023-2024

ROAD NAME	SUBURB	WARD	DESCRIPTION
Gledsdale Road	Hallett Cove	Coastal	traffic signal renewal
Arthur Street	Plympton Park	Mullawirra	improvements to traffic movement
Arthur Street	Seacliff Park	Southern Hills	driveway link renewal
Bradley Grove/Quick Road	Mitchell Park	Warriparinga	roundabout renewal
Renown Avenue	Clovelly Park	Woodlands	traffic signal renewal
Thomas Street	South Plympton	Woodlands	traffic signal renewal
Minor Traffic Control Devices	Various	Various	

STORMWATER DRAINAGE PROGRAM 2023-2024

ROAD NAME	SUBURB	WARD
Second Street	Hallett Cove	Coastal
Forest Avenue	Marino	Coastal
George Court	Marino	Coastal
Beadnall Terrace	Glengowrie	Mullawirra
Bowaka Street	Park Holme	Mullawirra
Rotorua Avenue	Park Holme	Mullawirra
Yeelana Avenue	Seaview Downs	Southern Hills
Coolah Terrace	Marion	Warracowie
Bowden Grove	Oaklands Park	Warracowie
Calum Grove	Seacombe Heights	Warriparinga

STREETSCAPE PROGRAM 2023-2024

ROAD NAME	SUBURB	WARD
Alawoona Avenue	Mitchell Park	Warriparinga
Raglan Avenue	Edwardstown	Woodlands

OTHER INFRASTRUCTURE PROGRAM 2023-2024

DETAILS	SUBURB	WARD
Water Sensitive Urban Design Renewal	Various	Various
Cove Road Retaining Wall	Marino	Coastal
Street Lighting	Various	Various
Signage	Various	Various
River & Creek Renewal	Various	Various
Bridges	Various	Various
DDA Kerb Ramp Upgrades	Various	Various
Bus Shelters	Various	Various

KERB AND WATER TABLE PROGRAM 2023-2024

ROAD NAME	SUBURB	WARD	FROM	TO
Program to be finalised June 2023				

**Please note Capital Works Programs are subject to change.*

Appendix 2 - Budgeted Income Statement

BUDGET 2022-23 $'000	3RD REVIEW 2022-23 $'000		BUDGET 2023-24 $'000
		Operating Revenue	
82,059	82,157	Rates - General	87,176
2,087	2,157	Rates - Regional Landscape Levy	2,262
2,194	2,470	Statutory Charges	2,551
2,765	3,553	User Charges	3,325
6,929	7,974	Grants/Subsidies	6,935
200	1,150	Investment Income	425
1,159	1,212	Reimbursements	1,081
780	1,054	Other Revenue	701
365	365	Share of Profit/(Loss) SRWRA	365
98,538	**102,092**	**Total Operating Revenue**	**104,821**
		Operating Expenditure	
41,584	41,825	Employee Costs	44,064
24,314	33,749	Contractor Services	27,477
5,242	6,158	Materials	6,994
202	194	Finance Charges	151
16,651	17,478	Depreciation	18,100
8,404	8,509	Other Expenses	7,670
96,397	**107,913**	**Total Operating Expenditure**	**104,456**
2,141	(5,821)	**Operating Surplus/(Deficit) before Capital Revenues**	365
6,651	17,425	Capital Grants and Contributions	10,119
-	1,981	Asset Disposal and Fair Value Adjustments	-
	-	Physical resources received free of charge	
8,792	**13,585**	**Net Surplus/(Deficit) resulting from Operations**	**10,484**

Appendix 3 - Budgeted Statement of Financial Position

BUDGET 2022-23 $'000	3RD REVIEW 2022-23 $'000		BUDGET 2023-24 $'000
		Current Assets	
16,701	20,065	Cash	14,478
5,099	5,279	Receivables	5,318
299	500	Inventory	371
22,099	**25,844**	**Total Current Assets**	**20,167**
		Current Liabilities	
7,087	11,029	Creditors	10,439
6,424	6,346	Provisions	6,301
876	886	Loans	1,713
14,387	**18,261**	**Total Current Liabilities**	**18,453**
7,712	**7,583**	**Net Current Assets/(Liabilities)**	**1,714**
		Non-Current Assets	
7,357	8,220	Investment in Regional Subsidiaries	8,585
1,181,434	1,225,392	Infrastructure, Property, Plant & Equipment	1,257,667
1,188,791	**1,233,612**	**Total Non-Current Assets**	**1,266,252**
		Non-Current Liabilities	
708	594	Provisions	639
6,211	3,211	Loans	19,455
6,919	**3,805**	**Total Non-Current Liabilities**	**20,094**
1,189,584	**1,237,390**	**Net Assets**	**1,247,872**
		Equity	
447,696	448,601	Accumulated Surplus	464,580
741,888	788,789	Reserves	783,292
1,189,584	**1,237,390**	**Total Equity**	**1,247,872**

Appendix 4 - Budgeted Statement of Changes in Equity

BUDGET 2022-23 $'000	3RD REVIEW 2022-23 $'000			BUDGET 2023-24 $'000
		Accumulated Surplus		
427,087	427,628	Balance at beginning of period		448,601
8,792	13,585	Net Surplus/(Deficit)		10,484
11,903	24,692	Transfers from Reserves		5,603
(86)	(17,304)	Transfers to Reserves		(108)
447,696	**448,601**		**Balance at end of period**	**464,580**
		Asset Revaluation Reserve		
732,120	769,508	Balance at beginning of period		769,508
732,120	**769,508**		**Balance at end of period**	**769,508**
		Other Reserves		
21,585	26,669	Balance at beginning of period		19,281
(11,817)	(7,388)	Net change		(5,497)
9,768	**19,281**		**Balance at end of period**	**13,784**
741,888	**788,789**	**Total Reserves**		**783,292**
1,189,584	**1,237,390**	**Total Equity**		**1,247,872**

Appendix 5 - Budgeted Statement of Cash Flows

BUDGET 2022-23 $'000	3RD REVIEW 2022-23 $'000		BUDGET 2023-24 $'000
		Cash Flows from Operating Activities	
97,637	101,727	***Receipts***	104,826
(81,505)	(90,435)	***Payments***	(87,211)
16,132	**11,292**	**Net Cash Provided by Operating Activities**	**17,615**
		Cash Flows from Financing Activities	
		Receipts	
4,400	1,400	Loans Received	18,000
		Payments	
(876)	(876)	Principal	(929)
3,524	**524**	**Net Cash (Used In) Financing Activities**	**17,071**
		Cash Flows from Investing Activities	
		Receipts	
6,651	17,425	Capital Grants/Subsidies & Contributions/Investments	10,434
-	1,981	Sale of surplus assets	-
		Payments	
(40,395)	(38,196)	Purchase of IPP&E	(50,707)
(33,744)	**(18,790)**	**Net Cash (Used In) Investing Activities**	**(40,273)**
(14,088)	(6,974)	Net Increase/(Decrease) in Cash Held	(5,587)
30,789	27,039	Cash at Beginning of Reporting Period	20,065
16,701	**20,065**	**Cash at End of Reporting Period**	**14,478**

Appendix 6 - Budgeted Funding Statement

BUDGET 2022-23 $'000	BUDGET 2022-23 $'000		BUDGET 2023-24 $'000
		Operating Revenue	
84,146	84,314	Rates	89,438
2,194	2,470	Statutory Charges	2,551
2,765	3,553	User Charges	3,325
6,929	7,974	Operating Grants & Subsidies	6,935
200	1,150	Investment Income	425
1,159	1,212	Reimbursements	1,081
780	1,054	Other	701
365	365	Net gain - SRWRA	365
98,538	**102,092**		**104,821**
		Operating Expenses	
41,584	41,825	Employee Costs	44,064
24,314	33,749	Contractual Services	27,477
5,242	6,158	Materials	6,994
202	194	Finance Charges	151
16,651	17,478	Depreciation	18,100
8,404	8,509	Other	7,670
96,397	**107,913**		**104,456**
2,141	**(5,821)**	**Operating Surplus/(Deficit) before Capital Revenues**	**365**
		Capital Revenue	
6,651	17,425	Capital Grants & Subsidies	10,119
-	1,981	Asset disposal and fair value adjustments	-
8,792	**13,585**	**Net Surplus/(Deficit)**	**10,484**
16,651	17,478	Depreciation	18,100
(365)	(365)	Share of Profit SRWRA	(365)
25,078	**30,698**	**Funding available for Capital Investment**	**28,219**
		Capital	
10,548	14,004	less Capital Expenditure - Renewal	11,468
29,847	24,192	less Capital Expenditure - New	39,238
(15,317)	**(7,498)**	**Net funding increase/(decrease)**	**(22,487)**
		Funded by;	
		Loans	
4,400	1,400	Loan Principal Receipts (Net)	18,000
(876)	(876)	less Loan Principal Repayments	(929)
3,524	524	Loan Funding (Net)	17,071
		Movement in level of cash, investments and accruals	
23	414	Cash Surplus/(Deficit) funding requirements	80
(11,817)	(7,388)	Reserves Net transfer to/(transfer from)	(5,497)
(11,794)	**(6,974)**	**Cash/Investments/Accruals Funding**	**(5,417)**
15,317	**7,498**	**Funding Transactions**	**22,487**

Appendix 7 - Rating policy

1. RATING

(1) VALUATION METHODOLOGY AND ADOPTION

Council uses Capital Value as the basis for valuing land within the Council area. Capital Value is the value of the land and all of the improvements on the land. The Council also continues to adopt the capital valuations distributed by the Valuer-General.

(SEE ANNEXURE 1)

(2) DIFFERENTIAL GENERAL RATES

All land within a council area, except for land specifically exempt under section 147 (2) of the Act is rateable. The Act provides for a council to raise revenue through a general rate, which applies to all rateable land, or through differential general rates, which differentially apply to classes of rateable land. Council uses a differential rating system to raise revenue based upon Land Use to ensure a fair and equitable distribution of rates within the City of Marion. In applying this approach, Council will take into consideration all prevailing economic conditions and changes and adjust its differential rates accordingly, to ensure an appropriate and fair equalisation of rates across all land use categories.

The differential general rate Land Use categories are as follows:

Category 1 Residential
Category 2 Commercial – Shop
Category 3 Commercial – Office
Category 4 Commercial – Other
Category 5 Industrial – Light
Category 6 Industrial – Other
Category 7 Primary Production
Category 8 Vacant
Category 9 Other

These differential rates will be used to determine the rates in the dollar for all properties within the City of Marion area for the financial year. These rates will be specified in Council's rate declaration for each financial year.

(SEE ANNEXURE 1)

(3) MINIMUM RATE

A minimum amount payable by way of general rates is determined to apply to the whole of an allotment (including land under a separate lease or licence) and only one minimum amount is payable in respect of two or more pieces of adjoining land (whether intercepted by a road or not) if they are owned by the same owner and occupied by the same occupier.

The Minimum Rate to apply to properties within the City of Marion will be detailed in Council's rate declaration for each financial year.

(SEE ANNEXURE 1)

(4) SERVICE CHARGE

The Council has decided not to impose any service charges for this financial year.

(5) REGIONAL LANDSCAPE LEVY (FORMERLY NATURAL RESOURCES MANAGEMENT LEVY)

The Council, under the Landscape South Australia Act 2019, is required to collect this levy. It does so by imposing a separate rate for all rateable properties within the Council area.

For each financial year, the levy for each property will be determined by the total capital valuation within the City of Marion. The calculation is as follows;

Total Capital Value divided by the Total Amount Required, (set for the financial year by the Green Adelaide Board) determines an appropriate rate in the dollar, this rate in the dollar will then be adopted to each property.

(SEE ANNEXURE 1)

(6) PAYMENT OF RATES

The Council has determined that payment of rates for the 2023-2024 financial year will be by four instalments, due on 1 September 2023, 1 December 2023, 1 March 2024 and 3 June 2024. However, the total amount of rates may be paid in full at any time.

Council has determined that rates may be paid by the following methods:

- Payrix – Direct via Council's Rating Portal
- Australia Post – Post Office, Telephone or Internet
- Bpay – Telephone or internet payments
- Centrepay – Deductions directly from Centrelink deductions
- Direct Debit – Direct from either a Cheque or Savings account
- Eservices – Direct through the Council's Internet system
- In person - At Council Offices
- By Mail - PO Box 21 Oaklands Park SA 5046

(7) LATE PAYMENT OF RATES

Council imposes an initial penalty (a fine) of 2% as prescribed under the Act on any instalment that is received late. A prescribed interest rate (which includes the amount of any previous unpaid fine and interest) will apply on the expiration of each month that a balance remains unpaid.

When the Council receives a payment in respect of overdue rates, the money received is applied in the order set out below, in accordance with Section 183 of the Act:

- First – to satisfy any costs awarded in connection with court proceedings;
- Second – to satisfy any interest costs;
- Third – in payment of any fines imposed;
- Fourth – in payment of rates, in chronological order (starting with the oldest account first).

(SEE ANNEXURE 1)

8) REBATES AND POSTPONEMENT OF RATES

(8.1) RATE REBATE POLICY

Refer to the Rate Rebate Policy attached.

(8.2) RESIDENTIAL RATE REBATE

Section 166 (1) (l) (ii) of the Act provides for the discretionary rebate of rates where, among other things, there has been a rapid change in valuations.

Council will provide relief against a substantial increase in rates payable on residential land due to large increases in capital value by applying a rebate of general rates to eligible ratepayers.

For the current financial year a rebate will be applied to properties to cap any increase in the general rates at 10% subject to meeting the Qualifying Criteria set out below:

- The property is the owner's principal place of residence.
- The property has not had more than $20,000 of improvements.
- The property value has not increased due to zoning changes.
- The land use for rating purposes has not changed since 1 July of the previous financial year.
- The property has not sold since the 1 January of the previous financial year.

The Residential Rate Rebate will be applied automatically to properties that can be readily identified as being eligible. Where this rebate is not applied automatically, ratepayers who consider they could be eligible may apply in writing to Council. Applications will be assessed against the eligibility criteria. Only applications for the current financial year will be accepted and must be received in the current financial year.

(8.3) RESIDENTIAL CONSTRUCTION ON VACANT LAND

Under Section 166 (1) (a) of the Act, and for the purpose of securing the proper development of the area, a discretionary rebate of general rates for the 2023-2024 financial year will be granted in respect of an assessment classed as vacant land by the Council, where:

- The principal ratepayer of the assessment applies to the Council for the rebate prior to 30 June 2024, and
- The footings have been poured on the property by 30 June 2024.

The amount of the rebate will be the difference between the general rate in the dollar applicable to Vacant land, and the general rate in the dollar applicable to Residential land. This is calculated by the number of days remaining between 1 July 2023 - 30 June 2024 from the date footings are poured for a residence on the land. Minimum Rate is still applicable.

(8.4) POSTPONEMENT OF RATES – HARDSHIP

Section 182 of The Act permits the Council, on the application of the ratepayer, to partially or wholly remit rates or to postpone rates, on the basis of hardship. Where a ratepayer is suffering hardship in paying rates they may submit an application in writing to the Council's Team Leader Rating Services. The Council treats such inquiries confidentially.

(8.5) POSTPONEMENT OF RATES – SENIORS

An application may be made to Council by ratepayers who meet the criteria required for qualification for postponement under Section 182A of The Act. (see Annexure 1 for criteria)

(9) SALE OF LAND FOR NON-PAYMENT OF RATES

The Act provides that a council may sell any property where the rates have been in arrears for three years or more. Council is required to notify the owner of the land of its intention to sell the land, provide the owners with details of the outstanding amounts, and advise the owner of its intention to sell the land if payment of the outstanding amount is not received within one month. Except in extraordinary circumstances, the Council enforces the sale of land for arrears of rates.

(10) CONCESSIONS

COST OF LIVING CONCESSION

Pensioners, low-income earners and self-funded retirees holding a Commonwealth Seniors Health Card can receive up to $243.90 per year. Eligibility includes pensioners and low-income earners who are tenants.

For further information contact the Concessions Hotline on 1800 307 758.

RATE REBATES

(1) POLICY STATEMENT

Council has decided to adopt a Rate Rebate Policy for all rateable land within the Council's area which is applied in accordance with Sections 159 to 166 of the Act. This Policy will assist the Council as a decision making function and is intended to provide guidance to the community as to the matters that the Council will take into account in deciding an application for a rebate.

The Policy also sets out the type of land use for which the Council must grant a mandatory rebate of rates and the percentage amount applicable, and those types of land use where the Council has the ability to grant a discretionary rebate of rates. Rebates will only be available when the applicant satisfies the requirements under both the Act and, where appropriate, the requirements of this Policy.

(2) MANDATORY REBATES

Mandatory rate rebates will be granted by Council at the prescribed rate in accordance with Sections 159 to 165 of The Act.

S160 – Health Services 100% Rebate
S161 – Community Services (Including Housing Associations) 75% Rebate
S162 – Religious Purposes 100% Rebate
S163 – Public Cemeteries 100% Rebate
S164 – Royal Zoological Society of SA 100% Rebate
S165 – Educational Purposes 75% Rebate

Where the Council is satisfied from its own records, or from other sources, that a person or body meets the necessary criteria for a mandatory rate rebate, the Council will grant the rebate accordingly. Where the Council is not satisfied based on the information in its possession or otherwise does not hold relevant information, it will require the person or body to lodge an application in accordance with this Policy.

Where a person or body is entitled to mandatory rate rebate of 75% only, the Council may increase the rebate up to a further 25% as a discretionary rebate.

Where an application is made to the Council for a discretionary rebate of up to a further 25%, the application will be determined and written notice will be provided to the applicant of its determination of that application in accordance with the requirements for Discretionary Rebates in this Policy.

(3) DISCRETIONARY REBATES

A discretionary rate rebate may be granted by the Council, at its absolute discretion, up to and including 100% relief to any cases pursuant to Section 166 of the Act.

Any persons or bodies seeking a discretionary rebate, will be required to submit an application form to the Council and provide to the Council such information as stipulated on the application form and any other information that the Council may reasonably require.

(4) APPLICATION

Application forms may be obtained online at www.marion.com.au or from the Council office located at 245 Sturt Road, Sturt.

The Council will advise an applicant for a rebate of its determination of that application in due course, after receiving the application and receiving all information requested by the Council. The advice will state –

- if the application has been granted, the amount of the rebate; or
- if the application has not been granted, the reasons why.

(5) IN REGARDS TO PRESCRIBED DISCRETIONARY RATE REBATES THE COUNCIL WILL TAKE INTO ACCOUNT, IN ACCORDANCE WITH SECTION 166(1A) OF THE ACT, THE FOLLOWING MATTERS –

- The nature and extent of Council services provided in respect of the land for which the rebate is sought, in comparison to similar services provided elsewhere in the Council area;
- The community need that is being met by activities carried out on the land for which the rebate is sought; and the extent to which activities carried out on the land, for which the rebate is sought, provides assistance or relief to disadvantaged persons; and
- Such other matters as the Council considers relevant.

(6) THE COUNCIL MAY TAKE INTO ACCOUNT OTHER MATTERS CONSIDERED RELEVANT BY THE COUNCIL INCLUDING, BUT NOT LIMITED TO, THE FOLLOWING–

- Why there is a need for financial assistance through a rebate;
- The level of rebate (percentage and dollar amount) being sought and why it is appropriate;
- The extent of financial assistance, if any, being provided to the applicant and/or in respect of the land by Commonwealth or State agencies;
- Whether the applicant has made/intends to make applications to another Council;
- Whether, and if so to what extent, the applicant is or will be providing a service within the Council area;
- Whether the applicant is a public sector body, a private not for profit body or a private for profit body;
- Whether there are any relevant historical considerations that may be relevant for all or any part of the current Council term;
- The desirability of granting a rebate for more than one year;
- Consideration of the full financial consequences of the rebate for the Council;

- The time the application is received;
- The availability of any community grant to the person or body making the application;
- Whether the applicant is in receipt of a community grant; and
- Any other matters and policies of the Council, which the Council considers relevant.

All persons or bodies wishing to apply to the Council for a discretionary rebate of rates must do so on or before 1 May in that financial year for the following financial year.

- The Council may grant a rebate of rates on such conditions as the Council thinks fit.
- The Council may, for proper cause, determine that an entitlement to a rebate of rates under the Act no longer applies.
- Where an entitlement to a rebate of rates ceases or no longer applies during the course of a financial year, the Council is entitled to recover rates, or rates at the increased level (as the case may be), proportionate to the remaining part of the financial year.

It is an offence for a person or body to make a false or misleading statement or representation in an application, or to provide false or misleading information or evidence in support of an application made (or purporting to be made) under the Act.

The maximum penalty for this offence is $5,000.

If a person or body has the benefit of a rebate of rates and the grounds on which the rebate has been granted cease to exist, the person or body must immediately inform the Council of that fact and (whether or not the Council is so informed) the entitlement to a rebate ceases. If a person or body fails to do so that person or body is guilty of an offence.

The maximum penalty for this offence is $5,000.

(7) DELEGATION

The Council has delegated its power, pursuant to Section 44 of the Act to grant applications for mandatory rebates that meet the requirements of the Act, to the Chief Executive Officer.

The Council has delegated its power, pursuant to Section 44 of the Act to determine applications and to grant a discretionary rebate of rates, to the Chief Executive Officer subject to the following condition:

- Where the discretionary rate is not more than $5,000.

(8) REVIEW OF REBATE

A person or a body aggrieved by a determination of the Council in respect of an application for a rebate may, within 14 days of the date of the notice of determination, seek a review of that decision in accordance with the Council's Internal Review of Council Decisions Policy.

(9) COMMUNITY GRANTS

If an application for a rebate is unsuccessful, the Council has an absolute discretion to then treat the application as one for a community grant and to determine it in accordance with the Council's Community Grants Policy.

(10) AVAILABILITY OF POLICY DOCUMENTS

Policy documents are available for inspection at the Council offices and on the website at www.marion.sa.gov.au. Persons may obtain a copy of any Policy document upon payment of the fee set by the Council.

DISCLAIMER

A rate cannot be challenged on the basis of non-compliance with this Policy and must be paid in accordance with the required payment provisions.

Where a ratepayer believes that the Council has failed to properly apply this Policy they should raise the matter with the Council. In the first instance contact the Council's Team Leader – Rating Services on 8375 6617 to discuss the matter. If, after this initial contact, a ratepayer is still dissatisfied they should write to the Chief Executive Officer, City of Marion, PO Box 21, Oaklands Park, SA 5046

ANNEXURE 1
1. VALUATION METHODOLOGY AND ADOPTION

Under the Act, the Council may adopt one of three valuation methodologies to value the properties in its area. They are:

- Capital Value – the value of the land and all of the improvements on the land.
- Site Value – the value of the land and any improvements which permanently affect the amenity of use of the land, such as drainage works, but excluding the value of buildings and other improvements.
- Annual Value – a valuation of the rental potential of the property.

The Council considers that the Capital Value method of valuing land provides the fairest method of distributing the rate burden across all ratepayers on the following basis:

- The equity principle of taxation requires that ratepayers of similar wealth pay similar taxes and ratepayers of greater wealth pay more tax than ratepayers of lesser wealth;

- Property value is a relatively good indicator of wealth and capital value, which closely approximates the market value of a property, provides the best indicator of overall property value;
- The distribution of property values throughout the Council area is such that few residential ratepayers will pay significantly more than the average rate per property.

Any ratepayer dissatisfied with the valuation made by the Valuer General may object in writing to the Valuer General within 60 days of receiving a rate notice, explaining the basis for the objection. This is provided that ratepayer has not:

(a) previously received a notice of this valuation under the Act, in which case the objection period is 60 days from the receipt of the first notice; or

(b) previously raised an objection to that valuation.

The 60 day objection period may be extended by the Valuer-General where it can be shown there is reasonable cause to do so.

It is important to note that the lodgement of an objection does not change the payment of rates or the due date.

2. DIFFERENTIAL GENERAL RATES

All land within a council area, except for land specifically exempt (e.g. crown land, council occupied land and other land prescribed under the Act – refer to Section 147), is rateable. The Act provides for a council to raise revenue for the broad purposes of the Council through the imposition of a single general rate or through differential general rates that apply to all rateable properties within the council area.

Following a review of rating options available under the Act during the 2002/2003 financial year, the Council consulted extensively with the community on this issue and concluded that a differential rating system would improve the equity in rate distribution across the community. The review included a comparison of rating methods and rates by land use within the Adelaide metropolitan area.

Differential general rates are based on Land Use as determined in the Local Government (General) Regulations 2013 under the Act. If a ratepayer believes that a particular property has been wrongly classified by the Council as to its land use, then they may object (to the Council) to that land use within 60 days of being notified. A ratepayer may discuss the matter with a Rates Officer, on 8375 6600 in the first instance. The Council will provide, on request, a copy of Section 156 of the Act which sets out the rights and obligations of ratepayers in respect of objections to a land use.

An objection to the land use:

- Must be in writing
- Must set out-
- The grounds of the objection; and
- The land use (being a land use being used by the Council as a differentiating factor) that should, in the objector's opinion, have been attributed to the land; and
- Must be made within 60 days after the objector receives notice of the particular land use to which the objection relates.

This 60 day objection period may be extended where it can be shown there is reasonable cause to do so.

The Council may then decide the objection as it sees fit and notify the ratepayer. A ratepayer also has the right to appeal against the Council's decision to SACAT (SA Civil and Administration Tribunal). It is important to note that the lodgement of an objection does not change payment of rates or the due date.

3. MINIMUM RATE

The reasons for imposing a minimum amount payable by way of general rates are:

- The Council considers it appropriate that all rateable properties make a contribution to the cost of administering the Council's activities;
- The Council considers it appropriate that all rateable properties make a contribution to the cost of creating and maintaining the physical infrastructure that supports each property.

No more than 35% of properties will be subject to the minimum amount.

4. REGIONAL LANDSCAPE LEVY (FORMERLY THE NATURAL RESOURCE MANAGEMENT LEVY)

It is important to note that Council is required to collect this levy under the Landscape South Australia Act 2019 and operates as a revenue collector for the Green Adelaide Board in this regard. It does not retain this revenue or determine how the revenue is spent.

For further information visit: landscape.sa.gov.au

5. LATE PAYMENT OF RATES

Under the Act, the Council applies penalties (fines and interest) to arrears of rates (i.e. rates which are not paid on or before the due date). The Council issues a final notice for payment of rates when rates are overdue i.e. unpaid by the due date. If rates remain unpaid more than 21 days after the issue of the final notice then the Council may refer the debt to a debt collection agency for collection. This may result in legal proceedings with costs on-charged to the ratepayer.

The Council offers assistance to ratepayers experiencing difficulty in making their rate payment by the due date. The Council will consider approving extended payment provisions or, in circumstances where hardship can be demonstrated, deferring the payment of rates.

The Council may be prepared to remit penalties (fines and interest) for late payment of rates where ratepayers can demonstrate hardship or sufficient other reason for late payment.

All applications for remissions must be submitted to: Rating Services Section, City of Marion at council@marion.sa.gov.au

6. DISCRETIONARY REBATE

The Act requires the Council to rebate the rates payable on certain land ('mandatory rebates'). The Act, at section 166, also empowers the Council to grant discretionary rebates of rates of up to 100% of the rates and/or charges payable. The Council, in considering discretionary rebates, must balance the benefits of providing rebates, with the impact that such rebates have on its overall income (and hence upon the general ratepayer base). To promote the transparency of this process the Council has adopted a Rate Rebate Policy. A copy of this Policy is available at the Council offices or on Council's website at www.marion.sa.gov.au.

7. POSTPONEMENT OF RATES – SENIORS

The following criteria must be satisfied before the postponement is granted.

- The person is a prescribed ratepayer, or the spouse of a prescribed ratepayer;
- A prescribed ratepayer means the holder of a current State Seniors Card or a person eligible to hold such a card who has applied but is yet to be issued with a card.
- Rates are payable on the principal place of residence.
- The land is owned by the prescribed ratepayer, or the prescribed ratepayer and his or her spouse, and no other person has an interest, as owner, in the land.
- Any current mortgage over the property which was registered prior to 25 January 2007 will be no more than 50% of the Valuer-General's capital value of the property.

An application must be made in the prescribed manner and form and be accompanied by such information as the Council may require. Any rates which are postponed will become due and payable when:

- The title to the land is transferred to another person; or
- There is failure to comply with a condition of postponement. A minimum amount of $500 of the annual rates must be paid.

An entitlement to a remission will be applied to the proportion of the rates that has not been postponed, unless notice to the contrary is received in writing from the owner.

Interest will accrue on the amount postponed at the prescribed rate per month, under the Act until the amount is paid.

Should the entitlement to a postponement cease to exist, the owner of the land must inform the Council in writing, unless the rates and any interest have been paid in full.

City of Marion Long Term Financial Plan 2023-2033

CITY OF MARION



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Purpose of the LTFP

The Long Term Financial Plan (LTFP) is an integral part of Council's suite of strategic management plans that links Council's Business Plans and Asset Management Plans and translates the outcomes and strategies of Council's Business Plans into financial terms. Council's LTFP provides the basis for the preparation of Council's Annual Business Plan. The LTFP also reflects the known impacts of projects included in Council's 4 Year Business Plan 2023-2027.



The LTFP ensures that long term financial sustainability can be maintained while meeting the needs and expectations of our communities and delivering Council's objectives as specified in the 30 Year Community Vision – 'Towards 2040', and related strategies.

Reviewing the LTFP on an annual basis concurrently with Council's Annual Budget ensures confidence in the long-term financial sustainability of the organisation.

Part of this process includes conducting an environmental scan. Environmental scanning is an ongoing process, keeping us future focussed, aware of the bigger picture and mindful of emerging risks and opportunities. An extensive review of opportunities and challenges from current and emerging internal and external trends and influences is conducted annually with key issues being identified in Council's Annual Business Plan. This supports the consideration of strategic priorities and responses considering emerging priority pressures and opportunities. The criticality of each issue and opportunity was assessed. Responses targeting what council has in place or will do differently have been developed for all critical issues and opportunities.

Because of the nature of the estimates and assumptions made and the uncertainty of changes within the economy, the LTFP requires regular review and updating. This process involves input from management, Council and the Finance Risk and Audit Committee.

The review and updating of Council's Asset Management Plans assist in providing accurate information for the renewal and ongoing maintenance of Council's existing assets.

CEO Statement on Financial Sustainability

This LTFP demonstrates that Council is in a strong financial position and well placed to support the community applying a lower than CPI average rate increase of 5.2% for the 2023-24 financial year. Along with appropriate debt and treasury management, Council also forecasts rate increases reducing to 3% over the coming years consistent with the Reserve Bank of Australia's targeted range in the latter part of the 10-year term of the LTFP.

The key financial indicators used to assess Council's long-term financial sustainability include the operating surplus ratio, asset renewal funding ratio, asset consumption ratio, net financial liabilities ratio and debt servicing ratio. These ratios are in line with Council's established benchmarks ensuring the sustainability of Council's long-term financial performance and position.

Continually improving the integration between City of Marion's suite of Strategic Plans including Council's Asset Management Plans, LTFP, 4Year Business Plan and Annual Business Plan ensures the Council develops and implements a robust and transparent system of financial management aligned to the longer-term aspirations for the city as expressed in the 30 Year Community Vision - 'Towards 2040'.

The LTFP is the mechanism by which the funding requirements for these Strategic Plans are identified ensuring we continue to operate in a financially sustainable manner by progressively establishing, maintaining and assessing our long-term financial sustainability.

The Council ensures we have the financial capacity to continue to provide service levels which meet the needs of our community in a financially sustainable way by:

- Striving to continually improve our efficiency in the provision of existing and future services without affecting service delivery levels.
- Maintaining an operating surplus over the life of the LTFP while continually investing in the renewal and upgrade of community assets.
- Continuously improving our Asset Management Plans to ensure we are appropriately maintaining around $1.2 billion of assets by renewing vital infrastructure and facilities.
- Taking out new borrowings where appropriate in accordance with Council's Treasury Management Policy and maintaining debt and interest levels within Council's established benchmarks ensuring our capacity to service and repay this debt into the future.
- Operating within the key financial indicators and benchmarks over the life of the LTFP ensuring we maintain a sound financial position.

Consideration must also be given to numerous risks with the potential to influence the outcomes that affect Council's long-term financial position. The following key risks may fall into this category:

- Inflationary Pressures - Although a 5.2% increase in average rates forecasts a financially sustainable position for 2023-24 and beyond, the current inflationary phase in the economic climate exposes council to risk. Some projects and programs may deliver outcomes that place additional pressure on the budget.

- Maintaining an appropriate rating strategy - Council will continue to monitor the appropriateness of forecast rate increases in the LTFP. Council's forecast rates assume an average rate increase reflective of the RBA targeted CPI throughout the 10-year term of the LTFP. This strategy must however be sustainable and balanced with the real cost of service provision, capital maintenance and service demand from the community.

- Unfunded and unprioritised initiatives – Will need to be prudently assessed with appropriate due diligence and in a disciplined manner to ensure Councils long term financial sustainability is preserved.

- Increasing levels of community housing transfers across the City of Marion resulting in increasing levels of rate rebates.

- Changes to Local Government funding programs and potential risk in relation to cost shifting from the Federal and State Government to Local Government.

- Asset renewal and infrastructure management may present challenges that will need to be addressed. Council's LTFP currently indicates there is sufficient funding to meet the renewal requirements of its Asset Management Plans, however timing of funds and works for different asset classes will be refined with annual iterations of the asset management plans that further inform the LTFP.

Basis of Preparation

Council's LTFP provides the basis for the preparation of its Annual Business Plan. The LTFP also reflects the known impacts of projects included in Council's 4 Year Business Plan 2023-2027.

Plan Framework

The LTFP has been prepared under the following framework:

- Supports the achievement of the City of Marion's Strategic Directions.

- Addresses issues arising and opportunities identified from internal audit reviews, service reviews and business excellence assessments.

- Maintains, on average, a break-even or positive funding (cash) position over the LTFP.

- Continues to improve the maintenance of assets in accordance with Council's Asset Management Plans, with a priority on maintenance before renewal, and renewal before new when it is cost effective to do so.

- Reviews existing services and assets to ensure they meet prioritised community needs.
- Council only approve new Major Projects where it has the identified funding capacity to do so, along with the additional costs to operate and maintain these assets over their expected life.
- Maintains Council's position for an average residential rate which remains among the lower rating metropolitan councils.

Assumptions

In developing the LTFP, several key assumptions and variables were applied:

Service Levels - Changes to service delivery, prioritised and approved by Council subject to financial capacity have been incorporated into the 2023-24 Annual Business Plan and Long Term Financial Plan. Where no other endorsement exists, service delivery levels are maintained at current levels.

Rate Revenue – The LTFP has been prepared by applying a lower than CPI average rate increase of 5.2% for the 2023-24 financial year. In addition, Council's forecast average rate increase beyond 2023-24 is set to gradually reduce to 3.0% by 2026-27 in line with forecast inflation and then be steadily maintained at that 3% level for the remainder of the 10 years of the LTFP. These proposed increments will continue to be monitored in light of economic forecasts and the financial impact that those circumstances may have on City of Marion ratepayers along with their capacity to pay. Rateable property growth or new properties from development is forecast on achieving the continued historical trend of 1%.

Indexation – The LTFP will be based on forecast expenditure levels indexed to reflect current cost pressures and future anticipated costs including the consideration of major contract price escalation and other market pressures.

With CPI expected to remain at the higher end of the RBA inflation target of 2 – 3% the LTFP has factored indexation at the higher end of the RBA target over the coming 2 years before reverting to a longer term forecast of 2.5% from 2025-26 onwards.

Continued price escalation and difficult market conditions makes the forecasting task more challenging leading to a higher-than-normal degree of uncertainty the further one looks into the future. Indexation beyond 2023-24 will be aligned to the Reserve Bank's projected inflation estimates in the medium and longer term, with the following exceptions:

Employee Costs – have been increased in alignment with Council's Enterprise Agreement provisions. In addition, costs relating to Council approved staff resources to meet operational requirements or Council endorsed initiatives have been included. The rise in inflation and an ongoing tight labour market is expected to translate into moderately stronger wages growth over time. The remaining 3 scheduled annual increases of 0.5% to achieve the Superannuation Guarantee target of 12% by 2025-26 are also incorporated into the LTFP.

Interest expenses - are directly related to Council borrowings and cash flows. Forecast interest rates are based on current market rates with an added margin giving consideration for future potential rate increases.

Interest revenue - is directly related to Council investments and cash flows and is carefully monitored in line with interest rate movements.

Non recurrent Costs/Revenues - An adjustments schedule is used to account for any future variations in operating activities (e.g. an adjustment is made for election expenses to reflect that they only occur once every four years).

Capital Grants, subsidies and monetary contributions - reflect tied monies received in relation to the purchase/construction of new assets and are budgeted in accordance with information known at the time of preparing the LTFP.

Commonwealth and State Government Stimulus / Election funding – Council will continue to seek and optimise the opportunity to leverage any State and Federal stimulus funding provided to the sector. It should also be noted Federal and State Government funding attracted throughout the 2022 elections supports major infrastructure initiatives in 2023-2024.The impact of the attraction of this funding and the resource requirements to deliver identified projects and initiatives has been considered in the development of the 2023-24 ABP and LTFP.

Breakeven or Better Funding (Cash Position) – A positive cash flow is vital to support operating requirements to continually deliver uninterrupted council services in addition to providing cash to fund:

· Renewal of existing assets over time to maintain community service standards
· Scheduled principal loan repayments and
· Provision of funding for future long term asset management objectives

Council will endeavour to set rates that minimise the impact on our community but also enable the achievement of its long-term strategic objectives while maintaining a break-even or better (cash) position over the LTFP thus ensuring the long term financial sustainability for the City of Marion.

Key Outcomes/Conclusions

Overview

The major outcomes and projects contained within the LTFP include:

Recycled Stormwater Pipeline
A 14km pipeline extension to councils existing stormwater harvesting scheme will be installed that will allow council to process at least 143ML of recycled stormwater annually to water reserves and operate more efficiently. Council has committed up to $3.8m to the project along with $1.8m grant funding from the State Government.

Marino Hall Upgrade
A rebuild of the ageing hall will commence to support a new vibrant centre that attracts a broad range of community groups. The new pavilion-style hall will include meeting spaces, a performance area, art gallery and studio. A café and expanded car park will also support the site as an accessible creative and community events hub. The State and Federal Governments have partnered with Council to support this project.

Cove Sports Netball and Lower Oval Upgrade
A newly constructed netball facility and the reconfiguration of the sports playing field will provide a versatile, multi-sport site that caters to the growing needs of the community. The car park will be expanded and is expected to offer parking facilities for up to 188 cars. The State Government has partnered with Council to support this project.

Coastal Walkway
Work will continue along a 1.6km section of the Coastal Walkway trail at the Grey and Kurnabinna Gullies at Hallett Cove. The State Government has contributed $2.44m toward the overall project to upgrade the walkway.

Marion Basketball Stadium
The current stadium no longer meets the current needs, standards, and expectations of the basketball community. A replacement stadium is proposed for the site and the Federal Government has pledged $6m towards the project. Planning will continue to design options and undertake community consultation.

Marion Golf Park
The golf club has provided preliminary designs for an upgraded modern clubroom and facilities. Council will work with the club to progress a detailed design that meets the broad needs of community users. The Federal Government has partnered with Council to support this project.

Warradale Park Tennis Club
The tennis club has shared designs for upgraded facilities, and the Council will collaborate with the club to develop a detailed design that meets community needs. Construction will commence after the community has provided feedback on the plan. The State Government is partnering with the Council to support this project.

The Community's Capacity to Pay

CPI, and ultimately average wage movements, is a guide of the ability of most residents to pay. Those residents whose financial position does not necessarily move with CPI (e.g. pensioners) may not have the ability or capacity to afford the full payment of rates. This is in part dealt with by Council's existing rating policy which provides multiple forms of financial assistance to these people: -

- Postponement of Rates – Hardship
- Postponement of Rates – Seniors
- Payment on Terms
- Rate Capping
- Large variety of payment options

Other Potential Revenue Sources/ Opportunities

- Grant funding is Council's second largest operating revenue source representing between 6% and 7% of operating income over the term of the LTFP. Council's ability and opportunity to attract State and Federal Government funding for major projects and service improvements is critical to the long-term financial sustainability of the organisation.

- Shared services – entering shared service arrangements with other councils and the LGA to achieve economies of scale. Partnering with not-for-profit entities to provide services and facilities for the community is another option.

- Potential sale of surplus land and buildings – Whilst the LTFP is prepared on the basis that there is no reliance on gains from the disposal of assets to fund essential services, consideration should be given to this potential revenue source when considering the funding options for major strategic redevelopment projects.

- Exploring community governance and community capacity building opportunities – that is empowering the community to explore, fund and manage projects with minimal council assistance.

Asset Management

The City of Marion's Asset Management Vision is:
'To maintain the City of Marion's assets to agreed levels of service which maximise community value throughout an asset's life'.

Council's Asset Management Plans detail information about our assets and define the services to be provided, how the services are provided, and what funds are required to provide the services. All City of Marion assets are audited annually and frequently inspected on a rolling inspection regime.

Large proportions of Council's assets have been in existence for many years. Council has also received several 'gifted' assets from developers, which attract ongoing operational and maintenance costs over their life. At the same time, demographic change is challenging the capacity of existing assets to meet the increasing demands of the environment in which they are located. The community's expectations too are increasing, which affects the ability of existing purpose-built assets to meet the changing needs of future residents. As community assets have a lengthy useful life, it is a complex task to monitor the cost and timing of their renewal.

Asset management is a critical tool in ensuring appropriate provision is made for the long-term management of community assets, and their impacts on all areas of service planning and delivery.



Our assets enable the provision of services to the community and businesses for current and future generations. Assets play a vital role in the local economy and on residents' quality of life.

Financial Indicators

Key Financial Indicators

Operating Surplus Ratio

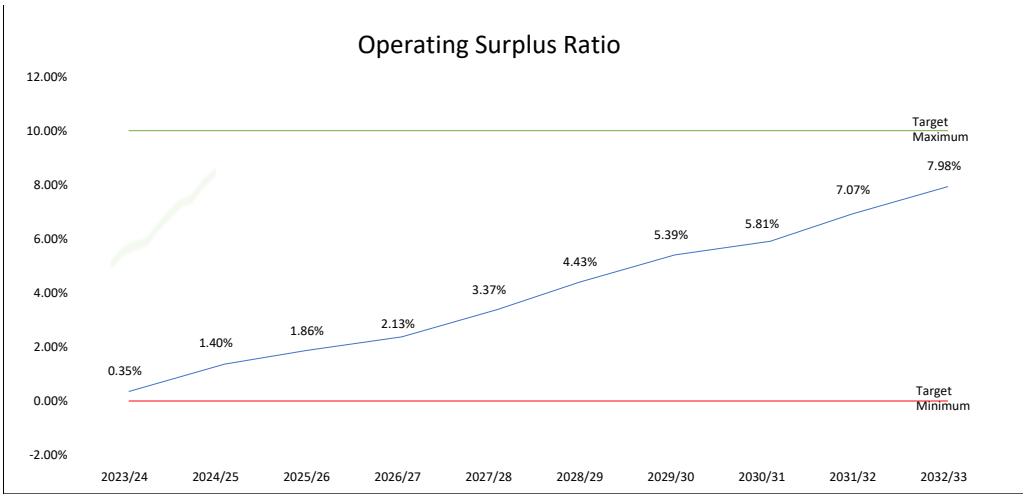
The Operating Surplus ratio expresses the level of operating surplus before capital expenditure as a percentage of rates. It gives an indication of Council's ability to service its operations from expected rate income and maintain financial sustainability in the long term.

Target

An operating surplus ratio averaging between 0% and 10% over any consecutive five-year period.

LTFP Commentary

The Operating Surplus Ratio is within the adopted target range of 0 – 10%. The forecast surplus is required to provide the funding necessary to meet the costs of delivering services and projects to the community including the renewal and upgrade of existing community assets over time to maintain community service standards and expectations, along with the ability to fund future major projects.



Net Financial Liabilities Ratio

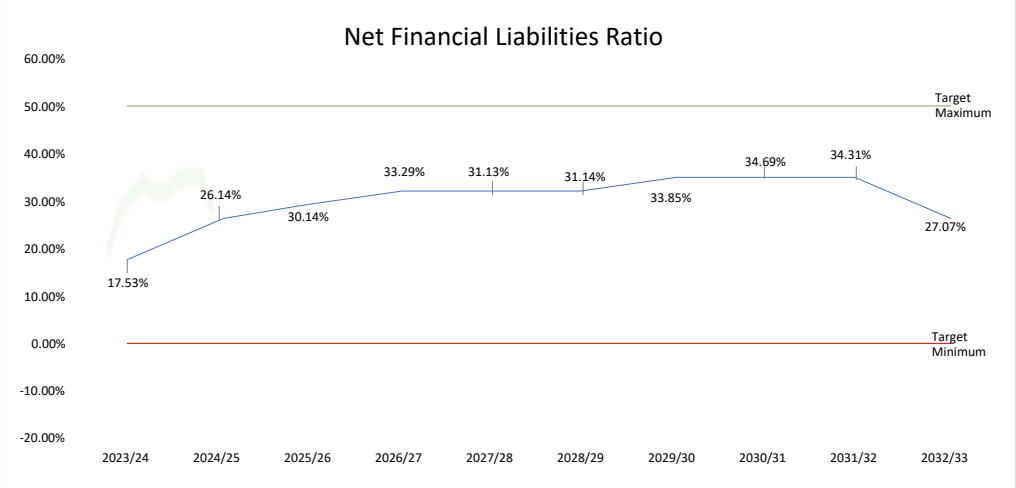
Net Financial Liabilities are defined as total liabilities less financial assets (where financial assets for this purpose includes cash, investments, loans to community groups, receivables and prepayments). These are expressed as a percentage of total operating revenue. This indicates Council's capacity to meet its financial obligations from operating revenue.

Target

The desirable target range for this indicator is between 0% and 50%

LTFP Commentary

The Net Financial Liabilities ratio is forecast to be 17.53% in 2023-24 increasing with the additional forecast borrowings projected in the LTFP. This ratio is forecast to peak at 34.69% in 2030-31 and then decrease to 27.07% by the end of the LTFP. This ratio is set to remain within Council's target for the entire 10 years of the LTFP.



Asset Renewal Funding Ratio

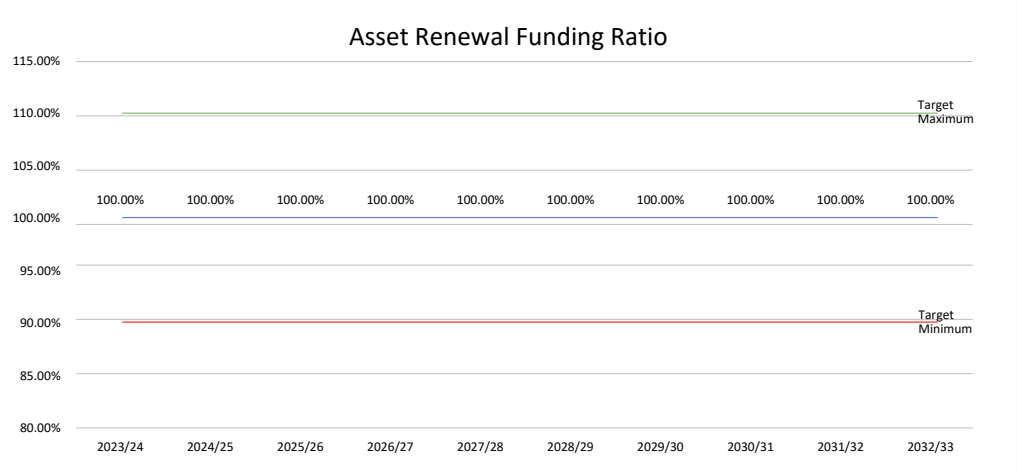
The Asset Renewal Funding ratio is calculated by measuring capital expenditure on renewal and replacement of assets relative to the Infrastructure and Asset Management Plan required expenditure. This indicates whether Council is renewing or replacing existing non-financial assets in accordance with its future Asset Management renewal requirements.

Target

It is suggested that a long-term asset sustainability index between 90 - 110% is acceptable as per Council's Asset Management Policy

LTFP Commentary

With the Renewal Expenditure identified within the Asset Management Plans fully funded within the Long Term Financial Plan, Council's Asset Renewal Funding Ratio is projected to sit exactly on target over the life of the LTFP. This indicates that Council's asset base is being renewed in keeping with the desired expenditure from the Asset Management Plans. Actual expenditure may vary in any given year between the 90% minimum and 110% maximum for strategic and/or timing reasons associated with the replacement of significant long lived assets.



Other Financial Indicators

While the Key Financial Indicators are those that are required by the Regulations, several other ratios can be used to measure financial performance. The two other indicators that Council has elected to use are as follows:

Debt Servicing Ratio

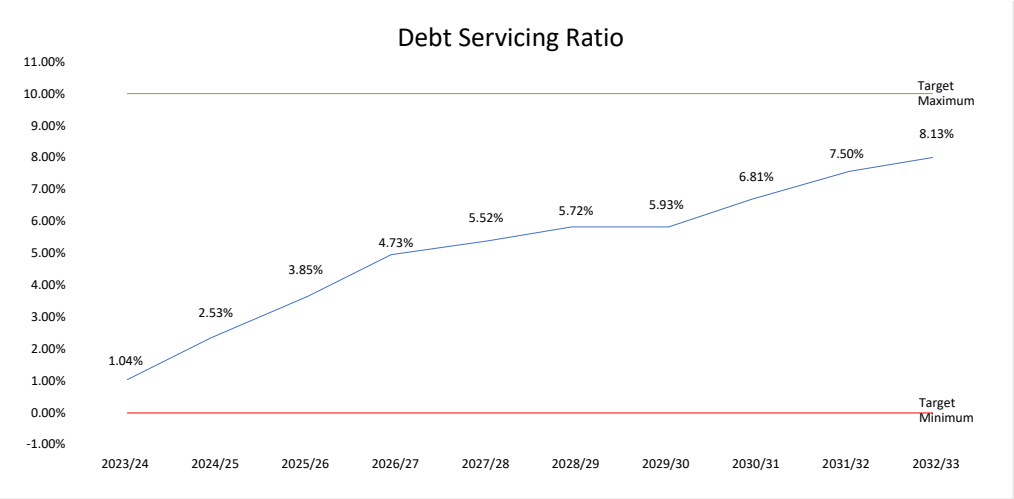
The Debt Servicing ratio expresses forecast debt servicing costs (principal and interest) compared to rates revenue. This indicates the ability of Council to service borrowings from forecast rate income.

Target

This indicator has a desired target range between 0% and 10%

LTFP Commentary

With forecast new borrowings within the LTFP of $18m required in 2023-24, and additional borrowings of $75.7m to fund capital expenditure over the remainder of the plan, the Debt Servicing Ratio is set to peak at 8.13% in 2032-33. Council's Debt Servicing Ratio is set to remain within the target range over the course of the LTFP. This indicates a moderate capacity to further borrow and remain within the ratio bandwidths, noting that related borrowing capacity ratios should be considered before making this decision.



Asset Consumption Ratio

The Asset Consumption ratio is calculated by measuring the written down value (depreciated value) of the assets against their replacement cost. It illustrates the amount of asset life or 'as new' condition remaining in the depreciable assets. Depreciation represents the reduction in value of the assets each year and therefore accumulated depreciation is the total reduction in the carrying value of the assets.

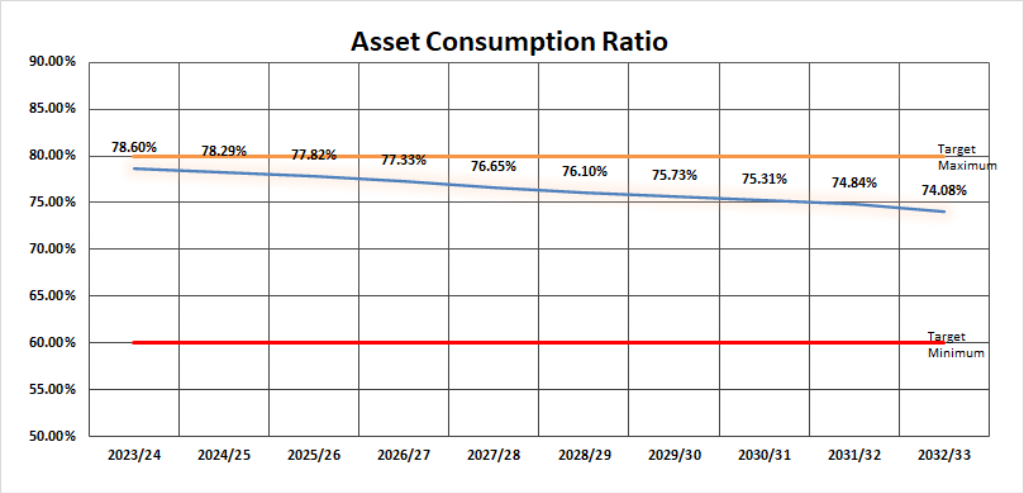
Target

The average proportion of 'as new condition' left in assets is between 60% and 80%.

LTFP Commentary

The Asset Consumption Ratio highlights the potential service level remaining in Council's assets. If the Asset Consumption Ratio is high, this indicates that Council's assets are in good condition - that is they are either relatively new or have been maintained in good condition. If the Asset Consumption Ratio is low, this indicates that Council's assets are in relatively poor condition - that is assets have not been renewed at a time when renewal was expected to occur, and the future service levels expected from these assets is also low.

Council's Asset Consumption ratio falls within its desired target range, however with many long-lived assets and steady renewal programs this is showing a marginal decline slowly over time, until significant long-lived assets are renewed. This indicates that Council's asset base is still being renewed adequately and the potential service level of the assets remains well above the targeted 60% minimum over the LTFP. With continuing work and refinement to the Asset Management Plans and strategies relating to specific asset classes this ratio should remain within the target bandwidth in the longer term.



Financial Statements

Uniform Presentation of Finances

City of Marion 10 Year Financial Plan for the Years ending 30 June 2033 UNIFORM PRESENTATION OF FINANCES	2023/24 $'000	2024/25 $'000	2025/26 $'000	2026/27 $'000	2027/28 $'000	2028/29 $'000	2029/30 $'000	2030/31 $'000	2031/32 $'000	2032/33 $'000
Operating Activities										
Income	104,821	110,301	115,013	119,434	124,024	128,791	133,742	138,883	144,222	149,767
less Expenses	(104,456)	(108,752)	(112,872)	(116,886)	(119,848)	(123,089)	(126,533)	(130,808)	(134,029)	(137,821)
Operating Surplus / (Deficit)	**365**	**1,548**	**2,141**	**2,548**	**4,176**	**5,702**	**7,209**	**8,075**	**10,193**	**11,947**
Capital Activities										
less (Net Outlays) on Existing Assets										
Capital Expenditure on Renewal and Replacement of Existing Assets	(11,468)	(16,794)	(15,772)	(16,059)	(17,476)	(19,398)	(21,109)	(19,349)	(25,009)	(23,571)
add back Depreciation, Amortisation and Impairment	18,100	18,824	19,577	20,360	21,174	22,021	22,902	23,818	24,771	25,762
(Net Outlays) on Existing Assets	**6,632**	**2,030**	**3,805**	**4,301**	**3,698**	**2,624**	**1,793**	**4,470**	**(238)**	**2,191**
less (Net Outlays) on New and Upgraded Assets										
Capital Expenditure on New and Upgraded Assets (including Investment Property & Real Estate Developments)	(39,238)	(21,534)	(17,401)	(17,102)	(8,661)	(14,386)	(22,199)	(23,429)	(17,249)	(6,837)
add back Amounts Received Specifically for New and Upgraded Assets	10,119	7,571	5,559	5,367	1,915	4,377	7,693	7,845	5,577	1,340
(Net Outlays) on New and Upgraded Assets	**(29,119)**	**(13,963)**	**(11,841)**	**(11,735)**	**(6,747)**	**(10,008)**	**(14,506)**	**(15,584)**	**(11,672)**	**(5,497)**
less Share of Profit in Equity Accounted Investments (excl dividend)	(365)	(376)	(387)	(399)	(411)	(423)	(436)	(449)	(462)	(476)
Net Lending / (Borrowing) for Financial Year	**(22,487)**	**(10,760)**	**(6,282)**	**(5,285)**	**717**	**(2,105)**	**(5,940)**	**(3,488)**	**(2,179)**	**8,165**

Budgeted Funding Statement

City of Marion 10 Year Financial Plan for the Years ending 30 June 2033 FUNDS STATEMENT	2023/24 $'000	2024/25 $'000	2025/26 $'000	2026/27 $'000	2027/28 $'000	2028/29 $'000	2029/30 $'000	2030/31 $'000	2031/32 $'000	2032/33 $'000
Rates Indexation	5.20%	4.70%	3.50%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Income										
Rates	89,438	94,612	98,939	102,963	107,148	111,500	116,024	120,728	125,619	130,705
Statutory Charges	2,551	2,620	2,686	2,753	2,822	2,892	2,964	3,039	3,114	3,192
User Charges	3,325	3,415	3,500	3,588	3,677	3,769	3,864	3,960	4,059	4,161
Grants, Subsidies and Contributions	6,935	7,122	7,300	7,482	7,670	7,861	8,058	8,259	8,466	8,677
Investment Income	425	325	325	325	325	325	325	325	325	325
Reimbursements	1,081	1,111	1,138	1,167	1,196	1,226	1,257	1,288	1,320	1,353
Other Income	701	720	738	756	775	795	815	835	856	877
Net gain - equity accounted Council businesses	365	376	387	399	411	423	436	449	462	476
Total Income	**104,821**	**110,301**	**115,013**	**119,434**	**124,024**	**128,791**	**133,742**	**138,883**	**144,222**	**149,767**
Expenses										
Employee Costs	44,064	45,551	47,096	48,273	49,480	50,717	51,985	53,285	54,617	55,982
Materials, Contracts & Other Expenses	42,140	43,301	44,546	46,259	46,915	48,113	49,290	51,033	51,786	53,108
Depreciation, Amortisation & Impairment	18,100	18,824	19,577	20,360	21,174	22,021	22,902	23,818	24,771	25,762
Finance Costs	151	1,076	1,653	1,993	2,278	2,238	2,355	2,672	2,856	2,969
Total Expenses	**104,456**	**108,752**	**112,872**	**116,886**	**119,848**	**123,089**	**126,533**	**130,808**	**134,029**	**137,821**
Operating Surplus	**365**	**1,548**	**2,141**	**2,548**	**4,176**	**5,702**	**7,209**	**8,075**	**10,193**	**11,947**
Operating Surplus Ratio	***0.35%***	***1.40%***	***1.86%***	***2.13%***	***3.37%***	***4.43%***	***5.39%***	***5.81%***	***7.07%***	***7.98%***
Amounts Received Specifically for New or Upgraded Assets	10,119	7,571	5,559	5,367	1,915	4,377	7,693	7,845	5,577	1,340
Net Surplus / (Deficit) for the Year	**10,484**	**9,119**	**7,701**	**7,915**	**6,091**	**10,080**	**14,901**	**15,919**	**15,770**	**13,287**
Capital (Balance Sheet) and Reserve Movements										
Capital Expenditure	(50,706)	(38,328)	(33,173)	(33,161)	(26,138)	(33,783)	(43,307)	(42,777)	(42,258)	(30,408)
Loan Repayments (External)	(929)	(1,703)	(2,767)	(3,636)	(4,546)	(5,112)	(5,552)	(6,759)	(7,941)	(9,180)
New Loan Borrowings (External)	18,000	12,500	9,200	9,100	4,000	7,400	11,600	10,400	10,300	1,200
Net Transfers (to)/from Reserves	5,497	39	(86)	(86)	(86)	(86)	(86)	(86)	(86)	(86)
Total Capital (Balance Sheet) and Reserve Movements	**(28,138)**	**(27,492)**	**(26,826)**	**(27,784)**	**(26,770)**	**(31,581)**	**(37,345)**	**(39,223)**	**(39,985)**	**(38,475)**
Net Result (including Depreciation & Other non-cash items)	**(17,654)**	**(18,372)**	**(19,126)**	**(19,869)**	**(20,679)**	**(21,502)**	**(22,444)**	**(23,303)**	**(24,215)**	**(25,188)**
Add back Depreciation Expense (non-cash)	18,100	18,824	19,577	20,360	21,174	22,021	22,902	23,818	24,771	25,762
Less Other Income (non-cash)	(365)	(376)	(387)	(399)	(411)	(423)	(436)	(449)	(462)	(476)
Cash Budget Surplus	**81**	**76**	**64**	**92**	**84**	**96**	**23**	**66**	**94**	**98**

Budgeted Income Statement

City of Marion 10 Year Financial Plan for the Years ending 30 June 2033 STATEMENT OF COMPREHENSIVE INCOME	2023/24 $'000	2024/25 $'000	2025/26 $'000	2026/27 $'000	2027/28 $'000	2028/29 $'000	2029/30 $'000	2030/31 $'000	2031/32 $'000	2032/33 $'000
Income										
Rates	89,438	94,612	98,939	102,963	107,148	111,500	116,024	120,728	125,619	130,705
Statutory Charges	2,551	2,620	2,686	2,753	2,822	2,892	2,964	3,039	3,114	3,192
User Charges	3,325	3,415	3,500	3,588	3,677	3,769	3,864	3,960	4,059	4,161
Grants, Subsidies and Contributions	6,935	7,122	7,300	7,482	7,670	7,861	8,058	8,259	8,466	8,677
Investment Income	425	325	325	325	325	325	325	325	325	325
Reimbursements	1,081	1,111	1,138	1,167	1,196	1,226	1,257	1,288	1,320	1,353
Other Income	701	720	738	756	775	795	815	835	856	877
Net gain - equity accounted Council businesses	365	376	387	399	411	423	436	449	462	476
Total Income	**104,821**	**110,301**	**115,013**	**119,434**	**124,024**	**128,791**	**133,742**	**138,883**	**144,222**	**149,767**
Expenses										
Employee Costs	44,064	45,551	47,096	48,273	49,480	50,717	51,985	53,285	54,617	55,982
Materials, Contracts & Other Expenses	42,140	43,301	44,546	46,259	46,915	48,113	49,290	51,033	51,786	53,108
Depreciation, Amortisation & Impairment	18,100	18,824	19,577	20,360	21,174	22,021	22,902	23,818	24,771	25,762
Finance Costs	151	1,076	1,653	1,993	2,278	2,238	2,355	2,672	2,856	2,969
Total Expenses	**104,456**	**108,752**	**112,872**	**116,886**	**119,848**	**123,089**	**126,533**	**130,808**	**134,029**	**137,821**
Operating Surplus	**365**	**1,548**	**2,141**	**2,548**	**4,176**	**5,702**	**7,209**	**8,075**	**10,193**	**11,947**
Operating Surplus Ratio	***0.35%***	***1.40%***	***1.86%***	***2.13%***	***3.37%***	***4.43%***	***5.39%***	***5.81%***	***7.07%***	***7.98%***
Amounts Received Specifically for New or Upgraded Assets	10,119	7,571	5,559	5,367	1,915	4,377	7,693	7,845	5,577	1,340
Net Surplus / (Deficit) for the Year	**10,484**	**9,119**	**7,701**	**7,915**	**6,091**	**10,080**	**14,901**	**15,919**	**15,770**	**13,287**

Budgeted Statement of Financial Position

City of Marion 10 Year Financial Plan for the Years ending 30 June 2033 STATEMENT OF FINANCIAL POSITION	2023/24 $'000	2024/25 $'000	2025/26 $'000	2026/27 $'000	2027/28 $'000	2028/29 $'000	2029/30 $'000	2030/31 $'000	2031/32 $'000	2032/33 $'000
ASSETS										
Current Assets										
Cash & Cash Equivalents	12,078	12,399	13,021	13,547	14,042	14,976	16,040	16,921	17,895	18,800
Trade & Other Receivables	5,318	5,347	5,389	5,555	5,488	5,838	6,251	6,464	6,504	6,425
Other Financial Assets	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400
Inventories	371	381	392	407	413	423	434	449	455	467
Total Current Assets	20,167	20,526	21,202	21,908	22,343	23,637	25,125	26,234	27,254	28,092
Non-Current Assets										
Equity Accounted Investments in Council Businesses	8,585	8,961	9,348	9,747	10,158	10,581	11,017	11,466	11,928	12,404
Infrastructure, Property, Plant & Equipment	1,257,667	1,276,862	1,290,013	1,302,618	1,307,145	1,318,308	1,337,931	1,356,311	1,372,928	1,376,791
Total Non-Current Assets	1,266,252	1,283,842	1,297,380	1,310,384	1,315,322	1,326,908	1,346,967	1,365,796	1,382,875	1,387,214
TOTAL ASSETS	**1,286,419**	**1,304,369**	**1,318,582**	**1,332,293**	**1,337,665**	**1,350,545**	**1,372,092**	**1,392,030**	**1,410,129**	**1,415,306**
LIABILITIES										
Current Liabilities										
Trade & Other Payables	10,439	10,451	10,531	10,863	10,691	11,204	11,801	12,178	12,148	12,018
Borrowings	1,713	2,777	3,646	4,556	5,122	5,562	6,769	7,951	9,190	9,795
Provisions	6,301	6,301	6,301	6,301	6,301	6,301	6,301	6,301	6,301	6,301
Total Current Liabilities	18,453	19,530	20,478	21,720	22,114	23,067	24,870	26,430	27,639	28,114
Non-Current Liabilities										
Borrowings	19,455	29,188	34,751	39,305	38,193	40,042	44,883	47,342	48,462	39,876
Provisions	639	639	639	639	639	639	639	639	639	639
TOTAL LIABILITIES	**38,547**	**49,356**	**55,869**	**61,665**	**60,946**	**63,747**	**70,392**	**74,411**	**76,740**	**68,630**
Net Assets	**1,247,872**	**1,255,012**	**1,262,713**	**1,270,628**	**1,276,718**	**1,286,798**	**1,301,699**	**1,317,619**	**1,333,389**	**1,346,676**
EQUITY										
Accumulated Surplus	464,580	473,739	481,353	489,181	495,184	505,176	519,989	535,819	551,500	564,698
Asset Revaluation Reserves	769,508	769,508	769,508	769,508	769,508	769,508	769,508	769,508	769,508	769,508
Other Reserves	13,784	13,746	13,833	13,920	14,008	14,095	14,184	14,273	14,362	14,451
Total Equity	**1,247,872**	**1,255,012**	**1,262,713**	**1,270,628**	**1,276,718**	**1,286,798**	**1,301,699**	**1,317,619**	**1,333,389**	**1,346,676**

Budgeted Statement of Cashflows

City of Marion 10 Year Financial Plan for the Years ending 30 June 2033 STATEMENT OF CASH FLOWS	2023/24 $'000	2024/25 $'000	2025/26 $'000	2026/27 $'000	2027/28 $'000	2028/29 $'000	2029/30 $'000	2030/31 $'000	2031/32 $'000	2032/33 $'000
Cash Flows from Operating Activities										
Receipts:	104,824	109,945	114,629	118,922	123,718	128,064	132,941	138,277	143,763	149,421
Payments:	(87,209)	(89,717)	(93,070)	(96,242)	(98,544)	(100,858)	(103,423)	(106,699)	(109,111)	(111,827)
Net Cash provided (or used in) Operating Activities	17,615	20,228	21,558	22,680	25,173	27,206	29,517	31,578	34,652	37,594
Cash Flows from Investing Activities										
Receipts:										
Amounts Received Specifically for New/Upgraded Assets	10,434	7,624	5,804	5,544	2,006	5,222	8,806	8,439	6,221	1,699
Payments:										
Expenditure on Renewal/Replacement of Assets	(11,468)	(16,794)	(15,772)	(16,059)	(17,476)	(19,398)	(21,109)	(19,349)	(25,009)	(23,571)
Expenditure on New/Upgraded Assets	(39,238)	(21,534)	(17,401)	(17,102)	(8,661)	(14,386)	(22,199)	(23,429)	(17,249)	(6,837)
Net Cash provided (or used in) Investing Activities	(40,273)	(30,704)	(27,369)	(27,618)	(24,132)	(28,561)	(34,501)	(34,338)	(36,037)	(28,709)
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings	18,000	12,500	9,200	9,100	4,000	7,400	11,600	10,400	10,300	1,200
Payments:										
Repayments of Borrowings	(929)	(1,703)	(2,767)	(3,636)	(4,546)	(5,112)	(5,552)	(6,759)	(7,941)	(9,180)
Net Cash Flow provided (used in) Financing Activities	17,071	10,797	6,433	5,464	(546)	2,288	6,048	3,641	2,359	(7,980)
Net Increase/(Decrease) in Cash & Cash Equivalents	(5,587)	321	622	526	495	933	1,065	880	974	905
plus: Cash & Cash Equivalents - beginning of year	20,065	14,478	14,799	15,421	15,947	16,442	17,376	18,440	19,321	20,295
Cash & Cash Equivalents - end of the year	**14,478**	**14,799**	**15,421**	**15,947**	**16,442**	**17,376**	**18,440**	**19,321**	**20,295**	**21,200**

Glossary

Financial Assets
Financial Assets include cash, investments, loans to community groups, receivables and prepayments, but excludes equity held in Council businesses, inventories and land held for resale.

Financial Sustainability
Financial Sustainability is where planned long-term service and infrastructure levels and standards are met without unplanned and disruptive increases in rates or cuts to services.

Interest Cover Ratio
Interest Cover Ratio indicates the extent to which Council's commitment to interest expenses are met by total operating revenues. The ratio is calculated by measuring net interest expense to total operating revenue (excluding Regional Landscape levy).

Net Lending/ (Borrowing)
Net Lending/ (Borrowing) equals Operating Surplus / (Deficit), less net outlays on non-financial assets. This result is a measure of the Council's overall (i.e. Operating and Capital) budget on an accrual basis. Achieving a zero result in any one year essentially means that the Council has met all of all its expenditure (both operating and capital) from the current year's revenues.

Non-financial or Physical Assets
Non-financial or Physical Assets refers to infrastructure, land, buildings, plant, equipment, furniture and fittings, library books and inventories.

Operating Surplus
Operating Surplus is where operating revenues are greater than operating expenses (i.e. operating revenue is therefore sufficient to cover all operating expenses) but does not take into account any capital expenditure.

Operating Deficit
Operating Deficit is where operating revenues are less than operating expenses (i.e. operating revenue is therefore not sufficient to cover all operating expenses).

Operating Revenues
Operating Revenues are incomes shown in the Income Statement but exclude profit on disposal of non–financial assets and amounts received specifically for new/upgraded assets (e.g. from a developer). For ratios calculated where the denominator specified is total operating revenue or rate revenue, Regional Landscape levy revenue is excluded.

Operating Expenses
Operating Expenses are operating expenses shown in the Income Statement, including depreciation, but excluding losses on disposal or revaluation of non-financial assets.

Asset Accounting Policy

CITY OF MARION

1. RATIONALE

The Asset Accounting Policy exists to ensure there is a distinction made between expenditure on long lived assets and expenditure on goods and services for immediate consumption. This is critically important in determining the cost of providing services.

2. POLICY STATEMENT

Assets shall be recognised and accounted for in accordance with Australian Accounting Standards and the details contained in this policy.

3. OBJECTIVES

The objective of this policy is to provide guidance, clarity and consistency regarding the treatment of capital expenditure, which will provide for greater understanding and accuracy of Council's capital requirements and depreciation expenses.

4. POLICY SCOPE AND IMPLEMENTATION

Acquisition of Assets

The cost method of accounting is used for the initial recording of all acquisitions of assets. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred in getting the assets ready for use.

Capitalisation

Assets should have a useful life of greater than one year in order for the expenditure to be capitalised and have a value above the Materiality Thresholds described below.

Any expenditure considered to be Capital must also pass a materiality test. Materiality levels are set so as not to misstate financial statements and to provide a guide whether it is practical from an administrative perspective that expenditure is capitalised.

Materiality Levels are;

Infrastructure	$10,000
Land	$5,000
Buildings – New/Replacement	$5,000
Buildings – Part Renewal	$10,000
Furniture & Fittings	$~~5~~3,000
Equipment	$~~5~~3,000
Other	$~~5~~3,000

Networked/Aggregate Assets - Expenditure can still be capitalised on items that fall below materiality thresholds individually but operate together as a cohesive whole to form a substantial/significant total value. Examples include the computer network and reserve furniture.

Asset Accounting Policy

CITY OF MARION

Maintenance or Capital Expenditure

Maintenance

Expenditure on a non-current asset that does not meet capitalisation criteria is considered maintenance expenditure and must be expensed as incurred. In general, maintenance expenditure will allow the asset to realise its expected service levels and estimated life.

Capital

Capital expenditure can relate to new or existing assets. Capital expenditure shall be recognised (taking into consideration materiality levels) where:

- Expenditure results in an effective increase in future economic benefits
- Expenditure results in an increase in the quality of services provided by the asset beyond that previously determined; or
- Expenditure results in an effective extension to the asset's useful life

Asset Stocktake

A stocktake of current Inventory items will be conducted at least annually.

Revaluations of Non-current Assets

Infrastructure assets are revalued annually. Land, Buildings and Other assets are revalued with sufficient regularity to ensure the carrying amount does not differ materially from the fair value that would otherwise be determined at the reporting date.

Revaluations of Non-Current Assets are carried out by an independent professionally qualified valuer. Comprehensive independent valuations are performed every 5 years with desktop valuations performed annually between comprehensive valuations for Infrastructure Assets.

Plant, Equipment, Furniture and Fittings are recognised at cost, less accumulated depreciation and any accumulated impairment and are not subject to revaluation.

Non-monetary assets received without charge are recognised as assets and revenues at their fair value at the date of receipt, except for land under roads. Land under roads and trees are not recognised because there is currently no reliable method of valuation.

Depreciation of Non-current Assets

All non-current assets having a limited useful life are systematically depreciated over their useful lives in a manner which reflects the consumption of the economic benefits provided by those assets. Land is not a depreciable asset. The Depreciation method applied shall be the straight-line basis, except for infrastructure assets where the "Advanced Straight Line Asset Management" consumption based depreciation methodology is employed. Depreciation rates shall be reviewed each year.

Asset Accounting Policy

CITY OF MARION

5. DEFINITIONS

Term	*Definition*
Fair Value	Is the amount for which an asset could be exchanged between a knowledgeable, willing buyer and a knowledgeable, willing seller in an arm's length transaction.
Materiality	In relation to information, that information which if omitted, misstated or not disclosed has the potential to adversely affect decisions about the allocation of scarce resources made by users of the financial report or the discharge of accountability by the management or governing body of the entity
Consideration	In the context of this policy, shall be recognised in "monetary terms" e.g. purchase cost.

6. ROLES AND RESPONSIBITIES

Role	*Responsibility*
Finance and Asset Systems	Reviewing Councils capitalisation thresholds and overseeing the Revaluation process

7. REFERENCES

- Asset Management Policy
- AASB Standard AASB113 Fair Value Measurement

8. REVIEW AND EVALUATION

This policy will be reviewed annually as part of the Annual Budget.

Budget Policy

CITY OF MARION

1. RATIONALE

To ensure Council's budget is prepared in an accurate and financially sustainable manner giving consideration to both internal and external factors.

2. POLICY STATEMENT

The City of Marion's Strategic Management Framework provides the strategic direction for the development of the Long Term Financial Plan (LTFP) and Annual Business Plan (ABP). Continually improving the integration between Marion's Strategic Plan, LTFP and ABP processes ensures Council develops and implements a robust and transparent system of financial management aligned to Marion's Strategic Plan and aimed at establishing, maintaining and assessing long term financial sustainability.

3. OBJECTIVES

To develop and produce robust, flexible and leading practice long-term (LTFP) and short-term (ABP) financial plans that are directly aligned to Council's Strategic Plan, which:

- establish clear lines of accountability;
- include the use and assessment of appropriate Key Performance Indicators as a performance measurement tool;
- enable regular monitoring, assessment and reporting of financial performance in all Work Areas across Council;
- provide a strong basis for sound decision making;
- facilitates Council's long term financial sustainability.

4. POLICY SCOPE AND IMPLEMENTATION

The LTFP and ABP are prepared under a single framework that is reviewed annually and which links to the key objectives of Council's Strategic plan. The framework details the specific parameters under which the LTFP and ABP are set. In addition, a number of assumptions and variables underpin the construction of the LTFP and Annual Budget (AB).

LTFP linked to Asset Management Plans (AMP)
The LTFP is linked to Council's established AMPs thereby identifying funding requirements and assessing the adequacy of existing funding capacity within the LTFP.

Financial Modelling and Scenarios
In preparing the LTFP and Annual Budget various financial modelling is to be conducted, including, but not limited to, a variety of:

- Rating scenarios
- Borrowing options
- Savings

In addition, appropriate consideration needs to be given to prevailing economic conditions nationally and on a global basis, and the potential impact that these conditions may have on the local community.

