His Worship the Mayor
Councillors
City of Marion

Notice of General Council Meeting

Council Chamber, Council Administration Centre
245 Sturt Road, Sturt

Tuesday, 27 February 2024 at 6.30 pm

The CEO hereby gives Notice pursuant to the provisions under Section 83 of the *Local Government Act 1999* that a General Council Meeting will be held.

A copy of the Agenda for this meeting is attached in accordance with Section 83 of the Act.

Meetings of the Council are open to the public and interested members of this community are welcome to attend. Access to the Council Chamber is via the main entrance to the Administration Centre on Sturt Road, Sturt.



Tony Harrison

Chief Executive Officer

1 OPEN MEETING....4

2 KAURNA ACKNOWLEDGEMENT....4

3 DISCLOSURE....4

4 COUNCIL MEMBER DECLARATION OF INTEREST (IF ANY)....4

5 CONFIRMATION OF MINUTES....4

5.1 Confirmation of Minutes of the General Council Meeting held on 23 January 2024....4

6 COMMUNICATIONS....21

6.1 Elected Member Verbal Communications....21

6.2 Mayoral Communication Report....21

6.3 CEO and Executive Communication Report....21

7 ADJOURNED ITEMS....23

7.1 Adjourned Item - Outcome of EOI - Fitzjames Building, Glandore....23

8 DEPUTATIONS - NIL....69

9 PETITIONS....69

9.1 Petition - Duncan Avenue, Park Holme....69

10 COMMITTEE RECOMMENDATIONS....78

10.1 Confirmation of Minutes of the Review and Selection Committee Meeting held on 6 February 2024....78

10.2 Confirmation of Minutes of the Infrastructure and Environment Committee Meeting held on 13 February 2024....84

11 CONFIDENTIAL ITEMS....91

11.1 Cover Report - Marion Basketball Stadium Options....91

11.2 Cover Report - Unsolicited Proposal - Purchase of Council Property - Edwardstown....92

11.3 Cover Report - Flinders Greenway....93

12 CORPORATE REPORTS FOR DECISION....94

12.1 Resilient South Regional Climate Action Plan....94

12.2 Cove Sports Netball and Lower Oval....159

12.3 Youth Collective Committee Annual Report February 2024....164

12.4 Reconciliation Action Plan 2024-2025....186

12.5 AusCycling Proposal - Future Events at SWBMX Facility 234
12.6 Cooinda Neighbourhood Centre Acoustic Treatment 268
12.7 State-wide Hazards Bushfire Overlay Code Amendment 270
12.8 Tree Asset Management Plan 288
12.9 Hamilton College Land Transfer 381
12.10 Council Member Allowance and Benefits Policy - Amendments 391
12.11 Footpaths Resolution Amendment....402
13 CORPORATE REPORTS FOR INFORMATION/NOTING....403
13.1 Community Engagement Report - Strategic Management Plan Review - Toward 2040...Together....403
13.2 Finance Report - January 2024 499
13.3 Monthly Work Health and Safety Report....510
13.4 Council and CEO KPI Report Quarter Two 2023-24 514
14 WORKSHOP / PRESENTATION ITEMS - NIL 521
15 MOTIONS WITH NOTICE - NIL....521
16 QUESTIONS WITH NOTICE - NIL 521
17 MOTIONS WITHOUT NOTICE 521
18 QUESTIONS WITHOUT NOTICE....521
19 OTHER BUSINESS 521
20 MEETING CLOSURE 521

1 Open Meeting

2 Kaurna Acknowledgement

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3 Disclosure

All persons in attendance are advised that the audio of this General Council meeting will be recorded and will be made available on the City of Marion website.

4 Council Member Declaration of Interest (if any)

5 Confirmation of Minutes

5.1 Confirmation of Minutes of the General Council Meeting held on 23 January 2024	
Report Reference	GC240227R5.1
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Mitchell
Corporate Manager	Manager Office of the Chief Executive – Kate McKenzie
General Manager	Chief Executive Officer – Tony Harrison

RECOMMENDATION

That the minutes of the General Council Meeting held on 23 January 2024 be taken as read and confirmed.

ATTACHMENTS

1. G C 240123 - Final Minutes [**5.1.1** - 16 pages]

Minutes of the General Council Meeting held on Tuesday, 23 January 2024 at 6.30 pm Council Chamber, Council Administration Centre 245 Sturt Road, Sturt

PRESENT

His Worship the Mayor Kris Hanna
Councillor Joseph Masika
Councillor Nathan Prior
Councillor Raelene Telfer
Councillor Luke Naismith (from 6.46pm)
Councillor Jason Veliskou (from 6.36pm)
Councillor Sarah Luscombe
Councillor Jayne Hoffmann
Councillor Matt Taylor
Councillor Renuka Lama (from 6.36pm)
Councillor Jana Mates
Councillor Amar Singh
Councillor Ian Crossland

In Attendance

Chief Executive Officer - Tony Harrison
General Manager City Services - Ben Keen
Acting General Manager Corporate Services - Marcel Althoff
General Manager City Development - Tony Lines
Manager Office of the CEO - Kate McKenzie
Unit Manager Governance and Council Support - Victoria Moritz
Governance Officer - Amey Johnson

1 Open Meeting

The Mayor opened the meeting at 6.30pm.

2 Kaurna Acknowledgement

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3 Disclosure

All persons in attendance are advised that the audio of this General Council meeting will be recorded and will be made available on the City of Marion website.

4 Council Member Declaration of Interest (if any)

The Chair asked if any member wished to disclose an interest in relation to any item being considered at the meeting

The following interests were disclosed:

- Councillor Crossland declared a general conflict of interest in item *Telecommunications Tower Proposal - Shamrock Reserve*

5 Confirmation of Minutes

5.1 Confirmation of Minutes of the General Council Meeting held on 12 December 2023
Report Reference GC240123R5.1

Moved Councillor Prior **Seconded Councillor Telfer**

That the minutes of the General Council Meeting held on 12 December 2023 be taken as read and confirmed.

Carried Unanimously

6 Communications

6.1 Elected Member Verbal Communications

In accordance with the *Code of Practice - Procedures at Council Meeting 2017/18* an Elected Member has the right to speak for up to two minutes in the second meeting of Council every second month from February (with the exception of caretaker period).

Verbal Communications were not presented this month.

Moved Councillor Prior **Seconded Councillor Mates**

That the following Communication Reports be moved en bloc:

- Mayoral Communication Report
- CEO and Executive Communication Report

Carried Unanimously

6.2 Mayoral Communication Report
Report Reference GC240123R6.2
Name of Council Member Mayor - Kris Hanna

Date	Event	Comments
22 November 2023	Seaview High School Year 12 Graduation Ceremony	Presented award
24 November 2023	Car Race	Attended
24 November 2023	Community Art Exhibition at Gallery M	Opened exhibition and gave speech
24 November 2023	South Road Cricket Club Quiz Night	Asked questions
27 November 2023	City of Marion End of Year Business Celebration	Attended

29 November 2023	Reception for Recitals Australia and a performance by the 2023 Fellowship participants	Attended
2 December 2023	Morning tea for new citizens	Attended
4 December 2023	Radio Italiana 531 interview	Interview
4 December 2023	Community Leadership Program Graduation event	Attended and gave speech
5 December 2023	Met CEO and President of LGA (SA)	General discussion
9 December 2023	Zoom meeting with Kokubunji Prefecture Mayor, officers and students	
11 December 2023	Probus Club of Marion - Christmas Luncheon	Attended
11 December 2023	Positive Ageing and Inclusion Volunteer Christmas thank you event	Attended
13 December 2023	Active Elders Christmas Lunch	Attended and told joke
14 December 2023	Tonsley Connection Event at Tonsley	
22 December 2023	City of Marion Staff End of Year Event	Attended and gave speech
In addition, the Mayor has met with residents, MPs and with the CEO and Council staff regarding various issues.		

Moved Councillor Prior **Seconded Councillor Mates**

That the Mayoral Communication report be received and noted.

Carried Unanimously

6.3 CEO and Executive Communication Report

Report Reference GC240123R6.3

Date	Activity	Attended By
27 November 2023	Site Meeting | Hallett Cove Foreshore Embankment with Cr Crossland and Cr Luscombe	Tony Lines
28 November 2023	Weekly Onsite Meeting | Intermain and City of Marion re Admin Building Upgrade	Tony Lines
29 November 2023	Weekly Onsite Meeting | Blubuilt, North Projects, Aspects Studios, Innovis, CMW Geosciences SA, and CoM re Coastal Walkway Bridges	Tony Lines

29 November 2023	Weekly Meeting with SADB re Oaklands Network Extension	Ben Keen
30 November 2023	Cross Council Executive Meeting	Angela Allison Tony Harrison
1 December 2023	Meeting | CoM, Renewal SA, MAB Park Pty Ltd and Wilson Parking re multi deck car park	Tony Lines
1 December 2023	Teams Meeting | CoM, SFMC and AccessDM re Nungamoora Coastal Walkway	Tony Lines
4 December 2023	Resilient Water Futures briefing – SA Water	Ben Keen
5 December 2023	Weekly Onsite Meeting | Intermain and CoM re Admin Building Upgrade	Tony Lines
5 December 2023	Meeting | Maria Palumbo, CEO Junction Australia re updates on Junction Australia projects	Tony Harrison
5 December 2023	Meeting | Mayor Hanna, Clinton Jury (CEO LGA) and Mayor Johnson (LGA President) re meet and greet	Tony Harrison
5 December 2023	Meeting with Villawood Properties to discuss Biodiversity	Ben Keen
6 December 2023	Weekly Onsite Meeting | Blubuilt, North Projects, Aspects Studios, Innovis, CMW Geosciences SA, and CoM re Coastal Walkway Bridges	Tony Lines
6 December 2023	Meeting | Marcus Gehrig (CEO RSPCA) re general catch up	Tony Harrison
6 December 2023	Teams Meeting | KMPG and CoM re Community Safety Internal Audit	Tony Lines
7 December 2023	AICD Event – Corporate Crime	Angela Allison
8 December 2023	LG Professionals SA General Managers and Directors Working Group Meeting	Ben Keen
12 December 2023	Weekly Onsite Meeting | Intermain and CoM re Admin Building Upgrade	Tony Lines
13 December 2023	Cove Sports Site Meeting | CoM, Blubuilt, Meinhardt Group, CPR Engineers, Outspace Studios, Studio Nine and DCWC	Tony Lines
13 December 2023	Weekly Onsite Meeting | Blubuilt, North Projects, Aspects Studios, Innovis, CMW Geosciences SA,	Tony Lines

	and CoM re Coastal Walkway Bridges	
13 December 2023	Meeting |Aspects Studios, Innovis, CMW Geosciences SA, and CoM re Nungamoora Design	Tony Lines
15 December 2023	Meeting with City of Mitcham to discuss Graduate Program	Ben Keen
18 December 2023	Meeting | City of Marion and LGFA	Tony Harrison
18 December 2023	Resilient Asset Management Project (RAMP) Executive Sponsor Meeting	Ben Keen
19 December 2023	Weekly Onsite Meeting | Intermain and CoM re Admin Building Upgrade	Tony Lines
20 December 2023	Nungamoora Site Visit | Aspects Studios, Innovis, CMW Geosciences SA, and CoM	Tony Lines
10 January 2024	Meeting | Oaklands Green PCG Monthly meeting with City of Marion and Oaklands Green	Tony Lines
15 January 2024	Teams Meeting | CoM and Abbeyfield Australia Re Abbeyfield House	Tony Lines
16 January 2024	Meeting | Villawood Properties, Future Urban and CoM re Morphettville Racecourse	Tony Lines
17 January 2024	Oaklands Green Sod Turning Event	Tony Lines
23 January 2023	Meeting with City of Mitcham re Sturt River Stormwater Management	Ben Keen

Moved Councillor Prior **Seconded Councillor Mates**

That the CEO and Executive Communication report be received and noted.

Carried Unanimously

7 Adjourned Items - Nil

8 Deputations

8.1 Norfolk Road Basketball Stadium - SABC

Report Reference GC240123D8.1

6.36pm Councillor Lama entered the meeting
6.36pm Councillor Veliskou entered the meeting

Ms June McKenzie provided a five-minute deputation regarding the redevelopment of the Norfolk Road Basketball Stadium.

8.2 Telecommunications Tower - Shamrock Road Reserve, Hallett Cove

Report Reference GC240123D8.2

6.40pm Councillor Veliskou left the meeting
6.42pm Councillor Veliskou re-entered the meeting

Mr Christopher Campbell and Mr Darren Horne provided a five-minute deputation regarding the proposed telecommunications tower in Shamrock Road Reserve, Hallett Cove.

6.44pm Councillor Mates left the meeting
6.45pm Councillor Mates re-entered the meeting

6.46pm Councillor Naismith entered the meeting

8.3 Telecommunications Tower - Cove Road, Hallett Cove

Report Reference GC2401238.3

Mr Graham Chrisp provided a five-minute deputation regarding the proposed telecommunications tower at lot 3 The Cove Road, Hallet Cove.

6.54pm Councillor Singh left the meeting
6.56pm Councillor Singh re-entered the meeting

Telecommunications Tower – Shamrock Road Reserve, Hallett Cove (Request Denied)

Ms Olga Chernishev requested to make a deputation to Council regarding the proposed telecommunications tower in Shamrock Road Reserve, Hallett Cove.

The request was denied on the basis that there are already two people sharing a deputation in relation to this topic. The grounds for the speaker being denied speaking to the deputation is reported to Council in accordance with the *Local Government (Procedures at Meetings 2013, Section 11 (5).*

Telecommunications Tower – Lot 3 The Cove Road, Hallett Cove (Request Denied)

Mr Glenn Capstaff requested to make a deputation to Council regarding the proposed telecommunications tower at Lot 3 The Cove Road, Hallett Cove.

The request was denied on the basis that there is already one person making deputation in relation to this topic. The grounds for the speaker being denied speaking to the deputation is reported to Council in accordance with the *Local Government (Procedures at Meetings 2013, Section 11 (5).*

9 Petitions

Moved Councillor Luscombe **Seconded Councillor Crossland**

That the following petitions be moved en bloc:

- Telecommunications Tower - Lot 3 The Cove Road, Hallett Cove, SA 5158
- Telecommunications Tower - Shamrock Road Reserve, Hallett Cove
- Telecommunications Tower - Shamrock Road Reserve, Hallett Cove - Petition 2

Carried Unanimously

9.1 Telecommunications Tower - Lot 3 The Cove Road, Hallett Cove, SA 5158

Report Reference GC240123P9.1

Moved Councillor Luscombe **Seconded Councillor Crossland**

That Council:

1. Notes the petition from Mr Graham Chrisp.
2. Provides the head petitioner with a copy of the Originating Officer Comments.

Carried Unanimously

9.2 Telecommunications Tower - Shamrock Road Reserve, Hallett Cove

Report Reference GC240123P9.2

Moved Councillor Luscombe **Seconded Councillor Crossland**

That Council:

1. Notes the petition from Mr Christopher Campbell.
2. Advises the head petitioner of the resolutions of Council.

Carried Unanimously

9.3 Telecommunications Tower - Shamrock Road Reserve, Hallett Cove - Petition 2

Report Reference GC240123P9.3

Moved Councillor Luscombe **Seconded Councillor Crossland**

That Council:

1. Notes the petition from Ms Olga Chernishev.
2. Advises the head petitioner of the resolutions of Council.

Carried Unanimously

Order of Agenda Items

The Mayor sought and was granted leave of the meeting to consider the following items next on the agenda:

- Telecommunications Tower Proposal - Shamrock Reserve
- Motion With Notice - Phone Tower Shamrock Reserve

Councillor Crossland declared a general conflict of interest in the item due to the proximity of his residential location to the proposed tower and the lack of mobile phone coverage in this area. Councillor Crossland will remain in the meeting for the item.

11.1 Telecommunications Tower Proposal - Shamrock Reserve

Report Reference GC240123R11.1

Moved Councillor Crossland **Seconded Councillor Luscombe**

That Council:

1. Declines the proposal from Indara Digital Infrastructure to lease land for the purpose of constructing a telecommunication tower at Shamrock Road Reserve, Hallett Cove and informs Indara Digital Infrastructure of its decision.

2. Notes that the proposed location for the tower is Council (community) land and that a formal request to lease the land has not previously come before Council for a decision.

3. Will reject any request to lease any part of Shamrock Reserve Hallett Cove for the construction of a phone tower.

Carried Unanimously

Councillor Crossland voted in favour

14 Motions With Notice

14.1 Phone Tower Shamrock Reserve

Report Reference GC240123M14.1

This motion was dealt with in item *11.1 Telecommunications Tower Proposal - Shamrock Reserve.*

10 Committee Recommendations

Moved Councillor Telfer **Seconded Councillor Hoffmann**

That the following Committee Recommendations be moved en bloc:

- Confirmation of Minutes of the Review and Selection Committee Meeting held on 5 December 2023
- Confirmation of Minutes of the Finance, Risk and Audit Committee Meeting held on 12 December 2023

Carried Unanimously

10.1 Confirmation of Minutes of the Review and Selection Committee Meeting held on 5 December 2023

Report Reference GC240123R10.1

Moved Councillor Telfer **Seconded Councillor Hoffmann**

That Council:

1. Receives and notes the minutes of the Review and Selection Committee meeting held on 5 December 2023.
2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Review and Selection Committee.

Carried Unanimously

10.2 Confirmation of Minutes of the Finance, Risk and Audit Committee Meeting held on 12 December 2023

Report Reference GC240123R10.2

Moved Councillor Telfer **Seconded Councillor Hoffmann**

That Council:

1. Receives and notes the minutes of the Finance, Risk and Audit Committee meeting held on 12 December 2023.
2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Finance, Risk and Audit Committee.

Carried Unanimously

11 Corporate Reports for Decision

11.2 Finance, Risk and Audit Committee - Terms of Reference

Report Reference GC240123R11.2

Moved Councillor Hoffmann **Seconded Councillor Masika**

That Council:

1. Adopts the draft Terms of Reference of the Finance, Risk and Audit Committee provided in Attachment 1 subject to the following:
   - Clarify wording in regards to quorum
   - Amend references to the number of council members
2. Appoint Councillor Naismith as the second Council Member to the Finance, Risk and Audit Committee for a term commencing 24 January – 30 November 2024.

Carried Unanimously

11.3 Local Government Participation and Elections Review - City of Marion Submission

Report Reference GC240123R11.3

7.29pm Councillor Lama left the meeting

Moved Councillor Veliskou **Seconded Councillor Hoffmann**

That formal meeting procedures be suspended to discuss the item.

Carried

7.31pm formal meeting procedures suspended

7.31pm Councillor Lama re-entered the meeting

7.55pm formal meeting procedures resumed

7.55pm Councillor Telfer left the meeting

Moved Councillor Mates **Seconded Councillor Hoffmann**

That Council:

1. Endorse the draft submission in response to the Local Government Participation and Elections Review provided in Attachment 1 and submit to the Minister for Local Government subject to the following amendments:
   - The removal of the reference to a 'prescriptive community consultation charter' and the removal of the reference to 'specific requirements' and 'measurables' in section 1.1
   - The removal of 'organising letter box material' and the amendment of the wording 'facilitating public meetings' to read 'facilitate staff-initiated public meetings related to

council business' in section 1.3

- To include in section 1.2 'The City Marion currently audio records council meetings and makes this recording available to the public.' and 'Live streaming creates a risk for council if there is defamation and breach of confidentiality. Live streaming also has the potential to create a platform for individuals who wish to be disruptive or engage in political stunts.'

Carried Unanimously

7.57pm Councillor Telfer re-entered the meeting

Councillor Luscombe declared a material conflict of interest in the item as she is being nominated as the City of Marion voting delegate and to attend the Australian Local Government National General Assembly 2024 and will leave the meeting for the item.

Councillor Hoffmann declared a material conflict of interest in the item as she is being nominated to attend the Australian Local Government National General Assembly 2024 and will leave the meeting for the item.

7.59pm Councillor Luscombe left the meeting
7.59pm Councillor Hoffmann left the meeting

11.4 ALGA 2024 National General Assembly of Local Government - Call for Notices of Motions

Report Reference GC240123R11.4

Moved Councillor Veliskou **Seconded Councillor Prior**

That Council:

1. Notes the report 'ALGA 2024 National General Assembly of Local Government - call for Notices of Motions'

2. Nominates Councillor Luscombe as the City of Marion voting delegate and Councillor Hoffman and Councillor Luscombe to attend the Australian Local Government National General Assembly 2024.

