His Worship the Mayor
Councillors

City of Marion

Notice of General Council Meeting

Council Chamber, Council Administration Centre
245 Sturt Road, Sturt

Tuesday, 28 November 2023 at 6.30 pm

The CEO hereby gives Notice pursuant to the provisions under Section 83 of the *Local Government Act 1999* that a General Council Meeting will be held.

A copy of the Agenda for this meeting is attached in accordance with Section 83 of the Act.

Meetings of the Council are open to the public and interested members of this community are welcome to attend. Access to the Council Chamber is via the main entrance to the Administration Centre on Sturt Road, Sturt.



Tony Harrison

Chief Executive Officer

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1 Open Meeting

2 Kaurna Acknowledgement

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3 Disclosure

All persons in attendance are advised that the audio of this General Council meeting will be recorded and will be made available on the City of Marion website.

4 Council Member Declaration of Interest (if any)

5 Confirmation of Minutes

5.1 Confirmation of Minutes of the General Council Meeting held on 24 October 2023	
Report Reference	GC231128R5.1
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Mitchell
Corporate Manager	Manager Office of the Chief Executive – Kate McKenzie
General Manager	Chief Executive Officer – Tony Harrison

RECOMMENDATION

That the minutes of the General Council Meeting held on 24 October 2023 be taken as read and confirmed.

ATTACHMENTS

1. G C 231024 - Final Minutes [**5.1.1** - 24 pages]

Minutes of the General Council Meeting held on Tuesday, 24 October 2023 at 6.30 pm Council Chamber, Council Administration Centre 245 Sturt Road, Sturt



PRESENT

His Worship the Mayor Kris Hanna
Councillor Joseph Masika
Councillor Nathan Prior
Councillor Raelene Telfer
Councillor Jason Veliskou
Councillor Sarah Luscombe
Councillor Jayne Hoffmann
Councillor Matt Taylor
Councillor Jana Mates
Councillor Ian Crossland

In Attendance

Chief Executive Officer - Tony Harrison
General Manager City Services - Ben Keen
General Manager Corporate Services - Angela Allison
Acting General Manager City Development - Charmaine Hughes
Manager Office of the CEO - Kate McKenzie
Unit Manager Governance and Council Support - Victoria Moritz
Governance Officer - Amey Johnson

1 Open Meeting

The Mayor opened the meeting at 6.30pm.

2 Kaurna Acknowledgement

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3 Disclosure

All persons in attendance are advised that the audio of this General Council meeting will be recorded and will be made available on the City of Marion website.

4 Council Member Declaration of Interest (if any)

The Chair asked if any member wished to disclose an interest in relation to any item being considered at the meeting

The following interests were disclosed:

- Councillor Luscombe declared a material conflict of interest in item 11.10 *Community Gardens Policy*

5 Confirmation of Minutes

5.1 Confirmation of Minutes of the General Council Meeting held on 12 September 2023
Report Reference GC231024R5.1

Moved Councillor Telfer **Seconded Councillor Veliskou**

That the minutes of the General Council Meeting held on 12 September 2023 be taken as read and confirmed.

Carried Unanimously

6 Communications

6.1 Elected Member Verbal Communications

During this time, Council Members were given the opportunity to provide any verbal Communication updates.

Moved Councillor Prior **Seconded Councillor Mates**

That the following Communication Reports be moved en bloc:

- Mayoral Communication Report
- Deputy Mayor Communication Report
- CEO and Executive Communication Report

Carried Unanimously

6.2 Mayoral Communication Report
Report Reference GC231024R6.2
Name of Council Member Mayor - Kris Hanna

Date	Event	Comments
15 August 2023	Interviewed by Punjab TV	
17 August 2023	Greater Adelaide Regional Plan Discussion Paper briefing for elected members	Attended
18 August 2023	Glandore Tree Planting Ceremony	Welcome speech
21 August 2023	Southern Business Connections Social Networking Event	Attended
21 August 2023	Meeting with Basketball SA	Discussion regarding future stadium requirements
22 August 2023	Marion Village Museum Annual General Meeting	Attended
24 August 2023	Coast FM	Interview
1 September 2023	Chancellor Stephen Gerlach's Farewell Celebration	Attended with Mayoress
6 September 2023	Meeting with Scouts SA	Discussion regarding accommodation needs
6 September 2023	Pelligra Sports Industry & Government Event	Attended

8 September 2023	Probus Club of Hallett Cove	Guest speaker
9 September 2023	South Adelaide Basketball Club Senior Presentation Night	Attended as Club Patron
11 September 2023	Community Leadership Program Launch Event	Opening speech
12 September 2023	Bader Aero	Factory visit
14 September 2023	Sheidow Park School – Moon Lantern Festival	Welcome speech
18 September 2023	First Dig Ceremony at Marino Community Hall	Welcome speech
18 September 2023	Southern Business Connections Social Networking Event	Attended
19 September 2023	Meeting with Stephen Yarwood	Discussion regarding strategic plan consultancy
20 September 2023	Meals on Wheels Hallett Cove AGM	Attended
21 September 2023	Opening of Hamilton Secondary College Performing Arts Centre and Planetarium	Attended
21 September 2023	Marion 100 event	Attended
23 September 2023	Inspection of Newcastle sea pool upgrade	At own expense
27 September 2023	Friends of Glenthorne Annual General Meeting	Attended
28 September 2023	Memorial ceremony for former Councillor Carol Bouwens	Speech
28 September 2023	Extremely grand and auspicious opening of Dial-A-Curry Plympton	Attended with Mayoress
30 September 2023	City of Marion Citizenship Ceremonies	Performed two ceremonies
6 October 2023	Touch a Truck family event	Welcome speech
7 October 2023	Commencement of Lion Hearts Learning bike ride	Cut ribbon
7 October 2023	New toilet celebration at Maldon Reserve	Opening speech
8 October 2023	Marion Gift Carnival	Awarded sashes to winners of sprint finals
10 October 2023	Meeting with service clubs	Discussion regarding revival of Marion markets
12 October 2023	Liveability in Australia 2023 information session	Attended
In addition, the Mayor has met with residents, MPs and with the CEO and Council staff regarding various issues		

Moved Councillor Prior **Seconded Councillor Mates**

That the Mayoral Communication report be received and noted.

Carried Unanimously

6.3 Deputy Mayor Communication Report
Report Reference GC231024R6.3
Name of Council Member Deputy Mayor – Raelene Telfer

Date	Event	Comments
20 July 2023	Grants Awards	Awarded
29 July 2023	T2D consultation	Viewed
29 July 2023	Cove Sports Opening	Attended
30 July 2023	Pump track opening	Attended
30 July 2023	Glenthorne opening	Attended
3 August 2023	Gallery M VIP	Special viewing
8 August 2023	Warriparinga Ward briefing	Participated
15 August 2023	Marion Life SALA	Morning tea
22 August 2023	Marion Museum AGM	Participated
27 August 2023	LKCC Indigenous	Concert goer
5 September 2023	Environment Committee	Member
12 September 2023	Warriparinga Ward Briefing	Participated
18 September 2023	Club Marion	Liaison role
21 September 2023	Dementia Week Forum	Attended
28 September 2023	Coast FM	Interviewed
6 October 2023	MPSCC Advisory	Committee liaison
7 October 2023	Maldon Reserve toilet opening	Attended
10 October 2023	Warriparinga Ward briefing	Participated
10 October 2023	Planning and Development	Attended
10 October 2023	Review and Selection	Attended

Moved Councillor Prior **Seconded Councillor Mates**

That the Deputy Mayor Communication report be received and noted.

Carried Unanimously

6.4 CEO and Executive Communication Report
Report Reference GC231024R6.4

Date	Activity	Attended By
23 August 2023	Weekly Onsite Meeting | Blubuilt, North Projects, Aspects Studios, Innovis, CMW Geosciences SA, and City of Marion re Coastal Walkway Bridges	Tony Lines
23 August 2023	Meeting | CoM, Renewal SA, MAB Park Pty Ltd and Wilson Parking re multi deck car park	Tony Lines
24 August 2023	Meeting | Housing Renewal Australia and Blu Chp re Edwardstown	Tony Lines

25 August 2023	Meeting | Cross Council Fleet Collaboration - Fiona Harvey (PAE) & Adrian Ralph (CCS)	Angela Allison
28 August 2023	Meeting |Sarah Andrews (MP) General catch up	Tony Harrison
30 August 2023	Sydney Sea pool tour with James Carley (Principal Coastal Engineer at The University of New South Wales) and Nicole Larkin (Architect)	Tony Harrison
1 September 2023	Onsite Meeting | Future Urban and City of Marion re Lot 501 Marion Road, Bedford Park	Tony Lines
5 September 2023	Meeting | City of Marion and Patritti Wines re irrigation	Tony Harrison
5 September 2023	Meeting | Metro CEO Future Governance for Integrated Water Management in Greater Adelaide	Tony Harrison
6 September 2023	Weekly Onsite Meeting | Blubuilt, North Projects, Aspects Studios, Innovis, CMW Geosciences SA, and City of Marion re Coastal Walkway Bridges	Tony Lines
6 September 2023	Meeting | Paul Sutton (CEO CCS) and Mark Withers (CEO PaE)	Tony Harrison
6 September 2023	Pelligra Sports Industry & Government Event	Tony Harrison
8 September 2023	Meeting | Hays Recruitment – Tom Hankey & Milly Vorrasi	Angela Allison
8 September 2023	Meeting | Blubuilt, North Projects, Aspects Studios, Innovis and City of Marion re Coastal Walkway Nungamoora	Tony Lines
11 September 2023	Meeting | Pelligra	Tony Lines
11 September 2023	Site Tour of SAALC Facility | Adam Luscombe	Tony Lines
15 September 2023	Meeting | The Big Middle - Andrew McAdams	Angela Allison
15 September 2023	Interview | Water Trust Australia re Interview – Integrated Water Management (IWM) Governance for Greater Adelaide	Ben Keen
18 September 2023	Sod Turning ceremony Marino Community Hall	Tony Harrison
18 September 2023	Site visit | City of Onkaparinga IT Systems	Angela Allison Ben Keen
19 September 2023	Meeting | Cook Building and City of Marion meet and greet	Tony Lines
19 September 2023	Meeting | Jodi Walton and Justin Hanney (Davidson) re CEO Panel event	Tony Harrison
19 September 2023	Meeting | Mayor Kris Hanna, Kate McKenzie and Stephen Yarwood re City of Marion Member Strategy Forum	Tony Harrison
20 September 2023	LGA Davidson CEO Breakfast Launch of the 3rd Edition of the 2023 National LG CEO Index	Tony Harrison (Panel member) Tony Lines

22 September 2023	Forum | Resilient Water Futures Future Governance Engagement	Ben Keen
22 September 2023	Meeting | Sam Johnson CEO District Council of Mount Remarkable	Tony Harrison
25 September 2023	Meeting | SRWRA Board meeting	Angela Allison
25 September 2023	Meeting | Pelligra	Tony Harrison Tony Lines
27 September 2023	Meeting | SA Power Networks re Water Pipeline Extension Project	Ben Keen
27 September 2023	Weekly Onsite Meeting | Blubuilt, North Projects, Aspects Studios, Innovis, CMW Geosciences SA, and City of Marion re Coastal Walkway Bridges	Tony Lines
29 September 2023	Meeting | Villawood, Future Urban and City of Marion re Morphettville Racecourse	Tony Lines
4 October 2023	Meeting | Marteine Edwards and Lachie Monfries (Scentre Group) re MCC Plaza	Tony Harrison Tony Lines
4 October 2023	Meeting | Ausco Modular re Education Centre at Oaklands Wetland	Ben Keen
4 October 2023	Weekly Onsite Meeting | Blubuilt, North Projects, Aspects Studios, Innovis, CMW Geosciences SA, and City of Marion re Coastal Walkway Bridges	Tony Lines
11 October 2023	Meeting | Cross Council Fleet Collaboration - Fiona Harvey (PAE) & Adrian Ralph (CCS)	Angela Allison
11 October 2023	Meeting | SWBMX Club and City of Marion re SWBMX Project	Tony Lines
13 October 2023	LG Professionals SA General Managers and Directors Working Group Meeting	Ben Keen
16 October 2023	Attended | Club Marion Board meeting	Tony Harrison
17 October 2023	Panel Member | LGA CEO Roundtable hosted by Amazon Web Services	Tony Harrison
20 October 2023	Meeting | Water Management with City of Salisbury	Ben Keen
24 October 2023	Meeting | John Noonan and Schumann Rafizadeh (One World)	Tony Harrison

Moved Councillor Prior **Seconded Councillor Mates**

That the CEO and Executive Communication report be received and noted.

Carried Unanimously

7 Adjourned Items - Nil

8 Deputations - Nil

9 Petitions - Nil

10 Committee Recommendations

Moved Councillor Prior **Seconded Councillor Telfer**

That the following Committee Recommendations reports be moved en bloc:

- Confirmation of Minutes of the Infrastructure Committee Meeting held on 5 September 2023
- Confirmation of Minutes of the Environment Committee Meeting held on 5 September 2023
- Confirmation of Minutes of the Planning and Development Committee Meeting held on 10 October 2023
- Confirmation of Minutes of the Review and Selection Committee Meeting held on 10 October 2023

Carried Unanimously

10.1 Confirmation of Minutes of the Infrastructure Committee Meeting held on 5 September 2023
Report Reference GC231024R10.1

Moved Councillor Prior **Seconded Councillor Telfer**

That Council:

1. Receives and notes the minutes of the Infrastructure Committee meeting held on 5 September 2023.

2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Infrastructure Committee.

Carried Unanimously

10.2 Confirmation of Minutes of the Environment Committee Meeting held on 5 September 2023
Report Reference GC231024R10.2

Moved Councillor Prior **Seconded Councillor Telfer**

That Council:

1. Receives and notes the minutes of the Environment Committee meeting held on 5 September 2023.

2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Environment Committee.

Carried Unanimously

10.3 Confirmation of Minutes of the Planning and Development Committee Meeting held on 10 October 2023
Report Reference GC231024R10.3

Moved Councillor Prior **Seconded Councillor Telfer**

That Council:

1. Receives and notes the minutes of the Planning and Development Committee meeting held on 10 October 2023.

2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Planning and Development Committee.

Carried Unanimously

10.4 Confirmation of Minutes of the Review and Selection Committee Meeting held on 10 October 2023
Report Reference GC231024R10.4

Moved Councillor Prior **Seconded Councillor Telfer**

That Council:

1. Receives and notes the minutes of the Review and Selection Committee meeting held on 10 October 2023.

2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Review and Selection Committee.

Carried Unanimously

11 Corporate Reports for Decision

The Mayor sought and was granted leave of the meeting to vary the order of the Agenda and bring forward the item *Plympton Sports and Recreation Club Master Plan* to be considered after the item *Park Terrace Road Closure Investigation.*

11.1 Park Terrace Road Closure Investigation
Report Reference GC231024R11.1

Moved Councillor Veliskou **Seconded Councillor Masika**

That Council:

1. Notes the report

Carried Unanimously

11.8 Plympton Sports and Recreation Club Master Plan
Report Reference GC231024R11.8

Moved Councillor Veliskou **Seconded Councillor Masika**

That Council:

1. Council notes the Plympton Oval Master Plan Report.

Carried Unanimously

11.2 Mitchell Park Sports and Community Management Model
Report Reference GC231024R11.2

Moved Councillor Telfer **Seconded Councillor Crossland**

That Council:

1. Endorses the continuation of the current in-house management model of MPSCC for a further 5 years, concluding 30 June 2029.

2. Notes that a further report will be presented to Council in August 2027 providing a mid-term operations overview.

Carried Unanimously

11.3 Draft Parking Management Guidelines
Report Reference GC231024R11.3

Moved Councillor Crossland **Seconded Councillor Masika**

That Council:

1. Notes the Community Engagement Feedback Report (Attachment 1).

2. Endorses the City of Marion Parking Management Guidelines (Attachment 2).

3. Notes a further report will be presented to Council in October 2024 with an overview of the implementation of the Parking Management Guidelines.

Carried Unanimously

11.4 Tunnel Protection Overlay Code Amendment
Report Reference GC231024R11.4

Moved Councillor Telfer **Seconded Councillor Prior**

That Council:

1. Notes the draft Tunnel Protection Overlay Code Amendment.

2. Makes a submission to the Department for Infrastructure and Transport (as per the draft in Attachment 11.4.1 of GC231024R11.4) advising that Council has no objection to the Code Amendment subject to:

3. a) activities by Councils, utility providers or state agencies associated with:
   - excavation or intrusion of the ground exceeding 2.5 metres below ground level, including underground drains, pipes, conduits, tunnels, underground passageway, or adit; or
   - temporary stockpiling over an area exceeding 100 square metres; are listed as activities that are exempt from public notification against the relevant affected Zones covered by the Overlay; and

   b) the tunnels (and extent of the Tunnel Protection Overlay area) are registered against Dial Before You Dig service to ensure awareness and notification of triggers for development approval to any interested parties.

Carried Unanimously

11.5 Appointment of Deputy Mayor
Report Reference GC231024R11.5

Councillor Crossland nominated for the position of Deputy Mayor and declared a material conflict of interest due to the additional allowance payable. Councillor Crossland will leave the meeting for the item.

Councillor Veliskou nominated for the position of Deputy Mayor and declared a material conflict of interest due to the additional allowance payabe. Councillor Velilskou will leave the meeting for the item.

6.59pm Councillor Crossland left the meeting
6.59pm Councillor Veliskou left the meeting

Council took part in preferential voting to determine Councillor Crossland as the successful candidate in the voting process.

7.02pm Councillor Veliskou re-entered the meeting

Moved Councillor Masika **Seconded Councillor Taylor**

That Council:

1. Appoints Councillor Crossland as the Deputy Mayor from 29 November 2023 until 29 November 2024.

Carried Unanimously

7.03pm Councillor Crossland re-entered the meeting

11.6 Committee Structure and Council Member Representatives for various positions 2023-2024
Report Reference GC231024R11.6

Moved Councillor Prior **Seconded Councillor Crossland**

That formal meeting procedures be suspended to discuss the item

Carried Unanimously

7.04pm formal meeting procedures suspended
7.15pm formal meeting procedures resumed

Councillor Luscombe declared a material conflict of interest as she was nominated for one of the Presiding Member positions (February - July) on the Environment and Infrastructure Committee and will leave the meeting for the item.

Councillor Hoffmann declared a material conflict of interest as she was nominated for one of the Presiding Member (August - November) positions on the Environment and Infrastructure Committee and will leave the meeting for the item.

7.16pm Councillor Luscombe left the meeting
7.16pm Councillor Hoffmann left the meeting

Moved Councillor Prior **Seconded Councillor Crossland**

That Council:

1. Appoints the following Councillors to the Finance, Risk and Audit Committee for a term commencing on 30 November 2023 and concluding on 30 November 2024:
    - Councillor Veliskou

2. Appoints the following Councillors to the Review and Selection Committee for a term commencing on 30 November 2023 and concluding on 30 November 2024:
    - Councillor Taylor
    - Councillor Hoffmann

3. Appoints the following Councillors to the Reconciliation Action Plan Working Group for a term commencing on 30 November 2023 and concluding on 30 November 2024.
    - Masika
    - Luscombe
    - Telfer

4. Disbands the Environment Committee, Infrastructure Committee and the Planning and Development Committee effective from 30 November 2023.

5. Adopt the Terms of Reference for the Infrastructure and Environment Committee as provided in Attachment 2, in accordance with Section 41 of the Local Government Act 1999

6. Appoints Councillor Luscombe as the Presiding Member of the Infrastructure and Environment Committee for the Committee Meetings scheduled in February, April, June and July 2024.

7. Appoints Councillor Hoffmann as the Presiding Member of the Infrastructure and Environment Committee for the Committee Meetings scheduled in August, September, October and November 2024.

Carried Unanimously

7.17pm Councillor Hoffmann re-entered the meeting
7.17pm Councillor Luscombe re-entered the meeting

11.7 Appointment of Date, Time and Place of Council Meetings for 2024
Report Reference GC231024R11.7

Moved Councillor Telfer **Seconded Councillor Luscombe**

That Council:

1. Adopts the following meeting cycle to facilitate open, responsive and accountable government as well as the timely conduct of Council's business:

   - General Council Meetings to be held on the fourth Tuesday of the month in January, February, March, April, May, June, July, August, September, October and November.
   - General Council Meetings to be held on the second Tuesday of the month in March, May and December.

2. Adopts the Infrastructure and Environment Committee meets on the second Tuesday of the month in February, April, June, July, September, October and November and the first Tuesday of the month in August.

3. Adopts the schedule of meeting dates for 2024 as provided at Appendix 1 to the report.

4. Notes the proposed dates for Council Member Forums (information sessions) provided in Attachment 1 to the report.

5. Notes the tentative dates for the Finance, Risk and Audit Committee and the Review and Selection Committee, subject to adoption at the respective Committees.

6. Publishes the Schedule of Meetings for 2024 on the City of Marion Website

Carried Unanimously

11.9 Environment Policy
Report Reference GC231024R11.9

Moved Councillor Luscombe **Seconded Councillor Telfer**

That Council:

1. Endorses the updated City of Marion Environment Policy (Attachment 2).

Carried Unanimously

11.10 Community Gardens Policy
Report Reference GC231024R11.10

Councillor Luscombe declared a material conflict of interest in the item *Community Gardens Policy as* she is the Chair of the Cove Community Gardens Committee and will leave the meeting for the item.

7.19pm Councillor Luscombe left the meeting

Moved Councillor Crossland **Seconded Councillor Mates**

That Council:

1. Adopts the revised Community Gardens Policy (Attachment 2).

Carried Unanimously

7.20pm Councillor Luscombe re-entered the meeting

12 Corporate Reports for Information/Noting

Moved Councillor Crossland **Seconded Councillor Prior**

That the following Committee Recommendations reports be moved en bloc:

- Questions Taken on Notice Register
- SRWRA Board Meeting 25 September 2023 - Constituent Council Information Report
- Work Health and Safety Report

Carried Unanimously

12.1 Questions Taken on Notice Register
Report Reference GC231024R12.1

Moved Councillor Crossland **Seconded Councillor Prior**

That Council:

1. Notes the report 'Questions Taken on Notice Register'.

Carried Unanimously

12.2 SRWRA Board Meeting 25 September 2023 - Constituent Council Information Report
Report Reference GC231024R12.2

Moved Councillor Crossland **Seconded Councillor Prior**

That Council:

1. Notes the Constituent Council Information Report from SRWRA Board Meeting, 25th September 2023.

Carried Unanimously

12.3 Work Health and Safety Report
Report Reference GC23102412.3

Moved Councillor Crossland **Seconded Councillor Prior**

That Council:

1. Receive this report

Carried Unanimously

12.4 Council and CEO KPI Report Quarter Four 2022/23 - Final Results
Report Reference GC231024R12.4

Moved Councillor Hoffmann **Seconded Councillor Luscombe**

That Council:

1. Notes this information and information contained within the attachments for Quarter four 2022/23 – final results.

Carried Unanimously

12.5 Coastal Walkway Nungamoora Design
Report Reference GC231024R12.5

Moved Councillor Crossland **Seconded Councillor Luscombe**

That this item be adjourned to the General Council Meeting to be held on 28 November 2023 to allow for additional information.

Carried Unanimously

12.6 Finance Report – September 2023
Report Reference GC230822R12.6

Moved Councillor Prior **Seconded Councillor Telfer**

That Council:

1. Receives the report “Finance Report – September 2023”

Carried Unanimously

13 Workshop / Presentation Items - Nil

14 Motions With Notice

14.1 Cooinda Neighbourhood Centre - request for acoustic improvements
Report Reference GC231024M14.1

Moved Councillor Telfer **Seconded Councillor Veliskou**

That a report come to General Council meeting of 28th February 2024 regarding Cooinda Neighbourhood Centre acoustic improvements to the hall. This report is to give an indication whether acoustic improvements to Cooinda Hall merit budgetary priority in the larger review of Neighbourhood Centre maintenance requirements for 2024/25.

Carried Unanimously

14.2 Leave of Absence - Cr Lama
Report Reference GC231024M14.2

Moved Councillor Masika **Seconded Councillor Luscombe**

That Councillor Lama be granted leave of absence for the General Council Meeting to be held on 24 October 2023.

Carried Unanimously

15 Questions With Notice

15.1 1700 South Road O'Halloran Hill
Report Reference GC231024Q15.1
Council Member Mayor Hanna

QUESTIONS

1. What were the terms of the condition that to the driveway reconstructed prior to commencement of construction of houses, in relation to the development at 1700 South Road?
2. Why was the condition added?
3. When was the condition changed, how was it changed and why was the original condition removed?
4. Did the letters written by Mayor Hanna to Thompson MP in June and July 2023 give full disclosure of facts relevant to her queries?
5. Was it accurate for the Mayor to say publicly on X September 2023, "what developer can build different elements of the development in the order, they wish" ?
6. When was the Mayor first advised of the abovementioned condition of planning approval i.e. regarding the completion deadline for the driveway?
7. After the condition of planning approval was changed to allow construction of the driveway within 24 months of approval, why was this new deadline not enforced? Provide details of communications to the developer or builder insisting on completion of the driveway.
8. Please attach correspondence relevant to the request and granting of the abovementioned change of condition.
9. Did Council development staff meet with any representative of the developer or builder

in February-March (inclusive) 2023? If so, please attach notes of the meeting.

SUPPORTING INFORMATION
Nil

Response Received From	Manager Development & Regulatory Services – Warwick Deller-Coombs
Corporate Manager	N/A
General Manager	General Manager City Development – Tony Lines

STAFF COMMENTS

1. What were the terms of the condition that to the driveway reconstructed prior to commencement of construction of houses, in relation to the development at 1700 South Road?

- Development application 2013_1385 was initially approved on 23/7/2015 with a condition of approval that required the driveway to be completed prior to the land titles being issued (pursuant to Section 51 of the Development Act 1993). Specifically Condition 3 stated:

  "(3) Construction of the front fence, common driveway, retaining walls and landscaping (of common land - trees and ground covers adjacent common driveway and front fence) shall be constructed, installed and completed prior to the Council advising the Development Assessment Commission that it has no objection to the issue of a certificate pursuant to Section 51 of the Development Act."

2. Why was the condition added?

- Following an initial refusal of the Planning Consent by Council and subsequent ERD Court process, the condition was added in 2015 to alleviate concerns that future residents could be left with an incomplete driveway.

3. When was the condition changed, how was it changed and why was the original condition removed?

- In 2016/17 the developer initiated discussions with Council staff to alter the condition to allow clearance for the titles on the proviso that the driveway would be completed within a specified timeframe.

- Specifically, the negotiated condition stated:

  "(5) Construction of the front fence, common driveway over land marked C/D and D, retaining walls and landscaping (of common land - trees and ground covers adjacent common driveway and front fence) shall be constructed, installed and completed within 24 months from the date of approval."

- The request was made by the developer for two reasons:

  1. To avoid damage to driveway infrastructure during construction of the dwellings.

  2. The developer also informed Council that while nine dwellings were under contract (at the time), customers would be unable to secure home loans from financial institutions without the titles being released (i.e. Section 51 Clearance). Releasing the titles would allow cashflow to contribute to the continuation of the project.

- Following delays by the developer, the condition was changed in January 2020.

- Before accepting the changed condition, Council ensured that the driveway was trafficable and stormwater pipes and kerbing had been installed. This gave Council confidence that the dwellings could be completed on schedule.

4. Did the letters written by Mayor Hanna to Thompson MP in June and July 2023 give full disclosure of facts relevant to her queries?

- The responses drafted by staff and subsequently provided by the Mayor to MP Erin Thompson were relevant and accurate responses to all of the questions MP Erin Thompson asked.

5. Was it accurate for the Mayor to say publicly on X September 2023, "what developer can build different elements of the development in the order, they wish"?

- Staff have not been able to find the above statement in audio and written transcripts of what was said publicly by the Mayor.

- If the question is referring a comment made by the Mayor on 5 September 2023 (as per transcript on 5AA radio): "It's up to the builder to actually do the job and finish it", this is an accurate and appropriate statement.

6. When was the Mayor first advised of the abovementioned condition of planning approval i.e. regarding the completion deadline for the driveway?

- The focus of the initial investigations in February/March 2023 was on the status of the homes and future residents as well as providing assistance to Consumer and Business Services who were leading the investigation into the developer.

- Specific details of the historical change in driveway development condition were provided in September 2023.

- It should be noted that:
    - the completion (or otherwise) of the driveway was not the fundamental issue with the project failure.
    - The driveway was serviceable, and homes were still able to be worked on, up until March/April 2023. The developer subsequently entered Administration in May 2023.

7. After the condition of planning approval was changed to allow construction of the driveway within 24 months of approval, why was this new deadline not enforced? Provide details of communications to the developer or builder insisting on completion of the driveway.

- Approval was granted on 31 January 2020, with the driveway conditioned to be completed within 24-months or by 31 January 2022. Whilst the driveway remained incomplete after 24-months (i.e. was yet to have final surface applied), at the time there was no sign to Council that builder was in financial trouble or any indication that enforcement was required.

- During the Covid-19 Pandemic, well-documented interruptions to work, building supplies and building contractors were experienced resulting in delays to many building projects.

- In early 2023, when Council was made aware of potential issues with the development, staff investigated enforcement options.

- On 14 February 2023 Council wrote to the developer to advise we had become aware of the incomplete development and requested they complete the works (i.e. driveway) within 28 days or seek an extension of time by providing "... *written testimony as to why the development has not been completed, and sets out a commitment to complete development ...*"

- On 22 February 2023, Council followed up with another email providing further specific advice on which applications had lapsed (i.e. land division application including driveway and childcare centre application) and which were still in time (dwelling applications). Staff again requested a response including *"... legitimate reasons as to why Felmeri have failed to meet the timeframes and include commitments around completing the various outstanding stages of development ...".*

- Council met with developers on 9 March 2023 and subsequently wrote again on 14 March 2023 further outlining Council's concerns and indicating that while an extension of time of 12 months may be requested, that Council would only support a further 6-month extension.

- During this time, Council had legal advice that recommended condition 5 (as above) was ultra-vires and unenforceable, and furthermore given the substantial completion of works – that any enforcement action would be pursued against the community title owners (i.e. future residents).

- Following the investigation, Council documented the failings of the Development Act, Community Titles Act and Building Indemnity Insurance processes.

- To date, Council's advocacy has led to an announcements by the State Government that:

    a. *The Building Indemnity Insurance process will be reviewed.*
    b. *Amendments to be made to Practice Direction 12 giving relevant authorities the authority to impose conditions such as completion of driveways before allowing clearance of titles.*

8. Please attach correspondence relevant to the request and granting of the abovementioned change of condition.

- In summary, historical correspondence between MasterPlan (on behalf of the developer), the contracted surveyor, DPTI and Council staff outlined the process for a minor variation application which included a reduction in allotments from 23 to 20, changes to the above mentioned condition to enable practical completion of the dwelling prior to clearance, and to also organise the refund of the open space fund due to the reduction in the number of allotments being proposed in the variation application that was approved on 31 January 2020.

- Correspondence is part of an operational working file and should not be released into the public realm.

- This information can be confidentially shared with Council Members separately.

9. Did Council development staff meet with any representative of the developer or builder in February-March (inclusive) 2023? If so, please attach notes of the meeting.

- As described in Question 7, Council wrote to the developer advising of the incomplete work on 14 and 22 February 2023. Council met the developer on 9 March 2023 and subsequently wrote again on 14 March 2023 to discuss lapsed applications DA 2013_1385 & DA 2017_1481 and the possibility of legal action if the development was not completed.

- Further to this, Council Building Inspectors inspected the site in March and April 2023 and wrote to the developer on 28 March 2023 highlighting non-compliances with the approved plans. This was followed up by Council on 14 April 2023 and 15 May 2023 with no response from the developer (these matters remain outstanding).

- As above, correspondence is part of an operational working file and should not be released into the public realm. This information can be confidentially shared with Council Members separately.

15.2 Living Kaurna Cultural Centre
Report Reference GC231024Q15.2
Council Member Mayor Hanna

QUESTION
All other things being equal, what would have been the additional financial return to the City of Marion if the organisation leasing the Living Kaurna Cultural Centre had not paid for staff to travel to New York and Europe?

SUPPORTING INFORMATION
Nil

Response Received From General Manager City Development – Tony Lines
Corporate Manager N/A
General Manager General Manager City Development – Tony Lines

STAFF COMMENTS
Under the above scenario, and assuming that the money wasn't allocated elsewhere, then the additional financial return to the City of Marion would have been $2,891.80.

16 Motions Without Notice

16.1 Leave of Absence - Cr Singh
Reference GC231024M16.2

Moved Councillor Veliskou **Seconded Councillor Taylor**

That Councillor Singh be granted leave of absence for the General Council Meeting to be held on 24 October 2023.

Carried Unanimously

17 Questions Without Notice

18 Confidential Items

Moved Councillor Veliskou **Seconded Councillor Prior**

That the following Cover Reports to move into confidence be moved en bloc:

- Cover Report - Unsolicited Proposal - Purchase of Council Property - Edwardstown
- Cover Report - Code of Conduct Report - Recommendation to release
- Cover Report - Confirmation of Minutes of the Confidential Review and Selection Committee Meeting held on 10 October 2023
- Cover Report - Cover Report - CEO Performance and Remuneration Review
- Cover Report - CEO Contract Review

Carried Unanimously

18.1 Cover Report - Unsolicited Proposal - Purchase of Council Property - Edwardstown
Report Reference GC231024F18.1

Moved Councillor Veliskou **Seconded Councillor Prior**

That pursuant to Section 90(2) and (3)(b) of the Local Government Act 1999, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager City Services, General Manager Corporate Services, Chief Financial Officer, Manager Office of the CEO, Manager City Activation, Manager City Property, Unit Manager Land & Property, Unit Manager Sport & Recreational Community Facilities, Unit Manger Governance and Council Support and Governance Officer, be excluded from the meeting as the Council receives and considers information relating to Purchase of Council Property - Edwardstown, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to the commercial information of a confidential nature of which could reasonably be expected to prejudice the commercial position of the person who supplied the information.

Carried Unanimously

7.43pm the meeting went into confidence

Moved Councillor Crossland **Seconded Councillor Taylor**

In accordance with Section 91(7) and (9) of the Local Government Act 1999 the Council orders that this report, 'Unsolicited Proposal – Purchase of Council Property, Edwardstown,' any appendices and the minutes arising from this report having been considered in confidence under Section 90(2) and (3)(b) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2023.

Carried Unanimously

8.12pm the meeting came out of confidence.

18.2 Cover Report - Code of Conduct Report - Recommendation to release
Report Reference GC231024F18.2

Moved Councillor Veliskou **Seconded Councillor Prior**

That pursuant to Section 90(2) and (3)(a) of the Local Government Act 1999, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, Manager Office of the CEO, Unit Manager Governance and Council Support and Governance Officer, be excluded from the meeting as the Council receives and considers information relating to the release of a Code of Conduct report, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to a complaint concerning a previous member of Council.

Carried Unanimously

8.12pm the meeting went into confidence.

8.23pm Councillor Taylor left the meeting
8.24pm Councillor Taylor re-entered the meeting

Moved Councillor Prior **Seconded Councillor Crossland**

That the item be adjourned to the next General Council meeting to be held on 28 November 2023 to allow addition information to be received.

Carried Unanimously

8.25pm the meeting came out of confidence.

18.3 Cover Report - Confirmation of Minutes of the Confidential Review and Selection Committee Meeting held on 10 October 2023
Report Reference GC231024F18.3

Moved Councillor Veliskou **Seconded Councillor Prior**

That pursuant to Section 90(2) and (3)(a) of the Local Government Act 1999, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager City Services, General Manager Corporate Services, Chief Financial Officer, Manager Office of the CEO, Manager City Activation, Unit Manager Governance and Council Support and Governance Officer, be excluded from the meeting as the Council receives and considers information relating to Confirmation of Minutes of the Confidential Review and Selection Committee Meeting held on 10 October 2023, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to personal information of City of Marion staff.

Carried Unanimously

8.25pm the meeting went into confidence

Moved Councillor Hoffmann **Seconded Councillor Telfer**

That Council:

1. Receives and notes the confidential minutes of the Review and Selection Committee meeting held on 10 October 2023.

2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Review and Selection Committee.

3. In accordance with Section 91(7) and (9) of the *Local Government Act 1999* the Council orders that this report, Confirmation of Minutes of the Confidential Review and Selection Committee Meeting held on 10 October 2023 and any appendices arising from this report having been considered in confidence under Section 90(2) and (3)(a) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2023.

Carried Unanimously

8.26pm the meeting came out of confidence

18.4 Cover Report - CEO Performance and Remuneration Review
Report Reference GC231024F18.4

Moved Councillor Veliskou **Seconded Councillor Prior**

That pursuant to Section 90(2) and (3)(a) of the Local Government Act 1999, the Council orders that all persons present, with the exception of the following persons: Manager People and Culture and Chief Executive Officer, be excluded from the meeting as the Council receives and considers information relating to CEO Performance and Remuneration Review, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to personal affairs of the Chief Executive Officer.

Carried Unanimously

8.26pm the meeting went into confidence

8.49pm Manager People and Culture left the meeting and did not return.
9.10pm Chief Executive Officer left the meeting and did not return.

Moved Councillor Hoffmann **Seconded Councillor Prior**

In accordance with Section 91(7) and (9) of the *Local Government Act 1999* the Council orders that this report, CEO Performance and Remuneration Review, any appendices and the minutes arising from this report having been considered in confidence under Section 90(2) and (3)(a) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2023.

Carried

9.29pm the meeting came out of confidence

18.5 Cover Report - CEO Contract Review
Report Reference GC231024F18.5

Moved Councillor Veliskou **Seconded Councillor Prior**

That pursuant to Section 90(2) and (3)(a) of the Local Government Act 1999, the Council orders that all persons present, be excluded from the meeting as the Council receives and considers information relating to CEO Contract Review, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to personal affairs of the Chief Executive Officer.

Carried Unanimously

9.29pm the meeting went into confidence

Meeting extension

Moved Councillor Hoffmann **Seconded Councillor Prior**

That the meeting be extended until the conclusion of all items listed on the agenda.

9.29pm Meeting extended

Moved Councillor Hoffmann **Seconded Councillor Prior**

In accordance with Section 91(7) and (9) of the *Local Government Act 1999* the Council orders that this report, CEO Contract Review, any appendices and the minutes arising from this report having been considered in confidence under Section 90(2) and (3)(a) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2023

Carried Unanimously

10.09pm the meeting came out of confidence

19 Other Business

20 Meeting Closure

The meeting was declared closed at 10.09pm.

CONFIRMED THIS 28 DAY OF NOVEMBER 2023

_____
CHAIRPERSON

6 Communications

6.1 Elected Member Verbal Communications

In accordance with the *Code of Practice - Procedures at Council Meeting 2017/18* an Elected Member has the right to speak for up to two minutes in the second meeting of Council every second month from February (with the exception of caretaker period).

6.2 Mayoral Communication Report

Report Reference GC2YYMMDDR6.2
Name of Council Member Mayor - Kris Hanna

Date	Event	Comments
18 October 2023	Huntington's Glandore 500 2023 morning tea	Attended
18 October 2023	Marion City Band AGM	Attended
19 October 2023	Tonsley Connections October 2023 networking event	Attended
19 October 2023	5049 History Night and AGM	Attended
23 October 2023	Meeting to discuss proposed Community Hub for Inner South	Attended
23 October 2023	Southern Business Connections Social Networking event	Attended
23 October 2023	Oaklands Estate Residents' Association Annual General Meeting	Opening speech and attended
24 October 2023	City of Marion Business Breakfast	Attended
25 October 2023	Meeting with President of Remuneration Tribunal	Attended
26 October 2023	2023 Local Government Association Annual General Meeting	Attended
26 October 2023	Annual General Meeting of Local Government Finance Authority	Attended
26 October 2023	Marino Hall site visit with Minister Catherine King and Louise Miller-Frost MP	Attended
27 October 2023	City of Marion citizenship ceremonies	Conducted ceremony
30 October 2023	Greater Adelaide Regional Organisation of Councils meeting	Attended
3 November 2023	Galleon Theatre play	Attended
7 November 2023	Purple-spotted gudgeon event at Oaklands Wetlands	Attended
7 November 2023	Operation Flinders Presentation Morning Tea	Attended
8 November 2023	Future Energy Week event	Opening speech and attended
10 November 2023	Edward Said memorial lecture	Attended
11 November 2023	Marion RSL Remembrance Day Service 2023	Attended
12 November 2023	Roboroos First Tech Challenger SA Qualifier	Attended
12 November 2023	South Adelaide Basketball Club Annual	Attended

	General Meeting	
14 November 2023	Meeting with Pelligra	Attended
18 November 2023	Launch of Marion Celebrates Festival	Attended
19 November 2023	Cove Football Club (Soccer) AGM	Attended
20 November 2023	Hallett Cove School Year 12 Graduation Evening	Presented award
In addition, the Mayor has met with residents, MPs and with the CEO and Council staff regarding various issues		

6.3 Deputy Mayor Communication Report

Report Reference GC231128R6.3

Name of Council Member Deputy Mayor – Raelene Telfer

Date	Event	Comments
26/10/23	Coast FM	Interviewed
26/10/23	Club Marion AGM	apology
2/11/23	IQRA 2 court basketball stadium opening	toured for Mayor
7/11/23	Environment Committee	apology
14/11/23	Warriparinga Ward Briefing	attended
18/11/23	Marion Celebrates	viewed
20/11/23	Club Marion Board meeting	liaison
25/11/23	Darlington Connections	Opening speech
30/11/23	Unpaid Carer's Christmas Party	attended

6.4 CEO and Executive Communication Report

Report Reference GC231128R6.4

Date	Activity	Attended By
25 October 2023	LGA CEO Working Group | Future of EB	Tony Harrison
25 October 2023	Coast Protection Board-Coastal Council CEO Forum	Tony Harrison
27 October 2023	Cross Council CEO Meeting | Mark Withers CEO Port Adelaide Enfield and Paul Sutton CEO City of Charles Sturt	Tony Harrison
27 October 2023	Meeting | Roberto Bria, Holdfast Council - EV discussion	Angela Allison
27 October 2023	City of Marion Citizenship	Tony Harrison

	Ceremonies	
31 October 2023	Onsite Visit | Community Battery Edwardstown – Department for Energy and Mining and City of Marion	Tony Lines
31 October 2023	SA Water's Construction and Development Forum	Ben Keen
1 November 2023	Pre-Meeting with Flinders University College of Science and Engineering Industry Advisory Board on Sustainability	Ben Keen
1 November 2023	Meeting | John Noonan and Schumann Rafizadeh (One World) re General Catch up	Tony Harrison
2 November 2023	LGA Regional CEO Forum	Tony Harrison
2 November 2023	Tonsley Project Control Group Bi-Monthly Meeting	Tony Lines
3 November 2023	Meeting | Louise Miller-Frost (MP) re Infrastructure Projects	Tony Lines
6 November 2023	LG Professionals SA Quarterly Network Chair Meeting	Ben Keen
8 November 2023	Meeting | KC Consulting and Southern Cultural Immersion and City of Marion re SCI Agreement	Tony Lines
8 November 2023	Panel Event | Innovative, New Ways to use Data: Embracing Change to Empower Citizens and Businesses while Transforming	Tony Harrison
8 November 2023	KESAB Boardroom Lunch with Minister for Environment, Climate and Water, The Hon. Dr Susan Close, MP and State Member for Elder, Nadia Clancy MP around environment, resource recovery and circular economy in South Australia.	Tony Harrison
8 November 2023	Meeting | City of Marion and Tony Gray, JLT Risk Solutions	Tony Harrison Ben Keen Angela Allison
9 November 2023	Meeting | Cross Council Corporate Services GM/Director - CoM, CCS, PAE	Angela Allison
10 November 2023	Meeting | Fleet Service Review – Adrian Ralph, Fiona Harvey CCS	Angela Allison
10 November 2023	Meeting | SA Power Networks re Planting of Trees Under Powerlines	Ben Keen

14 November 2023	Meeting | Pelligra	Tony Harrison Tony Lines
14 November 2023	LG Disaster Recovery Funding Information Session	Angela Allison
15 November 2023	Weekly Onsite Meeting | Blubuilt, North Projects, Aspects Studios, Innovis, CMW Geosciences SA, and City of Marion re Coastal Walkway Bridges	Tony Lines
17 November 2023	City of Marion and ESCOSA to discuss findings	Tony Harrison Angela Allison
17 November 2023	LG Professionals General Managers & Directors Network, Culture Network Forum: Innovation in Recruitment	Angela Allison Ben Keen
20 November 2023	Bimonthly meeting with Sarah Andrews MP	Tony Harrison
20 November 2023	SRWRA Board Meeting	Angela Allison
21 November 2023	Flinders University College of Science and Engineering Industry Advisory Board Meeting	Ben Keen
22 November 2023	Meeting | Aurion SaaS Contract, Ed Connolly & Luke Treacy	Angela Allison
23 November 2023	Meeting | Villawood, Future Urban and City of Marion re Morphettville Racecourse	Tony Lines
24 November 2023	Meeting | CoM, Renewal SA, MAB Park Pty Ltd and Wilson Parking re multi deck car park	Tony Lines
24 November 2023	LGA Metro CEO Meeting	Tony Harrison
27 November 2023	Meeting | City of Mitcham regarding the ShineHub Project	Ben Keen

7 Adjourned Items

7.1 Cover Report - Adjourned Item - Confidential - Code of Conduct Report - Recommendation to release	
Report Reference	GC231128F7.1
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Mitchell
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REASON FOR CONFIDENTIALITY

Local Government Act (SA) 1999 S 90 (2) 3

(a) information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead)

RECOMMENDATION

That pursuant to Section 90(2) and (3)(a) of the Local Government Act 1999, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, Manager Office of the CEO, Unit Manager Governance and Council Support and Governance Officer, be excluded from the meeting as the Council receives and considers information relating to the release of a Code of Conduct report, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to a complaint concerning a previous member of Council.

7.2 Cover Report - Adjourned Item - Confidential - Coastal Walkway Nungamoora Design	
Report Reference	GC231128F7.2
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Mitchell
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REASON FOR CONFIDENTIALITY

Local Government Act (SA) 1999 S 90 (2) 3

(a) information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead)
(h) legal advice

RECOMMENDATION

That pursuant to Section 90(2) and (3)(a) and (h) of the Local Government Act 1999, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager Corporate Services, General Manager City Services, Manager Corporate Services, Manager City Activation, Project Manager Infrastructure, Manager Finance, Manager City Property, UM Property & Facilities, Manager Governance and Support and Governance Officer, be excluded from the meeting as the Council receives and considers information relating to Coastal Walkway Nungamoora Design, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to specific City of Marion residential addresses and legal advice being obtained.

8 Deputations

8.1 Sheidow Park Suburb Renaming	
Report Reference	GC231128D8.1
Originating Officer	Executive Assistant to the Mayor – Leanne Mitchell-Williams
Corporate Manager	Manager Office of the CEO – Kate McKenzie
General Manager	Chief Executive Officer – Tony Harrison

SPEAKER

Ms Taylah Slattery

ORGANISATION

URPS

COMMENTS

Ms Taylah Slattery has requested to make a deputation to Council on behalf of URPS regarding the Sheidow Park Suburb Renaming Proposal.

ATTACHMENTS

Nil

9 Petitions

9.1 Petition - Southern Suburbs Policy Code Amendment	
Report Reference	GC231128P9.1
Originating Officer	Senior Strategic and Policy Planner – David Barone
Corporate Manager	Manager Development and Regulatory Services - Warwick Deller-Coombs
General Manager	General Manager City Development - Tony Lines

PETITION FROM

"Mitchell"

NUMBER OF SIGNATORIES

146 signatories

DATE PETITION RECEIVED

9 November 2023

CORRESPONDENCE

The petition of City of Marion residents and landholders draws the attention of the Council, the proposed **increase in the number of dwellings of up to four fold,** the approval for **two storey residential flat buildings** along with decrease in minimum allotment size to achieve the same, will negatively impact **ALL RESIDENTS**, existing and proposed. **We Oppose** the proposed changes, 'Southern Suburbs Residential Policy Code Amendment' to the Planning and Design Code based on the following. **(refer Attachment 1)**

We oppose the City of Marion 'Southern Suburbs Residential Policy Code Amendment' proposal to allow minimum lot sizes of 300m2 and the development of two storey residential flat buildings across areas of Darlington, Seacombe Heights, Seaview Downs, Seacliff Park, Marino, Hallett Cove, Trott Park, Sheidow Park and O'Halloran Hill.

The petitioners therefore request that the Council

1. **Do NOT proceed with proposed rezoning in any way, share or form, and,**
2. **Address the existing issues with regards those listed as Environmental and Infrastructure factors above.**

ORIGINATING OFFICER COMMENTS

The Southern Suburbs Residential Policy Code Amendment has recently undergone public consultation (closed 10 November 2023) and covers all residential areas south of Seacombe Road. The intent of the Code Amendment is to provide for additional infill development opportunities in locations suitable for infill (where slopes can be managed and where access to services exist) and better aligned to sloping land characteristics, as well as align policies for these southern areas.

The proposed policy amendments have drawn community attention and concern specifically in relation to the additional development potential that the proposed policy would allow for the areas

within the former Southern Hills Policy Area, covering the suburbs of Darlington, Seacombe Heights, Seaview Downs, Seacliff Park (east of Ocean Boulevard) and Marino.

It is noted that the signatures within the petition are only from residents from Seaview Downs. Notwithstanding this, similar views and concerns have been expressed from adjacent suburbs using a similarly worded “standardised” objection letter / form, as well as the Making Marion feedback survey, the SA Planning Portal and other individual letters and emails. The matters raised within the accompanying text to the petition are therefore already raised and covered by other submissions already received by Council.

It is also noted that the petition information does not accurately represent the policy framework proposed (i.e., it makes no mention of slope or frontage width which limits the availability of residential flat buildings as a development option within the areas affected) and therefore could give a false impression.

Attempts were made to contact the organiser; however, no contact was able to be established. Council updated its Making Marion website and sent responses to all residents who submitted the form with an updated information pack which contained the relevant factual information regarding the proposed changes.

All submissions are in the process of being reviewed and summarised with the view of determining a position of response. There have been 349 submissions received by Council in response to the Code Amendment, and as such the matter is expected to be presented back to Council early in the new year.

Given there is an ongoing statutory process regarding the draft Code Amendment, it is appropriate that the matters are considered firstly through that process.

RECOMMENDATION

That Council:

1. **Notes the petition.**
2. **Advises the head petitioner of the resolutions of Council.**
3. **Considers the matters raised within the petition as part of the review of the submissions received for the draft Code Amendment.**

ATTACHMENTS

1. Petition - Southern Suburbs Residential Policy Code Amendment - Received 9 Nov 2023 [**9.1.1** - 11 pages]

RECEIVED
CITY OF MARION
09 NOV 2023
RECORD NUMBER

'Southern Suburbs Residential Policy Code Amendment'

Submission of Petition in opposition to Southern Suburbs Residential Policy Code Amendment

Chief Executive Officer

City of Marion

245 Sturt Road, STURT SA 5047

Petition

- Initiated: 6th October 2023

- Contact: Mitchell 17 Cadell Street Seaview Downs SA 5049

- Petition comprises ten pages.

Date of lodgement: 9th October 2023

Receipt number for lodgement:

PETITION – CITY OF MARION

Office Use Only
Date Petition Received

To His Worship the Mayor and Councillors of the City of Marion

Date Petition Initiated: 6th October 2023
Petition Contact Person: Mitchell

Address: 17 Cadell St Seaview Downs SA 5049

Telephone: Not available **Email:** Not available

The petition of *(identify the individuals or group, e.g. residents of the City of Marion)*

City of Marion residents and landholders

Draws the attention of the Council *(identify the circumstances of the case)*

The proposed **increase in the number of dwellings of up to four fold**, the approval for **two storey residential flat buildings** along with decrease in minimum allotment size to achieve the same, will negatively impact **ALL RESIDENTS**, existing and proposed. **We oppose** the proposed changes 'Southern Suburbs Residential Policy Code Amendment' to the Planning and Design Code based on the following.

Environmental factors

- Overshadowing by multi-storey housing in close proximity to existing homes
- Increased noise due to higher density living (animal, human, machine)
- A number of homes at t-junctions are set lower than street level and rapid stormwater flow on sloping streets is already an issue
- Increased pollution in stormwater due to higher density living
- Increased water runoff from impermeable surfaces, already an issue
- Increase in heat mapping from loss of tree canopy, green space and permeable surfaces
- Loss of habitat and biodiversity from tree and garden removal
- Decrease in air quality from loss of green canopy and increased traffic driving uphill

Infrastructure factors

- Seacombe Road and Morphett Road intersection is already failing with traffic stationary back to Diagonal road to the east mid afternoon then again early evening and Gilbertson Road to the west in the morning
- Local medical facilities (private and within Flinders Medical Centre) are already well over capacity
- Access to both the Darlington and Seacliff Park pharmacy is already restricted for vulnerable people due to full car parks
- On street parking on steep streets in scope for this code amendment is already 1/impacting traffic flow, 2/ impacting entering/exiting properties and 3/ reducing access for service and emergency vehicles
- Increase in road congestion with more traffic and on street parking compromising safety for pedestrians, especially school children and those using local playgrounds and reserves

Social factors

- Placing low cost multi-story residential flat buildings in-between owner occupied high cost properties will cause social tensions and lower property values for surrounding single dwelling properties
- Loss of privacy and views

'City of Marion' in their document "Proposal To Initiate An Amendment To The Planning & Design Code" Southern Suburbs Residential Policy - Code Amendment, 16th September 2021, p4, state their rationale for this amendment is that ***'housing stock in the older established suburbs of Marino, Seacliff Park, Seaview Downs, Seacombe Heights and Darlington no longer meets the needs of residents".***

There has been NO consultation with said residents to determine their needs in relation to their housing.

The petitioners therefore request that the Council *(outline the action that the Council should or should not take)*

The Petitioners therefore request that City of Marion Council

1. Do NOT proceed with proposed rezoning in any way, shape or form, and,
2. Address the existing issues with regards those listed as Environmental and Infrastructure factors above.

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We OPPOSE the City of Marion 'Southern Suburbs Residential Policy Code Amendment' proposal to allow **minimum lot sizes of 300m2** and the development of **two storey residential flat buildings** across areas of Darlington, Seacombe Heights, Seaview Downs, Seacliff Park, Marino, Hallett Cove, Trott Park, Sheidow Park and O'Halloran Hill.

Name	Address (if you reside outside the City of Marion, please indicate if you own a property or business within the City of Marion) Y/N		Signature
Sharon Smith	13 Cadell St Seaview Downs	5049	
Ben Smith	13 Cadell St Seaview Downs	5049	
Janie Smith	13 cadell st seaview downs	5049	
Tom Schneider	14 CADELL ST SEAVIEW DOWNS	5049	
Emily Schneider	14 Cadell st Seaview Downs	5049	
MICHAEL WEBSTER	2 WILSON AVE SEAVIEW DNS	5049	
Michael Sparker	4 Wilson Ave Seaview	" "	
JULIE MULLIGHAN	12 Wilson Ave Seaview Downs	5049	
VIRGINIA Mudd	6 Gawler St Seaview Downs	5049	
Thomas Heidt	6 Gawler St seaview Downs	5049	
ALLEN Kohl	8 Gawler St		
David Wallace	12. Gawler St, Seaview Downs	5049	
BERT FALLOWFIELD	17 DENIAL AVE	5049	
Larissa Willoughby	13 Denial Ave Seaview Downs	5049	
Scott Willoughby	13 Denial Avenue Seaview Downs	5049	
Anastasia Willoughby	13 Denial Avenue Seaview Downs	5049	
Michelle Adams	15 Denial Ave, Seaview Downs	5049	
Holly Adams	15 Denial Ave, Seaview Downs	5049	
Joshua Adams	15 Denial Avenue, Seaview Downs	5049	
DARRYL SANDERCOCK	9 DENIAL AVE SEAVIEW Downs	5049	
ALEXANDER ETCHEY	5 " " "		

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Name	Address (if you reside outside the City of Marion, please indicate if you own a property or business within the City of Marion) Y/N		Signature
Tammy McCudden	24 Wangary Tce Seaview Downs		
Kym Carlsson	19 VARONGA AV SEAVIEW DOWNS		
N MITCHELL	17 Cadell St Seaview Downs		
D Mitchell	11 11 11		
D JAY.	2A WILSON AVE.		
Sara Gage	4 Wilson Ave Seaview Downs 5049		
Brad Macdonald	8 Wilson Ave Seaview Downs		
Maria Macdonald	8 Wilson Ave Seaview		
J Clements	10 WILSON AVE 5049		J Clements.
	12 WILSON AVE 5049		
THOMAS BURGHARDT	26 YEELANNA AVE 5049		
Beate Burghardt	26 Yeelanna Ave. 5049		B. Burghardt
MARILYN RYAN	20 YEELANNA AVE 5049		
GRAHAM RYAN	20 YEELANNA AVE 5049		
Chris Lever	16 Yeelanna Ave 5049		
PAUL LEVER	16 YEELANNA AVE 5049		
IGOR POPKOV.	12 Cadell St. Seaview Downs		
Yuliya. Khvorova	12 Cadell St. Seaview Downs.		
Pauline Tuohy	605 Marshall Rd Seacombe Heights		
BAVERLEY	3 DENFIELD SEAVIEW DOWNS		
Bob Shelley	3 DONNAL AVE SEAVIEW DOWNS		

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Name	Address (if you reside outside the City of Marion, please indicate if you own a property or business within the City of Marion) Y/N		Signature
Michelle Cassidy	5 Gawler St, Seaview Downs		
KIERAN CASSIDY	" " " "		
Deb Webber	2 Wilson Ave Seaview Downs		
BRETT CAPES	23 CADELL ST. SEAVIEW DOWNS		
Jen Capes	23 Cadell St, Seaview Downs		
Sally Brown	29 Cadell st Seaview Downs		
Kerry Somes Brown	29 Cadell st seaview Downs		
STEPHEN HOWARD	25 CADELL ST SEAVIEW DNS.		
SHANE ROLLAS	16 WARUNDA AVE SD SA		
Lisa Rollas	16 Warunda Ave SA		
DAVE MACH	11A YEELANNA AVE SD		
Gayle Greenhan	11A Yeelanna Ave Seaview Downs		
Aaron	21 Yeelanna Ave seaview downs		
DINU WIJESINHA	3 GAWLER ST SEAVIEW DOWNS		
MARY BRAITHWAITE	23 Yeelanna Ave, S'Downs		
Danielle Sterzl	14 Gawler St Seaview Downs		
Katie Peel	20 Gawler St. Seaview Downs		
Mag Lamerton	20A Gawler St Seaview Downs		
Ruby Fiela	23 Wangary Tce Seaview Downs		
Trish Tonkin	21 Wangary Tce Seaview Downs		
Tony Tonkin	" " "		

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Name	Address (if you reside outside the City of Marion, please indicate if you own a property or business within the City of Mari Y/N	Signature
Melissa Hart	15 Wangary Terrace Seaview Downs	
Peter Michael	11 Wangary Tce Seaview Downs	P Michael
D. BAKOVIC	16A CADELL ST SEAVIEW DNS	
L. O'Loughlin	20 Wangary Tce Seaview Downs	
Neill McGregor-Dey	16 Wangary Tce Seaview Downs	
Daisy Dey	11 " "	
Bill McGregor-Dey	" " "	
LIZA BLACKMASTER	12 —11—	
Genna Centenera	10 Wangary Tce Seaview Downs	
Martin Blanchard	10 Wangary Tce seaview Downs.	
T. Perkins	16 Wangary Tce Seaview Downs	
John DANIELS	1 WANGARY TCE " "	
PAULINE DANIELS	1 WANGARY TCE " "	
Jo BILSBOROW	28 WANGARY TCE, SEAVIEW DOWNS	
John Phillips	9 WANGARY TC SEAVIEW DN	
JASON BILSBOROW	28 WANGARY TCE SEAVIEW DOWNS	
ZAC BILSBOROW	28 WANGARY TCE SEAVIEW DOWNS	
ELIZA Cundy	26 wangary tce seaview downs	
Megan Beech	30 Wangary Tce SeaView Downs	
Dan Spencer	15 Wangary Tce Seaview Downs	
Cheryl Terry	26 Gawler St, Seaview Dns	

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Name	Address (If you reside outside the City of Marion, please indicate if you own a property or business within the City of Marion Y/N)		Signature
M & TERRY	26 GOOLWA ST SEAVIEW DOWNS		
J. PAMA	6 KIANA ST SEAVIEW DOWNS		
M. Fedele	15 Cadell St, Seaview Downs		
R. BAUM	15 Cadell st Seaview Down		
B. Johnston	19 Wangary Tce Seaview Downs		
K. CHAPPLE	38 Wangary Tce, Seaview Downs		
B DUNGEY	4 CADELL ST, SEAVIEW DOWNS		
L Pama.	6 Kiana st, Seaview Downs		
B MITCHELL	29 GOOROONGA ST, SEAVIEW DOWNS		
B. CAPES.	12 WARUNDAH AVE		
A. CAPES	12 WARUNDAH AVE		
B GEPP	14 Kiana St.		
B. Sinella	20 Kiana st Seav Downs		
FRANK	22 KIANA ST SEAVIEW		
TINA	22 KIANA ST SEAVIEW DOWNS		
DAVE WARD	17 KIANA ST SEAVIEW DOWNS.		
Dianne Ward	17 Kiana St Seaview Downs 5049		
Beheshteh Samimi	24 Kiana st. Seaview Downs		
Sara Amirghiasvand	24 kiana St Seaview Downs 5049		
Amanda Wright	21 KIANA ST SEAVIEW DOWNS		
CYNTHIA WADDLE	12 Kiana St. Seaview Downs		

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Name	Address (If you reside outside the City of Marion, please indicate if you own a property or business within the City of Mar)	Y/N	Signature
Ashley Le Poidevin	24a Wangary Terrace, Seaview Downs, SA, 5049		
Michelle Lepoidevin	24a Wangary Terrace, Seaview Downs, SA. 5049		
Matt Spouse	13 Kiana St, Seaviewdowns		
Simon Bielby	17 WANGARY TCE, SEAVIEW DOWNS		
Amanda Young	8 Morgan Avenue Seaview Downs 5049.		
Hannah Young	8 Morgan Avenue Seaview Downs 5049		
Suresh Shrestha	6 Morgan Avenue Seaview Downs		
Kate Knapman	4 Morgan Ave Seaview Downs		
JANUSZ PACZYNSKI	11 MORGAN AVE SEAVIEW DOWNS		
URSZULA Paczynska	11 Morgan Ave Seaview Downs		
Teresa Pluda	11 Morgan Ave Seaview Downs		
JANET GUIVER	19 MORGAN AVE		
Robyn Condon	21 Morgan Ave Seaview Downs		
Jace Nowicki	31 CADELL ST SEAVIEW DOWNS		
Stacey Bielby	17 Wangary Tce Seaview Downs		
Myra Johnston	19 Wangary Tce Seaview Downs		
Leo Tan	8 Kiana St Seaview Downs		
Carmel Meegan	5 Yeelanna Ave, Seaview Downs		
PAM HARROWELL	8 YEELANNA " " "		
Dawn Shorey	3 Gawler St Seaview Downs		

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Name	Address (If you reside outside the City of Marion, please indicate if you own a property or business within the City of Marion Y/N)		Signature
Shauna Allen	32 Yeelanna Ave Seaview Downs		S.R. Allen
Mitchell Lynch	27 Yeelanna Ave Seaview Downs		
PAULA HAMILTON	25 MORGAN AV SEAVIEW DN		
D. Swanson	8 WARUNDA AVE SEAVIEW		
Madeline Allen	20 Chandada St Seaview Downs		
P. NICH	23 CHANDADA ST SEAVIEW.		
H Plummer	24 Chandada St Seaview		
K Bostock	1a Wangary Tce Seaview Downs		KBostock
E WILSON	25 CHANDADA ST SEAVIEW DOWNS		
B. Loughlin	20 Wangary Tce, Seaview Downs		
S. BUCKMASTER	15 WANGARY TCE, SEAVIEW DOWNS		
M. TIMONEY	2 ROBERTSON PLACE MARINO		
P. TIMONEY	2 ROBERTSON PLACE MARINO		
J. Kops	19 Warunda Avenue		
K Munday	10 Warunda Ave Seaview Downs		K Munday
B Habets	18 Chandada St Seaview Downs		
H. Gepp	14 Kiana St. Seaview Downs		
M Shepherdson	31 Cadell St, Seaview Downs		
D Munday	10 Warunda Ave, Seaview Downs		
Sheralee Curran	2a Wilson Ave Seaview Downs		

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DISAPPROVAL FOR CITY OF MARION 'SOUTHERN SUBURBS RESIDENTIAL POLICY CODE AMENDMENT'

I have been honoured by the kindness shown by my local Seaview Downs Community whilst door knocking with this Petition. Having spoken with more than one hundred and fifty residents, all but four have expressed their strongest opposition to City of Marion's proposed reduction in allotment size and increase in the number of dwellings, especially Residential Flat Buildings.

The only resident who was aware of and agreed with all aspects of Councils proposal was asked if they were concerned about the potential negative aspects of blocks of Flats. They stated "I don't care, I won't be living here". **They are a Developer.** One Resident stated they hoped to divide their corner property in two. Two Residents stated they may consider halving their current block; which will result in land areas about 500 sq metres per allotment which is far in excess of Councils proposed 300 sq m. They were not in favour of Residential Flat Buildings.

The above represents disapproval for Councils proposal in excess of 97% of Residents spoken with.

CURRENT ISSUES - ENVIRONMENTAL FACTORS

Overshadowing – The objections reflect issues and negative impacts currently being faced by Residents who reside alongside and near new build two storey housing, some of which despite being to current code, results in overshadowing and loss of privacy. With Flats proposed, this will only increase these issues.

Increased noise - It stands to reason more people equals more noise. The closer the proximity the noise, the more of a disturbance it becomes. If blocks of Flats are allowed, the multiple air conditioners alone would account for a noticeable increase, let alone multiple people, vehicles, pets etc. With no Residential trees and large shrubs to buffer the noise, it will be inescapable. Residents who work from home, are shift workers requiring restorative sleep at all hours or who are retired, will be exposed to the negative effects of increased noise on a daily basis.

Stormwater and water runoff - With rain events already causing issues, the increase in housing will place further burden on the system, the shortcomings of which continue to go unresolved. The recent inclusion of 230mm diameter water pipes **inside existing pipes** to distribute Oaklands Wetland recycled water will further reduce the working capacity of pipe infrastructure.

As for the 2000 litre retention requirement; a roof of 150 sq m (50% site coverage of a 300sq m block) can collect 81,150 litres* with an annual average rainfall in Adelaide of 541 millimetres** and takes 13.34 millimetres of rain to fill from empty. With rainday averages of 6.5mm from May through August**, a 2000 litre tank will fill in two days. There are forty-three such days on average during this period**. Councils statement the "increased flows will be mitigated and managed on site" appear optimistic. On site use of this amount of water with no garden and high areas of impermeable surface is unlikely. Once full and with no garden on which to use the water, the tanks will discharge into the street and overwhelm an already at capacity system. Recent SA Water work in the area reinforced the at capacity observations by residents.
** As per bushman tanks online tank calculator. Suggested tank size is 28,000L. **Bureau of Meteorology figures 1977-2020*

Decrease in air quality – It is generally accepted science that trees and green space contribute to oxygen enrichment and carbon dioxide reduction. Given the proposals resultant increased traffic and less Residential trees to clean the air, it is therefore unavoidable that air quality will suffer. The timing of councils recent and costly street tree planting seems to be ill advised given their rezoning proposal, the implementation of which will surely result in the removal of trees to allow for new driveway access.

CURRENT ISSUES - INFRASTRUCTURE FACTORS

Road networks and road junctions - Current difficulties faced by Residents in the locales mentioned along Seacombe Road will not resolve with multiple times the population.

Councils unwillingness to address issues re parking - as raised by Residents in higher density areas during councils 2018-2019 process to rezone - indicates it is not a priority for those not affected. Should Residents require emergency assistance, we do not want parked cars in multiple streets slowing or blocking Ambulance, SAPOL or Fire vehicles as has been reported to occur in the redeveloped suburbs to the north of Seacombe Road. It is difficult to have a reliable rubbish collection with no street blockages, Residents repeatedly needing to report missed collections. Extra residences and parked cars will place further burdens on the already unreliable service.

CURRENT ISSUES - SOCIAL FACTORS

Social factors - Our community continues to be negatively impacted by the actions of persons who have zero regard for the law and the local Community. A SAPOL Officer noted; despite being undesirable, this is less that what is experienced in areas of high density, high turnover rental accommodation which is exactly what is being proposed by City of Marion for large areas of Seaview Downs and near by suburbs. As this is a lived experience, it is not for anybody to negate the impact this causes. Councils statement these are "unfounded and inappropriate considerations" indicate they are out of touch with this electorate and the issues we face.

REASONS FOR RESIDING - Community members spoke of their reasons for moving to and continuing to reside in Seaview Downs, some of whom have been here for over fifty years. Reasons given include; the belief the suburb was protected from the higher density development they did not wish to reside in; the safety of having children and grandchildren able to play in their own gardens; the space to have pets, grow food and recreate at home; privacy from neighbours; the sense of Community from long term residents as opposed to short term high turnover rentals; quality of life given the area is NOT a thoroughfare and prone to issues associated with traffic and people passing through.

In short, Residents emphatically stated they live in Seaview Downs because it is free of the development in suburbs to the north. As the redevelopment proposal does not appear to allow for ageing in place, it would seem the proposed blocks of Residential Flat Buildings is aimed solely at Developers.

How long will City of Marion's slogan 'A great place to *live*' be relevant?

LACK OF CONSULTATION - **Many residents I spoke with had NOT received notification via the letter box drop.** Even after this was brought to council's attention, council repeated their failed method. After the second letterbox drop, some residents remained without notification, my visit their only information. Our information envelope, NOT personally addressed, looked like junk mail, an observation shared by those that did receive it. I have been made aware of council not providing distributors with enough letters for distribution.

Including important information in our personally addressed quarterly rates notices would ensure these matters are brought to the attention of those affected. That this has not occurred seems to indicate council are unconcerned their methods of notification continue to be ineffective.

GENERAL CONFUSION - Those residents who had some awareness were unclear what was being proposed, describing the council document as confusing and unclear. Others assumed this was the old process from prior to Plan SA taking over planning. With the lack of clarity and no real appreciation for the scope of the proposal and its negative impacts, many felt no inclination to investigate. All described councils letter as vague in its intent.

Further adding to the confusion was the inclusion of two different web addresses in City of Marions letter to Residents dated 01/09/2023, one of which www.makingmarion.sa.gov.au/southernsuburbs will not load. This address supposedly linked to the online survey however no amount of reloading brings up a website, an obstacle for those wishing to voice their objections.

ANGER - The overwhelming response was that of anger. Anger at council for revisiting what most thought was a settled issue; anger for council's perceived indifference toward rate payers; anger for being put in a position of repeatedly dealing with issues not of residents making and anger for the alleged failings of council to fix existing problems faced by residents.

I was privileged to be taken into people's confidence as they retold their stories of grief dealing with, in their words, "an unresponsive council". Many asked why council were seeking to potentially cause more issues, especially around the failing infrastructure, without addressing the existing ones.

This Petition and a pro forma objection document have been informed, prepared by and made available to Residents of Seaview Downs. The proposal to subdivide areas with a gradient of up to 1:8 affects a large portion of this suburb and those neighbouring to the east and west in the Hills Face Zone. Subdivision down to 300 sq m for Residential Flat Buildings represents an increase up to four times current density in the Hills Face suburbs. The objections based on density remain relevant to Hills Face residents.

The availability of a pro forma document was to enable interested Residents to submit their objection. If council elect not to count each submission individually, they will be undermining what should be a democratic process. One person, one vote.

HILLS FACE – HILLS NEIGHBOURHOOD ZONE - Comparing City of Mitcham's Hills Neighbourhood Zone and City of Marion's proposed Southern Suburbs Residential Policy Code Amendment, City of Mitcham are continuing to protect their valuable Hills Face land with allotment sizes at least double those in the City of Marion proposal. City of Mitcham DO NOT allow Residential Flat Buildings. All environmental mapping in the Hills Face compared with areas immediately north of Seacombe Road for heat, water infiltration, water run off and tree canopy cover show the impact of high density redevelopment.

City of Marion sought permission for amendment of the Planning and Design Code for SA on 16 September 2021 with a response from Minister for Planning and Local Government Hon Josh Teague dated 11 February 2022. The Planning and Design Code was implemented in March 2021, a mere six months prior to City of Marion's request to amend the code for the protected Hills Face Zone. It is therefore not unreasonable to envisage City of Marion may continue to seek further permissions to overturn zoning for redevelopment of steeper gradients within the Hills Face areas. Where does this carving up of sensitive Hills Face land end?

SUMMARY – If council are governing by the will of affected Residents and Ratepayers, they will reject their proposal for higher density rezoning in Seaview Downs and adjacent Hills Face Zone suburbs. Should this proposal proceed, residents seeking to live on single dwelling allotments with scope for a private garden will have no refuge from the issues brought about by higher density living.

If councils are serious about maximising available land for building, they will stop the practice of 'Land Banking' whereby large areas of land are left vacant, sometimes for decades. Were these areas utilised, it could go a long way to satisfying the current requirement for housing land.

In the 1960's a proposal was made to create 'Satellite Cities' around 80km north, south and east from the Adelaide CBD. These were to be connected with Adelaide via a high speed transport system enabling residents to commute. Its aim was to prevent urban sprawl. It would appear given the current quest for additional housing that NOW is the time for this plan to be revisited.

Thank you for your consideration. N Mitchell. N.M.

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10 Committee Recommendations

10.1 Confirmation of Minutes of the Infrastructure Committee Meeting held on 7 November 2023	
Report Reference	GC231128R10.1
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Mitchell
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

The purpose of this report is to facilitate the receiving and noting of the minutes of the Infrastructure Committee meeting held on 7 November 2023.

EXECUTIVE SUMMARY

A summary of items considered by the Committee Members is noted below.

Reports for Discussion

- Civil Service Review
- South Australia's 20 Year Infrastructure Strategy - Feedback

Reports for Noting

- Drainage – Change in Methodology

Workshop/Presentation Items

- Year in Review

RECOMMENDATION

That Council:

1. **Receives and notes the minutes of the Infrastructure Committee meeting held on 7 November 2023.**

ATTACHMENTS

1. IC231107 - Final Minutes [**10.1.1** - 7 pages]

Minutes of the Infrastructure Committee
held on Tuesday, 7 November 2023 at 6.30 pm
Council Chamber, Council Administration Centre
245 Sturt Road, Sturt

PRESENT
Mayor Kris Hanna
Councillor Ian Crossland (Chair)
Councillor Matt Taylor
Councillor Jana Mates

In Attendance
General Manager City Services - Ben Keen
Manager Engineering, Assets and Environment – Mat Allen
Executive Officer to General Manager City Services - Colleen Madsen
Manager Operations – Brian Green
Councillor Sarah Luscombe
Councillor Joseph Masika
Councillor Luke Naismith
Unit Manager Civil Services - Doug Eatts
Project Manager – Taskin Muktasid

1 Open Meeting

The Chair opened the meeting at 6.35pm and invited Councillors Luscombe, Masika, and Naismith to join the meeting.

2 Kaurna Acknowledgement

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3 Elected Member Declaration of Interest (if any)

The Chair asked if any member wished to disclose an interest in relation to any item being considered at the meeting.

The following interests were disclosed:

- Nil

4 Confirmation of Minutes

4.1 Confirmation of Minutes of the Infrastructure Committee Meeting held on 5 September 2023

Report Reference IC231107R4.1

Moved Councillor Mates **Seconded Mayor Hanna**

That the minutes of the Infrastructure Committee Meeting held on 5 September 2023 be taken as read and confirmed.

Carried Unanimously

The Chair sought and was granted leave of the meeting to vary the order of the agenda and consider item 8.1 Drainage – Change in Methodology as the first item on the agenda before item 7.1 Civil Service Review, and Item 7.2 South Australia's 20-Year Infrastructure Strategy – Feedback to be moved to the last item on the agenda before Item 10 Any Other Business.

5 Business Arising

5.1 Business Arising Statement - Action Items

Report Reference IC231107R5.1

Moved Mayor Hanna **Seconded Councillor Taylor**

That the Infrastructure Committee:

1. Notes the business arising statement, meeting schedule and upcoming items.

Carried Unanimously

6 Confidential Items - Nil

8 Reports for Noting

8.1 Drainage - Change in Methodology

Report Reference IC231107R8.1

Unit Manager Civil Services, Doug Eats and Project Manager Taskin Muktasid provided the Committee with a presentation on the changes in the approach to Drainage Construction in 2023-24.

Discussion from the committee and staff included:

- Materials are readily available.
- It is cheaper to crush materials onsite at the southern depot than to buy in. Material is stockpiled prior to crushing.
- Piping – what we are using is the best available, the pipes are more environmentally sustainable. FRC pipe is lighter and reduces transport costs. It has been confirmed there is no difference in the lifespan between the FRC pipe and a concrete reinforced pipe. The pipe is sourced from a SA company (Bianco) but is manufactured in Queensland.
- Sand is sourced from SRWRA.
- This methodology has been introduced by other councils. City of Marion has used this method previously on a project in 2020.
- The chair suggested this would be a good media opportunity.

Moved Mayor Hanna **Seconded Councillor Taylor**

That the Infrastructure Committee:

1. Notes the change in Stormwater Drainage delivery methodology and the sustainable benefits for the City of Marion.

Carried Unanimously

7 Reports for Discussion

7.1 Civil Service Review

Report Reference IC231107R7.1

Manager Operations, Brian Green, presented the Committee with an update on the progress, status, and future focus areas of the Civil Services Business Unit Review.

Discussion by the Committee and staff included:

- Gender and cultural diversity within the team and what is being done proactively in this space. When going to the market we have proactively approached agencies and asked if they have any females and/or indigenous people on their books and encouraged them to apply. The employment process is merit-based and other programs are also being run (gap year, indigenous etc.). Operations currently has a CALD trainee and has requested P&C to try and source another one.
- Retention strategies to encourage gender diversity to remain with council starts with the leaders. Will be running a Civil leadership workshop this year outlining the importance of the customer, and the importance of having a safe and diverse team and to provide mentoring opportunities for female staff.
- The committee questioned gender diversity numbers and how do we compare to other councils? Mr Green met with the City of Mitcham last week to discuss this topic. Civil recently had six females commence, however only two remain, looking to offer one a traineeship. Reasons they did not stay were discussed. 15% female 15% indigenous.
- Cultural diversity encompasses all races.
- The outdoor force has gone from 45 to 30 (not quite full strength yet). We have not reduced the staff number, i.e., we have re-deployed the return-to-work staff to open spaces where they can become more productive and engaged.
- Introduced cross functional training to create a flexible workforce.
- Multi skilling has been introduced to enable one team to complete a job. Time in motion studies identified underutilised fleet.
- Hoping to introduce further multi-skilling and train civil staff in arboriculture and some open space staff in civil work. This would provide further flexibility and assist with seasonal workloads.

- Net Star can track vehicles. Currently monitoring time spent on jobs and rotating work group supervisors.
- Commercial fleet - servicing and maintenance in-house. Internally it is difficult to attract mechanics. Reviewing the workshop on how to get the most value in for dollar. Great to have an emergency response in-house.
- Smoothing out budgeting and delivery of services is a focus.

Moved Mayor Hanna **Seconded Councillor Mates**

That the Infrastructure Committee notes:

1. Progress and status of the CSBU Review.
2. Key change management activities that are continuing to be implemented including appointment of leadership positions and vacant team member roles, rotational Work Group Leaders, Skills Gap Training, Visual Management, Operational Key Performance Indicators (KPI) and Commercial Fleet Change-over.
3. Focus Areas for continued improvement.

Carried Unanimously

9 Workshop / Presentation Items

9.1 Year in Review	
Report Reference	IC231128R9.1

The Manger Engineering Assets & Environment, Mathew Allen offered the Committee an opportunity to provide feedback on its effectiveness in enhancing our infrastructure and public services.

General discussion and feedback by the committee included:

- It is difficult to find a balance with reports being either too thorough or if they could be simplified.
- Staff could go to the chair of the committee and sound out what the committee is after i.e., the scope. Reports such as tonight's Civil Review Report are a good example of what to look for.
- Reports could be more condensed and concise. If they want more information, it can be asked for.
- There have been some excellent reports and Mat Allen has a good team.
- Extremely informative and useful. New Council Members consolidate what they need to know, and the technical information is an additional bonus.
- The Chair highlighted questions in advance of the meetings so staff can be prepared to give verbal answers on the night. This has proved to be very useful.
- Would like to see a 1 or 1 ½ page executive summary to give all the details. Really enjoyed the footpath report.

- If you take too much out of the report, then you would need to come back.
- Would like to provide feedback to the staff that they are open and easy to deal with.
- If looking to make more condensed reports, it would be great to have questions prior to the meeting so that staff can bring information to the meetings should anything be missing.
- Important for staff to engage early in the process.

Moved Councillor Taylor **Seconded Councillor Mates**

That the Infrastructure Committee:

1. Notes the Year in Review and the committee provided positive feedback.

Carried Unanimously

7.2 South Australia's 20 Year Infrastructure Strategy - Feedback

Report Reference IC231107R7.2

The Manager Engineering Assets and Environment, Mathew Allen presented the report on South Australia's 20-year Infrastructure Strategy – the questions are very broad and not all relate to Local Government. Not all councils are putting in a submission due to how broad the questions are. We are calling on subject experts to assist with the answers.

The Committee discussion included:

- Would be helpful if state government could take on some of our principles when we work out matrices i.e., irrigation of our reserves, for all areas of infrastructure that local government look after such as how many community centres should we have in South Australia (metropolitan Adelaide, regional etc.) – football ovals/ recreation facilities / theatres / libraries etc. so that there is a reference point and council would have a guideline. There could then be an expectation of funding/co-funding where there are gaps.
- Do not try to answer everything – use whatever is at hand.
- Good if before giving planning approval for another 10,000 homes that they have a full masterplan and acknowledgment that community facilities / recreation facilities etc. will be needed. Should the committee have any further suggestions/ideas to email them through to Mathew Allen, who will once collated email to all Council Members for comment prior to submission.

Moved Councillor Mates **Seconded Councillor Taylor**

That the Infrastructure Committee:

1. Provides feedback on the South Australian 20 Year Infrastructure Strategy Discussion Paper.

2. Supports staff to submit the Infrastructure Committee feedback to Infrastructure SA.
3. Request that staff provide a draft response to all Council Members prior to submission.

Carried Unanimously

10 Other Business

No other business.

11 Meeting Closure

The meeting shall conclude on or before 8.00pm unless there is a specific motion adopted at the meeting to continue beyond that time.

The meeting was declared closed at 8.01pm.

CONFIRMED THIS 28 DAY OF NOVEMBER 2023

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CHAIRPERSON

10.2 Confirmation of Minutes of the Environment Committee Meeting held on 7 November 2023	
Report Reference	GC231128R10.2
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Mitchell
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

The purpose of this report is to facilitate the receiving and noting of the minutes of the Environment Committee meeting held on 7 November 2023.

EXECUTIVE SUMMARY

A summary of items considered by the Committee Members is noted below.

Reports for Discussion

- Environmental Initiatives
- Year in Review

Reports for Noting

- Nil

Workshop/Presentation Items

- ShineHub VPP presentation

RECOMMENDATION

That Council:

1. **Receives and notes the minutes of the Environment Committee meeting held on 7 November 2023.**

ATTACHMENTS

1. E C 231107 - Final Minutes [**10.2.1** - 8 pages]

Minutes of the Environment Committee
held on Tuesday, 7 November 2023 at 8.00 pm
Council Chamber, Council Administration Centre
245 Sturt Road, Sturt

PRESENT

Mayor Kris Hanna
Councillor Jason Veliskou (Chair)
Councillor Sarah Luscombe
Councillor Joseph Masika

Apologies
Councillor Raelene Telfer

In Attendance

General Manager City Services - Ben Keen
Manager Engineering, Assets and Environment – Mat Allen
Executive Officer to the General Manager City Services - Colleen Madsen
Unit Manager Environmental Sustainability – Rebecca Neumann
Councillor Luke Naismith

1 Open Meeting

The Chair opened the meeting at 8.05pm.

2 Kaurna Acknowledgement

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3 Elected Member Declaration of Interest (if any)

The Chair asked if any member wished to disclose an interest in relation to any item being considered at the meeting.

The following interests were disclosed:

- Nil

4 Confirmation of Minutes

4.1 Confirmation of Minutes of the Environment Committee Meeting held on 5 September 2023

Report Reference EC231128R4.1

Moved Councillor Luscombe **Seconded Councillor Masika**

That the minutes of the Environment Committee Meeting held on 5 September 2023 be taken as read and confirmed.

Carried Unanimously

5 Business Arising

5.1 Business Arising Statement - Action Items

Report Reference EC231107R5.1

The Environment Committee noted the business arising statement, meeting schedule and upcoming items.

6 Confidential Items - Nil

7 Reports for Discussion

The Chair sought and was granted leave of the meeting to vary the order of the agenda and consider Item 9.1 ShineHub VPP Presentation first on the agenda.

9 Workshop / Presentation Items

9.1 ShineHub VPP presentation

Report Reference EC231107R9.1

The Group Manager City of Mitcham, Matthew Romaine provided the Committee with a presentation on the City of Mitcham's "Mitcham Community Renewables" program.

The program is based on a partnership with the commercial solar technology provider ShineHub and consists of bulk purchasing options for solar and battery systems, and development of a Virtual Power Plan (VPP).
The presentation included why the City of Mitcham undertook the project, the steps/research undertaken, how it works, due diligence and cost and how the partnership with ShineHub and the City of Mitcham operates.

The Committee discussed the following:

- Query on whether any other councils have started the journey.
  - Lane Cove in Sydney has signed up. 17 other interstate councils have it in their agendas to commence. Cities of Charles Sturt (decision paper) and Campbelltown have a presentation in the coming weeks and another 12 councils in South Australia have shown an interest.
- Staffing component.
  - In the early stage of the project will need an offline thinker, not tied down with their daily job. Navigating the early complexity with capability and access to Mayor, CEO and Executive is important.

- How do private batteries benefit renters? The idea of private batteries is through the agreement they have signed. They do not own the energy, only subscribe to it. The idea is to take the power that is surplus in their batteries and give it to the renters cheaply. Currently being modeled at 50% of the market price of the day. Private batteries are 'behind the meter' and community batteries are 'in front of the meter.' They can take the excess energy from the batteries 'behind the meter' and store it so that the community can access it to power streetlights etc. Benefits are for the supply to both private and commercial.
- EV charging stations – how do they fit into this?
    - Doing a trial with SAPN to pilot their charges, which are going on their stobie poles. Council will procure and contract manage a charge point operator and the power will come from the VPP. If that proof of concept works, this energy is used to power your car and the revenue gained will become part of this program.
- What are some of the challenges and opportunities for industrial and commercial?
    - Commercial multi-tenanted buildings are difficult due to their set up as it is not an individual decision, there is usually a Board, CEO and other staff making the decisions. Several tenants in the one building will often have a landlord with one electricity meter. Going with owner operated businesses reduces navigating these complexities.
- Do a certain number of homes have to register to become viable?
    - Not to say viable but there is a conversion rate (25%). X number interested divided by 4 is the sales conversion.
- Do you need a certain number of properties for the retail plan to kick in?
    - Yes, it may not be the actual power that is used by the retail plan customers – taking spare energy and using profits to subsidise the program. Needs to be enough in it to subsidise their retail plan costs to make it viable commercially.
- The Zen model used to work on trust, is there anything to be learned from that?
    - That trust Zen model got flooded by businesses that did not have a strong brand, which eroded it, they then diversified their business.
- Can others join without having to do their own due process?
    - A few councils have received legal advice if they can rely on Mitcham's procurement. The answer to them has been yes, but that is not global. It depends upon the procurement policy, and it would be prudent to get advice relevant to your own policy.
- Is there a benefit to collaborating with another council?
    - It would be good to explore that possibility. No advantage to the mechanics but there may be with the trusted branding of three large councils banding together.
- Where is the risk? Are councils able to keep up?
    - Their internal operations and algorithms do not change; however, they need to have enough installers. Have needed to cut bulk buyers due to lack of electricians available.
- Is there a cost benefit analysis for those just purchasing battery or is it comparable to those that do both?
    - It is comparable, the unit price of one does not affect the other.
- More loans are taken out through this model, how does that affect the program?
    - This is not a loan or hire purchase, it is a subscription. No credit check for the customer. Ongoing operating is more valuable to ShineHub than once off capital.
- Through the partnership you have with Flinders, can you do this partnering where it crosses into another council? – Yes.
- Given we are neighbours are there benefits to linking up in terms of geography and having VPP across a few councils?
    - If local government could help provide cheap power to its customers that would be exciting. Mitcham could partner with Marion.
- Residential plan and car charges pilot, what is the ideal roll out?

- Stage 1 on the EV charges is to have 10 on SAPN stobie poles by end of January 2024 in different locations and within 10 months 1,000 installed within the City of Mitcham.
- Retail plan looking at first 100 residents being renters and run for six months. ShineHub has all three key items, are the most inexperienced but have all the relevant licensing in retail. Mitcham wants to trial it and work on building up the pilot, watching how it goes and then make a decision about scale.

The chair thanked Mr Romaine for his presentation.

Moved Councillor Luscombe **Seconded Councillor Masika**

That the Environment Committee:

1. Receives a presentation from City of Mitcham Group Manager Matthew Romaine on the Mitcham Community Renewables Program.

Carried Unanimously

7.1 Environmental Initiatives

Report Reference EC231107R7.1

The Unit Manager Environmental Sustainability, Rebecca Neumann introduced the report on Environmental Initiates.

The report was taken as read, and the Chair invited the committee to provide comments on anything they wished to add.

Discussion by the committee included:

- Resilient South Climate Action Plan – some initiatives within that plan are on this list such as supporting our community in reducing fossil fuels. What is the council doing to support them? Can we improve visibility and bring them to the forefront? We are moving towards zero emissions and the community want to know what council is doing to support them to reach that target. Is access to support available?
  - Worth looking at what other councils are doing in this space. City of Charles Sturt is looking at footpaths, identifying and reporting carbon emissions at a community level.
- The new Infrastructure and Environment Committee next year is an exciting opportunity. How do we work collaboratively and move towards an initiative and aspirational space?
  - Tie into planning processes and connect through our planning processes.
- To be proactive as a local government to harness external resources, can we partner with universities get in graduates to look at some of this work and add a different perspective.
- Sustainable homes, it would be good for council to have a best practice - does council have a model home that people can investigate sub-dividing. Don't really have capacity to deliver that. Do we need external support and is there an affordable way to do this?
- Deep dive into what other councils are doing. What works, what does not.
- Issues with stormwater planning.
- Challenges with FOGO – how do we do that to get maximum support?
- Container deposit scheme do we take the initiative on how that can be expanded – looking at glass i.e., wine bottles.

- Partnering with Green Adelaide, analyse are we getting the same people coming to them are people expecting more or not aware of what we have.
- Don't have much on community education - we do have things but not clearly visible i.e., Green Adelaide forums, how do we get an EV charger for our garage? Perhaps need a summary page on the website with links to the information.
- Need to consider that not all residents are computer savvy so how would we get this information to them? Who are we targeting?
- Ceiling gaps, putting in insulation are low-cost ways of reducing energy consumption and fuel emissions. Residents do not know this. What are other councils doing? We can learn from other councils that are doing this.
    - Community education is very challenging as there are so many diverse communities. We try to make sure the education on the website is relevant and up to date in appropriate language. We have partnered with other councils to develop resources such as my cool home resource. We have also partnered with other community organisations and Junction Australia on energy efficiencies.
    - The chair mentioned that working in culturally and linguistic diverse communities for ATO, they went to community events to deliver messages. Assists to identify the key groups that are likely to benefit from the message. Bring them along and make them champions, this does take time, and resource is a consideration. Run a schools' competition, providing initiatives to get points, is grant funding available?
- For the new Committee it would be good to explore comparisons on a whole range of areas on what other comparable councils are doing.

Moved Councillor Luscombe **Seconded Councillor Hanna**

That the Environment Committee:

1. Notes the Environmental Trends, Opportunities, and Initiatives Report (Attachment 1) and discusses areas of future interest and potential discussion by the Environment Committee in 2024.

Carried Unanimously

7.2 Year in Review

Report Reference EC231107R7.2

The Manager Engineering Assets & Environment, Mathew Allen offered the Committee an opportunity to workshop the year in review, in particular what worked and what could be improved.

The committee provided the following feedback:

- Meetings before and after with staff to discuss the agenda have been valuable.
- There has been limited time at the meetings due to BAU so unfortunately due to limited time not all opportunities have been discussed.
- Opportunities in education and aspirational items.
- Soft plastics was handled well and thanked Cr Luscombe for going through that process.
- Opportunities with living smarties, climate action now initiates, waste and recycling.

- It has been a useful year and has given opportunities for what we can improve on for next year.
- More time for innovation opportunities.
- Coastal management would like to know more about how we are linking with other councils.
- Regarding coastal management we need to recognise we are a distant cousin to the councils north of us as they have different geographical and climate considerations.
- Next year how can we spread across the four years? Mark what can be dealt with in years 1,2.3 4 and allow more time to forecast.
    - At high level we have a very good environmental strategy – what we do not have is an environmental plan that focuses on what we will be doing – we need to develop a four-year plan.
- Federal grants open in February 2024. If we have a clear plan of what we can apply for.
- Opportunities to partner with other environmental organisations and have community forums about the environment e.g., nature festival/sustainable living festivals – can that be part of the plan to looking into plans to engage the community more effectively.
- Community education, i.e., festivals can we see what other councils are doing and can we piggy pack.
- To make sure the community knows what we are doing we need to make them part of the ownership.

Comments from staff included:

- There is a lot that can be done in developing an environmental plan. Acknowledges the team delivers a lot of environmental initiatives.
- Feel that everyone has had a voice and a space to raise ideas and provide feedback.
- There has been a balance with working through the planning phase and seeking feedback from the committee.
- Many topics have crossed over between the Infrastructure Committee and the Environment Committee.

The Chair thanked the committee and staff for the year.

Moved Councillor Masika **Seconded Councillor Luscombe**

That the Environment Committee:

1. Notes the Year in Review feedback.

Carried Unanimously

8 Reports for Noting - Nil

10 Other Business - Nil

11 Meeting Closure

The meeting shall conclude on or before 9.30pm unless there is a specific motion adopted at the meeting to continue beyond that time.

The meeting was declared closed at 9.29pm.

CONFIRMED THIS 28 DAY OF NOVEMBER 2023

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CHAIRPERSON

10.3 Confirmation of Minutes of the Finance, Risk and Audit Committee Meeting held on 9 November 2023	
Report Reference	GC231128R10.3
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Mitchell
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

The purpose of this report is to facilitate the receiving and noting of the minutes of the Finance, Risk and Audit Committee meeting held on 9 November 2023.

EXECUTIVE SUMMARY

A summary of items considered by the Committee Members is noted below.

Reports for Discussion

- Internal Audit Plan 2023-2023
- Internal Audit Program – Implementation of Recommendations
- Finance, Risk and Audit Committee Annual Report to Council 2022/23
- Independence of Council's Auditors
- Annual Financial Statements for the year ended 30 June 2023
- Meeting with External Auditors in Confidence

Reports for Noting

- Council Member Report
- Debtors Report
- Annual Investment Report 2022-23
- Aged Care Quality Standards

RECOMMENDATION

That Council:

1. **Receives and notes the minutes of the Finance, Risk and Audit Committee meeting held on 9 November 2023.**
2. **Notes that separate reports will be brought to Council for consideration of any recommendations from the Finance, Risk and Audit Committee.**

ATTACHMENTS

1. FRA C 231109 - Final Minutes [**10.3.1** - 13 pages]

Minutes of the Finance, Risk and Audit Committee held on Thursday, 9 November 2023 at 9.00 am Council Chamber, Council Administration Centre 245 Sturt Road, Sturt

PRESENT

Ms Emma Hinchey (Chair)
Mr Josh Hubbard
Councillor Jason Veliskou
Councillor Jayne Hoffmann

In Attendance

Chief Executive Officer - Tony Harrison
General Manager City Services - Ben Keen
General Manager Corporate Services - Angela Allison
Manager Office of the CEO - Kate McKenzie
Unit Manager Governance and Council Support - Victoria Moritz
Chief Financial Officer - Ray Barnwell
Manager People & Culture - Sarah Vinall
Chief Information Officer – Marcel Althoff
Unit Manager Positive Ageing & Inclusion – Rima Sallis
Mr Eric Beere – KPMG
Mr Haden Love – KPMG
Mr Tim Muhlhausler - Galpins

1 Open Meeting

The Chair opened the meeting at 9.06am.

2 Kaurna Acknowledgement

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3 Elected Member Declaration of Interest (if any)

The Chair asked if any member wished to disclose an interest in relation to any item being considered at the meeting

- Nil interests were disclosed.

4 Confirmation of Minutes

4.1 Confirmation of Minutes of the Finance, Risk and Audit Committee Meeting held on 15 August 2023

Report Reference FRAC231109R4.1

Moved Councillor Veliskou **Seconded Mr Hubbard**

That the minutes of the Finance, Risk and Audit Committee Meeting held on 15 August 2023 be taken as read and confirmed.

Carried Unanimously

5 Business Arising

5.1 Business Arising Statement - Action Items

Report Reference FRAC231109R5.1

Moved Mr Hubbard **Seconded Councillor Veliskou**

That the Finance, Risk and Audit Committee:

1. Notes the business arising statement, meeting schedule and upcoming items.

Carried Unanimously

6 Confidential Items

6.1 Fraud Risk update 2022-2023

Report Reference FRAC231109F6.1

Moved Councillor Veliskou **Seconded Mr Hubbard**

That pursuant to Section 90(2) and (3)(e) of the Local Government Act 1999, the Committee orders that all persons present, with the exception of the following persons: Chief Executive Officer, Chief Financial Officer, General Manager City Development, General Manager City Services, General Manager Corporate Services, Manager Office of the Chief Executive, Unit Manager Governance and Council Support, Unit Manager Strategy and Risk, Risk Business Partner, be excluded from the meeting as the Committee receives and considers information relating to Fraud Risk update 2022-2023 upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to matters affecting the security of the council.

Carried Unanimously

9.07am the meeting went into confidence

Moved Councillor Veliskou **Seconded Mr Hubbard**

In accordance with Section 91(7) and (9) of the *Local Government Act 1999* the Committee orders that this report, Fraud Risk update 2022-2023, any appendices and the minutes arising from this report having been considered in confidence under Section 90(2) and (3)(e) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2023.

Carried Unanimously

9.14am the meeting came out of confidence

7 Reports for Discussion

7.1 Internal Audit Plan 2023-2025

Report Reference FRAC231109R7.1

Mr Eric Beere and Mr Haden Love from KPMG were present for the item. Mr Beere introduced the item noting and introduced Mr Love who is the subject matter expert for the items and part of the national contracts and compliance team. Mr Love was also involved in the Contractor Management review a few years ago.

Mr Love provided a summary and overview of the Contract Value for Money Report and Community Safety Report. Mr Love provided the following comments:

- The Contract Value for Money audit was completed as a collaborative audit with CCS and PAE. KPMG made three joint findings across the three Councils. One was a medium risk, one was a low risk and there was one performance improvement opportunity. The City of Marion had one low risk finding identified which was specific to Marion.
- There were several positive observations noted during the stakeholder consultation.
- The overall objectives were to review governance effectiveness and operating effectiveness with a financial focus.
- It was noted that building services contracts were quite effective.
- The cleaning services contract was insightful, differing between councils, some demonstrating better practice than others.
- Improvements include building on previous work in relation to the contract framework, and a stronger focus on governance with oversight over monitoring and operationalising the guide and framework and implementing the contract value risk profiling to understand the two categories.
- It was noted the contract register was not in place yet.
- The nominated contract reviewed considered value for money not just risk. There were some limitations in the data with some elements showing better practice.

Contract – Value for Money Report

The Committee discussed the following:

- The Committee further discussed what value for money means noting that some pockets were doing well. Mr Love commented this was the nature of the report lacking value for money data to look at it from a portfolio perspective. A performance regime should be in place to challenge the processes, highlighting the importance of this, although not a mandatory requirement from a policy perspective. It is key in an organisation such as this who are spending on community services and to ensure the community are receiving the benefits.

- It was noted this is the next part of the journey to include not just spending, but how this is dispersed. Currently good practices are left up to the contractor to manage rather than a portfolio.
- Management commented on the history of outsourcing contract management where multiple levels of contract management were established with little accountability. It was acknowledged that there is a place for outsourcing contract management, however there is balance in transitioning to the right hybrid model for accountability and service standards.
- Mr Love commented on allowing the right scrutiny in the sourcing strategy. There was a fundamental absence of capturing key contract portfolios and data to determine key indicators across the contract lifecycle process. Key data was critical to determine the portfolio and overlayed with the framework will provide financial and non-financial aspects.
- It was noted there was a gap in continuous improvement when reacting to complaints rather than being proactive.
- It was noted that when outsourcing a contract, you don't outsource the risk, however, need greater governance.
- The Committee discussed the initiation and tender process, querying the weighting of elements in comparison to financial elements.
- The Committee commented there was previously a larger emphasis on governance in the collaboration, however more emphasis was now placed on the collaborative effort. Management commented that the CEO's and key managers from the three councils would be coming together to discuss the approach moving forward.
- The Committee queried whether staff were comfortable with the findings commenting that some of them seemed unrealistic. Management noted there was a lot of discussion and negotiation around some of the findings including the consideration of business priorities. Management was comfortable with the findings overall as presented, noting they were keen to explore them in more detail. Management will also consider these in conjunction with the next audit on Tendering and how the findings from both can be considered wholistically.
- The audit provided a good understanding of where the organisation sits and focus areas for the next 6 months including education around understanding contract management.
- The Committee discussed the payment terms and periodic payments especially for the cleaning contract. It was noted that although it was not standard practice to have pre-payments in place, on occasions, this was required, acknowledging that in the cleaning industry this was not uncommon. The Committee suggested this needs a considered approach with rules in place and robust evidence to ensure any risk was managed. It was also noted that this was a low risk as the exposure in this particular instance was only for 1 month.
- The Committee queried the structure of the contract to ensure compliance between the contractor and its workers with management commenting they would explore the original evaluation tender to ensure compliance.

Action – Management to explore the original cleaning contract evaluation tender to ensure compliance between the contractor and its workers.

Community Safety Scope

The Committee discussed the scope and approach elements of the audit to ensure it includes community expectations. Mr Beere acknowledged that would consider and discuss this with the appropriate staff.