Budget Policy

CITY OF MARION

Budgeting Approach

- The Budget process will commence with establishing a comprehensive project plan that maps the entire integrated Work Area Planning and budgeting process.
- Work Area Plans are to be aligned with Council's 4 Year Business Plan and fully integrated with the budgeting process.
- Budget assumptions and potential new initiatives are then assessed in consultation with Elected Members.
- Budgets are built using historical actual income and expenditure as a baseline and adjusted for what is actually needed for the upcoming budget period, regardless of the previous budget and must be based on reality.
- Sound, logical assumptions are to be used, tested and documented to support budget items wherever required.
- All expense and revenue lines must be fully justified for each new budget period.
- Budgets are to be reviewed line by line and at transaction level, analysing each line item for its relevant needs and costs.
- Any proposed expenditure increases must be fully justified and appropriately approved by the relevant General Manager and Executive Leadership Team, prior to presentation to Council.
- In regards to Fees & Charges Council will apply the principle of user pays and where possible recover the full cost of operating or providing the service or goods. Where it can be demonstrated that members of the community are unable to meet the full cost, concessions may apply.
- General contingencies are to be eliminated. Where necessary budgets for major projects include contingencies to reflect cost uncertainties, however any contingencies are to be separately identified and reported.
- Consideration should be given to:

    - Current year and prior year actual results;
    - Once-off events not to be repeated;
    - New events not previously encountered;
    - New information and data now available.

Budget Objectives

Achievement of a breakeven Funding (Cash) position or better.
Maintain an average operating surplus over the term of the LTFP that enables the achievement of a breakeven funding (cash) position.

Budget Carryovers

Budget Carryovers should be avoided wherever possible, but where necessary (for example "Work In Progress") are limited to unspent:

- capital budgets;
- service improvement budgets;
- grant funds and grants received in advance.

Carryovers do not include normal operating expenditure and Labour and Internal Charges (e.g. Plant Hire) which cannot be carried over under any circumstances.

Budget Policy

CITY OF MARION

Budget Reviews

Budget Reviews are required to be conducted 3 times per financial year and this will typically be at the end of September, December and March.

A Budget Review is a reforecast of the full year budget and:

- Is an assessment of the YTD actual result plus a reforecast of the budget for the remainder of the financial year;
- Should include a thorough and rigorous review of every budget line item (income, expense and capital);
- Should identify any savings opportunities (once-off and recurrent).

5. DEFINITIONS

Term	*Definition*
Long Term Financial Plan (LTFP)	financial planning to accomplish long term goals. Enables Council to plan for the long term financial sustainability and deliver the Strategic Plan of the organisation. It translates the objectives and strategies of the Strategic Plan into financial terms.
Annual Budget (AB)	is a financial document used to project future income and expenses and represents the first year in the LTFP. A budget is a management tool that enables the effective ongoing management and monitoring of income and expenses (financial performance). It translates the objectives and strategies of the Annual Business Plan into financial terms.
Budget Review	is a revised forecast of the original budget or previous budget review and requires the preparation of revised Financial Statements and associated Financial Ratios.
Budget Carryovers	represent unspent capital and service improvement budgets, together with unspent grant funds that are carried forward to the following financial year.

Budget Policy

CITY OF MARION

6. ROLES AND RESPONSIBITIES

Role	*Responsibility*
The Senior Leadership Team (SLT)	is responsible for the review and approval of all budgets within their Departmental/Work Area responsibility, as well as presenting their finalised budgets to their General Manager and the Executive Leadership Team for clearance and final approval. The SLT is also accountable for justifying variances of actual income and expenditure against budget.

7. REFERENCES

On an annual basis Council is required to:

1. Prepare and adopt a Long Term Financial Plan for a period of at least 10 years – *Local Government Act 1999 s122 (1a)*
2. Prepare an Annual Business Plan – *Local Government Act 1999 s123 (1a)*
3. Prepare a Budget – *Local Government Act 1999 s123 (1b)*
4. Prepare and consider three Budget Reviews – *Local Government (Financial Management) Regulations 2011 s9*

8. REVIEW AND EVALUATION

This policy will be reviewed annually as part of the Annual Budget process.

Fees and Charges Policy

CITY OF MARION

1. RATIONALE

This policy exists to provide guidance around factors to be considered when setting Council's fees and charges.

2. POLICY STATEMENT

Council will adopt a Fees and Charges Schedule on an annual basis separated between Statutory and User Charges. Where Council's Fees and Charges are not of a statutory nature, Council will apply the principle of user pays and where possible, recover the full cost of operating or providing the service or goods. Where it can be demonstrated that members of the community are unable to meet the full cost, concessions may apply.

3. OBJECTIVES

The objective of this policy is to assist the development of a Fees and Charges schedule that where Council's Fees and Charges are not of a statutory nature, Council will apply the principle of user pays and where possible recover the full cost of operating or providing the service or goods.

4. POLICY SCOPE AND IMPLEMENTATION

The Fees and Charges Schedule details the user charges to be set by Council and the current statutory charges set by the State Government in regulations.
User Charges set by Council includes:

- Swimming Pool Fees
- Land Clearing Fees
- Library Service Fees
- Halls/Community Centre Hire Fees
- Recreational Fees

Statutory Charges set by State Government in regulations includes:

- Animal Registration Fees
- Parking Infringements
- By Laws
- Development Assessment Fees

The statutory fees and charges listed may be amended at any time during the financial year. The Fees and Charges Schedule will be updated as statutory charges are amended.

Concessions can be applied for by members of the community in relation to User Charges. These applications are required to be in writing on the basis that it can be demonstrated that due to financial hardship they are unable to meet the full cost. Council will consider applications for concessions on a case by case basis.

The relevant work areas and community groups have been consulted in relation to the proposed fees and charges and the following factors have been examined when determining the proposed fees:

Fees and Charges Policy

- the cost of providing the service, inclusive of overhead costs
- the importance of the service to the community
- market comparison of fees and pricing structures with other enterprises who offer a similar service
- the level of service/facility provided by the City of Marion
- increase in statutory charges set by regulation

5. DEFINITIONS

Term	*Definition*
Statutory Charges	Fees from regulatory services, They are associated with the granting of a permit/license or the regulation of an activity.
User Fees/Charges	Revenues from the sale of goods and services or rent of property facilities. They are discretionary charges for which the payer receives a direct benefit.

6. ROLES AND RESPONSIBITIES

Role	*Responsibility*
Finance	Oversees the Fees and Charges schedule with input from the relevant work areas in relation to setting fees and charges that relate to their areas.

7. REFERENCES

Local Government Act 1999 for South Australia – Section 188R

8. REVIEW AND EVALUATION

This policy will be reviewed annually as part of the Annual Business Planning Process.

Rating Policy

CITY OF MARION

1. RATIONALE

The Rating policy exists to outline the methodology for setting and collecting rates from the community.

2. POLICY SCOPE AND IMPLEMENTATION

(1) Valuation Methodology and Adoption

Council uses Capital Value as the basis for valuing land within the Council area. Capital Value is the value of the land and all of the improvements on the land. The Council also continues to adopt the capital valuations distributed by the Valuer-General.

(See Annexure 1)

(2) Differential General Rates

All land within a council area, except for land specifically exempt under section 147 (2) of the Act is rateable. The Act provides for a council to raise revenue through a general rate, which applies to all rateable land, or through differential general rates, which differentially apply to classes of rateable land. Council uses a differential rating system to raise revenue based upon Land Use to ensure a fair and equitable distribution of rates within the City of Marion. In applying this approach Council will take into consideration all prevailing economic conditions and changes and adjust its differential rates accordingly, to ensure an appropriate and fair equalisation of rates across all land use categories.

The differential general rate Land Use categories are as follows

Category 1 Residential
Category 2 Commercial – Shop
Category 3 Commercial – Office
Category 4 Commercial – Other
Category 5 Industrial – Light
Category 6 Industrial – Other
Category 7 Primary Production
Category 8 Vacant
Category 9 Other

These differential rates will be used to determine the rates in the dollar for all properties within the City of Marion area for the financial year. These rates will be specified in Council's rate declaration for each financial year.
(See Annexure 1)

(3) Minimum Rate

A minimum amount payable by way of general rates is determined to apply to the whole of an allotment (including land under a separate lease or licence) and only one minimum amount is payable in respect of two or more pieces of adjoining land (whether intercepted by a road or not) if they are owned by the same owner and occupied by the same occupier.

Rating Policy

The Minimum Rate to apply to properties within the City of Marion will be detailed in Council's rate declaration for each financial year.

(See Annexure 1)

(4) Service Charge

The Council has decided not to impose any service charges for this financial year.

(5) Regional Landscape Levy (formerly Natural Resources Management Levy)

The Council, under the Landscape South Australia Act 2019, is required to collect this levy. It does so by imposing a separate rate for all rateable properties within the Council area.

For each financial year, the levy for each property will be determined by the total capital valuation within the City of Marion. The calculation is as follows;

- Total Capital Value divided by the Total Amount Required, (set for the financial year by the Green Adelaide Board) determines an appropriate rate in the dollar, this rate in the dollar will then be applied to each property.

(See Annexure 1)

(6) Payment of Rates

The Council has determined that payment of rates for the 2023-242-23 financial year will be by four instalments, due on 1 September 20232, 1 December 20232, 1 March 20243 and 31 June 20243. However, the total amount of rates may be paid in full at any time.

Council has determined that rates may be paid by the following methods:

- Payrix – Direct via Council's Rating Portal
- Australia Post – Post Office, Telephone or Internet
- Bpay – Telephone or internet payments
- Centrepay – Deductions directly from Centrelink deductions
- Direct Debit – Direct from either a Cheque or Savings account
- Eservices – Direct through the Council's Internet system
- In person - At Council Offices
- By Mail – PO Box 21 Locked Bag 1 Oaklands Park SA 5046

(7) Late Payment of Rates

Council imposes an initial penalty (a fine) of 2% as prescribed under the Act on any instalment that is received late. A prescribed interest rate (which includes the amount of any previous unpaid fine and interest) will apply on the expiration of each month that a balance remains unpaid.

When the Council receives a payment in respect of overdue rates the Council applies the money received in the order set out below in accordance with Section 183 of the Act,

Rating Policy

- First – to satisfy any costs awarded in connection with court proceedings;
- Second – to satisfy any interest costs;
- Third – in payment of any fines imposed;
- Fourth – in payment of rates, in chronological order (starting with the oldest account first).

(See Annexure 1)

(8) Rebates and Postponement of Rates

(8.1) Rate Rebate Policy

Refer to the Rate Rebate Policy attached.

(8.2) Residential Rate Rebate~~Capping~~

Section 166 (1) (l) (ii) of the Act provides for the discretionary rebate of rates where, among other things, there has been a rapid change in valuations.

Council will provide relief against a substantial increase in rates payable on residential land due to large increases in capital value by applying a rebate ~~(capping)~~ of general rates to eligible ratepayers.

For the current financial year a rebate will be applied to properties to cap any increase in the general rates at 10%~~, the rate cap is set at 10% with a $20 minimum and a $200 maximum (excluding new or improved properties) for ratepayers who meet~~ subject to meeting the Qualifying Criteria set out below:

~~Qualifying Criteria:~~

- The property is the owner's principal place of residence.
- The property has not had more than $20,000 of improvements.
- The property value has not increased due to zoning changes.
- The land use for rating purposes has not changed since 1st ~~-~~July of the previous financial year.
- The property has not sold since the 1st January of the previous financial year.

The Residential Rate Rebate ~~Rate capping~~ will be applied automatically to properties that can be readily identified as being eligible. Where the rebate is not applied automatically, ratepayers who consider they could be eligible for rate capping may apply in writing to council. Applications will be assessed against the eligible criteria. Only applications for the current financial year will be accepted and must be received in the current financial year.

Rating Policy

CITY OF MARION

(8.3) Residential Construction on Vacant Land

Under Section 166 (1) (a) of the Act, and for the purpose of securing the proper development of the area, a discretionary rebate of general rates for the 2023-24~~2-23~~ financial year will be granted in respect of an assessment classed as vacant land by the Council, where:

- The principal ratepayer of the assessment applies to the Council for the rebate prior to 30 June 2024~~3~~, and
- The footings have been poured on the property by 30 June 2024~~3~~.

The amount of the rebate will be the difference between the general rate in the dollar applicable to Vacant land, and the general rate in the dollar applicable to Residential land. This is calculated by the number of days remaining between 1 July 2023~~2~~ and 30 June 2024~~3~~ from the date footings are poured for a residence on the land. Minimum Rate is still applicable.

(8.4) Postponement of Rates – Hardship

Section 182 of The Act permits the Council, on the application of the ratepayer, to partially or wholly remit rates or to postpone rates, on the basis of hardship. Where a ratepayer is suffering hardship in paying rates, they may submit an application in writing to the Council's Team Leader Rating Services. The Council treats such inquiries confidentially.

(8.5) Postponement of Rates – Seniors

An Application may be made to Council by ratepayers who meet the criteria required for qualification for the postponement under Section 182A of The Act. (see Annexure 1 for criteria).

(9) Sale of Land for Non-Payment of Rates

The Act provides that a council may sell any property where the rates have been in arrears for three years or more. Council is required to notify the owner of the land of its intention to sell the land, provide the owners with details of the outstanding amounts, and advise the owner of its intention to sell the land if payment of the outstanding amount is not received within one month. Except in extraordinary circumstances, the Council enforces the sale of land for arrears of rates.

(10) Concessions

Cost of Living Concession

Pensioners, low-income earners and self-funded retirees holding a Commonwealth Seniors Health Card can receive up to $243.9~~00~~ per year. Eligibility includes pensioners and low-income earners who are tenants.

For further information contact the Concessions Hotline on 1800 307 758.

RATE REBATES

(1) Policy Statement

Rating Policy

Council has decided to adopt a Rate Rebate Policy for all rateable land within the Council's area which is applied in accordance with Sections 159 to 166 of the Act. This Policy will assist the Council as a decision making function and is intended to provide guidance to the community as to the matters that the Council will take into account in deciding an application for a rebate.

The Policy also sets out the type of land use for which the Council must grant a mandatory rebate of rates and the percentage amount applicable, and those types of land use where the Council has the ability to grant a discretionary rebate of rates. Rebates will only be available when the applicant satisfies the requirements under both the Act and, where appropriate, the requirements of this Policy.

(2) Mandatory Rebates

Mandatory rate rebates will be granted by Council at the prescribed rate in accordance with Sections 159 to 165 of The Act.

S160 – Health Services 100% Rebate
S161 – Community Services (Including Housing Associations) 75% Rebate
S162 – Religious Purposes 100% Rebate
S163 – Public Cemeteries 100% Rebate
S164 – Royal Zoological Society of SA 100% Rebate
S165 – Educational Purposes 75% Rebate

Where the Council is satisfied from its own records, or from other sources, that a person or body meets the necessary criteria for a mandatory rate rebate, the Council will grant the rebate accordingly. Where the Council is not satisfied based upon the information in its possession or otherwise does not hold relevant information it will require the person or body to lodge an application in accordance with this Policy.

Where a person or body is entitled to mandatory rate rebate of 75% only, the Council may increase the rebate up to a further 25%. The Council may grant this further 25% rebate upon application.

Where an application is made to the Council for a discretionary rebate of up to a further 25%, the application will be determined and written notice will be provided to the applicant of its determination of that application in accordance with the requirements for Discretionary Rebates in this Policy.

(3) Discretionary Rebates

A discretionary rate rebate may be granted by the Council at its absolute discretion up to and including 100% relief to any cases pursuant to Section 166 of the Act.

Any persons or bodies seeking a discretionary rebate, will be required to submit an application form to the Council and provide to the Council such information as stipulated on the application form and any other information that the Council may reasonably require.

(4) Application

Rating Policy

~~The council will inform the community of the provisions for rate rebate under the Act by the inclusion of an advert in the local newspaper each year.~~

Application forms may be obtained online at www.marion.com.au or from the Council office located at 245 Sturt Road, Sturt.

The Council will advise an applicant for a rebate of its determination of that application in due course, after receiving the application and receiving all information requested by the Council. The advice will state –

- if the application has been granted, the amount of the rebate; or
- if the application has not been granted, the reasons why.

(5) In regards to prescribed discretionary rate rebates the Council will take into account, in accordance with Section 166(1a) of the Act, the following matters –

- The nature and extent of Council services provided in respect of the land for which the rebate is sought, in comparison to similar services provided elsewhere in the Council area;
- The community need that is being met by activities carried out on the land for which the rebate is sought; and
- The extent to which activities carried out on the land, for which the rebate is sought, provides assistance or relief to disadvantaged persons; and
- Such other matters as the Council considers relevant.

(6) The Council may take into account other matters considered relevant by the Council including, but not limited to, the following–

- Why there is a need for financial assistance through a rebate;
- The level of rebate (percentage and dollar amount) being sought and why it is appropriate;
- The extent of financial assistance, if any, being provided to the applicant and/or in respect of the land by Commonwealth or State agencies;
- Whether the applicant has made/intends to make applications to another Council;
- Whether, and if so to what extent, the applicant is or will be providing a service within the Council area;
- Whether the applicant is a public sector body, a private not for profit body or a private for profit body;
- Whether there are any relevant historical considerations that may be relevant for all or any part of the current Council term;
- The desirability of granting a rebate for more than one year;
- Consideration of the full financial consequences of the rebate for the Council;
- The time the application is received;
- The availability of any community grant to the person or body making the application;
- Whether the applicant is in receipt of a community grant; and
- Any other matters and policies of the Council, which the Council considers relevant.

All persons or bodies wishing to apply to the Council for a discretionary rebate of rates must do so on or before 1~~st~~ May in that financial year for the following financial year.

Rating Policy

- The Council may grant a rebate of rates on such conditions as the Council thinks fit.
- The Council may, for proper cause, determine that an entitlement to a rebate of rates under the Act no longer applies.
- Where an entitlement to a rebate of rates ceases or no longer applies during the course of a financial year, the Council is entitled to recover rates, or rates at the increased level (as the case may be), proportionate to the remaining part of the financial year.

It is an offence for a person or body to make a false or misleading statement or representation in an application, or to provide false or misleading information or evidence in support of an application made (or purporting to be made) under the Act.

The maximum penalty for this offence is $5,000.

If a person or body has the benefit of a rebate of rates and the grounds on which the rebate has been granted cease to exist, the person or body must immediately inform the Council of that fact and (whether or not the Council is so informed) the entitlement to a rebate ceases. If a person or body fails to do so that person or body is guilty of an offence.

The maximum penalty for this offence is $5,000.

(7) Delegation

The Council has delegated its power, pursuant to Section 44 of the Act, to grant applications for mandatory rebates that meet the requirements of the Act, to the Chief Executive Officer.

The Council has delegated its power, pursuant to Section 44 of the Act to determine applications and to grant a discretionary rebate of rates, to the Chief Executive Officer subject to the following condition:

- Where the discretionary rebate is not more than $5,000.

(8) Review of Rebate

A person or a body aggrieved by a determination of the Council in respect of an application for a rebate may, within 14 days of the date of the notice of determination, seek a review of that decision in accordance with the Council's Internal Review of Council Decisions Policy.

(9) Community Grants

If an application for a rebate is unsuccessful, the Council has an absolute discretion to then treat the application as one for a community grant and to determine it in accordance with the Council's Community Grants Policy.

(10) Availability of Policy Documents

Policy documents are available for inspection at the Council offices and on the website at www.marion.sa.gov.au. Persons may obtain a copy of any Policy document upon payment of the fee set by the Council.

Rating Policy

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DISCLAIMER

A rate cannot be challenged on the basis of non-compliance with this Policy and must be paid in accordance with the required payment provisions.

Where a ratepayer believes that the Council has failed to properly apply this Policy, they should raise the matter with the Council. In the first instance contact the Council's Team Leader – Rating Services on 8375 6617 to discuss the matter. If, after this initial contact, a ratepayer is still dissatisfied they should write to the Chief Executive Officer, City of Marion, PO Box 21, Oaklands Park, SA 5046.

Annexure 1

1. Valuation Methodology and Adoption

Under the Act, the Council may adopt one of three valuation methodologies to value the properties in its area. They are:

- Capital Value – the value of the land and all of the improvements on the land.
- Site Value – the value of the land and any improvements which permanently affect the amenity of use of the land, such as drainage works, but excluding the value of buildings and other improvements.
- Annual Value – a valuation of the rental potential of the property

The Council considers that the Capital Value method of valuing land provides the fairest method of distributing the rate burden across all ratepayers on the following basis:

- The equity principle of taxation requires that ratepayers of similar wealth pay similar taxes and ratepayers of greater wealth pay more tax than ratepayers of lesser wealth;
- Property value is a relatively good indicator of wealth and capital value, which closely approximates the market value of a property, provides the best indicator of overall property value;
- The distribution of property values throughout the Council area is such that few residential ratepayers will pay significantly more than the average rate per property.

Any ratepayer dissatisfied with the valuation made by the Valuer General may object in writing to the Valuer General within 60 days of receiving a rate notice, explaining the basis for the objection. This is provided that ratepayer has not:

~~(a)~~ previously received a notice of this valuation under the Act, in which case the objection period is 60 days from the receipt of the first notice; or

(b) previously raised an objection to that valuation.

The 60 day objection period may be extended by the Valuer-General where it can be shown there is reasonable cause to do so.

It is important to note that the lodgement of an objection does not change the payment of rates or the due date.

Rating Policy

CITY OF MARION

2. Differential General Rates

All land within a council area, except for land specifically exempt (e.g., crown land, council occupied land and other land prescribed under the Act – refer to Section 147), is rateable. The Act provides for a council to raise revenue for the broad purposes of the council through the imposition of a single general rate or through differential general rates that apply to all rateable properties within the council area.

Following a review of rating options available under the Act during the 2002/2003 financial year, the Council consulted extensively with the community on this issue and concluded that a differential rating system would improve the equity in rate distribution across the community. The review included a comparison of rating methods and rates by land use within the Adelaide metropolitan area.

Differential general rates are based on Land Use as determined in the Local Government (General) Regulations 2013 under the Act. If a ratepayer believes that a particular property has been wrongly classified by the Council as to its land use, then they may object (to the Council) to that land use within 60 days of being notified. A ratepayer may discuss the matter with a Rates Officer, on 8375 6600 in the first instance. The Council will provide, on request, a copy of Section 156 of the Act which sets out the rights and obligations of ratepayers in respect of objections to a land use.

An objection to the land use:

- must be in writing
- must set out
    - the grounds of the objection; and
    - the land use (being a land use being used by the Council as a differentiating factor) that should, in the objector's opinion, have been attributed to the land; and
- must be made within 60 days after the objector receives notice of the particular land use to which the objection relates.
- this 60 day objection period may be extended where it can be shown there is reasonable cause to do so.

The Council may then decide the objection as it sees fit and notify the ratepayer. A ratepayer also has the right to appeal against the Council's decision to SACAT (SA Civil and Administration Tribunal). It is important to note that the lodgement of an objection does not change payment of rates or the due date.

3. Minimum Rate

The reasons for imposing a minimum amount payable by way of general rates are:

- The Council considers it appropriate that all rateable properties make a contribution to the cost of administering the Council's activities;
- The Council considers it appropriate that all rateable properties make a contribution to the cost of creating and maintaining the physical infrastructure that supports each property.

No more than 35% of properties will be subject to the minimum amount.

Rating Policy

CITY OF MARION

4. Regional Landscape Levy (formerly the Natural Resource Management Levy)

It is important to note that Council is required to collect this levy under the Landscape South Australia Act 2019 and operates as a revenue collector for the Green Adelaide Board in this regard. It does not retain this revenue or determine how the revenue is spent.
For further information visit https://landscape.sa.gov.au/

5. Late Payment of Rates

Under the Act, the Council applies penalties (fines and interest) to arrears of rates (i.e., rates which are not paid on or before the due date). The Council issues a final notice for payment of rates when rates are overdue i.e., unpaid by the due date. If rates remain unpaid more than 21 days after the issue of the final notice then the Council may refer the debt to a debt collection agency for collection. This may result in legal proceedings with costs on-charged to the ratepayer.

The Council offers assistance to ratepayers experiencing difficulty in making their rate payment by the due date. The Council will consider approving extended payment provisions or, in circumstances where hardship can be demonstrated, deferring the payment of rates.

The Council may be prepared to remit penalties (fines and interest) for late payment of rates where ratepayers can demonstrate hardship or sufficient other reason for late payment.

All applications for remissions must be submitted to ~~in writing, addressed to~~: Rating Services Section, City of Marion at council@marion.sa.gov.au~~, PO Box 21, Oaklands Park, SA 5046~~.

6. Discretionary Rebate

The Act requires the Council to rebate the rates payable on certain land ('mandatory rebates'). The Act, at section 166, also empowers the Council to grant discretionary rebates of rates of up to 100% of the rates and/or charges payable. The Council, in considering discretionary rebates, must balance the benefits of providing rebates, with the impact that such rebates have on its overall income (and hence upon the general ratepayer base). To promote the transparency of this process the Council has adopted a Rate Rebate Policy. A copy of this Policy is available at the Council offices or on Council's website at www.marion.sa.gov.au.

7. Postponement of Rates – Seniors

The following criteria must be satisfied before the postponement is granted.

- The person is a prescribed ratepayer, or the spouse of a prescribed ratepayer;
- A prescribed ratepayer means the holder of a current State Seniors Card or a person eligible to hold such a card who has applied but is yet to be issued with a card.
- Rates are payable on the principal place of residence.
- The land is owned by the prescribed ratepayer, or the prescribed ratepayer and his or her spouse, and no other person has an interest, as owner, in the land.
- Any current mortgage over the property which was registered prior to 25 January 2007 will be no more than 50% of the Valuer-General's capital value of the property.

An application must be made in the prescribed manner and form and be accompanied by such information as the Council may require. Any rates which are postponed will become due and payable when:

Rating Policy

- the title to the land is transferred to another person; or
- there is failure to comply with a condition of postponement.

A minimum amount of $500 of the annual rates must be paid.

An entitlement to a remission will be applied to the proportion of the rates that has not been postponed, unless notice to the contrary is received in writing from the owner.

Interest will accrue on the amount postponed at the prescribed rate per month, under the Act until the amount is paid.

Should the entitlement to a postponement cease to exist, the owner of the land must inform the Council in writing, unless the rates and any interest have been paid in full.

3. REFERENCES

- *Local Government Act (1999) South Australia*
- Annual Business Plan

4. REVIEW AND EVALUATION

This policy will be reviewed annually by the Rating Team Leader and the Chief Financial Officer as part of the Annual Business Planning process.

Reserve Funds Policy

CITY OF MARION

1. RATIONALE

Council will maintain Accounting Reserves as a means by which to separate monies for a particular purpose.

2. POLICY STATEMENT

Council's Reserve Funds Policy aims to provide a means for recognising and allocating funding for future purposes.

3. OBJECTIVES

Council has established a number of Accounting Reserves for different purposes. Some of these are required by Accounting Standards or law, and others are discretionary reserves that Council has chosen to establish.

Where discretionary reserves are established, these need to be appropriately funded by Council. The preferred method is to have these reserves cash-backed to a minimum of 75 %, however if current or future borrowings can be reduced or deferred then this should be given consideration. When funds are required in relation to reserves that are not cash backed, Council is to utilise surplus cash in the first instance and then draw down on borrowings as the need arises, and only to the extent that it has already reduced or deferred previously.

4. POLICY SCOPE AND IMPLEMENTATION

Council currently has the following reserves:

Asset Revaluation Reserve

Purpose - this is a statutory reserve fund required under Australian Accounting Standard AASB 1041. The balance of this reserve represents net increments associated with the revaluation of non- current assets.

Open Space Reserve

Purpose - this reserve has been established to account for the following:

I. set aside open space contributions provided by developers in accordance with the *Planning, Development and Infrastructure Act 2016* (conditions may apply)
II. separate net proceeds associated with Road Closures.
III. net proceeds associated with disposal of minor land holdings
IV. funds received from the 'Urban Trees Fund'

Use of Fund - monies can be applied to the development of Open Space facilities as approved by Council and in accordance with the Open Space Policy. Interest revenues earned on contributions provided by developers are transferred to the reserve.

Reserve Funds Policy

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Grants/Carry Forward Projects Reserve

Purpose - this reserve was created to account for:

- Grants received in advance - occasionally a funding body provides Grant funds relating to the following financial year in advance. When this has occurred it has been necessary to transfer these funds to this reserve so that they can be matched against the expenditures planned to be incurred in the next financial year.
- Unexpended Grants - when grant monies have not been fully acquitted in the financial year this reserve is used to transfer the unexpended balance to the following financial year.

Carryovers - typically represent unspent capital and service improvement budgets carried forward to the following financial year.

Use of Fund - monies are utilised in accordance with the initial transfer of funds.

Asset Sustainability Reserve

Purpose - this is a reserve fund established to:

I. Primary Purpose – Provide Council with the ability to access sufficient funds to enable it to respond to a major infrastructure failure or fund an infrastructure gap identified in periodic asset audits.
II. Assist Council fund its Long Term Asset Management objectives.
III. Provide a means by which to spread the cost of intergenerational assets thereby reducing the need for borrowings.
IV. Provide a means by which Council can strategically plan to maintain its asset base within a long term Financial framework.

The Asset Sustainability Reserve is underpinned by savings identified as part of the budgeting process (refer to Council's Budget Policy). Identified savings are allocated by Council providing a balance between funding new prioritised service improvements identified in the Strategic Plan and addressing Council's financial position.

I. Savings identified during a financial year are forecasts only and therefore will be held for consideration by Council in the 1st Budget Review in the following year.
II. Savings will be separated between recurrent (ongoing) and once off savings. This process is designed to develop a high level of trust in the organisation in the budget review process.
III. Savings of a:
    a. recurrent nature may be allocated to service improvements identified in the Strategic Plan that are of a recurrent nature.
    b. one-off nature may be applied to capital items, new or renewal, or a non-recurrent service improvement (once off).
IV. Council must ensure that it continues the improvement in its financial performance. It is essential that the Annual Savings Initiative focuses on achieving that objective. In relation to the long term financial plan the Annual Savings Initiative will focus on four areas:

Reserve Funds Policy

CITY OF MARION

a. Aligning expenditure on Infrastructure/Asset replacement/renewal sustainability
b. Aligning proposed borrowing program to meet borrowing requirements - debt servicing ratio improves
c. Retain savings to improve liquidity (cash) - working capital improves
d. Reduce reliance on rate revenue to achieve community objectives

The Asset Sustainability Reserve will also be funded from planned cash surpluses identified in the Long Term Financial Plan (LTFP. Funds will only be set aside for this where Council maintains a breakeven funding (cash) position or better as per its Budget Policy.

The Asset Sustainability Reserve will benefit Council by enabling the allocation of funds for future capital expenditure relating to major infrastructure failures, replacing, renewing and procuring significant assets. This will assist in minimising the negative financial impact on rates. Projects funded out of this Reserve will be assessed against Council's strategic framework to determine the priority and the amount of funds to be utilised.

Where a Partnership Project exists, Council will seek to contribute up to 50% of the funds, with the remainder required to come from grants or co-contributions from the partnership organisation.

Use of Fund - Reserve transfers will be controlled by specific Council resolutions or identified as part of the approved annual Strategic Plan and Budget.

Water Reserve Fund

Purpose – this reserve is established to quarantine revenue received and savings identified from the sale and use of treated stormwater from Oaklands Wetland to further develop 3rd party supply opportunities.

Use of Fund – Reserve transfers require approval at Executive level.

5. DEFINITIONS

Term	*Definition*
Reserve	any part of the accumulated surplus of Council or controlling authority set aside for a particular purpose.

6. ROLES AND RESPONSIBITIES

Reserve Funds Policy

Role	*Responsibility*
Senior Leadership Team	reviewing carryovers
Executive Leadership Team	approving carryovers
Chief Financial Officer	reserve transfers required by legislation or Accounting Standards

7. REFERENCES

- *Planning, Development and Infrastructure Act 2016*
- *Australian Accounting Standards Board [AASB] 1041: Revaluation of Non-Current Assets*
- Open Space Policy
- Budget Policy
- Treasury Management Policy

8. REVIEW AND EVALUATION

This policy will be reviewed annually as part of the Annual Business Planning process.

Treasury Management Policy

CITY OF MARION

1. RATIONALE

The Treasury Management Policy exists to ensure sound management of Council's financial transactions with regards to borrowings and investments, ensuring compliance with relevant legislation.

2. POLICY STATEMENT

This policy provides clear direction to the management, staff and Council in relation to the treasury function. It outlines how borrowings will be raised and how cash and investments will be managed. It underpins Council's decision-making regarding the financing of its operations as documented in its annual budget, long-term financial plan, projected and actual cash flow receipts and outlays.

Council is committed to adopting and maintaining a long-term financial plan and operating in a financially sustainable manner.

3. OBJECTIVES

The objective of this Treasury Management Policy is to establish a decision framework to ensure that:

- funds are available as required to support approved outlays;
- interest rate and other risks (e.g. liquidity and investment credit risks) are acknowledged and responsibly managed;
- Council maximises the return on surplus funds;
- the net interest costs associated with borrowing and investing are reasonably likely to be minimised on average over the longer term.

4. POLICY SCOPE AND IMPLEMENTATION

Treasury Management Strategy

Council's operating and capital expenditure decisions are made on the basis of:

- identified community need and benefit relative to other expenditure options;
- cost effectiveness of the proposed means of service delivery; and,
- affordability of proposals having regard to Council's long-term financial sustainability (including consideration of the cost of capital and the impact of the proposal on Council's Net Financial Liabilities and Debt Servicing ratios)

Council manages its finances holistically in accordance with its overall financial sustainability strategies and targets. This means Council will:

- maintain target ranges for both its Net Financial Liabilities and Debt Servicing ratios;
  - Net Financial Liabilities ratio: Between 0 - 50%
  - Debt Servicing ratio: Between 0 - 105%
- borrow funds in accordance with the requirements set out in its Long-Term Financial Plan;
- not utilise borrowings to finance operating activities or recurrent expenditure;
- endeavour to fund all capital renewal projects from operating cash flow and borrow only for new/upgrade capital projects, having regard to sound financial management

Treasury Management Policy

CITY OF MARION

principles and giving consideration to inter-generational equity for the funding of long term infrastructure projects;
- only retain and quarantine money for particular future purposes where required by legislation, contractual agreement with other parties, or for specific purposes as outlined in its Reserve Funds Policy;
- apply any funds that are not immediately required to meet approved expenditure (including funds that are required to be expended for specific purposes but are not required to be kept in separate bank accounts) to reduce its level of borrowings or to defer and/or reduce the level of new borrowings that would otherwise be required.

Borrowings

All borrowings will be subject to Council approval on the recommendation of the General Manager Corporate Services. In doing so, due consideration will be given to inter-generational equity for the funding of long term infrastructure projects and therefore the equitable sharing of the debt burden between the past, current and future generations.

To ensure an adequate mix of interest rate exposures, Council will structure its portfolio of borrowings to ensure an optimal Treasury Management position, taking into account all borrowing options including fixed and variable terms. In order to spread its exposure to interest rate movements, Council will aim to have a variety of maturity dates on its fixed interest rate borrowings over the available maturity spectrum.

Council will establish, and make extensive use of, a long-term variable interest rate borrowing facility/LGFA's Cash Advance Debenture facility that requires interest payments only and that enables any amount of principal to be repaid or redrawn at call. The re draw facility will provide Council with access to liquidity when needed.

Investments

Council funds that are not immediately required for operational needs and cannot be applied to either reduce existing borrowings or avoid the raising of new borrowings will be invested. The balance of funds held in any operating bank account that does not provide investment returns at least consistent with 'at call' market rates shall be kept at a level that is no greater than is required to meet immediate working capital requirements.

Council funds available for investment will be lodged 'at call' or, having regard to differences in interest rates for fixed term investments of varying maturity dates, may be invested for a fixed term. In the case of fixed term investments, the term should not exceed a point in time where the funds could otherwise be applied to cost-effectively defer the need to raise a new borrowing or reduce the level of Council's variable interest rate borrowing facility.

When investing funds Council will select the investment type which delivers the best value, having regard to investment returns, transaction costs and other relevant and objectively quantifiable factors.

Investments fixed for a period greater than 12 months are to be approved by Council.

Treasury Management Policy

CITY OF MARION

To reduce the level of risk embodied in treasury operations, it is appropriate to limit investments made by Council to secure financial institutions. Therefore, without approval from Council, investments are limited to:

- deposits with the Local Government Finance Authority of South Australia (LGFA);
- State/Commonwealth Government Bonds.
- bank interest bearing deposits;
- bank accepted/endorsed bank bills;
- bank negotiable Certificate of Deposits;
- Australian Financial institutions

When considering which financial institutions surplus funds will be invested with, Council will only invest funds with those with a long term credit rating of at least AA and short term credit rating of A1.

All investments must be made exercising care and diligence and considering the following:

- the credit rating of the prospective institution.
- the likely yield and term of the investment;
- the period in which the investment is likely to be required;
- the cost of making and maintaining the investment;
- an assessment of future interest rate movements;
- an assessment of future cash flow requirements;
- the Government guarantee on the investment;

To ensure competitive rates for investments are achieved, quotations must be obtained from authorised institutions on investments of more than $1,000,000 where the period of investment exceeds 30 days and market conditions are known to be fluctuating (for example, when the Reserve Bank of Australia changes the Cash Rate).

Investment of surplus funds outside of the above investment choices must be reported to Council for approval.

Examples of specific investment activities Council would not participate in include shares in private/public companies, listed or unlisted property trusts and derivatives.

Reporting

In accordance with Section 140 of the Local Government Act, a report will be presented to Council annually which will summarise the performance of the investment portfolio. This report will review the investment performance against prior years and appropriate benchmarks including the RBA cash rate and the 90-Day Bank Bill Swap rate (90 Day BBSW).

Treasury Management Policy

CITY OF MARION

5. DEFINITIONS

Term	Definition
Financial Assets	Financial Assets include cash, investments, receivables and prepayments. Equity held in a Council business is normally regarded as a financial asset but is excluded for the purpose of calculating Local Government published financial indicators. Also, inventories and land held for resale are not regarded as financial assets.
Financial Sustainability	Financial Sustainability is achieved where planned long-term service and infrastructure levels and standards are met without unplanned increases in rates or disruptive cuts to services.
Net Financial Liabilities	Equals total liabilities less financial assets, where financial assets for this purpose include cash, investments, receivables and prepayments, but excludes equity held in a Council business, inventories and land held for resale.
Debt Servicing Ratio	Indicates the extent to which a Council's operating revenues are committed to its Debt Servicing costs (Principal and interest repayments).
Net Financial Liabilities Ratio	Indicates the extent to which net financial liabilities of a Council could be met by its operating revenue.
Non-financial or Physical Assets	Infrastructure, land, buildings, plant, equipment, furniture, and fittings, library books and inventories.
Operating Revenues	Operating Revenues are "operating revenues" as shown in the Income Statement but exclude profit on disposal of non-financial assets, grants and contributions received specifically for new/upgraded infrastructure and other assets, e.g. from a developer.
Rates Revenue	Rates Revenue is general and other rates net of the impact of rate rebates and revenue from the Regional Landscape levy.
Inter-generational Equity	Inter-generational Equity in economic, psychological, and sociological contexts, is the concept or idea of fairness or justice between generations. In relation to local government, it is often considered in the context of whether payment for the cost of services is recovered over time broadly in accordance with the benefits enjoyed by the service recipients.

Treasury Management Policy

CITY OF MARION

6. ROLES AND RESPONSIBITIES

Role	Responsibility
Council	Council is to approve all borrowings, as well as investments for a period of greater than 12 months.
General Manager, Corporate Services	Making recommendations with regards to borrowings.
Chief Financial Officer	Ensuring all other tasks are conducted in accordance with the policy

7. REFERENCES

OTHER RELATED POLICIES

- Reserve Funds Policy

LEGISLATION

For Borrowings

- *Local Government Act, 1999 - Section 44/Section 122/Section 134*
- *Regulations 5 and 5B of the Financial Management Regulations under the Act*

The main Local Government Act provisions covering investments are;-

- *Section 47 – prohibits a Council from directly acquiring shares in a company*
- *Section 139 – empowers a Council to invest and requires that the power of investment be exercised with the care, diligence and skill that a prudent person of business would exercise in managing the affairs of other persons. Section 139 also requires Council to avoid investments that are speculative or hazardous in nature*
- *Section 140 – requires that a Council review the performance of its investments at least annually*

For Investments

- *Local Government Act, 1999 - Section 44/Section 139/Section 140*

The main Local Government Act provisions covering investments are;-

- *Section 47 – prohibits a Council from directly acquiring shares in a company*
- *Section 139 – empowers a Council to invest and requires that the power of investment be exercised with the care, diligence and skill that a prudent person of business would exercise in managing the affairs of other persons. Section 139 also requires Council to avoid investments that are speculative or hazardous in nature*
- *Section 140 – requires that a Council review the performance of its investments at least annually*

Treasury Management Policy

CITY OF MARION

8. REVIEW AND EVALUATION

This policy will be reviewed annually as part of the Annual Budget process.

Attachment 4

CITY OF MARION

27 June 2023

RATE IMPACT ANALYSIS 2023-24

HOW IS THE RATE IN THE DOLLAR CALCULATED?

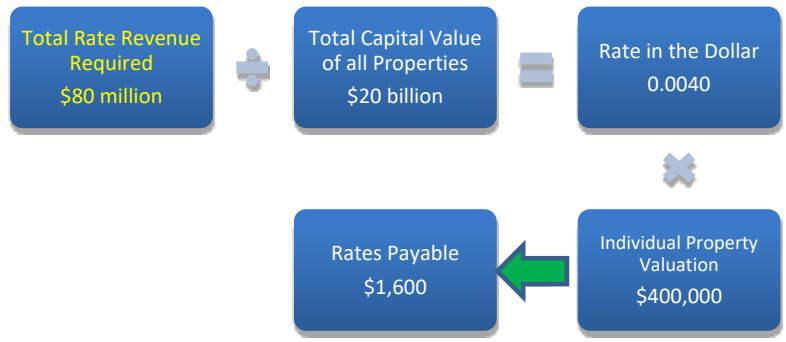
The rate in the dollar is calculated by dividing the rates required in the annual budget by the total valuation of properties in the council area.

All capital value, including any valuation increase or newly created property's capital value is added to the capital value "pool" that is used to determine the new rates in the dollar for the next year. While there are many factors that affect the final rate in the dollar, essentially, a larger pool of capital value can mean a reduction in the rate in the dollar.

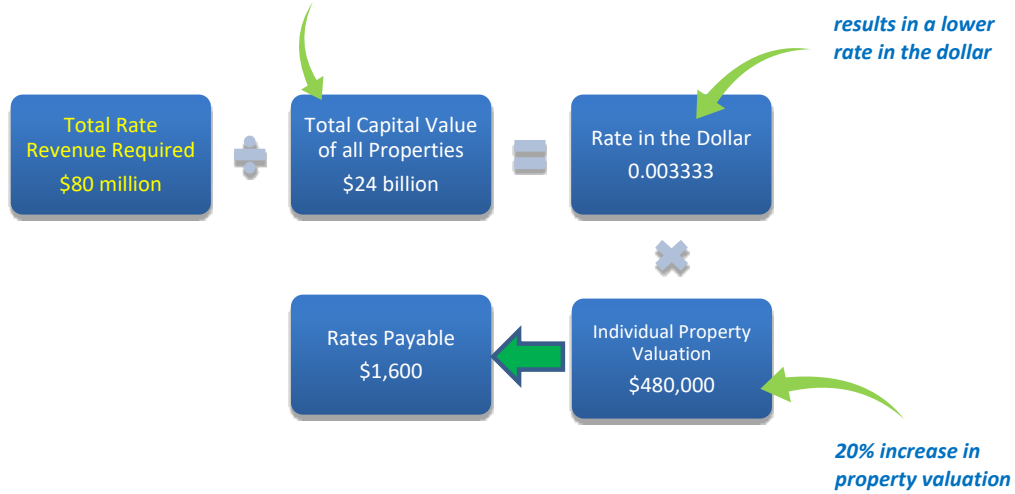
The rates for each property is calculated by multiplying the capital value of a property by the rate in the dollar for that particular land use ie residential, commercial etc.

IMPACT OF CHANGE TO TOTAL CAPITAL VALUATIONS

Scenario 1



Scenario 2 – 20% increase in total capital valuations



Note: where an individual property valuation increases or decreases at a different rate to the average capital value, the result will be a higher than average increase or decrease in the rates.

VALUATION COMPARISONS – CURRENT YEAR AND NEXT YEAR

New Valuations

Valuation Comparison Table by Land Use

The City of Marion uses the Capital Values provided annually by the Valuer-General as the basis for valuing all property within its area. The capital value method includes both the value of the land and improvements on the land.

Sales of all property types are analysed to determine market movements. This analysis of sales happens continuously throughout the year and occurs both in reference to site (land) values and capital (improved) values.

Category	Rateable Assessments 2023-24	Current Capital Value 2022-23	Proposed Capital Value 2023-24	Change to Capital Value 2023-24
Residential	42,679	24,055,812,000	27,044,653,000	12.42%
Commercial	1,535	2,439,855,000	2,740,358,500	12.32%
Industrial	231	217,105,500	269,844,000	24.29%
Primary Production	12	10,831,000	12,282,700	13.40%
Vacant Land	545	390,727,260	450,070,640	15.19%
Other (churches/ schools/govt land)	131	1,144,863,700	1,382,884,740	20.79%
Total	**45,133**	**28,259,194,460**	**31,900,093,580**	**12.88%**

Data as of 6 June 2023

This table shows the capital valuations for the City of Marion have increased on average by 12.88% representing a reasonable property market increase in Adelaide. For comparison the 2022-23 capital valuations increased by 21.08%.

Valuation increases are not equally represented across all land use types. Industrial property has increased substantially, while Residential and Commercial property has increased moderately in comparison.

A capital value increase (at a higher rate than the average rate increase) will result in a decrease in the Residential Rate in the Dollar.

A Residential Rate Rebate will still provide relief for any qualifying individual residential property that may have had a higher than average valuation increase.

Comparison by Suburb – New Residential Valuations

	Capital Values for 2022-23	New Capital Values for 2023-24	Overall Capital Value Increase
Ascot Park	809,411,000	900,845,000	11.30%
Bedford Park	520,000	590,000	13.46%
Clovelly Park	696,460,000	803,935,000	15.43%
Darlington	180,385,000	192,065,000	6.48%
Dover Gardens	794,265,000	910,725,000	14.66%
Edwardstown	1,127,791,000	1,259,811,000	11.71%
Glandore	489,380,000	540,810,000	10.51%
Glengowrie	1,788,840,000	2,027,370,000	13.33%
Hallett Cove	3,104,295,000	3,426,225,000	10.37%
Marino	904,455,000	938,695,000	3.79%
Marion	1,016,615,000	1,136,415,000	11.78%
Mitchell Park	1,292,648,000	1,501,195,000	16.13%
Morphettville	954,845,000	1,101,215,000	15.33%
O'Halloran Hill	72,180,000	78,480,000	8.73%
Oaklands Park	999,026,000	1,088,417,000	8.95%
Park Holme	826,300,000	945,650,000	14.44%
Plympton Park	977,090,000	1,116,955,000	14.31%
Seacliff Park	304,210,000	322,860,000	6.13%
Seacombe Gardens	776,840,000	893,505,000	15.02%
Seacombe Heights	434,710,000	459,355,000	5.67%
Seaview Downs	773,320,000	823,640,000	6.51%
Sheidow Park	1,332,690,000	1,542,360,000	15.73%
South Plympton	1,263,440,000	1,411,165,000	11.69%
Sturt	651,715,000	746,060,000	14.48%
Tonsley	181,526,000	244,200,000	34.53%
Trott Park	603,870,000	694,760,000	15.05%
Warradale	1,698,985,000	1,937,350,000	14.03%
Residential Total	**24,055,812,000**	**27,044,653,000**	**12.42%**
Commercial Total	**2,439,855,000**	**2,740,358,500**	**12.32%**
Industrial Total	**217,105,500**	**269,844,000**	**24.29%**
Primary Production Total	**10,831,000**	**12,282,700**	**13.40%**
Vacant Land Total	**390,727,260**	**450,070,640**	**15.19%**
Other Total	**1,144,863,700**	**1,382,884,740**	**20.79%**
Total All Suburbs	**28,259,194,460**	**31,900,093,580**	**12.88%**

Data as of 6 June 2023

RATE REVENUE

Rate Revenue by Suburb					
	2022-23		2023-24		
	Total Rate Revenue	% Rate Revenue	Total Rate Revenue	% Rate Revenue	% Residential Rate Revenue
Ascot Park	$2,585,642	3.06%	$2,717,713	3.03%	3.46%
Bedford Park	$312,309	0.37%	$342,520	0.38%	0.00%
Clovelly Park	$2,221,747	2.63%	$2,312,246	2.58%	2.88%
Darlington	$551,635	0.65%	$557,821	0.62%	0.71%
Dover Gardens	$2,352,981	2.79%	$2,549,265	2.85%	3.35%
Edwardstown	$6,891,365	8.16%	$7,573,917	8.45%	4.90%
Glandore	$1,547,962	1.83%	$1,515,355	1.69%	1.95%
Glengowrie	$5,175,473	6.13%	$5,540,415	6.18%	7.41%
Hallett Cove	$9,252,176	10.96%	$9,617,682	10.73%	12.34%
Marino	$2,640,955	3.13%	$2,556,463	2.85%	3.37%
Marion	$3,639,537	4.31%	$3,953,667	4.41%	4.20%
Mitchell Park	$4,464,496	5.29%	$4,855,925	5.42%	5.85%
Morphettville	$3,374,901	4.00%	$3,702,982	4.13%	4.17%
O'Halloran Hill	$232,623	0.28%	$237,734	0.27%	0.29%
Oaklands Park	$8,948,729	10.60%	$9,135,263	10.20%	4.31%
Park Holme	$2,576,976	3.05%	$2,757,521	3.08%	3.47%
Plympton Park	$2,930,377	3.47%	$3,187,956	3.56%	4.14%
Seacliff Park	$929,161	1.10%	$938,805	1.05%	1.16%
Seacombe Gardens	$2,367,594	2.80%	$2,543,486	2.84%	3.27%
Seacombe Heights	$1,205,400	1.43%	$1,200,668	1.34%	1.65%
Seaview Downs	$2,186,700	2.59%	$2,187,950	2.44%	2.96%
Sheidow Park	$3,882,154	4.60%	$4,199,482	4.69%	5.54%
South Plympton	$3,834,980	4.54%	$4,023,225	4.49%	5.20%
Sturt	$2,000,388	2.37%	$2,168,041	2.42%	2.80%
Tonsley	$1,600,119	1.90%	$2,010,782	2.24%	1.07%
Trott Park	$1,684,311	2.00%	$1,819,102	2.03%	2.49%
Warradale	$5,018,061	5.94%	$5,393,449	6.02%	7.05%
TOTAL	**$84,408,752**	**100.00%**	**$89,599,435**	**100.00%**	**100.00%**

Data as of 6 June 2023

Forecasted Distribution of Rates Revenue by Land Use 2023-24

Land Use	No. of Assessments	% of Residential Assessments	Revenue	% of Residential Revenue	% of Total Revenue 2023-24	% of Total Revenue 2022-23
Commercial	1,535		14,235,150		15.9%	15.6%
Industrial	231		1,155,980		1.3%	1.1%
Primary Production	12		29,569		0.0%	0.0%
Vacant Land	545		1,659,342		1.9%	2.0%
Other (churches/ schools/Council/ govt land)	131		821,709		0.9%	0.8%
	2,454		17,901,750		20.0%	19.5%
Residential						
$0 - $400K	5,879	13.8%	6,349,730	8.9%	7.1%	9.4%
$400,000 - $500K	4,592	10.8%	5,517,036	7.7%	6.2%	11.1%
$500 - $600K	8,326	19.5%	11,949,024	16.7%	13.3%	18.8%
$600 - $800K	16,671	39.10%	29,816,283	41.6%	33.3%	28.6%
$800 - $1M	5,406	12.7%	12,273,345	17.1%	13.7%	8.4%
$1M - $5M	1,798	4.2%	5,554,297	7.7%	6.2%	3.9%
$5M+	7	0.0%	237,970	0.3%	0.3%	0.3%
Residential Total	42,679	100%	71,697,685	100%	80.0%	80.5%
Total	**45,133**		**89,599,435**		**100%**	**100%**

Data as of 6 June 2023

Based on current figures, the Average Residential Valuation for 2023-24 is $633,943 (2022-23 $568,660).

DIFFERENTIAL RATES

Council uses a differential rating system to raise revenue based upon its Land Use to ensure a fair and equitable distribution of rates within the City of Marion.

Council currently derives 17% of its rate revenue from the Commercial (16%) and Industrial (1%) sectors for 2022-23.

Current forecasting indicates Council will derive 17% of its rate revenue from the Commercial (16%) and Industrial (1%) sectors for 2023/24. Commercial and Industrial users consume a greater proportion of council resources than residential properties, particularly relating to the use of roads, footpaths, traffic, parking, storm water, public health and environment.

Council applies a higher differential to the Commercial sector than to the Industrial sector to recognise the pressures confronting the Industrial sector such as increased competition from international imports at present time.

2023-24 Proposed Differential Percentages		
Commercial **220%**	Industrial **210%**	Vacant Land **220%**

2022-23 Comparison Differential Percentage			
Council	**Commercial**	**Industrial**	**Vacant Land**
Playford	627%	627%	100%
Charles Sturt	366%	418%	352%
West Torrens	291%	291%	291%
Unley	290%	252%	252%
Mitcham	253%	253%	253%
Port Adelaide/Enfield	253%	253%	253%
Prospect	256%	256%	125%
Gawler	246%	246%	160%
Marion	215%	205%	220%
Tea Tree Gully	180%	180%	200%
Walkerville	165%	165%	195%
Onkaparinga	192%	192%	133%
Holdfast Bay	161%	161%	161%
Salisbury	168%	168%	130%
Burnside	100%	100%	250%
Adelaide Hills	115%	115%	100%
Campbelltown	100%	100%	100%
Average	221%	221%	171%

This table identifies Council's 2022-23 differential rate position compared to other metropolitan councils.

2022-23 to 2023-24 COMPARISON

	2022-23	2023-24
Capital Value of all Properties	28,238,052,460	31,900,093,580
Capital Value of Rateable Properties	27,049,208,475	30,392,371,434
Total Rateable Properties	44,862	45,133
Gross Rate Revenue	$84,408,752	$89,599,435
Rate Rebates	$2,380,500	$2,458,000
Residential Rate Rebate	$160,000 • >10% rate increase • $20 min. & $200 max. rate rebate granted	$26,000 • >10% rate increase • $20 min. & $200 max. rate rebate granted
Differential General Rate Residential/Primary Prod/Other	0.00272447	0.00256957
Differential General Rate Industrial	0.00558516	0.00539610
Differential General Rate Commercial	0.00585761	0.00565306
Differential General Rate Vacant Land	0.00599383	0.00565306
Minimum Rate % Increase	$1,091 2.0%	$1,148 5.2%
% on Minimum Rate	15%	15.5%
Landscape Levy*	0.00007972	0.00007701

Data as of 6 June 2023
Items marked TBA will be updated for 27th June.

*The Landscape Levy is a State tax that Councils are required to collect on all rateable properties on behalf of the State Government. For 2023-24, Council is required to collect $2,261,866, an increase of **8.3%** compared to the previous year's increase of 2%.

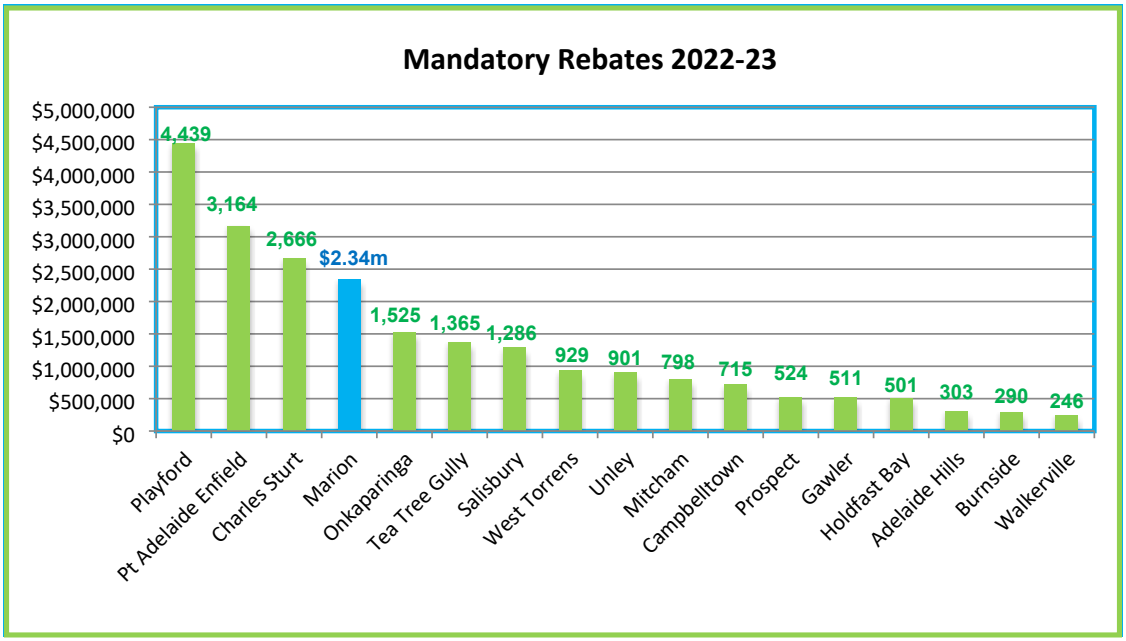
ASSISTANCE TO RATEPAYERS

Mandatory Rebates

The Local Government Act 1999 requires Councils to rebate the rates payable for certain land uses. This includes land used for health and community services, religious purposes, cemeteries and educational institutions. Mandatory rebates vary from 75% to 100%. The LG (Accountability Framework) Amendment Act 2009 entitles Housing Associations to a mandatory 75% rebate.

People or bodies seeking a rebate must make a written application to the Council. Information and application forms can be obtained from the Council website or office.

- Mandatory rebates to date for **2022-23** are **$2,342,000**
- Mandatory rebates forecast for **2023-24** are **$2,431,000**



The cost to fund mandatory rebates are borne by all ratepayers (forecasted to be approximately $53 per ratepayer per annum).

75% Mandatory Rebates (Community Services) for Public Housing

Most mandatory rebates are public housing properties that are entitled to a 75% mandatory rebate. There are currently **1,865** public housing properties with **75% mandatory rebates** forecasted to be $1.73m for 2023-24. This includes 1,250 public housing properties (SA Housing Trust) that the SA Government has shifted responsibility to Housing Associations since 2017. As a result of this change, the transferred properties are entitled to a 75% mandatory rebate.

There are currently 2,435 SA Housing Trust properties. If all converted to Housing Associations, it would result in an additional $2.4m in rebates.

Discretionary Rebates

People or bodies seeking a rebate must make a written application to the Council. Information and application forms can be obtained from City of Marion website or at the Council office at 245 Sturt Rd, Sturt. Applications for Discretionary Rebates must be received by May 31st of the current year for consideration in the following financial year.

Current Discretionary Rebate Recipients			
Property	**Number of Properties**	**% Rebate Granted**	**Discretionary Rebated Amount**
Scout Association	3	100%	$6,248
Operation Flinders	2	75%	$5,844
RSL	1	50%	$2,328
Abbeyfield Society	1	50%	$1,765
Foodbank	2	25% (entitled to an additional 75% mandatory rebate)	$5,972
Suneden Special School	1	25% (entitled to an additional 75% mandatory rebate)	$3,564
South Adelaide Squash Centre	1	25%	$1,164
TOTAL	**11**		**$26,885**

All current recipients of a discretionary rebate are invited to reapply. Assessment is based on the criteria outlined in the Discretionary Rebate Application Checklist.

Residential Construction Rebate on Vacant Land (Discretionary Rebate)

Under Section 166 (1) (a) of the Act, and for the purpose of securing the proper development of the area, a rebate of general rates for the 2023-2024 financial year will be granted in respect of an assessment rated as vacant land in the Council's Assessment Book where the:

- Principal Ratepayer of the Assessment applies to the Council in writing for the rebate prior to 30 June 2024, and
- footings have been poured on the property by 30 June 2024.

The amount of the rebate will be the difference between the general rate in the dollar applicable to vacant land, and the general rate in the dollar applicable to residential property. This is calculated by the number of days remaining between 1 July 2023 and 30 June 2024 from the date footings are poured.

If the calculated rebate reduces the rates payable to less than the amount fixed as the minimum amount payable by way of rates, then the rebate shall be reduced so that the rates payable is equal to the amount of the minimum.

Of the 17 other metropolitan councils, 9 councils grant residential rate rebates. No other councils offer rate rebates to residential property developers or commercial property developers.

Total Residential Construction Rebates Granted						
	Owner/Occupier		Developers		Total	
	Rebate Recipients	Rebated Amount	Rebate Recipients	Rebated Amount	Rebate Recipients	Rebated Amount
2022-23	36	$28,831	5	$3,210	41	$32,041
2021-22	56	$50,596	8	$4,516	64	$55,112
2020-21	30	$20,663	7	$9,746	37	$30,409
2019-20	42	$29,269	20	$17,669	62	$46,938
2018-19	66	$53,742	7	$7,974	73	$61,716
2017-18	84	$69,039	22	$19,692	106	$88,731
2016-17	43	$33,041	17	$15,615	60	$48,656
2015-16	41	$22,625	11	$7,114	52	$29,739
TOTAL	**398**	**$307,806**	**97**	**$85,536**	**495**	**$393,342**

In 2015-16 Council resolved to allow developers to apply for Residential Construction Rebates. Prior to this, the rebate was accessible to owner/occupiers only.

Residential Rate Rebate

For 2022-23 the Residential Rate Rebate was lowered to 10% from 12% to provide relief to more eligible ratepayers. This program is beneficial to ratepayers experiencing a spike in their annual valuation movement by equalising the rate responsibility. A proposed 10% rebate for 2023-24 will offset a higher than average residential rates increase for eligible ratepayers.

This means that if a ratepayer's general rates increase by more than 10% on the previous year's general rates, and the criteria specified below is met, a rebate is applied to the amount above 10%

- Forecasted number of residential properties to receive the residential rate rebate is **218** (0.5% of all rateable property).
- Forecasted amount of residential rate rebate to be applied and redistributed is **$26,000** (approximately $0.58 per ratepayer per annum).

The residential rate rebate in 2022-23 financial year was 10%:

- The total number of residential properties that received the residential rate rebate for 2022-23 was 3,407.
- The total amount of residential rate rebate applied and redistributed for 2022-23 was $160,600 (approx. $3.58 per ratepayer per annum).
- 9 other metropolitan councils apply a residential rate rebate with an average of 15.5%.

The proposed residential rate rebate policy for the 2023-24 financial year is as follows:

Residential Rate Rebate for Qualifying Residential Ratepayers

A rebate of general rates is to be granted to residential ratepayers on their principal place of residence within the category of residential land use.

The Annual Business Plan 2023-24 sets a 10% rate increase with a $20 minimum and a $200 maximum rebate (excluding new or improved properties) for ratepayers who meet the Qualifying Criteria set out below.

Qualifying Criteria:

- The property is the owner's principal place of residence.
- The property has not had more than $20,000 of improvements.
- The property value has not increased due to a zoning change.
- The land use for rating purposes has not changed since 1st July of the previous financial year.
- The property has not sold since the 1st January of the previous financial year.

The Residential Rate Rebate will be applied automatically to properties that can be readily identified as being eligible. Where this rebate is not applied automatically, ratepayers who consider they could be eligible may lodge an application which will be assessed against the eligibility criteria. The application must be lodged by 30 June 2024.

Postponement of Rates - Hardship

Section 182 of The Act permits the Council, on the application of the ratepayer, to partially or wholly remit rates or to postpone rates, on the basis of hardship. Where a ratepayer is suffering hardship in paying rates they are invited to submit an application in writing to the Council's Team Leader Rating Services. The Council treats such inquiries confidentially.

Postponement of Rates - Seniors

- Number of seniors currently postponed: 27
- New applications approved for 2023-24: 0
- Current legislated interest rate: 3.80% pa (2022-23)

The following criteria must be satisfied before the postponement is granted.

- The person is a prescribed ratepayer, or the spouse of a prescribed ratepayer.
- A prescribed ratepayer means the holder of a current State Seniors Card or a person eligible to hold such a card and has applied but is yet to be issued with a card.
- Rates are payable on the principal place of residence.
- The land is owned by the prescribed ratepayer, or the prescribed ratepayer and his or her spouse, and no other person has an interest, as owner, in the land.
- Any current mortgage over the property which was registered prior to 25 January 2007 will be no more than 50% of the Valuer-General's capital value of the property.

An application must be made in the prescribed manner and form and be accompanied by such information as the council may require. Any rates which are postponed will become due and payable when:

- the title to the land is transferred to another person; or
- there is failure to comply with a condition of postponement.

A minimum amount of $500 of the annual rates must be paid.

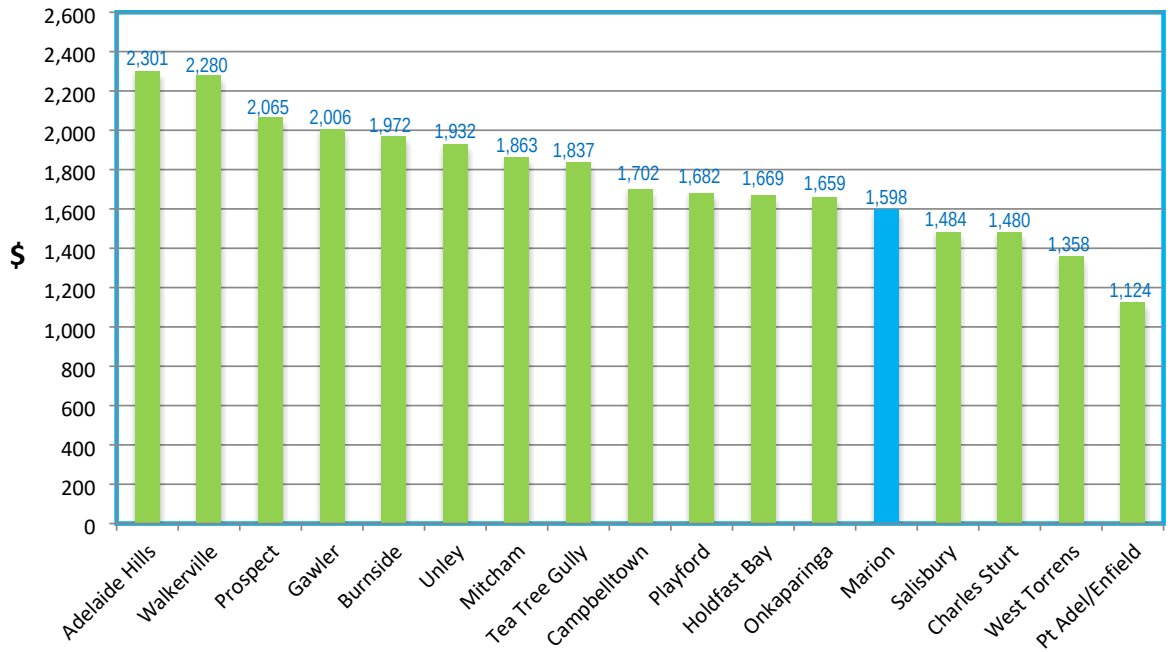
An entitlement to a remission will be applied to the proportion of the rates that has not been postponed, unless notice to the contrary is received in writing from the owner.

Interest will accrue on the amount postponed at the prescribed rate per month, under the Act until the amount is paid.

Should the entitlement to a postponement cease to exist, the owner of the land must inform the Council in writing, unless the rates and any interest have been paid in full.

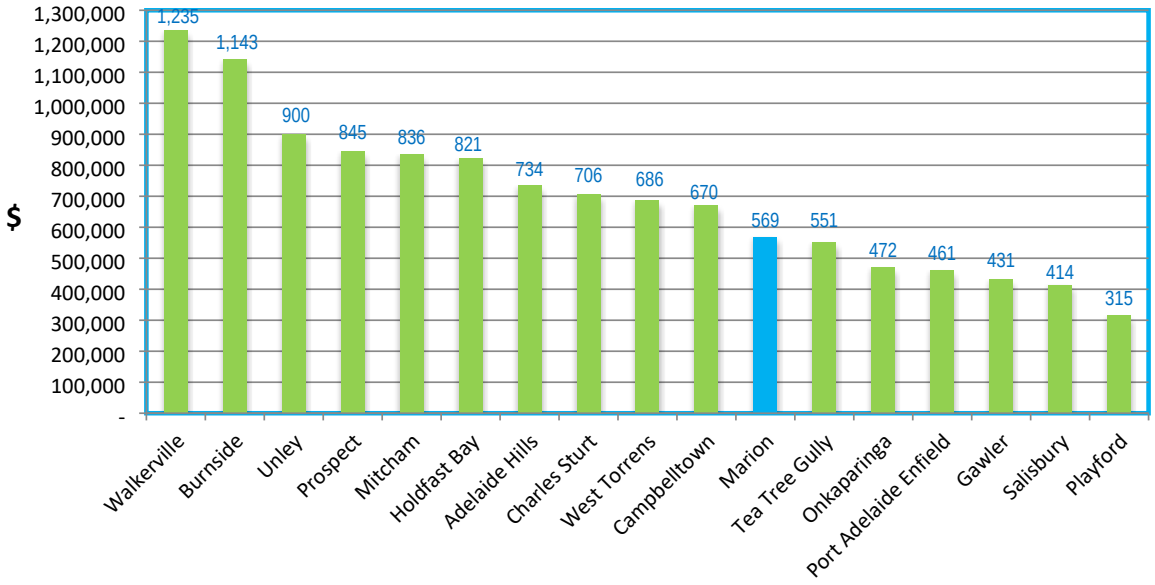
COMPARISON WITH OTHER METRO COUNCILS

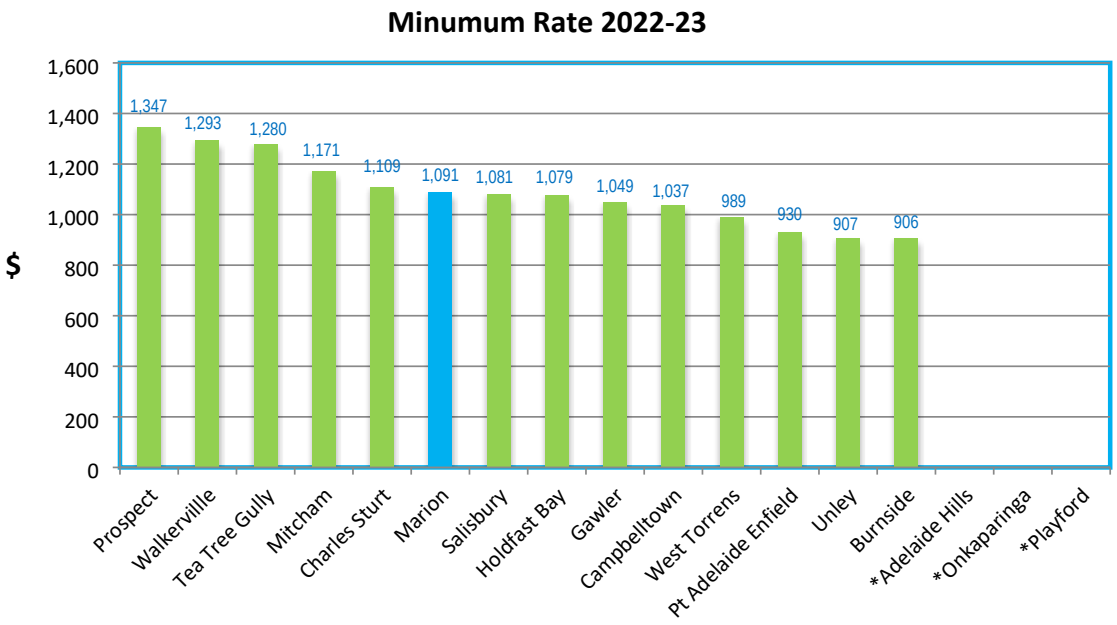
Average Residential Rate 2022-23



Marion is currently ranked 5th lowest of the metropolitan councils (2021-22 ranking was 5th lowest)

Average Residential Valuations 2022-23





****A fixed charge is used therefore no minimum rates apply***

A 5.2% average rate increase for 2023-24 will result in an increase in the minimum rate to $1,148

12.3 Valuation - Adoption for 2023-24	
Report Reference	GC230627R12.3
Originating Officer	Team Leader Rating Services – Kylie Jaggard
Corporate Manager	Chief Financial Officer - Ray Barnwell
General Manager	General Manager Corporate Services - Angela Allison

REPORT OBJECTIVE

This Report provides the information required by the Council to allow adoption of the Valuation for the 2023-24 financial year, as required by the *Local Government Act 1999*.

EXECUTIVE SUMMARY

Council is required to adopt the Valuation which is to apply to all land within its area for rating purposes, prior to declaring rates.

RECOMMENDATION

That Council:

1. **Pursuant to Section 167(2)(a) of the *Local Government Act 1999* adopts the capital valuations as supplied by the Office of the Valuer-General, (at Supplementary Week 51 dated 26 June 2023), as the Valuations that are to apply to land within its area for rating purposes for the 2023-24 financial year.**

2. **Notes that, at the time of adoption, the Valuation totalled $31,902,234,080 (including $30,385,071,934 Rateable and $1,517,162,146 Exempt).**

DISCUSSION

Section 167 (1) of the *Local Government Act 1999* (the Act) requires the adoption of the valuations which are to apply to land within its area for rating purposes for that year, prior to declaration of the rate or rates.

Section 167 (2) of the Act provides that a council must adopt valuations made, or caused to be made, by the Valuer-General, or valuations made by a valuer employed or engaged by the council, or by a firm or consortium of valuers engaged by the council. The valuation presented for adoption has been prepared by the Valuer General.

Adoption of this report is required prior to the declaration of rates for the 2023-24 financial year.

ATTACHMENTS

GC230627R – Valuation – Adoption for 2023-24 – Appendix 1

CITY OF MARION

NOTICE is hereby given that on 27 June 2023 the Council of the City of Marion, pursuant to the provisions of the Local Government Act 1999, for the year ending 30 June 2024,

ADOPTION OF VALUATIONS

adopted the capital valuations to apply in its area for rating purposes for the 2023-24 financial year as supplied by the Valuer-General totalling $31,902,234,080.

DECLARATION OF RATES

declared differential general rates in the dollar based on capital value as follows:

(a) **0.256957** cents in the dollar on rateable land of Category 1 – Residential, Category 7 – Primary Production and Category 9 – Other.

(b) **0.565306** cents in the dollar on rateable land of Category 2 – Commercial Shop, Category 3 – Commercial Office, Category 4 – Commercial Other.

(c) **0.539610** cents in the dollar on rateable land of Category 5 – Industrial Light, Category 6 – Industrial Other.

(d) **0.565306** cents in the dollar on rateable land of Category 8 – Vacant Land.

resolved that the minimum amount payable by way of general rates in respect of rateable land within the area for the year ending 30 June 2024 be $1,148.00; and

declared a Separate Rate of 0.007701 cents in the dollar on all rateable land within the Green Adelaide Board Area within the area.

The Council resolved that rates will be payable in four equal or approximately equal instalments, and that the due dates for those instalments will be 1 September 2023, 1 December 2023, 1 March 2024 and 3 June 2024.

Tony Harrison
Chief Executive

12.4 Rates Declaration 2023-24	
Report Reference	GC230627R12.4
Originating Officer	Team Leader Rating Services – Kylie Jaggard
Corporate Manager	Chief Financial Officer - Ray Barnwell
General Manager	General Manager Corporate Services - Angela Allison

REPORT OBJECTIVE

Having first adopted the Annual Business Plan, the Annual Budget 2023-24 and the Valuation of land within its area, the Council is now required to declare the rates for the 2023-24 financial year.

EXECUTIVE SUMMARY

This report sets the differential general rate and the minimum general rate payable on all properties within the Council's area, and the separate rate which the Council is obliged to collect on behalf of the Green Adelaide Board. It also sets the due dates for payment for each quarter, and delegates authority to the Chief Executive Officer to vary the due dates and to make arrangements with ratepayers for extension of time to pay their accounts, with or without interest.

RECOMMENDATION

That pursuant to Section 153(1)(b) and 156(1)(a) of the *Local Government Act 1999* the Council declares differential general rates according to land use based on Capital Value within the area for the 2023-24 financial year as follows:

1.1 0.256957 cents in the dollar on rateable land of Categories 1 - Residential, 7 Primary Production, 9 – Other.

1.2 0.565306 cents in the dollar on rateable land of Categories 2 – Commercial Shop, 3 – Commercial Office, 4 - Commercial Other.

1.3 0.539610 cents in the dollar on rateable land of Categories 5 - Industry Light and 6 - Industry Other.

1.4 0.565306 cents in the dollar on rateable land of Category 8 - Vacant Land

2. **That pursuant to Section 158 (1)(a) of the *Local Government Act 1999*, fixes a minimum amount payable by way of General Rates in respect of rateable land within the area for the 2023-24 financial year of $1,148.00.**

3. **That pursuant to Section 153(3) of the *Local Government Act 1999* the Council has determined not to fix a maximum increase under this Section in the general rate to be charged on a principal place of residence of a principal ratepayer upon the basis that relief is otherwise provided under the 'Discretionary Rebate – Residential Land Use (Residential Rate Rebate)' provision of its Rating Policy.**

4. **That, as required by the *Landscape South Australia Act 2019*, and pursuant to Section 69 of that Act and Section 154 (1) of the *Local Government Act 1999*, the Council declares a**

Separate Rate of 0.007701 cents in the dollar on all rateable land in the area covered by the Green Adelaide Board within this Council's area for the 2023-24 financial year.