Carried Unanimously

8.01pm Councillor Luscombe re-entered the meeting
8.01pm Councillor Hoffmann re-entered the meeting

11.5 Insurance Market testing

Report Reference GC240123R11.5

Moved Councillor Veliskou **Seconded Councillor Masika**

That Council:

1. Does not proceed with market testing of the insurance portfolio, noting that the insurance cover and benefits provided by the Local Government Scheme cannot be replicated in the commercial market.
2. That Council requests the LGA to undertake a review of the improvements to the Schemes since 2018 and provide an update on their effectiveness and any recommendations for future improvements.

Carried Unanimously

11.6 LGA Ordinary General Meeting 2024 - Call for Items of Business

Report Reference GC240123R11.6

Moved Councillor Telfer **Seconded Councillor Prior**

That:

1. The nominated Council Voting Delegate for the 2024 Local Government Association Ordinary General Meeting is The Mayor and the Proxy Delegate for this meeting is Councillor Luscombe.
2. Notes the report *LGA Ordinary General Meeting 2024 – call for items of business* and that no items of business were received from Council Members for submission to the LGA.

Carried Unanimously

11.7 Marion Water Steering Group Terms of Reference

Report Reference GC240123R11.7

8.07pm Councillor Singh left the meeting

8.08pm Councillor Singh re-entered the meeting

Moved Councillor Prior **Seconded Councillor Crossland**

That Council:

1. Authorises the Marion Water Steering Group Terms of Reference will be within the delegation of the Executive Leadership Team, subject to council being notified of any amendments.

Carried Unanimously

12 Corporate Reports for Information/Noting

8.16pm Councillor Prior left the meeting

Moved Councillor Telfer **Seconded Councillor Lama**

That the following Corporate Reports for Information/Noting be moved en bloc:

- Monthly Work Health and Safety Report

- Quarterly Corporate Risk Report Q1 2023 - 2024
- Finance Report - December 2023

Carried Unanimously

8.18pm Councillor Prior re-entered the meeting

12.1 Monthly Work Health and Safety Report

Report Reference GC240123R12.1

Moved Councillor Telfer **Seconded Councillor Lama**

That Council:

1. Note this report.

Carried Unanimously

12.2 Quarterly Corporate Risk report Q1 2023-2024

Report Reference GC240123R12.2

Moved Councillor Telfer **Seconded Councillor Lama**

That Council:

1. Notes the Corporate Risk report at Attachment 1

Carried Unanimously

12.3 Finance Report - December 2023

Report Reference GC230822R12.3

Moved Councillor Telfer **Seconded Councillor Lama**

That Council:

1. Receives the report “Finance Report – December 2023”

Carried Unanimously

13 Workshop / Presentation Items - Nil

15 Questions With Notice - Nil

16 Motions Without Notice - Nil

17 Questions Without Notice - Nil

18 Confidential Items

18.1 Cover Report - Marion Council Assessment Panel Member Review

Report Reference GC240123F18.1

Moved Councillor Telfer **Seconded Councillor Luscombe**

That pursuant to Section 90(2) and (3)(a) of the Local Government Act 1999, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, Manager Development and Regulatory, Manager Office of the CEO, Unit Manager Governance and Council Support, Media and Engagement Advisor and Governance Officer, be excluded from the meeting as the Council receives and considers information relating to *Council Assessment Panel Member Review*, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to personal affairs of the candidates.

Carried Unanimously

8.19pm the meeting went into confidence.

8.19pm Councillor Crossland left the meeting and did not return

Moved Councillor Hoffmann **Seconded Councillor Taylor**

1. In accordance with Section 91(7) and (9) of the Local Government Act 1999 orders that this report, 'Marion Council Assessment Panel Member Review, Report Reference: GC240123F11.1' any attachments and the minutes arising from this report, having been considered in confidence under Section 90(2) and (3)(a) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection upon the basis that the information relates to personal affairs of the candidates, until December 2024 or until all candidates have been notified of their appointment (whichever occurs first).
2. Pursuant to section 91(9)(c) of the Local Government Act 1999, delegates the power to revoke the confidentiality order to the Chief Executive Officer.

Carried Unanimously

8.20pm the meeting came out of confidence.

19 Other Business - Nil

20 Meeting Closure

Council shall conclude on or before 9.30pm unless there is a specific motion adopted at the meeting to continue beyond that time.

The meeting was declared closed at 8.20pm.

CONFIRMED THIS 27 DAY OF FEBRUARY 2024

_____

CHAIRPERSON

6 Communications

6.1 Elected Member Verbal Communications

In accordance with the *Code of Practice - Procedures at Council Meeting 2017/18* an Elected Member has the right to speak for up to two minutes in the second meeting of Council every second month from February (with the exception of caretaker period).

6.2 Mayoral Communication Report

Report Reference GC240227R6.2
Name of Council Member Mayor - Kris Hanna

Date	Event	Comments
17 January 2024	Oaklands Green Event	Attended
19 January 2024	Meeting with Mayor of Mitcham	Attended
22 January 2024	GAROC Meeting	Attended
25 January 2024	Marion Dementia Friendly Alliance of S.A. Inc	Attended, presented cheque
25 January 2024	Citizenship Ceremony and Australia Day Awards	Conferred Citizenship and presented awards
6 February 2024	SAJC Chairman and CEO Meet & Greet	Attended
14 February 2024	LGA Constitution Workshop - Integrity Governance, SAROC, GAROC & Board	Zoom - Attended
15 February 2024	Tokyo Keizai University student visit	Gave speech
15 February 2024	Mayor Meet and Greet with GAP Year staff	Attended
17 February 2024	2500 Year Commemoration of the Battle of Thermopylae	Attended
19 February 2024	Celebration of Marion Water Business Extension to Flinders University	Attended
20 February 2024	Community Leadership Program Reunion Event - 20 February 2024	Attended
In addition, the Mayor has met with residents, MPs and with the CEO and Council staff regarding various issues		

6.3 CEO and Executive Communication Report

Report Reference GC240227R6.3

Date	Activity	Attended By
22 January 2024	DIT Opening Celebration | Selgar Avenue Link Road	Tony Lines

22 January 2024	Internal Audit and Validation Meeting | CoM and KPMG	Tony Lines
23 January 2024	SAALC 23/24 Q1 Governance Meeting | ORSR, YMCA and CoM	Tony Lines
24 January 2024	Weekly Onsite Meeting | Blubuilt, North Projects, Aspects Studios, Innovis, CMW Geosciences SA, and CoM re Coastal Walkway Bridges	Tony Lines
30 January 2024	Meeting | City of Marion and Junction Australia re Ash Avenue	Tony Harrison Tony Lines
30 January 2024	Meeting | Mayor Kris Hanna and Minister Amanda Rishworth re general catch up	Tony Harrison
31 January 2024	Meeting | SA Power Networks and City of Marion regarding planting of trees under powerlines	Ben Keen
31 January 2024	Meeting | SABC and CoM re New Marion Basketball Stadium	Tony Lines
7 February 2024	Meeting | City of Mitcham regarding a Graduate Program	Ben Keen
7 February 2024	Meeting | City of Mitcham regarding Sturt River Stormwater Management	Ben Keen
7 February 2024	Weekly Onsite Meeting | Blubuilt, North Projects, Aspects Studios, Innovis, CMW Geosciences SA, and CoM re Coastal Walkway Bridges	Tony Lines
7 February 2024	Internal Audit and Validation Meeting | CoM and KPMG	Tony Lines
9 February 2024	Meeting | RLB, Studio Nine LBWCO and CoM re Marino Hall	Tony Lines
14 February 2024	Meeting | KC Consulting and CoM re SCI	Tony Lines
16 February 2024	Meeting | Villawood Properties re Morphettville Racecourse	Tony Lines
20 February 2024	Tonsley PCG Bi-Monthly Meeting with CoM, PEET and Renewal SA	Tony Lines
23 February 2024	Meeting | LG Professionals SA General Managers Network	Ben Keen
23 February 2024	Meeting | Graduate Program with City of Mitcham	Ben Keen

7 Adjourned Items

7.1 Adjourned Item - Outcome of EOI - Fitzjames Building, Glandore	
Report Reference	GC240227R7.1
Originating Officer	Property Officer – Jacque Opie
Corporate Manager	Manager City Property – Mark Hubbard
General Manager	General Manager City Development – Tony Lines

REPORT OBJECTIVE

The item 'Outcome of EOI - FitzJames Building, Glandore', GC231212R11.3 **(Attachment 1)** was adjourned at the 12 December 2023 General Council meeting to allow additional information to be provided.

In accordance with the *Local Government (Procedures at Meetings) Regulations*, the debate on an adjourned item will resume and continue at the point it was adjourned. The motion for this item is yet to be Moved or Seconded.

The current motion is as follows:

Moved Councillor Veliskou **Seconded Councillor Mates**
That this item be adjourned to the General Council meeting on 27 February 2024 to allow for additional information.
Carried

REPORT HISTORY

Report Reference	Report Title
GC0523R12.2	Huntingtons SA Lease Agreement
GC230912M9.1	Retrieval of Matter Lying on the Table – Huntington' SA Lease Agreement
GC231212R11.3	Outcome of EOI – FitzJames Building, Glandore

EXECUTIVE SUMMARY

Following a Procedural Motion by Council during the General Council Meeting held on 12 December 2023 (GC231212R11.3), staff conducted a review of potential alternative sites for Expression of Interest (EOI) applicants seeking a lease or license over the FitzJames Building at Glandore Community Centre.

Through internal consultation with key stakeholders, council-owned facilities were assessed to determine potentially viable premises for either party to lease or license from Council.

Additionally, a needs analysis was conducted with both EOI applicants to understand their building, geographical, resource, open space, and accessibility requirements. Council staff also participated in an on-site meeting with Scouts SA at their Clovelly Park premises, which provided further insight into their requirements.

This report sets out the initial Options 1 & 2 for Council's consideration, as outlined in the original report, together with an additional Option 3, being:

- **Option 1**: Grant a 5-year lease of the FitzJames Building to Huntingtons Australia.

- **Option 2**: Grant a 5-year lease of the FitzJames Building to The Scout Association of Australia South Australian Branch.

Or, additional option for Council consideration:

- **Option 3**: Grant a 5-year lease of the FitzJames Building to Huntingtons Australia, and offer Scouts SA a 5-year [or longer should Council determine to do so] lease to occupy 1 Cumbria Court, Mitchell Park (subject to community consultation and other statutory requirements as required).

RECOMMENDATIONS

That Council:

Option 1 – Grants a Lease to Huntingtons Australia over FitzJames Building

Grants a 5-year agreement to Huntingtons Australia at a rent of 7% of the market rent of $56,800.00 ex GST and outgoings ($3,976.00 ex GST and outgoings) [or X% of market rent to be determined by Council on the night].

Or

Option 2 – Grants a Lease to Scouts SA over FitzJames Building

Grants a 5-year lease to Scouts SA at a rent of 7% of the market rent of $56,800.00 ex GST and outgoings ($3,976.00 ex GST and outgoings) [or X% of market rent to be determined by Council on the night] and serve [X] months' notice to Huntingtons Australia to bring the holding over arrangements to an end and for Huntingtons Australia to vacate the building.

Or

Option 3 – Grants a Lease to Huntingtons Australia over FitzJames Building and offer Scouts SA a Lease over 1 Cumbria Court

1. Grants a 5-year lease to Huntingtons Australia at a rent of 7% of the market rent of $56,800.00 ex GST and outgoings ($3,976.00 ex GST and outgoings) [or X% of market rent to be determined by Council on the night].
2. And
    a. Offers Scouts SA the opportunity to lease 1 Cumbria Court, Mitchell Park for a term of 5-years [or longer should Council determine] at a rent of 7% of the market rent of $32,100 ($2,247.00 ex GST) plus outgoings [or X% of market rent to be determined by Council on the night].
    b. Advise Scouts SA that they would be responsible for obtaining any required statutory approvals for any change of use required and would be responsible for all costs for any capital upgrades required to the building as a result of the change of use and their intended use.
    c. [In the event that council determines to consider a longer term lease than 5-years to Scouts SA and they are agreeable to the proposed terms, undertakes a period of community engagement in relation to the proposal to grant a lease to Scouts SA for a term of X years over 1 Cumbria Court, Mitchell Park in accordance with the requirements of the *Local Government Act 1999*.]
    d. Writes to the Minister for Education to seek their consent to a change of permitted use for the leased portion of 1 Cumbria Court, and also to a sub-lease of this portion to Scouts SA.
    e. Requires a further report to be presented to Council should Scouts wish to proceed with a lease of the building, and following the conclusion of any community engagement process in relation to the term of the lease, to consider whether to rescind the resolution of 27 June 2023 to demolish the building.

3. Notes that the demolition of the building at 1 Cumbria Court, Mitchell Park in accordance with Council's resolution of 27 June 2023 (GC230627) will be put on hold pending negotiations and discussions with Scouts SA and the outcomes of any community engagement process.
4. Notes that should Scouts SA decline the potential proposal to lease 1 Cumbria Court Mitchell Park, then the demolition of the building will progress in accordance with the existing Resolution of Council.

DISCUSSION

1. Internal consultation with staff.

Following a Procedural Motion by Council during the General Council Meeting of 12 December 2023 (GC231212R11.3) Staff undertook internal consultation with key stakeholders to support the investigation into potential council owned facilities which may be suitable for the EOI applicants as an alternative to leasing the FitzJames Building.

Internal Consultation was conducted by staff with stakeholders including:

- Neighbourhood Centres
- Sports and Recreation
- Managers of Facilities
- Recreational and Cultural Facilities Team

2. Consultation with EOI applicants.

Staff consulted with both Huntingtons Australia and The Scouts Association South Australian Division Inc. in relation to their key requirements for any premises they may consider. This consultation included:

- Visiting Scouts SA's existing premises
- Email requesting details from both applicants on their specific needs.
- Phone and in-person discussions
- Individual on-site inspections at 1 Cumbria Court and the Castrol Shed with both applicants.

3. Identifying potential council owned facilities.

Following the internal consultation and discussions with the EOI applicants, two alternative sites were identified that could potentially meet the requirements for the EOI Applicants being:

- 1 Cumbria Court, Mitchell Park
- Castrol Shed, Hallett Cove

a. 1 Cumbria Court, Mitchell Park

1 Cumbria Court consists of a main hall, 1–2 offices, a small kitchen and 4 toilets. Council has previously resolved that this building is surplus to requirements and for the building to be demolished and the site to be returned to open space. Planning for this process has commenced including obtaining ministerial consent for demolition of the building and approval for change of permitted use of the leased portion of the land requested and received from the Minister for Education.

The demolition process has not commenced which means that Council could decide to rescind its earlier decision with a view to leasing the building to one of the EOI applicants. Any decision to rescind would not need to be made until discussions have been undertaken with Scouts SA and community consultation, if Council were to determine to consider the grant of a lease for a term in

excess of 5-years, has been completed. At this point a further report would be presented to Council where a decision could be made to rescind its earlier resolution in conjunction with a decision to progress leasing.

It should be noted that as with previous potential occupancies of the building, a change of use may be required which would trigger the requirement for upgraded disability access and facilities. The cost of this has previously been estimated at between $150,000 - $200,000. It may be determined that the Scouts SA proposed use of the building would be consistent with the current use of the building and hence would not require a change of use. If this were the case then there would be no statutory requirement to upgrade the building facilities.

Should Council decide to consider a lease of this building, and due to the upgrade costs that may be required, it could consider the grant of a longer-term lease to justify the expenditure by an EOI Applicant, noting this would require community consultation for a term in excess of 5 years. Any lease would also require the consent of the Minister for Education to a grant of a sub-lease over the leased portion of the building, and to a change of permitted use.

Because Council has previously conducted community consultation with the local community in relation to this building, and has previously resolved to demolish the building with a view to returning the land to open space, it would be prudent to advise the local community of any revised decision in relation to the building.

b. Castrol Shed, Hallett Cove

The Castrol Shed is in the Perry Barr Farm complex which also houses the Lions Shed and Hallett Cove Scout Group. The Castrol Shed consists of one main hall, small kitchen, an entry area, storage and 3 toilets. The Castrol Shed is currently utilised by several local community groups. For the quarter 1 October 2023 to 31 December 2023, the site utilisation rate was 15.70%. Currently the Recreation and Cultural Facilities Unit are increasing the visibility of the Castrol Shed to improve the utilisation of the site.

Neither Huntingtons Australia nor Scouts SA felt this building was appropriate for their needs.

c. Other Potential Sites

Other potential sites were ruled out based on the needs of the EOI applicants as well as the current facility utilisation at these sites including:

- Cosgrove Hall – due to time availability not aligning with applicant's requirements or their exclusivity requirements during times of use.
- Clovelly Park Hall – due to time availability not aligning with applicant's requirements or their exclusivity requirements during times of use.
- Marion City Band Hall - Marion City Band hire out the hall on a casual basis to local community groups. This site would not provide either EOI applicant with exclusive use or use at times they require. Band Halls often also need to leave rooms set up for rehearsals.

4. EOI Applicant Suitability of Potential Sites

a. Huntingtons Australia

Following their inspection of both 1 Cumbria Court and the Castrol Shed, Huntingtons Australia noted that:

I. 1 Cumbria Court presents challenges in meeting their needs, primarily due to the extensive modifications required to make the site DDA compliant for their members. Huntingtons Australia lacks the financial capacity to cover the costs associated with the necessary renovations.

II. Castrol Shed, while having potential, falls short of meeting their requirements. Its location is not centrally situated for their community clientele, and significant upgrades to the toilets and kitchen would be imperative to accommodate people using large wheelchairs due to the effects of Huntingtons Disease. Furthermore, Huntingtons Australia future plans, including collaborations with NDIS providers to enhance community client's services, require separate office spaces, rendering this site not suitable.

b. Scouts SA

Following their inspection of both 1 Cumbria Court and the Castrol Shed, Scouts SA noted that:

I. 1 Cumbria Court is a viable option for Scouts SA due to its ample storage space, which adequately houses their props and materials. Additionally, the site offers hall space for rehearsals. The location is also favourable as this site is located close to their existing building at Clovelly Park. Scouts SA have verbally acknowledged that they understand they would be responsible for all costs associated with any capital upgrades to the building as a result of a statutory change of use and also their own requirements.

II. The Castrol Shed does not meet Scouts SA's requirements primarily due to its location. Scouts SA prefers a more centrally located site, accessible to City of Marion residents and their existing Adelaide Gang Show Members. Furthermore, they require a larger space to accommodate their props and provide rehearsal facilities for their members.

SUMMARY

The additional information gained through internal consultations and a further needs analysis of the EOI applicants has resulted in a third option being presented to Council for consideration.

This option would entail granting Huntingtons Australia a new 5-year lease for the FitzJames Building and proposing an option to Scouts SA for the potential lease of 1 Cumbria Court, Mitchell Park for a period of 5-years (or longer should Council determine). Should Council decide to consider the grant of a lease for a term in excess of 5 years, then a further report would need to be presented to Council to consider the feedback received following the required community engagement process. Notwithstanding this a further report would be required for Council to consider the recission of its resolution of 27 June 2023 to demolish the building should Scouts SA want to proceed with a lease of the Cumbria Court building.

ATTACHMENTS

1. Attachment 1 - GC231212 R 11.3 Outcome of EOI - Fitzjames Building, Glandore [**7.1.1** - 37 pages]
2. Attachment 2 - Requirements Scouts and HA (1) [**7.1.2** - 1 page]
3. Attachment 3 - Site Plans [**7.1.3** - 3 pages]

11.3 Outcome of EOI - Fitzjames Building, Glandore	
Report Reference	GC231212R11.3
Originating Officer	Property Officer – Jacque Opie
Corporate Manager	Manager City Property – Mark Hubbard
General Manager	General Manager City Development –Tony Lines

REPORT OBJECTIVE

The objective of this report is to enable Council to make a decision in relation to the occupancy arrangements of the FitzJames Building located at the Glandore Community Centre.