Moved Mr Hubbard **Seconded Councillor Veliskou**

That the Finance, Risk and Audit Committee:

1. Considers and provides feedback on the:
    a. Contract Value for Money Audit Report (Attachment 1)
    b. Community Safety Scope (Attachment 2)

Carried Unanimously

7.2 Internal Audit Program – Implementation of Recommendations

Report Reference FRAC231109R7.2

The Committee discussed the status of the implementation of recommendations from the internal audit program and provided the following comments:

- The Committee expressed some concerns over the timeframes and time taken to complete and close out some of the items, referencing some of the recommendations in project carryovers and in relation to the CAMMS project management system.
- Management acknowledged that some areas had not progressed remedial action at the rate it should have. However, it was also noted that some of the recommendations have been superseded or are out of date. In relation to CAMMS the EMPO identified this was not fit for purpose and there was hesitation to complete the item as it was no longer relevant. The organisation is currently working through identifying baseline requirements to progress this business need.
- Looking at the bigger picture, there had been improvement across the organisation in responding to internal audit action and the development of realistic and timely recommendations.
- The Committee queried the progress of the property management system. Management commented this was included in the IS Strategy, noting that it had been delayed to prioritise critical functions including financial force, sales force and Assetic. Elements relating to property management are still being appropriately monitored and reported on acknowledging the system would allow efficiencies.
- Management commented the highly comprehensive IS Strategy provides better opportunity to systematically roll out these programs and will look wholistically over a 10-year period.
- The Committee commented there may be a potential risk with several timeframes pushed out to 30 June 2024 creating a time crescendo. Management will consider this feedback.
- The Committee suggested reviewing the relevance of outstanding recommendations and development of a structured approach to close out items which are no longer relevant. It also suggested to prioritise the recommendations based on underlying risk with many items running longer that the indicators set out in the report.
- Management agreed with the approach acknowledging there was a balance between closing out items and having the data in place to close out confidently, however will review these against the original intent and finding of the recommendation.

Moved Mr Hubbard **Seconded Councillor Hoffmann**

That the Finance, Risk and Audit Committee:

1. Reviews and provides feedback on the Internal Audit Program (Attachment 1).

Carried Unanimously

The Chair sought and was granted leave of the meeting to vary the order of the agenda and consider the following items next in the meeting:

- 7.5 Independence of Council's Auditors
- 7.6 Annual Financial Statements for the year ended 30 June 2023
- 7.7 Meeting with the External Auditors in Confidence

7.5 Independence of Council's Auditors

Report Reference FRAC221011R7.5

Moved Mr Hubbard Josh **Seconded Councillor Veliskou**

That the Finance Risk and Audit Committee:

1. Notes the statement provided by Council's Auditor attesting to their independence in accordance with the Local Government (Financial Management) Regulations 2011 for the 2022-23 financial year (Attachment 2).
2. Notes that the CEO will be signing a statement that Council's external auditor Galpins maintained their independence in accordance with the Local Government (Financial Management) Regulations 2011 for the 2022-23 financial year.
3. Endorses the Chairperson signing a statement that Council's external auditor Galpins maintained their independence in accordance with the Local Government (Financial Management) Regulations 2011 for the 2022-23 financial year.

Carried Unanimously

7.6 Annual Financial Statements for the year ended 30 June 2023

Report Reference FRAC231107R7.6

Mr Tim Muhlhausler from Galpins was present for the item.

Chief Finance Officer introduced the item and provided an overview of the Annual Financial Statements for the year ended 30 June 2023.

The following comments were made:

- During the financial year, there was a large project completed to move the management of assets to a centralized data base with the implementation of a new asset management system Assetic.
- The Committee in noting the debt servicing ratio sought to understand what extra borrowing has been committed to and what is the extra capacity for funds. Management confirmed the forecast for 2023-2024 was to borrow $18m noting that this will be deferred if it is not needed. The provision is for major projects with the borrowings plan stretched out across the Long-Term Financial Plan and will be assessed year on year. This model considered intergenerational borrowings to help balance the budget.
- Management confirmed that if emergency funds were needed Council has a borrowing facility in place with an $11m capacity.
- The Committee queried what the benefit of SRWRA was to the organisation and whether this is quantified. Management commented that although a dividend is not received every year, the increase in equity is incorporated into the annual financial statements and for 2022-23 this was $645,000. The contract with SRWRA also provides benefits through improved competitive rates on services for waste management.
- The Committee discussed the change in methodology on depreciation of assets. Management confirmed this was based on considered advice and will provide a uniform depreciation for all asset classes going forward.
- The Committee queried the movement in grant funding year on year. Management commented the movements are impacted by the timing of when State and Federal grant funds are received and we often end up receiving grant funds in advance which doesn't always align with how they are budgeted.
- Home and Community Care grants dropped by 20% as a result of once off covid funding in the order of $600,000 received in the prior year.
- The Committee discussed the increase in the value of infrastructure with Management commenting there was a comprehensive valuation performed on the majority of assets this year and a small portion remaining for next year. The movement in assets was also impacted by the change in depreciation methodology.
- The Committee suggested looking at the functions note and reviewing it going forward. Management confirmed the overall numbers were correct and a review of the mapping will be undertaken. Mr Muhlhausler agreed and was satisfied that there was no material impact to users.

Mr Muhlhausler confirmed he will be providing a clean unmodified opinion noting that it was a good quality audit. There was a slight delay in completing the audit compared to prior years, however this was negotiated prior and was a result from the migration of asset data to the new asset management system Assetic. The following comments were also made:

- The key financial ratios provided a good first point of call when looking at audit risk.
- The results show strong financial indicators. The operating surplus on average was a break-even / slightly above position which was optimal.
- There was a minor operating deficit this year resulting primarily from the impact of higher depreciation.
- The net financial liabilities ratio indicates Council is in a strong financial position.
- The result showed a good financial capacity and strong wholistic treasury management practices.
- The asset renewal funding ratio was slightly lower, however, not a concerning level given there were some reasonable reasons including supply chain issues impacting this ratio. It is expected that this would be on the incline over the next few years.
- There was a change in depreciation methodology to straight line rather than conditional based depreciation. This methodology change considers the impact over time on all rates payers over the period. Discussing the change in this methodology with the auditors at the beginning

of the year demonstrates a good culture towards finance reporting, and the auditors were pleased to support this.

- The Committee discussed the findings in the management letter observing the previous disparate asset management data and noted the opportunity to manage this better with the centralized approach following the implementation of Assetic. The auditors were excited to see the improvements made and the maturity of the asset management, with the opportunity to downgrade this risk over the next year or two.
- The Committee queried the finding in relation to excessive leave, with Management confirming this is monitored on a quarterly basis and there are plans in place to actively reduce this figure.

10.45am Mr Hubbard left the meeting

10.45am Formal meeting procedures were suspended for lack of quorum

10.46am Mr Hubbard re-entered the meeting

1046am formal meeting procedures resumed

Moved Councillor Veliskou **Seconded Councillor Hoffmann**

That the Finance, Risk and Audit Committee:

1. Recommends to Council that the audited Annual Financial Statements for the year ended 30 June 2023, as included at Attachments 3-4, be adopted.
2. Notes Galpins Audit Completion Report, as included at Attachment 5.
3. Notes the comparative analysis to prior year audited Annual Financial Statements and original adopted 2022-23 budget (Analytical Review), as included at Attachment 2.

Carried Unanimously

7.7 Meeting with the External Auditors in Confidence

Report Reference FRAC231109R7.7

Moved Mr Hubbard **Seconded Councillor Veliskou**

That Pursuant to Section 90(2) and (3)(g) of the Local Government Act 1999, orders that all persons present, be excluded from the meeting, with the exception of Tim Muhlhausler and Juliano Freitas from Galpins, as the Finance, Risk and Audit Committee meets with Council's External Auditors, on the basis that the Finance and Audit Committee is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to commercial information of the Council.

Carried Unanimously

10.48am the meeting went into confidence

10.56am the meeting came out of confidence

Moved Mr Hubbard **Seconded Councillor Veliskou**

1. Include the following comments within the minutes:

- The Auditors noted there was a good relationship and collaboration between the Auditors and Management.
- There was a potential risk noted in relation to unrecorded overtime and managing the risk of overwork. It was noted there are processes in place to help mitigate this risk.

Carried Unanimously

7.3 Finance, Risk and Audit Committee Annual Report to Council 2022/23

Report Reference FRAC231109R7.3

Moved Mr Hubbard **Seconded Councillor Hoffmann**

That the Finance, Risk and Audit Committee:

1. Endorse the Finance, Risk and Audit Committee Annual Report for 2022/23 (Attachment 1 to this report) to be presented to Council at its meeting on 28 November 2023, subject to amendments as required.

Carried Unanimously

7.4 Information Services Plan

Report Reference FRAC231109R7.4

The General Manager Corporate Services and Chief Information Officer introduced the item and provided a summary of the draft Information Services Plan. The following discussion was noted:

- The Information Services Plan was developed following a review and close out of the Digital Transformation Project which identified a lack of overarching strategy, principles and framework. The Plan includes extensive consultation and engagement with specific work areas, ELT, SLT, governance and business intelligence team. The plan includes all the elements to ensure the organisation doesn't deviate from the plan.
- The Information services team were actively involved in the development of the plan which helped to challenge some of the thinking around different elements and standards. It provided an opportunity to reflect and enable due diligence to deliver better outcomes.
- There are three main components to the plan; exceptional customer experience, innovation and relevance, and consolidation and efficiency.
- The Chief Information Officer talked through the 'IS Strategy on a page' to demonstrate a wholistic view of the customer portal and management portal.

- The Committee referred to the proposed T27 program overview querying whether this was based on a priority list. Management commented the delivery of the program is broken up into 5 different streams of activity, each stream with a Project Manager and resources appointed. Priorities have been identified within each stream which has also been considered with change management across the organisation.
- The strategy and program will be reviewed every year, adapting to changes as required. Each project will require several phases including initiation, scoping and analysis by ELT to ensure the appropriateness.
- There is a considered risk that comes with the plan; however, management are confident it will deliver the desired outcomes.
- The Committee noted the plan was complex noting the importance of considering the perspective of council and the user will be important.
- The Committee discussed the governance and ethics around the use of artificial intelligence (AI). Management commented there are some elements of AI already been used throughout Council such as the webchat, and are exploring future opportunities, noting that NSW are leading the way in this space. It was acknowledged there is a place for AI and the importance balancing this with face-to-face services as well. The Customer Service volunteer management triage service pilot project is a good example of balancing these services.
- The Committee discussed the costs, noting that at this stage they were only indicative over a 4-year timeframe. The committee suggesting including options when this is presented to Council including a stretch program and what this might look like.
- The Committee also suggested there may be an element missing around the risk if the elements identified in the plan aren't achieved and the importance of identifying the cost savings for council.

Moved Mr Hubbard **Seconded Councillor Hoffmann**

That the Finance, Risk and Audit Committee:

1. Review and provide feedback on the IS Strategy.

Carried Unanimously

8 Reports for Noting

8.1 Council Member Report

Report Reference FRAC231109R8.1

The Committee noted Councillor Veliskou was re-appointed to the Committee from November 2023, whilst the second Council member position remained vacant.

The Committee discussed the benefits of an additional member and proxy member noting the workload and nature of the committee required a high level of commitment and acknowledged the contribution from Councillor Hoffmann.

The Committee noted Ms Nicolle Rantanen-Reynolds was also re-appointed to the Committee and Mr Hubbard appointed as Councils representative on the SRWRA Audit Committee

The Committee also discussed EV Fleet transition, commenting they were comfortable the infrastructure had been considered and future opportunities were being explored.

Action: consider including the option for a proxy member in the Finance, Risk and Audit Committee Terms of Reference, currently under review.

Moved Mr Hubbard **Seconded Councillor Hoffmann**

That the Finance, Risk and Audit Committee:

1. Notes this report.

Carried Unanimously

8.2 Debtors Report

Report Reference FRAC221011R8.2

The Committee noted the report as read discussed the debt in relation to the community facility which has been fully provided for in the accounts.

The Committee also noted most balances are on the increase and to continue to monitor for any trends. Management commented this was a result of cost-of-living pressure and lately we are seeing an increase in ratepayers seeking payment plans. This will continue to be monitored monthly through the performance organisation reporting.

Moved Mr Hubbard **Seconded Councillor Hoffmann**

That the Finance and Audit Committee:

1. Note this Report.

Carried Unanimously

8.3 Annual Investment Report 2022-23

Report Reference FRAC231109R8.3

The Committee noted the Annual Investment Report 2022-23 commenting on the favourable differential benchmark variation being the smallest in 6 years. Management noted that throughout the year, cash reserves were reducing, and term deposits were on hold for smaller periods of time than in the prior year, in addition, the number of interest rate changes throughout the year had an impact.

Moved Councillor Veliskou **Seconded Councillor Hoffmann**

That the Finance, Risk and Audit Committee:

1. Notes the Investment Performance Report 2022-23.

Carried Unanimously

8.4 Aged Care Quality Standards

Report Reference FRAC231109R8.4

General Manager City Services and Team Leader positive ageing and inclusion introduced the item and provided an update on the outcome of the City of Marion's Aged Care Quality Standards Assessment conducted in August 2023. The following comments were noted:

- A tremendous amount of work had gone into preparing for the assessment to ensure compliance with the standards.
- Following two non-compliant audits, the organisation is now at compliance noting there is still a lot of work to be done behind the scenes including training, developing culture, process improvement and performance management, however the team has achieved a huge success in hitting the goals.
- The Committee congratulated the team on this achievement and the maturity of the team as a result.
- The Committee queried whether we had an idea of the types of complaints received. Staff commented these were mainly relating to the quality of cleaning and the cancellation of services if workers were unavailable. Staff have worked with agencies to help address these issues by looking to re-schedule appointments rather than cancel altogether.
- The Committee discussed the additional grant funding noting this contributed towards extra services that were funded including social support, meal services and social support groups.
- The Committee noted there were future discussions to be held in looking at the services provided and ensuring value to the community.

Moved Councillor Hoffmann **Seconded Councillor Veliskou**

That the Finance, Risk and Audit Committee:

1. Notes the report from the Aged Care Quality and Safety Commission dated 11 October 2023.

Carried Unanimously

9 Workshop / Presentation Items – Nil

10 Other Business

The meeting was declared closed at 11.49am.

CONFIRMED THIS 12 DAY OF DECEMBER 2023

_____

CHAIRPERSON

11 Confidential Items

11.1 Cover Report - Confirmation of minutes of the Confidential Finance, Risk and Audit Committee Meeting held on 9 November 2023	
Report Reference	GC231128F11.1
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Mitchell
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REASON FOR CONFIDENTIALITY

Local Government Act (SA) 1999 S 90 (2) 3

(e) matters affecting the security of the council, members or employees of the council, or council property, or the safety of any person

RECOMMENDATION

That pursuant to Section 90(2) and (3)(e) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, Chief Financial Officer, General Manager City Development, General Manager City Services, General Manager Corporate Services, Manager Office of the Chief Executive, Unit Manager Governance and Council Support and Governance Officer, be excluded from the meeting as the Council receives and considers information relating to Confirmation of Minutes of the Confidential Finance, Risk and Audit Committee Meeting held on 9 November 2023, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to matters affecting the security of the Council.

12 Corporate Reports for Decision

12.1 Annual Financial Statements for the year ended 30 June 2023	
Report Reference	GC231128R12.1
Originating Officer	Unit Manager Statutory Finance & Payroll – Andrew Doyle
Corporate Manager	Chief Financial Officer - Ray Barnwell
General Manager	General Manager Corporate Services - Angela Allison

REPORT OBJECTIVE

The objective of this report is to present to Council the City of Marion's Annual Financial Statements for the financial year ended 30 June 2023 for adoption. The reports provided include:

1. **Representation letter** (Attachment 1) - audit of annual financial report for period 1 July 2022 to 30 June 2023. The purpose of this letter is to express an opinion as to whether the financial report is prepared in accordance with Australian Accounting Standards, the *Local Government Act 1999* and other mandatory reporting requirements in Australia. This letter will be signed by Tony Harrison, CEO once the financial statements have been adopted by Council.

2. **Analytical Review** (Attachment 2) - Comparative analysis to prior year Audited Financial Statements and comparison to the original adopted 2022-23 budget.

3. **Annual Financial Statements** for year ended 30 June 2023 – (Attachments 3 to 4).

4. **External Auditor (Galpins) Audit Completion Report** – (Attachment 5).

These reports were provided for review and consideration to the Finance, Risk and Audit Committee (FRAC) on 9 November 2023 (FRAC231107R7.6). The Annual Financial Statements to 30 June 2023 have now been fully endorsed by the FRAC prior to being brought to Council for adoption.

EXECUTIVE SUMMARY

The 2022-23 Annual Financial Statements demonstrate Council's continued strong financial performance, providing a sound basis for long-term objectives set out in the Strategic Plan.

In summary, Council reports an operating deficit for the 2022-23 year of $0.314m compared to an operating surplus of $0.542m for 2021-22. The key factors contributing to the movement in the operating result are detailed in the analytical review (Attachment 2).

The Annual Financial Statements for the year ended 30 June 2023 have been completed with Council's Auditors indicating they expect to issue an unmodified audit opinion, subject to the satisfactory completion of the following matters:

- A subsequent events review up to the date of the audit opinion
- Receipt of management's signed representation letters

This report has been prepared in accordance with section 127 of the Local Government Act 1999 and the Local Government Accounting Regulations.

In accordance with section 125 of the Local Government Act 1999 Council's external auditors have also assessed the internal financial control environment in regard to Council's compliance with all material aspects of the Act.

Council's Auditors have indicated that they expect to issue an unmodified audit opinion with regards to council's internal control environment.

As part of the annual audit process Council's external auditors also perform a number of minor grant audits, which are required as part of each individual funding agreement.

Next Steps

In conjunction with the adoption of the 2022-23 audited Annual Financial Statements the 1st Budget Review 2023-24 process will be completed which includes:

- Adoption of the 2022-23 Carryovers & Unexpended Grants (noting that the funding relating to projects which have been re-timed will be brought into the budget when required) as part of the 2023-24 First Budget Review;

- Reconciling and identifying the 2022-23 funding savings achieved against Council's adopted 2022-23 budget.

RECOMMENDATION

That Council:

1. **Adopts the City of Marion audited Annual Financial Statements for the year ended 30 June 2023 (Attachments 3)**
2. **Authorises the Mayor and CEO to sign off on the audited Annual Financial Statements for the year ended 30 June 2023 (Attachments 3) and authorises the CEO to sign off on the Management Representation letter (Attachment1).**
3. **Receive the Southern Region Waste Resource Authority (SRWRA) 2022-23 audited Annual Financial Statements (Attachment 4).**
4. **Notes the comparative analysis to prior year audited Annual Financial Statements and original adopted 2022-23 budget (Analytical Review), as included at Attachment 2.**
5. **Notes Galpins Audit Completion Report, as included at Attachment 5.**

GENERAL ANALYSIS

The Statements have been prepared in accordance with applicable Australian Accounting Standards and the Local Government Regulations.

The Local Government Accounting Regulations require that a Council must prepare its accounts for audit by the second Friday in October and on or before 30 November, supply a copy of the Audited Financial Statements to each of the following:

- The Minister responsible for Local Government
- The Local Government Grants Commission
- The Deputy Commonwealth Statistician and Government Statistician

Legal / Legislative / Policy:

Local Government Act 1999, Local Government (Financial Management) Regulations 2011

DISCUSSION

Four main statements are prepared as part of the Annual Financial Statements as summarised below:

STATEMENT OF COMPREHENSIVE INCOME

The Statement of Comprehensive Income details Council's revenues and expenses for the reporting period 1 July 2022 to 30 June 2023 and reveals an operating deficit (before capital revenues and contributed assets) of $0.314m for 2022-23 compared to an operating surplus of $0.542m for 2021-22. The key movements in operating revenue and expenses are noted below with further analysis detailed in the analytical review (Attachment 2).

Operating Income – prior year comparison

Total Operating Income for 2022-23 increased 2.2% at $104.631m compared to $102.422m in 2021-22. Council adopted a two per cent rate increase in 2022-23 with the increase in rates revenue of $2.451m including underlying growth of 1% in ratable properties contributing to the increase. Other increases in revenue include user charges ($0.985m) and investment income ($0.792m) expected with the significant increase in interest rates, offset by a reduction in operating grant income of $1.843m on prior year.

Several other smaller variances are outlined and further detailed in Attachment 2 (“Analytical Review – against Prior Year Actual”).

Operating Expenses – prior year comparison

Total Operating expenses for 2022-23 increased by 3% at $104.945m compared to prior year actuals of $101.880m in 2021-22. The total increase of $3.065m on prior year actual costs is primarily a result of:

- Employee costs increased by $2.244m - stemming largely from Enterprise Agreements annual increases ($1.545m) in addition to additional resourcing endorsed by Council to support the newly opened Mitchell Park Sports and Community Centre and other service improvements ($0.458m).

- Materials, Contracts & Other Expenses decreased by $0.512m (1.1%) - increases in relation to costs pressures and additional expenditure on building maintenance and utility costs were offset by decreased operating expenditure on prior year for projects including the Digital Transformation project.

- Further analysis is detailed in Attachment 2 - (“Analytical Review – against Prior Year Actual”).

Other key variances reported on the Statement of Comprehensive Income:

Capital Revenues and Revaluation – prior year comparison.

Grants recognised specifically for New or Upgraded Assets increased by $2.828m to $9.087m. This increase reflects grant funding for key infrastructure projects including Council’s Alternative Water Supply project ($1.740m), Coastal Walking Trail Project ($1.107m) along with funding for Local Roads and Community Infrastructure projects of $2.246m.

Another key movement includes Changes in Revaluation Surplus – IPP&E a decrease of $58.179m which reflects the change in the valuation method (straight line) for all assets following the comprehensive revaluation of major buildings and infrastructure assets undertaken by

independent professional valuers in 2022-23.

Variances against the 2022-23 Statement of Comprehensive Income are further detailed in Attachment 2 ("Analytical Review – against Prior Year Actual").

KEY OPERATING RATIOS

OPERATING SURPLUS RATIO	2023	2022	2021
Operating Surplus / Total Operating Income	**(0.30%)**	0.53%	0.26%

This ratio expresses the operating surplus as a percentage of total operating revenue. The target set in Council's Long Term Financial Plan is to "maintain a financial position at an average of between 0 and 10% over any five financial years".

Comment:

The actual result for 2022-23 Operating Surplus Ratio has fallen into a marginally negative position which was anticipated and impacted with expenditure for Digital Transformation projects flowing through operations. The 5 year average Operating Surplus Ratio is 3.99% well within Council's targeted ratio bandwidth of 0 –10%.

RATE REVENUE RATIO	2023	2022	2021
Rate Revenue / Operating Revenue	**81%**	80%	82%

This ratio expresses rate revenue as a percentage of operating revenue.

Although this ratio is not a prescribed ratio required by the 'Model Set of Accounts' it is a valuable indicator as it highlights Council's reliance on rates as a revenue source and the need for Council to seek alternative sources of income.

Comment:

Council's reliance on rate revenue increased slightly in 2022-23 due to a decrease in other income sources such as Grants, Subsidies and Contributions and a modest increase in rate revenue.

STATEMENT OF FINANCIAL POSITION

The Statement of Financial Position provides details of Council's assets, liabilities and equity as at 30 June 2023.

Infrastructure, Property, Plant & Equipment (IPP&E):

Council's IPP&E decreased by $60.413m (5.0%) compared to 2021-22. Council completed construction on $19.377m of new and renewed assets in 2022-23 offset by depreciation of $17.732m, a once off infrastructure revaluation decrement of $71.093m, a buildings revaluation increment of $12.914m and disposals and other minor adjustments of $3.880m.

The 2023 comprehensive infrastructure revaluation was undertaken for the first time using the straight-line method. This differs from the 'Match Pattern' method used previously. The method change was recommended as part of the implementation of the new asset system and is

consistent with independent valuation methodology across all other asset classes. The valuation has been prepared by Councils independent valuers (APV) endorsed by Council's external auditors (Galpins). It is important to note that despite the once off revaluation movement, it is not a result of a material decrease in service capacity or condition of infrastructure assets but reflects the valuation methodology change.

The table below identifies the key contributors to the movement in Council's non-current assets.

	2023 $000s	2022 $000s	Increase/(Decrease) $000s
Buildings	143,439	130,923	12,516
Infrastructure	608,725	684,884	(76,159)

Other variances when comparing 2022-23 against the 2021-22 Statement of Financial Position are further detailed in Attachment 2 ("Analytical Review – against Prior Year Actual").

ASSET RENEWAL FUNDING RATIO	2023	2022	2021
Net Asset Renewals / Targeted Renewal Expenditure	**82%**	78%	86%

Net asset renewal expenditure is defined as net capital expenditures on the renewal and replacement of existing assets and excludes new capital expenditure on the acquisition of additional assets.

This ratio indicates whether the Council is renewing or replacing existing assets at the rate of consumption. A long-term average ratio of 100% would indicate that Council is investing adequately in maintaining its asset base. The annual target is between 90–110%.

Comment:

Council's Long Term Financial Plan (LTFP) is set to achieve an average Asset Renewal Funding Ratio of 100% over the next three years and over the 10-year term of the LTFP.

The ratio of 82% achieved in 2022-23 is below the target of 90% and was impacted by supply chain issues particularly in relation to the renewal program for fleet, with funding of $1.035m carried over into 2023-24 for fleet renewal.

BORROWINGS

In assessing Council's financial position, it is appropriate to consider liabilities in relation to borrowings. Borrowings are required by Council from time to time to finance strategic long-term assets for the orderly development of the City. With no new borrowings taken out in 2022-23 due to Council's strong cash holding position, Council's total borrowings as at the 30 June 2023 were $2.687m - a net decrease of $0.876m over the level of borrowings in June 2022. Council is in a strong position to take on the forecast borrowings of $30.5m outlined in Council's adopted LTFP over the next couple of years.

KEY DEBT RATIOS

The following indicators are used to monitor Council's performance in relation to its current level of debt.

NET FINANCIAL LIABILITIES RATIO	2023	2022	2021
Net Financial Liabilities / Total Operating Revenue	**(9%)**	(11%)	(34%)

This ratio indicates the extent to which net financial liabilities of the council can be met by the council's total operating revenue and is based on the Net Financial Liabilities above.

Comment:

This result reflects that Council's Financial Assets currently exceed its Financial Liabilities predominantly as a result Council's current holding of cash for unexpended grants, funding for multi-year capital projects, funding for projects carried over or re-timed to 2023-24 and beyond. Council's capacity to meet its financial obligations from operating revenues is strong with capacity to meet its future requirements identified in Council's Long Term Financial Plan.

Net interest costs are defined as total interest expenses less total interest revenues. This ratio

INTEREST COVER RATIO	2023	2022	2021
Net Interest Expense / Total Operating Revenue	**(0.04%)**	(0.1%)	(0.2%)

indicates the extent to which Council's commitment to interest expenses are met by total operating revenues.

Comment:

Negative ratios have been recorded for the past 7 years reflecting interest revenues being greater than interest expenses.

DEBT SERVICING RATIO	2023	2022	2021
Principal + Interest / Total Operating Revenue	**1.04%**	1.08%	1.28%

This ratio identifies Council's ability to service its debt obligations from operating revenues, with the target range set at 0 to 5%.

Comment:

The ratio confirms that Council has a low debt holding and is well positioned for future borrowings outlined in its Long Term Financial Plan. The 1.04% result is well below the upper end of the target range of between 0 and 5%.

STATEMENT OF CHANGES IN EQUITY

The Statement of Changes in Equity reconciles the opening and closing balances of Council's equity over the reporting period.

The balance of equity represents Council's net worth of $1,175m as reflected in the Statement of Financial Position.

CASH FLOW STATEMENT

The Cash Flow Statement details the cash movements for the year ended 30 June 2023 and reconciles with Note 11 of the Annual Financial Statements.

The Statement indicates an increase in Cash, Cash Equivalents and Investments of $2.591m compared to 30 June 2022. As previously mentioned, a sizable portion of the cash position is committed to unexpended grants, carryovers and re-timed capital works. Council also retains cash reserves quarantined for ongoing multi-year major projects and long term asset management objectives.

RESERVE FUNDS

A review of the balances of Council's reserves indicates that they are at a level sufficient to meet their purpose and intent which are listed in Note 9 Reserves in Attachment 3. Council's current Reserve funds are made up of the following:

Grants and Carryovers Reserve: **$19.261m**
This is made up of grant funded carryover projects and capital works carried over to 2022-23 or re-timed to future years as required.

Open Space Reserve: **$2.052m**
It is considered by management that the current balance of this fund is adequate to meet its intended purpose.

Asset Sustainability Reserve – General **$6.306m**
This fund is considered by management to be adequate to provide Council with the funding capacity to manage its long term asset management objectives. Funding in this reserve is quarantined to support key infrastructure projects continuing and commencing in 2023-24 including the Coastal Walking Trail, Alternative Water Supply Project, MCC Plaza redevelopment, Seacliff Golf Park and Cove Sports.

Asset Sustainability Reserve – Water Reserve **$1.159m**
This reserve has been established to quarantine revenue received and savings identified from the sale and use of treated stormwater from the Oaklands Wetland to further develop third party supply opportunities.

EQUITY ACCOUNTED INVESTMENT

Council has part ownership in equity accounted investments and is required to include its equity share in these in its Annual Financial Statements along with copies of these entities' Financial Statements.

Southern Region Waste Resource Authority (SRWRA)

SRWRA provides and operates services for the management of waste and waste facilities on behalf of its constituent councils – The Cities of Onkaparinga, Marion and Holdfast Bay – ensuring that a long term Waste Management Strategy exists in the southern region of Adelaide. The City of Marion has a 30% share in SRWRA.

ATTACHMENTS

1. Attachment 1 - Management Letter of Representation [**12.1.1** - 5 pages]
2. Attachment 2 - Analytical Review 2022-23 [**12.1.2** - 3 pages]
3. Attachment 3 - Annual Financial Statements 30 June 2023 [**12.1.3** - 47 pages]
4. Attachment 4 - SRWRA Annual Report 2022-2023 [**12.1.4** - 52 pages]
5. Attachment 5 - Galpins - Audit Completion Report 2022-23 [**12.1.5** - 20 pages]

31 October 2023

PO Box 21, Oaklands Park
South Australia 5046

245 Sturt Road, Sturt
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E council@marion.sa.gov.au

Mr Tim Muhlhausler
Partner
Galpins Accountants Auditors and Business Consultants
PO Box 4067
Norwood South SA 5067

Dear Tim,

This representation letter is provided in connection with your audit of the financial report of City of Marion (the Council) for the year ended 30 June 2023 for the purpose of expressing an opinion as to whether the financial report presents fairly in accordance with the Australian Accounting Standards, *Local Government Act 1999* and *Local Government (Financial Management) Regulations 2011*.

We confirm that *(to the best of our knowledge and belief, having made such enquiries as we considered necessary for the purpose of appropriately informing ourselves):*

A. FINANCIAL REPORT

1. We have fulfilled our responsibilities, as set out in the terms of the audit engagement letter, for the preparation of the financial report in accordance with Australian Accounting Standards, *Local Government Act 1999* and *Local Government (Financial Management) Regulations 2011*; in particular the financial report presents fairly in accordance therewith.

2. We acknowledge our responsibility for the design, implementation and maintenance of internal control for the preparation of the financial report in accordance with Australian Accounting Standards, *Local Government Act 1999* and *Local Government (Financial Management) Regulations 2011*.

3. Significant accounting policies adopted in the preparation of the financial report are fully and fairly described in the financial report.

4. Significant assumptions used by us in making accounting estimates, including those measured at fair value, are reasonable.

5. Related party relationships and transactions have been appropriately accounted for and disclosed in accordance with the requirements of Australian Accounting Standards. Such transactions with related party may include:

- sales, purchases, loans, transfers of assets / liabilities/ services, leasing arrangements, guarantees etc.
- all balances due to or from related party at year end.

6. All events subsequent of the date of the financial report for which Australian Accounting Standards require adjustment or disclosure have been adjusted or disclosed.

7. There are no identifiable misstatements, both individually and in the aggregate, within the financial report.

B. OWNERSHIP

1. The Council has good title (or lease interest) in all assets recorded in the accounts.

C. VALUATION

1. We have no plans and intentions that may affect materially the carrying value, or classification, of Council's assets and liabilities.

2. The fair value of land and buildings as determined by the external valuer is reasonable.

3. Adequate provisions have been recorded in the accounts for all anticipated losses.

4. Depreciation rates for capital and other assets have been reviewed having regard to such factors as asset usage and obsolescence. Any adjustment to reflect the most recent assessment of the useful lives of all capital and other assets has been recognised and disclosed in the financial report.

5. The carrying amount of capital and other assets does not materially differ from its fair value at the reporting date.

D. Information Provided

1. We have provided you with:

   - access to all information of which we are aware that is relevant to the preparation of the financial report such as records, documentation and other matters;

- additional information that you have requested from us for the purpose of the audit; and
- unrestricted access to persons within the Council from whom you determined it necessary to obtain audit evidence.

2. All transactions have been recorded in accounting records and are reflected in the financial report.

3. We acknowledge our responsibility for the design, implementation and maintenance of internal control to prevent and detect fraud.

4. We have disclosed to you the results of our assessment of the risk that the financial report may be materially misstated as a result of fraud.

5. We have disclosed to you all information in relation to fraud or suspected fraud that we are aware of and that affects the Council and involves:

   - management;
   - employees who have significant roles in internal control; or
   - others where the fraud could have a material effect on the financial report.

6. We have disclosed to you all information in relation to allegations of fraud, suspected fraud, affecting the Council's financial report communicated by employees, former employees, analysts, regulators or others.

7. We have disclosed to you all known instances of non-compliance or suspected non-compliances with laws and regulations including all covenants, conditions or other requirements of outstanding debts, whose effects should be considered when preparing the financial report.

8. We have disclosed to you all known actual or possible litigation and claims whose effects should be considered when preparing the financial report; and accounted for and disclosed in accordance with the applicable financial reporting framework.

9. We have disclosed to you all known unusual commitments or contractual obligations that were not in the ordinary course of business whose effects should be considered when preparing the financial report.

10. We have disclosed to you the identity of the Council's related parties and all the related party relationships and transactions of which we are aware.

E. COMPLETENESS

1. All assets owned or controlled by the Council have been recorded in the accounts.

2. All services rendered prior to the year-end have been recorded in the correct financial year.

3. Inventory does not include items not paid for and for which no liability has been recorded in the accounts at year-end.

4. All charges to capital assets (and additions under capital leases) during the year represent actual additions and no expenditure of a capital nature have been charged to expenses during the year.

5. All capital assets sold or dismantled during the year have been properly accounted for in the accounts.

6. Capital and other assets with a limited life are being depreciated, amortised, or otherwise written off as a charge to income over their estimated useful lives in a systematic and rational manner.

7. All liabilities of the Council at year-end have been recorded in the accounts (including provisions for such items as salaries and wages, employee benefits, professional services and long term debts).

F. ELECTRONIC PUBLICATION OF FINANCIAL REPORT

1. We acknowledge our responsibility for the electronic presentation of the audited financial report and independent auditor's report on the internet is identical to the signed hard copy version.

2. We acknowledge our responsibility to clearly differentiate between audited and unaudited information in the construction of the Council's website as we understand the risk of potential misrepresentation.

3. We acknowledge our responsibility for the design, implementation and internal control to ensure the security and integrity of the data published on the internet.

4. We acknowledge our responsibility to only publish the independent auditor's report when the full financial report is presented on the website.

G. OTHER

1. Minute book provided to you contains complete and authentic minutes of all meetings and committees held throughout the year to the most recent meetings.

2. We believe that the Council will be able to meet its financial commitments when they fall due.

Yours Sincerely,

Tony Harrison
Chief Executive Officer

ATTACHMENT 2

ANALYTICAL REVIEW - against Prior Year Actual

Statement of Comprehensive Income	2022/23 $000's	2021/22 $000's	Variance $000's	Variance %	Favourable/ (Unfavourable)	Analysis
Income						
Rates Revenues	84,330	81,879	2,451	3.0%	F	Council adopted a 2% rate rise in addition to movement due to the growth rate in rateable properties of 1%.
Statutory Charges	2,542	2,348	194	8.3%	F	Primarily from an increase in Planning, Development Assessment and Inspection Fees revenue ($172k).
User Charges	3,995	3,010	985	32.7%	F	This relates to an increase in Income primarily from Mitchell Park Sporting Faciliies ($394k), Rental income from new lease agreements executed in 2022-23 ($227k) and an increase in Admission Charges for the Marion Outdoor Pool ($215k).
Grants, Subsidies & Contributions	9,899	11,742	(1,843)	(15.7%)	U	The decrease in grant funding reflects the final instalments for the once off grant for Food Waste Recycling Program ($563k) and the Coastal Walking Trail renewal ($1,193k) being received in 2021-22. A decrease in Home and Community Care Grants ($535k) was also experienced in 2022-23.
Investment Income	1,157	365	792	217.0%	F	An increase in investment income due to a significant increase in the interest rates on prior year for deposits held.
Reimbursements	792	690	102	14.8%	F	Predominately relates to reimbursment of utilities costs from lessees signed on part way through 2021-22 ($63k) and an a new agreement for hire of an item of plant ($39k).
Other Income	1,271	1,506	(235)	(15.6%)	U	Predominately relates to a decrease in Cross Council Labour Recovery.
Net Gain - Equity Accounted Businesses	645	882	(237)	(26.9%)	U	Movement in equity accounted investments - refer Note 19 and SRWRA Annual Financial Statements.
Total Income	**104,631**	**102,422**	**2,209**	**2.2%**		
Expenses						
Employee Costs	42,378	40,134	2,244	5.59%	U	Includes annual increases from Enterprise Agreements ($1,375k) and increase by 0.5% in the Super Guarantee ($170k). In addition, Council endorsed additional resourcing primarily to support the operations at the newly opened Mitchell Park Sports and Community Centre and other service improvements ($458k).
Materials, Contracts & Other Expenses	44,629	45,141	(512)	(1.1%)	F	Predominately relates to a decrease in contractor expense for Cleaning ($267k) and lower than forecast Cross Council Labour expense ($224k).
Depreciation, Amortisation & Impairment	17,732	16,334	1,398	8.6%	U	Increase in depreciation expense due to the full year impact of $39.6m of New Asset constructed in 2021-2022 in addition to the impact of the Revaluation of Infrastructure Assets at 30/6/2022 ($632k).
Finance Costs	206	271	(65)	(24.0%)	F	No new borrowings were taken out resulting in a decrease in interest expense.
Total Expenses	**104,945**	**101,880**	**3,065**	**3.0%**		
Operating Surplus/(Deficit)	**(314)**	**542**	**(856)**	**(157.9%)**		
Asset Disposal & Fair Value Adjustments	(382)	(1,384)	1,002	(72.4%)	F	Asset disposal differences along with higher sales consideration received in 2022-23 for Plant and equipment and disposal of excess minor land holdings.
Amounts Received Specifically for New or Upgraded Assets	9,087	6,259	2,828	45.2%	F	In 2022-23 Council received funding for the Alternative Water Supply ($1.740m) and Coastal Walking Trail - New Bridges ($1.107m) along with additonal funding for Local Roads and Community Infrastructure ($2.246m). The increase in grant funding in 2022-23 is largely offset by one off grants received in 2021-22 for Southern Soccer Facility ($1.029) and Hugh Johnson Boulevard ($0.801m). See note 2(g) for detailed breakdown.
Physical Resources Received Free of Charge	727	1,396	(669)	(47.9%)	U	Relates to a decrease in Infrastructure assets received relating to the Tonsley redevelopment and Sheidow Park.
Net Surplus/(Deficit)	**9,118**	**6,813**	**2,305**	**33.8%**		
Other Comprehensive Income						
Changes in Revaluation Surplus - IPP&E	(58,179)	37,042	(95,221)	(257.1%)	U	Reflects change in the valuation of assets following a comprehensive revaluation of building and infrastructure assets undertaken by independent professional valuers in 2022-23.
Share of Other Comprehensive Income - Equity Accounted Council Business	0	346	(346)	(100.0%)	U	Relates to Councils share of SRWRA Asset Revaluation in 2021-22.
Total Other Comprehensive Income	**(58,179)**	**37,388**	**(95,567)**	**(255.6%)**		
Total Comprehensive Income	**(49,061)**	**44,201**	**(93,262)**	**(211.0%)**		

ATTACHMENT 2

ANALYTICAL REVIEW - against Prior Year Actual

Statement of Financial Position	2022/23 $000's	2021/22 $000's	Variance $000's	Variance %	Analysis
ASSETS					
Current Assets					
Cash & Cash Equivalents	26,631	24,639	1,992	8.1%	Increase in short term deposits on prior year.
Trade & Other Receivables	6,512	5,279	1,233	23.4%	Movements relate to General Debtors of $2.458m which increased $0.726m from 2021-22 and Rates Debtor of $2.255m, which decreased by $0.545m.
Other Financial Assets	3,000	2,400	600	25.0%	Relates to an increase of funds invested in term deposits with over 90 day terms at 30 June.
Inventories	678	500	178	35.6%	Relates to an increase of inventories held.
Total Current Assets	**36,821**	**32,818**	**4,003**	**12.2%**	
Non-Current Assets					
Equity Accounted Investments in Council Businesses	8,501	7,855	646	8.2%	Movement in equity accounted investments - refer Note 19 and SRWRA Annual Financial Statements.
Infrastructure, Property, Plant & Equipment	1,137,602	1,198,015	(60,413)	(5.0%)	Movements in valuation of infrastructure assets and asset acquisitions, disposals and depreciation.
Other Non-Current Assets	18,725	6,659	12,066	181.2%	Increase in Work In Progress balances relates to a number of projects incomplete as at 30 June 2023 including The Coastal Walkway, Alternitive Water Supply, Clark/Naldera/Nakunda Drainage and Morphett Road Streetscapes.
Total Non-Current Assets	**1,164,828**	**1,212,529**	**(47,701)**	**(3.9%)**	
TOTAL ASSETS	**1,201,649**	**1,245,347**	**(43,698)**	**(3.5%)**	
LIABILITIES					
Current Liabilities					
Trade & Other Payables	16,830	11,029	5,801	52.6%	Reflects the increase in grant funding received in 2022-23 for future capital projects ($6.029m).
Borrowings	929	876	53	6.1%	Current borrowings (current loan principle component) decreasing as existing loans are being paid down. No new loans established in 2022/23.
Provisions	6,722	6,346	376	5.9%	Increase in Employee Provisions.
Lease Liabilities	6	10	(4)	-	Reduction in lease liability due to leases ending.
Total Current Liabilities	**24,487**	**18,261**	**6,226**	**34.1%**	
Non-Current Liabilities					
Borrowings	1,758	2,687	(929)	(34.6%)	Reduction in total borrowings in line with scheduled repayments of existing loans - no new borrowings taken out during 2022/23.
Provisions	660	594	66	11.1%	Increase in Employee Provisions.
Lease Liabilities	0	0	0	-	
Total Non-Current Liabilities	**2,418**	**3,281**	**(863)**	**(26.3%)**	
TOTAL LIABILITIES	**26,905**	**21,542**	**5,363**	**24.9%**	
Net Assets	**1,174,744**	**1,223,805**	**(49,061)**	**(4.0%)**	
EQUITY					
Accumulated Surplus	434,637	427,628	7,009	1.6%	Refer Statement of Comprehensive Income & Statement of Change in Equity (movement in comprehensive income net of reserve transfers).
Asset Revaluation Reserves	711,329	769,508	(58,179)	(7.6%)	Reflects change in the valuation of assets following a comprehensive revaluation of building and infrastructure assets undertaken by independent professional valuers in 2022-23.
Other Reserves	28,778	26,669	2,109	7.9%	Increase in amounts held in Council's Accounting Reserves.
Total Council Equity	**1,174,744**	**1,223,805**	**(49,061)**	**(4.0%)**	

ATTACHMENT 2

ANALYTICAL REVIEW - against Adopted Budget

Statement of Comprehensive Income	2022/23	Original Budget	Variance	Variance	Favourable/ (Unfavourable)	Analysis
	$000's	$000's	$000's	%		
Income						
Rates Revenues	84,330	84,146	184	0.2%	F	Primarily relates to lower than forecast requirement for Rate Rebates ($62k) as well as interest on overdue balances being greater than forecast ($41k).
Statutory Charges	2,542	2,194	348	15.9%	F	Increase in forecast Planning, Development Assessment and Inspection Fees Revenue ($174k), Parking Fines ($110k).
User Charges	3,995	2,765	1,230	44.5%	F	Increase in Rental Income for new agreements executed in 2022-23 financial year, not originally budgeted for. Increase in forecast Sales income for Mitchell Park Sporting Facility ($227) and Marion Outdoor Pool ($96k) along with an increase in forecast Admission charges for the Marion Outdoor Pool ($215k).
Grants, Subsidies & Contributions	9,899	6,929	2,970	42.9%	F	Primarily relates to Grant Commission Funding received in advance $2.068m and a number of smaller operating grants successfully attracted during the 2022-23 year.
Investment Income	1,157	200	957	478.5%	F	Actual interest revenue reflects a significant increase in official interest rates on cash holdings.
Reimbursements	792	1,159	(367)	(31.7%)	U	Relates to actual expenditure for Cross Council Labour Recovery being classified as Other Income (see below) where budget is classified as Reimbursements.
Other Income	1,271	780	491	62.9%	F	Relates to actual expenditure for Cross Council Labour Recovery being classified as Other Income where budget is classified as Reimbursements ($336k) and unbudgeted recoveries from insurance claims ($136k).
Net Gain - Equity Accounted Businesses	645	365	280	76.7%	F	Movement in equity accounted investments - refer Note 19 and SRWRA Annual Financial Statements.
Total Income	**104,631**	**98,538**	**6,093**	**6.2%**		
Expenses						
Employee Costs	42,378	41,584	794	1.9%	U	Primarily relates to an increase in unbudgeted positions ($242k), Enterprise Agreement increases ($241k), increase in employee leave provisions ($444k) offset by temporarily vacant positions.
Materials, Contracts & Other Expenses	44,629	37,960	6,669	17.6%	U	Primarily relates to elements of budgeted capital projects reclassified to operating ($2.78m) including Tarnham Road, MCC Plaza, Reserve Developments, BMX Pump Track, The Coastal Walkway and Streetscape projects. A total of $2.814m of expenditure was carried over from 2021-22, $1.174m of this was for multi-year Digital Transformation projects. An additional $482k was spent on Building Maintenance and Utilities costs.
Depreciation, Amortisation & Impairment	17,732	16,651	1,081	6.5%	U	Increase in depreciation expense for number of new assets being depreciated for the first time in combination with the consistent application of the straight line depreciation method for all asset classes following the implementation of Asset Management System.
Finance Costs	206	202	4	2.0%	U	
Total Expenses	**104,945**	**96,397**	**8,548**	**8.9%**		
Operating Surplus/(Deficit)	**(314)**	**2,141**	**(2,455)**	**(114.7%)**	U	
Asset Disposal & Fair Value Adjustments	(382)	0	(382)	0.0%	U	Infrastructure and Buildings disposals during 2022-23.
Amounts Received Specifically for New or Upgraded Assets	9,087	6,651	2,436	36.6%	F	Grant funding received for multi year projects not originally budgeted for including Local Roads Community Infrastructure Grant ($1.639m) Alternative Water Supply ($1.340m), Coastal Walking Trail ($1.107m), Sam Willoughby International BMX Facility ($375k). Anticipated grant funding of $2.5m for Marino Hall Upgrade did not materialise in 2022-23 (will be received over the coming 18 months in line with construction timeline).
Physical Resources Received Free of Charge	727	0	727	0.0%	F	Reflects contributed assets received and not budgeted for.
Net Surplus/(Deficit)	**9,118**	**8,792**	**326**	**3.7%**	F	
Other Comprehensive Income						
Changes in Revaluation Surplus - IPP&E	(58,179)	0	(58,179)	0.0%	U	Movement in Infrastructure assets due to full comprehensive revaluation carried out by independent valuer in 2022-23.
Share of Other Comprehensive Income - Equity Accounted Council Business	0	0	0	0.0%		
Total Other Comprehensive Income	**(58,179)**	**0**	**(58,179)**	**0.0%**		
Total Comprehensive Income	**(49,061)**	**8,792**	**(57,853)**	**(658.0%)**	U	

City of Marion

GENERAL PURPOSE FINANCIAL STATEMENTS

for the year ended 30 June 2023

City of Marion

General Purpose Financial Statements

for the year ended 30 June 2023

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City of Marion

General Purpose Financial Statements
for the year ended 30 June 2023

Certification of Financial Statements

We have been authorised by the Council to certify the financial statements in their final form.

In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2023 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.

Tony Harrison
Chief Executive Officer

Date:

Kris Hanna
Mayor

Date:

City of Marion

Statement of Comprehensive Income

for the year ended 30 June 2023

$ '000	Notes	2023	2022
Income			
Rates Revenues	2a	84,330	81,879
Statutory charges	2b	2,542	2,348
User charges	2c	3,995	3,010
Grants, subsidies and contributions - operating	2g	9,899	11,742
Investment income	2d	1,157	365
Reimbursements	2e	792	690
Other income	2f	1,271	1,506
Net gain - equity accounted council businesses	19(a)	645	882
Total income		104,631	102,422
Expenses			
Employee costs	3a	42,378	40,134
Materials, contracts and other expenses	3b	44,629	45,141
Depreciation, amortisation and impairment	3c	17,732	16,334
Finance costs	3d	206	271
Total expenses		104,945	101,880
Operating surplus / (deficit)		(314)	542
Physical resources received free of charge	2i	727	1,396
Asset disposal and fair value adjustments	4	(382)	(1,384)
Amounts received specifically for new or upgraded assets	2g	9,087	6,259
Net surplus / (deficit) [1]		9,118	6,813
Other comprehensive income			
Amounts which will not be reclassified subsequently to operating result			
Changes in revaluation surplus - I,PP&E	9a	(58,179)	37,042
Changes in Revaluation Surplus - Equity Accounted Council Businesses	19	–	346
Total other comprehensive income		(58,179)	37,388
Total comprehensive income		(49,061)	44,201

(1) Transferred to Statement of Changes in Equity

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

City of Marion

Statement of Financial Position

as at 30 June 2023

$ '000	Notes	2023	2022
ASSETS			
Current assets			
Cash and cash equivalent assets	5a	26,631	24,639
Trade and other receivables	5b	6,512	5,279
Other financial assets	5c	3,000	2,400
Inventories	5d	678	500
Total current assets		36,821	32,818
Non-current assets			
Equity accounted investments in council businesses	6a	8,501	7,855
Other non-current assets	6b	18,725	6,659
Infrastructure, property, plant and equipment	7	1,137,602	1,198,015
Total non-current assets		1,164,828	1,212,529
TOTAL ASSETS		1,201,649	1,245,347
LIABILITIES			
Current liabilities			
Trade and other payables	8a	16,830	11,029
Borrowings	8b	929	876
Provisions	8c	6,722	6,346
Lease Liabilities	8d	6	10
Total current liabilities		24,487	18,261
Non-current liabilities			
Borrowings	8b	1,758	2,687
Provisions	8c	660	594
Lease Liabilities	8d	–	–
Total non-current liabilities		2,418	3,281
TOTAL LIABILITIES		26,905	21,542
Net assets		1,174,744	1,223,805
EQUITY			
Accumulated surplus		434,637	427,628
Asset revaluation reserves	9a	711,329	769,508
Other reserves	9b	28,778	26,669
Total council equity		1,174,744	1,223,805
Total equity		1,174,744	1,223,805

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

City of Marion

Statement of Changes in Equity

for the year ended 30 June 2023

$ '000	Notes	Accumulated surplus	Asset revaluation reserve	Other reserves	Total equity
2023					
Balance at the end of previous reporting period		427,628	769,508	26,669	1,223,805
Net surplus / (deficit) for year		9,118	–	–	9,118
Other comprehensive income					
- Gain (Loss) on Revaluation of I,PP&E	7a	–	(58,179)	–	(58,179)
- Share of Gain (Loss) on Revaluation - Equity Accounted Council Businesses		–	–	–	–
Other comprehensive income		–	(58,179)	–	(58,179)
Total comprehensive income		9,118	(58,179)	–	(49,061)
Transfers between reserves		(2,109)	–	2,109	–
Balance at the end of period		434,637	711,329	28,778	1,174,744
2022					
Balance at the end of previous reporting period		403,189	732,120	44,295	1,179,604
Net surplus / (deficit) for year		6,813	–	–	6,813
Other comprehensive income					
- Gain (Loss) on Revaluation of I,PP&E	7a	–	37,042	–	37,042
- Share of Gain (Loss) on Revaluation - Equity Accounted Council Businesses		–	346	–	346
Other comprehensive income		–	37,388	–	37,388
Total comprehensive income		6,813	37,388	–	44,201
Transfers between reserves		17,626	–	(17,626)	–
Balance at the end of period		427,628	769,508	26,669	1,223,805

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

City of Marion

Statement of Cash Flows

for the year ended 30 June 2023

$ '000	Notes	2023	2022
Cash flows from operating activities			
Receipts			
Rates receipts		83,921	82,059
Statutory charges		2,565	2,369
User charges		4,359	3,131
Grants, Subsidies and Contributions (operating purpose)		10,254	10,156
Investment receipts		1,157	365
Reimbursements		863	748
Other receipts		6,160	12,804
Payments			
Finance payments		(206)	(271)
Payments to employees		(42,116)	(41,046)
Payments for materials, contracts and other expenses		(51,385)	(56,484)
Net cash provided by (or used in) operating activities	11b	15,572	13,831
Cash flows from investing activities			
Receipts			
Net disposal of investment securities		–	34,900
Amounts received specifically for new or upgraded assets		15,116	4,153
Sale of replaced assets		1,082	266
Sale of surplus assets		2,415	97
Payments			
Expenditure on renewal/replacement of assets		(9,684)	(9,959)
Expenditure on new/upgraded assets		(21,024)	(34,416)
Net purchase of investment securities		(600)	–
Net cash provided (or used in) investing activities		(12,695)	(4,959)
Cash flows from financing activities			
Payments			
Repayments of Borrowings		(876)	(828)
Repayment of Finance Lease Liabilities		(9)	(117)
Net cash provided by (or used in) financing activities		(885)	(945)
Net increase (decrease) in cash held		1,992	7,927
plus: cash & cash equivalents at beginning of period		24,639	16,712
Cash and cash equivalents held at end of period	11a	26,631	24,639
Additional information:			
plus: investments on hand – end of year	6b	3,000	2,400
Total cash, cash equivalents and investments		29,631	27,039

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

City of Marion

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

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City of Marion

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

(1) Basis of preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared on a going concern basis using the historical cost convention in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011* dated 30 May 2022

1.2 Critical accounting estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Council's accounting policies.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of these Notes.

1.3 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars ($'000).

1.4 Estimates and assumptions

Council has determined that there is no material uncertainty that casts doubt on Council's ability to continue as a going concern.

(2) The local government reporting entity

City of Marion is incorporated under the South Australian *Local Government Act 1999* and has its principal place of business at 245 Sturt Road, Sturt. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

Other entities in which Council has an interest but does not control are reported in Note 19.

(3) Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

continued on next page ...

Note 1. Summary of Significant Accounting Policies (continued)

In recent years the payment of untied financial assistance grants has varied from the annual allocation as shown in the table below:

	Cash Payment Received	Annual Allocation	Difference
2020/21	$3,046,589	$2,995,722	$50,867
2021/22	$4,601,320	$3,124,230	$1,477,790
2022/23	$5,148,040	$3,319,025	$1,829,015

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 15 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

Construction contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as “payments received in advance”.

For works undertaken on a fixed price contract basis, revenues are recognised over time using the input method, with costs incurred compared to total expected costs used as a measure of progress. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

(4) Cash, cash equivalents and other financial instruments

Cash Assets include all amounts readily convertible to cash on hand at Council’s option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the *Local Government Act 1999*. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition, except for trade receivables from a contract with a customer, which are measured at the transaction price. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

(5) Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

(6) Infrastructure, property, plant and equipment

6.1 Initial recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held “ready for use”. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current

continued on next page ...

assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life.

Examples of capitalisation thresholds applied during the year are given below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Category	Individual Threshold
Infrastructure	$10,000
Land	n/a
Land Improvements	$5,000
Buildings	$10,000
Furniture and Fittings	$5,000
Equipment	$5,000
Other	$5,000

Thresholds are also applied to Aggregated Assets in determining whether the value is considered material.

Category	Aggregate Threshold
Infrastructure	
Reserve Lighting	$250,000
Reserve Pathways	$500,000
Buildings	
Bus Shelters	$1,000,000
Shelters/Gazebos	$250,000
Fencing	$500,000
Furniture and Fittings	$25,000
Equipment	
Irrigation	$1,000,000
LED Lighting	$1,000,000
Other	
BBQs	$250,000
Reserve Furniture	$500,000
Drink Fountains	$50,000
Reserve Bollards	$250,000
Reserve Bins	$100,000
City Band Instruments	$100,000
Council Artwork	$100,000

6.3 Subsequent recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

6.4 Depreciation of non-current assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

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City of Marion

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 1. Summary of Significant Accounting Policies (continued)

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are listed below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

	Short Life Years	Long Life Years
Furniture & Equipment		
Office Equipment	3 to 10	n/a
Office Furniture	15	n/a
Vehicles and Heavy Equipment	3 to 15	n/a
Other Plant & Equipment	7 to 25	n/a
LED Lighting	50	n/a
Irrigation – Equipment	10	n/a
Irrigation - Pipework	60	n/a
Buildings		
Sub Structure	n/a	80 to 200
Super Structure	40 to 80	n/a
Roofing	40	n/a
Services	40 to 50	n/a
Fitout	30	n/a
Infrastructure		
Sealed Roads – Surface	25 to 40	n/a
Road Base	60 to 100	200
Road Formation	200	n/a
Kerb	70 to 105	200
Footpath – Bitumen/Rubber	20 to 40	60 to 100
Footpath – Concrete	50 to 85	n/a
Footpath – Paved	50 to 85	n/a
Other Road Structures	20 to 100	40 to 80
Traffic Signs	15 to 20	n/a
Bridges	80 to 140	200
Stormwater Pipes Concrete	100 to 175	200
Stormwater Pipes PVC	60 to 100	n/a
Stormwater Pipes Ribloc	60 to 100	200
Junction Boxes	100 to 175	200
Pollutant Traps	100 to 175	200
Box Culverts	100 to 175	200
Headwalls	100 to 175	200
Drainage Pits	100 to 175	200
Other Infrastructure		
Wetland Assets	15 to 100	250
Car Parks	25 to 40	n/a
Lighting	15 to 25	n/a
Recreation Pathways	30 to 40	n/a
Sports Floodlights	25	n/a
Other Assets		
Playground Equipment	20	n/a
Reserve Furniture	25	n/a
Band Instruments	30	n/a
Civic Art Structures	15 to 80	n/a

continued on next page ...

City of Marion

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 1. Summary of Significant Accounting Policies (continued)

6.5 Impairment

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

6.6 Borrowing costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with *AASB 123 Borrowing Costs*. The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

(7) Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days from the date of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

(8) Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred and are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method.

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

(9) Employee benefits

9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Hostplus Superannuation Fund. The Fund has two types of membership, each of which is funded differently. Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

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City of Marion

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 1. Summary of Significant Accounting Policies (continued)

(10) Leases

The Council asseses at contract inception whether a contract is, or contains, a lease.That is, the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Council as a Lessee

Council recognises lease liabilities to make lease payments and right-of -use assets representing the right to use the underlying assets.

i) Right-of-use assets
Council recognises the right-of-use assets at the commencement date of the lease. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses and adjusted for any remeasurement of lease liabilities. The cost of right of use assets includes the amount of lease liabilities recognised, initial direct costs incurred, lease payments made at or before the commencement date less any lease incentives received and the estimate of the costs to be incurred to restore the leased asset. Right-of-use assets are depreciatated on a straight line basis over lease term.
The right-of-use asset is also subject to impairment.

ii) Lease Liabilities
At the commencement date of the lease, Council recognises lease liabilities measured at the present value of the lease payments to be made over the lease term. In calculating the present value of the lease payments the council uses the interest rate implicit in the lease.

iii) Short term leases and leases of low value assets
Council applies the short-term lease recognition exemption to it's short term leases (i.e. a lease term less than 12 months from commencement date). Council also applies the low-value assets recognition exemption to leases that do not meet the underlying asset capitalisation threshold. These leases are recognised as an expense on a straight line basis over the lease term.

(11) Equity accounted Council businesses

Council participates in cooperative arrangements with other Councils for the provision of services and facilities. Council's interests in cooperative arrangements, which are only recognised if material, are accounted for in accordance with AASB 128 and set out in detail in Note 19.

(12) GST implications

In accordance with UIG Interpretation 1031 "*Accounting for the Goods & Services Tax*"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

(13) New accounting standards and UIG interpretations

The Council applied for the first-time certain standards and amendments, which are effective for annual periods beginning on or after 1 January 2022. New standards and amendments relevant to the Council are listed below. The Council has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

Amendments to Australian Accounting Standards – AASB 2020-3: Annual Improvement 2018-2020 and Other Amendments
Council adopted AASB 2020-3 which makes some small amendments to a number of standards including the following: AASB 1, AASB 3, AASB 9, AASB 116, AASB 137 and AASB 141.
The adoption of the amendment did not have a material impact on the financial statements.
AASB 2020-6: Amendments to Australian Accounting Standards – Classification of Liabilities as Current and Non-Current
AASB 2020-6 defers the effective date for applying the requirements added to AASB 101 in AASB 2020-1 from annual reporting periods beginning on or after 1 January 2022 to annual reporting periods beginning after 1 January 2023, with earlier application permitted.

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City of Marion

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 1. Summary of Significant Accounting Policies (continued)

The adoption of the amendment did not have a material impact on the financial statements.

Standards issued by the AASB not yet effective

The AASB has issued Australian Accounting Standards and Interpretations which are not effective at 30 June 2023, these standards have not been adopted by Council and will be included in the financial statements on their effective date. The following list identifies all the new and amended Australian Accounting Standards, and Interpretation, that were issued but not yet effective at the time of compiling these illustrative statements that could be applicable to Council.

Effective for annual report periods beginning on or after 1 January 2023.
AASB 2022-6: Amendments to Australian Accounting Standards – Non current Liabilities with Covenants.

Effective for annual report periods beginning on or after 1 January 2024.
AASB 2022-5: Amendments to Australian Accounting Standards – Lease Liability in a Sale and Leaseback

Effective for annual report periods beginning on or after 1 January 2025.
AASB 2014-10: Amendments to Australian Accounting Standards – Sale or Contribution of Assets between an investor and its Associate or Joint Venture
Council has assessed the impact of new and changed Australian Accounting Standards and Interpretations not yet effective and concluded that they will not have a material in the financial statements.

(14) Comparative figures

To ensure comparability with the current reporting period's figures, some comparative period line items and amounts may have been reclassified or individually reported for the first time within these financial statements and/or the notes.

(15) Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

City of Marion

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 2. Income

$ '000	2023	2022
(a) Rates Revenues		
General rates		
General rates	84,416	81,912
Less: mandatory rebates	(2,316)	(2,316)
Less: discretionary rebates, remissions and write-offs	(159)	(35)
Total general rates	81,941	79,561
Other rates (including service charges)		
Regional Landscape Levy	2,098	2,057
Total other rates (including service charges)	2,098	2,057
Other charges		
Penalties for late payment	291	261
Total other charges	291	261
Total rates	84,330	81,879
(b) Statutory charges		
Planning and Development Fees	1,098	978
Health and septic tank inspection fees	52	–
Animal registration fees and fines	578	599
Parking fines / expiation fees	797	771
Other licences, fees and fines	17	–
Total statutory charges	2,542	2,348
(c) User charges		
Hall and equipment hire	326	345
Sales - general	1,193	593
Sundry	844	881
Admission Fees	775	560
Rental Income	857	631
Total user charges	3,995	3,010
(d) Investment income		
Interest on investments		
- Local Government Finance Authority	1,157	365
Total investment income	1,157	365

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City of Marion

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 2. Income (continued)

$ '000	2023	2022
(e) Reimbursements		
Private works	196	286
Other	596	404
Total reimbursements	792	690
(f) Other income		
Sundry	443	272
Donations & Contributions income	356	459
Labour Recovery	336	656
Insurance and other recoupments - infrastructure, property, plant and equipment	136	119
Total other income	1,271	1,506
(g) Grants, subsidies and contributions		
Local Roads and Community Infrastructure Phase 2	3,485	1,239
Alternative Water Supply	1,740	–
Coastal Walking Trail - New Bridges	1,107	–
Mitchell Park Sports and Community Club	502	1,230
Plympton Park Land	402	–
Sam Willoughby International BMX Facility	375	1,280
Sport and Recreation Lighting Upgrades	342	–
Cove Sports and Community Club Upgrade	251	–
Coastal Walking Trail Toilet	180	–
Ballara Park Reserve	177	–
Maldon Reserve Toilet	120	–
Edwardstown Oval Digital Screen	110	–
Woodend School Wombat Crossing	90	–
Majors Road Footpath (South Rd to Adams Rd)	80	–
Other Amounts Received Specifically for New or Upgraded Assets	126	680
Southern Soccer Facility	–	1,029
Hugh Johnson Boulevard Reserve	–	801
Total	9,087	6,259
Other grants, subsidies and contributions		
Financial Assistance Grants	5,148	4,601
Home and Community Care Grants	2,098	2,633
Roads to Recovery	845	976
Library Services	313	278
Family and Community Development	285	278
Food Waste Recycling Program	–	563
Coastal Walking Trail - Pathway Renewal	–	1,193
Other grants, subsidies and contributions	1,210	1,220
Total other grants, subsidies and contributions	9,899	11,742
Total grants, subsidies and contributions	18,986	18,001

The functions to which these grants relate are shown in Note 12.

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City of Marion

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 2. Income (continued)

$ '000	2023	2022
(i) Sources of grants		
Commonwealth Government	12,610	8,030
State Government	5,934	9,765
Other	442	206
Total	18,986	18,001
(ii) Individually significant items		
Grants Commission - Financial Assistance Grant recognised as income	5,148	4,601

2023: In June 2023, Council received full payment for the 2023/24 Grants Commission Financial Assistance Grants.

2022: In April 2022, Council received part payment for the 2022/23 Grants Commission Financial Assistance Grants. This payment was adjusted for minor reconciling amounts relating to the 2021/22 Grants Commission payment received in May 2021.

$ '000	2023	2022
(h) Conditions over grants and contributions		
Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:		
Unexpended at the close of the previous reporting period	4,191	8,186
Less:		
Expended during the current period from revenues recognised in previous reporting periods		
Other	(2,793)	(7,831)
Subtotal	(2,793)	(7,831)
Plus:		
Amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions		
Other	8,299	3,836
Subtotal	8,299	3,836
Unexpended at the close of this reporting period	9,697	4,191
Net increase (decrease) in assets subject to conditions in the current reporting period	5,506	(3,995)
(i) Physical resources received free of charge		
Roads, bridges and footpaths	727	1,396
Total physical resources received free of charge	727	1,396

City of Marion

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 3. Expenses

$ '000	Notes	2023	2022
(a) Employee costs			
Salaries and wages		33,835	32,841
Employee leave expense		4,767	4,004
Superannuation - defined contribution plan contributions	18	3,615	3,213
Workers' compensation insurance		1,104	944
Less: capitalised and distributed costs		(943)	(868)
Total operating employee costs		42,378	40,134
Total number of employees (full time equivalent at end of reporting period)		382	387
(b) Materials, contracts and other expenses			
(i) Prescribed expenses			
Auditor's remuneration			
- Auditing the financial reports		28	28
Bad and doubtful debts		3	95
Elected members' expenses		377	370
Operating lease rentals - cancellable leases		123	290
Subtotal - prescribed expenses		531	783
(ii) Other materials, contracts and expenses			
Contractors		22,095	23,551
Maintenance		4,598	4,187
Parts, accessories and consumables		3,726	4,720
Infrastructure Contributions & Community Grants		2,093	2,491
Sundry		1,405	1,564
Levies Paid to Government - Regional Landscape Levy		2,089	2,057
Levies - other		224	136
Energy		1,855	1,478
Professional services		3,576	1,741
Insurance		738	669
Memberships & Subscriptions		556	437
Legal expenses		240	359
Printing & Postage		322	276
Bank Fees & Charges		38	184
Library Materials		192	184
Telecommunication Charges		186	174
Fringe Benefits Tax		109	113
Advertising		56	37
Subtotal - Other material, contracts and expenses		44,098	44,358
Total materials, contracts and other expenses		44,629	45,141

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City of Marion

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 3. Expenses (continued)

$ '000	2023	2022
(c) Depreciation, amortisation and impairment		
(i) Depreciation and amortisation		
Buildings and other structures	4,227	3,746
Infrastructure	9,624	8,992
- Other	1,433	1,193
Right-of-use assets	12	130
Plant and equipment	1,483	1,416
Furniture and fittings	106	84
Intangible Assets	37	54
Other assets	810	719
Subtotal	17,732	16,334
Total depreciation, amortisation and impairment	17,732	16,334
(d) Finance costs		
Interest on loans	203	271
Charges on Finance Leases	3	–
Total finance costs	206	271

Note 4. Asset disposal and fair value adjustments

$ '000	2023	2022
Infrastructure, property, plant and equipment		
(i) Assets renewed or directly replaced		
Proceeds from disposal	1,082	266
Less: carrying amount of assets sold	(2,925)	(1,676)
Gain (loss) on disposal	(1,843)	(1,410)
(ii) Assets surplus to requirements		
Proceeds from disposal	2,415	97
Less: carrying amount of assets sold	(954)	(71)
Gain (loss) on disposal	1,461	26
Net gain (loss) on disposal or revaluation of assets	(382)	(1,384)

City of Marion

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 5. Current assets

$ '000	2023	2022
(a) Cash and cash equivalent assets		
Cash on hand and at bank	131	839
Short term deposits and bills, etc.	26,500	23,800
Total cash and cash equivalent assets	26,631	24,639
(b) Trade and other receivables		
Rates - general and other	2,255	1,710
Rates Postponed for State Seniors	38	174
Accrued revenues	212	72
Debtors - general	2,458	1,732
GST recoupment	805	800
Prepayments	744	791
Total trade and other receivables	6,512	5,279
(c) Other financial assets		
Other Financial Assets (Term Deposits with over 90 days to maturity)	3,000	2,400
Total Other Financial Assets	3,000	2,400

Amounts included in other financial assets that are not expected to be received within 12 months of reporting date are disclosed in Note 13.

(d) Inventories		
Stores and materials	678	500
Total inventories	678	500

Note 6. Non-current assets

$ '000	Notes	2023	2022
(a) Equity accounted investments in council businesses			
Southern Region Waste Resource Authority	19(a)i	8,501	7,855
Total equity accounted investments in Council businesses		8,501	7,855
(b) Other non-current assets			
Capital work in progress		18,725	6,659
Total other non-current assets		18,725	6,659

City of Marion

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 7. Infrastructure, Property, Plant & Equipment

Infrastructure, property, plant and equipment

		as at 30/06/22				Asset movements during the reporting period						as at 30/06/23			
$ '000	Fair Value Level	At Fair Value	At Cost	Accumulated Depreciation	Carrying amount	Asset Additions New / Upgrade	Asset Additions Renewals	WDV of Asset Disposals	Depreciation Expense (Note 3c)	Adjustments & Transfers	Revaluation Increments to Equity (ARR) (Note 9)	At Fair Value	At Cost	Accumulated Depreciation	Carrying amount
Land	3	353,242	–	–	353,242	3,114	–	(737)	–	–	–	355,619	–	–	355,619
Buildings and other structures	3	205,947	–	(75,024)	130,923	3,719	537	(426)	(4,227)	–	12,914	237,742	–	(94,303)	143,439
Infrastructure	3	844,563	–	(203,249)	641,314	1,962	3,192	(811)	(9,624)	–	(71,093)	950,052	–	(385,111)	564,941
Other Infrastructure	3	58,371	–	(14,801)	43,570	1,841	–	(194)	(1,433)	–	–	59,860	–	(16,076)	43,784
Right-of-use assets		–	775	(767)	8	–	9	–	(12)	–	–	–	785	(780)	5
Plant and equipment		–	27,273	(11,164)	16,109	1,015	1,298	(817)	(1,483)	–	–	–	27,489	(11,366)	16,123
Furniture and fittings		–	1,819	(758)	1,061	–	–	–	(106)	–	–	–	1,819	(863)	956
Intangible Assets		1,141	–	(985)	156	–	–	(15)	(37)	–	–	711	–	(606)	105
Other assets	3	16,710	–	(5,078)	11,632	2,625	65	(880)	(810)	–	–	17,731	–	(5,101)	12,630
Total infrastructure, property, plant and equipment		1,479,974	29,867	(311,826)	1,198,015	14,276	5,101	(3,880)	(17,732)	–	(58,179)	1,621,715	30,093	(514,206)	1,137,602
Comparatives		1,379,673	28,315	(278,502)	1,129,486	39,627	9,822	(1,747)	(16,334)	117	37,042	1,479,974	29,867	(311,826)	1,198,015

continued on next page ...

City of Marion

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 7. Infrastructure, Property, Plant & Equipment (continued)

Valuation of infrastructure, property, plant & equipment and investment property

Valuation of assets

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Refer to Note 7a for the disclosure of the Fair Value Levels of Infrastructure, Property, Plant and Equipment Assets.

Information on valuations

Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

There is no known market for buildings, infrastructure and other assets. These assets are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.
- The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques

Other information

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to *AASB 1.D5* to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent addition at cost, this remains as the basis of recognition of non-material asset classes.

Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with *AASB 13 Fair Value Measurement*: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, current replacement cost is taken to be the fair value.

Highest and best use

All of Council's non financial assets are considered as being utilised for their highest and best use.

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City of Marion

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 7. Infrastructure, Property, Plant & Equipment (continued)

AASB 13 - Fair Value Measurement

The requirements of AASB 13 Fair Value Measurement have been applied to all valuations undertaken since 1 July 2013 as shown by the valuation dates by individual asset classes below.

Fair value hierarchy level 2 valuations: Land is shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Fair value hierarchy level 3 valuations of valuations of buildings, infrastructure and other assets: There is no known market for these assets and they are valued at depreciated current replacement cost. This method involves:

The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.

The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

Land & Land Improvements

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. A comprehensive revaluation was carried out by independent valuation for the reporting period, 30 June 2018.

Freehold land and land over which Council has control, but does not have title, is recognised on the cost basis. No capitalisation threshold is applied to the acquisition of land or interests in land.

Land improvements, including bulk earthworks with an assessed unlimited useful life, are recognised on the cost basis. Additions are recognised at cost.

Estimated future costs of reinstatement of land, capitalised in accordance with AASB 116.16(c), are reviewed annually (see Note 1) and depreciated over the estimated remaining life of the relevant asset. Currently there are no assets that require this treatment.

Buildings & Other Structures

A comprehensive revaluation was carried out by independent valuation for the reporting period, 30 June 2023.

Infrastructure

A comprehensive revaluation of infrastructure assets (roads, footpaths, kerbs, drains, bridges, traffic devices and traffic signs) was carried out by independent valuation for this reporting period, 30 June 2023.

A comprehensive revaluation was carried out by independent valuation for the reporting period, 30 June 2018 for other infrastructure assets such as car parks, lighting, walking trails and reserve pathways

All acquisitions made after the respective dates of valuation are recorded at cost.

Plant, Equipment & Equipment

These assets are recognised on the cost basis.

All other Assets

A comprehensive revaluation was carried out by independent valuation for the reporting period, 30 June 2018.

City of Marion

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 8. Liabilities

$ '000	2023 Current	2023 Non Current	2022 Current	2022 Non Current
(a) Trade and other payables				
Goods and services	5,784	–	5,652	–
- Grants, subsidies, contributions - operating	451	–	974	–
- Grants and contributions - capital	9,246	–	3,217	–
Accrued expenses - employee entitlements	1,317	–	1,041	–
Accrued expenses - other	7	–	83	–
Other	25	–	62	–
Total trade and other payables	16,830	–	11,029	–
(b) Borrowings				
Loans	929	1,758	876	2,687
Total Borrowings	929	1,758	876	2,687
All interest bearing liabilities are secured over the future revenues of the Council				
(c) Provisions				
Employee entitlements (including oncosts)	6,722	660	6,346	594
Total provisions	6,722	660	6,346	594
(d) Lease Liabilities				
Lease Liabilities	6	–	10	–
Total other liabilities	6	–	10	–

City of Marion

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 9. Reserves

$ '000	as at 30/06/22 Opening Balance	Increments (Decrements)	Transfers	Impairments	as at 30/06/23 Closing Balance
(a) Asset revaluation reserve					
Land	250,696	–	–	–	250,696
Buildings and other structures	84,875	12,914	–	–	97,789
Infrastructure - Stormwater drainage	96,024	(24,569)	–	–	71,455
Infrastructure - Roads, Bridges and Footpaths	327,774	(46,524)	–	–	281,250
Infrastructure - Other	4,353	–	–	–	4,353
Other assets	5,073	–	–	–	5,073
JV's / associates - other comprehensive income	713	–	–	–	713
Total asset revaluation reserve	769,508	(58,179)	–	–	711,329
Comparatives	732,120	37,388	–	–	769,508

$ '000	as at 30/06/22 Opening Balance	Tfrs to Reserve	Tfrs from Reserve	Other Movements	as at 30/06/23 Closing Balance
(b) Other reserves					
Open Space Reserve	2,512	2,635	(3,095)	–	2,052
Grants/Carry Forward Projects Reserve	12,853	19,261	(12,853)	–	19,261
Asset Sustainability Reserve	10,151	61	(3,906)	–	6,306
Water Reserve	1,153	6	–	–	1,159
Total other reserves	26,669	21,963	(19,854)	–	28,778
Comparatives	44,295	5,752	(23,378)	–	26,669

Purposes of reserves

Asset revaluation reserves

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

Open Space Reserve

Purpose - this reserve has been established to account for the following:
I. set aside open space contributions provided by developers in accordance with the Planning,Development and Infrastructure Act 2016 (conditions may apply)
II. separate net proceeds associated with Road Closures.
III. net proceeds associated with disposal of minor land holdings
IV. funds received from the 'Urban Trees Fund'

Use of Fund - monies can be applied to the development of Open Space facilities as approved by Council and in accordance with the Open Space Policy. Interest revenues earned on contributions provided by developers are transferred to the Fund.

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City of Marion

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 9. Reserves (continued)

Grants and Carryovers Reserve

Purpose - this reserve was created for:
Grants received in advance - occasionally a funding body has provided untied Grant funds relating to the following financial year(s) in advance. When this has occurred, it has been necessary to transfer these funds to this reserve so that they can be matched against the expenditures planned to be incurred in the next financial year.

Carryovers - typically represents unspent capital and service improvements budgets carried forward to the following financial year.

Use of Fund - monies are utilised in accordance with the original purpose.

Asset Sustainability Reserve

Purpose - this is a reserve fund established to:
I. Primary Purpose – Provide Council with the ability to access sufficient funds to enable it to respond to a major infrastructure failure or fund an infrastructure gap identified in periodic asset audits.
II. Assist Council fund its Long Term Asset Management objectives.
III. Provide a means by which to spread the cost of intergenerational assets thereby reducing the need for borrowings
IV. Provide a means by which Council can strategically plan to maintain its asset base within a long term financial framework.

The Asset Sustainability Reserve will be funded from planned surpluses identified in the Long Term Financial Plan (LTFP).

Use of Fund - Reserve transfers will be controlled by specific Council resolutions or identified as part of the approved annual Strategic Plan and Budget.

Water Reserve

Purpose - this reserve is established to quarantine revenue received and savings identified from the sale and use of treated stormwater from Oaklands Wetland to further develop third party supply opportunities.

Use of Fund - Reserve transfers require approval at Executive level.

Note 10. Assets subject to restrictions

$ '000	2023	2022
The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.		
Cash and financial assets		
Grant funds received in advance	9,621	4,191
Total cash and financial assets	9,621	4,191
Total assets subject to externally imposed restrictions	9,621	4,191

City of Marion

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 11. Reconciliation to Statement of Cash Flows

$ '000	Notes	2023	2022
(a) Reconciliation of cash			
Cash assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows:			
Total cash and equivalent assets	5	26,631	24,639
Balances per Statement of Cash Flows		26,631	24,639
(b) Reconciliation of change in net assets to cash from operating activities			
Net surplus/(deficit)		9,118	6,813
Non-cash items in income statements			
Depreciation, amortisation and impairment		17,732	16,334
Equity movements in equity accounted investments (increase)/decrease		(645)	(882)
Non-cash asset acquisitions		(727)	(1,396)
Grants received for capital programs		(15,116)	(6,259)
Net (gain)/loss on disposals		382	1,384
		10,744	15,994
Add (less): changes in net current assets			
Net (increase)/decrease in inventories		(178)	(189)
Net (increase)/decrease in receivables		(1,233)	2,831
Net increase/(decrease) in other liabilities		(4)	(16)
Net increase/(decrease) in trade and other payables		5,801	(4,597)
Net increase/(decrease) in unpaid employee benefits		442	(192)
Net cash provided by (or used in) operations		15,572	13,831
(c) Non-cash financing and investing activities			
Acquisition of assets by means of:			
Physical resources received free of charge	2i	727	1,396
Amounts recognised in income statement		727	1,396
Total non-cash financing and investing activities		727	1,396
(d) Financing arrangements			
Unrestricted access was available at balance date to the following lines of credit:			
Corporate credit cards		150	125
LGFA cash advance debenture facility		11,000	11,000

Council has immediate access to a short-term cash advance debenture facility at variable interest rate borrowings from the Local Government Finance Authority of SA.

City of Marion

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 12(a). Functions

Income, Expenses and Assets have been directly attributed to the following Functions / Activities. Details of these Functions/Activities are provided in Note 12(b).

$ '000	INCOME 2023	INCOME 2022	EXPENSES 2023	EXPENSES 2022	OPERATING SURPLUS (DEFICIT) 2023	OPERATING SURPLUS (DEFICIT) 2022	GRANTS INCLUDED IN INCOME 2023	GRANTS INCLUDED IN INCOME 2022	TOTAL ASSETS HELD (CURRENT AND NON-CURRENT) 2023	TOTAL ASSETS HELD (CURRENT AND NON-CURRENT) 2022
Functions/Activities										
Development Assessment	1,260	1,179	4,199	4,573	(2,939)	(3,394)	–	–	–	–
Crime Prevention	1	3	420	393	(419)	(390)	–	–	–	–
Community Support & Development	6,130	5,417	15,163	15,548	(9,033)	(10,131)	2,422	2,821	154,501	150,515
Public & Environment Health	624	736	1,458	1,184	(834)	(448)	481	553	–	–
Community Safety Inspection	1,687	1,411	2,552	2,235	(865)	(824)	–	–	–	–
Public Infrastructure	3,619	5,333	21,454	20,847	(17,835)	(15,514)	2,971	4,832	636,750	700,382
Open Space	1,062	1,120	18,910	18,335	(17,848)	(17,215)	241	198	301,749	298,674
Public Conveniences	1	10	798	664	(797)	(654)	–	–	4,729	3,170
Strategic Projects	77	52	1,489	1,788	(1,412)	(1,736)	18	–	25	52
Asset Management	–	–	–	–	–	–	–	–	16,227	15,236
Neighbourhood Centres	395	340	1,989	1,560	(1,594)	(1,220)	285	285	7,902	7,648
Cultural Development	286	254	4,227	3,600	(3,941)	(3,346)	44	13	19,047	14,308
Libraries	464	589	8,638	8,614	(8,174)	(8,025)	317	362	15,081	13,938
Waste & Recycling	89	110	10,701	10,269	(10,612)	(10,159)	–	–	–	–
Trees	81	53	3,266	2,471	(3,185)	(2,418)	54	20	–	–
Economic Development	99	90	1,074	1,120	(975)	(1,030)	–	–	–	–
Governance	–	–	2,184	2,555	(2,184)	(2,555)	–	–	–	–
Service Quality	1	1	242	163	(241)	(162)	–	–	587	742
Treasury	88,110	84,842	6,181	5,961	81,929	78,881	3,066	2,658	45,051	40,682
Total Functions/Activities	103,986	101,540	104,945	101,880	(959)	(340)	9,899	11,742	1,201,649	1,245,347

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, net gain (loss) from joint ventures & associated entities, amounts received specifically for new or upgraded assets and physical resources received free of charge.

City of Marion

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 12(b). Components of functions

The activities relating to Council functions are as follows:

DEVELOPMENT ASSESSMENT
Building and planning services which ensure that houses are safely constructed and designed and developed in a manner which is sympathetic to the local neighbourhood

CRIME PREVENTION
Services such as graffiti removal and working with other agencies to improve the safety and amenity of the community

COMMUNITY SUPPORT & DEVELOPMENT
Services such as home and community care, youth services, support for volunteers and community transport providing direct support to groups within the community

PUBLIC & ENVIRONMENTAL HEALTH
Services such as food safety and public health inspections, immunisation and enforcement of certain environmental regulations as well as Planning, information, advice and demonstration to promote environmentally sensitive practices by both Council and the community

COMMUNITY SAFETY INSPECTION
Services include dog and cat control, pest control, parking control and the enforcement of by-laws to ensure that the community is safe and orderly

PUBLIC INFRASTRUCTURE
Includes the design, development and maintenance of footpaths, streets, drainage and kerb and water table, as well as street signs, traffic control devices and line-marking ensuring that local neighbourhoods are safe and accessible with good amenity

OPEN SPACE
Parks, reserves, ovals and streetscape development and maintenance providing well maintained public spaces for use by all members of the community

PUBLIC CONVENIENCES
Services such as provision and maintenance of public toilets in close proximity to highly frequented reserves and other open space areas

STRATEGIC PROJECTS
Delivery of Major Projects across the city aimed at providing improved services and facilities for the Community

ASSET MANAGEMENT
Management and maintenance of Council properties enabling them to be utilised by members of the community for various purposes such as meetings, social activities and programs

NEIGHBOURHOOD CENTRES
Providing opportunities for learning and social activities for all ages and interests

CULTURAL DEVELOPMENT
Supporting community involvement in arts and cultural activity and expression, celebrating diversity, indigenous people and those from culturally and linguistically diverse backgrounds. This includes the Marion Cultural Centre and Living Kaurna Cultural Centre providing cultural and artistic experiences for the community

LIBRARIES
Three libraries and a delivery service providing opportunities for learning and social activities for all ages and interests

WASTE & RECYCLING
Services including domestic kerbside collection, hard rubbish collection, street sweeping and general litter collection to maintain cleanliness and amenity

TREES
Provision of street trees and revegetation programs to improve amenity and promote, where possible, the use of indigenous plants

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City of Marion

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 12(b). Components of functions (continued)

ECONOMIC DEVELOPMENT
Planning and support for existing and potential businesses to assist businesses to adapt to changing circumstance and provide an employment base for the Marion community

ORGANISATION OF EXCELLENCE
To lead in the delivery of the Community Vision, the organisation must maintain its sustainability. This underpins our Corporate Vision of "An Organisation of Excellence". To achieve this, the following essential support services are funded in the budget.

Governance

Elected Member Support
Provision of services which enable Elected Members to undertake their role in making decisions for the Council and community, including Council meetings, elections and council receptions.

Strategic, corporate and sustainability planning and policy development
To ensure that Council is progressing towards achieving the Community Vision 2040 and its strategic social, cultural, and economic and environmental sustainability goals in a transparent and accountable manner, working with our Local, State, and Commonwealth Government partners

Risk management policy, development and internal audit
Activities to ensure that Council is continuously improving its management systems

External relations, communication and community engagement
Enables the community to be appropriately and adequately informed about the activities and decisions of the Council.

Service Quality

Customer Experience
In particular the Customer Service Centre, which enables Council staff to liaise with the community to address issues and concerns directly with Council, as well as provide the community with information and referral to other services provided in the region.

Information Technology
Provides support to Council staff for their technological needs to enable them to contribute towards delivery of the Community Vision as well as access by the community to Council information and services through the internet and email

Information Management
Enables Council to keep adequate and appropriate records of activities and decisions

TREASURY
Including budgeting, rating, accounts management and payroll, which ensure sound and transparent financial management which enables Council to provide adequate services and facilities and appropriately address community needs

Note 13. Financial instruments

Recognised financial instruments

Bank, deposits at call, short term deposits

Accounting Policy:
Initially recognised at fair value and subsequently measured at amortised cost; interest is recognised when earned.

Terms & Conditions:
Deposits are returning fixed interest rates between 4.05% and 4.90% (2022: 0.43% and 2.17%). Short term deposits have an average maturity of 105.3 days and a weighted average interest rate of 4.6% (2022: 92 days and 0.41%).

Carrying Amount:
Approximates fair value due to the short term to maturity.

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City of Marion

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 13. Financial instruments (continued)

Receivables - rates and associated charges

Accounting Policy:
Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:
Secured over the subject land, arrears attract interest of 5.80% (2022: 5.05%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

Carrying Amount:
Approximates fair value (after deduction of any allowance).

Receivables - fees and other charges

Accounting policy:
Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms and conditions:
Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

Carrying amount:
Approximates fair value (after deduction of any allowance).

Receivables - other levels of government

Accounting policy:
Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms and conditions:
Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

Carrying amount:
Approximates fair value.

Liabilities - creditors and accruals

Accounting policy:
Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

Terms and conditions:
Liabilities are normally settled on 30 day terms.

Carrying amount:
Approximates fair value.

Liabilities - interest bearing borrowings

Accounting Policy:
Initially recognised at fair value and subsequently at amortised cost using the effective interest rate.

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City of Marion

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 13. Financial instruments (continued)

Terms & Conditions:
Secured over future revenues, borrowings are repayable over 10 to 15 years; interest is charged at fixed rates between 5.80% and 6.25% (2022: 5.8% and 6.25%).

Carrying Amount:
Approximates fair value.

Liabilities - leases

Accounting policy:
Accounted for in accordance with AASB 16 as stated in Note 17.

$ '000	Due < 1 year	Due > 1 year and ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Financial assets and liabilities					
2023					
Financial assets					
Cash and cash equivalents	26,631	–	–	26,631	26,631
Receivables	5,768	–	–	5,768	5,768
Other financial assets	3,000	–	–	3,000	3,000
Total financial assets	35,399	–	–	35,399	35,399
Financial liabilities					
Payables	5,816	–	–	5,816	5,816
Borrowings	1,081	–	–	1,081	929
Non-current borrowings	–	1,659	415	2,074	1,758
Total financial liabilities	6,897	1,659	415	8,971	8,503
Total financial assets and liabilities	42,296	1,659	415	44,370	43,902
2022					
Financial assets					
Cash and cash equivalents	24,639	–	–	24,639	24,639
Receivables	5,279	–	–	5,279	5,279
Other financial assets	2,400	–	–	2,400	2,400
Total financial assets	32,318	–	–	32,318	32,318
Financial liabilities					
Payables	5,783	–	–	5,783	5,783
Borrowings	1,081	–	–	1,081	876
Non-current borrowings	–	2,325	830	3,155	2,687
Total financial liabilities	6,864	2,325	830	10,019	9,346
Total financial assets and liabilities	39,182	2,325	830	42,337	41,664

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City of Marion

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 13. Financial instruments (continued)

The following interest rates were applicable to Council's borrowings at balance date:

	2023		2022	
$ '000	Weighted Avg Interest Rate	Carrying Value	Weighted Avg Interest Rate	Carrying Value
Fixed interest rates	6.23%	2,687	6.09%	3,563
		2,687		3,563

Net fair value
All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

Risk exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any impairment. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 and 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Mangement Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Expected credit losses (ECL)

Council uses an allowance matrix to measure expected credit losses for receivables from individual customers, which comprise a large number of small balances. As rates and annual charges are secured over subject land no allowance for such receivables is made. The following table provides information about Council's ECLs from receivables (excluding secured rates and charges, GST and other amounts held in trust). Impairment analysis is performed each reporting date. ECLS are based on credit history adjusted for forward looking estimates and economic conditions.

Set out below is the movement in the allowance for expected credit losses:

Note 14. Capital expenditure and investment property commitments

$ '000	2023	2022

Capital commitments

Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:

Buildings	9,940	1,255
Infrastructure	7,116	2,655
Plant and equipment	1,557	2,093
Other	3,388	581

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City of Marion

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 14. Capital expenditure and investment property commitments (continued)

$ '000	2023	2022
	22,001	6,584
These expenditures are payable:		
Not later than one year	22,001	6,584
	22,001	6,584

City of Marion

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 15. Financial indicators

	Indicator 2023	Indicators 2022	2021
Financial Indicators overview *These Financial Indicators have been calculated in accordance with Information paper 9 - Local Government Financial Indicators prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.*			
1. Operating Surplus Ratio Operating surplus / Total operating income *This ratio expresses the operating surplus as a percentage of total operating revenue.*	**(0.3)%**	0.5%	0.3%
2. Net Financial Liabilities Ratio Net financial liabilities / Total operating income *Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.*	**(9)%**	(11)%	(34)%
Adjusted Operating Surplus Ratio Operating surplus / Total operating income	**(2.1)%**	(0.9)%	0.2%
Adjustments to Ratios *In recent years the Commonwealth Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. These Adjusted Ratios correct for the resulting distortion in key ratios for each year and provide a more accurate basis for comparison.*			
Adjusted Net Financial Liabilities Ratio Net financial liabilities / Total operating income	**(5)%**	(8)%	(32)%
3. Asset Renewal Funding Ratio Asset renewals / Targeted Renewal Expenditure *Asset renewals expenditure is defined as capital expenditure on the renewal and replacement of existing assets relative to the optimal level planned, and excludes new capital expenditure on the acquisition of additional assets.*	**82%**	78%	86%

City of Marion

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 16. Uniform presentation of finances

$ '000	2023	2022
The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.		
All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.		
The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.		
Income		
Rates	84,330	81,879
Statutory charges	2,542	2,348
User charges	3,995	3,010
Grants, subsidies and contributions - operating	9,899	11,742
Investment income	1,157	365
Reimbursements	792	690
Other income	1,271	1,506
Net gain - equity accounted council businesses	645	882
Total Income	104,631	102,422
Expenses		
Employee costs	42,378	40,134
Materials, contracts and other expenses	44,629	45,141
Depreciation, amortisation and impairment	17,732	16,334
Finance costs	206	271
Total Expenses	104,945	101,880
Operating surplus / (deficit)	(314)	542
Timing adjustment for grant revenue	(1,829)	(1,478)
Adjusted Operating surplus / (deficit)	(2,143)	(936)
Net outlays on existing assets		
Capital expenditure on renewal and replacement of existing assets	(9,684)	(9,959)
Add back depreciation, amortisation and impairment	17,732	16,334
Add back proceeds from sale of replaced assets	1,082	266
	9,130	6,641
Net outlays on new and upgraded assets		
Capital Expenditure on New and Upgraded Assets	(21,024)	(34,416)
Add back amounts received specifically for new and upgraded assets	15,116	4,153
add back Proceeds from Sale of Surplus Assets	2,415	97
	(3,493)	(30,166)
Annual net impact to financing activities (surplus/(deficit))	3,494	(24,461)

Note 17. Leases

(i) Council as a lessee

Terms and conditions of leases

continued on next page ...

City of Marion

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 17. Leases (continued)

Computer and Office Equipment

Council has entered into non-cancellable operating leases for various items of computer and office equipment.

No contingent rentals were paid during the current or previous reporting periods.

No lease imposes any additional restrictions on Council in relation to additional debt or further leasing.

Leases in relation to computer and office equipment permit Council, at expiry of the lease, to elect to re-lease, return or acquire the equipment leased.

No lease contains any escalation clause.

Set out below are the carrying amounts of right-of-use assets recognised within Infrastructure, Property, Plant and Equipment and the movements during the period:

continued on next page ...

City of Marion

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 17. Leases (continued)

(a) Right of use assets

$ '000	Right-of-use assets	Total
2023		
Opening balance	8	8
Adjustments to right-of-use assets due to re-measurement of lease liability	10	10
Depreciation charge	(12)	(12)
Impairment of right-of-use assets	–	–
Reclassification to Software as a Service	–	–
Balance at 30 June	6	6
2022		
Opening balance	21	21
Adjustments to right-of-use assets due to re-measurement of lease liability	117	117
Depreciation charge	(130)	(130)
Impairment of right-of-use assets	–	–
Reclassification to Software as a Service	–	–
Balance at 30 June	8	8

(b) Lease liabilities

Set out below are the carrying amounts of lease liabilities (included under interest-bearing loans and borrowings) and the movements during the period:

$ '000	2023	2022
Balance at 1 July	10	26
Accretion of interest	3	19
Payments	(16)	(152)
Re-measurement of Lease liability	12	117
Balance at 30 June	9	10
Classified as:		
Current	9	10

The maturity analysis of lease liabilities is included in Note 13.

Council had total cash outflows for leases of $138,415
The following are the amounts recognised in profit or loss:

Depreciation expense of right-of-use assets	12	130
Interest expense on lease liabilities	3	19
Expense relating to leases of low-value assets	90	260
Other	33	30
Total amount recognised in profit or loss	138	439

City of Marion

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 18. Superannuation

The Council makes employer superannuation contributions in respect of its employees to Hostplus (formerly Statewide Super). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only members
Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (10.5% in 2022/23; 10.0% in 2021/22). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) members
Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2021/22) of "superannuation" salary.

In addition, Council makes a separate contribution of 4.2% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willie Towers Watson as at 30 June 2020. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to other superannuation schemes
Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

City of Marion

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 19. Interests in other entities

All joint ventures and associates are required to prepare Annual Financial Statements that comply with the SA Local Government Model Financial Statements.

$ '000	Council's Share of Net Income 2023	Council's Share of Net Income 2022	Council's Share of Net Assets 2023	Council's Share of Net Assets 2022
Council's share of net income				
Joint ventures	645	882	8,501	7,855
Total Council's share of net income	645	882	8,501	7,855

((a)i) Joint ventures, associates and joint operations

(a) Carrying amounts

$ '000	Principal Activity	2023	2022
Southern Region Waste Resource Authority (SRWRA)	Waste and Recycling	8,501	7,855
Total carrying amounts - joint ventures and associates		8,501	7,855

Southern Region Waste Resource Authority (SRWRA)
The Southern Region Waste Resource Authority was established under Section 43 of the Local Government Act to provide and operate services for the management of waste and waste facilities under its control on behalf of its constituent councils.

The SRWRA owns and operates the Southern Region Waste Disposal Depot on behalf of the Cities of Holdfast Bay, Marion and Onkaparinga.

The City of Marion has an equal voting right and a 30% interest in the assets and liabilities of SRWRA. For the year ended 30 June 2022, the net assets of SRWRA total $26,185,000. The City of Marion interest, totalling $7,855,000 is disclosed below.

In 2006 the decision was taken to equity account for this investment due to a change in the operations of the business. Initial balances were brought to account through accumulated surplus.

(b) Relevant interests

	Interest in Operating Result 2023	Interest in Operating Result 2022	Ownership Share of Equity 2023	Ownership Share of Equity 2022	Proportion of Voting Power 2023	Proportion of Voting Power 2022
Southern Region Waste Resource Authority (SRWRA)	30.00%	30.00%	30.00%	30.00%	33.00%	33.00%

continued on next page ...

City of Marion

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 19. Interests in other entities (continued)

(c) Movement in investment in joint venture or associate

$ '000	Southern Region Waste Resource Authority (SRWRA) 2023	2022
Opening Balance	7,855	6,627
Share in Operating Result	646	882
Adjustments to Equity - Share of Asset Revaluation	–	346
Council's equity share in the joint venture or associate	8,501	7,855

(d) Joint Operations Expenditure Commitments

Expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:

$ '000	2023	2022
(i) Capital expenditures payable		
Committed Projects	–	79
	–	79

Note 20. Non-current assets held for sale and discontinued operations

Council does not have any Non-Current Assets Held for Sale or any Discontinued Operations.

Note 21. Contingencies and assets/liabilities not recognised in the balance sheet

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but knowledge is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. Land under roads

As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

2. Potential insurance losses

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to deductable "insurance excesses", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

continued on next page ...

City of Marion

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 21. Contingencies and assets/liabilities not recognised in the balance sheet

3. Bank guarantees

Council currently has no guaranteed loans or other banking facilities advanced to community organisations and sporting bodies at reporting date.

4. Legal expenses

Council is the planning consent authority for its area under the Planning, Development and infrastructure Act 2016 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had notice of 9 appeals against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.

5. Legal Matter

Proceedings have been filed in the Supreme Court against 61 Councils in South Australia, including City of Marion. The claim alleges unpaid consultancy fees. A joint defence is being coordinated by the Local Government Association of SA as agent for the Councils. The amount claimed has not been recognised on the basis that an outflow of economic resources to settle it is not viewed as probable at this stage.

Note 22. Events after the balance sheet date

Events that occur after the reporting date of 30 June 2023, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Council is unaware of any material or significant "non adjusting events" that should be disclosed.

Note 23. Related party transactions

Key management personnel

Transactions with key management personnel

The Key Management Personnel of the Council include the Mayor, Councillors, CEO and certain prescribed officers under section 112 of the Local Government Act 1999. With council elections held during the year there were seven new Elected Members who commenced in November 2022. In all, 24 persons were paid the following total compensation:

$ '000	2023	2022
The compensation paid to key management personnel comprises:		
Salaries, Allowances & Other Short-Term Employee Benefits	1,407	1,212
Post-employment benefits	98	80
Total	1,505	1,292

Amounts paid as direct reimbursement of expenses incurred on behalf of Council have not been included above.

Receipts from key management personnel comprise:
Other than amounts paid as ratepayers or residents (e.g. rates, swimming pool entry fees, etc.), Council received no receipts from Key Management Personnel.