5. **That pursuant to Section 181 (1) of the *Local Government Act 1999*, rates are payable in four equal or approximately equal instalments, and Council resolves that pursuant to section 181(2) of the Act the due dates for those instalments shall be:**

   - 1 September 2023
   - 1 December 2023
   - 1 March 2024
   - 3 June 2024

6. **That pursuant to Section 44 of the *Local Government Act 1999* the Council delegates to the Chief Executive Officer the power at Section 181(4)(b) to alter the due date for payment of any rate or instalment payment of a ratepayer where circumstances warrant such action, and to make any arrangement for payment of an account (either including or excluding the imposition of fines thereon) over an extended period.**

DISCUSSION

Rate Declaration

The proposed differential general rates are as follows:

Category 1	Residential	0.256957
Category 2	Commercial - Shop	0.565306
Category 3	Commercial - Office	0.565306
Category 4	Commercial - Other	0.565306
Category 5	Industrial - Light	0.539610
Category 6	Industrial - Other	0.539610
Category 7	Primary Production	0.256957
Category 8	Vacant	0.565306
Category 9	Other	0.256957

and combined with a minimum rate payable of $1,148.00 will raise the required rate income for the 2023-24 financial year.

The Green Adelaide Board covers the urban areas of metropolitan Adelaide. The City of Marion will be charged an amount of $2,261,866 payable in four quarterly instalments of $565,466.50. The proposed separate rate of 0.007701 cents in the dollar, will be applied to all rateable properties within the area and will recoup the amount the Council is required to contribute to the Landscape Administration Fund. This levy on ratepayers will add an average $52 per annum to each rate account. In accordance with Section 70 of the *Landscape South Australia Act 2019*, Council may claim administrative costs. A claim of $15,473 is forecast for 2023-24 ($14,297 – 2022-23).

Collection of this money on behalf of the Green Adelaide Board will be revenue-neutral for the Council.

Adoption of the recommended differential general rates, minimum general amount and the separate rate for the Regional Landscape Levy will ensure that budget requirements are met.

12.5 Rate Rebates 2023-24	
Report Reference	GC230627R12.5
Originating Officer	Team Leader Rating Services – Kylie Jaggard
Corporate Manager	Chief Financial Officer - Ray Barnwell
General Manager	General Manager Corporate Services - Angela Allison

REPORT OBJECTIVE

That the Council review applications received from community service organisations requesting rate rebates in accordance with the Council's Rate Rebate Policy.

EXECUTIVE SUMMARY

The *Local Government Act 1999* provides for rebates of rates, on either a mandatory (Sections 160 to 165) or discretionary (Section 166) basis of 100% or less. The discretionary rebate may, for example, apply where a not-for-profit community services organisation does not fall within the provisions for a mandatory rebate (under Section 161) but does fall within the discretionary rebate grounds.

All applications have been considered in accordance with the relevant sections of the *Local Government Act 1999* and the Rate Rebate section of Council's Rating Policy. The 2023-24 forecast rebates (mandatory and discretionary) are detailed in attachment 1.

RECOMMENDATION

That:

1. **The Schedule of Rate Rebates (refer Appendix 1) be noted.**

2. **Council resolves that a discretionary rate rebate of 25% be granted under Section 166(1)(j) of the *Local Government Act 1999* to Foodbank SA on the properties it occupies for the 2023-24 financial year.**

3. **Council resolves that a discretionary rebate of 25% be granted under Section 166(1)(d) of the *Local Government Act 1999* to Suneden School on the property it occupies and uses for educational purposes for the 2023-24 financial year.**

4. **Council resolves that a discretionary rate rebate of 100% be granted under Section 166(1)(j) of the *Local Government Act 1999* to Scouts SA on the properties it occupies for the 2023-24 financial year.**

5. **Council resolves that a discretionary rate rebate of 50% be granted under Section 166(1)(j) of the *Local Government Act 1999* to the Abbeyfield Society (Marion) on the property it occupies at 5 Lawrence Ave, Edwardstown for the 2023-24 financial year.**

6. **Council resolves that a discretionary rate rebate of 50% be granted under Section 166(1)(j) of the *Local Government Act 1999* to the Plympton Glenelg RSL Sub Branch on the property it occupies at 464 Marion Rd, Plympton Park for the 2023-24 financial year.**

7. **Council resolves that a discretionary rate rebate of 75% be granted under Section 166(1)(j) of the *Local Government Act 1999* to Operation Flinders on the property it occupies at 3/938 and 4/938 South Road, Edwardstown for the 2023-24 financial year.**

8. **Council resolves that a discretionary rate rebate of 25% be granted under Section 166(1)(j) of the *Local Government Act 1999* to South Adelaide Squash Centre on the property it occupies at 2A Midera Avenue, Edwardstown for the 2023-24 financial year.**

GENERAL ANALYSIS

Legal / Legislative and Risk Management:

Mandatory Rebates

The *Local Government Act 1999* provides for a number of mandatory 100% rebates, these rebates apply to land being used for the provision of health services, religious purposes, public cemeteries and the Royal Zoological Society of SA, and mandatory 75% rebates for educational purposes, community services, private schools and housing associations.

Discretionary Rebates

When considering granting any Discretionary Rebates, Council must also consider the provisions of the Rating Policy and *Local Government Act 1999*.

In accordance with Section 166(1a) of the Act “a council must, in deciding whether to grant a discretionary rebate of rates or charges under Section 166(1)(d), (e), (f), (g), (h), (i) or (j), take into account -

(a) the nature and extent of Council services provided in respect of the land for which the rebate is sought in comparison to similar services provided elsewhere in the Council’s area;

(b) the community need that is being met by activities carried out on the land for which the rebate is sought; and

(c) the extent to which activities carried out on the land for which the rebate is sought provides assistance or relief to disadvantaged persons,

and may take into account other matters considered relevant by the council.”

Council has previously approved discretionary rebates to the following community organisations:

Foodbank SA

Foodbank SA meets the requirement for a 75% mandatory rebate. In addition, Council in previous financial years has granted a discretionary rebate of 25% in accordance with Council’s Rating Policy.

Based on the assessment of the application it is recommended that a 25% discretionary rebate be approved for 2023-24.

Suneden School

This organisation meets the requirement for a 75% mandatory rebate. In addition, Council in previous financial years has granted a discretionary rebate of 25% in accordance with Council's Rating Policy.

Based on the assessment of the application it is recommended that a 25% discretionary rebate be approved for 2023-24.

Scouts SA

Scout SA do not meet the definition of community services set out in the Rate Rebate Policy and therefore do not qualify for a mandatory rebate. However, Council has previously granted a discretionary rebate of up to 100%.

Based on the assessment of the application it is recommended that a 100% discretionary rebate be approved for 2023-24.

The Abbeyfield Society (Marion) Inc

This organisation does not meet the definition of community services set out in the Rate Rebate Policy and therefore does not qualify for a mandatory rebate.

Based on the assessment of the application it is recommended that a 50% discretionary rebate be approved for the 2023-24 financial year.

A discretionary rebate of 50% to The Abbeyfield Society (Marion) Inc has previously been approved by Council, from 2004-05 through to the 2022-23 financial year.

Plympton Glenelg RSL Sub Branch

This organisation does not meet the definition of community services set out in the Rate Rebate Policy and therefore does not qualify for a mandatory rebate.

Based on the assessment of the application it is recommended that a 50% discretionary rebate be approved for the 2023-24 financial year.

A discretionary rebate of 50% to the Plympton Glenelg RSL Sub Branch has previously been approved by Council, from 2004-05 through to the 2022-23 financial year.

Operation Flinders

This organisation does not meet the definition of Community Services set out in the Rates Rebate Policy and therefore does not qualify for a mandatory rebate.

Based on the assessment of the application it is recommended that a 75% rebate be approved to Operation Flinders for the 2023-24 financial year.

A discretionary rebate of 75% to Operation Flinders has previously been approved by Council from 2018-19 through to the 2022-23 financial year.

South Adelaide Squash Centre

This organisation does not meet the definition of Community Services set out in the Rates Rebate Policy and therefore does not qualify for a mandatory rebate.

Based on the assessment of the application it is recommended that a 25% rebate be approved to South Adelaide Squash Centre for the 2023-24 financial year.

A discretionary rebate of 25% to SA Squash Centre was approved by Council for the 2022-23 financial year.

Council Property - Leased

Under the provisions of the *Local Government Act*, Council must rate all Council owned property over which a lease has been granted.

However, the *Recreation Grounds Rates and Taxes Exemption Act, 1981* exempts sporting and recreation clubs from Council Rates. The exemption will only apply where the total income (if any) derived by a club from the use of the land is used to maintain the club facilities at that site.

Financial Implications:

The nature of rebates is that the rate responsibility is shifted from one section of the community to another. The provision of discretionary rebates directly impacts on Council's finances.

DISCUSSION

Council periodically receives applications from organisations occupying property within the City of Marion requesting Mandatory or Discretionary Rebates.

Council received two new discretionary rebate applications for 2023-24. As both organisations have favourable financial positions it is recommended they be declined for a discretionary rebate for 2023-24 as detailed in appendix 2.

All the applications have been considered in accordance with the relevant sections of the *Local Government Act 1999* and the Rate Rebate section of Council's Rating Policy.

ATTACHMENTS

Appendix 1 summarises the mandatory and discretionary rebates.
Appendix 2 provides a check list for each discretionary rate rebate applicant.

APPENDIX 1 - RATE REBATE REPORT 2023-24

Mandatory 100%		
Organisation	**Rate $**	**Rebate $**
Adelaide Society of The New Church Inc	1,918	1,918
Apostolic Church Aust Ltd	4,228	4,228
Baptist Churches of South Australia Inc	12,518	12,518
Brighton Christadelphian Ecclesia Inc	4,463	4,463
Catholic Church Endowment Society Inc	16,459	16,459
Churches of Christ in SA & NT Inc	15,413	15,413
City of Marion - kindergarten	10,924	10,924
City of Marion - kitchen	1,732	1,732
City of Marion - book exchange	2,291	2,291
City Reach Marion Inc	4,621	4,621
Corp of Presiding Bishop of Latter-Day Saints	7,593	7,593
Good Shepherd Lutheran Church Hallett Cove Inc	6,994	6,994
Hallett Cove Parish	4,063	4,063
Hindu Society Of SA Inc	3,544	3,544
Integrated Cardiovascular Clinical Network	2,771	2,771
Islamic Society Of SA Inc	3,810	3,810
Lutheran Church Of Australia (SA) Inc	2,131	2,131
Lutheran Church of Australia SA & NT District Holding Ltd	7,394	7,394
New Apostolic Church Aust Pty Ltd	1,292	1,292
Oasis Family Church Inc	1,972	1,972
Portlife Church Incorporated	2,864	2,864
SA Pathology	1,348	1,348
Southern Adelaide Local Health Network	12,670	12,670
Spring Park Baptist Church Inc	4,529	4,529
Synod Diocese Murray Anglican Church	3,125	3,125
Synod Diocese Adelaide Anglican Church	7,660	7,660
The Salvation Army (SA) Property Trust	10,724	10,724
True Jesus Church (SA) Inc	3,663	3,663
Uniting Church in Australia Property Trust SA	44,455	44,455
Child & Family Health Services	4,112	4,112
Total	**211,283**	**211,283**

Mandatory 75%		
Organisation	**Rate $**	**Rebate $**
Access 2 Place Housing Assoc	48,625	36,468
Amelie Housing	53,860	40,395
Bedford Industries Inc	4,716	3,537
Believe Housing Australia	91,730	68,797
Catholic Church Endowment Society Inc	40,698	30,524
Common Equity Housing SA Ltd	26,181	19,636
Community Housing Ltd	7,913	5,935

Cornerstone Housing Ltd	52,598	39,448
Emmaus Christian College Inc	26,377	19,783
Genesis Pregnancy Support Inc	1,758	1,319
Hallett Cove School buildings - various private owners	12,301	9,226
James Brown Memorial Trust Inc	13,995	10,496
Julia Farr Housing Assoc	56,951	42,713
Junction & Women's Housing Ltd	1,706,421	1,279,816
Minda Housing Ltd	31,386	23,540
Rembrandt Living	28,042	21,032
Resthaven Inc	51,341	38,506
SAGE Inprint (disabled employment/training)	1,176	882
Salvation Army Housing Ltd	24,539	18,404
Southern Cross Care (SA & NT) Inc	22,970	17,227
St Martin De Porres Catholic School	9,592	7,194
Sunrise Christian School Inc	10,391	7,793
The Adelaide Benevolent & Strangers Friend Society	3,037	2,278
The Salvation Army (SA) Property Trust	1,998	1,499
Trustee of Marist Bros. Southern Province	62,946	47,209
Uniting SA Housing Ltd	5,542	4,156
Unity Housing Co	171,549	128,662
Westminster School Inc	186,106	139,579
Westside Housing Association	75,177	56,383
Woodend Primary School	19,383	14,537
Your Place Housing Ltd	72,060	54,045
Total	**2,921,358**	**2,191,019**

Mandatory 75% and Discretionary 25%		
Organisation	**Rate $**	**Rebate $**
Foodbank of South Australia Inc	23,887	23,887
Suneden Intellectually Disabled Childrens Inc	14,254	14,254
Total	**38,142**	**38,142**

Discretionary 100%		
Organisation	**Rate $**	**Rebate $**
The Scout Assoc of South Australia	6,248	6,248
Total	**6,248**	**6,248**

Discretionary 75%		
Organisation	**Rate $**	**Rebate $**
Operation Flinders	7,792	5,844
Total	**7,792**	**5,844**

Discretionary 50%		
Organisation	**Rate $**	**Rebate $**
Plympton Sub-Branch Returned & Services League	4,655	2,328
The Abbeyfield Society (Marion) Inc	3,530	1,765
Total	**8,186**	**4,093**

Discretionary 25%		
Organisation	**Rate $**	**Rebate $**
South Adelaide Squash Centre	4,655	1,164
Total	**4,655**	**1,164**

SUMMARY		
	Rate $	**Rebate $**
Mandatory 100%	211,283	211,283
Mandatory 75%	2,921,358	2,191,019
Mandatory 75% & Discretionary 25%	38,142	38,142
Discretionary 100%	6,248	6,248
Discretionary 75%	7,792	5,844
Discretionary 50%	8,186	4,093
Discretionary 25%	4,655	1,164
TOTAL	**3,197,664**	**2,457,792**

Discretionary Rate Rebate Application Checklists Appendix 2

The Applicant, **Foodbank SA** is applying for a 25% discretionary rebate for the purpose of providing a benefit or service to the local community on three properties with total rates of $23,887.

Section 1: In deciding whether to grant a discretionary rebate of rates, Council must take into account the following matters:-			
		Yes	No
1.	Is there a similar service provided elsewhere in the Council area? In comparison, what is the nature and extent of Council services provided, in respect of the land, for which the rebate is sought? _____	☐	☑
2.	Is a community need being met by the activities carried out on the land for which the rebate is sought?	☑	☐
3.	Do the activities carried out on the land, for which the rebate is sought, provide assistance or relief to disadvantaged persons?	☑	☐
4.	Are there any other matters the Council considers relevant?	☐	☑

Section 2: Council may take into account other matters considered relevant including (but not limited to) the following:-			
		Yes	No
1.	Is there a need for financial assistance through a rebate?	☑	☐
2.	Is the amount of rebate requested considered appropriate?	☑	☐
3.	Is the applicant in receipt of any financial assistance, in respect of the land, by Commonwealth or state agencies?	☑	☐
4.	Has the applicant made (or intends to make) applications to other councils?	☑	☐
5.	Is the applicant providing a service within the council area?	☑	☐
6.	Is the applicant a public sector body ☐, a private not for profit body ☑ or a private for profit body ☐?	☑	☐
7.	Are there any historical considerations that may be relevant for all or any part of the current Council term?	☑	☐
8.	Is there a desire to grant a rebate for more than one year?	☑	☐
9.	Has consideration been made of the full financial consequences of the rebate for the Council?	☑	☐
10.	Was the application submitted within the specified time?	☑	☐
11.	Is the applicant in receipt of a community grant?	☐	☑
12.	Is a community grant available to the person or body making the application?	☐	☑
13.	Is there any other matters/policies considered relevant?	☑	☐

Recommendation:
Foodbank SA provides food relief to the disadvantaged in the community by working with numerous welfare agencies and schools within the City of Marion.

Foodbank SA meets the requirement for a 75% mandatory rebate. In addition, Council has previously granted a discretionary rebate of 25%. It is recommended that a 25% discretionary rebate be approved for 2023-24.

The Applicant, **Suneden School** is applying for a 25% discretionary rebate for the purpose of providing educational services to children or young persons on a property with rates of $14,254.

Section 1: In deciding whether to grant a discretionary rebate of rates, Council must take into account the following matters:-			
		Yes	No
1.	Is there a similar service provided elsewhere in the Council area? In comparison, what is the nature and extent of Council services provided, in respect of the land, for which the rebate is sought? _____	☐	☑
2.	Is a community need being met by the activities carried out on the land for which the rebate is sought?	☑	☐
3.	Do the activities carried out on the land, for which the rebate is sought, provide assistance or relief to disadvantaged persons?	☑	☐
4.	Are there any other matters the Council considers relevant?	☐	☑

Section 2: Council may take into account other matters considered relevant including (but not limited to) the following:-			
		Yes	No
1.	Is there a need for financial assistance through a rebate?	☑	☐
2.	Is the amount of rebate requested considered appropriate?	☑	☐
3.	Is the applicant in receipt of any financial assistance, in respect of the land, by Commonwealth or state agencies?	☑	☐
4.	Has the applicant made (or intends to make) applications to other councils?	☐	☑
5.	Is the applicant providing a service within the council area?	☑	☐
6.	Is the applicant a public sector body ☐, a private not for profit body ☑ or a private for profit body ☐?	☑	☐
7.	Are there any historical considerations that may be relevant for all or any part of the current Council term?	☑	☐
8.	Is there a desire to grant a rebate for more than one year?	☑	☐
9.	Has consideration been made of the full financial consequences of the rebate for the Council?	☑	☐
10.	Was the application submitted within the specified time?	☑	☐
11.	Is the applicant in receipt of a community grant?	☐	☑
12.	Is a community grant available to the person or body making the application?	☐	☑
13.	Is there any other matters/policies considered relevant? *See "Recommendation"*	☑	☐

Recommendation:
Suneden School provides education and care to students aged 5 to 21 years with intellectual and multiple disabilities.

This organisation meets the requirements for a 75% mandatory rebate being land used for educational purposes. In addition, Council in previous financial years has granted a discretionary rebate of 25%. It is recommended that the rebate be approved for 2023-24.

The Applicant, **Scouts SA** is applying for a 100% discretionary rebate for the purpose of providing facilities or services for children or young persons on three properties with total rates of $6,248.

Section 1: In deciding whether to grant a discretionary rebate of rates, Council must take into account the following matters:-			
		Yes	No
1.	Is there a similar service provided elsewhere in the Council area? In comparison, what is the nature and extent of Council services provided, in respect of the land, for which the rebate is sought?_____	☐	☑
2.	Is a community need being met by the activities carried out on the land for which the rebate is sought?	☑	☐
3.	Do the activities carried out on the land, for which the rebate is sought, provide assistance or relief to disadvantaged persons?	☐	☑
4.	Are there any other matters the Council considers relevant?	☐	☑

Section 2: Council may take into account other matters considered relevant including (but not limited to) the following:-			
		Yes	No
1.	Is there a need for financial assistance through a rebate?	☑	☐
2.	Is the amount of rebate requested considered appropriate?	☑	☐
3.	Is the applicant in receipt of any financial assistance, in respect of the land, by Commonwealth or state agencies?	☐	☑
4.	Has the applicant made (or intends to make) applications to other councils?	☑	☐
5.	Is the applicant providing a service within the council area?	☑	☐
6.	Is the applicant a public sector body ☐, a private not for profit body ☑ or a private for profit body ☐?	☑	☐
7.	Are there any historical considerations that may be relevant for all or any part of the current Council term?	☑	☐
8.	Is there a desire to grant a rebate for more than one year?	☑	☐
9.	Has consideration been made of the full financial consequences of the rebate for the Council?	☑	☐
10.	Was the application submitted within the specified time?	☑	☐
11.	Is the applicant in receipt of a community grant? *CoM grant for air-conditioning*	☑	☐
12.	Is a community grant available to the person or body making the application?	☐	☑
13.	Is there any other matters and policies of the Council considered relevant?	☐	☑

Recommendation:
Scouts SA is a 100% not for profit organisation that educates and trains youth in the City of Marion through a network of volunteers. They rely on fundraising and membership fees to run their programs.

Council has previously granted a discretionary rebate of up to 100% on properties occupied by Scouts SA. It is recommended that the rebate be extended for the 2023-24 financial year.

The Applicant, **Abbeyfield Society** is applying for a 50% discretionary rebate for the purpose of providing accommodation for the aged or disabled on a property with rates of $3,530.

Section 1: In deciding whether to grant a discretionary rebate of rates, Council must take into account the following matters:-			
		Yes	No
1.	Is there a similar service provided elsewhere in the Council area? In comparison, what is the nature and extent of Council services provided, in respect of the land, for which the rebate is sought? _____	☐	☑
2.	Is a community need being met by the activities carried out on the land for which the rebate is sought?	☑	☐
3.	Do the activities carried out on the land, for which the rebate is sought, provide assistance or relief to disadvantaged persons?	☑	☐
4.	Are there any other matters the Council considers relevant? *See "Recommendation"*	☑	☐

Section 2: Council may take into account other matters considered relevant including (but not limited to) the following:-			
		Yes	No
1.	Is there a need for financial assistance through a rebate?	☑	☐
2.	Is the amount of rebate requested considered appropriate?	☑	☐
3.	Is the applicant in receipt of any financial assistance, in respect of the land, by Commonwealth or state agencies?	☐	☑
4.	Has the applicant made (or intends to make) applications to other councils?	☐	☑
5.	Is the applicant providing a service within the council area?	☑	☐
6.	Is the applicant a public sector body ☐, a private not for profit body ☑ or a private for profit body ☐?	☑	☐
7.	Are there any historical considerations that may be relevant for all or any part of the current Council term?	☑	☐
8.	Is there a desire to grant a rebate for more than one year?	☑	☐
9.	Has consideration been made of the full financial consequences of the rebate for the Council?	☑	☐
10.	Was the application submitted within the specified time?	☑	☐
11.	Is the applicant in receipt of a community grant?	☐	☑
12.	Is a community grant available to the person or body making the application?	☐	☑
13.	Is there any other matters/policies considered relevant? *See "Recommendation"*	☑	☐

Recommendation:
The Abbeyfield house provides a home for people with a mild intellectual disability where they can develop and maintain their independence in a supported environment.

A discretionary rebate of 50% has previously been approved by Council, from 2004/05 through to the 2022-23 financial year. It is recommended that the rebate be extended for the 2023-24 financial year.

The Applicant, **Plympton-Glenelg RSL Sub Branch** is applying for a 50% discretionary rebate for the purpose of providing a benefit or service to the community on a property with rates of $4,655.

Section 1: In deciding whether to grant a discretionary rebate of rates, Council must take into account the following matters:-			
		Yes	No
1.	Is there a similar service provided elsewhere in the Council area? In comparison, what is the nature and extent of Council services provided, in respect of the land, for which the rebate is sought? _____	☐	☑
2.	Is a community need being met by the activities carried out on the land for which the rebate is sought?	☑	☐
3.	Do the activities carried out on the land, for which the rebate is sought, provide assistance or relief to disadvantaged persons?	☑	☐
4.	Are there any other matters the Council considers relevant?	☐	☑

Section 2: Council may take into account other matters considered relevant including (but not limited to) the following:-			
		Yes	No
1.	Is there a need for financial assistance through a rebate?	☑	☐
2.	Is the amount of rebate requested considered appropriate?	☑	☐
3.	Is the applicant in receipt of any financial assistance, in respect of the land, by Commonwealth or state agencies?	☑	☐
4.	Has the applicant made (or intends to make) applications to other councils?	☐	☑
5.	Is the applicant providing a service within the council area?	☑	☐
6.	Is the applicant a public sector body ☐, a private not for profit body ☑ or a private for profit body ☐?	☑	☐
7.	Are there any historical considerations that may be relevant for all or any part of the current Council term?	☑	☐
8.	Is there a desire to grant a rebate for more than one year?	☑	☐
9.	Has consideration been made of the full financial consequences of the rebate for the Council?	☑	☐
10.	Was the application submitted within the specified time?	☐	☑
11.	Is the applicant in receipt of a community grant? *Holdfast Council for dawn service*	☑	☐
12.	Is a community grant available to the person or body making the application?	☐	☑
13.	Is there any other matters/policies considered relevant? *See "Recommendation"*	☑	☐

Recommendation:
The RSL and veteran's centre provides welfare services for current and ex-serving members and promotes the interests of veterans and serving members of the Australian Defense Forces.

A discretionary rebate of 50% has previously been approved by Council from 2004/05 to the 2022-23 financial year. It is recommended that the rebate be extended for the 2023-24 financial year.

The Applicant, **Operation Flinders** is applying for a 100% (previously 75%) discretionary rebate for the purpose of providing a benefit or service to the local community on two properties with total rates of $7,792.

Section 1: In deciding whether to grant a discretionary rebate of rates, Council must take into account the following matters:-			
		Yes	No
1.	Is there a similar service provided elsewhere in the Council area? In comparison, what is the nature and extent of Council services provided, in respect of the land, for which the rebate is sought? *Council operates Men's Sheds at both Trott Park and Glandore Community Centres*	☑	☐
2.	Is a community need being met by the activities carried out on the land for which the rebate is sought?	☑	☐
3.	Do the activities carried out on the land, for which the rebate is sought, provide assistance or relief to disadvantaged persons?	☑	☐
4.	Are there any other matters the Council considers relevant?	☐	☑

Section 2: Council may take into account other matters considered relevant including (but not limited to) the following:-			
		Yes	No
1.	Is there a need for financial assistance through a rebate?	☑	☐
2.	Is the amount of rebate requested considered appropriate?	☑	☐
3.	Is the applicant in receipt of any financial assistance, in respect of the land, by Commonwealth or state agencies?	☑	☐
4.	Has the applicant made (or intends to make) applications to other councils?	☐	☑
5.	Is the applicant providing a service within the council area?	☑	☐
6.	Is the applicant a public sector body ☐, a private not for profit body ☑ or a private for profit body ☐?	☑	☐
7.	Are there any historical considerations that may be relevant for all or any part of the current Council term?	☑	☐
8.	Is there a desire to grant a rebate for more than one year?	☑	☐
9.	Has consideration been made of the full financial consequences of the rebate for the Council?	☑	☐
10.	Was the application submitted within the specified time?	☑	☐
11.	Is the applicant in receipt of a community grant?	☐	☑
12.	Is a community grant available to the person or body making the application?	☐	☑
13.	Is there any other matters/policies considered relevant? *See "Recommendation"*	☑	☐

Recommendation:
Operation Flinders operate a Men's Shed and outback adventure programs for youth at risk (at no charge). Schools Ministry Group provide pastoral care services for public schools including schools within the City of Marion.

A discretionary rebate of 75% has been approved by Council since 2017/18. Operation Flinders is seeking a 100% rebate for 2023-24, however no evidence to substantiate a rebate increase has been provided.

It is recommended that the rebate of 75% be granted for the 2023-24 financial year.

The Applicant, **South Adelaide Squash Centre** is applying for a 25% discretionary rebate for the purpose of providing a benefit or service to the local community on a property with rates of $4,655.

Section 1: In deciding whether to grant a discretionary rebate of rates, Council must take into account the following matters:-			
		Yes	No
1.	Is there a similar service provided elsewhere in the Council area? In comparison, what is the nature and extent of Council services provided, in respect of the land, for which the rebate is sought? *Council does not provide this service, rather private enterprise operate the same service.*	☑	☐
2.	Is a community need being met by the activities carried out on the land for which the rebate is sought?	☑	☐
3.	Do the activities carried out on the land, for which the rebate is sought, provide assistance or relief to disadvantaged persons?	☐	☑
4.	Are there any other matters the Council considers relevant?	☐	☑

Section 2: Council may take into account other matters considered relevant including (but not limited to) the following:-			
		Yes	No
1.	Is there a need for financial assistance through a rebate?	☑	☐
2.	Is the amount of rebate requested considered appropriate?	☑	☐
3.	Is the applicant in receipt of any financial assistance, in respect of the land, by Commonwealth or state agencies?	☐	☑
4.	Has the applicant made (or intends to make) applications to other councils?	☐	☑
5.	Is the applicant providing a service within the council area?	☑	☐
6.	Is the applicant a public sector body ☐, a private not for profit body ☑ or a private for profit body ☐?	☑	☐
7.	Are there any historical considerations that may be relevant for all or any part of the current Council term?	☐	☑
8.	Is there a desire to grant a rebate for more than one year?	☑	☐
9.	Has consideration been made of the full financial consequences of the rebate for the Council?	☑	☐
10.	Was the application submitted within the specified time?	☑	☐
11.	Is the applicant in receipt of a community grant?	☐	☑
12.	Is a community grant available to the person or body making the application?	☐	☑
13.	Is there any other matters/policies considered relevant? *See "Recommendation"*	☑	☐

Recommendation:
South Adelaide Squash Centre is owned and operated by SA Masters Squash Incorporated, a not for profit organisation founded to provide recreational sport for participants over 30 years of age. The premises is available to all ages and is hired for public, private and professional use. The rebate would allow the organisation to expand their offerings to locals.

South Adelaide Squash Centre has been approved for a 25% discretionary rebate since 2019/20. It is recommended that the rebate be granted for the 2023-24 financial year.

A new Applicant, **RSL Care SA** is applying for a 100% discretionary rebate for the purpose of providing a benefit or service to the local community on 10 properties with rates of $11,050.

Section 1: In deciding whether to grant a discretionary rebate of rates, Council must take into account the following matters:-			
		Yes	No
1.	Is there a similar service provided elsewhere in the Council area? In comparison, what is the nature and extent of Council services provided, in respect of the land, for which the rebate is sought? *Council does not provide this service.*	☐	☑
2.	Is a community need being met by the activities carried out on the land for which the rebate is sought?	☑	☐
3.	Do the activities carried out on the land, for which the rebate is sought, provide assistance or relief to disadvantaged persons?	☑	☐
4.	Are there any other matters Council considers relevant?	☐	☑

Section 2: Council may take into account other matters considered relevant including (but not limited to) the following:-			
		Yes	No
1.	Is there a need for financial assistance through a rebate?	☐	☑
2.	Is the amount of rebate requested considered appropriate?	☐	☑
3.	Is the applicant in receipt of any financial assistance, in respect of the land, by Commonwealth or state agencies?	☐	☑
4.	Has the applicant made (or intends to make) applications to other councils?	☐	☑
5.	Is the applicant providing a service within the council area?	☑	☐
6.	Is the applicant a public sector body ☐, a private not for profit body ☑ or a private for profit body ☐?	☑	☐
7.	Are there any historical considerations that may be relevant for all or any part of the current Council term?	☐	☑
8.	Is there a desire to grant a rebate for more than one year?	☐	☑
9.	Has consideration been made of the full financial consequences of the rebate for the Council?	☑	☐
10.	Was the application submitted within the specified time?	☑	☐
11.	Is the applicant in receipt of a community grant?	☐	☑
12.	Is a community grant available to the person or body making the application?	☐	☑
13.	Is there any other matters/policies considered relevant? *See "Recommendation"*	☑	☐

Recommendation:
RSL Care SA provide emergency accommodation to ex-service personnel who are homeless, at risk of homelessness or in need of transit accommodation.

Financial documents provided by the organisation support a favourable financial position indicating no significant financial impact on the organisation to meet their rates obligation. Further all 10 properties are levied at minimum rates meaning the minimum amount Council deems reasonable is being charged per property. It is recommended that 100% discretionary rebate be declined for the 2023-24 financial year.

A new applicant, **ECH** is applying for a discretionary rebate for the purpose of providing accommodation to the aged or disabled on a 103 properties with rates of $43,700.

Section 1: In deciding whether to grant a discretionary rebate of rates, Council must take into account the following matters:-			
		Yes	No
1.	Is there a similar service provided elsewhere in the Council area? In comparison, what is the nature and extent of Council services provided, in respect of the land, for which the rebate is sought? *Council does not provide this service.*	☑	☐
2.	Is a community need being met by the activities carried out on the land for which the rebate is sought?	☑	☐
3.	Do the activities carried out on the land, for which the rebate is sought, provide assistance or relief to disadvantaged persons?	☐	☑
4.	Are there any other matters the Council considers relevant?	☐	☑

Section 2: Council may take into account other matters considered relevant including (but not limited to) the following:-			
		Yes	No
1.	Is there a need for financial assistance through a rebate?	☐	☑
2.	Is the amount of rebate requested considered appropriate? *No amount advised*	☐	☐
3.	Is the applicant in receipt of any financial assistance, in respect of the land, by Commonwealth or state agencies?	☐	☑
4.	Has the applicant made (or intends to make) applications to other councils?	☑	☐
5.	Is the applicant providing a service within the council area?	☑	☐
6.	Is the applicant a public sector body ☐, a private not for profit body ☑ or a private for profit body ☐?	☑	☐
7.	Are there any historical considerations that may be relevant for all or any part of the current Council term?	☐	☑
8.	Is there a desire to grant a rebate for more than one year?	☐	☑
9.	Has consideration been made of the full financial consequences of the rebate for the Council?	☑	☐
10.	Was the application submitted within the specified time?	☑	☐
11.	Is the applicant in receipt of a community grant?	☐	☑
12.	Is a community grant available to the person or body making the application?	☐	☑
13.	Is there any other matters/policies considered relevant? *See "Recommendation"*	☑	☐

Recommendation:
ECH own five retirement villages across CoM. The villages contain homes and amenities for people over the age of 65 who are active and able to live independently in their own home.

The organisation has not requested a specific amount for a discretionary rebate. Financial documents provided by the organisation support a favourable financial position indicating no significant financial impact on the organisation to meet their rates obligation. Further, the 103 properties are rated as Independent Living Units by the Valuer General meaning the average rates levied per property is $424. It is recommended that a discretionary rebate be declined for the 2023-24 financial year.

12.6 Reconciliation Action Plan 2023-25	
Report Reference	GC23062712.6
Originating Officer	Unit Manager Organisational Development – Jo McCarthy
Corporate Manager	Manager People and Culture – Sarah Vinall
General Manager	Chief Executive Officer – Tony Harrison

REPORT OBJECTIVE

This report seeks Council endorsement of the draft Innovate level Reconciliation Action Plan (RAP) 2023-25 (Appendix 1) prior to lodgement with Reconciliation Australia and provides Council with an overview on the consultation process undertaken (Appendix 2) to develop this draft RAP.

REPORT HISTORY

Report Reference	Report Title
GC191210R05	Reconciliation Action Plans 2016-2019 and 2020-2023

EXECUTIVE SUMMARY

The draft RAP 2023-25 is an initiative in Council's 4-year Business Plan 2023-27, and outlines actions which formally and publicly demonstrate Council's commitment to reconciliation efforts with Aboriginal and Torres Strait Islander peoples. It will continue Council's commitment to reconciliation initiative through building efforts into Council's business activities that deliver for our community.

This will be Council's fifth RAP and is an opportunity to develop initiatives at the Innovate level.

This draft RAP will be submitted to Reconciliation Australia for conditional endorsement following Council endorsement.

The development of Council's fifth RAP 2023-25 was discussed at the Elected Member Forum on 18 April 2023.

RECOMMENDATION

That Council:

1. **Endorses the draft Innovate level Reconciliation Action Plan 2023-25 (Appendix 1) for submission to Reconciliation Australia.**

GENERAL ANALYSIS

Reconciliation Action Plans (RAPs)

The intent of RAPs is to:

- Address the significant disparity in health and life chances between Aboriginal and Torres Strait Islander peoples and other Australians.
- Improve relationships, respect and intergenerational collaboration within our community.
- Support the sustainability of cultural practice for Aboriginal and Torres Strait Islander

peoples.

- Affect social and cultural change by improving economic opportunities for Aboriginal and Torres Strait Islander Australians.
- Provide rich opportunities for social interaction, artistic and cultural expression and shared enjoyment of Aboriginal and Torres Strait Islander heritage and culture.
- Contribute to an inclusive social climate that embraces a variety of lifestyles and cultures.

Reconciliation Australia

Reconciliation Australia is the national peak body responsible for developing and championing the RAP Framework that provides organisations with a structured approach to advancing reconciliation within their sphere of influence. Reconciliation Australia are the authorising body to approve City of Marion's RAP.

There are four levels of RAP within Reconciliation Australia's RISE framework. These are Reflect, Innovate, Stretch or Elevate, and all four RAP types are designed to benefit organisations in different phases of their reconciliation journey. This framework reflects an iterative process that is not linear in nature, with the level of RAP dependent on the individual organisation's current journey towards reconciliation within their unique setting.

DISCUSSION

The City of Marion was one of the first Councils in South Australia to adopt a RAP in 2013 (GC120313R04). The successful delivery of this inaugural RAP led to the commitment and development of further RAPs.

Previous RAPs

Council has previously endorsed the following RAPs:

1. 2013-2014, on 12 March 2013 (GC120313R04) - Reflect
2. 2014-2015, on 27 May 2014 (GC270514R03) - Innovate
3. 2016-2019, on 28 June 2016 (GC280616R16) - Innovate
4. 2020-2023, on 10 December 2019 (GC191210R05) - Stretch

The City of Marion's ongoing commitment to developing and implementing RAPs demonstrates Council's:

- Recognition and respect of Aboriginal and Torres Strait Islander peoples as the First People of Australia and the traditional owners of the lands and waters.
- Commitment to building two-way relationships based on trust, respect, inclusion, equality and equity.
- Resource allocation towards tangible and meaningful initiatives that contribute to reconciliation outcomes.

The City of Marion has made a strategic and mature move to develop the next RAP at the Innovate level. It enables the City of Marion to focus on achieving key reconciliation deliverables, rather than committing to many actions that can be difficult to achieve and risks being tokenistic.

Whilst 95% of deliverables were achieved within the last RAP 2020-23, mandatory items to embed within the organisation around procurement, employment, Aboriginal and Torres Strait Islander engagement and cultural learning strategies were not met.

The Innovate level RAP provides the City of Marion the autonomy to continue to move forward while enabling the flexibility to pilot and consolidate work in areas that have been more heavily impacted by ongoing effects of COVID-19 during the last RAP period.

The draft RAP 2023-25 development process

Consultation and Engagement

Consultation activities occurred from February to June 2023 and involved engagement with our community, Elected Members, Executive/Senior Leaders and all staff. Engagement was through a variety of mediums and channels, including in-person events, online surveys and workshops.

Strong themes emerged in the following key areas:

- Relationships
- Engagement
- Education
- Cultural Awareness

These themes have informed the development of the draft RAP 2023-25.

Draft RAP 2023-25

In addition to the 51 mandatory items that come with an Innovate level RAP, 19 further deliverables have been proposed based on the engagement feedback. The additional deliverables are highlighted in the draft RAP and are summarised as follows:

- Further support for National Reconciliation Week events
- Education, cultural awareness and protocols
- Acknowledgement of Country in Kaurna language
- First Nations knowledge at significant sites and on significant dates
- Cultural Safety Framework, including culturally safe building sites
- Promotion of Aboriginal and Torres Strait Islander businesses
- RAP Working Group review

Responsibility allocation to all deliverables has been raised to a higher influence level to allow for flexibility in how these are achieved as delegated.

There is opportunity in the next RAP to raise the profile of the RAP Working Group (RWG), review the Terms of Reference, and consider focus groups to support the RWG and achieve our reconciliation deliverables in a shared accountability model.

The draft RAP 2023-25 contains content only. Artwork and graphic design are to be finalised and will include Allan Sumner's current artwork and two pieces of approved art by Daphne Rickett, who worked with our community for over 20 years.

ATTACHMENTS

1. City of Marion Draft Reconciliation Action Plan 2023 25 Council Agenda Appe [**12.6.1** - 13 pages]
2. RAP engagement report Appendix 2 [**12.6.2** - 18 pages]

City of Marion RECONCILIATION ACTION PLAN

July 2023 to June 2025

Our Vision for Reconciliation

Our Vision for Reconciliation is for strong two-way relationships built on trust, respect, integrity, inclusion, equality and equity, working together to grow awareness, understanding and positive outcomes for all.

The City of Marion values respect, integrity, achievement and innovation. Planning and decision-making by Council is informed by the Community Vision - Towards 2040, representing the community's aspirations for a Liveable, Prosperous, Connected, Engaged and Innovative City that Values Nature.

The Reconciliation Action Plan consists of tangible and meaningful actions that the organisation and community can achieve together. The Reconciliation Action Plan includes activities that we know a make a difference: building genuine relationships, respecting the special and cultural contribution of Aboriginal and Torres Strait Islander peoples to Australia, implementing good governance and working together to ensure Aboriginal and Torres Strait Islander peoples have the same life opportunities as all people in our city.

Our Business

The City of Marion is located on the traditional lands of the Kaurna people.

Located 10 kilometres south-west of the Adelaide city centre in South Australia, spanning 55 square kilometres with 7 kilometres of coastline. The City of Marion offers diverse cultural, sporting, leisure and shopping experiences amidst picturesque hills, open space, and coast.

Our people, our cultures and our community are at the forefront of everything we do.

With a population of around 96,650 residents (as of 2023), Marion is experiencing healthy growth, particularly among families, single households, and homeowners. The 2021 Australian Census revealed that 1.3% of our population identify as Aboriginal and/or Torres Strait Islander peoples.

Marion takes pride in its diverse community, where different peoples and cultures come together every day to appreciate the land and spaces they inhabit. This diversity enriches and infuses our community with richness, vibrancy, and vitality.

The City of Marion is dedicated to delivering quality, affordable, and inclusive services, programs, and public infrastructure with over 300 passionate volunteers and over 350 full-time equivalent employees, 1% identifying as Aboriginal and/or Torres Strait Islander peoples.

The City of Marion aims to provide services and facilities that support the social, environmental, and economic needs of residents, businesses, and visitors.
Council's role is to:

- Act as a representative, informed and responsible decision-maker in the interests of its community.
- Provide and coordinate various public services and facilities and to develop its community and resources in a socially just and ecologically sustainable manner.
- Encourage and develop initiatives within its community for improving the quality of life of the community.
- Represent the interests of its community to the wider community.
- Exercise, perform and discharge the powers, functions, and duties of Local Government under the Local Government Act 1999 and other Acts in relation to the area for which it is constituted.

Marion boasts several noteworthy landmarks, including the Living Kaurna Cultural Centre, Marion Cultural Centre, Tonsley Innovation District, Westfield Marion shopping centre, South Australian State Aquatic Centre, and Hallett Cove Conservation Park.

The Living Kaurna Cultural Centre at Warriparinga, constructed in 2001 through collaboration between the Kaurna community and the City of Marion, is managed by the Kaurna-owned and operated business, Southern Cultural Immersion.

Warriparinga is an important cultural heritage site where Aboriginal and early European heritage sit side by side. For the Kaurna people of the Adelaide plains, this site is a traditional ceremonial meeting place that is still used today. It is also an important part of the Tjilbruke Dreaming Track, offering a variety of Aboriginal and environmental education programs, events, and performances. The venue is available for hire for various purposes, such as meetings, training days, events, and workshops.

Warriparinga is the Gateway to the Tjilbruke story
Warriparinga is an important sacred place for Kaurna people.
The spirit of Tjilbruke lives here
The spirit of the wind visits here
The spirit of the river makes us alive.

Our RAP

For 10 years the City of Marion has been building and implementing Reconciliation Action Plans as we share diverse areas, meaningful land and ongoing communities.

In 2020, we all experienced something we never could have expected, a global pandemic made the world stop… and gave us the unique opportunity to reflect on our genuine reconciliation actions.

Our latest RAP 2023-25, focuses on innovative deliverables to work towards embedding reconciliation in the way we do business in delivering for our community. We are proud of our achievements and to focus our RAP at the Innovate level, as we build genuine relationships and strengthen the opportunities that were once available pre-COVID.

We look forward to taking this new journey with you, and welcome you to a new future of Reconciliation, one that plans forward, while acknowledging the past and understanding the present.

Mayors Message

Marion was one of the first metropolitan Councils in SA to develop a Reconciliation Action Plan.

With much discussion this year about the Voice to Parliament (South Australian and national), Council's Reconciliation Action Plan 2023-2025 is as relevant as ever.

The plan demonstrates our commitment to leading, promoting and facilitating reconciliation.

The plan is based on four pillars:
• Relationships
• Respect
• Opportunities
• Governance

We have committed to delivering over a hundred actions, ranging from acknowledgment of the Kaurna people at Council events to removing barriers to employment.

It's all about building better relationships with Aboriginal and Torres Strait Islander peoples.

Kris Hanna

CEO Message

Reconciliation is a journey. Every journey has a beginning and here at the City of Marion, our journey started in 2013 with our first Reconciliation Action Plan (RAP).

In reflecting on our achievements and our continued reconciliation efforts we are proud to develop our next RAP at the Innovate level.

We have engaged with our community and our staff to build our next RAP, and we have talked about what reconciliation means to us personally and common themes of 'understanding', 'listening', 'truth telling', 'building trust' and 'creating opportunity' emerge. Another theme that resonates with me is the 'use of language'.

Using language preserves culture. It is an acknowledgement of a culture's connection to place, and it builds an inclusive community for everyone.

We were fortunate to have Kaurna and Narrunga man, Jack Buckskin, speak to us at a recent leadership forum about his journey learning the Kaurna language as part of renewing his culture.

I would like to thank our consulting facilitator Kimberley Wanganeen for her work with our organisation on our RAP journey and I would like to thank everyone who contributed.

For the City of Marion, this is an opportunity to build on our achievements, reflect on the learning from our previous RAPs, and continue on our reconciliation journey by focusing on key, meaningful deliverables at the Innovate level.

Tony Harrison

RAP Working Group (RWG) Structure

RWG Chair

RWG Members:
Elected Member and Deputy Mayor
Elected Member
Elected Member
Manager People and Culture
Manager Office of the Chief Executive Officer
Manager City Activation
Manager Community Connections
Manager City Property
Field Supervisor Reserve Maintenance
Unit Manager Marketing and Communications
Communications Officer
Manager Engineering, Assets and Environment

Table: Reconciliation journey timeline

City of Marion Reconciliation Milestones		
Year	**Achievements/Initiatives**	**The details**
1995-97	Tjilbruki Gateway	Tjilbruki Gateway created by Margaret Worth, Sherry Rankine, a Kaurna artist and Gavin Malone. This multi-layered artwork/commemoration speaks about the Kaurna Ancestral Being Tjilbruki, the changes brought about by colonisation, and conciliation - between people, their cultures and the land. It is presented through a collection of symbols that signify place and events.
1998	Warriparinga Land Management Agreement	The Land Management Agreement ensured that the area of significant Aboriginal culture, known as Warriparinga, is protected and appropriately maintained as well as ensuring that any adjacent developments do not encroach on the setting of the Laffer's residence and surrounds.
1998	Aboriginal Flag flying	Council endorsed Aboriginal and Torres Strait Islander flags to be permanently flown outside the Council Administration Centre.
2001	Opening of Living Kaurna Cultural Centre	The Living Kaurna Cultural Centre is located at Warriparinga and offers Aboriginal and environmental education programs, events and performances. The venue is also available to hire for meetings, training days, events and workshops.
2005	Kaurna Tappa Iri Regional Agreement 2005-2008 (Walking Together) including the Tjilbruki Dreaming Trail	The City of Marion partnered with the Cities of Holdfast Bay, Onkaparinga and Yankalilla District Council to develop the Kaurna Tappa Iri Regional Agreement 2005-2008 (Walking Together). This agreement outlined specific Council led reconciliation projects before Reconciliation Action Plans had been formalised. The Tjilbruke dreamtime story featured significantly in the Agreement, as this story travels through the four Council boundaries.
2006	Installation of six Kaurna Interpretive signs along the Coast Park trail	The Coast Park Interpretive signage project in 2006 was a partnership with State Government.
2013/14	Delivery of inaugural Reconciliation Action Plan	19 actions delivered successfully.

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2014	Oaklands Wetland	The Oaklands Wetland and Reserve development includes the wetland, water storage, adventure play space, biodiversity corridor and recreation plaza.
2014/15	Delivery of 2nd Reconciliation Action Plan	24 actions delivered successfully, including the commissioning of an artwork for permanent display in the Council Chambers recognising the Kaurna people are the Traditional Owners of the land on which Marion Council meets.
2014/15	Allan Sumner artwork 'Cultural Sustainability' for the Chamber Gallery	The works reference, acknowledge and celebrate Kaurna culture. The works are intended to develop in the viewer a better understanding and appreciation of Kaurna people, particularly how cultural landscapes have changed within the City of Marion over time.
2016/19	Delivery of 3rd Reconciliation Action Plan	208 actions delivered successfully over the course of 3 years.
2018/19	Aboriginal and Torres Strait Islander traineeship endorsed by Council	Council endorsed funding for four twelve month traineeships, to be delivered over four financial years.
2019	Inclusion of Acknowledgement of Country within strategic documents	Inclusion of Acknowledgement of Country in Council's 4-year Business Plan 2019-2023.
2019/20	Development of 4th Reconciliation Action Plan (January 2020 – June 2023)	Our most ambitious Reconciliation Action Plan with over 70 deliverables identified to be actioned in each year.
2021	Partnership with Living Kaurna Cultural Centre	Established a partnership with a local Kaurna business to manage the Living Kaurna Cultural Centre.
2022/23	Inclusion of Acknowledgement of Country on internal and external publications.	Acknowledgement of Country added to our email signature, City Limits publication and the footer of our corporate website.

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RELATIONSHIPS

The City of Marion values respectful relationships between Aboriginal and Torres Strait Islander peoples and other Australians in our community. The City of Marion recognises that fostering strong relationships and partnerships facilitate positive outcomes for the community we serve.

The following City of Marion strategic themes align with Relationships:

Liveable- by 2040 our city will be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated

Engaged- by 2040 our city will be a community where people are engaged, empowered to make decisions, and work together to build strong neighbourhoods

Prosperous- By 2040 our city will be a diverse and clean economy that attracts investment and jobs, and creates exports in sustainable business precincts while providing access to education and skills development

Connected- by 2040 our city will be linked by a quality road, footpath and public transport network that bring people together socially, and harnesses technology to enable them to access services and facilities

Action	Deliverable	Timeline	Responsibility
1. Establish and maintain mutually beneficial relationships with Aboriginal and Torres Strait Islander stakeholders and organisations.	• Meet with local Aboriginal and Torres Strait Islander stakeholders and organisations to develop guiding principles for the City of Marion's engagement plan.	October 2023	Manager Customer Experience and Engagement
	• Develop and implement an engagement plan to work with Aboriginal and Torres Strait Islander stakeholders and organisations and identify opportunities for partnerships.	April 2024	Manager Customer Experience and Engagement
2. Build relationships through celebrating National Reconciliation Week (NRW).	• Circulate Reconciliation Australia's NRW resources and reconciliation materials to our staff.	May 2024, 2025	Manager Customer Experience and Engagement
	• RAP Working Group members to participate in an external NRW event.	27 May- 3 June 2024, 2025	RAP Working Group
	• City of Marion to host a table at the Reconciliation SA Breakfast event each year.	March 2024, 2025	RAP Working Group
	• Encourage and support staff and senior leaders to participate in at least one external event to recognise and celebrate NRW.	27 May- 3 June 2024, 2025	Executive Leadership Team
	• Support City of Marion sites to host at least one NRW event each year for staff to attend.	27 May- 3 June 2024, 2025	RAP Working Group
	• City of Marion to support NRW events with Southern Cultural Immersion at Warriparinga for staff and community each year.	July 2023, 2024, 2025	Executive Leadership Team
	• Register all our NRW events on Reconciliation Australia's NRW website	May 2024, 2025	RAP Working Group
3. Promote reconciliation through our sphere of influence.	• Develop and implement a staff engagement strategy to raise awareness of reconciliation across our workforce.	September 2023	Manager People and Culture

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	• Communicate our commitment to reconciliation publicly.	September 2023	CEO and Executive Leadership Team and RAP Working Group
	• Identify and explore opportunities to positively influence our external stakeholders to drive reconciliation outcomes.	January 2025	RAP Working Group
	• Collaborate with RAP organisations and other like-minded organisations to develop innovative approaches to advance reconciliation.	May 2024, 2025	RAP Working Group
4. Promote positive race relations through anti-discrimination strategies.	• Conduct a review of HR policies and procedures to identify existing anti-discrimination provisions, and future needs.	November 2023	Manager People and Culture
	• Develop, implement, and communicate an anti-discrimination policy for our organisation.	April 2024	Manager People and Culture
	• Engage with Aboriginal and Torres Strait Islander staff and/or Aboriginal and Torres Strait Islander advisors to consult on our anti-discrimination policy.	April 2024	Manager People and Culture
	• Educate all City of Marion staff, senior leaders and Elected Members on the effects of racism.	July 2024	Manager People and Culture
	• Observe “Racism: It Stops with Me” campaign and website and distribute resources throughout worksites.	October 2023	RAP Working Group
5. Provide Opportunities for the City of Marion community to engage in First Nations learning	• Support City of Marion Neighbourhood Centres and Libraries to build upon their programs to engage with community and support First Nations' individuals and businesses to share cultural learning within these community spaces.	January 2024	Manager Community Connections
	• Create a program of cultural events or activities for City of Marion community to attend that are free or subsidised, which extends across the calendar year.	January 2024 January 2025	Manager Community Connections

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RESPECT

The City of Marion recognises that the Kaurna culture is an evolving and contemporary culture. We value Kaurna culture. We recognise the fundamental importance of heritage, language, and cultural expression for all peoples. We also acknowledge the important place that Kaurna and all Aboriginal and Torres Strait Islander cultures have in increasing the sort of community we envisage.

With the community and safety at the forefront of everything we do, one of the City of Marion's core values is Respect. Treating everyone as we want to be treated, where all contributions are valued.

- We embrace and celebrate diversity
- We demonstrate courtesy
- We acknowledge and listen to others
- We communicate openly and provide explanations for our decisions

Action	Deliverable	Timeline	Responsibility
6. Increase understanding, value and recognition of Aboriginal and Torres Strait Islander cultures, histories, knowledge and rights through cultural learning.	• Conduct a review of cultural learning needs within our organisation, including Staff, Executive and Elected Members.	January 2024	Manager People and Culture
	• Consult local Traditional Owners and/or Aboriginal and Torres Strait Islander advisors to inform our cultural learning strategy, considering cultural awareness, cultural safety and immersive opportunities.	March 2024	Manager Customer Experience and Engagement Manager People and Culture
	• Develop, implement, and communicate a cultural learning strategy document for our staff, executive and Elected Members	August 2024	Manager People and Culture
	• Provide opportunities for RAP Working Group members, HR leaders and other key leadership staff to participate in formal and structured cultural learning.	June 2024 & 2025	Manager People and Culture RAP Working Group Chair
	• Review City of Marion induction program and identify opportunities to promote Reconciliation and build cultural capability when onboarding staff and Elected Members.	November 2023	Manager People and Culture
7. Demonstrate respect to Aboriginal and Torres Strait Islander peoples by observing cultural protocols.	• Consult local Traditional Owners and/or Aboriginal and Torres Strait Islander advisors to share purpose and significance behind cultural protocols, including Acknowledgement of Country and Welcome to Country to inform the City of Marion's cultural protocols document.	June 2024	RAP Working Group
	• Increase staff's understanding of the purpose and significance behind cultural protocols, including Acknowledgement of Country and Welcome to Country protocols.	August 2024	RAP Working Group

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	• Develop, implement and communicate a cultural protocol document, including protocols for Welcome to Country and Acknowledgement of Country.	October 2024	Manager Customer Experience and Engagement
	• Engage Kaurna language education within City of Marion to learn Acknowledgement of Country in Kaurna language.	June 2024	RAP Coordinator
	• Invite a local Traditional Owner or Custodian to provide a Welcome to Country or other appropriate cultural protocol at significant events each year.	May 2024 and 2025	Manager Customer Experience and Engagement
	• Include an Acknowledgement of Country or other appropriate protocols at the commencement of important meetings.	September 2023	Executive Leadership Team
8. Build respect for Aboriginal and Torres Strait Islander cultures and histories by celebrating NAIDOC Week.	• RAP Working Group to participate in an external NAIDOC Week event.	First week in July 2023, 2024, 2025	RAP Working Group Chair
	• Review HR policies and procedures to remove barriers to staff participating in NAIDOC Week.	July 2023	Manager People and Culture
	• Promote NAIDOC and its theme and encourage participation in external NAIDOC events to all staff each year.	First week in July 2023, 2024, 2025	Chief Executive Officer
9. Promote First Nations' knowledge throughout City of Marion	• Consult with Kaurna Leaders to investigate a plan to display significant site specific First Nations knowledge throughout the City of Marion.	January 2024	Manager Community Connections
	• Consult with Kaurna Leaders to plan a strategy on Kaurna involvement in open spaces, including the consideration of dual naming of sites and Kaurna knowledge informing land care and landscaping.	January 2024	General Manager City Services
	• Create a Calendar of Significant Dates for Aboriginal and Torres Strait Islander people and an accompanying communication plan to ensure acknowledgement of each significant date.	November 2023	Manager Customer Experience and Engagement

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OPPORTUNITIES

The City of Marion seeks to promote the participation of Aboriginal and Torres Strait Islander people in all aspects of Council business, including our workforce, our procurement and project partners and our representation and decision making.

The following City of Marion strategic themes align with the Opportunities:

Liveable- By 2040 our city will be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated

Valuing Nature- By 2040 our city will be deeply connected with nature to enhance peoples' lives, while minimising the impact on the climate, and protecting the natural environment

Engaged- By 2040 our city will be a community where people are engaged, empowered to make decisions, and work together to build strong neighbourhoods

Prosperous- By 2040 our city will be a diverse and clean economy that attracts investment and jobs, and creates exports in sustainable business precincts while providing access to education and skills development

Action	Deliverable	Timeline	Responsibility
10. Improve employment outcomes by increasing Aboriginal and Torres Strait Islander recruitment, retention, and professional development.	• Build understanding of current and previous Aboriginal and Torres Strait Islander staffing to inform future employment and professional development opportunities.	December 2023	Manager People and Culture
	• Engage with Aboriginal and Torres Strait Islander staff and/or Aboriginal and Torres Strait Islander stakeholders to consult on our recruitment, retention and professional development strategy.	May 2024	Manager People and Culture Manager Customer Experience and Engagement
	• Develop and implement an Aboriginal and Torres Strait Islander recruitment, retention and professional development strategy.	August 2024	Manager People and Culture
	• Advertise job vacancies to effectively reach Aboriginal and Torres Strait Islander candidates.	August 2024	Manager People and Culture
	• Consult with Aboriginal and Torres Strait Islander advisors to jointly conduct an audit of City of Marion sites to assess the cultural safety of all buildings.	May 2024	General Manager City Development
	• Investigate a cultural safety framework for the City of Marion.	May 2024	Manager People and Culture
	• Seek advice and review HR and recruitment procedures and policies to remove barriers to Aboriginal and Torres Strait Islander participation in our workplace.	February 2024	Manager People and Culture

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11. Increase Aboriginal and Torres Strait Islander supplier diversity to support improved economic and social outcomes.	• Develop and implement an Aboriginal and Torres Strait Islander procurement strategy.	October 2024	Manager Strategic Procurement
	• Investigate Supply Nation membership.	December 2023	Manager Strategic Procurement
	• Develop and communicate opportunities for procurement of goods and services from Aboriginal and Torres Strait Islander businesses to staff.	Indigenous Business Month October 2023 and 2024	Manager Strategic Procurement RAP Working Group
	• Review and update procurement practices to remove barriers to procuring goods and services from Aboriginal and Torres Strait Islander businesses.	February 2024	Manager Strategic Procurement
	• Develop commercial relationships with Aboriginal and/or Torres Strait Islander businesses.	November 2024	Manager Strategic Procurement
12. Promote and support Aboriginal and Torres Strait Islander businesses	• Investigate holding a procurement forum for Aboriginal and Torres Strait Islander businesses to support their participation in City of Marion procurement activity.	January 2025	Manager Strategic Procurement
	• Investigate holding an Aboriginal and Torres Strait Islander Art and Businesses showcase event to support and promote Aboriginal businesses.	January 2025	Manager Strategic Procurement Manager City Activation

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GOVERNANCE

The City of Marion recognises the importance of good governance. We actively work with integrity, ensuring compliance with legislation and a code of conduct, timely delivery of Council resolutions and outstanding project management.

With the community and safety at the forefront of everything we do, one of the City of Marion's core values is integrity.

Fostering trust and honesty in all of our interactions

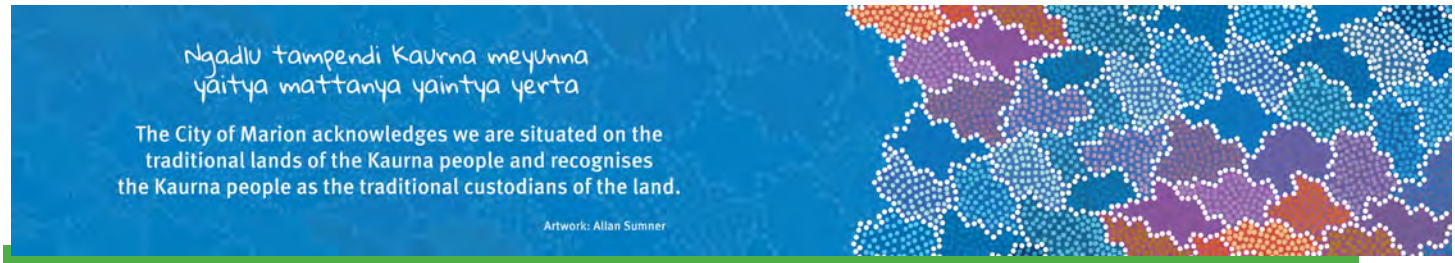
- We follow through on commitments
- We are frank, open, courageous and transparent
- We are genuine and authentic
- We lead by example

Action	Deliverable	Timeline	Responsibility
13. Establish and maintain an effective RAP Working group (RWG) to drive governance of the RAP.	• Review RAP Working Group membership and terms of reference, ensuring key business areas are represented such as People and Culture, Marketing/Events, Community, Executive, Elected members, as well as reconciliation champions sought from expressions of interest.	September 2023	Executive Leadership Team
	• Seek and maintain Aboriginal and Torres Strait Islander representation on the RWG.	November 2023	RAP Working Group Chair
	• Review the Terms of Reference for the RWG annually.	September 2023 and 2024	Executive Leadership Team
	• Prepare a schedule of meetings to ensure the RWG is meeting at least four times per year to drive and monitor RAP implementation.	September 2023	RAP Coordinator
	• Explore Co-Chair RWG governance structure with an Aboriginal and Torres Strait Islander representative and non-Aboriginal representative.	November 2023	Executive Leadership Team RAP Working Group Chair
14. Provide appropriate support for effective implementation of RAP commitments.	• Define resource needs for RAP implementation.	August 2023	Manager People and Culture
	• Consider temporary focus groups relating to key RAP deliverables via expression of interests to gather subject matter experts, tasked with feeding advice to RAP Working Group to support implementation.	November 2023	Manager People and Culture
	• Engage our senior leaders, Elected Members and staff in the delivery of RAP commitments.	September 2023	RAP Coordinator
	• Define and maintain appropriate	September	RAP Working

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	implementation traffic light system to track, measure and report on RAP commitments.	2023	Group
	• Appoint and maintain an internal RAP Champion from senior management.	August 2023	Chief Executive Officer
	• Implement standing agenda item "Reconciliation" on internal meetings and Council meetings to ensure ongoing discussion at all levels.	September 2023	Executive Leadership Team
15. Build accountability and transparency through reporting RAP achievements, challenges and learnings both internally and externally.	• Contact Reconciliation Australia to verify that our primary and secondary contact details are up to date, to ensure we do not miss out on important RAP correspondence.	June annually	RAP Working Group Chair
	• Contact Reconciliation Australia to request our unique link, to access the online RAP Impact Measurement Questionnaire.	1 August annually	RAP Working Group Chair
	• Complete and submit the annual RAP Impact Measurement Questionnaire to Reconciliation Australia.	30 September, annually	RAP Coordinator
	• Report RAP progress to all staff, senior leaders and elected members quarterly.	October 2023 February 2024 June 2024 October 2024 February 2025 June 2025	RAP Coordinator
	• Publicly report our RAP achievements, challenges and learnings, annually.	NRW May 2024 and 2025	Manager Customer Experience and Engagement
	• Investigate participating in Reconciliation Australia's biennial Workplace RAP Barometer.	May 2024	RAP Working Group Chair
	• Submit a traffic light report to Reconciliation Australia at the conclusion of this RAP.	July 2025	RAP Coordinator
16. Continue our reconciliation journey by developing our next RAP.	• Register via Reconciliation Australia's website to begin developing our next RAP.	December 2024	RAP Working Group Chair

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Reconciliation Action Plan – 2023-2025: Engagement report

Background

The following report provides the outcomes of the engagement activities undertaken during the consultation process and also an overview of the briefings that were undertaken with Elected Members, ELT and SLT. A combination of feedback from initial community engagement and analysis of the deliverables in our current RAP, enabled the development of the draft actions and deliverables for our upcoming RAP 2023-2025. These draft actions were presented to the community and staff where they were asked to prioritised into their order of importance. Appendices 1 and 2 detail the open text survey responses from the community and staff.

Table 1: Summary of engagement and briefing activities

Engagement / Briefing activity	Date	Activity	No. engaged
Concert at the Cove	04/02	Community asked to write on a leaf to define what reconciliation means to them	50
Leadership RAP engagement – SLT meeting on 16 March and Community	16/03	Asked to consider what's important to consider in our next RAP	17
Community Engagement	03/04 – 24/04	Online survey to collect ideas/feedback for the next RAP	19 responses
Community Connections Leaders on 6 April	06/04	Ideas and feedback for the next RAP	8
Elected Member engagement at the EM Forum (LKCC), facilitated by Kimberley.	18/04	Cultural Awareness Overview; understanding of the RAP process. Asked to provide their ideas and feedback for the next RAP	12
Staff awareness sessions (prioritise key RAP deliverables)	18/05	Prioritise key RAP deliverables	18
Community drop-in sessions (Mitchell Park and MCC)	24/05 – 25/05	Prioritise key RAP deliverables	15
Staff survey	24/05 – 02/06	Online survey to collect ideas/feedback for inclusion in the next RAP and to prioritise key RAP deliverables	39
Staff morning tea (City Services and Administration)	01/06	Staff asked to write on a hand 'what reconciliation "means to them"	50
Engagement with Southern Cultural Immersion	09/06	Meeting with Corey Turner to discuss engagement and the upcoming RAP for 2023-2025	2

1. Concert at the Cove





On Saturday February the 4th patrons at this popular council run community event were asked to tell us what was important to them in relation to reconciliation with First Nations people, by writing their thoughts on gum leaves.

Approximately 50 members of the community engaged in this activity, contributing their thoughts and ideas. It proved especially popular for parents with young children.

What we heard focused mainly on awareness, learning and engagement.

2. Community engagement 03/04 – 24/04

Overview

- Community consultation opened on April 3 and closed on April 24.
- Flyers promoting the engagement were advertised at libraries and neighbourhood centres
- A social media campaign was undertaken to promote the opportunity to help shape our next RAP
- Face to face engagement was undertaken at Concert at the Cove, and at Cooinda neighbourhood centre
- Key Kaurna stakeholders were informed of the engagement
- We received a total of 19 responses to the stakeholder survey
- 40% of respondents had read our current RAP 2020-23
- 25% of respondents have attended a RAP event or program in the past 12 months

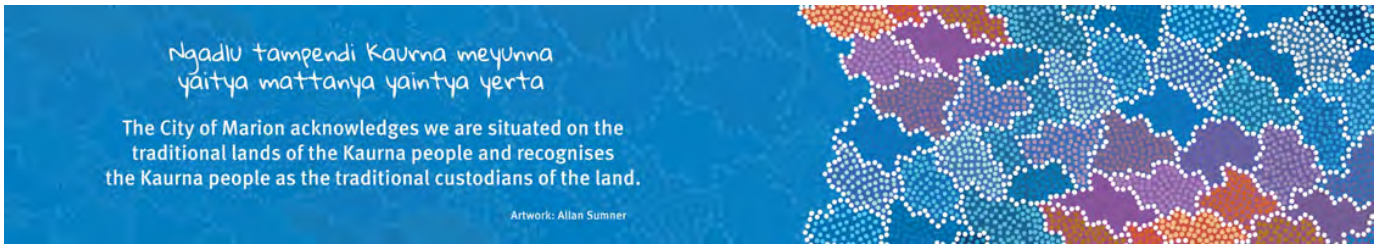
What we heard - Key themes raised by respondents were:

<u>What does Reconciliation mean to you?</u>

1. Acknowledgement of history and taking action to respect Aboriginal people and culture
2. Prioritizing deep listening to Aboriginal voices to work together towards reconciliation
3. Mutual understanding, respect, and inclusion between cultures with equitable opportunities for all
4. Recognition of the indigenous history and ongoing involvement of any indigenous people still involved in the area
5. Working towards healing for future generations through understanding the past and taking responsibility for actions

<u>What do you think the City of Marion could do to improve our reconciliation outcomes?</u>

1. Provide tangible strategies, programs, and opportunities to Indigenous peoples



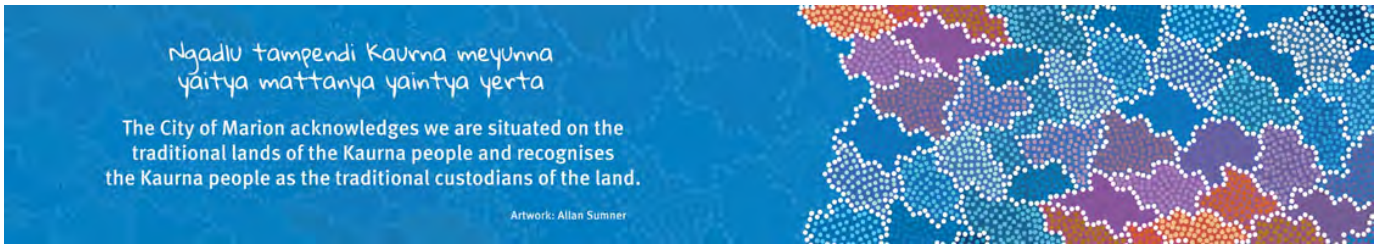
2. Make reconciliation a priority in strategic planning and improve the cultural competency of staff and councillors
3. Involve more people and ask for their priorities and needs
4. More engagement with the Indigenous community and meaningful actions to connect with history
5. Learn more about the history of Indigenous culture in the area and its significance

Any other comments?

From the responses received there is not a clear consensus on key themes related to reconciliation and closing the gap in the City of Marion.

- Some respondents express support for initiatives such as the Living Kaurna Cultural Centre and interpretive signs to educate the public about the significance of the land and waters
- Others express concerns about segregation and the perceived over-emphasis on a small portion of the population
- One comment emphasizes the need for inclusivity in any plan or initiative
- Another comment notes the need for a budget to implement the RAP

Overall, there does not seem to be a strong agreement on specific themes or strategies related to reconciliation and closing the gap in the City of Marion.



3. Prioritising RAP deliverables – staff and the community

3.1 Staff awareness workshops (18/05)

Three staff awareness workshops were held on the 18 May. They were facilitated by Kimberley Wanganeen from Kimberley Wanganeen consulting. The 18 staff who attended were provided with an overview on reconciliation and Reconciliation Actions Plans their purpose and meaning. Staff also heard information on the governance structure in relation to Reconciliation Australia.

Staff members who attended were asked to prioritise the draft RAP deliverables. Figure 1, below indicates the results.

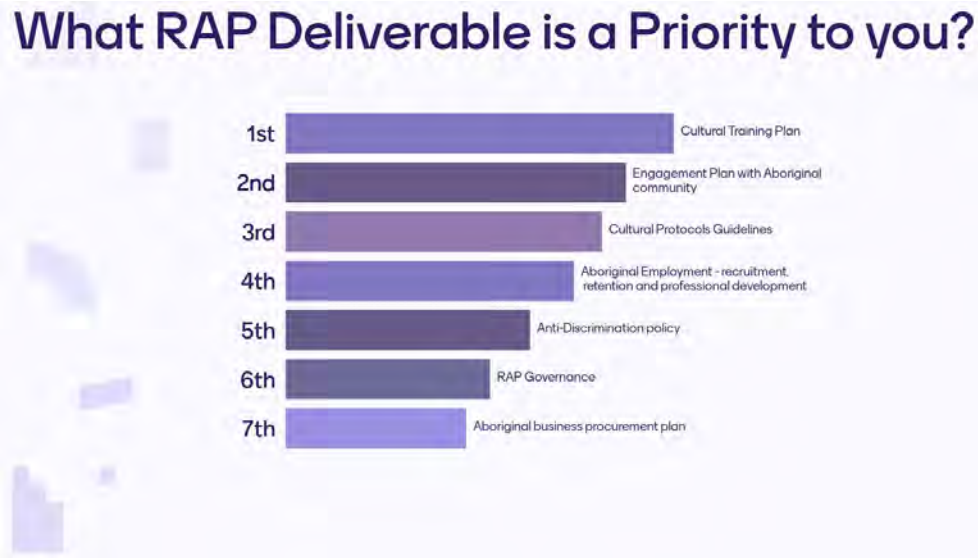
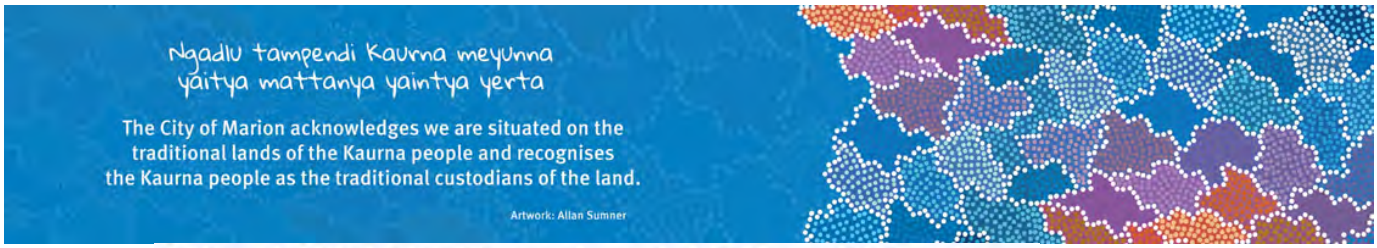


Figure 1: Staff prioritised RAP deliverables

3.2 Community pop-up sessions (24/05 and 25/05)

Community information sessions were held at, and at the Marion Cultural Centre (24/05) and Mitchell Park Sports and Community Centre (25/05). Approximately 15 members of the community participated in prioritising what they thought should be a priority for councils RAP. Results are shown in figure 2 below.



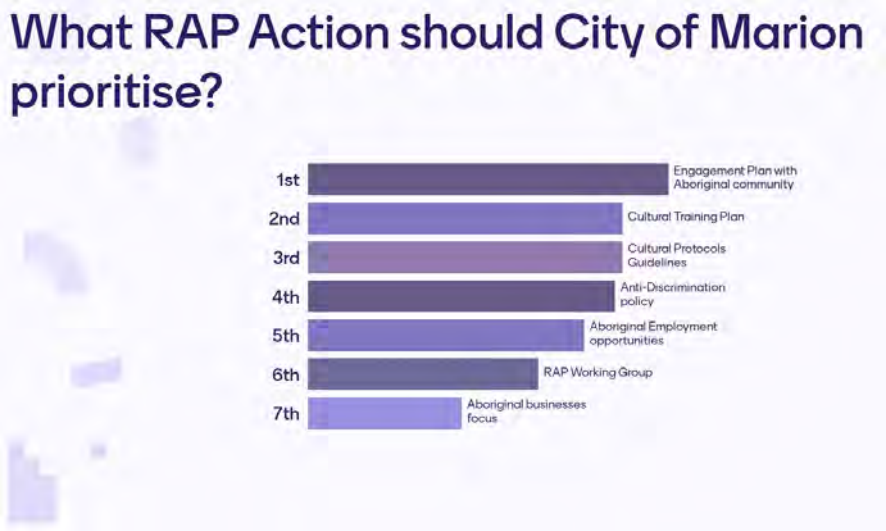


Figure 2: Community prioritised RAP deliverables

3.3 Online staff survey (24/05 – 02/06)

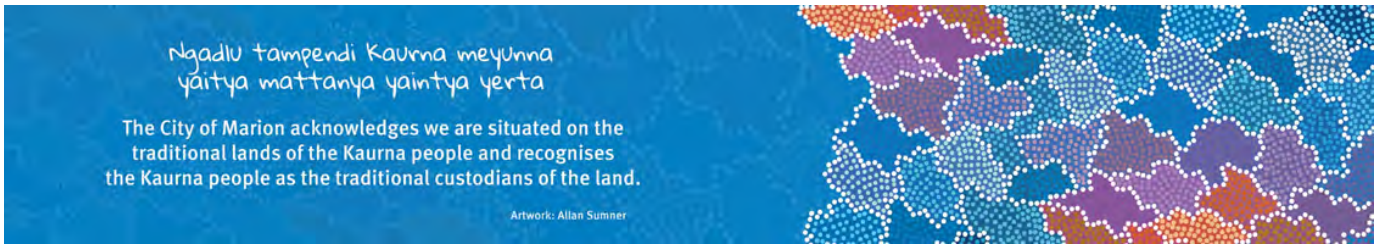
In the lead up to National Reconciliation Week an online staff survey was made available to CoM staff to provide their input into what reconciliation means to them, what they think could be done to achieve outcomes, whether staff had attended any reconciliation events or read the current RAP. Staff were also asked to prioritise the draft RAP deliverables.