REPORT HISTORY

Report Reference	Report Title
GC0523R12.2	Huntingtons SA Lease Agreement
GC230912M9.1	Retrieval of Matter Lying on the Table – Huntington' SA Lease Agreement

EXECUTIVE SUMMARY

Following a resolution of Council at the General Council Meeting of 23 September 2023 (GC23912M9.1), staff have undertaken an Expression of Interest (EOI) process seeking submissions from eligible community organisations for the lease or licence of the FitzJames Building at Glandore.

In addition, Council authorised Huntingtons Australia to remain in the building under holding over provisions on a month-by-month basis until the outcome of the EOI is determined.

Council resolved that a further report be brought back to Council once the EOI had been received and evaluated.

The EOI process commenced on 19 October 2023 following a review of the EOI plan (Attachment 1) by the Mayor, Council Members and Senior Leadership Team.

The EOI process closed on 14 November 2023, with two submissions being received:

- Huntingtons Australia
- The Scout Association of Australia South Australian Branch Inc.

Council staff met with representatives from both organisations separately to confirm details within their submission.

This report sets out the options for Council's consideration, being either:

- Option 1: Grant a 5-year agreement to Huntingtons Australia.
- Option 2: Grant a 5-year agreement to The Scout Association of Australia South Australian Branch.

A third option was considered being a shared facility arrangement between Huntingtons Australia and Scouts SA. While Huntingtons Australia stated in their EOI that it would be willing to share, Scouts SA advised in writing that it would not be able to consider a shared use of the facility.

Following an evaluation of the EOIs by staff (scoring against predetermined weighted criteria), the weighted scores show Huntingtons Australia with 3.95 out of a maximum of 5, and Scouts SA with

3.7 out of a maximum of 5. As the weighted scores are relatively close, both options are being put forward in the recommendation for Council to make a decision.

RECOMMENDATION

That Council:

Option 1 – Grant a Lease to Huntingtons Australia

Grants a 5-year agreement to Huntingtons Australia at a rent of 7% of the market rent of $56,800.00 ex GST and outgoings ($3,976.00 ex GST and outgoings) [or X% of market rent to be determined by Council on the night].

Or

Option 2 – Grant a Lease to Scouts SA

Grants a 5-year lease to Scouts SA at a rent of 7% of the market rent of $56,800.00 ex GST and outgoings ($3,976.00 ex GST and outgoings) [or X% of market rent to be determined by Council on the night] and serve [X] months' notice to Huntingtons Australia to bring the holding over arrangements to an end and for Huntingtons Australia to vacate the building.

BACKGROUND

The FitzJames Building within Glandore Community Centre consists of 7 offices, a recreation room, a workroom, reception area, kitchen, and bathroom facilities (Attachment 2).

Currently the FitzJames Building is licenced to Huntingtons Australia (Huntingtons). The initial licence with Huntingtons commenced 1 March 2017 and the current agreement (which was executed by staff under delegation following the endorsement of a previous version of Council's Leasing and Licensing Policy (the Policy)) expired on 30 September 2023. In early 2023 the Mayor and Council Ward Members were notified of upcoming lease and licence agreements due to expire and due for renewal. Among these was the Huntingtons SA (now Huntingtons Australia) agreement for the FitzJames Building.

Subsequently questions were raised in relation to the history of the agreement and the utilisation of the building. Council requested a report be presented with details responding to the questions.

Upon notice that Huntingtons may not be granted a new agreement, Mr Chris Glasson of Huntingtons made a deputation to Council at its meeting dated 23 May 2023. At the same meeting a report was presented on the Huntingtons lease, and it was determined that the item should lay on the table pending a review of Council's Leasing & Licensing Policy.

At the 23 September 2023 General Council Meeting, Mr Ben Sellers of Scouts SA made a deputation in relation to the potential use of the FitzJames Building by Scouts SA.

The Policy was updated with an emphasis on prioritising access for use and occupancy of Council's *Community Facilities with local, not for profit and organisations that will likely provide the best community outcomes for City of Marion residents.* Subsequently Council resolved to seek Expressions of Interest for the FitzJames Building at Glandore Community Centre to maximise the utilisation of the building and to ensure that the selected organisations meet the eligibility criteria of the Policy (Attachment 3).

The current default subsidised rent for community organisations is calculated at 7% of the Market Rent, excluding GST and Outgoings.

The changes to the Policy provide greater flexibility for Council to resolve to charge a sliding scale of the subsidy provided for rent at its discretion based upon its assessment of the organisation meeting the eligibility criteria set out in Clause 4.1, in particular the specific benefit for the City of Marion community.

Staff have now completed the EOI process requesting submissions from eligible community organisations.

DISCUSSION

EOI Process

The EOI process commenced on 19 October 2023 following a review of the EOI plan by the Mayor, Ward Council Members and Senior Leadership Team.

Staff utilised numerous promotional strategies for the EOI process, including:

- Paid targeted Facebook advertising.
- Flyers and posters in Council libraries and community centres.
- A dedicated web page.
- Numerous posts on City of Marion social media platforms.
- Emails to interested parties.
- Distributed via Economic Development database.

During the promotional campaign council staff offered inspections at the property on 4 different occasions.

The following organisations attended:

- Royal Association of Justices
- Foodbank
- SA Sambo Federation

Scouts SA also attended the property for viewing, however this was co-ordinated directly between Huntingtons Australia and Scouts SA.

The EOI process closed on 14 November 2023, with two applications being submitted:

- Huntingtons Australia (Attachment 4)
- Scouts SA (Attachment 5)

Responses Received and Discussion

Council received two submissions via the dedicated webpage addressing the EOI questions (Attachment 6).

Each submission has been evaluated against the pre-determined weighted criteria in the evaluation matrix (Attachment 7).

Council staff met with each respondent on 22 November 2023 to gain further information in support of their submission.

Huntingtons Australia Submission

Huntingtons Australia provides support and services for people with Huntingtons disease and their families to enable participants to live their best lives.

Huntingtons confirmed they have 453 members, with 250 members in South Australia and approximately 60 members located within City of Marion utilising the services from the facility.

Huntingtons advised that they utilise the building every weekday with official staffed reception hours on Mondays, Wednesdays, and Fridays, however there is a staff member in the building 5 days of the week. The building is also used for additional programs and events to support their clientele.

When Council staff met with Huntingtons following their EOI submission, they confirmed in accordance with their EOI that they were willing to share the space with another organisation, however, they also advised that their intention is to add additional NDIS support services and staff, which will expand their service offering, contribute towards funding their operations and require more office space. Huntingtons also noted that their clientele experience a degree of stigmatism due to the nature of Huntingtons disease and may feel uncomfortable sharing a space with another organisation. As such, should a shared option be preferred, Huntingtons advised they would need to have clearly defined exclusive times of use and exclusive use of a number of the rooms at the facility at all times.

Huntingtons noted verbally and in their EOI their appreciation of the City of Marion in enabling them to build their organisation within the Council area, and that they are requesting Council's ongoing support to enable them to continue providing their services and to expand within the Council area.

Huntingtons noted they do not receive any federal or state government support and are reliant on fund raising and volunteers to provide their services. They advised that should they be unsuccessful with their submission they do not have an alternate location to move into. They have requested support from Council staff to assist them in finding a suitable premises should Council resolve to terminate their occupancy.

Scouts SA Submission

Scouts SA submission is to support the Adelaide Gang Show which is the performing arts arm of Scouts SA. They are currently located in a Scouts SA owned property in Clovelly Park and have advised that the current facility is run down and no longer fit for purpose.

The current Adelaide Gang Show property supports their Performing Arts activities. The activities that Scouts SA plan to use the FitzJames Building for include planning meetings, set and costume design, storage, and training. They have advised that the use of the building would be mainly afternoons, evenings and weekends, with more activity at times leading up to shows, which are currently performed in Goodwood. Scouts SA have clarified that they would welcome the opportunity to use the Marion Cultural Centre for future productions.

Scouts SA has provided additional information via email (Attachment 8) which included clarification that their dedication to safeguarding and ensuring that all people onsite are cleared to work with children prohibits the ability for them to be able to share the space as they are unable to control external parties who access the building and at which times they do so.

Scouts SA have 264 members attending scout groups in the Marion Council area, which is highlighted below and they anticipate that this will grow with the ability to move into the FitzJames Building.

<u>Scout Group Numbers</u>

Hallett Cove Scout Group	Adults: 29	Youth: 114
Darlington Scout Group	Adults: 18	Youth: 49
Ascot Park Scout Group	Adults: 17	Youth: 37

They have advised that the Adelaide Gang Show's peak period of operation is from March to October. This phase includes several evenings per week for both cast and crew, with daytime commitments for members of the administrative and technical teams. The off-peak period spans from November to February. This period facilitates repairs and maintenance for all equipment.

Should Scouts SA be successful with their submission, Scouts SA have advised that the Clovelly Park site that they currently occupy would become surplus to their requirements and likely be divested.

Policy Criteria

Councils' eligibility criteria for granting a lease or licence to a community organisation states that:

Council will enter into a lease or licence agreement with a not-for-profit organisation once the organisation can demonstrate its eligibility by meeting the relevant eligibility criteria to the reasonable satisfaction of Council Administration. Council will prioritise access for use and occupancy of its community facilities for local, not-forprofit and organisations that will likely provide the best community outcomes for City of Marion residents in particular. Relevant criteria will be:

- *Not for profit organisation under Australian tax office definitions*
- *Incorporated/legitimate body under the auspice of an incorporated body or under the auspice of an incorporated body*
- *Australian Business Number (ABN)*
- *Financially viable by providing 3 years of annual financial statements to Council (where applicable)*
- *Complies with relevant legislation and regulations governing its activities*
- *Demonstrates meeting a community need*
- *Good governance capability*

Both Huntingtons and Scouts SA have adequately demonstrated that they meet Council's Policy eligibility criteria.

In relation to the specific benefit provided to the City of Marion community, Huntingtons has advised that they have approximately 250 members in South Australia and approximately 60 members located within City of Marion utilising the services from the facility.

Scouts SA has advised that the Adelaide Gang Show is a Southern Regional Group which services the Southern Suburbs of Adelaide. Scouts SA have 264 members in the Marion Council area within the Hallett Cove, Darlington and Ascot Park Scout Groups.

Evaluation

The EOI submissions were evaluated by council staff against pre-determined weighted criteria:

- Community Benefit 50%
- Utilisation 20%
- Amenity and Traffic 15%
- Financial 15%

The evaluation has raw scores of 38 for Huntingtons and 33 for Scouts SA out of a possible maximum score of 45. The weighted score has Huntingtons with 3.95 out of a maximum of 5 and Scouts SA with 3.7 out of a maximum of 5.

Leasing Options

Option 1: Grant a new 5-year lease to Huntingtons Australia

Council could grant a new 5-year agreement to Huntingtons for use of the facility at either the default 7% of market rent ($56,800.00 ex GST and outgoings) which would be $3,976.00 (ex GST and outgoings), or Council could determine to charge a greater percentage of the market rent, depending on Council's interpretation of how Huntingtons meet the requirements of the Policy, in particular the specific benefit to the City of Marion community. If Council chooses to charge a higher percentage, then it will be for Council Members to determine the percentage applied.

Option 2: Grant a new 5-year lease to The Scout Association of Australia South Australian Branch

Council could grant a new 5-year agreement to Scouts SA for use of the facility at either the default 7% of market rent ($56,800.00 ex GST and outgoings) which would be $3,976.00 (ex GST and outgoings), or Council could determine to charge a greater percentage of the market rent, depending on Council's interpretation of how Scouts SA meets the requirements of the Policy, in particular the specific benefit to the City of Marion Community. If Council chooses to charge a higher percentage, then it will be for Council Members to determine the percentage applied.

This option would require Council to give notice to Huntingtons Australia. Under the terms of the holding over provision, one month's notice is required, however Council may choose to give a longer period of notice in the circumstances to give Huntingtons an opportunity to search for alternate premises.

Option 3

Shared Facility Arrangement
A third option was considered being a shared facility arrangement between Huntingtons and Scouts SA. While Huntingtons were willing to share the facility, Scouts SA advised that they would not be able to consider shared use of the facility due to concerns over providing a child safe environment. On this basis, the shared option is not being put forward for further consideration.

ATTACHMENTS

1. Attachment 1 - Fitz James Building EOI - Communications Plan [**11.3.1** - 3 pages]
2. Attachment 2 - FitzJames Building Floor Plan 2023 [**11.3.2** - 1 page]
3. Attachment 3 - Leasing-and- Licensing-of- Council- Owned- Facilities- Policy 2023 [**11.3.3** - 10 pages]
4. Attachment 4 - Huntingtons EOI [**11.3.4** - 5 pages]
5. Attachment 5 - Scouts EOI [**11.3.5** - 6 pages]
6. Attachment 6 - Questions for FitzJames Building EOI [**11.3.6** - 2 pages]
7. Attachment 7 - Evaluation Matrix EOI FitzJames Building [**11.3.7** - 2 pages]
8. Attachment 8 - Scouts SA - Additional Information [**11.3.8** - 2 pages]

Marketing Communications Plan – FitzJames Building

Background
The City of Marion is inviting Expressions of Interest (EOI) from local, not-for-profit organisations for the lease or licence on the FitzJames Building at Glandore Community Centre.

Objective is to find community focused organisation(s) who will ensure the highest utilisation of the building and provide the best community outcomes for the City of Marion residents.

Key Contact/s
Jacque Opie – Property Officer
jacque.opie@marion.sa.gov.au

Emma Dignon
Emma.dignon@marion.sa.gov,au

Communications objectives

- Inform community about EOI
- Promote EOI form for completion

Key Messages
Are you a local community-based organisation dedicated to serving the residents of the City of Marion? Are you in search of a spacious, well-equipped facility to house your operations? Your opportunity has arrived to submit an Expression of Interest (EOI) for a centrally located and exciting premises right here in Marion.

Timeframe
- 9 October – Brief received
- 19 October - EOI launch
- 14 November – EOI closing

Audience
Local, not-for-profit community-based organisations servicing the local City of Marion community and its residents.

Measurement of success
- Click-through to EOI landing page
- Submissions to EOI – SUB 10 (best result – one shining star)

Dependencies and considerations
Media, Engagement and Events team (separate to Marketing and Communications) is low on staff – please engage them ASAP to ensure website is live for launch

Campaign activities
The content plan schedule will document promotional activities and the dates that these will be carried out. The activities will result in widespread reach across the City of Marion.

Marketing Communications Plan – FitzJames Building

Phase 1 – Updates / milestones / key dates

Activities will include:

- Organic social media (Facebook, Twitter, LinkedIn)
- Paid social media
- Digital – website landing page (EOI page on external website), digital signage
    - (making marion – completed by Engagement team),
- eTalk
- Print – A3 post, A3 poster printed as a flyer

Promotional budget:
Budget line:

Key Action	Due Date	Responsibility	Status
Create Comms plan	16 Oct	Emma	Done
Create Content plan	17 October	Emma	In progress
Brief in graphic design	13 Oct	Emma	Complete
Brief in newsletters inclusion	24 Oct	Emma	Not started
Assets back from design	17 Oct	Barbara	Done

Phase 2 – Project completion

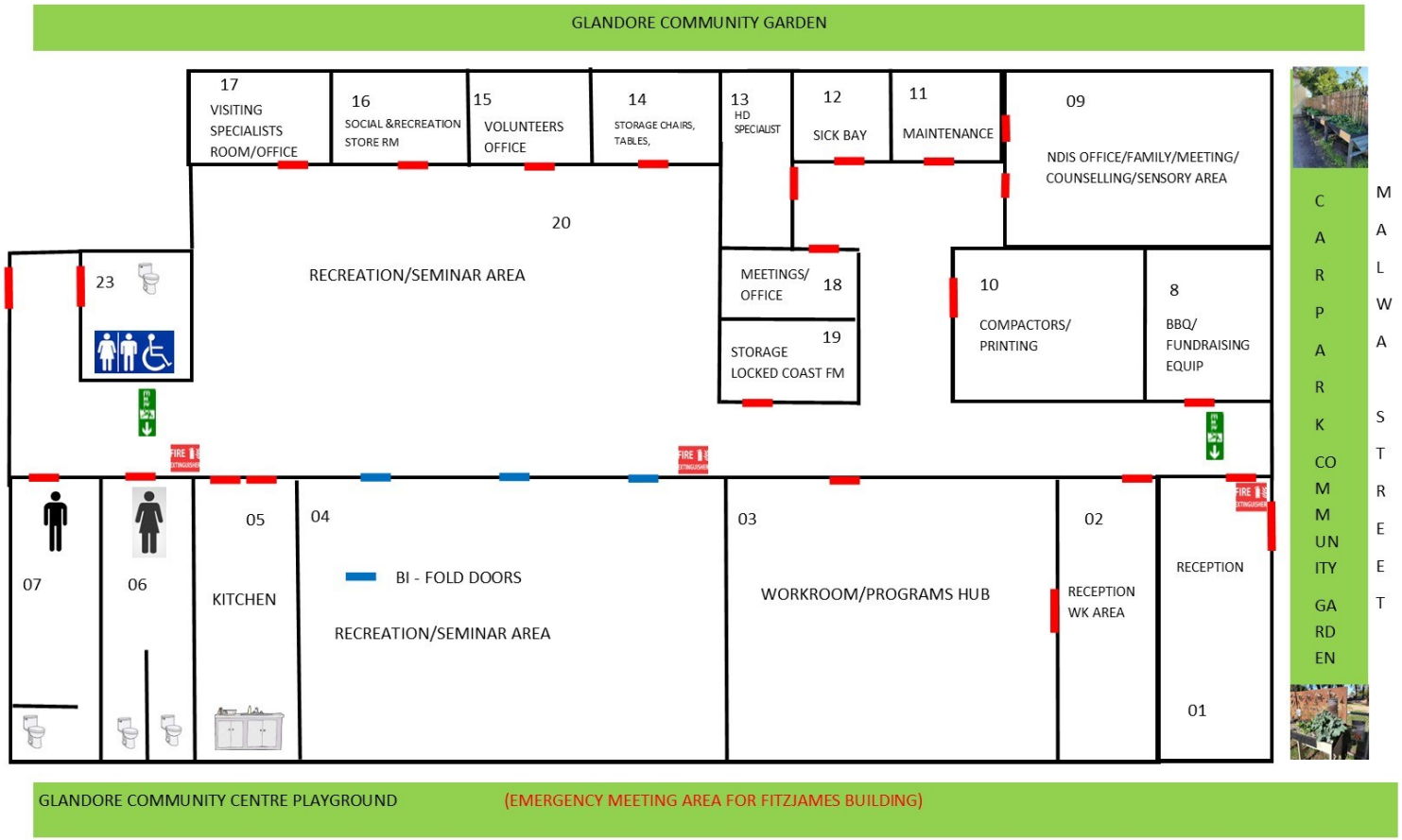
Promotional budget:
Budget line:

Key Action	Due Date	Responsibility	Status
Create external website EOI page (save as draft)	18 Oct	Emma	Not started
Activate/schedule social posts	19 Oct	Emma	Not started
Activate paid social media posts	19 Oct	Emma	Not started
Put posters up in centres/locations	19 Oct	Jacque	Not started
Include in CoM newsletter	Early Nov	Emma/Sarah	Not started
Activate digital signage	19 Oct	Emma	Not started

Promotional budget:
Budget line: PLEASE PROVIDE
Digital Advertising budget?

Marketing Communications Plan – FitzJames Building

$150



FLOORPLAN FITZJAMES BUILDING Not to scale.

Leasing and Licensing of Council Owned Facilities Policy

CITY OF MARION

1. RATIONALE

Council provides an extensive range of facilities from multipurpose sites with playing fields, halls, community gardens, commercial, tennis and netball clubs, kindergartens etc. Leases or licenses are provided to a diverse range of organisations ranging from small community groups, sporting clubs, state government agencies to commercial entities.

The Policy provides guiding principles and statements that will form the negotiating position of Council as new leases are entered into for all organisations who occupy Council owned facilities.

2. POLICY STATEMENT

City of Marion may lease or license Council owned or managed land to meet Council's strategic plans based on community priorities. Council will make land and building facilities available to groups or organisations on a fair and equitable basis to meet community needs and support the optimal use of facilities.

3. OBJECTIVES

The aim of the Policy is to ensure an equitable and consistent approach to leases and licenses which encourages benefit to the Marion community, high utilisation rates, diversity of use and supports organisations occupying Council facilities to be sustainable.