City of Marion

General Purpose Financial Statements
for the year ended 30 June 2023

Independent Auditor's Report - Financial Statements

City of Marion

General Purpose Financial Statements
for the year ended 30 June 2023

Independent Auditor's Report - Internal Controls

City of Marion

General Purpose Financial Statements
for the year ended 30 June 2023

Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of City of Marion for the year ended 30 June 2023, the Council's Auditor, Galpins has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011.*

Tony Harrison
CHIEF EXECUTIVE OFFICER

Emma Hinchey
PRESIDING MEMBER
FINANCE RISK AND AUDIT COMMITTEE

Date: 9/11/23

Galpins
Accountants, Auditors
& Business Consultants

CHARTERED ACCOUNTANTS™
AUSTRALIA + NEW ZEALAND

CITY OF MARION

GENERAL PURPOSE FINANCIAL STATEMENTS
For the year ended 30 June 2023

Statement by Auditor

I confirm that, for the audit of the financial statements of City of Marion for the year ended 30 June 2023, I have maintained my independence in accordance with the requirements of APES 110 – *Code of Ethics for Professional Accountants (Including Independence Standards)*, Part 4A, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulation 2011*.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS

Tim Muhlhausler CA, Registered Company Auditor

Partner

27 October 2023

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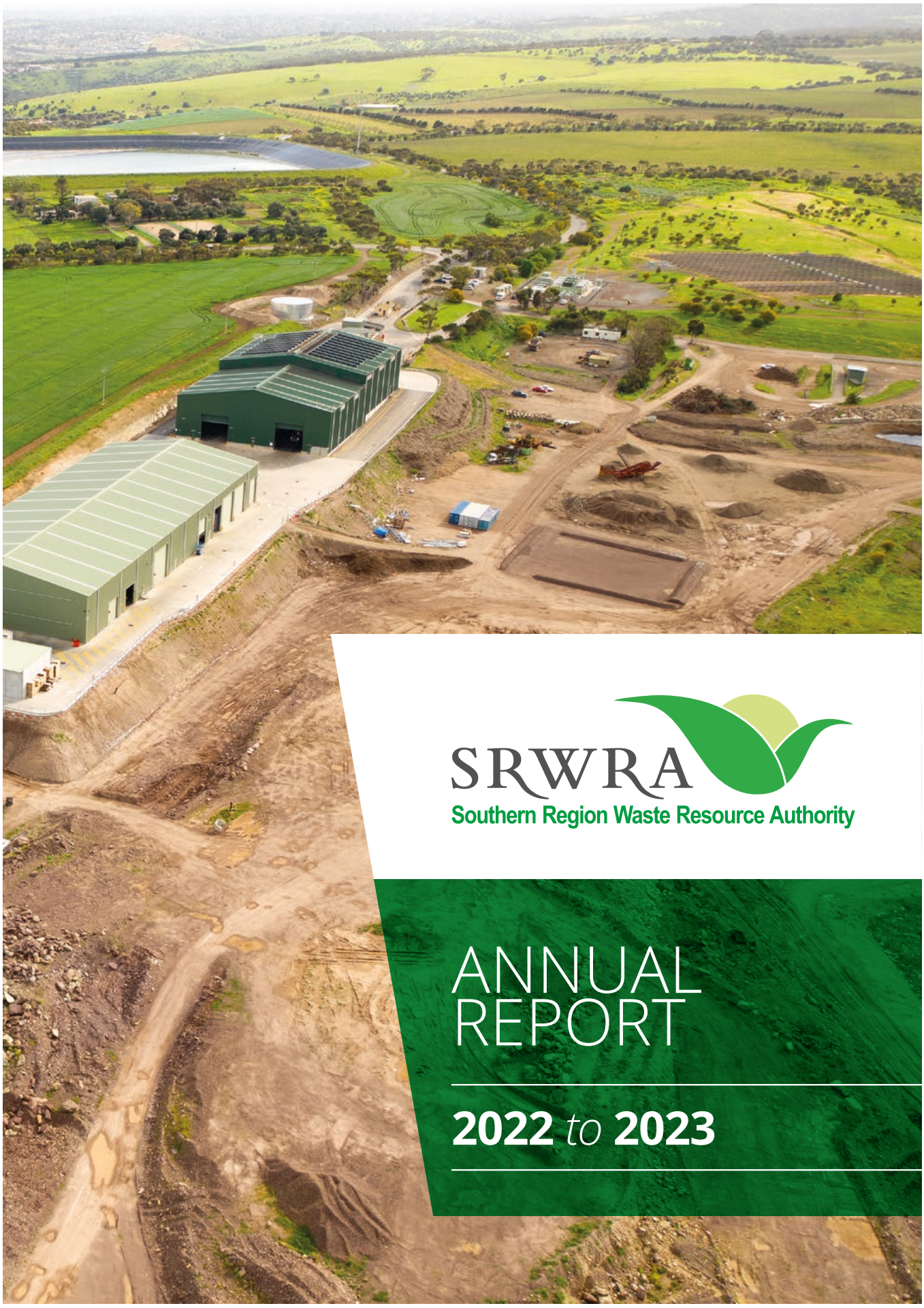
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Climate Active Carbon Neutral ORGANISATION



SRWRA
Southern Region Waste Resource Authority

ANNUAL REPORT

2022 *to* 2023



SRWRA is a regional subsidiary established by the Cities of Onkaparinga, Marion and Holdfast Bay, pursuant to Section 43 of the Local Government Act, 1999.

Under our Charter, SRWRA is responsible for providing and operating waste management services on behalf of our Constituent Councils.

Our core business activity is the management of our recycling facilities and landfill. We partner with industry experts and pride ourselves in employing innovative resource recovery approaches to support the circular economy.

We are one of the State's major landfill operations currently receiving over 150,000 tonnes of waste annually with approximately 90,000 tonnes going to landfill.

Our joint venture operation with Integrated Waste Services (IWS) has continued to develop through the jointly owned Southern Recycling Centre (SRC) which is realising a significant reduction in waste to landfill and continues to work towards the targets set out in the Australian Government National Waste Policy Action Plan.

Our joint venture operation with Re.Cycle (Adelaide), a subsidiary of Re.Group, has completed its second year of operation through the jointly owned Southern Materials Recovery Facility (SMRF). The SMRF, which is the largest in South Australia, is a state-of-the-art facility that provides processing of kerbside commingled recycling and produces the highest product purity levels in Australia.

SRWRA CONSTITUENT COUNCILS

CITY OF ONKAPARINGA

CITY OF MARION

CITY OF HOLDFAST BAY

JOINT VENTURE PARTNERS

IWS

Re.Group





SRWRA
Southern Region Waste Resource Authority

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CHAIRPERSON'S MESSAGE

We all have a role to play in the management of waste.

At SRWRA this is at the very core of our mission, and I am pleased to share with you the progress we have made and our commitment to creating a sustainable future through responsible waste management practices.

At SRWRA, we take great pride in our journey towards taking increasing responsibility for the management of the waste streams produced by our Constituent Councils and our other customers. We do this from the perspective of seeking the highest and best use of recovered materials, not only for the present but for future generations as well. This is the very foundation on which we have developed an integrated waste management precinct.

While the foundation of our precinct was a modern engineered landfill, which received 90,300 tonnes of waste in the past year, in progressing the development of an integrated waste precinct, we have strategically and consciously aligned ourselves with industry experts to harness the opportunities arising in the rapidly evolving landscape of integrated waste management.

LMS and Joule continue to capture and produce green energy from landfill gas in sufficient quantities to power the equivalent of 3,600 homes.

Through our joint venture with IWS, the Southern Recycling Centre has diverted more than 38,500 tonnes of municipal material from landfill, making a tangible contribution towards the targets set out in the Australian Government National Waste Policy Action Plan which seeks to halve the organic waste sent to landfill by 2030 and to achieve an 80% average recovery rate from all waste streams.

Our Material Recovery Facility, operated with Re.Group, which stands as one of the most advanced recycling facilities in Australia received the Outstanding Facility Award at the 2022 Waste Innovation and Recycling Awards. This facility processed 37,900 tonnes of commingled recyclables from household 'yellow bins,' diverting more than 77% from landfill and extending the life of materials by turning them into valuable products. Our ambition for this facility is to ensure that the output from this facility is of the highest quality, providing a solid platform for the future development of a circular economy industry in the southern region of Adelaide. This ambition has been challenged over the past 12 months as the price of many commodities has plummeted and we are a long way from having a viable circular economy, this needs Commonwealth and State leadership in supporting new industries to develop along with procurement policies which mandate the use of recycled materials in much greater quantities.



For us to achieve the targets set out in the Australian Government National Waste Policy Action Plan, we must all accept our roles and responsibility in the management of waste.

We are making progress towards the target of achieving an 80% average recovery rate from all waste streams, nationally, we currently sit at 63.1% and we have achieved an estimated increase of 2.2 percentage points since 2016/2017. To achieve this we need the right waste in the right bin - up to 30% of all recyclables ends up in the municipal waste bin. At SRWRA we will play our part by working with our Constituent Councils to provide a greater focus on education.

On a national scale, the average waste generated per person stands at 2.95 tonnes and, according to the most recent National Waste Report (2022), this has increased by 3% since 2016/2017 against a target of a 10% reduction. Quite simply we produce too much waste and we can all do something about that.

Despite the challenges of global commodities markets, we continue to maintain highly competitive waste disposal costs and reported an Operating Surplus of $2.15 million for the year ending June 30, 2023. These surplus funds will support our future investment in waste management activities and our post-closure costs.

None of these accomplishments would have been possible without the dedication and expertise of our outstanding team. Under the accomplished leadership of CEO Chris Adams, they have collectively contributed to SRWRA's success. On behalf of the Board, I extend my heartfelt gratitude to them. I also want to express my thanks to the Board and the Audit & Risk Committee for their unwavering commitment to ensuring that SRWRA fulfills its mission.

In closing, I encourage you to explore our Annual Report for FY2023, which demonstrates our continued dedication to meeting the objectives outlined in our Charter. Together, we can make a meaningful impact on waste management in our region and contribute to a more sustainable future for all.

Mark Booth
CHAIRPERSON



CHIEF EXECUTIVE OFFICER'S MESSAGE

SRWRA operates a world class integrated waste and recycling facility at Seaford Heights that includes South Australia's largest and most technically advanced Materials Recovery Facility.

The Southern Materials Recovery Facility (SMRF) has been recognised in the 2022 Waste Innovation and Recycling Awards, winning the Outstanding Facility Award, and was recently showcased on the 'War on Waste' Docuseries (Season 3, Episode 1). This ongoing recognition of the facility is a reflection of the vision and commitment of our Constituent Councils, SRWRA Board and Joint Venture Partner Re.Group.

SRWRA's integrated site provides processing facilities for both the kerbside waste and recycling bins, a landfill, green energy precinct and a recycled water storage dam that supports McLaren Vale. The integration of our site is unique in Australia and ensures we are leaders in delivering innovative and sustainable waste management solutions for the benefit of our southern Adelaide communities.

The Southern Recycling Centre, a Joint Venture with Integrated Waste Services, plays a significant role in the diversion of organic waste from landfill. Organic waste placed in landfill produces methane, a powerful greenhouse gas. SRWRA's strategy for the removal of methane includes diversion of organics before they enter landfill and the capture and combustion of methane via the onsite 3MW biogas plant, feeding electricity into the grid in the process.

SRWRA's green energy precinct continues to grow with the addition of an Anaerobic Digester. The digester is owned and operated by LMS Energy and is part of their ongoing innovation program. The Southern Recycling Centre is supporting this research by providing organic feed stock for the digester trial.

The Authority has continued to provide a cost-effective waste management solution for its Constituent Councils and their communities. The Authority is in a strong financial position with net assets of $28.3 million.



Over the last 12 months, the Authority invested in the education of school children within our communities through the Les Perry Memorial Grants Program. This year, 15 schools from two Constituent Council areas took part in the Les Perry Memorial Grants Program and received a total of $9,918 in grant funding to support learning about environmentally responsible waste management.

The commitment and 'can do' attitude of the SRWRA staff has ensured the site continues to operate for the benefit of our Constituent Councils and their communities. I congratulate our team on their strong contribution and express my sincere appreciation of their efforts.

SRWRA is fortunate to have a highly committed and capable Board, led by a highly experienced Chairperson, Mark Booth. The time commitment required of the Board is increasing as SRWRA grows and increases in complexity. I would like to recognise the strong contribution of the Board and Audit & Risk Committee in SRWRA's ongoing success.

I look forward to the next 12 months as we continue to deliver innovative and sustainable waste management solutions for the benefit of our southern Adelaide communities and the environment.

Chris Adams
CHIEF EXECUTIVE OFFICER

BOARD OF MANAGEMENT
AS AT JUNE 30TH 2023



CHAIRPERSON
Mark Booth

MEMBERS



CITY OF ONKAPARINGA
Kirk Richardson



CITY OF ONKAPARINGA
Jordan Pritchard



CITY OF MARION
Ray Barnwell



CITY OF MARION
Angela Allison



CITY OF HOLDFAST BAY
Roberto Bria



CITY OF HOLDFAST BAY
John Smedley

DEPUTY MEMBERS



CITY OF ONKAPARINGA
Heidi Greaves



CITY OF ONKAPARINGA
Jessica Tucker



CITY OF MARION
Ian Crossland



CITY OF HOLDFAST BAY
Monique O'Donohue

FINANCIAL REPORT

FOR THE FINANCIAL YEAR ENDED **30 JUNE 2023**



SOUTHERN REGION WASTE RESOURCE AUTHORITY

General Purpose Financial Report
for the financial year ended 30 June 2023

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CEO Statement
Audit Report
Council Certificates of Audit Independence
Audit Certificate of Audit Independence

SOUTHERN REGION WASTE RESOURCE AUTHORITY

Annual Financial Statements
for the financial year ended 30 June 2023

Certification of Financial Statements

I have been authorised by Southern Region Waste Resource Authority to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and Australian Accounting Standards.*

- the financial statements present a true and fair view of the Authority's financial position at 30 June 2023 and the results of its operations and cash flows for the financial year.

- internal controls implemented by the Authority provide a reasonable assurance that the Authority's financial records are complete, accurate and reliable and were effective throughout the financial year.

- the financial statements accurately reflect the Authority's accounting and other records.

Chris Adams
Chief Executive Officer

Mark Booth
Chairperson

Date: 25/9/2023

Galpins

SOUTHERN REGION WASTE RESOURCE AUTHORITY

Statement of Comprehensive Income
for the financial year ended 30 June 2023

	Notes	2023 $'000	2022 $'000
Income			
User charges	2	15,283	10,534
Investment income	2	891	656
Other	2	399	2,309
Net gain - equity accounted Joint Venture	13	1,717	2,988
Total Income		**18,290**	**16,487**
Expenses			
Employee costs	3	1,151	951
Finance costs	3	-	1
Materials, contracts & other expenses	3	13,591	11,671
Depreciation, amortisation & impairment	3	1,397	936
Total Expenses		**16,139**	**13,559**
Operating Surplus		**2,151**	**2,928**
Asset disposal & fair value adjustments	3	-	13
Amounts received specifically for new/upgraded assets		-	-
Net Surplus		**2,151**	**2,941**
Other Comprehensive Income			
Changes in revaluation surplus - property, plant & equipment		-	**1,153**
Total Other Comprehensive Income		**-**	**1,153**
Total Comprehensive Income		**2,151**	**4,094**

This Statement is to be read in conjunction with the attached Notes.

SOUTHERN REGION WASTE RESOURCE AUTHORITY

Statement of Financial Position
as at 30 June 2023

Assets	Notes	2023 $'000	2022 $'000
Current Assets			
Cash and cash equivalents	4	7,816	5,828
Trade & other receivables	4	3,759	2,501
Loan - Related Party	11,13	400	400
Total Current Assets		**11,975**	**8,729**
Non-current Assets			
Equity accounted joint venture	13	9,508	8,808
Property, plant & equipment	5	24,868	25,693
Total Non-current Assets		**34,376**	**34,501**
Total Assets		**46,351**	**43,230**
Liabilities			
Current Liabilities			
Trade & other payables	6	4,153	3,203
Provisions	6	137	119
Total Current Liabilities		**4,290**	**3,322**
Non-Current Liabilities			
Provisions	6	13,725	13,723
Total Non-current Liabilities		**13,725**	**13,723**
Total Liabilities		**18,015**	**17,045**
Net Assets		**28,336**	**26,185**
Equity			
Accumulated surplus		25,961	23,810
Asset revaluation reserve		2,375	2,375
Total Equity		**28,336**	**26,185**

This Statement is to be read in conjunction with the attached Notes.

SOUTHERN REGION WASTE RESOURCE AUTHORITY

Statement of Changes in Equity
for the financial year ended 30 June 2023

	Accumulated Surplus $'000	Asset Revaluation Reserve $'000	Total Equity $'000
Balance at start of period - 1 July 2021	**20,869**	**1,222**	**22,091**
Net Surplus/ (Deficit) for Year	2,941	-	**2,941**
Other Comprehensive Income			
Gain on revaluation of property, plant & equipment	-	1,153	**1,153**
Transfers between reserves	-	-	-
Distributions to Member Councils	-	-	-
Balance at end of period - 30 June 2022	**23,810**	**2,375**	**26,185**
Balance at start of period - 1 July 2022	**23,810**	**2,375**	**26,185**
Net Surplus/ (Deficit) for Year	2,151	-	**2,151**
Other Comprehensive Income			
Gain on revaluation of property, plant & equipment	-	-	-
Transfers between reserves	-	-	-
Distributions to Member Councils	-	-	-
Balance at end of period - 30 June 2023	**25,961**	**2,375**	**28,336**

This Statement is to be read in conjunction with the attached Notes

SOUTHERN REGION WASTE RESOURCE AUTHORITY

Statement of Cash Flows
for the financial year ended 30 June 2023

	Notes	2023 $'000	2022 $'000
Cash Flows from Operating Activities			
Operating receipts from customers		14,424	13,334
Investment receipts		891	656
Operating payments to suppliers & employees		(13,772)	(12,228)
Finance payments		-	(1)
Net Cash provided by (or used in) Operating Activities	7	**1,543**	**1,761**
Cash Flows from Investing Activities			
Amounts specifically for new or upgraded assets		-	-
Sale of replaced assets	3	-	57
Distributions from equity accounted Joint Ventures	13	1,750	700
Contributions to equity accounted Joint Ventures	13	(733)	(703)
Expenditure on renewal/replacement of assets	5	(310)	-
Expenditure on new/upgraded assets	5	(262)	(1,730)
Net Cash provided by (or used in) Investing Activities		**445**	**(1,676)**
Cash Flows from Financing Activities			
Repayment Related Party Loans		-	1,500
Payment ot Related Pary Loans		-	(400)
Net Cash provided by (or used in) Financing Activities		**-**	**1,100**
Net Increase (Decrease) in cash held		**1,988**	**1,185**
Cash & cash equivalents at beginning of period	4	5,828	4,643
Cash & cash equivalents at end of period	4	**7,816**	**5,828**

This Statement is to be read in conjunction with the attached Notes

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SOUTHERN REGION WASTE RESOURCE AUTHORITY

Notes to the Financial Statements

for the year ended 30 June 2023

Note 1 – Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian equivalents to International Financial Reporting Standards

This general-purpose financial report has been prepared in accordance with Australian equivalents to International Financial Reporting Standards (AIFRS) as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board (AASB), Urgent Issues Group Interpretations (UIGs) and relevant South Australian legislation.

The Authority is a Local Government Authority Section 43 Regional Subsidiary under the control of City of Onkaparinga, City of Marion and the City of Holdfast Bay.

Each Constituent Council hold the following equitable interest in the Authority:

- City of Onkaparinga 55%
- City of Marion 30%
- City of Holdfast Bay 15%

1.2 Historical Cost Convention

Except where stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with AIFRS requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying the Authority's accounting policies.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars ($'000).

2 The Local Government Reporting Entity

Southern Region Waste Resource Authority operates as a regional subsidiary pursuant to Section 43 of the SA Local Government Act 1999 and Section 25 of the Local Government Implementation Act 1999, and has its principal place of business at 112 Bakewell Dr, Seaford Heights SA 5169.

3 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Authority obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at the Authority's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables are generally unsecured and do not bear interest. All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 8.

5 Infrastructure, Property, Plant & Equipment

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use".

5.1 Initial Recognition

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Authority includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to infrastructure, property, plant & equipment when completed ready for use.

5.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Authority for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. No capitalisation threshold is applied to the acquisition of land or interests in land.

Capitalisation threshold applied of $1,000 for all asset classes. Any purchases greater than this amount are capitalised and depreciated on the Authority's asset register.

5.3 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives in a manner which reflects the consumption of the service potential embodied in those assets.

Depreciation is recognised on a straight-line basis. Major depreciation periods for each class are shown below. Depreciation of Landfill Construction and Future Capping, Rehabilitation and Restoration costs are amortised proportionately to the rate of filling based upon the projected remaining airspace of landfill cells as at the beginning of the reporting period. The Authority annually assesses the remaining airspace of landfill cells and accordingly, depreciation and amortisation rates are adjusted to reflect these estimates. Depreciation periods for infrastructure assets have been estimated based on the best information available to the Authority, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimated.

Plant, Furniture & Equipment	3 - 10 years
Buildings	30 -50 years
Waste Facility	10 - 15 years
Landfill construction	Amortised proportionately to rate of filling
Future capping costs	Amortised proportionately to rate of filling
Future rehabilitation and restoration costs	Amortised proportionately to rate of filling

6 Payables

6.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7 Employee Benefits

7.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll-based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

The Authority recognises all presently entitled liabilities as current liabilities regardless of whether it is expected to be paid within the preceding 12 months of reporting date.

7.2 Superannuation

The Authority makes employer superannuation contributions in respect of its employees to Hostplus (formerly Statewide Super). The Scheme has two types of membership, each of which is funded differently.

Accumulation Fund Members
Accumulation fund members receive both employer and employee contributions on a progressive basis. Employer contributions are normally based on a fixed percentage of employee earnings in accordance with Superannuation Guarantee Legislation 10.5% in 2022/23 (10.0% in 2021/22).

No further liability accrues to the employer as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members
Defined benefit scheme is where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. The Authority makes employer contributions as determined by the scheme's Trustee based on advice from the Scheme's Actuarial. The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willis Towers Watson as at 30 June 2021.

The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to the Authority's contribution rates at some future time.

The Authority also makes contributions to other superannuation schemes selected by employees under the 'choice of fund' legislation.

All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the new assets of the scheme, and no further liability attaches to the Authority.

8 Provisions for Landfill Capping, Rehabilitation and Restoration Costs

The Authority's provision for landfill capping, post closure rehabilitation costs and restoration costs are calculated based on the net present value of the future cash outflows expected to be incurred to remediate the landfill which will include the costs of capping, rehabilitating and restoring the landfill site.

The measurement of the provisions requires significant estimates and assumptions such as discount rate, inflation rate, assessment of the requirements of the Environment Protection Authority (EPA) or other government authorities, the timing, extent and costs of activities required and the area of the landfill to be remediated, which is determined by volumetric aerial surveys.

These uncertainties may result in future actual expenditure differing from the amounts currently provided. Expenditure relating to ongoing rehabilitation and restoration will reduce any provision previously established.

The Authority monitors the remaining airspace, the airspace consumption efficiency (compaction) ratio, the discount rate and the inflation rate used to calculate the net present value of the future landing capping, rehabilitation and restoration costs on an annual basis and makes adjustments to the liability as required to ensure an accurate projected cost of the liability is showing in the balance sheet.

A complete review of all future capping, rehabilitation and restoration costs including a review of all the key assumptions and estimates in relation to the measurement of these costs is performed on a regular basis with the assistance of external consultants to ensure all projected costs have been independently verified. However - strategic decisions potentially impacting the expected remaining life and future management strategies for the landfill are currently under consideration by the Board, and as such revaluation of the provision has been intentionally delayed causing the value of the provision to be overdue for reassessment. The next scheduled review of all capping and closure liability estimates is expected to occur in FY24, by which time it is expected that decisions regarding the future management of the landfill will have been finalised. As a result, readers of these financial statements should be aware that the value of the provisions, and related impact on the statement of comprehensive income, may change materially in the FY24 financial statements, and these financial statements should be read in this context.

The dates of the last review of the key assumptions and estimates in relation to the measurement of the future capping, rehabilitation and restoration costs are shown below:

Costs	Effective Date	Independent Assessor
Capping costs	30 June 2019	Golder Associates
Restoration Costs	30 June 2018	Golder Associates
Post Closure Rehabilitation costs	30 June 2016	Katalyse Pty Ltd

9 Inventory

Inventory held by the Authority reflect materials stored on site which have either been purchased or gifted which will be used for future Cell and Capping construction works to be undertaken in future years.

10 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax". Receivables and Creditors include GST receivable and payable. Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable. Non-current assets and capital expenditures include GST net of any recoupment. Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

11 Comparative Information

Comparative information has been reclassified to be consistent with the current year disclosure of equivalent information in accordance with AIFRS.

12 New Accounting Standards

No new accounting standards were applied by the Authority during the financial year. The Authority has not elected to early adopt any new accounting standards, interpretations or amendments which are not yet effective.

13 Valuation of Land and Building Assets

Building assets held by the Authority were valued by Opteon (South Australia) Pty Ltd with an effective valuation date of 30 June 2014 applied for financial reporting purposes. Assets were valued to their market value based on highest and best use. All purchases made post 30 June 2014 have been recorded at cost. Since 1 July 2019, the Authority has undertaken significant building construction works which represent 65% of the recorded "At Cost" balance of assets recorded in Note 5 as at 30 June 2023.

Land assets held by the Authority were valued by AssetVal with an effective valuation date of 30 June 2022 applied for financial reporting purposes. Where there is an active and liquid market as evidenced by sales transactions of similar property types, a Market approach by way of Direct Comparison or Income methods were utilised.

Some parcels of land are subject to restrictions as to use and sale and the value of these land assets has been determined after considering suitable market evidence and making necessary adjustment to account for these restrictions.

14 Valuation of Landfill Assets

Landfill assets comprise the acquisition of landfills, cell development costs, landfill improvements costs and the assets related to future landfill capping, rehabilitation and restoration costs.

Assets related to future landfill capping, rehabilitation and restoration costs are valued based on the net present value of the future cash outflows expected to remediate the landfill which will include the costs of capping, rehabilitating and restoring the landfill asset. The assumptions used to estimate these costs and details of their regular review are described in item 8 – Provision for Landfill Capping, Rehabilitation and Restoration Costs.

All landfill assets are amortised proportionately to the rate of filling as described in Note 1.5.3 Depreciation of Non-Current Assets.

15 Equity Accounted Joint Ventures

The Authority accounts for its interest in Joint Ventures applying the equity method per AASB 128. The value of investments held in Joint Venture entities are held at cost.

SOUTHERN REGION WASTE RESOURCE AUTHORITY

Notes to the Financial Statements
for the financial year ended 30 June 2023

	2023 $'000	2022 $'000
Note 2 - Income		
User Charges		
Landfill Operations	15,283	10,534
	15,283	**10,534**
Investment Income		
Interest on investments	148	34
Rental income	743	622
	891	**656**
Other Income		
Other income	399	353
Joint Venture cost reimbursement	-	1,956
	399	**2,309**
Note 3 - Expenses		
Employee Costs		
Salaries and Wages	981	829
Employee leave expense	3	(13)
Superannuation	120	99
Workers' Compensation Insurance	47	36
Less: Capitalised and distributed costs	-	-
	1,151	**951**
Materials, Contracts & Other Expenses		
Auditor's Remuneration	19	39
Board Expenses	46	52
Contractors	584	403
Fuels & oils	272	199
Equipment hire	130	28
Maintenance	588	292
Legal	21	52
Levies - EPA	11,372	8,137
Professional services	177	166
Joint Venture costs*	-	1,956
Sundry	382	347
	13,591	**11,671**

SOUTHERN REGION WASTE RESOURCE AUTHORITY

Notes to the Financial Statements
for the financial year ended 30 June 2023

Note 3 - Expenses (cont)

	2023 $'000	2022 $'000
Depreciation, Amortisation & Impairment		
Buildings & Structures	357	314
Plant & Equipment	292	310
Office Equipment	15	6
Super Cell	375	156
Super Cell Capping	316	132
Post Closure Rehabilitation	36	15
Future Restoration Costs	6	3
	1,397	**936**
Asset Disposals		
Proceeds from disposal	-	57
Less: Carrying amount of assets sold	-	(44)
Gain (Loss) on disposal	**-**	**13**

Note 4 - Current Assets

Cash & Cash Equivalents		
Cash on Hand and at Bank	2,181	2,575
Short-term deposits	5,635	3,253
	7,816	**5,828**
Trade & Other Receivables		
Debtors - general	3,575	2,394
Accrued Revenues	107	13
Prepayments	32	49
Sundry Debtors	45	45
	3,759	**2,501**

SOUTHERN REGION WASTE RESOURCE AUTHORITY

Notes to the Financial Statements
for the financial year ended 30 June 2023

Note 5 - Property, Plant & Equipment

	2022 $'000				2023 $'000			
	At Fair Value	At Cost	Accumulated Depreciation	Carrying Amount	At Fair Value	At Cost	Accumulated Depreciation	Carrying Amount
Land	6,335	-	-	**6,335**	6,335	-	-	**6,335**
Buildings & Structures	560	11,637	(1,265)	**10,932**	560	11,875	(1,622)	**10,813**
Plant & Equipment	-	4,994	(2,950)	**2,044**	-	5,138	(3,242)	**1,896**
Office Equipment	-	122	(118)	**4**	-	143	(132)	**11**
Super Cell	-	8,988	(5,756)	**3,232**	-	8,988	(6,131)	**2,857**
Super Cell Capping	5,426	-	(2,702)	**2,724**	5,426	-	(3,021)	**2,405**
Post Closure Rehabilitation	6,143	-	(5,833)	**310**	6,143	-	(5,869)	**274**
Future Restoration Costs	4,228	-	(4,172)	**56**	4,228	-	(4,173)	**55**
Work in Progress	-	56	-	**56**	-	222	-	**222**
	22,692	**25,797**	**(22,796)**	**25,693**	**22,692**	**26,366**	**(24,190)**	**24,868**

SOUTHERN REGION WASTE RESOURCE AUTHORITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the financial year ended 30 June 2023

Note 5 - Property, Plant & Equipment

	2022 $'000	Movement in Property, Plant & Equipment during the Financial Year						2023 $'000
	Carrying Value	Additions Renewal / Replacement	Additions New/Upgrade	Disposals	Revaluation	Adjustment / Transfer	Depreciation	Carrying Value
Land	6,335	-	-	-	-	-	-	6,335
Buildings & Structures	10,932	-	238	-	-	-	(357)	10,813
Plant & Equipment	2,044	144	-	-	-	-	(292)	1,896
Office Equipment	4	-	22	-	-	-	(15)	11
Super Cell	3,232		-	-	-	-	(375)	2,857
Super Cell Capping	2,724	-	-	-	-	(3)	(316)	2,405
Post Closure Rehabilitation	310	-	-	-	-	-	(36)	274
Future Restoration Costs	56	-	-	-	-	5	(6)	55
Work in Progress	56	166	-	-	-	-	-	222
	25,693	**310**	**260**	**-**	**-**	**2**	**(1,397)**	**24,868**
2022 $'000	**25,745**	-	1,730	(44)	1,153	(1,955)	(936)	**25,693**

SOUTHERN REGION WASTE RESOURCE AUTHORITY

Notes to the Financial Statements
for the financial year ended 30 June 2023

Note 6 - Liabilities

	2023 $'000		2022 $'000	
	Current	Non-current	Current	Non-current
Trade & Other Payables				
Goods & services	4,137	-	3,186	-
Payments received in advance	16	-	17	-
	4,153	**-**	**3,203**	**-**
Provisions				
Annual Leave	76	-	58	-
Long Service Leave	61	7	61	5
Super Cell Capping	-	7,980	-	7,980
Post Closure Rehabilitation	-	4,064	-	4,064
Future Restoration Costs	-	1,674	-	1,674
	137	**13,725**	**119**	**13,723**

Reconciliation of Movement in Landfill & Restoration Provisions	**Super Cell Capping**	**Post Closure Rehabilitation**	**Future Restoration Costs**	**Total**
Opening Balance	**7,980**	**4,064**	**1,674**	**13,718**
Additional Amounts Recognised/ (Derecognised)	-	-	-	-
Payments	-	-	-	-
Unwinding of Present Value Discounts	-	-	-	-
Closing Balance	**7,980**	**4,064**	**1,674**	**13,718**

Please refer to Note 1 part 8 for details regarding the valuation of landfill capping, post closure rehabilitation cost and restoration cost provisions. This information is important for the interpretation of these financial statements.

SOUTHERN REGION WASTE RESOURCE AUTHORITY

Notes to the Financial Statements
for the financial year ended 30 June 2023

Note 7 - Cash Flow Reconciliation

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows:

	2023 $'000	2022 $'000
Total cash & equivalent assets	7,816	5,828
Less: Short-term borrowings	-	-
Balances per Cash Flow Statement	**7,816**	**5,828**

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)	**2,151**	**2,941**
Non-cash items in Income Statement		
Depreciation, amortisation & impairment	1,397	936
Transfer of Work in Progress	-	1,955
Equity adjustment - Joint Venture	-	(16)
Net (Gain) Loss on equity accounted joint ventures	(1,717)	(2,988)
Net (Gain) Loss on disposal of assets	-	(13)
	1,831	**2,815**
Add (Less): Changes in Net Current Assets		
Net (increase) decrease in receivables	(1,258)	507
Net increase (decrease) in trade & other payables	950	(1,549)
Net increase (decrease) in other provisions	20	(12)
Net Cash provided by (or used in) operations	**1,543**	**1,761**

(c) Financing Arrangements

Corporate Credit Cards	20	20
Cash Advance Debenture (CAD) Facility*	500	500

*The CAD facility is held with the Local Government Finance Authority (LGFA) and the Authority has no drawdown of funds from the facility as at reporting date.

Note 8 - Financial Instruments

Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits	**Accounting Policy:** Carried at lower of cost and net realisable value; Interest is recognised when earned. **Terms & conditions:** Deposits on Call do not have a maturity period and have an average interest rates of 4% (2022: 0.5%). **Carrying amount:** approximates fair value due to the short term to maturity.
Receivables - Gate Fees & Associated Charges	**Accounting Policy:** Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable. **Carrying amount:** approximates fair value (after deduction of any allowance).
Liabilities - Creditors and Accruals	**Accounting Policy:** Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Authority. **Terms & conditions:** Liabilities are normally settled on 30 day terms. **Carrying amount:** approximates fair value.

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Authority.

Risk Exposure

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Authority is the carrying amount, net of any provision for doubtful debts. All investments are made with the SA Local Government Finance Authority and Bank SA. There is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Authority's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that the Authority will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Policy (LGA Information Paper 15), liabilities have a range of maturity dates based on cash inflows. The Authority also has available a range of bank overdraft and short-term draw down facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Most of the Authority's financial instruments are at fixed rates. Any such variations in future cash flows will not be material in effect on either the Authority's incomes or expenditures.

SOUTHERN REGION WASTE RESOURCE AUTHORITY

Notes to the Financial Statements
for the financial year ended 30 June 2023

Note 8 - Financial Instruments

Liquidity Analysis

2023	Maturity ≤ 1 year	> 1 year ≤ 5 years	> 5 years	Non-interest bearing	Total
Financial Assets	$'000	$'000	$'000	$'000	$'000
Amortised Cost					
Cash Assets	7,816	-	-	-	**7,816**
Receivables	-	-	-	3,759	**3,759**
Total	**7,816**	**-**	**-**	**3,759**	**11,575**
Financial Liabilities					
Payables	-	-	-	4,153	**4,153**
Borrowings	-	-	-	-	-
Total	**-**	**-**	**-**	**4,153**	**4,153**

2022	Maturity ≤ 1 year	> 1 year ≤ 5 years	> 5 years	Non-interest bearing	Total
Financial Assets	$'000	$'000	$'000	$'000	$'000
Amortised Cost					
Cash Assets	5,828	-	-	-	5,828
Receivables	-	-	-	2,501	2,501
Total	**5,828**	**-**	**-**	**2,501**	**8,329**
Financial Liabilities					
Payables	-	-	-	3,203	3,203
Borrowings	-	-	-	-	-
Total	**-**	**-**	**-**	**3,203**	**3,203**

Note 9 - Commitments for Expenditure

	2023 $'000	2022 $'000
Capital Commitments		
Capital expenditure committed at reporting date but which is not recognised in the financial statements as liabilities are as follows:		
Committed Projects	-	79
	-	79

Note 10 - Events Occurring After Reporting Date

There were no events that occurred after reporting date that requires to be disclosed.

Note 11 - Disclosure of Related Party Transactions

The Key Management Personnel include the Chair of the Board, Chief Executive and other officers prescribed under Section 112 of the *Local Government Act 1999*. In all, 6 persons were paid the following total compensation:

Salaries, allowances & other short term benefits	499	402
Total	**499**	**402**

Transactions with Related Parties:
The following transactions occurred with Related Parties:

Related Party Entity	Sale of Goods and Services ($'000)	Amounts Outstanding from Related Parties ($'000)	Description of Services Provided to Related Parties
City of Onkaparinga (Member Council)	8,077	363	Provision of waste disposal services
City of Holdfast Bay (Member Council)	1,289	101	Provision of waste disposal services
City of Marion (Member Council)	3,576	311	Provision of waste disposal services
Southern Materials Recycling Facility (Joint Venture)	2,747	751	Provision of waste disposal services
Southern Recycling Centre (Joint venture)	7,425	893	Provision of waste disposal services

Amounts recorded as outstanding from Related Parties are recorded in Trade and other receivables in Note 4. Member Councils have equal representation on the Board of the Authority and accordingly have significant influence on the financial and operating decisions of the Authority. No one Member Council individually has control of those policies.

SOUTHERN REGION WASTE RESOURCE AUTHORITY

Notes to the Financial Statements
for the financial year ended 30 June 2023

Note 12 - Uniform Presentation of Finances

	2023 $'000	2022 $'000
Income		
User charges	15,283	10,534
Investment income	891	656
Other	399	2,309
Net gain - equity accounted Joint Venture	1,717	2,988
	18,290	**16,487**
Expenses		
Employee costs	1,151	951
Finance costs	-	1
Materials, contracts & other expenses	13,591	11,671
Depreciation, amortisation & impairment	1,397	936
	(16,139)	**(13,559)**
Operating Surplus / (Deficit)	**2,151**	**2,928**
Net Outlays on Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	(310)	-
Depreciation, Amortisation, Impairment and Movement in Landfill Provisions	1,397	936
Proceeds from Sale of Replaced Assets	-	57
	1,087	**993**
Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets	(262)	(1,730)
Amounts received specifically for New and Upgraded Assets	-	-
Proceeds from Sale of Surplus Assets	-	-
	(262)	**(1,730)**
Net Lending / (Borrowing) for Financial Year	**2,976**	**2,191**

Note 13 - Equity Accounting Joint Ventures

Southern Recycling Centre (SRC)

The Authority has entered into a joint venture arrangement with Integrated Waste Services to operate the Southern Recycling Centre located on the Authority's landfill site.

	2023 $'000	2022 $'000
The Authority's respective interests are:		
- interest in operating result:	50.00%	50.00%
- ownership of equity	49.99%	49.99%
- the proportion of voting power	50.00%	50.00%
Movement in Investment in Joint Operation:		
Opening Balance	1,620	1,164
New Capital Contributions	-	-
Share in Operating Result	1,540	1,140
Equity Adjustment	-	16
Distributions Received	(1,750)	(700)
Share in Equity of Joint Operation	**1,410**	**1,620**

Expenditure Commitments
There were no expenditure commitments at reporting date that required to be recognised in the financial statements.

Contingent Liabilities
There were no contingent liabilities at reporting date that required to be recognised in the financial statements.

Note 13 (cont.) - Equity Accounting Joint Ventures

Southern Materials Recycling Facility (SMRF)

The Authority has entered into a joint venture arrangement with Re.Cycle (Adelaide) Pty Ltd to operate the Southern Material Recovery Facility located on the Authority's landfill site.

	2023 $'000	2022 $'000
The Authority's respective interests are:		
- interest in operating result:	50.00%	50.00%
- ownership of equity	50.00%	50.00%
- the proportion of voting power	50.00%	50.00%
Movement in Investment in Joint Operation:		
Opening Balance	**7,188**	**4,637**
Capital Contributions (cash contribution)	733	703
Capital Contributions (transfer of plant assets)	-	-
Capital Contribution (conversion to loan)	-	-
Share in Operating Result	177	1,848
Share in Equity of Joint Operation	**8,098**	**7,188**

The Authority applies AASB 1058 when recognising income from Grants in line with the applicable treatment applied by not-for-profit entitles. The Joint Venture recognises grant income on a different basis which has resulted in an inconsistent application of accounting policy between the entities on the timing of recognising income from grant revenues. As a result of this different application in accounting standards and policy on grant revenue recognition, this has resulted in an adjustment to the Share in Operating Result of $0.495 million (increase) (FY22: $2.327 million increase) in the current financial vear.

The Authority has an outstanding receivable loan with the Southern Materials Recovery Facility totalling $0.4 million (FY22: $0.4 million) as at the reporting date.

Expenditure Commitments
There are no capital construction commitments as at reporting date to disclose.

Contingent Liabilities
There were no contingent liabilities at reporting date that required to be recognised in the financial statements.

Note 14 - Fair Value Measurements

The Authority measures and recognises the following assets at fair value on a recurring basis after initial recognition:

- Land assets.

The Authority does not subsequently measure any liabilities at fair value on a recurring basis, or any assets or liabilities at fair value on a non-recurring basis.

(a) Fair value hierarchy

AASB 13: *Fair Value Measurement* requires the disclosure of fair value information according to the relevant level in the fair value hierarchy. This hierarchy categorises fair value measurements into one of three possible levels based on the lowest level that a significant input can be categorised into. The levels are outlined below:

Level 1	Level 2	Level 3
Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.	Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.	Measurements based on unobservable inputs for the asset or liability.

The fair value of assets and liabilities that are not traded in an active market is determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

Valuation techniques

The Authority selects valuation techniques that are appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the association are consistent with one or more of the following valuation approaches:

- *Market approach:* uses prices and other relevant information generated by market transactions involving identical or similar assets or liabilities.
- *Income approach:* converts estimated future cash flows or income and expenses into a single current (i.e. discounted) value.
- *Cost approach:* reflects the current replacement cost of an asset at its current service capacity.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Authority gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data are not available and therefore are developed using the best information available about such assumptions are considered unobservable.

SOUTHERN REGION WASTE RESOURCE AUTHORITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2023

	Note	Level 1 $	Level 2 $	Level 3 $	Total $
2023					
Recurring fair value measurements					
Property, Plant & Equipment and Landfill Assets					
- Land	5	-	6,335	-	6,335
- Buildings	5	-	560	-	560
- Super Cell Capping	5	-	-	5,426	5,426
- Post Closure Rehabilitation	5	-	-	6,143	6,143
- Future Restoration Costs	5	-	-	4,228	4,228
Total financial assets recognised at fair value		**-**	**6,895**	**15,797**	**22,692**
2022					
Recurring fair value measurements					
Property, Plant & Equipment and Landfill Assets					
- Land	5	-	6,335	-	6,335
- Buildings	5	-	560	-	560
- Super Cell Capping	5	-	-	5,426	5,426
- Post Closure Rehabilitation	5	-	-	6,143	6,143
- Future Restoration Costs	5	-	-	4,228	4,228
Total financial assets recognised at fair value		**-**	**6,895**	**15,797**	**22,692**

(b) Disclosed fair value measurements

The following tables provide the level of the fair value hierarchy within which the disclosed fair value measurements are categorised in their entirety and a description of the valuation technique(s) and inputs used.

	Fair Value Hierarchy Level	Valuation Technique	Inputs Used
There has been no change in the valuation technique(s) used to calculate the fair values disclosed in the financial statements.	2	Market Value	Observable sales of similar properties – both vacant land and land with improvements

There has been no change in the valuation technique(s) used to calculate the fair values disclosed in the financial statements.	3	Cost Approach	Landfill assets unobservable inputs. The measure of these costs requires significant estimates and assumptions such as: discount rate, inflation rate, assessment of EPA requirements, the timing, extent and costs of the required activities and the estimated remaining airspace of the landfill.
There has been no change in the valuation technique(s) used to determine the value of parcels of land where there are restrictions as to use and sale of these assets.	3	Market Value	Land assets unobservable inputs. Some parcels of land are subject to restrictions as to use and sale and the value of these land assets has been determined after considering suitable market evidence and making necessary adjustments to account for these restrictions. These adjustments are usually unobservable inputs that are likely to have a significant effect on valuation.

Southern Region Waste Resource Authority

Audit & Risk Committee – Auditor Independence

Presiding Member Certification

I, Greg Connor, the person occupying the position of Presiding Member of the Southern Region Waste Resource Authority Audit & Risk Committee, for the financial year ending, 30 June 2023, do hereby certify, for the purposes of Regulation 22 (3) of the Local Government (Financial Management) Regulations 2011, that the auditor of the Southern Region Waste Resource Authority, Galpins, has not been engaged by the Southern Region Waste Resource Authority to provide services to the Southern Region Waste Resource Authority outside the scope of the audit functions under the Local Government Act 1999.

22 August 2023

Greg Connor
Presiding Member
Southern Region Waste Resource Authority
Audit & Risk Committee

Dated

Galpins
Accountants, Auditors
& Business Consultants

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SOUTHERN REGION WASTE RESOURCE AUTHORITY

GENERAL PURPOSE FINANCIAL STATEMENTS
For the year ended 30 June 2023

Statement by Auditor

I confirm that, for the audit of the financial statements of the Southern Region Waste Resource Authority for the year ended 30 June 2023, I have maintained my independence in accordance with the requirements of APES 110 – *Code of Ethics for Professional Accountants (including Independence Standards)*, Part 4A, published by the Accounting Professional and Ethical Standards Board, in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulation 2011*.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS

Tim Muhlhausler CA, Registered Company Auditor

Director

26 September 2023

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INDEPENDENT AUDITOR'S REPORT

To the members of the Southern Region Waste Resource Authority

Report on the Audit of the Financial Report

Opinion

We have audited the accompanying financial report of SRWRA (the Authority), which comprises the statements of financial position as at 30 June 2023, the statement of comprehensive income, statement of changes in equity and cash flow statement for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the statement by the Executive Officer and the Chairman.

In our opinion, the accompanying financial report presents fairly, in all material aspects, the financial position of the Authority as at 30 June 2023, and its financial performance and its cash flow for the year then ended in accordance with the Australia Accounting Standards, *Local Government Act 1999* and *Local Government (Financial Management) Regulations 2011*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Authority in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter – Postponed revaluation of landfill capping and post closure liabilities

Without modifying our opinion, we draw attention to Note 1 part 8 of the financial report, which describes the postponed revaluation of landfill capping and post closure liabilities. The postponement is to allow greater clarity over the strategic direction of the landfill, which will inform the appropriate assumptions to be used for the revaluation. These circumstances impact the reliability of the reported provision balances and related amounts in the statement of comprehensive income. Our opinion is not modified in respect of this matter.

Responsibility for the Financial Report

The Authority is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* and for such internal control as Authority determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Authority is responsible for assessing the authority's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Authority either intends to liquidate the Authority or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the Authority's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatements, whether due to fraud or error, and to issue and auditor's report that includes our opinion. Reasonable assurance is a high level assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decision of users taken on the basis of this financial report.

As part of an audit of the financial report in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit of the financial report in order to design procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Authority's ability to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS



Tim Muhlhausler CA, Registered Company Auditor

Director

26 September 2023

Galpins
Accountants, Auditors
& Business Consultants

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INDEPENDENT ASSURANCE REPORT ON THE INTERNAL CONTROLS OF THE SOUTHERN REGION WASTE RESOURCE AUTHORITY

To the members of the Southern Region Waste Resource Authority

Opinion

We have audited the compliance of SRWRA (the Authority) with the requirements of Section 125 of the *Local Government Act 1999* in relation only to the internal controls established by the Authority to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2022 to 30 June 2023 have been conducted properly and in accordance with the law.

In our opinion, SRWRA has complied, in all material respects, with Section 125 of the *Local Government Act 1999* in relation to internal controls established by the Authority in relation to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Authority have been conducted properly and in accordance with law for the period 1 July 2022 to 30 June 2023.

Basis for Opinion

We conducted our engagement in accordance with applicable Australian Standards on Assurance Engagement ASAE 3000 *Assurance Engagements Other than Audits or Reviews of Historical Financial Information* and ASAE 3150 *Assurance Engagement on Controls*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Authority has complied with Section 125 of the *Local Government Act 1999* in relation only to the internal controls specified above for the period 1 July 2022 to 30 June 2023. ASAE 3000 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

The Authority's Responsibility for Internal Control

The Authority is responsible for implementing and maintaining an adequate system of internal controls, in accordance with Section 125 of the Local Government Act 1999 to ensure that the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities have been conducted properly and in accordance with law.

Our Independence and Quality Control

We have complied with the independence and other relevant ethical requirements relating to assurance engagements, and applied Auditing Standard ASQC 1 *Quality Control for Firms that Performs Audits and Reviews of Financial Reports and Other Financial Information, and Other Assurance Engagements* in undertaking this assurance engagement.

Auditor's responsibility

Our responsibility is to express an opinion on the Authority's compliance with Section 125 of the *Local Government Act 1999* in relation only to the internal controls established by the Authority to ensure that financial transactions relating to receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3000 *Assurance Engagements Other than Audits or Reviews of Historical Information* and ASAE 3150 *Assurance Engagements on Controls*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Authority has complied with Section 125 of the *Local Government Act 1999* in relation only to the internal controls specified above for the period 1 July 2022 to 30 June 2023. ASAE 3000 also requires us to comply with the relevant ethical requirements for the Australian professional accounting bodies.

Limitations of Controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

Limitations of Use

This report has been prepared for the members of the Authority in accordance with section 129 of the *Local Government Act 1999* in relation to the internal controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Authority, or for any purpose other than that for which it was prepared.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS



Tim Muhlhausler CA, Registered Company Auditor

Director

26 September 2023

SRWRA
Southern Region Waste Resource Authority

Southern Region Waste Resource Authority

Board Chairperson – Auditor Independence

I, Mark Booth, the person occupying the position of Chairperson of the Southern Region Waste Resource Authority Board, for the financial year ending, 30 June 2023, do hereby certify, for the purposes of Regulation 22 (3) of the Local Government (Financial Management) Regulations 2011, that the auditor of the Southern Region Waste Resource Authority, Galpins, has not been engaged by the Southern Region Waste Resource Authority to provide services to the Southern Region Waste Resource Authority outside the scope of the audit functions under the Local Government Act 1999.

23.8.23

Mark Booth
Chairperson
Southern Region Waste Resource Authority

Dated

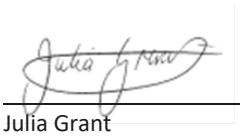
CITY OF ONKAPARINGA

Chief Executive Officer's Certificate of Compliance

Auditor Independence

Southern Region Waste Resource Authority

I, Julia Grant, the person occupying the position of Acting Chief Executive Officer of the City of Onkaparinga, for the financial year ending, 30 June 2023, being a Constituent Council of the Southern Region Waste Resource Authority, do hereby certify, for the purposes of Regulation 22 (3) of the Local Government (Financial Management) Regulations 2011, that the auditor of the subsidiary, Galpins, has not been engaged by the subsidiary to provide services to the subsidiary outside the scope of the audit functions under the Local Government Act 1999.



25/08/2023

Julia Grant — Dated
Acting Chief Executive Officer for the 22/23 financial year
City of Onkaparinga

CITY OF MARION

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South Australia 5046

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South Australia 5047

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E council@marion.sa.gov.au

Chief Executive Officer's Certificate of Compliance
Auditor Independence
Southern Region Waste Resource Authority

I, Tony Harrison, the person occupying the position of Chief Executive Officer of the City of Marion, for the financial year ending, 30 June 2023, being a Constituent Council of the Southern Region Waste Resource Authority, do hereby certify, for the purposes of Regulation 22 (3) of the Local Government (Financial Management) Regulations 2011, that the auditor of the subsidiary, Galpins, has not been engaged by the subsidiary to provide services to the subsidiary outside the scope of the audit functions under the Local Government Act 1999.

23/08/2023

Tony Harrison — Dated

Chief Executive Officer

City of Marion

CITY OF HOLDFAST BAY

holdfast.sa.gov.au
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P 08 8229 9999 F 08 8298 4561
Glenelg Customer Service Centre and Library
2 Colley Terrace, Glenelg SA 5045

23 August 2023

Chief Executive Officer's Certificate of Compliance
Auditor Independence
Southern Region Waste Resource Authority

I, Roberto Bria, the person occupying the position of Chief Executive Officer of the City of Holdfast Bay, for the financial year ending, 30 June 2023, being a Constituent Council of the Southern Region Waste Resource Authority, do hereby certify, for the purposes of Regulation 22 (3) of the Local Government (Financial Management) Regulations 2011, that the auditor of the subsidiary, Galpins, has not been engaged by the subsidiary to provide services to the subsidiary outside the scope of the audit functions under the Local Government Act 1999.

23/8/23

Roberto Bria
Chief Executive Officer
City of Holdfast Bay

Dated

ATTENDANCE AT BOARD MEETINGS

BOARD MEMBERS	MEETINGS HELD WHILST MEMBER	MEETINGS ATTENDED
CHAIRPERSON Mark Booth	6	5
CITY OF ONKAPARINGA Kirk Richardson	6	5
CITY OF ONKAPARINGA Richard Peat *Term Completed November 2022*	3	0
CITY OF ONKAPARINGA Jordan Pritchard *Appointed January 2023*	3	2
CITY OF MARION Sorana Dinmore *Term completed August 2022*		
CITY OF MARION Angela Allison *Appointed December 2022*	3	3
CITY OF MARION Ray Barnwell	6	6
CITY OF HOLDFAST BAY Roberto Bria	6	5
CITY OF HOLDFAST BAY John Smedley	6	6

DEPUTY BOARD MEMBERS

Please Note: Deputy Members are only required to attend a Meeting when the Member is an apology

CITY OF ONKAPARINGA Heidi Greaves	6	3
CITY OF ONKAPARINGA Jessica Tucker	6	6
CITY OF MARION Bruce Hull *Term Completed November 2022*	3	0
CITY OF MARION Ian Crossland	6	1
CITY OF HOLDFAST BAY Clare Lindop *Term Completed November 2022*	3	2
CITY OF HOLDFAST BAY Monique O'Donohue *Appointed December 2022*	3	2
CITY OF HOLDFAST BAY Michael De Heus *Term completed June 2023*	2	1

ATTENDANCE AT AUDIT & RISK COMMITTEE MEETINGS

	MEETINGS HELD WHILST MEMBER	MEETINGS ATTENDED
Please Note: Deputy Members are only required to attend a Meeting when the Member is an apology		
GREG CONNOR Presiding Member	4	4
SAM SPADAVECCHIA	4	4
EMMA HINCHEY *Term completed December 2022*	2	2
MARK BOOTH	4	4
JOHN SMEDLEY Deputy SRWRA Representative	4	1

PERFORMANCE AGAINST BUSINESS PLAN

Each year SRWRA prepares an Annual Business Plan, detailing its actions and measures, that is submitted to the Constituent Councils.

AIMS, OBJECTIVES AND KEY MEASURES	
RESOURCE RECOVERY ACTIONS	**STATUS**
Investigate markets and develop pathways for the receipt and processing of commercial and industrial products and associated reuse and commercial opportunities.	Ongoing
Investigate options and pathways for the receipt and processing of organic waste and associated reuse and commercial opportunities.	Ongoing
Investigate options to establish a Bio Pad to process green waste.	Complete
Grow the customer base for SRWRA and its Joint Venture partners	Complete
Develop business case for the construction and operation of an education facility at SRWRA.	Ongoing



AIMS, OBJECTIVES AND KEY MEASURES	
OPERATIONAL EXCELLENCE ACTIONS	**STATUS**
Continuously review and improve workplace safety systems.	Ongoing
Maximise remaining landfill airspace.	Ongoing
Develop project scope and business case for the installation of rooftop solar power on the SMRF roof.	In progress
Maximise the compatible use of buffer land.	Ongoing
Continuous improvement of litter capture on site.	Ongoing
Governance & Risk Actions	Status
Maintain a contemporary suite of policies.	Ongoing
Work in accordance with the Risk Management Policy and Framework.	Ongoing
Review and update the Business Continuity Plan.	In progress
Review and update the Work Emergency & Evacuation Plan.	In progress
Develop a Technology Disaster Recovery Plan.	In progress
Board and Committee meetings are delivered as per the agreed timing and schedule.	Completed
The Annual Business Plan and Budget is prepared, reviewed, and reported and adopted in accordance with statutory timelines.	Completed



WORK HEALTH AND SAFETY

LOST TIME INJURIES

At SRWRA safety is part of our culture, a value considered with each decision made by management and staff. SRWRA is committed to providing a healthy and safe work environment that minimises the risk of injury or illness arising from work activities.

SRWRA recorded zero lost time injury (LTI) in 2022-2023 which presents a 100% reduction over the previous twelve months.

Annual lost time injuries:

ANNUAL LOST TIME INJURIES

(Lost time injuries represent one complete shift or more of lost time)

2020 – 2021	2021 – 2022	2022 – 2023
1	1	0

(Lost time injuries represent one complete shift or more of lost time)

INJURY MANAGEMENT

SRWRA received no worker compensation claims during 2022-2023. This is consistent with the previous twelve months, which had zero compensation claims lodged.





PROCUREMENT

SRWRA is committed to a fair, transparent and accountable process when acquiring goods and services, consistent with Section 49 of the Local Government Act 1999.

Each year goods and services are procured to support the delivery of the Annual Business Plan and Budget. The SRWRA Board has adopted the Procurement Policy to govern all procurement activities, excluding the purchase and disposal of land and other assets owned by the Authority.

In certain circumstances, the Authority may, after approval from its Board, waive application of this Policy and pursue a method which will bring the best outcome for the SRWRA. The Authority must record its reasons in writing for waiving application of this Policy.

Annual procurement performance:

ANNUAL PROCUREMENT PERFORMANCE

NUMBER OF PROCUREMENT EVENTS	NUMBER OF PROCUREMENT POLICY WAIVERS
538	2

Key reasons for the granting of Procurement Policy waivers in the last 12 months include:

- the best value for money outcome for SRWRA
- the limited size of the market and the number of credible suppliers



SRWRA
Southern Region Waste Resource Authority

SRWRA CONSTITUENT COUNCILS

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CITY OF MARION

CITY OF HOLDFAST BAY

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Galpins

Accountants, Auditors & Business Consultants

2022/23 Audit Completion Report

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EXECUTIVE SUMMARY

To the members of the audit committee of City of Marion

We are pleased to present our Audit Completion Report for the financial year ended 30 June 2023. The purpose of this document is to summarise the key accounting and audit matters that have arisen during the engagement and our audit conclusions.

We intend to issue the following opinions (subject to the satisfactory completion of the items described in section 1 – *Status of our Audit Work* of this document):

Intended opinions	Type of opinion	Proposed Auditor's Report
Opinion on the Financial Statements	Unmodified	Refer to Appendix 1 of this report.
Controls Opinion	Unmodified	Refer to Appendix 2 of this report.

We have included in this report the following information to ensure that councillors, management and audit committee members are aware of all significant matters relating to the audit.

Matters	Sections
Status of our audit work	Section 1
Key Audit Matters	Section 2
Internal Controls Opinion and Recommendations	Section 3
Immaterial Uncorrected Misstatements	Section 4
Proposed Independent Auditor's Report on the Financial Report	Appendix 1
Proposed Independent Auditor's Report on the Internal Controls	Appendix 2

We have also signed the statement by auditor regarding our independence, and confirmed that for the audit of the year ended 30 June 2023 we have maintained our independence in accordance with the requirements of APES 110 – *Code of Ethics for Professional Accountants (including Independence Standards)*, Part 4A, published by the Accounting Professional and Ethical Standards Board, in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

Yours faithfully



Tim Muhlhausler CA Registered Company Auditor
Date: 27 October 2023

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1. Status of Our Audit Work

Below is a summary of the status of audit activities and key documents related to the completion of our final audit.

Activities/Documents	Responsibility	Status
Final draft of the financial report	Management	**Completed**
Final audit visit	Audit	**Completed**
Final substantive procedures	Audit	**Completed**
Audit verification of the final draft of the financial report	Audit	**Completed**
Final draft of the financial report after audit verification	Management	**Completed**
Audit Completion Report	Audit	**Completed**
Final audited financial statements from the Council's subsidiaries	Management	**Completed**
Signed certification of auditor independence	Management	**Note 1**
Final financial report after considerations from the audit committee	Management	**Note 1**
Signed certification of financial statements	Management	**Note 1**
Signed management representation letter	Management	**Note 1**
Final Independent Auditor's Report on the Internal Controls	Audit	**Note 2**
Final Independent Auditor's Report on the Financial Report	Audit	**Note 2**

Note 1 To be provided after the audit committee meeting.

Note 2 To be provided by audit on receipt of both the:
- final financial report containing the signed certification of financial statements and the signed certification of auditor independence, and
- signed management representation letter.

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2. Key Audit Matters

Key audit matters are those matters that, in the auditor's professional judgement, were of most significance in the audit of the financial report. We address these matters in the context of our audit of the financial report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

2.1 Valuation of Infrastructure assets

Why the matter is significant	How the matter was addressed
Infrastructure assets are valued at fair value. The fair values of these assets were based on depreciated current replacement costs which is comprised by the gross replacement cost less accumulated depreciation. Council values the gross replacement cost using the estimated average cost (unit cost) at which it could construct a substitute asset of comparable quality in the normal course of business. There was inherent subjectivity involved in making judgments in relation to assumptions used to estimate unit rates which also involved determining the: ▪ components of assets that are replaced at different times in the asset lifecycle ▪ costs required to replace these components using current prices for materials, labour, and plant costs ▪ indices for measuring subsequent changes in unit rates. The useful lives of assets and the measurement of accumulated depreciation are determined by external valuers. Significant judgement is used to determine the different useful lives for different components of assets and to calculate the depreciation that would have accumulated since original construction using these estimated useful lives. The significant professional judgments used to estimate the gross replacement cost and the accumulated depreciation are also relevant to the calculation of the annual depreciation expense of these assets.	Our audit included but was not limited to the following activities: ▪ reconciled closing balances to the asset registers ▪ reconciled the movements in note 7 to the asset register ▪ reviewed the basis for valuation used by external valuers ▪ assessed the competence of external valuers (experts) in accordance with Australian Accounting Standards ▪ reviewed the fair value hierarchy provided in note 7 for each category of asset ▪ reconciled the useful lives used to calculate the accumulated depreciation and the depreciation for the period to the revaluation reports ▪ reviewed the useful lives mentioned above for different components and compared them to other local government entities ▪ performed a recalculation of depreciation ▪ reviewed the methodology used by Council to perform componentisation of infrastructure assets and compared the methodology used to Council's actual asset management practices and to other local government entities ▪ reconciled the unit rates used for different components of infrastructure assets to the unit rates provided in the valuer's report ▪ reviewed the unit rates mentioned above and compared them to different local government entities ▪ assessed the adequacy of disclosures in the financial report.

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2.2 Valuation of Land and Buildings

Why the matter is significant	How the matter was addressed
Land and buildings are valued at fair value. The basis of valuation to be used for these assets depends on a number of factors such as the nature of the asset, purpose of their use, the highest and best use of the asset, potential restrictions to the disposal of these assets among other factors. Valuation of land depends on whether the land is classified as Crown land or community land. Community land and Crown land are valued using unobservable (level 3) inputs as the allowance for the restriction on sale (requiring Ministerial consent) is usually an unobservable input, and is likely to have a significant effect on valuation. Land, where Council has an unfettered right to sell them, is usually valued at current market value based on their highest and best use. Level 2 inputs are primarily used for land during the valuation process. Valuation of buildings depends on the nature of these assets. Some Council buildings have no active market due to the specialised nature of the assets and the services they provide. For such buildings fair value is usually determined on the basis of replacement with a new building having similar service potential. Valuation techniques used to measure fair value of these buildings include significant unobservable inputs (level 3). For buildings that have an active market, buildings are assessed on market value principles which is deemed to be their fair value based on level 2 inputs. The most significant input into this valuation approach is sales transactions of comparable properties within the City, adjusted for any pertinent differences. The significant professional judgments used to estimate the value of buildings are also relevant to the calculation of the annual depreciation expense of these assets.	Our audit included but was not limited to the following activities: ▪ reconciled closing balances to the asset registers ▪ reconciled the movements in note 7 to the asset registers ▪ reviewed the basis for valuation used by external valuers ▪ assessed the competence of external valuers (experts) in accordance with Australian Accounting Standards ▪ analysed the nature of the land building assets and concluded whether the fair value hierarchy provided in note 7 for each category of asset was reasonable ▪ reconciled the useful lives used to calculate the accumulated depreciation and the depreciation for the period to the revaluation reports ▪ reviewed the useful lives mentioned above for different components and compared them to other local government entities ▪ performed a recalculation of depreciation; and ▪ assessed the adequacy of disclosures in the financial report.

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2.3 Accounting treatment of capitalisation of assets

Why the matter is significant	How the matter was addressed
Councils are asset intensive and highly dependent on multiple assets to deliver services to customers. Hence, there is a high volume of transactions and significant amounts involved in relation to capitalisation of assets. Due to the unique characteristics of Council's assets a number of considerations are taken into account when an expenditure is capitalised which include: ▪ whether Council is incurring capital expenditure on physical resources that are controlled by Council. Control is the most difficult of the characteristics of an asset to be defined as the concept goes beyond the legal ownership; ▪ Inclusions and exclusions of costs at initial recognition of an asset in accordance with AASB 116; ▪ Cost involved in dismantling and removing the asset and/or restoring the site under AASB 137; ▪ Borrowing costs to be capitalised into the cost of IPPE where the asset is a "qualifying asset" as per AASB 123; and ▪ accounting for subsequent costs and defining the nature of these costs as being capital or maintenance expenditure.	Our audit included but was not limited to the following activities: ▪ performed analytical procedures to define whether the amounts capitalised for the FY was in accordance with our expectation and our understanding of the entity; ▪ reviewed internal controls in place for capitalisation of assets; ▪ selected a sample of additions and performed an assessment of the nature of the addition and concluded whether the addition was recognised in accordance with Australian Accounting Standards; ▪ reviewed the WIP schedule and selected a sample of transfers out to ensure that the asset was appropriately valued and capitalised in the right account; and ▪ reviewed the WIP schedule in order to identify projects that should have been capitalised but were not.

2.4 Management Override of Controls

Why the matter is significant	How the matter was addressed
Management is in a unique position to perpetrate fraud because of management's ability to manipulate accounting records and prepare a fraudulent report by overriding controls that otherwise appear to be operating effectively. Due to the unpredictable way in which such override could occur, the risk of material misstatement due to fraud is a significant risk.	Our audit included but was not limited to the following activities: ▪ tested the appropriateness of journal entries recorded in the general ledger ▪ reviewed accounting estimates for biases ▪ performed final analytical procedures to conclude as to whether the financial report is consistent with our understanding of the entity ▪ requested written representation from Management ▪ reviewed IT access controls rights processes in place ▪ reviewed processes in place to ensure independent reviews of exception reports generated by Council ▪ reviewed processes in place to ensure independent reviews of audit trails of changes to master files.

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2.5 Other High Risk Areas

The other high risk areas described in this section are account balances and/or audit areas that are not subject to a high degree of professional judgement, however we assessed their inherent risks as being high due to the materiality of the account balances, the high volume of transactions involved and other reasons outlined below:

Account balance	Why the risk is High	Overall audit response
Rates and charges	- largest revenue item - often used as a reference point for analysing expenditure decisions - politically sensitive - reputational risk involved if rates are raised incorrectly.	- walkthroughs and tests of effectiveness of controls from the Better Practice Model - analytical procedures - comparison of total capital values from the VG report to the total capital value recorded in the rates system - reconciliation of the rates modelling to the rates system and to the general ledger - recalculation of rates for a sample of rate payers.
Employee costs	- one of the largest expense items - high volume of transactions / data - subject to error - errors impact individuals financially.	- walkthroughs and tests of effectiveness of controls from the Better Practice Model - analytical procedures - inspection of employee files (contracts, awards, EBs) - inspection of timesheets - recalculation of a sample of individual payments.
Materials, Contracts & Other expenses	- one of the largest expense items - high volume of transactions, inherently higher risk of error - fraud risk area (procurement, payments and credit cards) - procurement and contracting are key focus areas for ICAC and the Auditor-General's Department.	- walkthroughs and tests of effectiveness of controls from the Better Practice Model - analytical procedures - inspection of supporting documents (contracts, invoices, purchase orders, subsequent payments, etc) for a sample of expenses.
Cash and cash equivalents	- material balance - fraud risk - if there is any instance of errors and/or fraud it will be indicative of broader errors - poor attitude to cash controls may be indicative of overall culture related to the entity's controls environment - public money.	- walkthroughs and tests of effectiveness of controls from the Better Practice Model - analytical procedures - bank confirmation - inspection of bank statements - verification of outstanding reconciling items - reperformance of bank reconciliations.
Trade and other payables	- one of the largest liabilities - material balance - opportunity for understatements - poor use of accrual basis of accounting it may be indicative of poor culture related to financial reporting - payments represent an opportunity for fraud.	- walkthroughs and tests of effectiveness of controls from the Better Practice Model - analytical procedures - reconciliation between subsidiary ledgers and the general ledger - inspection of subsequent payments for a sample of creditors - inspection of a sample of subsequent payments for completeness test.

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2.6 Intended Opinion on the Financial Report

We have completed our final risk of material misstatements assessment and concluded that the audit procedures performed were sufficient to reduce the audit risk to an acceptable level. We have evaluated the results of our audit testing and determined that no further adjustments to the financial statements are required.

In our opinion, subject to the satisfactory completion of the items described in section 1 of this report, ***the financial report prepared by Council presents fairly***, in all material respects, the Council's financial position as at the end of the current financial year and its financial performance for the year ended on that date (refer to our proposed Independent Auditor's Report on the Financial Report included in Appendix 1 of this report).

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3. Internal Controls Opinion and Recommendations

We have performed an extensive review of the Council's financial controls for the purpose of forming our control opinion as required by section 129 of the *Local Government Act 1999* based on council's obligations under s125 of that Act.

Our controls opinion is restricted per s129 of the Act to the application of s125 as it relates to financial internal controls, specifically the controls exercised by the Council during the relevant financial year in relation to the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities.

A summary of the results of our review is provided in the table below:

Business cycles	Controls Reviewed	Operating Effectively 2023	Operating Effectively 2022	2023 Findings H	M	L	BP
General Ledger	11	8	10	-	2	1	-
Fixed Assets	16	14	14	-	1	1	-
Purchasing & Procurement/Contracting	10	9	8	-	1	-	-
Accounts Payable	13	13	13	-	-	-	-
Rates / Rates Rebates	10	10	10	-	-	-	-
Receipting	5	5	5	-	-	-	-
Payroll	19	18	18	-	-	1	-
Credit Cards	5	5	4	-	-	-	-
Banking	5	4	5	-	1	-	-
Debtors	6	5	5	-	-	1	-
Total	**100**	**91**	**92**	-	**5**	**4**	-

Overall the Council demonstrated a **high level of compliance** with the implementation of an internal control framework consistent with the principles within the Better Practice Model.

During our interim audit visit we found that the majority of key internal controls reviewed were in place and were operating effectively (91 out 100 core controls reviewed). Risks were rated based on an assessment of the risk of non-compliance with s125 of *the Local Government Act 1999* as described in Appendix 3 – Risk Ratings.

An interim audit management letter was issued and presented to the audit committee containing our overall assessment of the council's internal controls and all the controls weaknesses identified during our review of the Council's financial controls.

Council has an action plan in place to address most of the findings related to the controls that were not operating effectively as indicated in Management responses to our interim management letter issued in July 2023.

In our opinion, subject to the satisfactory completion of the items described in section 1 of this report, ***the Council has complied, in all material respects, with Section 125 of the Local Government Act 1999*** in relation to Internal Controls established by the Council in relation to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities.

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4. Corrected Misstatements

Adjustment 1 – Completed capital works recorded as WIP					
D/C	Account at FS level	Assets Increase/ (decrease) $'000	Liabilities (Increase)/ decrease $'000	Surplus/Deficit (Increase)/ decrease $'000	Other Comprehensive Income (Increase)/ decrease) $'000
D	Infrastructure, property, plant and equipment	1,730	-	-	-
C	Other non-current assets – capital work in progress	(1,730)	-	-	-
Description: Adjustment related to the capital project 63605 - Dalkeith Avenue Drainage ($1,730,000) completed on 27 March 2023 but was still recorded as capital work in progress as at 30 June 2023.					

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5. Immaterial Uncorrected Misstatements

There are no immaterial uncorrected misstatements to be reported.

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6. Final Management Letter

We have identified the following additional performance improvement observations when performing our substantive procedures during our final audit:

	Risk
1. Absence of a breakdown between fair value hierarchies (L2 and L3) for valuation of buildings assets	**Low**
Finding	Typically, local government entities have two basis of valuation for their building assets: - Market value – for buildings where a market value can be reliably determined. This valuation is classified as fair value hierarchy level 2 for financial reporting purposes. - Depreciated Replacement Cost – for buildings where there is no active market due to specialised nature of the assets and the service they provide. This valuation is classified as fair value hierarchy level 3. Council is currently indicating in the table containing all movements for Infrastructure, Property, Plant and Equipment assets disclosed in note 7 that the fair value of all buildings and other structures assets are classified as fair value hierarchy level 3.
Risk	Absence of appropriate note disclosures increases the risk of the financial report being not appropriately presented.
Recommendation	1. Review the nature of building assets recorded in Council's asset register 2. Review the buildings revaluation report 3. Identify buildings that are valued at market value and at depreciated replacement cost 4. Calculate the breakdown between fair value hierarchies (L2 and L3) and disclose separately in the table containing movements of Infrastructure, Property, Plant and Equipment in note 7.

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	Risk
2. Employees with excessive annual leave balances	**Low**
Finding	Audit identified 15 employees with annual leave balances in excess of 300 hours.
Risk	Leave balances exceeding the allowable balances under the relevant EB. Staff not taking leave has financial implications as leave is paid at higher rates than it was accrued, and may lead to health, safety and welfare issues. Regular taking of leave also acts as a fraud prevention control.
Recommendation	Implement strategies to systematically reduce excessive leave balances, and prevent employees from accumulating excessive balances.

Risks were rated based on an assessment of the risk of non-compliance with s125 of the Local Government Act 1999 as described in Appendix 3 – Risk Ratings.

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7. Contact Details



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Appendix 1 – Proposed Independent Auditor's Report on the Financial Report

To the members of City of Marion

Opinion
We have audited the accompanying financial report of City of Marion (the Council), which comprises the statement of financial position as at 30 June 2023, the statement of comprehensive income, statement of changes in equity and cash flow statement for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the Council Certificate of City of Marion.

In our opinion, the accompanying financial report presents fairly, in all material respects, the financial position of the Council as at 30 June 2023, and its financial performance and its cash flow for the year then ended in accordance with the Australia Accounting Standards, *Local Government Act 1999* and *Local Government (Financial Management) Regulations 2011*.

Basis for Opinion
We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Council's Responsibility for the Financial Report
Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* and for such internal control as Council determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, Council is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Council either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the Council's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Report
Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatements, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and

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are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decision of users taken on the basis of this financial report.

As part of an audit of the financial report in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risk of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentation, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit of the financial report in order to design procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of Council's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS

Tim Muhlhausler CA Registered Company Auditor
Partner

Date:

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Appendix 2 – Proposed Independent Auditor's Report on the Internal Controls

To the members of City of Marion

Independent Assurance Report on the Internal Controls of City of Marion

Opinion
We have audited the compliance of City of Marion (the Council) with the requirements of Section 125 of the *Local Government Act 1999* in relation only to the internal controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2022 to 30 June 2023 have been conducted properly and in accordance with the law.

In our opinion, City of Marion has complied, in all material respects, with Section 125 of the *Local Government Act 1999* in relation to internal controls established by the Council in relation to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law for the period 1 July 2022 to 30 June 2023.

Basis for Opinion
We conducted our engagement in accordance with applicable Australian Standards on Assurance Engagement ASAE 3000 *Assurance Engagements Other than Audits or Reviews of Historical Financial Information* and ASAE 3150 *Assurance Engagement on Controls*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Council has complied with Section 125 of the *Local Government Act 1999* in relation only to the internal controls specified above for the period 1 July 2022 to 30 June 2023. ASAE 3000 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

The Council's Responsibility for Internal Controls
The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with Section 125 of the Local Government Act 1999 to ensure that the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities have been conducted properly and in accordance with law.

Our Independence and Quality Control
We have complied with the independence and other relevant ethical requirements relating to assurance engagements, and applied Auditing Standard ASQC 1 *Quality Control for Firms that Performs Audits and Reviews of Financial Reports and Other Financial Information, and Other Assurance Engagements* in undertaking this assurance engagement.

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Auditor's responsibility

Our responsibility is to express an opinion on the Council's compliance with Section 125 of the *Local Government Act 1999* in relation only to the internal controls established by the Council to ensure that financial transactions relating to receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities have been conducted properly and in accordance with the law, based on our procedures. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3000 *Assurance Engagements Other than Audits or Reviews of Historical Information* and ASAE 3150 *Assurance Engagements on Controls*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Council has complied with Section 125 of the *Local Government Act 1999* in relation only to the internal controls specified above for the period 1 July 2022 to 30 June 2023. ASAE 3000 also requires us to comply with the relevant ethical requirements for the Australian professional accounting bodies.

Limitations of Controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

Limitation of Use

This report has been prepared for the members of the Council in accordance with section 129 of the *Local Government Act 1999* in relation to the internal controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS

Tim Muhlhausler CA Registered Company Auditor
Partner

Date:

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Appendix 3 – Risk Ratings

The audit findings identified during our interim audit documented in our interim management letter and in section 3 of this report were rated as follows:

Category	Description
Potential Material Weaknesses	The issue described could lead to a material weakness in the council's internal controls and non-compliance with s125 of the Local Government Act.
Moderate Weaknesses	The issue described does not represent a material weakness due to the existence of compensating controls. However, the failure of the compensating controls or the existence of any other moderate weakness within the same business cycle may lead to a material weakness in the council's internal controls and non-compliance with s125 of the Local Government Act.
Low Risk Weaknesses	The issue described is a low risk weakness due to the existence of compensating controls and/or the failure or absence of the internal controls does not impact significantly on the council's financial risk. However, multiple low-level risk weakness within the same business cycle may lead to a material weakness in the council's internal controls and non-compliance with s125 of the Local Government Act.
Better Practice Weaknesses	The issue described has been included in this report as an opportunity for better practice.

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12.2 Finance Risk and Audit Committee Annual Report to Council 2022-2023	
Report Reference	GC231128R12.2
Originating Officer	Unit Manager Governance and Council Support – Victoria Moritz
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT HISTORY

This report is presented annually to the Finance, Risk and Audit Committee (FRAC) before being presented to Council for noting.

Report Reference	Report Title
FRAC231109	Finance Risk and Audit Committee Annual Report to Council 2022-23.

REPORT OBJECTIVE

The purpose of this report is to present the Finance Risk and Audit Committee Annual Report for 2022-2023 to Council and to invite Council's feedback on the opportunities for continuing development of the Committee's operations. **Attachment 1** is a copy of the Report which provides a summary of the work of the Committee pursuant to the Committee's Terms of Reference and Annual Work Program.

EXECUTIVE SUMMARY

The FRAC Terms of Reference provides that the Committee shall report annually to the Council on its operation and activities during the previous financial year. This report provides an important communication tool with Council in addition to the minutes received after each meeting.

The primary objective of the Finance Risk and Audit Committee is to add value through the provision of advice to ensure that the resources of the City of Marion are being used efficiently and effectively. It assists Council to accomplish its objectives by contributing to a systematic and disciplined approach to evaluating and improving the effectiveness of financial management, risk management, control and governance processes.

Following the recent Local Government Reform, with effect from 30 November 2023 and pursuant to section 126(9) of the Local Government Act, a council must ensure that the annual report of its audit and risk committee is included in its annual report. Although this is not a requirement in adopting the City of Marion Annual Report this year, it is recommended that the Finance, Risk and Audit Committee Annual Repot be included in the City of Marion Annual Report, being adopted this same meeting.

RECOMMENDATION

That Council:

1. **Notes the Finance Risk and Audit Committee's Annual Report to Council for 2022-2023 provided as Attachment 1.**

2. **Includes the Finance, Risk and Audit Committee's Annual Report as an Attachment to the City of Marion Annual Report 2022-2023.**

ATTACHMENTS

1. FRAC 2022 23 Annual Report to Council Final [**12.2.1** - 6 pages]

Annual Report to the City of Marion on the operations of the Finance, Risk and Audit Committee for 2022 - 2023

INTRODUCTION

This report provides an overview of the City of Marion Finance, Risk and Audit Committee (the Committee) operations for the 2022-2023 financial year. Clause 4.21 of the Committee's Terms of Reference provides that the Committee shall report annually to the Council summarising the activities of the Committee during the previous year.

During the financial year ending June 30, 2023, the Committee met on six (6) occasions, including one special meeting to consider a range of matters within the functions of the Committee's Terms of Reference.

This report includes a summary on the following matters considered by the Committee:

- Financial Reporting
- Risk Management
- External Audit
- Internal Audit
- Prudential Reports
- Committee Membership and Attendance

FINANCIAL REPORTING

End of Financial Year Reporting

The Committee received the Annual Financial Statements for the year ended 30 June 2022. The Annual Financial Statements demonstrate Council's financial performance, providing a basis for achieving the long-term objectives set out in the Strategic Plan.

In summary, Council achieved an operating surplus of $0.542m in 2021-22 compared to an operating surplus of $0.256m for 2020-21. The key factors contributing to the movement in operating surplus were provided to the Committee in an Analytical Review comparing the actual performance against the Adopted Budget.

Budget Reviews

The Committee reviewed the Quarterly Budget Review documents prepared by management and recommended them to Council for adoption. Some of the key points noted below were raised by the Committee:

- Considerations when setting the budget including setting appropriate resources to deliver projects
- Asset Consumption Ratio target appears to be high and suggested the target could be moved, with this to be re-assessed next financial year.

Annual Report to the City of Marion on the operations of the Finance, Risk and Audit Committee for 2022 - 2023

Annual Business Plan and Long-Term Financial Plan

The Committee reviewed the Draft Annual Business Plan and Budget 2022-2023 and Draft Long Term Financial Plan in February 2023 and again after public consultation in May 2023. The Committee provided feedback on the reasonableness, fairness and equity of the potential rating approaches for 2023-2024, including in the context of Council's LTFP and on-going financial sustainability. The Committee also tested some of the assumptions around the proposed KPI's and noted the new initiatives and service improvements incorporated into the Draft ABP 2023-2024 and Draft LTFP. The Committee discussed the proposed rate increase of 5.2% noting the work that had been undertaken to set a rate increase that balances the impact on the community without compromising on operational service or capital project delivery and maintaining a long term financially sustainable position for the City of Marion.

The Committee commented this was a high-risk budgeting year, given the challenging environment, supply chain issues, inflation and CPI and acknowledged the high-quality document that had been produced.

RISK MANAGEMENT

The Council's risk management program continues to be aligned to the ISO31000 Risk Management Standards. The Council continues to commit to further embedding the risk management processes across the Council.

Risk Reports

The Committee received quarterly Corporate Risk review reports. The Corporate Risk review is an internal process undertaken by engaging with the Senior Leadership Team. The review also includes an environmental scan outlining issues that are topical from a risk and opportunity perspective. The organisation's high risks remained reasonably static across the year with 6 or 7 reported each quarter. Key changes to the Corporate Risks included the supply chain risk being elevated to a high risk for the first half of 2022-2023, before being re-rated to a medium risk as the new normal for undertaking business and which is factored into all new projects from the beginning. The Committee noted the good work that has been done on new causes and drivers in relation to the risk for poor data quality and information governance relating to the Digital Transformation Project (DTP).

The Committee also received the bi-annual report on the Strategic Risk Register and annual report on the Fraud Risk Register. All risks have had reasonable updates provided at each review, although the risk ratings have had little movement over 2022-2023.

Business Continuity Program

The Committee noted the Business Continuity Program Annual Report 2021-2022 and provided feedback. It was noted that recent turnover of staff had resulted in a skills gap in the Incident Management Team, however, new staff will be trained and upskilled on the BCP requirements. The Committee suggested that the impact on the loss of access to systems as well as physical incidents be considered for further scenario training. The Committee endorsed an updated Business Continuity Plan in October 2022. At its 20 June 2023 meeting, the Committee received the 2022-2023 Business Continuity Program update, including information about a Business Continuity Exercise that was undertaken prior to the end of the financial year.

Incidents, Claims and Insurance

The Committee received information on incidents, claims and insurance, with details split across each quarter. The Committee noted two significant weather events, occurring in November 2022 and March 2023 which saw spikes in the number of incidents relating to trees, however not resulting in the number of incidents being any higher than previous financial years. The Committee noted incidents at City of Marion properties and the mitigation strategies that have been put in place. The Committee also received updates on the Sam Willoughby International BMX track claim process - which was denied.

AUDIT

External Audit

The Committee met with the External Auditors without management present and discussed the audit process noting that it was a relatively smooth process for their first year. The auditors noted the work they had performed on the asset valuations and the depreciation charges. They observed some delays in receiving initial information but advised staff were very cooperative overall.

The Committee also received the Interim External Audit for the year ending 30 June 2023. Overall, the external auditors found that Council demonstrated a high level of compliance with the implementation of an internal control framework consistent with the principles within the Better Practice Model. During their interim visit they found that the majority of key internal controls reviewed were in place and were operating effectively (92 out of 100 core controls reviewed). The principles underpinning the Better Practice Model were used by the Council in the identification of its business cycles, the establishment of its internal controls and the implementation of its financial risk management process.

Annual Report to the City of Marion on the operations of the Finance, Risk and Audit Committee for 2022 - 2023

Internal Audit

The Committee endorsed the Internal Audit Plan for 2022-2023 at the May 2022 meeting. There were five (5) completed projects for the financial year including:

- Digital Transformation Health Check (Including Human Resources)
- Volunteer Management
- Community Consultation
- Customer Experience
- Cyber Security

An additional Audit was added to the program to review the implementation of recommendations. This was completed in June 2023 resulting in all audits being completed prior to the end of the financial year. The Committee considered the Draft Internal Plan for 2023-25 which is based on current global risk exposures, industry trends, the Council's assurance map and the current corporate risk registers.

The Committee continues to monitor the Digital Transformation Project, the ever-developing cyber risk environment and the current economic environment and the impact it may have on ratepayers and Council.

PRUDENTIAL REPORTS

The following reports were presented to the Finance, Risk and Audit Committee seeking feedback in accordance with Section 48 of the Local Government Act 1999 (the Act) which requires Council to consider a report for any project where the expected capital cost is likely to exceed $4M (indexed).The Committee provided feedback on each of the projects and whether they had adequately addressed the requirements under the Act prior to endorsement by Council:

- Marion Administration Centre Internal Fit-out Project - Section 48
- Marion Water Business Section 48 Prudential Report; proposed expansion project
- Marino Community Hall Section 48

OTHER ITEMS CONSIDERED INCLUDE:

- *Implementation of Internal Audit Recommendations*
- *Independence of Council's Auditor*
- *Cyber Security Updates*
- *Digital Transformation Program Updates*
- *Australian Service Excellence Standards – Audit Outcome*
- *Work Health and Safety Management System Annual Report*
- *Annual Ombudsman Report*
- *Asset Valuations*
- *City of Marion 2022 Asset Management Maturity Assessment Results*

Annual Report to the City of Marion on the operations of the Finance, Risk and Audit Committee for 2022 - 2023

COMMITTEE MEMBERSHIP AND ATTENDANCE

The committee comprises of three independent members and up to two Council Member Representatives. Following the Local Government Elections and expiry of term for an independent member, there was a change in membership from December 2022. The Membership is outlined below:

July 2022 – November 2022	December 2022 – June 2023
Mrs Emma Hinchey (Chair)	Mrs Emma Hinchey (Chair)
Mr David Papa	Mr Josh Hubbard
Ms Nicolle Rantanen	Ms Nicolle Rantanen
Councillor Maggie Duncan	Councillor Jason Veliskou
	Councillor Jayne Hoffmann

The table below identifies the term of appointment for each member and the number of meetings attended during 2022-2023

Meeting Date	Emma Hinchey *(Chair)* *1 Jan 2017 – 30 Nov 2024*	David Papa *1 Dec 2019 – 30 Nov 2022*	Nicolle Rantanen *1 Dec 2020 – 30 Nov 2023*	Mr Josh Hubbard *1 Dec 2022 – 30 Nov 2025*	Councillor Maggie Duncan *1 Dec 2021 – 10 Nov 2022*	Councillor Jason Veliskou *30 Nov 2022 – 30 Nov 2023*	Councillor Jayne Hoffmann *13 Dec 2022 – 30 Nov 2023*
16 Aug '22	✓	✓	✓	NA	✓	NA	NA
11 Oct '22	✓	✓	✓	NA	✓	NA	NA
13 Dec '22	✓	NA	✓	✓	NA	✓	NA
21 Feb '23	✓	NA	✓	✓	NA	✓	✓
16 May '23	✓	NA	✓	✓	NA	✓	✓
20 Jun '23 (Special FRAC)	✓	NA	✗	✓	NA	✓	✓

In conclusion, this report indicates that the Committee has undertaken its principle functions as set out in Section 126(4) of the *Local Government Act 1999* which include:

- Reviewing annual financial statements to ensure that they present fairly the state of affairs of the Council
- Proposing, and providing information relevant to, a review of the Council's strategic management plans and annual business plan
- Liaising with the Council's Internal and External auditors
- Reviewing risk management systems and processes across the Council

Annual Report to the City of Marion on the operations of the Finance, Risk and Audit Committee for 2022 - 2023

The body of work undertaken by the Committee is maturing and the Committee is striving to ensure that its work is beneficial in the context of contributing to the City of Marion's strategic objectives.

The Committee would like to thank members and management for their valuable contribution to the work of the Committee for this period. Council is invited to provide any comment or feedback for continuing development of the Committee's operations.

Emma Hinchey
Chair
City of Marion Finance, Risk and Audit Committee

12.3 City of Marion Annual Report 2022 - 2023	
Report Reference	GC231128R12.3
Originating Officer	Unit Manager Governance and Council Support – Victoria Moritz
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

The purpose of this report is to present the City of Marion Annual Report (the Report) and Annual Report Summary for the 2022 - 2023 financial year. The Report will include the 2022 -2023, audited financial statements for the City of Marion, the Southern Region Waste Resource Authority and City of Marion Finance, Risk and Audit Committee Annual Report to Council for 2022-2023 which will be considered by Council as a separate agenda item at this meeting.

EXECUTIVE SUMMARY

The 2022 – 2023 Annual Report is a comprehensive council document which includes information prescribed by legislation, combined with general information about our key focus themes within the City of Marion. The Report reflects achievements measured against our strategic projects, services, and programs that council aimed to deliver throughout the financial year in accordance with the Annual Business Plan for the corresponding year.

RECOMMENDATION

That:

1. **Council adopts the City of Marion Annual Report 2022 - 2023 (Attachment 1) subject to the following amendments:**
    -
2. **Council adopts the City of Marion Annual Report 2022 - 2023 Summary (Attachment 2) subject to the following amendments:**
    -
3. **The final City of Marion Financial Statements 2022 - 2023 being considered in report GC231024R12.1 be included within the published version of the City of Marion Annual Report 2022 - 2023.**
4. **The final Southern Region Waste Resource Authority audited financial statements being considered in report GC231024R12.1 be included within the published version of the City of Marion Annual Report 2022-2023**
5. **The final City of Marion Finance, Risk and Audit Committee Annual Report to Council 2022/2023 being considered in report GC231024R12.2 be included within the published version of the City of Marion Annual Report 2022-2023.**
6. **Administration distributes copies of the City of Marion Annual Report 2022 - 2023 in accordance with legislative requirements.**
7. **Administration distributes copies of the City of Marion Annual Report 2022 – 2023 Summary to members of the community via the City of Marion Libraries,**

Neighbourhood and Community Centres and promotes the City of Marion Annual Report 2022 – 2023 available on the City of Marion website.

DISCUSSION

Council must prepare and adopt an Annual Report on or before 30 November each year. The City of Marion Annual Report 2022–2023 (**Attachment 1**) includes information prescribed by legislation, combined with general information about achievements relating to key focus themes within the City of Marion.

The Annual Report includes:

- Details of Council's performance, operations and achievements
- The audited City of Marion Annual Financial Statements
- The City of Marion Finance, Risk and Audit Committee Annual Report
- The audited Southern Region Waste Resource Authority Annual Financial Statements and Annual Report

Following the recent Local Government Reform, with effect from 30 November 2023 and pursuant to section 126(9) of the Local Government Act, a council must ensure that the annual report of its audit and risk committee is included in its annual report. Although this is not a requirement in adopting the City of Marion Annual Report this year, it is recommended that the Finance, Risk and Audit Committee Annual Repot (to be adopted by Council this same meeting) be included in the City of Marion Annual Report 2022-2023.

The *Local Government (General) Regulations 2013 (Regulation 10)* determines the distribution timeframe of 31 December and the distribution list each year. The report will be distributed to each Council member along with various other bodies and will be published on the City of Marion website by this time.

Additionally, Council has created a summary document (**Attachment 2**) to further highlight key information from the full Annual Report. It is also a means of further distribution for our residents as several copies will be available via Marion Libraries, Neighbourhood and Community Centres. The summary document will also be available on the City of Marion website alongside the full Annual Report.

A Communications Plan has been developed to support the promotion of the Annual Report with a range of promotional activities from December 2023 through to March 2024. The Communication plan will support Council's project deliverables and key initiatives outlined in the Annual Business Plan. It has been developed to ensure there is proactive and planned communication with the community on the breadth and depth of projects, investments, services, programs, facilities, initiatives, and events that were funded, supported and delivered by Council.

BUDGET INFORMATION

The costs for producing and printing the City of Marion Annual Report 2022 - 2023 (complete with annual financial statements from City of Marion and Southern Region Waste Authority) and the City of Marion Annual Report 2022-2023 Summary will be within Council's budget of $1,500.

ATTACHMENTS

1. Annual Report 22-23 07 b 21.11.23 [**12.3.1** - 64 pages]
2. Annual Report Summary 22-23 01 21.11.23 [**12.3.2** - 2 pages]

City of Marion
Annual Report
2022-2023

A great place to *live*
marion.sa.gov.au

CITY OF MARION





Image credits: SATC and Josh Geelan

Kaurna Acknowledgement

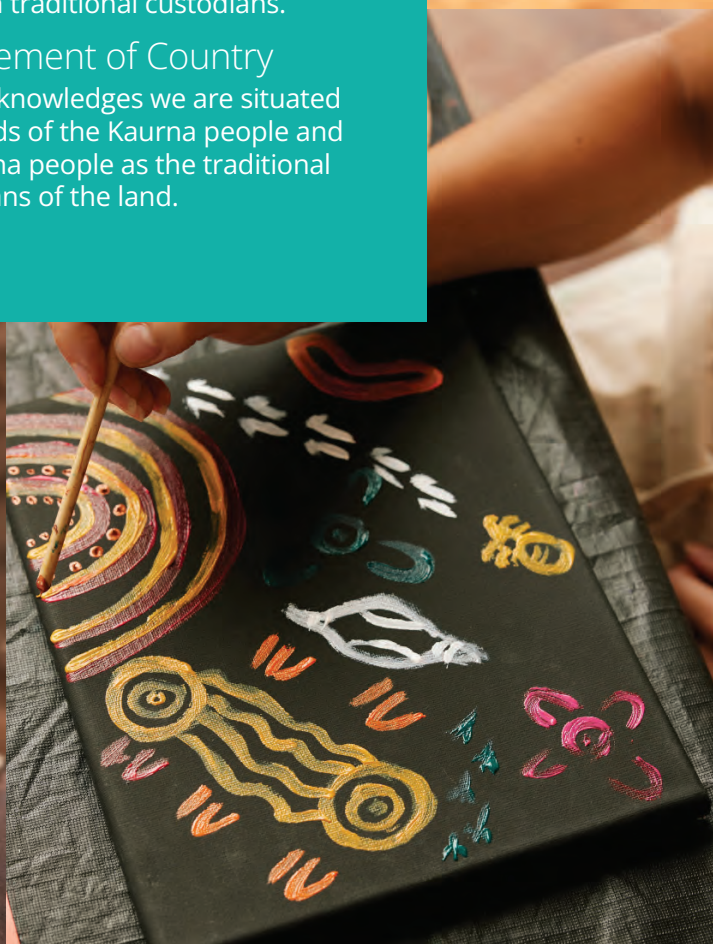
Ngadiu tampendi Kaurna meyunna yaitya mattanya yaintya yerta

This Kaurna acknowledgement was prepared in consultation with traditional custodians.

Acknowledgement of Country

The City of Marion acknowledges we are situated on the traditional lands of the Kaurna people and recognises the Kaurna people as the traditional custodians of the land.





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What is our Annual Report?

The Annual Report is a comprehensive council document which includes information prescribed by legislation, combined with general information about our key focus themes within the City of Marion. The Annual Report for 2022-2023 is a reflection of achievements measured against our strategic projects, services and programs that council aimed to deliver throughout the financial year in accordance with the Annual Business Plan for the corresponding year.

Welcome from the Mayor

Welcome to the City of Marion Annual Report for 2022-2023.

After the Council elections in November 2022, seven new Councillors were elected to join the five continuing Councillors and Mayor. We currently have a very sensible and harmonious group of elected Councillors.

Aware of the increasing cost of living, the Council established a 2 per cent average rate increase for 2022-2023.

Council has been grappling with escalating costs which have imposed significant budget strains this year. Thus, in June 2023, we found it necessary to set the average residential rate rise for the 2023-2024 financial year at just over five per cent. Despite this increase, our rate increase was one of the most modest in the State; significantly, it was less than the rate of inflation. (Please note that an increase in a property's valuation, relative to others, leads to variations in individual property rates above or below the average rate increase.)

Despite record capital expenditure, we kept borrowings low.

Key achievements this year include:

- Completion of the Glenthorne Adventure Playground* at O'Halloran Hill, a State Government project to which we contributed $2.2m.
- Opening several large-scale projects including Hugh Johnson Boulevard Reserve, Capella Reserve Stage 2 upgrades, and the Tarnham Road Reserve tennis and netball courts.
- Attraction of 38,000 visitors to Neighbourhood Centres and over 330,000 to our three libraries.
- Renewal of over 20 km of roads, footpaths, kerbs, and stormwater pipes.
- Unveiling of the popular Majors Road Pump Track.
- Enhancement of community spaces with 5 reserve upgrades, 4 new playgrounds, and 4 public toilets.

Our commitment to greenery remains strong, surpassing tree planting targets: we planted 4,318 new street trees and 570 reserve trees.

Additionally, the incentive funds for residents to maintain verges and large trees have helped make our streets more attractive.

Yours faithfully,



Kris Hanna
Mayor



**Glenthorne National Park-Ityamaiitpinna Yarta Adventure Playground*

Message from the CEO

The 2022-2023 financial year has been a transformative period of change and growth for the City of Marion.

Our Local Government Elections in late 2022 brought fresh perspectives to our Council with the induction of seven new members. Their induction process was thorough, ensuring they were well-prepared to serve the City of Marion's community. The Council planning day in January was a milestone event that solidified our commitment to transparency, teamwork, and tenacity.

There were several large-scale projects completed throughout the 2022-2023 financial year including the Majors Road Pump Track, Capella Reserve upgrade, Hugh Johnson Reserve development, the Tarnham Road Reserve upgrade and sport development, and the incredible Glenthorne Adventure Playground built in collaboration with the state government.

Other major achievements in 2022-2023 included the delivery of 204 Neighbourhood Centre programs to 38,000 visitors, 15 per cent increase in library visits with 334,525 visitors across our three libraries, and over 19km of resealed roads, renewals, and upgraded kerbs.

Next financial year we see the advancement of just over $50M worth of projects, demonstrating our investment in local development and community facilities. This proposed spend involves significant funding support from state and federal governments and is made up of $19.3M for the renewal of assets with $31.4M allocated for new and upgraded assets.

Economically, the City of Marion stands strong, effectively managing our $105M budget. The average rate increase for 2023-2024 of 5.2 per cent remains below the Reserve Bank inflation rate, emphasising our commitment to financial prudence.

Our focus on sustainability and environmental preservation is unwavering. We've exceeded our tree planting target with 4318 new street trees and 570 trees planted on reserves. The Oaklands Wetland continues to be a beacon of sustainable water management, with over 220 million litres of stormwater captured, cleaned, and stored. This water already irrigates more than 30 council reserves through an existing 11.5km underground pipe network. Work is underway on the 14km pipeline extension to the stormwater harvesting scheme, now known as Marion Water. This will deliver at least 143 megalitres (ML) of non-potable water to additional council reserves.

We were thrilled to complete the Digital Transformation Program (DTP) this year. This program was marked by a major focus on Customer Relationship Management (CRM), strengthening our connection with residents and improving the delivery of our services.

To further strengthen our service delivery, we've implemented a new Business Intelligence system. The advancement in this area enhances our reliance on Key Performance Indicators (KPIs), allowing us to make data-driven decisions to drive improvements in services for the community.

Finally, thank you to our community for your support. Together, we will continue to build a city that is prosperous, sustainable, and forward-thinking.

Regards,



Tony Harrison
Chief Executive Officer



Our purpose, vision and values

Our purpose

(Why we exist)
To improve our residents' quality of life; continuously, smartly and efficiently.

Our Community Vision

(What we want to become)
A community that is Liveable, Valuing Nature, Engaged, Prosperous, Innovative and Connected.

Our values

With the community and safety at the forefront of everything we do, we value:

Respect - Treating everyone as we want to be treated, where all contributions are valued

Integrity - Fostering trust and honesty in all of our interactions

Achievement - Enhancing our knowledge and performance to reach our shared goals, while being dedicated to supporting one another

Innovation - Encouraging new ideas, and learning from our experience to do things better



The six themes of our Community Vision represent the shared values and aspirations guiding how our city develops, towards 2040. These outcomes are important for this community now and into the future.

Liveable

By 2040 our city will be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated.

Valuing Nature

By 2040 our city will be deeply connected with nature to enhance people's lives, while minimising the impact on the climate, and protecting the natural environment.

Engaged

By 2040 our city will be a community where people are engaged, empowered to make decisions, and work together to build strong neighbourhoods.

Prosperous

By 2040 our city will be a diverse and clean economy that attracts investment and jobs, and creates exports in sustainable business precincts while providing access to education and skills development.

Innovative

By 2040 our city will be a leader in embracing and developing new ideas and technology to create a vibrant community with opportunities for all.

Connected

By 2040 our city will be linked by a quality road, footpath and public transport network that brings people together socially, and harnesses technology to enable them to access services and facilities.

City of Marion Fast Facts

Location:	South-western suburbs of Adelaide
Land area:	56.17kms^2
Estimated resident population:	96,658
Population density per sqm:	1,737.2
Percentage of residents born overseas:	29.1%
Landmarks:	Cove Civic Centre Living Kaurna Cultural Centre Glenthorne National Park-Ityamaiitpinna Yarta Hallet Cove Marion Coastal Walkway Marion Cultural Centre Marion Outdoor Pool Marino Community Hall Morphettville Racecourse Oaklands Wetland SA Aquatic and Leisure Centre Tonsley Innovation District Westfield Marion Shopping Centre
Gross Regional Product:	$4.381b
Leading employment sectors:	Retail and Trade Health Care and Social Assistance Education and Training Other
Council Members:	13
Wards:	6
Operating expenditure:	$104.945m
Revenue:	$104.631m
Number of rateable properties:	44,902
Average residential rate:	$1,598
Average rate increase from 2021-2022:	$98.00
Library items loaned:	673,701
Website visits:	503,727 visitor views and 1,943,675 page views
Volunteers:	340
Volunteer hours:	33,097
Value of volunteer contributing hours:	$1,542,982 (ABS hourly rate $46.62)
Street and reserve trees planted:	4,898
Development applications:	1578
Value of development applications:	$188.65
Distance of stormwater network (drains):	282km
Culverts and box drains:	6km
Distance of roads:	492km
Distance of footpaths and shared paths:	856km
Marion Coastal Walkway:	7.2km
Reserve Footpath:	28km
Walkway/Laneway:	9.3km

Strategic Plans

The City of Marion's 10-Year Strategic Plan 2019-2029 and Annual Business Plan 2022-2023 have provided directions for strategic decision-making. In the 2022-2023 financial year, work areas within council commenced, progressed and/or delivered a significant number of projects, including:

- The Cove Sports netball and lower oval upgrade.
- The Marino Community Hall upgrade.
- The expansion of council's recycled water distribution network to further green reserves.
- The Marion Golf Park (to be renamed Seacliff Golf Course).
- The Marion Cultural Centre Plaza upgrade.
- Consultation with the community to develop a new playground at Park Holme and Plympton.
- The completion of the upgrade to the Boat Shed Café.
- The continuation of works on the Coastal Walkway trail.
- Delivering civic events including 'Touch a Truck' and the 'Marion Celebrates' cultural festival.
- The upgrade of Warradale Park Tennis Club.
- The continuation of important climate and environmental initiatives.
- The support of the opening of Glenthorne National Park-Ityamaiitpinna Yarta Adventure Playground (partnership project with State Government).
- The continuation of works on the Flinders Bikeway to connect from Flinders through to Tonsley and north to Adelaide.