3.4 Summary of prioritised RAP deliverables

The top three RAP deliverables were ranked consistently by the community and staff as highlighted in table 2 below. A focus on Aboriginal business / procurement was ranked as least important.

Table 2: Summary of RAP deliverables in order of priority

Ranking	Community sessions	Staff workshops	Staff online survey
1st	Engagement plan with Aboriginal Community	Cultural training plan	Engagement Plan with Aboriginal Community
2nd	Cultural training plan	Engagement plan with Aboriginal Community	Cultural training plan
3rd	Cultural Protocol Guidelines	Cultural Protocol Guidelines	Cultural Protocol Guidelines
4th	Anti-discrimination policy	Aboriginal Employment – recruitment, retention and professional development	Aboriginal Employment - recruitment, retention and professional development
5th	Aboriginal employment opportunities	Anti-discrimination policy	Anti - Discrimination policy
6th	RAP working group	RAP governance	RAP Governance
7th	Aboriginal business focus	Aboriginal procurement plan	Aboriginal Business Procurement Plan



4. Staff survey (24/05 – 02/06)

In the online survey staff were asked whether they had read our current RAP with results indicating that 56% of respondents had read it, and a further 10% had read sections that apply to their role.

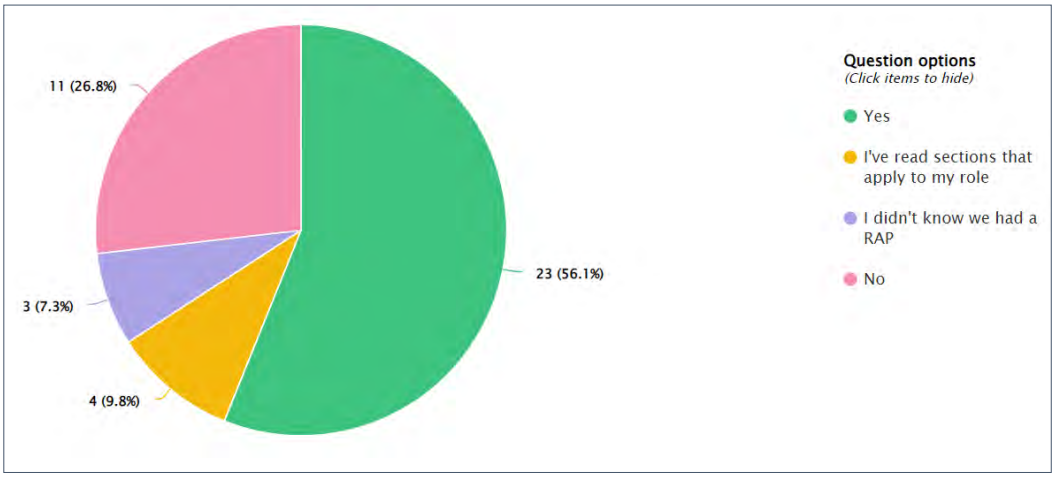


Figure 3: Have you read our Reconciliation Action Plan 2020-23 (RAP)?

Staff were also asked whether they had attended any reconciliation events or programs. 56% of respondents indicated that they had attended programs or events.

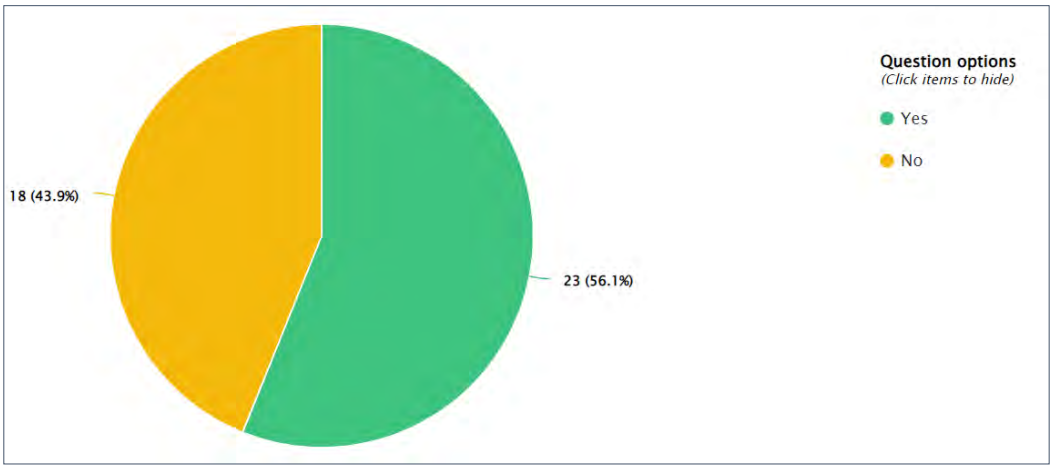
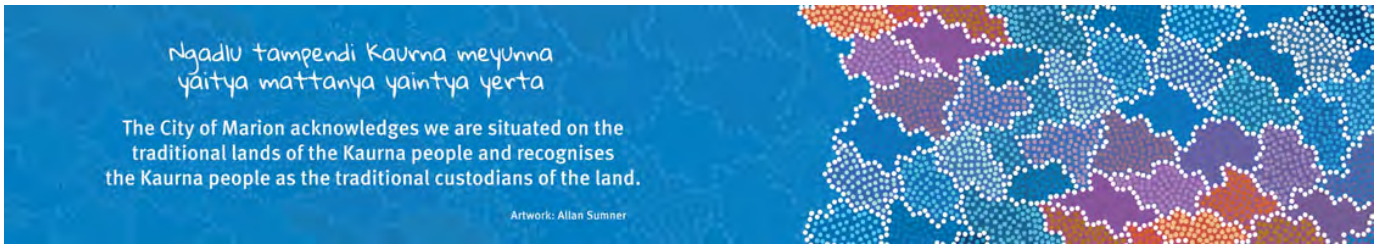


Figure 4: Have you attended any Council reconciliation events or programs in the past?



5. Staff morning tea activity

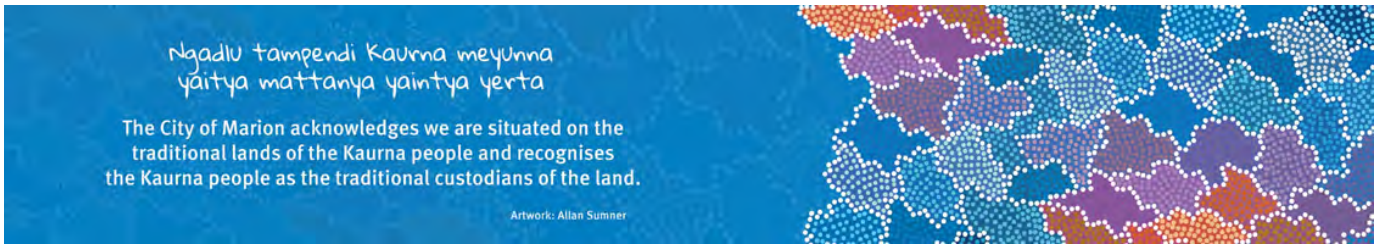
On Thursday June 1, staff morning teas facilitated by Kimberley Wanganeen were held at Administration and City Services with an interactive engagement activity seeking further input from staff on what recomciliation means to them. 26 hands answering the question 'what does recomciliation mean to you?' were submitted. Key themes that came out of this activity included:

- Working together
- Using language
- Listening
- Truth telling
- Understanding



Figure 5: Hands submitted at the morning tea activity

6. Engagement with Southern Cultural Immersion



Engagement was undertaken with Corey Turner, a key Kaurna stakeholder to discuss and seek input on the development of our next RAP 2023-2025. A summary of key discussion points follos below.

Meeting with Southern Cultural Immersion (SCI)

Date: Friday June 9

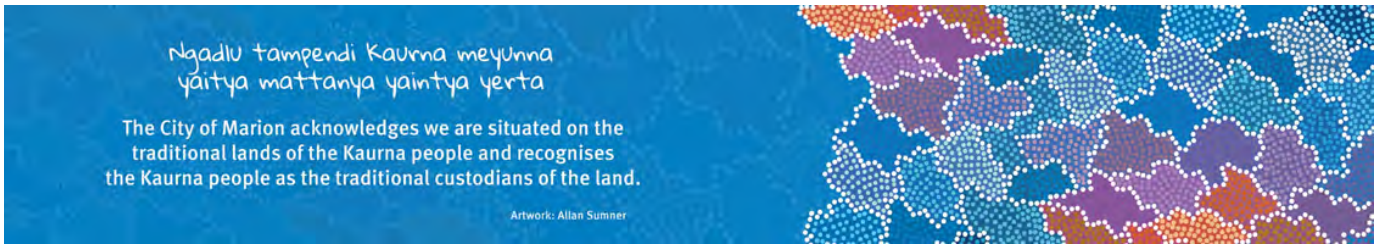
Venue: Living Karuna Cultural Centre

Attendees: Kimberley Wanganeen (Kimberley Wanganeen Consultancy), Julie Higgins (CoM), Corey Turner (SCI), Uncle Moggy (SCI).

Summary of key discussion points:

- How are we supporting and encouraging procurement from First Nations people, what is the percentage, and spend and future goals?
- CoM to develop a strategy with Kaurna input, which would include renaming/co- naming, buildings, reserves and new facilities
- Avoid seeking Kaurna input into each project individually, where we could potentially missing Kaurna in other key decisions
- Involving SCI in the RAP as a venue for events is not enough
- Ensure Kaurna Yerti Aboriginal Corporation (KYAC) are involved as a consultative body, not just relying on SCI as a resource
- Involving SCI member or other Kaurna/First Nations community member in the RAP Working Group as an independent member
- Clear and tangible priorities towards Reconciliation that are listed in the RAP and other strategic documents.
- Work with Kaurna community from the start of project not just for openings, welcomes and art specific needs
- Commitment from ELT and Elected Members around cultural training and education (i.e., why did only 40 people complete the survey this should be a non-negotiable and a commitment to Reconciliation)
- Suggestion to work with other councils to develop an overarching RAP or reconciliation commitment through a regional approach
- A percentage of rates to be allocated to Kaurna country maintenance – spoke specifically about the river. This is huge concern for all First Nations and Karuna people
- Annual plan, 4-year plan and longer term strategic plans need to ensure that RAP deliverables are linked, clear and tangible

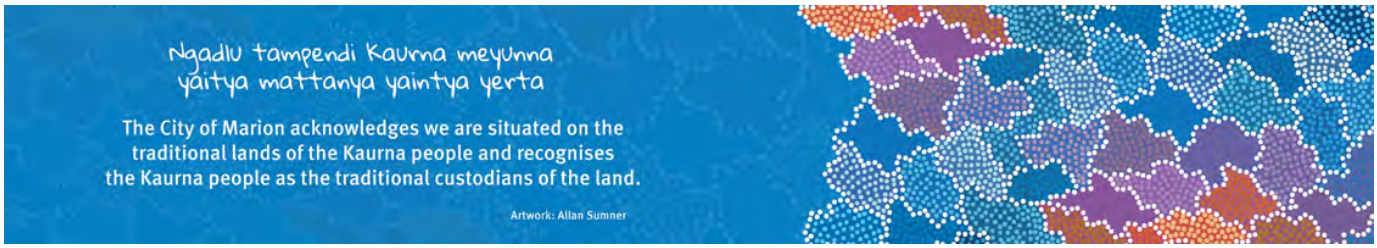
Appendix 1: Community feedback – open text



Culturally insensitive comments have been removed.

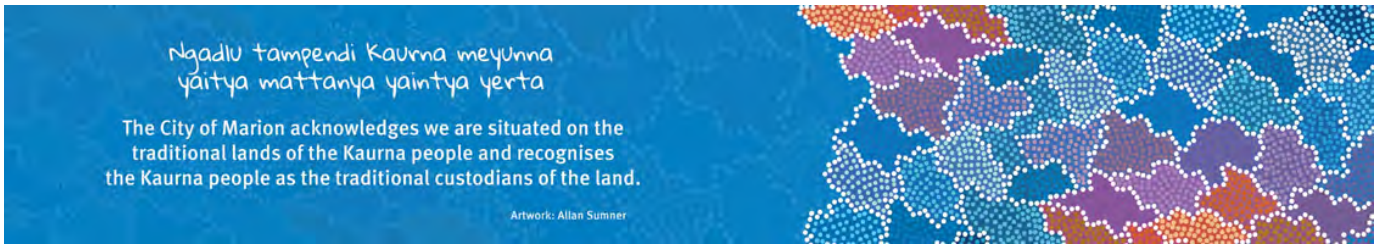
What does reconciliation mean to you? (16 responses)

Reconciliation means to come to a consensus that benefits both first nations people, and the many other ethnicities in Australia. A consensus that provides an understanding of our previous colonial history, and the genocides that occurred, and to install frameworks that prevent ethnicities / minorities such as the first nations people from ever being subjected to government oppression ever again. Finally, to work together to understand how we can ensure one's race / ethnicity does not play a role that stops someone from social mobility or cohesion in society.
Listening and truely hearing Aboriginal and Torres Strait Islander people so we can make positive and effective changes towards reconciliation
Prioritising deep listening, with humility and reflection, to Aboriginal voices to work together to close the gap, build a Treaty, acknowledge and tell the truth about our shared history, and create a new equitable and just way forward.
Acknowledgement of history and taking action to respect Aboriginal people and culture
The relating inclusively and with equitable opportunity to First Nations peoples
It means, understanding, respect, harmony, learning, equity and embracing
Equal rights.
reconciliation is a perception perpetuated by urban, predominately university indoctrinated people of questionable indigenous lineage of disparity and perhaps hostility between Aboriginal peoples and everyone else. the facts do not support this assumption. Travel to lands and one is welcomed and treated like family. Speak with the majority of sane and free thinking Australians and the answer is given and shown to be one of community - each is one's brother and sister. Further, my understanding of pretty much all Aboriginal lore is the people belong to the land, therefore they CANNOT be the owners, rather, caretakers.
Mutual understanding respect and inclusion between cultures with not one racial group controlling another allowing each culture to remain empowered to represent their culture in a modern world this means that policies would need to reflect the ability for people from different cultures to have their voice represented and that council and government would be facilitators not arbitrators of culture there is a great risk that a one world culture would nullify individual cultures and that one word culture would lack empathy and insight into the needs and aspirations of those from other cultures and that policies indeed could prevent and minimise those aspirations and goals and lead to continued marginalization loss of opportunities lack of initiative and lack of cultural recognition within policies
Treating First Nations people above others.
Recognising both the indigenous history and ongoing involvement of any indigenous people still involved in the area.
We become one nation under one flag without preference for either race colour or nationality
Everything , a recognition of original owners and inclusion in community decisions
Equal voices between aboriginal and non aboriginal people. Accepting truth, and finding pride in Australian culture.
it is an opportunity to understand the past, take responsibility for our part in the history of what has happened, and work towards healing for our future generations.
Mutual respect and better understanding of culture.



Do you have any ideas that you think could be considered for the City of Marions 5th Reconciliation Action Plan? (11 responses)

To ensure that City of Marion provides opportunities that allow indigenous artists to be able to showcase their art. Create an indigenous history program that teaches interest folk lore stories of the area by the Karuna people. Work with government, non-government, and other related agencies to increase economic and health, and safety outcomes for indigenous peoples in Marion. Perhaps create a report that shows where Indigenous people's standard of living is and implement recommendations to improve outcomes.
Yes - ensure the council is liaising with a WIDE variety of Aboriginal and Torres Strait Islander people as well as using culturally informed approaches
-Establishing a Treaty between traditional owners and local government organisation/s. -Creating a culturally safe and welcoming environment for Aboriginal staff and residents in the council. -Removing barriers for First Nations people to gain employment in the council and to get into positions of decision making power (like changing job descriptions to recognise cultural knowledge being as useful as a uni degree in some positions, creating scholarships for Aboriginal employees to do study and then work for council, creating Aboriginal-specific positions in council). -Culturally appropriate education for the broader public on Kaurna history and significant sites. Treating sacred sites with respect. -Culturally sensitive ways for First Nations people to genuinely engage with and provide input into the council, maybe by an Aboriginal Voice Committee/Group if possible. -Putting more money towards reconciliation action.
thinking about affirming reconciliation actions in the City of Marion Community
Increase acknowledgement of the Indeginous art and culture around our city.e.g increase Aboriginal art murals, exhibitions, painting workshops When running the citizenship ceremony I understand that the event starts with the acknowledgement of the country and some cultural ceremonies However I would encourage running weaving workshops afterwards so then the new citizens have a sense of connection to the owners of the land and they can take their project home so it then all associated. It would be also great for the council to create more events for connecting the community with the first nation culture and this can include some give away gifts and cultural food competitions culture awareness quizzes.
How long is 'Reconciliation' to be carried out?
The City of Marion's 5th Reconciliation Action Plan needs to sit within a framework of associated cultural representations and not be the controller and director of the framework as such council needs to bring resource to allow the community to come together and take initiative to bring positive and real change in areas like education health and wellbeing innovation business and employment therefore the plan as such can not be approved except as an internal document to guide the council in decision making and policies but is not the end in itself ie does the plan consider the impact of its policies on culture groups and can it demonstrate past innovations which have signifcantly improved lives and how can it show this, this could be shown in open community forums where topics are discused and representative from cultural groups debate these in an open atmosphere. Young adults would have a seat at the table. This needs to happen before the plan is actioned.
Grester consultation with regards to park snd reserve development and incorporation of native plants and landscaping that corresponds to original owners engagement with the land
Whatever it is cannot be tokenistic. It needs to be deeply meaningful, engage our local indigenous community, and be ongoing.
Meeting Aboriginal people for discussions. Hopefully better able to relate to the culture through personal interactions.
not sure i don't understand

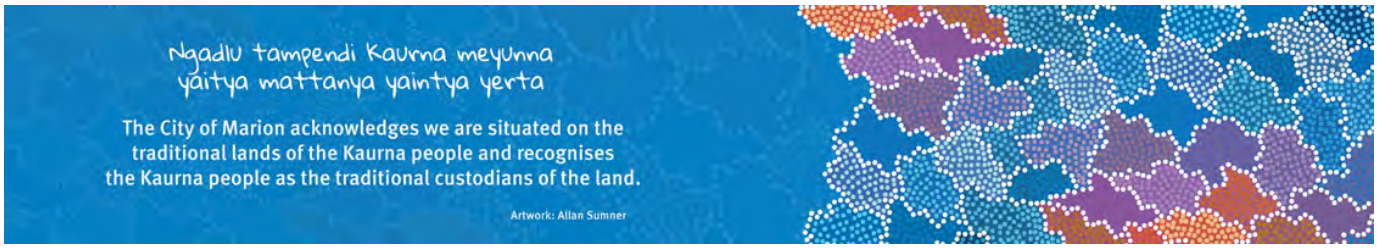


What do you think the City of Marion could do to improve our reconciliation outcomes? (12 responses)

Provide tangible strategies, programs, and especially opportunities to indigenous peoples. Work with bodies to help support indigenous people.
See above comments
Make reconciliation more of a priority in the strategic planning, not a side issue. Improve the cultural competency of staff and councillors.
relating appropriately with First Nations peoples through bush tucker displays and art workshops
Involve more people to achieve the outcomes Be realistic Ask people what they would like to see and how you can contribute to making it happen Ask people what are their priorities during these difficult times and offer support to build trust.
Without the introduction of quotas the council could have various steering committees comprising of various community and cultural groups which meet and report to council on issues of concern leading to the ability to take action including the sharing of resources to that end The community needs to see the council actively including people and recognizing their skills experience and historical wealth of culture and knowledge which brings strength to a fragile and divisive world
More signage and leaflets about Warriparinga at Warriparinga. This is a fantastic area to visit but there is little explanation on site about it and its significance.
Nothing. The council is there to serve the community not just one group.
Do more to ascertain the history of aboriginal cultural history in this area and how the land was used and what areas have significance
More things to get kids involved.
I feel that the Property and Facilities team could be more engaged in tangible outcomes, other than a few signs on a building. I feel that genuine attempts could be made at higher levels within CoM to connect deeply with our history, and to engage the local indigenous community in a meaningful way, no matter how uncomfortable that may be. Relationships can be forged over time to show a true desire to not just say in words, but to work towards positive outcomes over time.
Not really sure. Perhaps ask for input from some of the first nations people.

Do you have any other comments? (4 respondents)

Keep going :)
Thank you for doing the RAP, it's a good start but I would like to see the momentum build more on reconciliation and closing the gap in City of Marion. The Living Kaurna Cultural Centre and Warriparinga is amazing, and it'd be good to see even more things like this. For example, interpretive signs, more information on the website about the Kaurna history of different part of Marion, and general education for the public about the significance of the land and waters.
Need small budget to implement the RAP 23-25
Make sure we are all included in whatever 'plan' you are championing.



Appendix 2: Staff feedback – open text

What does reconciliation mean to you? (38 responses)

recognizing and acknowledging indigenous people and bringing them into our conversations. Providing an inclusive culture for all people.
Making things as reasonably right as you can
It means to close the differences and become friendly and one in the community with the Primary Owners of the Land
Respecting and including our First Nations people, their culture and heritage
For me, reconciliation is about strengthening relationships between Aboriginal and Torres Strait Islander peoples and non-Indigenous people. As an organisation its about making our community - regardless of their culture feel welcome, respected and represented equally.
Civil & Legal equity for First Nations people
Reconciliation means deepening the bond with Aboriginal and Torres Straight Islanders, understanding their needs and making a plan to implement ways that will contribute to closing the gap and improving outcomes for our First Nations people.
Respecting and acknowledging the wrongs of the past. Learn more about our First Nations, their history and connection to the land. They looked after Australia for millions of years before white people came along and half destroyed it. I want to respect and build relationships but I don't have much knowledge. My generation didn't focus on this at school or in bringing up my children.
Telling the truth about the past and developing positive relationships between our organisation and Aboriginal and Torres Strait Islander people into the future.
Actively engaging with First Nations people and organisations in the spirit of coming together as one.
finding a point at which the aboriginal community feels that they have been recognised, heard and valued and can move forward
righting wrongs that have been by previous generations
A journey towards understanding and respect. Involves truth telling, acceptance of differences.
Walking/working/living together everyday. Facing and acknowledging the past and moving fowrd together.
It means setting aside a time to educate yourself and reflect on issues surrounding the Aboriginal community.
Strengthening relationships between Aboriginal and Torres Strait Islander peoples and non-Indigenous peoples, for the benefit of all Australians
Connecting, listening and belonging.
To me, reconciliation means the building of trust, respect and relationships with Aboriginal and Torres Straight Islanders. This includes the acknowledgement of the past and recognition of indigenous rights.
Respecting people and cultural beliefs.
Understanding the past and its impact on indigenous people, and doing what we can now to ensure we have mutually respectful relationships going forward
Repairing the relationship with Indigenous community and learning what Australian culture can teach us.
Moving on from the past
We are one but we a many, we are Australian
Recognising and learning about First Nations' cultures, history and futures.
"Reconciliation" means restoring friendly relationships. Have they ever been friendly? Would another term be less offensive? Maybe this is one of the reasons we haven't had much success in this field?



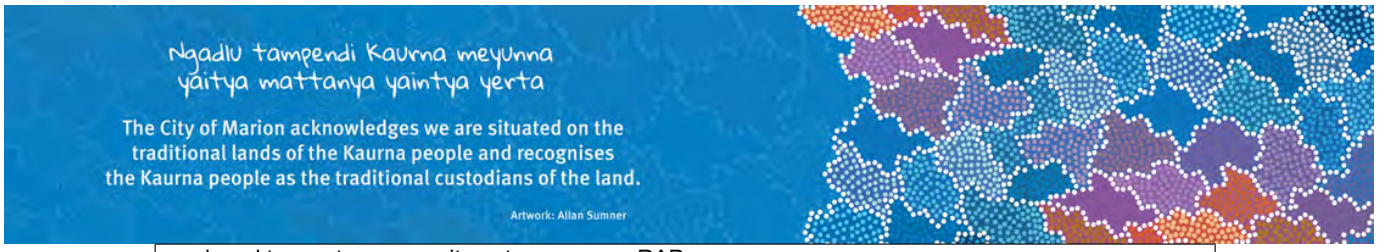
Respect, taking the time to really connect with and understand aboriginal culture. Integrating that understanding into the work we do.
Being more considerate to Indigenous Australians. Being aware of the history, asking myself what can I do to contribute to the reconciliation process.
Building cultural awareness across the organisation and the wider community. Enabling relationships with people who have Aboriginal and Torres Strait Islander backgrounds and providing opportunities for them to share their culture, history and future with our community.
For me reconciliation means to understand the past racial abuses that were committed by Australia under the White Australia Policy, and to endorse and commit to strategies that lift the standard of living, emotional and physical safety, and provide opportunities to First Nations People so they can live the same standard as the general population.
Embracing First Nations culture and evolving to adopt practices and culture that is more inclusive to First Nations way of life.
Making amends for mistakes made in the past.
It means walking together with Aboriginal and Torres Strait Islander People. This means building relationships through secure and ongoing funding, asking advice as early as possible, and listening and actioning that advice wherever possible.
Truth-telling Building trust and relationships Understanding racism and privilege Impact of last 200 years offovernment policy on aboriginal and Torres Strait communities
Enhancing opportunities for Aboriginal and Torres Strait Islander people to showcase and live their culture, feel safe in our community and navigate life within a society that has actively destroyed their way of living.
Coming together; respectful and true representation and say from First Nation People in matters that impact them
Collectively reflecting on the past, acknowledging the pain, suffering and grief caused and working towards a future which restores and champions indigenous skills, culture and connection to land.
Reconciliation to me is about acknowledging truth about our past, in particular events since colonisation no matter how hurtful or dark they may be. It is about meaningful tangible change that improves the lives of our first nations people and gives them the every opportunity possible to be part of modern Australia. It is about moving forward together, as one, to ensure that all of us have the same shared future.

Do you have any ideas that you think could be considered for our 5th Reconciliation Action Plan? (33 respondents)

I would love some more cultural awareness training.
Employee more Aboriginal and Torres Strait Islander peoples.
Don't have enough knowledge. Staff engagement workshop for RAP last week was the first time knowing about COM has RAP in place. Will have to do some reading..
Kaurna involvement in our land management practices: - Facilitating and discussing opportunities or desires for cultural mapping - CoM has many sites of cultural significance that are under valued. - Developing a frame work or strategy to incorporate Kaurna or cultural heritage into the consideration of project design or development - this could easily tie into environmental predesig check lists. - Facilitate caring for country opportunities for Kaurna - cultural burn & Firegarden. This can be easily incorporated in to biodiversity management plans and i have participated in programmes as such at City of Adelaide. This doubled as an opportunity for community engagement, reconciliation, Kaurna empowerment and significant biodiversity outcomes.
Keep it simple and relative to the City of Marion only



A RAP resource or staff member to assist in implementing the plan and helping to educate the community on First Nations issues.
Better visibility of reconciliation efforts, improve the focus of the RAP Working Group.
Direction around how to engage with Kaurna and who we work with (including reference to KYAC and other peak groups) Establishment of formal projects with Kaurna to support Aboriginal Land Management - particularly around Tjilbruke sites, Sturt River and Field River. What happened with Kaurna Tappa Iri Agreement Direction on whether cultural mapping is appropriate and development of a system to ensure there is corporate knowledge of cultural sites. Commitment to regular cultural competency training for staff Audits of whether existing council sites are culturally inclusive. Direction on how we will consider reconciliation and cultural values through the scoping and design of our projects (e.g. in the PMF and potentially through an ESG panel??).
Focus on building better relationships with key First Nations stakeholders
A stronger focus on cultural awareness training of CoM, particularly in relation to culture specific to Kaurna people (particularly focussed on understanding their current/contemporary challenges and concerns) Increased employment options at CoM for aboriginal people, and awareness building of this.
Some relationship-building with local First Nations people. Consultation with First Nations is a regular KPI but that's hard to do if you don't know how to reach out or who to reach out to and when you do it goes nowhere.
Ongoing engagement opportunities throughout the plan for staff and community.
I think actively setting up education for council staff as well as the general public. Especially older residents of Australia have not been as educated about the traditional owners of their lands. I believe that, at the very least, being aware of the rich culture that this country has is important.
Increasing the ratio of Aboriginal and Torres Strait Islanders employed by the City of Marion. Introducing a policy/targets for Aboriginal and Torres Strait Islander businesses supplying and providing services to the City of Marion. The Economic Development Team to continue to work with the Circle to encourage businesses to use the City of Marion coworking space and participate in the Southern Business Mentor program. Look at how we deliver our Acknowledgement to Country and provide training for staff to tailor acknowledgements, see TedEx for inspiration - https://www.youtube.com/watch?v=zxo18_7BDt4
Having AIATSIS maps of Australia in all CoM Buildings
Yes, we need to better engage with Kaurna on Council initiatives. This could be a formal regional agreement and include a First Nations Consultative Committe to build relationships.
Learn and use indigenous names for flora, fauna and places.
Be more aware of current legislation and practices and adapt RAP to meet indigenous traditional values and practices to be effective for up and coming generations.
We need to acknowledge that first Australians do have a lower life expectancy, higher rates of poverty driven passive and violent crime. That social improvements will only come when all accept change is needed. Personally, "acknowledgement of country" is becoming more political than ever... we will be on the right track when this is not a requirement, leading into every speech or session by any and all.
Advertising for "identified" positions, eligible only for Aboriginal and Torres Strait Islander applicants.
Reconsider the term "reconciliation"
Not at this stage
What services does City of Marion have that they could offer Indigenous Australians? For example, free community hall hire for events.
Mandatory cultural awareness training for all staff and long-term contract employees. Incorporate Acknowledgement of Country into all meetings with a certain number (10+?) of people - including Teams meetings - AoC can be included in the chat at the beginning of the meeting. Hire a dedicated Reconciliation Officer who will actively help our organisation and community to understand the importance of reconciliation, and provide support so that the organisation is well



equipped to meet our commitments as per our RAP. Host an annual calendar of community events outside of NAIDOC and Reconciliation Week.
I would advice that the RAP focuses on ways we can partner with First Nations Peoples that give them opportunities to MC events, create more art for the City of Marion, and my favourite, a first nations festival that gives them the opportunity to sell their art, give talks on their history, provide interactive activities and create a safe space for dialogue and reconciliation.
Make our buildings as welcoming as possible to our community
Personally I think there is a great opportunity in creating and building ongoing projects with the Kaurna community, not just one-off events, workshops or opportunities to work together. One example is to develop a program of cultural burning (cool burning) with Kaurna on CoM land. This program could look at the burning itself, but also education and engagement opportunities for the broader community.
Cultural training mandated and organised by CoM. To be repeated/reviewed every couple of years (SCI delivers a very thought provoking and immersive one).
- Remove prescriptive wording around CEO email communications on significant days and alter to 'Communicate significant days to all staff' - Alter wording around having a Reconciliation focus at General Staff Meetings to include 'or Leadership Forums' - Focus more on creating relationships with the community and creating engaged stakeholders - Remove wording around circulating NRW resources to all staff (this doesn't make sense of how the Reconciliation Resources are created to circle to all staff)
First Nation people community representation on an advisory committee to provide advice on CoM's RAP.
Consideration of how to blend indigenous skills and knowledge of environment into everyday mindset, decision making and project evaluation. Viewing projects through an indigenous perspective, could possibility create a counterbalance to evaluating the success or failure of projects/developments from a purely economic perspective. For example, Project Y if implemented could generate $X million dollars for the community, however it will also irreparably damage local environment and bio-diversity. Is there another alternative which can generate the same economic value, whilst maintaining or enhancing local environment and bio-diversity which could be implemented instead?
I would like to see the RAP identify opportunities for first nations people to practice first nations land management techniques on City of Marion land. This is something that could be developed through Council's new Biodiversity Plan 2024-2029.

What do you think we can do to improve our reconciliation outcomes? (34 responses)

provide cultural awareness training and create an anti-discrimination policy. This will ensure that First Nation's Australians who work at CoM feel included and respected. Hiring a diverse range of people to ensure our workplace is culturally diverse.
Employing more Aboriginal and Torres Strait Islander peoples.
1. Increase awareness amongst staff 2. Training staff to how to interact with them 3. Programs to increase options for them to work with us
Thinking of our first nations connections and community members as the asset that they are and holding them at the forefront of planning and strategy across the organisation. Empower our first nations people in decision making.
Deliver on the Plan
More education sessions which incorporate truth telling needs to occur to staff and public. Many people do not understand the racism and hurt that aboriginal people were subjected to resulting in intergenerational trauma that contributes to their ongoing mental anguish that occurs today. Part of



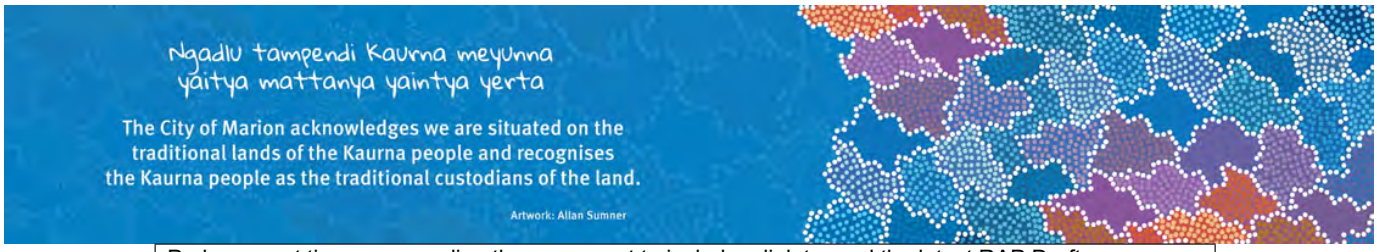
reconciliation is to help generate compassion and empathy to change any misguided and misinformed positions and assist in reducing racial intolerance.
Shared responsibilities across the organisation with leaders driving outcomes with their teams. This doesn't sit in one role or with one person.
Provide more confidence around what we can do... and if it's not clear, be open about this in the RAP and help create permission, space and flexibility in our organisation to explore opportunities.
Simplify - there are too many deliverables in the current RAP. We should focus on doing a few things well.
To enhance the effectiveness of the Reconciliation Plan, it is essential to allocate adequate internal resources. By doing so, we can empower the organization to lead the process and accomplish substantial goals. By integrating a greater number of Kaurna people into the process alongside the CoM could contribute immensely to its authenticity. Their involvement would bring valuable perspectives and enhance the cultural richness of the Reconciliation Plan.
To listen to what we can do to build on previous improvements and take on board everything that is put to us with an open mind.
I don't really know what would work.
Honest conversations and opportunities to ask questions. Know who to contact and what best practise is. Have an Aboriginal/Kaurna consultate or champion that can advise on how/whem/who to engage and consult with. Aboriginal people have opportunity to openly share their culture with the wider community More Education from the early years, new arrivals, minority groups.
I think getting out to as many communities as possible. Really marketing the action plan as for everyone. I feel that sometimes when I see any event that is advertised as being for the Aboriginal community, I am weary to attend due to the feeling that I am not welcomed or it might not be catered to non-Aboriginal people. I think by approaching this by labelling it as educational for all, it will help everyone to know that it is for education.
Re-examine what we are currently doing taking note of ideas listed in point 3 above
Improve the Governance and the outcomes will follow.
There are 2 key outcomes - build and improve relationships and we need leadership.
Include indigenous spiritual elements to experiences.
Advise within indigenous communities as well as different ethnic communities. All types of communities want to be part of reconciliation week.
Stop giving money, give experience.
Listen, engage and support Indigenous community members on outcomes and topics that THEY identify.
Less strategic, more operational please
Have dedicated staff that have a key role in building relationships with indigenous stakeholders
More events offered by the council during Reconciliation Week. All events seem to be full already for the 27th May. Also, email from CEO on National Sorry Day came out late afternoon, perhaps this email should be sent first thing in the morning. Better staff engagement to get ideas from everyone of what their business area can offer. Make it a competition.
Engage a Reconciliation Officer or similar to drive actions and help guide the organisation to deliver positive outcomes. Seek a committee of engaged staff to assist, monitor progress, seize opportunities and ensure the RAP is on track.
Complete the above deliverables.
Engage with and employee more First Nations Australians.
Make sure that there are concrete changes and that this is not still a tick box exercise. I would like more work done during staff inductions.
Encouraging and resourcing council staff to engage with Kaurna for relevant aspects their projects.



Impossible to rank the above. All of the above could happen simulateneously, understanding that different time frames for implementation are required.
Stronger connection with community, clearer protocol and guidelines around writing and style. Create a full-time position that is a knowledge base for reconciliation along with diversity and inclusion and can be a strong lead for the RAP and other culture-related initiatives.
Provide a dedicated First Nations staffing resource
Weaving/blending indigenous culture, knowledge and skills into everyday and economic decision making.
Ensure that they are achievable. Make sure that they are funded and that they sit with the right staff or team to ensure effective outcomes.

Do you have any other comments? (16 reponses)

I would like to know more about RAP programme and if i could be of any assistance
I would love the opportunity to participate in the development of our next RAP. This is something I care deeply about and have identified gaps with in the CoM that have simple solutions resulting in multifaceted positive outcomes
A RAP is the first step to moving forward, however, it consists of very generalised statements and does not include targeted solutions that will improve outcomes for aboriginal people. It would be useful to know, following the launch of the RAP how CoM will approach the goals of the RAP and more education on how staff can 'do their bit'. I think also that Council should consider a specific resource to be an overseer of the RAP and someone that the Council staff could consult with when implementing strategies, events and general operations which relate to aboriginal and Torres Straight Islanders. In addition, all of the above RAP deliverables are important and although I've given them a ranking, one is not significantly more important than the other.
I'm proud to be part of an organisation that has a RAP. We need a dedicated staff member that can work on the RAP - preferably someone who identifies as Aboriginal or Torres Strait Islander. It's great to have a consultant on board at the moment, but there needs to be an ongoing staff member to help it live and breathe once the RAP is endorsed. I've also wondered whether the position could be better aligned within a Community Development team due to the outward focus of the RAP and complexities of broader community development in this space (acknowledging that there is still a role for P&C and the great work that has been done :)). The RAP and RAP Working Group also needs a stronger connection with our corporate strategic management framework to help inform project planning and implementation. Perhaps there is an opportunity for it to be considered through a broader corporate ESG framework? (this is something we are looking at for enviro sustainability at the moment)
In the limited amount I know of the Reconciliation Plan format/process demanded by Reconciliation Australia is seems be quite prescriptive, which has the potential to restrict the opportunities for CoM to achieve self-actualization.
Look forward to more conversations and opportunities to engage further with this.
Really important commitment for CoM - thank you for engaging.
There is a lot that CoM could do to close the gap.....
Aboriginal Business Procurement Plan is 'problematic'. My preference is to continue to engage companies (irrespective of ownership) that are adequately skilled, experienced, and represent value for money for our residents. Suggest we should again offer tendering training to aboriginal owned entities to help them understand the processes, what is important to councils when assessing tenders, and tips to improve their chances of successfully being awarded contracts.
Allocate resources / staffing to achieve RAP goals and built trust and connecting with local First Nations' communities.
Thank you for the opportunity to comment
The work done so far by the Council appears to be really good.



Perhaps next time your sending the survey out to include a link to read the latest RAP Draft.
Thank you for supporting reconciliation
Apologies,I was unable to make the workshops. I'm interested in what measures are being taken to build relationships with the Aboriginal Community in development and ongoing implementation of this plan (eg. who is at the table with you from our First Nations' community).
Would like to create Welcome to Country video, I believe that budget was captured for the next RAP?

12.7 1 Cumbria Court, Mitchell Park	
Report Reference	GC230627R12.7
Originating Officer	Unit Manager Property & Facilities – Michael Collins
Corporate Manager	Manager City Property – Thuyen Vi-Alternetti
General Manager	General Manager City Development – Tony Lines

REPORT OBJECTIVE

The purpose of this report is to seek a further decision from Council as to the future use of 1 Cumbria Court following a decision by the Department for Education not to proceed with a lease of the building from Council.

REPORT HISTORY

Report Reference	Report Title
EMF210921	Cumbria Court, Mitchell Park
GC220614R11.4	Cumbria Court, Mitchell Park – Future Use
GC220726R12.1	Cumbria Court – Section 194(2)(a) Report for Consultation
SGC220830R9.2	Cumbria Court, Mitchell Park – Revocation of Community Land Classification
GC20230214	Mitchell Park Neighbourhood Centre – 1 Cumbria Court - EOI

EXECUTIVE SUMMARY

At the General Council Meeting on 28 February 2023 Council resolved to negotiate with the Brompton Bowden School (one of the EOI applicants) for the lease of the 1 Cumbria Court building for a term of 5 years at a rent in accordance with Council's Leasing and Licencing of Council Owned Facilities. Council further resolved that it would allocate up to $150,000 to upgrade the building for the incoming lessee.

Following discussions and site meetings with representatives of the Department for Education and Brompton Bowden School, the Department for Education has advised Council in writing that they do not wish to proceed with the leasing of the site mainly due to the significant costs required to bring the property to a suitable standard.

This report is to consider the available options, with a recommendation that the building be demolished and the site returned to open space.

RECOMMENDATION

That Council:

1. **Notes that the Department for Education and Brompton Bowden School have advised Council that they do not wish to proceed with the leasing of 1 Cumbria Court, Mitchell Park.**
2. **Writes to the Minister for Education requesting their consent for the Permitted Use in the Lease to be varied from 'Neighbourhood Centre Purposes' to 'Open Space' and their consent to demolish the building and carpark on the Leased Land.**

3. **Notes that the previously allocated $150,000 (GC20230214R11.1) for the building upgrade will no longer be required.**
4. **Allocates up to $110,000 in the 2023/24 budget to demolish the building and carpark and return the site to open space.**
5. **Allocates an additional $6,000 per annum (indexed) to the Open Space Operations budget in 2023/24 onwards for ongoing maintenance of the additional open space.**
6. **Notes there will be a favourable impact on the 2023/24 budget of $34,000 and an unfavourable impact on the Long Term Financial Plan (2024/25 onwards) of $6,000 (indexed) per annum.**
7. **Notes the impact of these changes will be incorporated into the next budget review.**

BACKGROUND

The Mitchell Park Neighbourhood Centre located at 1 Cumbria Court, Mitchell Park was officially opened on 31 May 1987 as a joint venture between the South Australian Housing Trust and the City of Marion.

With the completion of the new Mitchell Park Sports and Community Centre (MPSCC) in Moreland Avenue, the building at 1 Cumbria Court has become vacant and is surplus to current requirements. The new MPSCC provides the Neighbourhood Centre with the opportunity to improve and extend its services to the community which was limited in their original facility at 1 Cumbria Court.

At the Council Member Forum held 21 September 2021 it was determined that a community consultation process should be undertaken to seek the views of the community as to whether Council should retain or dispose of all or some elements of the site, and should Council decide to retain the site and the building, whether there were community organisations interested in submitting an EOI.

Community consultation was undertaken between 28 March 2022 to 29 April 2022 and reported back to Council on 14 June 2022 (GC220614R11.4 – Cumbria Court, Mitchell Park – Future Use).

The General Council Meeting held 30 August 2022 resolved that a further EOI process be undertaken. At the Council Member Forum held 31 January 2023, a summary of the EOI applications was presented to Members and is included in the previous report to Council (see link) GC230214R11.1.

Leased Land – Department for Education

Council holds a current lease, as Lessee, over the portion of the Department for Education's land (DfE), being portion of 30 Lanark Avenue Mitchell Park, bordered in green on **Attachment 1** on a 'peppercorn rent' (low nominal rent, in this case 10 cents per annum). The leased area includes the walkway and a portion of the building and carpark over the Minister for Education's land. The initial 50-year lease term commenced in May 1987 and expires May 2037 and Council has two further rights of renewal of 50 years each, taking the lease to 2137 should Council exercise its rights.

The lease conditions state that Council cannot assign, sub-let, or otherwise part with the possession of the leased areas without the DfE's consent. The permitted use clause also states the leased areas will be used as a neighborhood centre and will not be used for any trade business or profit-making venture without obtaining the Minister for Education's consent.

In relation to the Leased Land bordered in green on **Attachment 1**, some options within this report will require the approval from the Minister for Education to:

- Demolish the building and change the permitted use to open space (under recommended Option 1)

- Sub-let the Leased Land and change the permitted use in order to sub-lease the building to one of the EOI Applicants (under Option 2)

Following the Council decision on 30 August 2022, staff undertook an EOI process seeking submissions for the lease or licence of the building from Community Organisations, Not for Profit Organisations (with a community focus) and Non-Government Organisations (NGO's) with a community focus, or the purchase of the site from any organisation.

Four (4) submissions were received (three within the EOI period and one after the EOI period closed). The applications received include:

- Gowrie SA **(EOI subsequently withdrawn)**
    - Request to purchase
    - Provide community-based childcare, kindergarten, and parenting programs
- Sambo Federation Australia
    - Request for long term lease and future potential to purchase
    - Russian martial art and combat sport
- Puddle Jumpers
    - Request to lease
    - A NFP, NGO responding to social development needs of vulnerable children and young people
- Bowden Brompton Community School
    - Request to hire with future potential to lease
    - Provide learning programs for students unable to engage in traditional education programs in schools

At the General Meeting of Council on 14 February 2023 Council resolved to negotiate with the Brompton Bowden School (one of the EOI applicants) for the lease of the 1 Cumbria Court building for a term of 5 years at a rent in accordance with Councils Leasing and Licencing of Council owned Facilities. Council further resolved that it would allocate up to $150,000 to upgrade the building for the incoming lessee.

Following discussions and site meetings with representatives of the Department for Education and Brompton Bowden School, the Department for Education has advised Council in writing **Attachment 2** that they do not wish to proceed with the leasing of the site following their own investigations, due mainly to the significant costs required to bring the property to a standard likely to be required from a change of use development application, which they estimated to be approximately $250,000. The Department for Education were asked to clarify whether they would re-consider their position should Council be in a position to pay for the required upgrades, or whether the Minister might be interested in purchasing the building (noting that it is already partly on land owned by the Minister). The Department for Education re-confirmed that they were no longer interested in proceeding either with a lease or a potential purchase of the building.

OPTIONS

Following the decision by the Department for Education, Council now needs to reconsider its options for the building. Two primary options are:

- **Option 1** – Demolish the building and return to open space. This option is recommended due to the significant upgrade costs likely to be required for any leasing of the building which would trigger a change of use development application. These costs would need to be covered by either Council or an incoming lessee. There would be some initial costs for this

option for the demolition of the building and remediation of the site, which can be covered from the $150,000 previously allocated for building upgrades, however ongoing maintenance costs would be minimal.

- **Option 2** – Seek to negotiate a lease with one of the previous EOI applicants refer GC230214R11.1 or conduct a new EOI campaign for the lease of the building. This option would still likely have the issue of the change of use triggering a requirement for the upgrade of the building to meet Disability Discrimination Act (DDA) requirements at a significant cost to either Council or an ingoing lessee.

- **Option 3 – (Not recommended)** - A third option could be for Council to retain the building as a 'hall for hire' which may not trigger a 'change of use' however this would detract from the intentions of building the new Mitchell Park Sports & Community Centre, would involve ongoing maintenance costs, and would require administrative resources to manage any bookings of the facility at a cost to Council. This option is not recommended.

Benefits (Pros)	**Disadvantages (Cons)**
Option 1 - Demolish building and return to open space (Recommended)	
The DfE has previously confirmed in principle they may be amenable to this option subject to Minister approval. Retention as open space is likely to be attractive for the community. Revocation of the community land status is not required if Council retains the Leased Land and seeks consent to change the permitted use.	Council is well serviced in open space and playgrounds within the surrounding area. Estimated to cost $110k up-front (demolition and open space reinstatement) and $6k per annum ongoing (maintenance). The demolition and remediation costs can be funded from the previously allocated $150,000 for building upgrades.
Option 2 - Retain and lease	
Does not require the revocation of community land status. Retention as a leased facility may be attractive for the community.	The building is approximately 35 years old and will likely require considerable ongoing maintenance, repair and renewal in future years. Estimated to cost up to $250,000 up-front (including DDA compliance) either for Council or an ingoing lessee. This is unfunded. There would be moderate costs for ongoing administration, building insurance, repairs, and renewal. This would be somewhat offset by an annual rental income of 7% of market value ($2,149). Some proposed building uses may not be best suited to urban cul-de-sacs. Council could approach one of the previous EOI applicants, or undertake a new EOI process.

Should Council wish to negotiate with one of the previous EOI applicants suggested wording could be:

That Council:

a. *Writes to the Minister for Education to seek consent to sub-let and change the permitted use of the Leased Land.*

a. *Subject to the consent of the Minister for Education and any applicable statutory requirements, commences negotiations with [INSERT APPLICANT] to enter into a 5 year lease agreement at a rent in accordance with Council's Leasing and Licencing of Council Owned Facilities Policy ($2,149.00 per annum plus outgoings).*

EITHER

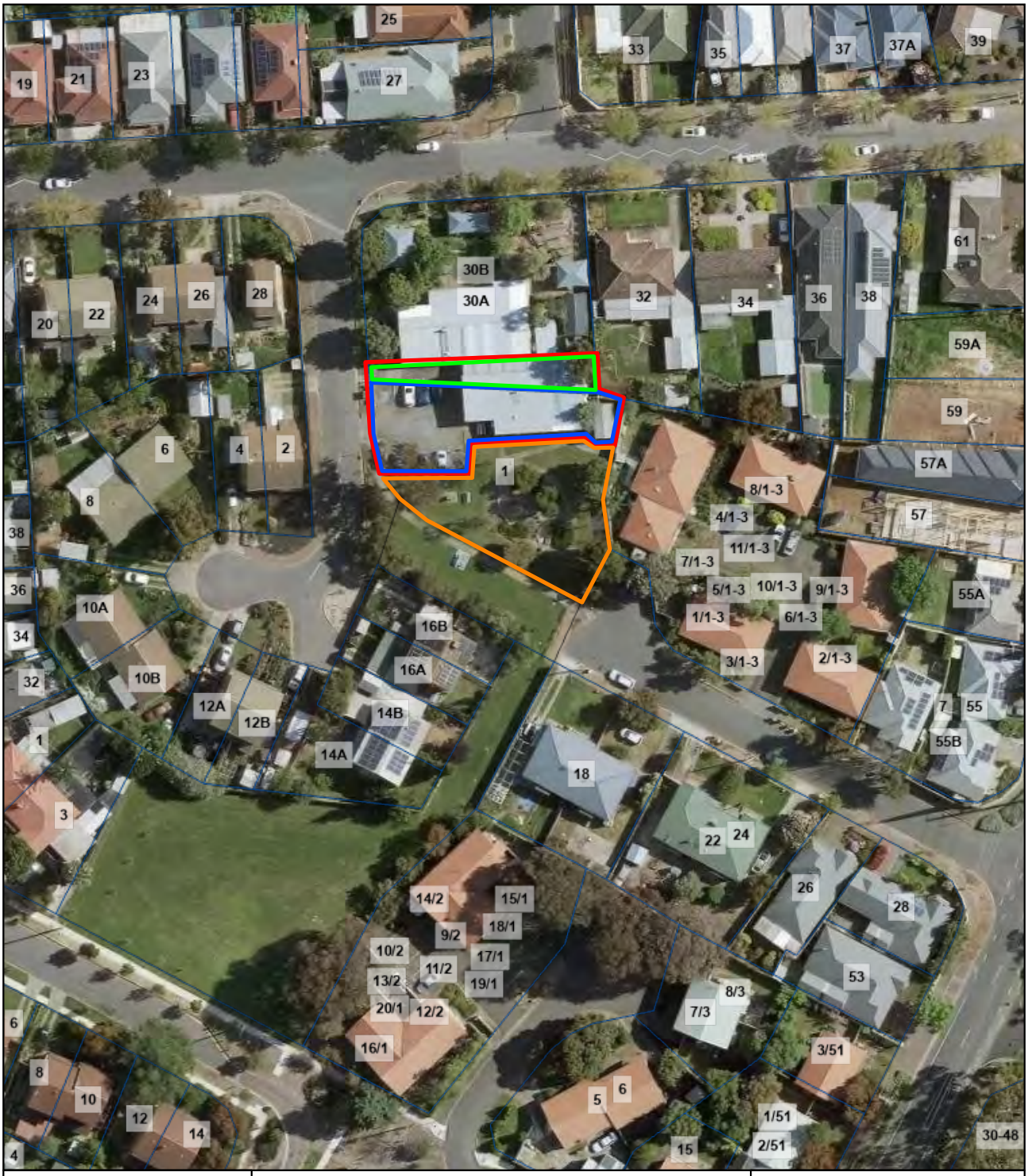
b. *Allocates up to $250,000 through Council's quarterly budget review process to upgrade the building for the incoming lessee (works to include, compliant ramp, Disability Discrimination Act (DDA) compliant entrance and toilets, kitchen, fixing of roof leaks*

OR

Requires as part of an agreement to lease that the lessee will undertake any required works to bring the building to the relevant statutory standards as part of any required change of use Development Application.

ATTACHMENTS

1. Attachment 1 - Aerial Image 1 Cumbria Court Mitchell Park [**12.7.1** - 1 page]
2. Attachment 2 - Correspondence from Department for Education not proceeding [**12.7.2** - 3 pages]



About this Document
This map has been created for the purpose of showing basic locality information and is a representation of the data currently held by The City of Marion. This information is provided for private use only.

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Contact the GIS Esri Administrator for data enquiries.

City of Marion Web Map Printout

CITY OF MARION

Ward Labels
Wards
Marion Council Boundary
Metropolitan Adelaide Council Boundaries
House No. Label
Parcels (All)
Property (Linked)

Created by svc.ArcGIS
02/02/2023 10:59 AM

N

Coordinate System:
WGS 1984 Web Mercator Auxiliary Sphere

Scale: 1:1,128

0 0.02 0.04 km

Sources: Esri, HERE, Garmin, USGS, Intermap, INCREMENT P, NRCan, Esri Japan, METI, Esri China (Hong Kong), Esri Korea, Esri (Thailand), NGCC, (c) OpenStreetMap contributors, and the GIS User Community, Sources: Esri, HERE, Garmin, FAO, NOAA, USGS, © OpenStreetMap contributors, and the GIS

From: Owen, Janelle (Education)
Sent: Thu, 18 May 2023 03:54:51 +0000
To: Bernadette Lee
Cc: Michael Collins; john.leondaris575@schools.sa.edu.au
Subject: RE: 1 Cumbria Court, Mitchell Park

OFFICIAL

Hi Michael

Thank you for your follow-up in relation to the building at 1 Cumbria Court, Mitchell Park.

The Department for Education will not be continuing with the lease for this building and the Bowden Brompton Community School wish to formally withdraw their expression of interest.

Unfortunately, the building is not a viable option due to the cost to undertake necessary upgrades and ongoing maintenance of that building.

We appreciate the time that you and Bernadette have given whilst we carried out our due diligence in relation to this site.

Thank you and kind regards,
Janelle

Janelle Owen
Property Coordinator | Asset and Facilities Management
Department for Education | Level 2, Education Support Hub, 8 Milner Street, Hindmarsh SA 5007
GPO Box 1152, ADELAIDE SA 5001
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From: Owen, Janelle (Education)
Sent: Friday, 5 May 2023 1:53 PM
To: Bernadette Lee <Bernadette.Lee@marion.sa.gov.au>
Cc: Michael Collins <Michael.Collins@marion.sa.gov.au>; Leondaris, John (Bowden Brompton

Community School) <John.Leondaris575@schools.sa.edu.au>
Subject: 1 Cumbria Court, Mitchell Park

OFFICIAL

Good afternoon Bernadette

Thank you for your assistance so far with the potential lease between the Minister for Education, Training and Skills and City of Marion for the former Neighbourhood Centre situated at 1 Cumbria Court, Mitchell Park.

I met with John Leondaris this morning to ascertain the amount of work required to make this building compliant and meet Department for Education standards.

Unfortunately, we have discovered that the cost just to install an accessible toilet and ramp is significant, plus the general upgrade and ongoing of the maintenance of the building means that the investment we are looking at is way above the financial capacity of the school.

Based on this information, it has been decided that the Department for Education cannot proceed with the option to lease this building as it is financially unviable to do so.

However, John is very keen to have a presence in this area to support students within the council area who have been unable to engage in traditional educational programs in schools. If you know of any space that could be suitable, and would not require a significant financial investment, we would be very keen to hear about it. Ideally, the space would include a classroom, breakout room, kitchen facilities and amenities.

Thank you again for your help and I will wait to hear from you regarding the next steps for 1 Cumbria Court if it is surplus to councils requirements.

Kind regards,
Janelle

Janelle Owen
Property Coordinator | Asset and Facilities Management
Department for Education | Level 2, Education Support Hub, 8 Milner Street, Hindmarsh SA 5007
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12.8 Community Grants 2022/23 Round 2	
Report Reference	GC230627R12.8
Originating Officer	Grants Officer – Sherina Kuik
Corporate Manager	Manager Community Connections - Merran Fyfe
General Manager	General Manager City Services - Ben Keen

REPORT OBJECTIVE

To award funding for Community Grants 2022-2023 Round Two and endorse a minor amendment to the Community Grants Guidelines.

EXECUTIVE SUMMARY

The Community Grants program provides funding support to local not-for-profit organisations to deliver activities and projects that demonstrate a strong community benefit. $50,000 is allocated to each of the two grant rounds per financial year.

Eligible applications were assessed by administration against Council's endorsed assessment matrix and grant guidelines and are presented for Council's consideration and decision. A total of twenty projects were received.

RECOMMENDATION

That Council:

1. **Endorses a total of $48,167 for the Community Grants Program Round Two funding in 2022-2023 (as per the table below).**

Organisation	Project title	Amount requested
Marion City Band Inc	Harmonising inclusion: Creating a neurodiverse-friendly Marion City Band Community	$3,730
Oaklands Community Garden	Enhancing community enjoyment of Oaklands Community Garden	$2,179
Marion Bowling Club Inc	All Abilities Bowls	$3,137
Southern & Western Community Broadcasting Inc (Coast FM)	Replacement of CD players in broadcasting studios	$4,361
Friends of Glenthorne National Park	Tools and small equipment	$1,285
Friends of Sturt River Landcare Group Inc	Vouchers for volunteers	$1,000
Adelaide Cricket Club	Junior Buffs – Girls – Cricket Academy	$4,936
Foodbank of South Australia Incorporated	Food Hub Edwardstown, Keeping Warm this Winter Project	$2,589
Royal Life Saving Society Aust South Australia Branch Inc	Becoming Swimmers in Australia	$4,937
Hub Netball Club Incorporated	Growing netball participation at a new club in Seaview	$4,623
The Probus Club of Hallett Cove Incorporated	Defibrillator Grant Application	$1,430

Cove Football Club Incorporated	Indigenous Guernseys	$3,000
South Coast Cycling	Sunsmart awning for volunteers/riders	$10,000
Dover Gardens Kennel and Obedience Club Inc	Faeces Mitigation Program	$960
	TOTAL	**$48,167**

2. **Endorses the amendment to the Community Grant Guidelines to include the responsibility of the applicant to disclose any in-kind or financial contribution received from the City of Marion in the current financial year and/or ongoing.**

BACKGROUND

The Community Grants Program provides annual funding support to assist local not-for-profit organisations to deliver activities and projects that demonstrate a strong community benefit. $50,000 is allocated to each of the two grant rounds per financial year.

The City of Marion is committed to a diverse and inclusive community. Applications should reflect and celebrate this by ensuring projects are inclusive and as accessible as possible for all groups, including people of various gender, age, sexuality, cultural backgrounds, religious beliefs, and those living with a disability.

Community Grant funding allows the community, through local organisations and groups, to identify issues that are important to them, to develop their own solutions and fund their ideas. The round opened on 1 February and closed on 6 March 2023.

DISCUSSION

Twenty eligible applications were assessed against Council's endorsed grant guidelines and scoring matrix, with a possible 100 points in total to be awarded. This process determined their rank order (Attachment 1 provides a summary of applications in ranked order; Attachment 2 provides an overview of all applications including further project information).

This round was oversubscribed by $34,832 with three applicants applying for more than $5,000. The guidelines state each funding round may include one grant up to $10,000, with the remaining funding pool having a limit of $5,000 per application.

The guidelines also state that while applications are accepted from groups that have received grant funding in previous financial years, priority may be given to organisations that have not received funding within the last two financial years.

Following discussions at the Elected Members Forum (FORUM230516) a minor amendment has been made to the Community Grant Guidelines (Attachment 3) for endorsement for future rounds commencing 2023-2024. The amendment requires applicants to disclose any in-kind or financial contribution received from the City of Marion in the current financial year and/or ongoing as part of the application process.

ATTACHMENTS

1. Community Grants 2022-23 Round 2 - Summary of Applications by Ranking [**12.8.1** - 2 pages]
2. Community Grants 2022-23 Round 2 - Considerations for Council [**12.8.2** - 7 pages]
3. Community Grant Guidelines [**12.8.3** - 4 pages]

Summary of Applications by Ranking:

				Option 1	Option 2
No.	**Organisation name**	**Project**	**Total average score** **Max 100**	**Amount requested ranked in score order**	**Amount requested ranked in score order Excludes multiple funding in last 2 FY 1 app receives 10k**
1	Marion City Band Inc	Harmonising inclusion: Creating a neurodiverse-friendly Marion City Band Community	91	$3,730	$3,730
2	Oaklands Community Garden	Enhancing community enjoyment of Oaklands Community Garden	89.8	$2,179	$2,179
3	Marion Bowling Club Inc	All Abilities Bowls	88.8	$3,137	$3,137
4	Southern & Western Community Broadcasting Inc (Coast FM)	Replacement of CD players in broadcasting studios	82.3	$4,361	$4,361
5	Friends of Glenthorne National Park	Tools and small equipment	82.3	$1,285	$1,285
6	Friends of Sturt River Landcare Group Inc	Vouchers for volunteers	81.5	$1,000	$1,000
7	Adelaide Cricket Club	Junior Buffs – Girls – Cricket Academy	81	$4,936	$4,936
8	Foodbank of South Australia Incorporated	Food Hub Edwardstown Keeping Warm this Winter Project	77.3	$2,589	$2,589
9	Royal Life Saving Society Aust South Australia Branch Inc	Becoming Swimmers in Australia	76	$4,937	$4,937
10	Warradale Community Children's Centre * #	Butterfly garden	76	$10,000	$0

11	Hub Netball Club Incorporated	Growing netball participating at a new club in Seaview	73.3	$4,623	$4,623
12	The Probus Club of Hallett Cove Incorporated	Defibrillator Grant Application	71.8	$1,430	$1,430
13	Sheidow Park Cricket Club Inc #	Update and modernise	68	$4,390	$0
14	Cove Football Club Incorporated	Indigenous Guernseys	68	$3,000	$3,000
15	South Coast Cycling *	Sunsmart awning for volunteers/riders	65.5	$10,000	$10,000
16	Dover Gardens Kennel and Obedience Club Inc	Faeces Mitigation Program	63	$960	$960
17	Marion Tennis Club Incorporated	Split system aircons	60.3	$5,000	$0
18	Meals on Wheels – Edwardstown branch	Front garden and access improvement	59	$4,980	$0
19	The South Australian Masters Squash Association Inc *	Ball Machine	54	$8,795	$0
20	Hallett Cove Netball Club Inc	Clubroom Redevelopment Support	53	$3,500	$0
		TOTAL		**$84,832**	**$48,167**
		TOTAL based on budget cut off point		**$48,597**	**$48,167**

**Applications over $5,000*
 # Applicants that were funded in both 2021-22 and 2022-23 in Community Grants Program

Community Grants Report 2022-2023 Round 2

Note: Applications highlighted in blue requested funding over $5,000

No	Organisation Name	Project	Score	Project Summary (please note: in their own words)	Considerations for Council	Funding
1	**Marion City Band**	Harmonising Inclusion: Creating a Neurodiverse-friendly Marion City Band Community	91	“Harmonising Inclusion" aims to create a neurodiverse-friendly culture at Marion City Band. The project will be a partnership between Marion City Band and AustimSA and will primarily focus on ensuring our Heaven Brass learner group is equipped to teach and support neurodivergent musicians. The project will benefit neurodivergent members of the community by providing opportunities for social connection, skill development, and self-expression through music-making. AutismSA specialists will deliver two training sessions. The first, delivered to our music directors and tutors, will focus on neurodiverse-friendly teaching methods and communication styles. The second, delivered to the entire band membership, will focus on how best to be a neurodiversity ally. An AutismSA Occupational Therapist will assess the Band Hall and present recommendations on how to make the environment more neurodiverse-friendly. The therapist will also prepare an onboarding pack for new neurodivergent members to facilitate a smooth transition to the Marion City Band community.	Excluded the cost of purchasing specialised equipment to support neurodivergent members (eg. practice drum pads and stands) from this grant. They would seek to purchase this equipment using existing funds and additional fundraising	$3,730 Could proceed with partial funding $2,953 Annual membership fee $175 Received contribution of $47,912.05 from the City of Marion in 2022 (including $10,000 once off grant assistance) Received in-kind use of Marion Cultural Centre to the value of $2,300 ex GST on two dates each financial year for fundraising concerts
2	**Oaklands Community Garden** **(Auspiced by Sustainable Communities SA)**	Enhancing community enjoyment of Oaklands Community Garden	89.8	In order to increase local community engagement with the Oaklands Community Garden, this project will (a) provide interesting and relevant garden-related workshops, and (b) continue to maintain the amenities of the garden. The project will deliver 2 workshops to the local community: (1) a fairy garden workshop for families with young children; and (2) a practical gardening workshop to attract adults, such as cultivating plants from seeds and cuttings. The latter workshop was requested by community members who attended a gardening workshop in 2022. In addition the project will continue maintenance and repair of the garden: put barkchip down for a meandering path through the flower and fruit garden bed; purchase a battery and charger for our new hedge trimmer which is used to prune bushes; purchase and install replacement irrigation heads to replace those that have been vandalised; purchase 2 security cameras to discourage vandals from damaging the garden.	Run by volunteers Committed to organic gardening principles	$2,179 Total project cost $2,500 Could proceed with partial funding $1,859 Donation from Bunnings of plants and other garden materials for workshops valued at about $200, confirmed. Some fund-raising activity that may yield about $500, unconfirmed. $10 participant fee for workshops to cover refreshments/minor equipment $5 annual membership fee Received $3,465 in Comm Grants R2 21/22 for garden beds, rainwater tank, table and chairs etc

3	**Marion Bowling Club Inc** **(Auspiced by Bowls SA Inc)**	All Abilities Bowls	88.8	This project is to purchase several sets of bowls that are better suited for individuals who might have a physical disadvantage; rather that the larger bowls currently available.	Purchase 6 sets of lawn bowls Committed to provide access and inclusion of individuals who have disabilities, whether physical, neurological, cognitive, intellectual or sensory, to the sport of lawn bowling. All Abilities Program is open to entire community and encouraged through disability organisations in SA	$3,137 Could proceed with partial funding $2,091
4	**Southern & Western Community Broadcasting Inc (Coast FM)**	Replacement of CD Players in Broadcasting Studios	82.3	Coast FM has two broadcasting studios at our premises in Glandore. Each studio has three CD players, ie, a total of six players in all. These CD players are ageing and are starting to malfunction. Two of the CD players were replaced recently due to critical failure, with the remaining four starting to show signs of reaching this point in the near future. This project is seeking funds to assist with the replacement of the remaining four before they fail, and ensure the continuity of high-quality 24/7 live broadcasting, something Coast FM is known for and prides itself on. We are proposing that the Marion City Council provides the grant funds for three of the four CD players, with Coast FM co-contribution funding the fourth player.	Coast FM provides numerous community benefits through their services for the Marion Council and promoting not-for-profit groups Coast FM is a volunteer organisation with presenters from varying ethnical backgrounds, a mix of both ages and genders and some who are differently abled. Although Coast FM does stream music, the majority of presenters still use CDs and the replacement is to ensure inclusiveness to all presenters. Based at the Glandore Community Centre complex.	$4,361 Total project cost $5,815 Could proceed with partial funding $4,000 Membership fee $80 Majority of cash reserves will be used to purchase transmission antenna (currently renting) Received $8,000 in Comm Grants R2 21/22 to refresh studio equipment
5	**Friends of Glenthorne National Park**	Tools and Small Equipment	82.3	To provide team of existing and new volunteers that attend our regular BushCare days, with tools and small equipment in order to undertake large scale revegetation projects at Glenthorne National Park - Ityamaiitpinna Yarta.	Inclusive of all abilities 20 - 40 volunteers hours per week	$1,285 Could proceed with partial funding $780 Membership fee $10

6	**Friends of Sturt River Landcare Group (FoSRL) Inc** **(Auspiced by Landcare Association of SA)**	Vouchers for Volunteers	81.5	We seek funds to purchase plant vouchers for local-native seedlings as an incentive for volunteering on council reserves at peak times, where the demand for maintenance now exceeds the combined efforts of volunteers, contractors and council staff. The vouchers will reward existing volunteers who refer a friend, and new volunteers who attend Spring working bees. Maintenance sessions are typically under-subscribed compared to planting days. FoSRL plants up to 8000 seedlings each year, with volunteers providing aftercare on three CoM reserves. We will purchase 50 x $20 plant vouchers and offer them via a Spring promotion (agreed in writing with City Limits) in addition to promotion via website, mailing list and social media. The promotion and volunteer voucher is a thrifty way of achieving greater awareness of the need to replant native species; boosting biodiversity outcomes on public and private land; and building volunteer capacity when it is most needed.	Works in partnership with City of Marion & also has similar partnership with City of Holdfast Bay as both councils hold reserves adjacent to the Sturt River Actively build relationships with a range of language, faith and community groups including the Ahmadiyya Muslim Community, Shah Satnam Ji Green S Welfare Force Wing, Tamil Association of SA, Sathya Sai, Alpha Phi Omega, Ascot Park Scouts, Dover Gardens Girl Guides, Adelaide Medical Students Association and local school children Operating 10 years, planted 90k + seedlings with approx. 900 volunteers $20 gift voucher will fund up to 5 seedlings This investment of $1,000 saves at least $6,750 in weed control	$1,000 Total project cost $1,000 Could proceed with partial funding $500 Membership fee but not compulsory Received $4,694 in Comm Grants R1 21/22 for a second hand trailer
7	**Adelaide Cricket Club**	Junior Buffs - Girls - Cricket Academy	81	We would like to set up a Junior Buffs Academy for Girls in the Marion Council area. This Academy will provide opportunities for girls from ages 8-15 years of age, and potentially younger. There is an inequity in the opportunities provided for girls when comparing to boys for traditional boy dominate sports such as Cricket, AFL and Soccer to name a few. Boys have multiple competitions at premier grade cricket level (SACA), community cricket and school competitions. We would like to work with community clubs in the Marion zone to develop and academy that increase participation but also helps retain young girls in cricket, buy providing them move opportunities. One of the barriers to girls participating in sport is cost, and cricket can be an expensive sport, so providing funding that cover some of these costs could, increase participation.	Academy will be set up and run by the Adelaide Cricket Club but will work with all community cricket clubs in Marion council Club based at Glandore Oval	$4,936 Could proceed with partial funding $3,209 Participant fee minimum $50 Registration fee $22 Funding provided by City of Marion Community Event Fund 21/22 $2,000 Women in Cricket 14/2/22 Comm Grants R1 21/22 $5,000 purpose fit equipment for female program

8	**Foodbank of South Australia Incorporated**	Food Hub Edwardstown Keeping Warm this Winter Project	77.3	With a growing demand for food relief due to the cost-of-living crisis, we are experiencing an increase in people visiting our Food Hub Edwardstown to get access to free and affordable groceries. Due to additional financial pressure in the winter months with higher energy and heating bills, demand for food relief increases further in the colder months. Our aim is to provide a dignified shopping experience for those community members that are in need of food relief. When they enter our Food Hub, they are welcomed by our friendly volunteers who show compassion and a non-judgmental attitude when assisting our clients, who come from all walks of life, and are in need of help for many different reasons. To make our Food Hub a more comfortable environment for our clients and volunteers we would like to invest in a heating solution, as the Edwardstown Food Hub is extremely cold.	Largest food relief provider in SA. In 21-22 saved more than 2.3m kg of food from going to landfill. Requesting 3 heaters In kind support for qualified electrician to install Volunteers contribute 280 hours per week (8 volunteers x 7hrs per day)	$2,589 Could proceed with partial funding $1,898 Received $5,000 in Comm Grants R2 2021/22 Kindness in a bag program
9	**Royal Life Saving Society Aust South Australia Branch Inc**	Becoming Swimmers in Australia	76	Royal Life Saving SA has been fortunate to secure funding previously from City of Marion Community Grants to deliver water safety and swimming lessons to multicultural communities in the area. This program showed a great demand in the City of Marion and surroundings to provide swimming for beginners, to benefit migrants who have moved to Australia and have no prior swimming experience. Becoming Swimmers in Australia aims to provide the multicultural participants of Marion the opportunity to achieve a more intermediate/advanced swimming level, now that they are able to perform all the survivals skills taught in the first program. The program will have a duration of 6 weeks with weekly 1 hour lessons. By doing so, Royal Life Saving SA anticipates more active adults in the community, greater community connectedness, healthy lifestyles and social inclusion. The skills achieved will also empower participants to become leaders and lifesavers within their community.	Using Marion Outdoor Pool Program offered to new participants and any returning participants from the previous water safety lessons are welcome to continue improving their swimming skills	$4,937 Total project cost $7,000 Could proceed with partial funding $4,900 $20 participant fee Royal Life Saving SA will contribute with In - kind contributions to ensure this program is successful and accessible. This includes: - Online registrations fee - Marketing & advertising - Stationery (water safety print outs for participants) - Administration hours to organise program, hire instructors, pay invoices, engage participants, contact local stakeholders, registration enquiries and online bookings, etc. Received $5,000 in Comm Grants R1 21/22 for Water Safety Education for CALD communities
10	**Warradale Community Children's Centre**	Butterfly Garden	76	We want to create a butterfly garden in our front yard which is accessible to the community. This space will be cooler, greener and butterfly friendly space which the children will be using. Our goal for our butterfly garden is to create a space where the butterflies pollinate and support the eco system naturally. Children will be learning about different types of butterflies and also look at the life cycle of butterflies while taking the responsibility for creating a green space in Adelaide. At Warradale we want to promote bio-diversity and we have a working sustainability group which is run by parents and staff. Environmental sustainability is one of the growing interests and we want to provide a space where as community group we come together for a better future. A small portion of the grant will be allocated for putting up informative signage for people who are passing by. Eg:Life cycle of butterfly.	Not funded by DECS – all profits go back into resourcing the centre Wheelchair friendly Accessible for community during weekends but use may be limited to centre families rather than general public given it is not a public space Aiming for 200+ families across both centres to participate	$10,000 Total project cost $11,394 Could not proceed with partial funding Other support Donation from local Nursery's -In progress $500 Fundraising night-$1000 Received $5,000 in Comm Grants last round for feature in front garden Received $4,114 in Comm Grants R1 21/22 for Aboriginal mural artwork

11	**Hub Netball Club Incorporated**	Growing netball participation at a new club in Seaview	73.3	Hub Netball Club are excited to be relocating to the new netball courts the City of Marion is installing at Tarnham Road Reserve Seacombe Heights. Our early communications on relocation have prompted many enquiries from local residents. As the new courts are located next to Seaview High School and in close proximity to multiple primary schools we anticipate our club will grow significantly. To assist with this growth we are applying for a community grant to purchase some essential equipment required to field an additional 10 teams. If successful this grant will be used to purchase coaches bags, match boards, timers, drink bottle holders and first aid kits. In addition to assist with player development and ensure trainings are fun whilst helping players to improve fitness and skills this funding would be used to purchase a vertical jump yardstick, agility poles, mobile rebounders, exercise spots, and foam fitness dice.	Purchase of equipment Will build club by offering free school holiday clinics and come and try sessions to engage new players and connect with local schools Seeking sponsorship from local businesses to re-brand to a local suburb Run by volunteers Enable ability to participate in weekend competitions as current comp is week nights only	$4,623 Total project cost $5,086 Could proceed with partial funding $2,569 Membership fee Seniors - $360.87 Juniors $316.13 includes Netball SA membership fees Also applied for the following funding: Mazda Community Grant $1000 - purchase 3 x roadside banners, display board for presentations and weights - received ASF Active Community Grant - $831.10 - purchase balls, training bibs, 2 X carry bags and weighted netballs - received
12	**The Probus Club of Hallett Cove Incorporated**	Defibrillator Grant Application	71.8	Our Club is seeking a grant from Council for the sole purpose of purchasing a portable defibrillator which would be brought to our formal monthly meeting venue at the Baptist Church at 1 Ramrod Avenue Hallett Cove and be taken with us on outings at a range of locations. Outings of up to a day in length occur each month, and in addition, there are two additional trips per year away ranging from 5 to 7 nights in duration to country areas.	Purchase of equipment Equipment is mobile Available to 70 members of the church congregation when not being used by the Club. Designated personnel within the Club to look after defibrillator on outings Club has 106 registered members with 70 to 80 attending monthly meetings	$1,430 Could not proceed with partial funding Membership fee $22
13	**Sheidow Park Cricket Club Inc**	Update and Modernise	68	The aim of this project is to Update, Modernize and improve Operational Processes and Practices within the Sheidow Park Cricket Club. This will include upgrading our current plastic chairs and storage shelving that are both inadequate and potentially unsafe. An Ice Making Machine to replace the out dated and dangerous practice currently used to create ice, which is smashing up frozen plastic bottles of ice with an axe. The project is designed to make volunteering and assisting at the club easier and safer by making jobs simpler to carry out. By being able to improve the functionalities and features of our club to all that attend, we will continue to allow the community to be more involved in the Sheidow Park Cricket Club.	Operates out of Sheidow Park Primary School	$4,390 Could proceed with $3,847 Membership fee $290 Received $4,535 in Comm Grants last round for Flicx pitch Received $2,629 in Comm Grants R1 21/22 for Girls 4 Cricket program
14	**Cove Football Club Incorporated**	Indigenous Guernseys	68	The program of works includes the following: - A-Grade indigenous design guernseys for both the men's and women's senior teams.	Member club of the Southern Football League RAP committee No mention of how reconciliation is being incorporated into the club besides the guernseys	$3,000 Could not proceed with partial funding

15	**South Coast Cycling**	Sunsmart awning for volunteers	65.5	Installation of easy to operate folding arm awnings over the bike shed area to shade; the officials and riders from the sun registering for events, coaches while setting juniors up on bikes and volunteers taking race gear in and out the sheds.	Landowner consent from CoM received	$10,000 Total project cost $14,991 Could proceed with partial funding $5,000 Membership fee $25 for Elite $0 for children Received $4,500 in Comm Grants R2 2021/22 for an e-bike
16	****Dover Gardens Kennel and Obedience Club Inc**	Faeces Mitigation Program	63	The purpose of this proposal is to provide poo bags to our members and the community if allowed. We have been advised by the City of Marion that the current waste disposal contractor provided one roll of poo bags per week and we are not under any circumstances to replace the poo bags in the dispenser. The club has willingly replaced poo bags in empty dispensers at Mitchell Park for over 20 years when needed but is now prevented from doing so. We are required to ensure the oval area is clear of faeces prior to commencing our activities as it is both unsightly and unhygienic to conduct any activities when the ground is littered with faeces. The club has requested that a Council officer be dispatched to check on an adhoc basis compliance with the dog and cat legislation, but this has not occurred.	Club has 350+ members and run by volunteers. Been in operation 54+ years Council staff have advised the club that they will not provide additional bags as it is putting increased demand on a limited service provided by Council. Mitchell Park is not an official dog park and dispensers are serviced once a week. If more members are utilising the space the club has been advised to purchase their own stock of bags to supply or sell to members.	$960 Could not proceed with partial funding – believe it is council responsibility Membership $30-50 per year
17	**Marion Tennis Club**	Split System Airconditioners	60.3	Install high efficiency reverse cycle air conditioning for the clubhouse. This will incorporate 2 split system AC units as shown in the proposed layout (refer attached quote). The clubhouse faces north and has a wall of windows to the north making it quite warm in the summer months. We have recently discussed hiring out the facility for meetings but concern is often raised about the absence of AC and this is impacting the club's ability to maximise utilisation of the club's assets for increased income generation. AC will also provide a more pleasant environment for our members during hot weather.	Purchase of equipment Landowner consent from CoM received	$5,000 Total project cost $6,876 Could not proceed with partial funding Club can contribute up to 10% of project cost Membership fee for full summer competition $220
18	**Meals on wheels SA – Edwardstown Branch**	Front garden and access improvement	59	We have two goals which are: 1) beautification of the front of this council property to enhance the streetscape and allow the volunteers to enjoy and appreciate a more beautiful entry and outside space. The frontage at the moment is populated by old, ugly succulents and cacti. We would install a dripper line in the garden bed to support new vegetation. 2) provision of safe and improved pedestrian and mobility aid access to the building on the property We would like to separate this from the busy vehicular access which is currently the only point of mobility aid access. Volunteers accessing our site from the eastern edge step over very uneven ground. We wish to remove concrete curbing to create a smooth and safe entry	Landowner consent from CoM received Section 221 approval from CoM received Minor capital works program for 2023-24 is full but could be considered in future planning	$4,980 Total project cost $6,148 Could proceed with partial funding $4,500

19	**The South Australian Masters Squash Association Inc.**	Ball machine	54	We are wanting to buy a squash ball machine for members to use. Here are some benefits of having a ball machine: - It leaves the coach free from feeding the ball and allows closer observation of the student from different angles. - It allows players to practice a particular shot with a ball feed of their choice. - When used in combination with a drilling partner, the ball machine can be used to develop front-court tactics. Many clients have asked for a ball machine but it is very expensive.	Purchase of equipment	$8,795 Could proceed with partial funding $3,900
20	**Hallett Cove Netball Club Inc.**	Clubroom Redevelopment Support	53	Seeking financial support to offset cost storage of club equipment during redevelopment of facilities. Club is looking to secure a 3m x 3.3m for 14 months. Start date of 1/5/23 for storage costs is based on Council's requirement for club to vacate existing clubrooms by no later that 30.4.23. Club will need to commence paying for external storage from this date.	Club has been advised that the start date would need to be after Council endorsement not 1/5 Council is providing a pod each for both netball clubs onsite during the redevelopment. Only 1 storage pod was identified by the club during the planning process and is for the club's regular game/training equipment. The club wants offsite storage for items not used as frequently ie filing, bbq, trolley, fridge, gazebos Once the redevelopment is complete there will still only be limited storage available onsite. CoM is working to identify additional long term storage solutions onsite.	$3,500 Could proceed with partial funding $2,500 Membership fee $150
					TOTAL	**$84,832**

**Please note project summary has been amended to remove personal information

Community Grants

GUIDELINES



CITY OF MARION

marion.sa.gov.au/grants

GUIDELINES

Introduction

The purpose of the Community Grants Program is to assist local not-for-profits to establish and undertake projects or activities that are beneficial for the community.