Council will ensure facilities are fit for purpose and the term and conditions of leases are equitable, consistent, support good governance, accountability and optimise the use of Council facilities.

The following principles guide the provision and management of Council owned facilities:

Community Benefit & Social Inclusion:

- Ensure Council owned facilities are used to meet demonstrated community needs consistent with Council's policies and the Community Vision
- Optimise use of Council's community facilities and provide equitable and inclusive access by the City of Marion community
- Support and encourage diversity of programs and activities offered from Council facilities
- Assist not-for-profit and volunteer-based organisations that offer activities and services in the City of Marion
- Encourage active and healthy lifestyles

Good Governance & Accountability:

- Ensure a transparent and equitable process of granting new leases or licences and renewals by having clear assessment criteria
- Ensure lessees pay fair and reasonable rentals based on established eligibility criteria and calculation methodologies

Leasing and Licensing of Council Owned Facilities Policy

CITY OF MARION

- Facilitate a shared approach between Council and lessees as to the cost of management and maintenance of Council owned facilities
- Ensure lessees are accountable for meeting operational responsibilities for venue management and meeting agreed targets
- Ensure sound financial management and effective administration of community facility leasing and licensing
- Ensure that Council owned facilities are appropriately maintained as Council assets

Environmental Sustainability:

- Ensure Council facilities maximise the use of solar, energy and water efficiency initiatives to reduce the environmental impact
- Encourage and support lessees to implement environmental initiatives

4. POLICY SCOPE AND IMPLEMENTATION

Scope

This Policy applies to the leasing or licensing of Council owned or managed land and facilities.

Implementation

4.1 ELIGIBILITY FOR LEASE OR LICENCE

4.1 (a) Council will enter into a lease or licence agreement with a not-for-profit organisation, once the organisation can demonstrate its eligibility by meeting the relevant eligibility criteria to the reasonable satisfaction of Council Administration.

Council will prioritise access for use and occupancy of its community facilities for local, not-for-profit and organisations that will likely provide the best community outcomes for City of Marion residents in particular. Relevant criteria will be:

- Not for profit organisation under Australian tax office definitions
- Incorporated/legitimate body under the auspice of an incorporated body or under the auspice of an incorporated body
- Australian Business Number (ABN)
- Financially viable by providing 3 years of annual financial statements to Council (where applicable)
- Complies with relevant legislation and regulations governing its activities
- Demonstrates meeting a community need
- Good governance capability

4.1 (b) Council will consider a lease or licence agreement for a commercial organisation once the organisation demonstrates that it:

- Will meet a community need
- Has the professional capacity and experience
- Does not generate income from gambling (including poker machines)
- Provides an economic benefit to the City of Marion

Leasing and Licensing of Council Owned Facilities Policy

CITY OF MARION

4.1 (c) Council will consider a lease or licence agreement with a school or kindergarten where:

- The use does not impact on the broader community needs or result in a facility being used beyond its capacity
- Consideration is given to a contribution to the maintenance of the facilities used by the school, with the level of contribution reflecting the level of use
- Fees are consistent with commercial fees, although a reduction may be considered to reflect the school's socio-economic status, contribution to the ongoing maintenance and capital
- A school, Department for Education or other education body have appropriately contributed to the capital development of the facility they will be provided with exclusive use
- The school or kindergarten has adequate insurance

4.2 ANNUAL FEE

Sporting & Community (Not for Profit) Agreements

Rents for Sporting and Community (Not for Profit) agreement holders will be charged on the following basis:

- The annual rent will generally be calculated at a rate of 7% of the 'market rent' in accordance with Council's asset valuation data. Council may choose to resolve to charge a different percentage of the 'market rent', at its discretion, based upon its assessment of meeting the eligibility criteria set out in 4.1(a), in particular whether Council considers it to be locally based and will provide significant community outcomes particularly for City of Marion residents.
- The rent will be fixed for the duration of the term (up to 5 years) and will be reviewed on any renewal of the lease to the rate of 7% of the 'market rent' in accordance with Council's asset valuation data applicable at the time.
- Where separately metered, agreement holders will be responsible for 100% of the cost of utilities consumed, with the utility accounts in the name of the agreement holder where possible (with the exception of water which will be as detailed in this Policy).
- Council will not on-charge the costs of building insurance or Council Rates to Sporting and Community (Not for Profit) agreement holders.
- Where the agreement is for the shared use of a multiple occupancy facility, Council Administration may choose to apply a grossed-up rent which will include an element for contribution for a share of the outgoings costs for the premises based on reasonable estimated usage.
- Sporting and Community (Not for Profit) agreement holders will be required to meet Key Performance Outcomes (outlined in the Guidelines Procedure), and to provide evidence of meeting these outcomes on an annual basis, together with any other compliance documentation required by Council.
- A minimum fee of $300.00 (excluding GST) per annum will be payable should the

Leasing and Licensing of Council Owned Facilities Policy

CITY OF MARION

discounted rent be calculated at less than $300.00

Commercial Agreement Rent/Fees

Commercial Agreements will generally have a market rent or fee set to provide a commercial return to Council, however in selecting a commercial lessee, Council will have regard to how the proposed use or business will contribute to the delivery of the Strategic Plan and the likely impact or benefit to the community. This may affect the level of rent applied and would be subject to a Council resolution. Council will recover outgoings and legal expenses where applicable, in accordance with any restrictions imposed by the Retail and Commercial Leases Act 1995. Council Rates will be applicable for commercial lease agreements.

Rent Arrears and Non-Compliance

Where an agreement holder is in arrears with their invoiced rent and / or outgoings liabilities by a period of 120 days or more, or where an agreement holder has not supplied all required Key Performance Outcomes evidence (or subsidy information if on an historic agreement) and other required compliance documentation to Council within 120 days of an annual written request, then Administration will provide a report to Council at the next General Meeting, subject to agenda preparation deadlines in place.

4.3 TERM OF AGREEMENT

Terms of agreement will not be greater than 5 years unless Council resolves to grant a longer term lease.

Where a lease or licence is to be granted for greater than 5 years and is located on Community Land, community consultation will be undertaken in line with the Local Government Act 1999.

Where the term of the lease or licence is to be less than 5 years, and Section 20B of the Retail and Commercial Leases Act 1995 applies, the lessees or licensee will be required to provide Council with a certificated exclusionary certificate duly signed by the lessee's or licensee's solicitor waiving the minimum statutory term of five years in the form required by the Act.

This certificate must be provided to Council prior to the lessee or licensee taking possession of the premises.

4.4 MAINTENANCE, REPAIRS AND REPLACEMENTS

A comprehensive list of building items will be provided to organisations in the form of a Maintenance Schedule Annexure to the agreement which will clearly set out responsibilities. Council will take responsibility for structural items in buildings this will include items relating to footings, floor (not including coverings), walls (not including applied finishes), roof members and cladding and provision of services to the external walls.

4.5 UTILITIES, OUTGOINGS AND WASTE DISPOSAL

Organisations will be responsible for the cost of all utilities, outgoings and waste disposal associated with their operations. Council will work with organisations to assist them to

Leasing and Licensing of Council Owned Facilities Policy

CITY OF MARION

implement environmental initiatives such as waste reduction, recycling and energy efficient practices.

4.6 WATER USAGE

4.6 (a) Buildings

Where the lease or licence refers only to a building and there is no open space attached to the leased or licensed area then the lessee/licensee will be responsible for the payment of all water and sewer charges levied against the leased area.

4.6 (b) Open Space

Where there is an associated playing field that is accessible to the general community, the lessee/licensee will be responsible for 10% of the cost of the associated playing field water used. In addition to the associated playing field and where the building or facility is fenced or not accessible to the community, the lessee / licensee will be responsible for the payment of all water and sewer charges levied.

Council encourages water conservation techniques and when considered appropriate will place a cap on the amount contributed by Council. The amount of the cap will be determined at the time of negotiating a lease or licence by Council. Access to stormwater reuse will be encouraged.

Where there are shared meters on the site consideration will be taken on community access to the site and the proportion will be negotiated with the organisation to ensure it is in line with like facilities.

4.7 SPORTING GROUNDS AND COURTS

Council maintains playing fields that are open to the public for passive recreational activities. There are some circumstances where Council may negotiate with a Club to take on the responsibility of maintaining sporting grounds which are specialist in nature such as bowling greens.

Council will work in partnership with tennis and netball clubs, peak bodies and other funding organisations when courts are required to be resurfaced. Clubs will be expected to contribute funds either through a combination of club funds, external grants or a loan from Council. In determining the club contribution consideration will be given where courts are made available for community use.

Council reserves the right to charge agreement holders separately to the rent, for the use of sporting grounds and courts, in accordance with Council's Schedule of Fees and Charges.

4.8 FLOOD LIGHTING

Council will be responsible for the regular inspection of light poles and ensuring they are maintained; lessee and licensees will be responsible for the replacement of lamps.

Leasing and Licensing of Council Owned Facilities Policy

CITY OF MARION

Should a lessee/licensee seek to install new lights, they will be expected to make a financial contribution. Council will work in partnership with the lessee to seek external funding and/or negotiate a Council loan.

4.9 SUB-LETTING OR HIRING OUT OF LEASED FACILITIES

It will be a condition of the lease that all sub-letting arrangements will be in line with this Policy and that lessees must seek Council approval to the terms and conditions prior to sub- letting.

Where an organisation enters into a sub-licence or hire agreement for part or all of the premises to another club or a commercial activity, Council reserves the right to, at its discretion, set a maximum sub-licence fee based on the nature and quantum of the sub-licence and the rent, charged by Council.

Clubs are encouraged to hire out facilities to maximise the use of the facilities and to generate income to support them to be sustainable. It is expected that these rates do not exclude the community from being able to access them due to the cost.

4.10 NEW AGREEMENTS AND RENEWALS

New Agreements

Newly built assets and vacant premises are generally offered for occupancy under an expression of interest process. This may be weighted to take into account the proposed use, community benefit, return on investment and strategic fit, whilst prioritising support for local not-for-profit organisations and/or local organisations that provide a particular benefit to the City of Marion community. Subject to a decision of Council, an exception may be applied to this where a community organisation has contributed in some form to the project, been re-located from an existing community facility, or in the case of an unsolicited proposal.

Renewals

Existing lessees and licensees will generally be given opportunity for lease / licence renewal in preference to any expression of interest or unsolicited proposal process. The Mayor and the relevant Ward Councillors will be given the opportunity to provide comment on any proposed lease or licence renewal prior to these being executed utilising any sub-delegations which may be in effect.

4.11 HARDSHIP

Where a lessee/ licensee is able to produce evidence that the fee will cause undue hardship (after subsidies are applied) then the lessee or licensee can make an application to Council seeking deferment of payment.

The City of Marion is under no obligation to accept such a request and will make its decision based on the financial position of the lessee or licensee at the time of making the application.

Leasing and Licensing of Council Owned Facilities Policy

CITY OF MARION

4.12 GAMING MACHINES

Council does not support the introduction or increase of gaming machines in premises on Council owned land for any new lessee or licensee.

4.13 POLITICAL SIGNS

Advertising of political parties, Member of Parliament, Council Members and candidates for Parliament/Council is prohibited on Council owned premises.

4.14 LIQUOR LICENSE SUPPORT REQUESTS

Where agreement holders wish to apply for a new Liquor License, or apply for an amendment to an existing Liquor License, landowner consent and support will be required to be sought from Council. Requests will be assessed in accordance with Council's Liquor License Support Procedure.

Transitional Arrangements

The provisions of this Policy will not apply to any existing leases or licenses to the extent that the provisions contained herein are not in accordance with the original agreement. When the renewal of that lease or licence is negotiated the provisions of this Policy will be applied fully.

Where no formal arrangements exists then the provisions of this Policy will be applied to negotiate a formal lease or licence at the earliest opportunity.

5. DEFINITIONS

Term	*Definition*
Community Buildings	Buildings primarily available to facilitate community activities inline with Council's corporate strategies and community land management plans.
Community Club or Organisations	Organisations that are incorporated for the benefit of the community and any profit is distributed back into the facility and does not restrict its services to its members and provides one or more.
Incorporated Body	Any Committee or Organisation that is incorporated under the Associations Incorporation Act 1985.
Lease	Such agreements will be used where the occupier has full and exclusive use of the premises.
License	Such agreements will be used where the occupier does not have full and exclusive use of the premises.
Maintenance	Means that facilities are maintained; in good repair and condition; conform to relevant legislation and codes; are free of

Leasing and Licensing of Council Owned Facilities Policy

CITY OF MARION

Term	*Definition*
	graffiti and other acts of vandalism; and includes preventative maintenance approaches.
Non-community organisations	Organisations that are specifically a 'business' and are in business for the purpose of making a profit or which are so constituted that the assets may be distributed amongst the members of the organisations.
Open space	Leased outdoor facilities which are available for community use outside formal sporting use excluding sport related facilities such as clubrooms, storage sheds.

6. ROLES AND RESPONSIBILITIES

Role	Responsibility
Unit Manager Property & Facilities	• Overall responsibility for ensuring compliance with this Policy.
Team Leader Property	• Ensure documentation and responsibilities are compliant with this Policy, including inspections undertaken and compliance documentation provided. Reporting on arrears and non provision of requested compliance documentation to Council.
Property Officer	• Ensure documentation and responsibilities are compliant with this Policy, including inspections undertaken and compliance documentation provided.

7. REFERENCES

City of Marion

- Asset Management Plans
- Asset Management Policy
- City of Marion Community Vision – Towards 2040
- City of Marion Strategic Plan 2019-2029
- City of Marion Community Facilities Strategy – (under development)
- City of Marion Business Plan 2019-2023
- City of Marion Long Term Financial Plan
- Community Land Management Plans
- Disposal of Land and Assets Management Policy
- Irrigation Management Plan
- Public Consultation Policy and Public Consultation Procedure

Other

- Associations Incorporation Act 1985
- Development Act 1993

Leasing and Licensing of Council Owned Facilities Policy

CITY OF MARION

- Disability and Discrimination Act 1992
- Gaming Machines Act 1992
- Law of Property Act 1936
- Liquor Licensing Act 1997
- Local Government Act 1999
- Planning, Development and Infrastructure Act 2016
- Real Property Act 1886
- Retail and Commercial Leases Act 1995

8. REVIEW AND EVALUATION

This policy will be reviewed by Council every four years in accordance with the City of Marion Policy Framework or sooner if required.

Leasing and Licensing of Council Owned Facilities Policy

CITY OF MARION

Key Performance Outcomes for Sporting and Community (Not for Profit) Organisations

It will be a condition of Lease and Licence Agreements to sporting and community organisations that the below Key Performance Outcomes are achieved on an annual basis.

Good Governance

The organisation must demonstrate:

- Compliance with conditions of current or previous lease/licence agreements with Council
- Provision of Annual General Meeting reports and minutes including financial reports (to be audited upon request)
- Financial viability, have not incurred a debt with Council and have repaid any loans to Council in line with the loan agreement
- Quality Management is integrated into operations - capacity building, good governance and planning etc., evidenced through provision of an annual business plan, current constitution, policies and procedures etc.

Facility Utilisation

The organisation must:

- Provide evidence of membership/user/participant numbers and hours of use on an annual basis.
- Provide evidence of activities and initiatives undertaken to increase the utilisation of the facility
- Initiatives planned to increase use or participant numbers
- Evidence of shared use of the facility by the community and other community clubs and organisation to ensure optimal use of the facility.

Social Inclusion

The organisation must demonstrate:

- The activity or service they provide is non-discriminatory and is open to all residents who meet stated criteria for participation.
- The use of the facility will increase social inclusion, increase community participation and/or will promote health and well-being in the community.
- Activities pro-actively support wider social inclusion targets.

Volunteer Management

The organisation must demonstrate that it promotes, supports and develops volunteers.

Environmental Initiatives

The organisation must demonstrate that is promotes and implements environmental initiatives e.g. waste reduction, recycling, energy efficient practices including investments. e.g. solar panels.

GLANDORE COMMUNITY CENTRE- FITZ JAMES BUILDING EXPRESSION OF INTEREST – HUNTINGTONS

Title:	Huntington's Australia
Organisations Address:	16 Malwa Street, Glandore SA 5037
Organisation Website Address:	Huntingtonsaustralia.au
Primary Contact Name:	Chris Glasson
Position:	Board Chair
Phone Number:	0417 811 076
Email Address:	chris@huntingtonsaustralia.au
Organisation is a not-for-profit entity:	Yes
Organisation is an incorporated body:	Yes
Organisation has an ABN:	Yes

1. **What is the purpose of the organisation and what do you deliver for the community?**

Our purpose is to enable everyone who is impacted by Huntington's disease (HD) to live their best lives. We do this by:

• Facilitating the provision of suitable supports and services, professional help and advice;
• Supporting people with HD and their families through all stages of their challenging HD journeys;
• Providing advocacy, respite, recreation, interaction and education for all people with and impacted by HD;
• Providing education about HD, facilitating skills development in HD care, especially within government and non-government agencies, aged care and nursing facilities/homes and hospitals, the wider medical profession and the housing accommodation sector;
• Improving the community's awareness of Huntington's disease and its effect on individuals, their dependants and the community; and to enhance the community's awareness of the need and moral obligation to provide adequate help for people with Huntington's disease and their dependants;
• Promoting the prevention and treatment of HD;
• Giving those with HD and their families a strong single voice when making representations to government and other bodies.

We are the only organisation in SA providing this essential service for the HD community. The SA database has over 250 clients. For every one person with HD another 5 will or do require our services. Huntington's disease:

• Is a progressive, debilitating, inherited neurological disease;
• Renders the person in need of increasing support, culminating in the need for total care;
• Has cognitive, psychological/behavioural and physical manifestations that pose enormous challenges for the person, their family and the community.

We fill a huge gap in the public health system. Our work prevents crises that end up in huge government hospital costs and family and community trauma. In South Australia we receive no ongoing government funding to provide these services. Hence fundraising is critical for us. Huntington's Australia is national and was recently formed through a merger of 5 state and territory Associations, including our own Huntington's SA&NT.

Whilst the supports and services delivered from Glandore are State-wide, we reside in the Marion community and our impacts and benefits are especially felt within that community for geographic and access reasons.

When Huntington's SA&NT first leased the Fitz James building and started delivering services in 2017 we radiated our services out from Glandore. We have made many connections in the City of Marion community:

• Building reciprocal arrangements with many other NFPs, businesses and community groups such as Coast FM, IGA, X Convenience, Bunnings, Food Bank, The Glandore walking group, Lions Club and the Glandore Community Garden. Sourcing clients as well as volunteers from the local area through local promotions and canvassing. Local awareness-raising, through those afore-mentioned relationships as well as local schools, etc, has been central to

developing that local catchment. This effort is reflected in our client database. Our Marion Council client numbers of 60 are 9 times that of any other metropolitan council. Our volunteers and support people (companions) are also significantly locally sourced. We have spent an enormous amount of time interacting, letter box dropping, and developing relationships locally. HD people struggle to travel distances and so local makes for improved access to our programs and services at Glandore. By having this state-wide service based in Glandore, we are promoting the City of Marion as the home and headquarters of this one-off and essential service for people with and impacted.