These initiatives will help us to deliver the Community Vision for a city that is **Liveable, Valuing Nature, Engaged, Prosperous, Innovative** and **Connected**.



Liveable

By 2040 our city will be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated.



Reserve improvements

Throughout the 2022-2023 financial year four playgrounds were developed with highlights outlined below.

In addition, council has upgraded five open spaces, installed four public toilets and is currently working on design and consultation on six additional playgrounds and three open space upgrades.

Hugh Johnson Boulevard Reserve

Council transformed Hugh Johnson Boulevard Reserve, officially opening on 28 August 2022. The upgraded reserve includes two new playgrounds, a pump track, fitness equipment, pond and creek reinstatement and associated works.

Weaver Street Reserve

A $570,000 redevelopment of this site included the upgrade of open space areas featuring a multi-purpose court with tennis, netball and basketball facilities. Reserve drawcards include an adventure climbing net and slide, fenced junior play area, nature play area and increased tree planting and irrigated lawn.

Tarnham Road Reserve

Tarnham Road Reserve upgrades include new recreational facilities for the community with dual-purpose tennis and netball courts (with lighting), two tennis courts, a skate zone, a ninja-style course, and more! The upgraded reserve was opened in April 2023.

Capella Reserve

Capella Drive Reserve, Hallett Cove was upgraded to provide new recreational facilities for the community including a new skatepark, fitness equipment, playground and amenities. The Upgrade was completed in August 2022.

Majors Road Pump Track

Work concluded in May 2023 on a regional 'Pump Track' alongside the Sam Willoughby International BMX (SWBMX) facility located off Majors Road, O'Halloran Hill.

The pump track has been designed for all users to encourage skill progression, social interaction and fitness.

The pump track is an endless loop with rollers, berms, jumps and transfer options that are designed to be ridden without pedalling. Instead riders use a pumping motion, pulling up on the face of rollers and pushing down on the backside.

The site offers a great connection to the surrounding mountain bike trails at O'Halloran Hill, Glenthorne National Park-Ityamaiitpinna Yarta.

Glenthorne National Park-Ityamaiitpinna Yarta Adventure Playground

A landmark multimillion-dollar playground nature playground was completed at Glenthorne National Park-Ityamaiitpinna Yarta. Marion Council partnered with the State Government to deliver this playground.

The nature play space features new additions including a flying fox, rope traverse, stepping logs and other fun elements for children of all ages to enjoy. The playground includes plenty of parking, shelters, barbeques and public toilets. Accessible equipment and pathways makes this space something for everyone to enjoy. There are great opportunities to take a walk or ride a bike at Glenthorne National Park-Ityamaiitpinna Yarta.

Positive ageing and inclusion

The Positive Ageing and Inclusion team supported 440 residents with gardening, almost 400 with domestic support, over 780 with home maintenance and delivered over 15,000 meals.

The team also hosted 95 social trips to destinations such as Monarto Zoo, Willunga, Tanunda and North Haven, ensuring community members are provided with support to undertake day trips via the use of volunteer assistance. Services are tailored by the team to offer flexibility and choice for participants, encouraging people to live their life to the fullest.

Other home services provided, included:

- 126 clients supported with home modifications.
- 784 clients receiving 1,055 hours of home maintenance including rubbish removal, spring cleaning and gutter cleaning.

Libraries

City of Marion's libraries facilitated 673,701 individual library items loaned, and delivered a variety of 491 programs which attracted 15,271 program attendees.

Neighbourhood centres

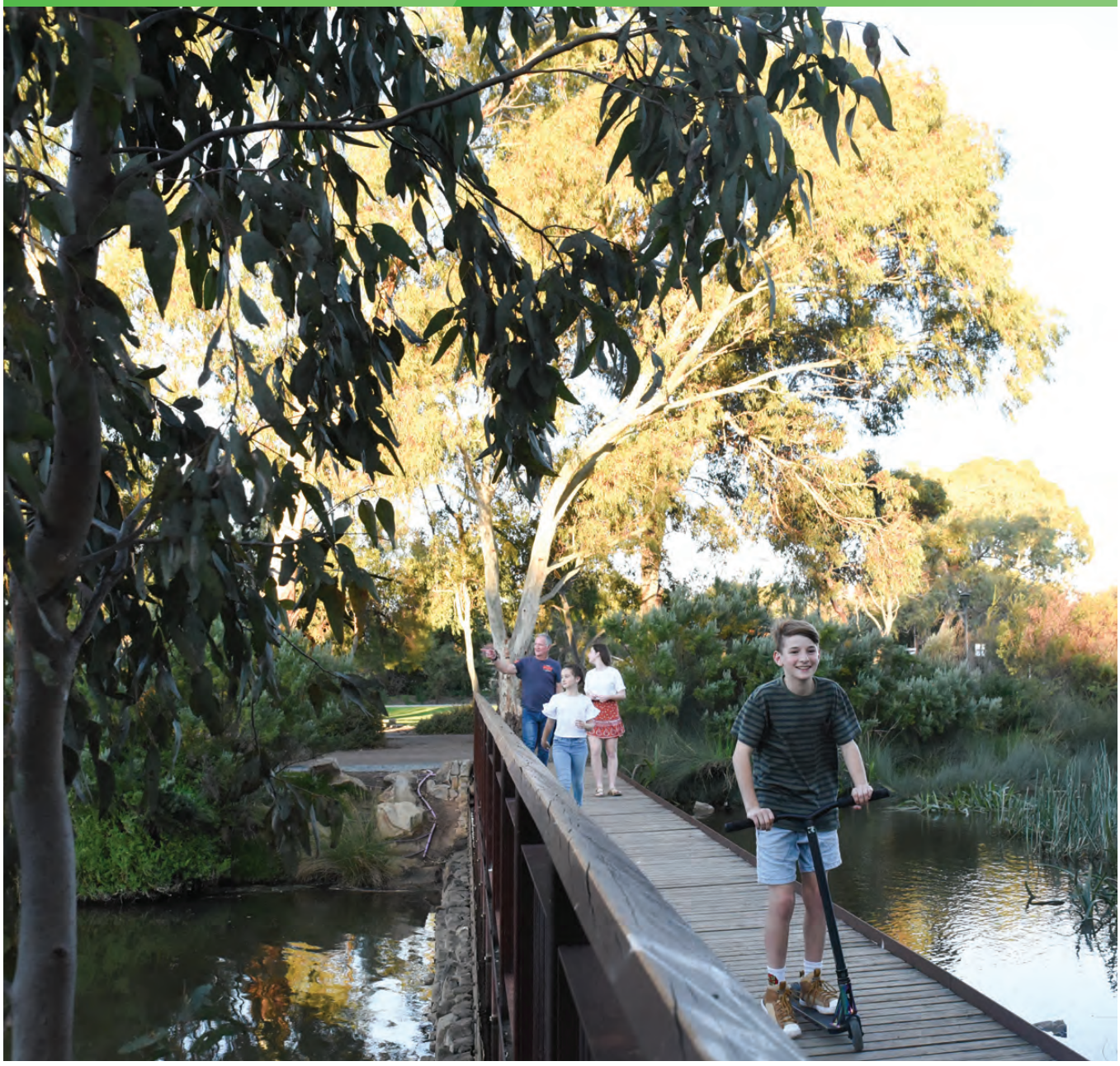
In our Neighbourhood Centres, we offered almost 3900 activity sessions throughout the year, and had over 33,000 attendances; all aiming to keep our community healthy and connected through the variety of term based, ad hoc or school holiday programs.

South Australian Living Arts Festival

The South Australian Living Arts Festival (SALA) is a celebration and recognition of South Australian Living Artists. The largest and most inclusive of its kind in Australia, the Festival encourages participation by all artists and showcases the diverse artistic talent in South Australia. Each year, the City of Marion hosts a variety of exhibitions and artistic displays across our community. The City of Marion acknowledges the role that artists and local venues play in cultural life and offers subsidies to assist individuals and groups with the cost of registering and participating in the SALA Festival.

Valuing Nature

By 2040 our city will be deeply connected with nature to enhance peoples' lives, while minimising the impact on the climate and protecting the natural environment



Tree planting initiatives

A total of 4,855 trees were successfully planted across various streets and reserves as part of the City of Marion's ongoing tree planting initiatives. These plantings were carried out as part of our comprehensive seven-year program, which was undertaken in areas including Ascot Park, O'Halloran Hill, Glengowrie, Plympton Park, and Warradale.

We responded to numerous customer requests for street tree plantings, and conducted infill plantings throughout the council area, covering a wide range of suburbs.

The Draft Tree Asset Management Plan will be presented to Council for their endorsement in July 2023 to proceed to community engagement.

Green Adelaide Education Program

The Green Adelaide program hosted a range of events involving schools, staff, students, parents and community members. School visits and online communications included the provision of resources to educators, working with youth environment groups, conducting bin audits, professional development, and project assistance.

Community gardens

We continue to support the community gardens at Glandore, Oaklands Park, Marino and Trott Park. A new community garden was established in Morphettville in May 2023. We will continue to work with the Cove Community Garden Group on their proposal for a community garden at Perry Barr Farm Reserve.

Waste and recycling education programs

These community programs provide resources and information to our community about how they can responsibly dispose of recyclable, organic and general waste and how they can reduce waste to landfill. Program activities included:

- 32 presentations to schools, kindergartens and community groups.
- Coastal community clean-up event to remove litter and microplastics at Hallett Cove Beach.
- Two 'Doggie Dunnie' green bins installed at our two dog parks in Glengowrie and Trott Park to divert pet waste from landfill to compost.
- Community tour of the new Southern Materials Recovery Facility.
- Volunteer bin buddies educated hundreds of Concert at the Cove attendees in the appropriate use of public recycling systems.
- Distribution of free kitchen caddies and replacement rolls of liner bags to 7,040 households.

Carbon emissions reduction

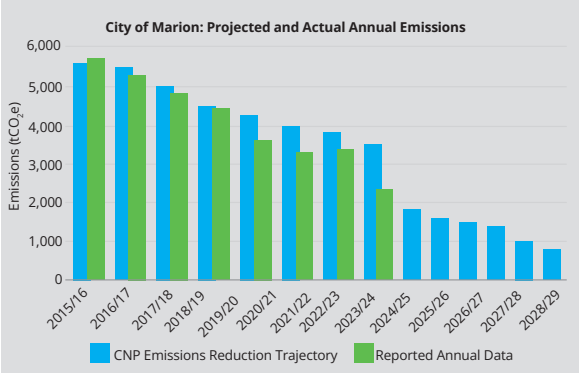
Under our Carbon Neutral Plan, Council's target is to be carbon neutral for council operations by 2030.

Council continues to implement energy efficiency measures as it moves to renewable energy sources. In early 2023 staff in our major project, property and sustainability teams attended a series of environmentally sustainable design training sessions along with staff from Charles Sturt and Port Adelaide Enfield councils. This training will assist our teams to incorporate environmentally sustainable design features into new and existing buildings. In January 2023 we switched to using 100 percent renewable electricity which resulted in a significant drop in emissions.

We maintain an inventory of carbon emissions from council's operational activities to monitor progress towards our goal of carbon neutrality. Current progress is shown below.

The City of Marion annual corporate greenhouse gas emissions for the 2022-23 financial year were 2,241 tonnes of CO2 equivalent. Emissions from electricity dropped significantly during this period due to purchasing 100% Green Power (renewable energy) from the start of January 2023

Progress towards being carbon neutral by 2030



Valuing Marion's Nature Program

The program provides opportunities for the community to connect with nature and learn about the natural environments in the City of Marion. Events held in 2022-2023 included:

- Gazania Free Gardens Native Plant Swap
- Coastal Gardens Workshop
- Verge Gardening with Natives
- Oaklands Wetland Tours
- Bird Photography Workshop

Council is also supporting the 'Grow it Local' campaign which aims to get more people growing, sharing and eating locally grown foods.

Engaged

By 2040 our city will be a community where people are engaged, empowered to make decisions, and work together to build strong neighbourhoods.



Youth Collective Committee (YCC)

The Youth Collective Committee (YCC) is a group of twelve young people aged between 13 and 25, who are from a cross-section of backgrounds and live within the City of Marion. The Committee's purpose is to explore ideas about how to bridge the gap between Council and the youth of Marion. Its focus is on making a difference in areas such as:

- safety and security
- mental health
- environment
- arts and music
- education.

The YCC were selected as the winners of the 7News SA Young Achievers Connecting Communities Award for their youth led committee model and advocacy. The YCC conducted city-wide consultations to inform the Youth Action Plan and shared their findings with the City of Marion to inform the 4-year Business Plan.

Cultural arts and events

Over the last financial year, our local community attended and engaged in a number of cultural arts events and programs. The often booked out program included the following events:

Multicultural Music & Dance Spectacular!
Forty performers showcased the colour and diversity of contemporary and traditional culture in an uplifting experience to celebrate Harmony Week. The show included a Welcome to Country with didgeridoo, ancient Chinese zither and drum dance, percussive foot sounds of Irish Dance, the passion and beauty of Flamenco, and the excitement of Bollywood. The performers were aged from 13 to over 70, presenting a truly intergenerational show.

Anzac Eve Youth Vigil Event
50 young cadets stood guard throughout the night at the Marion RSL Club on Anzac eve. The vigil preserves the memory of the ANZACs for present and future generations and was the 15th Youth Vigil supported by the City of Marion.

Celebrating Refugee Week 2023
A special concert with acclaimed performers Farhan Shah and SufiOz, and Farid and Shaheen Drokhshan Duo mesmerized audiences with music, song and dance with artists from Pakistan, India, Afghanistan, Iran, Iraq, Syria and Europe. A special interview gave further insight into the journey of one musician and his family from Afghanistan to Australia, and his experience of settlement in a new country.

City of Marion Reconciliation Exhibition Kumangka - together, in one, in company
This exhibition in partnership with Gallery M, showcased and celebrated First Nations culture and artistic achievements, with exhibiting artists including Caroline Oakley, Damien Shen, Thomas Readett, Cedric Varcoe, and Jackie Saunders. The artists have individually won awards and art prizes and have worked in various national and international collections and galleries. Visitors attended an artist talk to gain deeper knowledge, and live painting sessions were delivered by Thomas Readett, creator of a mural in the gallery during the exhibition.

Community events and projects

The following events and projects are an example of the of diverse community events and projects delivered during 2022-2023:

Concert at the Cove
Concert at the Cove returned to the Hallett Cove foreshore, held on 4 February 2023, after a three-year pause. This was a family friendly event attracting around 3,000 visitors throughout the day. Teaming up with Fork on the Road, the event delivered an exceptional culinary journey, complemented by a diverse range of live music performances that celebrated various cultural influences.

Marion 100

Marion 100 is a community focus group that seeks to gather ideas from a range of voices from those within our community. The summits assist in guiding council on key priorities, this year the group discussed the environmental intiatives, residential parking, City of Marion events and marketing.

Australia Day Awards
The Australia Day Awards recognise the many people that help to make the City of Marion a great place. This annual community event celebrated the nominees and winners of each category.

- Citizen of the Year
- Young Person of the Year
- Sports Person of the Year
- Community Event of the Year

The festivities included live music, face painting, lawn games and a free barbeque.

On@CoM Sports in Reserves Program

The On@CoM programs are provided free for residents 5 to 18 years of age. The program provides a variety of fun sessions to encourage children and young people to be active and activate our local spaces. Activities include AFL coaching, soccer, mountain bike riding, swimming, parkour, skateboarding, chess, hip hop and more. 64 sporting and recreational activities were conducted with 1,838 attendances throughout the year.

Prosperous

By 2040 our city will be a diverse and clean economy that attracts investment and jobs, and creates exports in sustainable business precincts while providing access to education and skills development.



Revitalisation of Edwardstown Employment Precinct

The Edwardstown Employment Precinct is host to over 4,500 jobs, over 1,800 businesses and provides $1b into our economy. Over the past 12 months, highlights included:

- Welcoming new businesses to the precinct and thanking them for supporting local jobs with a Mayoral visit.
- Partnering with the Government of South Australia and SA Power Networks to establish a community battery in Edwardstown to help tenants of at least 300 Housing SA homes in the area benefit from cheaper electricity.
- Supporting five businesses to establish an understanding and implement circular economy principles to repurpose and minimise waste.
- Constructing a raingarden, using local native plant species, to improve water quality and increase surface permeability.
- Supporting local artists to host SALA events, creating vibrancy in the precinct whilst stimulating the evening and weekend economy.
- Upskilling businesses on workforce planning to enable them to identify gaps in their workforce, source training opportunities, recruit apprentices and trainees and undertake succession planning.

Southern Business Mentoring Program

The cross-council collaboration with the Cities of Holdfast Bay, Onkaparinga and Yankalilla provides a one-on-one support program which was accessed by 92 City of Marion businesses, across 121 sessions in the 2022-2023 financial year. This is an 80 percent increase on the previous year. The service is purpose-built to respond to current trends faced by businesses and is designed to help businesses and start-ups across the region to connect and share insights for success and growth. The Southern Business Mentoring Program provides independent one-on-one support and advice across a range of disciplines.

Climate change planning

Council continues to look at ways to reduce the severity of climate change (climate change abatement) and plan for projected impacts of climate change (climate change adaption), according to our Climate Change policy.

As well as working at council level, we also work with State and Local Government across the Southern Adelaide Region through the Resilient South Regional Climate Partnership. The City of Marion achieved a number of key outcomes over the last financial year, including:

- Initiating a review of the Resilient South Regional Climate Action Plan (ReCAP) including securing $99,000 of grant funding from the Australian Government's 'Preparing Australian Communities Program'.
- Progressing the Resilient Asset Management Project (RAMP). This project aims to incorporate climate risk into our asset management processes. This $785,000 project is supported by the Resilient South council partners, Local Government Association (LGA) Research and Development Scheme, Commonwealth Government's Disaster Risk Reduction Grants Program and CSIRO.
- Initiating the Future Tree's project, which is identifying the vulnerability of the trees in our streets and reserves to climate impacts, as well as identifying new trees we can plant to keep our city green.

City of Marion grants

The City of Marion's five grant streams allocate over $250,000 annually to assist organisations, and not-for-profit groups to deliver programs, events and projects that benefit our local community. Projects and activities are required to be inclusive and as accessible as possible for all groups, including people of various genders, ages, sexuality, cultural backgrounds, religious beliefs, and those living with disability. A total of 148 grants were distributed across the City of Marion throughout the year.

Design code amendments

Council progressed three Planning and Design Code Amendments for the Morphettville and Glengowrie Stables, Southern Suburbs and Centre Zones. These Code Amendments will unlock further development opportunities in key locations and address historical zoning issues around local centres.

The Southern Suburbs Code Amendment was open for public consultation in September 2023.

Community Leadership Program

The Community Leadership Program (CLP) aims to build the capacity of City of Marion residents to become leaders and bring about change in their local community. The program is provided annually for free by Council to City of Marion residents aged eighteen and over.

The CLP provides quality training to participants to:

- enhance leadership skills
- increase networks within the community
- increase interpersonal communication skills
- increase confidence in public speaking
- increase influencing and negotiation skills
- increase and understand emotional intelligence.

Over thirteen sessions, the 2022 CLP group, aged between 19 and 63 years, received training to enhance their leadership and interpersonal communication skills, increase networks within the community, build self-confidence and support the City of Marion to be a better place to live, play and work.

Innovative

By 2040 our city will be a leader in embracing and developing new ideas and technology to create a vibrant community with opportunities for all.



Tonsley Innovation District, Tonsley

Recycled water pipeline

The City of Marion is constructing a 14km pipeline extension to our existing stormwater harvesting and reuse scheme based at the Oaklands Wetland. This $5.67m project involves the creation of a business unit, Marion Water. It is being funded by council with the assistance of Federal and State Governments through an Off-Farm Efficiency Program grant. Under the scheme, harvested stormwater from our streets is treated at the wetland and stored in the aquifer, before being pumped into the pipe network to green and cool our public open spaces and community sports facilities.

Our existing network currently irrigates more than thirty reserves. The new extension will reach Flinders University, the Women's Memorial Playing Fields and the Seacliff area, including reserves in the City of Holdfast Bay and Mitcham.

This project is our next step to help drought-proof not only the City of Marion, but other customers in the southern region.

Digital Transformation Program

Eleven of the twelve Digital Transformation projects have now been completed. This was a large undertaking with a combination of technology, people, and processes at the core of these projects. We have built the foundation for future transformational change in how we work within the council and the wider community. We have transformed our interactive customer web portal as well as our finance, asset, and payroll systems which have improved our ability to manage our money, people and asset resources. COVID-19 brought about smarter ways to work collaboratively for our staff while working remotely across several council buildings. Upgrades to our hardware, software programs, and business processes have supported our staff to continue with core business regardless of their location.

Projects that have been implemented include:

- Online Payroll System
- Customer Relationship Management System – Salesforce
- Finance System – Financial Force
- Asset Management System – Assetic
- Data Analytics
- Microsoft 365
- Device upgrades and management
- SharePoint to enable intelligent intranet
- Geographic Information System transition to ESRI
- Property and rates system upgrade
- Audio visual access in meeting rooms and Council Chamber

The Unified Communications project (internet calls across the business and call centres) will be completed in the coming financial year. These systems will now move into the 'business as usual' (BAU) phase and we will continue to evolve these systems to drive transformational change through business efficiencies and enhanced customer service.

Coastal Management Plan

The City of Marion has been implementing a coastal monitoring program to detect changes in coastal land and identify coastal hazards. The program has been part-funded by the Department for Environment and Water and includes regular inspections of the coastline using drones, capturing data on the shape of the sea floor and wave conditions, and modelling future sea levels. In addition, the community have been helping us to monitor coastal changes at the five CoastSnap monitoring stations between Hallett Cove and Marino. No significant coastal changes have been recorded in the last year.

The City of Marion took out four top honours at the 22nd Annual Leadership Excellence Awards. Awards won included:

- Excellence in Infrastructure Delivery Award for Mitchell Park Sports and Community Centre Development
- Community Partnerships and Collaboration Award for the 'Early Years Collective Impact Initiative'
- Excellence in Cross Council Collaboration Award for the 'Advance Care Directive Peer-Led Workshop Project' involving the City of Marion, City of Onkaparinga, City of Holdfast Bay and City of Mitcham
- South Australian and Australasian Local Government Management Challenge 2023.

Parks & Leisure Australia SA/NT Awards of Excellence:

- Strategic and Master Planning Award for the 'City of Marion's Open Space Framework'
- Best Use of Technology Award for 'Data does grown on trees (Urban Tree Management)'.

2023 Local Government of South Australia Marketing Campaign of the Year Award for the 'Kitchen Caddy Rollout' campaign.

Connected

By 2040 our city will be linked by a quality road, footpath and public transport network that brings people together socially and harnesses technology to enable them to access services and facilities.



Stormwater management

This year, our teams have completed a number of projects within the City of Marion to reduce flooding.

Dalkeith Avenue, Dover Gardens – Capital Works Stormwater Drainage

To alleviate private property flooding, council has constructed new drainage infrastructure on Clacton Road, Dalkeith Avenue, Howard Street, Branksome Terrace and Folkstone Road at Dover Gardens. The works included the construction of a large purpose-built junction box and approximately 1 kilometre of new stormwater pipes. The total cost of the project was $1.4m.

Naldera Street, Glandore – Capital Works Stormwater Drainage

Glandore is extremely flat making it difficult to drain stormwater for surrounding areas, with streets quickly becoming inundated with stormwater after heavy rains. To alleviate the stormwater flooding, council has constructed new drainage infrastructure along the tram corridor, extending south along Clark Avenue connecting Almond Grove, Naldera Street and Narkunda Street. Approximately 950m of drainage pipes were installed at a cost of $1.1m.

Marino Community Hall

The City of Marion is seeking to reinvigorate local health, social, education, and creative industries by building a new community facility. The Marino Community Hall will address the shortage of fit for purpose creative facilities in southern Adelaide and be a hub for new community events. The Marino Community Hall will be a vibrant integrated arts and community facility providing economic and social benefit to the region's community.

The modern centre will replace the ageing existing facility, which is at the end of its useful life, which can no longer meet the needs and expectations of the community. The project funding partners include the City of Marion, State and Federal Government.

The new Marino Community Hall will provide numerous social benefits through the delivery of arts, multicultural and social programs increasing community participation across all ages of the region's population profile. This includes programs that support people who are socially isolated, new arrivals, multicultural groups, and people with disabilities.

The contract for the builder has been awarded and construction will start in August 2023. The facility is expected to be completed around June 2024.

Streetscapes

Morphett Road underwent a significant transformation to upgrade the streetscape between Diagonal Road and Sturt Road. The project delivered improved amenity, and a greener and more walkable street. The works included reconstruction of the existing footpath, extensive tree planting and landscaping including Water Sensitive Urban Design (diverting stormwater flows into rain gardens). The $1.8m project was co-funded between the City of Marion and the Federal Government.

Parking Management Guidelines

The City of Marion developed a draft Parking Management Guideline that outlines a range of parking applications including restricted and unrestricted parking, timed parking, street access, criteria for parking infrastructure such as parking bays and education regarding road rules, signage, and driveway indicator markings.

The Draft Parking Management Guidelines are designed to:

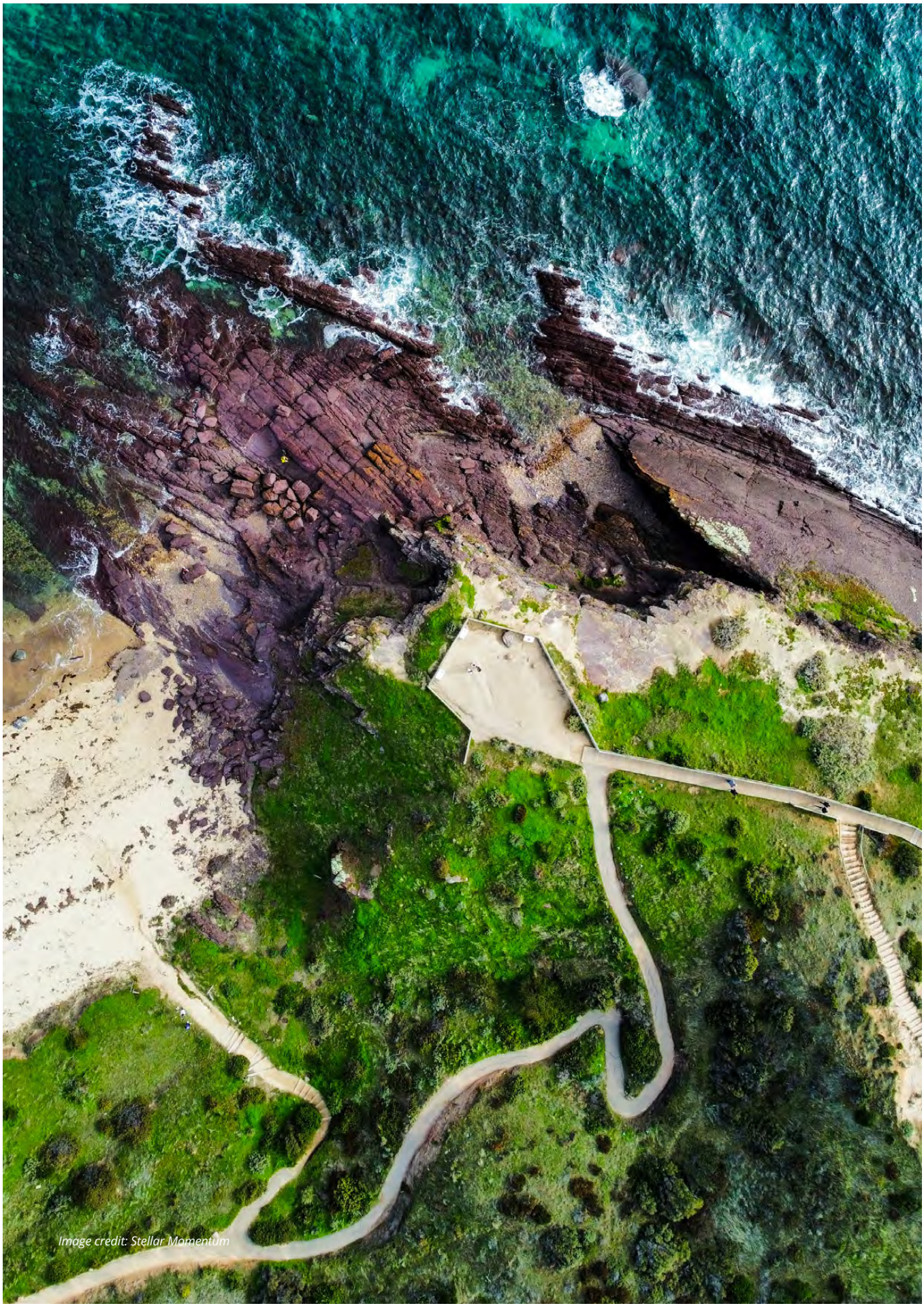
- Be transparent in how decisions are made by council's transport team.
- Provide a consistent approach across the City of Marion.
- Provide guidance for staff, Council Members and the community on how to deal with a parking issue and the expectations on service levels.

Cove Sports Netball and Lower Oval Project

In 2022-2023 design work was completed for the Cove Sports Netball and Lower Oval project, which will deliver a new netball facility and multi-sport field. Once complete, the precinct will be the centrepiece for sport and recreation activities in the south of Marion, increasing user engagement in sports.

Coastal Walkway

In 2019, Council endorsed a $4.88 million Coastal Walkway plan to re-open the gullies and extend the walkway to Field River mouth. State Government has provided $2.44 million towards the project cost. In December 2022, the Bridge design elements were finalised and endorsed by Council, including an increased project budget, with construction works commencing in February 2023. Works are expected to be completed early 2024.


Image credit: Stellar Momentum

Council Area and Ward Boundaries

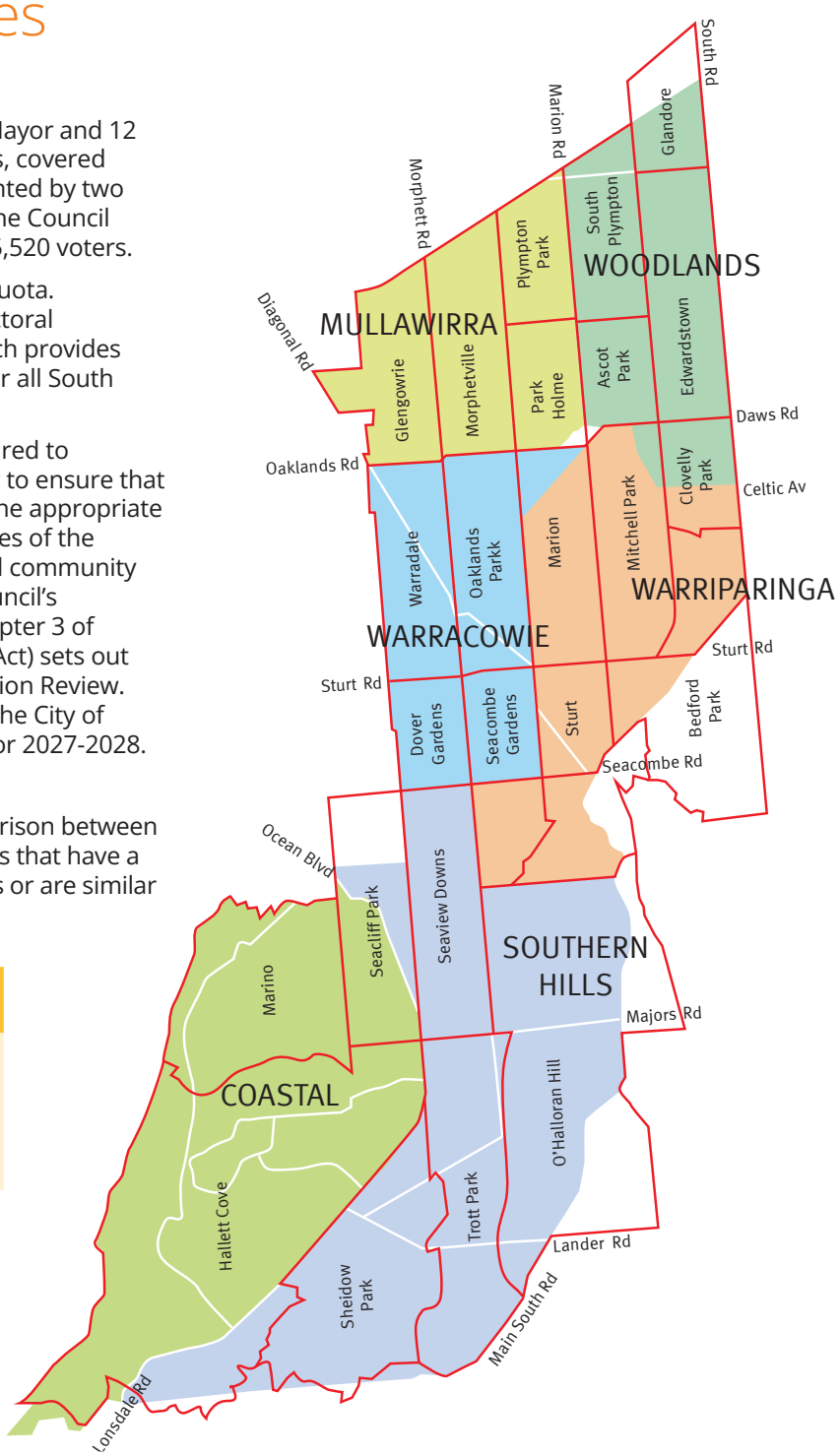
The Council comprises an elected Mayor and 12 Councillors. Our city has 28 suburbs, covered by six wards - each ward is represented by two Councillors. In the City of Marion, one Council Member represents an average of 5,520 voters.

This is known as a representation quota. This quota is formulated by the Electoral Commission of South Australia which provides a table of Representation Quotas for all South Australian councils.

Every eight years, councils are required to undertake a Representation Review to ensure that each ward is fairly represented by the appropriate number of Councillors. The outcomes of the review determine whether a council community would benefit from a change to Council's composition or ward structure. Chapter 3 of the *Local Government Act 1999* (the Act) sets out the requirements for a Representation Review. In accordance with this legislation, the City of Marion's next review is scheduled for 2027-2028.

Representation Quotas
The data below represents a comparison between the City of Marion and other councils that have a combination of 12 Council Members or are similar in size.

Council Name	Number of voters per Council Member
Marion	1:5250
Holdfast Bay	1:2194
Tea Tree Gully	1:5746
Onkaparinga	1:10192



City of Marion Council Members

Marion Council comprises of the Mayor and 12 Ward Councillors who are elected from six different wards.



MAYOR
Kris Hanna

Coastal Ward

Marino, Seacliff Park (part), Hallett Cove



Councillor
Ian Crossland



Councillor
Tim Gard

2018 - 2022 Term of Council



Councillor
Ian Crossland



Councillor
Sarah Luscombe

2022 - 2026 Term of Council

Mullawirra Ward

Glengowrie, Morphettville, Park Holme, Plympton Park



Councillor
Kendra Clancy



Councillor
Jason Veliskou

2018 - 2022 Term of Council



Councillor
Amar Singh



Councillor
Jason Veliskou

2022 - 2026 Term of Council

Southern Hills Ward

Seaview Downs, O'Halloran Hill (part), Trott Park, Sheidow Park (Part), Seacliff Park (part)



Councillor Maggie Duncan



Councillor Matthew Shilling

2018 - 2022 Term of Council



Councillor Luke Naismith



Councillor Jana Mates

2022 - 2026 Term of Council

Warracowie Ward

Warradale, Oaklands Park, Dover Gardens, Seacombe Gardens, Marion (part)



Councillor Bruce Hull



Councillor Nathan Prior

2018 - 2022 Term of Council



Councillor Matt Taylor



Councillor Nathan Prior

2022 - 2026 Term of Council

Warriparinga Ward

Marion (Part) Mitchell Park (Part), Sturt, Bedford Park (Part), Clovelly Park (Part), Seacombe Heights, Darlington (Part), Tonsley



Councillor Luke Hutchinson



Councillor Raelene Telfer

2018 - 2022 Term of Council



Councillor Renuka Lama



Councillor Raelene Telfer

2022 - 2026 Term of Council

Woodlands Ward

South Plympton, Glandore (Part), Ascot Park, Edwardstown, Mitchell Park (Part), Clovelly Park (Part)



Councillor Dr Joseph Masika OAM

Councillor Vacancy (From June '22)

2018 - 2022 Term of Council



Councillor Dr Joseph Masika OAM



Councillor Jayne Hoffmann

2022 - 2026 Term of Council

City of Marion Chief Executive Officer and General Managers



Chief Executive Officer
Tony Harrison
July '22 - June '23

Office of the Chief Executive Officer, People and Culture, City Services, City Development, Corporate Services



General Manager Corporate Services
Sorana Dinmore
July '22 – August '22

Finance, Information Services, Strategic Procurement, Customer Experience, Data Cross Council



General Manager Corporate Services
Angela Allison
November '22 – June '23

Finance, Information Services, Strategic Procurement, Customer Experience and Engagement



General Manager City Services
Ben Keen
July '22 – June '23

Engineering Assets and Environment, Operations, Community Connections



General Manager City Development
Tony Lines
July '22 – June '23

(General Manager City Services) City Property, Development and Regulatory Services, City Activation, Urban Renewal

The above information is reflective of staff vacancies throughout the 2022-2023 financial year.

Council Members

Every four years a Local Government Election is held. Members of our community nominate themselves to be considered for the position of Council Member within the City of Marion. Council Members represent their community for a four-year term. During the 2022-2023 financial year, a periodic election was held in accordance with the *Local Government (Elections) Act 1999*, with seven new Councillors elected. The next Council Election will occur in November 2026

The fundamental role of a Council Member is to deliver upon the expectations of the local and wider community while acting in accordance with *Local Government Act 1999*. The Act provides the legislative framework and ambit of responsibilities for all Council Members, whether it be as an individual or as part of the decision-making body of Council.

Council Members have regular commitments for attendance at Council and Committee Meetings and must attend in accordance with legislative requirements. Information sessions are also frequent, mainly in the form of Council Member Forums. The schedule below is a record of attendance for both current and former City of Marion Council Members throughout the period listed.

1 July 2022 - 12 November 2022

	General Council	Special Council	Finance, Risk & Audit	Review & Selection	Planning & Development	Asset & Sustainability	Council Assessment Panel	Informal Gatherings
Number of Meetings	5	1	2	2	2	3	5	3
Mayor Kris Hanna Presiding Member RSC	5/5	1/1	-	2/2	2/2	3/3	-	3/3
Cr Ian Crossland Presiding Member ASC	4/5	0/1	-	-	-	3/3	-	1/3
Cr Tim Gard	4/5	0/1	-	-	-	2/3	-	2/3
Cr Kendra Clancy Presiding Member PDC	4/5	1/1	-	-	-	-	-	2/3
Cr Jason Veliskou	5/5	1/1	-	-	2/2	-	-	3/3
Cr Maggie Duncan	5/5	1/1	2/2	2/2	-	-	-	3/3
Cr Matthew Shilling	5/5	1/1	-	2/2	-	-	2/5	3/3
Cr Bruce Hull	5/5	1/1	-	-	-	3/3	-	3/3
Cr Nathan Prior	4/5	1/1	-	-	-	3/3	-	3/3
Cr Luke Hutchinson	3/5	1/1	-	-	-	-	-	2/3
Cr Raelene Telfer	4/5	0/1	-	-	1/2	-	*2/5	2/3
Cr Joseph Masika	5/5	1/1	-	-	1/2	-	-	3/3

Note: The figures shown indicate the number of meetings a member attended out of the maximum they were eligible to attend.

** Stand-in Member only (Council Assessment Panel)*

13 November 2022 - 30 June 2023

	General Council	Special Council	Finance, Risk & Audit	Review & Selection	Planning & Development	Infrastructure	Environment	Council Assessment Panel	Informal Gatherings
Number of Meetings	12	0	4	2	2	3	3	6	12
Mayor Kris Hanna Presiding Member RSC	11/12	-	-	2/2	2/2	2/3	2/3	-	11/12
Cr Ian Crossland Presiding Member IC	12/12	-	-	-	-	3/3	-	-	11/12
Cr Sarah Luscombe	12/12	-	-	-	-	-	3/3	-	11/12
Cr Jason Veliskou Presiding Member EC	12/12	-	4/4	-	-	-	3/3	-	12/12
Cr Amar Singh	8/12	-	-	-	-	2/3	-	-	8/12
Cr Jana Mates	12/12	-	-	-	-	3/3	-	-	11/12
Cr Luke Naismith	11/12	-	-	2/2	-	-	-	-	10/12
Cr Nathan Prior Presiding Member PDC	9/12	-	-	-	2/2	-	-	5/6	11/12
Cr Matt Taylor	10/12	-	-	-	-	2/3	-	*1/6	11/12
Cr Raelene Telfer	12/12	-	-	-	-	-	3/3	-	12/12
Cr Renuka Lama	11/12	-	-	-	1/2	-	-	-	11/12
Cr Joseph Masika	11/12	-	-	-	-	-	1/3	-	9/12
Cr Jayne Hoffmann	11/12	-	3/3	2/2	-	-	-	-	11/12

Note: The figures shown indicate the number of meetings a member attended out of the maximum they were eligible to attend.

** Stand-in Member only (Council Assessment Panel)*

Council member training and development

In accordance with the Council Members Allowances and Benefits Policy, Council Members are provided the opportunity to register and attend further training as necessary for the fulfillment of their role. Certain circumstances require that Council Members are reimbursed for out-of-pocket expenses in relation to attendance at Training and Development events.

On occasions, Council Members are also nominated and required to travel to represent the City of Marion as a delegate at interstate events. All costs associated with training and development, or Council delegate activities are recorded in the Council Member Expense Register which is published on the City of Marion website. The table below summarises expenses for Interstate Delegate Activities and Training and Development during the 2022-2023 financial year.

	Meeting Procedures Training for new members	Understanding the *Local Government Act 1999* - Training	LGA Ordinary General Meeting	Cultural Awareness Training	ALGA Conference 2023	Communication coaching	Chairing of Meetings Training
Mayor Kris Hanna	-	-	Y	Y	-	-	-
Cr Ian Crossland	-	-	-	Y	-	-	Y
Cr Sarah Luscombe	Y	Y	-	Y	-	-	Y
Cr Jason Veliskou	-	-	-	Y	-	-	Y
Cr Amar Singh	Y	-	-	Y	-	-	-
Cr Jana Mates	Y	-	-	Y	-	Y	Y
Cr Luke Naismith	Y	Y	-	Y	-	-	Y
Cr Nathan Prior	-	-	-	Y	-	-	Y
Cr Matt Taylor	-	Y	-	Y	-	-	Y
Cr Raelene Telfer	-	-	-	Y	-	-	Y
Cr Renuka Lama	-	-	-	Y	-	-	Y
Cr Joseph Masika	-	-	-	Y	-	-	Y
Cr Jayne Hoffmann	Y	Y	Y	Y	Y $671.52 (flights) $597 (Accommodation)	-	Y

Following a General Election, Council Members are required to undertake mandatory training to meet legislative requirements and respond to community expectations. The below table identifies the legislative requirements as contained in the LGA Training Standards for Council Members. This defines the key capabilities required to perform the council member role, the core modules and anticipated learning outcomes.

	Training Standards – Framework Modules	Completed 2022/2023	Scheduled for completion prior to Nov 2023
General	Induction program		Y
	Council Leadership Workshop		Y
Behaviour	Values, ethics & behaviour (Technical)	Y	
	WHS	Y	
	Values, Ethics & Behaviour (Behavioural)	Y	
	Communication skills	Y	
	Leadership skills - Strategic thinking & change management	Y	
	Leadership skills - Resilience	Y	
Civic	Introduction to Local Government	Y	
	Effective council meetings	Y	
	Council meeting procedures	Y	
	Representing council decisions	Y	
Legal	Role of a council member	Y	
	Registers, returns and resources	Y	
	Legal protections and oversight	Y	
Strategy & Finance	Integrated strategic management planning and performance		Y
	Strategic risk management & oversight		Y
	Financial management - Managing public funds, rating and other revenue sources and funding plan	Y	
	Financial management - Financial terminology and understanding financial statements and reports	Y	
Behaviour & Civic (Mayor)	Behaviour: Effective leadership	Y	
	Civic: Public speaking & media (Skills)	Y	
	Civic: Meeting procedures (Technical knowledge)	Y	
	Civic: Effective meetings (Chairing skills)	Y	

Council member gifts and benefits

Council Members in South Australia have a commitment to serve the best interests of the people within the community they represent and to discharge their duties conscientiously, to the best of their ability for public, not private, benefit at all times. As representatives of open, responsive and accountable government, Council Members must comply with all legislative requirements of their role. This includes a requirement to report any gift or benefit they receive in their capacity as a Council Member over the threshold of $50 as gazetted. The City of Marion Council Members received five gifts varying in value from $15 to $395. The total value of the four gifts was $923 and on four occasions, Members chose to keep these gifts. Further information can be viewed on the Gift and Benefit Register on the City of Marion website.

Council Member Allowances

Council Members are entitled to an allowance whilst representing their community. The *Local Government Act 1999* sets out the council member entitlement to an allowance. The Remuneration Tribunal of SA determines council member allowances on a four yearly basis, with an adjustment occurring on the first, second and third anniversaries of the periodic election to reflect the changes in CPI. The amounts applied in November 2022 were:

	Remuneration from November 2022
Mayor	$91,312 per year
Deputy Mayor	$28,536 per year
Council Member	$22,828 per year



Council meetings

Information session

Council has a policy position regarding its administration of information sessions in accordance with legislative provisions. The Policy states that:

- Information sessions are open to the public whenever possible.
- Decisions to hold information sessions in confidence are made on a case-by-case basis.
- Council publishes notification details on the website to ensure that interested members of the public can attend.
- If Council decides to hold an information session in confidence, the reason for this decision is briefly stated on the website and reported upon via the Annual Report process.

On ten occasions the Chief Executive Officer ordered an allocation of time for discussions that were subject to confidentiality under section 90A(4) of the *Local Government Act 1999.* The below table outlines when additional confidentiality provisions were applied:

16/08/2022	City of Marion Property Asset Strategy (CoMPAS) Overview (Confidential)	Section 90A(4) and 90(3)(b)(i) and (ii)	Commercial information
30/08/2022	Digital Transformation Program Update (Confidential)	Section 90A(4) and 90(3)(b)(i) and (ii)	Commercial information
22/11/2022	Major Projects Update (Confidential)	Section 90A(4) and 90(3)(b)(i) and (ii)	Commercial information
6/12/2022	Coastal Walkway Bridges	Major Project Update (Confidential) - Section 90A(4) and 90(3)(b)(i) and (ii)	Commercial information
6/12/2022	Confidential Orders Review 2022 (Confidential)	Section 90A(4) and 90(3)	
21/01/2023	Annual Business Plan and Rates (Confidential)	Section 90A(4) and 90(3)(b)(i) and (ii)	Commercial information
21/01/2023	Development of council's Draft 4 Year Business Plan 2023-2027 (Confidential)	Section 90A(4) and 90(3)(b)(i) and (ii)	Commercial information
31/01/2023	Marion Water Business - context, strategy and proposed expansion (Confidential)	Section 90A(4) and 90(3)(b)(i) and (ii)	Commercial information
16/05/2023	Tennis and Netball Plan (Confidential)	Section 90A(4) and 90(3)(d)	Commercial information
30/05/2023	CoMBAS Concept Plans (Confidential)	Section 90A(4) and 90(3)(d)	Commercial information

Member behaviour reporting

As of May 2023, Schedule 4, Clause 1 of the *Local Government Act 1999* (the Act) identifies a new mandatory annual reporting obligation for all councils to include any contraventions of member integrity or behaviour during the relevant financial year; and any costs incurred by council as a result of dealing with complaints alleging contravention to the Act. Regulation 35(2b) outlines that for the purposes of the reporting requirements, total costs incurred are taken to include legal costs and or costs of engaging a consultant for dispute resolution purposes. Costs related to the use of administrative resources, council or council staff are excluded. For the 2022-2023 financial year, the City of Marion had no reports or investigations into any contravention of member integrity or behaviour.

Decision-making and structure of council

The Mayor and Council Members attend Council meetings and participate in the decision-making process, providing the direction and authority for the organisation's ongoing operations. While decisions are made at Council meetings, the City of Marion also has four Committees, which assist the Council to accomplish its objectives and add value to the decisions of Council through the provision of advice. From the 1 July 2021 – 30 June 2022, Council's formal decision-making and Committee structure comprised of:

- General Council
- Finance, Risk and Audit Committee
- Review and Selection Committee
- Council Assessment Panel
- Asset and Sustainability Committee
- Planning and Development Committee.

The Council Members elected not to re-establish the Asset and Sustainability Committee moving into the new term of Council, however two new Committees were established. From 29 November 2022, the two new Committees were established:

- Infrastructure Committee
- Environmental Committee

All meetings are open to the public. Documentation for each meeting (notice of meeting, agenda with reports, attachments and minutes) are available via Council's Administration Centre, the City of Marion website and libraries. Hard copies are also available at the specific meeting.

Council meetings

The *Local Government Act 1999* sets the legislative framework for legal and transparent decision-making by Council. Council meetings are the formal decision making arena for Council Members where it is decided what the future operational direction and commitments of council will be. Council meetings are held on the second and/or fourth Tuesday of the month, with special meetings called when required. The majority of meetings are chaired by our Mayor. Meetings follow an agenda, formal minutes are taken and meetings are recorded. Agendas, minutes and recordings are available on the City of Marion website. It is a legislative requirement that Council Members attend.

Resolutions of General Council

A 'resolution' is a legal decision formed by a majority vote within a formally constituted meeting of Council. During the 2022-2023 financial year, 347 resolutions were made by Council resulting from 133 corporate reports seeking a decision. The community made deputations on the following topics:

Artificial turf	July 2022
1 Cumbria Court, Mitchell Park	August 2022
1 Cumbria Court, Mitchell Park	August 2022
Solar at Marion Leisure and Fitness Centre	August 2022
Marion Park Golf Club development	August 2022
Cumbria Court	August 2022
Mitchell Park Neighbourhood Centre	August 2022
Marion Cricket Club	December 2022
Mitchell St, Glengowrie	December 2022
Mitchell Park Neighbourhood Centre EOI	February 2023
Mitchell Park Neighbourhood Centre EOI	February 2023
Mitchell Park Neighbourhood Centre EOI	February 2023
McConnell Avenue Reserve	February 2023
Stray cats	April 2023
Sam Willoughby International BMX	May 2023
Parking controls at Westfield Marion	May 2023
Huntingtons lease	May 2023
Plympton Sports and Recreation Club inclusion within the Draft ABP	June 2023

Review of decisions

As required by the *Local Government Act 1999*, the Council has developed a procedure for the Review of Decisions, outlining how decisions of Council or other people acting on behalf of Council are reviewed. Council's internal review of a Council decision policy and procedure is available from the City of Marion website. If possible, council endeavor to resolve any complaint or grievances in line with the policy and procedure, without it being escalated to the formal review process. In 2022-2023 council received four formal requests to conduct an internal review of decisions of Council.

The complaints related to the following:

Oakleigh Road	No error found	Progressed with installation of kerb ramp but not outside the complainants property
Coastal Walkway, beach access (concluded July 2023)	No error found in Council's consultation processes/decision to remove beach access/installation of viewing platform	Council apologised for the release of personal information on the Making Marion website
Oliphant Avenue, driveway link	No error found in process however communication was confusing	Council agreed to a 50/50 split of the cost of the driveway
Weroona Court, planning matter	No error found in planning and development processes	

Confidential items

The City of Marion is committed to the principle of open, accountable and transparent decision-making while acknowledging that, on occasions, it may be necessary to withhold access to information in accordance with the *Local Government Act 1999*. Council is accountable to the public which is the underlying principle when administering confidential information. The *Local Government Act 1999* regulates how Council can treat this information and only certain circumstances evoke the appropriate use of confidential orders. During the 2022-2023 financial year, Council (including committees) considered 52 reports in confidence in accordance with the *Local Government Act 1999*.

Section 90 *Local Government Act 1999*

When Council identifies a need to withhold access to information from the public or 'go into confidence', they also need to determine the reason and apply the corresponding clause as outlined in section 90 of the *Local Government Act 1999*. On occasions, more than one clause can apply to an item. During the 2022-2023 financial year, these clauses were used on 52 occasions to create confidential orders. The large table on the following page provides further detailed information about Council's use of various sections of the Act.

Section 91 *Local Government Act 1999*

Each time a confidential order is made, it is added to a confidential register which includes the date and subject of each item. The register is made available to the public in December of each year, by way of a Council report and attachments. This Council report is prepared for the purpose of a rigorous review of confidential orders to be undertaken in accordance with the Act. This includes the review of confidential orders made at General Council and Committee meetings. The review identifies items for full release, part release as well as items that will be retained in confidence and reviewed the following year. The small table below identifies the outcome of the review undertaken in December 2022.

Summary of Confidential Provisions

Relevant placita of *Local Government Act (SA) 1999*	Explanation	Number of times used
90(2)	• orders made in 2022-2023 under section 90(2)	52
	• orders made in 2022-2023 under section 91(7)	50
	• orders made under section 91(7) that expired, ceased to apply or were revoked during the financial year	30
91(7)	• orders made under section 91(7) that remained operative at the end of the financial year (not including orders made before 15 November 2010).	235

Section 90 *Local Government Act 1999*

The table below identifies the number of times a provision under Section 90(2) of the *Local Government Act 1999* was used (noting more than one provision can be used on an occasion):

Relevant placita of *Local Government Act (SA) 1999*	Explanation S 90 (2) Information the disclosure of which would;	Number of times used
3(a)	• involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead).	16
3(b) (i) and (ii)	• could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and • would, on balance, be contrary to the public interest.	19
3(c)	• information the disclosure of which would reveal a trade secret.	0
3(d) (i) and (ii)	• commercial information of a confidential nature (not being a trade secret) the disclosure of which - • could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and • would, on balance, be contrary to the public interest.	3
3(e)	• matters affecting the security of the council, members or employees of the council, or council property, or the safety of any person.	8
3(f)	• could reasonably be expected to prejudice the maintenance of law, including by affecting (or potentially affecting) the prevention, detection or investigation of a criminal offence, or the right to a fair trial.	0
3(g)	• matters that must be considered in confidence in order to ensure that the council does not breach any law, order or direction of a court or tribunal constituted by law, any duty of confidence, or other legal obligation or duty.	4
3(h)	• legal advice.	3
3(i)	• information relating to actual litigation, or litigation that the council or council committee believes on reasonable grounds will take place, involving the council or an employee of the council.	1
3(j) (i) and (ii)	• would divulge inform ation provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the council, or a person engaged by the council); and • would, on balance, be contrary to the public interest.	1
3(k)	• tenders for the supply of goods, the provision of services or the carrying out of works.	1
3(m)	• relating to a proposal to prepare or amend a designated instrument under Part 5 Division 2 of the *Planning, Development and Infrastructure Act 2016* before the draft instrument or amendment is released for public consultation under that Act.	3
3(n)	• information relevant to the review of a determination of a council under the *Freedom of Information Act 1991 (SA)*	0
3(o)	• information relating to a proposed award recipient before the presentation of the award.	0

Meeting Date	Report Subject / Title and use of S 90(2) to exclude the public	Use of 91(7) to retain documents or information in confidence - Documents released
SGC - 19/02/2015	Chief Executive Officer's Employment Contract (90(3) (a))	Nil
GC - 24/03/2015	Surplus Land associated with City Services Redevelopment (90(3)(b), (d), (i) and (ii))	Nil
GC - 25/08/2015	Investigation (90(3) (g))	Nil
GC - 08/09/2015	Investigation (90(3) (g))	Nil
GC - 24/05/2016	CEO Interim Performance Review (90(3) (a))	Nil
GC - 24/05/2016	CEO Annual Performance Review 2015/16 (90(3) (a))	Nil
GC - 28/06/2016	Glenthorne Farm (90(3)(d))	Nil
SGC - 01/08/2016	Local Government Association Membership (90(3)(d) and (h))	Minutes
GC - 23/08/2016	Finance and Audit Committee Confidential Minutes (90(3)(e))	Report and Minutes
GC - 24/01/2017	Confirmation of Confidential Minutes of the FAC Meeting held 10 October 2017 (90(3) (a), (b) and (h))	Report and Minutes
FAC - 28/02/2017	LGA Insurance Schemes Review (90(3)(d))	Nil
FAC - 28/02/2017	LGA Membership (90(3)(b) and (h))	Minutes
GC - 14/03/2017	Finance and Audit Committee Confidential Minutes(90(3)(b), (d) and (h))	Report and Minutes
GC - 14/03/2017	Local Government Association Membership (90(3)(b) and (h))	Minutes
GC - 14/03/2017	Local Government Association Insurance Schemes Review (90(3)(b) and (d))	Minutes
GC - 08/08/2017	Edwardstown Oval Redevelopment – Financial and Management Model (90(3)(b) and (d))	Minutes
RSC - 19/09/2017	CAP Independent Member applications (90(3) (a))	Report and Minutes
FAC - 10/10/2017	Section 48 Prudential Report – BMX (90 (3)(b) (i) (ii))	Nil
FAC - 10/10/2017	73 Cove Road Marino (90(3)(a), (h) and (i))	Nil
RSC - 07/11/2017	CEO Annual Performance Review 2016/17 and Employment Agreement (90(3) (a))	Nil
RSC - 07/11/2017	CEO KPI's Annual Confidential Report 2016/17 (90(3) (a))	Nil
GC - 28/11/2017	Confirmation of the confidential minutes of the RSC Meeting held 7 November 2017 (90(3) (a))	Report and Minutes
GC - 28/11/2017	CEO Annual Performance Review 2016/17 and Employment Agreement (90(3) (a))	Nil
GC - 12/12/2017	Interim Management for Edwardstown Soldiers Memorial Recreation Grounds (90(3) (b) and (h))	Minutes
FAC - 12/12/2017	BMX Project – Update Report (90(3)(b)(i)(ii))	Nil
FAC - 27/01/2018	Insurance Market Testing (90(3) (d))	Nil
GC - 30/01/2018	BMX Project – Update Report (90(3)(b))	Minutes
GC - 30/01/2018	Review of Confidentiality Orders: Investigation, GC250815F05 and Investigation, GC080915F03 (90(3) (g) and (h))	Report and Minutes
RSC - 30/01/2018	Selection of candidates for interview/appointment for the Finance and Audit Committee (90(3) (a))	Report
GC - 13/02/2018	Confirmation of Confidential Minutes of the RSC Meeting held 30 January 2018 (90(3) (a))	Report and Minutes
ISC - 06/03/2018	BMX Project – Progress Report (90(3) (d))	Nil
GC - 13/03/2018	Finance and Audit Committee Confidential Minutes (90(3) (d) and (g))	Report and Minutes
GC - 13/03/2018	Insurance Market Testing (90(3) (b) and (d))	Nil
GC - 13/03/2018	Management Model for Regional Facilities (90(3) (a) and (d))	Report and Minutes
GC - 27/03/2018	Confirmation of Confidential Minutes of the ISC Meeting held 6 March 2018 (90(3) (d))	Minutes
ISC - 01/05/2018	BMX Project (90(3) (b) and (d))	Nil
ISC - 03/07/2018	BMX - Progress Report on Darlington Site Option (90(3) (b) and (d))	Nil
GC - 24/07/2018	Confirmation of the Confidential Minutes for the ISC Meeting held on 3 July 2018 (90(3) (b) and (d))	Minutes
GC - 24/07/2018	Tonsley Water Agreement (90(3) (d))	Nil
GC - 14/08/2018	Proposed Class Action (90(3) (d))	Minutes
GC - 28/08/2018	EOI – 262 Sturt Road – Progress Report and Next Stage (90(3) (b) and (d))	Minutes
RSC - 28/08/2018	CEO Annual Performance Review 2017/18 (90(3) (a))	Nil
GC - 11/09/2018	Proposed Class Action (90(3) (d))	Minutes
GC - 11/09/2018	Outcome of EoI for Hotel at 287 Diagonal Road, Oaklands Park (90(3) (b) and (d))	Nil
GC - 11/09/2018	Expression of Interest - Community Wireless Internet Services (90(3) (b) (d))	Minutes

Meeting Date	Report Subject / Title and use of S 90(2) to exclude the public	Use of 91(7) to retain documents or information in confidence - Documents released
GC - 11/09/2018	Coastal Walkway - Confidential Appendix (90(3) (h))	Minutes
GC - 11/09/2018	RSC Confidential Minutes from the Meeting 28 August 2018 (90(3) (a))	Report and Minutes
GC - 11/09/2018	CEO Annual Performance Review 2017/18 (90(3) (a))	Nil
GC - 27/11/2018	Code of Conduct Complaint (90(3) (a))	Nil
SGC - 22/01/2019	Cove Sports and Community Club Licence (90(3)(a), (h) and (e))	Minutes
GC - 29/01/2019	BMX Project – Outcome of Darlington Investigations (90(3) (g) and (h))	Minutes
GC - 29/01/2019	BMX Project – Financial Summary of Costs (90(3) (b))	Minutes
ISC - 05/03/2019	Marion Golf Club (90(3) (b))	Nil
GC - 12/03/2019	Outcome of Business Case – 262 Sturt Road, Marion (90(3) (b))	Minutes
GC - 26/03/2019	Confirmation of the confidential minutes of the ISC meeting held on 5 March 2019 (90(3) (b))	Report and Minutes
GC - 26/03/2019	Cove Sports Settlement of licence (90(3) (d))	Minutes
GC - 26/03/2019	Coastal Walkway Progress Report – Confidential Appendix (90(3) (h))	Minutes
GC - 23/04/2019	Progress Report on the Southern Football Facility, Major Road (90(3) (d))	Minutes
GC - 23/04/2019	Council Owned Vineyards (90(3) (d))	Report and Minutes
GC - 11/06/2019	Internal Audit Tender Outcomes (90 (3) (k) and (d))	Minutes
GC - 11/06/2019	Potential Land Acquisition (90(3) (b))	Nil
GC - 13/08/2019	Council Solutions Kerbside Waste Tender Outcomes (90(3) (b) and (d))	Nil
FAC - 20/08/2019	Service Review – Corporate ICT – Report (90(3) (a) and (d))	Nil
GC - 27/08/2019	Cat Curfew By-law Update (90(3) (h))	Minutes
SGC - 02/09/2019	Cove Sports and Community Committee Investigation (90(3) (f))	Nil
SGC - 02/09/2019	Cove Sports & Community Club Management (90(3) (f))	Nil
GC - 24/09/2019	Confirmation of Confidential Minutes of the FAC Meeting – 20/08/19 (90(3) (a) and (d))	Report and Minutes
GC - 24/09/2019	Cove Investigation – Response to Findings of Fact (90(3) (a))	Report and Minutes
RSC - 05/11/2019	CEO Annual Performance Review 2018/19 (90(3) (a))	Nil
SGC - 25/11/2019	Outcome of Capella Investigations and Director for Southern Soccer (90(3) (b) and (d))	Minutes
SGC - 25/11/2019	Future Land Strategy: City Services Surplus Land (90(3) (b) and (d))	Minutes
SGC - 25/11/2019	Cat Curfew By-Law Update (90(3) (h))	Minutes
SGC - 25/11/2019	Section 270 Report Cove Football Club (90(3) (f))	Report and Minutes
GC - 26/11/2019	Confirmation of Confidential Minutes of the RSC held on 5 November 2019 (90(3) (a))	Report and Minutes
GC - 26/11/2019	CEO Annual Performance Review 2018/19 (90(3) (a))	Nil
FAC - 10/12/2019	Southern Region Waste Resource Authority (SRWRA) Materials Recovery Facility (MRF) (90(3) (d))	Nil
GC - 10/12/2019	SWBMX Facility - Traffic Solutions on Majors Road (90(3) (b))	Minutes
GC - 10/12/2019	Electric Vehicle Charging Stations (90(3) (b))	Minutes
GC - 10/12/2019	SRWRA Materials Recovery Facility (MRF) (90(3) (d))	Minutes
GC - 10/12/2019	Edwardstown Soldiers Memorial Community Club (90(3) (d))	Nil
GC - 28/01/2020	Confirmation of Confidential Minutes of the FAC held on 10 December 2019 (90(3) (d))	Report and Minutes
GC - 11/02/2020	Edwardstown Memorial Sports and Community Club (90(3) (b) and (d))	Minutes
FAC - 25/02/2020	Disclosure Incident (90(3) (h))	Nil
FAC - 10/03/2020	Confirmation of Confidential Minutes of the FAC held on 25 February 2020 (90(3) (h))	Minutes
FAC - 20/03/2020	Adjourned Item - Edwardstown Memorial Sports and Community Club (90(3) (b) and (d))	Minutes
SGC - 20/03/2020	Confidential - Mitchell Park Sports and Community Centre Redevelopment (90(3) (b) and (d))	Report and Minutes
GC - 12/05/2020	Confidential - Rescission Motion - Disclosure Incident (90(3) (h) and (g))	Nil
GC - 26/05/2020	Confidential - Rescission Motion - Disclosure Incident (90(3) (h) and (g))	Nil
GC - 26/05/2020	Disclosure Incident (90(3) (h))	Nil
GC - 02/06/2020	Holmes Dyer Report (90(3) (b))	Report and Minutes

Meeting Date	Report Subject / Title and use of S 90(2) to exclude the public	Use of 91(7) to retain documents or information in confidence - Documents released
GC - 09/06/2020	Cats (Confinement) Variation By-law Legislative Review Committee (90(3) (h))	Minutes
GC - 09/06/2020	Holmes Dyer Report (90(3) (b))	Report and Minutes
GC - 09/06/2020	City Wide Attraction - Glenthorne National Park (90(3) (d))	Minutes
GC - 23/06/2020	Mitchell Park Sports and Community Centre Redevelopment (90(3) (b))	Nil
UPC - 14/07/2020	Revitalisation of the Edwardstown Employment Precinct (90(3) (b) and (d))	Nil
GC - 28/07/2020	Confirmation of Confidential Minutes of the UPCe meeting held on 14 July 2020 (90(3) (b) and (d))	Report and Minutes
GC - 28/07/2020	Cove Cobras Football Club Tenancy (90(3) (a), (b), (d) and (g))	Minutes
GC - 28/07/2020	Revitalisation of the Edwardstown Employment Precinct (90(3) (b) and (d))	Nil
SGC - 29/07/2020	Marion Sports and Community Club - Landlord Consent - Adjourned Item (90(3) (d))	Nil
GC - 11/08/2020	Edwardstown Creative Industries Co-working Hub Tender repot - Adjourned Item (90(3) (k))	Nil
GC - 13/10/2020	SWBMX and Southern Soccer Facilities - Approval to Call Tenders for Construction (90(3) (b))	Minutes
RSC - 03/11/2020	CEO Annual Performance Review 2019-20 (90(3) (a))	Nil
GC - 24/11/2020	Alternative Water Supply Efficiency Measures Pilot Project: Seacliff Park Extension (90(3) (b))	Nil
GC - 24/11/2020	Edwardstown Soldiers Memorial Ground Funding Agreements (90(3) (b))	Nil
GC - 24/11/2020	Marion Golf Course - Management and Capital Investment (90(3) (d))	Nil
GC - 24/11/2020	Tarnham Road Reserve (90(3) (b))	Report, minutes, appendices 1-5
FAC - 08/12/2020	Service Review -Public Litter – (90(3) (a) (d))	Minutes
GC - 08/12/2020	Confidential - Rescission Motion - Edwardstown Soldiers Memorial Ground Funding Agreements (90(3) (b))	Minutes
GC - 08/12/2020	Confirmation of the confidential minutes for the RSC meeting held on 3 November 2020 (90(3) (a))	Report and Minutes
GC - 08/12/2020	CEO Annual Performance Review 2019-20 (90(3) (a))	Report, Appendices, Minutes
GC - 08/12/2020	Marion Golf Course - Management and Capital Investment (90(3) (d))	Nil
SGC - 16/12/2020	Motion - Edwardstown Soldiers Memorial Recreation Ground Funding Agreements (90(3) (b))	Minutes
RSC - 02/02/2021	CEO Recruitment (90(3) (a) and (d))	Nil
GC - 09/02/2021	Confirmation of the confidential minutes for the RSC Meeting held on 2 February 2021 (90(3) (a))	Report, minutes, appendix 1
GC - 09/02/2021	Confirmation of the confidential minutes for the FAC Meeting held on 8 December 2020 (90(3) (a) and (d))	Report and Minutes
GC - 09/02/2021	CEO Recruitment (90(3) (a) and (d))	Nil
GC - 09/02/2021	Code of Conduct 1 90(3) (a)	Nil
GC - 09/02/2021	Code of Conduct 2 (90(3) (a))	Nil
FAC - 23/02/2021	Service Review - Fleet Management and Maintenance - Report (90(3) (a)and (d))	Minutes
GC - 23/02/2021	Capella Reserve Construction of Carpark, Youth Plaza & Skatepark (90(3) (b), (k))	Nil
GC - 23/02/2021	Marion Golf Park Consultation & Marketing Plan (90(3) (d))	Report, minutes and appendix 1
GC - 09/03/2021	X Convenience Service Station Development Application (90(3) (h))	Report and Minutes
GC - 09/03/2021	Urban Renewal Opportunities (90(3) (d))	Nil
GC - 23/03/2021	Questions Taken on Notice Register (90(3) (d) (g))	Report and Minutes
GC - 23/03/2021	Edwardstown Soldiers Memorial Recreation Ground (ESMRG) 100 Percent Profit Share Model (90(3) (b) (g))	Nil
SGC - 23/03/2021	Confirmation of the confidential minutes for the SRC Meeting held on 23 March 2021 (90(3) (a))	Report and Minutes
SGC - 23/03/2021	CEO Recruitment (90(3) (a))	Nil
SGC - 08/04/2021	Chief Executive Officer Recruitment (90(3) (a))	Nil
SFAC - 13/04/2021	Confidential - Edwardstown Urban Renewal Project - Prudential Report (90(3) (d))	Nil
GC - 27/04/2021	Confirmation of the confidential minutes for the SGCI Meeting held on 8 April 2021 (90(3) (a))	Report and Minutes

Meeting Date	Report Subject / Title and use of S 90(2) to exclude the public	Use of 91(7) to retain documents or information in confidence - Documents released
GC - 27/04/2021	Confirmation of the confidential minutes for the SFAC Meeting held on 13 April 2021 (90(3) (d))	Report and Minutes
GC - 27/04/2021	Edwardstown Urban Renewal Project Prudential Report (90(3) (d))	Nil
GC - 27/04/2021	Edwardstown Soldiers Memorial Recreation Ground (ESMRG) 100 Percent Profit Share Model (90(3) (b) and (g))	Nil
GC - 27/04/2021	Question with Notice Edwardstown Urban Renewal Project (90(3) (d))	Nil
RSC - 04/05/2021	Staff Movements and Exit Survey Data (90(3) (a))	Nil
GC - 11/05/2021	Confirmation of the confidential minutes of the RSC Meeting held on 4 May 2021 (90(3) (a))	Report and Minutes
GC - 11/05/2021	Edwardstown Soldiers memorial Recreation Ground Future Management Model (90(3) (b))	Nil
GC - 25/05/2021	Residential Hard Waste and Dumped Rubbish Services(90(3) (a))	Minutes
GC - 08/06/2021	Digital Transformation Program (90(3) (a))	Minutes
GC - 22/06/2021	Coastal Walkway Update Field River (90(3) (b))	Minutes
SGC - 13/07/2021	Morphettville Racecourse and Surrounds (90(3) (d))	Report and Minutes
SGC - 13/07/2021	Request for Proposals - City Services Surplus Land (90(3) (d))	Nil
GC - 27/07/2021	Abandoned trolleys and the utilisation of the *Local Nuisance and Litter Control Act* (90(3) (h))	Minutes
RSC - 03/08/2021	Staff Movements and Exit Survey Data (90(3) (a))	Report and Minutes
GC - 10/08/2021	Animal Impounding (90(3) (b) and (d))	Nil
GC - 10/08/2021	Cove Cobras Football Club Update (90(3) (d))	Report and Minutes
GC - 10/08/2021	CEO Midway Probationary Review (90(3) (a))	Nil
SRSC - 20/08/2021	Appointment of Independent Members - Warriparinga Advisory Team (90(3) (a))	Report and Minutes
GC - 24/08/2021	Confirmation of the confidential minutes for the RSC held on 20 August 2021 (90(3) (a))	Report and Minutes
GC - 24/08/2021	Lot 707 Marion Road Bedford Park ((90(3) (m))	Nil
GC - 14/09/2021	Cove Sports and Community Club Feasibility Study and Business Case (90(3) (b))	Report and Minutes
GC - 14/09/2021	Westminster Reserve and Keaton Avenue Reserve - Revocation of Community Land Classification (90(3) (h))	Report, minutes and appendix 1
SRSC - 21/09/2021	Chief Executive Officer Probationary Review (90(3) (a))	Nil
PDC - 05/10/2021	Lot 707 Marion Road, Bedford Park (90(3) (g), (h) and (m))	Nil
FAC - 12/10/2021	2020-21 ACSC Annual Cyber Threat Report (90(3) (e))	Minutes
GC - 12/10/2021	Public Lighting - Claim for Consultancy Fee by Trans-Tasman Energy Group (90(3) (h))	Nil
GC - 12/10/2021	Confirmation of the Confidential Minutes of the SRSC Meeting held on 21 September 2021 (90(3) (a))	Report and Minutes
GC - 12/10/2021	Chief Executive Officer Probationary Review (90(3) (a))	Nil
GC - 26/10/2021	Confirmation of Confidential Minutes of the PDC meeting held on 5 October 2021 (90(3) (g), (h) and (m))	Report
GC - 26/10/2021	Confirmation of the Confidential Minutes of the FAC Meeting held on 12 October 2021 (90(3) (e))	Report and Minutes
GC - 26/10/2021	Culinary Escapades Pty Ltd Lease at the Marion Cultural Centre (90 (3)(b) and (d))	Nil
GC - 26/10/2021	Edwardstown Urban Renewal Project – Update (90(3) (d))	Nil
SRSC - 20/11/2021	Staff Movements and Exit Survey Data (90(3)(a))	Nil
SRSC - 20/11/2021	CEO Remuneration Review (90(3)(d))	Nil
GC - 23/11/2021	The Boatshed Cafe - Leasing Arrangements (90(3) (b) and (d))	Minutes
PDC - 07/12/2021	Confidential Business Arising Statement - Action Items (90(3)(g), (h) and (m))	Report and Minutes
FRAC - 14/12/2021	IT Security Update (90(3) (e))	Minutes
FRAC - 14/12/2021	Digital Transformation Program Update (90(3) (b) (i) (ii))	Minutes
GC - 14/12/2021	South Adelaide Basketball Club Proposal and 262 Sturt Road Precinct Plan (90(3)(d)(i) and (ii))	Report, Appendices 2, 3 and 4 and Minutes
GC - 14/12/2021	Coastal Walkway Update (90(3)(d)(i)(ii) and (k))	Nil
GC - 25/01/2022	The Boatshed Cafe - Future Considerations (90(3)(b)(i) and (ii))	Minutes
GC - 25/01/2022	Motion with Notice - Field River (90(3)(b)(i)(ii) and (d)(i)(ii))	Nil
GC - 25/01/2022	Confirmation of the Confidential Minutes of the FRAC Meeting held on 14 December 2021 (90(3)(e) and (b)(i) and (ii))	Report and Minutes

Meeting Date	Report Subject / Title and use of S 90(2) to exclude the public	Use of 91(7) to retain documents or information in confidence - Documents released
GC - 25/01/2022	Confirmation of the Confidential Minutes of the SRSC Meeting held on 7 December 2021 (90(3)(a) and (d)(i) and (ii))	Nil
GC - 25/01/2022	Confirmation of Minutes of the Confidential FRAC Meeting held on 11 October 2022 (90(3)(b)	Nil
RSC - 01/02/2022	COVID Mandatory Vaccination Policy Update (90(3)(a))	Nil
ASC - 01/02/2022	Edwardstown Urban Renewal Project (90(3) (d) (i) (ii))	Report and appendix
RSC - 01/02/2022	Council Assessment Panel Member Review (90(3)(a))	Nil
GC - 08/02/2022	Sam Willoughby International BMX Facility damage (90(3)(d) and (k))	Nil
FRAC - 22/02/2022	Civil Service Review (90(3)(a))	Nil
FRAC - 22/02/2022	External Audit Tender (90(3)(b))	Nil
FRAC - 22/02/2022	Cybersecurity – Quarterly Update (90(3)(b)(i) and (ii))	Nil
GC - 22/02/2022	SWBMX and Southern Soccer Facility Project Updates (90(3)(b))	Nil
GC - 22/02/2022	RSC - Appointment of Independent Council Assessment Panel (CAP) Members (90(3)(b))	Nil
GC - 08/03/2022	Confirmation of the Confidential Minutes of the ASC Meeting held on 1 February 2022 (90(3)(d)(i) and (ii))	Nil
GC - 08/03/2022	Confirmation of the Confidential Minutes of the RSC meeting held on 1 February 2022 (90(3)(a))	Nil
GC - 08/03/2022	External Audit Tender (90(3)(b))	Report and Minutes
GC - 08/03/2022	Confirmation of the Confidential Minutes of the FRAC Meeting held on 22 February 22 (90(3)(b)(i)(ii) and (a))	Report and Minutes
GC - 08/03/2022	BMX Pump Track Procurement (90(3)(k))	Report, appendix 1 and minutes
ASC - 05/04/2022	City of Marion Water Business Update (90(3)(b))	Nil
ASC - 05/04/2022	Marion Park Golf Course – Infrastructure Investment (90(3)(b))	Nil
GC - 12/04/2022	South Adelaide Basketball redevelopment -Feasibility and Business case (90(3)(d)(i) and (ii))	Report and Minutes
GC - 12/04/2022	Confirmation of Confidential Minutes of the SRSC held on 6 April 2022 (90(3)(a))	Nil
GC - 12/04/2022	Appointment of Deputy Independent Member -Council Assessment Panel (90(3)(a))	Nil
GC - 12/04/2022	BMX Pump Track Procurement (90(3)(k))	Report, minutes and appendix 1
GC - 10/05/2022	Confirmation of confidential Minutes of the ASC Meeting held on 5 April 2022 (90(3) (b))	Nil
GC - 10/05/2022	Confirmation of confidential Minutes of the Special FRAC Meeting held on 26 April 2022 (90(3) (b))	Nil
GC - 10/05/2022	Confidential Rescission Motion - Hard Waste Collections (90(3) (a))	Nil
GC - 10/05/2022	Confidential QoN - Civil Service Review (90(3) (d))	Nil
FRAC - 17/05/2022	Cybersecurity - Quarterly Update (90(3)(e))	Minutes
GC - 24/05/2022	Confirmation of Confidential Minutes of the RSC Meeting held on 3 May 2022 (90(3)(d) and (a))	Report and Minutes
GC - 24/05/2022	City of Marion Water Business Update (90(3)(b))	Nil
GC - 14/06/2022	Confirmation of Minutes of the Confidential FRAC Meeting held on 17 May 2022 (90(3)(e))	Minutes
GC - 14/06/2022	CEO Performance and Remuneration Review (90(3)(d))	Nil
GC - 28/06/2022	City Services Surplus Land (90(3) (d) (i) and (ii))	Nil
PDC - 05/07/2022	Confidential Business Arising Statement - Action Items (90(3) (g)(h) and (m))	Report and Minutes
GC - 26/07/2022	CoM Submission re LGA Draft Training Standards for Council Members (90(3)(j))	Nil
GC - 26/07/2022	Code of Conduct (90(3)(a))	Nil
RSC - 02/08/2022	Staff movements and exit survey data Quarter 4 2021-2022 (90(3)(a))	Nil
RSC - 02/08/2022	CEO Performance and Remuneration Review (90(3)(a))	Nil
GC - 09/08/2022	Southern Soccer & SWBMX Funding, Insurance and Closure (90(3)(b))	Report, appendices and minutes
FRAC - 16/08/2022	Meeting with the Internal Auditors in Confidence (90(3)(g))	Documents not retained
FRAC - 16/08/2022	Cybersecurity - Quarterly Update (90(3)(b)(i) and (ii))	Nil
FRAC - 16/08/2022	City of Marion Property Asset Strategy (CoMPAS) Overview (90(3)(b))	Report, appendices and minutes
GC - 23/08/2022	Confidential - Questions Taken on Notice Register (90(3)(b))	Documents not retained
GC - 23/08/2022	CEO Annual Performance and Remuneration Review (90(3)(a))	

Meeting Date	Report Subject / Title and use of S 90(2) to exclude the public	Use of 91(7) to retain documents or information in confidence - Documents released
GC - 23/08/2022	Confirmation of Minutes of the Confidential RSC Meeting held on 2 August 2022 (90(3)(a))	Nil
GC - 23/08/2022	Marion Park Golf Course (90(3)(d)(i) and (ii))	Minutes
GC - 23/08/2022	Spinnaker Circuit Reserve East – Revocation of Community Land Classification 90(3)(b)	
GC - 23/08/2022	City of Marion Property Asset Strategy (CoMPAS) (90(3)(b))	Report, appendix and minutes
SGC - 30/08/2022	Confirmation of Minutes of the Confidential FRAC Meeting held on 16 August 2022 (90(3)(b))	Nil
SGC - 30/08/2022	City of Marion Water Business Update (90(3)(b))	Nil
GC - 13/09/2022	Code of Conduct (90(3)(a))	Nil
FRAC - 11/10/2022	Fraud and Corruption 2021-22 Report (90(3)(e))	Nil
FRAC - 11/10/2022	Sam Willoughby BMX Track Claim Progress Update (90(3)(b))	Nil
GC - 25/10/2023	Confirmation of Minutes of the Confidential FRAC Meeting held on 11 October 2022 (90(3)(e))	Nil
RSC - 01/11/2022	Finance, Risk and Audit Committee - Independent Member (90(3)(a))	Nil
01/11/2022	Staff Movements and Exits (90(3)(a))	Nil
GC - 29/11/2022	Appointment of Independent Member - Finance, Risk and Audit Committee (90(3)(a))	Nil
GC - 29/11/2022	Confirmation of Minutes of the Confidential RSC Meeting held on 1 November 2022 (90(3)(a))	Nil
GC - 13/12/2022	Potential Purchase 11, 13 & 15 Nunyah Avenue Park Holme (90(3)(b))	Report, appendix and minutes
GC - 13/12/2022	Coastal Walkway Gullies Report for Construction (90(3)(k))	Report, appendices and minutes with redactions
GC - 13/12/2022	Cove Sports Stage 1 - Scope Options (90(3)(b))	Report, appendix and minutes with redactions
FRAC - 13/12/2022	Marino Community Hall Section 48 (90(3)(b)	Report and Minutes
FRAC - 13/12/2022	Cybersecurity - Quarterly Update (90(3)(e))	Nil
GC - 24/01/2023	Confirmation of Minutes of the Confidential FRAC Meeting held on 13 December 2022 (90(3)(b) and (e))	Report and Minutes
GC - 24/01/2023	Boatshed Café (90(3)(b) (i) and (ii))	Nil
GC - 28/02/2023	Confirmation of Minutes of the Confidential FRAC Meeting held on 21 February 2023 (90(3(b)(d) and (e))	Nil
GC - 28/02/2023	Marion Water Business - context, strategy and proposed expansion (90(3)(b))	Nil
GC - 28/02/2023	Marino Hall Section 48 (90(3)(b))	Report and Minutes
GC - 28/02/2023	Internal Audit Contract (90(3)(d))	Nil
PDC - 07/03/2023	Confidential Business Arising Statement - Action Items (90 (3) (g), (h) and (m))	Report
RSC - 07/03/2023	Staff Movements and Exits (90(3)(a))	Nil
GC - 28/03/2023	Confirmation of Minutes of the Confidential PDC Meeting held on 7 March 2023 (90(3)(g), (h) and (m))	Report
GC - 28/03/2023	Confirmation of Minutes of the Confidential RSC held on 7 March 2023 (90(3)(a))	Report and Minutes
GC - 28/03/2023	Marino Community Hall - Approval to Release for Tender (90(3)(b))	Nil
GC - 28/03/2023	Cove Netball and Lower Oval - Notification of Release to Tender (90(3)(b))	Nil
RSC - 02/05/2023	CEO Performance Review Timeline (90(3)(a))	Nil
RSC - 02/05/2023	Staff Movements & Exit Q3 (90(3)(a))	Nil
FRAC - 16/05/2023	Quarterly Cyber Security Update (90(3) (e))	Nil
FRAC - 16/05/2023	Cyber Security Internal Audit (90(3)(e))	Nil
GC - 23/05/2023	Confirmation of Minutes of the Confidential RSC Meeting held on 2 May 2023 (90(3)(a))	Report and Minutes
GC - 23/05/2023	Timeline for CEO Performance Review (90(3)(a))	Minutes
GC - 13/06/2023	Confirmation of Minutes of the Confidential FRAC Meeting held on 16 May 2023 (90(3)(e))	Report and Minutes
GC - 13/06/2023	Annual Review of the Open Space Plan (90(3)(b))	Report and Minutes with redactions
SFRAC - 20/06/2023	Marion Administration Centre Internal Fit-out Project - Section 48 (90(3)(b))	Nil
SFRAC - 20/06/2023	Quarterly Incident and Claims Report (90(3)(i))	Nil



Council committees

The *Local Government Act 1999* allows the Council to form committees to assist the decision-making of Council. These committees do not make formal decisions as they are established to oversee and provide advice to assist the Council in the performance of its core functions.

The City of Marion has four committees, all of which have a specific purpose. The committees are made up of Council Members, Independent Members and council staff. Each committee convenes at various intervals throughout each year to coincide with key decisions that need to be made by Council.

Committee sitting fees

Sitting fees are set per session and range from $1,000 to $1,200 for Independent Members and nil for Council Members. Council Members presiding over committee meetings receive a 25 per cent loading above their regular annual allowance during their time on that committee (Council Assessment Panel has different allowance).

Review and Selection Committee - Function

The Review and Selection Committee was established for the following objectives:

- Reviewing the performance the Chief Executive Officer (CEO).
- Sourcing and recommending to Council the appointment of expert members to Committees.
- Recommending a process to Council for the recruitment of the CEO (as required).
- Reviewing, monitoring and recommending to Council relevant strategies regarding the organisation's culture and performance associated with the conduct of Council Members, employees and volunteers.
- Monitoring the organisation's direction regarding the efficient and effective delivery of strategic and operational human resource functions.
- Ensuring the organisation has appropriate employee wellbeing strategies.

The Review and Selection Committee met on four occasions during the 2022-2023 financial year.

Finance, Risk And Audit Committee - Function

The Finance Risk and Audit Committee was established for the purpose of:

- external audit
- internal audit and service reviews
- financial reporting and prudential requirements
- internal controls and risk management.

The Finance and Audit Committee met on six occasions during the 2022-2023 financial year. Sitting fees per meeting are Chairperson $1,200 and Independent Members $1,000.

Asset and Sustainability Committee - Function

The Asset and Sustainability Committee was established for the purpose of:

- Advising Council on the development, management and monitoring of council's strategic management of council assets and Asset Management Plans.
- Aligning council's provision and management of assets and infrastructure to its long-term strategic objectives.
- Establishing and monitoring community levels of service to justify assets and infrastructure.
- Monitoring the implementation of environmental sustainability initiatives and strategies, to be a sustainable organisation and support the community to reduce its impact on the environment.

The Asset and Sustainability Committee met on three occasions during the 2022-2023 financial year.

Planning and Development Committee - Function

The Planning and Development Committee was established for the purpose of advising Council on matters relating to the development and monitoring of the following areas:

- Urban planning, development and renewal.
- City growth, economic development and sustainability.
- New project concepts and innovative solutions.
- Monitoring and review of new/emerging issues and trends through tools such as environmental scans.
- Developing, reviewing and recommending to Council any policy relating to planning and developments.

The Planning and Development Committee met on four occasions during the 2022-2023 financial year.

Infrastructure Committee - Function

The Infrastructure Committee was established for the purpose of:

- Advising Council on the development, management and monitoring of Council's strategic management of council infrastructure, assets and Asset Management Plans.
- Aligning Council's provision and management of assets and infrastructure to its long-term strategic objectives and long-term financial plans.
- Establishing and monitoring community levels of service to justify assets and infrastructure.

The Infrastructure Committee met on three occasions during the 2022-2023 financial year.

Environment Committee - Function

The Environment Committee was established for the purpose of:

- Investigating, developing and reporting to Council for consideration of new environmental sustainability initiatives and strategies, that will enable council to become a sustainable organisation, support the community to reduce its impact on the environment and build community resilience to the impacts of climate change.
- Monitoring the implementation of environmental plans (such as the Carbon Neutral Plan, Coastal Climate Change Plan) and evaluation of the plans outputs.
- Monitoring any Council Key Performance Indicators or metrics relating to environment and/or carbon neutrality, including tracking of carbon emissions reduction over time.

The Environment Committee met on three occasions during the 2022-2023 financial year.

Council Assessment Panel - Function

The Council Assessment Panel (CAP) has a total of five members. Four members are independent experts in the planning, development or architectural field, whilst one member is an Elected Member appointed by Council.

The CAP considers a wide range of development applications, ensuring that new development proposals are consistent with the Council's Development Plan or the Planning and Design Code. The role of the CAP is to make decisions to either approve or refuse certain types of development applications. The Panel is presented with a report on every application to be considered. Each report assesses the proposal against the provisions of the Development Plan or Planning and Design Code and includes documentation from the applicant (or their consultant) and copies of representations lodged in respect to the application being considered.

Members of the CAP are required to strictly adhere to the State Government's Code of Conduct. The Panel met on 11 occasions during the financial year and considered a total of 26 applications.

The Presiding Member received $550 per meeting; Independent Members $450 per meeting; and Council Members $300 per meeting.

Independent member attendance at meetings

The Review and Selection, Planning and Development and Asset and Sustainability committees do not have external members appointed. The following table identifies external members appointed to a committee and their attendance at meetings throughout the financial year.

Name of Committee Member	Finance, Risk and Audit (FRAC)	Council Assessment Panel (CAP)
Total number of meetings	6	11
Michael Davis (CAP July '22-June '23)	-	11/11
Benjamin Russ (CAP July '22-June '23)	-	11/11
Bryn Adams (CAP July '22-June '23)	-	11/11
Yvonne Svensson (CAP July '22-June '23)	-	11/11
Jock Smylie** (CAP July'22-June'23)		
Cr Raelene Telfer (CAP July '22- Nov'22)	-	2/11
Cr Matthew Shilling ** (CAP July '22- Nov '22)	-	2/11
Cr Nathan Prior (CAP Nov '22- June '23)	-	5/11
Cr Matt Taylor** (CAP Nov '22- June '23)	-	1/11
Emma Hinchey (FRAC July '22-June '23)	6/6	-
David Papa (FRAC July '22- Nov '22)	2/2	-
Josh Hubbard (FRAC Dec '22 – June '23)	4/4	
Nicole Rantanen (FRAC July '22-June '23)	5/6	-

** Deputy Member

Development Services

The Development Services Unit comprises Planning, Building, Compliance and Administration support teams. Each team undertakes functions in accordance with the *Planning, Development and Infrastructure Act 2016* as well as the *Development Act 1993*. Functions include (but are not limited to) assessment, customer service, education and assistance.

Achievements 2021-2022 financial year

The total value of applications receiving approval in the 2022-23 financial year equated to approximately $188.65m. The two largest approvals were for a $20m, integrated animal care facility, including wildlife hospital and veterinary clinic, administration office, associated community education centre and retail shop, at O'Halloran Hill and an $11m development for a two-storey function centre at Morphettville Racecourse. A total of 364 applications were approved for new dwellings and 171 for dwelling additions, along with 950 approvals for class ten structures (sheds, pool, verandahs etc).

In relation to non-residential development the following applications received approval; one renewable energy facility, ten offices, seven new educational facilities or facility upgrades, two warehouses, 46 shops or shop additions.

There were 1,284 development approvals for building work granted. This is less than the years up to 2021, of particular note is that demolition of the entirety of a building does not require development approval since the implementation of the *Planning, Development and Infrastructure Act 2016*.

Number of building consents and values[1]*

2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
1771	1734	1636	1758	1392	1284
$221m	$227m	$195.7m	$286.7m	$240.9m	$188.65m

Code amendments

Southern Suburbs Residential Policy

On 23 May 2023, Council endorsed the 'Southern Suburbs Residential Policy - Code Amendment – for engagement'. Council's aim is for the rezoned Southern Neighbourhood Zone to be transitioned to the Hills Neighbourhood Zone and that one set of slope-related policies are used throughout the zone. This will provide opportunities for development to occur in appropriate locations, particularly on gentle sloping sites. Community consultation is due to commence in September 2023.

Centre zones

The Code Amendment seeks to address a variety of outstanding matters/irregularities associated with a few small-scale shopping centre sites where the spatial location and/or policy does not effectively support the land use or where there is potential to improve future site viability. The Code Amendment documentation is due to be considered by Council's Planning and Development Committee on 1 August 2023.

Morphettville residential stables

The former Residential Racecourse Zone, on the southern side of Bray Street in Morphettville and western side of Morphett Road in Glengowrie, provided the opportunity for stabling of horses and residing on the same property. However, to increase flexibility and future options for this land, a number of the stable owners have requested that the area be rezoned to an exclusively residential type zone, allowing residential development at densities similar to surrounding residential areas.

Council conducted pre-engagement with residents and landowners in the area in March and April 2023 and the Code Amendment is due to be considered by Council's Planning and Development Committee on 1 August 2023.

**These figures include development approvals granted by Council or private certification only. They do not include developments such as land divisions, tree applications or developments that do not require building rules consents. They do not reflect applications refused by Council or granted approval by the State Commission Assessment Panel.*

Land management

Preparation or finalisation of any management plans for community land

Council previously had ten General Community Land Management Plans which covered Operating Assets, Commercial Assets, Community Facilities, Sporting Facilities and Council Reserves.

Council reviewed and updated its Community Land Management Plans during the course of the financial year. At its General Council Meeting held on 13 June 2023 Council resolved to adopt six new Community Land Management Plans and revoke the previous ten Community Land Management Plans, whilst making a minor administrative change to the Marion Arena Community Land Management Plan.

The new Community Land Management Plans adopted by Council are:

- Leased Facilities
- Sporting Facilities
- Wetlands
- Coastal and Nature Conservation
- Reserves and Open Space
- Operational and Other Community Land

The revoked Community Land Management Plans (CLP) are:

- CLP 1: Operating Assets
- CLP 2: Commercial
- CLP 3: Major Community Facilities
- CLP 4: General Community Facilities
- CLP 5: Minor Community Facility
- CLP 6: Principal Sporting or Recreational Facilities
- CLP 7: General Sporting or Recreational Facilities
- CLP 8: Minor Sporting or Recreational Facilities
- CLP 9: Principal Reserves
- CLP 10: General Reserves

At its meeting held on 23 August 2022, Council resolved that Allotment 88 in Deposited Plan 17901 contained in Certificate of Title Volume 5546 Folio 484 and known as Spinnaker Circuit Reserve East would have its classification as Community Land revoked pursuant to Section 194(3)(b) of the *Local Government Act 1999*. The land has been sold to the Catholic Church Endowment Society for the use of St Martin de Porres School.

In 2021 Council revoked the community land classification over the whole of the land in Certificate of Title Volume 3776 Folio 21 known as Kenton Avenue Reserve which allowed for a land division to be completed and a portion of the land to be transferred to Westminster School. The balance of the land was issued a new title described as Allotment 301 in Deposited Plan 130441 comprised in Certificate of Title Volume 6279 Folio 67 and on 8 December 2022 the community land classification was reinstated to the remaining portion of Kenton Avenue Reserve.

Regional subsidiaries

Council has the ability to join one or more councils to establish a regional subsidiary to provide a specified service or to manage and administer property or activities on behalf of the constituent councils.

Southern Region Waste Resource Authority

The Southern Region Waste Resource Authority (SRWRA) is a section 43 Regional Subsidiary of the Cities of Marion, Holdfast Bay and Onkaparinga. SRWRA is responsible for providing and operating waste management services on behalf of the constituent councils and ensuring that a long-term Waste Management Strategy exists in the southern region of Adelaide. SRWRA is managed by a board of 11 people, six Members and four Deputy Members with the 11th being an independent expert in business or waste management. The board is chaired by the Independent Member whom only has a casting vote. The equitable interest of the constituent councils in the authority is agreed as follows:

Council	Total %
City of Marion	30
City of Holdfast Bay	15
City of Onkaparinga	55



Governance

The *Local Government Act 1999* provides the legislative framework for legal and transparent decision making. The term 'governance' incorporates practices and procedures that set the benchmark for informed decision-making and the way we conduct council business.

The reporting obligations under the *Local Government Act 1999* are a major part of the Governance function at council. We are required to keep several registers which are a collation of information that is to be made available to the public. A list of registers is below and full registers can be viewed either via the City of Marion website or, in accordance with the Fees and Charges schedule, some registers can also be provided in hard copy from Customer Service.

Local Government Act 1999 - Registers

- Register of Interests – Council Members
- Register of allowances and benefits – Council Members
- Register of Gifts and Benefits – Council Members
- Register of Training and Development – Council Members
- Register of salaries and benefits – Employees
- Register of Interests
- Register of gifts and benefits – Employees
- Register of Community Land
- Register of Public Roads
- Register of by-laws

Local government act 1999 - codes

- Code of Conduct – Council Members
- Code of Conduct – Employees
- Code of Practice - Investigating Complaints
- Access to meetings and documents – code of practice
- Procedures at meetings – code of practice (adopted by Council for Council Members)
- Local Government (Procedures at Meetings) Regulations 2013

Freedom of information

The *South Australian Freedom of Information Act 1991* (FOI Act) gives opportunity for the public to access documents held by council, subject to restrictions as outlined in the FOI Act. These legislative requirements provide further transparency and therefore accountability for our management of various records.

The City of Marion website provides a statement and information regarding the process to follow when requesting such documentation. There are fees and charges associated with submitting and consequently having your FOI application processed. Each year the fees and charges are updated in accordance with consumer price indexation as outlined in the Government Gazette. In some cases, the cost can be large, therefore prior to submitting an application it is important to check whether the information is already publicly available via an alternative means.

Council is required to publish statistical information in our Annual Report each financial year to summarise the number of times that documents have been made publicly available via the FOI process.

Number of applications received	**13**
Still in progress as of 30 June 2023 (of the 13 received)	3
How were these applications treated	
Withdrawn by applicant	1
Determined by council	9
How council released the documents	
Full release of documents	4
Partial release of documents	5
No documents found	0
Refused released of documents	0
Internal review (decision confirmed)	0

Staff gifts and benefits

In response to Clause 2.21 of the Code of Conduct for Council Employees, adopted for the purposes of Section 110 (1) of the *Local Government Act 1999*, Council has adopted a Code of Expected Behaviours for staff which outlines that staff are not to accept gifts, benefits or favours that may influence or be reasonably seen to influence their decision-making. All council employees who receive a gift or benefit are required to record it within the gifts and benefits register which is made publicly available at the Council Office and updated quarterly on the City of Marion webpage.

During the 2022-2023 financial year, staff received and reported six gifts over the value of $50. The total value of the six gifts was approximately $850. On two occasions, these gifts were shared amongst a team. Two staff members were also gifted complimentary tickets to a Landscape and Architecture Awards event. The approximate value of these tickets was $330. Further gifts were received by staff with a value below the threshold. These items are listed publicly on the gift and benefit register.



Procurement

National Competition Policy

The National Competition Policy (NCP) supports economic reform from practices that restrain Australian markets and industries. This policy identifies various principles to encourage competitive markets that would enhance national productivity for the benefit of the community whilst eliminating any unfair advantages.

In relation to government activities, it specifies that government should not enjoy any competitive advantage simply as a result of their public ownership. By virtue of clause 7, of the NCP Principles Agreement, local government is also bound.

The City of Marion is required to report any activities undertaken in the financial year in relation to competitive neutrality principles such as:

- The commencement or cessation of significant business activities
- Any reviews or reformed by-laws that restrict competition, including proposals for new by-laws
- Complaints received alleging a breach or breaches of the NCP or unfairly competitive practices
- Structural reform of public monopolies.

Compliance with the NCP is reflected within the principles of council's Procurement and Contract Management Policy which seeks to:

- Obtain value in the expenditure of public money
- Provide for ethical and fair treatment of participants
- Ensure probity, accountability and transparency in procurement operations.

Council has not commenced or ceased any significant business activities controlled by council during the reporting period.



Competitive tendering

The City of Marion provides open and effective competition by providing contractors with fair and reasonable access to opportunities to do business with council. In procuring goods, services and construction works, the City of Marion maximises value for money at an acceptable level of risk to support the delivery of infrastructure, facilities and services which benefit the community. Public tendering is required for contracts valued at more than $100,000. Public Tenders contain information for suppliers highlighting the evaluation criteria Council will be assessing and awarding tenders based on, for transparency to the market.

During the financial year, the City of Marion undertook 21 open market tenders to support the delivery of goods, services and works for the City of Marion and its residents.

Work Health And Safety

The City of Marion's Health Safety and Wellbeing, (HSW) Plan 2023-2026 begins with the values we live as a workplace community, being: respect, integrity, achievement and innovation.

Our workday consists of a range of interactions between a host of different people:

Colleagues, volunteers, supervisors, managers, contractors, suppliers, and support staff and more. There are many people with a variety of backgrounds that come together to make every day happen at the City of Marion. This wonderful assortment of people makes up our 'workplace community'.

The people that make up our 'workplace community' are the owners of our HSW performance:

Whether it's as simple as letting someone know about dangers, or as complex as tapping into our communal knowledge to develop a strategic approach to managing HSW. We perform at our best when we come together as a community.

When we come together as a workplace community we will have better, more sustainable outcomes.