Applications should support and align the projects with the following reports and policies:

- The City of Marion Community Vision and Strategic Plan.
- The City of Marion Equity, Access and Social Inclusion Policy Statement.

Applications should ensure programs, activities and events are inclusive and as accessible as possible for all groups, including people of various genders, ages, sexuality, cultural backgrounds, religious beliefs and those living with disability.

Support with your application

Applicants are strongly encouraged to refer to the Grant Guidelines and the document links above before considering an application.

If you require further information please contact Sherina Kuik, Grants Officer on phone 08 8375 6600 or email sherina.kuik@marion.sa.gov.au .

All information relating to City of Marion grants including key dates and previously successful recipients can be found on the City of Marion website.

Applications need to be submitted online.

To be eligible

- Applications are encouraged from incorporated not-for-profit organisations and groups.
  NOTE: Groups that are not incorporated need an incorporated body willing to accept the funds on your behalf and accept responsibility for the funding of the project.
- **Applications must include completed financial information and necessary quotations**. **All quotations must be GST exclusive.**

The following will make an application ineligible

- Funding for individual, private, political or commercial enterprises or activities.
- Fundraising or sponsorship.
- Ongoing operational costs, core business, salaries or costs not directly related to project delivery.
- Payment for facilitators/instructors (unless it is clearly demonstrated that required expertise cannot be sourced internally).
- Projects that duplicate a community need already being met.
- Projects implemented outside of the City of Marion council boundaries (unless the activity clearly demonstrates significant benefits to the participants, being City of Marion residents).
- The project has commenced or retrospective funding (money spent before a grant is approved).
- Funding for academic research or conference costs, interstate or overseas travel.
- Schools are not eligible to apply. External organisations conducting activities within schools, during school hours, are also ineligible.
- The organisation has an outstanding acquittal or debt owing to Council. *Please note this does not apply to organisations that have a loan with Council and are complying with the repayment terms.*

Ineligible applications will not progress to the assessment stage.

Funding and additional criteria

- Each funding round may include one grant up to $10,000.
- The remaining funding pool has a $5,000 limit per application.
- Council's strong preference will be given to small not-for-profit organisations.
- Applicants must declare any current and/or ongoing in-kind or financial support received from the City of Marion eg subsidised rent, funding agreements
- Applications are accepted from groups that have received grant funding in previous financial years, priority may be given to organisations that have not received funding within the previous 2 financial years.
- Only one application per community group/organisation per round will be accepted.
- Where relevant, applications may be approved subject to additional criteria being met (eg: subject to development approval, landlord approval etc).
- Grants should generally not be used for site improvements on private property.

Grant Objectives

Applicants should consider the following:

- Establish and undertake activities that align with the
    - City of Marion Community Vision and Strategic Plan.
    - City of Marion Equity, Access and Social Inclusion Policy statement.
- Activities that focus on the following will be highly considered:
    - Demonstrate a strong benefit to City of Marion residents.
    - Demonstrate inclusivity and accessibility to the wider community, where possible.
    - Encourage community led projects/activities, including opportunities for volunteers.
    - Create opportunities for grass roots clubs and groups to increase community participation.
    - Demonstrate how the outcomes of the funding includes giving back to the community.
    - Enable wellbeing eg: healthy lifestyles, skill development, community safety, cultural harmony
    - Demonstrate environmental responsibility by the organisation/group, where applicable, eg: environment policies or practices.

Examples of funding areas could include: recreation, events, Come n Try's, equipment, open days, arts and cultural activities.

How are applications assessed?

- Applications will be assessed and scored against grant guideline criteria.
- Applications will be assessed and scored against community grant objectives.
- Applications will be assessed and scored against the City of Marion's identified reports and policies listed throughout the guidelines.

Please note that meeting the eligibility criteria alone does not guarantee funding. The Community Grants Program is highly competitive with a budget limit. The decision to award a grant is made by Council and the decision of Council is considered final.

Financial reporting and project evaluation

Applicants will be required to submit a Report and Acquittal Form online. The form is due one month after the completion of the project or 13 months from the funding date, whichever is earlier. Evidence of expenditure is required – **all receipts must be attached to the acquittal.**

The Acquittal Statement verifies that the grant funding has been spent in accordance with the project budget provided in the application form. Final acquittal of the grant requires a statement of income and expenditure for the project as well as evaluation documentation. The Evaluation Form provides valuable feedback to the City of Marion on how your project and the community have benefited from the Community Grants Program. (please include photos of your project/activity).

Community Grants

GUIDELINES

CITY OF MARION

Successful applicants are required to comply with terms and conditions included in the application form.

12.9 Youth Grants 2022/23 Round 2	
Report Reference	GC230627R12.9
Originating Officer	Grants Officer – Sherina Kuik
Corporate Manager	Manager Community Connections - Merran Fyfe
General Manager	General Manager City Services - Ben Keen

REPORT OBJECTIVE

To award funding for Youth Grants 2022-2023 Round Two and endorse amendments to the Youth Grants Program.

REPORT HISTORY

Report Reference	Report Title
GC220823R13.1	Youth Development Grants 2022-23

EXECUTIVE SUMMARY

The Youth Grants are designed to support not-for-profit organisations, community groups and voluntary associations to deliver youth programs and services within our city.

Applications are invited from organisations with youth expertise and local knowledge to provide opportunities and engagement for all young people aged 12-25 years. The Youth Grants usually incorporates one round per year, with a maximum of $120,000 distributed per annum. Applicants may apply for grants up to $10,000 and as stated in the guidelines, organisations may apply for more than one grant per round.

Due to the caretaker period for Local Government elections, the application process for the annual 2022-23 round was brought forward to 23 May – 20 June 2022. This round was undersubscribed and therefore on 23 August 2022, Council endorsed a round one allocation and endorsed a second round to be held in conjunction with Community Grants in early 2023 (GC220823R13.1).

$52,015 is available for this current round. This round is oversubscribed by $45,716.

The 10 eligible applications requesting funding are presented for Council's consideration and decision. Applications are listed in ranked order from highest to lowest scores.

RECOMMENDATION

That Council:

1) **Endorses a total of $49,900 to the highest ranked applicants for the Youth Grants Program Round Two funding in 2022-2023 as per the table below:**

Organisation	Project title	Amount requested
Sonder Care Limited (trading as Sonder) (lead agency for headspace Marion)	Connecting to community through culture	$10,000

YMCA of SA Youth and Family Services	Mighty mYnds	$10,000
Whitelion Youth Agency	First jobs campaign	$10,000
YMCA Youth and Family Services	Active Youth	$10,000
OzHarvest Limited	NEST Program	$9,900
	TOTAL	**$49,900**

2) **Endorses amendments to the Youth Grants Program (commencing 1 July 2023) to include:**
    a) **Distributing the annual allocation of $120,000 via two rounds per year of $60,000, and**
    b) **Remove the multi-year grant option.**

BACKGROUND

The City of Marion Youth Development model incorporates an annual grants program to enable the delivery of diverse, well managed and relevant youth projects across the city whilst strengthening connections for young people in our community.

The City of Marion is committed to a diverse and inclusive community. Applications should reflect and celebrate this by ensuring projects, programs and activities are as inclusive and accessible as possible for all groups. This includes people of various gender, age, sexuality, cultural backgrounds, religious beliefs, and those living with disability.

DISCUSSION

This round, eligible applications aligned their projects to key outcomes and/or identified needs as outlined in the following reports and policies:

- The City of Marion Community Vision and Strategic Plan
- The City of Marion Youth Engagement and Consultation Report 2019-2023
- The City of Marion Equity, Access and Social Inclusion Policy Statement

The round opened on 1 February and closed on 6 March 2023.

Applications have been assessed against Council's endorsed grant guidelines and required criteria (Attachment 1 provides a summary of applications in ranked order; Attachment 2 provides an overview of all applications including further project information).

Youth Grants Review

The decision to hold a second round of Youth Grants, due to the underspend in the previous round, has been met favourably by organisations as it provides greater benefit to the community. Elected Members may consider endorsing two rounds of $60,000 for Youth Grants per financial year as opposed to one annual round of $120,000.

This will provide the following benefits to the Youth Grants Program:

- Organisations have the opportunity to identify emerging needs in the community and tailor programs/activities accordingly without needing to wait a full year for the funding round to re-open.
- Employee turnover in youth-focused organisations can make it challenging for ideas to be conceived, planned, and implemented within a twelve-month period compared to six

months.

It is proposed that the multi-year grant option be removed from the guidelines as:

- There have been no applications for multi-year funding.
- Needs and issues in the community change frequently, and the grants program needs to respond in a timely manner.
- For grant recipients, continuity of their organisation's staff can make it challenging to ensure progress reports and project outcomes are met as their organisational needs change.

Youth Grants Guidelines (Attachment 3) show the proposed removal of the multi-year grant option for consideration and endorsement.

ATTACHMENTS

1. Youth Grants 2022-23 Round 2 Summary of Applications by Ranking [**12.9.1** - 1 page]
2. Youth Grants 2022-23 Round 2 Considerations for Council [**12.9.2** - 4 pages]
3. Youth Grant Guidelines [**12.9.3** - 4 pages]

Summary of Applications by Ranking:

No.	Organisation name	Project	Total average score Max 100	Amount requested ranked in score order
1	Sonder Care Limited (trading as Sonder) (lead agency for headspace Marion)	Connecting to community through culture	90.2	$10,000
2	YMCA of SA Youth and Family Services	Mighty mYnds	89.2	$10,000
3	Whitelion Youth Agency	First jobs campaign	88	$10,000
4	YMCA Youth and Family Services	Active Youth	88	$10,000
5	OzHarvest Limited	NEST Program	87.8	$9,900
6	Tauondi Aboriginal Corporation (trading as Tauondi Aboriginal College)	Burawa – careers service	84.6	$10,000
7	Sammy D Foundation	Art with heart	84.4	$10,000
8	UING *Application withdrawn 31/5*	Digital art workshops with UING virtual touchscreens	81.4	$8,182
9	MarionLIFE Community Services Incorporated	Youth Audio Academy	79.4	$9,874
10	The University of Adelaide	Community Fair of Education	71.2	$9,775
		TOTAL		**$97,731**

Youth Grants Report 2022-2023 Round 2

No	Organisation Name	Project	Score	Project Summary (please note: in their own words)	Considerations for Council	Funding
1	**Sonder Care Limited (lead agency for headspace Marion)**	Connecting to Community through Culture	90.2	headspace Marion will lead a program facilitated by our ATSI Youth Peer Practitioners with a strong focus on our Aboriginal and Torres Strait Islander young people although any young person regardless of gender identity, sexuality, cultural background and disability are strongly welcomed to access the program. The program will offer cultural activities, opportunities to explore our community through creative arts, sports and recreational activities and access to personal and professional development workshops. The program aims to engage local Aboriginal and Torres Strait Islander young people who may be experiencing mental health issues to achieve increased connection within the community, and improved knowledge of community support services.	Significant amount of in-kind support by headspace.	$10,000 headspace Marion Staffing and Volunteer Contribution in-kind support $26,336 - confirmed headspace Branding Materials in-kind support $1,000.00 - confirmed
2	**YMCA of SA Youth and Family Services**	Mighty mYnds	89.2	'Mighty mYnds' is a physical activity intervention aimed at supporting and improving young people's mental health and wellbeing. We intend to offer youth at risk of mental ill-health free, evidence-based, supervised group exercise sessions to support and enhance their mental health and wellbeing. Whitelion and Relationships Australia SA, organisations supporting disengaged youth, run educational classes throughout school terms at MLFC. Through collaboration with these services we plan to design and develop exercise group sessions to suit their students', needs along with other youth in the Marion area. The project will involve design and delivery of exercise programs by allied health professionals (physiotherapists and exercise physiologists) to target youth at risk, or with early stages of, mental health conditions such as anxiety, stress, social withdrawal and depression. The project will include weekly supervised group exercise classes to engage youth in physical activity and social connectedness through the 12-month program.	Program conducted outside of school hours Previously received funding in 2020/21 to run the same program. Over 300 participants attended the program.	$10,000 Total cost of project $10,000
3	**Whitelion Youth Agency**	First Jobs campaign	88	Safe & Stable: Intensive case support to address any personal barriers to work and enable the young person to be ready to work, combined with modules focused on developing resilience and a positive mindset, growing confidence, and encouraging a sense of identity which act as the foundation for all future aspirations. Learning & Supportive Networks: Working on enterprise skills that are transferrable between industries, sectors, or roles and applicable to personal life. Skills & Growth: Engaging young people with industry specific training that will prepare them for employment in the construction industry. Connection & Independence: Provide training and support to employers so that they feel equipped to work with young people. Offer support to both the employer and young person to navigate any potential difficulties during the probation period.	Successfully delivered first jobs in the Northern program No. of participants 20	$10,000 Total project cost $10,000 Other in-kind support: Case management (1,248 hours) $127,445 Venue hire $1,000

4	**YMCA SA Youth and Family Services**	Active Youth	88	Active Youth, aimed at high school students in the City of Marion, aims to provide a safe welcoming and affordable space for young people to stay active and have fun while connecting with peers and building new relationships. The program consists of 1.30hrs of basketball training/play followed by 45 minutes where YMCA will provide them with a healthy snack and space for them to hang out in our 'chill out' space, play games (table tennis, air hockey, chess), do their homework or work on an art project of their own. This will provide an easy and healthy way for them to release stress from school and everyday life, through the mental health protective factors provided by physical exercise, social support, inclusion and arts. Participants will also have the opportunity to meet and bond with peers from outside their normal circles such as school or club and develop lasting relationships.	YMCA cannot proceed without CoM paying the YMCA to hire its own court as part of the grant. CoM would expect the applicant to include the use of its own facilities as part of their in-kind support Past successful grants for YMCA Youth and Family Services have included Fridays at the Y and Y-Connect Holiday Activity Days RASA Flexible Learning Operations and Whitelion operate out of the YMCA building and YMCA often works in collaboration with them	$10,000 Total project cost $15,700 Participant fee $2 YMCA Contribution - Confirmed: $5,000 Volunteers - Unconfirmed: $500 YMI BBQ Donation - Unconfirmed - $200
5	**OzHarvest Limited**	Nutrition Education and Skills Training (NEST) Program	87.8	The Youth NEST Program is a 6-week public health nutrition program that aims to improve the food literacy and dietary behaviours of young adults experiencing food insecurity and disadvantage. The program delivers a series of 2.5-hour workshops to 6-15 participants by partnering with charitable organisations. Each workshop is delivered by a qualified dietitian or nutritionist and the workshops cover core nutrition education topics including healthy eating, label reading and budgeting through hands-on group activities, goal setting and cooking which culminates in the sharing of a meal together. The program equips individuals with nutrition and cooking skills as well as behaviour change tools that help to improve dietary behaviour. Upon completion of the program, participants receive a toolkit that contain nutrition factsheets and a step-by-step photo-based cookbook catered for low English literacy. City of Marion's funding will deliver 3 NEST programs, benefitting up to 45 young adults.	190 volunteer hours Similar program scheduled in Cooinda Neighbourhood Centre for 14-18yo with $50 participant fee. Due to run 26/4 – 31/5. Has been postponed due to low registrations 3/15 OzHarvest ran a similar program in March for adults in Holdfast Bay which was extended out to other southern councils due to lack of numbers. $30 participant fee. They have another 6 week course commencing 8 June – 13/7 Suggested that OzHarvest run one pilot program ($3,300) to determine efficacy and ensure promotional campaign targets the right participants	$9,900 Total project cost $9,900
6	**Tauondi Aboriginal Corporation**	Burawa – a culturally safe and meaningful careers service for Aboriginal youth to start their career journey	84.6	The project targets a minimum of 20 Aboriginal youth starting their career journey, but not sure where to begin. Participants will be consulted by Tauondi's Aboriginal mentor to identify their career goals to develop individual career plan, such as developing foundation skills, enrolling in VET or tertiary courses, looking for traineeship or direct employment. They access a series of career entry short courses to help build career confidence and skills with a resource called Burawa specifically designed for Aboriginal people. Buruwa contains 8 modules delivered over 3-5 days – applying for the job, self-awareness, professional settings and working with others through the 8 Aboriginal ways of learning. A minimum of 2 online sessions and 2 in-person sessions are delivered to achieve the target participant number. Successfully completed participants will have one-on-one mentoring session with our mentor to prepare for specific applications to their desired jobs.	This project is the first implementation of Burawa in SA after success in NSW & QLD. Services delivered at Minunthi Tapa Inparrititya (Aboriginal Health Service in Clovelly Park), Glandore Community Centre and Trott Park Neighbourhood Centre and negotiate other venues within CoM	$10,000 Total project cost $10,000 Other in-kind support: Admin assistance Marketing and Promotion Insurance fee Venue hire fees Catering

7	**Sammy D Foundation**	Sammy D's Art with Heart Project	84.4	Last year we built a multi-purpose sport court to provide year-round accessibility for our young mentees to try new experiences and develop new skills. The space is currently a concrete jungle and does not reflect the child and youth friendly, safe, inclusive, and welcoming environment we want, and our young people deserve. This project involves the co-design and installation of a wall mural reflective of Sammy D's values, and our mentee's feelings about what this space, and their mentoring, means to them. We currently mentor around 80 young people between the ages of 7-17 who have been identified as being at risk of not achieving positive life outcomes, and would benefit from having a positive adult role model. Not all our mentees will choose to be involved. Each young person that does will be supported in their participation by their mentor with whom they have developed a trusting relationship.	Local artist has experience with co-design process Due to size and height of canvas physical involvement by young people not possible due to health, safety and welfare perspective 180 volunteer hours Planning and co-design will be organised through existing weekly mentor sessions. Can expand to schools with their existing partnerships. They have offered to include the Youth Collective Committee if they have capacity. Sammy D have received verbal approval from the owner of the building to paint the mural	$10,000 Total cost of project $20,000 Materials and paint – approx. $5,000 – to be donated. Verbal confirmation - subject to final design. Artist Labour - approx $5,000 – Sammy D Foundation
8	**UING** **(Auspiced by Flinders University)** **RECEIVED LATE WITHDRAWAL OF APPLICATION 31/5**	Digital Art Workshops with UING Virtual Touchscreens	81.4	Our program will target school aged students from years 9 to 12, who have an interest in visual arts. Presented as a series of 3 x 1 hour sessions, participants will be given an opportunity to produce art through a virtual canvas. They will be given instruction on how to interact with a virtual touchscreen through gestures that produce visual representations on the canvas. They will also be introduced to the methodology behind Design Thinking, and how it can help facilitate innovation and problem solving. This will enable them to participate in the iterative process of improving the toolset of the digital canvas. Participants will come away with an understanding of Design Thinking, as well as their own digital artwork to download. This proposal caters for running the 3 session program, 3 times - 9 sessions in total - to groups of up to 10 participants.	Intend to extend the program as a free experience to school groups visiting the Tonsley campus of Flinders University on excursions to explore their future pathways. 10 attendees per session attending all 3 sessions = 30 participants Sessions held on week days between 4-5pm	$8,182 Total project cost $24,195 Other project support: Room hire provided by Flinders University Tonsley (confirmed). $355 x 9 half days = $3,195 inc GST In-kind in-house program development (confirmed). $120 x 100 hours = $12,000 inc GST

9	**MarionLIFE Community Services Incorporated**	MarionLIFE Youth Audio Academy	79.4	MarionLIFE Youth Audio Academy is a school holiday program to support young people aged 15-25 to develop confidence and skills to "find their own voice". The program is delivered through workshops on learning sports commentary, e-sports commentary, podcasting and radio presenting. It includes planning, research and support opportunities from trained facilitators and volunteers. We are excited about the potential to collaborate with the City of Marion to deliver this program at locations including the Mitchell Park Sports and Community Centre and City of Marion Libraries to help showcase these spaces for local youth. Participants are able to practice commentating and public speaking using equipment professionals use to make recordings, receive feedback and this about how they might like to use these skills beyond the program.	MarionLIFE is one of CoM's major not-for-profit organisations that assist and support our community through their various services. Delivering program at Mitchell Park Sports and Community Centre and libraries 2 sessions will be held in each of the school holidays from July 2023 to April 2024 No. of participants 80 – 10 per workshop Recent programs have shown lower attendance numbers compared to expected numbers. Programs aimed at the 14-18yo demographic have not been as well attended.	$9,874 Total project cost $9,874 Other in-kind support: Volunteer Hours Confirmed $3,371 (180 volunteer hours) Food Donations Confirmed $1,000 value Sports Commentary Training $1,000 value Venue hire Confirmed $500 value
10	**The University of Adelaide**		71.2	The University of Adelaide will present an education fair day during the school holiday period at the Marion Cultural Centre. This will provide interactive educational and skills development experiences for young people in the City of Marion. The fair will support young people to expand their skills and discover a wide range of career opportunities. Interactive activities will allow young people to develop an entrepreneurial mindset, discover opportunities for study and careers in STEM, health, humanities, business, and the resource sector, learn life skills, and engage in pathway mentoring. The University of Adelaide will support young people in the City of Marion to engage and connect with their community, innovate in their approach to challenges, and develop confidence in their future, leading to a safer and more prosperous community. The event will be advertised through local high schools and other marketing activity. The day will be targeted toward 14-18 yo.	Will be held during school holiday period Significant expense for one day event compared to programs offered by other applicants	$9,775
					TOTAL	**$97,731**

Youth Grants

GUIDELINES



CITY OF MARION

marion.sa.gov.au/grants

Youth Grants

GUIDELINES

CITY OF MARION

Introduction

The purpose of the City of Marion Youth Grants is to support not-for-profit groups and service organisations to deliver well-managed and relevant projects and programs whilst strengthening connections for young people in our community.

Applications should support and align the projects with the following reports and policies:

- City of Marion Youth Engagement and Consultation Report key findings.
- City of Marion Community Vision and Strategic Plan.
- City of Marion Equity, Access and Inclusion Policy Statement.

Applications are invited from organisations with the expertise and local knowledge to provide diverse and inclusive opportunities that are accessible as possible for all groups, including people of various genders, ages, sexuality, cultural backgrounds, religious beliefs and those living with disability.

Support with your application

Applicants are strongly encouraged to refer to the Grant Guidelines and the document links above before considering an application.

If you require further information please contact Sherina Kuik, Grants Officer on phone 08 8375 6600 or email sherina.kuik@marion.sa.gov.au.

All information relating to City of Marion grants including key dates and previously successful recipients can be found on the City of Marion website.

Applications need to be submitted online.

To be eligible

- Applications are encouraged from incorporated not-for-profit organisations and groups.
  NOTE: Groups that are not incorporated need an incorporated body willing to accept the funds on your behalf and accept responsibility for the funding of the project.
- **Applications must include completed financial information and necessary quotations. Quotations must be GST exclusive.**
- Schools/educational institutions are eligible to apply, provided they can demonstrate:
  - The project is delivered outside of normal school hours, this also applies to external facilitators conducting programs and activities within schools.
  - The project is meeting an identified need that is not limited to the school environment and demonstrates how the project will have benefits to the wider youth population.
  - The project does not form part of the core business of the Department for Education.
  - Alternative funding sources for the project are not available from the Department for Education.

The following will make an application ineligible

- Funding for individual, private, political or commercial enterprise or activities.
- Fundraising or sponsorship.
- Ongoing operational costs, core business, salaries or costs not directly related to project delivery.
- Projects that duplicate a community need already being met.
- Projects implemented outside of the City of Marion council boundaries (unless the activity clearly demonstrates significant benefits to the participants, being City of Marion's young people).
- The project has commenced or retrospective funding (money spent before a grant is approved).
- Funding for academic research or conference costs, interstate or overseas travel.
- The organisation has an outstanding acquittal or debt owing to Council. *Please note this does not apply to organisations that have a loan with Council and are complying with the repayment terms.*

Ineligible applications will not progress to the assessment stage.

Youth Grants

GUIDELINES

CITY OF MARION

Funding

- Applicants may apply for funding up to $10,000.
- Applicants may apply for more than one grant by submitting a separate application for each project, demonstrating clear distinctions between the projects.
- ~~Multi-year Grants:~~
  - ~~Applicants may apply for ongoing funding for up to three years of annual project delivery, subject to criteria being met.~~
  - ~~We strongly encourage multi-year grant applicants to discuss their project with the City of Marion's Grants Officer before applying for multi-year funding.~~
  - ~~To apply for multi-year funding, your organisation will need to have delivered a previously funded City of Marion Youth Grants project and:~~
    - ~~demonstrated success in meeting the City of Marion's grant outcomes~~
    - ~~submitted complete, accurate and timely acquittals and reports~~
  - ~~Following the completion of a multi-year grant project, recipients will not be eligible to reapply for a Youth Grant for a period of 12 months.~~

Grant Objectives

Applicants should consider the following:

- Establish and undertake projects or activities that align with the
  - City of Marion Youth Engagement and Consultation Report's key findings
  - City of Marion Community Vision and Strategic Plan
  - City of Marion Equity, Access and Social Inclusion Policy statement.
- Programs or services that focus on the following will be highly considered:
  - Are delivered by organisations that have existing youth development expertise.
  - Are addressing an identified need.
  - Develop opportunities for youth participation and promote the health and wellbeing of young people.
  - Organisations that contribute their own in-kind resources to the project and encourage opportunities for volunteering.
  - Demonstrate inclusivity and accessibility to the wider community where possible.
  - Demonstrate evidence of youth engagement in the design, planning and delivery of the project, where possible.
  - Demonstrate environmental responsibility by the organisation/service, where applicable, eg: environment policies or practices in place.

Suggested Focus Areas

- Strengthening Youth Engagement and Participation
- Creating Safe, Inclusive and Welcoming Spaces
- Developing Creativity through Arts and Culture
- Valuing Nature and Environmental Sustainability
- Skill Development and Leadership

How are applications assessed?

- Applications will be assessed and scored against grant guideline criteria.
- Applications will be assessed and scored against youth grant objectives.
- Applications will be assessed and scored against the City of Marion's identified reports and policies listed throughout the guidelines.

Please note that meeting the eligibility criteria alone does not guarantee funding. The Youth Grants Program is highly competitive with a budget limit. The decision to award a grant is made by Council and the decision of Council is considered final.

Financial reporting and project evaluation

Applicants will be required to submit a Report and Acquittal Form online. The form is due one month after the completion of the project or 13 months from the funding date, whichever is earlier. Evidence of expenditure is required – **all receipts must be attached to the acquittal.**

The Acquittal Statement verifies that the grant funding has been spent in accordance with the project budget provided in the application form. Final acquittal of the grant requires a statement of income and expenditure for the project as well as evaluation documentation. The Evaluation Form provides valuable feedback to the City of Marion on how your project and community have benefited from the Youth Grants Program (please provide photos of your project/activity).

Successful applicants are required to comply with terms and conditions included in the application form.

12.10 Youth Achievement Grants	
Report Reference	GC230627R12.10
Originating Officer	Grants Officer – Sherina Kuik
Corporate Manager	Manager Community Connections - Merran Fyfe
General Manager	General Manager City Services - Ben Keen

REPORT OBJECTIVE

To endorse the amendment to the Youth Achievement Grants Guidelines effective 1 July 2023.

EXECUTIVE SUMMARY

Youth Achievement Grants has a total pool of $20,000 available each financial year with grants open 1 July until funds are exhausted. These grants assist young people aged 12-25 who are excelling in their chosen field.

Examples of categories include:

- Education and Academic Performance
- Youth Leadership (Youth Parliament, Youth Forums)
- The Arts (Creative, Visual, Performing)
- Sport and Recreation
- Community and Culture
- Technology and Innovation
- Environmental Sustainability

RECOMMENDATION

That Council:

1. **Endorses the amendment to the Youth Achievement Grants Guidelines for applicants representing their state and country in an activity to receive a maximum of $400 combined, inclusive of representing at both levels, effective from 1 July 2023**

DISCUSSION

Under the current Youth Achievement Grants guidelines, applicants may apply for $200 to represent their state and $400 is available for applicants representing their country.

Currently applicants can only apply once per financial year, however a few applicants have been nominated to initially represent their state and are then further selected to represent their country.

It is proposed that in future, applicants who have received $200 to represent their state and are further selected to represent their country, are then eligible to apply for an additional $200. This would bring the maximum amount received by the applicant to $400 for the same activity.

Revised Youth Achievement Grants Guidelines are included as Attachment 1.

ATTACHMENTS

1. Youth Achievement Grants Guidelines [**12.10.1** - 3 pages]

Youth Achievement Grants

GUIDELINES



CITY OF MARION

Youth Achievement Grants

GUIDELINES

CITY OF MARION

Introduction

The purpose of the Youth Achievement Grants is to encourage young people who have achieved outstanding results in their chosen field. The aim of the grants program is to award financial assistance to support young people achieving their individual goals.

Grants are available for young people who are residents of the City of Marion under the following categories but not limited to:

- Education and Academic Performance
- Youth Leadership e.g.: Youth Parliament, Youth Forums
- The Arts e.g.: Creative, Visual and Performing
- Sport and Recreation e.g.: State and National Competitions
- Community and Culture
- Technology and Innovation
- Environmental Sustainability

Application support and process

- Applications are received all year round.
- Applicants are encouraged to refer to the Grant Guidelines before submitting an application.
- All information relating to City of Marion grants including key dates can be found on the City of Marion website.
- For further information contact Sherina Kuik, Grants Officer via phone 08 8375 6600 or email sherina.kuik@marion.sa.gov.au.
- Applications need to be submitted online.

To be eligible

- One application per person per financial year permitted unless the applicant is attending state and national competitions for the same activity.
- Aged 12-25 at the time of the activity/event.
- Be a resident of the City of Marion.
- Representation at state (within SA or interstate) or national level e.g.: a peak body organised event.
- If your field does not have a peak body, please attach a letter of invitation or relevant supporting documentation.

The following will make an application ineligible

- Event/activity has already taken place.
- Retrospective costs (any money spent before a grant is approved).
- Applications from activity/event officials, coaches and organisers.

Funding

Grants will be offered throughout the year or until funding is exhausted.

- $200 – for events/activities within Australia in your chosen field
- $400 – for events/activities overseas in your chosen field (or if international event is being held in Australia)
- If applicants are selected to represent their state and then selected for their country for the same activity, they can apply for a maximum of $400.

How are applications assessed

The City of Marion reserves the right to provide funding at its sole discretion.

- Applications will be assessed against the guidelines and eligibility, grant schedule and available funds.

- Applicants may be requested to provide additional supporting information.

12.11 Community Event Fund	
Report Reference	GC230627R12.11
Originating Officer	Grants Officer – Sherina Kuik
Corporate Manager	Manager Community Connections - Merran Fyfe
General Manager	General Manager City Services - Ben Keen

REPORT HISTORY

Report Reference	Report Title
GC100418R02	Community Events Fund (Events Plan 2017-2020)
GC200526R12	Community Event Fund Annual Report 2019-2020

REPORT OBJECTIVE

To endorse amendments to the Community Event Fund (CEF) and Guidelines effective 1 July 2023.

EXECUTIVE SUMMARY

In 2018, Council endorsed the creation of an annual CEF to the total of $12,000 per annum (GC100418R02). The annual fund was established to assist groups with some of their event costs and ensure:

- Requests were managed in a coordinated manner.
- There was a consistent application process.
- Applications were assessed appropriately and funds available equitably.

In 2020, Council endorsed the increase of the fund from $12,000 to $15,000 and increased the maximum amount per application from $1,000 to $2,000 for the 2020-2021 financial year (GC200526R12).

Currently the CEF distributes $15,000 per financial year. Up to $2,000 is available per application to assist with event costs.

RECOMMENDATION

That Council:

1. **Endorses Option 1 for the Community Event Fund.**
2. **Endorses the Community Event Fund Guidelines to be amended relevant to the option selected.**

DISCUSSION

Currently the CEF opens on 1 July and applications are processed on a first come first served basis until funds are exhausted. Events must be free and open to the general public and as inclusive and accessible as possible. Further information regarding the current CEF guidelines is included as Attachment 1.

This year the fund was expended within four months of opening which has been attributed mainly to the reduction of COVID restrictions and the reintroduction of events that were previously cancelled/postponed.

The current application process disadvantages events scheduled in the second half of the financial year. To ensure a more equitable distribution of funds, the following options have been provided for consideration. They include:

- Two six-month rounds per financial year
- Reducing the maximum limit per application from $2,000 to $1,000
- Increasing the allocated budget per financial year from $15,000 to $16,000

Following discussions at the Forum (FORUM230516), four options have been put forward for Council's consideration, with staff recommending Option 1 as the strongest option to achieve equitable access to funds across a financial year:

- Option 1: CEF is offered over two rounds of $8,000 each ($16,000 per financial year), with a $1,000 limit per application. This would increase the number of successful applications able to be funded and ensure the events are distributed more equitably throughout the year.

- Option 2: CEF is offered over two rounds of $8,000 ($16,000 per financial year) each with a $2,000 limit per application. This option will distribute the current budget more equitably across the financial year but will not increase the number of successful organisations able to receive funding.

- Option 3: CEF remains the same ($15,000 per financial year open until funds exhausted) with an adjustment to the maximum amount applied for being reduced to $1,000 limit per application. This option does not address the funds being distributed inequitably over the financial year but would increase the number of organisations able to be funded.

- Option 4: CEF remains the same in both funding model and application maximum ($15,000 per financial year open until funds exhausted) with the existing $2,000 limit per application.

The CEF guidelines will be amended to reflect Council's endorsement of their preferred option ready for 1 July 2023.

ATTACHMENTS

1. Community Event Fund Guidelines [**12.11.1** - 4 pages]

COMMUNITY EVENT FUND GUIDELINES

CITY OF MARION



COMMUNITY EVENT FUND GUIDELINES

Through its Community Vision and aim to improve the quality of life of its residents, the City of Marion has a strong commitment to the provision of support to its community.

The purpose of the Community Event Fund is to assist local not for profit organisations, community groups, schools and voluntary associations to stage events or festivals. Providing a contribution to the cost of infrastructure for events that demonstrate a benefit to the City of Marion and that are in line with the City of Marion Strategic Plan.

The City of Marion is committed to a diverse and inclusive community. Applications should reflect and celebrate diversity by ensuring events and activities are inclusive and as accessible as possible for all groups, including people of various ages, sexuality, cultural backgrounds, religious beliefs and those living with disability.

How to apply

Complete your online application at the following link: https://marion.smartygrants.com.au/

A completed application will include itemised budget and all relevant supporting documentation.
Please ensure complete applications are submitted online at least one month prior to your event. If your application requires further information after submission, the processing of your application may be delayed.

For project enquiries and support with your application, we encourage applicants to contact the Grants Officer by phone or email.

Phone 08 8375 6600 or email council@marion.sa.gov.au (subject title “Community Event Fund”).

What can be funded?

Types of event and infrastructure costs that may be funded include:

- Staging
- Lighting or Audio Visual Equipment
- Security
- Toilets
- Signage
- Marquees
- Waste management
- Other infrastructure costs associated with the event.

Applicants may request in-kind support from Council as part of their application. This may include the provision of items such as traffic services, road closures, waiving of facility hire fees, power access, bollards or line marking.

All requests for in-kind assistance must be detailed in your application and will be allocated an equivalent cash value in order to determine the total funding request amount.

If the event is on Council-owned land or facilities, you will need to apply for a Special Event Permit and comply with all policy and procedures in relation to the permit. If you require a Special Event Permit for your event, no funding will be released until the permit has been obtained.

Expected Grant Outcomes

The City of Marion is committed to supporting Community Events that provide a demonstrated benefit to the community. Applicants are required to complete the acquittal and evaluation process once funding has been spent.

How much can we apply for?

The City of Marion has allocated $15,000 per financial year to the Community Event Fund.

Applicants may apply for up to $2,000 per event.
This amount is discretionary and the amount received will depend on the assessment of your application. Funds will be available until exhausted.

Multiyear funding:
Applicants may be eligible for funding each year, for up to three years for the same event. Applicants must continue to meet eligibility and complete a separate acquittal for each year.

Eligibility Criteria

To be eligible the applicant must:

- Be a not-for-profit organisation, community group, school or voluntary association.
- Incorporated OR obtain sponsorship from an appropriate incorporated body (who will accept the funds on behalf of the non-incorporated body and accept the responsibility for the funding).
- Provide evidence of current *Public Liability Insurance Certificate of Currency* for a minimum of $10 million for the event.
- Provide either an Australian Business Number (ABN) or if applicable, you may complete the Australian Taxation Office Statement by a Supplier Form.
- Be free and open to the general public.
- Be inclusive and accessible as possible for all groups inclusive of their gender, age, sexuality, cultural background, religious beliefs or disability.
- Occur within the City of Marion in the financial year in which the funds are provided.
- Demonstrate a direct benefit to the City of Marion community.

Council will not provide funding to or for:

- Individuals, City of Marion employees, or Elected Members.
- Exclusive or invitation-only events
- Events that denigrate, exclude or offend parts of the community.
- Commercial organisations
- Political activities
- Applications that duplicate an existing event in the City of Marion.
- Retrospective costs or an event that has already been held or will be held before funding can be made available
- Payment of salaries
- Travel costs

How are applications assessed?

Applications will be assessed by Council according to:

- Eligibility Criteria
- Available funding
- Any relevant supporting information

Additional assessment criteria will include the events:

- Benefit to the community
- Involvement of local community groups and organisations or volunteers.
- Opportunities for social interaction
- Ability to have a positive impact on the economy
- Ability to attract visitors to the City of Marion
- Degree of reliance on City of Marion sponsorship to stage the event
- Originality of the event

- Sustainability
- Alignment with the City of Marion's Strategic Plan for 2017-2027

Applicants will be notified of the outcome of their application. Funding is provided at City of Marion's discretion.

Reporting and acquittals

Successful applicants will be required to submit receipts and acquittal from online. This form is due one month after the completion of the event, or by 30 June of the financial year funding is received, whichever is earlier.

Evidence of expenditure of the fund monies must be provided – all receipts must be attached to the acquittal. The acquittal statement verifies that the grant funding has been utilised in accordance with the project budget provided in the application form.

Any unspent funds will need to be returned to Council. Applicants who do not complete an acquittal report will be ineligible for future funding or possibly other grant programs.

City of Marion acknowledgement

Part of the funding agreement will ensure the City of Marion is to be appropriately acknowledged for its sponsorship and contribution to the event. This will include:

- Displaying the City of Marion's logo and the words "Supported by the City of Marion" in any printed or electronic promotional materials.
- Verbal acknowledgement in any speeches that the City of Marion is a supporter of the event.
- Opportunity for the Mayor and/or representative to speak at the event.

The City of Marion's Style Guide and Branding Guidelines must be adhered to and Council's Communications Unit will need to approve all material during production allowing a three-day turnaround time for approval.

Other conditions

- Funds must be spent within the financial year the funds are received in unless an extension is granted in writing.
- Any changes to the original event plan must be submitted to Council in writing for approval.
- The City of Marion's decision regarding event funding is final.
- Applicants who meet eligibility and assessment requirements are not guaranteed funding.
- The City of Marion reserves the right to separately promote any funded event.
- All events must comply with state and federal legislation and be delivered with appropriate risk mitigation.
- All necessary City of Marion approvals and permits must be obtained prior to the event occurring.
- Projects must meet legal, child protection and insurance requirements set by State and Commonwealth legislation.
- The City of Marion is not responsible for the delivery or outcomes of the event.
- It is the responsibility of the applicant/sponsoring body to obtain all necessary insurances and the City of Marion will not be held liable for any matter arising out of this grant.
- It is the responsibility of the applicant/sponsoring body to indemnify and keep indemnified the City of Marion, its employees and agents, against all actions, costs, claims, charges and expenses whatsoever which may be brought or made to claimed against them or any of them out of or in relation to the project.

12.12 Edwardstown Community Battery	
Report Reference	GC230627R12.12
Originating Officer	Project Coordinator Edwardstown – Kate Silkstone Unit Manager Property & Facilities – Micheal Collins
Corporate Manager	Manager City Activation – Charmaine Hughes
General Manager	General Manager City Development – Tony Lines

REPORT OBJECTIVE

The objective of this report is to seek Council authorisation to undertake a period of Community Engagement in accordance with the requirements of the *Local Government Act 1999* in relation to granting a ground lease to the Department for Energy & Mining (DEM) for a term of 15-years for the purpose of a community battery.

EXECUTIVE SUMMARY

The Department for Energy and Mining (DEM) in partnership with SA Power Networks and the City of Marion has secured $500k grant funding from the Australian Government's Department of Climate Change, Energy, the Environment and Water through the Community Batteries for Solar program to establish a community battery in Edwardstown.

The battery is intended to deliver renewable energy at the cheapest residential electricity rate in South Australia to at least 300 social housing homes in Edwardstown and surrounds.

The community battery will be part of South Australia's Virtual Power Plant supported by the Government of South Australia.

The role of the City of Marion is to provide a 15-year lease of a site in Edwardstown for the cube-shaped community battery.

The report seeks endorsement from Council to undertake community consultation, in accordance with the requirements of the *Local Government Act 1999*, as detailed in **Attachment 1** to locate the community battery at a City of Marion property leased to Marion City Band on the corner of Tower Terrace and Aberfeldy Avenue detailed in **Attachment 2**.

RECOMMENDATION

That Council:

1. **Notes the opportunity for a community battery to be located in Edwardstown at no cost to Council.**
2. **Supports granting a ground lease to the Department for Energy & Mining (DEM) for a term of 15 years at $1 per annum (peppercorn rent) for the purpose of a community battery over a portion of 48 Dumbarton Avenue, Edwardstown, Certificate of Title - Volume 5869 Folio 35.**
3. **Endorses undertaking community engagement in accordance with the requirements of Section 202 of the Local Government Act 1999, Council's Public Consultation Policy, and the Community Engagement Plan (Attachment 1).**
4. **Notes that a report will be brought to a future General Council Meeting to consider the feedback received from the community engagement.**

DISCUSSION

The Department for Energy and Mining (DEM) in partnership with SA Power Networks and the City of Marion, has secured $500k grant funding from the Australian Government's Department of Climate Change, Energy, the Environment and Water through the Community Batteries for Solar program to establish a community battery in Edwardstown.

The 150kW battery will store unused excess solar energy from the grid for later use when demand (and cost) is high. It intends to deliver renewable energy at the cheapest residential electricity rate in South Australia to at least 300 social housing homes in Edwardstown and surrounds. It is estimated that a typical Housing SA tenant could save up to $423 off their annual electricity bill, equating to $1.9M of direct value to the community over the expected 15-year life of the asset. Adopting a not-for-profit model will ensure all revenue generated from the operation of the community battery will be passed onto the community.

The community battery will be part of South Australia's Virtual Power Plant and supported by the Government of South Australia.

The City of Marion has been asked to grant a 15-year lease on a portion of a site in Edwardstown on the corner of Tower Terrace and Aberfeldy Avenue (48 Dumbarton Avenue, Edwardstown Certificate of Title - Volume 5869 Folio 35, refer **Attachment 2**) which is currently part of the lease premises to Marion City Band, for the cube-shaped community battery (measuring 2.9m L x 2.5m W x 2.9m H). Several potential sites were considered; however the Dumbarton Avenue site was deemed to be the most suitable for the project.

Council staff met with representatives of DEM onsite to assess the suitability of the proposed location. As the proposed location is under a tree, Council's arborist was also in attendance. There was consensus that the location is suitable.

Consultation Requirements

As the proposed area is currently subject to a lease to the Marion City Band, an agreement to vary the lease with Marion City Band will need to be undertaken to remove the subject area from the lease. The Marion City Band have been advised of the proposal and are supportive of varying the lease to facilitate the initiative.

The land is classified as Community Land. Pursuant to the Local Government Act 1999 (the Act), this parcel has been included in the (current) Community Land Management Plan 5, Minor Community Facilities. The management plan includes provisions for leases to be entered into by Council, at the discretion of Council.

A ground lease is an agreement in which a tenant is permitted to develop the land during the lease term including the construction of buildings and infrastructure.

Under Section 202 of the Act, a Council may grant a lease or licence over community land so long as it is consistent with the provisions of its adopted Community Land Management Plan and if the lease is for more than 5 years, the Council must follow the relevant steps set out in its public consultation policy and consult with the community before entering into the lease.

It should be noted that the Local Government (General) Regulations 2013 exempt certain leases or licences over community land from consultation requirements. *Pursuant to section 202(3)(b) of the Act, a council is not required to comply with its public consultation policy with respect to a lease or licence over community land if (a) the lease or licence is being granted to the Crown, or to a Minister or other agency or instrumentality of the Crown; and (b) it is a term of the lease or licence that there is to be no substantial change in the use of the land (disregarding trifling, insignificant or subsidiary uses).*

Notwithstanding the above, it is felt prudent in this instance that community consultation in accordance with Council's Policy is undertaken.

The term of the ground lease is proposed to be for a period of 15 years at a $1 per annum peppercorn rent. Council could choose to charge a higher rent for the ground lease; however, any

costs would come off the benefits that the battery would be providing to the community. As the proposed lease is just over land and there would be no or minimal ongoing cost implications for Council, it is recommended that only a peppercorn fee is applied.

A Community Engagement Plan has been included in **Attachment 1**.

Following the conclusion of the community engagement, a further report will be brought back to a General Council Meeting to consider the feedback received and for Council to decide on whether to grant the lease.

If the lease is approved by Council, the project installation is expected to be completed by December 2023.

ATTACHMENTS

1. Attachment 1 Edwardstown Community Battery [**12.12.1** - 20 pages]
2. Attachment 2 - Proposed Battery Location [**12.12.2** - 1 page]



Attachment 1
Community Engagement Plan

Edwardstown Community Battery

DRAFT

KEY CONTACTS	
Engagement contact	Matt Green
Project Lead	
Start / end date	
Budget / Cost centre	
Funding partners	

Edwardstown Community Battery - Community engagement plan – Media, Events and Engagement



DRAFT



Document Amendment Record

Rev	Change Description	Date	Author	Checked
1.0	First draft	02/06/2023	M Green	

Document Management

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Required endorsement

Elected Members and Mayor	Yes
Executive Leadership team	Yes
Senior Leadership team	Yes

Associated key documents

Document name	Link / location	Owner

DRAFT



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1. Project description and background

The Government of South Australia's Department for Energy and Mining (DEM), SA Power Networks and the City of Marion have secured $500k in grant funding from the Australian Government's Department of Climate Change, Energy, the Environment and Water through the Community Batteries for Household Solar program to establish a community battery in Edwardstown.

The Community Batteries for Solar Households program is providing $200 million for 400 batteries across Australia.

The 150kW battery proposed for Edwardstown will store unused excess solar generated energy for use when demand (and cost) is high. It will enable access to local renewable energy at the cheapest residential electricity rate in South Australia to at least 300 social housing homes in Edwardstown and surrounds. It is estimated that a typical Housing SA tenant could save up to $423 on their annual electricity bill, equating to $1.9 million of direct value to the community over the expected 15-year life of the battery. Adopting a not-for-profit model will ensure all revenue generated from the operation of the battery will be passed onto the community.

The community battery will be part of South Australia's Virtual Power Plant supported by the Government of South Australia.

Council is partnering with DEM and is proposing to grant a 15-year lease of a site in Edwardstown for the cube-shaped community battery (measuring 2.9m L x 2.5m W x 2.9m H) and to undertake community consultation on the location before installation.

The project is estimated to be completed by December 2023.

2. Engagement scoping statement

The battery is proposed to be installed in a small shipping container located over a portion of 48 Dumbarton Avenue, Towers Terrace, Edwardstown. This site is in a residential area and consultation will seek to identify whether the community supports the proposed location of the proposed battery.

Communications materials will be co-developed and co-branded with the State and other project partners to ensure consistency of messaging.

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3. Legislation

The Local Government Act (1999) Regulations, do provide conditions where exemptions from undertaking community consultation may apply – refer to excerpt below:

22—Exemption of certain leases or licences over community land from consultation requirements

(1) Pursuant to section 202(3)(b) of the Act, a council is not required to comply with its public consultation policy with respect to a lease or licence over community land if—

(a) the lease or licence is being granted to the Crown, or to a Minister or other agency or instrumentality of the Crown; and

(b) it is a term of the lease or licence that there is to be no substantial change in the use of the land (disregarding trifling, insignificant or subsidiary uses).

(2) Pursuant to section 202(3)(b) of the Act, The Corporation of the City of Adelaide is not required to comply with its public consultation policy with respect to a lease or licence over land within the Central Market Complex.

(3) In this regulation—

Central Market Complex means the area within the Certificate of Title Register Book Volume 5307 Folio 824 or Volume 5574 Folio 706.

Source: Local Government (General) Regulations 2013.

Council has determined that it is prudent to undertake community consultation for this project as set out in our Public Consultation Policy, which is a requirement for Council under section 50 of the Local Government Act 1999 (the Act).

In particular Section 202 (2) of the Act stipulates that before the council grants a lease or licence relating to community land, it must follow the relevant steps set out in its public consultation policy.



4. Level of engagement

The **engagement level selection tool** is to assist staff in deciding what level of engagement to select – e.g., *inform, consult, involve, collaborate or empower*. It is a technical approach and needs to be used in conjunction with the engagement framework and the human elements such as values and expectations.

Score indicates:

1-2 Very low to Low = Inform

2-3 Low to Moderate = at least Consult

3-4 Moderate to High = Involve or Collaborate

4-5 High to Very High = minimum Involve, consider Collaborate and Empower

Questions to consider	**Very low**	**Low**	**Med**	**High**	**Very high**
1. What is the level of difficulty to find a solution that everyone can live with?			X		
2. What is the potential for community outrage for your project?		X			
3. How much do major stakeholders care about the decision to be made?		X			
4. What degree of input do the community appear to want?		X			
Count number in each column	0	3	1	0	0
Multiply	x1	x2	X2	x4	x5
Enter score		6	2		
Add total of all 5 columns	=8				
Divide	/5				
Average score	= 1.6				
Method	Inform / Consult with local residents				

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5. What good looks like

Community and Stakeholder Engagement on this project has ensured that:

☐ Project materials are provided in an accessible manner and consider:

- Language
- Digital literacy level
- Demographic i.e., elderly

☐ There are clear accessible methods for the community to provide feedback

- Remotely via online means
- Face to face with a project team member
- Filling out hard copy forms at a council facility

☐ Every attempt has been made whilst considering the local area, to ensure that awareness of the project and how to provide feedback is maximised through best practice communications and engagement techniques

☐ Engagement activities will be evaluated by the project team and lessons learned will be incorporated into future project engagements

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6. Community engagement issues/risks/mitigations

Think about the project risks and associated mitigations for the for the project and engagement activities.

Risk/ Issue	Proposed mitigation
Local residents are concerned about impacts regarding: • Noise • Fire risk • Aesthetic appearance	• Clear information provided on the battery operation and how any potential risks are being mitigated • Opportunity provided for the local community to ask questions on the project • Opportunity for the local community to be involved in the consultation for proposed artwork design
Other local residents want to connect to the scheme and feel they are being excluded	• Clear explanation of the purpose of the scheme in that it is directed to social housing residents • Explain through project messaging that whilst priority access to energy stored in the battery will be given to SA Housing Authority housing tenants, depending on uptake, there may be connections made available to the wider community via the energy provider's website as the project rolls out. Explain that there could be an opportunity to connect down the track. • The battery will increase the wider community's capacity to export solar power from their homes. The battery will reduce the need for remote disconnection by the network operator at times of minimum network demand.
Local residents are concerned about impacts during construction and installation activities	• Commitment to work with local residents to minimise disruption and other impacts as far as possible

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7. Stakeholder identification and analysis

CoM stakeholder listing has been checked to ensure all key stakeholders are included ☒

Stakeholder	**Level of interest** (high, medium, or low)	**Level of influence** (high, medium, or low)	**Why are we engaging?**	**Level of engagement**	**Engagement method(s)**	**Due date**	**Responsibility**
State Member Federal Member	High	Medium	• Acknowledgement of funding (Fed) • Awareness of the installation within their electorates	Inform	Email / letter	TBC	ELT/SLT / Project team / engagement (Council), only DEM to engage Minister.
Ward Councillors	High	Medium	• Awareness of project in their electorate and CoM engagement activities with local residents	Inform	• Ward briefing • Phone / email	Underway	ELT/SLT / Project team / engagement
Residents (immediate proximity and local)	High	Medium	• Battery and container will be located in close proximity to local residents • Make local residents aware of the installation and answer any questions they may have about the battery • Seek their support for this location	Consult	• Door knock • Letterbox drop • Making Marion project website • Feedback survey • Electronic direct mail (targeted)	TBC	Engagement team / Project team
Commercial properties	Medium	Low	• Battery and container will be located close to local businesses • Make local business owners aware of the installation and answer any questions they may have about the battery	Consult	• Door knock • Letterbox drop • Making Marion project website • Feedback survey • Electronic direct mail (targeted)	TBC	Engagement team / Project team
Development and Regulatory Services / City Services (Aboriculture)	High	High	• Planning and approvals process • Significant tree consideration • Opportunity for public art installation (?)	Involve	Internal CoM team	Ongoing	Project team
General Public/Wider Community	Medium	Low	• Create a broader awareness across the CoM	Inform	• Engagement eNewsletter • Media Release • Website article	TBC	Engagement team

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8. Engagement activity timeline

Date	June 2023 (GC 27 June)	July 2023	August 2023	September 2023
Activity				
GM (General Manager) Signoff Engagement Plan				
Internal staff notification				
Internal Notification/ Mayor & Elected Members				
Emails / meetings with key stakeholders				
Newspaper Advertisement				
Door knocking residents living in close proximity to the site				
Direct Mail to local residents				
Making Marion page (including EDM targeted to registered users in Edwardstown)				
Evaluate feedback and develop community feedback report for GC				

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Appendix 1 – Frequently asked questions

What will it look like on site?

The battery will be located within a small shipping container. The Government of South Australia are considering options to include public art on the outside.

How is the battery kept cool in the summer?

The battery is cooled by a split system air conditioner.

Will the battery generate much noise?

The noise generated is expected to be limited to that of one standard split system air conditioner.

Is there a fire risk?

Under normal operating conditions, the battery technology proposed (Powerwall) is rated 'not applicable' for fire risk by its manufacturer, Tesla.

The Tesla Powerwall system is certified to the most stringent safety standards for energy storage. This includes UL1973, IEC 62619 as well as grid connection and inverter standards including IEC 62109, IEC 62116 and AS 4777.2.

Will there be regular maintenance activities undertaken on the battery?

Maintenance should be limited. Similar projects have required annual servicing.

What is the expected life of the battery?

The battery is anticipated to have a 15-year life.

As a local resident, can I also benefit from the scheme?

At this stage access to energy stored in the battery will be only given to SA Housing Authority housing tenants. If this does change during the project's lifetime, you will be advised accordingly.

Is council paying for the battery?

No. Council is partnering with the Government of South Australia's Department for Energy and Mining (DEM) and is proposing to grant a 15-year lease on council-owned land in Edwardstown for the battery. DEM, SA Power Networks, and the City of Marion have secured a $500k grant from the Australian Government's Department of Climate Change, Energy, the Environment and Water through the Community Batteries for Household Solar program to establish a community battery in Edwardstown.

What properties will be supplied by the battery?

The community battery will store excess power generated by solar panels for local use instead of it going to the energy grid. Local households will have additional access to renewable energy. Housing SA Authority residents will benefit from the batter through a special electricity plan. At least 300 households in Edwardstown and surrounds without direct access to solar are eligible to access the plan which will reduce their electricity bills by up to $423 each year.



Where does the excess power come from?

Due to the relatively low number of local private household batteries installed, excess power from locally installed solar panels is generated during the day during periods of low demand. Instead of this excess power being exported to the grid, some of it will be directed to the local battery for storage and household use.

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Appendix 2 – Key messages

The Australian Government has committed to funding $224.3 million to help install 400 community batteries across the country in its program 'Community Batteries for Household Solar'.

The Program aims to deploy community batteries across Australia to lower bills, cut emissions and reduce pressure on the electricity grid by allowing households to store and use the excess power they produce locally.

In Edwardstown there are over 1000 households with solar panels on their roof, but only 7 per cent of them have a battery. So people are missing out on the potential cost savings of having a battery and storing the renewable energy they are generating.

The Government of South Australia's Department for Energy and Mining (DEM), SA Power Networks and the City of Marion have secured a $500k grant funding from the Australian Government's Department of Climate Change, Energy, the Environment and Water through the Community Batteries for Household Solar program to establish a community battery in Edwardstown.

Council's role in the project is to provide a 15-year lease (at $1 per annum) on community land over a portion of 48 Dumbarton Avenue, Edwardstown for installation and housing of the battery.

This initiative has been designed to deliver renewable energy at the cheapest residential electricity rate in South Australia to at least 300 SA Housing Authority homes in Edwardstown and surrounds.

It is estimated that a typical SA Housing Authority tenant could save up to $423 off their annual electricity bill.

The battery will be located within a small shipping container. The Government of South Australia are considering options to include public art on the outside.

Priority access to energy stored in the battery will be given to SA Housing Authority housing tenants, but depending on uptake, there may be connections made available to the wider community via the energy provider's website as the project rolls out.

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Appendix 3 – Resident's letter and catchment area

Dear resident,

Background

The City of Marion in partnership with the Government of South Australia's Department for Energy and Mining (DEM) and SA Power Networks have secured a $500,000 grant from the Australian Government's Department of Climate Change, Energy, the Environment and Water. The funding has been awarded through the Community Batteries for Household Solar program to establish a community battery in Edwardstown.

This battery will store unused excess energy generated during the day from local rooftop solar for use when demand (and cost) is high. It will deliver renewable energy at the cheapest residential electricity rate in South Australia to at least 300 SA Housing Authority homes in Edwardstown and its surrounds.

The community battery will be part of South Australia's Virtual Power Plant and supported by the Government of South Australia.

Join the Conversation

The City of Marion is consulting on providing a 15-year lease ($1 per annum rent) on community land located over a portion of 48 Dumbarton Avenue, Edwardstown (refer to the map overleaf) to house the community battery. It is proposed that the battery will be installed in a small shipping container onsite.

We would like to hear from you. Please provide your feedback via a short survey by scanning the QR code or visiting **www.makingarion.com.au/edwardstown-community-battery**

The closing date for submissions is **5pm TBC**

If you wish to complete a paper survey or require assistance, please call customer service on **8375 6600** or email c**ommunityengagement@marion.sa.gov.au**

Kind regards,

City of Marion Community Engagement Team

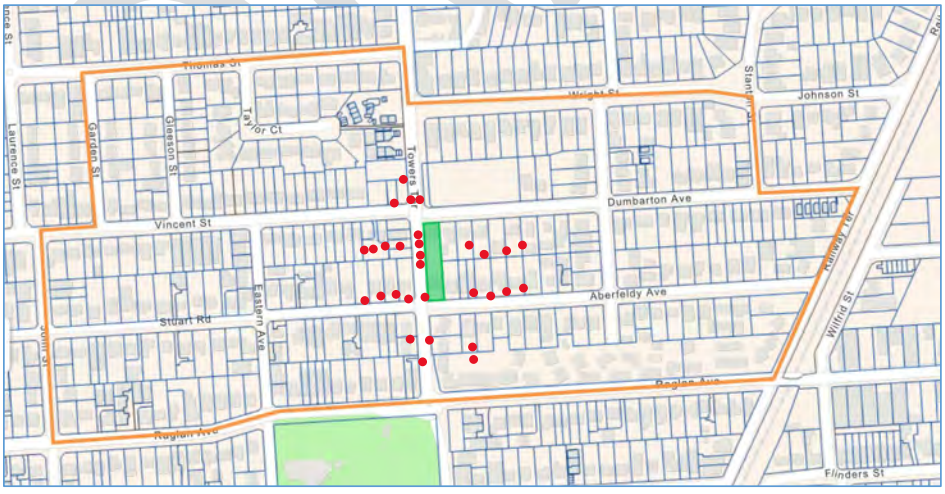
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Proposed battery location



Direct mail catchment area:

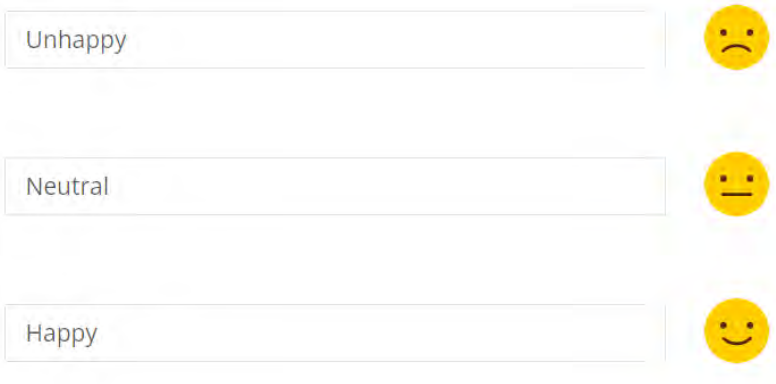


● Properties to be door knocked



Appendix 4 – Survey questions

1. Street name
2. Suburb
3. Do you support the proposal for Council to grant a 15-year Lease on Council owned community land located over a portion of 48 Dumbarton Avenue, Edwardstown for the installation of a community battery?
    - o No – I do not support the proposal / granting of the lease
    - o Yes, I support the proposal / granting of the lease
4. Do you have any other comments?
5. How happy have you been with this survey today?





Appendix 5 - Engagement and communication tools (highlight appropriate tools)

Tool	Description
Making Marion and Website	Develop a comprehensive project page Create a community survey Frequently Asked Questions (FAQs) Illustrative images / concept plans Link to Making Marion project page from other channels Use of EDM (Electronic Direct Mall)
Paper based surveys	Make sure available for people who don't have online access
Letters/notifications	Distributed to local stakeholders at key project stages
Newspaper advertising	Requirement for an advert under the Local Government Act (1999) Section 202(2) – (Alienation of community land by lease or licence)
Door knocking and home visits	Residents and businesses in close proximity to the work zones and all businesses along the alignment will be door knocked to ensure that they are aware of project impacts
Electronic Direct Mail (EDM) for registered stakeholders	Sent to local stakeholders at key project stages
Social media channels • Facebook updates (channel for project feedback) • Twitter (operational announcements) • Instagram (progress updates / good news stories)	To promote projects, providing opportunity for feedback To inform the community of good news stories, project notifications, works notifications, and to provide an easily accessible forum for users to provide feedback to the project team
Static displays / signage on site	Display of project update information at key milestones (QR code to Making Marion)
Community Information sessions / drop-in sessions / workshops	Sessions to be undertaken at key stages throughout the project development/delivery
Meetings with stakeholder groups	Meetings to be undertaken at key stages throughout the project/delivery
Community group presentations	Briefings to be offered to local community groups to keep them informed of the project progress
Proactive Media – good news stories / opportunities for promotion	Opportunities for proactive media with regard to project milestones will be identified in advance by project team
Virtual Project Room	Hosted by project lead and engagement to provide project information for stakeholders



Appendix 6 – Engagement approach

The aim of our community engagement activities is to work directly with the relevant stakeholders throughout the process to ensure that potential concerns and aspirations are understood, considered and reflected (where considered appropriate).

Council's engagement activities follow the key International Association of Public Participation (IAP2) principles to ensure that a robust community engagement process is delivered.

The IAP2 engagement spectrum (below) identifies a number of levels at which stakeholders can participate in the decision-making process; this will be used by the project team to determine the scope of public participation in strategic and planned approaches to stakeholder participation throughout the planning, design, construction, and delivery of the project.

Council is committed to delivering engagement that is;

- genuine
- inclusive and respectful
- fit for purpose
- early and ongoing
- informed and transparent
- a relationship-based, collaborative approach
- builds upon previous engagement where applicable
- ensures that stakeholders understand how their feedback has been considered reviewed and improved

INCREASING IMPACT ON THE DECISION

	INFORM	CONSULT	INVOLVE	COLLABORATE	EMPOWER
PUBLIC PARTICIPATION GOAL	To provide the public with balanced and objective information to assist them in understanding the problem, alternatives, opportunities and/or solutions.	To obtain public feedback on analysis, alternatives and/or decisions.	To work directly with the public throughout the process to ensure that public concerns and aspirations are consistently understood and considered.	To partner with the public in each aspect of the decision including the development of alternatives and the identification of the preferred solution.	To place final decision making in the hands of the public.
PROMISE TO THE PUBLIC	We will keep you informed.	We will keep you informed, listen to and acknowledge concerns and aspirations, and provide feedback on how public input influenced the decision.	We will work with you to ensure that your concerns and aspirations are directly reflected in the alternatives developed and provide feedback on how public input influenced the decision.	We will look to you for advice and innovation in formulating solutions and incorporate your advice and recommendations into the decisions to the maximum extent possible.	We will implement what you decide.

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Source: https://iap2.org.au/wp-content/uploads/2020/01/2018_IAP2_Spectrum.pdf

Edwardstown Community Battery - Community engagement plan – Media, Events and Engagement



DRAFT

GC230627 - Attachment 2

Edwardstown Community Battery

Proposed Battery Location



12.13 Marion Cultural Centre Plaza Update and Community Land Revocation	
Report Reference	GC230627R12.13
Originating Officer	City Activation Senior Advisor – Brett Grimm
Corporate Manager	Manager City Activation – Charmaine Hughes
General Manager	General Manager City Development – Tony Lines

REPORT OBJECTIVE

This report seeks endorsement to proceed with tender documentation and implementation for the Marion Cultural Centre Plaza project. In addition, this report seeks approval to commence community land revocation to support the creation of road reserve to formalise vehicle access to Westfield.

REPORT HISTORY

Report Reference	Report Title
GC220112R14.1	Community Engagement Marion Cultural Centre Plaza
GC221129M15.1	Marion Cultural Centre Plaza
ASC220201R7.1	Marion Cultural Centre Plaza
GC211026R10.7	Marion Cultural Centre Plaza- Community Consultation
GC210914D8.1	Marion Cultural Centre Plaza Plan- Deputation from Mr Graham Watts
SGC0713F7.1	Adjourned Item-Marion Cultural Centre Plaza
GC200623R16	Marion Cultural Centre Master Plan Review
EMF191112R02	Marion Cultural Centre Plaza- Warracowie Way
EMF190430R02	Marion Cultural Centre Plaza

EXECUTIVE SUMMARY

The Marion Cultural Centre (MCC) plaza vision seeks to enhance the community experience, thereby increasing local visitation and social engagement through improvements to amenity, accessibility, safety, and comfort of the public realm.

Council received a report on the MCC Plaza Master Plan Community Consultation Findings on 26 October 2021 (GC2110026R10.7).

Most recently, Council considered report GC220412R10.1 and subsequent motion with notice GC221129M14.1 that resolved the retention of two-way vehicle movements on Warracowie Way with intent to retain vehicle access to Westfield Shopping Centre car park.

Designs have been amended to reflect traffic management solutions which retain two-way traffic on Warracowie Way and vehicle access to Westfield (refer Attachment 1).

Scentre Group's development planning consent lapsed 13 June 2023. The planning consent sought to expand Westfield shopping precinct which included modifications to car parking and closure of vehicle access from Warracowie Way. Scentre Group could lodge for an extension of time and have it approved through the State Commission Assessment Panel (SCAP).

Council staff have consulted with Scentre Group to pursue retention of vehicle access and subsequent confirmation for a variation to a future development application.

The land south of Warracowie Way and Milham Street between MCC, Centrelink and Westfield car park is currently registered as a Reserve (Community Land), not road reserve. To formalise vehicle access to Westfield, community land revocation is required together with the creation of a road reserve.

RECOMMENDATION

That Council:

1. **Endorses the revised designs for Marion Cultural Centre Plaza as per Attachment 1.**
2. **Endorses the completion of tender documentation, tender and award of construction contract subject to tender sums being within the current budget allocation.**
3. **Notes the process of community land revocation and road opening.**
4. **Authorises Administration to commence the revocation process under Section 194 (2) of the Local Government Act and endorses the report contained in Attachment 2 titled 'Proposed revocation of community land classification Allotment 220 Warracowie Way Oaklands Park' for public consultation.**
5. **Authorises the Chief Executive Officer to make minor amendments to the 'Proposed revocation of community land classification Allotment 220 Warracowie Way Oaklands Park' Report for Consultation prior to community engagement.**
6. **Endorses the community engagement plan.**
7. **Receives a report of the outcome of the public consultation under Section 194(2)(b) of the *Local Government Act 1999.***
8. **Notes that the balance of the land (approximately 395m2) will be merged with the adjoining Marion Cultural Centre Certificate of Title Volume 5880 Folio 722 upon creation of the road reserve.**
9. **Notes the whole of life cost estimates for the project.**

GENERAL ANALYSIS

The MCC Plaza is defined as the public realm surrounded by Marion Cultural Centre (MCC) to the east, South Australian Aquatic and Leisure Centre (SAALC), Centrelink and GP Plus to the west. Located to the south is Westfield with pedestrian and vehicle connections along Warracowie Way and Milham Street.

1. Vision

The MCC Plaza vision and objectives are as follows.

The Marion Cultural Centre (MCC) Plaza provides an opportunity to create an active public realm that enhances the Regional Centre as a destination, supporting community activities, social engagement, and the visitor economy.

To enhance activity, amenity, and accessibility to and within the precinct, the following design principles were considered in the concept plans:

- Improve pedestrian and cyclist connectivity, amenity, and safety through the subject area for linkages between the local residential areas, the Oaklands Station, MCC, SAALC and Westfield and other facilities on Milham Street.
- Develop a plaza that can be utilised for community events and provide improved amenity for community use between the MCC and the SAALC with due consideration of events planning requirements.
- Retain vehicle access to existing business and community facilities within Milham Street.

2. Marion Cultural Centre Design Development

The design for the Marion Cultural Centre Plaza has evolved to incorporate retention of two-way vehicle movements on Warracowie Way and access to Westfield whilst maintaining the integrity of the vision and objectives (refer Attachment 1).

The design reflects the following definition of spaces to support functionality of events, passive recreation, improved amenity, and a sense of place for community gathering. Below is a summary of key design principles.

Connection

- Seamless interface with Marion Cultural Centre, café, gallery, and associated amenities to support various activities.
- Retention and pedestrian safety with designated crossings with associated lighting to support integration of heritage listed items.
- Flush roadway pavement to Warracowie Way that will enhance functionality for events and traffic calming.
- Improved connectivity to the Oaklands train station and surrounding streets with provision of pedestrian refuge on Diagonal Road
- Improved walking and cycling connection to Westfield and SAALC.

Gathering

- Amenity lighting to enhance night-time activation.
- Furniture, shade arbor and amenities to support dwell time.
- Public art to enhance a sense of place.
- Climatic comfort through shade, materials, areas for respite and relaxation.
- Events planning analysis to support various scales with associated power locations to support markets, bump in larger stage options.
- Wayfinding signage integrated to support accessibility to services.

Central Activity

- Flexibility of spaces to provide diversity of programs.
- Raised deck and shelter to support small scale events/ performances.
- Power and water provision to support hosting events of various scales.
- Pavements that reflect a sense of place and integration with the built form
- Lawn areas to support climatic comfort.