2. **Describe the organisations need for use of this building:**

The Fitz James building provides us with all the facilities we require to run our current and projected business needs, both as a base for the services we deliver within the community and for all the programs and activities, including fundraising, that
go on within the building. Our utilisation of all the building space has grown and will continue to do so now with the additional elements of our business contained within the HA business model, especially NDIS service provision. The attached building plan shows our use of all rooms and facilities. Our needs are:
• Offices for staff and volunteers and for visiting service providers/professionals. From 2024 we will have 3 paid staff plus 5 key
volunteers (ie volunteers with regular and required roles, such as program and outreach coordinators, admin and reception and maintenance). Social workers from the HD testing clinic, based at the Repat Health Precinct and Flinders Medical Centre, often work out of our offices;
• Meeting rooms for confidential family discussions and planning;
• Large area for social, recreational, respite programs (for those with HD who are symptomatic, those who are at risk, youth,
respite) and for education and training, seminars, fundraising events (eg quiz
nights);
• A kitchen for catering for programs (eg, lunch is provided with some of our programs); • An area for our drop-in centre (coffee and a chat); •Workshop space (for clients and also for volunteers to make products for fundraising – eg greeting cards, flower arrangements for sale at local IGA and X Con servo, and for Bunnings for Xmas and Mother's Day);
• Large meeting room (which can be opened to add to open space area);
• A quiet room (an essential space for very symptomatic people with HD);
• A sick room;
• A separate room for the new NDIS services which will be offered from 2024.
When we first enquired of Marion Council as to whether they had any facilities that might be suitable for our needs we were shown the Fitz James building, which at that stage had been empty for over 3 years and was in a state of neglect and disrepair. Our HD community, keen to have a home base, cleaned it up and have been utilising it since. From day 1, the Council has been amazingly supportive in making useful
improvements to the facility always in line with our particular needs. The building has subsequently been shaped to suit our purpose - walls have been removed to facilitate wheelchair access and mobility, and a disability toilet has been added. We also have contributed greatly to that effort, as per the following examples:
• The entire kitchen refit was donated by one of our members in honour of his late mother who had HD, in recognition of our services provided
to that family;
• The wheelchair access and community garden out front of the building was built by our HD community (financed by a Marion Council grant);

• Paving currently being laid out back of the building is being done by volunteers, even though we may not have the benefit of it in future unless we are awarded another lease; • By taking great care of the building with weekly
cleaning and maintenance. Needless, to say, our community feels very invested in this space.

3. **How many members are involved in the organisation?**

   There are 453 registered members in HA.

4. **How many paid staff are in the organisation?**

   Currently there is 1 paid staff member in SA, however, from the beginning of 2024 there will be 3.

5. **How many volunteers are in the organisation?**

   In SA there are 28 volunteers; 5 are Key Volunteers who perform regular and required roles.

6. **What initiatives are being undertaken to increase membership or utilisation?**

   • We currently have websites and a range of social media and other communications, as well as awareness activities that gain membership reach.
   • Given the recent merger, we have just launched a membership drive as legally, membership cannot be transferred from one entity to another.
   • Our focus is on clients and reaching and servicing as many people with and impacted by HD as we can. We now have a national database that is the pre-eminent source for HD data across the nation and we use this to segment our clients, survey them and assess their needs so at to inform our service strategy.
   • We connect with other providers, including HD genetic testing services, to collectively work together to enable access to new clients.
   • We also utilise outreach services to reach and build trust and rapport with the HD community.
   • Awareness raising and family activities also help us draw people to our organisation.
   • Lastly, our new service offering here in SA for people with NDIS Plans will significantly increase our profile and client numbers. We have done modelling on this which indicates that our existing HD family and community relationships will give us a competitive edge in breaking into this market (providing much needed NDIS specialist support coordination in this area, which has proven very difficult & challenging for mainstream providers.

7. **Is your organisation affiliated with a peak body or association?**

   Huntington's Australia is the peak national body. A key priority, and indeed promise, for the merger was that no existing State services would be ceased or diminished, and that over time they would be enhanced and increased. In SA state operations will continue as before but now with greater access to national supports and enabling us to provide consistent services across the country and leverage knowledge from each State. As well as more streamlined systems and management, a unified voice and greater political and fundraising reach is envisaged.

8. **What facilities does your organisation currently use and what agreements/lease/licence/hire arrangements do you have in place?**

   We currently already operate out of the FitzJames building. We have the following agreements/arrangements in place:

   • A hire agreement with Coast FM (with the knowledge of the Marion Council) which allows for storage of their training & outdoor broadcast equipment, regular use of the main area for conducting training and a room for meetings and monthly meetings of their Board. Coast FM is very keen to continue this reciprocal arrangement with us.

Below is a recent, written statement on this arrangement from the Chair of Coast FM, Ron Bellman. " ……. opportunity to express the gratitude that Coast FM has for the generosity of Huntington's SA&NT for the assistance and support it has given Coast FM over the years as a venue for our meetings and our training programs for new presenters …… we have found the venue to be invaluable for these purposes and we hope we can continue to collaborate with each other on matters of mutual interest".
• We currently also work with and share resources with the Glandore Community Centre. For example, the FitzJames main area has recently been used for yoga classes, when other Community Centre facilities were not available or double booked. One room in the FitzJames building is used to store Community Centre chairs (no storage room elsewhere) that are shared across the precinct facilities. We also hire Clark Hall in the precinct when we have larger functions that cannot be accommodated within FitzJames. In addition, we have reached out to Scouts SA to be involved in this EOI or in our possible lease going forward but they are not, at this stage, amenable to sharing. We would be very open to any other possible sharing or hire arrangements.

9. **Please indicate how many months of the year you would require the building**

   6-12 months

10. **Would the organisation be willing to share the building with other user groups and accommodate their needs?**

    Yes

11. **Please outline the key future directions / priorities of the organisation:**

    As part of the merger process HA has developed a Business Model and Plan, which focus on a number of things but prioritise the following:
    • NDIS service provision in all States This is new for SA and will provide much needed support for the HD community generally, but specifically for Marion where, as above, we have a particularly large client base.
    • Local focus We have established a huge rapport with the local Glandore community due to the work we have done and the position of the Fitz James building and the new Disability Garden. We have created interest in HD and in the work we do and have engaged local people to volunteer and join in our fundraising events. This will continue and grow. As part of the merger, we consulted widely and our HD community did not want to lose local focus and local input and so this will remain a priority for HA. We are in the process of setting up Local Advisory bodies to provide connection between a national management and local community.
    • Fundraising Fundraising will continue to be critical, both nationally now and locally. We have developed a wide range of fundraising connections and supports locally (Bunnings Edwardstown, Castle Tavern, Maid of Auckland, City Wide Detailing, local supermarkets to name a few) and will continue to enhance these and develop others, especially in our local area.
    • Developing community hubs We aim to develop hubs of service and excellence around our key offices in each State. Fitz James lends itself to this approach. We have started this journey (it was a focus on our first HSA&NT Strategic Plan, but with Covid and resourcing issues, we have not been able to achieve this). Under HA we have another opportunity to build again on this initiative:
    to provide community access for supports, programs and also for allied health and clinical services, through clinics.

12. **Please indicate the days of the week the building will be required for the organisation:**

Monday morning, Monday afternoon, Monday evening,
Tuesday morning, Tuesday afternoon, Tuesday evening,
Wednesday morning, Wednesday afternoon,
Thursday morning, Thursday afternoon,
Friday morning, Friday afternoon

13. **How will the organisation maximise the use of the building?**

When HSA&NT first leased the Fitz James building the Board was excited about how, in line with our long-term Strategic Plan, we could grow into the building along with the HD community. Now, some six years later, we have indeed grown and will continue to
do so. As of early 2024, with the introduction of NDIS services, we will be using all areas of the building on a regular basis. And the frequency of that use will also continue to grow as we introduce more programs. Please note that:
• Every room in the building now has a purpose and the larger utility rooms have and will continue to be used by both the HD community and the wider community. Please note - a floor plan of our use of the building going forward has been
uploaded along with this application.
• The building has been cared for and made not only fit for our purpose but also lends itself to be used by the wider community. This could not have been achieved without the Marion Council and HSA&NT working together.
• We are open to wider use where it can be facilitated.
• Growing our connections with the Glandore Community Centre, Coast FM, the Community Garden, other NFP's and local businesses is front and centre for our HD Community to grow as well.

14. **Please provide any other comments you would like the City of Marion to consider in the expression of interest:**

The new national HA Board have seen how successful the community model has worked in SA and is very keen to replicate similar community models in other states. This community hub model is part of HA's Business Model and Strategic Plan. This also helps put the City of Marion front and centre. What has been created in Glandore is a true community hub which we hope can continue and grow.

15. **Have you checked that you have addressed all necessary criteria?**

Yes

16. **I confirm that I have been authorised in line with the organisations constitution, as the organisations representative and hereby express interest in the licence of Fitz James Building, Glandore Community Centre:**

Yes

GLANDORE COMMUNITY CENTRE- FITZ JAMES BUILDING EXPRESSION OF INTEREST – SCOUTS

Title:	The Scout Association of Australia South Australian Branch INC
Organisations Address:	83 Greenhill Road, Wayville SA 5034
Organisation Website Address:	https://sa.scouts.com.au/
Primary Contact Name:	Ben Dawson
Position:	Head of Commercial
Phone Number:	08 7134 1200
Email Address:	ben.dawson@sa.scouts.com.au
Organisation is a not-for-profit entity:	Yes
Organisation is an incorporated body:	Yes
Organisation has an ABN:	Yes

1. **What is the purpose of the organisation and what do you deliver for the community?**

The purpose of Scouting is to provide young individuals with opportunities for personal growth, character development, and leadership skills through various outdoor activities, educational programs, and community service. Scouting has been running for over 100 years and aims to instil values such as responsibility, teamwork, and self-reliance in its members of which there are 5,357. In the context of the City of Marion, Scouting can deliver several benefits to the community. Firstly, Scouting encourages civic engagement and community involvement among its members. Through service projects and volunteer work, Scouts contribute to the betterment of the city by addressing local needs and supporting community initiatives. Secondly, Scouting promotes outdoor education and appreciation for nature. The City of Marion, with its natural surroundings and recreational areas, can greatly benefit from Scouting programs that encourage environmental stewardship and outdoor exploration. Scouts can participate in activities like camping, hiking, and conservation efforts,

fostering a sense of connection to the local environment. Furthermore, Scouting provides opportunities for skill development and personal growth. By engaging in activities such as leadership training, merit badge programs, and teamwork exercises, Scouts acquire valuable life skills that can benefit both themselves

and the community. These skills include communication, problem-solving, and decision-making abilities. Overall, Scouting in the City of Marion can contribute to the development of responsible and engaged citizens who actively participate in the community. Through its focus on character building, outdoor education, and skill development, Scouting can positively impact the city by fostering a sense of community, promoting environmental awareness, and nurturing future leaders.

2. **Describe the organisations need for use of this building:**

The current Adelaide Gang Show property used in Clovelly Park plays a vital role in supporting our performing Arts activities, which the group are internally known as Gang Show.
This ranges from planning meetings to set and costume design, storage, and training. However, due to aging facilities, it's no longer safe for our youth to hold rehearsals there. This necessitates additional costs for rehearsal space and expensive theatre rentals. Adelaide Gang Show is a not for profit performing arts group of Scouts Australia (SA Branch) and is currently in its 61st year of production. Established in 1961, Adelaide Gang Show continues to be a training activity program of the Performing Arts Section of Scouts Australia (SA Branch), providing youth and young Adults practical experiences in performing and stagecraft. Many Members of the

Gang Show have found that the skills they have developed have led to lifelong benefits from character building and team work, demonstrating practice and discipline, being physically active and developing self-confidence to showcase to an audience of hundreds each performance. Scouts SA having permanent access to the Fitz James Building can fulfil several important needs for Gang Show as well as the broader community. Reasons why such an arrangement can be beneficial:

1. Stable Space for Programs: The Fitz James Building provides a dedicated space for Scouts SA to conduct its programs and activities. This stability allows for consistent and reliable services to be offered to the community's young individuals, ensuring they have a safe and accessible place to engage in educational, recreational, and developmental activities.
2. Community Engagement: By having the Fitz James Building, Scouts SA can establish stronger connections with the local community. This facilitates increased collaboration and engagement with other community groups, schools, and local authorities. It creates opportunities for partnerships, joint initiatives, and shared resources, ultimately benefiting the broader community.
3. Expanded Services: The Fitz James Building enables Scouts SA to expand the Gang Show program. With dedicated space allocated for various activities such as rehearsal, costume design, storage, and training. This then contributes to their personal growth, skill development, and overall well-being.
4. Sense of Belonging: Having a permanent space in the Fitz James Building, Scouts SA can foster a sense of belonging and ownership among the youth involved and provides them with a place they can call their own, where they feel valued and supported. This sense of belonging can have a positive impact on their self-esteem, confidence, and social connections.
5. Long-Term Planning and Sustainability: Access to the Fitz James Building allows Scouts SA to engage in long-term planning and sustainability efforts. They can invest in programs, equipment, and ensure the space remains functional and safe for years to come. This stability also helps in securing community support, which are crucial for the continued operation and growth. In summary, granting Scouts SA permanent access to the Fitz James Building addresses the need for stable program spaces, enhances community engagement, expands services, fosters a sense of belonging, and enables long-term planning and sustainability. These benefits contribute to the overall well-being and development of the youth and the community as a whole.

3. **How many members are involved in the organisation?**

   5,357

4. **How many paid staff are in the organisation?**

   229

5. **How many volunteers are in the organisation?**

   759

6. **What initiatives are being undertaken to increase membership or utilisation?**

   In the dynamic landscape of Scouting, recruitment and retention initiatives are of primary importance. These initiatives demand innovative thinking and extend beyond conventional methods. Recruitment strategies will encompass creative approaches, incorporating social media campaigns, building strong relationships, and engagement in the community to attract potential new members. Equally important is our commitment to retention, which involves cultivating rewarding experiences and offering skill-building opportunities to nurture a deep sense of belonging and dedication among our existing members. An effective Youth Program is crucial to Scouting's success. Project Evolve has been designed to help promote our Youth Programs and increase retention. The project is dedicated to assisting Groups and Leaders in delivering a high-quality Program by offering valuable resources and skill development opportunities. To ensure youth input into the Youth

Commissioner Patrol has been established which involves appointing young Scout leaders into a broader organisational role that provides a voice to Membership Program Leadership in what is known as the Chief's Council. Events have been greatly affected by Covid-19 in recent years, prompting a comprehensive review and the development of projects to breathe new life into Scouting events. The initiatives that are being undertaken are as follows.

1. Outreach and Promotion: Implement targeted marketing campaigns to raise awareness about scouting and its benefits. This includes advertising in local newspapers, community newsletters, and online platforms. Collaborate with schools, community centres, and local organisations to promote scouting programs and recruit new members.
2. Events: Community events to showcase scouting activities and facilities. Invite families, schools, and community members to participate in interactive demonstrations, presentations, and hands-on activities to generate interest and attract potential members.
3. Partnerships and Collaborations: Establish partnerships with local businesses, schools, and community organisations to expand scouting opportunities and increase community space utilisation. Collaborate on joint programs, workshops, or events that benefit both scouting and the community. This can help create a sense of shared ownership and increase participation.
4. Volunteer Recruitment: Actively recruit and engage volunteers from the community to support scouting activities and operations. Volunteers can assist with organising events, leading programs, and providing mentorship to scouts. By involving community members, scouting becomes more inclusive and can offer a wider range of activities and support.
5. Facility Upgrades and Accessibility: Assess the existing spaces and ensure they are well-maintained, accessible, and equipped to meet the needs of scouting activities. Consider making necessary upgrades or modifications to accommodate, or relocate to provide for different age groups and program requirements. This will enhance the overall experience for scouts and attract more members.
6. Collaboration with Schools: Collaborate with local schools to integrate scouting programs into their curriculum, for incursions and provide information on the extracurricular activities that scouting can provide. This can increase membership and provide a seamless transition for students interested in scouting.
7. Community Engagement: Actively engage with the community by participating in local events, parades, and service projects. Showcase the positive impact scouting has on the community and encourage community members to get involved. This can help build relationships, increase visibility, and attract new members. By implementing these initiatives, Scouts SA can increase membership and effectively utilise community spaces, fostering a stronger sense of community engagement and providing valuable opportunities for personal growth and development.

7. Is your organisation affiliated with a peak body or association?

Scouts SA has 5,357 members of which there are 194 youth members attending the 3 Scouts halls in the City of Marion supported by 67 adult leaders and helpers to educate and train the youth members. Gang Show as part of the Performing Arts team located at Clovelly park has 49 adult leaders and helpers as well as 122 youth members. These youth members are invited annually to participate in a production performing in front of an audience for a week-long production. Scouts SA is part of a global movement with a common purpose to contribute to the development of young people by helping them learn and grow, and to play a constructive role in a global society. The purpose of the Scout Movement is to contribute to the education of young people in achieving their full physical, intellectual, emotional, social and spiritual potentials as individuals, as responsible citizens and as members of their local, national and international communities. This is reflected at a local Group level, which flows through to a District level, then State/Branch level, and National, and then links to the World Scout movement. This allows for the membership to feel connected to the larger global purpose of Scouting. "

8. **What facilities does your organisation currently use and what agreements/lease/licence/hire arrangements do you have in place?**

   What facilities does your organisation currently use and what agreements/lease/licence/hire arrangements do you have in place? " The performing Arts team currently use a Scout Hall at Byron Avenue Clovelly Park which is not suitable for activities undertaken, is run down and subject to continuous graffiti attacks. Scouts SA also currently has a lease with the City of Marion over the Hallett Cove Scout Hall which was built and funded by Scouts SA. This lease expires in September 2025 together with a lease over the shed at the rear of the Scout Hall which also expires in 2025. There are also very successful Scout Groups at Darlington and Ascot Park serving local youth members in the City of Marion. Overall Scouts SA has 40 leased properties with numerous Council areas throughout South Australia that all provide meaningful engagement for the youth of the Area. We are hopeful that we can work with the City of Marion to use the FitzJames building and provide a better experience for the performing Arts youth.

9. **Please indicate how many months of the year you would require the building**

   6-12 months

10. **Would the organisation be willing to share the building with other user groups and accommodate their needs?**

    No

11. **Please outline the key future directions / priorities of the organisation:**

    Scouts SA is focused on operational improvement to ensure that the organisation is sustainable. This involves reviewing the program and refining the specialised program, as well as providing a Youth voice to the Chief's Council our member-based leadership group. This involves mentorship initiatives, and provides resources to help scouts develop essential skills for their personal and professional lives. It is also important to promote sustainability through our outdoor experiences and environmental stewardship. There is a long-standing tradition of outdoor activities and environmental education, which will continue to emphasise the importance of outdoor experiences, adventure, and environmental conservation, encouraging young people to appreciate and protect the natural world. Scouts SA continues to work towards a more diverse and inclusive environment, ensuring that scouting is accessible and welcoming to young people from all backgrounds. This involves initiatives to address barriers to participation, promote cultural understanding, and celebrate diversity within the organisation. Scouts SA also aims to provide an authentic experience and give back to Community by expanding partnerships, collaborating with other organisations, and increasing involvement in community service projects. Through this work and engagement Scouts can strengthen ties and develop a better understanding of community needs whilst fostering a sense of social responsibility. Scouts SA aim to be the benchmark in compliance and safeguarding youth in Australia. The protection of children from abuse, exploitation and the resultant harm such experiences cause is paramount for our organisation. Like many other institutions with a duty of care to children and young people, Scouts SA historically has had failures of policy, procedures and systems. We are resolute in our position to protect children from abuse and exploitation by adults in positions of trust and authority. Scouts SA also plan to continue the growth of our Commercial arm of Scouting which provides the funding for the membership. The current Commercial activities include 12 Recycling Centres across South Australia and Queensland, 3 campsite and adventure parks in South Australia which includes the award winning Woodhouse, and our Exurbia retail outlet.

12. **Please indicate the days of the week the building will be required for the organisation:**

Monday afternoon, Monday evening,
Tuesday afternoon, Tuesday evening
Wednesday afternoon, Wednesday evening
Thursday afternoon, Thursday evening
Friday afternoon, Friday evening

13. **How will the organisation maximise the use of the building?**

The building will be used by our Performing Arts team for rehearsals, design & set construction and storage of new sets and costumes. As a volunteer organisation this will occur across the course of the week and at varying times of the day due to the nature of the work and the tasks that the members are required to carry out at any given time. Adelaide Gang Show has 122 members that will utilise the location and the approximate time spent in the hall per show based on previous shows are as follows: The building stands as an exceptional resource, poised to become a dynamic hub for various groups and sections. Much like our other halls, this space will see diverse utilisation, extending beyond the realm of performing arts to encompass all facets of our organisation. With its strategic proximity and well-equipped facilities, the building is primed to host not only youth meetings but also serve as a nexus for Scouting Leadership activities. In alignment with Scouting's commitment to collaboration, we take pride in forging alliances with like-minded organisations. Through these extensive connections, we envision this building evolving into a central hub, fostering support for the local community and contributing to the broader Scouting movement.
• 145 hours of cast rehearsals occur every theatre season.
• 280 hours of workshops including building scenery, lighting, hand props and making costumes occur every theatre season.
• 300+ hours of meetings, planning and team building for each theatre season.
*Please note that this does not include auditions

14. **Please provide any other comments you would like the City of Marion to consider in the expression of interest:**

Scouts SA Gang Show team has operated out of a hall in Clovelly Park, which, sadly, is aged and become a target for graffiti and vandalism. Estimated repair costs are a conservative $50,000, a sum we haven't been able to budget for in the foreseeable future. Further through council requirements and resident concerns we have continually needed to put money into upkeep of the vandalism, running the groups finances down further. Over the years the Adelaide Gang Show has had over 3,500 people involved with members gaining the confidence and skills to go on to do some amazing things. The things that the Alumni of the show have done includes radio, and television performances, politics, and running some major events in SA with U2, Robbie Williams, Andre Rieu, Pink Floyd, Kylie Minogue, Kelly Clarkson, Eagles, Justin Timberlake, Madonna, Elton John & Billy Joel, Paul McCartney, INXS, Mick Jagger and the Rolling Stones, John Farnham, Brian Adams, Green Day, Black Eyed Peas to name a few. This is testament to the personal experience that Adelaide Gang Show can provide and a reason why the City of Marion Council should consider that Scouts SA should be given the opportunity to use the Fitz James Building and continue on that legacy for future generations. Scouts SA are an inclusive organisation and will work collaboratively with council to address any concerns that present and mitigate any potential issues. We have a dedicated administration support team that are approachable Monday to Friday, and also have a dedicated afterhours emergency service that can respond to issues outside of business hours.