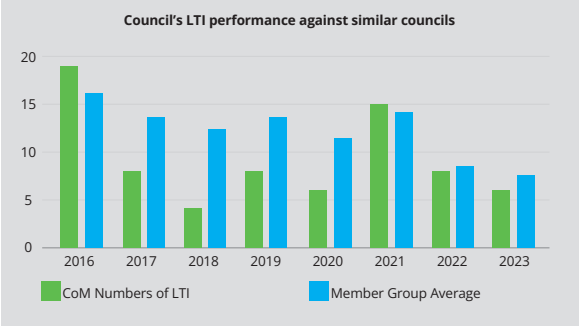
By working together, we will thrive and continue to improve our performance, sense of ownership and importantly - realise our ambitions.

The City of Marion has two HSW principles which underpin our workplace community: 'It's always about people' and 'Together we thrive'.

These principles are supported by the foundations of our plan; People, Culture and Performance. A key measure used by Council is the Lost Time Injury Frequency Rate (LTIFR). This is a measure of the number of injuries that have resulted in a full day or shift off work per million labour hours. The City of Marion recorded an LTIFR of 8.9 in 2022-2023. Six Lost Time Injuries were recorded for 2022-2023 compared with five Lost Time Injuries in 2021-2022. Council's LTI performance is shown in blue in the table below, using data sourced from the Local Government Association Workers' Compensation Scheme (LGAWCS) Claim Analysis Portal. This chart measures Council's LTI performance against similar councils.



LTIFR compared against group A councils



People and culture

The City of Marion had 360 full-time equivalent staff as at 30 June 2023. The following people initiatives/programs were delivered:

Employment pathways initiatives

Gap Year Program

Marion Council's GAP Year Program provides an employment pathway for Year 12 school leavers within the City of Marion. It is an initiative designed to provide unique, extended and valuable work experience to students in the year following their graduation from high school. Recruited to work in council, school leavers undertake work experience over a year of paid employment, in both the administrative and outside workforces doing real work and contributing to community outcomes.

By the end of 2023, thirteen young people will have successfully completed the GAP Year Program since it's commencement in 2017. Feedback from GAP Year Program participants overwhelmingly indicates that the program has provided multiple opportunities to develop specific skills, gain a better understanding of business disciplines and functions, and develop self-confidence in a professional setting.

Council recently endorsed the continuation of the program until the end of 2026.

Diversity and Inclusion Traineeship Program

This program is in the fourth year of implementation and won a Local Government Professionals Excellence Award in 2021. The program is an initiative developed to foster a diverse, inclusive and multi-skilled workforce.

Each participant undertakes a certificate qualification that is completed during their 12-month placement with the City of Marion, thus providing learning and employment pathway opportunities for young people from diverse backgrounds.

The Diversity and Inclusion Traineeship Program targets three key areas:

- Aboriginal and Torres Strait Islander;
- Culturally and Linguistically Diverse; and
- Disability.



Each trainee gains valuable work experience and confidence. They contribute to council projects, priorities, and outcomes, and develop key transferable skills in a supported environment.

The success of the program is evident in our trainees gaining employment with a variety of organisations following the completion of their traineeships. Council recently endorsed the continuation of the program until the end of 2026.

Employee interstate travel

Position	Reason	Travel	Accommodation	Gifts
Unit Manager Asset Solutions	IPWEA International Asset Management Congress	N/A	$699.84	$0
General Manager Corporate Services	Leading Innovation Summit 2023	$502.83	$380	$0
Manager Office of the CEO	Leading Innovation Summit 2023	$533.12	$340	$0
Manager Office of the CEO	ALGA Conference	$332.19	$398	$0
Unit Manager Organisational Development	Learning and Development Leadership Summit	$868	$579	$0
Learning and Development Partner	Learning and Development Leadership Summit	$868	$579	$0
Traffic Engineer	Road & public space lighting workshop	$751	$517	$0
Community Development Officer	Power to the People: Building Citizen Driven Communities Conference	$850	N/A	$0
Coordinator Coastal Walkway	Coastal Engineering International Conference	$550	N/A	$0
General Manager City Development	Holmes Dyer Building Better Communities Sydney Study Tour	$535	$585	$0
Manager City Property	Holmes Dyer Building Better Communities Sydney Study Tour	N/A	$625	$0

Diversity and inclusion

City of Marion is committed to diversity, equity and inclusion initiatives that broaden our talent pool and strengthen our decision making. We aim to create a working environment for our employees to thrive while delivery outcomes for our community. People and Culture have designed a strategic roadmap to ensure we continue to proactively plan, implement and measure our programs and build greater diversity, equity and inclusion across our workforce.

Disability access and inclusion plan (DAIP)

The Disability Access and Inclusion Plan (DAIP) demonstrates how the City of Marion promotes the rights of people living with a disability, working towards ensuring all people enjoy the same access and inclusion experience within our community. The DAIP has successfully delivered over 90 percent of the planned actions and is on track to complete all actions by June 2024.

Volunteer program

Our volunteer program provides a diverse group of volunteers with opportunities to realise a positive contribution to our community. During 2022-2023 our City of Marion volunteers contributed an impressive 33,097 hours of their time to the community.

A regular intake of new volunteers over the year has resulted in 340 passionate and committed people volunteering their time to support the City of Marion community. The results from the Annual Volunteer Survey are highly encouraging:

- 98 per cent of volunteers agree they were satisfied with their volunteer role and experience
- 100 per cent of volunteers believe their contributions make a difference
- 96 per cent feel happier after volunteering
- 82 per cent are satisfied with the coordination, support and communication provided by the City of Marion Volunteer Coordinators

The City of Marion continues to work to ensure the Volunteer Program keeps developing and has a positive impact on those participating in the program and the broader community.

As part of National Volunteer Week held on 15 to 21 May 2023, we celebrated our City of Marion volunteers with a special event held at Cooinda Neighbourhood Centre to acknowledge and recognise the incredible work of our volunteers. We also had two volunteers with over 30 years of service.

Learning and development

Our corporate training programs have included a re-branded leadership program called CoMLeaderConnect which has delivered Leadership Essentials quarterly training to support and build on our leadership capabilities. We have continued our 'Emerging Leader in the Field' program in Operations with employees supported with accredited leadership and project management programs in Open Space and Civil.

LG Professional SA Awards

In May, our Local Government Management Challenge Team, 'Marion at First Sight', competed against 16 councils and won the state competition. They will go on to compete in the Nationals in August facing teams from all other states and New Zealand.

Reconciliation Action Plan

The City of Marion has been long committed to reconciliation efforts and were one of the first South Australian Councils to adopt a RAP in 2013. The current 2020-2023 Reconciliation Action Plan (RAP) includes significant, tangible and meaningful actions and activities that the organisation and community can achieve together to advance reconciliation. The City of Marion has delivered over 95 percent of intended actions and is now working on the next RAP to continue building upon efforts to support reconciliation.

Senior Executive Officer information

The City of Marion had three General Managers in addition to a Chief Executive Officer throughout the 2022-2023 financial year. The salary packages included 10.5 per cent superannuation and the option for the use of a motor vehicle which allowed for private use within South Australia on a salary sacrifice basis. Available benefits for each General Manager include the reimbursement of telephone expenses and the payment of memberships to professional bodies. No additional bonuses were payable.

Position	Female	Male	Salary Range
Chief Executive Officer		1	$318,085
General Managers	1	2	$240,000 - $251,061



Community safety

Local nuisance and litter control

The provisions of the *Local Nuisance and Litter Control Act 2016* (the Act) came into operation on 1 July 2017. The Act regulates council's management of nuisance and litter-related complaints. In addition, council must publish the details of various complaints received from the community within the 2022-2023 financial year.

During the 2022-2023 financial year, the City of Marion received 2559 local nuisance complaints, which is an increase of 1513 more cases investigated than the previous financial year.

The table below identifies the nature of complaints received within the 2022-2023 financial year in accordance with section 5 of the Local Nuisance and Litter Control Regulations.

Nuisance Type	Number of complaints	Offences expiated	Offences prosecuted	Abatement notices issues	Applications by the council to the Court for orders for civil penalties under section 34	Other functions performed - S18 exemptions
Smoke	78	0	0	0	0	0
Noise	170	11	0	0	0	28
Odour	43	0	0	0	0	0
Animal	40	1	0	0	0	0
Dust	59	0	0	0	0	0
Unsightly	204	0	0	6	0	0
Littering	1965	11	1	0	0	0
Totals	**2559**	**23**	**1**	**6**	**0**	**28**

Type of complaint/investigation	Number
Temporary signs and banners	19
Sale of produce	6
Activities on council land	19
Exceeding number of dogs	10
Keeping a prescribed animal (effective 1 Jan 23)	19
Cat nuisance	55
Cat curfew breaches (effective 1 Jan 23)	57
Exceeding number of cats	12
Miniskip and container permits	35
Complaints on council land	84
Total	**316**

Council investigated 316 complaints about the by-laws. The nature of complaints received are displayed above.

Council's by-laws

By-laws are local laws that a Council can create to enable the good rule and government of the local community, and they set out what can and can't be done in a range of situations and under a range of circumstances. Council enforces the by-laws through a range of measures including, advising breaches of the by-laws must cease and taking enforcement action via issuing warnings or expiation notices.

From 1 January 2023 the City of Marion's cat curfew became effective under by-law No. 6 Cats 2021. An education period was given to the community prior to this by-law being introduced requiring residents to keep their cats contained between the hours of 8pm and 7am daily. Permission to keep prescribed animals (peacocks and roosters) also became effective as of 1 January 2023 after an education period was initiated for this new by-law. Council's Register of By-Laws can be found via the City of Marion website.



Council's Authorised Officers issued four expiations for breaches under the by-laws as per the table below:

Expiation type	Number
Keep more than two cats	1
Cat not confined between 8pm and 7am	1
Keeping a prescribed animal (effective 1 Jan 23)	1
Light any fire	1
Total	**4**

Council can also receive applications from residents requesting to keep additional dogs, cats, roosters and peacocks. The number of applications that we assessed is reflected in the table below:

Application type	Number
Additional dog	126
Additional cat	34
Permission to keep a prescribed animal (effective 1 Jan 23)	2
Total	**162**

Our by-laws are also reviewed and improved

The below by-laws came into operation on 27 December 2021 and the significant changes of the cat curfew and permission to keep roosters and peacocks became enforceable on 1 January 2023.

- Permits and Penalties By-law No. 1
- Moveable Signs By-law No. 2
- Local Government Land By-law No. 3
- Dogs By-law No. 4
- Roads By-law No. 5
- Cats By-law No. 6
- Animal Management By-law No. 7.

The Animal Management By-law is a new by-law to prevent and manage nuisance caused by animals or birds. Under the by-law, a rooster or peacock are prohibited without a permit.

The Cats By-law provides that the owner or person responsible for the control of a cat must ensure that the cat is confined at all times to the premises occupied by that person between the hours of 8pm and 7am daily.

Community safety activity

Our Community Safety Inspectors are authorised under the *Local Government Act 1999, Dog and Cat Management Act 1995* and the Australian Road Rules to enforce a broad range of matters within the City of Marion.

In 2022-2023, in addition to the 2559 local nuisance events, the inspectors handled 8345 cases which is an increase of 1633 cases from last financial year. Community Safety Inspectors also issued 11,349 expiations to assist in keeping our community safe, which is an increase of 3359 from last financial year.

The City of Marion encourages responsible dog ownership. There are many occasions where our Community Safety Inspectors have intervened to keep both humans and animals safe and the data is displayed in the table below:

Case type	Number
Barking dog reports	183
Dogs wandering at large	355
Dog harassments on both human and animal	16
Dog attacks on human and animal	36
Dog not registered	190
Total	**780**

A broad range of activities and use of our facilities, keep our Community Safety Inspectors busy. City of Marion's Top 10 categories for customer events in 2022-2023 are displayed in the table below:

Case type	Number
Littering	1,965
Parking complaints	1566
Parking appeals	1116
Overhanging vegetation	928
Abandoned vehicles	456
Dogs wandering	355
Unsightly properties	204
Dogs not registered	190
Noise complaints	170
Smoke complaints	78

As a result of the Community Safety Activity above, the following expiations were issued in accordance with *Local Government Act 1999*, *Dog and Cat Management Act 1995* and the Australian Road Rules (among others) and Council's By-Laws.

Total expiations issued during 2021-2022

Total number of expiation notices	Original penalty amount
11,349	$1,192,589

A breakdown of categories for expiations are displayed in the table below:

Expiation category	Total number	Number
Parking	11,072	$1,119,203
Dogs	232	$54,680
Local nuisance	23	$9,100
Fire prevention	18	$8,356
Local government	4	$1,250
Total	11,349	$1,192,589



Asset management

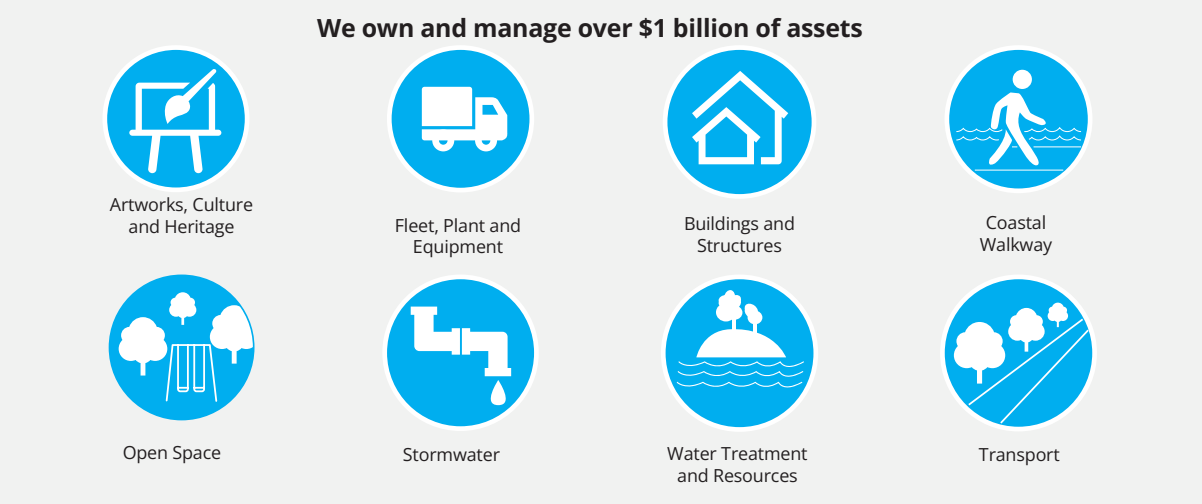
The City of Marion has an Asset Management vision:

'To maintain the City of Marion's assets to agreed levels of service which maximise community value throughout an asset's life.'

Our assets enable the provision of services to the community and businesses for current and future generations. Assets play a vital role in the local economy and on residents' quality of life.

A significant portion of Council's annual spend is devoted to the operation, maintenance and renewal of public assets which deliver safe and sustainable services to the community. We are delivering eight 10-year Asset Management Plans which are funded through the Long Term Financial Plan.

Council will continue to optimise our spending on these through better asset management to deliver current service levels in the most affordable and efficient way. Council recognises that climate change is likely to affect asset life and functionality. We are exploring ways to build asset resilience in response to climate impacts.



Risk

The City of Marion is committed to the achievement of its strategic objectives and 'improving our residents quality of life; continuously, smartly and efficiently'. We acknowledge that we must take on board and accept risk to gain benefit to improve our quality of life across the city. To manage this risk, a suite of documents has been developed, maintained and implemented. These include:

- Risk Management Policy
- Risk Management Framework
- Strategic and Corporate Risk Register.

These documents, in conjunction with our risk management program, provide assurance that the City of Marion are able to manage corporate risk effectively in accordance with ISO31000:2018 'Risk Management - Guidelines'.

The Risk Registers listed above, are reviewed on a quarterly basis whereby any current risks rated as high have additional scrutiny placed on them, involving actions to mitigate the risk. The Risk Unit continued to manage the City of Marion's Business Continuity Plan throughout 2022-2023 as Council responded to and managed the impacts of COVID-19 on business operations and the community. Overall performance of the City of Marion's risk ensures that Council is able to achieve its strategic goals.

Financial Information

Brief overview of financial performance

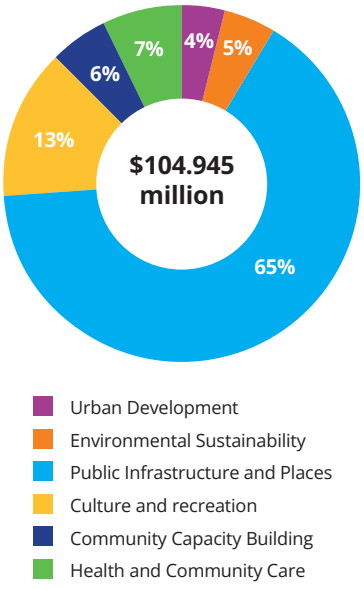
The City of Marion maintained its strong financial performance during the 2022-2023 financial year providing a sound financial basis to support council's long-term objectives identified in the Strategic Plan. Below is a snapshot of council's financial performance for 2022-2023.

Council maintained its strong commitment to minimise the financial rate burden while continuing to deliver significant infrastructure projects. To this end, the rates increase was held to an average of 2% in 2022-2023 on the back of a 1% increase in average rates for the 2021-2022 financial year.

Council recorded a minor operating deficit of $0.314m in 2022-2023 and has achieved an average operating surplus for the past 5 years of 4.0%. Maintaining an operating surplus is critical to ensuring all core services are delivered along with maintaining the $1.2b of community facilities, infrastructure and open space assets under council's control in accordance with our Asset Management Plans. This result is also necessary to ensure council's ability to fund major projects identified in the Long Term Financial Plan. The following information highlights key aspects of the full Financial Statements contained further in the Annual Report:

- recorded an operating deficit of $0.314m while holding the average rates to a 2% increase in 2022-2023
- attracted $9.899m in grant funding to support council's operating activities
- attracted an additional $9.087m in grant funding largely linked to new and upgraded community infrastructure and sporting facilities
- $104.631m in operating revenue with 81% coming from rates, up from 80% in 2021-2022
- $104.945m operating expenditure (see diagram below).

Total operating expenditure



Function	Expenses
Development Urban Development	$4.775m
Environment Environmental Sustainability	$5.1m
Infrastructure Public Infrastructure and Places	$68.309m
Community Culture and Recreations Community and Capacity Building Health and Community Care	 $13.433m $5.845m $7.483m
Total	**$104.945m**



Financial management

The City of Marion maintains a strong financial position, providing a sound basis to support councils long-term objectives as identified in the Strategic Plan. The following information highlights income and expense streams with ratios provided as a mechanism to measure alignment with council's budget targets.

Statement of comprehensive income

The Statement of Comprehensive Income details council's revenue and expenses for the reporting period and reveals an operating deficit (before capital revenues and contributed assets) of $0.314m for 2022-2023 compared to an operating surplus of $0.542m for 2021-2022.

Operating income

Total operating income for 2022–2023 was $104.631m compared to $102.422m in 2021-2022. The increase of $2.209m primarily results from a required increase in rates revenue of $2.451m and an increase in user charges of $0.985m offset by a reduction in grants, subsidies and contributions revenue of $1.843m. The rate revenue increase relates to the 1% underlying growth in ratable properties and an average rate increase of 2% (well below underlying CPI). Council's income also reflects a net gain from its share in the regional subsidiary SRWRA of $0.645m for 2022-2023.

Operating Expenses

Total Operating Expenses for 2022-2023 were $104.945m compared to $101.88m in 2021-2022. The increase in costs of $3.065m (3.0%) was modest in the 2023 inflationary environment and primarily relates to an increase in employee expenses linked to Enterprise Agreements and Superannuation Guarantee contributions in addition to Council-endorsed positions to support operations. Materials, contracts and other expenses experienced a reduction of $0.512m despite the cost pressures associated with the economic climate. This resulted from strategic management of supply contracts and the conclusion of expenditure in 2022-2023 relating to digital transformation projects. Council incurred total expenditure by way of credit cards in 2022-2023 of $0.269m.

Capital revenues and contributed assets

The Statement of Comprehensive Income also reports $9.087m for 'Amounts Received Specifically for New or Upgraded Assets'. This income recognises the attraction of state and commonwealth capital grant funding for multiyear major projects including the Alternative Water Supply, Coastal Walking Trail Bridges, Mitchell Park Sports and Community Club and Sports and Recreation lighting upgrades along with several smaller new infrastructure and facility related projects. This income also reflects additional Local Roads and Community Infrastructure Grant funding of $3.48m.

Statement of Financial Position

The Statement of Financial Position provides details of council's assets, liabilities and equity as at 30 June 2023. The majority of council's assets relate to community property and infrastructure assets (roads, paths, drainage, etc.).

Infrastructure, Property, Plant and Equipment (IPP&E)

Council's IPP&E decreased by 5.04% compared to 2021-2022 with much of the movement stemming from the revaluation of infrastructure assets. Other movements related to net asset additions of $15.497m and depreciation of $17.732m across all asset classes. The table below identifies the gross movements in council's non-current assets.

	2023 $'000	2022 $'000	Increase $'000
Infrastructure	564,941	641,314	(76,373)
Buildings	143,439	130,923	12,516
Other	429,222	425,778	3.444



Monitoring financial performance and sustainability.

The City of Marion utilises a suite of key financial performance indicators to monitor performance and financial sustainability. The key performance indicator results for 2022-2023 are summarised as follows:

Operating surplus ratio

This ratio expresses the operating surplus/(deficit) as a percentage of total operating revenue. Council has set a target for this ratio of between 0 and 10% on average over any consecutive five year period.

2022-2023	2021-2022	2020-2021
(0.3%)	0.5%	0.3%

The operating surplus ratio has dipped slightly below council's target but is not significantly different to last financial year. While there has been a 2.2% increase in total income, there was a 3.0% increase in total operating expenses including depreciation. Council managed to reduce expenditure on materials contracts and other expenses by 1.13% despite the significant cost pressures experienced in the broader economic environment.

The average operating surplus ratio over the last five financial years is 4% which is well within council's target range. With council's focus on maintaining a balanced or better cash funding position it is necessary that an operating surplus sufficient to support council's capital expenditure requirements is achieved.

Rate revenue ratio

This ratio expresses rate revenue as a percentage of operating revenue. Although this ratio is not a prescribed measure required by the 'Model Set of Accounts' it is a valuable indicator as it highlights the council's reliance on rates as a revenue source and the need for council to seek alternative sources of income. Council's reliance on rates has increased by a modest 1% in 2022-2023. This is largely due to council attracting consistent grants subsidies and contributions along with increased patronage of council facilities generating greater user charges and increased investment income compared to 2021-2022.

	2023	2022	2021
Rate revenue ratio	80%	82%	85%

Working capital ratio

This ratio focuses on the council's liquidity position and assesses council's ability to meet current financial commitments. This ratio needs to be adjusted for restricted assets (eg. unspent specific tied grants that would need to be excluded from council's current assets as council would be restricted from using this cash to meet short term liabilities). It is calculated by dividing current assets (less restricted assets) by current liabilities (less liabilities associated with restricted assets). Council's target for this ratio is between 1.0 and 1.1[1]. The utilisation of council's cash, quarantined in reserves for planned projects will continue to lower this ratio in future periods.

	2023	2022	2021
Working capital ratio	1.8	2.0	3.2

Asset renewal funding ratio

Net asset renewal expenditure is defined as net capital expenditures on the renewal and replacement of existing assets and excludes new/upgrade capital expenditure on the acquisition of additional assets. It is calculated by dividing net asset renewal figures by planned asset renewal expenditure. This ratio indicates whether the council is renewing or replacing existing assets at the rate of consumption.

Annual fluctuations result due to the mix of asset renewal and new/upgrade capital expenditure. The ratio of 82% achieved in 2022-2023, while below the target of 90%, reflects deferred expenditure on the vehicle replacement program due to supply constraints and savings achieved against planned expenditure in some capital renewal programs which did not impact the physical renewal targets.

Council's Long Term Financial Plan (LTFP) is budgeted to achieve an average Asset Renewal Funding Ratio of 100% over the next three years and over the 10 year term of the LTFP.

	2023	2022	2021
Asset renewal funding ratio	82%	78%	86%

Borrowings

In assessing the council's financial position, it is appropriate to consider liabilities in relation to borrowings. Borrowings are required from time to time to finance strategic long-term assets for the orderly development of the city. Council's total borrowings at 30 June 2023 were $2.687m – a net decrease of $0.876m over the level of borrowings in June 2022. No new borrowings were required to be taken out during the 2022-2023 year.

Key debt ratios

The following indicators are used to monitor the council's performance in relation to its current level of debt.

Net Financial Liabilities ratio

This ratio indicates the extent to which net financial liabilities of the council can be met by councils' total operating revenue and is calculated by dividing the former by the latter. The result below highlights council's Financial Assets exceed its Financial Liabilities predominantly as a result of a cash holding and other financial assets allocated for unexpended grants and committed funding for capital projects carried over or retimed to 2023-2024 and beyond. The council also retains sufficient cash reserves quarantined for multi-year major projects currently in progress and funding for planned major projects and long-term asset management objectives.

	2023	2022	2021
Net financial liabilities ratio	(9.5%)	(11%)	(34%)

Interest cover ratio

Net interest costs are defined as total interest expenses less total interest revenues. This ratio shows the extent to which council's commitment to interest expenses are met by total operating revenues. Small negative ratios have been recorded for the past six years reflecting interest revenues being greater than interest expenses.

	2023	2022	2021
Interest coverage ratio	(0.9%)	(0.1%)	(0.2%)

1. Council's cash flow is in a good position to undertake day to day operations, along with having sufficient cash to cover the balances in its Accounting Reserves. Council's cash reserves quarantined for ongoing multi-year and future major projects and long term asset management objectives have impacted on this ratio.

Debt servicing ratio

This ratio shows the council's ability to service its debt obligations from operating revenues, with the target set between 0 and 10%. The ratio confirms that the council has a low and reducing debt holding and is well positioned for the future borrowing outlined in the Long Term Financial Plan. The 1.05% (diminishing) result is trending well below the maximum target of 10% as illustrated in the table below.

	2023	2022	2021
Debt servicing ratio	1.05%	1.08%	1.28%

Statement of Changes in Equity

The Statement of Changes in Equity reconciles the opening and closing balances of council's equity over the reporting period. The balance of equity represents council's net worth of $1,174.7m as reflected in the Statement of Financial Position.

Cash Flow Statements

The Cash Flow Statement details the cash movements for the year and reconciles with Note 11 of the Annual Financial Statements. The Statement indicates an increase in Cash, Cash Equivalents and Investments of $2.592m compared to 30 June 2022. As previously mentioned, a sizable portion of the cash position is committed to unexpended grants, carryovers and retimed capital works. Council also retainssufficient cash reserves quarantined for future major projects and long term asset management objectives.

Reserve funds

A review of the balances of these reserves indicates that they are at a level sufficient to meet their purpose and intent as listed in Note 9 Reserves of the Annual Financial Statements. Council's current reserve funds include:

Grants and carryovers reserve: $19.261m

This consists of controlled grant, contribution and council funds for projects and capital works carried over to 2023-2024 or retimed to future years as required.

Open space reserve: $2.052m

It is considered by management that the current balance of this fund is adequate to meet its intended purpose.

Asset sustainability reserve: $6.306m

The current balance in this fund is considered to be adequate to provide the council with the funding capacity to manage its long term asset management objectives. Funding in this reserve will contribute to major projects currently in progress including the Marion Cultural Centre Plaza upgrade, the ongoing renewal of the Coastal Walkway and the 14km pipeline extension to the stormwater harvesting scheme.

Water reserve: $1.159m

This reserve has been established to quarantine revenue received and savings identified from the sale and use of treated stormwater from the Oaklands Wetland to further develop third party supply opportunities.

Long Term Financial Plan (LTFP)

Council has a LTFP focused upon:

- Achieving the City of Marion's Strategic Directions
- Addressing issues arising and opportunities identified from internal audit reviews, service reviews and business excellence assessments
- Maintaining a breakeven or better cash funding position
- Improving the maintenance of assets in accordance with council's Asset Management Plans, with a priority on maintenance before renewal, and/or renewal before new (whichever is more cost effective)
- Reviewing existing services and assets to ensure they meet prioritised community needs
- Approving new Major Projects where it has the identified funding capacity to do so
- Maintaining Council's position for an average residential rate that remains low (in comparison with other metropolitan councils).

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CITY OF MARION

Designed by CoM Marketing and Communications 2023.

Annual Report Summary 2022-2023

CITY OF MARION

The Annual Report is a comprehensive council document which includes information prescribed by legislation, combined with general information about our key focus themes within the City of Marion. The Annual Report for 2022-2023 is a reflection of achievements measured against our strategic projects, services and programs that council aimed to deliver throughout the financial year in accordance with the Annual Business Plan for the corresponding year.



Kaurna Acknowledgement

Ngadlu tampendi Kaurna meyunna yaitya mattanya yaintya yerta

This Kaurna acknowledgement was prepared in consultation with traditional custodians.

Acknowledgement of Country

The City of Marion acknowledges we are situated on the traditional lands of the Kaurna people and recognises the Kaurna people as the traditional custodians of the land.

We spent $104.945m on

$68.309m
infrastructure

$4.775m
development

$26.761m
community

$5.1m
environment

Our City



96,659 residents

56.17kms² land area

28 suburbs

856kms of footpaths

492kms of roads

Year in review

Waste and Recycling Education Programs

These community programs provide resources and information to our community about how they can responsibly dispose of recyclable, organic and general waste and how they can reduce waste to landfill. Central activities included presentations to schools, kindergartens and community groups, Coastal community clean-up event at Hallett Cove Beach and Community tour of the new Southern Materials Recovery Facility.

Community Events and Projects Awards

- Excellence in Infrastructure Delivery Award for Mitchell Park Sports and Community Centre Development
- Community Partnerships and Collaboration Award for the 'Early Years Collective Impact Initiative'
- Excellence in Cross Council Collaboration Award for the 'Advance Care Directive Peer-Led Workshop Project' involving the City of Marion, City of Onkaparinga, City of Holdfast Bay and City of Mitcham

Revitalisation of Edwardstown Employment Precinct

The Edwardstown Employment Precinct is host to over 4,500 jobs, over 1,800 businesses and provides $1b into our economy. Over the past twelve months highlights include welcoming new businesses to the precinct and Partnering with the Government of South Australia and SA Power Networks to establish a community battery to help tenants of at least 300 Housing SA homes benefit from cheaper electricity.

Reserve and Open Space Improvements

Four playgrounds were developed and five open spaces upgraded. Improvements included, new equipment, multi-purpose courts, nature play areas, irrigated lawn areas, new public toilet facilities and increased plantings and landscaping to complete the spaces.

Marino Community Hall

The City of Marion is seeking to reinvigorate local health, social, education, and creative industries by building a new community facility. The Marino Community Hall will address the shortage of fit for purpose creative facilities in southern Adelaide and be a hub for new community events.

The facility is expected to be completed around June 2024. The project funding partners include the City of Marion, State and Federal Government.

City of Marion Grants

The City of Marion's five grant streams allocate over $250,000 annually to assist organisations, and not-for-profit groups to deliver programs, events and projects that benefit our local community. Projects and activities are required to be inclusive and as accessible as possible for all groups, including people of various genders, ages, sexuality, cultural backgrounds, religious beliefs, and those living with disability. A total of 148 grants were distributed across the City of Marion throughout the year.

Recycled Water Pipeline

The Oaklands Wetland continues to be a beacon of sustainable water management, with over 220 million litres of stormwater captured, cleaned, and stored. This water already irrigates more than 30 council reserves through an existing 11.5km underground pipe network. Work is underway on the 14km pipeline extension to the stormwater harvesting scheme, now known as Marion Water. This will deliver at least 143 megalitres (ML) of non-potable water to additional Council reserves.

To view the full 2022-2023 Annual Report visit:
marion.sa.gov.au/annualreport

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12.4 1st Budget Review 2023-2024	
Report Reference	GC231128R12.4
Originating Officer	Unit Manager - Finance Partnering & Rates – Heath Harding
Corporate Manager	Chief Financial Officer - Ray Barnwell
General Manager	General Manager Corporate Services - Angela Allison

REPORT OBJECTIVE

The purpose of this report is to provide the financial results for the 1st Budget Review for 2023-2024. The budget review is a revised forecast of the original 2023-2024 budget and as such any savings identified during the budget reviews will not be confirmed until the projects are completed and/or the financial statements are prepared, inclusive of accruals, and audited at the end of the financial year.

EXECUTIVE SUMMARY

The completion of the 1st Budget Review has identified a favourable net Cash adjustment of **$0.838m**. Adding this to the Original Budget Surplus of $0.080m leaves a revised full year cash surplus of $0.919m.

The 2023-2024 1st Budget Review adjustments can be attributed to the following:

Cash Statement Reconciliation	$	$
Original Budget Cash Surplus		80,695
1st Budget Review Adjustments		
Add Favourable		
Grants Commission Special Local Roads Funding	348,000	
Grants Commission Supplementary Local Roads Funding	482,168	
Roads to Recovery Funding from 2022/23 paid in arrears	130,737	
Local Roads & Community Infrastructure Funding from prior years paid in arrears	679,146	
Recognition of the Fleet Vehicle sales income	331,000	1,971,051
Less Unfavourable		
Various minor adjustments		91,735
Total 1st Budget Review Adjustments		**1,879,316**
Revised 2023/24 Cash Surplus/(Deficit) before Council Resolutions		**1,960,011**
Less Council Resolutions funded from Rates		
GC230822R12.1 - Electric Vehicle Building Electricity Upgrades	892,000	
GC230822R12.1 - Electric Vehicle Purchase transition	68,000	
GC230613F10.2 - Contribution to Glenthorne National Park Toilet	85,000	
GC230822R12.6 - Capella Reserve Shade Sail	45,000	
GC230627R12.14 - Stobie Pole & Utility Box Program	15,000	
GC230912R11.4 - Marion Outdoor Pool Season Extension	10,749	
GC230627R12.10 - Youth Achievements Grant increase	5,000	
GC230627R12.11 - Community Event Fund increase	1,000	1,121,749
Total 1st Budget Review adjustments including Council Resolutions		**838,262**
Revised 2023/24 Cash Surplus		**918,957**

RECOMMENDATION

That Council:

1. **Adopt the revised budgeted statements including the Income Statement, Balance Sheet, Statement of Changes in Equity and Statement of Cash Flows**
2. **Approves the identified savings following the completion of the 2022-23 audited Annual Financial Statements of $1.810m to be transferred to the Asset Sustainability Reserve**

GENERAL ANALYSIS

BACKGROUND

Council is required to reconsider the approved budget three times during the year in accordance with *Section 123 (13) of the Local Government Act 1999* and *Section 9 of the Local Government (Financial Management) Regulations 2011*.

The original 2023-24 budget was developed within the context of a long term framework to achieve a balance between meeting the objectives of the Strategic Plan and attaining financial sustainability in the long term.

FRAMEWORK

This budget review continues the focus on achieving the framework set by Council when developing the 2023-24 budget, this being:

- Support the achievement of the City of Marion's Strategic Directions;
- Address issues arising and opportunities identified from internal audit reviews and business excellence assessments;
- Maintain, on average, a breakeven or positive funding (cash) position over the Long Term Financial Plan;
- Continue to improve the maintenance of assets in accordance with Council's Asset Management Plans, with a priority on maintenance before renewal, and renewal before new where it is cost effective to do so;
- Review existing services and assets to ensure they meet prioritised community needs;
- Council only approve new major projects where it has the identified funding capacity to do so;
- Maintain Council's position for an average residential rate which remains among the lower rating metropolitan councils.

DISCUSSION

Cash Position

The completion of the 1st Budget Review has identified a favourable net Cash adjustment of **$0.838m**. Adding this to the Original Budget Surplus of $0.080m leaves a revised full year cash surplus of $0.919m.

The 2023-2024 1st Budget Review adjustments can be attributed to the following:

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GC230822R12.1 - Electric Vehicle Purchase transition	68,000	
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GC230822R12.6 - Capella Reserve Shade Sail	45,000	
GC230627R12.14 - Stobie Pole & Utility Box Program	15,000	
GC230912R11.4 - Marion Outdoor Pool Season Extension	10,749	
GC230627R12.10 - Youth Achievements Grant increase	5,000	
GC230627R12.11 - Community Event Fund increase	1,000	1,121,749
Total 1st Budget Review adjustments including Council Resolutions		**838,262**
Revised 2023/24 Cash Surplus		**918,957**

The cash result:

- Identifies the cash difference between total revenues and expenditures of Council after allowing for funding from loans, investments, cash draw-downs and reserves.
- Includes capital expenditures, which are excluded from the operating result.
- Provides information of changes in uncommitted financial resources available to Council.
- Returns a cash surplus where savings arise from the original budget, representing an increase in uncommitted financial resources or returns a cash deficit when costs are greater than the original budget, representing a decrease in available financial resources.

The 1st Budget review is based upon actual results to the end of October 2023 and forecast to June 2024. In accordance with the Local Government (Financial Management) Regulations 2011 a revised budgeted income statement, balance sheet, statement of changes in equity and statement of cash flows are provided in the Attachments to Appendix 2.

Operating Position

The 1st Budget Review forecasts an operating deficit of ($4.399m), adjusted from an operating surplus of $0.365m in the adopted annual budget for 2023-2024. The revised forecast operating deficit is predominantly in relation to the impact of funded Operating Carryovers from 2022-2023 of $5.910m. This includes a reduction in the 2022-2023 Grants Commission Funding of $3.662m that was paid in advance (June 2023) and other funded operating expenditure of $2.698m .

Capital Budget

The 1st Budget Review forecasts capital expenditure increasing by $8.470m from $50.707m to $59.176m (Renewal $17.633m, New $41.543m).

Capital Works	$	$
Capital Carryover Projects from 2022/23 (including grant funded)	17,672,302	
Reclassification from Capital to Operating expenditure *	(509,419)	
Alawoona Streetscape Grant Funding Received	348,000	
Various other minor adjustments/reconciliations	192,322	**17,703,205**
Capital Works Retimed to future years		
MCC Plaza Redevelopment	(1,278,314)	
Hard Waste Truck	(180,000)	
South Adelaide Basketball Redevelopment	(250,000)	
Glandore Sports Club Redevelopment	(5,146,123)	
Marion Golf Park Clubroom Upgrade	(1,924,205)	
Warradale Tennis Club Upgrade	(1,027,463)	
Footpath - Waterfall Creek	(246,800)	
Footpath - Sturt Linear Path	(185,000)	**(10,237,905)**
Council Resolutions		
GC230822R12.1 - Electric Vehicle Building Electricity Upgrades	892,000	
GC230822R12.1 - Electric Vehicle Purchase transition	68,000	
GC230822R12.6 - Capella Reserve Shade Sail	45,000	**1,005,000**
Total Increase in Capital Expenditure		**8,470,300**

** No cash impact. Relates to accounting classification only*

Borrowings

The 1st Budget review forecasts at this stage no change to the original budget level of required loan funding or loan principal repayments ($18m loan funding). As at 30 June 2023 the City of Marion had a Cash at Bank balance of $29.631m along with access to a short term debt facility, if required. These cash balances have been quarantined to fund the cash backed Reserves, carried over project funds and other liabilities such as Grants in advance required in the current financial year.

Under council's Treasury Management Policy, cash balances are continuously being monitored and, if required, debt will be secured to ensure cash balances do not reduce below that required for capital projects

and working capital purposes. The need for potential borrowings is reviewed as part of the annual budget setting process to approval to access these funds is sought as part of the annual budget process.

Reserves

The 1st Budget Review reports a net allocation from Reserves by $12.326m with an allocation of $9.887m retained in Reserves mainly as a result of the retiming of multi-year projects into 2024-25:

Reserve Transfers	$	$
Original Budget + Carryovers (Net Transfers)		22,212,861
1st Budget Review Adjustments		
- Glandore Sports Club Redvelopment (retimed to 2024/25)	5,361,123	
- Marion Golf Park Clubroom Upgrade (part retimed to 2024/25)	1,924,165	
- MCC Plaza Redevelopment (retimed portion to 2024/25)	1,225,226	
- Warradale Tennis Club Upgrade (part retimed to 2024/25)	482,463	
- South Adelaide Basketball Redevelopment (retimed to 2024/25)	250,000	
- Waterfall Creek Footpath (retimed to 2024/25)	246,800	
- Sturt Linear Path (retimed to 2024/25)	185,000	
- Hard Waste Truck (retimed to 2024/25)	180,000	
- Morphettville Streetscape Maintenance	70,704	
- Other minor transfers	1,271	
- Tarnham Road Upgrade - balance of project funding added to 2023/24 budget	(40,000)	9,886,752
Net Reserve Transfers 1st Budget Review		12,326,109

Labour Budgets

Overall labour budgets have increased by $0.056m to $44.064m because of the increase in funding required for the Marion Outdoor Pool Season extension (GC230912R11.4).

Depreciation

The depreciation budget for 2023-2024 remains unchanged in the 1st Budget Review at $18.100m.

Funds Carried Over from 2022-23 to 2023-24

Following the completion of the 2022-2023 Annual Financial Statements the total funding being carried over from 2022-2023 into 2023-2024 and future years is $28.506m.

A breakdown of the Grants & Carry Overs at 30th June 2023 is shown below:

Capital Projects Carryovers (excluding Grant Funded)		
Capital Works - Capital Program		4,956,344
Capital Works - Grant Funded		5,324,387
Total Capital Project Carryovers (excluding Grant Funded)		**10,280,731**
Operating Carryovers		
Council Resolutions		521,344
Grant Funding - Grants Commission In advance	3,662,353	
Grant Funding	781,062	4,443,415
Other Operating		699,212
Total Operating Carryovers		**5,663,971**
Total Carryovers		**15,944,702**
Transferrred to Reserve during Budget Reviews		
Capital Works - Capital Program		543,010
Capital Works - Grant Funded		11,394,170
Operating		624,259
Total Carryovers identified during Budget Reviews		**12,561,439**
Total Carryover Budgets for 2022/23		**28,506,141**

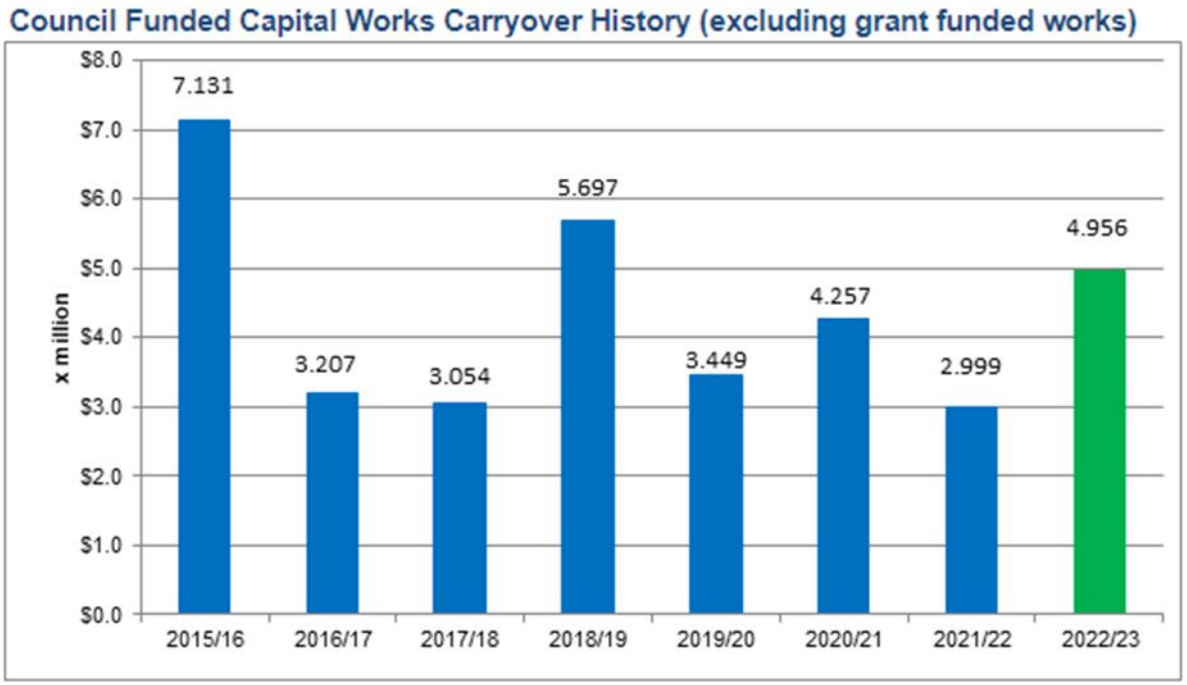
Carryover Analysis 2022-2023	
Capital Works Carryovers (Council Funded)	**4,956,344**
Vehicle Replacement Program	1,081,713
Boatshed Cafe Upgrade 22-23	883,891
Breakout Creek Shared Path	450,848
Administration Building Upgrade	421,549
Coast to Vines Path - Brooklyn to Expressway	405,508
MOP Boiler Replacement	294,926
MCC Air Conditioner	223,150
Quailo / Barramundi Drive Intersection	187,163
Hard Waste Truck	180,000
MCC Plaza Development	167,887
Bore Renewal Program	136,499
Mitchell Park Neighbourhood Centre Building Renovations	110,000
Other Capital Projects	413,210
Grant Funded Capital Carryovers	**5,324,387**
Coastal Trail Bridges	4,345,819
Cove Sports Upgrade	252,936
South Adelaide Basketball Redevelopment	250,000
Marino Hall Upgrade	159,072
Alawoona Avenue Reserve Development	140,000
Other Capital Projects	176,560
Grant Funded Operating Projects	**4,443,415**
Grants Commission Financial Assistance Paid in Advance	3,662,353
Rainwater Tank Pilot Project	218,192
Resilient South Climate Partnership	159,617
Other Operating Projects	403,253
Other Operating Carryovers (Council Funded)	**1,220,556**
Digital Transformation Project	595,854
SWBMX Track and Southern Soccer Facility works	249,579
Proposed Seacliff Park Boundary Alignment	200,000
Other Operating Projects	175,123
Projects Retimed during 2022-2023 Budget Reviews	**12,561,439**
Total Carryovers from 2022-2023	**28,506,141**

The current status of capital works budgets carried over from 2022-2023 ($4.956m) as at the 10th November 2023 is provided below:

	# Projects	Carry Over Budget	Completed	Budget Remaining
Infrastructure	13	1,465,717	310,535	1,155,182
Land & Property	7	1,956,496	683,736	1,272,760
Open Space Planning	1	7,210	4,902	2,308
Other	6	1,526,921	83,669	1,443,252
Total	**27**	**4,956,344**	**1,082,842**	**3,873,502**

These works are expected to be completed by the 30th June 2024

A detailed listing of capital carryover works is included in Appendix 3 with a previous year comparative below.



Detailed graphs of the overall Capital Works Projects by Asset Category are provided in Appendix 4. These graphs depict the overall spending profile for 2022-23 which resulted in a net overspend of $0.416m (1.6%) against budget for 2022-23.

2022 - 23 Year End Identified Cash Surplus/Savings

Section 7 (2) of the Local Government (Financial Management) Regulations requires that the first reconsideration of a budget in a particular financial year must include a review which takes account of the financial outcomes of the council, council subsidiary or regional subsidiary for the previous financial year.

Our independent audit of the financial statements for the year ended 30th June 2023 has been completed and surplus/savings of $1.810m have been identified. These identified Savings/Surplus will be transferred to the Asset Sustainability Reserve.

Annual Savings Summary 2022-23	$'000	$'000
Original Budget Surplus		**23**
Favourable Adjustments		
LRCI Funding paid in arrears	1,369	
Investment Income	721	
Statutory Charges (Dev Services, Parking Fines)	239	
Waste Management Fees	234	
SA Water Expenditure	159	
Marion Outdoor Pool	237	
Reserve and Infrstructure Maintenance	171	
Fuel	86	
Learning & Development	46	
FBT	42	
Cross Council Reimbursements	58	
Other various net favourable variances	778	**4,140**
Unfavourable Adjustments		
Electricity Expenditure	(208)	
Operating Labour (EBA 1% Increase $245k, Movement in Employee Provision $609k)	(788)	
Net Capital Works Overspend (1.6%)	(416)	
Glenthorne National Park Adventure Playground - Additional Contribution	(200)	
Additional Funds Allocated through confidential Council resolution	(465)	
Other Various Minor Funds Allocated through Council resolutions	(276)	**(2353)**
Net Savings Identified		**1,810**

ATTACHMENTS

1. Appendix 1 - G C 231128 1 st Budget Review Year to Date Funding [**12.4.1** - 1 page]
2. Appendix 2 - G C 231128 - 1 st Budget Review 2023-24 Financials [**12.4.2** - 7 pages]
3. Appendix 3 - G C 231128 1 st Budget Review 2023-24 Carryovers [**12.4.3** - 1 page]
4. Appendix 4 - G C 231128 - 2022-23 Final Full Year Capital Expenditure Graphs [**12.4.4** - 5 pages]

APPENDIX 1

	Budgeted Funding Statement Year to Date 2023-24	YTD Actual (31 Oct 2023) $'000	2023-24 1st Review Budget $000's
	OPERATING REVENUE		
	Rates	29,866	89,437
	Statutory Charges	1,174	2,693
	User Charges	1,069	3,647
	Operating Grants and Subsidies	2,239	6,161
	Investment Income	301	675
	Reimbursements	250	1,205
	Other Revenues	349	1,127
	Share of Profit - Equity Accounted Investments	-	365
		35,248	**105,310**
	OPERATING EXPENSES		
	Employee Costs	14,001	44,119
	Contractual Services	9,650	32,906
	Materials	1,529	6,775
	Finance Charges	-	151
	Depreciation	6,033	18,100
	Other	2,087	7,658
		33,300	**109,709**
	Operating Surplus/(Deficit) before Capital revenues	**1,948**	**(4,399)**
Add			
(a)	**Capital Revenue**		
	Capital Grants and Contributions	10,495	17,032
	Physical Resources received free of charge	-	-
	Asset disposal and fair value adjustments	20	331
Equals	**Net Surplus/(Deficit) resulting from operations**	**12,463**	**12,964**
Add	Depreciation	6,033	18,100
	(Gain)/Loss on disposal of assets		-
	Share of Profit SRWRA	0	(365)
Equals	**Funding available for Capital Investment expenditure**	**18,496**	**30,699**
	Capital		
Less	Capital Expenditure - Renewal	6,271	17,633
Less	Capital Expenditure - New	2,495	41,543
Less	Capital - contributed assets		-
Equals	**Net Overall funding Surplus/(Deficit)**	**9,730**	**(28,478)**
	Funding transactions associated with accomodating the above net overall funding deficit (or applying the net overall funding surplus) are as follows:		
	LOANS		
	Loan Principal Receipts (Net)	-	18,000
	Loan Receipts from Sporting Clubs (Net)	-	-
Less	Loan Principal Payments	-	929
	Loan funding (Net)	**-**	**17,071**
	Movement in level of cash & accruals		
(b)	Cash Surplus/(Deficit) funding requirements	28,929	919
	Reserves Net transfer to/(transfer from)	(19,199)	(12,326)
	Cash/Investments/Accruals Funding	**9,730**	**(11,407)**
Equals	**Funding Transactions**	**(9,730)**	**28,478**

APPENDIX 2

	CITY OF MARION Revised Budgeted Funding Statement 2023-24	Budget Original $000's	Carryovers $000's	2023-24 1st Review $000's	Revised Budget $000's
	OPERATING REVENUE				
	Rates				
	General	87,176	-	-	87,176
	Other	2,262	-	-	2,262
	Statutory Charges	2,551	-	142	2,693
	User Charges	3,325	-	322	3,647
	Operating Grants and Subsidies	6,935	(3,212)	2,438	6,161
	Investment Income	425	-	250	675
	Reimbursements	1,081	-	123	1,204
	Other Revenues	701	-	426	1,127
	Share of Profit - Equity Accounted Investments	365	-	-	365
		104,821	**(3,212)**	**3,701**	**105,310**
	OPERATING EXPENSES				
	Employee Costs	44,064	-	55	44,119
	Contractual Services	27,477	2,698	2,731	32,906
	Materials	6,994	-	(219)	6,775
	Finance Charges	151	-	0	151
	Depreciation	18,100	-	0	18,100
	Other	7,670	-	(12)	7,658
		104,456	**2,698**	**2,555**	**109,709**
	Operating Surplus/(Deficit) before Capital rev's	**365**	**(5,910)**	**1,146**	**(4,399)**
Add					
(a)	**Capital Revenue**				
	Capital Grants and Contributions	10,119	8,831	(1,918)	17,032
	Physical Resources received free of charge	-	-	-	-
	Asset disposal and fair value adjustments	-	-	331	331
Equals	**Net Surplus/(Deficit) resulting from operations**	**10,484**	**2,921**	**(441)**	**12,964**
Add	Depreciation	18,100	-	-	18,100
	(Gain)/Loss on disposal of assets	-	-	-	-
	Share of Profit SRWRA	(365)	-	-	(365)
Equals	**Funding available for Capital Investment exp**	**28,219**	**2,921**	**(441)**	**30,699**
	Capital				
Less	Capital Expenditure - Renewal	11,468	4,699	1,466	17,633
Less	Capital Expenditure - New	39,238	14,938	(12,633)	41,543
Less	Capital - contributed assets	-	-	-	-
Equals	**Net Overall funding Surplus/(Deficit)**	**(22,487)**	**(16,716)**	**10,726**	**(28,478)**

APPENDIX 2

	CITY OF MARION Revised Budgeted Funding Statement 2023-24	Budget Original $000's	Carryovers $000's	2023-24 1st Review $000's	Revised Budget $000's
Funding transactions associated with accomodating the above net overall funding deficit (or applying the net overall funding surplus) are as follows:					
	LOANS				
	Loan Principal Receipts (Net)	18,000	-	-	18,000
	Loan Receipts from Sporting Clubs (Net)	-	-	-	-
Less	Loan Principal Payments	929	-	-	929
	Loan funding (Net)	**17,071**	**-**	**-**	**17,071**
	Movement in level of cash & accruals				
(b)	Cash Surplus/(Deficit) funding requirements	80	-	839	919
	Reserves Net (transfer to/(transfer from)	(5,497)	(16,716)	9,887	(12,326)
	Cash/Investments/Accruals Funding	**(5,417)**	**(16,716)**	**10,726**	**(11,407)**
Equals	**Funding Transactions**	**22,487**	**16,716**	**(10,726)**	**28,478**

APPENDIX 2

Financial Indicators

To assist Council in meeting its objective of financial sustainability, a series of financial indicators endorsed but the Local Government Association are provided. The following table provides a matrix of indicators of the 2023-2024 1st Budget Review and compares the forecast results against the target rate.

Key Ratios	Target	2023-24 Forecast
Operating Surplus Ratio	**0 - 10%**	**-4.18%**
This ratio expresses the operating surplus as a percentage of total operating revenue		
Target : Average between 0-10% over each consecutive 5-year period		
Comment : Positive ratio indicates that Council has sufficient operating revenue to cover operational expenses The average Operating Surplus over the past five years is 4%.		
Net Financial Liabilities Ratio	**0 - 50%**	**18.58%**
This ratio indicates the extent to which net financial liabilities can be met by total operating revenue		
Comment : This result indicates Council's Financial Liabilities are forecast to exceed its Financial Assets. This ratio falls within the target range. Council's capacity to meet its financial obligations remains strong		
Debt Servicing Ratio	**0 - 5%**	**1.03%**
This ratio identifies Council's ability to service its debt obligations (principal & interest) from operating revenues		
Comment : This ratio falls within the target range and indicates Council has a low debt holding and is well positioned for future borrowings outlined in the Long Term Financial Plan		
Asset Renewal Funding Ratio	**90 - 110%**	**100%**
This ratio indicates whether Council is renewing or replacing existing assets at the rate of consumption		
Comment : The ratio can vary from year to year dependant on the renewal capital expenditure. Council's Long Term Financial Plan is set to achieve an average Asset Renewal Funding Ratio of 100% over the next three years		

APPENDIX 2

CITY OF MARION Budgeted Income Statement	Actual 2022-2023 $000's	1st Review 2023-2024 $000's
OPERATING REVENUE		
Rates		
General	82,232	87,176
Other	2,098	2,262
Statutory Charges	2,542	2,693
User Charges	3,995	3,647
Operating Grants and Subsidies	9,899	6,161
Investment Income	1,157	675
Reimbursements	792	1,204
Other Revenue	1,271	1,127
Net Gain - Equity Accounted Council Businesses	645	365
TOTAL OPERATING REVENUE	**104,631**	**105,310**
OPERATING EXPENSES		
Employee Costs	42,378	44,119
Contractual Services	30,169	32,906
Materials	6,154	6,775
Finance Charges	206	151
Depreciation	17,732	18,100
Other Expenses	8,306	7,658
TOTAL OPERATING EXPENSES	**104,945**	**109,709**
Operating Surplus/(Deficit) before Capital Revenues	**(314)**	**(4,399)**
CAPITAL REVENUES		
Capital Grants, Subsidies and Monetary Contributions	9,087	17,032
Physical resources received free of charge	727	-
Asset disposal and fair value adjustments	(382)	331
Net Surplus/(Deficit) resulting from Operations	**9,118**	**12,964**

APPENDIX 2

CITY OF MARION Budgeted Statement of Financial Position	Actual 2022-2023 $000's	1st Review 2023-2024 $000's
CURRENT ASSETS		
Cash & Cash Equivalents	29,631	18,225
Receivables	6,512	6,512
Inventory	678	678
TOTAL CURRENT ASSETS	**36,821**	**25,415**
CURRENT LIABILITIES		
Trade & Other Payables	16,830	16,830
Provisions	6,722	6,722
Borrowings	929	929
Lease Liabilities	6	6
TOTAL CURRENT LIABILITIES	**24,487**	**24,487**
Net Current Assets/(Liabilities)	**12,334**	**928**
NON-CURRENT ASSETS		
Investment in SRWRA & Council Solutions	8,501	8,866
Infrastructure, Property, Plant & Equipment	1,137,602	1,178,678
Other Non-Current Assets	18,725	18,725
TOTAL NON-CURRENT ASSETS	**1,164,828**	**1,206,269**
NON-CURRENT LIABILITIES		
Provisions	660	660
Borrowings	1,758	18,829
Lease Liabilities	-	-
TOTAL NON-CURRENT LIABILITIES	**2,418**	**19,489**
NET ASSETS	**1,174,744**	**1,187,708**
EQUITY		
Accumulated surplus	434,637	459,927
Asset Revaluation Reserves	711,329	711,329
Other Reserves	28,778	16,452
TOTAL EQUITY	**1,174,744**	**1,187,708**

APPENDIX 2

CITY OF MARION Budgeted Statement of Changes in Equity	Actual 2022-2023 $000's	1st Review 2023-2024 $000's
ACCUMULATED SURPLUS		
Balance at beginning of period	427,628	434,637
Net Surplus/(Deficit)	9,118	12,964
Adjustments	-	-
Transfers from Reserves	(2,109)	22,361
Transfers to Reserves	-	(10,035)
Balance at end of period	**434,637**	**459,927**
ASSET REVALUATION RESERVE		
Balance at beginning of period	769,508	711,329
Net change this year	(58,179)	-
Balance at end of period	**711,329**	**711,329**
OTHER RESERVES		
Balance at beginning of period	26,669	28,778
Net change this year	2,109	(12,326)
Balance at end of period	**28,778**	**16,452**
Total Reserves	740,107	727,781
TOTAL EQUITY	**1,174,744**	**1,187,708**

APPENDIX 2

CITY OF MARION Budgeted Statement of Cash Flows	Actual 2022/2023 $000's	1st Review 2023/2024 $000's
CASH FLOWS FROM OPERATING ACTIVITIES		
Receipts	109,279	104,945
Payments	(93,707)	(91,609)
NET CASH PROVIDED BY OPERATING ACTIVITIES	**15,572**	**13,336**
CASH FLOWS FROM FINANCING ACTIVITIES		
Receipts		
Loans Received	-	18,000
Payments		
Principal	(876)	(929)
Repayment of Finance Lease Liabilities	(9)	-
Repayment of Bonds & Deposits	-	-
NET CASH (USED IN) FINANCING ACTIVITIES	**(885)**	**17,071**
CASH FLOWS FROM INVESTING ACTIVITIES		
Receipts		
Capital Grants/Subsidies & Contributions/Investments	15,116	17,032
Sale of surplus assets	2,415	-
Sale of replaced assets	1,082	331
Distributions from Equity Accounted Investments	-	-
Payments		
Expenditure on New/Upgrade and Renewal of Assets	(31,308)	(59,176)
NET CASH (USED IN) INVESTING ACTIVITIES	**(12,695)**	**(41,813)**
NET INCREASE/(DECREASE) IN CASH HELD	1,992	(11,406)
CASH AT BEGINNING OF REPORTING PERIOD	27,639	29,631
CASH AT END OF REPORTING PERIOD	**29,631**	**18,225**

APPENDIX 3

2022/23 Capital Carryover Listing

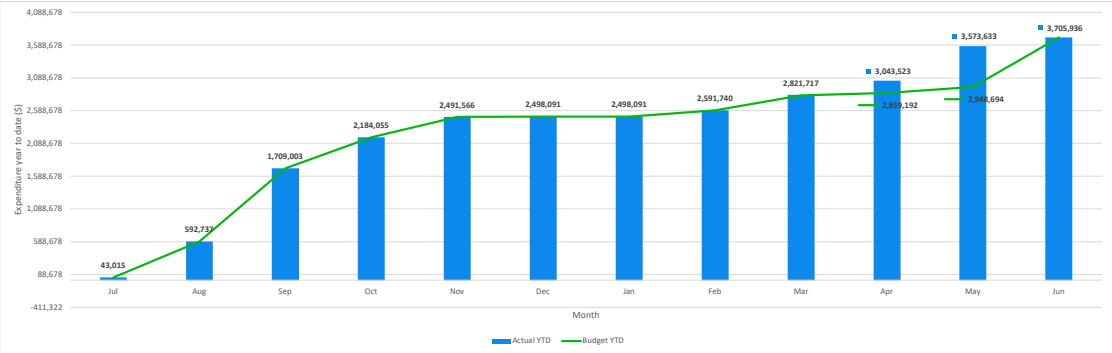
	Carryover	Work In Progress / Not Started	Details
Berrima Road Footpath	16,024	**NS**	To be included with broader Berrima Road Stage 2 upgrade within 23-24 CapEx program
Quailo / Barramundi Drive Intersection	187,163	**WIP**	Works in progress at 30th June, completed early July
Berrima Rd Street Lighting	25,000	**NS**	To be included with broader Berrima Road Stage 2 upgrade within 23-24 CapEx program
Morphett Road Streetscape- Diagonal to Sturt	48,866	**WIP**	Works in progress at 30th June, balance of invoicing not received by 30th June
Reserve Renewal Irrigation Works	216,637	**WIP**	To be carried over and included in Reserves Renewal Irrigation Systems for 23-24 Annual Budget to total
Breakout Creek Shared Path	450,848	**WIP**	Works deferred, anticipated to be completed by December 2023
Coast to Vines Path - Brooklyn to Expressway	405,508	**WIP**	Works required to be completed during summer months
Cove Road Footpath - Kurnabinna to HC Train Station	23,240	**NS**	Works deferred to 2023/24
Young Street Footpath - Bayley to Bridge	24,021	**NS**	Works deferred to 2023/24
McConnell Avenue Reserve Fencing/Car Park	40,000	**NS**	Works deferred to 2023/24
George Street Car Park	28,410	**WIP**	Works in progress at 30th June
Furniture & Fittings Renewal - Sturt Rd Admin Cntr	256,771	**WIP**	Multi year Administration Building Fitout project
MOP Boiler Replacement	294,926	**WIP**	Works in progress while pool is closed, contractor delays with works to be completed end August 2023
MOP - replace main switchboard & dist board	22,980	**WIP**	Works in progress while pool is closed, contractor delays with works to be completed end August 2023
Administration Building Upgrade	164,778	**WIP**	Multi year Administration Building Fitout project
Boatshed Cafe Upgrade 22-23	883,891	**WIP**	To be completed early 2024 with additional budget in 2023-24
MCC Air Conditioner	223,150	**WIP**	Works in progress at 30th June, to be completed by Sep 2023
Mitchell Park Neighbourhood Centre Building Renovations	110,000	**NS**	Delays due to Resolution change, now demolition of old Mitchell Park Neighbourhood Centre
Cormorant Drive Reserve	7,210	**WIP**	Works in progress, contractor delays for signage component of works
Vehicle Replacement Program	1,035,559	**WIP**	Significant delays & uncertainty in delivery of orders from suppliers
Smart Cities Parking	25,848	**WIP**	To be integrated with Boatshed café once car park reseal complete
MCC Plaza Development	167,887	**WIP**	Project delivery as endorsed by Council, to commence in 2023/24
Hard Waste Truck	180,000	**WIP**	Significant delays & uncertainty in delivery of orders from suppliers
Vehicle for Corp Serv GM	46,154	**WIP**	Significant delays & uncertainty in delivery of orders from suppliers
Public Art Projects	71,473	**WIP**	Project delivery delays with artwork, to be finalised in 2023/24
Capital Works Carryovers	**4,956,344**		

APPENDIX 4

Road Reseal

Monthly Comment

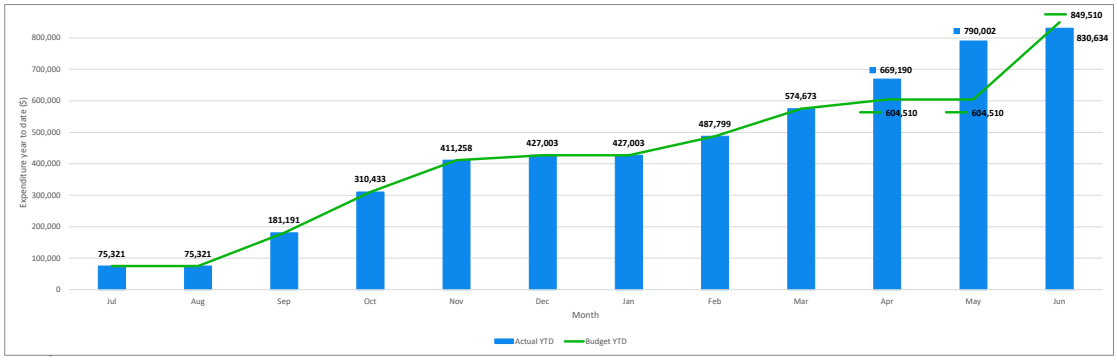
All projects in this program are complete with the exception of Quailo/Barramundi Intersection. Works for this project were in progress at end of year, the remaining works for this project will be carried over to 2023/24 ($187,163)
Total overspend on Road Reseals in 2022-2023 was $186,283.



Kerb and Water Table

Monthly Comment

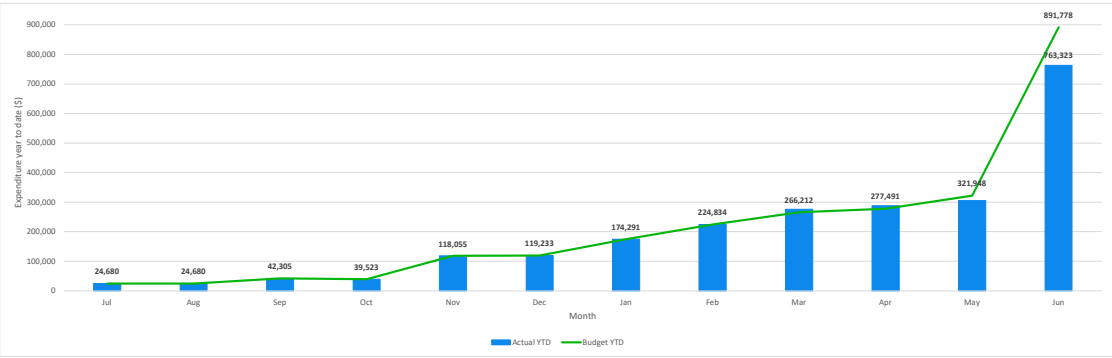
Kerb and Water Table program is complete.
Total underspend on Kerb and Water Table works in 2022-2023 was $18,876.



New Footpath Construction

Monthly Comment

Nine of the Eleven programmed project were complete. Works on Majors Road Footpath and Breakout Creek Shared Path were in progress at end of year, the remaining works will be carried over to 2023/24 ($341,935)
Total overspend on New Footpath Construction works was $213,480

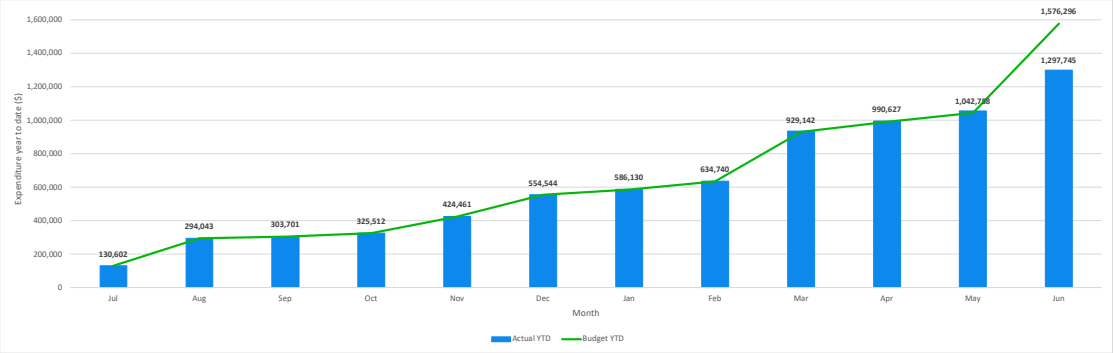


APPENDIX 4

Renewal Footpath Construction

Monthly Comment

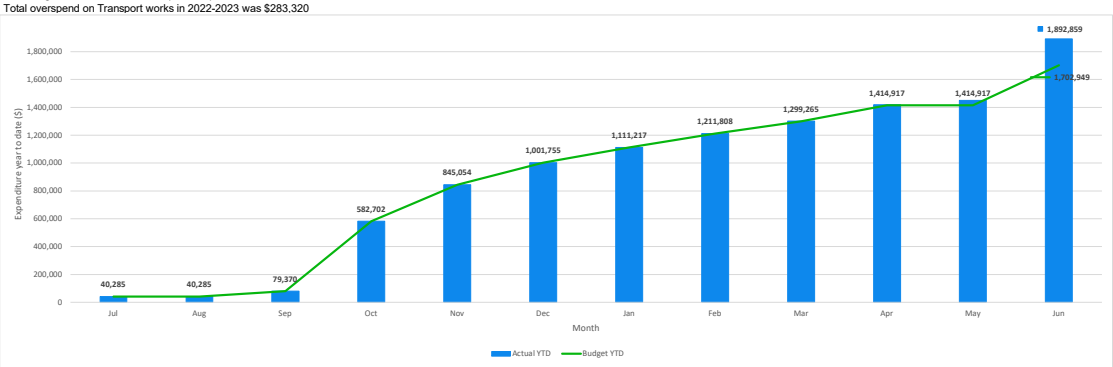
Program is 75% complete. Works on Coast to Vines was in progress at end of year. Works on Berrima Road Footpath, Coast to Vines Path, Cove Road Footpath and Young Street Footpath are being carried over ($468,793).
Total Overspend on Renewal Footpath Construction for 2022-2023 was $190,242



Transport

Monthly Comment

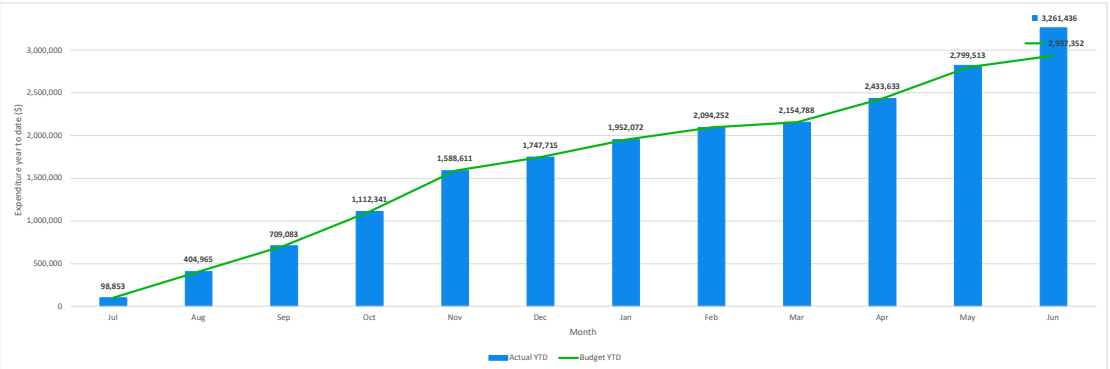
Program is 85% complete, a number of the projects in this program exceeded the budget. Works for Berrima Road Street Lighting, McConnell Avenue Fencing/Carpark and George Street Car Park are being carried over to 2023/24 ($93,410).
Total overspend on Transport works in 2022-2023 was $283,320



Drainage

Monthly Comment

Programmed works are complete. Total overspend on Drainage works for 2022-2023 was $324,084.

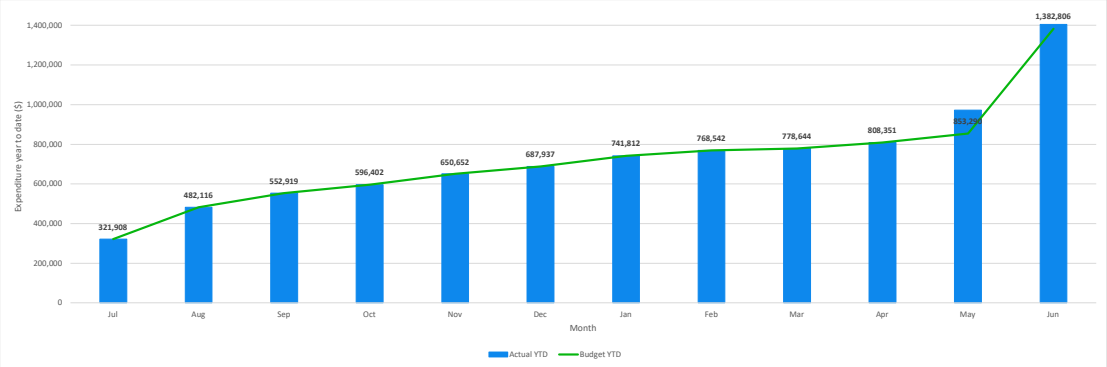


APPENDIX 4

Street Trees

Monthly Comment

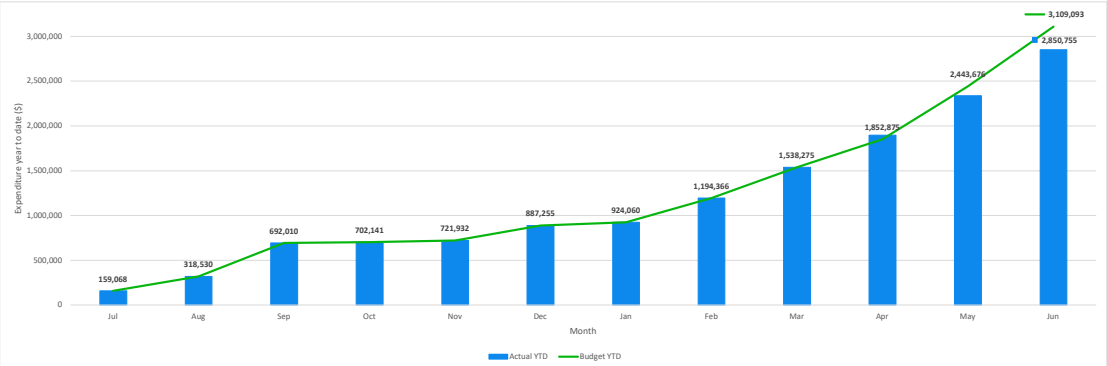
Program is complete with 4,463 against a budget of 4,300 trees from the Tree Planting and Advanced Tree Planting Program planted.



Streetscapes

Monthly Comment

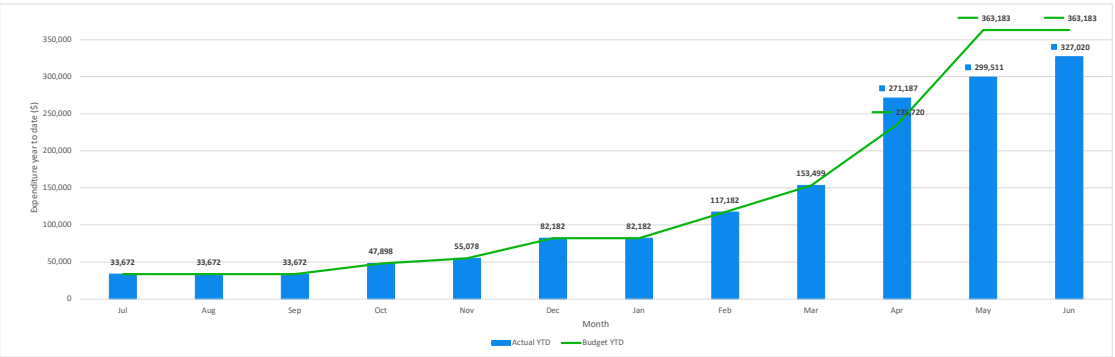
All projects in this program are complete with the exception of Morphett Road Streetscape - Diagonal to Sturt. A minor carryover is required for Morphett Road ($48,866) to complete a service location.
Total underspend on Streetscape projects in 2022-2023 was $209,472



Irrigation

Monthly Comment

Program is complete. Total underspend on Irrigation projects in 2022-2023 was $36,164.

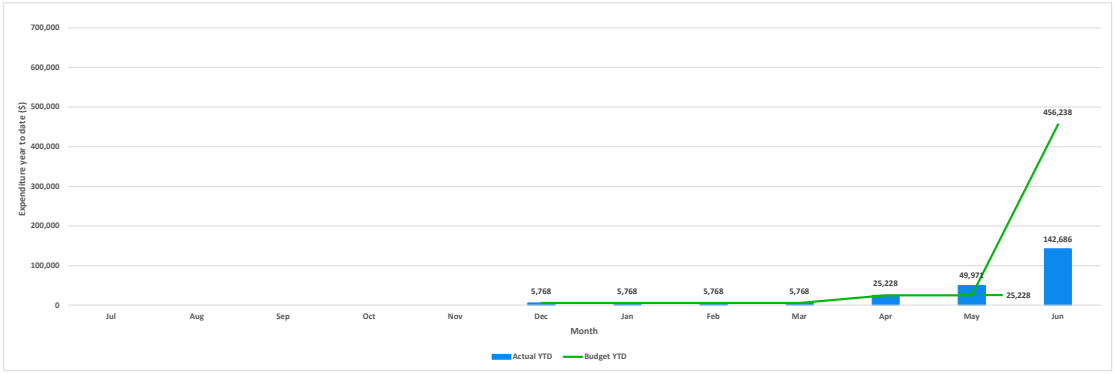


APPENDIX 4

Wetlands

Monthly Comment

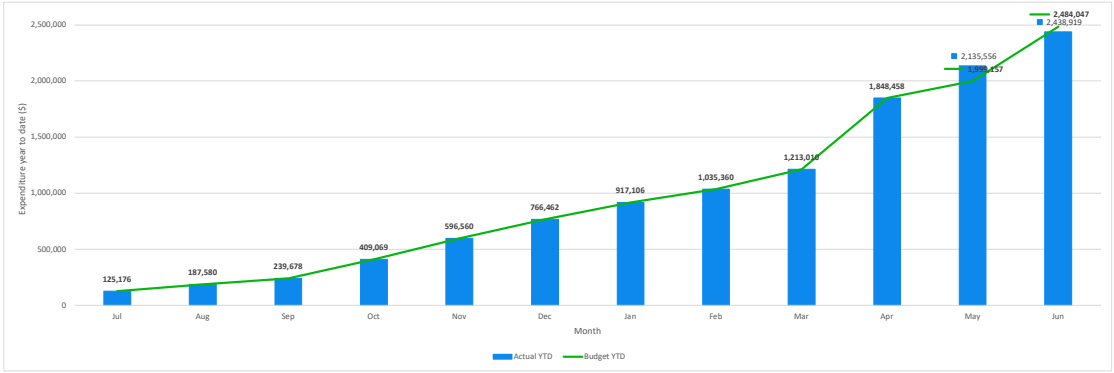
A number of projects in this program commenced in 2022-23, the remaining funds are to be carried over ($216,637).
Total underspend on Wetlands projects in 2022-2023 was $96,915.



Open Space Developments

Monthly Comment

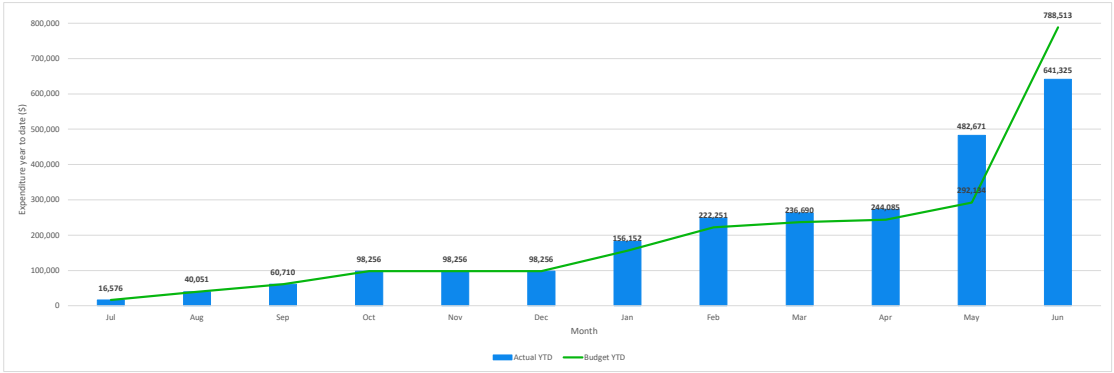
Program is 98% complete. Minor amounts are to be carried over for Cormorant Drive and Weaver Street Reserve ($32,210) due to delays caused by the weather.
Overall underspend on Open Space Development projects in 2022-2023 was $12,919.



Sports Facilities and Courts

Monthly Comment

Majority of scheduled works in this program are complete. Minor carry over ($1,083).
Overall underspend on Sports Facilities and Courts was $146,105.

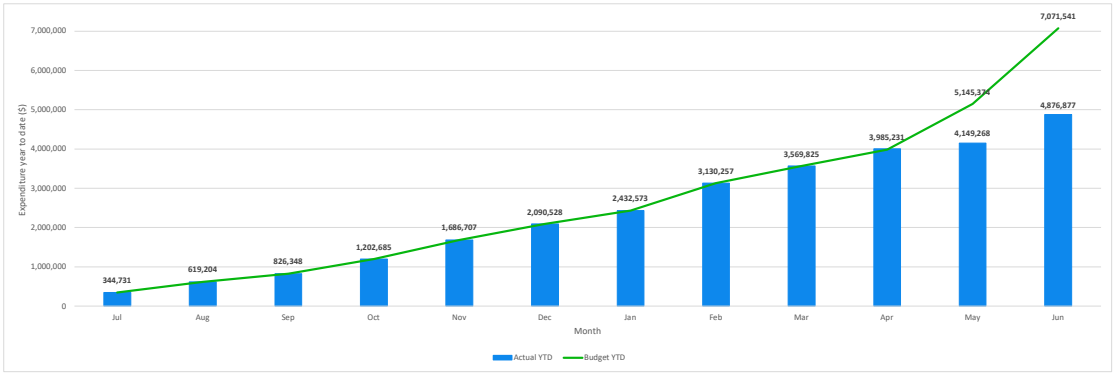


APPENDIX 4

Building Upgrades

Monthly Comment

74% of programmed worked were complete as at end of year. A number of projects including Furniture and Fitting Renewal, Marion Outdoor Pool Boiler Replacement, Boatshed Cafe, Administration Upgrade, Marion Cultural Centre Air Conditioner and Mitchell Park Neighbourhood Centre (Cumbria Court) are being carried over to 2023/24 ($1,933,516).
Overall underspend on Building Upgrades in 2022-2023 was $261,148.



12.5 Draft Asset Management Strategy 2023 - 2033 for Endorsement	
Report Reference	GC231128R12.5
Originating Officer	Acting Unit Manager Asset Solutions – Catrin Johnson
Corporate Manager	Unit Manager Asset Solutions - Brendon Lyons
General Manager	General Manager City Services - Ben Keen

REPORT OBJECTIVE

The purpose of this report is to seek Council endorsement of the Draft Asset Management Strategy 2023 – 2033.

REPORT HISTORY

Report Reference	Report Title
GC191008R09	Asset Management Strategy
FRAC230815R7.5	Draft Asset Management Strategy 2023 - 2033
ISC2309056R7.3	Draft Asset Management Strategy 2023 - 2033
GC230912R11.11	Draft Asset Management Strategy 2023 - 2033 Endorsement for Community Consultation

EXECUTIVE SUMMARY

The South Australian Local Government Act 1999 requires council to have a strategic management plan for infrastructure and other major assets for a period of at least ten years. In addition to the legislative requirement, our role is to ensure that our assets meet the needs of our community now and into the future.

The City of Marion owns and manages a large and diverse asset portfolio valued at over 1 billion dollars. The Asset Management Strategy implements council's Asset Management Policy and gives direction to the delivery of council's Asset Management Plans.

Community consultation took place from 20 September to 16 October 2023. All community feedback has informed the Draft Asset Management Strategy 2023 - 2033 presented for Council's consideration and adoption.

RECOMMENDATION

That Council:

1. **Endorses the Draft Asset Management Strategy 2023 - 2033 (Attachment 1).**
2. **Notes the Community Feedback Report (Attachment 2).**
3. **Notes the Response to Community Feedback (Attachment 3).**

DISCUSSION

The City of Marion owns and manages a large and diverse asset portfolio, valued at over $1 billion. Our assets enable the provision of services to the community and businesses for current and future generations. Assets play a vital role in the local economy and on our residents' quality of life.

Council's vision for Asset Management is 'To maintain the City of Marion's assets to agreed levels of service which maximise community value throughout an asset's life'. It is this vision that drives Asset Management improvement at the City of Marion.

Under Section 122 of the Local Government Act 1999 (SA), council is required to develop strategic management plans for infrastructure and other major assets for a period of at least ten years. As part of council's Strategic Management Framework, the Asset Management Strategy is designed to implement council's Asset Management Policy and give direction to the delivery of Asset Management Plans.

The previous Asset Management Strategy was adopted on 8 October 2019. A full review of the Asset Management Strategy takes place at least every four years following local government elections or any review of council's Strategic Plan.

The **Draft Asset Management Strategy 2023 - 2033** (Attachment 1) guides our asset management transformation by setting a clear direction to meet the evolving service delivery needs of our community - now and into the future.

Strategy Development
The strategy has been developed through internal stakeholder engagement and approved by the Asset Steering Committee, a representative body of senior leaders and asset owners established to ensure the organisation maintains the necessary focus and energy required to drive the successful implementation and embedding of an asset management culture that will enhance and optimise delivery of our core business.

Committee Feedback
The strategy was presented to the Finance Risk and Audit Committee for comment at the meeting on 15 August 2023. Comments were minor and feedback was given that the strategy is *a comprehensive document that is easy to read and pitched at exactly the right level*.

The strategy was presented to the Infrastructure Committee for comment at the meeting held on 5 September 2023. Feedback from the Committee was included in the Draft Asset Management Strategy for community consultation.

Community Consultation Outcomes
Community consultation on the strategy took place from 20 September to 16 October 2023.
All community feedback from the Making Marion survey has been included within the **Community Feedback Report** (Attachment 2).

The strategy and opportunity for community comment were available on the 'Making Marion' website (www.makingmarion.com.au). Notices were placed on all social platforms and in community and business newsletters directing readers to Council's website. The consultation was advertised through bookmarks in all on hold library books during the consultation period and vinyl roadside banners were displayed promoting the engagement outside the City Services building and Marion Cultural Centre. Hard copy surveys were available at all community centres and libraries for the duration of the consultation period.

On 20 September 2023, City of Marion posted on social media about the strategy with 563 viewing the first post, 641 the second and 612 people viewing the last post. The posts invited readers to visit and participate on the Making Marion website.

What we heard - community feedback statistics:

- 339 people viewed the consultation page
- The Draft Asset Management Plan was downloaded 283 times
- We received 45 responses (2 were from the same user)

70% of respondents indicated that they supported the strategy.

What the community thinks we should focus on

The top 3 assets that the community think are most important to focus on are:

1. Open Space assets
2. Tree assets
3. Transport assets

Adjustments to the Draft Asset Management Strategy 2023 - 2033 document

All community feedback has informed the Draft Asset Management Strategy 2023 - 2033 presented for Council's consideration and adoption. The **Response to Community Feedback** (Attachment 3) provides an overview of the feedback received, along with the City of Marion's prepared responses to the community feedback.

Since the General Council meeting held on 12 September 2023, the following key amendments have been made to the strategy document:

- Removal of the 'Draft' watermark throughout the document.
- Page 13: Replaced the second sentence '*Assets exist to meet community needs and support the delivery of services to the levels of service adopted by counc*il' with '*The primary reason assets exist is to deliver services*.'
- Page 13: Levels of Service diagram simplified to align with KPI suite on pages 20-21
- Page 20: Two sentences added in response to community feedback: 'A*n annual 'State of the Assets' report will be established, reported to Finance, Risk and Audit Committee from October 2024 then published on council's website*.' and '*Asset category specific KPI definitions and methodologies will be included in Business Process Manuals*'.

ATTACHMENTS

1. Asset Management Strategy [**12.5.1** - 22 pages]
2. Community Feedback Report AMP [**12.5.2** - 15 pages]
3. Response to Community Feedback on Draft Asset Management Strategy [**12.5.3** - 4 pages]

Asset Management Strategy

A great place to *live*

CITY OF MARION



Kaurna Acknowledgement

Ngadiu tampendi Kaurna meyunna yaitya mattanya yaintya yerta
This Kaurna acknowledgement was prepared in consultation with traditional custodians.

Acknowledgement of Country

The City of Marion acknowledges we are situated on the traditional lands of the Kaurna people and recognises the Kaurna people as the traditional custodians of the land.

Introduction

In an era where local government organisations face increasing pressure to efficiently manage their assets and provide essential services to their communities, the importance of an effective asset management strategy is crucial. For the City of Marion, the unique challenges and opportunities presented by its regional characteristics and diverse community demand a comprehensive and forward-thinking approach.

This Asset Management Strategy aligns with the principles of sustainability, long-term planning, and community engagement. By embracing these principles, the City of Marion aims to optimise the utilisation, performance, and value of its assets, while ensuring the well-being and satisfaction of its residents.

By developing a robust strategy that addresses the specific needs and aspirations of our city, the foundation will be laid for sustainable growth, enhanced service provision, and a thriving community. Through collaboration, innovation, and sound management, this strategy will guide the organisation towards a prosperous future, fulfilling its commitment to the community it serves.

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CITY OF
MARION
Welcome to
CITY OF MARION

What is our Asset Management Strategy?

The City of Marion owns and manages a large and diverse asset portfolio valued at over one billion dollars. This Asset Management Strategy is designed to implement council's Asset Management Policy and give direction to the delivery of council's Asset Management Plans.

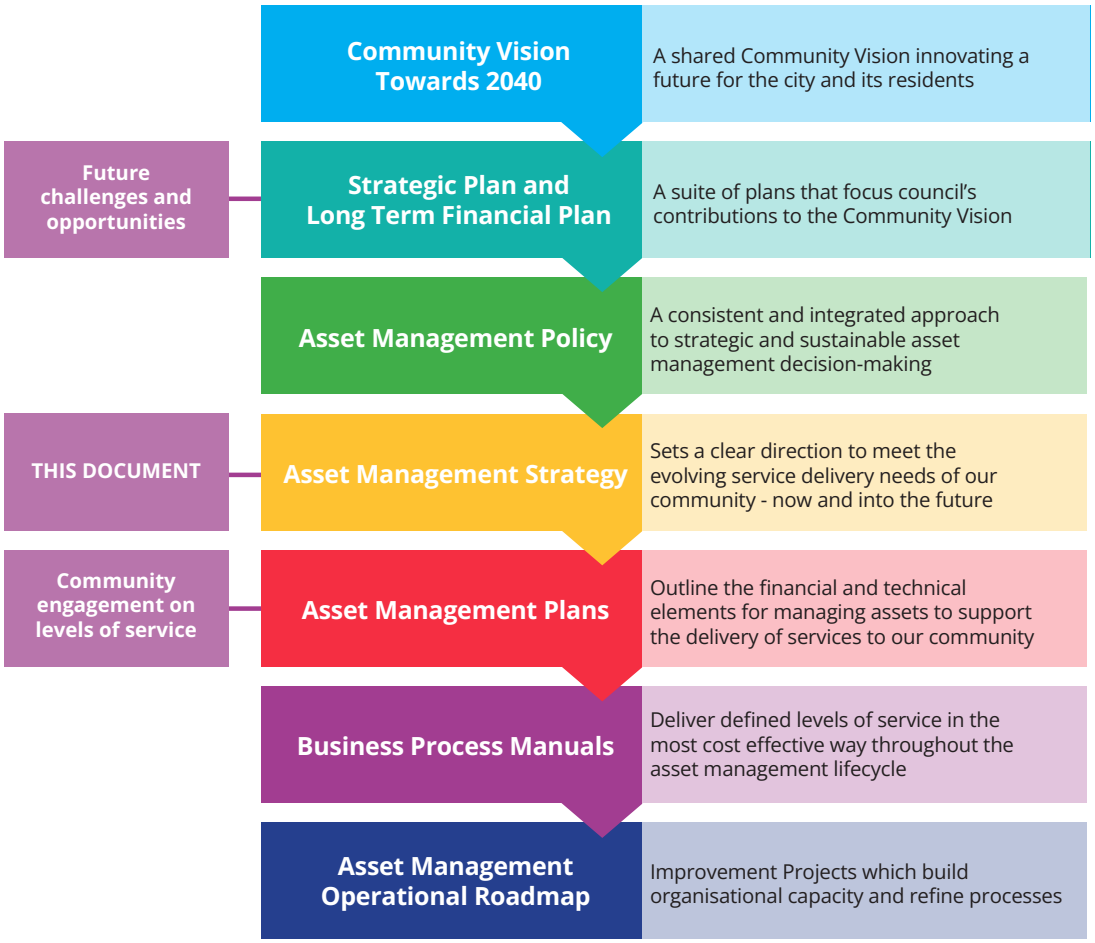
The South Australian Local Government Act 1999 requires council to have a strategic management plan for infrastructure and other major assets for a period of at least ten years. In addition to the legislative requirement, our role is to ensure that our assets meet the needs of our community now and into the future.

A full review of this strategy will take place at least every four years following local government elections or any review of council's Strategic Plan.



Asset management framework

The Asset Management Framework aligns council's asset portfolio to meet the service delivery needs of our community identified in council's Strategic Plan. This Framework has been aligned with council's key strategies, plans, and policies.



Making informed decisions through:

Skilled people **Improved processes** **Intelligent systems** **Accurate data**

Where are we now?

Our Purpose, Vision and Values

OUR PURPOSE

(Why we exist)

To improve our residents' quality of life; continuously, smartly and efficiently.

OUR COMMUNITY VISION

(What we want to become)

A community that is Liveable, Valuing Nature, Engaged, Prosperous, Innovative and Connected.

OUR VALUES

With the community and safety at the forefront of everything we do, we value:

Respect - Treating everyone as we want to be treated, where all contributions are valued

Integrity - Fostering trust and honesty in all of our interactions

Achievement - Enhancing our knowledge and performance to reach our shared goals, while being dedicated to supporting one another

Innovation - Encouraging new ideas, and learning from our experience to do things better



The six themes of our Community Vision represent the shared values and aspirations guiding how our city develops, towards 2040. These outcomes are important for this community now and into the future.

LIVEABLE

By 2040 our city will be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated.

PROSPEROUS

By 2040 our city will be a diverse and clean economy that attracts investment and jobs, and creates exports in sustainable business precincts while providing access to education and skills development.

VALUING NATURE

By 2040 our city will be deeply connected with nature to enhance people's lives, while minimising the impact on the climate, and protecting the natural environment.

INNOVATIVE

By 2040 our city will be a leader in embracing and developing new ideas and technology to create a vibrant community with opportunities for all.

ENGAGED

By 2040 our city will be a community where people are engaged, empowered to make decisions, and work together to build strong neighbourhoods.

CONNECTED

By 2040 our city will be linked by a quality road, footpath and public transport network that brings people together socially, and harnesses technology to enable them to access services and facilities.

The state of our assets

Council's assets provide services to the community and businesses for current and future generations. They range from roads and footpaths, to buildings, playgrounds, trees, shelters, vehicles, machinery and stormwater drains. Gifted assets we receive from sources including State Government and developers attract ongoing operational and maintenance costs over their life.

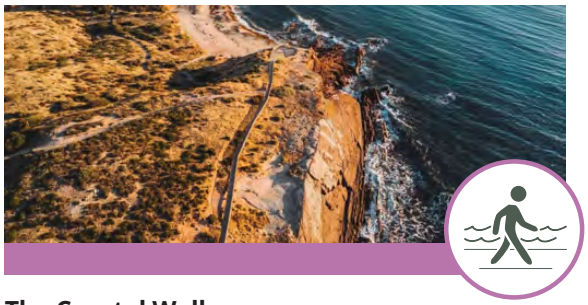
Council will continue to optimise spending through better asset management to deliver current levels of service in the most affordable and efficient way. We're looking beyond day-to-day operations and investing in the long-term quality of life for our community.



Artworks, culture and heritage assets:
contribute to the unique identity of the City of Marion, and reflect the development of the community, its diversity and its history.



Buildings and structural assets:
support the delivery of community, sporting and recreational activities, provide accommodation for council's administration and operations and are leased to commercial operations.



The Coastal Walkway:
attracts visitors into the region, provides open space for community recreation and conservation of the natural environment.



Fleet, plant and equipment assets:
are used to construct and maintain infrastructure and land, move materials and equipment and transport council staff and community members.



Open space assets:
provide an accessible and diverse variety of recreation and natural environment conservation and appreciation opportunities that are distributed across the city.



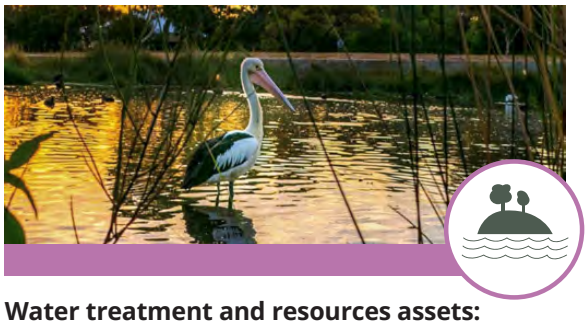
Stormwater assets:
include pipes, pits, drains and gross pollutant traps to provide an efficient method of collection and environmentally friendly disposal of stormwater run-off.



Transport assets:
include roads for vehicles and cyclists, footpaths for pedestrians and cyclists, car parks and streetscapes for aesthetics.



Tree assets:
provide many benefits to our community. Our vision is to have green streets and parks which are lined with mature, healthy trees that are a habitat for birds and other wildlife and contribute to urban cooling and the environment.

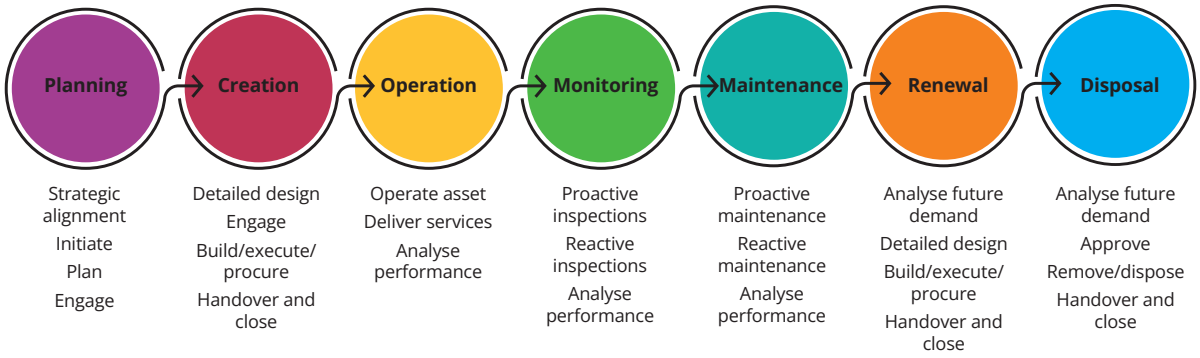


Water treatment and resources assets:
maximise water harvesting capacity and improve water quality and water security across the city.

How we manage our assets

The City of Marion upholds a commitment to implementing asset management best practices throughout all areas of the council, ensuring that assets' performance, risks, funding, and replacement values are integral factors in decision-making and strategic planning. This adherence extends to complying with relevant legislative requirements, regulations, corporate policies, and Asset Management Plans.

Asset management lifecycle





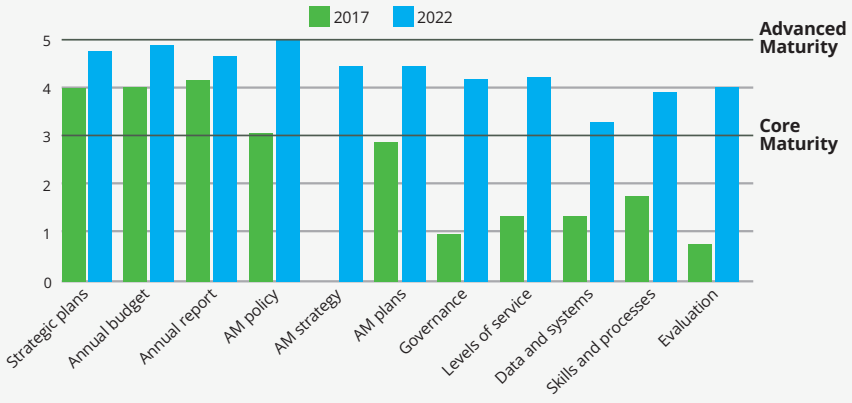
Asset management maturity

Since 2017, council's asset management maturity has been assessed against the National Asset Management Assessment Framework. The results help us to continually improve by identifying opportunities to build capacity and refine processes across the organisation.

Asset management maturity journey

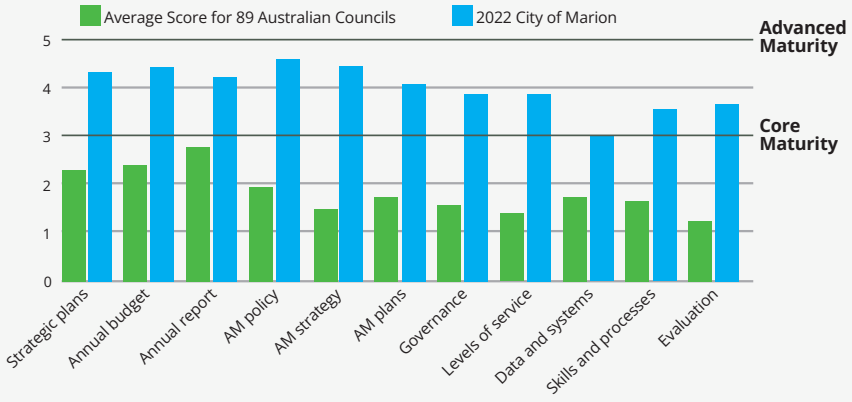
Substantial progress has been made with council's overall Asset Management Maturity score, which has increased from 1.9 to 4.3, exceeding 'core' maturity.