Green edge and environmental benefits

- Support Council's climate action objectives through urban greening, recycling materials, reduced carbon emissions.
- Climatic comfort and reduced urban heat island effect.
- Retention of existing healthy Elm and Eucalypt trees.
- Improved amenity with increased tree canopy along Diagonal Road and Warracowie Way
- Infrastructure to support establishment of trees and retention of services.
- Buffer planting edge treatments to the streetscape, which will provide an element of safety and improved amenity.
- Improve microclimatic conditions with prevailing south westerly wind protection.
- Water Sensitive Urban Design (WSUD) treatments capturing and cleansing stormwater overland flows.
- Median on Diagonal Road to be planted with additional trees and groundcovers to provide consistency with the recently completed streetscape works.

3. Traffic Management

Following Council's resolution to retain two-way vehicle movement on Warracowie Way and access to Westfield (GC221129M15.1), the following traffic management solutions have been applied to the

revised design.

- Retention of vehicle two-way vehicle movement on Warracowie Way.
- Retention of Warracowie Way vehicle access and egress to Westfield, south of Milham Street.
- Restrict right turn out of Warracowie Way onto Diagonal Road. Issues with this movement are reflected in crash data. Although the right turn out accounts for only a small proportion of the traffic, this turning movement has resulted in 9 of the 15 recorded crashes at this intersection.
- Retention of all other movements at the intersection Diagonal and Warracowie Way.
- Retention of all movements at the intersection of Milham Street and Warracowie Way.
- Retention of all movements at the intersection of Milham Street and Morphett Road.
- Warracowie Way streetscape narrowed to 6 meters (3 metre lanes) to provide traffic calming, slowing vehicles speeds by design and improving amenity.
- No reduction in car parking.
- At grade flush vehicle pavement for Warracowie Way north of Milham Street, to enhance plaza functionality.
- Differentiation in pavement materials to enhance public safety. Opportunities for public art on pavements are being explored.
- Designated pedestrian crossing points to enhance safety.
- Vehicle carriageway on Warracowie Way slightly relocated to the western side of the road reserve to increase width of pedestrian pathway adjacent MCC with proposed tree planting, providing separation between pedestrian/ cyclist path connections.
- Delivery and loading access to MCC incorporated as per existing movements to the south of MCC.
- Coach/bus drop off area has been relocated from Warracowie Way, with the provision of existing bus bays on Morphett Road to be utilised. Temporary provision on Milham Street for events planning.
- Time controlled parking drop off on Warracowie Way to manage potential queuing issues.
- Retention of all movements at Trott Grove.
- Additional pedestrian refuge on Diagonal Road to support direct desire line.
- Provision for short term closure of Warracowie Way to vehicles for large events.

4. Land and Property

The land to the south of Milham Street connecting to the Scentre Group land is identified in Council's Community Land Management Plan – Reserves and Open Space.

As a Reserve, it can be dealt with like any other Reserve (i.e., Community Land) owned by Council. The land is held for the provision of open space including "secondary purposes associated with Council's operational needs including but not limited to environmental, urban design, heritage (cultural and built form) and stormwater management requirements".

Understandably the current use of the land is perceived as road reserve. Strictly the community land should not be utilised as a road. To ensure Council's risk and liability is appropriately addressed, it is recommended that Council seek to revoke the subject land parcel classification to ensure future vehicle access to Westfield is provided through the creation of a road reserve.

The land cannot be opened as a road reserve until after the community land classification has been revoked. This process includes a period of public consultation and the Minister's approval. The proposed road reserve does not include the whole of the land with the balance of the land approximately 395m2 being merged with the MCC title upon creation of the public road.

Refer to Attachment 3 for a summary of the community land revocation process which can take 12-16 months, subject to the Minister's consideration and recommendations.

Scentre Group's development planning consent lapsed 13 June 2023. It is noted Scentre Group may lodge through SCAP for an extension of time. The plans illustrate the following:

- closure of the vehicular connection between the shopping centre car park and extension of Warracowie Way (through the Community land).
- provision of ticketless access control equipment which will be installed at most other access points, including the aisle which connects to the proposed reciprocal rights-of-way (south of MCC car park). The ticketless paid parking proposal is subject to State Government legislation.
- development of a significant pedestrian connection between the shopping centre and Council's community land through the MCC car park, with prioritised access for pedestrians and cyclists which can still be achieved.

Council staff continue to engage with Scentre Group to seek support for the retention of vehicle access south of Milham Street, with intent to formalise the creation of a road reserve.

As per the Local Government Act 1999, Council staff have prepared a Section 194(2)(a) report (refer Attachment 2).

4.1 MCC car park access and service lane

Council staff have consulted with Scentre Group to resolve land access agreements between the Scentre Group land and MCC car park entry off Diagonal Road. As previously reported, there is currently no right of way or easement referenced on certificate of titles to support both parties traversing over each other's land. Council staff are currently coordinating documentation to ensure both parties maintain reciprocal rights of way.

4.2 State Heritage

A planning application will be required due to the state heritage listing of the Marion Cultural Centre. Council staff have consulted with heritage Architects at the Department Environment and Water (DEW) who administer the State Heritage listing. The items listed in the heritage register have been retained and sensitively addressed within the plan. Preliminary advice received is that the plan is supported.

4.3 Legal/Legislative

The revocation of Community Land classification is required to be undertaken prior to creation of road reserve. The process is set out in the Local Government Act 1999. Council will retain ownership of the land.

5. Consultation

Public consultation would be undertaken on the proposed community land revocation and creation of road reserve in accordance with Section 194(2)(b) of the Local Government Act and Council's Public Consultation Policy for a minimum of 21 days (refer Attachment 4 for draft community engagement plan).

This process would provide the opportunity to formally engage with Scentre Group on the retention of vehicle access.

Information would be provided on the revised designs for the Marion Cultural Centre Plaza to inform the community of the project scope and delivery timelines.

To date no communication has been received from Office Recreation Sport and Racing (ORSR) on the South Australian Aquatic and Leisure Centre (SAALC) proposed renewal and possibility for integration of the lawn area behind the fence.

Council staff continue to liaise with key stakeholders in the locality including Scentre Group, ORSR, SA Health (GP Plus) and Centrelink. City of Marion staff will maintain contact with all parties to ensure a collaborative and integrated public realm is achieved.

6. Risk Management

In the event Scentre Group resolves to close vehicle access at their property boundary or the community land revocation and road creation does not proceed, the design provides opportunity to restrict vehicle access via fixed and removable bollards (refer Attachment 1).

The design proposes the following to support implementation and integration regardless of the community land revocation process outcomes.

- additional amenity through a public art mural on the proposed road pavement south of the Milham Street
- design geometry to support maintenance and service delivery access.
- events planning food truck locations incorporated.
- maintains stormwater design infrastructure.
- maintains pedestrian and maintenance connections as per existing easements.

Consequently, given Council owns the land for community purposes, the proposed plans are not reliant on community land revocation and the creation of road reserve to proceed to tender and construction.

The delivery of the project in 2023/24 will reduce the risk of inflationary pressure and cost escalation. With current inflation at 7% per annum this could allude to significant additional costs or required scope change should the delivery of the project be pushed back to future years.

Furthermore, the proposed project delivery timelines will provide Council with certainty to plan for future events in the plaza, such as Marion Celebrates and Fringe Festival late 2024/ early 2025.

7. Timeline

The community land revocation process is proposed to be run in parallel to the design and construction program to provide efficiency. The community land revocation process and creation of road reserve can take 12-16 months.

The proposed design and construction program is illustrated below. A practical construction program will be defined by the awarded contractor with consideration and coordination of neighbouring property development plans and access requirements.

Design Documentation and approvals	July 2023- August 2023
Procurement construction	September 2023 -November 2023
Construction	December 2023- June 2024

8. Funding

Council has allocated capital works funding for the delivery of the Marion Cultural Centre Plaza in 2023/24FY. Cost estimates have been developed for the 50% Design Development phase of the project, inclusive of relevant design (5%) and construction (12%) contingencies and 4.5% escalation. The construction cost and the associated professional fees are estimated at $21,000 less than project budget. Annual maintenance costs are estimated to increase by $115,000.

The community land revocation and creation of road reserve will be funded through existing budgets.

ATTACHMENTS

1. Attachment 1 - MCC Plaza Design Development - Two Way Road [**12.13.1** - 30 pages]
2. Attachment 2 - Section 194 Revocation Report [**12.13.2** - 8 pages]

3. Attachment 3 - Community Land Revocation Process [**12.13.3** - 1 page]
4. Attachment 4 - DRAFT Community Engagement Plan [**12.13.4** - 14 pages]

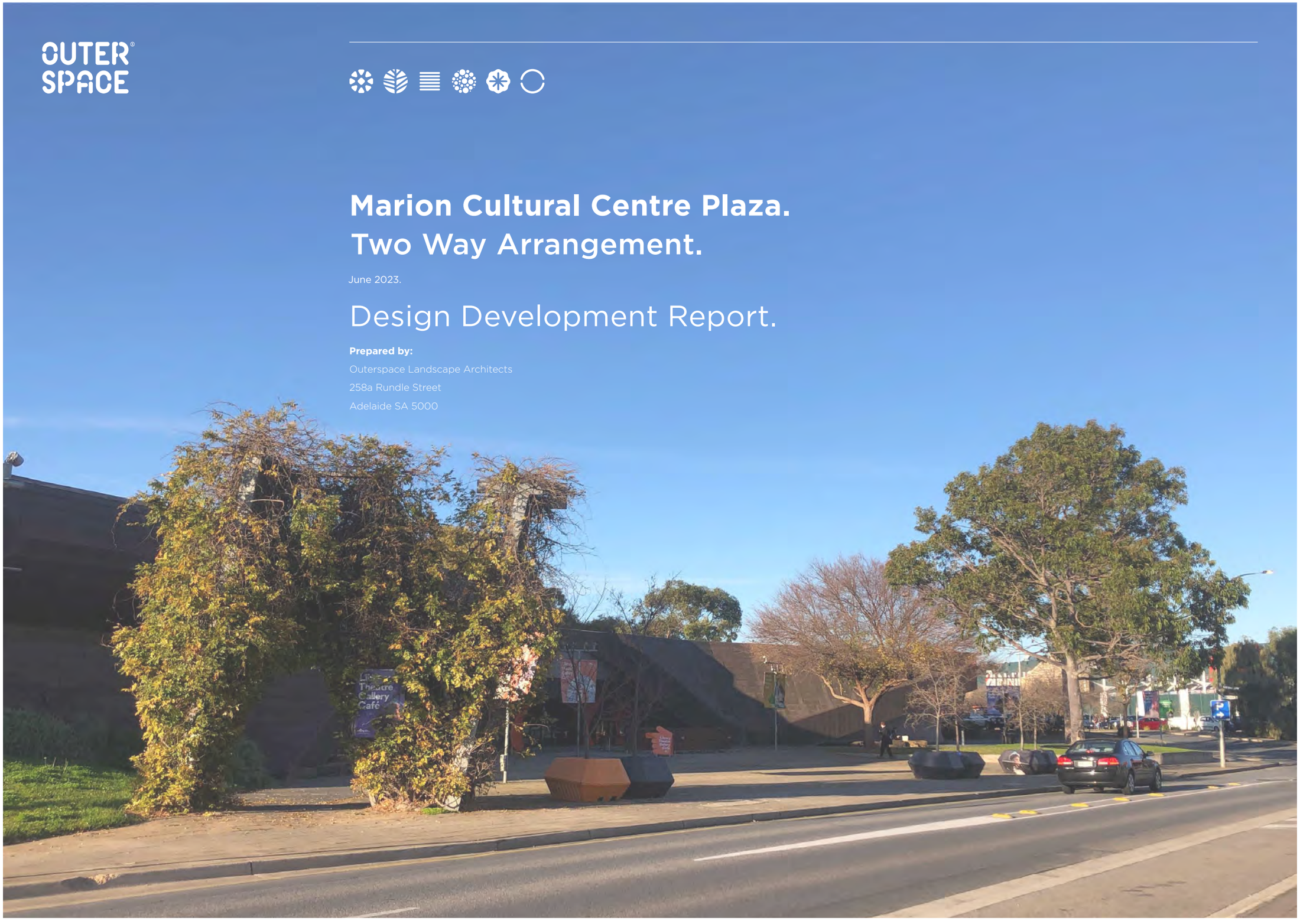
OUTER SPACE

Marion Cultural Centre Plaza.
Two Way Arrangement.

June 2023.

Design Development Report.

Prepared by:
Outerspace Landscape Architects
258a Rundle Street
Adelaide SA 5000



Acknowledgement of Country.

We acknowledge and respect Traditional Owners across Australia as the original custodians of our land and waters, their unique ability to care for country and deep spiritual connection to it. We honour Elders past, present and emerging whose knowledge and wisdom has and will ensure the continuation of cultures and traditional practices. We acknowledge that this project will be delivered on the lands of the Kaurna people, the traditional owners and custodians of the Adelaide Plains.

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Document Control

Item	Date
Two-Way Design Development Report	10.02.2023
Two-Way Design Development Report Rev 2	09.03.2023
Two-Way Design Development Report Rev 3	20.03.2023
Two-Way Design Development Report Rev 4	07.06.2023
Two-Way Design Development Report Rev 5	08.06.2023

01

Landscape Masterplan.

The Marion Cultural Centre (MCC) Plaza provides an opportunity to create an active public realm that enhances the Regional Centre as a destination, supporting community activities, social engagement and the visitor economy.

The design principles previously developed to inform the concept design will be upheld during the design development and documentation and are as follows:

- Improve pedestrian and cyclist connectivity, amenity and safety through the subject area for linkages between the local residential areas, the Oaklands Station, MCC, SA Aquatic and Leisure Centre (SAALC) and Westfield and other facilities on Milham Street.
- Development of a plaza that can be utilised for community events and provide improved amenity for community use between the MCC and the SAALC with due consideration of events planning requirements.
- Retention of vehicle access to existing business and community facilities within Milham Street, whilst minimising traffic volumes.

Key design outcomes reflected in the plan include:

- Flush roadway with designated crossing points
- WSUD rain garden
- Retention of existing trees
- Shelter with small stage to facilitate events and small performances
- Public art including roadway treatment
- New tree planting throughout the space to increase canopy coverage and reduce heat
- Retention of State Heritage building features
- Pedestrian refuge crossing and median planting to Diagonal Rd

Following a Council decision on 29 November 2022, the design is to implement a two-way road design on Warracowie Way and retention of vehicle access to Westfield Shopping Centre.



Landscape Masterplan, refer page 15 for details

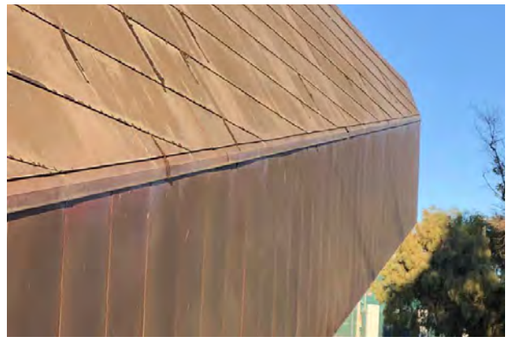
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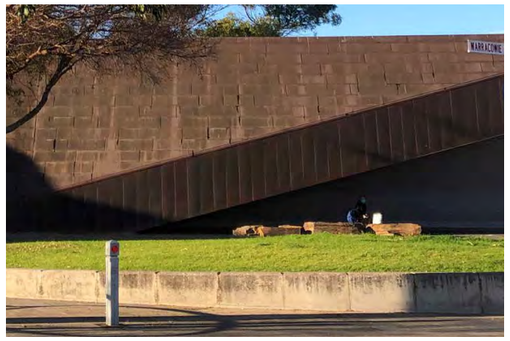
Existing Character.

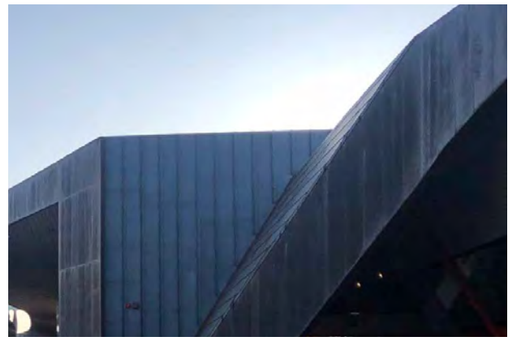
The existing materials and built forms adjacent and within the Marion Cultural Centre Plaza form a strong and cohesive design language.

As shown by the images, the space holds a collection of irregular, natural stone that sits against the smooth, linear form of the Cultural Centre building. While the shapes and lines created from these forms are often sharp and jagged, the texture introduces an organic element.

In developing the design we have drawn upon these forms and materials so that the plaza is read as an extension to the building. A simple and uncluttered plaza area will allow the building to feature within the space.













03

Spatial Planning.

Movement

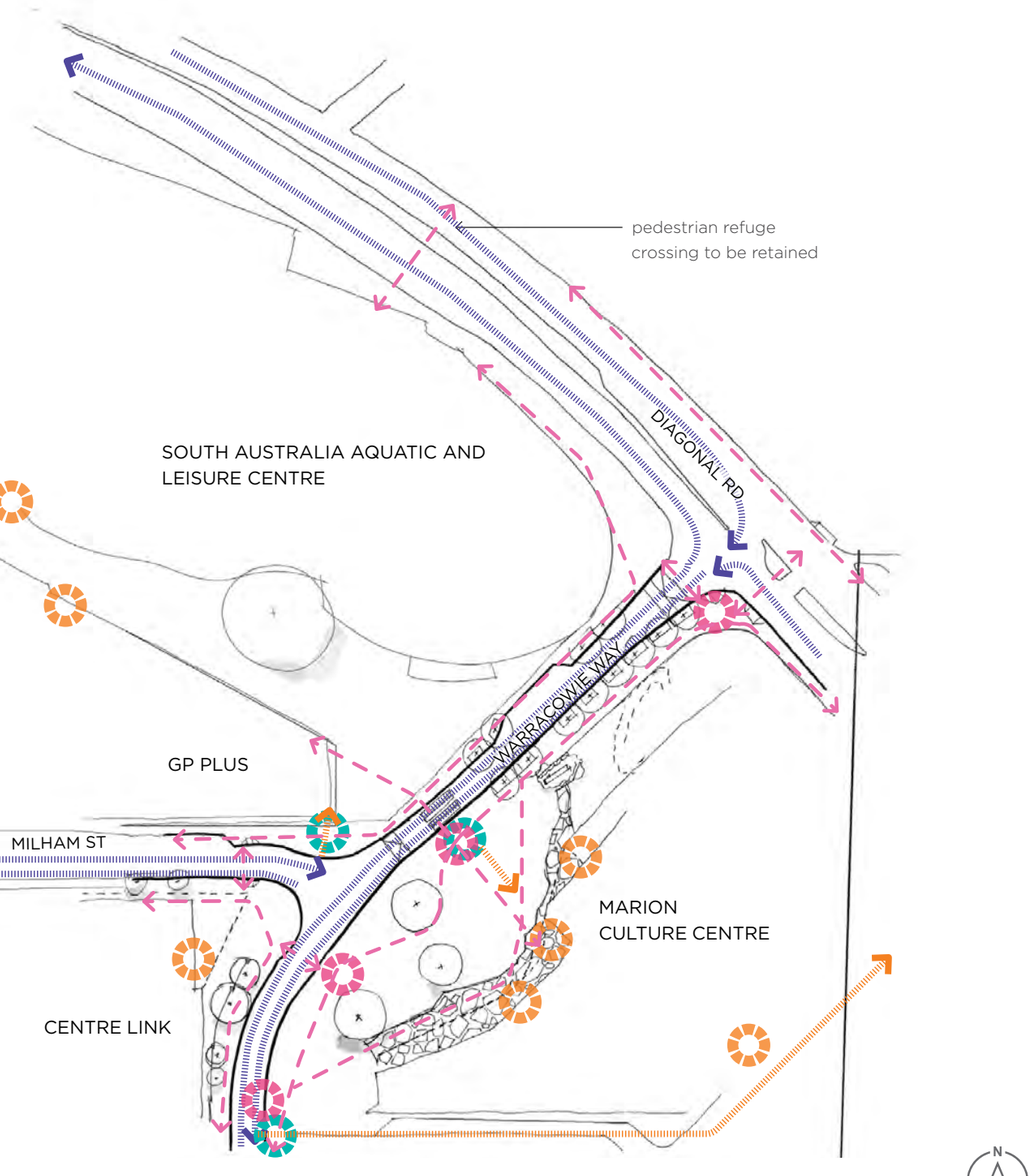
As outlined in the previous pages the key moves that will establish the Plaza as a pedestrian and events space are:

- Temporary closure of Warracowie Way and area south of Milham Street for events
- Implementation of an at-grade roadway between Diagonal Road and Milham Street with retention of two-way traffic and a dedicated pedestrian crossing
- Installation of a pedestrian refuge crossing to Diagonal Road
- Remove vehicular right turn out of Warracowie Way onto Diagonal Road (currently challenging movement), south bound movement from precinct permitted from Milham Street.

The at-grade road surface along Warracowie Way will include a designated zebra crossing for pedestrians. This will clearly delineate pedestrian right of way and establish priority for plaza users as well as slowing vehicles travelling through the space. Retractable bollards will be utilised to close this section of road during events.

The pedestrian desire lines into and within the space will allow ease of access to the Cultural Centre and through to other adjacent services by maintaining clear sight lines and wayfinding signage at decision points.

Service delivery access will be facilitated by access to the South of the Centre and via a controlled service entry. This entrance will be as per current conditions with signage and managed by the Cultural Centre staff



LEGEND

- Pedestrian movements
- Vehicle movements
- Service delivery movements
- Key pedestrian gateways
- Building entrance
- Controlled access point (Refer control access plan)

Vehicle Access

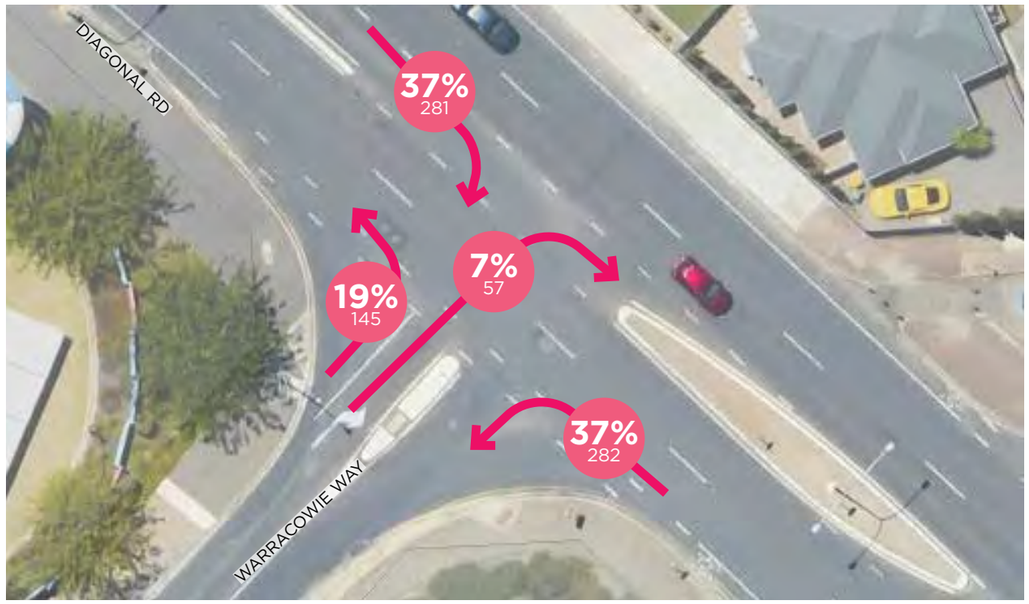
Assessment of existing vehicle access and proposed turning movements at intersections has been based on various Council and DIT traffic counts and a review undertaken in late 2019 by MFY consultants.

Traffic volumes on Warracowie Way have been estimated at approximately 4,500 vehicles per day, with a reasonably consistent volume across weekdays and Saturdays. This volume comprised 2,500 vehicles travelling south west bound and 2,000 vehicles travelling north east bound. Milham Street carries approximately 3,500 vehicles per day on a weekday and 2,400 vehicles on a Saturday. The connection into Westfield Shopping Centre currently carries around 3,600 vehicles on a weekday and 3,800 on a Saturday. Diagonal Rd carries approximately 29,000 vehicles on a typical weekday and around 24,000 vehicles on a Saturday.

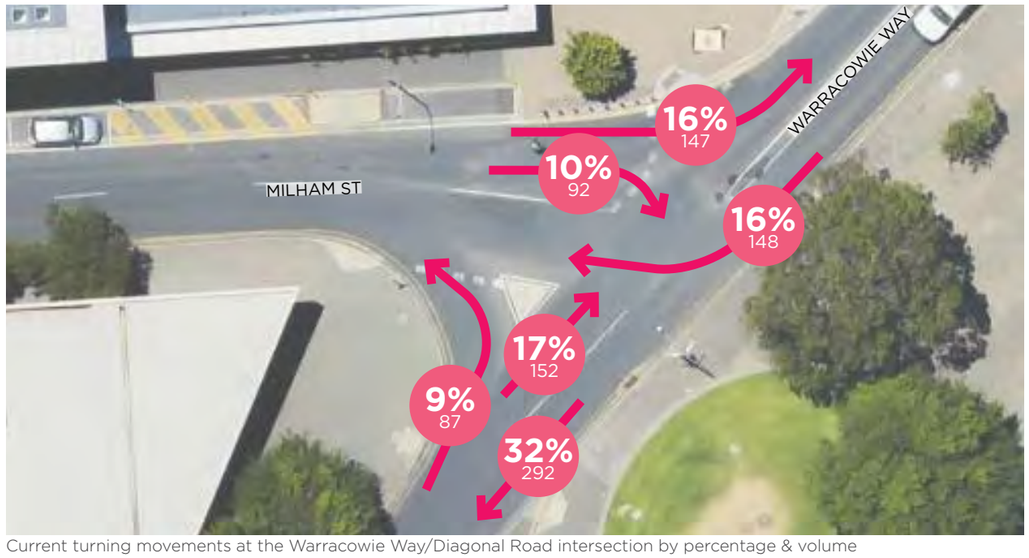
During network peak hours the Diagonal Road/Warracowie Way intersection has a throughput of approximately 1,700 vehicles in the AM peak hour and 2,400 vehicles during the PM peak hour. Of these volumes 78% in the AM peak and 83% in the PM peak were Diagonal Road through traffic. Peak hour volumes on Warracowie Way are between 350 and 400 in each peak hour.

Of those movements, the right turn out of Warracowie onto Diagonal Road accounts for only 21 vehicles in the AM peak and 36 vehicles in the PM peak, which is less than 10% of the total movements on Warracowie Way during the peak hours. This percentage would be expected to increase during interpeak periods when traffic volumes on Diagonal Road are lower but would still be expected to remain at only 10-15% across the day, or a volume in the order of 400-500 vehicles removed from Warracowie Way. The average wait time to make the right turn movement out of Warracowie was modelled at 100 seconds delay in peak periods, which would explain the very low peak hour volumes.

The issues with the right turn out of Warracowie Way is also reflected in the crash data. This shows that, although the right turn out from Warracowie Way is only a small proportion of the traffic, this turning movement resulted in 9 of the 15 recorded crashes at the intersection over the most recent 5 year period. Removal of the right turn exit would therefore provide a significant safety benefit to the intersection. The level of delays estimated for this turn is likely to have contributed to the poor crash record, as drivers choose to take greater risks to reduce delays.



Current turning movements at the Warracowie Way/Diagonal Road intersection by percentage & volume in AM & PM peak. (Data sourced from MFY Options Report, 2019)



Current turning movements at the Warracowie Way/Diagonal Road intersection by percentage & volume in AM & PM peak. (Data sourced from 2014 GTA/Stantec Report)

Traffic Calming

The creation of a pedestrian friendly Plaza space and streetscape will utilise best practice traffic calming measures to slow drivers and indicate a change of road environment. These strategies will be carefully considered in relation to the safety of all road users and will be tailored to suit Warracowie Way. Strategies outlined by the Global Designing Cities Initiative that will be integrated into the design include:

- Lane narrowing (To 6m wide roadway)
- Reducing corner radii
- Implementing tree planting
- Gateway treatments
- Pedestrian refuge crossings (on Diagonal Road only)
- Differentiation in pavement materials
- Raised roadway treatment
- Formalised pedestrian crossing indicating right of way.



Gateway treatments alert drivers that they are entering a slower area and can include raised crossings, kerb extensions and signage.



Lane narrowing assists in reducing speeds by reducing the right of way and making drivers more wary of traffic and adjacent road users.



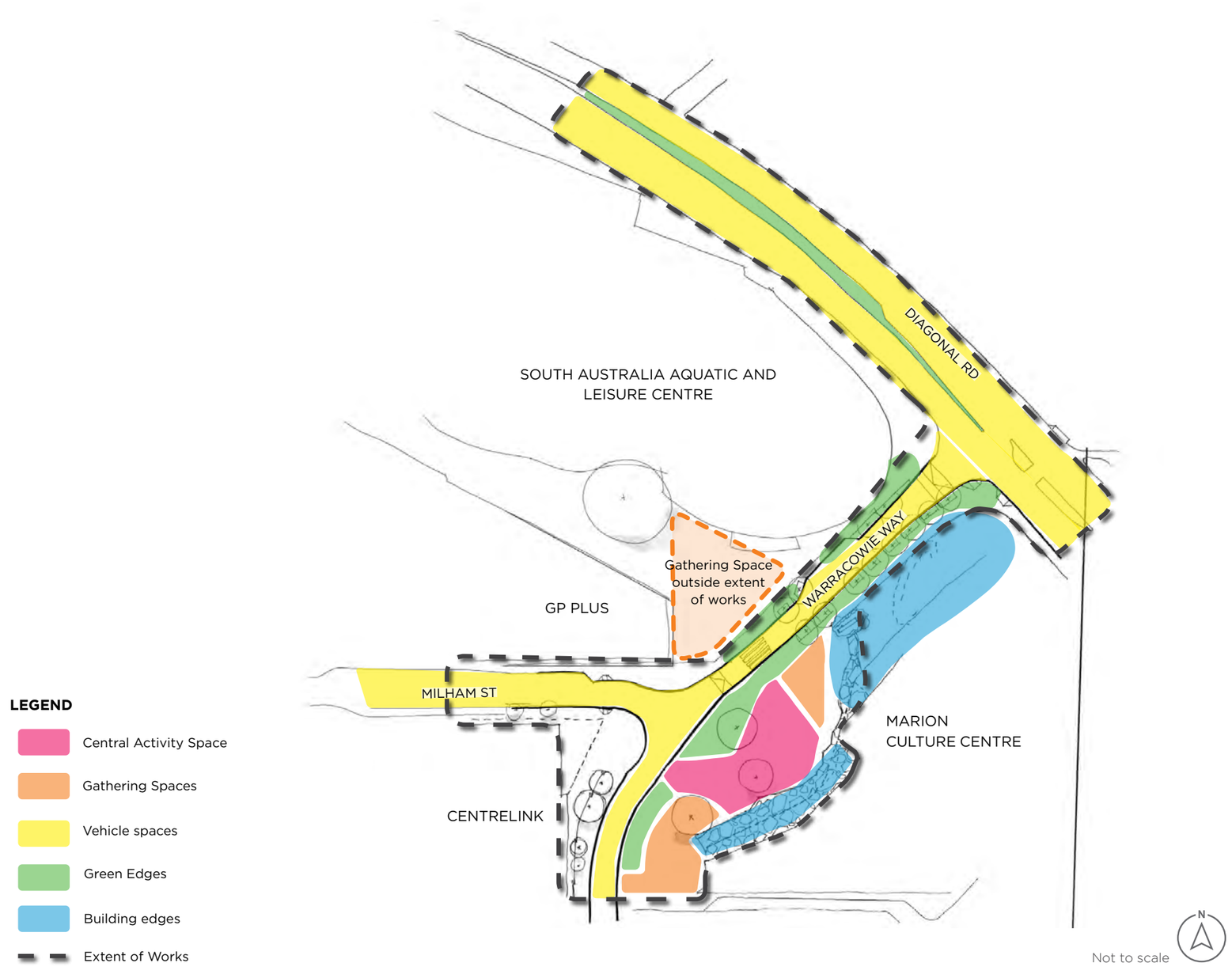
Pavement materials add visual interest, highlight crossing areas indicate a change in conditions to drivers and pedestrians.



Narrowing corner radii at intersections helps to reduce vehicle speeds and pedestrian crossing distances.

Zones

Mapping of the pedestrian and vehicle movements create clear zones that each have their own purpose and design elements. The development of the design builds upon these zones and considers how the spaces function as a whole to create a connected and vibrant plaza space.



04

Plaza Spaces.

The four areas identified within the Plaza each have a unique function but fit together to form a multi-use space that services the community for both events and everyday use.

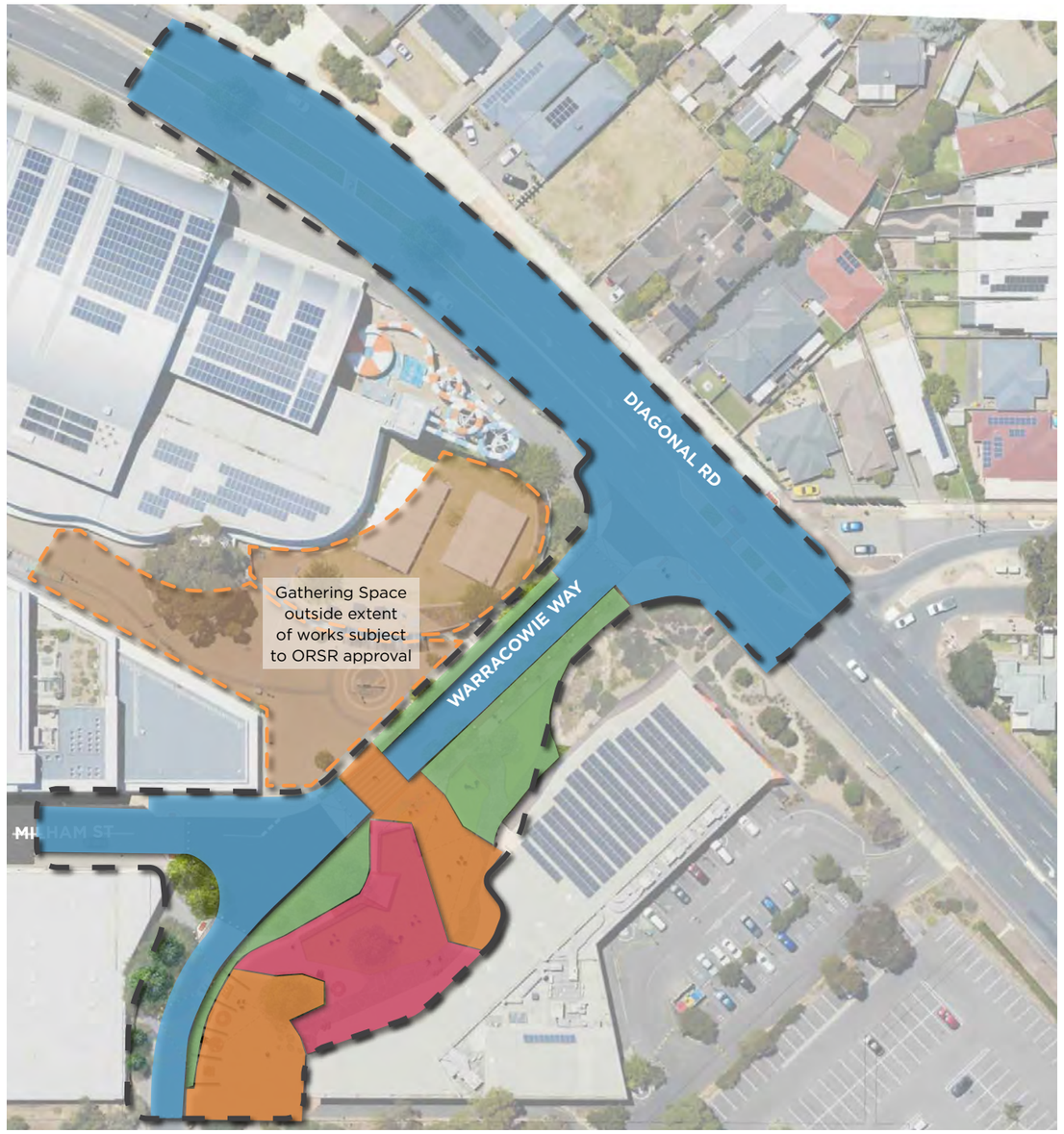
The design elements within each space are summarised on the following pages.

Connection

Gathering

Central Activity

Green Edge



Connection



Diagonal Road upgrades

- Pedestrian refuge crossing
- New tree and understorey median planting consistent with previous upgrades



Flush Roadway

- At grade roadway delineated with pavement treatment
- Retractable bollards for road closures during events
- 2 X indented passenger drop off bays



Intersection treatment

- Paved intersection treatment to assist with traffic calming
- Opportunity to utilise permeable paving



Pedestrian crossings

- Designated pedestrian crossing points
- New tree and understorey median planting consistent with previous upgrades



Pavement Artwork

- Pavement artwork opportunity to roadway surface (outside of pedestrian crossing points)



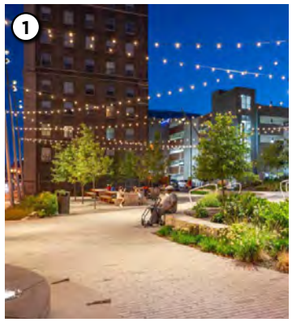
Retractable bollards

- Supports events planning for various scales
- Supports temporary road closures



04 Plaza Spaces.

Gathering



Open Plaza Space

- Gathering and event space
- Catenary lighting attached with integrated GPOs in poles for events
- Height of catenary lighting to allow for service vehicle heights



Wayfinding

- Vibrant signage designed to reflect local character



Warracowie Wells

- Relocation of pavement inlay artwork
- Seating area adjacent main circle
- Ensure outside vehicle circulation



Zebra crossing

- Pedestrian priority to link SAALC and Plaza



Pavement artwork & signage

- Pavement artwork opportunity incorporating Kaurna story telling and represent indigenous community
- Welcome signage to low retaining wall



Arbour

- Integrated lighting
- Integrated seating
- Potential to integrate misters
- Climbing plants to arbours
- Screening barrier to streetscape



Not to scale

04 Plaza Spaces.

Central Activity



Raised Deck & Shelter

- Integrated seating
- Equiped with performance & stage capabilities during events
- Slimline shelter with integrated wayfinding
- Power lighting



Lawn

- Provides permeable surface to existing Elm tree
- Connects stage and play area
- Provides seating and open space adjacent stage during events
- Reduces hard surfaces & heat in space
- Irrigated



Building Interface

- Strong connection to Cultural Centre entries and windows
- Create active edge with spill out space



Integrated seating

- Bespoke seating along edges of garden beds
- DDA compliant and inclusive
- Robust materials



Existing Pavement & Trees

- Existing slate paving associated with State Heritage listing to be retained and restored
- Retain existing seating rocks
- Retention of existing Corymbia & Elm trees
- Permeable surfaces to tree protection zones as per arborist report



Not to scale

04 Plaza Spaces.

Green Edge



Heritage Elements

- Retain slate paving leading to 'N' arbour
- Garden bed to base of 'O' feature wall
- Existing slate paving to be retained



Rain Garden

- Water Sensitive Urban Design (WSUD)
- Trees and understorey planting



Lawn space

- Increase useability and event space
- Provides seating and open space adjacent stage during events
- Reduces hard surfaces & heat in space
- Irrigated



Avenue Planting

- Tree and understorey planting to define roadway edge and direct pedestrians to crossing point
- Strata cells to ensure adequate soil volume for trees
- Wide footpath for pedestrian connectivity



Large feature trees

- Native feature trees to strengthen existing Corymbia
- Provide screening and separation from the roadway
- Provide shade
- Increase biodiversity opportunities



Arbor

- Pedestrian gateway to Plaza from Westfield
- Trellis to integrate climbing plants
- Integrated seating
- Integrated pavement artwork 'Warracowie Wells'



Not to scale

05

Landscape Plan.

1. Diagonal Road median planting
2. Retain right turn in lane from Diagonal Road
3. Pedestrian refuge crossings to Diagonal Road
   - 3a. a. Existing to be retained
   - 3b. b. New refuge crossing
4. Warracowie Way flush, two way roadway
5. Tree planting in strata cells and garden beds along Warracowie Way to delineate roadway
6. Indented passenger drop off bays (time controlled park)
7. 'N' arbour retained in current location with new garden bed surrounds
8. Existing slate paving to be retained with increased lawn space adjacent
9. Zebra pedestrian crossing
10. Paved intersection treatment
11. Welcome signage/ Pavement artwork
12. Shelter and raised deck/stage area with accessible 1:20 ramp access
13. Open lawn space
14. Arbour with climbing plants and seating
15. Rain garden
16. Service vehicle access
17. Relocated Warracowie Wells pavement inlay artwork
18. Pavement artwork in roadway
19. Pedestrian crossing and retractable bollards to support temporary road closure for events and Warracowie Way extension

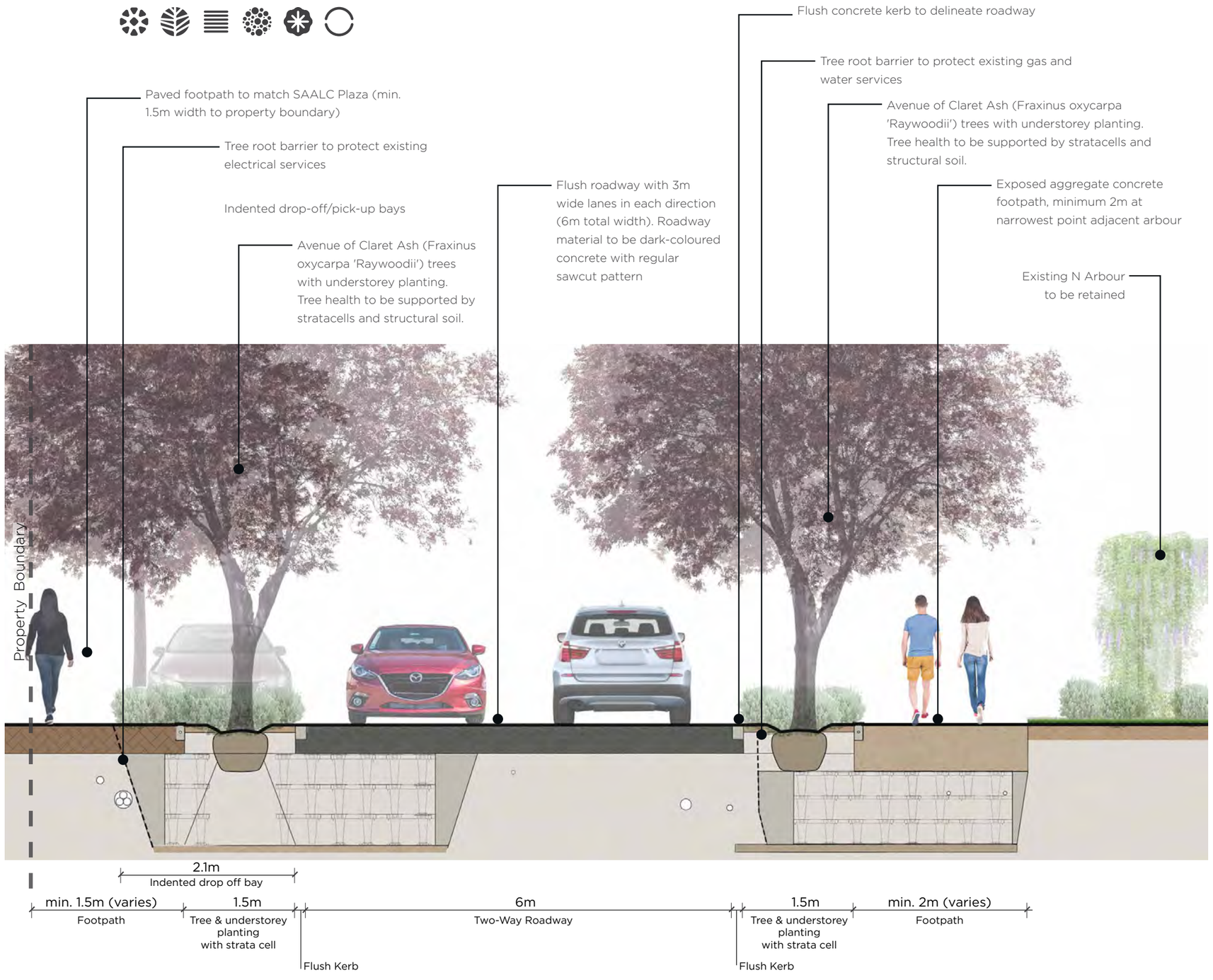
LEGEND

- Exposed aggregate concrete
- Concrete to flush roadway
- Natural slate paving
- Asphalt
- Road paving
- Timber decking
- Lawn
- Garden bed
- New tree
- Existing tree
- Festoon Lighting
- Retaining Wall
- Zebra crossing
- Relocated Warracowie Wells artwork
- Pavement artwork
- Shelter
- Digital Kiosk
- Pedestrian bollard



Not to scale

Roadway Section

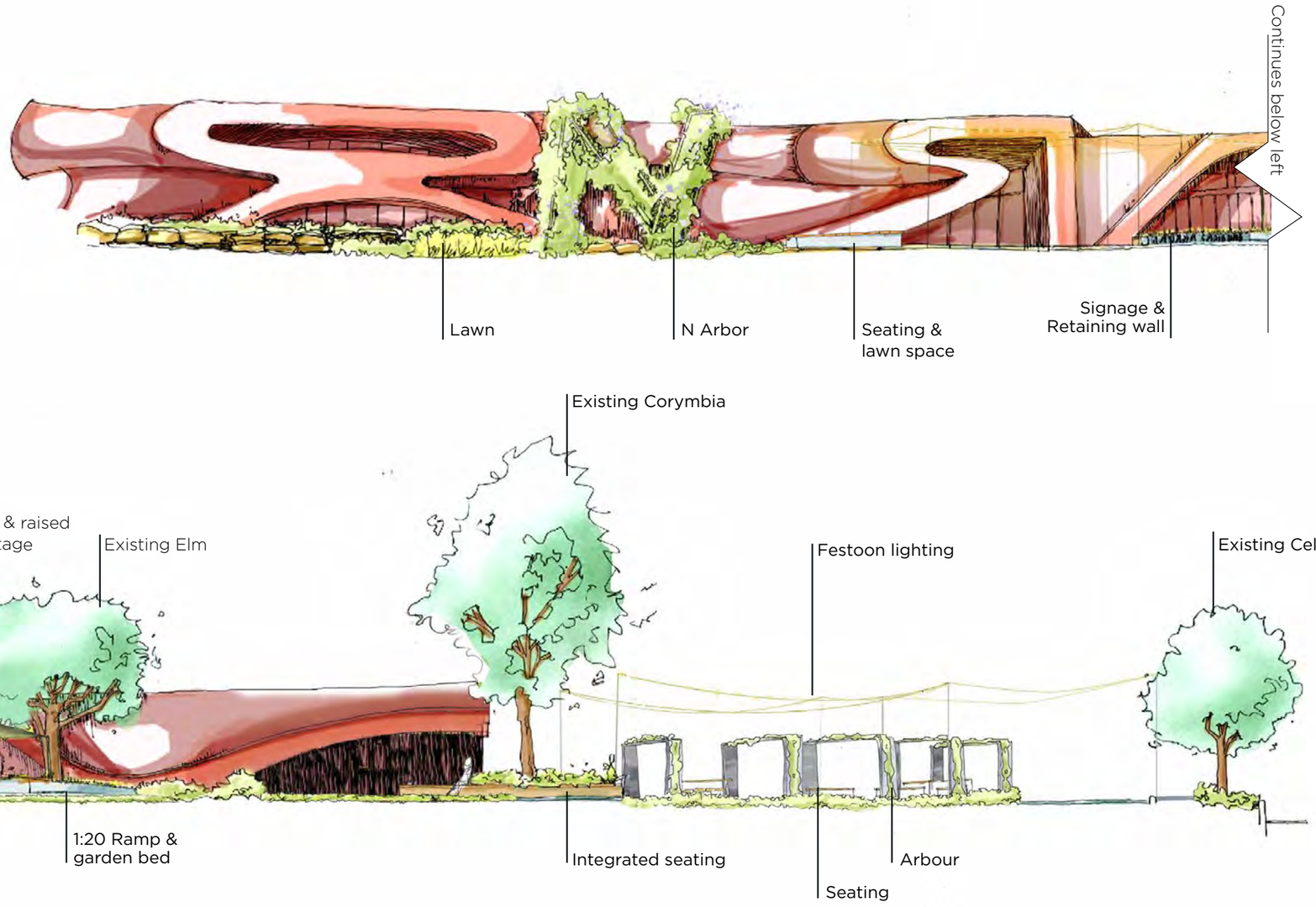




Section
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05 Landscape Plan.

North-west Elevation



Section
Scale: 1:200 @ A3

05 Landscape Plan.





05 Landscape Plan.





06

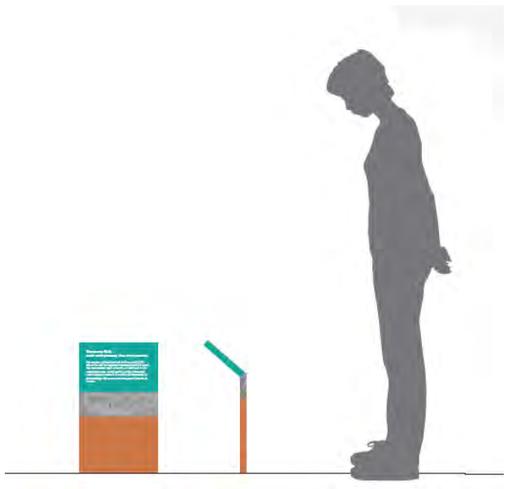
Public Art

Warracowie Wells Relocation

The existing pavement inlay artwork, titled Warracowie Wells by artist Martin Corbin is an important element of the plaza space that reflects Marion's history and diverse community. The artwork comprises of three seperate pavement inlays across the site in circular formation.

One of the artworks, previously located at the base of one of the Corymbia trees within the plaza was removed in 2019 due to severe tree root lifting of the pavers. It is currently being stored by the City of Marion and is to be reinstated as part of the redevelopment. The other artoworks will be carefully removed from their current locations and reinstated as part of the project works.

Interpretive signage will also be installed adjacent the artwork highlighting the importance of the works, as per below.



Interpretive signage to the artwork



1 Well 1: Warracowie Artwork



2 Well 2: Previously removed and in storage



3 Well 3: Kaurna Acknowledgement



Existing Locations



Proposed Locations

07

Materials & Furniture.

The approach to materiality within the space will utilise a minimal palette that is consistent with the existing building facade and surrounding streetscape works recently completed. This will create a consistent backdrop of bronze hues which celebrate the building as well as allowing the colourful public art and wayfinding to feature within the space.



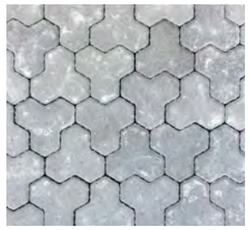
Exposed aggregate concrete (pedestrian)



Exposed aggregate concrete (roadway)



Brick Paving



Interlocking Roadway Paving



Existing Slate Paving



Hardwood timber decking



Steel shelter



Multifunction poles



Catenary lighting



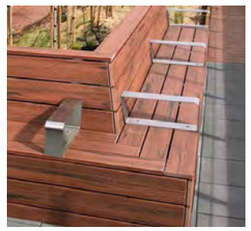
Steel arbours



Picnic setting



Lookout table



Bench seating



GRC single seats/ bollards



Fixed Cafe Tables



Accessible drink fountain



Bike Racks



Bin enclosure



Wayfinding Signage



Digital Kiosk



Retractable bollard

08

Environmental Improvements - Climate Resilient Design.

A number of measures to increase environmental comfort and sustainability benefits for the community have been considered and integrated into the Plaza design including:

- Use of recycled materials where possible
- Use of light coloured, reflective surfaces and paving where practical
- Increase of permeable surfaces such as garden bed and lawn
- Increase tree canopy coverage
- Improved growing conditions for trees through inclusion of stratacells and structural soils
- Water Sensitive Urban Design (WSUD) features such as rain gardens for stormwater treatment and detention
- Passive irrigation of trees
- Misting sprays to arbour structure
- Wider footpaths for pedestrian comfort
- LED lighting

LIDAR heat mapping undertaken as part of the Resilient South partnership in 2016 and subsequent mapping of tree canopy coverage and permeable vs impermeable surfaces in 2018/19 show that the Plaza space is subject to high surface temperatures and low tree canopy coverage (see map far right).

A summary of research on the measured effectiveness of various cooling strategies is provided in the table to the right. To mitigate the urban heat island effect and reduce the overall surface temperature within the space a number of these strategies have been integrated into the design (highlighted in yellow), improving user comfort and allowing people to stay in the space for longer.

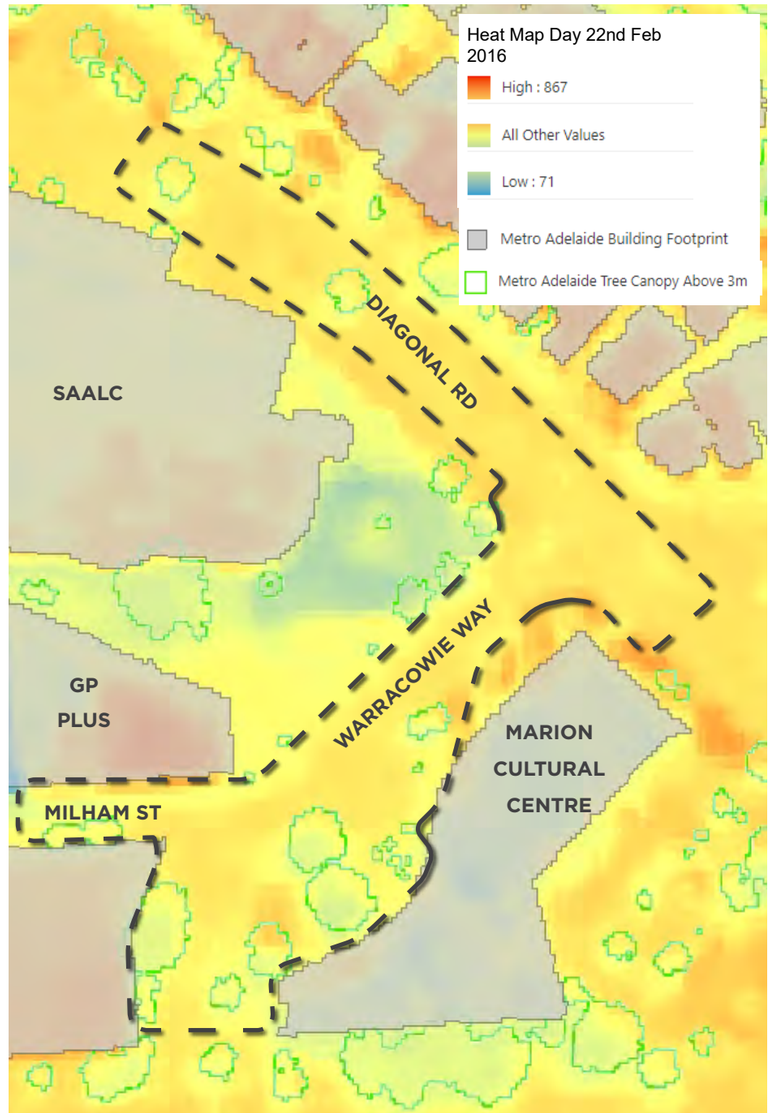
Expected increases to the tree canopy coverage and permeable surfaces as part of the upgrade have been calculated based on the existing conditions within the plaza space:

237% increase in mature tree canopy coverage

138% increase in permeable surfaces

Heat mitigation strategy	Maximum air temperature reduction within the zone of influence[a]	Thermal comfort improvement (Feels-like temperature)[b]	Maximum surface temperature reduction[c]	Key constraints
Mature street trees	4.0 °C	8.0 °C	15 °C	Space/conflict with grey infrastructure
Solar control systems (shading)	0.8 °C	8.0 °C	15 °C	Installation cost
Cool pavements	2.5 °C	0.5 °C	33 °C	Reflectance changes over time Undesirable glare
Permeable pavements	2.0 °C	2 °C (after sprinkling with water)	20 °C	Less suitable for heavy traffic Evaporation is less effective in humid weather and only effective when there is moisture present Maintenance
Cool roofs / walls and facades	2.5 °C (indoors)	0.5 °C	33 °C	Undesirable glare Complex reflectance in street canyon
Green roofs and walls	4.0 °C	0.1 °C	20 °C	High cost to install and maintain Water supply for walls Heat- and water- stress
Green open spaces	4.0 °C	4.0 °C	15 °C	Need to accommodate multiple needs
Evaporative cooling[d]	8.0 °C	1.0 °C	N/A	High cost to install and maintain Water supply required Less effective in humid weather Small zone of influence
Misting fans[e]	15 °C	1.0 °C	N/A	
Effectiveness[f]	Very high	High	Medium	Low / Negligible

Cooling capacity of different strategies (updated based on Osmond & Sharifi 2017), Urban Heat Planning Toolkit, Western Sydney Regional Organisation of Councils (WSROC), 2021



Urban Heat and Tree Mapping 2016-2019, Enviro Data SA

09

Planting.

The tree and understorey planting within the Plaza will assist with wayfinding and strengthening the identity of different areas by responding to the space's narrative and purpose.

Diagonal Road



Yellow Box
Eucalyptus melliodora



Coastal Rosemary
Westringia fruticosa 'Smokey'



Coastal Rosemary
Westringia fruticosa 'Mundi'



Prostrate Rosemary
Rosmarinus officinalis 'Prostratus'



Flax Lily
Dianella caerulea 'Little Jess'



Mat Rush
Lomandra longifolia 'Tanika'



Emu Bush
Eremophila glabra 'Amber Carpet'



Warracowie Way



Claret Ash
Fraxinus oxycarpa
'Raywoodii'



Indian Hawthorn
Raphiolepis indica
'Snow Maiden'



White Goodenia
Goodenia albiflora



Mirror Bush
Coprosma repens
'Chameleon'



Fan Flower
Scaevola aemula
'Mauve Clusters'



Coastal Rosemary
Westringia
fruticosa 'Smokey'



Coastal Rosemary
Westringia fruticosa 'Mundi'



Flax Lily
Dianella caerulea 'Little Jess'



Mat Rush
Lomandra longifolia 'Tanika'



Central Activity & Gathering



Coastal Rosemary
Westringia fruticosa 'Smokey'



White Goodenia
Goodenia albiflora



One-Sided Bottlebrush
Calothamnus quadrifidus



Emu Bush
Eremophila glabra 'Amber Carpet'



Indian Hawthorn
Raphiolepis indica 'Snow Maiden'



Flax Lily
Dianella caerulea 'Little Jess'



Conebush
Leucodendron salignum 'Fire Glow'



Yellow Buttons
Chrysocephalum apiculatum



Rosemary
Rosmarinus officinalis 'Blue Lagoon'



Snake Vine
Hibbertia scandens



Ornamental Grape
Vitis vinifera



Biodoversity & Rain Garden



Water Gum
Tristaniopsis laurina 'Luscious'



Flame Bottletree
Brachychiton acerifolius



White Goodenia
Goodenia albiflora



Tussock Grass
Poa labillardieri 'Eskdale'



Native Pigface
Carpobrotus rossii



One-Sided Bottlebrush
Calothamnus quadrifidus



Grevillea
Grevillea hybrid 'Bronze Rambler'



Yellow Buttons
Chrysocephalum apiculatum



Geraldton Wax Flower
Chamelaucium floriferum 'Little Lorey'



Mat Rush
Lomandra longifolia 'Katrinus Deluxe'



Pale Rush
Juncus pallidus



Spiny Flat-Sedge
Cyperus gymnocaulos



Coastal Flax Lily
Dianella brevicaullis



Knobby Club Rush
Ficinia nodosa



10

Events & Access.

Events Setup

The proposed event setup is consistent with the previously developed landscape masterplan. The space can be configured for small, medium or large events as required, with general power outlets integrated throughout the space.

Three phase power outlets have also been nominated to the south plaza and on Warracowie way to facilitate food trucks and stalls. An external distribution board has been nominated to allow for ease of access during events. The stage area will facilitate audio and lighting setup as required with control via the distribution board. The stage's central location allows for use across all scales of events tailored to the specific requirements.

Below provides a summary of key provisions for events based on the scale. Crowd numbers have been based on post-COVID numbers of 1 person per 2m².

Small Events

- Approx 1220m²
- Approx capacity: 610 people
- Approx. 9 - 12 x market stalls (based on 3x3m)
- Catenary lighting
- No road closure required
- Vehicle access setup from Warracowie Way via retractable bollards
- Stage area central to space
- Close to MCC entrance

Medium Events

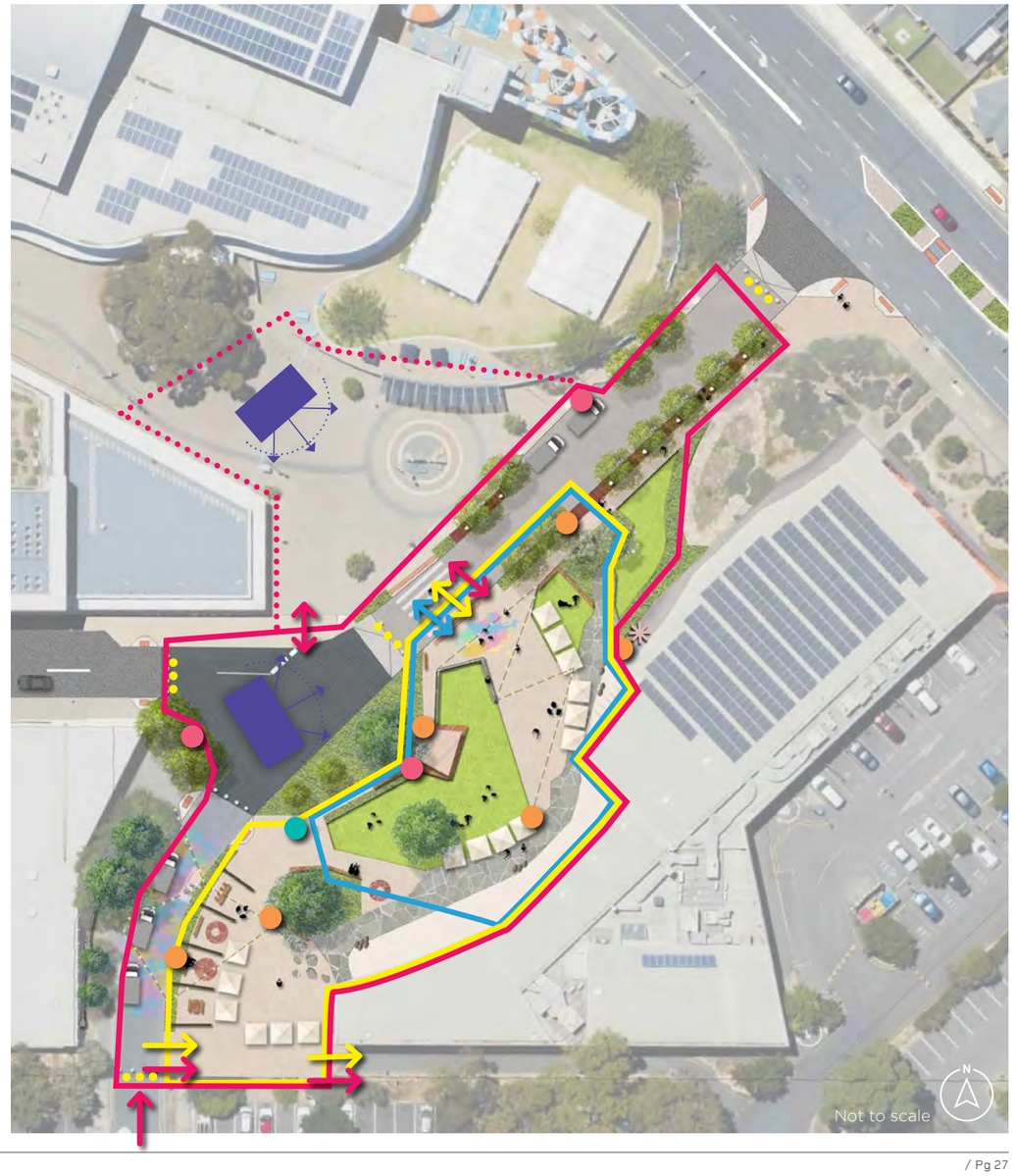
- Approx 2000m²
- Approx capacity: 1000 people
- Approx. 20-30 x market stalls (based on 3x3m)
- Catenary lighting
- No road closure required
- Vehicle access setup from Warracowie Way via retractable bollards, and service delivery lane access

Large Events

- Approx 3225m² - 4470m²
- Approx capacity: 1600 - 2235 people
- Approx. 35+ market stalls (based on 3x3m)
- Road closure required to Warracowie Way via bollards in road
- Multiple vehicle access points for event setup
- Central stage area and cafe/food
- Opportunity for bump in stage and additional market stalls
- Northern bump in stage option subject to ORSR approvals

LEGEND

- Small Event
- Medium Event
- Large Event
- Additional Large Event space subject to ORSR approvals
- Water Connection Point
- GPO (power provision)
- Three phase power outlets
- External distribution board & isolation
- Retractable bollards
- Options for large event additional bump in stage
- Food truck parking (large events along road once closed)
- Market Stall (3x3m)/possible food truck

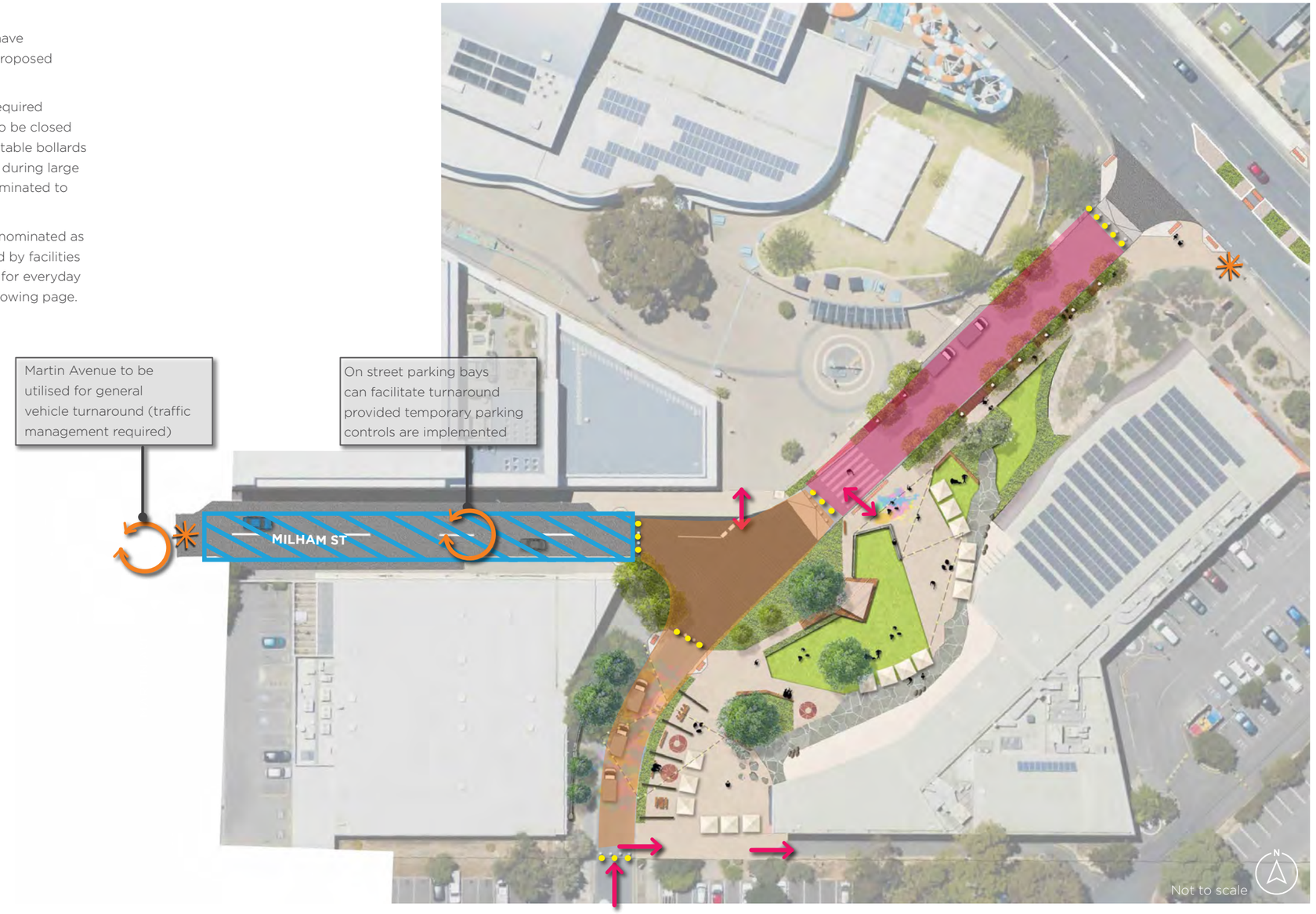


Event Traffic Management

Traffic management and access during events have been considered in relation to the design and proposed operations.

It is assumed that traffic management will be required during large events where Warracowie Way is to be closed to vehicular traffic. Infrastructure such as retractable bollards are nominated at key locations to be employed during large events. Vehicle turnaround around areas are nominated to facilitate emergency vehicle access.

Vehicular access points during event setup are nominated as controlled access points and are to be managed by facilities staff during these times. Service vehicle access for everyday operations of the centre are outlined on the following page.



Controlled access plan

Multiple controlled access points will be integrated across the site to allow for everyday operations in and around the Plaza space. Emergency services access, delivery and loading access to MCC and SAALC have been considered including accommodation of appropriate vehicle size. The pavement design will allow for appropriate vehicular loading in these areas.

Other infrastructure and design elements within the space such as lighting, public art and tree locations will also consider requirements for restricted vehicular access.

Access will be controlled through a number of strategies including retractable bollards operated by pin number pad and temporary and permanent signage.

Vehicular access and traffic management during events is outlined on the previous page.



LEGEND

- Loaded pavement
- controlled access point for SAALC events and emergency services
- controlled access point for service delivery to back of MCC events and maintenance
- controlled access point for event setup, emergency services and maintenance

Thank you.

City of Marion

Report for Public Consultation

Proposed revocation of community land

Allotment 220 Warracowie Way Oaklands Park

Known as Marion Cultural Centre Reserve

Certificate of Title Volume 5848 Folio 473

Allotment 220 in Deposited Plan 56981

in the area named Oaklands Park, Hundred of Noarlunga

Introduction

All local government land (except roads) that is owned by a council or under a council's care, control and management is Community Land under the Local Government Act 1999 (the "Act"), unless it has been exempted through legislation, excluded by resolution of Council or the classification has been revoked.

The Act provides a framework for the administration and management of all local government land, including Community Land, which aims to ensure a consistent, strategic and flexible approach. Its objectives are to protect community interests in land for current and future generations.

Once classified, Community Land –

- cannot be disposed of, except in prescribed cases (s201(2));
- may require the preparation and adoption of a management plan (s196);
- can be leased or licensed but only in accordance with prescribed requirements (s202); and
- can be used for business or commercial purposes, subject to the use being authorised in an approved management plan for the land (s200).

This report has been prepared to address the requirements of Section 194(2) of the Act and will be made publicly available, this report will include –

- a summary of the reasons for the proposal;
- a statement of any dedication, reservation or trust to which the land is subject;
- a statement of whether revocation of the classification is proposed with a view to sale or disposal of the land and, if so, details of any Government assistance given to acquire the land;
- a statement of how the council proposes to use the proceeds (if relevant);
- an assessment of how implementation of the proposal would affect the area and the local community;
- if the council is not the owner of the land – a statement of any requirements made by the owner of the land as a condition of approving the proposed revocation of the classification; and

- the relevant steps that Council must follow set out in its public consultation policy.

After complying with the requirements of the Act, the council –

- must submit the proposal with a report on all submissions made on it as part of the public consultation process to the Minister; and
- if the Minister approves the proposal, Council may make a resolution revoking the classification of the land as community land.

The Land

The land that is being considered for revocation is located on the corner of Warracowie Way and Milham Street, it is described as Allotment 220 in Deposited Plan 56981 being an estate in fee simple in the whole of the land comprised in Certificate of Title Register Book Volume 5848 Folio 473 (the "Land"). A copy of the Certificate of Title (Attachment 1) and Deposited Plan (Attachment 2) is attached to this report.

The Land is bounded in red on the aerial photograph below.



The Land comprises an irregular shaped allotment with an area of 1,349 square metres. As noted in DP 56981, the Land has a street frontage of 37m facing both Warracowie Way and Milham Street which is also its northern boundary and a southern boundary of 30m.

The Certificate of Title lists the following easements:

> Subject to a right of way on foot only over the land marked A on DP 56981
>
> Subject to an easement for maintenance purposes over the land marked B on DP 56981 (for the building located on the western boundary)

The Corporation of the City of Marion is the registered proprietor of the Land.

The Land is currently a constructed road which provides vehicle and pedestrian access linking Diagonal and Morphett Roads via Warracowie Way and Milham Street respectively with Westfield Shopping Centre Marion.

The Planning and Design Code identifies the Land as being located in the Community Facilities Zone.

The Proposal

The Land was historically residential housing which was purchased by the Council in the 1990s for market value and subsequently demolished before being developed as a community precinct that includes the Marion Cultural Centre, South Australia Aquatic and Leisure Centre and medical and government office buildings.

It is proposed to revoke the Community Land classification for this Land to support the opening of a public road which will allow it to be used by pedestrians and vehicles in perpetuity. It is envisaged that the existing western boundary of this parcel will become the western boundary of the new public road reserve and on the eastern side, the road reserve will extend to include a footpath and landscape treatments adjacent the Marion Cultural Centre (the “MCC”) and the balance of land will be merged with the MCC title.

The land occupied by the MCC was excluded from the Community Land classification by resolution of Council on 23 July 2002 (GC 230702 R402) because the MCC includes multiple uses that are best managed utilising commercial property processes that are incompatible with the community land provisions under the Act.

The Council resolution also included this Land with the intent of excluding it from the Community Land classification, however this Land is subject to a Reservation and its Community Land classification can only be removed by revocation and not a Council resolution on its own.

After the balance of land has merged with the MCC title, this property will remain excluded from the Community Land classification.

The existing easement for a right of way on foot only (marked A in DP 56981) will be extinguished in accordance with Section 90E of the Real Property Act, 1886 upon the Land becoming public road as a private right of way cannot and does not need to exist over a public road.

The existing easement for maintenance purposes (marked B in DP 56981) allows the owners of the building on the western side of the Land at 8 Warracowie Way to maintain their improvements including a small encroachment. The Council will consider its options to continue the easement or resolve the encroachment during the land division process which will occur after the revocation process has been completed.

Community Land Management Plan

Community Land Management Plans were introduced through the Local Government Act 1999. It was the intent of the Act that local government land which is held for the benefit of the community should remain in the ownership or care, control and management of the Council for that purpose. Accordingly, a Council may only deal with Community Land after a formal process of public consultation has been undertaken with the community for whose benefit the land is held.

The Land is included in the City of Marion Community Land Management Plan Reserves and Open Space which was adopted on 13 June 2023.

The Community Land Management Plan provides for open space including "secondary purposes associated with Council's operational needs including but not limited to environmental, urban design, heritage (cultural and built form) and stormwater management requirements".

The land was included in the Community Land Management Plan because it is held for community benefit and it could not be excluded from the Community Land classification prior to 31 December 2002 due to its dedication as a Reserve.

Dedications/Reservations and Trusts

A review of the Certificate of Title indicates that the Land is subject to a dedication for Reserve, there are no other reservations, dedications or trusts affecting the Land. Should the Minister approve the revocation proposal, Council will make an application to the Registrar-General to have the 'Reserve' notation removed from the instrument of title.

Disposal of the Land

Council is seeking to revoke the community land classification to allow it to open the Land as a public road reserve with the balance of the land being merged with the MCC parcel identified as Allotment 3 in Deposited Plan 59367 being the whole of the land comprised in Certificate of Title Volume 5880 Folio 722. The balance of land is estimated to be 395m2.

Council is not seeking to dispose of the land.

Native Title Considerations

The Land is held in "Fee Simple" by the Council and there are no Native Title claims over the Land.

Effect of the Revocation on the area and local community

The revocation of the Community Land classification of this property is not expected to have any detrimental effect on the area or the local community as the proposed revocation and opening of the Land as a public road with the balance merging with the MCC parcel is formalising the existing use of the Land as a vehicle and pedestrian link.

Public Consultation

The revocation process requires a public consultation process that complies with the Local Government Act 1999 and Council's Public Consultation Policy.