15. **Have you checked that you have addressed all necessary criteria?**

    Yes

16. **I confirm that I have been authorised in line with the organisations constitution, as the organisations representative and hereby express interest in the licence of Fitz James Building, Glandore Community Centre:**

    Yes

List Of Questions from Expressions of Interest – FitzJames Building

1. Title
2. Organisations Address
3. Organisation Website Address
4. Primary Contact Name
5. Position
6. Phone Number
7. Email Address
8. Organisation is a not-for-profit entity
9. Organisation is an incorporated body
10. Organisation has an ABN
11. What is the purpose of the organisation and what do you deliver for the community?
12. Describe the organisations need for use of this building
13. How many members are involved in the organisation
14. How many paid staff are in the organisation
15. How many volunteers are in the organisation
16. What initiatives are being undertaken to increase membership or utilisation
17. Is your organisation affiliated with a peak body or association?
18. What facilities does your organisation currently use and what agreements/lease/licence/hire arrangements do you have in place?
19. Please indicate how many months of the year you would require the building
20. Would the organisation be willing to share the building with other user groups and accommodate their needs?
21. Please outline the key future directions / priorities of the organisation
22. Please indicate the days of the week the building will be required for the organisation

23. How will the organisation maximise the use of the building?
24. Please provide any other comments you would like the City of Marion to consider in the expression of interest.
25. Have you checked that you have addressed all necessary criteria?
26. I confirm that I have been authorised in line with the organisations constitution, as the organisations representative and hereby express interest in the licence of FitzJames Building, Glandore Community Centre.

Expression of Interest - FitzJames Building

Evaluation Matrix

	Weighting	Applicant A - Scouts SA			Applicant B - Huntingtons Australia		
Criteria (Community Benefit)	**50%**	**Raw score**	**Weighted score**	**Comments**	**Raw score**	**Weighted score**	**Comments**
The level of community benefit directly to City of Marion residents	25%	4	1	Adelaide Gang show is a Southern Regional performing Arts Group however Scouts SA currently have 3 groups located in the Council area	4	1	Currently HA are located at Glandore Community Centre and provide services to the local community with 60 City of Marion residents utilising their services
Whether the organisation is based within the City of Marion Council area	25%	4	1	Adelaide Gang show is a Southern Regional performing Arts Group however Scouts SA currently have 3 groups located in the Council area	3	0.75	Currently HA are located within City of Marion however they are now part of a National organisation and provide services from Adelaide on a State wide basis
Criteria (Utilisation)	**20%**	**Raw score**	**Weighted score**	**Comments**	**Raw score**	**Weighted score**	**Comments**
Flexibility to share the facility with other organisations	10%	1	0.1	Scouts SA have stated that they are not able to share the site	4	0.4	HA have stated that they are open to sharing the building with other organisations with conditions
Times of use	10%	3	0.3	Scouts SA have indicated they will be operational Mon - Fri in the afternoons and evenings	4	0.4	HA have reception hours Mon, We, Friday, however are onsite from 9am - 4.30pm Mon - Fri and run programs and events outside of these times.
Criteria (Amenity and Traffic)	**15%**	**Raw score**	**Weighted score**	**Comments**	**Raw score**	**Weighted score**	**Comments**
Local community amenity impact	5%	4	0.2	The Adelaide Gang Show has 122 members that will utilise the location	5	0.25	HA have around 60 members that utilise the premises and have integrated well with the community
Compatibility with other organisations within the Glandore Community Centre.	5%	4	0.2	it is unknown how the compatibility with other organisations will be determined	5	0.25	HA have integrated well with the Glandore Community Centre. They work well with Council and hire a room to CoastFM. On occasion they have allowed CoM staff to run events from the premises.
Any traffic or parking implications created by the organisation	5%	3	0.15	Traffic implications could impact other users if all participants attend rehearsals	3	0.15	HA have some events that may attract a number of cars. On most occasions they are a one on one service
Criteria (Financial)	**15%**	**Raw score**	**Weighted score**	**Comments**	**Raw score**	**Weighted score**	**Comments**
Evidenced financial capacity	7.50%	5	0.375	Scouts SA have provided financials evidencing income to cover licence fees and outgoings.	5	0.375	HA are a not-for-profit relying on income from grants and fundraising, however are up to date with all licence fees. There financials indicate a positive net assets position.
Any cost or other financial implications for Council	7.50%	5	0.375	Scouts SA have provided financials evidencing income to cover licence fees and outgoings.	5	0.375	HA do not appear to present any imminent risks to Council
	Total	**33**	**3.7**		**38**	**3.95**	

EVALUATION SCORING GUIDELINES	
Scoring is out of 5	
Total Potential Score	**45**
	1 poor
	2 limited
	3 marginal
	4 good
	5 v good

~~Whether the organisation is based within the City of Marion Council area.~~	~~10~~
~~The level of Community Benefit directly to City of Marion Residents.~~	~~50~~
~~Compatibility with other organisations within the Glandore Community Centre~~	~~5~~
~~Any traffic or parking implications created by the organisation.~~	~~10~~
~~Any cost or other financial implications for Council.~~	~~5~~
~~Local community amenity impact.~~	~~10~~
~~Flexibility of times of use (facility utilisation)~~	~~5~~
~~Evidenced financial capacity.~~	~~5~~

From: Ben Dawson
Sent: Sun, 26 Nov 2023 23:58:55 +0000
To: Jacque Opie
Subject: Scouts SA- Expressions of Interest Received - FitzJames Building Glandore Community Centre
Attachments: Financials-12-months-to-30-Sep-2022-Signed.pdf, Performing Arts(1).pdf

You don't often get email from ben.dawson@sa.scouts.com.au. Learn why this is important

Hi Jacque,

It was nice to meet Mark, Michael and yourself on Wednesday, and I hope that the following information will help with our EOI application to council.

Benefit to City of Marion
We believe that the relocation of The Adelaide Gang Show from Clovelly Park to the FitzJames building will provide significant benefit to the Marion Council. Our current site in Byron avenue at Clovelly Park is constantly attacked by local vandals and causes distress from local residents that view the premises from their homes. Allowing us to relocate and to divest the building to potentially become residential area, will not only add population and ratepayers to the community but will also remove this concern from the residents. It will also allow for the volunteers to have a modern dedicated space that is fit for purpose for the growing event's needs. Our dedication to safeguarding and ensuring that all people onsite are cleared to work with children, prohibits the ability for us to be able to share the space as we are unable to control external parties who accesses the building and at which times that they do so with their access.

The Hallett Cove Scout Hall, situated within the City of Marion council area, consistently attracts other scout groups for camps and activities, significantly contributing to the influx of visitors to the council area annually. Rock climbing is an important part of the scouting program, and the hall is one of the few locations in Adelaide where our youth members can acquire these essential skills. The hall also serves as the preferred option over third-party providers in Adelaide, allowing us to maintain competitive costs. The annual Performing Arts show, along rock climbing events hosted at Hallett Cove, draw a substantial number of people to the City of Marion council area, particularly from other parts of Adelaide. This presents a valuable opportunity to boost the local economy, as parents, while waiting for their children engaged in activities, often visit local shops or take the opportunity to explore Westfield Marion. Furthermore, scout groups choosing to camp at the Hallett Cove Scout Hall during rock climbing activities actively contribute to the local economy by frequenting nearby shopping centres to purchase food and supplies for their camps and activities.

Of the three other Scout locations in the council we pay $610 for the shed and premises along with outgoings of $7,200 at Hallett Cove per annum, whilst we own the Ascot Park and Darlington Scout Halls. The current expenditure towards the theatre production is approximately $20k per annum and we would welcome the opportunity to be able to use the Marion centre for our Performing Arts production. The current spread of our Scout personnel outside of the Adelaide Gang Show team is 264 members in the Marion Council area which is highlighted below, and we anticipate that this will grow with the ability to move into the FitzJames building as it will allow for greater access and better facilities for the group.

Scout Group Numbers

Hallett Cove Scout Group	Adults: 29	Youth: 114
Darlington Scout Group	Adults: 18	Youth: 49
Ascot Park Scout Group	Adults: 17	Youth: 37

Period of use

The Gang Show team maintains a year-round operational schedule with a brief break of two weeks following the conclusion of their October performance. The peak period of operation spans from March to October, during which the team engages in show preparations, including the construction of sets and costumes, rehearsals, and various administrative tasks. This phase includes several evenings per week for both cast and crew, with daytime commitments for members of the administrative and tech teams. The off-peak period, spanning from November to February, though a somewhat reduced pace compared to the peak period, serves as a crucial interval for the Gang Show team. During this time, the team undertakes a comprehensive review of the previous year's show and develops the upcoming year's production. Additionally, this period facilitates essential repairs and maintenance for all equipment, ensuring its optimal condition for future performances.

I have also attached the flyer that the councillors have previously received, and you can also find out more information about the production and team at https://www.adelaidegangshow.com.au/.

Thank you for taking the time to consider Scouts SA.

Kind Regards

Ben Dawso
n
Head of Commercia
l

83 Greenhill Road, Wayvill , S , 503
e A 4
Direct: 08 7134 120 | **Mobile:** 0407 185 794
0
Web: sa.scouts.com.au
Social
:

Head Office has Moved!
we are now located at
83 Greenhill Road, Wayville SA 5034
Phone 08 7134 1200

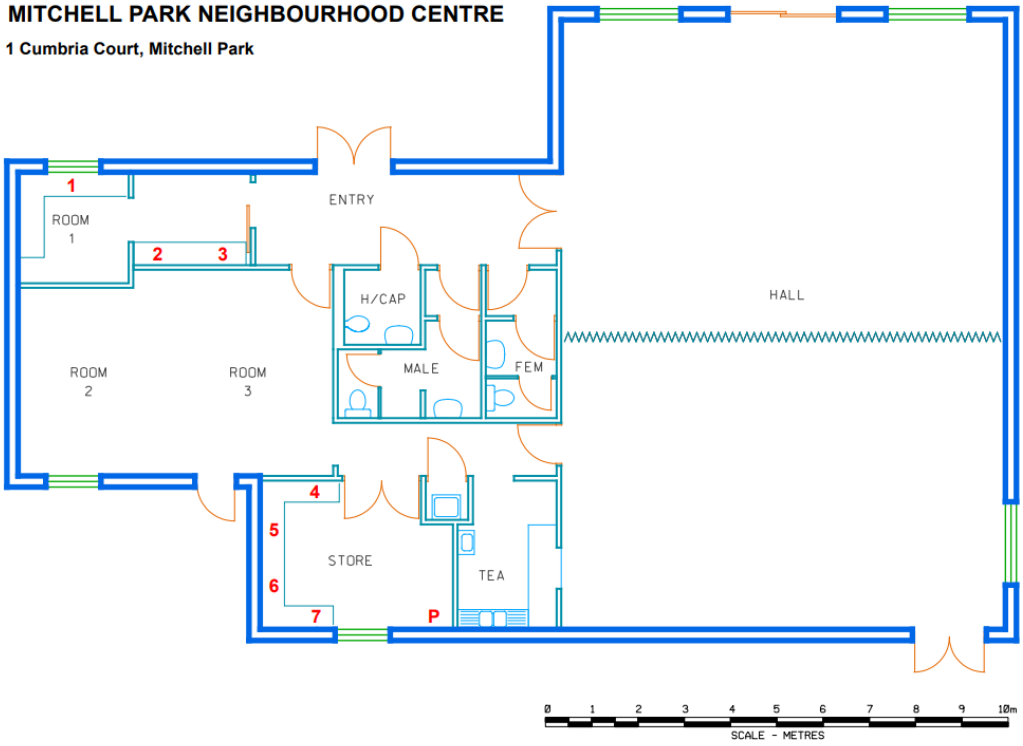
THIS EMAIL (INCLUDING ALL ATTACHMENTS) CONTAINS CONFIDENTIAL INFORMATION, WHICH MAY BE PRIVILEGED. IT IS INTENDED SOLELY FOR THE RECIPIENT(S) TO WHOM IT IS ADDRESSED. IF YOU ARE NOT THE INTENDED RECIPIENT, PLEASE REPLY TO US IMMEDIATELY AND DELETE THE MESSAGE FROM YOUR SYSTEM. PLEASE NOTE THAT ANY VIEWS OR OPINIONS PRESENTED IN THIS EMAIL ARE SOLELY THOSE OF THE AUTHOR AND DO NOT NECESSARILY REPRESENT THOSE OF SCOUTS SA. YOU MAY NOT COPY OR USE IT FOR ANY PURPOSE, OR OTHERWISE DISCLOSE ITS CONTENTS TO ANY PERSON.
PLEASE CONSIDER THE ENVIRONMENT BEFORE PRINTING THIS EMAIL.

Table of sites against EOI applicant's needs.

Requirements	Scouts SA	Huntingtons Australia	1 Cumbria Court	Castrol Shed	FitzJames Building
Accessible Kitchen	Required	Required	Yes	No	Yes
Separate offices	Not required	Required Max 10	1 to 2	None	16
Number of Toilets	4 required	3 required	3	2	3
Accessible toilet	Yes	Yes	1	1	1
Hall area	Min 450sqm	67sqm	Approx 80sqm	Approx 100sqm	67sqm
Outdoor space	Nice to have	Nice to have	Yes	Yes	Yes
Exclusive use Required	Yes	No	Exclusive Use	Shared Use / Potential for Exclusive	Exclusive Use
Storage space	250sqm	Approx 30sqm	Approx 30sqm Plus shed 35sqm	Approx 15sqm	Approx 30sqm
Car parking	Not discussed	Critical wheelchair access	Limited, ramp required for building entry	Limited	Yes

1 Cumbria Court, Mitchell park

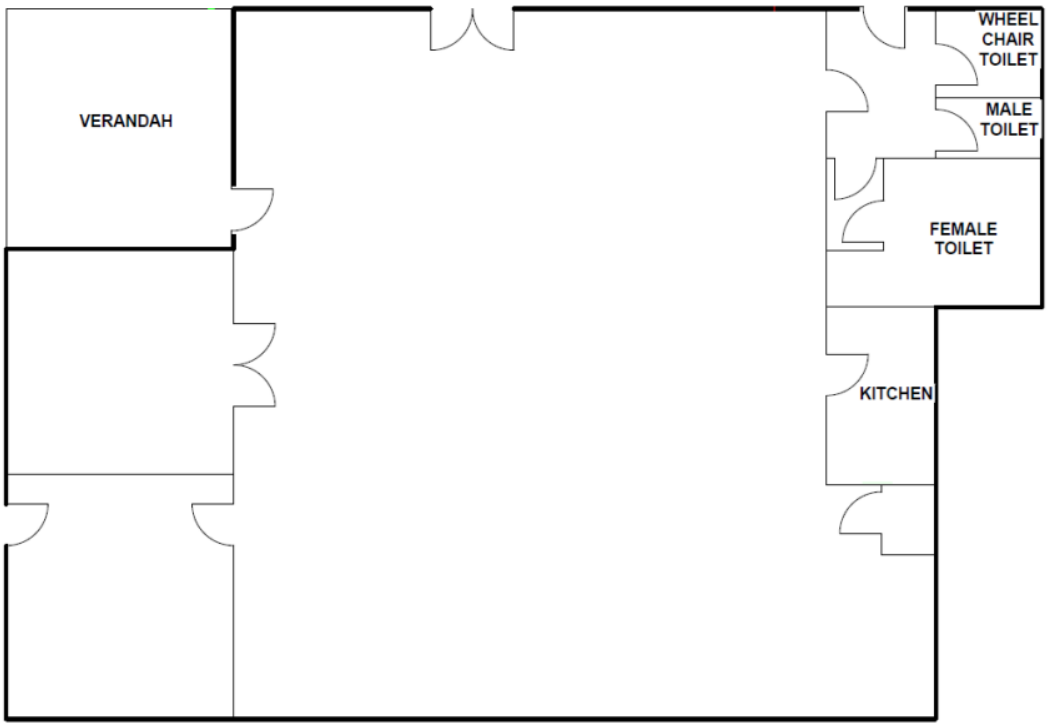




Castrol Shed

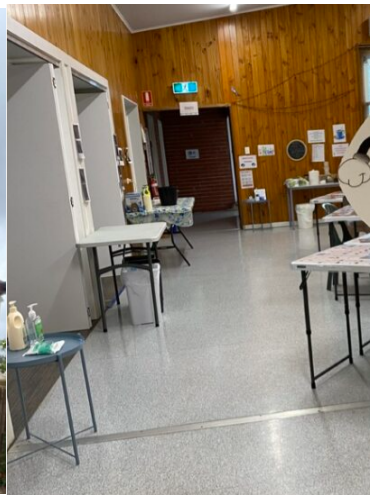


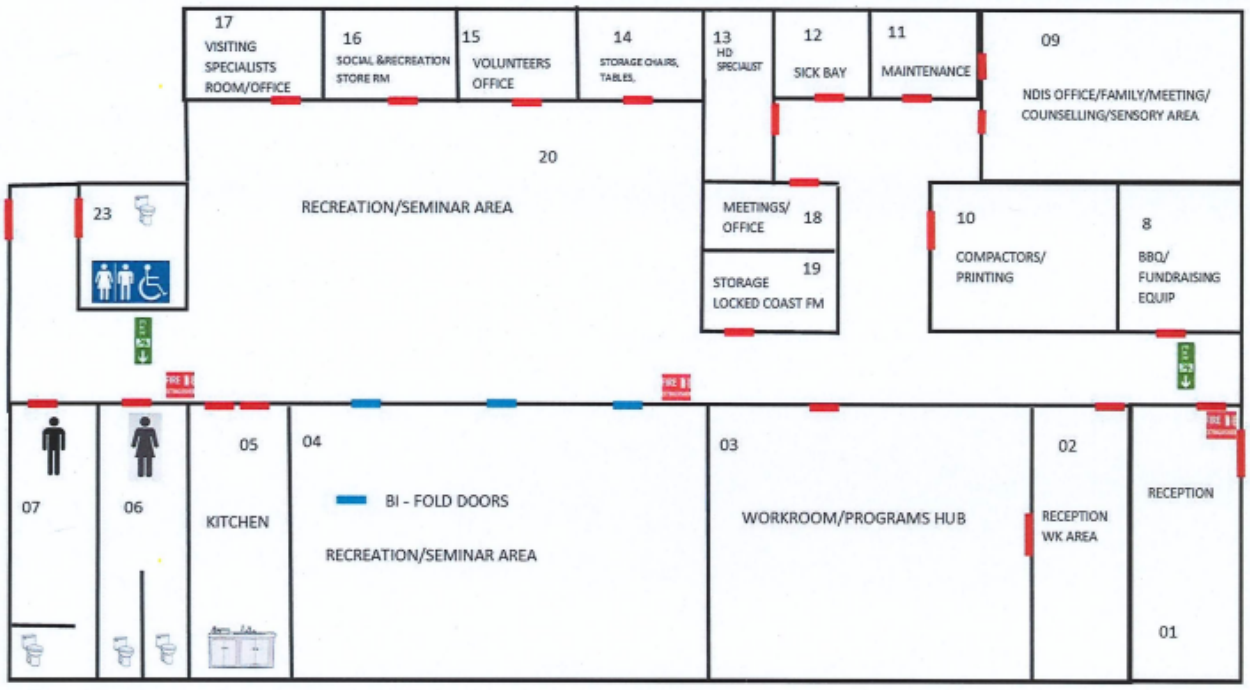




FitzJames Building







8 Deputations - Nil

9 Petitions

9.1 Petition - Duncan Avenue, Park Holme	
Report Reference	GC240227P9.1
Originating Officer	Coordinator - Transport – Nathan Saxty
Corporate Manager	Manager Engineering, Assets and Environment - Mathew Allen
General Manager	General Manager City Services - Ben Keen

PETITION FROM

Mr Joseph Buselli (12 Duncan Avenue, Park Holme)

NUMBER OF SIGNATORIES

87 signatories

DATE PETITION RECEIVED

14 February 2024

CORRESPONDENCE

The petition of Mr Buselli draws the attention of the Council to respectfully request the following actions:

- Conduct a comprehensive traffic study on Duncan Ave to assess traffic volumes and speeds to ascertain the extent of the perceived speeding issue and any impacts on community safety.
- Evaluate the feasibility of traffic control devices (speed restriction devices) to be implemented on Duncan Avenue
- Work with local law enforcement to monitor and enforce applicable speed limits.
- Prioritise the safety and well-being of Park Holme residents and visitors by taking prompt action to address this concern.