Our 2022 results were externally validated and benchmarked by the University of Newcastle against the average score of 89 Australian councils.



Asset management maturity benchmarking

The City of Marion achieved core maturity in all 11 competencies, highlighting strengthened asset management understanding and capability across the organisation. 'Asset Management Policy', 'Annual Budget', 'Strategic Longer-Term Planning' and 'Annual Report' are our strongest performance areas.



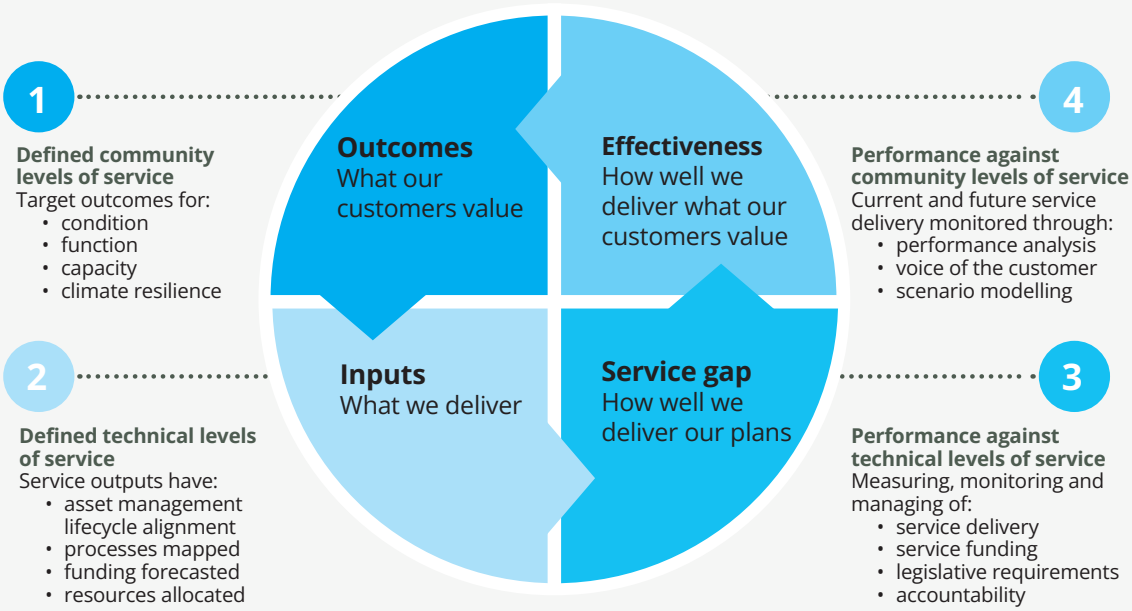
Council will consolidate core maturity across all competencies as business as usual at the City of Marion. Ongoing future improvements towards advanced asset maturity will be prioritised against return on investment. The next Asset Management Maturity assessment is due to be conducted in 2024.



Levels of service

Levels of service ensure we meet customer expectations by describing what we deliver. The primary reason assets exist is to deliver services. Community expectations are increasing, which affects the ability of existing purpose-built assets to meet the changing needs of our residents. By defining levels of service in our Asset Management Plans, the City of Marion's assets will be safe, accessible, well maintained and meet community needs in a sustainable manner.

Using levels of service to measure service delivery performance



Community Levels of Service detail what is important to our community and how they receive and experience our services. A key objective of asset management planning is to match the levels of service we deliver with the levels of service expectations of our community.

Council uses a range of activities to engage with the community and stakeholders including social media, community workshops and meetings, education services, our website and via our Council Members. This ensures that levels of service, funding and management practices proposed for our assets are appropriate.

Technical Levels of Service detail what we do to deliver services. Council manages whole of lifecycle costs to ensure the best value for resources used.

Significant impacts

The City of Marion's assets provide services to our community now and into the future. Assets are long-lived so must be resilient and adaptable to continue to service community needs across a range of likely future scenarios. A significant part of council's spend is devoted to the maintenance, operations, renewal and creation of new assets. Council will continue to invest in these assets as cost effectively as possible while considering beneficial advancements in technology.



As our assets age, they require maintenance to continue to deliver services. Our community continues to grow, increasing expectations and demand for new and improved services. Demographic change is challenging the capacity of existing assets to meet the increasing demands of the environment in which they are located. Without intervention their physical condition will deteriorate.

Political, economic, social, technological, legal, environmental and relationship drivers that may impact future service delivery and use of assets are monitored via council's environmental scan, risk register and Asset Management Plans. Demand for new services is managed through a combination of managing existing assets, upgrading of existing assets and providing new assets. Demand management practices include development controls, insuring against risks and managing failures.

Our assets are vulnerable to climate impacts including less rainfall overall, more frequent and intense rainfall events, increased frequency and intensity of bushfires, increased temperatures, more frequent and intense heatwaves and increased risk of coastal erosion and flooding from sea level rise.

Through the Resilient South's Resilient Asset Management Project, we are exploring how to increase asset resilience.

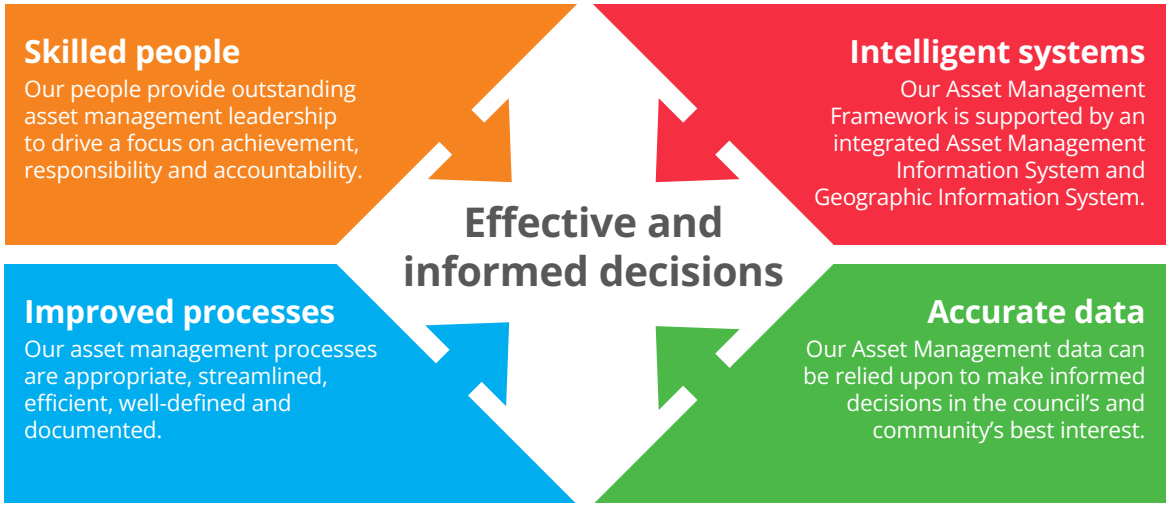
All states and territories have now committed to achieving net zero carbon emissions by 2050. National carbon emissions need to decline on a significantly steeper trajectory if this goal is to be met. The City of Marion Carbon Neutral Plan 2020 – 2030 is our roadmap to reduce and offset carbon emissions for council operations by 2030.

Where do we want to be and how will we get there?

Our Asset Management Vision is:
To maintain the City of Marion's assets to agreed levels of service which maximise community value throughout an asset's life

Council will make effective and informed decisions through each stage of the asset lifecycle to achieve the Asset Management Vision through:

Asset management outcomes





Skilled people

Our people provide outstanding asset management leadership to drive a focus on achievement, responsibility and accountability.

Achieved through

- Asset owners are responsible and accountable for managing their assets to defined levels of service and approved funding.
- Asset Management responsibilities, skills and knowledge requirements are clearly allocated in position descriptions, with gaps and lessons learned identified and addressed.
- Staff are trained to optimally manage their assets through asset management principles, hardware and software systems.
- Mobility solutions enable staff to update and maintain asset data 'on the ground' in real time.
- Asset owners manage council's assets to Australian Standards as a minimum technical level of service.
- Engaging with the community, across council, with public sector organisations, community organisations and other stakeholders to understand their asset management needs.
- An innovation mindset in design, technology, construction, climate resilience and environmental outcomes improves asset performance and community value.
- The management of council's assets matures over time to become 'leading practice' and how the City of Marion does business.



Improved processes

Our asset management processes are appropriate, streamlined, efficient, well-defined and documented.

Achieved through

- Who is responsible, accountable, informed and consulted is defined throughout the asset management lifecycle.
- Business Process Manuals are established, connecting our strategy to our operations.
- Timely asset data handover enables effective and informed decisions through each stage of the asset lifecycle.
- Asset operations, monitoring, maintenance and renewal programs are implemented in accordance with Asset Management Plans.
- Asset planning, creation and disposal follow a transparent process driven by council's Policy Framework and are implemented in accordance with Asset Management Plans.
- The Asset Management Policy defines an approach based on maintenance before renewal and renewal before new/upgrade (where it is cost effective to do so).
- Whole of lifecycle costs are considered in all new or upgraded services and assets decisions.
- Long Term Financial Plan funding is available to meet defined levels of service throughout the Asset Management lifecycle.
- The Long Term Financial Plan is adopted as the basis for all service and budget funding decisions, recognising appropriate sources of capital investment required to meet Council's asset maintenance, renewal and disposal needs.
- The Annual Budget and Long Term Financial Plan clearly separate 'recurrent expenditure' under the categories of operations and maintenance and clearly separate 'capital works expenditure' under the categories of renewal, upgrade and new.
- Delivery against levels of service that reflect community needs and expectations is reported to the Assets Steering Committee and Council.
- Asset management, strategic management and project management processes are aligned.
- Risk management practices identify and mitigate the community impact of asset failure.



Intelligent systems

Our Asset Management Framework is supported by an integrated Asset Management Information System and Geographic Information System.

Achieved through

- Our fully integrated Asset Management Information System and Geographic Information Systems have user-friendly mapping interfaces and reporting functionality.
- Asset Management Plans holistically consider the cost, timing, inter-generational equity, climate resilience and overall community impact of all capital projects.
- Predictive modelling of multiple long-term expenditure and service scenarios optimises the service potential of our assets.



Accurate data

Our Asset Management data can be relied upon to make informed decisions in the council's and community's best interest.

Achieved through

- Ongoing collection, auditing and update of data ensures a single point of truth for each asset contributing to an accurate asset register.
- Appropriate data configuration, controls and validation ensure the integrity of asset management information.
- All assets are condition assessed and have appropriate useful lives which inform maintenance and renewal planning.
- Optimum lifecycle costs are determined through high levels of data, information and knowledge in all key areas.
- Asset Management Plans identify appropriate levels of service, expenditure profiles and works programs.
- Data in Asset Management Plans informs the Annual Business Plan and Long-Term Financial Plan.
- Council's State of the Assets report is established.
- Benchmarking is conducted against State and National asset management performance indicators and reported to Assets Steering Committee.

Monitoring our progress

Progress reporting to Assets Steering Committee, Council and the community is a key focus of the City of Marion's asset management transformation. Measures and targets are determined by the Asset Steering Committee. An annual 'State of the Assets' report will be established, reported to Finance, Risk and Audit Committee from October 2024 then published on council's website.

Using industry standard measures (where available) enables Council to compare our performance. This includes submitting data to the National State of the Assets (NSoA) benchmarking project commissioned by the Australian Local Government Association. Asset category specific KPI definitions and methodologies will be included in Business Process Manuals'.

The effectiveness of this Asset Management Strategy is measured through the following key performance indicators:

What we measure	How we measure it	Target and Tolerances
Asset Condition	Asset Condition Rating* 1 = 'Very Good' 2 = 'Good' 3 = 'Fair' 4 = 'Poor' 5 = 'Very Poor' Data Source: Assetic asset register. Measurement Level: Asset Category.	90% of assessed assets in very good to fair condition. On track - 90% to 100% Monitor - 70% to 89.9% Off track - 0% to 69.9%
Asset Function	Asset Function Rating* 1 = 'Very Good' 2 = 'Good' 3 = 'Fair' 4 = 'Poor' 5 = 'Very Poor' Data Source: Assetic asset register. Measurement Level: Asset Category.	100% of assessed assets in very good to fair function. On track - 100% Monitor - 70% to 99.9% Off track - 0% to 69.9%
Asset Capacity	Asset Capacity Rating* 1 = 'Very Good' 2 = 'Good' 3 = 'Fair' 4 = 'Poor' 5 = 'Very Poor' Data Source: Assetic asset register. Measurement Level: Asset Category.	90% of assessed assets in very good to fair capacity. On track - 90% to 100% Monitor - 70% to 89.9% Off track - 0% to 69.9%
Climate Resilience	Assessment methodology being developed by Resilient Asset Management Project.	

What we measure	How we measure it	Target and Tolerances
Customer Satisfaction	Customer Satisfaction Rating 1 = 'Very satisfied' 2 = 'Somewhat satisfied' 3 = 'Low Satisfaction' 4 = 'Not satisfied' 5 = 'Not applicable to me' Data Source: Community Satisfaction Survey. Measurement Level: Asset Category.	Greater than or equal to 75% rated as 'Somewhat satisfied' or above. On track - 75% to 100% Monitor - 50% to 74.9% Off track - 0% to 49.9%
Technical levels of service	% of assets with defined technical levels of service. Data Source: Business Process Manuals. Measurement Level: Asset Management Plan.	Track against Business Process Manuals development project plan. On track - to 100% Monitor - 90% to 99.9% Off track - 0% to 89.9%
Asset Renewal Funding Ratio	Actual capital expenditure on asset renewal and replacement of assets compared to 10-Year Expenditure Profiles within Asset Management Plans. Data Source: Finance Information System. Measurement Level: Organisation.	Between 90% and 110% as per Council's Asset Management Policy. On track - 90% to 110% Monitor - 80% to 89.9% or 110.1% to 120% Off track - less than 80% or greater than 120%
Asset Expenditure Profiles	% of 10-Year Asset Expenditure Profiles included within the Long Term Financial Plan. Data Source: Finance Information System. Measurement Level: Asset Management Plan.	On track - 100% Monitor - 90% to 99.9% Off track - 0% to 89.9%
Asset Management Maturity	Asset Management Maturity Assessment Rating 1 = 'Aware 3 = 'Core Maturity' 5 = 'Advanced Maturity' Data Source: NAMAF** Assessment. Measurement Level: Organisation.	To maintain core maturity across all competencies as business as usual at the City of Marion. Ongoing future improvements towards advanced asset maturity will be prioritised against return on investment.
Asset Data Confidence	Data Confidence Grade* A = 'Highly Reliable' B = 'Reliable C = 'Uncertain' D = 'Very Uncertain' E = 'Unknown' Data Source: Assetic asset register. Measurement Level: Asset Category.	Level B - Reliable, measured against IPWEA Data Confidence ratings. On track - all data is rated 'Level B - Reliable' or higher. Monitor - all data is rated 'Level C – Uncertain' or above some data is rated 'Level C – Uncertain.' Off track - some data is rated lower than 'Level C - Uncertain'.

* Adapted from National State of the Assets definition

** National Asset Management Assessment Framework

My Marion Customer Portal

If you would like to report an issue with a City of Marion asset, simply visit:

my.marion.sa.gov.au

The portal is easy to use and you can lodge a report 24 hours a day, 7 days a week. You can also opt in to stay informed on the progress of your report and view the online map to see if anyone else has reported the same issue.

Visit: marion.sa.gov.au/faqs-my-marion



8375 6600
council@marion.sa.gov.au
@CityofMarion
@CityofMarion
@CityofMarion
marion.sa.gov.au
CITY OF MARION

Designed by CoM Marketing and Communications 2023.

Draft Asset Management Strategy 2023 - 2033

Community feedback report

20 September to 16 October

A great place to *work*
marion.sa.gov.au

CITY OF MARION

Executive Summary

Purpose of engagement:

To seek the views of the community on the proposed **Draft Asset Management Strategy 2023-2033.**

Engagement/communication methods

Engagement was open for 24 days between 20/09/2023 and 16/10/2023

- Vinyl banners were displayed at the City Services buildings and Marion Cultural Centre
- Corflute signs were placed at Libraries, Community and Neighbourhood centres
- Paper surveys and the Draft Guidelines were available at all libraries and community centres
- Bookmarks promoting the engagement were inserted into all on hold books during the consultation period
- Making Marion project page was developed with key project documents and community survey
- We received 45 survey responses (please note 2 x responses were from the same user/email address)



Community Engagement Collateral

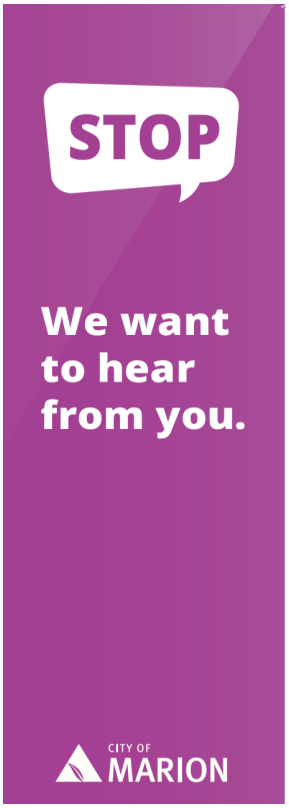
Vinyl Banners:

Put up at City Services and Marion Cultural Centre



Bookmark:

These were used in the 'On Hold' books across our 3 Marion Library branches





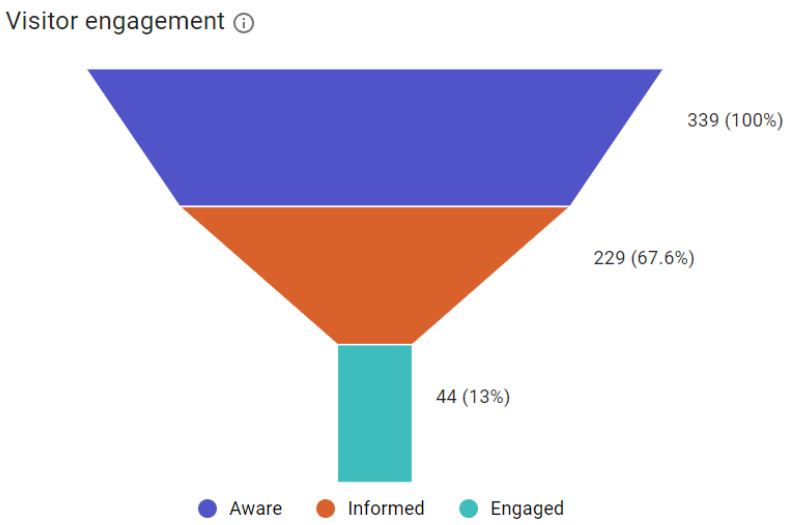
Marketing Summary

Posts	Impressions	Reactions
3	1,820	8
Reach	**Engagements**	**Engagement Rate**
1,694	12	0.66%

Definitions:

- **Impressions -** show the number of times your content was displayed to these users.
- **Reach -** shows the number of unique users that were exposed to your content. If the same person sees one of your posts three times, the Impressions would be 3 but the Reach metric would only count 1.
- **Engagements -** inform about how many times users engaged with a post during their lifetime. Engagement is seen as the combined number of reactions to, comments on, and shares of a post.
- **Engagement Rate:** Calculated by the total engagements a post received divided by the total number of impressions on that post.
- **Reactions -** Reactions are a type of engagement with your Facebook content. They are comprised of the total amount of Love, Haha, Wow, Sad, Angry, and Like actions that users took on your post. This can be reported on in the Measure module.

Visitor Engagement Summary



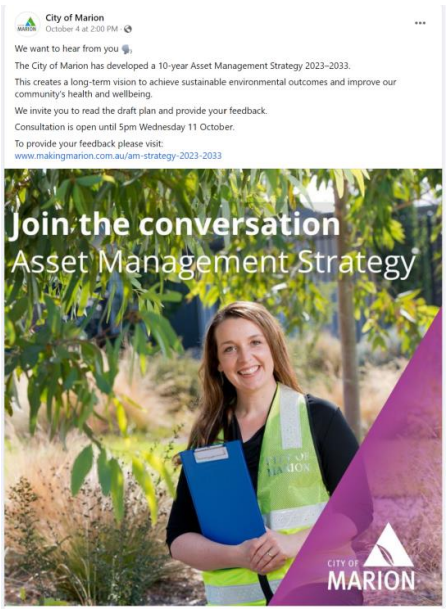
Definitions:

- **Aware** – Community member has made at least one visit to the project page
- **Informed** – Community has accessed some available material on the project
- **Engaged** – Community member has contributed to the project using available tools (i.e., survey)

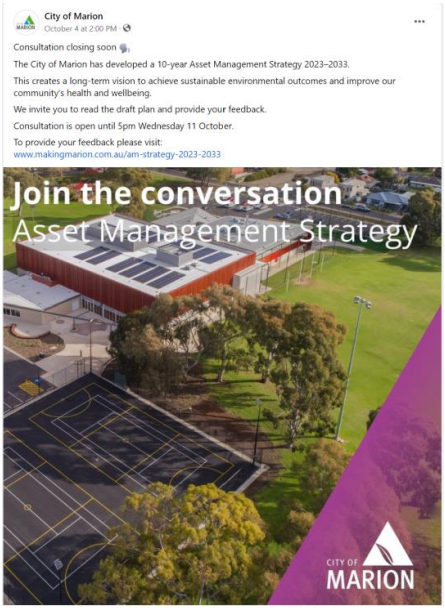
Social Posts

Content:

The campaign used 3 different images (assets) to try and attract diverse participants to complete the survey







Participant Responses

Question 1:

Street name and Suburbs (3 did not leave Street Name or Suburb)

Street Name	Suburbs
Barramundi Drive	Hallett Cove
Pleasant Avenue	Glandore
	Sheidow Park
Moreland Avenue	Mitchell park
Marion Road	Mitchell Park
Keats Court	Hallett cove
Butler Crescent	Glengowrie
Kenton Avenue	Oaklands Park
Windsor Avenue	Clovelly Park
Wilga Street	Seacombe Gardens
Barula Road	Marino
Capella Drive	Hallett Cove
Southbank boulevard	Sheidow park
Rider Street	Seacombe Gardens
Diagonal Road	Oaklands Park
Seacombe Road	Seacombe height
Tischendorf Street	Trott Park
Chrysler Street	Tonsley
West Parkway	Colonel Light Gardens
Bathbank Crescent	Sheidow Park
Nilpena Avenue	Morphettville
Spinnaker Circuit	Sheidow Park
Laser Court	Trott Park
Mariner Avenue	Seacliff Park
Gertrude	Glandore
Winifred Avenue	South Plympton

Participant Responses

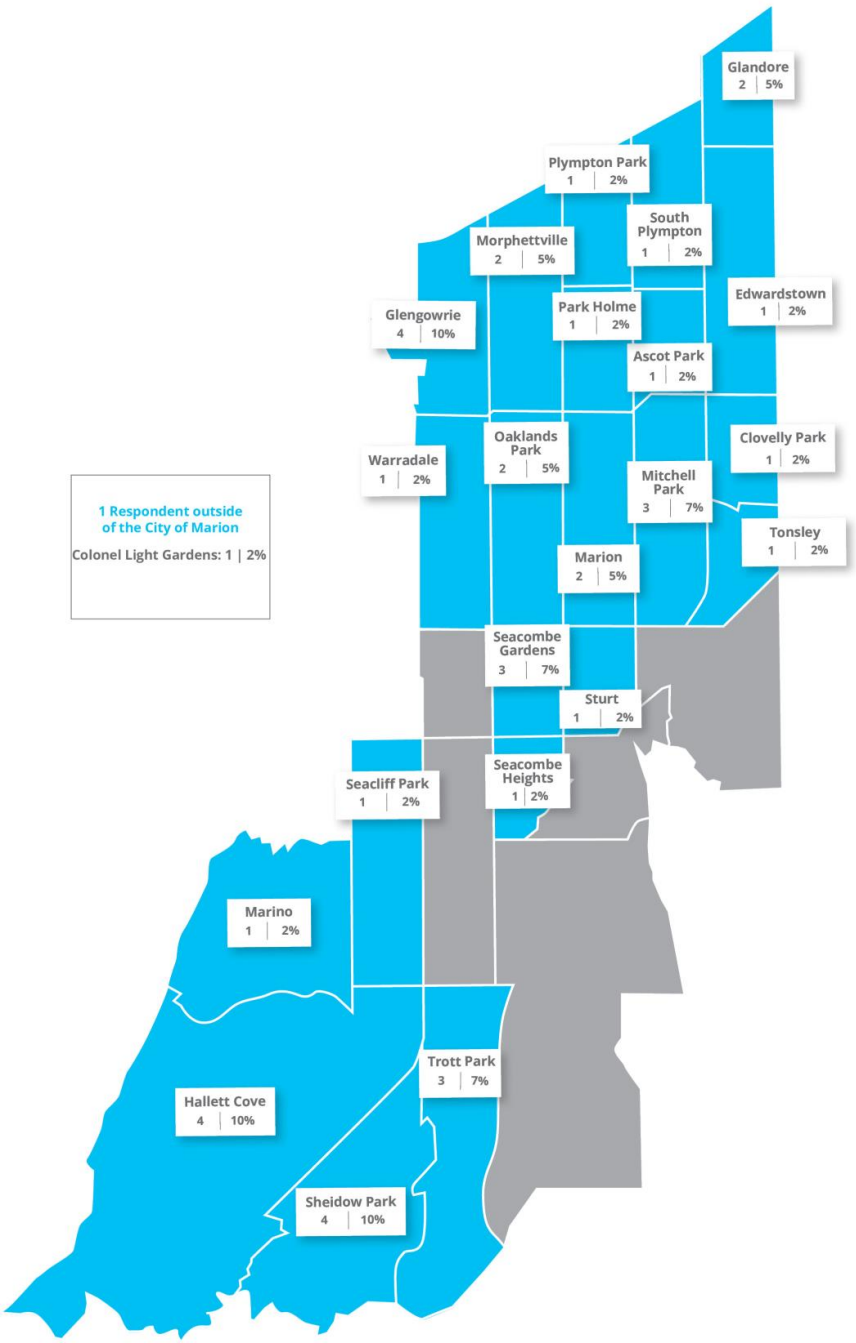
Question 1:

Street name and Suburbs 42 Responses (Please note 2 did not leave Street Name or Suburb and 1 responded with an invalid entry)

Street Name	Suburbs
The Parade	Marion
Darling Street	Sturt
Lascelles Avenue	Warradale
Daws Road	Edwardstown
Nunyah Avenue	Morphettville
Bendigo Close	Trott Park
Wallala Avenue	Park Holme
Burgundy Way	Glengowrie
Apollo Drive	Hallett cove
Butler Crescent	Glengowrie
Alderman Avenue	Seacombe Gardens
Marion Road	Mitchell Park
Aldridge Avenue	Plympton Pk
Any street	Any suburb
Wolseley Terrace	Ascot Park
Harding Street	Glengowrie
Jasmine Avenue	Marion

Participant Responses

Question 2: Suburb



Participant Responses

Question 3:

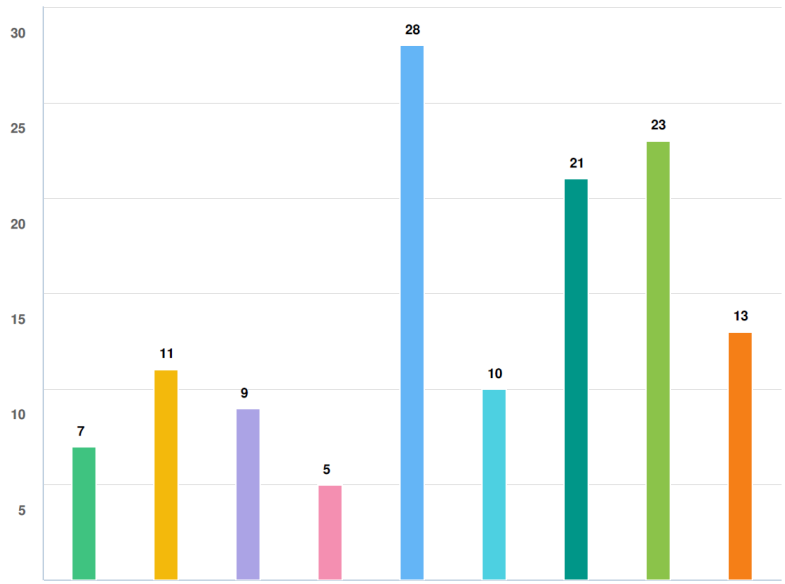
How well do you believe Council's assets are performing?



Participant Responses

Question 4:

Please select the top 3 asset categories you believe are most important for Council to focus on in the next ten years



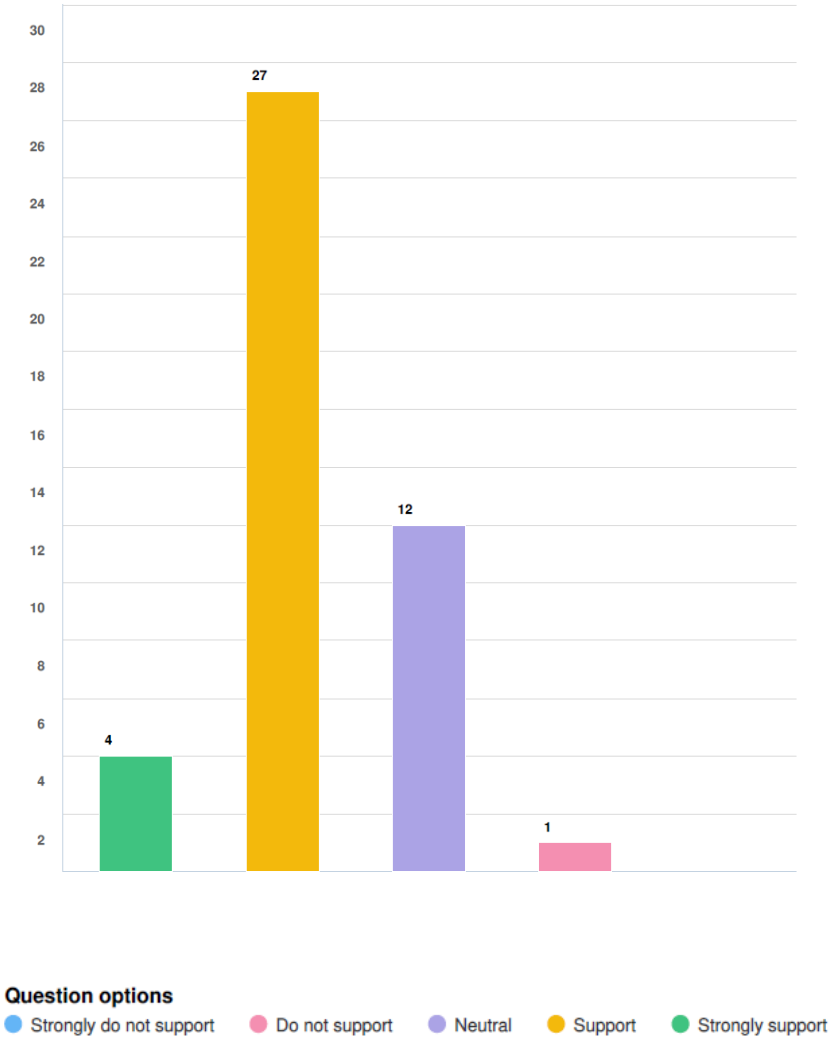
Question options

- Water treatment and resources assets: maximise water harvesting capacity and improve water quality and water security across the city.
- ree assets: provide many benefits to our community. Our vision is to have green streets and parks which are lined with mature, healthy trees that are a habitat for birds and other wildlife and contribute to urban cooling and the environment.
- Transport assets: include roads for vehicles and cyclists, footpaths for pedestrians and cyclists, car parks and streetscapes for aesthetics.
- Stormwater assets: include pipes, pits, drains and gross pollutant traps to provide an efficient method of collection and environmentally friendly disposal of stormwater run-off.
- Open space assets: provide an accessible and diverse variety of recreation and natural environment conservation and appreciation opportunities that are distributed across the city.
- Fleet, plant and equipment assets: are used to construct and maintain infrastructure and land, move materials and equipment and transport Council staff and community members.
- The Coastal Walkway: attracts visitors into the region, provides open space for community recreation and conservation of the natural environment.
- Buildings and structural assets: support the delivery of community, sporting and recreational activities, provide accommodation for Council's administration and operations and are leased to commercial operations.
- Artworks, culture and heritage assets: contribute to the unique identity of the City of Marion, and reflect the development of the community, its diversity and its history.

Participant Responses

Question 5:

Overall, do you support the Draft Asset Management Strategy 2023 - 2033?



Participant Responses

Question 6:

What can be improved in the Draft Asset Management Strategy 2023 - 2033?

Participants Responses
Listening to residents' concerns more and acting accordingly
More indoor sporting facilities specific to particular sport needs and providing sports a method for generating revenue to put back into their club and the community.
We need to look past the next 20 yrs and build towards a more forward thinking progressive community and consult the locals when undertaking development in there areas ...!
Reduction in housing with minimal parking space
More attention to reducing carbon and addressing climate change, recycling and sustainable practices
Anything to climate change proof our council!
Ratings can be subjective and differ between assessors, would be great to add definitions for what "Asset Condition: Poor" means (for example). The plan is also silent on how frequently the progress is reported to rate payers, will we see a status in each annual report
More Trees, more walkable paths and bike paths. More and better care open spaces. We are doing well. And so much to do still Greta job, lets keep
Priority to cycle paths and lanes
increased focus on renewable energy running 100% of the council's assets
Better assistance for local RSL
Overall, I commend the Council on the Draft, however, under "Tree assets" I would like the Council to have an improved/more regular watering of the newly planted trees as it's going to be a very hot summer. I've noticed and reported some dying/dead newly planted trees because of lack of water. Once trees are planted I assume they Are recorded somewhere?

Participant Responses

Question 6:

What can be improved in the Draft Asset Management Strategy 2023 - 2033? (Continued)

Participants Responses
More money into fixing boardwalk
A definite go ahead with a sport community facility
How the open space "assets are defined". The description in this survey sounds like it includes natural assets with biodiversity (conservation) value when in fact it doesn't.
More open space for areas other than Hallett Cove. Glengowrie requires more open space for adults that is not dog parks. In addition the stobie poles along Hazelmere Rd opposite Hazelmere estate only contain dog murals for the dogpark. The areas opposite the tennis court and playground area have no adornment. Don't humans matter to you? In addition, open space which is dog free is essential. We have had issues with dogs coming at us, and given up walking because of it. Some mental health space, dog free, safe, trees, a walking path around it, for people with autism, disabilities, the elderly, those recovering from injury, etc is critical.
I don't really know in terms of assets but the statement that it aligns with the 'principles of sustainability, long-term planning, and community engagement' is easy to say - great rhetoric - but must be put into practice in reality. If the plan genuinely embraces these principles, it must not simply aim to 'optimise the utilisation, performance, and value of its assets, while ensuring the well-being and satisfaction of its residents' - it must deliver these as concrete outcomes. Anyone can state aims, but achieving them is an entirely different and much more difficult thing. It will take genuine consultation with the community, not cherry picking of responses to suit what Council wants at the expense of its residents' andratepayers' quality of life (physical and mental health and wellbeing, safety and security), to achieve the required transparent 'collaboration, innovation, and sound management' to guide Council towards a prosperous future, fulfilling its commitment to the community it serves', and 'investing in the long-term quality of life for our community'.

Participant Responses

Question 7:

Do you have any further feedback or comments regarding the Draft Asset Management Strategy 2023 - 2033?

Participants Responses
I never realised council owns so many assets
Yes, please reduce speed to 40 in residential area in Glandore same as Unley Council does on the other side of south road
Communications with people in the area like seacliff Village to help with our. Concerns
Has anyone from council ridden a bicycle on one of the multiple bike lanes that disappear right where the main roads join (aka Marion/Sturt, Sturt/Diaganol, Seacomb/Brighton). I wasn't aware this happened the first and only time I tried riding to Brighton from Tonsley. It was incredibly scary for a bike lane to disappear without much notice, in dying light, at such busy roads. I tried to then get on to the footpath and at this point (Marion/Sturt) the closest driveway was about 1.5 inches high and my bicycle nearly crashed as I wasn't expecting such a gap and there wasn't enough room to approach the driveway head on. Safer bike lanes, more riders.
More detail could be provided about what triggers Asset Renewal, for example what mix of Condition and Function rating scores over what period of time by how many people does it take to improve a local park playground?
Well done, look forward to seeing the implementation
I'd like Council to better advocate for the protection of the costal heath and big trees in any new developments. I'd also like the Council to consider upgrading their car fleets to EV and lead the way by installing EV stations.
This is an excellent document that provides clear strategic direction for asset management and transparency for the community in understanding how we plan for our assets throughout their lifecycle. Well done. The next level of opportunity could be reviewing the Current description of "Open Space Assets" so that it is more about Open Space Infrastructure (playgrounds, lighting, signage etc) and then making a new "Natural Assets" category to provide direction on issues related to horticulture, conservation and land management.
Please do something about the dogs. They don't pay rates. Dog owners do not control their dogs, in the main, in my observations.
Please read previous comments. Thank you for the opportunity to participate in this survey. I really appreciate the opportunity to add my voice.

Response to Community Feedback

What can be improved in the Draft Asset Management Strategy 2023 - 2033?

Feedback (verbatim)	Theme	Response / Action	Change to AM Strategy
Ratings can be subjective and differ between assessors, would be great to add definitions for what "Asset Condition: Poor" means (for example). The plan is also silent on how frequently the progress is reported to rate payers, will we see a status in each annual report?	Asset Condition Rating	Clarification on location of rating methodologies to be added. Outcome bullet point already included under **Accurate Data** (page 19): 'Council's 'State of the Assets' report is established '.	Added sentence to page 20: Asset category specific KPI definitions and methodologies will be included in Business Process Manuals. Added sentence to page 20: An annual 'State of the Assets' report will be established, reported to Finance, Risk and Audit Committee from October 2024 then published on council's website.
don't really know in terms of assets but the statement that it aligns with the 'principles of sustainability, long-term planning, and community engagement' is easy to say - great rhetoric - but must be put into practice in reality. If the plan genuinely embraces these principles, it must not simply aim to 'optimise the utilisation, performance, and value of its assets, while ensuring the well-being and satisfaction of its residents' - it must deliver these as concrete outcomes. Anyone can state aims, but achieving them is an entirely different and much more difficult thing. It will take genuine consultation with the community, not cherry picking of responses to suit what Council wants at the expense of its residents' and ratepayers' quality of life (physical and mental health and wellbeing, safety and security), to achieve the required transparent 'collaboration, innovation, and sound management' to guide Council 'towards a prosperous future, fulfilling its commitment to the community it serves', and 'investing in the long-term quality of life for our community'.	Strategy Delivery	Outcome bullet point already included under **Skilled people** (page 16): 'Engaging with the community, across council, with public sector organisations, community organisations and other stakeholders to understand their asset management needs'. Further community engagement will occur during the development and review of all Asset Management Plans during 2023 – 2024.	None
More attention to reducing carbon and addressing climate change, recycling and sustainable practices	Climate Resilience	Council purchase 100% renewable energy supplemented by solar panel on the majority of our buildings. A 51% reduction in carbon emissions from council's operations was achieved between 2015/16 and 2021/22. Climate resilience improvement actions by asset category are being documented during the development and review of all Asset Management Plans during 2023 – 2024.	None
Anything to climate change proof our council!	Climate Resilience		
increased focus on renewable energy running 100% of the council's assets.	Climate Resilience		

Feedback (verbatim)	Theme	Response / Action	Change to AM Strategy
More money into fixing boardwalk	Coastal Walkway	In 2019, Council endorsed a $4.88 million Coastal Walkway plan to re-open the gullies and extend the walkway to Field River mouth. State Government has provided $2.44 million towards the project cost. In December 2022, the Bridge design elements were finalised and endorsed by Council, including an increased project budge. Construction works commenced in February 2023 and are expected to be completed early 2024.	None
Listening to residents' concerns more and acting accordingly	Community Engagement	Further community engagement will occur during the development and review of all Asset Management Plans during 2023 – 2024.	None
We need to look past the next 20 yrs and build towards a more forward thinking progressive community and consult the locals when undertaking development in there areas ...!	Community Engagement		
Priority to cycle paths and lanes	Cycling	Feed into upcoming review of Transport Asset Management Plan.	None
How the open space "assets are defined". The description in this survey sounds like it includes natural assets with biodiversity (conservation) value when in fact it doesn't.	Open Space	Feed into upcoming review of Open Space Asset Management Plan.	None
More open space for areas other than Hallett Cove. Glengowrie requires more open space for adults that is not dog parks. In addition the stobie poles along Hazelmere Rd opposite Hazelmere estate only contain dog murals for the dogpark. The areas opposite the tennis court and playground area have no adornment. Don't humans matter to you? In addition, open space which is dog free is essential. We have had issues with dogs coming at us, and given up walking because of it. Some mental health space, dog free, safe, trees, a walking path around it, for people with autism, disabilities, the elderly, those recovering from injury, etc is critical.	Open Space		
Better assistance for local RSL	Sporting and Community Facilities	Feed into upcoming review of Buildings and Structures Asset Management Plan.	None
A definite go ahead with a sport community facility	Sporting and Community Facilities		
More indoor sporting facilities specific to particular sport needs and providing sports a method for generating revenue to put back into their club and the community.	Sporting and Community Facilities		
Reduction in housing with minimal parking space	Traffic Management	Urban density is outside of council's control, defined by the State Planning and Design Code. Feed into upcoming development of Transport Asset Management Plan.	None

Feedback (verbatim)	Theme	Response / Action	Change to AM Strategy
Overall, I commend the Council on the Draft, however, under "Tree assets" I would like the Council to have an improved/more regular watering of the newly planted trees as it's going to be a very hot summer. I've noticed and reported some dying/dead newly planted trees because of lack of water. Once trees are planted I assume they are recorded somewhere?	Trees	Council's Tree Management Framework guides the provision and management of trees including a 3-year watering program. An up-to-date tree register is maintained in Forestree and a Trees Asset Management Plan is in development.	None
More Trees, more walkable paths and bike paths. More and better care open spaces. We are doing well. And so much to do still Greta job, lets keep it	Trees Pathways Open Space	Feed into upcoming development of Trees Asset Management Plan and review of Open Space and Transport Asset Management Plans.	None

Do you have any further feedback or comments regarding the Draft Asset Management Strategy 2023 - 2033?

Feedback (verbatim)	Theme	Response / Action	Change to AM Strategy
More detail could be provided about what triggers Asset Renewal, for example what mix of Condition and Function rating scores over what period of time by how many people does it take to improve a local park playground?	Assets	Outcome bullet points already included under Improved Processes (page 17): 'Business Process Manuals are established, connecting our strategy to our operations ' and Intelligent Systems (page 18): 'Predictive modelling of multiple long-term expenditure and service scenarios optimises the service potential of our assets'. Predictive modelling will enable council to: • Compare funding and service level strategies. • Optimise investment plan. • Make data-driven decisions. • Manage risk and maintain industry standards.	None
I'd like Council to better advocate for the protection of the costal heath and big trees in any new developments. I'd also like the Council to consider upgrading their car fleets to EV and lead the way by installing EV stations.	Climate Resilience Trees	During 2023 Council endorsed the transition of the light motor vehicle to EVs in line with normal replacement timing. Climate resilience improvement actions by asset category are being documented during the development and review of all Asset Management Plans during 2023 – 2024.	None
Communications with people in the area like seacliff Village to help with our. Concerns	Community Engagement	Further community engagement will occur during the development and review Asset Management Plans during 2023 – 2024.	None
Please read previous comments. Thank you for the opportunity to participate in this survey. I really appreciate the opportunity to add my voice.	Community Engagement		
I never realised council owns so many assets	Community Engagement		

Feedback (verbatim)	Theme	Response / Action	Change to AM Strategy
Has anyone from council ridden a bicycle on one of the multiple bike lanes that disappear right where the main roads join (aka Marion/Sturt, Sturt/Diaganol, Seacomb/Brighton). I wasn't aware this happened the first and only time I tried riding to Brighton from Tonsley. It was incredibly scary for a bike lane to disappear without much notice, in dying light, at such busy roads. I tried to then get on to the footpath and at this point (Marion/Sturt) the closest driveway was about 1.5 inches high and my bicycle nearly crashed as I wasn't expecting such a gap and there wasn't enough room to approach the drive way head on. Safer bike lanes, more riders.	Cycling	Feed into upcoming review of Transport Asset Management Plan and development of Waking and Cycling Action Plan.	None
Please do something about the dogs. They don't pay rates. Dog owners do not control their dogs, in the main, in my observations.	Dogs	Feed back to Community Health & Safety team.	None
Well done, look forward to seeing the implementation	Support	Further community engagement will occur during the development and review Asset Management Plans during 2023 – 2024.	None
This is an excellent document that provides clear strategic direction for asset management and transparency for the community in understanding how we plan for our assets throughout their lifecycle. Well done. The next level of opportunity could be reviewing the current description of "Open Space Assets" so that it is more about Open Space Infrastructure (playgrounds, lighting, signage etc) and then making a new "Natural Assets" category to provide direction on issues related to horticulture, conservation and land management.	Support Open Space	Feed into upcoming review of Open Space Asset Management Plan.	None
Yes, please reduce speed to 40 in residential area in Glandore same as Unley Council does on the other side of south road	Traffic Management	Feed into upcoming review of Transport Asset Management Plan.	None

12.6 Tree Asset Management Plan	
Report Reference	GC231128R12.6
Originating Officer	Coordinator Arboriculture – Ian Seccafien
Corporate Manager	Manager Operations - Brian Green
General Manager	General Manager Corporate Services - Angela Allison

REPORT HISTORY

Report Reference	Report Title
EC230404R7.2	Trees and Urban Greening
FRAC230516R6.5	Tree Asset Management Plan

REPORT OBJECTIVE

The purpose of this report is to advise Council of its obligations under the Local Government Act (1999) in relation to Asset Management Plans and associated consultation. In addition, the report seeks endorsement from Council to undertake stakeholder and community engagement on the Draft City of Marion Tree Asset Management Plan 2024 – 2034.

EXECUTIVE SUMMARY

The City of Marion prioritises its urban tree assets, aiming to create a community with mature, healthy trees that benefit the environment and wildlife. The council manages trees as physical assets, making operational decisions for retention, removal, and species selection. Key stakeholders, including the community and various industry professionals, influence tree management and the benefits they provide.

To comply with the *Local Government Act 1999*, the council has developed a Tree Asset Management Plan, ensuring long-term management aligns with community needs. Utilising the Forestree Tree Management System and a digitised web-based version, real-time data integration optimises performance measurement and budget tracking.

The council leads in urban tree asset management, with few other councils having dedicated asset management plans for trees. The draft plan has been considered by the Environment Committee, Asset Steering Committee and the Finance Risk and Audit Committee, and subject to Council approval, public consultation will occur from 30 November to 21 December 2023, shaping the final plan for adoption in early 2024.

Financially, the street and reserve tree assets have a Gross Replacement Cost of $16M, with projected management costs of $34.8M over the next decade. This covers the completion of the planting program and ongoing operations, risk monitoring and maintenance expenditure.

The City of Marion remains committed to innovative urban tree asset management, meeting community expectations efficiently.

RECOMMENDATION

That Council:

1. **Endorses the Draft City of Marion Tree Asset Management Plan 2024 – 2034 for stakeholder and community consultation.**
2. **Notes a further report will be presented to Council on 23 January 2024 outlining the outcomes of the stakeholder and community consultation.**

DISCUSSION

The City of Marion's (CoM) Urban Tree assets provide many benefits to our community. Our vision is to have streets and parks which are lined with mature, healthy trees that are a habitat for birds and other wildlife. The community values and appreciates the city's trees for their shade, appearance, and the contribution they make to the environment.

Council seeks to maximise value to ratepayers and ensure sustainable services by optimising the use of our assets. Council trees are a physical asset and decisions made regarding their retention, removal or species selection are largely operational decisions. There are several key stakeholders; including the community, material suppliers, contractors, landscape architects, developers, all of whom influence the way council trees are managed. This in turn influences the benefits public trees provide and, in turn, Council's ability to deliver urban greening targets.

The South Australian *Local Government Act 1999* and its regulations require each council to have Asset Management Plans covering the management of infrastructure and other major assets including the tree population of the council for a period of at least ten years. In addition to the legislative requirement, our role is to ensure our assets meet the needs of the community now and into the future.

The City of Marion's vision for Asset Management is - "To maintain the City of Marion's assets to agreed levels of service which maximise community value throughout an asset's life". It is this vision that is driving continuous Asset Management improvement at the City of Marion.

What are our Asset Management Obligations?

Under the *Local Government Act 1999* [Chapter 8, Part 1, Section 122 (1) (1a)], Council is required to develop and adopt Asset Management Plans (AMPs). These AMPs form part of Council's strategic documentation and are required to be reviewed as soon as practicable after adopting the Council's annual business plan for a particular financial year; and in any event, within 2 years after each general election of the Council [Chapter 8, Part 1, Section 122 (4)(a)(b)]. This means that the City of Marion is required to adopt a suite of AMPs by November 2024.

In addition, under the *Local Government Act 1999* [Chapter 4, Part 5, Section 50], Council is required to provide a reasonable opportunity for interested parties to provide feedback for a minimum period of 21 days.

In 2018, Council approved its second Tree Management Framework 2018 (TMF) to strategically focus its tree management and drive an ambitious tree planting program to increase our existing tree canopy in line with State Government targets. The action plan generated by the document has been practically completed and the planting program is on track to deliver its commitments.

In 2021 the original planting targets were increased with the establishment of the 7-year planting plan (GC210323R07). As this planting program is implemented, the focus of our urban forest management will move to a long-term maintenance phase and as such this Tree Asset Management Plan (TreeAmp) defines how urban trees should be managed as assets, the service levels we provide, and the funding required to successfully manage them over the life of this plan.

Council managed trees are unlike any other traditional council assets. They are unique and as an asset class are increasingly being recognised worldwide as Green Infrastructure. Their uniqueness comes from their asset value increasing as they mature, their health and condition are subject to variable environmental conditions, public interaction, and maintenance practices. Managing such a diverse asset class does not negate those basic principles of effective asset management, which includes maximizing the asset performance or condition, managing its risk and through this, understanding operational and maintenance cost associated with performance. To ensure we are effective in the ongoing management and achieve our targets set, we continue to use the Forestree Tree Management System which was designed with best practice asset management in mind. Partnering with Forestree we have also developed a digitised web-based version of the plan, which pulls data metrics and critical information from Forestree, in real time, to inform the Key Performance Indicators of the plan and provide accuracy in measuring forecast vs actual budget expenditure. As far as we are aware this is the first tree focused digitised asset management plan in Australia.

The City of Marion is at the forefront of urban tree asset management. Only a small number of councils across Australia have genuine asset management plans focused on trees, and recognising trees as assets is still largely in its infancy. There is little doubt however this is where the industry is heading and we believe within the next decade, managing trees as assets will become common practice.

The Draft TreeAmp has been developed by the Open Space Operations team in partnership with the Asset Solutions team and was presented to / endorsed by the Environment Committee on 04 April 2023 and the Finance, Risk and Audit Committee for comment at the meeting on 16 May 2023. Feedback was given in relation to adequate resourcing requirements to achieve the outcomes of both the TMF and TreeAMP and it was suggested that a best practice approach be adopted with the resources allocated to achieve the outcomes whilst achieving service level efficiency and meeting community expectations.

Accordingly, we have allocated additional internal resources to create a tree maintenance team to address the significant increase in our tree population. Financial and Resource modelling undertaken as part of the TreeAMP process has identified in 2028/29 with the completion of the planting program, another increase in resources will be required to maintain and manage our total tree population. This has been incorporated into the financial forecasts within the TreeAMP.

A financial snapshot of this asset class shows that the Gross Replacement Cost for our Street and Reserve tree assets is $16M. Over the following 10-year planning period, tree assets are projected to cost the City of Marion $34.8M. Of this nominally $5.7M will be committed for completion of the planting program with the bulk being completed by 2027-28, $27.3M in Operations and Maintenance expenditure.

Community Engagement

Extensive community engagement was carried out between 27 February 2023 to 24 March 2023 to inform the plan’s development.

Promotion and marketing across numerous platforms were used to inform the community of this engagement using the following methods:

- Making Marion page and survey.
- Social posts including Facebook, LinkedIn, and Instagram.
- Greentimes newsletter.
- Community Engagement Flyers (Available at all CoM sites).
- News story on the CoM website.

184 people contributed to the survey and this feedback was considered when drafting the plan. Page 12 of the plan summarises this feedback.

Public consultation on the Draft TreeAmp will be undertaken for the period 30 November to 21 December 2023 (subject to Council approval). The draft plan and opportunity for comment will be available on the 'Making Marion' website. Notices will also be placed on social media and in community and business newsletters directing readers to Council's website. Please note that the graphics for the draft TreeAMP in Attachment 1 are still being finalised and will be included for the public consultation.

Any feedback from the community consultation process will be considered and will inform the Draft TreeAmp to be presented for Council's consideration and adoption at a General Council meeting in January 2024.

ATTACHMENTS

1. Draft Tree Asset Management Plan 2023-2033 [**12.6.1** - 36 pages]
2. CEP Tree Management Plan [**12.6.2** - 17 pages]

Document Control	Asset Management Plan 2024-34 - Trees				
Document ID :	Plan Owner: Manager Operations				
Rev No	Date	Revision Details	Author	Reviewer	Approver
2024.01	Oct 2023	Draft Template Asset Management Plan	IS	DR	-

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Executive summary

Purpose of the plan

The purpose of the Trees Asset Management Plan (AMP) is to improve council's long-term strategic management of the tree assets to ensure the current and future Levels of Service are sustained. The plan defines the state of the tree assets and considers future requirements and risks together to inform the optimum lifecycle management and costs for the next 10 years. The Trees AMP is aligned with the Council's Strategic Plan and Long-Term Financial Plan. Data used in this AMP is current as of October 2023 with the Plan monitored annually to make any necessary cost adjustments and is reviewed 4-yearly.

State of council tree assets

Tree assets exist either in streets or reserves. The characteristic diversity of trees for each area in the City of Marion is found in Appendix B. Table 1 shows the financial replacement value for each tree is $274. This contrasts with the inherent community value of trees which increases as they mature. A method of attributing this value is found in Appendix A.

Table 1: Asset parameters including quantities, useful life, and replacement value

Asset category	Quantity	Useful life	Replacement value
Street Trees	51,081	60 Years	$13,998,934
Reserve Trees	10,058	80 Years	$2,755,070
Total	**61,139**		**$16,754,004**

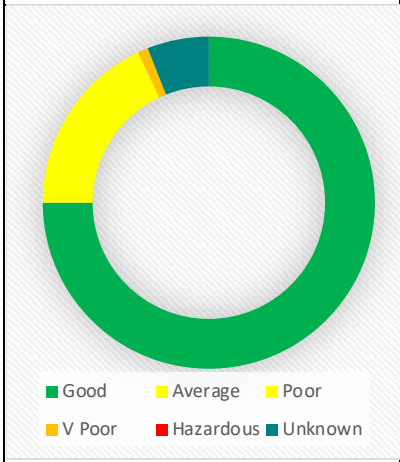
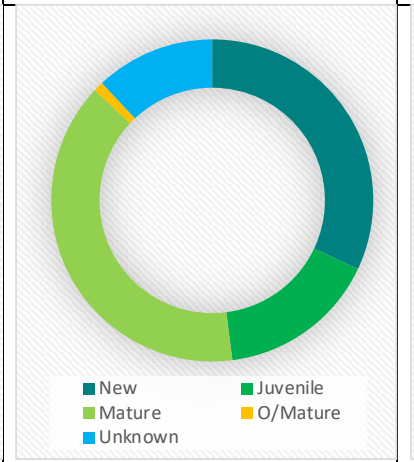
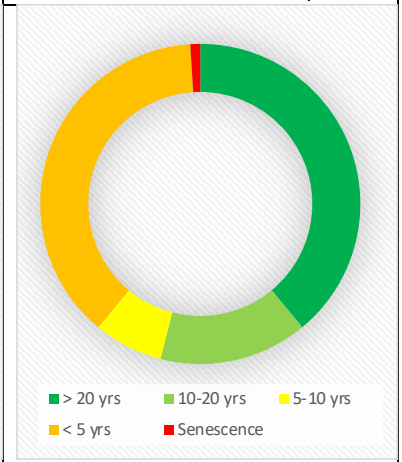
The condition of the tree assets is good overall with risks identified and managed effectively	The tree planting campaign extends for 4 years increasing the mix of younger trees as a proportion	The proportion of trees expected to fail within 5 years is high and attributable to the resources available to service. This AMP addresses survivability rates.
		
Figure 1: Tree condition	*Figure 2: Tree age profile*	*Figure 3: Tree expected life*

Table 2: Performance of asset against condition, function, and capacity

Measure	Current performance	Expected trend based on the budget
Condition	**Good -** A high percentage of the trees are in good health and condition.	Trees can remain in overall good condition with improvements expected on survivability rates of new trees.
Function	**Good - D**iversity in flora and fauna is found, shade production is evident in reserves and streets.	Diversity in species selection will enable flora and fauna to thrive and more shade to be produced as numbers of trees planted increases.

Capacity	**Poor -** Available space for trees is underutilised.	Filling of available space will occur during the first half of this 10-year Plan.

For more detail on the performance measures refer to Section 4.2.

Assets in poor condition are monitored to ensure they can continue to provide the required service. Renewal of the asset is planned and shown in the forecast budget.

Service levels

The customer levels of service are considered in terms of the quality of the asset (condition); whether it is providing the intended service (function); and whether it is over/under utilised (capacity). See Section 2 for details

Table 3: Customer requirements and service activities

Customer service requirement	Activities funded to sustain the service requirement
• Shade provision. • Localised cooling effect. • Provide home to flora and fauna. • Diversity in plantings. • Street character. • Resilience through climate adversity.	• Planting of 4300 trees per year for the next 4 years. • Fill available council-controlled land with trees. • Regular watering of newly planted trees for the first 3 years to ensure survivability. • Block pruning of all street trees every 3 years minimises risk and ensures good form and structure reducing future intervention (reactive) pruning. • Maintenance to ensure trees are safe for vehicle and pedestrians. • Responding to storm events and debris removal. • Tending to ad hoc customer requests.

Future demand

Factors expected to influence future demand and the impact this will have on the delivery of Tree services are shown in more detail in Section 3 and have been accounted for in this AMP.

Climate change adaptation is detailed in Section 3.2 outlining council's climate resilience strategy.

Table 4: Demand factors and impact management

Demand impact	Demand impact management
Population increases puts stress on available spaces for trees due to developments.	Trees are only removed if no design alternatives are available,
Social/community trends – increased need for shade, cooling effects that trees offer.	Ongoing successful roll out of the 7-year tree planting program and timely management of trees to ensure good health and condition.
Technology – systems which increase ability to collect and analyse data.	Use of Forestree Tree Management System and ongoing innovation in systems to collect and track tree data for analysis.
Legislative – updates to planning requirements.	Adherence to legislative requirements, Australian Standards, internal policies, procedures, and guidelines.

Lifecycle management

What it will cost

The forecast lifecycle costs necessary to provide the services covered by this AMP include the activities of creation, monitoring, operation, maintenance, renewal, and disposal of assets.

The forecast expenditure of this plan is used to inform the Long-Term Financial Plan (LTFP). Section 6.2 contains the detail breakdown of costs for each year. The expenditure profile shows the cost levels higher in the first half of the plan due to the accelerated activity to plant and sustain new trees and to establish baseline tree data and condition for future success.

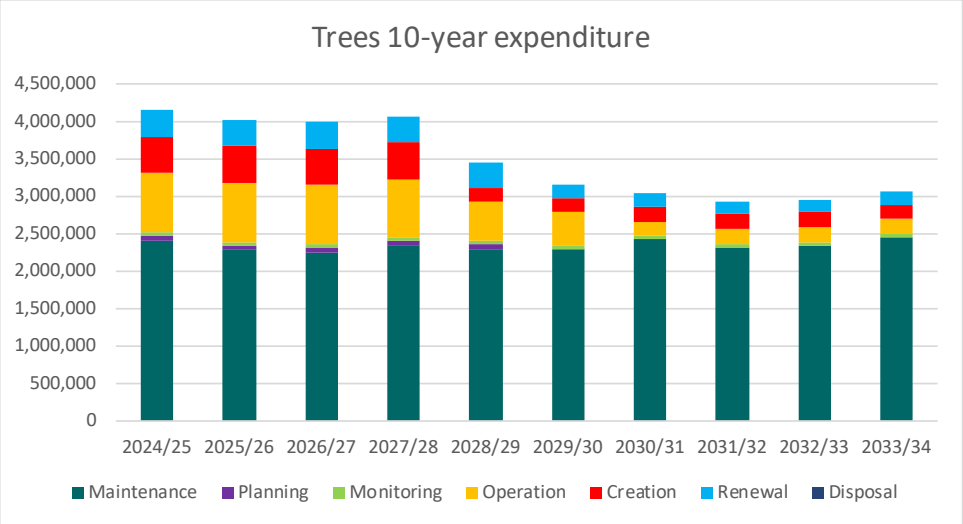


Figure 4: Expenditure profile by asset life category for 10 years

The financial funding for the life of this plan is summarised below:

Available funding from the LTFP	unknown
Forecast funding required	$34,802,555
Average annual forecast funding required	$3,380,256
Available funds to sustain services	100%
Asset renewal funding ratio	Not Applicable

Managing the risk

- Risks are managed in accordance with Council's Risk Management Policy.
- No high-level risks have been identified for tree assets.
- Critical assets are those which have a higher consequence should they fail. Critical assets in the trees class include Regulated and Significant trees.
- The forecast budget allows us to achieve all our service delivery objectives.

Improvement

The Improvement Plan is found in Section 7. These initiatives have been included in the forecast budget and include:

- Improving the depth and quality of tree data by undertaking more audits.
- Improving the real time data storage and analysis capability by expanding the use of software management tools.
- Educating internal and external stakeholders on the role and importance of tree assets.
- Innovative trialling of tree species with partners to ensure resilience and sustainability.
- Involving the community in tree watering initiatives.
- Actively participating in feedback for State initiatives relating to planning.

1. Introduction

1.1 Background

The Trees Asset Management Plan (AMP) provides information on the state of the trees assets and their capability to meet the levels of service and demand requirements in a safe, cost effective and sustainable manner for the following 10 years. In delivering the service, risks are identified and managed so that a balance is achieved between achieving the desired performance of the asset, against the cost of providing the service.

This AMP complies with the requirements of Section 122 of the Local Government Act 1999; and is an input for the City of Marion (CoM) Long-Term Financial Plan. Information contained in this plan is current as of October 2023.

The assets under management of the Trees AMP include Street Trees, Public Reserve Trees, and planted spaces within City of Marion. Decisions made regarding tree retention, removal, or species selection are based on strategic operational planning and performance.

This AMP incorporates the tree planting and maintenance strategy of the CoM Tree Management Framework 2018, a key strategy being to increase the tree canopy within (CoM) to meet State Government targets.

Trees are unlike any other assets. They are unique as a living asset. Their value to the community accumulates over time, their condition changes based on variations in environmental conditions, public interactions, and maintenance practices.

The trees assets included in this plan have a total replacement value of $16.75M replacement value is based on the costs of replanting to attain establishment status.

1.2 Planning documents

Documents from the CoM's Strategic Management Framework together with other asset specific strategic documents were used in the development of this AMP and are shown below.



- The 30-Year Plan for Greater Adelaide (Plan SA)
- Local Government Association Mutual Liability Scheme
- Independent Inquiry into the Management of Trees on Public Land (2012)
- City of Marion Environment Policy
- City of Marion Open Space Framework/Plan
- City of Marion Streetscape Design Guidelines
- City of Marion Climate Change Policy
- City of Marion Open Space Policy
- City of Marion Tree Management Policy
- City of Marion Streetscape Policy
- IPWEA NAMS+ AMP template

1.3 Key Stakeholders in preparation of the AMP

- Council Members - represent community needs and endorse levels of service and this AMP.
- Executive Leadership Team allocate resources to ensure the tree service is sustainable. Ensure risks are managed while meeting objectives of the plan.
- Specialist contractors - provide technical landscape architecture services, arborist advice and operational support.
- CoM maintenance team - provide feedback on tree condition and resources required to complete the works to achieve the desired performance.
- Community - provide feedback on level of service and offer a source of funding through rates.
- State Government: Provide strategic direction on greening targets for tree assets and set planning framework. Can be a source of funding.
- CoM Asset Solutions: Provide support in AMP content and in the management of asset information systems.
- Finance: Allocate budgets according to forecasts and ensure alignment with the LTFP.

2. Levels of service

Levels of service ensure we meet customer expectations by describing what we deliver. The primary reason assets exist is to deliver services.

Levels of service underpin asset management decisions. Defining and measuring levels of service is a key activity in developing Asset Management Plans. When levels of service are considered collectively, they provide clarity and assist with meeting council's strategic objectives.

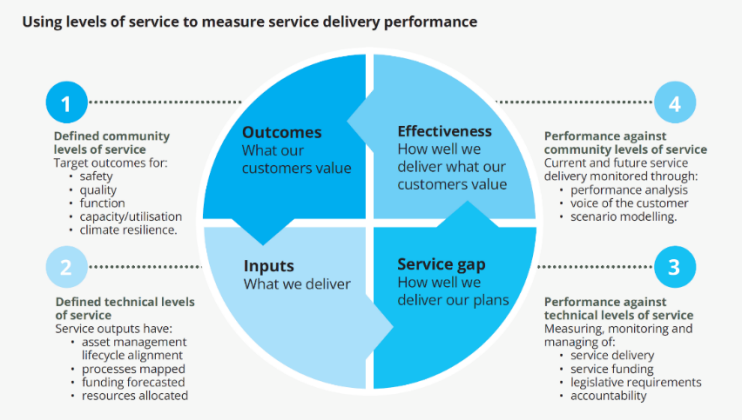


Figure 5: The relationship between Service outcomes, inputs, gaps, and effectiveness

When defining levels of service, council takes into consideration:

- the external context, including legislative requirements which may impose minimum standards.
- the internal context including strategic objectives, the availability of resources and financial constraints.
- customer expectations of the quality of service, balanced against the price they are willing and able to pay for that service.

These drivers influence council's decisions about the range, quality and quantity of services provided.

2.1 Strategic and corporate goals

Our purpose: To improve our resident's quality of life; continuously, smartly, and efficiently.

Our community vision: A community that is (L) Liveable, (VN) Valuing Nature, (E) Engaged, (P) Prosperous, (I) Innovative, and (C) Connected

Tree assets aim: to have streets and reserves which are lined with mature, healthy trees that provide shade, cooling and habitat for birds and other wildlife

Table 5: Relation between council strategic objectives and the objectives of the AMP

Council strategic objective		How the objectives are addressed in the plan
L1	• We will make our services, facilities, and open spaces more accessible.	• Planting new trees to manage urban heat and microclimates Increase Urban Tree Canopy by 20% from existing levels by 2045 by planting 4300 trees street and reserve trees annually. • Risks to safety managed by inspections and planned maintenance. Risk assessment conducted to ensure the risk of branch/tree failure is minimised.
L4	• We will celebrate our rich cultural diversity and heritage through artistic, cultural and community activities and vibrant destinations.	• Active maintenance of iconic/heritage trees, with planting themes consistent with character zones.

VN1	• We will plan for and respond to extreme weather events through our services and urban form.	• Proactive maintenance approach reduces impact of storm events. Trees managed with Tree Risk Assessment Qualification (TRAQ) principles. • Data Collection and monitoring identifies trees at risk of failure with intervention pruning undertaken to address risk.
VN2	• We will build community resilience to the impacts of climate change.	• Species selection and diversification to plant climate ready species reduces wholesale species loss and susceptibility to pest and disease.
I1	• We will use the best technology possible to improve efficiency of our operations and delivery of our services.	• Use of Forestree tree management software integrated with corporate software to improve analysis and service level efficiency.
I2	• We will use data to provide evidence for resource allocation relating to our services.	• Forestree connection provides reporting on resource allocation and future needs.
P4	• We will seek to activate our city through quality streetscapes and place making initiatives to deliver prosperous business precincts.	• Arborist input into streetscape design process to advise on green infrastructure installation and maintenance. • Trees will only be removed if meeting our tree assessment criteria.

2.2 Legislation

The Legislation and industry Standards used in the preparation of this AMP are found in Table 7 below.

Table 6: Key legislation and Standards showing the relevance to the management of trees assets

Legislation	Relevance to tree assets
Aboriginal Heritage Act (1988)	Protection, preservation of Aboriginal heritage, including of sites, objects, remains of Aboriginal significance.
a. AS 4373 Pruning of Amenity Trees b. AS 4970 Protection of Trees on Development Sites c. AS 2303 Tree Stock for Landscape Use	a. Pruning and general maintenance of trees. b. Principles for protecting trees on land subject to development. c. Technical evaluation of nursery grown tree quality.
Commonwealth Environment Protection and Biodiversity Conservation Act (1999)	Provides a legal framework to protect and manage unique plants, animals, habitats, and places.
Local Government Act (1999)	Provision of LTFP and AMPs for sustainable service delivery. Describes considerations for tree selection on roads.
Electricity Act (1996)	Framework for electrical industry. Prescribes control of vegetation in vicinity of power lines.
Heritage Places Act (1993)	sustainable use and adaptation of heritage places in a manner consistent with high standards of conservation practice.
Highways Act 1926	Sets out the legislative framework for road authorities in SA.
Landscape South Australia Act 2019	A framework for promoting sustainable and integrated management of land, water, pest plants and animals and biodiversity across SA.
Native Vegetation Act	Informs requirements for the Metropolitan Open Space System (MOSS)within City of Marion.
Planning and Design Code	Informs on suburban infill development and subsequent street tree impact.
Planning, Development, and Infrastructure Act (2016)	Provides a framework for regulated and significant trees and development approval requirements.
Sewerage Act (1929)	Sets out requirements to identify tree species classification and relevant set back from sewer infrastructure.
Water Resources Act (1997)	Sets out requirements for any tree planting including relevant set back from any water supply infrastructure.
Work Health and Safety Act 2012	Informs of obligations on parties to provide and maintain safe workplaces.

2.3 What our customers value

Community Feedback

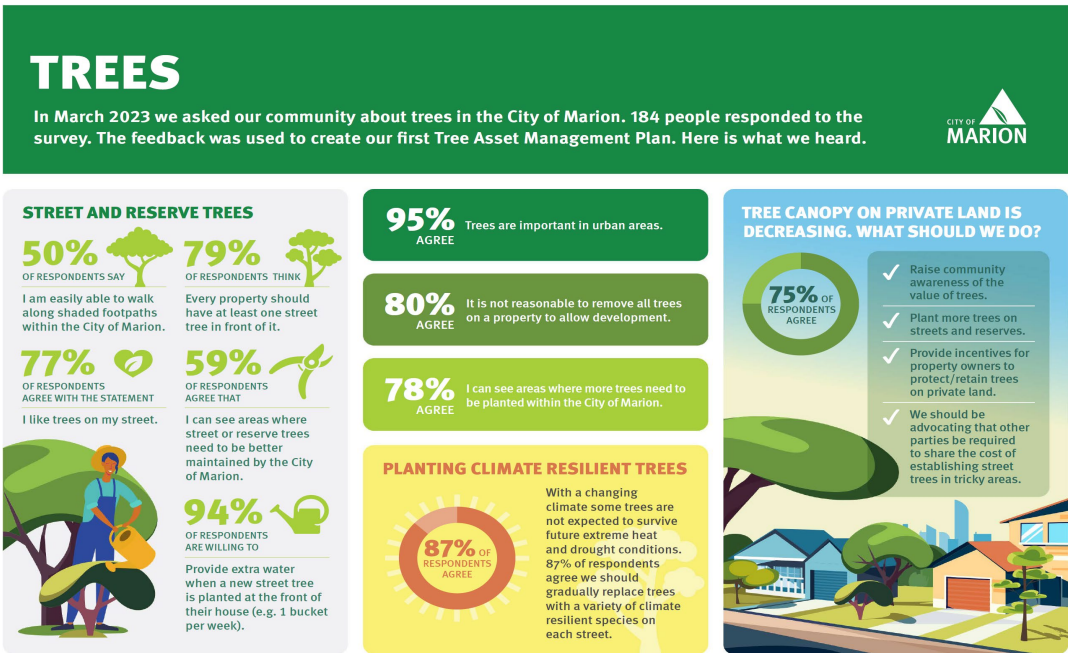
A key objective of asset management planning is matching the levels of service council delivers with the levels of service expectations of our community. Council uses a range of activities to engage with the community and stakeholders such as social media and website, community workshops and meetings, education services and via Council Members. This ensures that levels of service, funding and management practices proposed for our assets are appropriate.

A community satisfaction survey was conducted by the City of Marion in 2022. A range of channels was used to reach out to all groups in the City of Marion community, including letterbox drop, social media, email, and face-to-face approaches to ensure a wide demographic spread of survey responses. Questions relating to age, gender, and relationship to the City of Marion and suburb were also included to confirm the views were representative of a more balanced demographic spread. The measure calculation methodology remains unchanged from previous years to ensure accurate trend measurement.

Community trees were included in the survey for the first time, and the results determined that the level of importance around trees was 94 per cent, with a satisfaction rate of 71 per cent.

The relative gap between the two measures of 'Importance' and 'Satisfaction' informs Council of the need to improve our management of tree assets. This AMP sets out a plan to ensure the community satisfaction of tree assets increases.

In addition, a targeted survey regarding urban tree management was conducted by the City of Marion in March 2023. The key findings of the survey are summarised below.



2.4 Community levels of service

Community levels of service detail what is important to our community and how they receive and experience our services.

Building on National State of the Assets reporting and emerging industry good practice, council considers the following service parameters:

Condition	Does the asset provide a safe and quality service?
Function	Is the asset fit for purpose?
Capacity	Is the service over or under used?

Climate Resilience Is the asset's design resilient against projected climate stressors

By listening and understanding what is important to our community, we have developed Community Levels of Service. These factual measures provide a balance in comparison to the customer perception (importance and satisfaction) that may be more subjective. Performance is monitored against targets, using 1-5 rating scales.

Using industry standard measures (where available) enables Council to compare our performance. This includes submitting data to the National State of the Assets (NSoA) benchmarking project commissioned by the Australian Local Government Association. A summary of these parameters is shown below.

Table 7: Summary of performance parameters and service level trends

Parameter	Community level of service	Achieved by	Predicted trend
Condition	Trees are in good health and condition.	Trees will be maintained to service level standards to provide safe pedestrian and vehicle access.	Maintain
Function	Tree canopy cover provides shade, cooling, and biodiversity.	Monitoring and analysis of tree canopy on council land coverage via LiDAR mapping and tree health / condition assessments.	Increase
Capacity	All streets, parks, and suburbs have an acceptable number of trees planted.	Plant all suitable planting spaces, trees only removed if meeting our tree assessment criteria.	Increase
Climate Resilience	Ensure trees are resilient to the effects of climate change.	Monitoring and analysis of urban tree species lists via Forestree and use of Shannon diversity index.	Increase

Progress reporting to Assets Steering Committee, Council and the community is a key focus of the City of Marion's asset management transformation. Measures and targets are determined by the Assets Steering Committee. The performance of the tree assets against these community parameters is shown in Section 4.

2.5 Technical levels of service

Technical levels of service detail what we do to deliver our services. Council manages and operates assets at the agreed levels of service while managing whole-of-life costs to ensure the best value for resources used. It is important to monitor the levels of service regularly as circumstances can and do change. Current performance is based on existing resource provision and work efficiencies. It is acknowledged changing circumstances such as technology and customer priorities will change over time.

Graphic (workflow) (Planning > Creation > Operation > Monitoring > Maintenance > Renewal > Disposal

Graphic title: Lifecycle phase

Planning

Effective planning enables the intensive tree planting program to continue for the next four years. This includes an assessment of the existing tree base to determine if a particular species continues to be able to meet its useful life expectations or whether a species tends to develop unacceptable risks. Forestree Geospatial Information System (GIS) will be used to coordinate long term maintenance and renewal programs.

Planning also involves the identification of under-used land and preparation for new trees to be planted.

Creation

Trees are created new to increase the total number within council boundaries and to meet the targets of our accelerated tree planting program which runs for another four years. A created tree is one which is located on land that previously did not contain trees resulting in an overall increase to the urban forest. We also inherit new trees from upgraded streetscapes and as contributions from urban developments.

Trees are mapped in the software Forestree, where attribute data is recorded and maintained. This plan contains a sustainable level of resources to ensure the new trees reach their expected life.

Operation

Operation is defined as the day-to-day activities undertaken to provide service delivery to the community. For trees, this include responding to customer feedback within defined response times; attending to the outcomes of storms; and making safe any tree hazards reported by staff or customer service.

Operation activity also includes tree watering programs for the first three years of tree life including formative pruning.

Monitoring

Trees are inspected to assess their condition by qualified officers and trained staff with a Level 1 or 2 Visual Tree Assessment (VTA) qualification with data recorded in Forestree. A TRAQ risk assessment is undertaken on Regulated and Significant trees together with other scheduled inspections on all trees at a frequency of five years typically.

The frequency of inspection is also modified by the risk the tree presents according to the following criteria: For low risk, 5-yearly; medium risk, 3-yearly; high risk, annually; and extreme risk, monthly. An asset inspection procedure outlines the requirements for inspection resource, level of detail to be collected and frequency.

Maintenance

Reactive maintenance is unscheduled pruning, debris removal, or make safe activities usually as a response to community notifications or following inspections after severe weather events.

Planned maintenance involves the regular scheduled activities including proactive repairs and improvements to the tree's structural integrity. This includes each tree being assessed and pruned on a three yearly cycle.

All maintenance is carried out in accordance with AS 4373 Pruning of Amenity Trees.

Tree removal or tree size reduction
For existing trees, the impacts on views (including advertising signs) will not justify the removal or substantial pruning of a tree, however future impact on views will be assessed for new plantings. Other reasons that will not affect tree modifications include: leaf, flower, or fruit drop; bird and other animal waste or noise; off-street parking ability; room for waste collection bins; and the shading of solar panels. The provisions of Section 245 of the Local Government Act will however provide a mechanism to request any modifications to trees.

- All trees on Council land are considered council property and should not be removed without Council approval.
- A suitably qualified Officer/Council Arborist, or when deemed appropriate an independent Arborist will inspect the tree and make an assessment based on the removal criteria.
- All tree assessments will follow the Visual Tree Assessment (VTA) methodology.
- Planning Consent is required for the removal of Regulated and Significant trees.
- All reasonable alternatives to retain a tree shall be considered before it is removed.

Renewal

Tree renewal is defined as the removal of the existing tree, grinding of the stump, and the replacement with a new tree in the same location. Trees are assessed using an arboriculture risk-based methods found in TRAQ and are targeted for replacement should the structural integrity be poor, and risk of failure prove too high.

Tree Renewal Criteria
Street and reserve trees are only removed if one or more of the following criteria are met:

- The tree is dead (indigenous species appropriately located in reserves are to be left as habitat).
- The tree is diseased, and its life expectancy (ULE) is short.
- The tree species is inappropriate or poorly located for the site or location and has been determined to be creating management, security, or safety issues.
- The tree represents an unacceptable risk to public and private safety (Based on TRAQ or other internationally recognized tree risk rating or score).
- Where statutory vegetation power line clearance (SA Power Network pruning) has resulted in unsatisfactory visual amenity or compromised the structural integrity of the tree.

Disposal

Trees are disposed of if they are declared weeds, or diseased, dead, or dying. In some cases, a dead tree will be retained for habitat creation. Disposed trees are removed from the Forestree active tree database with history retained.

2.5.1 Service standards

Customer Events System response time

The City of Marion Arboriculture team is committed to providing the highest level of customer service possible and aims to be the benchmark in tree management operations in Local Government.

- Tree Emergency Works – Response times for emergencies will be 4 hours unless a storm event has occurred in which turn-around times may be longer due to the volume of calls received.
- Tree Pruning Request – All requests for tree pruning will be within 40 working days.
- Tree Assessment/Removal – All requests for removal will have an initial assessment made by a suitably qualified officer within 15 working days, further detailed assessment or development approval may require a longer timeframe. Once the tree has been approved for removal, works will be completed within 40 working days.
- Tree Stump Removal – All tree stumps will be removed within the following 20 working days after tree removal, stump removal is generally sent to contractors for completion via our Tree Management.
- Tree replacements – All trees removed will be replaced where warranted during the following planting season occurring from May-September.

Clearance Pruning Standards

Council's Arboriculture Unit will prune Council-owned vegetation that intrudes into and over all infrastructure within the road reserve, to the following minimum clearance specifications. The exact amount cleared will depend on traffic loads and sight-line issues. (Source: City of Marion Urban Forest Operations Manual)

Footpath clearance:

- edge of footpath - 2.4 metres
- centre of footpath - 2.7 metres

Road envelope:

- edge of footpath - 2.4 metres
- centre of footpath - 2.7 metres

Road infrastructure

- around streetlights, clear visibility must be cast 60 degrees to pole to achieve 1.0 m clearance from pole.
- street signage, clear visibility

Tree Removal Process

- A suitably qualified Officer/Council Arborist, or when deemed appropriate an independent Arborist will inspect the tree and make an assessment based on the removal criteria.
- All tree assessments will follow the Visual Tree Assessment (VTA) methodology.
- Planning consent is required for the removal of Regulated and Significant trees.
- All reasonable alternatives to retain a tree shall be considered before it is removed.

Qualifications of Arborist undertaking Visual Tree Assessment (VTA)

The arborist undertaking a VTA will have a minimum Certificate 5 Diploma in Arboriculture qualification or similar ISA qualification, unless otherwise delegated by the Coordinator Arboriculture.

2.5.2 Tree planting principles

A green city

The City of Marion recognises the economic, social, and environmental value of trees and is committed to maintaining and where appropriate increasing the number of trees across the City of Marion in parks, reserves, and streets to 'green' the city, contribute to healthy lifestyles and strengthen habitat and biodiversity.

Pre-European landscape
An emphasis will be placed on strengthening the city's pre-European landscape in parks and reserves where this is consistent with the character and function of the park or reserve.

Tree avenues
Aim to establish avenues of quality street trees in most streets across the city, to enhance the appeal and amenity of the streets and neighbourhoods.

Climate change adaptability
Commitment to climate change adaptation through the use of drought tolerant and sturdy tree species and by adopting industry best practices to enhance tree sustainability.

Species selection
An emphasis will be placed on tree species within streets, precincts and suburbs that are consistent and relevant to the character and climate of the area concerned.

Landscape connections and habitat
Trees will play a key role in achieving landscape connections and habitat provision across the city through corridor, boulevard and avenue tree planting, and the use of plant species that provide habitat for local wildlife.

2.5.3 Summary of technical levels of service

Table 8: Summary of technical levels of service

Lifecycle phase	Level of service	Measurement process	Performance measure	Performance target
Planning	Programming	Program endorsed	Program developed	Endorsed tree planting program is reviewed every 7 years (Due 2027/28).
Creation	Tree planting	Program delivered	Program delivery	100% of trees are planted in accordance with endorsed program.
Operation	Tree watering	Program delivered	Program delivery	100% of trees are watered in accordance with endorsed program
Operation	Formative tree pruning	Program delivered	Program delivery	100% of trees are formatively pruned in accordance with endorsed program.
Monitoring	Proactive inspections	Program delivered	Program delivery	100% of trees are inspected in accordance with endorsed inspection frequency: Low risk: 5-yearly. Medium risk: 3-yearly. High risk: Annually. Extreme risk: Monthly.
Monitoring	Reactive inspections	Inspection history	Response to customer events.	Completed within the defined response time.
Maintenance	Defect management	Track info of defects	All defects are recorded.	Number of defects / annum tracked.
Maintenance	Proactive maintenance	Program delivered	Regular proactive repair / upgrade to maintain structural integrity.	Suburb block pruning program is endorsed every 3 years.

Maintenance	Reactive maintenance - defect management	Maintenance schedules	Response to customer events.	Completed within the defined response time.
Renewal	Tree replacement	Program endorsed	Risk based approach to replace trees identified in poor structural condition or high risk of failure.	Replace in accordance with established intervention levels.
Disposal	Decommissioning and removal	Removal log	Removal of trees that are dead, diseased, or dying logged.	Number of disposals / annum tracked.

3. Future demand

Demand drivers are those factors which have the potential to impact Urban Tree services into the future.

Demand drivers on the trees service include population and demographic changes, planning and design code changes, political and community expectations, economic, and environmental factors.

3.1 Demand management plan

The impact of demand drivers that may affect future service delivery and use of assets are shown in the table in the table below.

As our current planting programs continue to increase our urban tree canopy. Community expectations about the levels of maintenance we provide to actively manage our urban trees will continue to rise, resulting in new service demands and resourcing. The ease at which customers can log a request for service via the customer service portal is impacting our ability to resource our existing planned service demands.

Table 9: Demand drivers, impacts and demand management

Demand driver group	Driver and projection	Impact on services	Demand management plan
Political	Council Member requests.	Expectations to respond to reactive service delivery requests leads to inefficient resource planning.	• Approved business case and ongoing review of the Asset Management Plan.
Land Use	Planning and design code changes resulting in reduced open space and reduced verge widths.	Reduced total area of Council land available to plant trees.	• Ensure developments refer to Open Space AMP, set minimum standards for verge widths. • Review and update streetscape design guidelines.
Land Use	Urban infill resulting in greater loss of Tree Canopy from private property.	Large canopy trees from private property removed with no viable reduced opens space to offset	• Advocate state government to increase protections for large trees.
		Increased planting in road reserve restricts species choice, canopy size due to Electrical Act.	• Advocate to State for underground power infrastructure. • increase species flexibility around powerline infrastructure.
		Offset loss of Canopy from private property not able to be made up.	Ongoing funding of Regulated Tree Maintenance Fund.
		numbers of cars permanently parked on streets preventing watering of trees.	None identified.
Economic	Greater emphasis on placing financial value on Urban Forest.	Improves our ability to provide justified service level decisions based on comparing the trees inherent value against disposal/retention options.	Establish a tree valuation method and calculate the value of the tree population as a whole and by suburb.

Demand driver group	Driver and projection	Impact on services	Demand management plan
Social	Increased population density.	increased risk of exposure to trip hazards caused by tree base intrusion into footpaths. .	• Work with maintenance to identify and resolve risk locations. • Apply barrier where needed. • Use permeable materials. • future plantings based on the context of the streetscape.
		Increased amount of visit events to streetscape and open space trees increases the exposure risk to tree defects.	• Monitor tree maintenance strategies focusing on high/medium risk trees. • increase mulching around large trees to set up exclusion zones.
Technological	Smart Cities, Sensors, GIS, remote sensing, Artificial Intelligence, LiDAR mapping.	Data collection and accuracy is improved assisting with decision making and reporting.	Effectively integrate Forestree with other corporate systems to aid with visualisation and reporting of tree specification and performance data.

3.2 Climate change adaptation

Climate change is likely to affect tree asset life and tree functionality, and this is already being experienced through reduction of average rainfall. This has had the effect of shortening the tree planting season and extending the watering program to ensure tree survival.

The Department of Environment and Water produced "*Guide to Climate Projections for Risk Assessment and Planning in South Australia, 2022*". This document outlines the trends, and these along with how CoM will manage resilience is shown in the table below.

Table 10: Climate adaptation trends, impacts and resilience management

Parameter	Projected trend	Impact on asset and services	Resilience management
Temperature	• Maximum, minimum, and average temperatures will increase. • Warmer spring temperatures. • Hotter and more frequent hot days.	• Increased water stress to trees due to leaf embolism. • Stressed trees become more susceptible to pest and disease outbreaks. • Reduced survivability of new tree plantings. • community demand for a higher level of canopy amenity.	• Greater species diversity. • Ongoing watering for establishment. • Research, and street tree trials. • Embedding climate resilience and sustainability into asset decision-making. • Incorporating water sensitive urban design and environmentally sensitive design guidelines into climate-ready infrastructure and landscapes. • Incorporate trees into streetscape design process. • Monitoring and reviewing operations and management practises for seasonal variation. • Review species list and work with suppliers to further diversify tree species.

Rainfall	• Declining rainfall, • Lower spring rainfall • More drought.	• increase likelihood of branch failures and whole tree failures. • Specific species death. • Decline in tree health.	• Increase frequency of scheduled inspection and maintenance programs. • Higher rate of intervention pruning. • WSUD technology incorporated into streetscapes.
Storms	• More intense heavy rainfall events and which carry intensified winds.	• Increase likelihood or branch failures and whole tree failures. • Reactive response increased frequency. • Budget impacts.	• Block pruning program undertaken on schedule. • Scheduled inspections undertaken on schedule.
Evaporation	• Evapotranspiration increases across all seasons.	• Greater loss of certain species through water stress. • Increase in sudden branch failure and whole tree failure.	• Increase funding for monitoring/maintenance programs including watering. • participate in research projects with partner groups such as TREENET. • WSUD technology incorporated into streetscapes.
Fire	• more dangerous fire weather, drier fuels.	• in the event of bushfire, reallocation of staff and contractors to assist with State response.	• Business continuity of tree services due to resource reallocation will be managed through contingency planning.

The funding of the climate resilience management activities have been incorporated into the budgets of this AMP.

4. Lifecycle management

4.1 Background information

4.1.1 Physical parameters

City of Marion occupies 56.17km² of which 13% is public open space, including a wide variety of functional reserves.

In line with community vision, we aim to develop and connect our green infrastructure and biodiversity to reduce the effects of urban heat and create a cool and livable city.

Table 11: Asset parameters including quantities, useful life and replacement value

Asset Category	Quantity	Useful life	Replacement value
Street Trees	51,081	60 years (avg)	$13,998,934
Reserve Trees	10,058	80 years (avg)	$2,755,070
TOTAL	61.089		**$16,754,004**
Unplanted available spaces	12,700	-	

Note: Replacement Value assumes (cost of purchase= $80) + (cost of planting = $175) +(one round of formative pruning = $20) =$275 per unit. Excludes cost of removal of old tree if needed and formative watering.

4.1.2 Age profile

Our urban forest is currently considered to be quite young, as can be seen in the Tree Age Profile chart, and this reflects the large asset creation program we have rolled out over the last 5 years and will do so for another 4 years to green our city. As our newly planted trees mature, we are well placed to have a healthy sustainable urban forest with a long asset life expectancy. The unknown data shown in this chart is expected to be eliminated through planned activities of this AMP

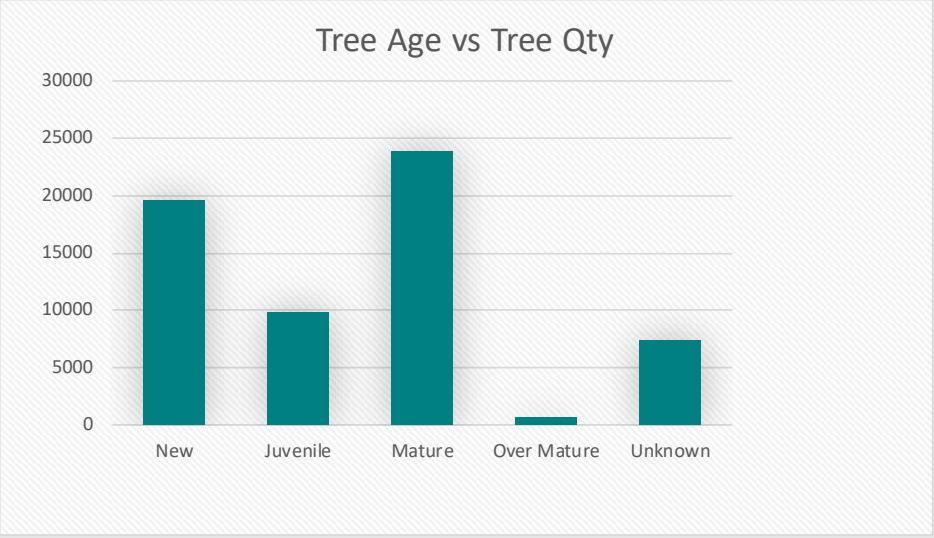


Figure 6: The quantity of trees at each stage of life

4.2 Asset performance

4.2.1 Asset condition

Table 12: Asset condition performance description

Community level of service	Achieved by	Target	Tolerance range
Trees are in good health and condition	Trees will be maintained to service level standards to provide safe pedestrian and vehicle access	75% of assessed tree assets in good condition	On track - 75% to 100% Monitor - 50% - 74.9% Off track - 0% to 49.9%

Table 13: Asset condition performance outcome

Asset condition rating		Assessed assets
1	**Good**: Tree has a well-defined and balanced crown. Branch unions appear to be strong, with no defects evident in the trunk or the branches. Only planned maintenance required.	**74.5%**
2	**Average – Intervention Point**: The crown may be slightly out of balance, and some branch unions or branches may be exhibiting minor structural faults. If the tree is a single trunk, it may be on a slight lean. Minor maintenance required plus planned maintenance.	**15.2%**
3	**Poor**: Poorly structured or unbalanced crown or exhibiting large gaps. Major limbs may not be well defined. Branches may be rubbing or crossing over. Branch unions may be poor or faulty at the point of attachment. May be suffering from root damaged. Significant maintenance required/possible renewal.	**3.4%**
4	**Very Poor**: Tree has significant dieback, heavy presence of deadwood and a sparse canopy. Significant maintenance or renewal required. Species requires review to determine optimal performance in line with Climate Change.	**1%**
5	**Hazardous**: Physically unsound. Asset requires disposal/replacement.	**0%**

Tree structures are susceptible to the environmental and physical conditions around them and can both improve and decline over time they are generally reliant on natural rainfall and the amount of permeable space to flourish. A healthy tree can continue to improve but require pruning to modify its canopy for appropriate vehicle/pedestrian access. When structural damage occurs, it is largely irreversible and therefore overall healthy trees can be found with poor structures or unbalanced canopies. When these conditions change or if the tree is impacted by some sort of development this can quickly lead to declining health or loss of the asset.

The intervention point at 'Average' reflects the importance of proactive maintenance (Block Pruning) to reduce faults forming in trees and potential for future failure.

4.2.2 Asset function

Table 14: Asset function performance description

Community level of service	Achieved by	Target	Tolerance range
Tree canopy cover provides shade, cooling, and biodiversity	Monitoring and analysis of tree canopy on council land coverage via LiDAR mapping and tree health / condition assessments	Biodiversity health confirmed. Tree canopy performing in summer, New tree species prioritises shade/cooling	On track - 75% to 100% Monitor - 50% - 74.9% Off track - 0% to 49.9%

Eco Service Benefits are defined as the economic, ecological, social, and aesthetic use, function purpose, or services of a tree (or group of trees) in its situational context in the landscape.

Tree canopy on council land is 11.6% (baseline). Tree canopy cover provides Eco Service Benefits such as shade, cooling, and biodiversity. The community values and appreciates the city's trees for their shade, appearance, and the contribution they make to the environment. y 2045 our tree canopy on council land is predicted to increase by 20% from 2023 levels (11.6% to 13.4%). The target is in line with the State Government target set under the Greater Adelaide 30-year plan and is measured every 3 years.

4.2.3 Asset capacity

Table 15: Asset capacity performance description

Community level of service	Achieved by	Target	Tolerance range
All streets, parks, and suburbs have an acceptable number of trees planted	Plant all suitable planting spaces, trees only removed if meeting our tree assessment criteria.	Increase urban tree canopy by 20% by 2045	On track - 75% to 100% Monitor - 50% - 74.9% Off track - 0% to 49.9%

Table 16: Asset capacity performance outcome

Capacity description		Asset capacity
0	New Asset: Newly planted trees	36.7%
1	Very Good: Canopy cover has increased within 3-year period, <4,300 planting locations available	0%
2	Good: Canopy cover has stayed the same within 3-year period, <8,600 planting spaces available	0%
3	Fair: Canopy cover has stayed the same within 3-year period, <12,500 planting spaces available	0%
4	Poor: Canopy cover has stayed the same/possible slight decline within a 3-year period, <16,800 planting spaces available	63.3%
5	Very Poor: Canopy cover has declined by > 3% within a 3-year period, >than 16,800 planting spaces available	0%

Capacity and utilisation are monitored by regularly reviewing the number of vacant planting spaces available and tree canopy cover as a % council wide. Canopy cover data is provided via LiDAR mapping undertaken by State Government every 3 years.

An increase in Capacity score is anticipated as the final four-years of the planting program are rolled out. 3,900 street trees and 400 reserve trees will be planted each year until most of the available land has reached capacity

4.2.4 Climate resilience

Table 17: Climate resilience performance description

Community level of service	Achieved by	Target	Tolerance range
Ensure trees are resilient to the effects of climate change	Monitoring and analysis of urban tree species lists via Forestree (Shannon diversity index)	Not established	Not established

4.3 Tree valuation

Trees are not classified as an asset under CoM Asset Accounting Policy, and for the purposes of this AMP, the replacement value of a tree is typically that of the planting of a new tree. It is recognised that a tree increases in community value as it enlarges, but that the replacement cost remains the same.

The total replacement cost of Trees is $ 16,754,004

Because of limitations in current methods of applying financial worth, Council is seeking approval by stakeholders to develop new methods of applying a monetary value to tree assets. This will involve the incorporation of community benefits and values into a monetary value and will assist Council to apply appropriate budgets for their management.

Whilst no Australian Standard for Amenity Tree Valuation exists, Arboriculture Australia has released a Minimum Industry Standard (MIS 506) Tree Valuation as a base line for industry to achieve. The City of Melbourne Amenity Tree Valuation (ATV) Method is a nationally recognised method which uses tree species, aesthetics, location, and condition as a basis for providing a financial worth to the tree. An example on the use of this method is provided in Appendix A and it is this method which City of Marion proposes to develop for use. ATV has been built into Forestree and can be used in the field to calculate each trees value, with collective values calculated by Suburb and Council wide.

4.4 Operations and maintenance

All O&M costs are expensed for trees assets. There are three main challenges when managing the City's trees:

- Increasing tree canopy coverage while competing with growing urbanisation
- Managing urban forest resilience to emerging climate change influences
- Managing risk.

Professional tree management is essential to the sustainability of the urban forest. We will use internationally recognised best arboriculture practices in all tree operations and maintenance functions focusing on risk management, sustainable tree management and customer service & satisfaction principles

Cost Elements: The Operations and Maintenance costs comprise the direct costs of providing the service including Council labour, Contractor services, Plant and Equipment Hire and Specialist Contractors for monitoring and planning activities. The chart below shows the cost per year for each category of O&M expenditure.

The O&M budget levels of this plan are sufficient to meet the service levels

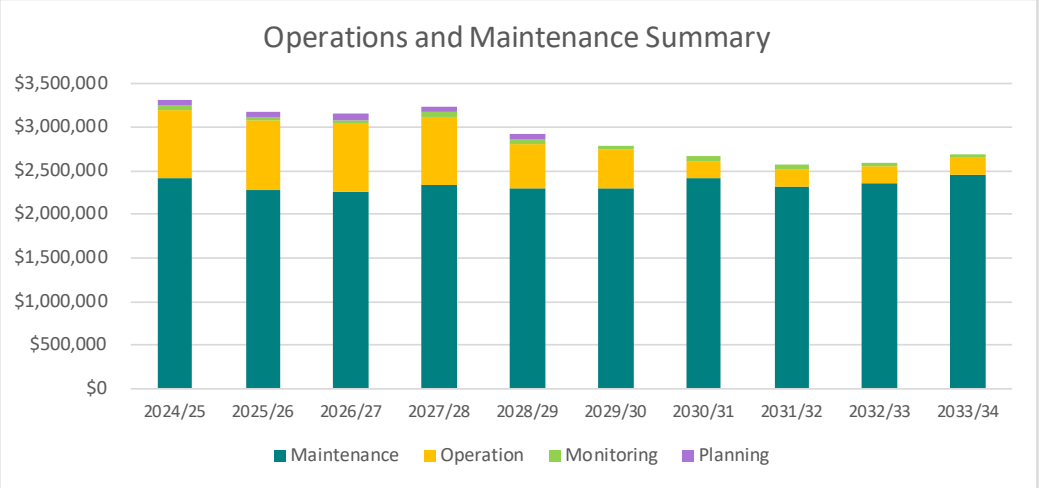


Figure 7: Operations, Maintenance, Monitoring and Planning forecast costs for the 10-year AMP

The operating costs show the intensive effort needed during tree establishment phase as the first four years involve increased tree planting activity. Tree survival rate increase is a key goal for those early years. After an initial job backlog reduction, maintenance resource will be aimed at reducing risks, and sustaining the tree population to the required service level. Planning for tree data collection has been budgeted for in the first half of the Plan to provide accurate tree valuations.

4.5 Renewal and creation

All renewal and creation work is expensed for Tree assets.

Renewal is work which does not significantly alter the original service provided by the asset, but restores, rehabilitates, replaces, or renews an existing asset to its original service potential. For Trees, we distinguish between renewal, where a tree is replacing a tree that has been removed; from creation, when a tree is planted for the first time at a particular location.

The selection of new trees is based upon existing tree character across the City, guided by the 'tree character plan' diagrams of Appendix E. These tables contain tree species which have been selected to complement and strengthen local character. The suggested street tree species list aligns with tree species recommendations within the City of Marion Streetscape Design Guidelines 2016.

Cost Elements: The renewal and creation comprise the direct costs of Council labour, Plant and Equipment Hire and Contractor services. The chart below shows the cost per year for Renewal and Creation categories of expenditure.

The Renewal and Creation budgets levels of this plan are sufficient to meet the service levels.

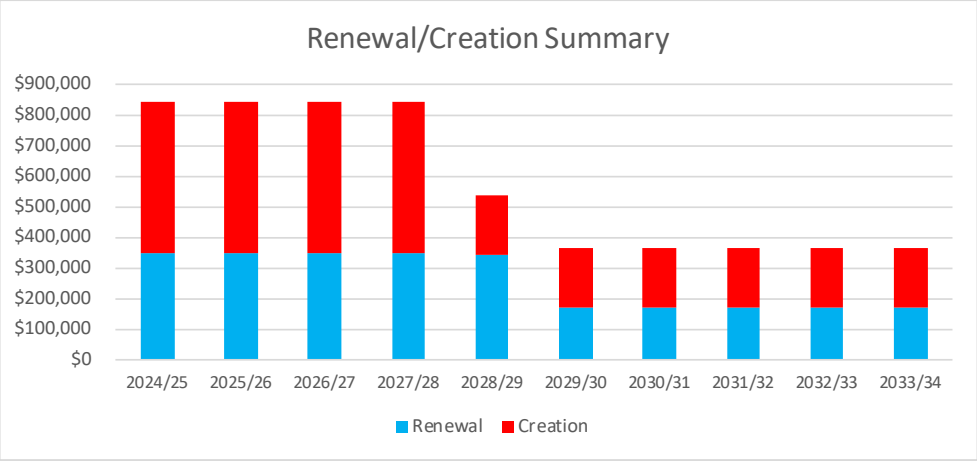


Figure 8: Asset renewal and creation cost forecast for the 10-year AMP

The trend in the first few years is indicative of the increased activity with tree planting.