Council is keen to understand the issues of its local community and will formally consider all submissions.

Upon receipt of any public submissions, they will be summarised as part of a report which will be presented to Elected Members at a future Council meeting. The Elected Members will consider what the community has to say about the proposal before they make their decision. If the Elected Members resolve to support the proposal, the Council will submit the proposal to the Minister and request that the revocation of Community Land classification be effected for this parcel of land.

Attachments

1 – Certificate of Title Volume 5848 Folio 473

2 – Deposited Plan 56981

3- Proposed land areas.

Product	Register Search (CT 5848/473)
Date/Time	05/06/2023 11:59AM
Customer Reference	Leane Oaklands
Order ID	20230605004019

The Registrar-General certifies that this Title Register Search displays the records maintained in the Register Book and other notations at the time of searching.

Certificate of Title - Volume 5848 Folio 473

Parent Title(s)	CT 5681/920, CT 5681/925, CT 5681/926				
Creating Dealing(s)	RTC 9081614				
Title Issued	30/05/2001	**Edition**	1	**Edition Issued**	30/05/2001

Estate Type

FEE SIMPLE (RESERVE)

Registered Proprietor

THE CORPORATION OF THE CITY OF MARION
OF PO BOX 21 OAKLANDS PARK SA 5046

Description of Land

ALLOTMENT (RESERVE) 220 DEPOSITED PLAN 56981
IN THE AREA NAMED OAKLANDS PARK
HUNDRED OF NOARLUNGA

BEING A RESERVE

Easements

SUBJECT TO RIGHT(S) OF WAY ON FOOT ONLY OVER THE LAND MARKED A ON DP 56981 (RTC 8702452)

SUBJECT TO EASEMENT(S) OVER THE LAND MARKED B ON DP 56981 (RTC 9081614)

Schedule of Dealings

NIL

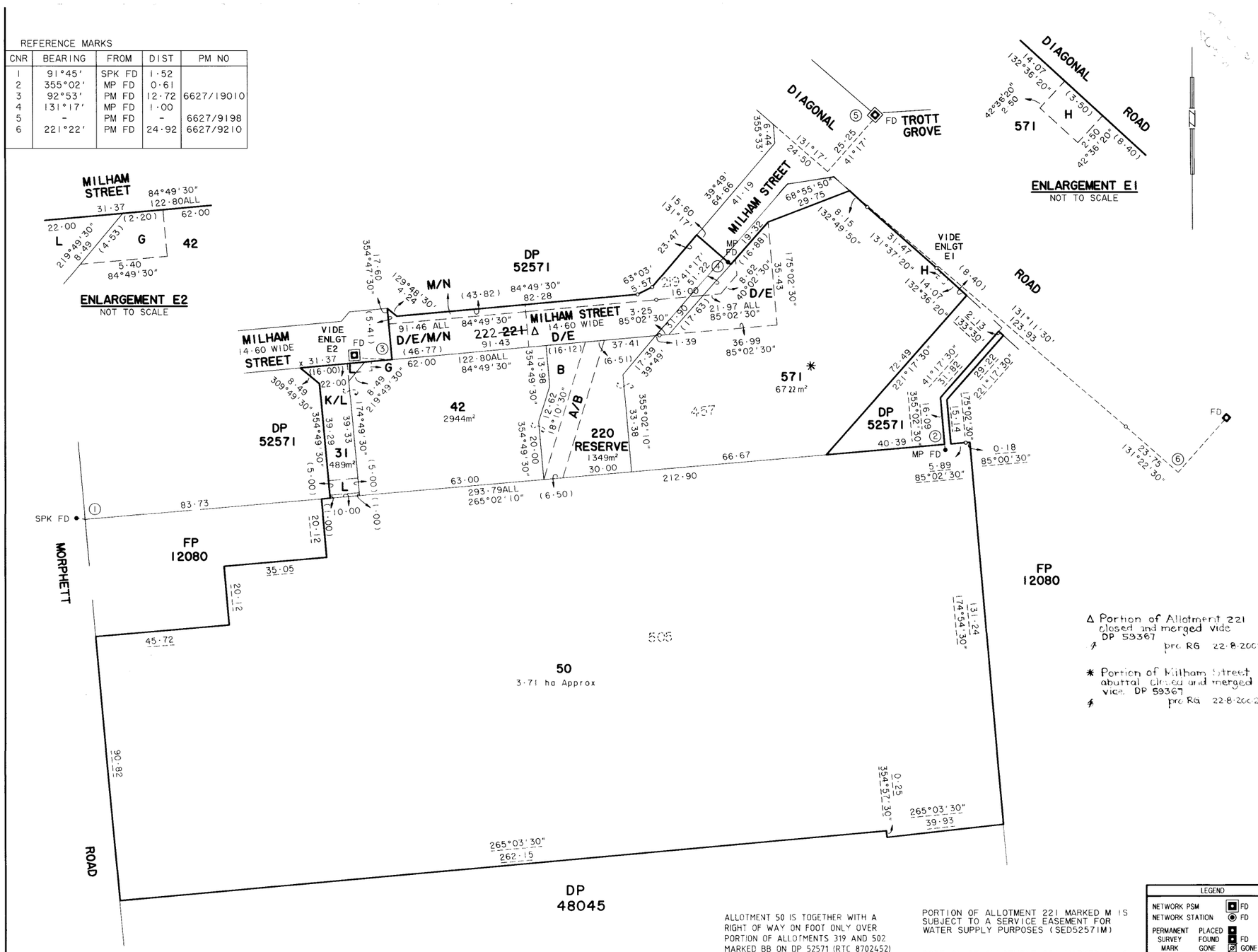
Notations

Dealings Affecting Title	NIL
Priority Notices	NIL
Registrar-General's Notes	NIL
Administrative Interests	NIL

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REFERENCE MARKS

CNR	BEARING	FROM	DIST	PM NO
1	91°45'	SPK FD	1·52	
2	355°02'	MP FD	0·61	
3	92°53'	PM FD	12·72	6627/19010
4	131°17'	MP FD	1·00	
5	-	PM FD	-	6627/9198
6	221°22'	PM FD	24·92	6627/9210



Δ Portion of Allotment 221 closed and merged vide DP 59367 pro RG 22·8·2002

* Portion of Milham Street abuttal closed and merged vide DP 59367 pro RG 22·8·2002

ALLOTMENT 50 IS TOGETHER WITH A RIGHT OF WAY ON FOOT ONLY OVER PORTION OF ALLOTMENTS 319 AND 502 MARKED BB ON DP 52571 (RTC 8702452)

ALLOTMENT 50 IS TOGETHER WITH A FREE AND UNRESTRICTED RIGHT OF WAY OVER THE LAND MARKED CC ON DP 52571

PORTION OF ALLOTMENT 221 MARKED M IS SUBJECT TO A SERVICE EASEMENT FOR WATER SUPPLY PURPOSES (SED5257IM)

PORTION OF ALLOTMENT 221 MARKED N IS SUBJECT TO A SERVICE EASEMENT FOR SEWERAGE PURPOSES (SED5257IN)

RIGHT OF WAY ON FOOT ONLY (RTC 8702452) OVER ALLOTMENT 221 (MILHAM STREET) IS EXTINGUISHED BY SECTION 90E OF THE RPA 1886

LEGEND

NETWORK PSM	■	FD
NETWORK STATION	◉	FD
PERMANENT SURVEY MARK	PLACED	■
	FOUND	■ FD
	GONE	⊘ GONE
REFERENCE MARKS	PLACED	● MP OR RM
	FOUND	● SPK FD
	GONE	⊘ BT GONE
DRILL HOLE & WING		○
DIRECTION CHANGE		—○—
PART DISTANCES		(20.32)
CALCULATED DATA		20.85 CALC.
COPIED DATA		100.85

ALEXANDER & SYMONDS PTY. LTD.
11 KING WILLIAM STREET, KENT TOWN
P.O. BOX 1000 KENT TOWN 5071
TEL (08) 8363 1600 FAX (08) 8362 0099
REF A016796:05 CAD A016796LT010
FB A.C.N. 007 753 988

PLAN NUMBER
DP 56981

THIS IS SHEET 1 OF 1 SHEETS

DEPOSITED 8/5/2001
ACCEPTED FOR FILING
PRO REGISTRAR GENERAL

MAP REF. 6627-1-g | DEV. No. 100/0044/00

TITLE SYSTEM REAL PROPERTY ACT

TITLE REFERENCE CT 5681/920 CT 5681/918
CT 5681/925 CT 5681/926

O.B. / LAST PLAN REF. DP 52571 | TOTAL AREA 5·04ha

DOCKET No. Approx

FIELD BOOK No.

CLOSURE CHECKED	PLAN EXAMINED	PLAN APPROVED	P.M.S. APPROVED
A.W.	B.F.	B.Fodor 11/4/01	11/4/01

RE-APPROVED AS AMENDED 21/08/01 B.F.

IRRIGATION AREA ..... DIVISION .....
HUNDRED ..... NOARLUNGA .....
AREA ..... OAKLANDS PARK .....
COUNCIL ..... CITY OF MARION .....

PLAN OF DIVISION AND REDESIGNATION OF PARCEL

ALLOTMENTS 219, 457 AND 505 IN DP 52571 OF PT SEC 142 AND 143

SCALE METRES
0 7.5 15 30 45 60 75

STATEMENTS CONCERNING EASEMENTS ANNOTATIONS AND AMENDMENTS

THE RIGHT OF WAY ON FOOT ONLY (RTC 8702452) OVER PORTION OF ALLOTMENT 457 MARKED P IN DP 52571 IS TO BE VARIED TO THE POSITION MARKED A

PORTION OF ALLOTMENT 220 MARKED B IS TO BE SUBJECT TO AN EASEMENT FOR MAINTENANCE PURPOSES APPURTENANT TO ALLOTMENT 42 AS SET FORTH IN THE ACCOMPANYING APPLICATION

PORTION OF ALLOTMENTS 221 AND 571 MARKED D ARE SUBJECT TO AN EASEMENT TO TELSTRA CORPORATION LTD (RTD 8272056)

PORTION OF ALLOTMENTS 221 AND 571 MARKED E ARE SUBJECT TO AN EASEMENT TO THE ETSA CORPORATION (RTD 8272056)

PORTION OF ALLOTMENT 42 MARKED G IS TO BE SUBJECT TO AN EASEMENT FOR ELECTRICITY SUPPLY PURPOSES TO DISTRIBUTION LESSOR CORPORATION (SUBJECT LEASE 8890000) AS SET FORTH IN THE ACCOMPANYING APPLICATION

PORTION OF ALLOTMENT 571 MARKED H IS TO BE SUBJECT TO AN EASEMENT FOR ELECTRICITY SUPPLY PURPOSES TO DISTRIBUTION LESSOR CORPORATION (SUBJECT LEASE 8890000) AS SET FORTH IN THE ACCOMPANYING APPLICATION

PORTION OF ALLOTMENT 31 MARKED K IS SUBJECT TO A FREE AND UNRESTRICTED RIGHT OF WAY

PORTION OF ALLOTMENT 31 MARKED L IS TO BE SUBJECT TO A FREE AND UNRESTRICTED RIGHT OF WAY APPURTENANT TO ALLOTMENT 42

ALLOTMENT 50 (CT 5681/925 & CT 5681/926) DOES NOT FORM PART OF THIS DIVISION

ALL DISTANCES ARE GROUND DISTANCES

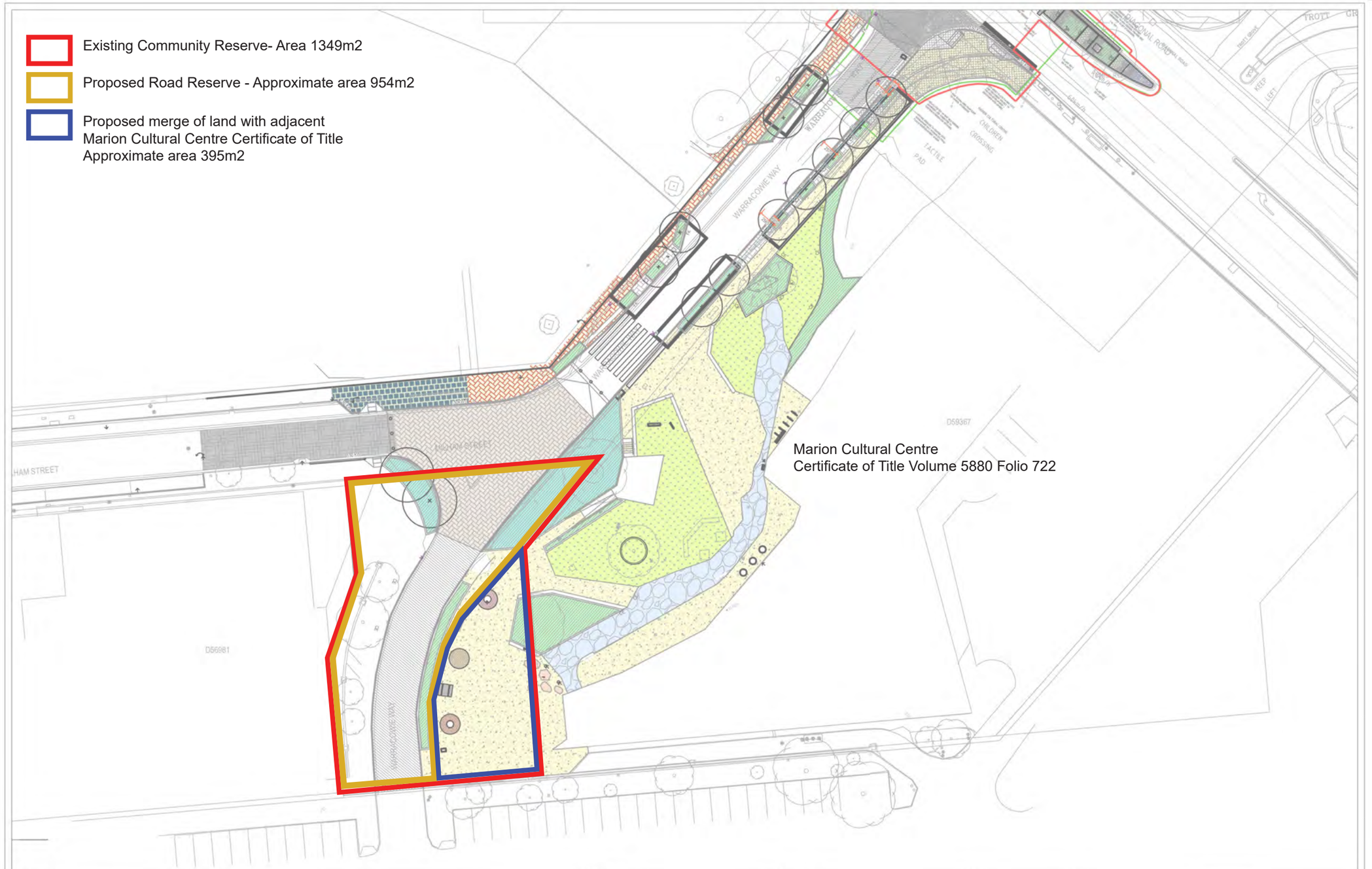
COMBINED SCALE FACTOR 1·00022 ZONE 54 MGA 94
BEARING DATUM MGA 94 DISTANCE
DERIVED FROM TERTIARY NETWORK

I, RICHARD ALAN RETALLACK
licensed Surveyor of South Australia do hereby certify-

1) that this plan has been made from surveys carried out by me or under my personal supervision and in accordance with the Survey Act 1992 / ~~Strata Titles Act 1988 (Strike out as appropriate)~~

2) that the field work was completed on the 27th day of MARCH 2001 excepting for the final placement of survey marks. (strike out if not applicable)

Date 27.03.01 R.A. Retallack Licensed Surveyor



Community Land Revocation- Proposed Areas

CITY OF MARION

Process Mapping Community Land Revocation

Council resolves to commence revocation process

Report on the proposal prepared containing matters prescribed by the Local Government Act (s194(2)(a))

Consent sought from the owner of the land, if not the Council, and native title holder (if relevant) (s194(1)(d))

Council resolves to commence public consultation process on the proposal

Approxmate timeline for process steps

2 months — Consultation process carried out in accordance with Local Government Act and Council's Public Consultation Policy (s194(2)(a)) Consultation material to explicitly illustrate intent of the proposed land use.

3 weeks — Report on all submissions made on the proposal as part of the public consultation process for consideration by Council

Council considers report on submissions made and outcome of the consultation process, and resolves to proceed/not proceed with an application seeking the approval of the Minister (s194(3)(a))

2 weeks — Council submits application to the Minister

3-6 months — Minister's assessment of the Council's compliance with the Local Government Act and the merits of the proposal

Minister **approves** proposal (s194(3)(b))

Minister **declines** proposal

Council may consider further proposal

1 month — ✳ Council passes a resolution to revoke the community land classification (s194(3)(b))

2 weeks — Register-General notified of the revocation (where applicable) (s195(2))

✳ **Road creation by Division of Land (Real Property Act)**

6-8 weeks — State Commission Assessment Panel (SCAP)

2 weeks — Land Titles Office- registration land division

12-16months — **Land revocation and road creation complete**



Community Engagement Plan

Community Land Revocation and Creation of Road Reserve

DRAFT

KEY CONTACTS	
Engagement contact	Matt Green
Project Lead	Michael Collins/ Brett Grimm
Start / end date	
Budget / Cost centre	
Funding partners	



Document Amendment Record

Rev	Change Description	Date	Author	Checked
1.0	First draft	07/06	M Green	

Document Management

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Required endorsement

Elected Members and Mayor	Yes
Executive Leadership team	Yes
Senior Leadership team	Yes

Associated key documents

Document name	Link / location	Owner
Frequently asked questions	Appendix 1	Engagement
Key messages	Appendix 2	Engagement
Residents letter	Appendix 3	Engagement
Making Marion content	Appendix 4	Engagement
Survey questions	Appendix 5	Engagement
Engagement tools	Appendix 6	Engagement
Engagement approach	Appendix 7	Engagement

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1. Project description and background

The Marion Cultural Centre (MCC) plaza vision seeks to enhance the community experience, thereby increasing visitation and social engagement through improvements to amenity, accessibility, safety, and comfort of the public realm.

Council received a report on the MCC Plaza Master Plan Community Consultation Findings on 26 October 2021 (GC2110026R10.7).

Most recently Council received a motion with notice GC220412R10.1 and subsequent GC221129M14.1 that resolved the retention of two-way vehicle movements on Warracowie Way with intent to retain vehicle access to Westfield Shopping Centre car park.

Designs have been amended to reflect traffic management solutions which retain two-way traffic on Warracowie Way and vehicle access to Westfield.

The land south of Warracowie Way and Milham Street between MCC, Centrelink and Westfield car park is currently registered as a Reserve (Community Land) and not road reserve. To formalise vehicle access to Westfield, community land revocation is required and creation of a road reserve. If a public road is to be constructed on community land for the purpose of providing access to other land, the community land classification must firstly be revoked as per Local Government Act (1999).

2. Engagement scoping statement

Council are proposing to conduct a formal process of land revocation consultation. The disposal of any community land is subject to Ministerial approval. All feedback as a result of the community consultation is considered by the Minister when making a decision about revoking the community land classification.

3. Legislation

A period of Community Consultation (min 21 days) is required as Section 194 (2) of the Local Government Act (1999).

4. Level of engagement

The **engagement level selection tool** is to assist staff in deciding what level of engagement to select – e.g., *inform, consult, involve, collaborate or empower*. It is a technical approach and needs to be used in conjunction with the engagement framework and the human elements such as values and expectations.



Score indicates:

1-2 Very low to Low

2-3 Low to Moderate = at least Consult

3-4 Moderate to High = Involve or Collaborate

4-5 High to Very High = minimum Involve, consider Collaborate and Empower

Questions to consider	Very low	Low	Med	High	Very high
1. What is the level of difficulty to find a solution that everyone can live with?		X			
2. What is the potential for community outrage for your project?		X			
3. How much do major stakeholders care about the decision to be made?			X		
4. What degree of input do the community appear to want?		X			
Count number in each column	0	3	1	0	0
Multiply	x1	x2	X4	x4	x5
Enter score		6	4		
Add total of all 5 columns	=10				
Divide	10/5				
Average score	= 2				
Method	Consult				

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5. What good looks like

Community and Stakeholder Engagement on this project has ensured that:

☐ Project materials are provided in an accessible manner and consider:

- Language
- Digital literacy level
- Demographic i.e., elderly

☐ There are clear accessible methods for the community to provide feedback

- Remotely via online means
- Face to face with a project team member
- Filling out hard copy forms at a council facility

☐ Every attempt has been made whilst considering the local area, to ensure that awareness of the project and how to provide feedback is maximised through best practice communications and engagement techniques

☐ Engagement activities will be evaluated by the project team and lessons learned will be incorporated into future project engagements

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6. Engagement activity timeline

Date	Prior to GC	June 2023 (GC 27 June)	July 2023	August 2023
Activity				
GM (General Manager) Signoff Engagement Plan				
Internal staff notification				
Endorsement at General Council				
Community Consultation (21 days – TBC)				
Emails / meetings with key stakeholders				
Notification to the office of the Member for Gibson (Sarah Andrews ALP)				
Newspaper Advertisement				
On-site signage				
Direct Mail to nearby residents (400m radius)				
Website – Making Marion (including EDM to registered users)				
Social Media campaign				
Evaluate community feedback (report for GC)				TBC

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Appendix 1 – Frequently asked questions

When will this project be delivered?

The Marion Cultural Centre Plaza is programmed to commence capital works 2023/24 financial year.

How will it change how I access Marion Cultural Centre and Westfield?

The proposed vehicle connection to Westfield will be retained. At completion of the project pedestrian and cyclist connections will be improved.

However, there will be impacts to access via Warracowie Way and Milham Street during the construction program which will be managed with appropriate traffic management and signage.

What will happen to the traffic movement?

The Marion Cultural Centre Plaza will allow two-way traffic movements along Warracowie Way, while creating a slower speed environment by design that includes different pavement treatments and narrowing of the road carriageway.

Milham Street will retain current movements.

What will happen to the balance of subject community land?

The balance of the land is to be retained as open space integrated with the public realm that surrounds the Marion Cultural Centre. Designs will be developed to incorporate walking and cycling connections and amenities.

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Appendix 2 – Key messages

Improve pedestrian and cyclist connectivity, amenity, and safety through the subject area for linkages between the local residential areas, the Oaklands Station, MCC, South Australian Aquatic and Leisure Centre (SAALC) and Westfield and other facilities on Milham Street.

Develop a plaza that can be utilised for community events and provide improved amenity for community use between the MCC and the SAALC with due consideration of events planning requirements.

Retain vehicle access to existing business and community facilities within Milham Street.

Retention and formalisation of vehicle access to Westfield.

We want to consult with community in order to correctly identify the purpose of the land classification to road reserve for retention of vehicle access to Westfield.

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Appendix 3 – Resident's letter

Dear resident,

Background

Work is continuing on the upgrade of the Marion Cultural Centre Plaza and a key component of the project is to retain and formalise vehicle access to the Marion Westfield shopping centre.

The land located south of Warracowie Way and Milham Street between the Marion Cultural Centre Plaza, Centrelink and Westfield car park, which is currently used for vehicle access, is registered as a Reserve (Community Land) and not a road reserve. Please refer to the map overleaf for details (TBC).

To formalise vehicle access to Marion Westfield, the revocation of this community land is required for the creation of a road reserve to occur.

Section 194 (2) of the Local Government Act (1999) sets out that the City of Marion must undertake community consultation for a minimum of 21 days to collect community feedback on the proposal to revoke this community for the creation of a road reserve.

Join the Conversation

You are invited to provide your feedback via a short survey by scanning the QR code below or visiting the project Making Marion page at **www.makingarion.com.au/mcc-plaza.**

Here you can also access up to date project information on the plaza upgrade. Your feedback will be used by Elected Members to assist in their decision making.

The closing date for survey submissions is **5pm Monday 24 July (TBC).**

If you wish to complete a paper survey or require assistance, please call customer service on **8375 6600** or email **communityengagement@marion.sa.gov.au**

Kind regards,

City of Marion Community Engagement Team

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Appendix 4 – Making Marion content

Background

Work is continuing on the upgrade of the Marion Cultural Centre Plaza and a key component of the project is to formalise vehicle access to the Marion Westfield shopping centre.

The land located south of Warracowie Way and Milham Street between the Marion Cultural Centre Plaza, Centrelink and Westfield car park, which is currently used for vehicle access, is registered as a Reserve (Community Land) and not a road reserve.

Link to site plan indicating land in question.

To formalise vehicle access to Marion Westfield, the revocation of this community land is required for the creation of a road reserve to occur.

Section 194 (2) of the Local Government Act (1999) sets out that the City of Marion must undertake community consultation for a minimum of 21 days to collect community feedback on the proposal to revoke this piece of land.

Join the Conversation

You are invited to provide your feedback via a short survey below. Please provide your feedback by **5pm Monday 24 July.**

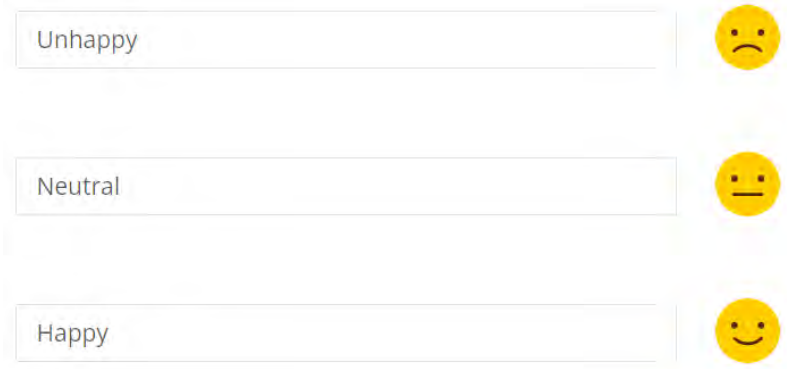
Here you can also access up to date project information on the plaza upgrade. Your feedback will be used by Elected Members to assist in their decision making.

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Appendix 5 – Survey questions

1. *Street name
2. *Suburb
3. *Overall, do you support Council's proposal to revoke the Community Land classification of Allotment 220, Warracowie Way, Oaklands Park for the purpose of creating a road reserve?
    - Yes, I support this proposal
    - No, I don't support this proposal
    - Unsure
4. Do you have any other comments?
5. How happy were you with this survey today?





Appendix 6 - Engagement and communication tools (highlight appropriate tools)

Tool	Description
Making Marion and Website	Develop a comprehensive project page Create a community survey Frequently Asked Questions (FAQs) Illustrative images / concept plans Link to Making Marion project page from other channels Use of EDM (Electronic Direct Mall)
Paper based surveys	Make sure available for people who don't have online access
Letters/notifications	Distributed to local stakeholders at key project stages
Newspaper advertising	Where there is a requirement under the LG Act
Door knocking and home visits	Residents and businesses in close proximity to the work zones and all businesses along the alignment will be door knocked to ensure that they are aware of project impacts
Electronic Direct Mail (EDM) for registered stakeholders	Sent to local stakeholders at key project stages
Social media channels • Facebook updates (channel for project feedback) • Twitter (operational announcements)	To promote projects, providing opportunity for feedback
Static displays / signage on site	Display of project update information at key milestones (QR code to Making Marion)
Community Information sessions / drop-in sessions / workshops	Sessions to be undertaken at key stages throughout the project development/delivery
Meetings with stakeholder groups	Meetings to be undertaken at key stages throughout the project/delivery
Community group presentations	Briefings to be offered to local community groups to keep them informed of the project progress
Proactive Media – good news stories / opportunities for promotion	Opportunities for proactive media with regard to project milestones will be identified in advance by project team
Virtual Project Room	Hosted by project lead and engagement to provide project information for stakeholders



Appendix 7 – Engagement approach

The aim of our community engagement activities is to work directly with the relevant stakeholders throughout the process to ensure that potential concerns and aspirations are understood, considered and reflected (where considered appropriate).

Councils' engagement activities follow the key International Association of Public Participation (IAP2) principles to ensure that a robust community engagement process is delivered.

The IAP2 engagement spectrum (below) identifies a number of levels at which stakeholders can participate in the decision-making process; this will be used by the project team to determine the scope of public participation in strategic and planned approaches to stakeholder participation throughout the planning, design, construction, and delivery of the project.

Council is committed to delivering engagement that is;

- genuine
- inclusive and respectful
- fit for purpose
- early and ongoing
- informed and transparent
- a relationship-based, collaborative approach
- builds upon previous engagement where applicable
- ensures that stakeholders understand how their feedback has been considered reviewed and improved

INCREASING IMPACT ON THE DECISION

	INFORM	CONSULT	INVOLVE	COLLABORATE	EMPOWER
PUBLIC PARTICIPATION GOAL	To provide the public with balanced and objective information to assist them in understanding the problem, alternatives, opportunities and/or solutions.	To obtain public feedback on analysis, alternatives and/or decisions.	To work directly with the public throughout the process to ensure that public concerns and aspirations are consistently understood and considered.	To partner with the public in each aspect of the decision including the development of alternatives and the identification of the preferred solution.	To place final decision making in the hands of the public.
PROMISE TO THE PUBLIC	We will keep you informed.	We will keep you informed, listen to and acknowledge concerns and aspirations, and provide feedback on how public input influenced the decision.	We will work with you to ensure that your concerns and aspirations are directly reflected in the alternatives developed and provide feedback on how public input influenced the decision.	We will look to you for advice and innovation in formulating solutions and incorporate your advice and recommendations into the decisions to the maximum extent possible.	We will implement what you decide.

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Source: https://iap2.org.au/wp-content/uploads/2020/01/2018_IAP2_Spectrum.pdf

MCC – Revocation of community land Community Engagement Plan – Engagement team

12.14 Stobie Poles and Utility Box Program	
Report Reference	GC230627R12.14
Originating Officer	Public Art and Place Coordinator – Joyce Louey
Corporate Manager	Manager City Activation – Charmaine Hughes
General Manager	General Manager City Development – Tony Lines

REPORT OBJECTIVE

The purpose of this report is to provide Council with an update on the delivery of the 2020/2021 to 2022/2023 Public Art on Utility Boxes and Stobie Poles program of work; for Council to consider the outcomes and feedback from the community consultation and to seek endorsement from Council to proceed with making the program ongoing with an allocated annual budget of $15,000 plus annual escalation.

REPORT HISTORY

Report Reference	Report Title
GC190924R05	Public Art on Utility Boxes and Stobie Poles

EXECUTIVE SUMMARY

At the General Council Meeting held on 24 September 2019 (GC190924), it was resolved:

That Council:

1. Noted the report and delivery approach.
2. Committed $15,000 annually from 2020/2021 to 2022/2023 to pilot effectiveness and viability for an ongoing program for public art on utility boxes and stobie poles.
3. Seeks a report on the outcome of the pilot program at the end of 2022/2023.

During the period 2020/2021 to date, Council officers worked with several artists, schools and community organisations to design and deliver a total of 176 artworks on stobie poles and utility boxes across all Council wards, within budget and meeting deadlines.

Locations for the artwork were based on the Public Art Guidelines 2020-2028 and included ongoing engagement to ward councillors to identify preferred locations for investment across individual wards.

Community engagement was undertaken through the Making Marion website. Feedback shows that 85.71% of residents surveyed strongly support the design and delivery of public art on these assets. The feedback demonstrated that the provision of public art on stobie poles and utility boxes is enjoyed by the community and can effectively provide a sense of place and wayfinding, adding some colour to otherwise grey pieces of infrastructure.

RECOMMENDATION

That Council:

1. **Notes the report.**
2. **Commits $15,000 plus CPI escalation annually from 2023/2024 for an ongoing**

program for public art on utility boxes, stobie poles and other scale-appropriate Council assets.

GENERAL ANALYSIS

Council activities contribute to the Community Vision – Towards 2040, and the Strategic Plan 2019-2029 includes six themes representing the shared values and aspirations including Liveable, Valuing Nature, Innovative, Prosperous, Connected and Engaged. The Public Art on Utility Boxes and Stobie Poles pilot program delivers on the Liveable and Prosperous theme:

Liveable	L3 Public art assists in creating streetscape avenues to improve the amenity of our neighbourhoods.
	L4 Public art assists in celebrating our rich cultural diversity and heritage through artistic, cultural and community activities and vibrant destinations.
Prosperous	P4 Public art will seek to activate our city through quality streetscapes and placemaking initiatives to deliver vibrant and prosperous business precincts.

DISCUSSION

This paper sets out details of the recent level of investment in stobie pole and utility box artwork and sets out the challenges in delivering utility box artwork. It also sets out details of the community feedback received through Making Marion and proposed next steps.

Background

In recent years, Council has recognised the opportunity to provide small-scale public art installations on road and utility infrastructure, which benefit local communities, effectively providing both a sense of place and wayfinding, adding some colour to otherwise grey pieces of infrastructure.

Stobie Poles

Stobie poles present a more cost-effective option and are generally easier to commission than utility boxes. The current cost to deliver two artworks per stobie pole (both sides) is between $500 to $1,500 (figures as of 2023).

The assets are owned by South Australia Power Networks (SAPN), who provide approval to install artwork subject to the type of stobie pole under consideration - High Voltage Switching, transformer stobie poles and some others identified by the asset owner are generally not suitable.

Utility Boxes

The current cost to deliver artworks per utility box is between $1,000 to $3,000 depending on the size of the asset (figures as of 2023).

This infrastructure is owned by various organisations including South Australia Power Networks, NBN Co, the Department of Infrastructure and Transport (DIT) and Council. The approval process varies according to ownership. A table showing the approval process and likelihood of success is shown below:

Ownership	Approval	Next steps
SAPN	Do not permit work on their assets.	No opportunity for artwork.

NBN Co	Permission granted according to guidelines.	Blanket approval provided for city-wide approach if utility boxes are identified. Officers to contact NBN Co to advise.
DIT (SAPTA)	Permission granted subject to three-way agreement for each location between Council, DIT (SAPTA) and Keolis Downer (asset manager): • Management of Change agreement; • Network Access Agreement for works conducted in rail corridor; • South Australian Public Transport Authority (SAPTA) Agreement.	Should utility boxes be identified for artwork, time intensive process, long lead-in time for three-way approvals.

Outcomes

A significant investment has occurred over the life of the program with 176 artworks commissioned – 93 stobie poles and 2 utility boxes. The following table outlining the locations of artwork delivered on stobie poles and utility boxes throughout 2020-2023 by ward. It should be noted that some stobie poles have 2 artworks (one on each side), some have one. This is due to its condition, protrusions and issues preventing artwork being applied on both sides.

Ward	Poles	Utility Boxes	TOTAL ARTWORKS
Woodlands	19	0	**33**
Mullawirra	14	0	**28**
Southern Hills	15	0	**28**
Warriparinga	12	0	**24**
Warracowie	15	1	**30**
Coastal	18	1	**33**
TOTAL	**93**	**2**	**176**

Council worked with a range of partners including 16 artists, Hamilton Secondary College, Forbes Primary School, and the Oaklands Estate Residents' Association to deliver the artworks across all Council wards, within budget and timeline.

The selection of locations for artwork on stobie poles and utility boxes was based on the Public Art Guidelines 2020-2028, which indicates 'commissioning of public art on stobie poles and utility boxes can be considered when developing streetscapes, along walking and cycling trails and precinct developments…… Stobie pole [and utility box] artwork can become place markers and provide wayfinding for people to move through spaces, such as at reserves, playgrounds and gateways to destinations within the City'.

Officers also worked with Elected Members to identify potential areas for investigation, following which several key locations were built into the program.

Community Feedback

The success of the program is monitored extensively through the Making Marion website for public art on these assets. Council has received overwhelming positive community feedback (85.71% strongly support) with feedback including:

- “it adds colour and interest to the surroundings;”
- “It livens the district up;”
- “The art gives vibrancy to the road;”
- “It’s beautifully done and adds creativity and vibrancy yo [to] the street. I enjoy seeing the art every time I travel the street to visit the library;”
- “The art is beautiful, professional, and livens up the street, and I love how the images reflect their surroundings….”
- “Colourful, creates a feeling of community, highlights shared interests/what we love about the area. Can be humorous too”

Council received one negative community comment though the Making Marion website for public art on these assets, ‘*I think public art is a waste especially as it is an invitation for graffiti.’*

Further examples of community feedback (100% positive) were received through Customer Service:

- Resident response to stobie pole art: “I would firstly like to say that I love this initiative!!! I would like to submit a design for approval, which I will then apply to SA power…..” (23/01/2023)
- Customer Praise: Resident wanted to provide feedback on the recent artwork and murals in the council area. She is unable to use a computer to complete the survey. In particular on the Stobie Pole art around her area. She wanted to pass on that the artworks are absolutely fabulous; she is an artist herself and seeing the artwork around gives her a breath of fresh air and lightens her day. She wants to see more, more, more of these artworks. (10/11/2021)
- Resident feedback: “Thank you, for the history, your time in creating, I like the idea…” (09/11/2021)
- Customer Praise: “Congratulate the council….. Scarborough Tce and Crown St reserve – can we have more Decorated Stobie poles” (28/06/2021)
- Customer Praise: “We wish to express our enjoyment of the new art appearing on stobie poles. As we go walking it is a delight to look for new poles and enjoy the creativity. Well done.” (09/06/2021)

The delivery of public art on stobie poles and utility boxes through the pilot program, has improved the look and feel of local streets, celebrated the rich local environment, and provided vibrant avenues and gateways into our neighbourhoods.

A separate trial was undertaken through the Public Art Program to continue improving the look and feel of local streets, through investing in public art on Council owned bus shelters to activate local areas and reduce likelihood of vandalism. This trial saw the installation of two artist designed vinyl wraps on two bus stop shelters on Celtic Avenue, Mitchell Park on 3rd March 2023. Monitoring of the completed bus shelters, and the condition of the artworks remain in excellent condition, without experiencing anti-social behaviour and have been well received by the community. One such positive comment Council received in response to the trial, and ‘Art on the Move’ article, City Limits, page 10, June 2023 from a local resident for the bus shelter artwork “….love the idea and the art and would like to see the program expanded to more council bus stops”.

Next Steps

Due to the overwhelming success of the three-year program and number of opportunities for further investment across the City of Marion, there is an opportunity to continue the initiative as an ongoing program. Should Council decide to extend the program as business as usual, further future sites could be investigated which could provide further opportunities to connect to local culture, sense of place, wayfinding, and, importantly, indigenous connection to site and community. Following the success of the bus shelter trial, the program could be expanded to include other scale-appropriate Council owned assets such as bus shelters or small structures such as barbeques.

CONCLUSION

The pilot program has delivered on its objectives and has strong community support. Based on the outcomes and above community feedback, consideration could be given to adopting the program as a business-as-usual activity commencing 2023/2024 with an annual budget of $15,000 plus escalation. This ongoing initiative can be delivered within current staffing resources.

ATTACHMENTS

1. Attachment 1 - Images of Pilot Program [**12.14.1** - 1 page]

ATTACHMENT 1: Selection of images from the Public Art on Utility Boxes and Stobie Poles pilot program


Coastal Ward


Coastal Ward


Mullawirra Ward


Mullawirra Ward


Mullawirra Ward


Southern Hills Ward


Coastal Ward



Warracowie Ward


Warracowie Ward


Southern Hills Ward


Warriparinga Ward


Warriparinga Ward


Warriparinga Ward


Woodlands Ward


Woodlands Ward

12.15 Flinders Greenway	
Report Reference	GC230627R12.15
Originating Officer	Unit Manager Engineering – Carl Lundborg
Corporate Manager	Manager Engineering, Assets and Environment - Mathew Allen
General Manager	General Manager City Services - Ben Keen

REPORT OBJECTIVE

The purpose of this report is to provide Council with a summary of the Flinders Greenway community consultation and to seek endorsement to proceed to detailed design.

REPORT HISTORY

Report Reference	Report Title
GC190423R06	Tonsley Greenway – Celtic Avenue to Daws Road
GC211026R11.1	Flinders Greenway Alignment

EXECUTIVE SUMMARY

The 4.6 km Flinders Greenway route is a key connection between Flinders University, Tonsley and further north to the Marino Rocks Greenway. Stage 1 of the Greenway (1.6 km) has been constructed which connects Flinders University to Alawoona Avenue, Tonsley. Stage 2 (0.6km) is within the Tonsley Development which is planned for construction over two years 23/24 & 24/25. Stage 3 (2.4km) which connects the northern section of Tonsley to the Marino Rocks Greenway (and continuing to the Adelaide CBD) is in the planning, concept design and consultation stages.

The Flinders Greenway concept plans have been presented to the community (Attachment 1) and consultation undertaken during May 2023. It was found from the 38 survey responses that 76% definitely support or somewhat support the Flinders Greenway alignment and a positive sentiment on providing a cycling link through the area (Attachment 2).

It is recommended that Council proceeds to Detailed Design phase noting that the Department for Infrastructure and Transport (DIT) is in principle supportive of the concept design and has indicated 50:50 funding for the detailed design phase through the North South Corridor Project City Shaping Program (subject to minister approval) (Attachment 3). It is expected that the detailed design will cost approximately $75k.

A future report will be presented to Council in December 2023 outlining delivery timeframes, budget, grant opportunities and updates from Stage 2 of the Greenway within the Tonsley Development.

RECOMMENDATION

That Council:

1. **Notes the Community Consultation Summary Report (Attachment 2).**
2. **Notes the email from the Department for Infrastructure and Transport's North South Corridor Project Team regarding the 50:50 funding for the Detailed Design of the Flinders Greenway through the City Shaping Program (Attachment 3).**
3. **Endorses staff to proceed to Detailed Design phase (an allocation of $75k is currently in the Annual Business Plan and Budget for 2023-24).**

4. **Notes that a future report will be brought back to Council in December 2023 with further details on project delivery timeframes, budget, and grant opportunities.**

BACKGROUND

The Flinders Greenway is identified in Council's Walking and Cycling Guidelines and network plan 2018-2022 (as the Tonsley Greenway) as a key connection between Flinders University, Tonsley and further north to the Marino Rocks Greenway.

The first stage of the Flinders Greenway (between Flinders University to Alawoona Avenue) has been constructed in partnership with Renewal SA, Department for Infrastructure and Transport (DIT) and Council. The second stage (between Alawoona Avenue and Cohen Court) is planned for construction in 2023-24 to 2024-25 as part of the Tonsley development.

On 26 October 2021, Council endorsed the Flinders Greenway alignment for stage 3. The alignment was to connect with the shared use path from Cohen Court Reserve to Windsor Avenue. An assessment on the feasibility of constructing a shared use path in this location identified the following:

- Existing services were present and would require significant relocation works.
- A number of large mature trees that would compromise the width of the path and create future maintenance issues.
- Sight line visibility concerns entering and exiting Windsor Court (between units at Nos. 14 & 18 Windsor Avenue).

As a result of the assessment, the alignment of the path should connect through Cohen Court Reserve to Cohen Court as the only feasible route option.

The alignment of the Flinders Greenway would connect from the Tonsley Development, through Cohen Court Reserve, along Cohen Court connecting to Windsor Avenue (through Celtic Avenue Intersection) and into English Avenue. Then travel westbound along English Avenue to Percy Avenue and continue to the Pedestrian Activated Crossing (PAC) on Daws Road. Continuing heading north bound along West Street through to Adelaide Terrace and linking into the Marino Rocks Greenway.

Concept plans were developed for each of the roads and intersections along the 2.4km route (Attachment 1).

DISCUSSION

The Flinders Greenway concept designs were provided to the community for a 3-week consultation commencing on 1 May 2023. The concept plans were split into each road length and intersection to provide the community the ability to view areas of their particular interest and to provide detailed comment for each treatment.

The consultation engagement used a mixture of tools to direct the community to fill out the survey, these included:

- Letters sent to adjacent residents along the route alignment (389 letters distributed).
- Onsite signage.
- Making Marion.
- Social Media posts.
- Letters and plans set up at Sacred Heart College administration office (corner of Percy Avenue and English Avenue).

The summary report from the community consultation (Attachment 2) identified these key findings:

- 38 survey responses.
- 75% of respondents reported that they are bicycle riders.
- 76% definitely or somewhat support the Flinders Greenway alignment.
- Positive sentiment on providing a cycling link through the area. Request for additional physical barriers separating them from traffic.
- Options for full time bike lanes were strongly supported.
- One way traffic movement at English and Percy was the preferred option with 65% supporting the option and 27% supported the two-way movement.

According to the general support for the Flinders Greenway conceptual design, it is recommended to proceed to Detailed Design stage taking into account the following:

Road/Intersection	Comments/ Design Considerations
Cohen Court	Continue with the preferred treatment of sharrows and intersection upgrades.
Windsor Avenue (South of Celtic)	Continue with Road Cushions with Cyclist Bypass. Identify the segments for yellow line treatment for the devices and identify number of on-street car parks that will be removed.
Celtic Avenue & Windsor Avenue Intersection	Continue with the line marking and green pavement treatment. Ensure cyclists crossing Celtic Avenue have a safe crossing at this location.
Windsor Avenue (North of Celtic)	Continue with the intersection priority switch on Australian Avenue and Scottish Avenue. Consider the implementation of Road Cushions with cyclist bypasses for consistency.
English Avenue / Percy Avenue	One Way option is the preferred treatment. Check the turning movements of school buses in this area.
Percy Avenue	Consider the interaction of pedestrians and cyclists at the Daws Road intersection. Opportunity for economic uplift/streetscape at this location in front of the shops.
West Street	Although the community supported the full-time bike lanes (86% support), it is noted that the residents along West Street were not fully represented in the survey.
Adelaide Terrace	Continue with the Shared Use Path.

The detailed design for the Flinders Greenway is expected to cost approximately $75k, and if endorsed by Council can commence this design in 2023-24. Budget has been allocated in the Draft Annual Business Plan to undertake this Detailed Design.

In addition, DIT has provided the City of Marion in principle support for the detailed design and has indicated (subject to Council and Minister approval) a 50:50 funding arrangement ($37.5k City of Marion and $37.5k DIT) through the North South Corridor City Shaping Program (Attachment 3).

Staff will provide a further report on the detailed design of the Flinders Greenway, estimate project costs, staging timeframes, grant opportunities and any updates on stage 2 of the Flinders Greenway (within the Tonsley Development).

ATTACHMENTS

1. Flinders Greenway Concept Plan (For Consultation - May 2023) [**12.15.1** - 11 pages]
2. Flinders Greenway Engagement - Community Feedback Report [**12.15.2** - 12 pages]
3. North South Corridor Delivery Office - City Shaping Program (50:50 Funding) - Flinders Greenway Detailed Design [**12.15.3** - 1 page]

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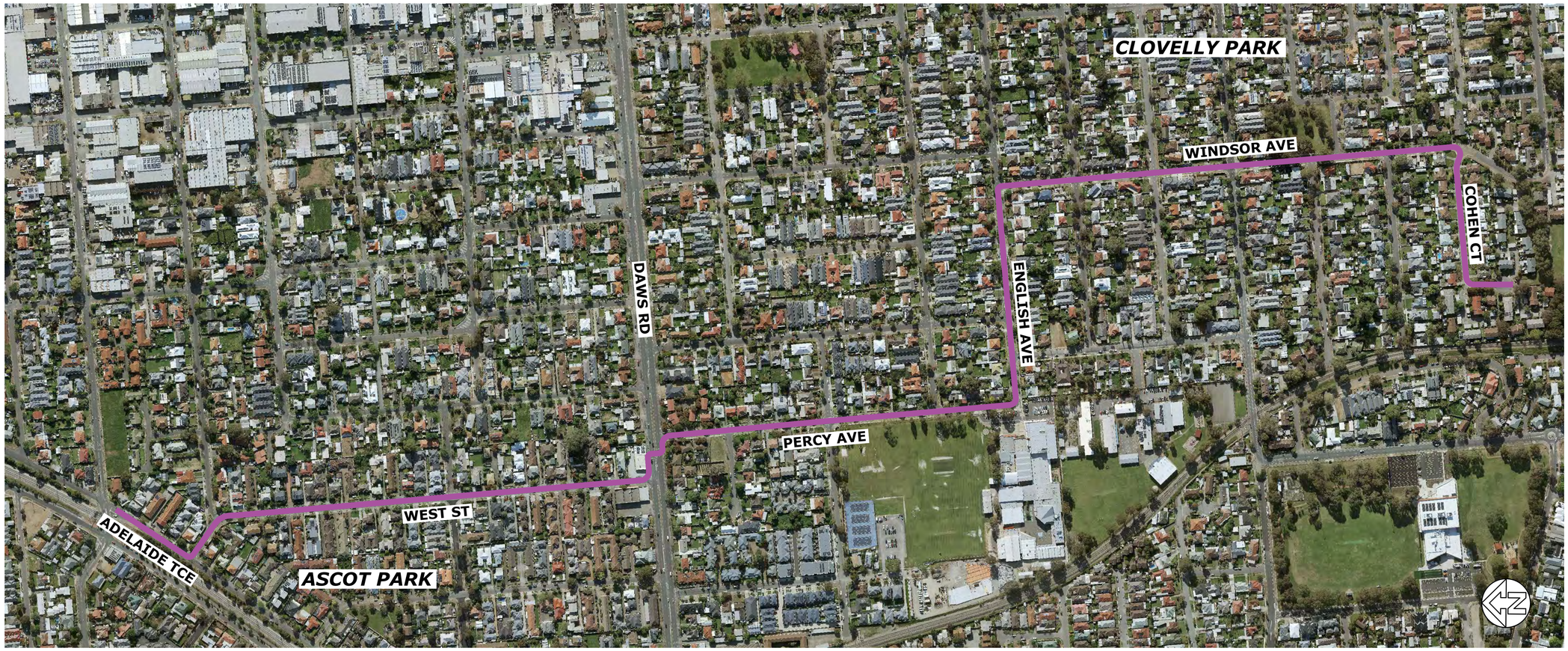
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Perspective





SHEET INDEX	
Drawing Number	Sheet Title
FG00	LOCALITY PLAN AND SHEET INDEX
FG01	COHEN COURT
FG02	WINDSOR AVENUE
FG03	WINDSOR AVENUE & CELTIC AVENUE
FG04	WINDSOR AVENUE (NORTH)
FG05	ENGLISH AVENUE AND PERCY AVENUE
FG06	PERCY AVENUE
FG07 (A)	WEST STREET OPTION 1
FG07 (B)	WEST STREET OPTION 2
FG08	ADELAIDE TERRACE

PLAN
SCALE 1:2500

0 25,000 50,000 100,000 150,000
1 : 2,500mm (A1) - 1 : 5,000mm (A3)

LEGEND

CYCLING ROUTE

LOCALITY PLAN & SHEET INDEX

FLINDERS GREENWAY CONSULTATION

FG00

CITY OF MARION

FOR CONTINUATION REFER DRAWING FG02



0 4 8 16 24

1 : 400m (A1) - 1 : 800m (A3)

LEGEND

- GIVE WAY LINE
- NEW SHARROWS
- NEW SHARED USE KERB RAMP
- NO STOPPING YELLOW LINE



1 - Sharrow Linemarking (Addison Road, City of Holdfast Bay)



2 - Upgraded Intersection Linemarking (Corner of Norfolk Road and Finniss Road, City of Marion Bay)

1 - Sharrow Line Marking
Provides cyclists directional assistance and advises motorists that cyclists frequently use this route and to share the road.

2 - Upgrade Intersection
Provides slower entry/exit speeds for vehicles and cyclists that improve road safety

COHEN COURT, CLOVELLY PARK

FLINDERS GREENWAY CONSULTATION

FG01

CITY OF MARION



LEGEND

NEW SHARROWS

ROAD CUSHIONS WITH CYCLIST BYPASS



1 - Road Cushion with Cyclist Bypass



2 - Sharrow Linemarking (Addison Road, City of Holdfast Bay)

0 3 6 12 18
1 : 300m (A1) - 1 : 600m (A3)

1 - Flat Top Road Hump with Cyclist Bypass
The road hump will provide the same benefit as the road humps that are currently installed on Windsor Avenue. The cyclist bypass will benefit cyclists for a more comfortable ride.

2 - Sharrow Line Marking
Provides cyclists directional assistance and advises motorists that cyclists frequently use this route and to share the road.

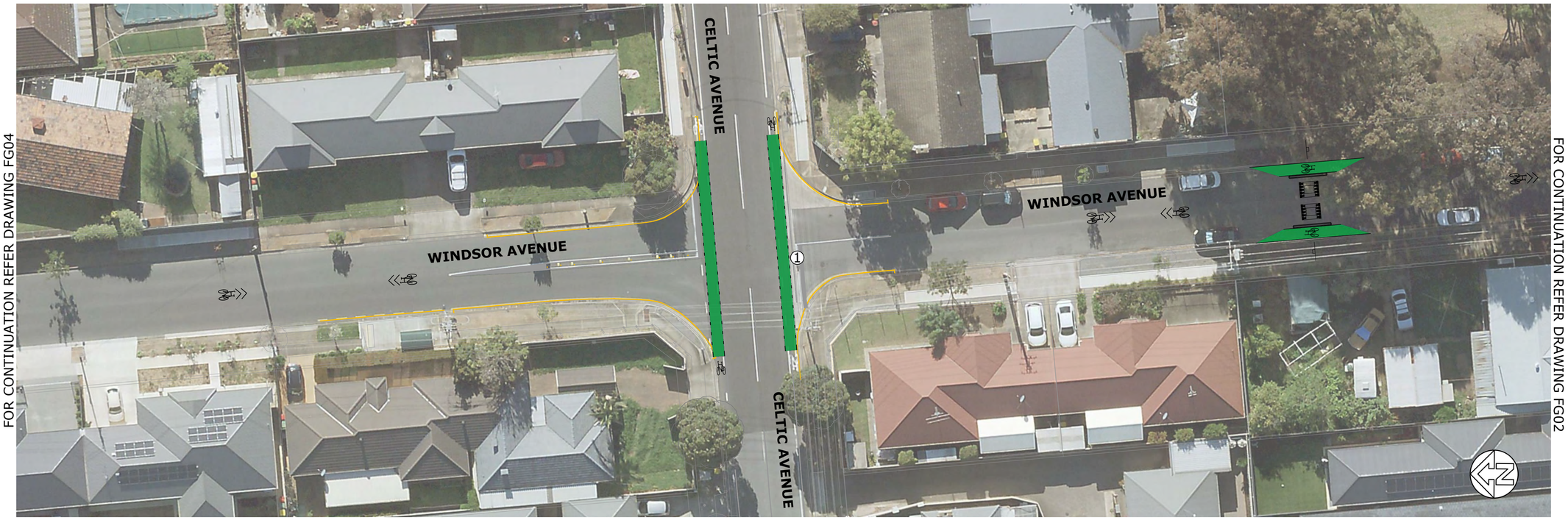
WINDSOR AVE, CLOVELLY PARK

FLINDERS GREENWAY CONSULTATION

FG02

CITY OF MARION

FOR CONTINUATION REFER DRAWING FG04



FOR CONTINUATION REFER DRAWING FG02

LEGEND

NEW SHARROWS

NEW BICYCLE LANE GREEN PAVEMENT MARKING TREATMENT

ROAD HUMPS WITH CYCLIST BYPASS

NO STOPPING YELLOW LINE

1 - Green Pavement Treatment Bike Lane



0 2 4 8 12

1 : 200m (A1) - 1 : 400m (A3)

WINDSOR AVE/CELTIC AVE, CLOVELLY PARK

FLINDERS GREENWAY CONSULTATION

FG03

CITY OF MARION



0 4 8 16 24
1 : 400m (A1) - 1 : 800m (A3)

LEGEND

GIVE WAY LINE

NEW SHARROWS



1 - Give Way Intersection (Corner of Johnstone Street and Filmer Avenue, City of Marion)



2 - Sharrow Linemarking (Addison Road, City of Holdfast Bay)

1 - Give Way Intersection - Priority Change

This treatment will provide uninterrupted access for cyclists travelling along the Flinders Greenway. Vehicles will need to give way on Scottish Avenue and Australian Avenue.

We will monitor the impacts (speeding) of this treatment to ensure safety is our priority.

2 - Sharrow Line Marking

Provides cyclists directional assistance and advises motorists that cyclists frequently use this route and to share the road.

WINDSOR AVE (NORTH), CLOVELLY PARK

FLINDERS GREENWAY CONSULTATION

FG04

CITY OF MARION

FOR CONTINUATION REFER DRAWING FG06



FOR CONTINUATION REFER DRAWING FG04

0 5 10 20 30
1 : 500m (A1) - 1 : 1,000m (A3)

LEGEND

- NEW SHARROWS
- NEW PERMEABLE PAVING (1.5m WIDE)
- NEW STENCILED ASPHALT SURFACE
- STREET SCAPING OPPORTUNITY
- NEW RAIN GARDEN
- MOUNTABLE MEDIAN
- GIVE WAY LINE
- ZEBRA CROSSING
- NEW TWO-WAY BICYCLE LANE WITH GREEN PAVEMENT MARKING TREATMENT



1 - Stencilled Asphalt (Foord Avenue, City of Charles Sturt

1 - Stencilled Asphalt
This treatment provides a change in the roads appearance to encourage lower vehicle speeds.

2 - Rain Garden
The rain gardens will act as an attractive, sustainable road narrowing feature and further promote lower vehicle speeds adjacent to the school. These will also emphasise the one way street option.

3 - Sharrow Line Marking
Provides cyclists a guide/wayfinding and advises motorists that cyclists frequently use this route and share the road.

4 - Two Way Contra-Flow Bike Lanes
This treatment will allow cyclists travelling in both directions to traverse the road, with a mountable median separating vehicles from cyclists.

ENGLISH AVE/PERCY AVE, CLOVELLY PARK

FLINDERS GREENWAY CONSULTATION

FG05

CITY OF MARION



LEGEND

NEW SHARROWS

NEW ANGLED BICYCLE RAMP

NEW SHARED USE KERB RAMP

NEW PEDESTRIAN FENCE

FOOTPATH TO BE RENEWED

ROAD CUSHIONS WITH CYCLIST BYPASS

1 - Road Cushion with Cyclist Bypass



0 5 10 20 30

1 : 500m (A1) - 1 : 1,000m (A3)

1 - Road Cushion with Cyclist Bypass

This treatment will encourage safer cyclist movements by slowing traffic down. The cyclist bypass will benefit cyclists for a more comfortable ride. Road cushions are proposed here to ensure full property access for residents and to accommodate for the school bus movements.

2 - Connection with Road Crossing

This connection will ensure safe cyclist movements across Daws Road.

3 - Sharrow Line Marking

Provides cyclists directional assistance and advises motorists that cyclists frequently use this route and to share the road.

PERCY AVE, CLOVELLY PARK

FLINDERS GREENWAY CONSULTATION

FG06

CITY OF MARION



FOR CONTINUATION REFER DRAWING FG08

FOR CONTINUATION REFER DRAWING FG06

LEGEND

NEW ANGLED BICYCLE RAMP

NEW SHARROWS

ROAD HUMPS WITH CYCLIST BYPASS



1 - Road Cushion with Cyclist Bypass

0 7.5 15 30 45

1 : 750m (A1) - 1 : 1,500m (A3)

1 - Road Cushion with Cyclist Bypass

This treatment will encourage safer cyclist movements by slowing traffic down. The cyclist bypass will benefit cyclists for a more comfortable ride. Road cushions are proposed here to ensure full property access for residents and to accommodate for the school bus movements.

2 - Sharrow Line Marking

Provides cyclists directional assistance and advises motorists that cyclists frequently use this route and to share the road.

WEST STREET, ASCOT PARK (OPTION 1)

FLINDERS GREENWAY CONSULTATION

FG07 (A)

CITY OF MARION



LEGEND

NEW ANGLED BICYCLE RAMP

NEW BICYCLE LANE GREEN PAVEMENT MARKING TREATMENT

ROAD HUMPS WITH CYCLIST BYPASS

1 - Road Cushion with Cyclist Bypass



0 7.5 15 30 45
1 : 750m (A1) - 1 : 1,500m (A3)

1 - Road Cushion with Cyclist Bypass
This treatment will encourage safer cyclist movements by slowing traffic down. The cyclist bypass will benefit cyclists for a more comfortable ride. Road cushions are proposed here to ensure full property access for residents and to accommodate for the school bus movements.

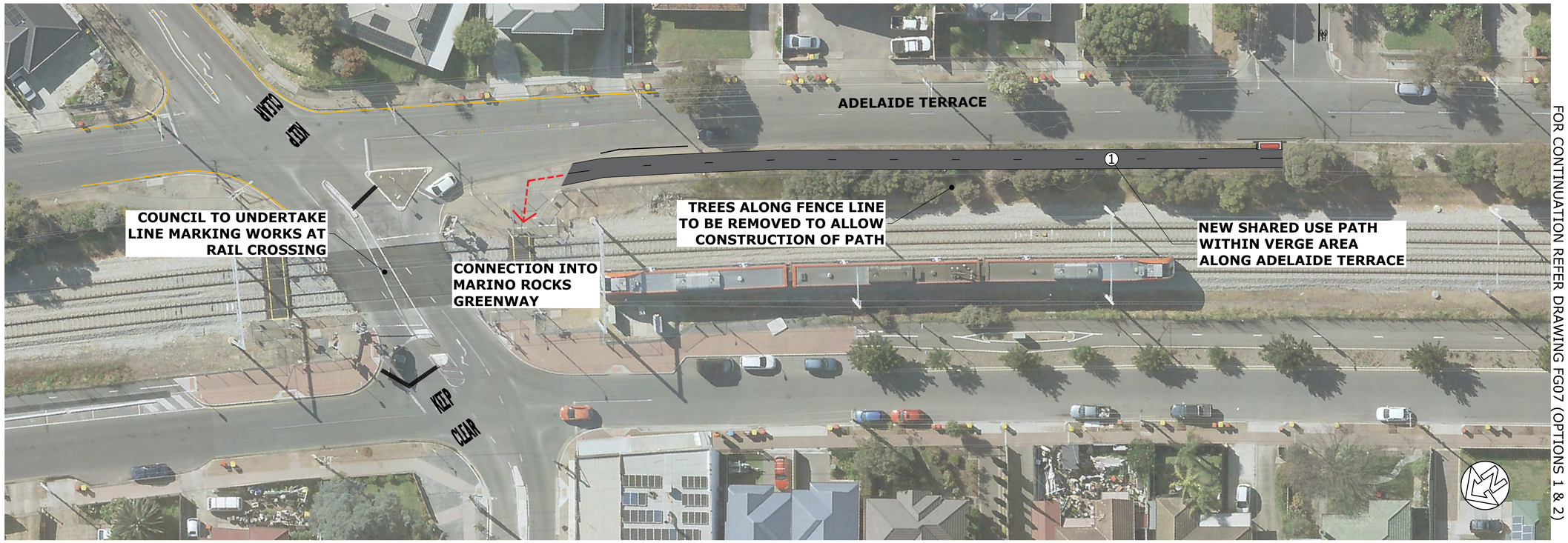
2 - Full Time Bike Lane
A full time bicycle lane will allow for improved access for cyclists at all times, rather than just the current limited AM & PM periods.

WEST STREET, ASCOT PARK (OPTION 2)

FLINDERS GREENWAY CONSULTATION

FG07 (B)

CITY OF MARION



0 2.5 5 10 15

1 : 250m (A1) - 1 : 500m (A3)

LEGEND

NEW SHARED USE KERB RAMP

NEW BICYCLE PATH

NEW STOP LINE



1 - Shared Use Path and Kerb Ramp (Dryden Street, City of Unley)

1 - Off-Road Shared Use Path

The Shared Use Path will benefit the community through connection to the Marino Rocks Greenway and West Street.

A shared use path will separate the buses/vehicle traffic and cyclists and provides enough width for pedestrians and cyclists to travel in both directions.

ADELAIDE TERRACE, ASCOT PARK

FLINDERS GREENWAY CONSULTATION

FG08

CITY OF MARION

Flinders Greenway

Community feedback report June 2023



Executive Summary

Engagement/communication methods

Engagement commenced on 01**/05/2023** and closed on 22**/05/2023**

- **389 letters were distributed to residents living in close proximity to the proposed Flinders Greenway alignment**
- **Making Marion page with key project documents and community survey**
- **Display of concept designs at**
- **Onsite signage with QR code to Making Marion along the proposed alignment**
- **Social media campaign in conjunction with Renewal SA**

38

survey responses

were received via Making Marion

Response snapshot

76% of respondents definitely or somewhat support the alignment of the proposed Flinders Greenway

19% of respondents somewhat or definitely do not support the proposed alignment

5% of respondents are neutral

75% of respondents reported that they are bicycle riders

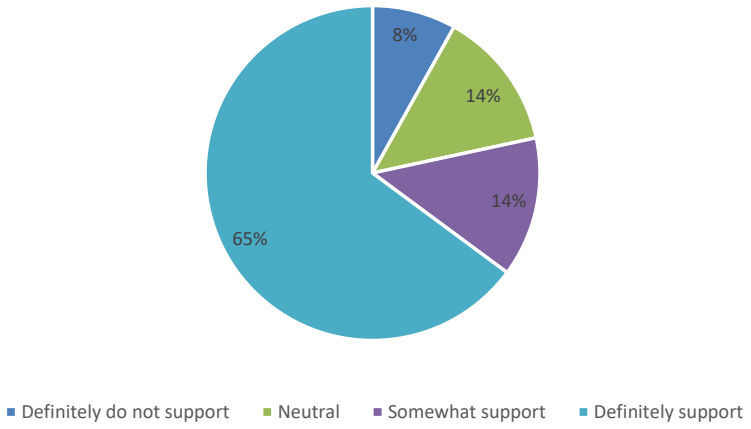
Key comments

The proposed alignment and suggested treatments generated the comments:

- **Bike lanes should have physical barriers separating them from traffic – painted lines are not effective**
- **Positive sentiment on providing a cycling link through the area**
- **Options for full time bike lanes were strongly supported**

Responses

Do you support the proposed cycling treatment (Sharrows and intersection upgrade) for Cohen Court?

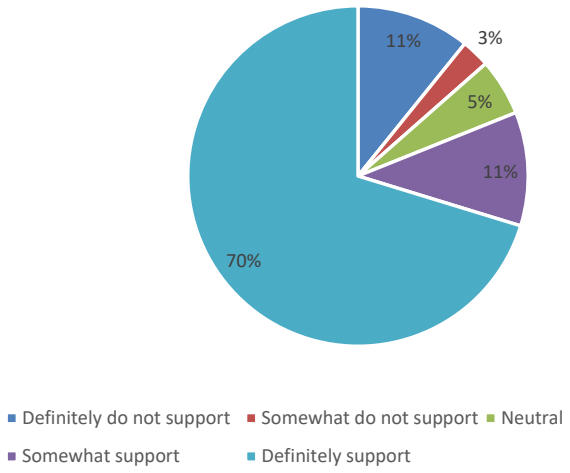


Comments

1	This is unprotected infrastructure. Cheap line marking to pretend to satisfy cycling infrastructure commitments.
2	I think the give way sign at the end of the street should be a stop sign, it is very hard to see traffic coming from the right hand and you need to creep around the corner a bit to see whats coming and quite often traffic coming from the right think you are pulling out in front of them but you only pulling out to see what is coming
3	Very happy to see the extension of the yellow no stopping line extended on Cohen Court, this corner has become a problem.
4	Not happy with traffic congestion
5	Flat top road hump with cycling bypass at the intersection of Cohen Court and Windsor Ave to allow safer merging onto Windsor Ave for cyclists. Because the curve in the road can lead to motorists cutting the corner close to the curb which will compromise the safety of cyclists merging onto Windsor Ave. A solid concrete separation buffer strip for merging cyclists could be an alternative. A "cyclists merging" sign would be a plus. Reduction of vehicle speed limits to 30kph along the whole of the proposed route would also be a plus.
6	I'm not familiar with the area.
7	I definitely support it but I don't want construction activities for long period of time Infront my house.
8	Same as first comment
9	Sharrows do not effectively aid cyclists
10	Treatment is suitable but comments about the alignment being less than ideal remain.
11	These treatments are appropriate to make all roads more inclusive, but as mentioned above are not appropriate for a greenway.
12	SIMPLY RUN THE BIKE PATH ALONG THE [redacted] RAILWAY LINE ALL THE WAY
13	Helps to warn motorists to look out for cyclists.
14	I don't agree with the proposal as a whole.
15	Don't support the proposal as a whole

Responses

Do you support the proposed cycling treatment for Windsor Avenue (Flat Top Road Hump with Cyclist Bypass and Sharrows) (South of Celtic Avenue)?

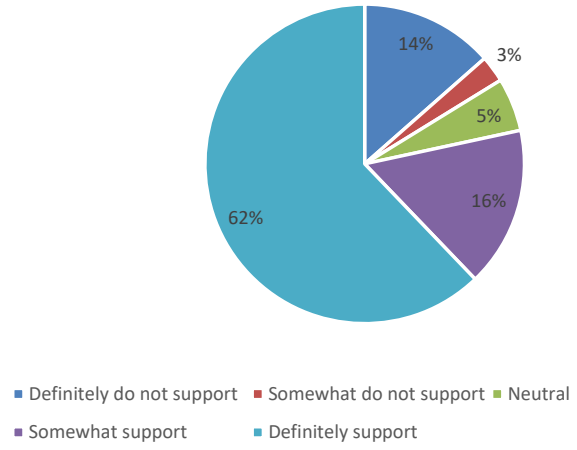


Comments

1	The cyclist bypass doesn't make sense. Cars park on the edges, so cyclists cycle in middle of road. So when there is cushion speed bump a cyclists just rides between them. But you want to make cyclists swerve to the kerb, and then cycle straight into parked cars?
2	On street parking and traffic congestion
3	Perfect.
4	Again, I'm not familiar with the area.
5	I definitely support it but I don't want construction activities for long period of time Infront my house.
6	Absolutely, as it increased the safety of cyclists and reduces traffic speed.
7	Same as first comment
8	It will need minimised parking along the street to be effective
9	Treatments along the southern portion of Windsor Avenue are suitable but comments about the alignment being less than ideal remain.
10	treatments are appropriate to make all roads more inclusive, but as mentioned above are not appropriate for a greenway.
11	Parking needs to be removed on Windsor Ave between Celtic and Tudor, traffic is so incredibly congested here, if you throw more bikes down here without removing parking you are asking for trouble.
12	SIMPLY RUN THE BIKE PATH ALONG THE [redacted] RAILWAY LINE ALL THE WAY
13	The road hump and cyclist bypass works well in the Unley Council area. although if residents park their cars too close to the Cyclist Bypass, they can be difficult to access.
14	This will make the road very narrow. In addition, this type of flat top road hump are noisy.
15	This will make the road very narrow. In addition, this type of flat top road hump are noisy.

Responses

Do you support the proposed cycling treatment (Green pavement treatment) for Celtic Avenue/Windsor Avenue Intersection?

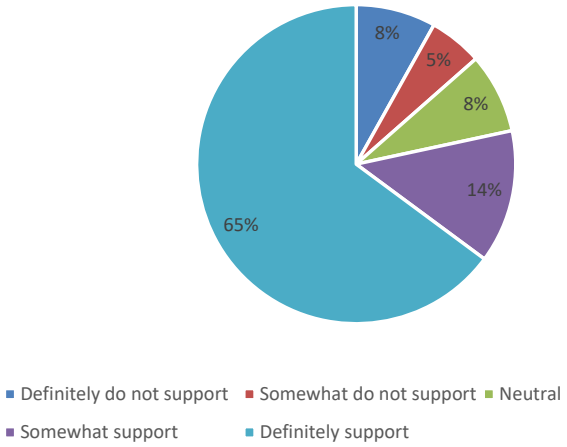


Comments

1	Bicycle lane treatment is good, but too short. It should be for entire length of project. Speed bumps with cyclist bypass are dumb. Even look at your picture example and see that a cyclists needs to almost hit a car to enter the bypass lane.
2	I would like to see the yellow no stopping line extended on Windsor Ave heading south from Celtic Ave, at least on one side of the street. This corner often has cars parked on both sides of the road creating an unsafe bottleneck as only one car can pass at a time.
3	No happy with traffic
4	Celtic Ave is a hi traffic volume road that includes a bus route via Windsor Ave. There needs to be a much safer crossing here with an emphasis on cycling thoroughfare over vehicle traffic flow. A fully raised intersection with a 30kph speed reduction on Celtic Ave approach or flat top speed humps on all sides with cycling bypasses. Reduction of vehicle speed limit on Celtic Ave approaches to Windsor Ave would also be a plus.
5	I definitely support it but I don't want construction activities for long period of time Infront my house.
6	Layout is good, but there is no mention of signposting for the continuation of this north/south cycle path, which, combined with the green bike lanes east/west, may confuse cyclists.
7	Same as first comment
8	Consider better separation of cyclists and motorists such as traffic lights like Greenhill road, or much improved signage will be needed to prevent accidents particularly while motorists adjust to more cyclists in the area. Consider a campaign for cyclists to respectful of motorists as it's not just drivers that need to share the road.
9	treatments are appropriate to make all roads more inclusive, but as mentioned above are not appropriate for a greenway.
10	Parking needs to be removed from Celtic Ave to improve sighting. There are far too many park cars which makes it difficult to see.
11	SIMPLY RUN THE BIKE PATH ALONG THE [redacted] RAILWAY LINE ALL THE WAY
12	Helps to make motorists aware cyclists.
13	Adding the green pavement treatment will confuse the intersection with the new proposed bike way which goes through the intersection in the other direction. It is also unclear what is proposed - is it proposed to change this intersection to give way instead of stop? This would be extremely dangerous. This is already a dangerous intersection. Also, what is proposed with regard to parking on Windsor Ave? I should be allowed to park outside of my own house, and have my visitors do the same.
14	Adding the green pavement treatment will confuse the intersection with the new proposed bike way which goes through the intersection in the other direction. It is also unclear what is proposed - is it proposed to change this intersection to give way instead of stop? This would be extremely dangerous. This is already a dangerous intersection. Also, what is proposed with regard to parking on Windsor Ave? I should be allowed to park outside of my own house, and have my visitors do the same.

Responses

Do you support the proposed cycling treatment (Give Way Intersection – Priority Change and Sharrows) for Windsor Avenue (North of Celtic Avenue)?

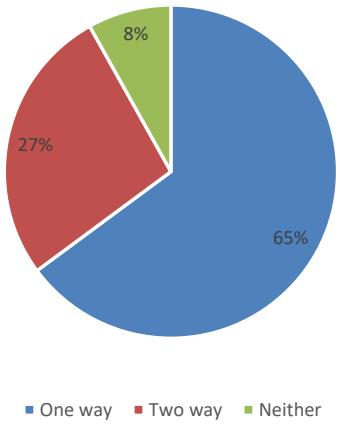


Comments

1	This is unprotected infrastructure. Road need to be narrowed. Wide roads promote faster driving. This is just a cheap linemarking project to pretend to satisfy cycling infrastructure commitments.
2	Traffic
3	Need to include flat top speed bumps with cycling bypasses.
4	I would suggest that signage of some sort be painted on the roads giving way to ensure drivers SEE that they need to give way. I live near the Norrie Ave/Beaumont St intersection and the give way sign is NOT obvious enough .
5	Give way stopping area needs to be safe from traffic
6	I definitely support it but I don't want construction activities for long period of time Infront my house.
7	I don't understand why this section of Windsor Avenue, which I would assume has heavier traffic loading than the section south of Celtic, does not have speed bumps? I think the speed bumps with cyclist bypass should continue the length of Windsor Avenue.
8	Same as first comment
9	The priority change makes much more sense for the flow of cyclists and motorists.
10	Sharrows are not an effective protection for cyclists
11	Has modelling of impacts to traffic flows along Windsor Ave been undertaken? Currently traffic is calmed by Scottish & Australian Ave having priority along here requiring vehicles to give way. Removal of this may encourage traffic that is currently using Walker and Renown avenues (Or South Rd) to use Windsor Avenue instead. This may increase the attraction for traffic to use Daws/Hendon/Windsor to access Celtic Ave instead of South Road.
12	treatments are appropriate to make all roads more inclusive, but as mentioned above are not appropriate for a greenway.
13	Traffic calming needs to be done on the side streets (Australian, Scottish, etc) on approach. Please consider installing a speed bump or two on the immediate approach to the intersections please
14	SIMPLY RUN THE BIKE PATH ALONG THE [redacted] RAILWAY LINE ALL THE WAY
15	See earlier comment.
16	These side streets are already dangerous with issues people giving way. You should not change the priority as this is inconsistent with the other road in the area.
17	These side streets are already dangerous with people giving way. You should not change the priority as this is inconsistent with the other road in the area.

Responses

Do you support the proposed cycling treatment One way traffic movement for English Avenue/Percy Avenue Intersection?