ORIGINATING OFFICER COMMENTS

BACKGROUND

Duncan Avenue is a collector road, servicing up to 3,000 vehicles per day with a default urban speed limit of 50 km/h, noting there is a 25 km/h speed limit applicable when ‘Children are Present’, commencing approx. 65m west of the junction with Marion Road and extending for 125m further west.

The road reserve consists of a 1.2m footpath on both sides of the road with the exception of 100m paved section of path on the northern side of the road, extending from Marion Road to the school crossing further west. The road width (kerb to kerb) is approx. 11.8m between Marion Road and Wray Street, comprising of trafficable lanes in either direction, dedicated 2.1m line marked parking area on the northern side of street and intermittent on-street parking on the southern side. The road width narrows down to approx. 9.8m, between Wray Street and Hendrie Street with on-street parking permitted on both sides of the road. Street trees are present on both sides of the street (new plantings and existing mature trees).

The street has varied competing needs including Park Holme Library, Warradale Community Children’s

Centre (Park Holme Campus), Ascot Park Primary School, SA School and Services for Vision Impaired and Kilparrin Teaching and Assessment School and Services, all situated at the western end of Duncan Avenue. With Hendrie Street Reserve Playspace and the Marion Outdoor Pool situated at the eastern end of the street, also bound by Hendrie Street.

Existing traffic control devices and parking controls consist of the following:

- Emu Crossing situated 100m west of Marion Road, with concrete protuberances situated on both sides of the road, effectively narrowing the road crossing width to approx. 6.5m. Yellow edge lines, representing 'No Stopping at all times' is situated either side of the crossing to comply with relevant Australian Standards' and Code of Practice'.
- School Zone with associated 25 km/h speed limit, extending for approx. 125m in total (adjacent the school(s), children's centre, and library facility).
- 1P (1 hour) parking restriction along the northern side of the street within the line marked parking bay and along the southern side of the street, between Davidson Avenue and Wray Street to the west. Both zones are operational between 8:30am to 5:00pm, Monday to Friday.
- Advance warning children crossing signs are located with direct proximity of the inclusive play space at the western end of the street (both approaches).
- Parallel indented parking bays are provided on the southern side of the street (west of Western Avenue) accommodating approx. seven (7) car parks.
- Pavement bar layout at the junction with Hendrie Street, extending for approx. 30m east (no stopping at all times is applicable either side of the road adjacent this treatment).

Previous investigations that have been conducted in the street, dating back to 2017, are summarised below:

2017

- Query regarding traffic conditions and road safety in the area
    - Traffic investigation was undertaken which included gathering traffic counts (in Duncan Street / Hendrie Avenue and Parsons Grove), reviewing accident statistics and on-site observations. Traffic flows and vehicle speeds were within acceptable range for road classifications with no evidence to suggest any intervention was required.

2018

- Resident concern with vehicle speeds on Duncan Avenue at the western end (near the Hendrie Street Inclusive Play Space upgrade) with a request for traffic control devices to be installed.
    - Further traffic counts were undertaken with no evidence to suggest speeding was a concern at this location and no intervention was required.
- Request to review existing 1P parking restriction on northern side of the street (directly in front of the Children's Centre) and always allow unrestricted on-street parking in this area.
    - Following assessment of this area which included consultation with the adjacent affected properties, Council supported the proposal to remove the 1P restriction from this area which enabled unrestricted parking to be available to all road users for this section of the street.

2020

- Request for additional car parking to be available for the Hendrie Street play space upgrade at western end of Duncan Avenue. Design was undertaken and consulted with the community.
    - Resulted in support to construct parallel indented parking bays in Duncan Avenue (southern side) and Western Avenue (western side) within the 2020-21 Capital Works Program.

2021

- Resident concern with speed of vehicles on Duncan Avenue.
    - Traffic counts undertaken in the street highlighted the volumes and speeds were within expected service levels for the road's classification (Collector Road) and traffic calming interventions were not warranted.

2022

- MP correspondence received by Stephen Patterson on behalf of a constituent regarding traffic volumes increasing along Duncan Avenue and Hendrie Street.

- Traffic data obtained prior highlighted the volumes and speeds on both above mentioned streets were within expected service levels and no intervention was required.

PETITION SIGNATORIES

The petition has a total of 87 signatories, which is comprised of the following:

- 26 individual properties situated on Duncan Avenue, Park Holme
  - Total of 33 signatories
- 7 individual properties situated on Wray Street, Park Holme
  - Total of 11 signatories
- 10 individual properties situated on Parsons Grove, Park Holme
  - Total of 12 signatories
- 6 individual properties situated on Western Avenue, Park Holme
  - Total of 9 signatories
- 1 individual property situated on Vine View Walk, Park Holme
  - Total of 2 signatories
- 2 individual properties situated on Sutherland Street, Park Holme
  - Total of 2 signatories
- 4 individual properties situated on Copley Street, Park Holme
  - Total of 4 signatories
- 1 individual property situated on Muir Avenue, Park Holme
  - Total of 2 signatories
- 7 individual properties situated on Hendrie Street, Morphettville
  - Total of 9 signatories

Plus, an additional 3 signatories from 3 individual properties located outside of the City of Marion

- Thorngate Drive, Belair
- Hopkins Street, Renmark (daughter)
- Corunna Street, Colonel Light Gardens

RECOMMENDATION

That Council:

1. **Notes the petition from Mr Joseph Buselli.**
2. **Notes a traffic investigation will be undertaken throughout the month of March 2024 with a subsequent report to be brought back to General Council on 23 April 2024 outlining the investigation findings and actions deemed necessary.**
3. **Advises the head petitioner/s of the resolutions of Council.**

ATTACHMENTS

1. 2024-02-14-10-27-25 [**9.1.1** - 6 pages]

ph Buselli

ıcan Avenue ,

Park Holme, SA 5043

[redacted]

RECEIVED
CITY OF MARION
14 FEB 2024
RECORD NUMBER

/02/2024

The City of Marion

Request No. 00105458, 10/01/2024

Subject: Petition for installation of traffic speed control device(s) on Duncan Avenue, Park Holme

Dear Sir/Madam, I am writing to express the concerns of myself and fellow residents of Duncan Avenue, Park Holme and adjoining streets regarding the ongoing issue of speeding vehicles within our community. We believe that the installation of a speed restricting device on Duncan Avenue would greatly enhance the safety and well-being of our neighbourhood.

As you are aware Park Holme is a family oriented community with numerous children, pedestrians and pets accessing the 3 school sites, the Park Holme Library, the reserve and playground area as well as the Swimming Pool facility, all along Duncan Avenue. This occurs seven days a week. Unfortunately, the current speed limit is often exceeded by motorists, putting the lives of our residents and visitors at risk. We believe that some kind of speed restriction device (s) placed on Duncan Avenue would serve to encourage drivers to slow down and adhere to any existing speed limit.

By signing this petition, we, the undersigned respectfully request the following actions:

*Conduct a comprehensive traffic study on Duncan Ave to assess the extent of the speeding issue and it's impact on community safety

* Evaluate the feasibility of speed restriction devices to be used on Duncan Ave

* Work with local law enforcement to monitor and enforce the speed limit once installed

* Prioritise the safety and well-being of Park Holme residents and visitors by taking prompt action to address this concern.

We understand that any changes to road infrastructure require careful consideration and planning. We are ready to cooperate, participate and support the implementation process in any way possible.

Thank you for your attention to this pressing matter. We look forward to your positive response and the potential improvement in the safety of our community.

Sincerely,

Joseph Buselli

PETITION RELATING TO TRAFFIC RESTRICTIONS ON DUNCAN AVENUE, PARK HOLME

RESIDENTS and VISITORS to facilities and work places

NAME	ADDRESS	SIGNATURE
J. BISELLI	12 DUNCAN AVE PARK HOLME	
L Rodi	12 Duncan Ave Park Holme.	
Clive Denton	5 WRAY ST Park Holme.	
h AUBREL	units 1 2A Duncan Ave	
B COWNIE	U2 / 2A DUNCAN AVE	
P Robson	2/ Duncan Av PARK	
S Fraser	4 Duncan Ave Park Holme	
L Rasmus-Fraser	4 Duncan Ave, park Holme	
M Bryant.	8 Duncan Ave, Park Holme.	
H Parsons	8a Duncan Ave	
D Parsons	8a Duncan Ave.	
DES O'DONNUE.	2 WRAY ST PARKHOLME	
LIDIA BROLESE	2 WRAY ST PK HOLME	
P. HASKETT	4 WRAY ST PARKHOLME	
L HASKETT	4 WRAY ST PARKHOLME	
MATT SHORT	3 WRAY STREET, PARK HOLME	
K.A. Denton	5 WRAY ST. PARKHOLME 5043	
ALBERTO TOLA	6A WRAY ST PARK HOLME 5043	
Thamsin S	7 Wray St Park Holme 5043	
J. Deer	16 Duncan Ave Park Holme	
W. Smith	16A Duncan Ave, Park Holme	
DEVEN GANDHI	20, DUNCAN AVE PARK HOLME	D. Gandhi
Kalpana Gandhi	20, Duncan Ave. Park Holme	K. Gandhi.

Tony Hewett	2 Parsons Grove Park Holme	
ADAM DELCANO	4 Parsons Grove, Park Holme	
Carole Guyan	4A Parsons Grove Park Holme	
Chris Brack	22 Duncan ave, Park Holme	
Kawaljeet Kaur	24 Duncan Ave, Park Holme	
Ben Hollister	9 Duncan Ave, Park Holme	
MARTIN SAVARTON	1 Duncan Ave, Park Holme 5043	
Shixiu Chen	1 Duncan Ave Park Holme 5043	
Man(Alan) Chi	3 Duncan Ave Park Holme 5043	
Ho Yan (Amady) Pang	3 Duncan Ave Park Holme 5043	
Samir Ghimire	15A Duncan Avenue, Parkholme 5043	
Niranjan Phuyal	15A Duncan Avenue, Park Holme 5043	
Craig Thorley-Mills	17B Duncan Avenue, Park Holme, 5043	
P. Jacob	19B Duncan Av. " "	
Wayne Griffiths	25 Duncan	
Troy McNeil	27 Duncan Ave Park Holme	
~~DAVID POOLE~~	31 DUNCAN AVE PARK HOLME	
Jay Scherer	33 Duncan Ave Park Holme	
Sue MATULICH	6 Hopkins St, Renmark (Daughter)	
Jan-Marie Shaw	63 Corunna Ave Colonel Light Gardens	
Christine GATES	37 DUNCAN AVE PARKHOLME	
Juan Arcaya	102A HENDRIE ST MORPHETTVILLE	
Erik Welin	102 Hendrie st. Morphetville	
~~ERIK~~ TOLABERA	VI 97 HENDRIE ST. MORPHETVILLE	

Joseph Buselli

12 Duncan Avenue ,

Park Holme, SA 5043

[redacted]

RECEIVED
CITY OF MARION
14 FEB 2024
RECORD NUMBER

/02/2024

The City of Marion

Request No. 00105458, 10/01/2024

Subject: Petition for installation of traffic speed control device(s) on Duncan Avenue, Park Holme

Dear Sir/Madam, I am writing to express the concerns of myself and fellow residents of Duncan Avenue, Park Holme and adjoining streets regarding the ongoing issue of speeding vehicles within our community. We believe that the installation of a speed restricting device on Duncan Avenue would greatly enhance the safety and well-being of our neighbourhood.

As you are aware Park Holme is a family oriented community with numerous children, pedestrians and pets accessing the 3 school sites, the Park Holme Library, the reserve and playground area as well as the Swimming Pool facility, all along Duncan Avenue. This occurs seven days a week. Unfortunately, the current speed limit is often exceeded by motorists, putting the lives of our residents and visitors at risk. We believe that some kind of speed restriction device (s) placed on Duncan Avenue would serve to encourage drivers to slow down and adhere to any existing speed limit.

By signing this petition, we, the undersigned respectfully request the following actions:

*Conduct a comprehensive traffic study on Duncan Ave to assess the extent of the speeding issue and it's impact on community safety

* Evaluate the feasibility of speed restriction devices to be used on Duncan Ave

* Work with local law enforcement to monitor and enforce the speed limit once installed

* Prioritise the safety and well-being of Park Holme residents and visitors by taking prompt action to address this concern.

We understand that any changes to road infrastructure require careful consideration and planning. We are ready to cooperate, participate and support the implementation process in any way possible.

Thank you for your attention to this pressing matter. We look forward to your positive response and the potential improvement in the safety of our community.

Sincerely,

Joseph Buselli

PETITION RELATING TO TRAFFIC RESTRICTIONS ON DUNCAN AVENUE, PARK HOLME

RESIDENTS and VISITORS to facilities and work places

NAME	ADDRESS	SIGNATURE
ABDULLAH MUSIC	99 HENDRIE ST.	
HABIBA MUSIC	99 HENDRIE ST	
Haley Robert	101 Hendrie St Morphettville	
Sean Emery	101 Hendrie St Morphettville	
Glen McLaurin	101A Hendrie St Morphettville	
Tracey Butler	103 Hendrie St Morphettville	
JAMIE PEARCE	19A DUNCAN AVE PARKHOLME	
LISA ANDRIANI	6A Western Ave Park Holme	
SAM ANDRIANI	6A WESTERN AVE PARK HOLME	
Laurence Andriani	6A Western Ave, Park Holme, SA 5043	
KAMEEL RAMJATHAN	11 VINEVIEW WALK, PARK HOLME, SA, 5043	
SHEENA RAMJATHAN	11 VINEVIEW WALK, PARK HOLME 5043	
CALLUM SAVERSTOCK	19 DUNCAN AVENUE, PARK HOLME SA 5043	
R. TRILL	5 PARSONS GROVE PRK HOLME	R Trill
Teagan Sideridis	5 parsons grove Park holme	
Jared Hughes	5 Parsons grove Park Holme	
Lorena Gualtieri	7 Sutherland Street, Park Holme	L.G.
Joel Percy	11 Sutherland Street	
JOHN CHITTENDEN	10 WESTERN AVENUE	

M Synnott	14 Western Ave P/H	M Synnott
T Synnott	—— 11 —— 11	
G. NILEMAW	20A Western Ave P/H	
C Brown	26 Western Ave P/H	C Brown
E White	1 Western Ave	
Jasmine	6A Copley St	
DEBBORAH	6 COPLEY ST	
STEVEN	4 COPLEY	
SPUD	2 Copley St	
Zac	7a Parsons	
Carmen	9a Parsons	cleary
ANGELA TRAKONIC	15 Parsons Grove, Park Holme	
MARIO	22 PARSONS GROVE PARKHOLME	
J Braendle	20 Parsons Grove Park Holme	
J Carmichael	18a Parsons Grove Park Holme	
D. Matthews	26 Thorngate Drive Bekair	
C. Fielder	18 Duncan Ave, Park Holme	
L. GARRETT	1 WRAY ST PARKHOLME	
B. SCHAEDEL	1 WRAY ST PARKHOLME	
C NORMAN	8 Muir Ave Parkholme	
M NORMAN	8 Muir Ave PARKHOLME	

10 Committee Recommendations

10.1 Confirmation of Minutes of the Review and Selection Committee Meeting held on 6 February 2024	
Report Reference	GC240227R10.1
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Mitchell
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

The purpose of this report is to facilitate the receiving and noting of the minutes of the Review and Selection Committee meeting held on 6 February 2024.

EXECUTIVE SUMMARY

A summary of items considered by the Committee Members is noted below.

Reports for Discussion

- Warraparinga Advisory Team (WAT)
- Remuneration Tribunal of South Australia Consultation Paper - Local Government
- CEOs

Reports for Noting

- Council and CEO KPI Report Quarter Two 2023-24
- Staff Movements and Exit Summary Report

RECOMMENDATION

That Council:

1. **Receives and notes the minutes of the Review and Selection Committee meeting held on 6 February 2024.**
2. **Notes that separate reports will be brought to Council for consideration of any recommendations from the Review and Selection Committee.**

ATTACHMENTS

1. RS C 240206 - Final Minutes [**10.1.1** - 5 pages]

Minutes of the Review and Selection Committee held on Tuesday, 6 February 2024 at 5.30 pm Chamber - Admin, Council Administration Centre 245 Sturt Road, Sturt

PRESENT

His Worship the Mayor Kris Hanna
Councillor Jayne Hoffmann
Councillor Matt Taylor (from: 5.32 pm)

In Attendance

Chief Executive Officer - Tony Harrison
Chief Financial Officer – Ray Barnwell
General Manager City Development - Tony Lines
Manager Office of the CEO - Kate McKenzie
Manager People and Culture - Sarah Vinall
Manager City Property - Mark Hubbard
Councillor Renuka Lama

1 Open Meeting

The Mayor opened the meeting at 5.31pm

2 Kaurna Acknowledgement

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3 Elected Member Declaration of Interest (if any)

The Chair asked if any member wished to disclose an interest in relation to any item being considered at the meeting.

Nil

4 Confirmation of Minutes

4.1 Confirmation of Minutes of the Review and Selection Committee Meeting held on 5 December 2023

Report Reference RSC240206R4.1

Moved Councillor Hoffmann **Seconded Mayor Hanna**

That the minutes of the Review and Selection Committee Meeting held on 5 December 2023 be taken as read and confirmed.

Carried Unanimously

5 Confidential Items - Nil
6 Reports for Discussion

6.1 Warraparinga Advisory Team (WAT)

Report Reference RSC240206R6.1

5.32pm Councillor Taylor entered the room.

5.33pm Councillor Lama entered the room.

The Committee clarified the interview panel makeup, and discussed the selection process including where the council may target advertising to seek specialised candidates.

Committee discussed the role of the Chair, and whether R&S could make a recommendation in relation to the rotation of chairing the WAT.

Moved Councillor Taylor **Seconded Councillor Hoffmann**

That the Review and Selection Committee:

1. Supports an Expression of Interest process being conducted prior to the end of the current management agreement to seek applications for the two Council Nominated WAT roles, noting that existing members can re-apply.
2. Conduct the interviews following the Expression of Interest process for the recruitment of two members to the WAT.
3. Provide recommendation to Council for the two WAT members selected through the Expression of Interest process for Council's endorsement.
4. Supports the Council Nominated Warriparinga Advisory Team (WAT) members receiving $500 remuneration per quarterly meeting.

Carried Unanimously

6.2 Remuneration Tribunal of South Australia Consultation Paper - Local Government CEOs

Report Reference RSC240206R6.2

The Committee discussed the background of the Remuneration Tribunal's initial Determination on Local Government CEO remuneration.

The Committee noted an intention from the local government CEO Advisory Group to propose alignment with the existing bands used by RTSA to determine Council Member allowances. The Committee agreed that alignment with council members made sense.

The Committee discussed the need for the matter to be considered at a General Council meeting.

Moved Councillor Hoffmann **Seconded Councillor Taylor**

That the Review and Selection Committee:

1. Considered the City of Marion's response to the Remuneration Tribunal of South Australia consultation paper and recommends that a report be brought to the General Council Meeting on 26 March for further consideration.