4.5.1 Renewal Ranking Criteria

Considerations for tree replacement could include the following criteria. Each case is assessed individually, and the criteria used according to the situation.

- The risk consequence of structural faults due to age or disease
- Whether a tree is capable of regeneration and vigour through arboriculture techniques
- Whether a tree which has declined still provides habitat for wildlife and or can be used for habitat creation
- Whether a tree has low aesthetic appeal.
- The need to continue to preserve due to cultural, historical, and social significance
- Alternative land use e.g., development or infrastructure repair/replacement and there are no alternatives in design

5. Risk Management

Council's Risk Management Policy sets the overall framework for addressing risk within the framework of ISO31000.

The elements of this framework are:

- Risk Management Context: Establishes the objectives, stakeholders, key issues, and criteria against which risks will be evaluated.
- Identify the Risk: Identifies what risk events are likely to impact on assets and services.
- Analyse the Risk: Reviews the existing controls and then analyses the likelihood of an event occurring and the consequence of the event to determine the level of risk.
- Evaluate the Risk: Assesses and ranks the identified risks in a Risk Register.
- Treat the Risks: Identifies actions to reduce/control the risk.

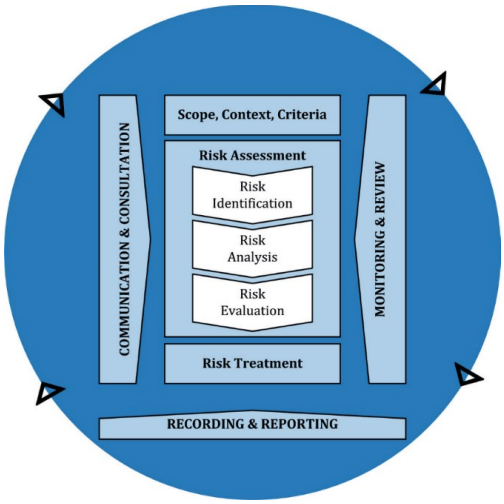


Figure 9: Risk Management Process from ISO 31000:2018

Council manages its trees in line with the Local Government Act, specifically Section 244 Liability for injury, damage or loss on community land, and Section 245 - Liability for injury or loss caused by certain trees.

The Tree Risk Assessment Qualification (TRAQ) promotes the safety of people and property by providing a standardized and systematic process for assessing tree risk. The qualification has been developed by the International Society of Arboriculture (ISA) and will be the standard our trees are assessed in line with.

There are currently no high-level risks identified for Trees Assets.

5.1 Critical assets

Critical assets are defined as those which have a high consequence of failure causing significant loss or reduction of service. For trees, critical assets include those identified by the Heritage Act and the Planning Development and Infrastructure Act as being Regulated or Significant.

City of Marion has 1425 critical trees of this description.

5.2 What we cannot do

The forecast budget is matched to the planned budget which enables the outcomes of this AMP to be achieved.

6. Financial summary

6.1 Financial sustainability

Sustainability of service delivery

Two key indicators of sustainable service delivery are considered in the Trees AMP:

1. asset renewal funding ratio (proposed renewal budget for the next 10 years / forecast renewal costs for next 10 years). (Note this does not apply for Trees as natural assets are not considered financial assets)
2. medium term forecast costs/proposed budget (over 10 years of the planning period).

Asset Renewal Funding Ratio (does not apply for Trees)

The Asset Renewal Funding Ratio is an important indicator and illustrates that over the next 10 years we expect to have of the funds required for the optimal renewal of assets.

The forecast renewal work along with the proposed renewal budget, and the cumulative shortfall, is illustrated in Appendix D.

10-year financial planning period

This AMP identifies the forecast operations, maintenance and renewal costs required to provide an agreed level of service to the community over a 10-year period. This provides input into 10 year financial and funding plans aimed at providing the required services in a sustainable manner.

This forecast work can be compared to the proposed budget over the first 10 years of the planning period to identify any funding shortfall.

6.2 Forecast outlays for the LTFP

- O&M cost: $29,072,871 ($2,907,287 on average per year as opex expenditure)
- Renewal and Creation cost: $5,729,684 (($572,968 on average per year as opex expenditure)
- Total Cost of the Plan: **$34,802,555**

Table 18: Trees assets forecast 10-year expenditure for each asset lifecycle phase from 2024/25 to 2033/34

Financial Year	Planning	Creation	Operation	Monitoring	Maintenance	Renewal	Disposal	Forecast Total
2024/25	60,000	491,023	785,805	45,000	2,415,846	350,545	0	$4,148,219
2025/26	60,000	491,023	785,805	45,000	2,285,846	350,545	0	$4,018,219
2026/27	60,000	491,023	785,805	45,000	2,255,846	350,545	0	$3,988,219
2027/28	60,000	491,023	785,805	45,000	2,335,846	350,545	0	$4,068,219
2028/29	60,000	193,523	519,805	45,000	2,293,793	342,045	0	$3,454,166
2029/30	0	193,523	445,479	45,000	2,293,793	172,045	0	$3,149,840
2030/31	0	193,523	198,652	45,000	2,421,063	172,045	0	$3,030,283
2031/32	0	193,523	198,652	45,000	2,321,063	172,045	0	$2,930,283
2032/33	0	193,523	198,652	45,000	2,348,332	172,045	0	$2,957,553
2033/34	0	193,523	198,652	45,000	2,448,332	172,045	0	$3,057,553
Total	$300,000	$3,125,234	$4,903,111	$450,000	$23,419,759	$2,604,450	$0	**$34,802,555**

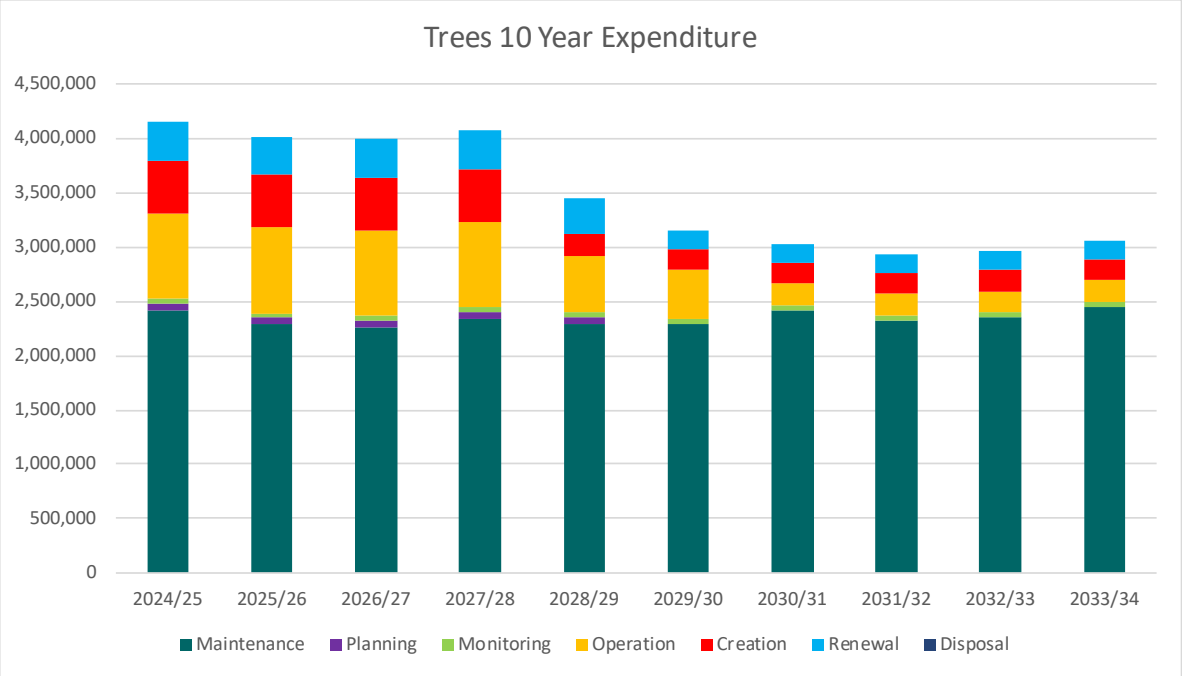


Figure 10: 10-year expenditure profile for trees for each lifecycle phase

6.3 Valuation forecasts

The best available estimate of the value of assets included in this AMP are shown below. The assets are valued at a fair value at cost to replace service capacity and comprise cost of planting a new tree @ $275 each.

Replacement Cost (Current/Gross)	$16,754,004
Depreciable Amount	Not applicable to Trees assets.
Depreciated Replacement Cost	Not applicable to Trees assets.
Depreciation	Not applicable to Trees assets.

6.4 Key assumptions in financial forecasts

- All data used in this AMP is current as of October 2023
- The forecast 10-year expenditure profile is provided in 2024 dollars
- Long-Term Financial Plan will be adjusted annually to account for cost index increases and utility cost anomalies.
- Historical trends in storm events are reliable forecast for future budget planning
- Climate Risk Assessments are used as a guide to inform budget planning
- Community levels of service expectations remain consistent
- Changes in legislation do not impact the service levels
- Trees subjected to vandalism may delay or suspend planting in that location pending further assessment.
- Resources availability is not impacted because of pandemic, or other State Emergencies.
- Trees provided by developers have been grown in accordance with best practice methods.

6.5 Forecast reliability and data confidence

The forecast costs, proposed budgets, and valuation projections in this AMP are based on the best available data. For effective asset and financial management, it is critical that the information is current and accurate. Data confidence is classified in accordance with the table below.

Table 19: Data confidence grades description

Confidence grade	Description
A. Very high	Data based on sound records, procedures, investigations, and analysis, documented properly, and agreed as the best method of assessment. Dataset is complete and estimated to be accurate ± 2%.
B. High	Data based on sound records, procedures, investigations, and analysis, documented properly but has minor shortcomings, for example some of the data is old, some documentation is missing and/or reliance is placed on unconfirmed reports or some extrapolation. Dataset is complete and estimated to be accurate ± 10%.
C. Medium	Data based on sound records, procedures, investigations, and analysis which is incomplete or unsupported, or extrapolated from a limited sample for which grade A or B data are available. Dataset is substantially complete but up to 50% is extrapolated data and accuracy estimated ± 25%.
D. Low	Data is based on unconfirmed verbal reports and/or cursory inspections and analysis. Dataset may not be fully complete, and most data is estimated or extrapolated. Accuracy ± 40%.
E. Very low	None or very little data held.

Table 20: Data confidence assessment for different sections of the AMP

Data	Confidence Assessment
Asset Condition Street Trees (ST) Reserve (RT)	 B C
Asset Function	B
Asset Capacity	B
Asset Age Profile	C
Replacement Value	B
Service Levels	B
Demand drivers	C
Asset Creation and Renewal Forecasts	B
Operating and Maintenance Forecast	B

6.6 Monitoring and review

This AMP will be reviewed during the annual budget planning process and revised to show any material changes in service levels, risks, forecast costs and proposed budgets as a result of budget decisions.

Cost changes will be reviewed annually, and any changes needed to the Table of Section 6.2 will be published separately to this plan.

The AMP will be reviewed and updated every four years to ensure it represents the current service level, asset values, forecast operations, maintenance, renewals, creation and asset disposal costs and planned budgets. These forecast costs and proposed budget are incorporated into the Long-Term Financial Plan or will be incorporated into the Long-Term Financial Plan once completed.

7. Improvement plan

The following improvement initiatives were identified as part of the development of this AMP and show alignment with the overall Council Strategy.

Table 21: Improvement activities identified during the development of the AMP aligned to the council strategy

Align-ment	Task	Resource	Completion
VN2	Review plans to ensure a balanced species profile which is resilient to the effects of climate change.	Coordinator Arboriculture Arborist specialist	2024
VN2	Explore incentives initiatives to assist residents to maintain trees on their properties.	Sustainability, Coordinator Arboriculture	2027
VN2	Investigate business continuity for bushfire events.	Coordinator Arboriculture Risk team	2025
VN5	Review and expand the adopt a tree program.	Coordinator Arboriculture, Sustainability	2027
E1	Implement a plan to improve data accuracy by 10% through audits/inspections/data collection projects. Adapt practices to international benchmarks.	Coordinator Arboriculture Maintenance	2025
E4	Lead a working group to promote tree value and awareness for internal and external stakeholders.	Coordinator Arboriculture Communications	2024
I1	Map all trees in Reserves located within 25m of a risk target.	Coordinator Arboriculture	2026
I2	Collect tree attribute data to populate a system of calculating a financial value of tree assets based on overall community worth. This can be used to promote the justification of tree expenses.	Coordinator Arboriculture Finance team	2028
I2	Improve alignment between finance cost centres and tree activities	Finance, Area Mgr	2024
P1	Engage with SA power networks to advocate for infrastructure modification alternatives to reduce the need for powerline clearance pruning and allow for large trees to exist near powerlines.	Coordinator Arboriculture Sustainability	2028
P1	Provide feedback to State, on the update to planning and design Codes to advocate for greater protection of trees	Coordinator Arboriculture	2024
P2	Undertake tree species trials with industry stakeholders (TreeNet, Future Trees, SAPN).	Coordinator Arboriculture	2024-2032

Appendix A – Tree valuation example

The City of Melbourne Amenity Tree Valuation (ATV) Method is proposed to be adopted by City of Marion. This method is simple and allows for asset management decisions to be fully costed for value-based scenarios.

The essential elements of the of this ATV method are:

- Base tree value.
- Tree species attributes.
- Tree aesthetics.
- Tree location and tree condition.

The formula assigns a numerical value to each criterion that a tree has or makes to the environment and ultimately determines a monetary value to that tree. It is intended that the ATV can bring a tangible value to a tree should situations arise through development activity or where Council may propose activity that will influence the health of a tree.

It is usually undertaken on trees of cultural value however an example of where it may be applied includes the death of a public tree through negligence or illegal activity associated with adjacent development activity.

The formula relies on Council determining the "value" it assigns to individual criteria of the formula, and specific to the character of the locality.

For the purposes of the Tree AMP the following application shall be used by Council to determine the Amenity Tree Valuation of publicly owned trees.

The basic monetary value of the tree is taken from City of Melbourne value of $12 per centimetre trunk basal area. This in turn was a derivation from the American Council of Tree and Landscape Appraisers and the International Society of Arboriculture. The 2023 adjusted rate **$13.94** per square centimetre trunk basal area.

Value ($) = Basic Value of a standard tree purchased ($) x Species (S) x Aesthetics (A) x Locality (L) x Condition (C)

Example of the urban tree valuation

A tree identified as a mature Araucaria heterophylla (Norfolk Island Pine) of 20m in height and with a Diameter at Breast Height (DBH) of 66 cm growing in a Council reserve near a resident's rear fence line and one of a few examples of the species within the locality. The tree portrays good health, with a structure and form that is typical of the species and considered to be good. The tree has been damaged by unknown persons with the potential cause thought to be herbicide poisoning.

Tree amenity value formula: Value (AV) = Basic Value (BV) x Species (S) x Aesthetics (A) x Locality (L) x Condition (C)

Table 22: Urban tree amenity valuation example

Parameter	Characteristic	Value
Basic Value (BV)	DBH= 66 cm, BV=(π(DBH)^2/4) x $13.94 16.67	$47,691
Species (S)	trees of long-life span (more than 150 years) slow growth rate	1.0
Aesthetics (A)	Solitary feature specimen tree	1.0
Locality (L)	In City Park or Reserve, significant street near City Centre	2.0
Total Tree Condition (C)	Good health Score - 24	1.0
Amenity Tree Value (AV)	Basic Value (BV) x Species (S) x Aesthetics (A) x Locality (L) x Condition (C)	$95,382

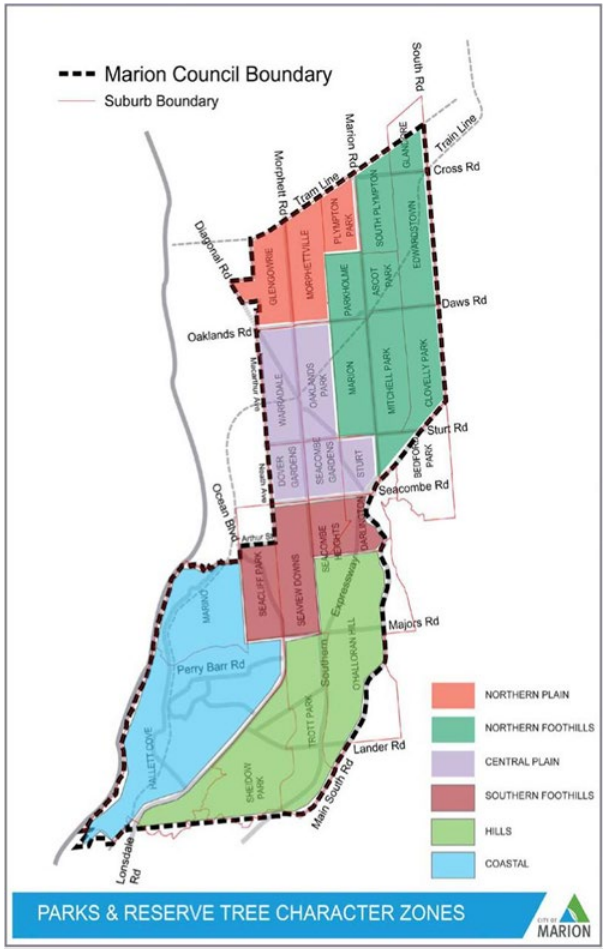
Appendix B – Tree species selection

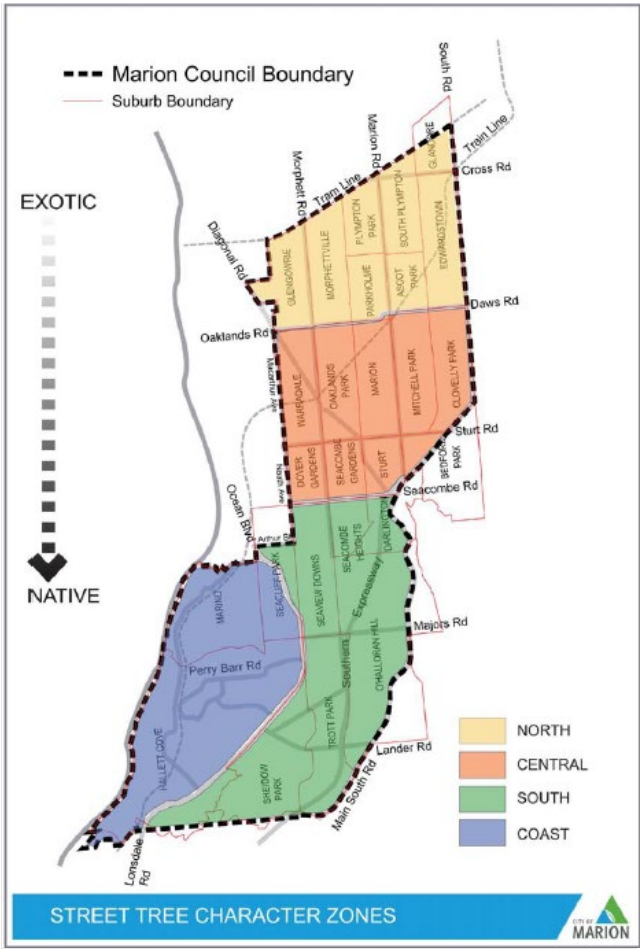
The tables in this Appendix function as a guide to tree species selection for City of Marion. Tree species have been selected to complement and strengthen local character. The suggested list aligns with tree species recommendations within the City of Marion Streetscape Design Guidelines 2016

For Parks and Reserves trees, the suggested species will make up most plantings within the described area but not exclusively. Tree species selection throughout the reserve network is guided by the Open Space policy and its reserve classifications.
For Street trees, several relevant factors including parameters within the street will determine street tree species selection. Data from species diversity analysis will also inform appropriate species selection. Streetscape changes will always include a resident notification process (letter drop/street signage) prior to tree planting.

Rainfall:

Average annual rainfall is between 442mm and 446mm for all zones.





Park and reserve tree character zones

	Suburb	Soil description	Landscape description	Pre-European vegetation potential directions	Specimen tree potential directions
Northern Plains	Glengowrie	Red brown earths (red brown clay to red brown sandy clay)	Plains Grasslands	• *Acacia pycnantha* (Golden Wattle) • *Allocasuarina verticillata* (Drooping Sheoak) • *Callitris gracilis* (Southern Cypress Pine) • *Eucalyptus porosa* (Mallee Box) • *Eucalyptus leucoxylon ssp. leucoxylon* (SA Blue Gum) • *Eucalyptus camaldulensis* (River Red Gum)	• *Pinus canariensis* (Canary Island Pine) • *Fraxinus angustifolia 'Raywood'* (Claret Ash) • *Quercus sp.* (Oaks) • *Ficus sp.* (Figs) • *Acer sp.* (Maples) • *Corymbia sp.* (Bloodwoods) • *Cedrus sp.* (Cedars) • *Araucaria sp.* (Southern conifers)
	Morphettville	Red brown earths, Alluvial soils (through Sturt River)	Plains Watercourse		
	Plympton Park	Red brown earths, (red brown clay to red brown sandy clay)	Footslopes Plains Grasslands		
Northern Foothills	Ascot Park	Red brown earths	Footslopes	• *Acacia melanoxylon* (Blackwood) • *Acacia pycnantha* (Golden Wattle) • *Allocasuarina verticillata* (Drooping Sheoak) • *Callitris gracilis* (Southern Cypress Pine) • *Eucalyptus camaldulensis* (River Red Gum) • *Eucalyptus leucoxylon ssp. leucoxylon* (SA Blue Gum) • *Eucalyptus microcarpa* (Grey Box) *Eucalyptus porosa* (Mallee Box) • *Pittosporum angustifolium* (Native Apricot)	• *Acer sp.* (Maples) • *Angophora sp.* (Angophora) • *Araucaria sp.* (Southern conifers) • *Cedrus sp.* (Cedars) • *Corymbia sp.* (Bloodwoods) • *Ficus sp.* (Figs) • *Fraxinus angustifolia* 'Raywood' (Claret Ash) • *Pinus canariensis* (Canary Island Pine) • *Quercus sp.* (Oaks)
	Bedford Park	Heavy red brown clay to red brown clay	Footslopes		
	Clovelly Park	Red brown earths	Footslopes		
	Edwardstown	Red brown earths	Footslopes		
	Glandore	Red brown earths, (red brown clay to red brown sandy clay)	Footslopes, Plains Grasslands		
	Marion	Red brown earths, Alluvial soils (through Sturt River)	Footslopes, Watercourse		
	Mitchell Park	Red brown earths	Footslopes		
	Parkholme	Red brown earths	Footslopes		
	South Plympton	Red brown earths	Footslopes		

	Suburb	Soil description	Landscape description	Pre-European vegetation potential directions	Specimen tree potential directions
Central Plain	Dover Gardens	Terra rossa	Plains	• *Acacia pycnantha* (Golden Wattle) • *Allocasuarina verticillata* (Drooping Sheoak) • *Callitris gracilis* (Southern Cypress Pine) • *Eucalyptus camaldulensis* (River Red Gum) • *Eucalyptus microcarpa* (Grey Box) • *Eucalyptus porosa* (Mallee Box) • *Pittosporum angustifolium* (Native Apricot)	• *Pinus canariensis* (Canary Island Pine) • *Quercus sp.* (Oaks) • *Ficus sp.* (Figs) • *Acer sp.* (Maples) • *Corymbia sp.* (Bloodwoods) • *Cedrus sp.* (Cedars) • *Araucaria sp.* (Southern conifers) • *Brachychiton sp.* (Kurrajongs)
	Oaklands Park	Red brown earths (red brown clay to red brown sandy clay)	Plains Grasslands		
	Seacombe Gardens	Terra rossa	Plains		
	Sturt	Terra rossa	Plains		
	Warradale	Red brown earths (red brown clay to red brown sandy clay)	Plains Grasslands		
Southern Foothills	Darlington	Shallow red-brown to grey-brown soils with shale and limestone deposits	Footslopes	• *Acacia pycnantha* (Golden Wattle) • *Allocasuarina verticillata* (Drooping Sheoak) • *Callitris gracilis* (Southern Cypress Pine) • *Eucalyptus camaldulensis* (River Red Gum) • *Eucalyptus microcarpa* (Grey Box) • *Eucalyptus porosa* (Mallee Box) • *Melaleuca lanceolate* (Dryland Tea-tree) • *Pittosporum angustifolium* (Native Apricot)	• *Pinus canariensis* (Canary Island Pine) • *Ficus sp.* (Figs) • *Cedrus sp.* (Cedars) • *Araucaria sp.* (Southern conifers)
	Seacombe Heights	Shallow red-brown loams over limestone	Plains		
	Seaview Downs	Shallow red-brown loams over limestone	Plains		
	Seacliff Park	Shallow red-brown loams over limestone	Plains		

	Suburb	Soil description	Landscape description	Pre-European vegetation potential directions	Specimen tree potential directions
Hills	O'Halloran Hill	Shallow red-brown to grey-brown soils with shale and limestone deposits	Footslopes	• *Acacia pycnantha* (Golden Wattle) • *Allocasuarina verticillata* (Drooping Sheoak) • *Eucalyptus porosa* (Mallee Box) • *Eucalyptus camaldulensis* (River Red) • *Callitris gracilis* (Southern Cypress Pine) • *Melaleuca lanceolate* (Dryland Tea-tree) • *Pittosporum angustifolium* (Native Apricot)	• *Pinus canariensis (*Canary Island Pine*)* • *Ficus sp. (*Figs*)* • *Araucaria sp. (*Southern conifers*)*
	Sheidow Park	Shallow red-brown loams over limestone	Plains		
	Trott Park	Shallow red-brown loams over limestone	Plains		
Coast	Hallett Cove	Shallow red-brown loams over limestone	Plains Footslopes & Swamp flats	• *Eucalyptus porosa* (Mallee Box) • *Eucalyptus camaldulensis* (River Red Gum) • *Acacia pycnantha* (Golden Wattle) • *Allocasuarina verticillata* (Drooping Sheoak) • *Pittosporum angustifolium* (Native Apricot) • *Melaleuca lanceolate* (Dryland Tea-tree) • *Callitris gracilis* (Southern Cypress Pine)	• *Pinus canar*iensis (Canary Island Pine) • *Ficus sp.* (Figs) • *Cedrus sp.* (Cedars) • *Araucaria sp.* (Southern conifers)
	Marino	Brown sandy to clayey soils often calcareous	Coastal Cliffs		

Street character zones

	Suburb	Existing dominant species	Landscape description	Soil description	Visual character considerations	Potential species directions
North	Ascot Park	*Agonis flexuosa*	Footslopes	Red brown earths	Tree species have been selected in response to the built and historical form of the Northern suburbs. Scaled deciduous plantings will provide sustainable solar gains through Winter and the provision of shade through the summer months.	• *Agonis flexuosa (Willow Myrtle)* • *Angophora costata (Smooth barked apple)* • *Celtis sp. (Hackberry)* • *Corymbia maculata (Spotted Gum)* • *Eucalyptus lecoxylon megalocarpa (Large fruited SA Blue Gum)* • *Fraxinus angustifolia 'Raywood' (Claret Ash)* • *Jacaranda mimosifolia (Jacaranda)* • *Koelreuteria sp. (Rain tree)* • *Lagerstromia sp. (Crepe Myrtle)* • *Lophostemon confertus (Brushbox)* • *Platanus x acerifolia (London Plane Tree)* • Pyrus chantcleer (Flowering Pear)
	Edwardstown	*Callistemon* 'Kings Park Special'	Footslopes	Red brown earths		
	Glandore	*Callistemon* 'Kings Park Special'	Footslopes, Plains Grasslands	Red brown earths, (red brown clay to red brown sandy clay)		
	Glengowrie	*Lophostemon confertus*	Plains Grasslands	Red brown earths (red brown clay to red brown sandy clay)		
	Morphettville	*Callistemon* 'Kings Park Special'	Plains, Watercourse	Red brown earths, Alluvial soils (through Sturt River)		
	Parkholme	*Eucalyptus leucoxylon* *Lophostemon confertus*	Footslopes	Red brown earths		
	Plympton Park	*Callistemon* 'Kings Park	Footslopes, Plains Grasslands	Red brown earths, (red brown clay to brown sandy clay)		
	South Plympton	*Callistemon* 'Kings Park Special'	Footslopes	Red brown earths		
Central	Bedford Park		Footslopes	Heavy red brown clay to red brown clay	Central Tree Character theme will provide links through to its cultural heritage with connections through to the Northern precincts. A variety of evergreen and deciduous species will allow planting allocations to be sensitive to its surrounds. Scale plantings will offset the densification of the surrounding urban form and provide colourful corridors.	• *Agonis flexuosa* (Willow Myrtle) • *Angophora costata* (Smooth barked apple) • *Celtis sp*. (Hackberry) • *Corymbia maculata* (Spotted Gum) • *Corymbia eximia 'nana'* (Dwarf Yellow Bloodwood) • *Eucalyptus lecoxylon megalocarpa* (Large fruited SA Blue Gum) • *Eucalyptus sideroxylon* (Ironbark) • *Eucalyptus mellidora* (Yellowbox) • *Eucalyptus torquata* (Coral Gum) • *Geijera parvifolia* (Wilga) • *Lagerstromia sp*.(Crepe Myrtle) • *Lophostemon confertus* (Brushbox) • *Pistachia chinensis* (Chinese pistachio) • *Platanus x acerifolia* (London Plane Tree) • *Pyrus chanticleer* (Flowering Pear) • *Tilia rubra* (Red Cottonwood) • *Triadica sebiferum* (Chinese Tallowtree)
	Clovelly Park	*Callistemon* 'Kings Park Special'	Footslopes	Red brown earths		
	Dover Gardens	*Eucalyptus sp.*	Plains	Terra rossa		
	Marion	*Eucalyptus leucoxylon*	Footslopes, Watercourse	Red brown earths, Alluvial soils (through Sturt River)		
	Mitchell Park	*Eucalyptus leucoxylon*	Footslopes	Red brown earths		
	Oaklands Park	*Eucalyptus leucoxylon*	Plains Grasslands	Red brown earths (red brown clay to red brown sandy clay)		
	Seacombe Gardens	*Eucalyptus sp.*	Plains	Terra rossa		
	Sturt	*Eucalyptus sp*	Plains	Terra rossa		
	Warradale	*Callistemon* 'Kings Park Special'	Plains Grasslands	Red brown earths (red brown clay to red brown sandy clay)		

	Suburb	Existing dominant species	Landscape description	Soil description	Visual character considerations	Potential species directions
South	Darlington	*Koelreutera paniculata*	Footslopes	Shallow red-brown to grey-brown soils with shale and limestone deposits	The Southern Tree Character theme will promote its open spaces and newly development form. Evergreen species will enhance the integration of its built form and its surrounds. Green leafy corridors will support the existing infrastructure and provide sustainable links through to open areas.	• *Agonis flexuosa* (Willow Myrtle) • *Celtis sp.* (Hackberry) • *Cupaniopsis anacardioides* (Tuckeroo) • *Eucalyptus lecoxylon megalocarpa* (Large fruited SA Blue Gum) • *Eucalyptus sp.* (Gum) • *Eucalyptus torquata* (Coral Gum) • *Fraxinus angustifolia* 'Raywood' (Claret Ash) • *Geijera parvifolia* (Wilga) • *Koelreuteria sp.* (Rain tree) • *Platanus x acerifolia* (London Plane Tree) • *Sophora japonica* (Japanese Pagoda) • *Ulmus parvifolia* (Chinese Elm)
	Seacombe Heights	*Eucalyptus sp.* *Agonis flexuosa*	Plains	Shallow red-brown loams over limestone		
	Seaview Downs	*Eucalyptus sp.*	Plains	Shallow red-brown loams over limestone		
	Seacliff Park	*Eucalyptus sp.*	Plains	Shallow red-brown loams over limestone		
	O'Halloran Hill	*Celtis australis* *Ulmus parvifolia*	Footslopes	Shallow red brown to grey-brown soils with shale and limestone deposits		
	Trott Park	*Acer negundo* *Cupaniopsis sp.* *Koelreuteria sp.* *Pyrus sp.*	Plains	Shallow red-brown loams over limestone		
	Sheidow Park	*Koelreuteria sp.* *Pyrus sp.* *Ulmus sp.*	Plains	Shallow red-brown loams over limestone		
Coastal	Hallet Cove Park	*Callistemon sp.* *Eucalyptus sp.* *Ulmus parvifolia*	Plains, Footslopes and Swap flats	Shallow red-brown loam over limestone	The Characteristics of species suited to the Coastal theme, include Trees that are sustainable and enhance the natural surrounding ecosystem. Species have been selected that will establish and thrive within surrounding conditions. Scaled plantings will complement but be sensitive to panoramic views.	• *Agonis flexuosa* (Willow Myrtle) • *Allocasuarina verticillata* (Drooping Sheoak) • *Araucaria sp.* (Southern conifers) • *Celtis sp.* (Hackberry) • *Cupaniopsis anacardioides* (Tuckeroo) • *Eucalyptus lecoxylon megalocarpa* (Large fruited SA Blue Gum) • *Eucalyptus porosa* (Mallee Box) • *Eucalyptus sp.* (Gum) • *Eucalyptus torquata* (Coral Gum) • *Fraxinus angustifolia* 'Raywood' (Claret Ash) • *Geijera parvifolia* (Wilga) • *Koelreuteria sp.* (Rain tree) • *Platanus x acerifolia* (London Plane Tree) • *Sophora japonica* (Japanese Pagoda) • *Ulmus parvifolia* (Chinese Elm)
	Marino	*Callistemon sp.* *Eucalyptus sp*	Coastal Cliffs	Brown sandy to clayey soils often calcareous		



Community Engagement Plan



Tree Asset Management Plan

KEY CONTACTS	
Engagement contact	Matt Green and Julie Higgins
Project Lead	Ian Seccafien and Jess Mitchell
Start / end date	Community consultation period 24 Feb – 8 Oct
Budget / Cost centre	*4725.5308*
Funding partners	Nil



Document Amendment Record

Rev	Change Description	Date	Author	Checked
1.0		23//02/2023	Julie Higgins	

Document Management

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CEP endorsement

Elected Members and Mayor	N/A
Executive Leadership team	
Senior Leadership team	Brian Green

Associated key documents

Document name		Owner
Making Marion website	www.makingmarion.com.au/tree-management-framework-2023	Project Team/ Engagement
Frequently asked questions	Appendix 1	Project Team/ Engagement
Key messages	Appendix 2	Project Team/ Engagement
Survey Questions – Making Marion	Appendix 3	Project Team/ Engagement
Engagement and communication tools	Appendix 4	Project Team/ Engagement
Engagement Approach	Appendix 5	Project Team/ Engagement



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1. Project description and background

The City of Marion's Urban Tree assets provide many benefits to our community. Our vision is to have streets and parks which are lined with mature, healthy trees that are a habitat for birds and other wildlife. The community values and appreciates the city's trees for their shade, appearance, and the contribution they make to the environment.

In 2018 Marion council produced a foundation document (Tree Management Framework 2018) to strategically focus its tree management and drive an ambitious tree planting program to increase its existing tree canopy in line with State Government targets. The action plan generated by the document has been largely implemented and the planting program is on track to deliver on its commitments.

As this planting program is implemented the focus of our urban forest management will move to a long-term maintenance phase, and as such the Tree Asset Management Plan (the plan) will define how urban trees;

- should be managed as assets
- the service levels we provide and;
- the funding required to successfully manage them over a 10-year planning period

Project Objectives

Seek feedback on plan objectives, Community Levels of Service and future management expectations.

Inform decision making regarding future resources levels.

2. Engagement scoping statement

Feedback from the community is a key component that has informed the Plan. Four weeks of community consultation occurred on 27 February 2023, running through until 24 March 2023.

Results from the community consultation activities were fed into the draft Tree Asset Management Plan and were reported to Environment Committee 4th April 2023. As the draft plan is now ready for council endorsement, we are required to undertake 21 days engagement.

3. Legislation

Community engagement is required for this project as set out in our Public Consultation Policy, which is a requirement for Council under section 50 of the Local Government Act, 1999.



4. Level of engagement

The **engagement level selection tool** is to assist staff in deciding what level of engagement to select – e.g., *inform, consult, involve, collaborate, or empower*. It is a technical approach and needs to be used in conjunction with the engagement framework and the human elements such as values and expectations.

Score indicates:

1-2 Very low to Low = Inform or Consult

2-3 Low to Moderate = at least Consult

3-4 Moderate to High = Involve or Collaborate

4-5 High to Very High = minimum Involve, consider Collaborate and Empower

Questions to consider	**Very low**	**Low**	**Med**	**High**	**Very high**
1. What is the level of difficulty to find a solution that everyone can live with?			X		
2. What is the potential for community outrage for your project?		X			
3. How much do major stakeholders care about the decision to be made?				X	
4. What degree of input do the community appear to want?				X	
Count number in each column	0	1	1	2	0
Multiply	x1	x2	X2	x4	x5
Enter score		2	2	8	0
Add total of all 5 columns	= 12				
Divide	12/5				
Average score	= 3				
Method	Consult				



5. What good looks like

Community and Stakeholder Engagement on this project has ensured that:

☐ Project materials are provided in an accessible manner and consider:

- Language
- Digital literacy level
- Demographic i.e., elderly

☐ There are clear accessible methods for the community to provide feedback

- Remotely via online means
- Face to face with a project team member
- Filling out hard copy forms at a council facility

☐ Every attempt has been made whilst considering the local area, to ensure that awareness of the project and how to provide feedback is maximised through best practice communications and engagement techniques.

☐ Engagement activities will be evaluated by the project team and lessons learned will be incorporated into future project engagements.



6. Stakeholder identification and analysis

CoM stakeholder listing has been checked to ensure all key stakeholders are included ☐

Stakeholder	**Level of interest** (high, medium, or low)	**Level of influence** (high, medium, or low)	**Why are we engaging?**	**Level of engagement**	**Engagement method(s)**	**Due date**	**Responsibility**
Resilient South Partners	High	Medium	• To provide awareness of the engagement and provide opportunity to contribute	• Consult	• Email • Electronic survey	Late February 2023 onwards	Project team
Elected Members and the Mayor	High	Medium	• Awareness of project in their electorate • Endorsement and support with engagement •	• Consult	• Ward briefing • Phone / email	Ongoing	ELT/SLT / Project team / engagement
Kaurna Community	Medium	Medium	• To provide awareness of the engagement and provide opportunity to contribute	• Inform	• Email / face to face	Late February 2023 onwards	Engagement team
General Public/Wider Community	Medium	Medium	• Create a broader awareness across the CoM	Inform	• Green Thymes eNewsletter • Media Release • Website article • Facebook and social posts	Late February 2023 onwards	Engagement/Project team
Associations / Friends Groups	High	Medium	• To provide awareness of the engagement and provide opportunity to contribute	Consult	• Email	Late February 2023 onwards	Project team
Industry Groups (Treenet, Conservation SA (South Australian), Arboriculture Australia) Landscape SA	High	Medium	• Awareness of project and opportunity to contribute	Inform	• Green Thymes eNewsletter • Media Release • Website article • Facebook and social posts	Late February 2023 onwards	Project team



7. Engagement activity timeline

Date	February 2023	March 2023	April 2023	May 2023	June 2023	July 2023	August 2023	September 2023
Activity								
GM (General Manager) Signoff Engagement Plan								
Internal staff notification								
Internal Notification/ Mayor & Elected Members								
Social Media posts: • Engagement open post • Reminder that engagement is closing soon								
Emails to key stakeholders and groups / associations								
Website – Making Marion (including EDM to registered users)								
Green Thymes eNewsletter								
Council facilities flyer with QR code to the survey (i.e. Libraries, Community Centers)								
Social Media posts: • Engagement open post • Reminder about drop-in session • Reminder that engagement is closing soon								
Evaluate feedback and develop community feedback report for GC								
What we heard report back to the community								
Draft Plan to GC								12th September
Draft Plan shared with community - 21 days community consultation period								18th September



Appendix 1 – Frequently asked questions

What will happen with the feedback?

Council values all feedback received on this draft plan and your feedback will be reported to council for review and used to assist in developing the Tree Asset Management Plan. Council will share the final plan with the community and Making Marion participants and project followers.

What is an asset management approach?

Council seeks to maximise value to ratepayers and ensure sustainable services by optimising the use of our assets. Council trees are a physical asset and decisions made regarding their retention, removal or species type are largely made in our operations space every day.

These decisions are affected by consulting arborists, material suppliers, contractors, community, landscape architect, developers, and a range of others all of whom influence the way Council trees are managed, that in turn influence the performance or benefits public trees provide and Council's ability to deliver greening targets.

Does this mean Council will be planting more trees?

Yes, council has a target to increase its urban tree canopy by 20% from its existing level of 13.1% in line with the SA Government targets set. To achieve this, we are planting 4,300 trees each year across the city and hope to have the majority of these trees planted by 2027.

I would like a street tree planted in front of my property how do I request this?

You can lodge a request for tree planting and other tree related services through our customer portal or contact our Customer Service team on **8375 6600.**

I have an issue with a specific tree in my street or local reserve, how do I raise this issue?
As above, once lodged one of our trained Arborist will inspect the tree and contact you to discuss any works which may be required.

Does this mean Council will be planting diverse types of trees?
We plant a wide variety of species across the city and there are many factors that are taken into consideration such as verge widths, location, underground and above ground services which restrict the species we can use. Our species palate is available in our Tree Management Framework and we are committed to finding new species adaptable to climate change to ensure our tree population is protected against pest and disease problems.

How do I contact the project team?

Contact the team on **8375 6600** or by emailing ian.seccafien@marion.sa.gov.au



Appendix 2 – Key messages

Managing our urban trees

- The City of Marion is currently reviewing how it manages urban trees on council land.
- We are aware of how important trees are to our community and we would like to get some further information from you to help shape the management priorities over the next 10 years.
- We are moving to a strategic approach that values trees as assets.
- Council has a target to increase its urban tree canopy by 20% from its existing level of 13.1% in line with the SA Government targets set. To achieve this, we are planting 4,300 trees each year across the city and hope to have the majority of these trees planted by 2027.
- Community feedback will be key in assisting the City of Marion to consider local resident's issues, views, concerns, and ideas.



Appendix 3 – Survey Questions – Making Marion

1. **What best describes your relationship with the City of Marion? (Checkbox)**

- I own a property
- I rent a property
- I work in the area
- I live here
- I visit the area regularly
- I am interested in the area

2. **What suburb do you live in? (Free text)**

3. **Please indicate your age (check box)**

- Under 20
- 20-30
- 30-45
- 45-60
- 60+

4. **What suburb/s are you interested in? (Short free text)**

5. **Trees are important in urban areas (Likert scale)**

- Definitely agree
- Somewhat agree
- Neither agree nor disagree
- Somewhat disagree
- Definitely disagree

6. **I like having trees on my own property (Likert scale)**

- Definitely agree
- Somewhat agree
- Neither agree nor disagree
- Somewhat disagree
- Definitely disagree

7. **I like my neighbours having trees (Likert scale)**

- Definitely agree
- Somewhat agree
- Neither agree nor disagree
- Somewhat disagree
- Definitely disagree



8. I like the type of trees being planted by the City of Marion

- Definitely agree
- Somewhat agree
- Neither agree nor disagree
- Somewhat disagree
- Definitely disagree

9. **I know the name of the street trees that I see most in the City of Marion (Likert)**

- Definitely agree
- Somewhat agree
- Neither agree nor disagree
- Somewhat disagree
- Definitely disagree

10. I like street trees on my street (Likert)

- Definitely agree
- Somewhat agree
- Neither agree nor disagree
- Somewhat disagree
- Definitely disagree

11. I am easily able to walk along shaded footpaths within the City of Marion (Likert)

- Definitely agree
- Somewhat agree
- Neither agree nor disagree
- Somewhat disagree
- Definitely disagree

12. I can see areas where more trees need to be planted within the City of Marion (Dropdown)

Yes/No

12.1 What suburb and reserve / street name?

13. I think that trees create more problems than benefits (dropdown)

Yes/No

13.1 Why do you think this? (Short Response)

14. Falling tree limbs concern me (Likert)

- Definitely agree
- Somewhat agree
- Neither agree nor disagree
- Somewhat disagree
- Definitely disagree



15. Trees make too much mess. (Likert)

- Definitely agree
- Somewhat agree
- Neither agree nor disagree
- Somewhat disagree
- Definitely disagree

16. Trees limit solar panel productivity.(Likert)

- Definitely agree
- Somewhat agree
- Neither agree nor disagree
- Somewhat disagree
- Definitely disagree

17. I can see areas where street and/or reserve trees need to be better maintained by the City of Marion (dropdown)

- Yes
- No

17.1 What suburb and reserve / street name?

17.2 What suburb and street name

18. I would plant/retain trees on my property if incentives were provided (dropdown)

- Yes
- No

19. It is reasonable to remove all trees on a property to allow development (dropdown)

- Yes
- No
- Unsure

20. It is reasonable to remove a few trees on a property to allow development (dropdown)

- Yes
- No
- Unsure

21. Every property should have at least one street tree in front of it (dropdown)

- Yes
- No



- Unsure

22. I am willing to provide supplementary watering when a new street tree is planted at the front of my house (e.g. 1 bucket per week) (dropdown)

- Yes
- No

23. Loss of tree canopy on private land (section header)

Like most areas in Adelaide, the tree canopy on private residential land within the City of Marion is decreasing.

24. How do you think the City of Marion should overcome this challenge? (Likert)

- Accept the loss of trees on private land.
- Campaign for improved tree protection laws (part of the State Government planning laws).
- Raise community awareness of the value of trees
- Provide incentives for property owners to protect / retain trees on private land.
- Plant more trees on streets and reserves.
- Other

25. Conflict between street trees and other services (section title)

Establishing large, healthy street trees can be costly and challenging in some areas due to verge widths, powerlines, water availability, car parking and other factors.

This problem often exists in older commercial precincts, and older suburbs that are experiencing infill development.

26. How do you think the City of Marion should overcome these challenges?

- Not in invest in trees in tricky areas.
- Increase investment in trees in tricky areas by reducing council spending in other areas
- Increase investment in trees in tricky areas by increasing council rates.
- Advocate that other parties be required to share the cost of establishing trees in tricky areas (e.g. electricity networks undergrounding powerlines).
- Advocate that State Government invests in trees in tricky areas
- Other

27. Impact of climate change on trees (section header)

Climate change projections for Adelaide indicate increased in extreme heat events and an overall reduction in rainfall. Whilst trees provide benefits in reducing these impacts, some trees are not expected to survive future extreme heat and drought conditions.

28. **How do you think the City of Marion should overcome this challenge?**

- Continue with like-for-like replacements of trees (low climate resilience).
- Gradually replace trees with a single climate-resilient species on each street (moderate climate resilience).
- Gradually replace trees with a variety of climate-resilient species on each street (high climate resilience).



- Other

29. Do you have any other comments about trees in the City of Marion?

- (short response)



Appendix 4 - Engagement and communication tools (highlight appropriate tools)

Tool	Description
Making Marion and Website	Develop a comprehensive project page Create a community survey Frequently Asked Questions (FAQs) Illustrative images / concept plans Link to Making Marion project page from other channels Use of EDM (Electronic Direct Mall)
Paper based surveys	Make sure available for people who don't have online access
Letters/notifications	Distributed to local stakeholders at key project stages
Newspaper advertising	Where there is a requirement under the LG Act
Door knocking and home visits	Residents and businesses in close proximity to the work zones and all businesses along the alignment will be door knocked to ensure that they are aware of project impacts
Electronic Direct Mail (EDM) for registered stakeholders	Sent to local stakeholders at key project stages
Social media channels • Facebook updates (channel for project feedback) • Twitter (operational announcements) • Instagram (progress updates / good news stories)	To promote projects, providing opportunity for feedback To inform the community of good news stories, project notifications, works notifications, and to provide an easily accessible forum for users to provide feedback to the project team
Static displays / signage on site	Display of project update information at key milestones (QR code to Making Marion)
Community Information sessions / drop-in sessions / workshops	Sessions to be undertaken at key stages throughout the project development/delivery
Meetings with stakeholder groups	Meetings to be undertaken at key stages throughout the project/delivery
Community group presentations	Briefings to be offered to local community groups to keep them informed of the project progress
Proactive Media – good news stories / opportunities for promotion	Opportunities for proactive media with regard to project milestones will be identified in advance by project team
Virtual Project Room	Hosted by project lead and engagement to provide project information for stakeholders



Appendix 5 – Engagement approach

The aim of our community engagement activities is to work directly with the relevant stakeholders throughout the process to ensure that potential concerns and aspirations are understood, considered, and reflected (where considered appropriate).

Councils' engagement activities follow the key International Association of Public Participation (IAP2) principles to ensure that a robust community engagement process is delivered.

The IAP2 engagement spectrum (below) identifies a number of levels at which stakeholders can participate in the decision-making process; this will be used by the project team to determine the scope of public participation in strategic and planned approaches to stakeholder participation throughout the planning, design, construction, and delivery of the project.

Council is committed to delivering engagement that is;

- genuine
- inclusive and respectful
- fit for purpose
- early and ongoing
- informed and transparent
- a relationship-based, collaborative approach
- builds upon previous engagement where applicable
- ensures that stakeholders understand how their feedback has been considered reviewed and improved

INCREASING IMPACT ON THE DECISION

	INFORM	CONSULT	INVOLVE	COLLABORATE	EMPOWER
PUBLIC PARTICIPATION GOAL	To provide the public with balanced and objective information to assist them in understanding the problem, alternatives, opportunities and/or solutions.	To obtain public feedback on analysis, alternatives and/or decisions.	To work directly with the public throughout the process to ensure that public concerns and aspirations are consistently understood and considered.	To partner with the public in each aspect of the decision including the development of alternatives and the identification of the preferred solution.	To place final decision making in the hands of the public.
PROMISE TO THE PUBLIC	We will keep you informed.	We will keep you informed, listen to and acknowledge concerns and aspirations, and provide feedback on how public input influenced the decision.	We will work with you to ensure that your concerns and aspirations are directly reflected in the alternatives developed and provide feedback on how public input influenced the decision.	We will look to you for advice and innovation in formulating solutions and incorporate your advice and recommendations into the decisions to the maximum extent possible.	We will implement what you decide.

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Source: https://iap2.org.au/wp-content/uploads/2020/01/2018_IAP2_Spectrum.pdf

12.7 Greater Adelaide Regional Plan Discussion Paper	
Report Reference	GC231128R12.7
Originating Officer	Senior Strategic and Policy Planner – David Barone
Corporate Manager	Manager Development and Regulatory Services – Warwick Deller-Coombs
General Manager	General Manager City Development – Tony Lines

REPORT OBJECTIVE

To seek Council's endorsement on a submission to the State Planning Commission regarding the Greater Adelaide Regional Plan Discussion Paper.

REPORT HISTORY

Report Reference	Report Title
PDC231010R9.1	Greater Adelaide Regional Plan Discussion Paper

EXECUTIVE SUMMARY

The Greater Adelaide Regional Plan (GARP) Discussion Paper aims to explore ideas for the future growth of the Greater Adelaide area for the next 30 years through stimulating discussion amongst all stakeholders and informing the preparation of the GARP next year (2024).

The Discussion Paper was released for consultation until 6 November 2023, although Councils were granted an opportunity to finalise and submit their comments immediately following their November meetings.

Staff have held two workshops with the Development Services Team and a broader cross-organisation workshop, as well as participated in an Inner Southern Region Council staff workshop held by Planning and Land Use Services.

A presentation and brief workshop discussion was held at the Planning and Development Committee's October meeting with further feedback sought from Council Members via feedback sheets exploring matters arising from the Planning and Development Committee discussion and staff feedback.

A draft submission has been prepared which responds to the feedback sought by the State Planning Commission, along with feedback received from staff and Council Members, by identifying for further investigation:

- potential strategic infill sites;
- growth corridor opportunities and their preferred delivery;
- a location for the focus of potential neighbourhood regeneration.

Feedback is provided relating to identifying and protecting Edwardstown as a key employment node (along with neighbouring Melrose Park), and opportunities available for strengthening the open space network and urban forest.

The submission also identifies concerns around actual delivery occurring through development, and the misalignment with the guiding outcomes sought for Greater Adelaide within the Discussion Paper, and that this is particularly highlighted by community feedback received by Council.

RECOMMENDATION

That Council:

1. **Notes the Greater Adelaide Regional Plan Discussion Paper released for consultation.**

2. **Provides a submission to the State Planning Commission, as set out within Attachment 1 of this report, detailing its feedback on the Discussion Paper and further investigations for the draft Greater Adelaide Regional Plan, including identification of the following:**
    a. **Strategic infill sites:**
        - **Edwardstown (former Hills site)**
        - **Clovelly Park**
        - **Warradale Barracks**
        - **171 Morphett Road, Morphettville (bus depot)**
        - **Marion Shopping Centre**
        - **4 Aroona Road Hallett Cove**
        - **Morphettville Racecourse**
    b. **Corridors**
        - **South Road**
        - **Marion Road**
        - **Morphett Road**
    c. **Regenerative Neighbourhoods**
        - **Mitchell Park**

DISCUSSION

The State Planning Commission is required by the Planning, Development and Infrastructure Act, 2016 to prepare Regional Plans which represent a spatial application of the SA Planning Policies. Regional Plans identify the priorities and aims of locations and guide the future directions of the regions. The City of Marion forms part of the Greater Adelaide Region and the 30-Year Plan for Greater Adelaide has been adopted as the current regional plan.

Regional Plans are important strategic statutory documents and guide all future Code Amendments, as well as inform assessments on Restricted Development. It is therefore important that the Regional Plan reflects and responds to the future needs of communities and Council, particularly as the legislation now allows Code Amendments to be proposed, prepared and delivered by private entities/landowners outside of the direct control of Council.

The State Planning Commission is in the process of preparing a new Greater Adelaide Regional Plan (GARP) and has released a Discussion Paper following its initial phase of investigations which have included renewed population projections for the State and Adelaide, along with an assessment of future trends.

It is important to note that the Discussion Paper identifies sites and issues for further investigation within the draft GARP. It does not form the Plan itself. Council will have further opportunity to provide comments on the Draft Regional Plan when it is released by the Statement Planning Commission in 2024.

Attachment 1 is a draft submission for Council endorsement.

Attachment 2 is a summary of feedback received by Council Members.

Key elements of the Discussion Paper

A Summary of the Discussion Paper has previously been provided to Members, however, the key elements of the Discussion Paper have been summarised below under relevant topics.

The ideas represented in the Discussion Paper are not considered to be revolutionary, but rather an evolution of those represented in the 30-Year Plan for Greater Adelaide, particularly as they relate to the City of Marion.

Population and Housing forecasts and growth planning principles.

The Discussion Paper identifies an aspiration to plan for an additional 670,000 people over the next 30 years across greater Adelaide, derived from population projections, and specifically the high scenario modelling prepared. Planning for the high growth scenario has some merit, even if the achievement of this population growth ends of up taking 40 or 50 years (i.e. is slower than planned).

This aspirational population target translates to needing to deliver 300,000 additional houses in the equivalent timeframe, of which approximately 200,000 can be delivered through current planning regime arrangements (i.e. zoned undeveloped urban land or current infill capacity within existing neighbourhoods).

For the Inner South Region (comprising Cities of Marion, Holdfast Bay and Mitcham), the population and housing targets are an additional 28,946 people (to 2041) and approximately 13,800 dwellings.

In planning for these forecasts, the following principles are used to frame considerations for accommodating future growth:

- applying targets for sub-regions (such as Inner South Adelaide) to distribute opportunities (but also responsibility).
- no further encroachment into the Character Preservation Areas (Barossa Valley and McLaren Vale) and Hills Face Zone.
- future lands must take into account existing capacity of land within existing boundaries (i.e. avoid further encroachments into the Environment and Food Production Areas as much as possible).
- plan for and provide more land than is needed to account for where land is not made available for development.
- identification and prioritisation based on transparency of costs to community for differing forms of supply (infill versus greenfield and delivery of trunk and social infrastructure).

Guiding Outcomes

The Discussion Paper frames four guiding outcomes, derived from an assessment of State Planning policies and megatrends likely to influence cities into the future.

1. A greener, wilder and climate resilient environment
2. A more equitable and socially – cohesive place
3. A strong economy built on a smarter, cleaner, regenerative future
4. A greater choice of housing in the right places.

Live Locally Concept

The Discussion Paper identifies a strong direction for future growth areas (be they greenfield or infill) to have an urban form that supports what is being termed ‘Live Locally’. The concept involves people being able to live, work, recreate and socialise within a 15-to-20-minute commutable (ideally walkable) catchment of their home. This has also previously commonly been referred to as the 15-minute city. This requires the transformation of not just growth areas, but established neighbourhoods, particularly how they can support living locally in established locations where land use patterns and road networks do not necessarily support the concept.

Growth investigation – Master planned communities (greenfield) and Satellite Cities

Greenfield and satellite cities are proposed for further investigation in four spines focussed around Roseworthy, Concordia (north-east spine), Two Wells and Riverlea (north-west spine), Murray Bridge in the east (as a satellite city) and Victor Harbor and Goolwa in the south.

Growth investigation – Adelaide City

Adelaide CBD is intended to double the population in the next 20 years.

Growth investigation – Strategic infill sites

Strategic infill sites are large sites of underutilised land that provides for master planned infill developments (such as Tonsley, Bowden or Lightsview) A number of strategic infill sites are identified across Greater Adelaide, including the following locations within the City of Marion:

- Edwardstown – former Hills industry site
- Clovelly Park opposite Flinders University (currently car park on corner of Sturt Road and South Road)

Growth investigation – Corridors

Urban corridors are intended to support increased housing densities and choices near transport and services. Corridors are identified as Stage 2 of the previously implemented corridors along Anzac Highway, Greenhill Road, Prospect Road, and Churchill Road (for example). For Marion, these are identified at Marion Road, Morphett Road, and South Road (northern boundary to Castle Plaza).

Growth investigation– Regenerative neighbourhoods

Regenerative neighbourhoods are identified where concentrations of public housing or ageing housing stock benefit from a coordinated rejuvenation to provide increased densities and a greater diversity of housing choice (including social and affordable). Recent development at Morphettville and current development at Oaklands Green are examples of regenerative neighbourhood development.

A number of scattered locations are identified within the City of Marion, particularly focussed on:

- the perimeter of the Marion Urban Activity Centre triangle;
- adjacent Tonsley station at Mitchell Park;
- Alawoona Avenue Mitchell Park;
- adjacent Woodlands Park station at Edwardstown / Ascot Park;
- Morphettville / Park Holme (around Austral Ave / Tarrana Ave)

General infill

Although not inherently identified within the Discussion Paper as a growth specific policy response, there is reference to an ongoing need and role for general infill development in providing additional housing into the future. There is however an implication of a desire to place less reliance on general infill to achieving targets into the future. This is particularly pertinent in the Inner South Region (comprising Marion, Holdfast and Mitcham Councils) where general infill has made up 83% of new housing in the last 10 years.

Ratio of Greenfield to infill development

The Discussion Paper seeks to explore the proportion of growth between greenfield and urban infill as the right mix moving forward, considering a range of factors (including immediate needs for housing, longer term costs to the community and the social licence for infill). The 30 Year Plan for Greater Adelaide currently has this spit as 85% established urban areas and 15% greenfield development, although more recent trends (post Covid) have identified that this is being delivered at approximately 70% infill and 30% greenfield housing.

Where the final targets land is likely to be derived from further investigations following consultation of the Discussion Paper and the extent to which growth can be accommodated through the investigation areas listed above.

Employment Lands

The following different types of employment land categories are identified to support Greater Adelaide into the future:

- Traditional and freight and logistics – typically larger scale and more intensive, and require 24 hours / 7 days a week operation, supported by access to freight road and rail (e.g. Londsale, Greater Edinburgh Parks).
- Knowledge Intensive – support advanced manufacturing, innovation precincts and typically have good access to knowledge generating institutions (e.g. Universities or hospitals) and a skilled workforce (e.g. Tonsley and Lot 14).
- Population Serving – retail, education, health care and social services as well as car related services (for example).

In examining future employment land needs, the Discussion Paper identifies further investigation of employment growth locations aligned with future greenfield locations. It also identified a need to protect existing employment lands from encroachment from housing growth, however, is silent on the future role and function of Edwardstown in supporting inner south Adelaide.

Open Space and Urban Greening

The Discussion Paper identifies a desire for the GARP to include a new Open Space Strategy for Greater Adelaide that will expand on the existing Metropolitan Open Space System (MOSS) framework. It is intended to:

- integrate a connected network of open space in metropolitan Adelaide.
- provide for desired inter-urban breaks that define townships and urban areas (such as between Marino and Hallett Cove).
- support biodiversity and critical habitats, as well as potential water sensitive urban design and stormwater management functions.

Investigations into GARP will examine the Urban canopy targets that apply to Councils. The intent is to provide a more nuanced approach which considers the context for Council rather than a blanket target across the entire region.

Recommended positions for Council submission

The following range of issues and opportunities have arisen from outcomes identified within an internal cross organisational workshop and additional feedback received by Council Members in response to feedback forms. They are identified within the draft submission. The submission structures a response around the key questions asked within the Discussion Paper:

- How should Adelaide Grow?
- Where should Adelaide Grow?

How Adelaide Should Grow – Guiding Outcomes

The identified guiding outcomes are generally supported, however there are concerns about the translation of the outcomes within the implementation of development. This is principally related to:

- ongoing loss of green canopy within development, and increasingly relying on streets and reserves for canopy cover;
- a need to reconsider how greening is integrated in development and the value it provides to microclimate and amenity for occupants;

- achieving affordable housing targets within inner and middle suburbs, driven in part as a result of a lack of real diversity in housing being delivered through general infill;
- exploring a broad range of mechanisms (beyond just rezoning) which can support diverse housing typologies and sizes in the right places.

How Adelaide Should Grow- Live Locally Concept

Council supports the live locally concept in framing and urban structure for Adelaide as a polycentric city, however this needs to be represented across government strategy, notably public transport.

Where should Adelaide Grow - Strategic Infill Sites

Support for the two identified strategic infill sites, plus additional sites identified for further investigations include:

- Morphettville Racecourse
- Warradale Army Barracks
- 171 Morphett Road, Warradale (current bus depot)
- Marion Shopping Centre
- 4 Aroona Road, Hallett Cove
- additional lots at Clovelly Park adjacent to the those already identified

Where should Adelaide Grow - Corridors

Concern remains for the success in the delivery of corridors to date and this needs further investigation and resolution as part of the GARP. Issues of concern relate to:

- lack of success in development of most corridors to date, meaning there is latent capacity in existing corridors before further expansion is proposed;
- lack of strategic consideration of the role and function of the roads in questions, and their ongoing suitability / desirability as living environments into the future;
- fragmented nature of land ownership and allotment / corridor depths limit the preferred housing outcomes sought for corridors and support “easier” development outcomes;
- there needs to be a greater role for the state in facilitating development of catalyst sites, incentivising consolidation of sites through policy and protection of corridors from underdevelopment.

On this basis, the South Road and Marion corridor are preferred over Morphett Road, noting however that there are some concerns about the potential along South Road, given the limitations imposed by the Tunnel Protection Overlay along the identified extent.

Where should Adelaide Grow - Regenerative neighbourhoods

The extent of regeneration areas identified relative to the City of Marion is insufficient to support coordinated neighbourhood regeneration beyond what would be achieved through general infill.

There is a greater opportunity for coordinated regeneration and strategic acquisition within Mitchell Park to support renewal of this neighbourhood in a location that takes advantage of its strategic location adjacent to Tonsley, Flinders and the rail corridor.

Supporting Infrastructure

GARP will need strategic and transparent investigations into the future infrastructure needs to support growth proposed, including understanding of costs to the community.

There is a glaring absence in consideration of public transport integration and improved infrastructure needs that would support the live locally concept and prioritised growth within established urban areas. Long term commitment to improved public transport is needed to also support the shift away from private car usage and reduce what will be increasing pressure on the existing road network.

Ongoing increase to perviousness through infill development across established areas will place increased pressure on existing stormwater infrastructure within established urban areas. This, along with potential climate change impacts will have serious ramifications for stormwater management that requires a broader catchment management approach. The GARP needs to address how Councils can manage future stormwater flows where limited locations and capacities exist to do this.

Employment lands

The GARP should recognise the Edwardstown / Melrose Park Employment precinct as an important strategic precinct servicing the inner south community with appropriate protections from other land uses and rezoning that would undermine its long-term future. This is supported by strategic planning and investment by Council at Edwardstown, along with the precinct's access to the CBD, nearby education, health and innovation precincts, and a skilled workforce.

Open Space and Urban Greening

There is a need for GARP to provide more analysis and evidence relating to suitable supply of open space with clarity in understanding where shortages exist in locations where additional growth is expected and strategies that prioritise investment of additional open spaces within established urban areas where shortages exist (be that through strategic infill, corridor or regeneration areas, or strategic acquisition).

The biggest loss of urban canopy and greening over the last 10 years is from development, despite planting efforts by Councils. The GARP needs to prioritise greening of development within its recommendations by addressing:

- current gaps in policy in the Planning and Design Code;
- how to place greater value / benefit in retaining existing vegetation in development (planning policy and non-planning levers);
- better integrating tree canopy cover within non-residential development;
- mandatory targets for canopy cover within strategic infill, corridor and regeneration areas that are higher than other locations to reflect their coordinated / masterplanned delivery.

Implementation

The delivery of the GARP in a digital format is supported, particularly if is accompanied by "live" metrics that demonstrate achievement (or otherwise) of targets. However, the implementation needs to consider the following:

- it should be a whole-of-government document and therefore align with, and be administered by, all agencies that influence our urban environments and communities.
- it needs to better reflect and align to the aims Net Zero Target by 2050 committed to by the State Government (there is no acknowledgement of this in the Discussion Paper).
- it needs to make strong and clear recommendations that seek to improve design quality of development, particularly infill development, within the Planning and Design Code.
- there should be an ongoing collaborative approach with Council in preparing the investigations informing the Draft GARP.

Summary

The Regional Plan is an important strategic planning document which will influence state, Council and private sector investment and decision making into the future. Feedback on the Discussion

Paper provides an opportunity to highlight key issues of concern or new opportunities not previously identified for the State Planning Commission's consideration.

In considering its feedback for the Discussion Paper Council should be clear on its strategic spatial priorities, opportunities and challenges, so that these are appropriately represented within any future Regional Plan.

ATTACHMENTS

1. Attachment 1 - GARP Discussion Paper Submission - Draft for GC [**12.7.1** - 19 pages]
2. Summary of Council Member Responses to Feedback form [**12.7.2** - 2 pages]

Greater Adelaide Regional Plan Discussion Paper

Submission of the City of Marion

DRAFT

November 2023



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1. Introduction

The City of Marion recognises the Greater Adelaide Regional Plan (GARP) as an important policy document for our City, Adelaide and our state. It's role is to set the spatial planning framework for Greater Adelaide over the next 30 years.

Council congratulates the State Planning Commission on its Discussion Paper as a way of drawing interest and knowledge of the Regional Plan, as well as calling for and exploring ideas about how Adelaide should be shaped into the future.

This submission has been structured to respond to the key elements of the Discussion Paper, including the key questions of:

- How should Adelaide grow?
- Where should Adelaide grow?

As part of the Inner-South Adelaide sub-region, Council's interests are limited to those parts of the Discussion Paper that will influence our urban form and city structure, and as such, we do not provide any commentary on the issue of greenfield growth for example.

This submission has been prepared through a collaborative workshop across the organisation, aimed at drawing together the range of different skills and interests across the responsibilities of Council that influence land use planning, design, infrastructure, environmental and community development outcomes. Further discussion and feedback was provided with Council Members from initial ideas, opportunities and constraints for the City of Marion.

It draws on existing strategic directions, priorities and commitments identified by Council, noting that our Strategic Plan is in the process of being updated and may further inform our feedback on the Draft GARP into the future.

Whilst all of the commentary and formal submission points listed within this document may not be able to comfortably sit within the future GARP document, they nevertheless provide important context and broader considerations for the Commission, and the Minister for Planning, in implementing the Regional Plan, in order to further evolve and improve the Planning System.

2. How Should Adelaide Grow?

2.1 Guiding Outcomes

The Discussion Paper provides four guiding outcomes that are intended to inform the Regional Plan's ideas and delivery.

As high-level aspirations about how Adelaide should grow, Council supports the Guiding Outcomes. However, there does not appear to be clear translation of how the Regional Plan will ensure the achievement of these outcomes.

Council believes that there should be transparency as to the achievement of the guiding outcomes, through measurement, either through targets or key performance indicators.

A greener, wilder and climate resilient environment.

Ensuring our urban environments are greener and responsive to climate change impacts is important, not only to maintaining and supporting biodiversity, but will play an important role in maintaining amenity and liveability of our urban environments.

Council remains concerned about the state's ability to achieve this guiding outcome. Based on recent analysis on canopy cover across areas where infill development has occurred it is clear that current planning controls and mechanisms are failing to deliver green outcomes for our neighbourhoods.

Investigations informing GARP need to explore new ways of delivering greener development outcomes, above and beyond simply relying on achieving canopy targets within streets and public reserves.

As our urban environments experience hotter days more often, the quality of spaces will benefit from canopy cover and greening, as will the quality of lifestyle and amenity that trees and vegetation provide, making these places for attractive places to live.

There is strong community sentiment on addressing this issue as a priority.

A more equitable and socially cohesive place.

Council recognises that there are increasing challenges to achieving making our cities equitable places. Housing affordability and supply, including rental supply, continues to threaten accessibility to appropriate housing in locations that are accessible to services and employment.

Council remains concerned that affordable housing targets, particularly within inner and middle suburban areas remain difficult to achieve, and considers that there may need to be a greater role for government in delivering such housing outcomes.

Council is concerned that there appears to be a lack of focus on public transport and its integration with land use planning within the Discussion Paper. The distribution of reliable, frequent and convenient public transport is critical to delivering on all of the guiding outcomes, but resonates most with equity, where communities have reduced access to cars, or where public transport is poor are disadvantaged. This also applies to specific cohorts of our community, such as the elderly and children.

Central to understanding what will drive an equitable and socially cohesive place is meaningful engagement with our communities. Meaningful participation and discussion as part of the Regional Planning process needs to remain a priority for the Commission.



The state has invested in public transport and housing growth that increases its usage supports this investment.



The Tonsley Innovation Precinct has successfully grown and diversified the City of Marion 's economy.

A strong economy built on a smarter, cleaner, regenerative future.

Council supports the desire to transition our city's economy into the future. The Tonsley Innovation Precinct is testament to the value in a strategic approach to employment lands.

Achievement of this guiding outcome will require clarity in the future role and function of different employment precincts across Adelaide. Increasingly, inner suburban employment lands are coming under threat to rezoning for housing development.

It is critical that employment lands in these locations are recognised for their strategic importance and protected from further intrusion from forms of development that threaten their long-term sustainability. Increasingly, these precincts also need to be supported by programmed delivery of required infrastructure, supported by the creation of high quality public spaces increasingly required to retain and attract workers.

A greater choice of housing in the right places.

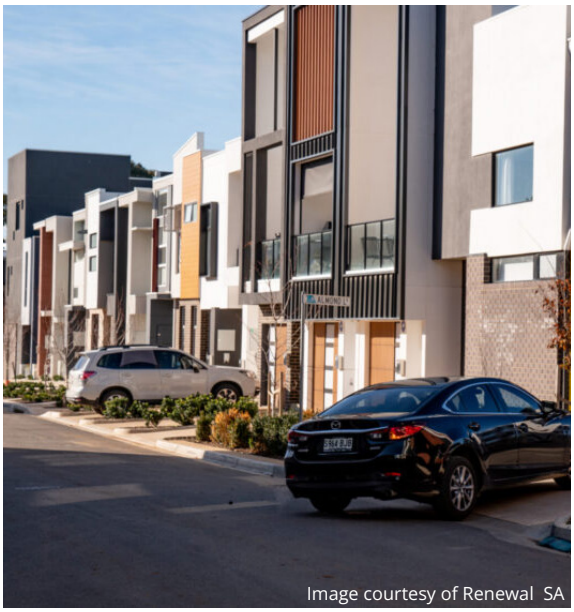
This outcome is supported and is critical in ensuring that the above outcomes are also able to be achieved.

Council is concerned that greater choice and diversity in housing is not being delivered through general infill development within our neighbourhoods.

The GARP needs to address how increased diversity in housing supply, including greater development of apartments, as well as smaller housing formats (single and two bedroom homes) can be meaningfully delivered.

Council believes that this requires more than just rezoning of land and encourages the Commission to investigate the broader range of measures that may be available, both within and outside of the planning system.

There also needs to be broader discussion and agreement amongst the community as to what the "right places" are, to ensure clarity in understanding what this means for how these locations will change over time, particularly if this is intended to cover broader areas than the strategic infill sites and growth corridors.



Recent apartment and terrace housing at Tonsley.



Local centre at Finniss Street, Marion will continue to have an important role in supporting the live locally concept.

2.2 Live Locally Concept

The Live Locally concept is supported by Council as a model from which to base the future structure and form of Adelaide. Council acknowledges the many benefits of this model in supporting:

- equitable access to services and facilities
- more sustainable movement and transport
- walkability and support for healthier lifestyles.

The concept can, and should, be applied not only to new neighbourhoods and those accommodating growth, but also other established neighbourhoods.

The GARP should recognise the challenges of the concept in some neighbourhoods where walkable access to services and facilities is not convenient, either through current land use patterns, topography or the nature of the road network. Within the City of Marion, the suburbs of Hallett Cove, Sheidow Park and Trott Park have these characteristics.

GARP should also consider and provide direction and a range of planning and non-planning system solutions to encourage the evolution of these locations to a model that better supports living locally.

The live locally concept reinforces a polycentric structure to Adelaide, focused on key activity centres and employment nodes. Whilst this is generally supported, the existing public transport network is highly focused on servicing the Adelaide CBD, and will need to be reconsidered to support the range of cross network movements that will be needed to service the different way we want our community to use our city.

In this regard, the GARP needs to strongly correlate with a transport strategy for Adelaide, supported by commitments and investment in public transport service and infrastructure improvements.

The City of Marion is fortunate to have strong public transport infrastructure in place, including two rail lines (Seaford and Flinders), the tram line and a major bus interchange at Marion Shopping Centre. This lends well to supporting living locally, however, the potential growth opportunities identified within the Discussion Paper do not adequately articulate this.

3. Where should Adelaide Grow?

The Commission's Guiding Outcome of "A Greater choice of housing in the right places", is a critical factor in considering how and where Adelaide should grow. The 30 Year Plan for Greater Adelaide provided some basis for a structure for growth, originally centred on planned fixed line and frequent public transport routes (modelled on the AdeLink tram expansion project which has since been abandoned). Notwithstanding some successes around achieving and exceeding targets for housing growth within established urban areas, the degree of success around meaningful housing choice and the right locations remains questionable.

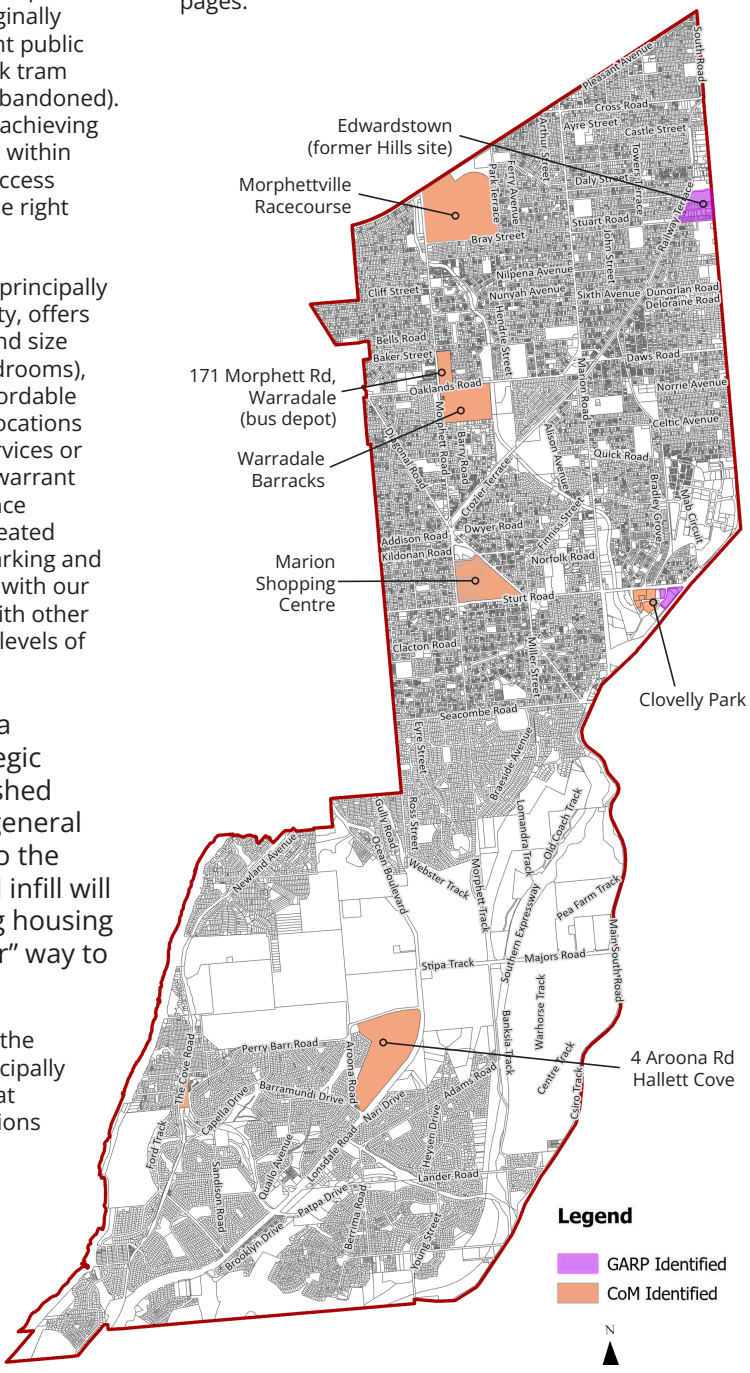
The City of Marion's experience has been principally in the form of infill housing which, in reality, offers very little diversity and choice in format and size (most are detached with three or four bedrooms), and does little in terms of provision of affordable housing outcomes. Infill has occurred in locations that have limited convenient access to services or frequent and reliable public transport to warrant a shift in modes (or in the very least reliance on single car households), and this has created significant issues in regard to on-street parking and traffic volumes that are resonating loudly with our community. This is no doubt consistent with other local government areas where significant levels of infill have occurred.

Council therefore supports the idea of identifying and prioritising strategic locations for growth within established urban areas ahead of reliance on general infill to achieve housing targets into the future, acknowledging that general infill will continue to play a role in delivering housing into the future, given it is an "easier" way to deliver housing.

Over the last 5 years, new housing within the Inner South Region has been derived principally from general infill (83%). Council seeks that the future focus on strategic growth locations takes precedent and allows for reduced reliance on general infill.

3.1 Strategic Infill

Council supports the two identified Strategic Infill sites within the Discussion Paper and suggests additional potential strategic infill sites for further investigation as identified below and on the following pages.



Edwardstown (former Hills site)



Why this site?

- 14.6 hectares site, mostly vacant, zoned Urban Neighbourhood directly adjacent to the Castle Plaza Shopping Centre.
- Excellent connections to Flinders, Tonsley, Marion Centre, CBD, Glenelg and Mitcham Centre.
- State and one other single owner.

Opportunities

- Potential for increased building heights that accommodate apartment housing formats.
- Potential railway station to better link this location to key employment nodes north and south.
- New east-west road link being delivered by DIT.
- Potential for new night-time economy focus in Raglan Avenue main street environment.

Challenges

- Delivery and interruptions from the T2D project (in the short term).
- Contaminated land and limitations for habitable rooms at ground level.
- Rail crossing – should grade separation be programmed/budgeted into the future?
- Short term interface management with established businesses until they relocate/redevelop.

Clovelly Park



Why this site?

- Proximity to both Flinders University and Tonsley as key employment and education nodes.
- Proximity to train line and large areas of open space.
- Underutilised sites with mostly large expanses of at grade parking.

Opportunities

- Mixture of eduction, office and commercial development linking to, and building on, surrounding activities.
- Potential for accommodation (visitor and student) and housing at higher densities, ideally apartment buildings set within a landscape setting connecting to adjacent open space.

Challenges

- Kaurna cultural significance.
- Potentially contaminated land.
- North-south corridor is a major barrier to access and potential detractor of amenity.

Warradale Barracks



Why this site?

- Large land holding under single government ownership
- Potential changes to accommodation needs of Defence Force personnel in Adelaide.
- Excellent access to district open space (Oaklands Estate) and Marion Centre.

Opportunities

- Masterplanned community achieving a range of housing typologies and densities.
- Integrate and link to Sturt Linear Park, including for accomodating broader catchment stormwater capacity
- Accommodate existing mature vegetation that exists across the site.
- Potential for integration of new accommodation for Defence Force personnel on smaller portion of site.
- Potential to integrate / connect to Oaklands Green community.

Challenges

- Potential contamination for parts of the site.
- Availability of the site required Commonwealth Government commitment (and possibly need to relocate facilities)

171 Morphett Rd Warradale (Bus Depot)



Why this site?

- 8.5 hectares of land utilised as bus depot with access to Morphett Road and Oaklands Road. Currently Zoned Employment Zone.
- Single owner (state agency)

Opportunities

- Potential for mixed use development along Morphett Road (to retain employment land function), and medium density housing above and behind.
- Scope for up to 220 dwellings (average net residential density of 35 dwellings/hectare)
- Provide connections to community to rear
- Close to Sturt River Linear Park and Oaklands Estate Open Space (500m)

Challenges

- Arterial road interface / traffic management
- Potentially some contamination of land
- Replacement location for bus depot

Marion Shopping Centre



Why this site?

- Overall site is 34 hectares, potentially a third of which is either underutilised commercial development or at grade parking areas.
- Adjacent to a significant bus interchange and a grade separated rail station (Oaklands)
- Already a significant attractor of activity for the inner south region.
- Cooperation and willingness of landowner.

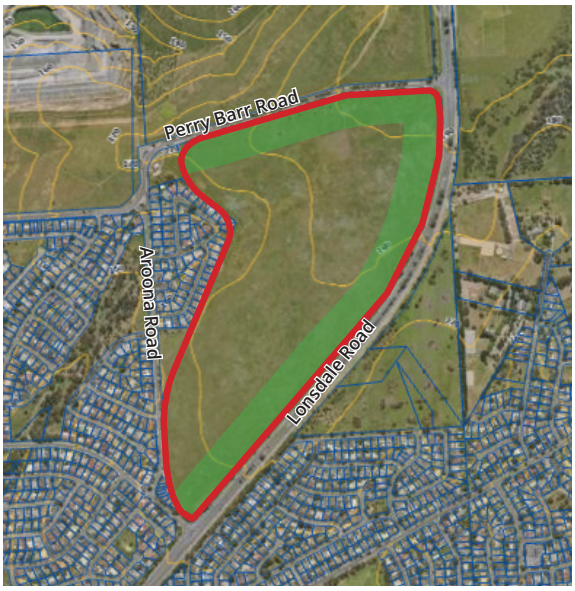
Opportunities

- Significantly underutilised spaces around the perimeter of the site
- Establish night time economy and activity externally to shopping centre
- Greater range of uses and activities, including significant apartment development and office towers
- Opportunity for main street environment on site that better links cultural and sporting facilities to the north
- Improved pedestrian environments and connections

Challenges

- Management of traffic and access challenges for this location
- Integration of land uses – needs to be masterplanned and coordinated

4 Aroona Road Hallett Cove



Why this site?

- 80 hectares of vacant land currently within the Hills Face Zone.
- Significant land holding with single owner that allows for a master planned solution.
- Manageable slope to land (consistent with or better than surrounding neighbourhoods).
- Limited visiibility from Adelaide plains.
- Inter-urban break between Hallett Cove and Seacliff Park is maintained.

Opportunities

- Increased land adjacent to established neighbourhoods and with easy access to infrastructure.
- Visual buffers and biodiversity outcomes can be accommodated within a masterplanned community.
- Increase housing choice offering in Hallett Cove
- Frontage to Aroona Road and Perry Barr Road to traffic distribution.

Challenges

- Proximity to existing resource extraction (Linwood quarry) and achievement of suitable separation distance criteria.
- Changing of current zoning may be politically sensitive.

Morphettville Racecourse



Why this site?

- 84 hectare site largely flat in nature, with Recreation Zoning.
- Potential for the site to be a longer term infill site, pending the future of the Morphettville Racecourse and racing / jockey clubs.

Opportunities

- Significant land holding within single ownership allows for master planned community, potentially also integrating district or neighbourhood level open space and stormwater management measures (above minimum legislated requirements)
- Potential for medium to high density development achieving housing yields of between 1,000 and 2,000 dwellings depending on distribution of densities and extent of open space provision
- Proximity of tram corridor and adjacent growth corridor along Anzac Highway

Challenges

- Contingent on relocation / closure of the Racecourse.
- Traffic management, particularly within existing local road network / neighbourhood.
- Some potential contamination for conversion to sensitive use.

3.2 Corridors

Council acknowledges that corridors were originally planned along priority public transport focused areas within inner Adelaide and the expansion of the corridors further out from those already identified and delivered is a logical next phase for the GARP.

However, Council remains concerned about the success and liveability of corridors as focus areas for growth. Adelaide's examples of corridors have largely not been delivered successfully since their inception some 10-15 years ago, and there is already latent capacity in these locations before additional areas are opened up.

Council would like the GARP investigations to include further investigations and consideration on the extent and locations of the corridors, integrated with the role and function of the road corridor. A link and place approach is suggested, informed by a strategic analysis and assessment of the broader road network, as design responses and outcomes will be heavily influenced by the preferred function of each arterial road.

An additional important consideration is the depth of any future identified corridors. Where corridors are proposed a single allotment depth, the ability to achieve the potential densities and building heights needed to support "the missing middle" housing forms are difficult to deliver, and create a number of difficulties with appropriate interface arrangements with adjacent low scale neighbourhoods. Careful assessment of the depth and potential relationships with surrounding neighbourhoods (and utilising parallel streets where they exist) is needed to balance strategic objectives with maintaining an appropriate amenity for existing residents.

The City of Marion is identified with three potential corridors, with each of the three roads having different traffic volumes, connection functions, distribution of land uses and intensity of development fronting them.

It is acknowledged that there are significant factors that will influence the forms of development envisaged for corridors, but a key element is the land accumulation that is required to support the desired housing forms for these locations - made more complex by the fragmented nature of land ownership that exists along the corridors.

Council suggests a greater role for the state is needed to help lead and deliver corridors as follows:

- facilitate the development of catalyst sites along corridors where, for example, large common land ownership or large land parcels exist (development management, partnering or other fiscal incentives).
- establishing a policy framework that better incentivises the delivery of consolidated sites
- protection of corridors from underdevelopment and land owners taking the "easy development" path (i.e. as an extension of general infill).

GARP should consider a more nuanced approach to sequencing and delivery of corridors, not just through staging of rezoning, but alignment of infrastructure spending and prioritising of funding for public realm works to support private investment (a key factor in the success of both Prospect Road and Churchill Roads).



Churchill Road is a successful example of a growth corridor, but are the factors that make it successful applicable elsewhere?

South Road Corridor

The extent of the corridor along South Road within the City of Marion extends south to Raglan Avenue. As part of the North-South corridor, this portion of the corridor is forecast to comprise an open motorway, with the approach to the southern tunnel portal, with the remainder covered by the Tunnel Protection Overlay, limiting further intensification of development (heights are limited to 3 building levels) covering a large part of the extent of the identified corridor.

The Commission is urged to consider the suitability of this portion of South Road, for a corridor, given the potential amenity impacts of the open motorway, as well as issues of connectivity across the motorway for these communities.

It may be more prudent for growth opportunities to be identified further south along South Road within nodes above the tunnels, clustered around a number of neighbourhood hearts, potentially based on existing activity centres in this location.



Proximity of South Road to the rail corridor / Goodwood Road crossing, is mostly a range of commercial and car-related businesses.



Precinct near Maid of Auckland Hotel supports a mixed use corridor focus, subject to managing amenity and interface to rail at rear.

Marion Road Corridor

Marion Road is a key transport route, with direct connections to the southern hills communities (Flagstaff Hill and Aberfoyle Park) and the Southern Expressway.

Council has commenced a Code Amendment process seeking to rezone the corridor for potential growth. However, this was challenged by the Department for Infrastructure and Transport with concerns relating to impacts on traffic volumes of the road, and so the ongoing future function and capacity of Marion Road needs to be resolved as part of the GARP preparation.

It is noted that Marion Road is a high frequency public transport route, with connections to the Marion bus interchange, as is nearby Finniss Street.

The southern portion of the corridor currently accommodates a cluster of employment and bulky goods based land uses, which comprise large sites and could potentially transition over time into higher value, mixed use developments.

The corridor crosses both the Adelaide - Seaford rail line and the Sturt River Linear Park, providing broader access, linkages and open space connectivity.



Marion Road has a cluster of large land holdings which would support coordinated high density development outcomes.

Morphett Road Corridor

Morphett Road has lower traffic volumes than Marion Road and the adjacent Brighton Road corridor, both of which service broader populations further south.

Key large land holdings abut Morphett Road, including that owned by the SA Jockey Club at its northern end, bus depot and Army Barracks at Warradale (both potential strategic infill sites), and it intersects with Diagonal Road at the Marion Centre which contains the Westfield Shopping Centre, Marion Cultural Centre and SA Aquatic and Leisure Centre.

The bulk of the land uses fronting Morphett Road are residential in nature and this is different to the other identified corridors which have a far higher proportion of non-residential land uses.



Some recent infill and clusters of older unit developments are common along the Morphett Road.



Older housing stock along Morphett Road would need consolidation to support higher density housing and also manage interface with high voltage powerlines.

3.3 Regenerative neighbourhoods

Regeneration of neighbourhoods where there is a cluster of aged public housing stock has long been a successful strategy of increasing densities, whilst also diversifying tenure within these locations.

The City of Marion has a number of examples where this is current or has recently occurred at Morphettville and Oaklands Green.

The extent of regeneration areas identified within the City of Marion in the Discussion Paper are somewhat limited in their extent and do not necessarily support a sufficiently coherent, contiguous and coordinated neighbourhood outcome beyond what is delivered via general infill development.

In addition, many of the locations identified have already commenced undergoing renewal through substantial general infill development, in most cases at densities that are below those that could be accommodated in strategic locations (such as around the perimeter of the Marion Urban Activity Centre).

Council supports greater opportunities for coordinated regeneration at Mitchell Park, where there is an opportunity to take advantage of proximity to Tonsley and Flinders University, as well as the Tonsley and Mitchell Park rail stations.



Recent regeneration as Morphettville demonstrates potential for masterplanned development outcomes.

Council considers the Discussion Paper misses an opportunity to identify the potential coordinated regeneration of the neighbourhoods immediately surrounding the tram and train stations, including the potential ability (at key locations) to support local service activity centres adjacent to stations, and further reinforce and support the living locally concept.



Potential regenerative areas at Mitchell Park.

4. Supporting Infrastructure

The success in the delivery of the GARP will hinge on the provision of the required supporting infrastructure, at the right time. This requires strategic assessment and forecasting of needs, built into the government forward budgets, as well as provision of sufficient funding for ongoing service/ operational delivery.

Council has the following concerns and expectations in relation to the implications for infrastructure rising from the growth anticipated within the Discussion Paper.

4.1 Public Transport Network

Increasingly, the planned growth of Adelaide will continue to place pressure on the existing road network, as development to date has not resulted in the shift away from private vehicle usage.

There needs to be clear strategies and planned investment in capital and operational budgets to supporting and incentivising a shift away from private vehicle usage (or in the least reducing to single car households).

There is also a need to rethink how public transport is delivered and structured across Adelaide to better align to the Live Locally concept and implications for form and movement that would support such a shift in our urban structure.

Council would like the GARP to directly address this issue in its content and investigations.

4.2 Stormwater Management

Council remains concerned of the ongoing challenge to the existing stormwater system arising from increased infill development within our neighbourhoods.

There is a concern that reliance on individual on-site retention / detention through tanks (as is currently the preferred policy approach) is not reliable and with the potential for more and stronger rainfall events, capacities of systems will increasingly struggle or fail into the future.

As a long term strategic document, there is a role for GARP to integrate broader catchment management planning into land use planning policy. Key questions to consider include:

- should we be planning for a larger storm event to cater for likely future trends? If so, what are the spatial storage and treatment implications of this for catchments?
- how and where do we accommodate additional catchment capacities within established neighbourhoods where there are significantly limitations in place?

4.3 Utility Planning

Increasingly, growth in dwellings within established neighbourhoods will reach a point which will require substantial augmentation of water, sewer and power infrastructure, which will ultimately be a cost borne by the whole community.

The true costs of the long-term upgrade of infrastructure within existing neighbourhoods needs to be made clear, and programmed within the State Infrastructure Plan.



Oaklands Estate wetland is an example of strategic infrastructure required into the future.

5. Employment Lands

Employment lands at Edwardstown / Melrose Park are not identified within the Discussion Paper, yet is an important employment precinct within the inner Southern Adelaide region. Council considers this location to be a strategic employment location that requires further policy, infrastructure and investment support to:

- protect this location from encroachment of uses that are potentially attracted here but arguably underutilise the precinct or that may compromise longer term employment activities and uses
- ensure it can adapt and cater for demands and future trends impacting on industry and employment precincts (such as quality of spaces, public realm and accessibility), which would serve it well to potentially evolve into a knowledge based and clean manufacturing hub.

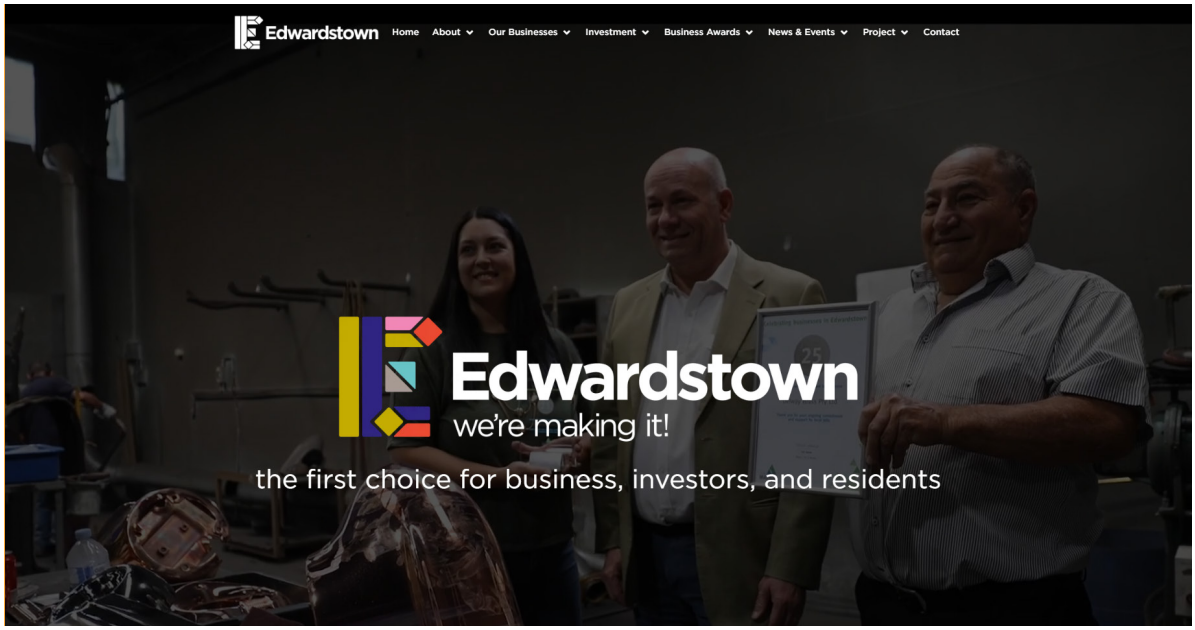
This is because:

- Council has already undertaken extensive strategic planning and investment in the future of the precinct through the Revitalising Edwardstown project
- the location has excellent access to a skilled workforce and connections to other key employment hubs, including Flinders University, Tonsley and the CBD
- together with Melrose Park, both the City of Marion and City of Mitcham are seeking to work together to solidify the precinct as a key employment node and strengthen its role within the inner south region's economy.

There is a need to provide better employment land opportunities for the southern part of the Council area to suitably service the local community and better support the live locally concept.

GARP should investigate the scope for rethinking the Hallett Cove centre and how connections to, and further diversification of Lonsdale offerings could accommodate a wider range of businesses for the southern suburbs community.

Council also considers that there is scope to increase nature-based retail and tourism linked to, and building on the presence of the significant recreation and nature assets at Glenthorne Park (potentially based around Majors Road where a mixture of uses already exist).



Council has planned and invested in supporting and transforming the Edwardstown Employment Precinct into a more attractive place to set up business. Additional policy support and investment will further reinforce this strategic precinct for inner southern Adelaide.

6. Open Space and Greening

The Discussion Paper provides limited guidance on how the GARP can respond to addressing open space and greening across Adelaide into the future, other than recognising existing assets. This is disappointing given it is a critical component of liveability for our communities and part of the response needed to addressing climate change impacts and combating urban heat island effects.

Council seeks that the investigations informing the GARP, as a minimum need to:

- identify where shortages of open space exist relative to surrounding populations, particularly for those locations where future growth is identified
- prioritise investment (including mechanisms for delivery and funding) of additional open spaces within established urban areas where shortages exist

Council supports the establishment of greening targets within the Regional Plans. The GARP however, needs to include measurable targets and reliable reporting tools (aided by its digital format) so that there is transparency in progress (or otherwise) of these targets.

Whilst there is a clear role in public realm plantings (streets and open spaces) to increase canopy cover, over the last 10 years, the biggest loss in canopy has been from infill development, despite the increased planting programs of Council within public streets and open spaces.

As such, Council believes that there remains an important role for either maintaining or increasing canopy cover within development, and that this needs to be a high priority for the Commission and GARP.

There are significant benefits to trees within development, including improvements to micro climates, potential to better regulate temperatures within buildings and the important contribution they make to the amenity and character of spaces (not just streets and parks).

Vegetation is valued by our community and there is a real concern at the lack of vegetation and greening integrated into recent infill development (regardless of the density). This is beginning to threaten the community's acceptance of infill development and medium density development as desirable solutions within our neighbourhoods.

Council does not believe that density and greening are mutually exclusive, but that they can co-exist. However, alternative policy approaches and solutions are needed that elevate the value and importance of greening within development.

Investigations for GARP, and potentially also recommendations arising out of it, should address:

- current gaps in policy in the Planning and Design Code and whether alternative approaches to policy are needed across different zones in response to the different densities and building formats that may be delivered
- how to place greater value / benefit in retaining existing vegetation (and not just Regulated trees) within development
- linking increased percentages of imperviousness and tree canopy across a site with increased density incentives (which may aid in driving alternative housing formats – the missing middle)
- better integration and requirements for tree canopy cover within non-residential development (activity centres, commercial areas and employment lands)
- mandatory targets for delivery of canopy cover within strategic infill, corridor and regeneration areas that are perhaps higher than other locations that will not be delivered n a coordinated / master planned manner.

Council has also identified a potential opportunity to return the Sturt River so as to increase stormwater management capacity, improve water qualityand better support vegetation and biodiversity along this important natural corridor. There is scope to link this corridor into identified strategic infill sites and corridors.

7. Implementation

The GARP document will set out a broad spatial policy and infrastructure framework that will both influence and cut across many aspects of State and Local Government operations. As such, it needs to be treated as a whole-of-government document, aligning with, or setting the strategic directions of agencies, particularly those involved in the provision of physical and social infrastructure, support employment and investment or manage the environment.

Net Zero Target

One of the clear gaps in the Discussion Paper's coverage is the state's transition to Net Zero by 2050, and specifically how the future development of our city will assist with this journey.

Movement and transport of people and goods within the city, along with the construction and operation of housing and commercial buildings will be critical in delivering on this commitment. The Discussion Paper does not provide clear direction as to how future development will need to support low-carbon development outcomes.

Design Quality

Given that Regional Plans set the framework from which Code Amendments will be delivered, Council is concerned that there appears to be little coverage to the quality of design in development within the Discussion Paper.

As one of the SA Planning Policies, design quality will be increasingly important in the successful delivery of the desired new urban form and gain the community's confidence in increased densities and renewal of established neighbourhoods.

Council is concerned that the Planning and Design Code is not providing sufficient policy coverage and strength for the achievement of the desired design outcomes sought for development (particularly recent infill development), and the GARP provides an opportunity to identify Code Amendments which are targeted to addressing this.

Measurable and transparent targets

Council supports the inclusion of clear and measurable targets against which initiatives and progress will be measured. The digitisation of the Regional Plan into the future will aid in the timeliness and access to information and this will benefit all in understanding where things need to be improved or reconsidered.

In particular, should Councils be able to demonstrate that growth targets can be achieved or exceeded as a result of strategic infill or corridor developments, then the opportunity to scale back general infill (either densities, formats or locations to better align the right housing in right locations) should be provided.

Ongoing Collaborative Approach

Council encourages an ongoing collaborative approach of the Commission with Local Government in the preparation of the draft GARP. There is extensive experience and local knowledge in local government, and Council's are best placed to understand and represent their community in the planning for both strategic infill sites and corridors.

Council is also concerned about the potential use of Section 75(1) of the Planning, Development and Infrastructure Act, 2016 to process "complying changes" Code Amendments in response to GARP.

It is vitally important for community confidence in the planning system that sufficient detail and investigations are undertaken and that the charter is adhered to with meaningful and genuine community participation is provided along each component of the process.

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CITY OF MARION

Council Member Responses to Feedback form

A total of 5 responses were received from Members.