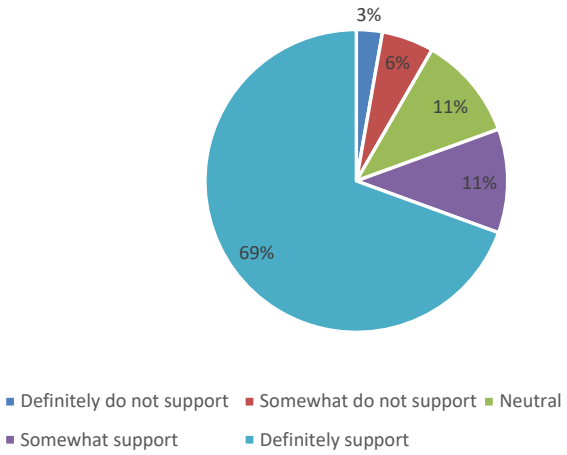


Comments

1	One way is a good. Cycle lane needs to be suitably wide. Cycle lane needs to be protected by a kerb to prevent cars entering it. Unprotected bicycle lanes and unsafe and especially reduce ridership for young and old riders. The zebra crossings should be changed to a wombat crossing (raised crossing) to force cars to slow down.
2	A solid concrete separation buffer strip, not just a white line and green treatment.
3	I like the idea in theory but I'm concerned about a potential increase in school drop off/pick up traffic in Norrie Ave. Would it be feasible to extend the one-way feature further along Percy Ave to Thirza Ave?
4	Support of two way as long as the paths are wide enough to cater.
5	The worst places for cycling is past schools because parents are typically in a rush and car doors fly open without care.
6	I definitely support it but I don't want construction activities for long period of time Infront my house.
7	The one way approach is a sensible way to make riding past here safer in the morning. Stopping people queueing on the road to drop their kids off would be nicer but unlikely to happen..
8	The one-way street concept would be fine for cyclists on the section with contra-flow bike lanes, but what about the change in intersection flow once cars must detour via Beaumont Street to head in the opposite direction? I expect that in effect the Norrie/Beaumont 'leg' will become the 'continuing flow': a necessity for traffic south-bound along Percy St, and likely some diverted north-bound traffic too. This could mean cyclists have a harder time at the Percy/Norrie intersection when cycling N to S, and at the English/Renown intersection in both directions. The roads around Renown Avenue are particularly busy and difficult to cross during school drop-off / pickup hours already. So, from a changed traffic flow perspective, it may be better that the proposed treatment still allows two-way traffic, such that cyclists stay with the dominant traffic flow, rather than having to cross it. Or, make the new treatment exclude cars in both direction, which would necessitate improved intersections at Norrie/Percy and at English/Renown to allow cyclists safe passage across the prevailing traffic flow, and lose a number of parallel car parks. The cleanest solution for cyclists is two-direction traffic, with clear 'give way' marking for traffic from Norrie Ave onto Percy Ave and from Renown Ave onto English Ave. The section could still receive the stencilled surface to reduce traffic speed by the school, but the speed bumps with cyclist bypass could also achieve this. Regardless of traffic restrictions in the topical section, I think the speed bumps with cyclist bypass should continue along English Avenue and Percy Avenue.
9	Would be much safer for cyclists.
10	A full-time bike lane and priority for cyclists would also be helpful
11	Strongly support this treatment although consideration needs to be given to safety of cyclists in the Beaumont/English/Renown intersection area given this becomes very busy at school drop off time and cyclists will have to cross turning traffic. This is particularly important given I expect that a volume of cyclists will continue to use Renown Ave to access Bradley Grove, and will be required to turn across traffic displaced from Percy Ave.
12	treatments are appropriate to make all roads more inclusive, but as mentioned above are not appropriate for a greenway.
13	This will improve safety greatly. No reason to not do this.
14	SIMPLY RUN THE BIKE PATH ALONG THE [redacted] RAILWAY LINE ALL THE WAY
15	A difficult situation. See previous comments
16	This question is NOT clear. I don't support one way traffic.

Responses

Do you support the proposed cycling treatment (Road Cushions with Cyclist Bypass, Sharrows, Connection to Road Crossing) for Percy Avenue?

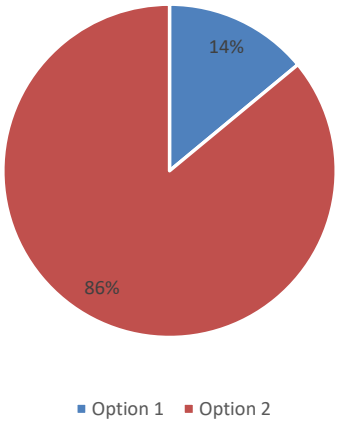


Comments

1	Once again these speed bumps with cyclist bypass don't make sense because cars park at the edge of the road. There will be conflicts with parked cars.
2	Perfect.
3	A slowing of traffic and bike friendly additions is great
4	I definitely support it but I don't want construction activities for long period of time Infront my house.
5	The section S of Daws Road is good, provided the yellow section "2" is a proper, divided 'shared path'. I am concerned about the section of footpath in front of the shops north of the crossing: the footpath is not wide enough to be a 'shared path'—and there can be a lot of pedestrians. There is no obvious solution, but this safety issue needs to be addressed. Clearly there is no room to widen the footpath without taking away the median strip & hence pedestrian refuge, or by taking away the east-bound bike lane on Daws Rd. It may be that the best solution is to widen the footpath in front of 'Just Gluten Free' into a divided shared-path, pushing the east-bound lanes south, reducing the median strip into a dividing strip (and so losing the pedestrian refuge), and extending dividing strip west (and so shortening the right-turn lane onto West St). Somehow I think that unlikely...
6	Same as first comment
7	treatments are appropriate to make all roads more inclusive, but as mentioned above are not appropriate for a greenway.
8	This will improve safety here greatly
9	SIMPLY RUN THE BIKE PATH ALONG THE [redacted] RAILWAY LINE ALL THE WAY

Responses

Do you support the proposed cycling treatment (Option 1) or (Option 2) for West Street?

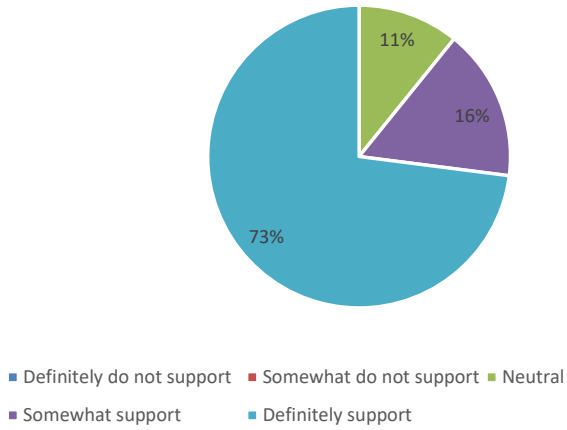


Comments

1	Option 2 with full time bicycle lanes is good. But bicycle lanes NEED to be protected. Else we just let more cyclists due because of our car prioritising design decisions.
2	Option 2 would be the safest option
3	Option 2
4	I do prefer the full-time bike path option but is it likely to cause issues for residents with parking?
5	I prefer Option 2 of a full time path
6	Option 2 - full time bike lanes
7	I live down the street and the council has subdivide homes and blocks on this street and the cars of the owners are on the street. I find it difficult to drive down this street when buses and cars need to go up and down. You are forever slowing down content as only a one car to drive down the street. It will make it hard to have a bike lane.
8	I definitely support it but I don't want construction activities for long period of time Infront my house.
9	Full time bike lanes down here would be good but it needs to be enforced. People frequently park in bike lanes so I presume they never get fined for it. Without enforcement the paint is just a waste of money.
10	Definitely supporting Option 2 - Fulltime bicycle lane
11	I am not familiar with traffic load at different times of the day, so cannot comment.
12	Option 1 (safer rides more riders!)
13	I'm not familiar with the area but if there's parking currently available how will this be addressed if it's a full time cycle lane in option 2?
14	bike lanes need to be enforced - no car parking! - in order to be effective
15	Option 2 would be preferable to Option 1 along West St given the traffic volumes and car parking along this street, however I expect that residents will be resistant to the loss of parking due to full time cycle lanes unless alternatives are provided. An effective compromise may be extended part time cycle lane operation. The road would benefit from improvements in the condition of the bicycle lane.
16	I support option 2.
17	Option 2 preferred
18	Option 2. Parking along this road needs to be removed 24/7. Without this restriction it will be pointless
19	SIMPLY RUN THE BIKE PATH ALONG THE [redacted]AILWAY LINE ALL THE WAY
20	Residents of West Street will not be happy. They campaigned when cycling lanes in both directions were initially introduced and succeeded in getting parking restrictions applying to only one side of the road in mornings or evenings.

Responses

Do you support the proposed cycling treatment (Off Road Shared Path) for Adelaide Terrace?



Comments

1	Off road paths is necessary for cyclists safety. But paths shared with pedestrians and cyclists disrupt cyclists flow, ultimately meaning cyclists a likely to ride on the road instead. Road should be narrow to reduce car speeds (narrow roads make cars drive slower) and then extra space can be used to provide seperate bicycle path, and seperated pedestrian path.
2	Yes! Off-road shared paths are the preferred treatment at all times where permissible.
3	I like the improved off-road access to the railway crossing. Will the removed plants be replaced with appropriate greenery?
4	The more off road the better and safer
5	I like the idea of the offroad shared path. I like what they have done on the other side of the train tracks. It's done well. I would like to see it done in the same way.
6	I definitely support it but I don't want construction activities for long period of time Infront my house.
7	Looks good, but (as someone who does occasionally ride south along the Marion Rocks Greenway in morning peak traffic) there is often an issue with cars queuing over the bike crossings, up to the boom gate. I think green pavement marking treatment should be employed. In fact, cars queuing at bike crossings is a much larger issue, such as at the crossings for the Sturt River cycle path across Marion Rd and across Sturt Rd. I think the green pavement marking treatment could be used more generally at cycle path road crossings to encourage drivers not to queue over the path. Of course, someone will make the comment cyclists will think this means they get right-of-way over traffic and will heedlessly charge out into oncoming vehicles... So, the treatment shouldn't be solid, nor striped, but perhaps hashed, like the yellow exclusion zone at level crossings?
8	Same as first comment
9	Anything off road is a big tick.
10	Off road paths are only effective when they integrate well with road infrastructure. As a commuting cyclist, I don’t travel at the same speed as pedestrians, so paths where I need to continually give way, stop and cross the road, or where the path ends abruptly and I need to give way to car traffic that I would otherwise be travelling with are less safe than just riding on the road
11	The interface with the Marino Rocks greenway is currently one of the most hazardous parts of the alignment under existing conditions. The proposed treatment is a good solution provided that an active pedestrian crossing is provided on the southern side of Adelaide Tce as the existing mazes are challenging to navigate with a bicycle. Given recent fatalities at this location, installation of active crossings should be considered regardless. Consideration to widening the existing median island could be given as a standard length bicycle currently overhangs into the traffic lane.
12	It is possible for the council to petition for a pedestrian actuated crossing (signals) to be installed at this railway crossing, it is near impossible to cross the road here. Often have the wait up to 10 minutes for a train to active the gates for traffic to stop.
13	Because this is running the bike path along the [redacted] RAILWAY LINE
14	A great idea for a difficult and dangerous section of road.
15	More off road would be great but probably impossible if there are houses on both sides

Do you have any further feedback or comments regarding the Flinders Greenway you would like to provide?

1	Don't be cheap. There's a reason why there's little cyclist ridership in city of Marion and it's because your design choices are for cheap linemarking jobs and not actual protected infrastructure to seperate cyclists for safety or to provide direct and cohesive routes. You favour cars, it's obvious, and while you continue to do so you are killing Adelaide.
2	No
3	Bikes lanes should have a divider between them and the normal traffic, just like the ones in Frome Street in the city. All the bike lanes should be separated from traffic as such, no matter how much this might increase traffic congestion. Only then people will have the right incentives to drive less and bike more; better for personal health as well as the environment.
4	Please advise the proposal for crossing Daws Road.
5	Where can I get more information regarding the proposed shared path along Majors Rd from South Rd to Lonsdale Hwy?
6	I would like to see traffic projections for the one-way intersection for English Ave/Percy Ave and for further along Percy Ave before I gave unqualified support for the measures. Thank you for the opportunity to provide feedback.
7	An excellent undertaking to enable more people to enjoy riding and be safe doing it.
8	See comments above.
9	Some shade at intersections would be nice.
10	I don't want humps on west st. It is not good for the car.
11	Most of these seem fairly token as paint has very little protective value for cyclists, and it often feels like bike lanes are there to corral cyclists rather than protect them. This is especially true where they are next to parked cars as you have to ride on the right hand edge otherwise you risk getting doored. It is also somewhat laughable to call bike lanes on roads a "bikeway" - especially when they are heavily use rat runs for car drivers (eg West St, Towers Tce, Chittral Ice, Winifred Ave). During peak hour these roads are jam packed with cars with some drivers behaving very aggressively.
12	We need a lot more of those projects in Adelaide to reduce traffic while increasing the uptake and safety of active commuting!
13	I'm glad this is being introduced and there is a clear path for cycling between Tonsley (and so, e.g. Bedford Park, FMC, etc.) and town. One glaring issue I have experienced with the existing Marino Rocks Greenway between say Goodwood train station and Sixth Ave is the poor marking of where the path goes next. I think this new path should have clear sign-posting, and some of the old sign-posting needs updating (e.g. heading south on Marino Rocks path, before Cross Road crossing there is a sign post with three destinations, the top one being Tonsley, but once you've crossed both roads, the next sign only lists two destinations: Tonsley is missing. There are other instances, such as when turning left onto the path adjacent to South Road, the cyclist has to turn left up onto the 'footpath', that aren't clear: cyclist confusion could be reduced by 'painting the way' using the green pavement treatment.
14	Thanks for the opportunity to share! We live so close to the flinders greenway and cannot wait until we can walk to the Tonsley station. Currently it's a ten minute walk around the development, but when this greenway is complete it will be about a 3 minute walk (or a minute ride!).
15	Can't wait
16	Great initiative. Well done.
17	There should be physically separated bike lanes as much as possible, and signals to cross roads
18	Please just do it
19	Given the amount of money being spent on the North South Motorway and the challenges this will present local residents, spending more money to do this greenway properly would be a huge win for connections in the local area. The State Government should be petitioned to look into doing this. There's plenty of room next to the trainline for this option. My understanding is that it's just electrical infrastructure that is in the way, and that this could be moved. Currently residents in Mitchell Park, north of Arnold Drive, are horribly isolated from the areas around them. Particularly they have a train line running right past them but no way of accessing a station, even on foot. A greenway along the train line, connecting this area to Mitchell Park Station would have great benefits for Public transport use and for ease of local movements.
20	Cycling infrastructure needs to actually protect cyclists. Arrows do nothing, bike lanes should be full-time but also need to be enforced to be effective as protection (without this they don't help). Personally I am more likely to take a direct path than one with significant detours.
21	Support this upgrade, but Seacombe Road serves as the direct route for cyclists from Marino, Seacombe Heights, Hallet Cove, and Seaview Downs to Flinders University and Medical Centre (3km shorter route). However, the absence of separated lanes poses safety risks, especially at roundabouts and areas without bike lanes. Upgrading Seacombe Road will mitigate these risks, protecting both cyclists and motorists. By implementing separated bike lanes, we can enhance visibility, reduce accidents, and promote a safer cycling environment. This upgrade will also encourage more people to choose cycling as a mode of transportation, leading to reduced traffic congestion and improved overall efficiency.
22	For a trust greenway, the alignment should continue adjacent to the train line to promote active transport in the council. This may present additional financial costs (which should be offset with state and federal funding), but the current convoluted alignment is not appropriate.
23	A great initiative!
24	Something needs to be done about traffic driving on the wrong side of the road on Adelaide Tce when the train crossing is down. Something like a permanent klemfix with posts should be installed. There are endless near misses with bikes and peds here. Both sides of the tracks
25	SIMPLY RUN THE BIKE PATH ALONG THE [redacted] RAILWAY LINE ALL THE WAY
26	Fully support the proposal.
27	As a keen cyclist, I am 81 years old and still cycling I would like to be kept informed about detailed design of this Greenway,
28	Good lighting is desirable especially where the dedicated paths have tree roots emerging. Is it possible to have lights that come on when someone approaches rather than on the whole time (avoiding light pollution). Good to see our council moving ahead.
29	You have not provided adequate time for consultation, you have not provided ease of people to respond to the consultation. Sending out flyer in the letter box with a website or QR code are inadequate options for notifying people. Especially those without internet access or difficulties using the internet. The flyer is dated 1 May but was not put in my letter box until the week of 8 May. The signage bout consultation only went up even later than that, last week!Even the online information is hard to navigate and the proposals are not clear. You have not made it clear what effect this will have on parking, etc, in the area.

From: Zub, Carla (DIT)
Sent: Fri, 2 Jun 2023 00:25:19 +0000
To: Carl Lundborg; Mathew Allen
Cc: Morrissey, Matthew (DIT); Bridgman, Jessica (DIT); Brett Grimm
Subject: DIT NSC City Shaping - Flinders Greenway Bikeway

Hi Mathew and Carl,

Further to the meeting on Wednesday, 31 May 2023, I can confirm that the Department of Infrastructure and Transport through the City Shaping Program will provide 50% funding for Stage 3 of the Flinders Greenway-Bikeway Detailed Design and Documentation subject to Council endorsement on 27 June 2023 and Minister's delegate approval of the funding and Deed.

Kind regards
Carla

Carla Zub
A Manager Community Projects
North-South Corridor Program Delivery Office

Government of South Australia
Department for Infrastructure and Transport

M 0481 468 502
Kaurna Country
83 Pirie Street ADELAIDE SA 5000 • GPO Box 1533, Adelaide SA 5001 • DX 171

WFH: Friday

The Department for Infrastructure and Transport acknowledges the Traditional Custodians of the Country throughout South Australia and recognises their continuing connection to land and waters. We pay our respects to the diversity of cultures, significance of contributions and to Elders past, present and emerging.

We are committed to creating a diverse and inclusive culture where everyone is valued and respected.

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13 Corporate Reports for Information/Noting

13.1 Mitchell Park Sports and Community Centre - Management Model Update	
Report Reference	GC230627R13.1
Originating Officer	Unit Manager Recreation & Cultural Facilities – Nathan Byles
Corporate Manager	Manager City Property – Thuyen Vi-Alternetti
General Manager	General Manager City Development – Tony Lines

REPORT HISTORY

Report Reference	Report Title
GC210511D01	Mitchell Park Sports & Community Centre Management Model
EMF210518R04	Sports Hub Management Models – Cove and Mitchell Park – Confidential
GC210622F04	Mitchell Park Sports & Community Centre Management Model
GC220125R11.1	Mitchell Park Sports and Community Centre Resourcing

REPORT OBJECTIVE

This report provides a high-level overview of the performance of the Mitchell Park Sports and Community Centre (MPSCC) management model over the first eleven months of Council operations.

EXECUTIVE SUMMARY

The report is presented to Council as per council resolution; *That a further report be brought back to Council in June 2023 on the review of the management model of Mitchell Park Sports and Community Centre.* At the time of resolution, it was assumed that 15 months of council operation would have occurred.

Council has managed Mitchell Park Sports and Community Centre (MPSCC) for eleven months, the facility officially opening on 14 June 2022. MPSCC is licensed by nine clubs, one peak body, two commercial entities and the Mitchell Park Neighbourhood Centre, which makes the MPSCC one of the most complex sports and community hubs to operate in South Australia.

Council endorsed the model where Council will manage the MPSCC for the initial two-years of operation, which supports the facility's key stakeholders to focus on their core sporting and community deliverables at a balanced cost to Council. Despite facing several challenges associated with converging all these stakeholders into one shared community location, the first eleven months of operation have been a measured success. Operations during these times have focused on establishing systems, developing operating standards, driving utilisation and establishing trusted key stakeholder relations.

All clubs hold a licensee agreement for the playing spaces and designated areas of the facility. The council established a club rebate system that is driving increased utilisation of the food and beverage operations (Bistro) of the facility and provides club-based returns that align to the sales generated by each club.

Based on current financial data Council will spend $250,000-$300,000 in 2022/23 to operate the facility. This investment is separate to the operating costs of the Neighbourhood Centre and below the forecast investment required by Council outlined in the project's Prudential Report.

RECOMMENDATION

That Council:

1. **Notes this report.**
2. **Notes that a more detailed report will be presented to Council in October 2023 to consider the future management and operation of MPSCC beyond the current 2-year arrangement.**

BACKGROUND

At the General Council meeting on 22 June 2021, Council endorsed: (Report Reference GC210622F04)

> *1. Council to manage the Mitchell Park Sports and Community Centre (MPSCC) for the first two years of operation.*
>
> *2. Endorses the employment of a full-time Level 6 Facility Manager to oversee the operations of the new MPSCC and up to two part-time Level 3 staff to assist with MPSCC operations.*
>
> *3. Supports the establishment of an Advisory Committee to assist Council management.*
>
> *4. Supports entering into licensed agreements with South Adelaide Basketball Club, Basketball SA and Phoenix Volleyball Club for use of the indoor courts as outlined in this report.*
>
> *5. Supports entering into agreements with other sporting clubs and groups for the use of the playing spaces and facility.*
>
> *6. Endorses the proposed financial management model for the MPSCC and supports a budget allocation of $125,000 in the 2021/22 financial year and $250,000 in the 2022/23 financial years.*
>
> *7. That a further report be brought back to Council in June 2023 on the review of the management model of Mitchell Park Sports and Community Centre.*

The MPSCC is a complex and unique multi-purpose sports and community facility in South Australia with nine Clubs, one peak body, two commercial licenses and the Mitchell Park Neighbourhood Centre operating in the one facility.

MPSCC today licenses its facilities to the following key stakeholders:

1. Mitchell Park Football Club
2. Mitchell Park Cricket Club
3. Mitchell Park Netball Club
4. Mitchell Park Tennis Club
5. Austral Phoenix Volleyball Club
6. Adelaide Remote Controlled Raceway
7. South Adelaide Rugby League Club
8. Dover Gardens Dog Obedience Club
9. Basketball SA
10. South Adelaide Basketball Club
11. SEDA College (Commercial Tenant)

12. SPARC Fitness (Commercial Tenant)

A key internal stakeholder of the facility is the Mitchell Park Neighbourhood Centre (NHC). The NHC is staffed and operated by the Community Connections team, and they work closely with the City Property Facilities Management team to maximise utilisation of spaces within the facility and provide customer service to the community. The NHC team performs regular community programming and hiring at the site as well as act a concierge to the facility during weekday hours with a focus on attracting increased community usage to the facility, via community programs and bookings between 9am to 4pm. They also coordinate the hire of allocated spaces outside of these hours in liaison with the City Property's facilities team.

Council generates revenue from stakeholder license fees, food and beverage sales, community programs / activities and hire of rooms, and pays outgoings for repairs and maintenance, utilities, staffing (management / operations of site, bistro and NHC).

CURRENT OPERATIONS

Council has managed MPSCC for a period of eleven months since opening on 14 June 2022. Currently Council employs one full time Facility Manager (contracted) and two part time Venue Support Officers (1.7 FTE equivalent) combined with a small team of outsourced casual staff who deliver the facility's food and beverage services (chefs, wait staff, etc.). Initial planning for food and beverage operations involved outsourcing the catering; however due to insufficient expressions of interest Council is managing the catering efficiently with casual staff.

Council generates revenue from the operations of the facility and oval (license and hire fees, food and beverage), and is responsible for all outgoings (utilities, maintenance, cleaning, security, wages and administration) related to its management activities. The external canteen is operated by the Clubs (Football and Cricket) seasonally, and the internal kiosk by South Adelaide Basketball Club in line with their license agreement with Council.

Club distributions July- December 2022 (6 month period)

Council has endorsed a club rebate system that is driving increased utilisation of the food and beverage operations (Bistro) of the facility. This also provides club-based returns that align to the sales generated by each club. All licensed clubs receive a return from trade over the bar and kitchen sales allocated by customers to their respective clubs.

Club	Food	Beverage	Total
ARCR	$168.83	$90.81	$259.64
Cricket	$483.75	$876.33	$1360.08
Dog Club	$40.71	$294.13	$334.84
Football	$958.44	$2656.34	$3614.78
Netball	$41.43	$27.66	$69.09
Rugby	$193.34	$468.33	$661.67
South Adelaide	$1181.23	$2593.48	$3774.71
Tennis	$20.90	$42.37	$63.27
Volleyball	$168.07	$273.70	$441.77
Total	**$3256.70**	**$7323.15**	**$10579.85**

The club rebate system also provides a return for the Clubs that historically may have generated revenues from their own operation of food and beverages services. The overall rebate to the Clubs is 4.35% of overall F&B revenues (based on first 6 months operation).

An Advisory Committee (overseen by Facilities Management) consisting of all the core user groups of the site has been established to provide ongoing feedback and input into the facility's operations, but with no decision-making authority. The Committee meets every 3-4 months and discusses key operational areas of the facility including any common issues, club updates, and opportunities for improvements to services and delivery. A Council Member is invited to attend these meetings and can get a firsthand understanding of any coal-face issues or opportunities.

The first 11 months' operations have seen extremely high utilisation of the site with strong interest and support from the local and extended community, the clubs, and their members.

- The indoor courts are at near capacity in peak times and are well utilised in non-peak times (casual sport and programs).
- The oval is operating at capacity with an extended waiting list to hire or license.
- The new MPSCC NHC has significantly increased its activity by comparison to the old NHC building.
- Bistro utilisation has well exceeded predicted expectations along with room bookings, functions, and events at the site.
- The City of Marion regularly accesses the facility for meetings, workshops, and functions.
- A commercial tenant has also been established, helping to increase utilisation and revenues. Feedback from all clubs is positive regarding the facility, their experiences, the model of operation, and relationship with Council.
- Utilisation of the facility is high, noting there is room for ongoing growth, with further time needed to refine marketing and services.
- The Clubs operating the canteen and kiosk have generated strong returns from their operations.
- The revenue from Council's food and beverage operations is on track to more than double initial budget estimates. Increased revenue is however offset by an increase in wage costs that are also above the original budget, as the facility caters for the increased demand. Costs to deliver service are still in line with the percentage of wage costs versus increased revenue received.
- The Centre Management team is working with SABC to further improve weekday 'daytime' trade and service from the internal Canteen area for all facility users. An EOI for volunteers has gone out to the club's network and improved signage to promote the service is currently being explored.

Financials to end of May 2023

	Prudential Report	Original Budget (Endorsed)	Actual	Variance
Income	$381,500	$332,500	$634,343	$301,843
Expenditure	$652,847	$564,059	$926,237	$362,178
Net Operating Cost	$271,347	$231,559	$291,894	$60,335

These figures are not final or audited and serve as a current reflection of YTD standing as end of May 2023 for MPSCC operations. Other considerations such as utility costs may not fully reflect current expenditure and rebates to be received. June income and expenditures of operations are still to be included.

What the indicative figures and variation to budget indicate:

- Income

    - Far greater revenue from food and beverage trade than had initially been expected/forecast.
    - Greater revenue from the facility hire (rooms, indoor courts and ovals).
- Expenditure
    - Greater staffing costs due to additional resourcing required for 7-day operation of a complex building (original budget only allowed for 6-day operation).
    - Significant increase in cleaning costs (contractual obligations).
    - Minor capital purchase requirements associated with a new build.
    - Repairs and maintenance stemming from a new build and first year unknowns.

Based on the initial 11-months of trading the Council management model is achieving the following desired outcomes:

- High stakeholder and community satisfaction.
- Sound financial performance (strong revenue to offset higher than expected cost areas).
- A collegial working relationship with the NHC team.
- Very high utilisation.

FUTURE CONSIDERATIONS

Following the operations of the MPSCC for the past 11 months there are several matters to consider in the next 12 months:

- ***Catering Operations***
  A previous unsuccessful Expression of Interest process for the Bistro/Function Area catering has resulted in Council taking on the operations of the kitchen, including the need to utilise additional agency staff to deliver key outcomes for the facility. Stronger trading results from food and beverage operations than originally forecasted have corresponded with an increase in staffing requirements and costs at the site.

- ***Performance Assessment***
  With only a 11-month operating history, it is difficult to review the operational performance of the facility and undertake a full analysis of the financials however based on the data we currently have indications are that the current model is working very well.

SUMMARY

This is a high-level overview of the current management model at MPSCC, and a further report will be presented to Council in October 2023. This will allow for at least a full 12 months of operation to have occurred and a full year of financials to be reviewed. The future report will also give consideration around the future management model beyond Council's endorsed management of the facility for the initial 2 year of operations. Based on current operational performance of the facility, ongoing management of the MPSCC by Council is considered the preferred option.

ATTACHMENTS

1. FORUM230121 - Presentation [**13.1.1** - 11 pages]

CITY OF MARION

MPSCC

marion.sa.gov.au

Mitchell Park Sports & Community Centre



MPSCC – Overview

- Council-managed facility – City Property Team (opened June 2022)
- Resolution for initial 2-year Council management term with assessment of future management to be considered in June 2023.
- Licences with Ten Clubs/Groups
  - Indoor Courts, Oval, Outdoor Courts, Hall & Reserve, Canteen and Kiosk
- Neighbourhood Centre
  - Monday to Friday 9–4pm
  - Activity Rooms, Indoor Courts, Hall and Function Room
- Commercial agreement – SEDA College (Upstairs Function Room)
  - Monday to Friday 9 – 4pm
- Function Rooms – Bar (Wed–Sat), Bistro (Thurs, Fri, Sat) / Functions / Events
  - Operated by Council's Facility Management team

MPSCC – Operations

- Council generates revenue from licence fees, food and beverage revenues (function rooms), hire fees, and pays outgoings for repairs and maintenance, utilities, staffing (facility operations).
- Football Club operate canteen (winter season)
- Cricket opted not to operate canteen for summer season.
- Basketball operating kiosk all year round.
- NHC generates revenues from programs and hire of rooms.
- All licenced clubs receive a return from trade over the bar and kitchen from sales allocated by customer to their respective clubs.
  - Club Bar Return = 10% less COGS; Club Kitchen Return = 5%

MPSCC – Overview of Performance

- Very high utilisation since opening with strong interest and support from the community and clubs.
- Utilisation has decreased across December/January, expecting to increase again from February 2023.
- Indoor courts are at near capacity in peak times and well utilised in non-peak times.
- The oval is under high demand with a waiting list.
- The NHC has significantly increased its activity from the old NHC building.
- There has been a consistently strong number of enquiries and bookings for rooms, functions, events.
- CoM is regularly accessing the facility for meetings and workshops.

MPSCC – Overview of Performance

- Feedback from all clubs has been very positive on the facility, their experiences, the model of operation, and relationship with Council.
- Advisory Committee (Council Staff, Council Liaison, Club Reps) meetings held every 2-3 months with club representatives.
- Council has an operating deficit of $61,310 against a budgeted deficit of $125,000 for the period 14 June 2022 to 31 December 2022.

MPSCC – Assessment of Model

- The model has operated successfully for the initial 7-months of trading.
- All Clubs are satisfied with the model and their experience at the facility.
- Financial outcome is well ahead of budget.
- Utilisation of the facility is high, noting there is room for ongoing growth, but further time is needed to adjust marketing and services during Nov to Feb.
- Catering model needs to be reviewed pending determination of longer term management plan.
- Additional staffing has been required to service both ground and first floor requirements and provide sufficient monitoring of activity 7-days a week – large and complex site.
- Model between NHC and Facility Management is working well, but requires “tweaking” with the booking system.

MPSCC – Future Management Model

- Early indications are that the Council management model is achieving the desired outcomes:
  - Stakeholder and community satisfaction
  - Financial performance
  - Collegial relationship with NHC team
  - Utilisation
- A review of the management model is due by June 2023 – suggest this should be rescheduled to August 2023 to allow time for full 12-month trading period over full financial year.

Outsourcing Management

Possibility 1 - Commercial Provider (e.g. YMCA, Belgravia)

- Will want commercial outcomes which either result in higher costs to Council or impacts on stakeholders (higher costs or less access)
- Difficult to balance so many relationships.
- Generally derive greatest financial return from indoor courts, gyms, running programs, which are already under licence or agreement with Clubs and NHC.
- Not specialists in larger scale food and beverage servicing – rebate system could be an issue.
- Not considered a suitable solution at Cove Sports, ESMRG or MPSCC due to these sites having significant club operational requirements.
- More suitable to sites where no or few Clubs are based e.g. MLFC.

Outsourcing Management

Possibility 2 - Community Club

- Would likely reduce labour costs, so enable improved bottom-line return.
- Difficult to achieve the right governance model – would need to be developed, implemented, supported, and monitored for at least a 12-24 month period.

Facility Management Resources

- Current Resources
  - Facilities Manager – reporting to UM Recreational & Cultural Facilities
    - Venue Support Officers (VSO)(MPSCC)

- Additional staffing required for MPSCC to address 7-day operation and uniqueness of building and spaces. This is being modified from end Jan 2023.

- VSOs and Casual Agency Staff required to service ESMRG (5-months)

- Additional VSOs or Casual Agency Staff required to support Facilities Manager if Cove Sports (5-month Function Space) added to responsibilities.

- Current CoM Enterprise Agreement is not structured to cater for evening and weekend staffing, which needs to be addressed if CoM continuing or expanding Facility Management role.

13.2 Finance Report - May 2023	
Report Reference	GC230314R13.2
Originating Officer	Assistant Financial Accountant – Melissa Virgin
Corporate Manager	Chief Financial Officer – Ray Barnwell
General Manager	General Manager Corporate Services - Angela Allison

REPORT OBJECTIVE

This report provides Council with information relating to the management of financial resources under its control as of May 2023. This report is one of a series of reports designed to assist Council in achieving and maintaining a financially sustainable position. Other reports assisting in this process include the Quarterly Budget Reviews and the Long-Term Financial Plan.

This report includes financial information regarding major projects. The principles used for the assessment of reportable projects are:

- Council has agreed to proceed with the project and approved a Prudential Report under Section 48 of the *Local Government Act* 1999.
- The Whole-of-Life Cost is greater than $5.4 million dollars (including grant assisted projects).

RECOMMENDATION

That Council:

1. **Receives the report "Finance Report – May 2023"**

DISCUSSION

This report is presented on a regular basis to provide Council Members with key financial information to assist in monitoring Council's financial performance against budget.

ATTACHMENTS

1. Finance Report May Appendix 1 Pts 1 2 3 [**13.2.1** - 2 pages]
2. Finance Report May Appendix 2 Pts 1 2 [**13.2.2** - 8 pages]
3. Finance Report May Appendix 3 Pts 1 2 [**13.2.3** - 2 pages]

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APPENDIX 1

Funding Statement – Actual versus Budget

The Funding Statement provides a view of Council's financial performance against the approved budget and is consistent with the information provided at budget reviews. It provides a review against all of the elements contained within the Statement of Comprehensive Income and the Statement of Financial Position that are adopted as part of the Annual Budget Report. It details Council's:

Statement of Comprehensive Income -

The operating result is recognised as one of Council's key financial indicators. The budget framework includes a commitment to its ongoing Financial Sustainability maintaining an Operating Surplus Ratio of between 0% and 10%, on average over each five-year period, which for 2022-23 means a targeted operating surplus of between $0 and $10.209m.

Comment: Council currently has a net operating deficit result of $1.268m before capital revenues, against a year to date forecast operating deficit budget of $2.454m. The 2022-23 3rd budget review forecasts a net cash surplus of $0.414m. This position is detailed in the attached Funding Statement and variation notes.

Capital Budget - $38.196m

The Capital Budget is linked to Council's key financial indicator – "Asset Renewal Funding Ratio" and an actual to budget comparison reflects Council's progress in achieving its Capital program.

Comment: The actual to budget position reveals that 99.77% of the year to date Capital Renewal Budget has been spent. This forecast spend is aligned to budget timing noted in budget review three.

Loans -

The loans component of the Funding Statement identifies any new proposed loan receipts or principal payments. Council's borrowings are included in Council's key financial indicator – "Net Financial Liabilities" which reflects Council's total indebtedness.

Comment: $1.400m of new borrowings and $0.876m of principal repayment are budgeted for 2022-23, meaning that the overall loan liability balance is budgeted to increase by $0.524m to $4.097m by 30 June 2023. To date this loan has not been required.

Cash may be utilised to fund expenditure within the context of Treasury Management to ensure loans are not drawn down where temporary cash holdings are available.

Reserves & Cash -

Various fund movements such as surplus budget review results, unspent grants and carryover projects at year end are reflected as transfers to reserves, whilst utilisation of reserve funds are recognised as transfers from reserves.

Comment: Councils Reserves are fully cash backed and are detailed in the below table. Councils adopted budget for 2022-23 includes Transfer to Reserves of $17.304m and Transfers from Reserves of $24.692m, after accounting for amounts quarantined for specific projects or works, there is $1.952m available.

Reserves ($000s)	Asset Sustainability Reserve	Water Reserve - Oaklands Wetland	Open Space Reserve	Grants & Carryover Reserve	TOTAL ALL RESERVES
Opening Balance	**10,151**	**1,153**	**2,512**	**12,853**	**26,669**
Budgeted transfers to reserve	61	15	1,991	15,237	**17,304**
Budgeted transfers from reserve	(6,723)	(900)	(2,764)	(14,305)	**(24,692)**
Current Budgeted Closing Balance	**3,489**	**268**	**1,739**	**13,785**	**19,281**
Quarantined Funds	**(3,280)**	**(268)**	**4**	**(13,785)**	**(17,329)**
Projected Available Balance	**209**	**0**	**1,743**	**0**	**1,952**

The 2022-23 3rd budget review forecasts a net cash surplus of $0.414m.

Variation Notes

A	**Operating Grants & Subsidies**	**Favourable $157k**	Reflects budget-timing variances CHSP grants received.
B	**Reimbursements**	**Favourable $164k**	Reflects budget-timing variances with regards to cross-council invoicing ($120k) and a number of variances which are individually insignificant.
C	**Employee Costs**	**Favourable $384k**	Predominantly reflects budget-timing variances in addition to savings from temporarily vacant positions.
D	**Contractors**	**Unfavourable $112k**	Relates to a number of budget-timing variances which are individually insignificant.
E	**Other Expenses**	**Favourable $510k**	Reflects budget-timing with regards to payment of Regional Landscape Levy.
F	**Capital Grants & Subsidies**	**Favourable $2,052k**	Reflects the receipt of grants for Milestone 2 of Seacliff Water Extension (Marion Water Business) ($1,000k), Cohen Court Reserve ($250k), Majors Road Footpath ($200k), Breakout Creek Shared Path ($200k) and a number of variances which are individually insignificant.
G	**Capital Expenditure (New)**	**Favourable $1,993k**	Predominately reflects budget-timing with regards to the Boatshed Cade Upgrade ($486k), Seacliff Water Extension (Marion Water Business) ($476k), Morphett Road Streetscape ($292k) and a number of variances which are individually insignificant.
H	**Funding Transactions**	**Favourable $5,256k**	This variance is the sum total of all variances and reflects an increase against council's expected YTD cash position.

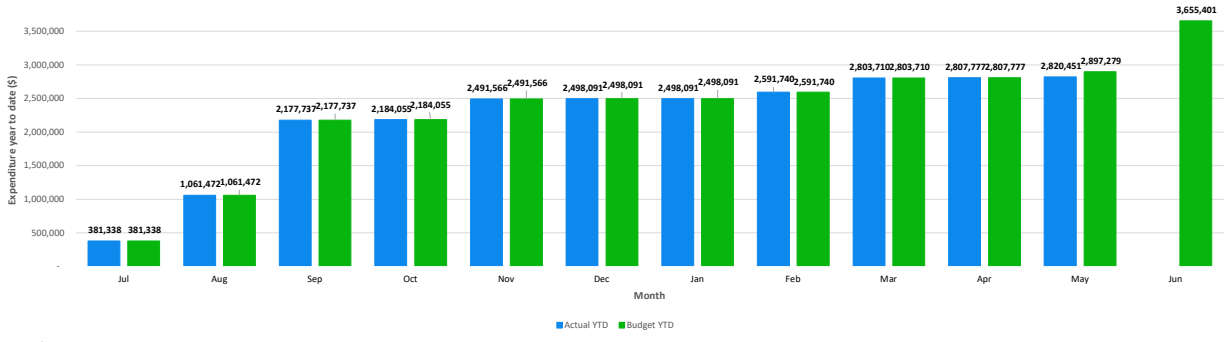
The above comments referring to budget timing variations are where some monthly budget estimates are not reflective of the actual expenditure patterns as at the reporting date.

Funding Transactions
This variance is the sum total of all variances and reflects an increase against council's expected YTD cash position.

Road Reseal

Monthly Comment

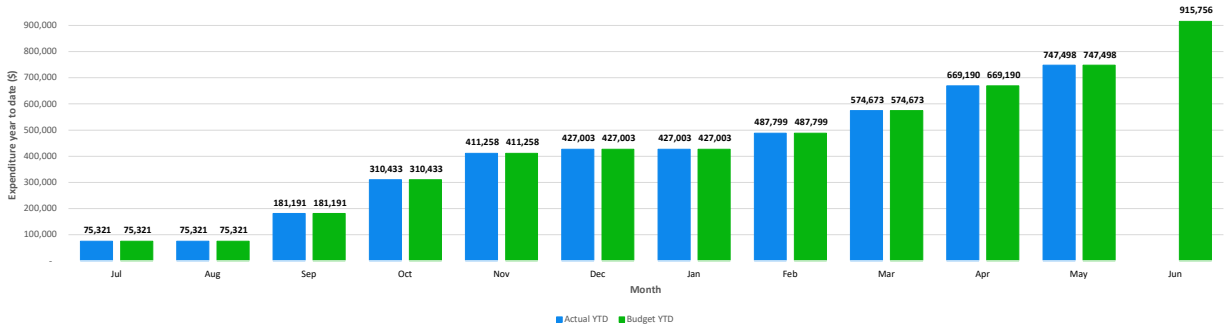
All projects in this program are complete with the exception of Quailo/Barramundi Intersection. This project is anticipated to be complete by end of financial year.



Kerb and Water Table

Monthly Comment

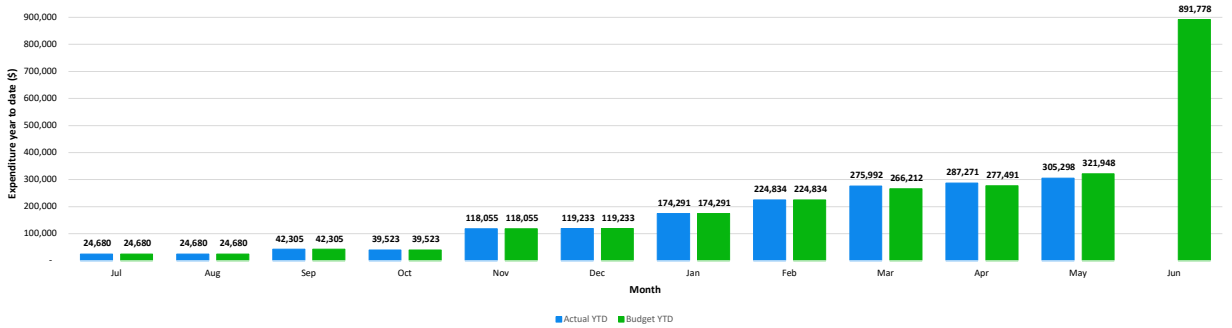
Kerb and Water Table program is 95% complete, the Kerb Ramp Program is complete.



New Footpath Construction

Monthly Comment

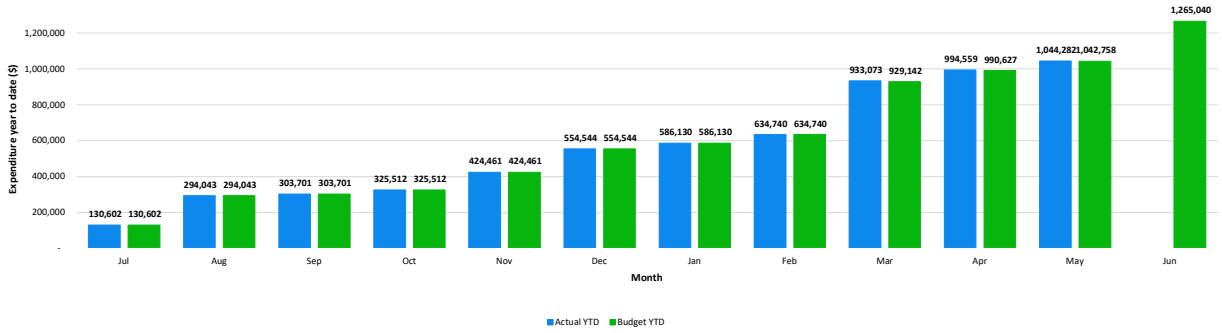
Program is in progress and on track. Design has been complete for Majors Road, majority of this project is anticipated to be a carryover due to availability of contractors. Works at Breakout Creek are also anticipated to be a carryover.



Renewal Footpath Construction

Monthly Comment

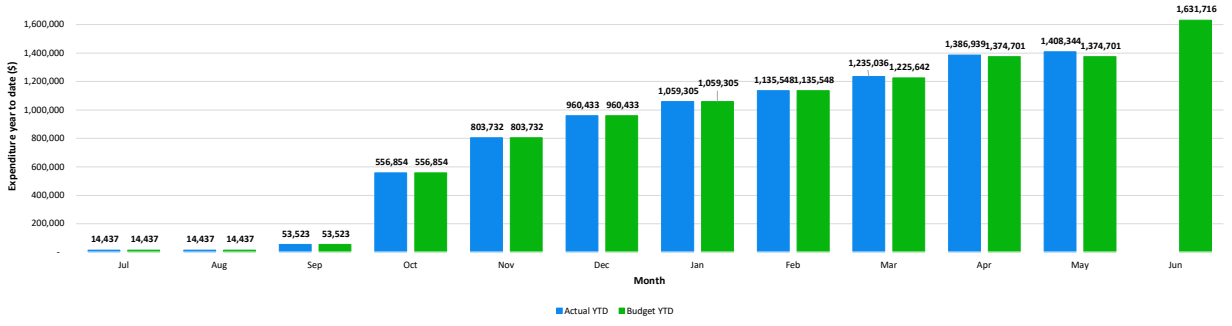
Program is nearing completion with three projects anticipated to be carried over.



Transport

Monthly Comment

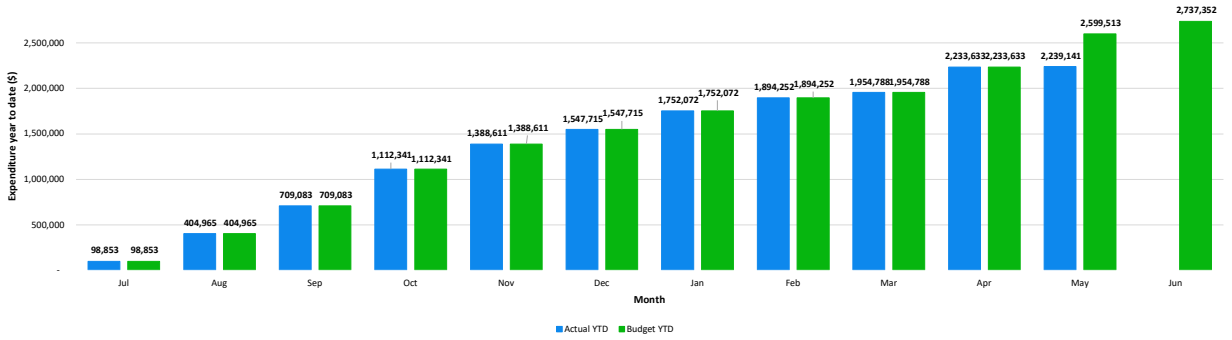
Program in progress with 12 projects complete. Mitchell Street Parking Bays and Street Lighting Improvements are anticipated to be complete by end of financial year.



Drainage

Monthly Comment

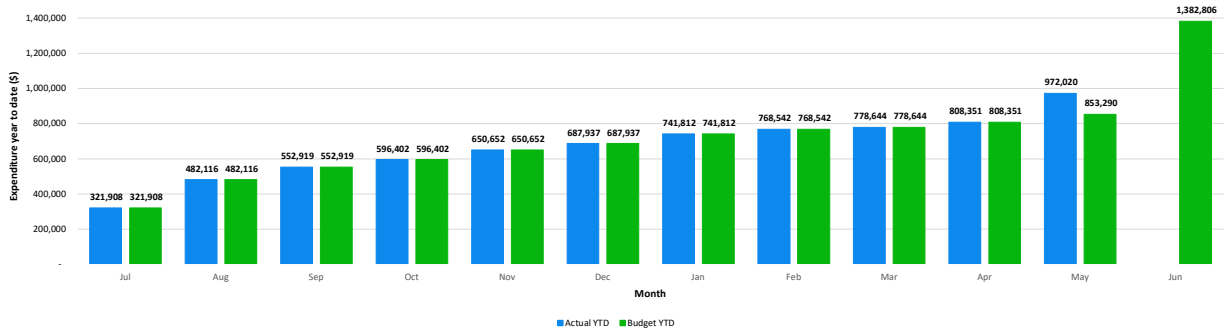
Programmed works are complete. Final invoices are still to be processed in June.



Street Trees

Monthly Comment

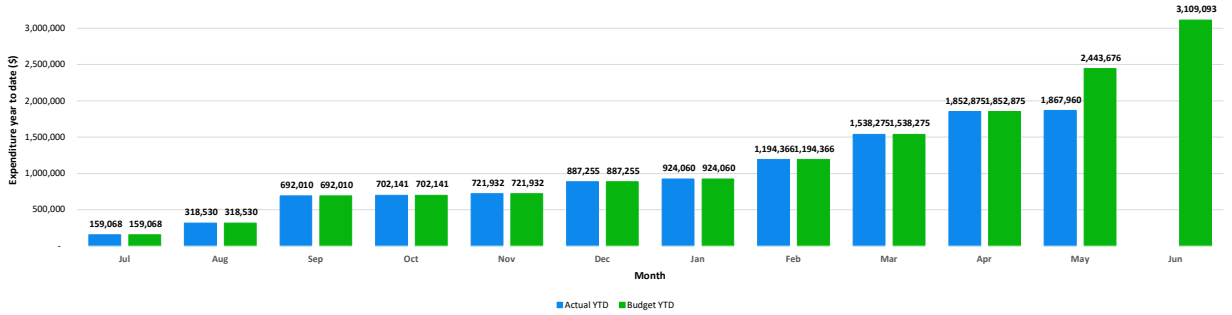
Program is complete with 4,463 out of 4,300 trees from the Tree Planting and Advanced Tree Planting Program planted. Final invoices are still to be processed in June.



Streetscapes

Monthly Comment

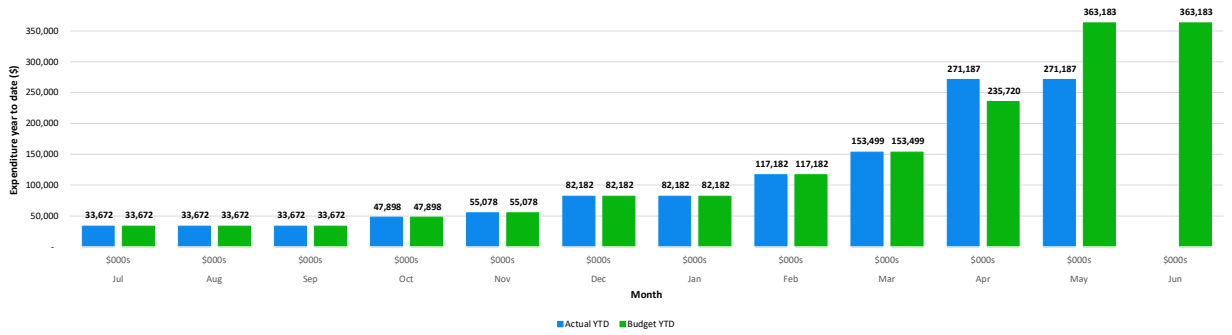
Program in progress with works at Messines Avenue, Diagonal Road, Birch Crescent and Sturt Road complete. Works on Morphett Road are in progress with majority of the works to be complete by end of financial year, there will be a minor carryover for service relocation.



Irrigation

Monthly Comment

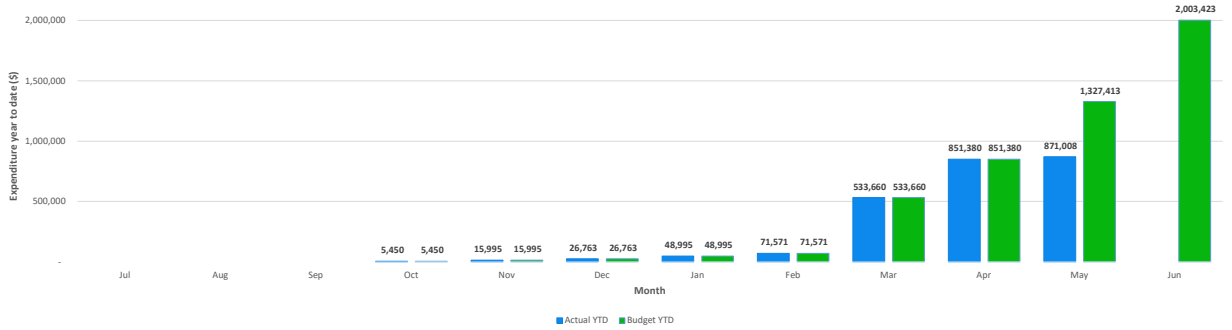
Program in progress with majority of works anticipated to be complete by end of financial year. Three sites being designed in 2022/23 are anticipated to be carried over for completion in 2023/24.



Wetlands

Monthly Comment

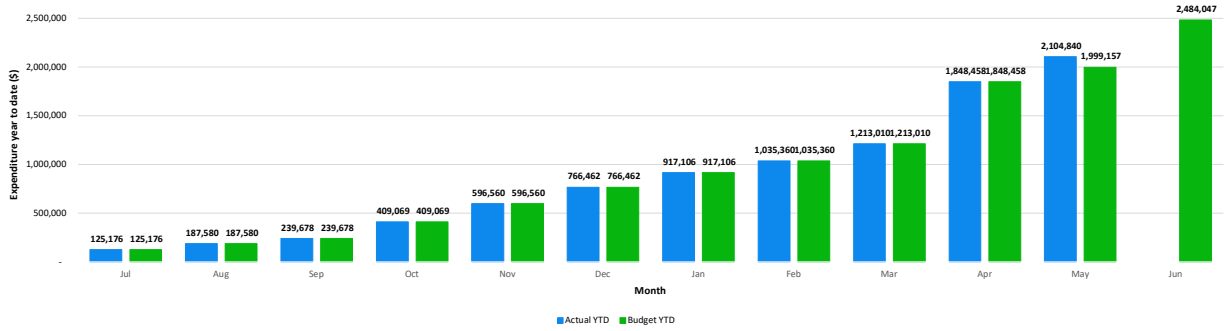
$1.3m of the program budget relates to the Seacliff Water Extension (Marion Water Business) which has been endorsed by council and has commenced. All other projects in this program are on track and are anticipated to be complete by end of financial year.



Open Space Developments

Monthly Comment

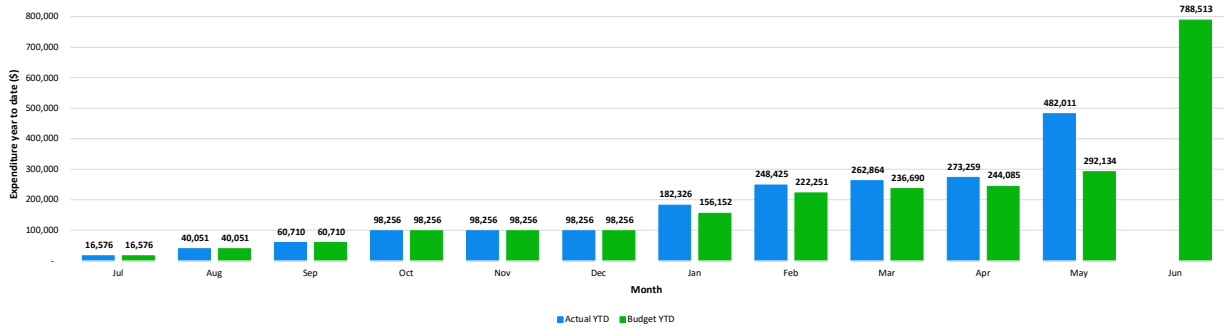
Program is in progress and on track for completion by end of financial year. There will be a minor carryover for Weaver Street due to weather.



Sports Facilities and Courts

Monthly Comment

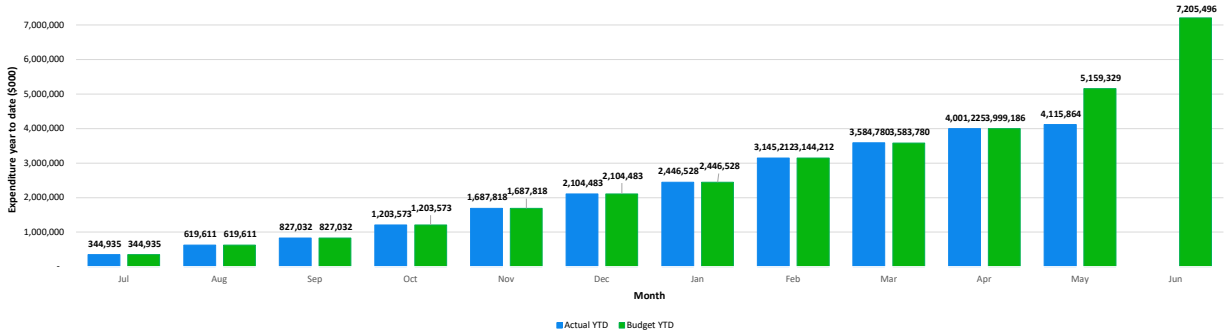
Program in progress with works on Edwardstown Bowls Club Bench Shade, Ascot Park Lighting and Glandore Cricket Nets complete. Warradale Park Tennis Clubhouse, Marion Golf Park, Glandore Oval Precinct Plan are anticipated to be carryovers.



Building Upgrades

Monthly Comment

Program in progress with the Coach House Rehabilitation, Tarnham Road Upgrades, Edwardstown Oval Screen Roof Access Systems complete. Contractors have been appointed for the Marion Outdoor Pool Boiler Replacement and Roof Access System, these two are anticipated to be in progress at year end. Works on the Boatshed Café Upgrades are anticipated to be a carryover with works completed in 2023/24.



Marino Hall Upgrade

	2022-23 Actual YTD	2022-23 Budget	Project Cost At Completion
Income			
State Government Grant Contribution	500,000	500,000	500,000
Commomwealth Government Grant Contribution	-	2,500,000	3,000,000
Total Income	**500,000**	**3,000,000**	**3,500,000**
Expenditure			
Operating	-	-	-
Capital Construction	(325,717)	(325,318)	(6,835,000)
Total Expenditure	**(325,717)**	**(325,318)**	**(6,835,000)**
Project Result Surplus/(Deficit)	**174,283**	**2,674,682**	**(3,335,000)**

The remaining $3.335m of project funding required will be funded by Council.

Council have received the State Governments contribution to this project.

Coastal Walkway

	2022-23 Actual YTD	2022-23 Budget	Project Cost At Completion
Income			
State Government Grant Contribution	1,107,417	-	2,440,604
Total Income	**1,107,417**	**-**	**2,440,604**
Expenditure			
Operating	-	-	-
Capital Construction	(2,026,445)	(7,604,439)	(10,456,000)
Total Expenditure	**(2,026,445)**	**(7,604,439)**	**(10,456,000)**
Project Result Surplus/(Deficit)	**(919,028)**	**(7,604,439)**	**(8,015,396)**

The remaining $8.015m of project funding required will be funded by Council.

Council have received the State Governments contribution to this project.

Cove Sports and Community Club

	2022-23 Actual YTD	2022-23 Budget	Project Cost At Completion
Income			
State Government Grant Contribution	2,500,000	2,500,000	2,500,000
Total Income	**2,500,000**	**2,500,000**	**2,500,000**
Expenditure			
Operating	-	-	-
Capital Construction	(247,788)	(500,000)	(7,220,000)
Total Expenditure	**(247,788)**	**(500,000)**	**(7,220,000)**
Project Result Surplus/(Deficit)	**2,252,212**	**2,000,000**	**(4,720,000)**

The remaining $4.720m of project funding required will be funded by Council.

Council have received the State Governments contribution to this project.

Sundry Debtors Report - Ageing report as at 31 May 2023

Appendix 3

Debtor	Total Balance	Current	30 Days	60 Days	90 Days	90+ Days	Percentage of total 90+ day balance	Comments for 90+ Day balances
General Total	**21,895.86**	**11,405.86**	**2,535.00**	**1,350.00**	**6,605.00**	**.00**	0%	
Neighbourhood Centres Total	**16,590.00**	**13,383.00**	**364.50**	**706.50**	**826.00**	**1,310.00**	0%	Made up of 3 out of 36 debtors. One account totlling $320.00 has subsequently been settled in June.
Regulatory Services Land Clearing Total	**7,352.00**	**.00**	**1,287.00**	**1,320.00**	**.00**	**4,745.00**	1%	Made up of 2 out of 9 debtors. Both of these accounts are on payment plans.
City Property - Leased Facilities Total	**242,301.17**	**106,039.86**	**12,163.58**	**10,832.55**	**4,848.75**	**108,416.43**	17%	Made up of 6 out of 30 debtors. One account totalling $43,000.62 is being worked through with the debt collector. Two accounts totalling $53,115.54 are on a payment plans. One account totalling $1026.72 has subsequently been settled in June.
City Property - Sporting Facilities Total	**4,678.00**	**4,678.00**	**.00**	**.00**	**.00**	**.00**		
Civil Services Private Works Total	**66,966.35**	**16,950.00**	**12,290.00**	**3,900.00**	**.00**	**33,826.35**	5%	Made up of 18 out of 33 debtors in this category with six accounts totalling $14,360.00 relating to works not commenced, awaiting payment. Six accounts totalling $7,548.00 are on payment plans. Two accounts totalling $1,938.35 are in the process of being transferred to their rates accounts as a charge on the land. Two accounts totalling $4,250.00 have subsequently been settled in June.
Swim Centre Debtors Total	**37,655.30**	**2,890.00**	**16,040.25**	**17,151.05**	**761.00**	**813.00**	0%	Made up of 2 out of 21 debtors. One account totalling $636.00 has subsequently been settled in June.
Grants & Subsidies Total	**2,369,889.60**	**1,869,389.60**	**.00**	**2,200.00**	**3,300.00**	**495,000.00**	75%	Made up of 2 out of 10 debtors in this category, with one account totalling $412,500.00. Payments of $44,000 have been received on one account.
Environmental Health Inspections Total	**15,532.59**	**1,401.09**	**459.80**	**1,567.00**	**990.00**	**11,114.70**	2%	Made up of 59 out of 88 debtors, with none individually significant. One account totalling $134.00 has subsequently been settled in June.
Marion Cultural Centre Total	**4,506.00**	**1,950.60**	**296.60**	**428.40**	**686.40**	**1,144.00**	0%	Made up of 1 out of 15 debtors in this category.
Local Government Total	**42,139.74**	**42,139.74**	**.00**	**.00**	**.00**	**.00**	0%	
City Activation Total	**5,720.00**	**5,500.00**	**.00**	**220.00**	**.00**	**.00**	0%	
Total	**2,835,226.61**	**2,075,727.75**	**45,436.73**	**39,675.50**	**18,017.15**	**656,369.48**		
Total Aging Profile		**73%**	**2%**	**1%**	**1%**	**23%**		

Category	Description
Employees	Anything that relates to CoM employees.
General	Anything that does not fit into one of the below categories.
Neighbourhood Centres	For hire of rooms in Neighbourhood Centres, etc. - usually charged out at an hourly rate. Also includes cultural workshops and tours.
Regulatory Services Land Clearing	When council has had to clear land due to non-compliance of owner.
Sporting Clubs & Other Leases	Rent, electricity, water, maintenance, etc. charged out to lessees.
Civil Services Private Works	Repairs or modifications to infrastructure (footpaths, kerbs, driveway inverts). Can be at resident request.
Swim Centre Debtors	Outdoor Swimming Centre - used for lane hire, school visits, etc.
Grants & Subsidies	Government grants and subsidies.
Environmental Health Inspections	Food Inspection fees.
Regulatory Services Other	Vehicle Impoundment fees and other regulatory services.
Supplier Refunds	Where a supplier owes the City of Marion funds. This category is used to keep track to ensure we have received payment for credits.
Development Services	Includes contribution from residents and/or developers for the removal and/or replacement of Council Street Trees and significant trees.
Living Kaurna Cultural Centre	Relates to programs run through the LKCC.
Environmental Health Testing	Environmental testing fees.
Local Government	Transactions with other Local Government corporations.
Communications	Anything related to communications.
Economic Development	Events, etc. relating to economic development within the City of Marion.
Marion Cultural Centre	Hiring of the Marion Cultural Centre.

*any category that does not have any outstanding invoices will not be displayed.

Rates Report - Collection of Rates to 31 May 2023

ANALYSIS OF OUTSTANDING RATES AS AT 31 MAY 2023

	Note			% of Total Annual Rates
CURRENT	1	$	6,337,645	7.5%
OVERDUE	2	$	1,471,320	1.7%
ARREARS	3	$	965,631	1.1%
INTEREST	4	$	64,837	0.1%
POSTPONED	5	$	253,359	0.3%
LEGALS	6	$	23,094	0.0%
		$	**9,115,887**	10.8%
TOTAL ANNUAL RATES FOR 2022/23		**$**	**84,159,736**	

Note 1: Current
Current rates represent the total amount of rates levied in the current financial year that are not yet due for payment. For example at 1st January this represents Quarter 3 & Quarter 4 rates unpaid.

Note 2: Overdue
Overdue rates represent rates levied in the current financial year that remain unpaid past their due payment date. For example on 1st January, this represents rates from Quarter 1 and Quarter 2 that remain unpaid.

Note 3: Arrears
Rates in arrears represent rates and charges levied in previous financial years that remain unpaid .

Note 4: Interest
Interest represent the fines and interest applied to overdue rates and rates in arrears.

Note 5: Postponed
Postponed rates represent any rates amount due by seniors that have been granted a deferral, until the eventual sale of their property, as allowable under the Local Government Act. Interest is charged on these deferred rates and is recoverable when the property is sold.

Note 6: Legals
Legals represent any legal fees, court costs that have been incurred by Council in the collection of rates in the current financial year. These amounts represent costs that have been on-charged to the defaulting ratepayers and are currently outstanding.

13.3 WHS Report	
Report Reference	GC23062713.3
Originating Officer	Unit Manager WHS – Mark Jentsch
Corporate Manager	Manager People and Culture - Sarah Vinall
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

To provide Council Members with an insight into WHS performance.

EXECUTIVE SUMMARY

Data demonstrates a sustained downward trend in injuries that require professional intervention (Lost Time Injuries and Medically Treated Injuries). The 12 Month Rolling Lost Time Injury Frequency Rate (LTIFR) has steadily declined from a peak LTIFR of 13.4 in October 2022 to an LTIFR of 7.2 in this reporting period. The 12 month Rolling Total Recordable Injury Frequency Rate (TRIFR) which incorporates all injuries requiring medical treatment has steadily declined from a peak of 29.1 in January 2023 to a TRIFR of 16.8 in this reporting period.

Conversely there has been a substantial increase in reporting of Hazards and Near Miss incidents over the current financial year which is indicative of a maturing proactive reporting culture.

RECOMMENDATION

That Council:

1. **Note this report.**

DISCUSSION

WHS Monthly Performance Report for 01-31 May 2023

City of Marion's HSE (Health, Safety and Environment) Vision is that **'We can all make a difference towards achieving zero harm, to people and the environment'.** We are specifically focused on further developing our leadership styles, organisational culture and systems committing to:

- Developing our people to lead the change across the City of Marion
- Embedding a culture of safety and wellbeing as a part of normal business practice
- Continually improving our WHS Management System (WHSMS) and Environmental Management System (EMS) to achieve best practice

Hazard and Near Miss Reports (Internal WHS SkyTrust reporting data)

Historical statistics inform us that when there is a healthy culture of proactive Hazard/Near Miss Reporting, there is a consequential reduction in injuries to workers. Hazards and Near Misses are reported to date for this financial year and are outlined in Table 1. They can be compared against those reported last financial year which are outlined in Table 2.

Table 1: Hazard and Near Miss Reports - Financial Year 2022/23

Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Total	Ave

21	17	30	10	12	3	4	9	13	4	13		**136**	**12.3**

Table 2: Hazard and Near Miss Reports - Financial Year 2021/22

Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Total	Ave
8	6	6	4	4	5	5	8	8	3	4	11	**72**	**6**

Lost Time Injuries Reported (Skytrust reporting data)

Lost Time Injuries (LTI's) are those injuries where a whole workday or more has been lost due to a workplace injury. LTI's reported to date for this financial year are presented in Table 3 and can be compared against those reported last financial year which are presented in Table 4.

Table 5 provides description of the LTI's for the current financial year.

Table 3: Number of LTI's per month - Financial Year 2022/23

Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Total
1	1	1	1	0	0	0	1	0	0	0		**5**

Table 4: Number of LTIs per month - Financial Year 2021/22

Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Total
0	0	0	0	1	0	0	1	1	0	2	0	**5**

Table 5: Outline of LTIs reported - Financial Year 2022/23

No.	Description of Incident	Mechanism of Injury	Injury Description
1	Stepping back from garden bed and slipped on loose soil.	Slipping on loose soil	Hyper extended right knee
2	Walking up steep slopes at skate park with blower vac.	Muscular stress while carrying objects on steep slopes	Ongoing pain in left hip
3	Accumulated back, neck and shoulder pain from change in task type.	Muscular stress	Pain developed in soft tissue
4	Slipped on stair tread after walking on wet carpet.	Slips and trips	Fractured ankle
5	Muscle strain in back pulling bin stand out of ground.	Muscular stress caused by lifting object	Muscle strain in back

Lost Time Injury Frequency Rate (Skytrust reporting data)

The Lost Time Injury Frequency Rate (LTIFR) is a measure of the occurrence of Lost Time Injuries per million hours worked. The current financial year LTIFR for the CoM is 8.1

Rolling Average Lost Time Injury Frequency Rate (Skytrust reporting data)

Rolling Average Lost Time injury frequency rate is a measure of the LTIFR trend over an extended reporting period.

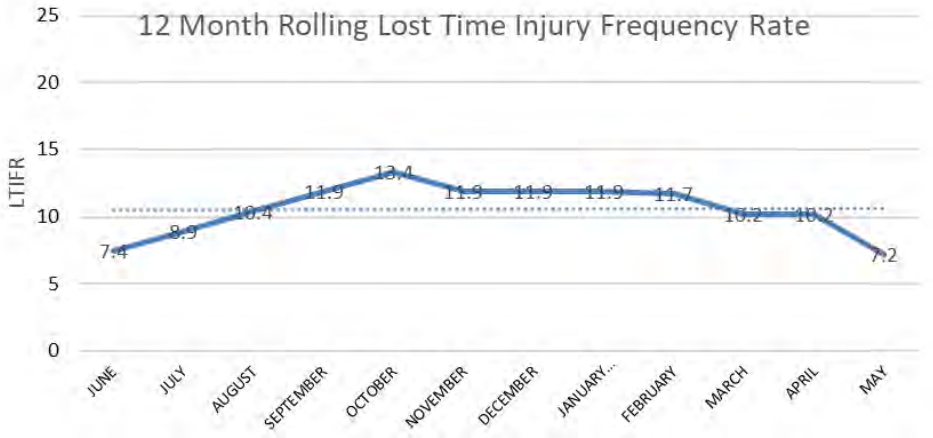


Figure 1: Rolling LTIFR over 12 months

Rolling Total Recordable Incident Frequency Rate (SkyTrust reporting data)

Total Recordable Incidents include fatalities, LTI's and incidents resulting in the employee receiving medical treatment and/or is certified as only fit to undertake suitable duties. The Rolling Total Recordable Incident Frequency Rate (TRIFR), outlined with a solid green line in Figure 2, provides analysis of the TRIFR over the last 12 months.

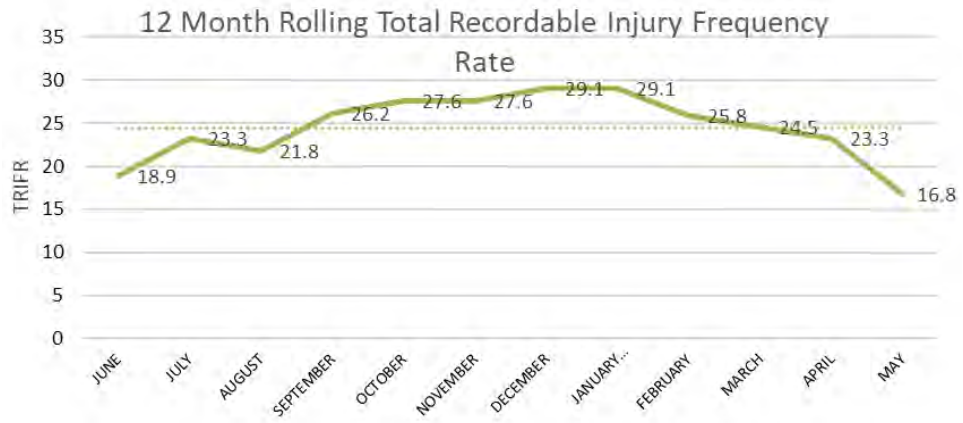


Figure 2: Rolling TRIFR over 12 months

ATTACHMENTS

Nil

14 Workshop / Presentation Items - Nil

15 Questions With Notice

15.1 SWBMX/Cove BMX	
Report Reference	GC230627Q15.1
Council Member	Mayor Kris Hanna

QUESTION

1. Upon completion of the Sam Willoughby International BMX facility, to which organisation precisely will a lease/license be granted?
2. What voting rights/level of control will the Cove BMX club have in relation to use of the SWIBMX facility?
3. What are the governance arrangements which would resolve any dispute between Cove BMX club and Happy Valley BMX club in relation to shared operation of the SWIBMX facility?
4. Has the State Government or anyone else expressed concern that two local BMX clubs will have control of this international facility at the exclusion of the other metropolitan BMX clubs?

SUPPORTING INFORMATION

Nil

Response Received From	Unit Manager Property Strategy and Delivery – Mark Hubbard
Corporate Manager	Manager City Property – Thuyen Vi-Alternetti
General Manager	General Manager City Development – Tony Lines

STAFF COMMENTS

1. Upon completion of the Sam Willoughby International BMX facility, to which organisation precisely will a lease/license be granted?
    a. The sub-lease will be granted to 'SWBMX Facility Inc'

2. What voting rights/level of control will the Cove BMX club have in relation to use of the SWIBMX facility?
    a. SWBMX Facility Inc has two Foundation Members, one being the Cove BMX Club and the other the Happy Valley BMX Club. Each Member has equal voting rights.
    b. The members appoint a Board comprised of an Independent Chair, 3 delegates from each of the Foundation Members as Directors (elected) and up to 2 Appointed Directors.
    c. The business and affairs of SWBMX Facility Inc are managed by the Board, which includes the operations of the SWBMX Facility.
    d. SWBMX Facility Inc has established a plan of operation for the times of use that both Clubs will have access to the facility. The main revenue generating activities from the operation of the facility will go to SWBMX Facility for the entity to be able to pay for all outgoing costs to operate the facility, and to generate surpluses to reinvest back into the facility. An SWBMX Facility Inc and Club finance model was developed as part of the operational model developed in 2021 leading up to the original facility opening in January 2022.

3. What are the governance arrangements which would resolve any dispute between Cove BMX club and Happy Valley BMX club in relation to shared operation of the SWIBMX facility?
    a. The SWBMX Facility Inc Constitution includes clauses relating to “Discipline and Dispute Resolution”.
    (a) The board may make regulations governing the hearing and determination of disputes, protests or complaints by or against members or participants and any other matter involving the enforcement of this constitution or the regulations against members or participants.
    (b) A regulation made under clause 5.18(a) may: (i) provide for one or more judiciary committees or tribunals to hear and resolve cases falling under clause;5.18(a) (ii) prescribe penalties for breaches of this Constitution or the Regulations; (iii) invest a judiciary committee or tribunal with power to impose penalties; (iv) and otherwise prescribe the procedures for dealing with cases falling under clause 5.18(a).
    (c) Despite any regulation made under clause,5.18(a) the board may itself deal with any disciplinary matter referred to it or appoint a judiciary committee to do so.
    (d) All proceedings relating to cases falling under clause 5.18(a) must be conducted according to the rules of natural justice.
    (e) The dispute resolution procedure set out in this clause applies to disputes between a Member and: (i) another Member; or (ii) the Association.
    (f) The parties to the dispute must meet and discuss the matter in dispute, and, if possible, resolve the dispute within fourteen (14) days after the dispute comes to the attention of all parties.
    (g) If the parties are unable to resolve the dispute at the meeting or if a party fails to attend that meeting, then the parties must, within ten (10) days after the scheduled meeting, refer the dispute to the State Dispute Centre for resolution.
    (h) The committee may prescribe additional grievance procedures in regulations consistent with this clause 5.18.
    (i) In this clause ‘Member’ includes any former member who was a member not more than six months before the dispute occurred.

4. Has the State Government or anyone else expressed concern that two local BMX clubs will have control of this international facility at the exclusion of the other metropolitan BMX clubs?
    a. Staff are not aware of any concerns raised in regard to the structure established to oversee the operation of the SWBMX Facility.

16 Motions With Notice - Nil

17 Questions Without Notice

18 Motions Without Notice

19 Other Business

20 Meeting Closure

Council shall conclude on or before 9.30pm unless there is a specific motion adopted at the meeting to continue beyond that time.