	Support	Do not support
Strategic Infill		
• Former Hills site (Edwardstown)	**4**	1
• Morphettville Racecourse	**3**	2
• 171 Morphett Rd Warradale (bus depot)	**4**	1
• Warradale Barracks	**5**	0
• Marion Shopping Centre	**3**	2
• Police Station, Car Parks and Depot sites	**3**	2
• Lot 501 Bedford Park	2	**3**
• 4 Aroona Rd, Hallett Cove (HFZ land)	**4**	1
Corridors		
• South Road	**4**	1
• Marion Road	**4**	1
• Morphett Road	**3**	2
• Morphett Road ahead of Marion Road or South Road	2	**3**
• Extent of corridors identified	**4**	1
Regeneration Neighbourhoods		
• Extent of areas identified by staff	2	2
Employment Lands		
Future role and function of Edwardstown		
• Maintain current population serving and clean manufacturing role	1	
• Evolve to knowledge intensive and clean manufacturing	**3**	
• Mixed use		1
• Other		
Hallett Cove bigger employment growth focus	**3**	2
Nature based retail and tourism along Majors Rd	**3**	2
Landscape, Open Space and Recreation		
• Prioritise open space fund for acquisition where shortages exist	**4**	1
• More open space than legislated minimums for strategic infill sites adjacent to shortage areas	**5**	0
• Return Sturt River into natural setting (remove concrete channel) to improve capacity, quality and biodiversity	**4**	1
• Use greenways to support a green infrastructure grid	**3**	2
• Better protection of coastal MOSS study area	**4**	1

Other Comments:

Strategic Infill

- Former Hills site subject to soil testing
- Morphettville and Hallett Cove sites should be subject to tree canopy cover to support sustainability principles
- Bus depot may be more strategic to keep as public transport hub
- Clovelly Park sites have cultural importance

Corridors

- Greater height and density on condition that the block is larger – ie encourage amalgamation
- Strengthen mixed use provisions / requirements in zoning
- South Road should be focussed on government TOD development
- At least 6 storeys
- Government should look at purchasing multiple areas so that a development can be masterplanned
- Piecemeal private development isn't working
- Morphett Road is a poor choice due to poor infrastructure and closeness to Marion Shopping Centre
- Consider Finniss Street or train and tram lines on Marion Road
- Not 6 levels, only up to 3 building levels
- There is scope for increased corridors depths to support apartment style development on consolidated sites only
- Should not allow smaller blocks in the corridor zone – only larger (consolidated) sites
- Morphett Road – 3 storeys
- Marion Road 3-4 storeys
- South Road – up to 6 storeys
- Is there scope for some corridors in southern wards as well?

Regenerative Neighbourhoods

- Only next to main roads, train or tram stops
- Avoid historic areas where significant buildings exist, everywhere else is up for debate.
- Area of Oaklands Estate with access to Marion train station has great potential
- Oaklands Estate should be excluded and retained as character zone
- The bulk of neighbourhoods should be retained at low density and higher densities limited to the transit corridors.
- Tram and rail stations should have apartment style development directly adjacent (not general infill)
- Uncoordinated general infill will further break up blocks and make it difficult to progress to more consolidated infill outcomes.
- Support greater densities near public transport
- Need to balance infill with open space for public gardens, trees and walking and cycling trails to support non-car transport
- Has to be liveable and sustainable moving forward.

Employment lands

- We need 20th Century manufacturing for a long time yet (for Edwardstown)
- Maybe a native plant nursery, café and supporting tourist facilities within Glenthorne
- Southern wards need a main street / strip location to support the community.
- Hallett Cove also has tourism potential currently not well tapped

Landscape, open space and Recreation

- We don't do greenways in a way that supports
- Strategic open space acquisition should be considered but exceptional.
- We need a plan for sports/recreation to support more people given new homes have small gardens.
- Parks and recreation should not be part of stormwater infrastructure.
- Needs to be a full Government endorsed plan before more open space is lost
- Open space should be based on dwelling density rather than proximity. The higher the density the higher the open space

12.8 Marion Heritage Research Centre	
Report Reference	GC231128R12.8
Originating Officer	Unit Manager Libraries – Damian Garcia
Corporate Manager	Manager Community Connections - Merran Fyfe
General Manager	General Manager City Services - Ben Keen

REPORT OBJECTIVE

To provide Council with costings and scope for a purpose-built storage facility at the rear of Marion Heritage Research Centre, including minor maintenance of existing premises.

REPORT HISTORY

Report Reference	Report Title
GC230523R12.3	Marion Heritage Research Centre *
GC230725M14.1	Retrieval of Matter Lying on the Table - Marion Heritage Research Centre

**Includes all prior report references*

EXECUTIVE SUMMARY

From 2019 to 2023 Council has explored the option of extending the Marion Heritage Research Centre (MHRC). In summary, the various reports and discussions concluded that:

- The preferred site for historic collection management is MHRC at the current location (245 Sturt Rd, Sturt).
- To effectively preserve and protect City of Marion's historical collection at MHRC, there is a need for expanded and purpose-built onsite storage and workspace.

On 23 May 2023 (GC230523R12.3) Council reconsidered the variety of options available and discussed the MHRC site in detail to ensure all Council Members were well informed about the site, past reports, and proposed options. This was inclusive of the collection, storage needs, environmental conditions, site suitability, community impact, role and purpose of digitisation, exhibition space and visitation. Due to other service and facility considerations, Council resolved to leave the item as a Matter Lying on the Table.

On 28 June 2023 Councillor Telfer submitted a Motion with Notice to retrieve the item, and subsequently the report from 23 May 2023 was presented to Council on 25 July 2023 (GC23725M14.1), with no amendments to that report.

The discussions in May and July 2023 confirmed Councils desire to further investigate a lower cost purpose-built onsite storage option than what had previously been presented. From this Council resolved:

That Council:

1. Endorses a purpose-built storage space addition at the rear of the Marion Heritage Research Centre again be costed.

2. Endorses minor maintenance (to include the fit-out of the compactus room), of the Marion Heritage Research Centre to be costed.

3. Requests this costing be provided to Council for the November 22nd, 2023 meeting.

4. Endorses the Marion Heritage Research Centre remain on the unfunded list and within the City of Marion Building Asset Strategy (CoMBAS) for consideration in the 2024/25 budget.

The successful motion noted a report be presented to Council on 22 November 2023. There was not a meeting scheduled for this date, therefore staff have scheduled the item for the 28 November 2023.

RECOMMENDATION

That Council:

1. **Endorses a purpose-built storage addition at the rear of the Marion Heritage Research Centre with minor internal maintenance and fit out of the existing spaces at a total cost of $325,000 in 2024/25 Annual Business Plan.**

OR

2. **Endorses a purpose-built storage addition at the rear of the Marion Heritage Research Centre with minor internal maintenance and fit out of the existing space be placed on the unfunded list and within City of Marion Building Asset Strategy (CoMBAS) for consideration 2027/28 and beyond.**

BACKGROUND

The Marion Heritage Research Centre (MHRC) was originally owned by the Phelps family, one of the earliest families in the City of Marion. It is now a Council-owned building and responsible for the collection and preservation of the City of Marion's history. It enables research, access and discoverability of the City of Marion's history and protects items of significant interest to the City of Marion by expert and professional curation and control.

Due to it originally being a residential dwelling, there are limitations on its capacity to properly fulfil its function to appropriately protect and preserve the City of Marion's history. Items are currently being stored in one of the rooms on compactus shelving but does not meet standards for air and moisture/humidity control, or a proper fire system to protect the items in case of fire. Additionally, the current research hub and staff/volunteer office is cramped due to storage constraints, with limited space for community members. It is particularly challenging for those that have mobility issues or rely on mobility aids (wheelchairs, mobility scooters and walking aids), and the space is restrictive in the number of people who can be present at one time.

Revision of project scope

In January 2021, Council commissioned a report via Grieve Gillett Andersen (GGA) which provided clarity that the future focus of heritage preservation should be via an expansion at the existing City of Marion owned and operated MHRC. Council did endorse support for Concept Plan A if external funding of 50% of the project cost could be secured through State Government grants, however, attempts to secure that funding was unsuccessful. The projects within the GGA report were large in scale, including full building reconfigurations, creation of a large gallery space and options for a much larger extension off the rear of the property.

In 2023 Council reconsidered this project during the CoMBAS discussions and endorsement, during Annual Business Plan workshops (FORUM230411R1.1), and at General Council on 23 May 2023 (GC230523R12.3). Council resolved to scope and cost a lower cost option than had previously been presented to Council. This lower cost option still addresses the current and future storage

needs of the service in relation to preservation and appropriate management of historic materials, while also supporting minor maintenance / update of MHRC existing facility (including the fit out of the compactus room) to set it up well for future use and service delivery.

DISCUSSION

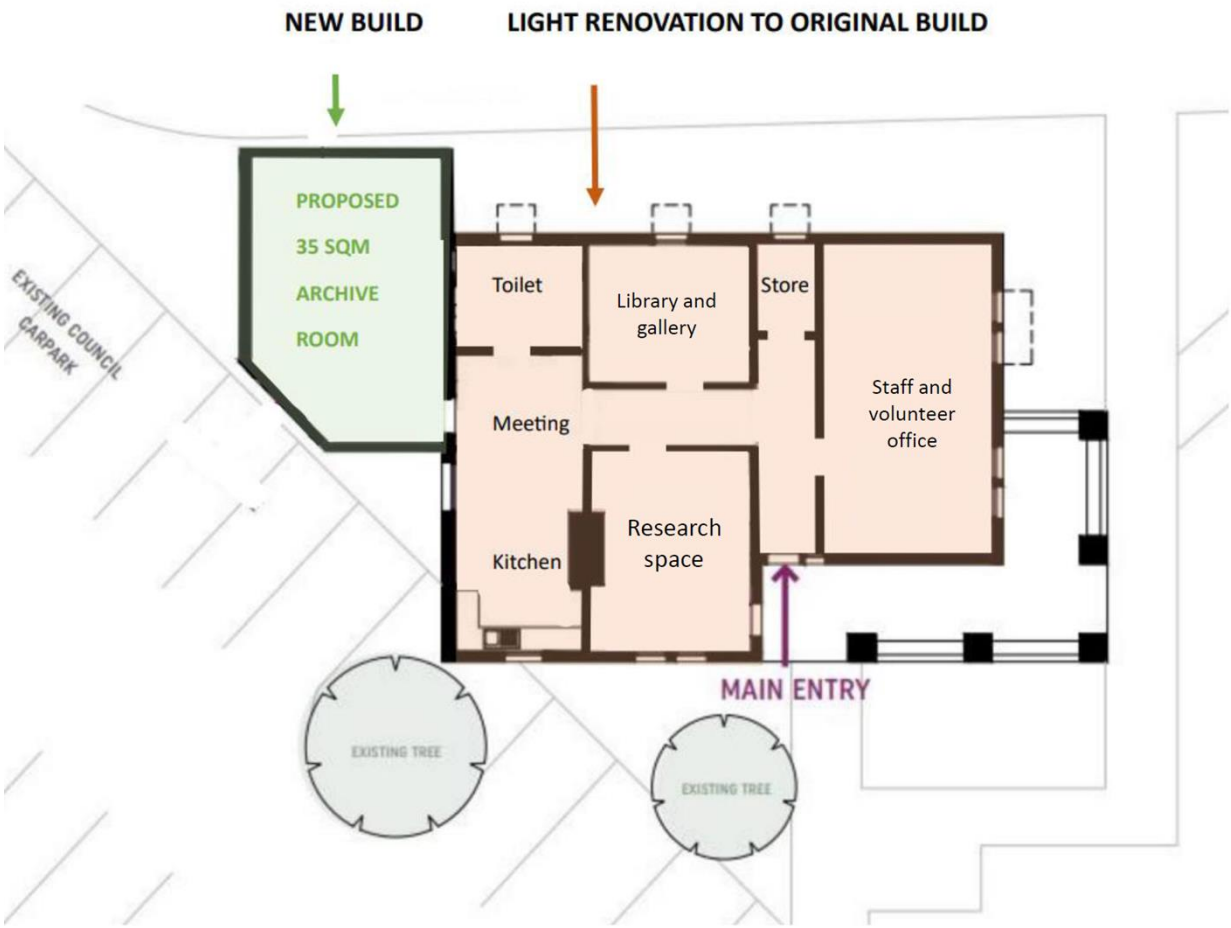
Purpose Built Storage Project (lower cost option)

The National Archives of Australia have produced standards for the storage of non-digital Archival Records. These standards outline the minimum requirements and principles which need to be considered when designing and building a storage facility. In summary, the storage facility must be a solid construction with the appropriate floor loading capacity, temperature and humidity control, fire reduction measures including appropriate insulations, security, lighting, and shelving. The City of Marion re-engaged Heinrich Consulting Pty Ltd in November 2023 to review costings originally provided in 2021 for the stand-alone storage facility and factoring in all the above requirements **(Attachment 1)**.

A summary of the proposed costs are as follows:

Archive storage facility (see attachment 1 for breakdown of cost estimates)	$278,218
Internal remediation works (inc. painting, floor finishing after compactus is removed, filling cracked walls, painting etc.)	$20,000
Appropriate shelving and fit out of storage space, including relocation of current compactus	$7,000
Furniture for research hub, shelving and display cabinets for library and gallery space, update office furniture for staff and volunteer space	$20,000
Total	**$325,218**

Below is an outline of the proposed layout once the storage facility is complete:



Timeline
The project, as costed and scoped, is suitable for delivery in the 2024/25 Annual Business Plan. This would enable City Property staff to plan for the project in 2023/24 regarding tender process and selection, and Community Connections staff time to plan for the works to be conducted on site (e.g., regarding any movement of archives required during works, relocation of service during construction if required / maintenance, etc.).

Current and future resourcing
This proposal does not require any changes to the current or future resourcing model at MHRC. It meets the basic needs of historic collection management and ensures longevity of appropriate collection management practices, while also enabling growth of collection (if required) and improved access to the collection by community within this facility.

ATTACHMENTS

1. 2792 Marion Museum Archives Estimate 3 [**12.8.1** - 2 pages]

HEINRICH CONSULTING Pty. Ltd. *Project Cost Management*
16 Elphyn Rd. Kingswood SA 5062 Ph. 0407 186 287

2792 - CITY OF MARION - ARCHIVES STORAGE
PRELIMINARY ESTIMATE **02-Nov-23**

2792 - CITY OF MARION - ARCHIVES STORAGE

ESTIMATE SUMMARY

Archives		186,633
Small Project Allowance (10%)		18,663
Construction Contingency	10%	20,530
ESTIMATED CURRENT CONSTRUCTION COST		225,826
Professional, Council/Certification & CITB Fees	12%	27,099
Loose Furniture & Equipment		EXCLUDED
ESTIMATED CURRENT PROJECT COST		252,925
GST	10%	25,293
ESTIMATED CURRENT PROJECT COST (INC. GST)		**$ 278,218**

EXCLUDED ITEMS:
- escalation
- loose furniture, curtains & equipment
- latent conditions, site access difficulties & out of hours work
- property acquisition, legal, financing & associated costs
- upgrading of existing site services infrastructure (if required)
- asbestos removal (if required)
- site remediation & removal of contaminated spoil (if required)

BASIS OF ESTIMATE:
- rates current as at November 2023
- procurement via lump sum competitive tender
- instructions from Mr. D. Garcia of Marion Council
- instructions from Ms. V. Clarkson
- Grieve Gillett Andersen Dwg. No. 20150SK01

HEINRICH CONSULTING Pty. Ltd. *Project Cost Management*
16 Elphyn Rd. Kingswood SA 5062 Ph. 0407 186 287

2792 - CITY OF MARION - ARCHIVES STORAGE
PRELIMINARY ESTIMATE **02-Nov-23**

DETAILED ESTIMATE

ARCHIVES					**$**	**186,633**
Earthworks & site prep	Item			5,000		
Substructure	m2	34	350	11,900		
Columns	m2	34	150	5,100		
Roof	m2	34	500	17,000		
Walls	m2	58	425	24,650		
Door	No	1	2,400	2,400		
Window	m2	4	800	3,200		
Partition	m2	18	240	4,320		
Internal door	No	1	1,200	1,200		
Floor finish	m2	34	85	2,890		
Ceiling	m2	34	200	6,800		
Air conditioning suitable for archive storage	m2	34	500	17,000		
Electrical services	m2	34	300	10,200		
Fire services	m2	34	20	680		
BWIC	Item			2,788		
Minor external works	Item			20,000		
Main Contractors Preliminaries, Overhead & Margin				34,538		
Design Development Contingency				16,967		

12.9 Community Grants 2023-24 Round 1	
Report Reference	GC231128R12.9
Originating Officer	Grants Officer – Sherina Kuik
Corporate Manager	Manager Community Connections - Merran Fyfe
General Manager	General Manager City Services - Ben Keen

REPORT OBJECTIVE

To award funding for Community Grants 2023-2024 Round One.

EXECUTIVE SUMMARY

The Community Grants program provides funding support to local not-for-profit organisations to deliver activities and projects that demonstrate a strong community benefit. $50,000 is allocated to each of the two grant rounds per financial year.

Eligible applications were assessed by administration against Council's endorsed assessment matrix and grant guidelines.

Following discussions at the Elected Member Forum on 14 November 2023 (FORUM231114) the table below is presented for Council decision.

RECOMMENDATION

That Council:

1. **Endorses a total of $48,343 for the Community Grants Program Round One funding in 2023-2024.**

Organisation	Project title	Score	Funding Allocated
Marino Community Garden	Community Garden Security	85	$5,000
Brighton Church of Christ Community Care Inc	Well-being through Food Security – Enhancing food and nutrition literacy through community social participation	80	$5,000
Riding for the Disabled South Australia Inc – O'Halloran Hill Centre	Street Appeal and Property Maintenance Project	78.3	$2,750
Adelaide Nepal Inc	Adelaide Holi Festival 2024	77.3	$1,000
Ascot Park Bowling Club Inc	First Aid Training to Club Members and Volunteers	76.5	$2,400
Junction Australia	Art in the Park	76.3	$5,000
GospelLife Church Adelaide Inc	Community Initiative Coffee Machine	73.6	$4,000
Edwardstown Football Club Inc	Leadership Program	72	$4,990
The Probus Club of Hallett Cove Inc	Club History Computer File Storage	71.4	$723
Camden Community Centre	Camden's Food and Wellbeing Outreach Program	71.3	$5,000

Meals on Wheels – Edwardstown Branch	Safe Path and Welcoming Front Garden	69	$4,980
Marion Bowling Club	Purchase of a new lawn mower	65.9	$5,000
Koorana Gymnastics Club	Equipment purchase for people with disabilities and for kindergym and recreation programs	64.4	$2,500
	TOTAL		**$48,343**

2. **Notes an underspend of $1,657 from this round will be allocated to round two.**

3. **Endorses a review of the Community Grants Program criteria and assessment process.**
   3.1 Notes that a report will be presented to Council prior to the 2024 grant round opening.

BACKGROUND

The Community Grants Program provides annual funding support to assist local not-for-profit organisations to deliver activities and projects that demonstrate a strong community benefit. $50,000 is allocated to each of the two rounds per financial year.

The City of Marion is committed to a diverse and inclusive community. Applications should reflect and celebrate this by ensuring projects are inclusive and as accessible as possible for all groups, including people of various gender, age, sexuality, cultural backgrounds, religious beliefs, and those living with a disability.

Community Grant funding allows the community, through local organisations and groups, to identify issues that are important to them, to develop their own solutions and fund their ideas. The round opened on 28 July and closed on 28 August 2023.

DISCUSSION

Eligible applications seeking a total of $153,141 were assessed against Council's endorsed grant guidelines and scoring matrix, with a possible 100 points in total to be awarded. As per grant guidelines priority may be given to applicants who have not received funding in the last two financial years. (Attachment 1 provides an overview of all applications including further project information).

Council have requested that a review be undertaken of the grant criteria and assessment process in consultation with Elected Members. Council endorsed outcomes from the review will be applied to the next grant round in 2024.

ATTACHMENTS

1. GCM Considerations for Council Attachment 1 - CG 23-24 R1 [**12.9.1** - 8 pages]

Attachment 1

Community Grants Report 2023-2024 Round 1
Note: Applications highlighted in blue requested funding over $5,000

No	Organisation Name	Project	Score	Project Summary (please note: in their own words)	Considerations for Council	Funding information	Previous Community Grant Funding
1	**Marino Community Garden Inc**	Community Garden Security	85	MCG needs to move forward with sensor solar security lighting as there have been recent incidents of people entering the open garden, stealing produce, creating graffiti, and attempting to break into the shed. The benefit of the lighting will assist in garden neighbours feeling more secure in knowing that sensor lighting will disturb unwanted garden visitors. The solar power will allow MCG to purchase hand tools and a shredder to enable our older members of the garden to prune our orchard trees and shred garden produce for our compost bays. Without added stress on their hands and bodies. Solar lighting and power will also enable MCG to hold events including workshops into the evening, inviting neighbours and creating an inclusive community garden atmosphere.	Purchase of equipment	$5,000 Could not proceed with partial funding $80 annual membership fee CoM financial contribution - received $350 from Community Gardens budget for fruit tree pruning workshop	Received $4,522 in Comm Grants R2 21/22 for Garden bed renewal
2	**Brighton Church of Christ Community Care Inc**	Well-being through Food Security - Enhancing food and nutrition literacy through community social participation.	80	This project is to create a small mobile commercial kitchen that can be used to at our community care facility and other locations within the City of Marion to provide face to face, hands on learning in how to access food, getting value for money, balancing food groups, budgeting, storage and food preparation skills for those suffering from food insecurity. Desired outcomes include: 1) Increasing food and nutritional literacy to improve wellbeing, mental health and reduce waste and thereby reducing CO2 emissions 2) Reduce dependence on Emergency Food Relief and break the cycle of food insecurity to lead to better social and economic outcomes 3) Develop a strong support group with ongoing activities. The workshops will run over 4 to 6 week periods with each weekly session being 2.5 hrs (15 persons per session) Following this pilot phase we will seek corporate sponsorship to assist in the ongoing expansion of this program.	Community Care Facility is just outside the City of Marion boundary (less than 100m) however the main suburbs serviced are in CoM: Dover Gardens, Seacombe Gardens, Seacombe Heights, Seacombe Downs, Darlington, Sturt, Oaklands Park and Warradale The mobile kitchen will be able to be setup in other community facilities within the City of Marion. Also applying for Youth Grant $10,000 to deliver cooking program. Requires endorsement of this grant to proceed	$10,000 Could proceed with partial funding $5,000 McMillan Constructions Pty Ltd - $5,000 - confirmed In-kind support to cover costs to prepare training materials, participants information booklets, and all administrative tasks relating to the project. Have not applied for any grants from the City of Holdfast and have not received any funding from the City of Holdfast Bay.	
3	**Riding for the Disabled South Australia Inc – O'Halloran Hill Centre**	Street Appeal and Property Maintenance Project	78.3	We intend to improve the street appeal and general appearance and safety of the O'Halloran Hill Riding For The Disabled Centre by hiring a skip bin and having a large, much-needed clean up of the property. Our valued maintenance volunteers require new equipment to effectively do their job and also some large amounts of sand and gravel to help maintain our roadways and paths within the property ensuring a safe surface for our clients and volunteers to move on. We feel this project will benefit the 66 clients and 90 volunteers who attend RDA OHH each week as well as greatly improving the general appearance of the centre from Majors road which is becoming increasingly busy due to other community	Not a CoM site Located within the Glenthorne National Park	$2,750 Could proceed with $2,000 Membership fee $30	

				facilities recently being built in the area. We had previously appealed to the council to request subsidised tip fees however were directed to apply for funds through this avenue.			
4	**Adelaide Nepal Inc**	Adelaide Holi Festival 2024	77.3	The Holi Festival 2024 is a vibrant and inclusive community event aimed at celebrating cultural diversity and fostering social cohesion. Held in collaboration with the Marion City Council, this festival will showcase the rich traditions of Holi, the Hindu festival of colors. Attendees of all backgrounds will be invited to partake in a joyous day filled with color play, cultural performances, music, dance, and traditional cuisine. The event seeks to promote cross-cultural understanding, bridge gaps within the community, and promote a sense of unity among residents. Through interactive activities and engaging performances, the Holi Festival 2024 aims to create a welcoming space that encourages dialogue, connection, and appreciation of different cultures, ultimately contributing to a harmonious and enriched community fabric.	Free event scheduled for 23 March 2024 at MPSCC Eligible to apply for $1,000 through the Community Event Fund which re-opens on 1 January 2024	$10,000 Total project cost $35,000 Could proceed with partial funding $2,000 Membership fee $10 annually Previously received funding through Community Event Fund in 18/19 and 19/20 for Holi Festiva max $2,000. Received $2,000 from Community Event Fund 22/23 for Deusi Bhailo Festival on 22/10/22	
5	**Ascot Park Bowling Club Incorporated**	First Aid Training to Club Members and Volunteers	76.5	The Club has 444 Members and welcomes another 3,400 participants from the broader community who use the facilities annually. To prioritise safety, Management recognises the need to increase the number of Members/Volunteers trained in First Aid. A specialised First Aid Training Provider will be engaged to deliver on site training to 30 Members/Volunteers. Priority will be given to Members/Volunteers who are regularly involved in activities and programs, including management, bar and kitchen staff, tournament and competition coordinators, community and social coordinators. The appropriate Nationally Recognised course includes the following units: • Provide First Aid • Provide Cardiopulmonary Resuscitation (including a Defibrillator) • Provide Basic Emergency Life Support On successful completion of the course attendees receive a Certificate of Competency. Importantly they will have the skills and knowledge required to respond confidently and effectively in emergency situations at the Club or in the community.	Purchase of equipment	$2,400 Could proceed with partial funding of $1,920 Annual Club Membership Fees apply: Full Membership $270, Social $25, Night Owls $10, Junior no charge	Received $5,000 in Comm Grants R1 22/23 for greens mower
6	**Junction Australia**	Art in the Park	76.3	This program will allow for adults in the Marion council area to connect with each other, the environment and learn a new skill through creative art classes held outdoors in the Oaklands Park wetlands gazebo space. This program will benefit several community members by providing a safe space for social interaction and the opportunity to learn new skills. The program will consist of 8 x 2-hour sessions run over the duration of 8 weeks. There will be space for 10-20 people per session. Either a Junction tenant who is an artist or an art teacher will run each session. Each session, participants can create something new or continue to work on the same art piece. This program hopes to encourage people outdoors, allow adults to build meaningful connections and engage in art in a fun, social and therapeutic way.	Also applying for Youth Grant $7,000 to deliver free, small group music lessons to young people in the Marion area as a separate program	$5,000 Could proceed with partial funding $3,500 Received $1,000 from Community Event Fund 23/24 for Spring Carnival on 13/10/23 Received $2,000 from Community Event Fund 21/22 for Waves of Sound on 20/1/22	

7	**GospelLife Church Adelaide Inc**	Community Initiative Coffee Machine	73.6	As a new church in the O'Halloran Hill area, we want to seek every opportunity to reach our community, and serve and support in whatever way we can. Furthermore, in relationship with the congregation at Christ Church O'Halloran Hill, we would like to work together to revitalise the church hall, and use it as a means of blessing the people of the area. To do so, there are several initiatives we would like to start as soon as possible. **Community Pantry** - In partnership with Hands and Feet, we would like to provide a FREE community pantry to anyone who is in need, or feeling the pinch of rising prices once a week. This food is supplied by Aldi. **Community Playgroup** - Secondly we would like to start a community playgroup for young mums and families to connect. With both, we would love to have a coffee machine, to serve free coffee.	Purchase of coffee machine to support Community Pantry and Community Playgroup initiatives Sharing same location as Christ Church O'Halloran Hill but different buildings. Using the building that used to operate the Food Pantry.	$5,000 Could proceed with $4,000	
8	**Edwardstown Football Club Inc**	Leadership Program	72	This program is aimed at the senior and junior committee members and other persons of influence at the Edwardstown Football Club to continue to evolve the leadership of the club through investing in its people. This program will be run by The Adaptability Movement.	20-30 volunteers would attend the program	$4,990 Total project cost $5,489 Could not proceed with partial funding Organisation memberships fees between $100 - $370	
9	**The Probus Club of Hallett Cove Incorporated**	Club History Computer File Storage	71.4	Our club is run by an elected committee, but in particular, four members of that committee spend time on computers related to their duties of Treasurer, Secretary, Newsletter Editor, and Club Photographer. Each of those 4 positions require the production, but more importantly, the electronic storage of those financial, photographic, correspondence and historical records. Each person in those four roles happily uses their own computers in creation and storage of those files. However, with personnel changes over time, records become scattered, and transfer of information inefficient. I am seeking a grant to allow the purchase of four small portable computer hard drives which can be handed on when people in those roles retire. The project has other benefits of inclusion and encouraging isolated retirees within our community to come along and join in the fun and fellowship our Club offers, and I will explain those benefits further into this application.	Purchase of equipment Club has 99 active members	$723 Could not proceed with partial funding Membership fee $30	Received $1,430 in Comm Grants R2 22/23 for portable defibrillator
10	**Camden Community Centre** **Auspiced by City of West Torrens**	Camden's Food & Wellbeing Outreach Program	71.3	Camden's Food & Wellbeing Outreach Program currently supports approx. 350 local residents in the way of food parcels delivered 3 times a week. Data, referrals & increase in requests for support show this number will likely increase to over 700+ / week once we take delivery of a Council / State Government funded van that is on order & will allow us to reach a broader audience. The residents we support either live with physical, mental or financial hardship or are experiencing social isolation of varying degrees. While Camden Community Centre is located within the West Torrens Council, we are supporting residents in suburbs of Marion Council & have	Approx 30% of the 350 recipients are CoM residents including Whitelion families	$10,000 Could proceed with partial funding $5,000 Received $30k from West Torrens Council in 2022/23 for a Community Bus. City of West Torrens Community Grants currently open 5 year partnership agreement with City of West Torrens from 10 Sep 19 – 9 Sep 24 for $52,200 p.a.	

				been encouraged to seek a grant to assist us in supporting our program. We partner with Oz Harvest, Villi's, Food Bank, San Remo, Banjo's & Bayside Bakery who support our Program in the way of food donations.			
11	**Meals on Wheels SA – Edwardstown Branch**	Safe Path and Welcoming Front Garden	69	1. Provision of safe pedestrian access to the building on the property. This is a safety obligation as we are on leased Council land and there have been 'near misses'. As well as safe pedestrian / mobility impaired access to the property for our existing volunteer base, we want to entice new volunteers to our Branch, including those with mobility issues. Currently the only 'mobility aid friendly' access is the often, very busy, driveway, which sees much two way traffic, both trucks and cars. We would also hope to increase the number of clients attending the kitchen for events/classes. 2. Revitalising the front garden of this property to draw new volunteers to our Branch by having an enticing street appeal rather than the current drab and spiky garden space. The current garden bed does not attract volunteers into a busy thriving community place, it is quite simply old and uninviting.	CoM leaseholder Landowner consent from CoM received Section 221 approval from CoM received Minor capital works program for 2023-24 is full but could be considered in future planning Both ward councillors support the application	$4,980 Total project cost $5,448 Could proceed with $4,680	
12	**Oaklands Community Garden** **(Auspiced by Sustainable Communities SA)**	Covered shelter to welcome community engagement in Oaklands Community Garden	68.5	In order to increase local community engagement with the Oaklands Community Garden, this project will enhance garden amenities through construction of a covered shelter, under which will be placed a long table with bench seats. The shelter and seating will enable community members to enjoy the garden for social activities such as lunches and morning teas and family parties, and will be useful during garden workshops for making garden craft and discussing gardening skills. The floor will be paved to provide an even surface and the amenity will be freely accessible to community members and the total cover will not exceed 30m2.	Run by volunteers Committed to organic gardening principles Proposed structures approved by Development Officer	$10,000 Total project cost $11,029 Could not proceed with partial funding In-kind support - volunteer labour Oaklands Community Garden Committee and membership - $100hours X $30ph = $3,000 Fund-raising and other minor grant applications to meet budget shortfall. $5 annual membership fee	Received $2,179 in Comm Grants R2 22/23 for workshops and garden equipment/maintenance Received $3,465 in Comm Grants R2 21/22 for garden beds, rainwater tank, table and chairs etc
13	**Marion Bowling Club Inc**	Purchase of a new lawn mower	65.9	We are requesting funding to purchase a new lawn mower. The current item has been repaired several times and is due for replacement. The main activity is to allow the club to prepare the greens for play. The Marion Bowling Club is involved with the States Country Carnival, for both women and men (about 600 players over several weeks), run normal pennant programs (over 400 participants/season), Night owls for the greater community (80 participants/season), a youth program and an All Abilities Program for disabled individuals (~16 participants). The chief outcome is having a suitably prepared set of greens. The bowling greens need to have regular maintenance (mowing) several times a week to cover the number of programs running at the Club.	Purchase of equipment	$9,600 Could proceed with $5,000 Membership fee structure dependent on whether you play pennant or socially. Fees range from $5 social or all abilities program to $295 for full pennant member	Received $3,137 in Comm Grants R2 22/23 for All Abilities Bowls

14	**Koorana Gymnastics Club Inc**	Equipment purchase for people with disabilities and for kindergym and recreational programs	64.4	Gymnastics is currently booming across Australia with Sports Australia reporting it as the third most popular sport in the country. Likewise, Koorana Gymnastics has seen a significant increase in our membership over the last couple of years and we have a significant waiting list for some of our programs. Our gym is heavily used, and equipment needs to be upgraded to keep our facilities safe. If successful, we plan to use the grant to upgrade or replace some of our out dated equipment used by our kindergym and recreational programs. We also want to focus on purchasing new equipment to make our gym and our programs more engaging and interactive for neurodiverse and special needs children.	Council granted new five year not-for-profit lease to Koorana Gymnastics Club on 12/9/23 Landlord consent received for new toilets and meeting room to be built and approved 50/50 funding support up to $110,000 providing Koorana can fund 50%	$4,882 Total project cost $10,000 Could proceed with partial funding $2,500 Koorana fundraising committee has raised approximately $9000 this year through a number of initiatives (Bunnings BBQ, Easter Raffle, gymnastics open days, competitions). Their goal is to raise $20,000 to enable them to buy all the equipment they need.	Received $5,000 in Comm Grants R2 21/22 for Koorana Equipment Enhancement Project
15	**The Cove Football Club Incorporated**	Junior Guernseys	62.4	The Cove Football Club is rapidly growing in its junior ranks. In 2024, it is projected that the club will be fielding two teams in each of Under 13, Under 15 and Under 17.5 age groups within the Southern Football League. Since 2022 the club's Saturday junior participation rate has doubled under the current football program and reflects the success of the junior football program in attracting community youth to the Cove Football Club. The program of works includes – Provision of 3 sets of home and away junior guernseys to support second teams in each age group for 2024.	Purchase of equipment CoM leaseholder	$7,500 Could proceed with partial funding $5,000 Membership fee $280	Received $3,000 in Comm Grants R2 22/23 for indigenous guernseys
16	**Special Olympics SA**	Special Olympics SA – 5 new Inclusive & Self sustainable sport programs	60.6	Special Olympics SA are actively looking to increase the inclusive sport offerings available to members of the community within and around the City of Marion locality. We want to ensure safe, inclusive, accessible sport programs are available right across the community which become self-sustainable community offerings. Session 1: To begin a 3rd weekly Basketball program to Cosgrove Hall, Clovelly Park Session 2: We are looking to re-launch a new Special Olympics soccer program based at the Southern Soccer facility at the Cove FC. Session 3: We will be introducing a multi-sport, junior program. This is likely to be based at the YMCA Marion, Hamilton Secondary School or Hallett Cove School R-12. Session 4: We would like to create a weekly gymnastics program based at Gymnastics SA Session 5: Depending on the interest from the local community clubs we would introduce either a weekly Table Tennis, Badminton or Netball	Discussions held with Recreation and Sport team regarding venues Programs self sustainable by charging small fee to cover ongoing costs	$9,500 Could proceed with partial funding $5,000 Total project cost $22,000 Sport Equipment vouchers of $2,000 provided by Hart Sport – Confirmed State Coordinator – In kind contribution annual contribution of $10,500 Special Olympics SA – Confirmed This includes recruiting/managing coaches, managing bookings, organising additional training, securing venues, communication with parents, sourcing equipment, promoting the programs in the community. Participant fee $15 per week/ $150 per term based on a 60 minute program $75 (annual registration fee) Received $2,000 from Community Event Fund 21/22 for State Games from 18/9 – 24/10	

17	**Southern Knights Cricket Club Incorporation**	Adelaide Nepalese League	57.6	Our application seeks a grant for our engagement in the upcoming Adelaide Nepalese Cricket League 2023/24. Established in 2020, our club, rooted in community, endeavours to furnish Nepalese expatriates in SA with a cricket platform to forge connections. Extending beyond cricket, our community-oriented establishment commits to diverse member support, spanning finances and accommodations. The league encompasses a 15-week duration and is contested at Victoria Park, Adelaide. It is pertinent to note that, given that a substantial majority (95%) of our membership is resident within the City of Marion, our practice sessions are conducted within the confines of council-designated parks. The lack of a dedicated training facility has proven to be an ongoing challenge. Our pursuit of this grant emanates from the imperative to augment the quality of services offered to our burgeoning cohort, which has already eclipsed the 20-member threshold.	Currently using public parks Mitchell Park Sports and Community Centre, Forest Avenue Reserve, and Plympton Oval Will hire training nets at Gillespie Sports, 375 Cross Rd, Edwardstown (in CoM) 30 playing members and 20 general members. Only 15 players can play in a game	$7,000 Total project cost $15,000 Could proceed with partial funding $3,500 Request for $3,500 for scholarship is to attract top Nepalese players to play for the Club Sponsorships of around $8,000 in understanding but not confirmed. Participant fee $100 Membership fee for organisation $50	
18	**Adelaide Cricket Club Incorporated**	Sun shelters, trolly and esky/water containers	56.8	Sun shelters are to be used for sun protection at the net facilities during training and for players/spectators on game days. The 2 shelters are 3x4.5 PVC-backed Polyester. If adequate funds are available, large portable coolers to assist with keeping individual drinks cool and carting them out to the field for drinks breaks, ideally, we will also invest in a trolly to aid our volunteers to transport the shelters and coolers to and from the storage facilities	Purchase of equipment	$4,330 Could proceed with partial funding $3,986 Community Event Fund 21/22 $2,000 Women in Cricket 14/2/22	Received $4,936 in Comm Grants R2 22/23 Junior Buffs Girls Cricket Academy Received $5,000 in Comm Grants R1 21/22 for purpose fit equipment for female program
19	**South Adelaide Malayalee Community Incorporated**	SAMC Onam 2024	56.6	This event will help the people of the Keralite community to celebrate a traditional festival as well as proving an opportunity for the people from other cultures to experience this unique festival. The event also helps the people to get a feeling of belonging and provide a platform for others to understand this diverse group and come together as a community. The event will bring the people together and helps the people from other communities to understand the culture of the Keralite traditions. The people from this community will be able to be part of the Christmas and New Year celebration, which is of great significance. We want the Malayalee community to feel at home, by being able to celebrate this event and enjoy the fellowship of peers. We are expecting around 400-450 people and plan to provide a variety of traditional & contemporary cultural programs followed by traditional dinner	Exact date of the event is yet to be confirmed	$4,000 Cannot proceed with partial funding $15 annual membership fee Received $1,000 from Community Event Fund 23/24 for Christmas and New Year 2023 on 2/12/23 Received $2,000 from Community Event Fund 22/23 for Christmas Celebrations on 2/12/22 Received $2,000 from Community Event Fund 21/22 for SAMC Christmas and New Year 2021 on 26/12/21	
20	**Sheidow Park Cricket Club Incorporated**	Update and modernize	55.7	The aim of this project is to update, modernize and Improve Operational Processes and Practices within the Sheidow Park Cricket Club. This will include upgrading our current plastic chairs and storage shelving that are both inadequate and potentially unsafe. An Ice Making Machine to replace the out	Purchase of equipment Operates out of Sheidow Park Primary School	$4,277 Could proceed with $3,420	Received $4,535 in Comm Grants R1 22/23 for Flicx pitch

				dated and dangerous practice currently used to create ice, which is smashing up frozen plastic bottles of ice with an axe. The project is designed to make volunteering and assisting at the club easier and safer by making jobs simpler to carry out. By being able to improve the functionalities and features of our club to all that attend, we will continue to attract the community to be more involved in the Sheidow Park Cricket Club.		Membership fee $290	Received $2,629 in Comm Grants R1 21/22 for Girls 4 Cricket program
21	**Southbank Tennis Club Incorporated**	New kitchen	53.3	Kitchen Upgrade: Removal and disposal of existing Kitchen Joinery, appliances and fixtures. Supply and installation of New Kitchen Joinery, Laminate Bench Tops, Appliances & Sink/Tapware	CoM leaseholder Landlord consent received from CoM Upgrade to public toilets are planned	$9,781 Total project cost $13,000 Cannot proceed with partial funding	
22	**Lutheran Care / Elcies Disability Care**	It makes sense!	53.3	Our project involves conducting educational workshops for children aged 2-9 with disabilities and their parents in primary schools and childcares within the City of Marion. The workshops focus on sensory activities, emotion regulation, and parent-child interaction. Topics covered include understanding emotions, emotion cycles, and providing parents with cues to address various scenarios. These workshops promote early intervention support for children with disabilities, addressing the challenges of diagnosis and fostering positive behaviour support. Each school hosts one workshop for 10-15 families.	Will be held outside of school hours Proposed schools are still to be confirmed	$10,000 Total project cost $10,000 Cannot proceed with partial funding	
23	**Royal Life Saving South Australia**	Multicultural Lifesavers	51.4	Royal Life Saving SA has been very fortunate to provide water safety and learn to swim sessions to the culturally and linguistically diverse community in Marion and surroundings. This project proposal would aim to service the multicultural members who already know how to swim and have a passion for the aquatic industry, by providing them the opportunity to become Pool Lifeguards through accredited training. Migrants are often unaware that their lifesaving skills can be translated into a career within the aquatic industry in Australia. Due to the industry's workforce shortage, this project aims to not only provide an accessible opportunity for those who may have the skills to become community lifesavers, but also assist the industry and local facilities with skilled and accredited staff that will be job-ready for this summer to ensure families in Marion remain safe in, on and around water.	Held at Marion Outdoor Pool	$7,828 Total project cost $9,300 Could proceed with $5,000 (reduce no. of participants & increase fee) In-kind contribution: Printing & Stationary (workbooks, activities, resources, registration lists) - $400.00 Registration fees online- $150.00 Pre-program planning x 16 hours - $672 Marketing & Advertising - $250.00 Registration Fees for participants: $25 per participant x 16 participants = $400 (First Aid and Pool Lifeguard training costs $320 per person - $25 sets a value on the program but also allows accessibility)	Received $4,937 in Comm Grants R2 22/23 for intermediate/advanced swimming lessons Received $5,000 in Comm Grants R1 21/22 Water Safety Education for CALD Communities
24	**Cove Netball Club Inc**	New Pole Covers	50.4	We are very much looking forward to the construction of our new courts and Club house. We currently have six (6) courts, limited storage space and a very small canteen. The development of the area will include a new clubroom, a canteen, changing facilities and two new courts. This will mean that we will now have eight (8) courts and we would like to buy	Purchase of equipment CoM leaseholder	$3,600 Could proceed with $2,000 Membership fee $300	Received $5,000 in Comm Grants R1 22/23 for kit bags for coaches

				new pole covers to replace our existing old covers as well buy new ones in preparation for the use of our new courts.			
					TOTAL	**$153,141**	

12.10 Youth Grants 2023-24 Round 1	
Report Reference	GC231128R12.10
Originating Officer	Grants Officer – Sherina Kuik
Corporate Manager	Manager Community Connections - Merran Fyfe
General Manager	General Manager City Services - Ben Keen

REPORT OBJECTIVE

To award funding for Youth Grants 2023-2024 Round One.

EXECUTIVE SUMMARY

The Youth Grants are designed to support not-for-profit organisations, community groups and voluntary associations to deliver youth programs and services within our city.

Applications are invited from organisations with youth expertise and local knowledge to provide opportunities and engagement for all young people aged 12-25 years. $60,000 is allocated to each of the two rounds per financial year. Applicants may apply for grants up to $10,000.

Eligible applications were assessed by administration against Council's endorsed assessment matrix and grant guidelines and are presented for Council's decision. A total of six projects were received.

RECOMMENDATION

That Council:

1. **Endorses a total of $45,623 for the Youth Grants Program Round One funding in 2023--2024 (as per the table below).**

No.	Organisation name	Project	Amount requested
1	Junction Australia	Music Makers	$7,291
2	Whitelion Youth Agency	Learning Program Resources	$10,000
3	Flinders University, New Venture Institute	Venture Dorm: Entrepreneurial Workshop	$4,975
4	YMCA South Australia	Fundamental uP Skilling for Life	$9,500
5	Scouts Association of Australia - SA Branch on behalf of the Hallett Cove Scout Group	Lightweight camping equipment	$3,857
6	Brighton Church of Christ Community Care	Mystery Box Cooking	$10,000
		TOTAL	**$45,623**

2. **Notes an underspend of $14,377 from this round will be allocated to round two.**
3. **Endorses a review of the Youth Grants Program criteria and assessment process.**

   3.1 Notes that a report will be presented to Council prior to the 2024 grant round opening.

BACKGROUND

The City of Marion Youth Development model incorporates an annual grants program to enable the delivery of diverse, well managed and relevant youth projects across the city whilst strengthening connections for young people in our community.

The City of Marion is committed to a diverse and inclusive community. Applications should reflect and celebrate this by ensuring projects, programs and activities are as inclusive and accessible as possible for all groups. This includes people of various gender, age, sexuality, cultural backgrounds, religious beliefs, and those living with disability.

DISCUSSION

The round opened on 28 July and closed on 28 August 2023. Attachment 1 provides an overview of all applications including further project information.

Council have requested that a review be undertaken of the grant criteria and assessment process in consultation with Elected Members. Council endorsed outcomes from the review will be applied to the next grant round in 2024.

ATTACHMENTS

1. Considerations for Council Attachment 1 - YG 23-24 R1 [**12.10.1** - 2 pages]

Youth Grants Report 2023-2024 Round 1

No	Organisation Name	Project	Score	Project Summary (please note: in their own words)	Considerations for Council	Funding
1	**Junction Australia**	Music Makers	90.5	Junction is partnering with music teacher Gianni Pedicini to deliver free, small group music lessons to young people in the Marion area. Many young people and families in this community experience financial hardship and are unable to purchase instruments and afford essential tutoring, excluding them from learning a skill with numerous positive benefits to brain health and overall wellbeing. Leaning music improves brain function, concentration, curiosity and social skills especially in young people and this program aims to improve participants wellbeing in these areas and more through the delivery of small group music lessons. The lessons are kept small to ensure each participant is supported and after the culmination of the sessions, participants will be able to keep their instrument to encourage lifelong learning. The program will be delivered locally allowing easy accessibility to those in the community and will be run from local sites to encourage community participation.	6 young people in total All lessons held at Marion Cultural Centre - confirmed Applying for Community Grant for Art in the Park program - $5,000 as a separate program Participants can keep their instrument after their lessons	$7,291
2	**Whitelion Youth Agency**	Learning Program Resources	89.7	Whitelion creates learning and education opportunities for young people who have disengaged from mainstream schooling. Our learning programs Engine Room and Junior RISE create a safe, equitable environment for our young people to learn in a tailored, inclusive manner. Our programs enhance the wellbeing of all young people with outcomes centered around social/ emotional development, behavioural regulation skills and increased connection. These resources will foster and enrich young people's learning opportunities/ educational outcomes and empower differentiated learning capabilities.	120 attendees Programs held across CoM including home visits, libraries and Westfield Marion	$10,000 Significant in-kind support from Whitelion
3	**Flinders University, New Venture Institute**	Venture Dorm: Entrepreneurial workshop	89	Venture Dorm is a pre-accelerator program that aims to take a product or service from an idea to market validation in 8 weeks. The scholarship provides 5 young people the opportunity to learn entrepreneurial skills that they can use to create a business to solve important issues affecting the community and create self-employment opportunities. Venture Dorm develops other skills such as public speaking as they learn how to succinctly pitch their ideas and networking skills as we connect them to our start-up ecosystem.	Open to attendees aged 18-25	$4,975 In-kind support from Flinders University: 50 hours of staff time for pre, during and post program support 30-35 hours of facilitator time during and outside of delivery time. Value of 3 months of full time co-working desk space at eNVIsion. In-house business consultations during the program and the duration of the co-working use.

4	**YMCA South Australia**	Fundamental uP Skilling for Life	84.5	The program aims to empower young people aged 15 to 25 by offering them the chance to become gymnastic coaches. It will also provides personal development opportunities for existing coaches to enhance their skills. Through this initiative, participants will learn how to teach lifelong fundamental gymnastic skills to the kids of the City of Marion community. Not only will it foster leadership and teaching abilities among young adults, but it also will encourage community engagement. By providing a paid career pathway for their work, the program acknowledges the value of their contributions and incentivises them to invest in their coaching roles. Ultimately, the initiative seeks to create a positive impact by promoting physical activity and well-being while fostering a sense of responsibility and commitment to the community.	20-30 attendees aged 15-25	$9,500 Total cost of project $20,000 In-kind support - new coach screening checks - $1,570 (working with children and National Police checks - pay staff normal training rate of pay to participate - $8,000 - $10,000.
5	**Scout Association of Australia – SA Branch on behalf of Hallett Cove Scout Group**	Lightweight camping equipment	80.7	Hallett Cove Scout Group is seeking funding to provide our youth members with lightweight hiking and camping equipment that can be used to achieve the peak award for the Scout, Venturer, and Rover sections. These awards provide youth members with unique opportunities and life skills and contribute towards completing year 12 and Certificate II Qualifications for the older sections. Hallett Cove Scout Group caters to 106 youth aged between 5.5 and 25. Understandably, this age range means we must supply outdoor equipment suitable for each developmental age. When scouts reach the Scout, Venturers, and Rover section, they are becoming more adventurous and require specialised lightweight equipment. This grant application will outline why there is a need for this equipment and how it will benefit our youth.	Equipment purchase to assist with programs - Tents, JetBoils, backpacks Equipment will be accessible to all scout participants not just those working towards the Peak awards.	$3,857
6	**Brighton Church of Christ Community Care**	Mystery Box Cooking	80	The Mystery Box Cooking is a new innovative cooking program where participants will learn how to take a box of rescue food and local produce to prepare and present nutritional meals. Using our mobile kitchen this hands-on cooking program can be setup and delivered throughout the City of Marion area. This project will also tackle food waste and its impacts on climate change. For some time food rescue organisations have been collecting surplus food to redistribute the food through charities. As we have seen much of this redistributed food is wasted due to lack of knowledge on how to prepare and cook what food is included in the box/hamper. While there are plenty of recipes available for cooking, when people are trying to prepare healthy meals with a random box of food some tips and knowledge are required. The project will address this gap in the circular food economy.	Requires endorsement of Community Grant application for a small mobile commercial kitchen to provide nutrition literacy workshops – $10,000 to proceed with this grant Pilot phase – 3 courses with 15 young people in each. 45 participants in total. Program initially held at community facilities 65 Sturt Road, Brighton (just outside CoM boundary) No experience delivering youth focussed services	$10,000 Have not applied for any grants from the City of Holdfast and have not received any funding from the City of Holdfast Bay.
					TOTAL	**$45,623**

12.11 Hamilton, Tarturninthi/Trowbridge and Hessing Reserve - Additional Funding	
Report Reference	GC231128R12.11
Originating Officer	Unit Manager Open Space & Recreation – Renee Pitcher
Corporate Manager	Manager City Activation – Charmaine Hughes
General Manager	General Manager City Development – Tony Lines

REPORT OBJECTIVE

To seek additional funding to complete the Hamilton Park, Hessing Crescent and Tarturninthi/ Trowbridge reserves to their endorsed service levels to meet procurement costs.

EXECUTIVE SUMMARY

Recent tender results have seen significant increases in contractor fees, rates for building materials and playground equipment. This has meant that budgets set within the Open Space Plan, based on endorsed service levels, are no longer adequate.

Three open space upgrades proposed in this financial year require additional funding to proceed:

- Hamilton Park Reserve
- Hessing Crescent Reserve
- Tarturninthi / Trowbridge Reserve

All three reserves have already undergone a value management process and contractor rigour to lower costs.

This report seeks additional funding for each of the three reserves to complete construction in this financial year.

RECOMMENDATION

That Council:

1. **Endorses additional funding of $58,000 to upgrade Hamilton Park Reserve, noting that any unused funds will be returned to Council's funds.**
2. **Endorses additional funding of $79,000 to upgrade Hessing Crescent Reserve, noting that any unused funds will be returned to Council's funds.**
3. **Endorses additional funding of $148,978 to complete the irrigation at Tarturninthi/ Trowbridge Reserve, noting that any unused funds will be returned to Council's funds.**

DISCUSSION

Recent tender results have seen significant increases in contractor fees, rates for building materials and playground equipment. This has meant that budgets set within the OS Plan, based on endorsed service levels, are no longer adequate.

Additional funds will be required to deliver the capital works for the three reserves in 2023/24.

Finance

Federal funding has been received for numerous reserve upgrades. This funding has been received in a lump sum, rather than allocated to each reserve.

Louise Miller Frost MP: Greening the Streets Funding.

$672,500

- Weaver Street Reserve
- Hamilton Park Reserve
- Ballara Park Reserve
- Hawkesbury Avenue Reserve

Due to the late timing of the grant deed paperwork from the Federal Government, this funding will be received in this financial year upon completion of the projects. As Weaver Street Reserve and Ballara Park Reserve were completed in the last financial year, Council has already funded these projects in full, leaving the grant funding to cover the costs of Hamilton and Hawkesbury this financial year.

Amanda Rishworth MP: Upgrade of Mema Court Reserve and Hessing Crescent Reserve

$675,705

- Mema Court Reserve
- Hessing Crescent Reserve

This funding will be received in this financial year upon completion of the projects. This funding will significantly fund these reserve upgrades.

Hamilton Park Reserve

Hamilton Park Reserve, Warradale is an endorsed neighbourhood level playground and open space upgrade funded through the OS Plan with community consultation and design completed in 2022/23 and construction scheduled for 2023/24.

Council has allocated a budget of $472,249.00 + $50,000 for pathways ($522,249.00) within the Long-Term Financial Plan.

This project is a Louise Miller Frost MP Federal Election Commitment and Federal Grant Funding has been allocated for Hamilton Park Reserve, providing a saving to Council.

An open tender process commenced in September with four respondents. Staff liaised with the two lower priced preferred tenders, seeking clarifications of costs (querying high and low values), a response to value management items raised by CoM, and any cost efficiencies that could be identified by the contractors. The preferred contractor has a final cost of $527,157.25.

Design intent had already been reduced through the detail design and opinion of cost phases to produce a realistic design for the allocated budget. The final design that was tendered is shown in Attachment 1. Staff further valued managed the following items from the final design to reduce the scope of the contract.

- Downgraded the triple swing to a double swing
- Removed log steppers from the sandpit
- Re-used logs from removed invasive species on site
- Reviewed pricing from the preferred tenderer

To achieve a sound result and to meet the Federal Election commitment at Hamilton Park Reserve with no further value management, an increased budget of $58,000 is required based on the open tender outcomes below. This additional funding is predominantly related to the contingency amount.

Preferred contractor price	$527,157.25
+10% contingency	$52,715.75
- Total costs required	**$579,873.00**
CoM endorsed funds	$522,249.00
Total additional funding required	$58,000 (rounded up)

If these funds are not available, the following additional value management will be required to achieve budget. This proposition would significantly reduce the service level of the upgrade.

- Deletion of double swings
- Deletion of seesaw
- Deletion of outdoor fitness equipment
- Deletion of pump track concrete rollers
- Deletion of sandpit
- Deletion of shelter

Once an outcome has been reached by Council, negotiations can then be finalised with the preferred tenderer to complete the capital works.

Contingency funds will be managed with rigor to ensure variations are essential to the project. Any unused funds will be returned to Council's funds.

Hessing Crescent Reserve

Hessing Crescent Reserve, Trott Park is an endorsed neighbourhood level playground and open space (adjoining the Trott Park Neighbourhood Centre) upgrade funded through the OS Plan with community consultation and design completed in 2022/23 and construction scheduled for 2023/24.

Council has allocated a budget of $443,159 within the Long-Term Financial Plan.

This project is an Amanda Rishworth MP Federal Election Commitment and Federal Grant Funding has been allocated for Hessing Crescent Reserve, providing a saving to Council.

An open tender process commenced in September with four respondents. Staff have liaised with the two lower priced preferred tenders, seeking clarifications of costs (querying high and low values), a response to value management items raised by CoM, and any cost efficiencies that could be identified by the Contractors. The preferred contractor has a final cost of $474,690.

Design intent had already been reduced through the detail design and opinion of cost phases to produce a realistic design for the allocated budget. The final design that was tendered is shown in Attachment 2. Staff further valued managed the following items from the final design to reduce the scope of the contract.

- Removed concrete steppers
- Cost savings for swing set supply and install
- Removed hydroseed from trail batters
- Use of site-won soil instead of imported fill
- Reduction in footing for the drink fountain
- Reviewed pricing from the preferred tenderer.

To achieve a sound result and to meet the Federal Election commitment at Hessing Crescent Reserve with no further value management, an increased budget of $79,000 is required based on

the open tender outcomes below. This additional funding is predominantly related to the contingency amount.

Preferred contractor pricing	$474,690.00
+ 10% contingency	$47,469.00
- Total required	**$522,159.00**
CoM endorsed funds	$443,159.00
Total additional funding required	$79,000

If these funds are not available, the following additional value management will be required to achieve budget. This proposition would significantly reduce the service level of the upgrade.

- Deletion of drink fountain
- Reduce main play structure to a junior play structure suitable for only young children
- Deletion of nature play and sensory play elements
- Deletion of entry sign, reducing the involvement by the woodwork community group

Once an outcome has been reached by Council, negotiations can then be finalised with the preferred tenderer to complete the capital works.

Contingency funds will be managed with rigor to ensure variations are essential to the project. Any unused funds will be returned to Council's funds.

Tarturninthi/Trowbridge Reserve

Tarturninthi/Trowbridge Reserve, Mitchell Park is an endorsed local level playground and open space upgrade funded through the OS Plan with community consultation and design completed in 2022/23 and construction scheduled for 2023/24.

Council has allocated a budget of $367,874.00 + $50,000 footpaths ($417,874.00) within the Long-Term Financial Plan.

There are no Election Commitments attached to this reserve upgrade.

While the costs for the playground, open space upgrades and pathways fall under the allocated budget, it is the irrigation component that was undervalued. $58,810 was allocated for irrigation at this site, with a provisional sum of $200,000 indicated by an irrigation expert as an estimate to complete the irrigation upgrade across the whole reserve.

Tarturninthi / Trowbridge is currently irrigated kerb to kerb with Oaklands water. The system and infrastructure are in poor condition and need to be replaced. The significant cost for the irrigation upgrade lies in hydrovacing around the established trees and the considerable size of the reserve.

An open tender process commenced in September with 2 respondents. Staff have liaised with the tenderers, seeking clarifications of costs (querying high and low values), seeking a response to value management items raised by CoM and seeking any cost efficiencies that could be identified by the Contractors.

To achieve a suitable irrigation outcome at Tarturninthi/Trowbridge Reserve with no further value management, a further budget of $148,977.87 is required based on the open tender outcomes and budget estimation of the irrigation cost.

Estimated Irrigation Cost	$200,000.00
+ contingency	$7787.87
- Total required	**$207,787.87**
CoM endorsed funds	$58,810

Total additional funding required	$148,978

If these funds are not available irrigation will be limited to a small area near the playground. This will be a significant reduction from the whole site irrigation and could stress the established trees with a visible reduction in green open space in this low socio-economic area.

Once an outcome has been reached by Council, negotiations can then be finalised with the preferred tenderer to complete the capital works.

Contingency funds will be managed with rigor to ensure variations are essential to the project. Any unused funds will be returned to Council's funds.

ATTACHMENTS

1. Attachment 1 - Hamilton Park Reserve Final Design for Construction [**12.11.1** - 1 page]
2. Attachment 2 - Hessing Cr Reserve Final Concept for Construction [**12.11.2** - 1 page]



Key

[1] Poetry Signage
[2] Sand Play
[3] Tower Play Structure
[4] Swings
[5] Avenue Walk (blossoming species)
[6] New Shelter & Picnic Setting
[7] New Barbeque
[8] Exercise Stations (Monkeybars, Pull-ups, Multibench)
[9] Concrete Rollers (Ramps)
[10] Existing Shelter and Picnic Setting
[11] New Hamilton Ave Pathway
[12] See Saw
[13] Drinking Fountain
[14] Existing Toilet

NOTE: This final design has been informed through consultation with the community, and budgetary allocation as part of the City of Marion Open Space Plan 2018-2029. Construction to be commence at the end of 2023 - start of 2024.
The existing playground will be demolished as part of the upgrade.

HAMILTON PARK PLAYGROUND UPGRADE - FINAL DESIGN

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CITY OF MARION



LEGEND

- New garden bed
- Irrigated lawn
- Woodchip softfall
- Gravel pavement
- New concrete path
- New rubble path connecting to existing cycling & walking trail
- Log steppers / Sensory Garden
- Steps
- Flush stepper lawn crossings

1. Main Play Structure with slides and various climbing elements
2. Multi-swing station
3. Giant Chess
4. BBQ
5. Musical flowers
6. Refurbished Shelter
7. Picnic setting
8. Bench Seat
9. Raised garden beds as part of playground landsaping
10. Drinking fountain
11. New main entry into playground (gated)
12. Relocated entry gate



Play structure with slides



Multi Swing Bay









HESSING CRESCENT RESERVE CONCEPT PLAN

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Concept design is for illustrative purposes only. Council retain the right to modify the design in consideration of unknown site conditions, cost management considerations and internal approvals.

CITY OF MARION

12.12 Edwardstown Football Club Licence Variation	
Report Reference	GC231128R12.12
Originating Officer	Unit Manager Recreation & Cultural Facilities – Nathan Byles
Corporate Manager	N/A
General Manager	General Manager City Development – Tony Lines

REPORT OBJECTIVE

To seek a decision in relation to the operational model at the Edwardstown Soldiers Memorial Recreation Ground (ESMRG) for the upstairs function spaces and commercial kitchen between 15 October and 15 March annually.

REPORT HISTORY

Report Reference	Report Title
GC230214R11.2	Edwardstown Football Club Licence Variation
GC210511F03	Edwardstown Soldiers Memorial Recreation Ground – Future Management Model

EXECUTIVE SUMMARY

The Edwardstown Soldiers Memorial Recreation Ground (ESMRG) facility was opened in 2019 with a Board of Management to oversee the facility. This structure changed soon after opening due to operational difficulties and Council took over management for a two-year period. The operational structure was then changed to a model where the Clubs based at the facility were licenced to operate areas of the facility for certain times across the year. In the first year of this model (2022) the Edwardstown Football Club (EFC) elected to only manage the upstairs function room for its 7-month winter season to see how the new model would work. Council managed the function rooms for the 5-month "summer-season".

In September 2022, the EFC advised council staff of its interest in varying its existing licence agreement to operate the upstairs function rooms for the full 12-months of the year. Council staff were in principle supportive of the proposal and provided EFC with short-term licence extensions for the period. During this time, conversations occurred between CoM staff and EFC regarding the development of ongoing terms for the annual summer period of management and operation of the two first-floor function spaces.

Council noted at the General Council meeting held 14 February 2023 that EFC was provided with month-by-month licence extensions for the use of the two upstairs function rooms at the ESMRG between 15 October 2022 and 15 March 2023 and endorsed "*negotiation of a variation to the existing Edwardstown Football Club 5- year license agreement to provide access to the upstairs function rooms at the Edwardstown Soldiers Memorial Recreation Ground for 12-months a year at designated times that do not clash with midweek daytime user groups".*

Council staff met with EFC representatives several times to discuss the proposal and a revised agreement was sent to EFC with terms to operate the function rooms for the period. In September 2023, the EFC advised it was not supportive of the terms offered based on the additional costs ($7,729) that were proposed to be charged for the additional period and use. The club further advised that it would agree to managing the upstairs spaces over the period for a grossed-up cost of $2500 plus GST. A schedule of communications with the Club is detailed in **Attachment 1**.

Council staff believe that this variation remains the best option to maximise use of the function spaces in a cost-effective manner during the proposed period.

RECOMMENDATION

That Council:

1. **Supports a variation to the existing Edwardstown Football Club 5-year licence agreement to provide access to the upstairs function rooms at the Edwardstown Soldiers Memorial Recreation Ground for 12-months per year at designated times that do not clash with midweek daytime user groups for an additional grossed up rent of $2500 per annum.**

2. **Notes the existing Edwardstown Football Club licence concludes 30 September 2026, so the variation would apply to the remainder of the 2023-24 summer period, 2024-25 and 2025-26 summer periods (15 October to 15 March).**

BACKGROUND

ESMRG opened in April 2019 and is home to five clubs and two commercial tenants that have a licence agreement for the facility with allocated access rights to varying areas. ESMRG is a highly utilised community asset with use across 7 days a week, 12 months of the year **(refer to Attachment 2)**.

ESMRG commenced operation in 2019 with a community board of management. CoM took over management of ESMRG in February of 2020 due to issues with performance and financial viability of its operating model.

In May 2021, Council Members questioned the level of investment into the facility and aspects of the operating model. A review of Council's management occurred and a transition period to a club-based operational model began, with Clubs to be charged a fee for use of spaces at designated times. From September 2021, the clubs at ESMRG formally transitioned to the club-based operational model, including operating the spaces and generating and retaining income from their use.

In March 2022, EFC commenced operating the upstairs function rooms (including the bar and kitchen), canteen and oval for a 7-month seasonal period until 15 October 2022 (refer **Attachment 3** for licence cost responsibilities). Under the club-based model, CoM was to continue operation of the upstairs function rooms outside of the football season (15 October 2021 to 15 March 2022) to provide additional community access opportunities. Both EFC and CoM share the use of the upstairs function room with HitSA, a hospitality training school who utilise one of the two function rooms and the kitchen and SEDA College who utilise the second function space during school term weekday times. During this same period, the Edwardstown Bowling Club (EBC) operates the downstairs area of the facility (bar, community room and greens) 12 months of the year, and three smaller clubs (Cricket, Triathlon and Cycling) utilise the oval, velodrome, canteen, storage areas and outside toilet.

In August 2022, EFC and Council staff discussed the operating arrangement and subsequently EFC expressed interest in extending its licenced access to the upstairs function rooms from 7-months a year to the full 12-months. The Club noted a successful period of operating the facility and felt merit in seeking an extension of the licence to operate for a full 12-months.

EFC's formal request for a 12-month licence occurred during Council's caretaker period (for Local Government elections) in September 2022. City of Marion staff agreed to provide the Club with a monthly extension to their licence from 15 October 2022 until the matter could be raised more formally with Council.

EFC's request was discussed at the Council Member Planning Day on 21 January 2023 and on 14 February 2023 at the General Council Meeting. At this meeting Council resolved a variation to be

negotiated with EFC in relation to their 5-year licence agreement to provide access to the upstairs function rooms for 12 months of the year.

It is recommended that the EFC be provided a variation to their existing 5 year licence (three years remaining concluding 30 September 2026) to provide access to the function rooms outside of midweek daytime use.

DISCUSSION

Council staff met with EFC to discuss the licence proposal and terms on 2 May and 13 July 2023. On 7 August 2023, a revised licence proposal was sent to EFC from CoM with terms for the EFC to operate the upstairs functions rooms for the period, which included an additional fee of $7,729 per annum (incorporating an additional 5-months licence fee and shared outgoings for the period). The existing licence agreement with the EFC has terms that require the Club to pay a gross rent of $39,477 per annum (includes licence fee and outgoings) plus additional specific outgoing charges.

In September, EFC contacted council to inform CoM that their board had discussed CoM's proposal and was not supportive of the terms offered. EFC stated that the club would be willing to take over the operation for the additional months at a grossed-up cost of $500 plus GST/month (or $2500 for the 5-month period).

On 15 October 2023, the EFC concluded their 7-month winter season period in the function spaces and have vacated those spaces. The EBC has continued to effectively operate the downstairs area of the facility. At present, the upstairs facilities are not occupied during weekday evenings after 4pm and on weekends. Any enquiries are currently being addressed through the City Property team.

Edwardstown Football Club's Position

EFC has provided staff with feedback regarding the licence terms offered. As the extended period occurs during the club's off-season, the club has little requirement for daily utilisation but would benefit from having the upstairs function spaces available for ad hoc meetings and events and remains willing to manage any community enquiries and bookings received. During the summer period the EFC has limited access, (if any) to the oval and therefore has no direct participation on the oval to support the regular use of the function spaces as occurs during the winter season. EFC would agree to promote and service community hire and events/functions but are conscious of its need to generate enough revenue to do more than just cover costs. Undertaking this requires club volunteers to continue working. The club believe that the $500 (plus GST) per month fee ($2500 for total 5-month period) is viable. The licence offered by CoM was $7,729 (inclusive of hire and outgoings) which they consider to be cost prohibitive.

The club is able to commence management of the upstairs spaces from December 2023 should Council accept its proposal, acknowledging this excludes the management of the daytime access allocated to HitSA and SEDA College and management of the function spaces during these periods.

Options for Function Spaces (during the 5 months 15 October to 15 March)

Option 1:
Variation to the existing EFC 5-year licence agreement (with just under three-years remaining) to provide access to the upstairs function rooms at a grossed-up fee of $500 plus GST per month.
The EFC would handle all booking enquiries and manage casual hire arrangements or delivery of functions and events. The Club could maintain its contract caterer for the period and engage volunteers and temporary staff as required. Council would receive some revenue from gross rental and not carry any additional labour costs to oversee the facility.

Option 2:

Leave the upstairs function spaces at ESMRG un-serviced for 5-months in the evenings and on weekends.
ESMRG is highly utilised by our community with 5 clubs and 2 commercial licences in place. The upstairs areas are used weekdays 9am to 4pm during the school term. Even with the facility left unused on weeknights after 4pm and weekends for 5 months of the year this still represents high utilisation of a council facility due to the extensive level of daytime use. However, this option would result in a loss of potential extra utilisation that could otherwise occur.

Option 3:
CoM manage the spaces for the 5-month period
The Recreation and Cultural Facilities Unit could take over management of the upstairs function spaces at ESMRG for this period annually. This would require increased staff and resource allocation to manage bookings, providing access for users and monitoring security, and address cleaning post hire. Access to the commercial kitchen and bar would not be provided under a hire arrangement given the commercial arrangements in place with HitSA who use the kitchen, and the risks associated with providing access to a commercial bar setup.

Advantages and Disadvantages (table)

	Advantages	Disadvantages
Option 1 EFC 12-month use	• EFC has an existing liquor licence in place to service bookings. • EFC could offer cost-effective functions/events. • Provides all-year round consistency of service provisions for the community and clubs. • Consistent with the EBC model for the ground floor operations of the facility. • Lowest net cost option for CoM.	• CoM pays utilities for this period of operation. • There is no guarantee that EFC will maximise community utilisation.
Option 2 Leave Un-serviced	• No resourcing requirements. • Beneficial cost implications – less outgoings and staff costs.	• Utilisation of a community asset would not be maximised particularly weekday evenings after 4pm and weekends during the summer. • Potential reputational implications for CoM.
Option 3 Manage in-house	• CoM could market and promote community use of the facilities directly. • Potential to leverage MPSCC catering. • CoM would have good control over use of the facility and access for internal purposes.	• Inconsistent service provision from winter to summer months (going from Club to Council operations). • Inconsistent cost options to community between seasons. • CoM does not have a liquor licence for ESMRG. • Difficulty holding any stock on hand by Council due to the ad hoc nature of bookings. • Additional casual staff costs to cover facility access and security. • Least cost-effective option to CoM (highest cost to CoM).

Financial considerations

ESMRG operated at a small net surplus of $1,226 in 2022/23 including all lease, licence and hire arrangements and outgoings. The EFC operated the summer season (the period) on a month-by-month basis for this financial period.

Should the upstairs spaces be left un-serviced for the 5-month period, base line utility costs for CoM would be incurred for the summer period and no rental income received.

Should CoM manage the upstairs facility at ESMRG it would come at a to Council as the hire fees would not cover wage costs.

If Council supports a variation to the EFC licence for the summer period, then a guaranteed $2,500 income in licence fees would be received, however utility charges will need to be met by Council. These charges will be a higher amount than the base line should the facility be left vacant.

Recommendation

It is recommended that Council supports a Variation to the existing EFC 5-year licence agreement to provide access to the upstairs function rooms at the ESMRG for the full 12-months a year at designated times that do not clash with midweek daytime user groups for an additional $2,500 per annum grossed up fee.

This option allows a single entity (the EFC) to provide an all-year-round service for upstairs food and beverage/room hire at ESMRG.

The EFC has demonstrated the capabilities to successfully operate the function rooms for an extended period. This model is the most cost-effective to provide community access opportunities.

ATTACHMENTS

1. Attachment 1 - Edwardstown Football Club Licence Variation Communication Schedule 2023 [**12.12.1** - 1 page]
2. Attachment 2 - ESMRG Report Timetable [**12.12.2** - 1 page]
3. Attachment 3 - Edwardstown Football Club Facility Licence Costs [**12.12.3** - 1 page]

Edwardstown Football Club Licence Variation Communication Schedule

14 February 2023
Council endorsed a variation to the EFC 5-year licence agreement to provide access to the upstairs function rooms at the Edwardstown Soldiers Memorial Recreation Ground for designated times that do not clash with midweek daytime user groups 12 months of the year.

17 February 2023
Advised EFC via email that Council had agreed to negotiate terms for the variation to operate between October to March. Requested meeting 2 March 2023.

2 March 2023
Meeting held with EFC to discuss licence agreement extension and scoreboard construction.

11 April 2023
Contacted Club via email to arrange next meeting for April 2023.

21 April 2023
Follow-up email and call to EFC to arrange meeting to discuss licence agreement.

2 May 2023
Council staff meet with EFC to discuss lease proposal and terms.

30 June 2023
Council staff emailed EFC with revised proposal for licence agreement variation with terms considering revised cleaning arrangements and requested follow-up meeting.

10 July 2023
Email to EFC requesting meeting noting time pressures to resolve an outcome.

13 July 2023
Council staff met with EFC to discuss lease proposal and revised terms.

7 August 2023
A revised lease proposal was sent to EFC from CoM with terms for the EFC to operate the upstairs functions rooms from 15 October to 15 March annually.

September 2023
EFC contacted council to inform CoM that their board had discussed the latest proposal and was not supportive of the terms offered.

15 October 2023
EFC's 7-month annual lease term for the function spaces concludes. EFC vacated the area; and removed stock from the bar and kitchen areas.

ATTACHMENT 1. ESMRG FACILITY UTILISATION TIMETABLE

LESSEE/ LICENCEE	MON	TUE	WED	THU	FRI	SAT	SUN	DATE LESSEE/LICENCEE AGREEMENT
South Road Cricket Club		4:00pm to 10:00pm		4:00pm to 10:00pm		8:30am to 6:30pm	8:30am to 6:30pm	1st Oct - 31 March
Edwardstown Football Club Inc	4:30pm to 12:00am	4:30pm to 12:00am	4:30pm to 12:00am	4:30pm to 12:00am	4:00pm to 12:00am	10:00am to 12:00am	9:30am to 10:00pm	1st April - 30th Sept (Function and kitchen also 16th Oct - 14th Sept)
Edwardstown Bowling Club	24/7 – Exclusive Use	24/7 - Exclusive Use	24/7 - Exclusive Use	24/7 - Exclusive Use	24/7 - Exclusive Use	24/7 - Exclusive Use	24/7 - Exclusive Use	1st Oct - 30th Sept
HITSA	8:30am to 4:00pm	8:30am to 4:00pm	8:30am to 4:00pm	8:30am to 4:00pm				1st March - 31st Oct (Vacant during school holidays)
SEDA	8:30am to 3:30pm	8:30am to 3:30pm	8:30am to 3:30pm	8:30am to 3:30pm	8:30am to 3:30pm			1st Dec - 31st Dec (Vacant during school holidays)
South Coast Cycling	4:30pm to 8:30pm		4:30pm to 8:30pm		4:30pm to 8:30pm			1st Oct - 31st March
South Coast Cycling	5:00pm to 8:00pm		5:00pm to 8:00pm					1st Sept - 30th Sept
Meteors Triathlon		5:30am to 7:30am		5:30am to 7:30am				1st Feb - 31st Jan

Edwardstown Football Club Licence Costs	
Times of Use: **Main Kitchen & Functions Rooms 2/3: 15th March – 15th October** **Canteen: 1st April – 30th September**	**Cost Allocations**
Lease: 01/10/2021 - 30/09/2026	
Licensees Share of rates and taxes and outgoings	$33,341.09
Common areas rates and taxes and outgoings	$3,997.25
Licence Fee	$2,138.68
Grease Trap	25%
Deep clean main kitchen	25%
Deep clean canteen	50%
Carpet cleaning	100%
Beer lines	100%
Electricity - Flood Lights	100%
Electricity - Building (Metered)	100%
TOTAL (annual)	**$39,477.02 + additional % of identified cost areas**

13 Corporate Reports for Information/Noting

13.1 Annual Investment Report 2022-23	
Report Reference	GC231128R13.1
Originating Officer	Treasury Accountant – John Stewart
Corporate Manager	Chief Financial Officer - Ray Barnwell
General Manager	General Manager Corporate Services - Angela Allison

REPORT OBJECTIVE

Section 140 of the *Local Government Act 1999* requires Council to review the performance of its investments on an annual basis. This report was reviewed by the Finance Risk and Audit Committee (FRAC) at their meeting on 9 November 2023 who noted the well managed and positive results for the year to 30 June 2023.

EXECUTIVE SUMMARY

Council earned $1,156,846 of interest on its investments in the year to 30 June 2023 at an average rate of return of 3.45%, a favourable outcome compared to the benchmark indicator (average Reserve Bank cash rate) of 2.93%. The actual value of investment interest of $1,156,846 was a 0.59% favourable variance against a final revised budget forecast for 2022-23 of $1,150,000.

A summary of the 2022-23 Investment Performance is provided at Appendix 1 for Councils information, showing that Council recorded a favourable result against the benchmark indicator.

RECOMMENDATION

That Council:

1. **Notes the Investment Performance Report for 2022-23.**

DISCUSSION

Decision making regarding investments are conducted under the guidance and parameters set within Council's Treasury Management Policy.

Compliance with Treasury Management Policy (Investments)

Council has complied with all elements of the Treasury Management Policy. Compliance has been achieved against the following major policy requirements:

Policy Requirement	Review
Council funds available for investment will be lodged 'at call' or having regard to differences in interest rates for fixed term investments of varying maturity dates, may be invested for a fixed term.	Investments in Fixed Term Deposits were made between a range of 30-180 days with an average maturity of 81 days and an average return of 3.57%. The average 'at call' rate of return was 3.42%. No Fixed Term Deposits were required to be broken during the year.

Policy Requirement	Review
In the case of Fixed Term Investments, the term should not exceed a point in time where the funds could otherwise be applied to cost-effectively defer the need to raise a new borrowing or reduce the level of Council's variable interest rate borrowing facility.	The variable interest rate borrowing facility was not required to be accessed.
Council will select the investment type which delivers the best value, having regard to investment returns, transaction costs and other relevant and objectively quantifiable factors.	The Council supports the Local Government Finance Authority of South Australia (LGFA) for the placement of investment funds. The LGFA is a statutory authority established for the benefit of councils in South Australia. Utilising the services of the LGFA provides an efficient means of investing surplus funds and a source of highly competitive interest rates. All deposits made with the LGFA are also guaranteed by the Treasurer of South Australia. To ensure Council continues to receive competitive rates for investments, quotations are regularly obtained from authorised institutions on investments of $1,000,000 or more where the period of investment exceeds 30 days. During 2022-23 all surplus funds were invested with the LGFA, who in the process of market testing, offered the most competitive interest rates.
Investments fixed for a period greater than 12 months to be approved by Council.	No Investments were placed for a period greater than 12 months.
The Policy indicates where surplus funds can be invested and that if they are invested in choices outside of the Policy, Council approval is required.	All surplus funds invested during the 2022-23 financial year were invested with the LGFA which is an allowable option under the Policy.
The Policy indicates investment activities that Council would not participate such as shares in private/public companies, listed or unlisted property trusts and derivatives.	No investments were placed in such options.

Performance against Benchmarks

Reserve Bank Cash Rate

Council earned $1,156,846 of interest on its investments in 2022-23 at an average rate of return of 3.45%, a favourable outcome compared to the benchmark indicator (average Reserve Bank cash rate) of 2.93%.

Bank Bill Swap Rate (BBSW)

The Finance and Audit Committee commented, when reviewing the 2014-15 Investment Report, that it would also be useful to benchmark against commercial rates being offered.

The BBSW is the rate at which banks will lend to each other. It is a short-term swap rate which reflects a compilation of average market rates supplied by domestic banks regarding specific maturities of bank bills. The BBSW is published daily and therefore an annual average index can be readily calculated for comparative purposes.

The most common index applied is the 90 Day BBSW which also closely aligns with Council's average maturity of 81 days. For the 2022-23 financial year, the 90 Day BBSW was 3.21%. Council's average rate of return of 3.45% is also favourable compared to the BBSW indicator, the seventh consecutive year that this has been achieved.

Interest on Investments Budget Performance

The performance of Interest on Investments is also monitored and managed against the budgeted forecast. The actual value of investment interest of $1,156,846 was a 0.59% favourable variance against a final revised budget forecast of $1,150,000.

Conclusion

Council's investment performance for 2022-23 was well managed and produced an excellent outcome when compared to relevant benchmark indicators, particularly in a year of a difficult and ever moving economic climate. Investments were placed exercising due care and diligence and in strict accordance with Council's Treasury Management Policy.

ATTACHMENTS

1. Investment Performance 2022-23 [**13.1.1** - 3 pages]

Appendix 1

Investment Performance 2022-23

Interest on Investments

Interest on investments for 2022-23 was $1,156,846. Recent interest on investment history reveals the following:

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
Total Interest (Including LGFA Bonus)	$1,111k	$1,214k	$946k	$503k	$365k	$1,157k
LGFA Bonus/Annual Distribution	$132k	$168k	$174k	$185k	$199k	$101k

The increase of interest on investments in 2022-23 is mainly attributed to the significant increase in average rates for the year increasing from 0.86% in 2021-22 to 3.45% in 2022-23. The total average amount invested per day, decreased from $42.7m in 2021-22 to $33.5m in 2022-23. Funds were therefore not available to be kept on deposit for longer periods that was possible in 2021-22, prior to being required to meet payment obligations for creditors, payroll and progress payments for major capital projects. This was expected with the planned drawdown of cash reserves funding for several major projects in 2022-23.

Competitive quotes were sourced during the financial year for Term Deposits and all investments were placed with the Local Government Finance Authority (LGFA) who consistently provided the best competitive rates.

Peak Value of Investments

Investments peaked in September 2022 at $45.9m. The peak value of investments history reveals the following:

2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
$52.6m Mar 2018	$53.3m Dec 2018	$58.0m Sep 2019	$62.5m Sep 2020	$58.9m Sep 2021	$45.9m Sep 2022

Traditionally investments reach their peak in the first half of the financial year due to a portion of ratepayers paying their rates in full rather than paying quarterly. Large grant revenue receipts and the timing of significant Capital Expenditure projects also have an impact on investment balances.

Annual Rate of Return on Investments

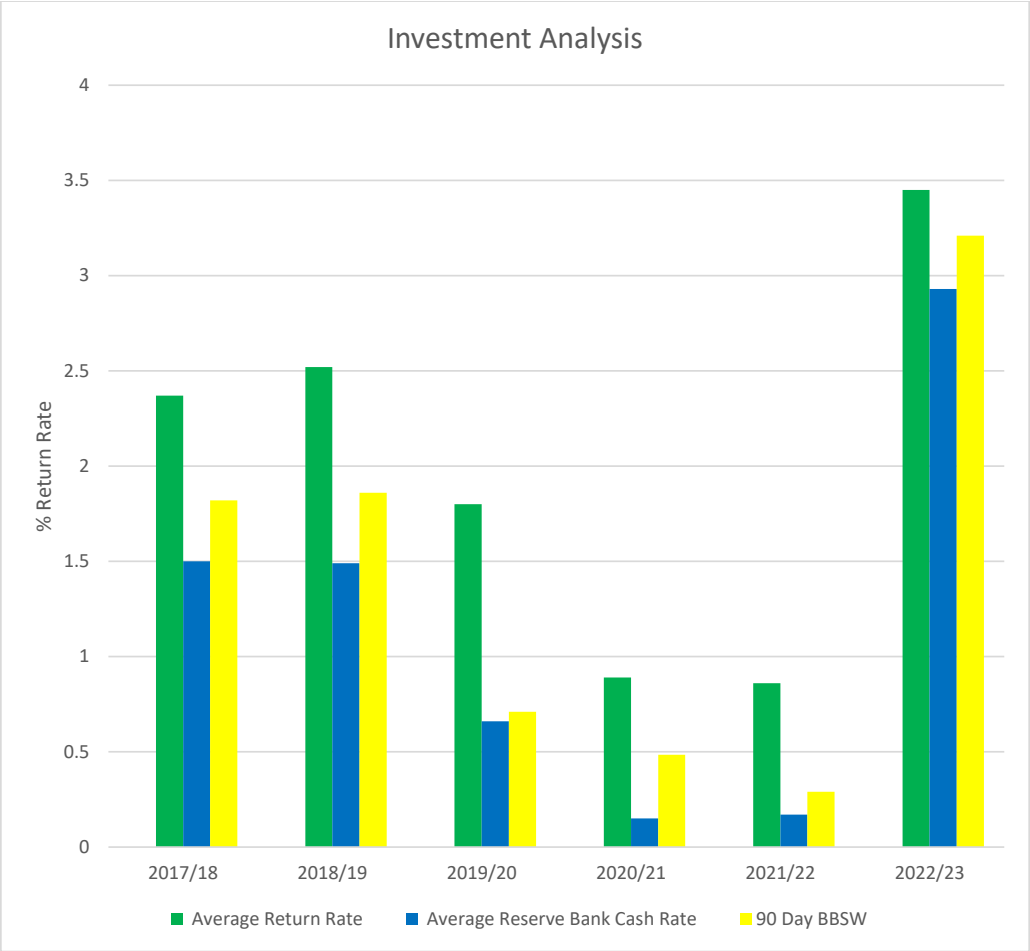
Council's Investment performance is measured against a recommended benchmark and submitted for consideration by Council on an annual basis. This is in accordance with guidelines contained in the "Investment Policy & Review of Investments" document published by the South Australian Local Government Financial Management Group.

The benchmark indicator referred to above that measures our investment performance is the average annual Reserve Bank cash rate. The cash rate commenced the 2022-23 Financial year at 0.85% and was incrementally increased to 4.10% by June 2023. The movements experienced for the year were as follows;

July 2022	From 0.85% to 1.35%	(+0.50% movement)
August 2022	From 1.35% to 1.85%	(+0.50% movement)
September 2022	From 1.85% to 2.35%	(+0.50% movement)
October 2022	From 2.35% to 2.60%	(+0.25% movement)
November 2022	From 2.60% to 2.85%	(+0.25% movement)
December 2022	From 2.85% to 3.10%	(+0.25% movement)
February 2023	From 3.10% to 3.35%	(+0.25% movement)
March 2023	From 3.35% to 3.60%	(+0.25% movement)
May 2023	From 3.60% to 3.85%	(+0.25% movement)
June 2023	From 3.85% to 4.10%	(+0.25% movement)

The annual rate of return on investment for the City of Marion for 2022-23 was 3.45% compared to the annual average benchmark rate of 2.93%, providing reassurance that funds invested by City of Marion were well managed. The following table and graph summarise Council's historical performance of annual rate of return on investments, benchmarked against the average Reserve Bank Cash Rate.

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
Annual Rate of Return	2.37%	2.52%	1.80%	0.89%	0.86%	3.45%
Average Reserve Bank Cash Rate	1.50%	1.49%	0.66%	0.15%	0.17%	2.93%
Benchmark Variation	**+0.87%**	**+1.03%**	**+1.14%**	**+0.74%**	**+0.69%**	**+0.52%**



The Council's annual rate of return includes the annual special distribution paid by Council's principal investment financial institution – LGFA. This distribution paid to Councils by LGFA is based on a combination of Council's investment and borrowing activity for the prior year.

The table above indicates a positive variation in each financial year against the average Reserve Bank Cash Rate. The 2022/23 result is the sixteenth consecutive year of a favourable outcome against this benchmark. In addition, the 2022/23 annual rate of return of 3.45% also marks the eighth consecutive year that Council's investments outperformed the BBSW indicator.

Council's General Bank Account does not earn interest which is factored into the benchmark result. The inclusion of the General Bank Account balances held in the overall investment performance does make it more challenging to achieve a positive benchmark performance. As a result, it is important that the Treasury Management function monitors and minimises any potential negative impact.

13.2 Questions Taken on Notice Register	
Report Reference	GC231128R13.2
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Ryles
Corporate Manager	Manager Office of the Chief Executive – Kate McKenzie
General Manager	Chief Executive Officer – Tony Harrison

REPORT OBJECTIVE

To receive and note the information contained within the *Questions Taken on Notice Register* provided in Attachment 1.

EXECUTIVE SUMMARY

At the 8 May 2018 General Council meeting Council resolved that (GC080518M01):

> *Questions without Notice that were not answered at the same meeting will be entered into a register. This register will be tabled as an information report at the following meeting.*

Under Regulation 9 of the *Local Government (Procedures at Meetings) Regulations 2013* (The Regulations):

(3) A member may ask a question without notice at a meeting.

(4) The presiding member may allow the reply to a question without notice to be given at the next meeting.

(5) A question without notice and the reply will not be entered in the minutes of the relevant meeting unless the members present at the meeting resolve that an entry should be made.

RECOMMENDATION

That Council:

1. **Notes the report 'Questions Taken on Notice Register'.**

ATTACHMENTS

1. QON Register GC231128 [**13.2.1** - 2 pages]

Attachment 1

Questions Taken on Notice Register

Report Reference	Meeting Date	Councillor	Responsible Officer	Question taken on notice during the meeting	Response
GC231024R11.3	24 October 2023	Councillor Jason Veliskou	Manager Engineering, Assets and Environment - Mathew Allen	That Council be provided a summary of parking issues per suburb at the earliest convenience.	

Suburb	Number of Parking Requests raised in the last 12 months
Ascot Park	3
Bedford Park	1
Clovelly Park	13
Darlington	1
Dover Gardens	7
Edwardstown	16
Glandore	4
Glengowrie	11
Hallett Cove	15
Marino	1
Marion	15
Mitchell Park	15
Morphettville	17
Oaklands Park	16
Park Holme	8
Plympton Park	5
Seacombe Gardens	16
Seacombe Heights	6
Seaview Downs	3
Sheidow Park	12

Attachment 1

Questions Taken on Notice Register

					Total (1/11/22 to 31/10/2023)	South Plympton	15	Cases = 234
						Sturt	2	
						Tonsley	23	
						Trott Park	3	
						Warradale	6	

13.3 Health, Safety, and Wellbeing Report	
Report Reference	GC23112813.3
Originating Officer	Unit Manager WHS – Mark Jentsch
Corporate Manager	Manager People and Culture - Sarah Vinall
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

To inform Council of current Health, Safety and Wellbeing performance

EXECUTIVE SUMMARY

City of Marion continues to demonstrate a steady reduction in injury rates. 12 month Rolling Lost Time Injury Frequency Rates have fallen from 13.4 lost time injuries per million hours worked to 2.6 lost time injuries per million hours worked.

Similar rates of improvement have been observed across 12 month rolling Total Reportable Injury Rates with a decrease from 29.1 to 7.3 Total Recordable Injuries per million hours worked.

RECOMMENDATION

That Council:

1. **Notes this report**

DISCUSSION

Our Health, Safety and Wellbeing principles

1. It's Always About People
2. Together We Thrive

Supported by our Values

Respect, Integrity, Achievement, and Innovation

Driven by our HSW objectives

1. The wellbeing of our workers is an integral component of our HSW Management System
2. Our HSW culture is driven by engagement, ownership, and responsibility
3. Our HSW performance is planned and predictable

Hazard and Near Miss Reports (Internal WHS SkyTrust reporting data)

Historical statistics inform us that when there is a healthy culture of proactive Hazard/Near Miss Reporting, there is a consequential reduction in injuries to workers. Hazards and Near Misses are reported to date for this financial year and are outlined in Tables 1 & 2. They can be compared against those reported last financial year which are outlined in Table 3 & 4.

Table 1: Hazard Reports - Financial Year 2023/24

Jul-23	Aug-	Sep-	Oct-	Nov-	Dec-	Jan-	Feb-	Mar-	Apr-	May-	Jun-	Total	Ave

	23	23	23	23	22	23	24	24	24	23	24		
3	0	3	1										**1.75**

Table 2: Report Only - Financial Year 2023/24

Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-22	Jan-23	Feb-24	Mar-24	Apr-24	May-23	Jun-24	Total	Ave
1	2	1	3										**1.75**

Table 3: Hazard Reports - Financial Year 2022/23

Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Total	Ave
3	10	11	9	7	0	4	4	3	1	4	3	**59**	**4.9**

Table 4: Report Only - Financial Year 2022/23

Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Total	Ave
6	1	4	2	2	2	1	3	6	0	2	2	**31**	**2.6**

Lost Time Injuries Reported (Skytrust reporting data)

Lost Time Injuries (LTI's) are those injuries where a whole work day or more has been lost due to a workplace injury. LTI's reported to date for this financial year are presented in Table 5 and can be compared against those reported last financial year which are presented in Table 6.

Note: An injury sustained in March 2023 has now resulted in surgery. This is recorded as an LTI for March 2023 (FY22/23) with a resultant change in the 12 Month Rolling LTIFR.

Table 7 provides descriptions of the LTI's for the current financial year.

Table 5: Number of LTI's per month - Financial Year 2023/24

Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-22	Jan-23	Feb-24	Mar-24	Apr-24	May-23	Jun-24	Total
0	0	0	0									**0**

Table 6: Number of LTIs per month - Financial Year 2022/23

Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Total
1	1	2	1	0	0	0	1	1	0	0	0	**7**

Table 7: Outline of LTIs reported - Financial Year 2023/24

No.	Description of Incident	Mechanism of Injury	Injury Description
	Nil		

Lost Time Injury Frequency Rate

The Lost Time Injury Frequency Rate (LTIFR) is a measure of the occurrence of Lost Time Injuries per million hours worked. The current financial year LTIFR for the CoM is 0 (zero).

Rolling Average Lost Time Injury Frequency Rate (Skytrust reporting data)

Rolling Average LTIFR is a measure of the LTIFR trend over rolling 12 month reporting period.

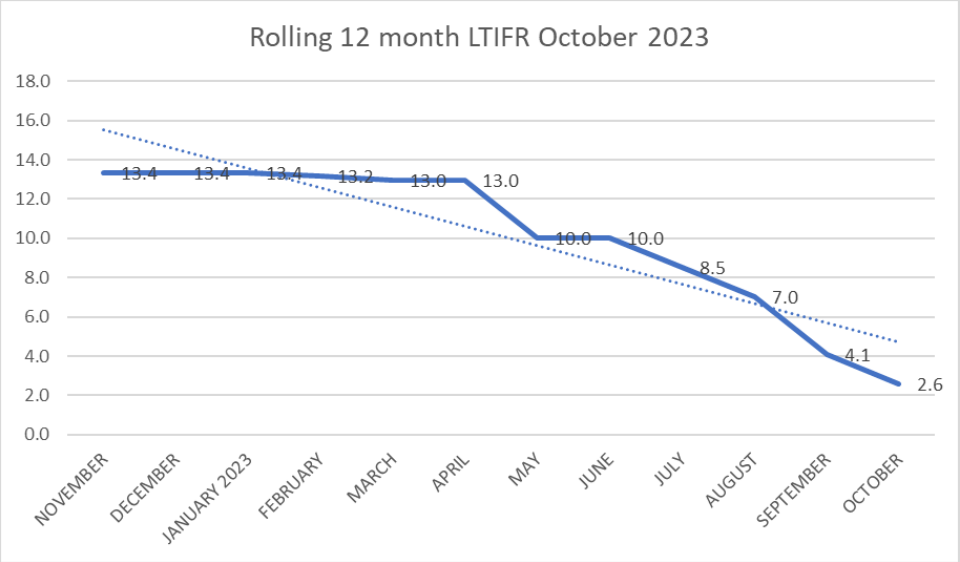


Figure 1: Rolling LTIFR over 12 months

Rolling Total Recordable Incident Frequency Rate

Total Recordable Incidents include fatalities, LTI's and incidents resulting in the employee receiving medical treatment and/or is certified as only fit to undertake suitable duties. The Rolling Total Recordable Incident Frequency Rate (TRIFR) provides analysis of the TRIFR over the last 12 months.

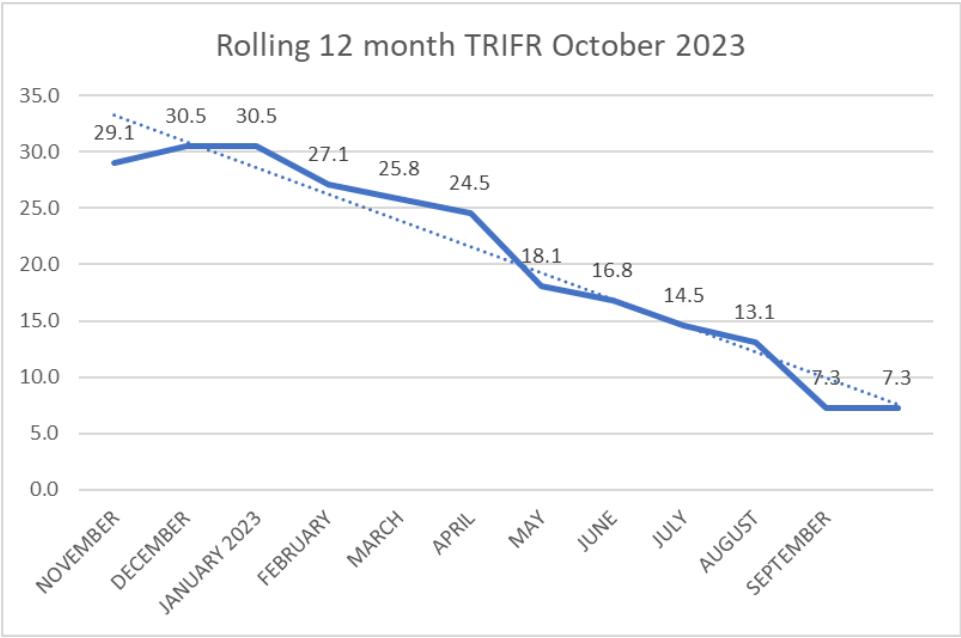


Figure 2: Rolling TRIFR over 12 months

ATTACHMENTS

Nil

14 Workshop / Presentation Items - Nil

15 Motions With Notice

15.1 Footpaths	
Report Reference	GC231128M15.1
Council Member	Councillor – Ian Crossland

MOTION

Removes the new footpath budget line and returns uncommitted funds back to general revenue.

Notes that all proposals for new footpaths will be brought to Council for consideration.

Prepares a report detailing the proposed footpath renewal program and provides alternative options for a city wide footpath strategy which considers a hierarchy of the necessity of either one or two footpaths.

SUPPORTING INFORMATION

Insert Council Member Supporting Information / Nil.

Response Received From	Unit Manager Engineering – Carl Lundborg
Corporate Manager	Manager Engineering Assets & Environment – Mathew Allen
General Manager	General Manager City Services – Ben Keen

STAFF COMMENTS

FOOTPATH SERVICE LEVELS

We know through the Community Satisfaction Survey that footpaths are important to the community, however community satisfaction is low.

All footpath assets sit within the Transport Asset Management Plan (AMP) including those footpaths in reserves and surrounding community facilities. The Transport AMP defines the current service levels for footpaths and identifies the expenditure to meet those services levels. The current community levels of service (CLoS) defined in the Transport AMP (2020) are:

- ***Safety/Quality***
  - Provide a safe and quality footpath network for pedestrian and cyclists.
- ***Capacity***
  - Provide a footpath network that meets the requirements for pedestrians and cyclists (including meeting Disability Discrimination Act (DDA) and Australian Standards requirements).
- ***Functionality***
  - Provide at least 1 footpath per street (subject to local community consultation).
- ***Sustainability***

- Construct footpaths with recycled base aggregate to minimise waste.

The footpath CLoS helps develop the technical levels of service (TLoS), how council delivers on the service. The current programs that Council deliver within the footpath asset are:

- **Maintenance**
  - Reactive Maintenance
    - When residents or users of the footpath asset identifies a hazard.
  - Proactive Maintenance
    - When staff undertake a routine inspection of the network and identify a hazard.
- **Monitoring**
  - Council undertakes condition and defect monitoring of the network every 4 years.
- **Renewal**
  - When the condition of a footpath is beyond simple maintenance and requires a full area replacement.
- **Upgrade (Creation)**
  - Council upgrades footpaths that are less than council's 1.2m wide standard.
  - Upgrading footpath widths around schools/train stations and along existing paths that are identified for shared use path upgrades.
- **New (Creation)**
  - The creation of footpaths within Cul-De-Sac's (to achieve the 1 footpath per street service level) – *Completed in 2022*.
  - Walking and Cycling new initiatives (example Flinders Greenway, Sturt River Linear Path, Major's Road Shared Use Path).
  - Missing links within the footpath network.

FOOTPATH FUNDING

The Transport AMP identifies the funding to be allocated to footpath programs, the below table is the current endorsed budget split between Maintenance, Monitoring, Renewal and Creation. This is identified in the City of Marion's Long Term Financial Plan.

Year	Creation	Monitoring	Maintenance	Renewal
2023/24	$710,000*	$100,000	$1,005,000	$2,360,000

*Note council can receive grant funding from State Bicycle Fund, Way2Go and Blackspot funding for improvements to footpaths, shared use paths and crossings. Within the last 10 years council has received approx. $5 million in grants towards footpath creation (new /upgrade) projects.

PROPOSED FOOTPATH SCENERIO MODEL (NO CREATION BUDGET)

Removing the creation budget for footpaths within the Transport AMP would result in no funding allocated to footpath widening projects, missing footpath links, streetscapes or walking and cycling initiatives within the Long-Term Financial Plan.

NEXT STEPS

The Walking and Cycling Guidelines and Action Plan is currently being developed, which will identify a 4 year works program and funding scenarios for council to consider. Staff are currently working with Ward Council Member to identify locations for walking and cycling infrastructure. The draft Action Plan identifies over $6.5M in projects for consideration. It is recommended that Council undertakes this activity prior to modifying the Long-Term Financial Plan for the footpath asset class.

The Transport AMP will be reviewed and updated in 2024 (including Council Member and Community involvement) which will allow further analysis into service levels and program development across all asset classes including the necessity of one or two footpaths.

The Walking and Cycling Action Plan and the Asset Management Plan review will inform strategic funding, service levels and infrastructure requirements. It is prudent to review this prior to Council considering this Motion which will impact the Long-Term Financial Plan for new footpaths.

15.2 Leave of Absence - Cr Masika

Report Reference	GC231128M15.2
Council Member	Councillor - Masika

MOTION

That Councillor Masika be granted leave of absence for the General Council Meeting to be held on 12 December 2023.

SUPPORTING INFORMATION

Nil

Response Received From	Unit Manager Governance & Council Support – Victoria Moritz
Corporate Manager	Manager Office of the CEO – Kate McKenzie
General Manager	CEO – Tony Harrison

STAFF COMMENTS

If Council grant a leave of absence this enables a Council Member to be absent from the specified Council Meeting/s or for a period of time without triggering consideration of the provisions of Section 54(1)(d) of the Act relating to a Casual Vacancy.

During a leave of absence, a Council Member is still entitled to allowances and benefits as outlined in Section 76 of the Local Government Act 1999 and the Council Member Allowance and Benefit Policy.

16 Questions With Notice - Nil

17 Motions Without Notice

18 Questions Without Notice

19 Other Business

20 Meeting Closure

Council shall conclude on or before 9.30pm unless there is a specific motion adopted at the meeting to continue beyond that time.