Carried Unanimously

7 Reports for Noting

7.1 Council and CEO KPI Report Quarter Two 2023-24

Report Reference RSC240206R7.1

The Committee discussed efforts of Administration to continue to build participation in staff surveys, and how the overall engagement score could increase.

Moved Councillor Hoffmann **Seconded Councillor Taylor**

That the Review and Selection Committee:

1. Notes this information and information contained within the attachments for Quarter two 2023-24.

Carried Unanimously

7.2 Staff Movements and Exit Summary Report

Report Reference RSC240206R7.2

6.09pm – Councillor Lama left the meeting and did not return.

The Committee sought clarification from staff as to the process used to address cultural concerns raised within the data, and it was confirmed that an individualised approach was used with the relevant department.

The Committee also heard of the use of internal social platforms to celebrate wins and increase engagement, and the impact of a relaunch induction process six months ago to encourage a welcoming environment from day one.

Moved Councillor Taylor **Seconded Councillor Hoffmann**

That the Review and Selection Committee:

1. Note the content of the report.
2. In accordance with Section 91(7) and (9) of the *Local Government Act 1999*, the Committee orders that Attachment 1 to the report, Staff Movements and Exits Summary be retained in confidence under Section 90(2) and (3)(a) of the Act, except when required to effect or

comply with Council's resolution(s) regarding this matter, and be kept confidential and not available for public inspection for a period of 12 months from the date of this meeting. This confidentiality order will be reviewed at the General Council Meeting in December 2024.

Carried Unanimously

8 Workshop / Presentation Items - Nil

9 Other Business

10 Meeting Closure

The meeting shall conclude on or before 6:30pm unless there is a specific motion adopted at the meeting to continue beyond that time.

The meeting was declared closed at 6.13pm.

CONFIRMED THIS 7 DAY OF MAY 2024

_____

CHAIRPERSON

10.2 Confirmation of Minutes of the Infrastructure and Environment Committee Meeting held on 13 February 2024	
Report Reference	GC240227R10.2
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Mitchell
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

The purpose of this report is to facilitate the receiving and noting of the minutes of the Infrastructure and Environment Committee meeting held on 13 February 2024.

EXECUTIVE SUMMARY

A summary of items considered by the Committee Members is noted below.

Reports for Discussion

- Digitised Tree Asset Management Plan
- Community Renewables Program

Reports for Noting

- Nil

Workshop/Presentation Items

- Workshop Agenda for 2024

RECOMMENDATION

That Council:

1. **Receives and notes the minutes of the Infrastructure and Environment Committee meeting held on 13 February 2024.**
2. **Notes that separate reports will be brought to Council for consideration of any recommendations from the Infrastructure and Environment Committee.**

ATTACHMENTS

1. IEC 240213 - Final Minutes [**10.2.1** - 6 pages]

Minutes of the Infrastructure and Environment Committee held on Tuesday, 13 February 2024 at 6.30 pm Council Chamber, Council Administration Centre 245 Sturt Road, Sturt

PRESENT

Councillor Joseph Masika
Councillor Nathan Prior
Councillor Raelene Telfer
Councillor Luke Naismith
Councillor Jason Veliskou
Councillor Sarah Luscombe (Chair)
Councillor Jayne Hoffmann
Councillor Matt Taylor
Councillor Renuka Lama (from 6.38pm)
Councillor Jana Mates
Councillor Ian Crossland

In Attendance

Chief Executive Officer - Tony Harrison
General Manager City Services - Ben Keen
Manager Engineering, Assets and Environment - Mathew Allen
Executive Officer to the General Manager City Services - Colleen Madsen
Manager Operations – Brian Green
Coordinator Arboriculture – Ian Seccafien
Chief Finance Officer – Ray Barnwell
Manager Strategic Procurement - Jamie Dunnicliff

1 Open Meeting

The Chair opened the meeting at 6.31pm.

2 Kaurna Acknowledgement

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3 Elected Member Declaration of Interest (if any)

The Chair asked if any member wished to disclose an interest in relation to any item being considered at the meeting.

The following interests were disclosed:

- Nil

4 Confirmation of Minutes - Nil
5 Business Arising - Nil
6 Confidential Items - Nil

7 Reports for Discussion

7.1 Digitised Tree Asset Management Plan

Report Reference IEC240213R7.1

Coordinator Arboriculture Ian Seccafien provided an overview and demonstration of the City of Marion Digitised Tree Asset Management Plan. This is a work in progress and although an internal document, the intention over the long term is to have it front facing for public viewing.

6.38pm Councillor Lama entered the meeting

The Committee discussed the following key points:

- Depreciation and accounting standards relating to the tree AMP.
- Trademarking the plan is not something that has been considered, staff will investigate if this is possible.
- Tree Valuations.
- Minimal administration time is required for the maintenance of systems due to integration.
- Critical tree assets are defined as Regulated/Significant trees on council land.
- improvements to consider for public facing document - i.e., dropdown so that residents could view the information relating to the trees outside their property.
- Data collections on private properties
- Damage to trees by services such as Cleanaway and street sweepers.
- Tree incident in the city last week and council's ongoing tree assessment, tree inspections, risk assessment and audit system.
- Handling pest trees included in the register is linked to the Biodiversity Plan.
- Over-mature and senescent trees have a tailored management plan.
- Regulated Tree Maintenance fund page on My Marion will only accept 3 attachments. Site to be reviewed.
- Management of significant trees on private land and developments.
- Condition of trees. The Marion Tree Interactive provides stats on species name, number of these species across the city, age, canopy width and height. Residents who are concerned about the trees condition can lodge a request via My Marion or by contacting our customer service team.
- Cautious about public perception if high-risk trees are publicised once the system is public facing.
- Species information and communication plans.
- Once the plan is endorsed and the final updates/improvements have been made to the Digitised version of the plan a media campaign will be discussed with our Comms team.

Question taken on notice

Does the City of Marion have any Heritage Registered trees?

Moved Councillor Taylor **Seconded Councillor Lama**

That the Infrastructure and Environment Committee:

1. Notes the development of the Digital Tree Asset Management Plan 2024-34.
2. Supports its use publicly to inform our community on our approach to tree management once the Tree Asset Management Plan is finalised and endorsed.

Carried Unanimously

7.2 Community Renewables Program

Report Reference IEC240213R7.2

The chair welcomed the General Manager City Services, Ben Keen, Manager Strategic Procurement, Jamie Dunnicliff and Manager Engineering, Assets and Environmental Sustainability Mat Allen to discuss the Community Renewables Program.

Mr Keen provided a presentation on an outline for the implementation for the City of Marion to advance its commitment to renewable energy and sustainability, building on the successes and due diligence of our neighbouring council, the City of Mitcham.

Points covered in the presentation included:

- Achieving a carbon emissions reduction, lower the cost of living and build community energy resilience.
- We have a carbon neutral plan which is predominantly inward looking.
- Next step is to provide a community retail plan.
- How the system operates including how to sign up to the program and the various options for payment.
- EV charging trial between the City of Mitcham and SA Power Networks.

The Committee discussed the following key points:

- Costs and savings.
- Feed-in tariffs for solar systems and the potential market impact.
- Community engagement and resident feedback.
- Difference between residents using an existing solar system v entering this program.
- Limited number of companies can sell to the grid.
- Procurement options and considerations.
- Scalability of the model and associated risks.
- Due diligence is done by the scheme that the average consumer would not be able to do.
- Requirement to obtain independent advice, establish what we want, other suppliers operating in the market.
- Ongoing fees and royalties. City of Mitcham receives a royalty for their IP and has made their IP available to other councils.
- Operational aspect: the community retail plan's aggregation and ability to harvest solar to make the pool of resources and corporate Power Purchase Agreements (PPA).
- Program resources and governance.
- Existing solar on council buildings, should this equation alter the payment it gives opportunities and benefits to council in the long-term.

- Accessibility to the wider community and affordability.
- Risk and lessons learned from City of Mitcham. With approximately 800 residents on the system that they have only had 19 complaints, mainly around when first installed to do with power and poor wiring. Complaints handled within 24 hours.
- The City of Mitcham will be holding information sessions for their residents, and although fully subscribed has offered City of Marion Members the opportunity to attend. Mr Keen will send Member details of those sessions.

8.10pm Councillor Maika left the meeting

8.17pm Councillor Masika re-entered the meeting

Moved Councillor Veliskou

That the Infrastructure and Environment Committee:

1. Recommends a report be presented to General Council in March 2024 for:
    a. Endorsement to collaborate with the City of Mitcham and use their Community Renewables framework to implement a similar Community Renewables bulk buy, VPP program and Power Purchase Agreement.
    b. Consideration of an additional resource of 1FTE for 6 months for the delivery of the program, at a cost of $63,000.
2. Notes a further report will be presented to the Infrastructure and Environment Committee in July 2024 with an update on SA Power Networks Electric Vehicle (EV) Charging Station trial and the joint EV charging stations request for proposal tender between City of Marion and City of Port Adelaide Enfield.

Amendment

Moved Councillor Crossland Seconded Councillor Hoffman

That the Infrastructure and Environment Committee

1. Recommends a report be presented to General Council in April 24 which provides a detailed business case to allow for consideration of implementing a community renewable bulk buy, VPP program and Power Purchase Agreement.

The Amendment to become the Motion was Carried
The Amended motion was Carried Unanimously

8 Reports for Noting - Nil

9 Workshop / Presentation Items

9.1 Workshop Agenda for 2024

Report Reference EC240213R9.1

8.30pm Councillor Lama left the meeting
8.30pm Councillor Masika left the meeting
8.30pm Councillor Telfer left the meeting and did not return

The chair welcomed the Manager Engineering, Assets and Environmental Sustainability, Mat Allen to run the workshop with the Committee to help advise the schedule of agenda items for future meetings in 2024.

8.45pm Councillor Lama re-entered the meeting
8.45pm Councillor Masika re-entered the meeting

Mr Allen provided the committee with a list of possible topics for their consideration and provided an overview of what they would cover.

Utilising the dot system, members were asked to vote for the topics they considered most valuable to be discussed at this committee throughout the year.

Topics will be collated and those with the highest ratings will be discussed with the chair following tonight's meeting and be put forward to the draft schedule of upcoming items.

10 Other Business - Nil

11 Meeting Closure

The meeting shall conclude on or before 9.30pm unless there is a specific motion adopted at the meeting to continue beyond that time.

The meeting was declared closed at 9:08pm.

CONFIRMED THIS 9TH DAY OF APRIL 2024

_____

CHAIRPERSON

11 Confidential Items

11.1 Cover Report - Marion Basketball Stadium Options	
Report Reference	GC240227F11.1
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Mitchell
Corporate Manager	Manager City Activation - Charmaine Hughes
General Manager	General Manager City Development - Tony Lines

REASON FOR CONFIDENTIALITY

Local Government Act (SA) 1999 S 90 (2) 3

(b) information the disclosure of which (i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and (ii) would, on balance, be contrary to the public interest

RECOMMENDATION

That pursuant to Section 90(2) and (3)(b) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager City Services, General Manager Corporate Services, Chief Financial Officer, Manager Office of the CEO, Manager City Activation, Manager City Property, Project Design Adviser, Unit Manager Governance and Council Support and Governance Officer, be excluded from the meeting as the Council receives and considers information relating to Marion Basketball Stadium Options, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to the financial affairs of council.

11.2 Cover Report - Unsolicited Proposal - Purchase of Council Property - Edwardstown	
Report Reference	GC2740227F11.2
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Mitchell
Corporate Manager	Manager City Property - Mark Hubbard
General Manager	General Manager City Development - Tony Lines

REASON FOR CONFIDENTIALITY

Local Government Act (SA) 1999 S 90 (2) 3

(b) information the disclosure of which (i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and (ii) would, on balance, be contrary to the public interest

RECOMMENDATION

That pursuant to Section 90(2) and (3)(b) of the Local Government Act 1999, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager City Services, General Manager Corporate Services, Chief Financial Officer, Manager Office of the CEO, Manager City Activation, Manager City Property, Unit Manager Property & Facilities, Team Leader Property, Property Officer, Unit Manager Governance and Council Support and Governance Officer, be excluded from the meeting as the Council receives and considers information relating to Purchase of Council Property - Edwardstown, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to the commercial information of a confidential nature of which could reasonably be expected to prejudice the commercial position of the person who supplied the information.

11.3 Cover Report - Flinders Greenway	
Report Reference	GC270227F11.3
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Mitchell
Corporate Manager	Manager Engineering, Assets and Environment - Mathew Allen
General Manager	General Manager City Services - Ben Keen

REASON FOR CONFIDENTIALITY

Local Government Act (SA) 1999 S 90 (2) 3

(b) information the disclosure of which (i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and (ii) would, on balance, be contrary to the public interest

RECOMMENDATION

That pursuant to Section 90(2) and (3)(b) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Services, General Manager City Development , General Manager Corporate Services, Chief Financial Officer, Manager Office of the CEO, Manager Engineering, Assets and Environment, Unit Manager Engineering, Unit Manager Governance and Council Support and Governance Officer, be excluded from the meeting as the Council receives and considers information relating to Flinders Greenway, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to matters that may impact commercial contracts with 3rd parties.

12 Corporate Reports for Decision

12.1 Resilient South Regional Climate Action Plan	
Report Reference	GC240227R12.1
Originating Officer	Senior Environmental Planner – Rebecca Neumann
Corporate Manager	Manager Engineering, Assets and Environment - Mathew Allen
General Manager	General Manager City Services - Ben Keen

REPORT OBJECTIVE

The purpose of this report is to gain Council endorsement for the Resilient South Regional Climate Action Plan (Attachment 2).

REPORT HISTORY

Report Reference	Report Title
EC230606R7.2	Resilient South Update
GC230613R11.2	Resilient South Sector Agreement

EXECUTIVE SUMMARY

Resilient South is a partnership between the Cities of Holdfast Bay, Marion, Mitcham and Onkaparinga and the Government of South Australia focussed on regional responses to climate change and pursuing sustainability and climate resilience. This partnership is underpinned by a Sector Agreement under the *Climate Change and Greenhouse Emissions Reduction Act 2007* (GC230613R11.2). Background on the Resilient South partnership is in Attachment 1.

Over the past 12 months, the Resilient South partners have developed a Draft Resilient South Regional Climate Action Plan (Attachment 2) to identify regional climate response priorities and provide direction for our Resilient South partnership.

The development and delivery of the Resilient South Regional Climate Action Plan (ReCAP) is a commitment in the *City of Marion Business Plan 2023-2027*.

The Draft ReCAP has been developed based on extensive consultation including community surveys, targeted workshops with staff, council members, young people, local businesses, government, industry partners and the Kaurna community. The engagement results indicate high levels of community support for the draft plan.

Implementation of the Draft ReCAP will be led by the partner councils through support from the Resilient South Coordinator and the guidance of the Resilient South Management Committee. Through the support of the Resilient South Coordinator, the partner councils work together effectively to leverage funding for projects and to ensure efficient sharing of resources to ensure the priorities of the plan can be implemented. A Monitoring and Evaluation Plan has been developed to guide and track implementation (Attachment 3).

Pending support from the partner councils, the ReCAP is planned to be formally launched at an event in March 2024. Mayors of the four partner councils and the Deputy Premier Susan Close are booked to attend this official launch.

RECOMMENDATION

That Council:

1. **Endorses the Resilient South Regional Climate Action Plan (Attachment 2).**

GENERAL ANALYSIS

Strategic Priority	Managing climate change responses aligns with the Valuing Nature theme of the City of Marion Strategic Plan. City of Marion Business Plan 2023-2027 commits to "**Deliver the Resilient South Regional Climate Action Plan**" as a key priority.
Timeline	The Draft ReCAP will be delivered over five years 2024-2025 to 2028-2029.
Risk Management	Involvement in the Resilient South regional climate partnership and implementation of the Regional Climate Action Plan are key effective risk controls in Council's corporate risk register *CR0058 "Failure to identify, assess, and manage climate-related risks and opportunities that affect our operations and community."* Operation of the Resilient South and implementation of the ReCAP is heavily dependent on the ongoing funding of the Resilient South Coordinator. There is no formal grant funding round available for funding Regional Climate Partnerships. The SA LGA is working with councils, State and Federal Government to support securing a long-term funding model.
Political	Resilient South is a key mechanism for state government to engage with local government around responding to climate change (as per the Resilient South Sector Agreement). Failure to participate in the Resilient South partnership would remove some opportunities for council to influence regional priorities through engagement with its partner councils and state government partner agencies. Resilient South (and its member councils) is widely regarded as a leader in the climate space and abandoning this priority would risk damage to the reputation of the council.
Current Budget Allocation	Implementation of Resilient South priorities is supported by the Resilient South Coordinator position funded through a grant from Green Adelaide. The position is hosted by the City of Marion and works across the southern region. For the past three years, grant funding has been sought annually from Green Adelaide with minor contributions from the partner councils.
Proposed Future Budget Allocation	Funding will be sought over the next five years to support implementation of the ReCAP with funding for the Resilient South Coordinator being a key priority. Green Adelaide / state government grant funding is yet to be secured for 2024/2025. Negotiations on funding between Green Adelaide and the partner councils are currently underway.
Other Funding Sources	The Resilient South Regional Coordinator manages several projects on behalf of the Resilient South Councils and coordinates funding bids over the region. This will continue over the life of the ReCAP. Current major grant-funded projects being delivered through the Resilient South partnership include. **Resilient Asset Management Project (RAMP)**– integrating climate resilience planning into council asset management. Various funding sources over a 5+ year period (project still in progress). Funding includes Commonwealth

Government Disaster Resilience Fund; LGA R&D Fund; SA Government Disaster Risk Reduction Grants; partner council contributions; plus, significant in-kind support from councils and the CSIRO. Total project value **over $1.5M** plus significant in-kind support.

Future Trees Project – analysis of council-managed tree canopy across Adelaide and recommendations relating to climate resilience. Funding has come from University of Adelaide; Green Adelaide; SA Power Networks ($12,500); Wellbeing SA. Total project value **$70,000** plus in-kind support.

You Can't Arb That – council tree management video series (in progress) including 19 local governments across greater Adelaide. Total value **$19,000**, plus in-kind support.

Resilient South Regional Climate Action Plan. Commonwealth Government Preparing Australian Communities Local Stream grant plus council contributions Total value **$129,000** plus in-kind support.

DISCUSSION

About this draft plan

It is a key priority of the City of Marion Business Plan 2023-2027 to "Deliver the Resilient South Regional Climate Action Plan". Similar commitments have been made by the four partner councils.

Over the past 18 months, the ReCAP was developed according to a high-level project plan developed by the partner Councils. The intent of the plan was to identify climate responses that are a priority for local government that could be delivered with a regional focus. The plan was not to replace any climate response plans of individual councils, but to highlight opportunities and priorities for the four southern region councils to work efficiently together to progress climate resilience in the Southern Region.

Led by the Regional Coordinator, the City of Marion secured a grant of $99,000 from Commonwealth Government Preparing Australian Communities Local Stream to develop the Resilient South Climate Action Plan.

To support high levels of independent engagement with stakeholders and to include the experience of urban planning and climate response professionals, the project partners engaged a consultant to deliver the plan. Following a competitive process, consultants Urban and Regional Planning Solutions (URPS) were awarded the contract to deliver the ReCAP.

The draft ReCAP (Attachment 2) sets out the collaborative climate response priorities for the region over the next five years, with 49 actions grouped under four key priorities:

- Grow cooler, greener, biodiverse environments.
- Create climate resilient neighbourhoods.
- Transition towards a low carbon region.
- Reduce climate risk.

Engagement

The ReCAP was developed with extensive input from community, businesses, elected members, youth, Kaurna people, staff, state government agencies and other regional partnerships.

All consultation materials are available on the Making Marion website
www.makingmarion.com.au/resilient-south-regional-climate-action-plan

The engagement occurred over two phases:

- **Phase 1** engagement focussed on collaborating with key stakeholders and specialists to inform the content of the plan

- **Phase 2** engagement focussed on presenting the draft plan to key stakeholders and specialists for feedback.

A detailed description of the engagement process and results is included in the ReCAP Engagement Summary Report that is publicly available from the consultation website. A summary of key outcomes is listed under the two phases below.

Phase 1 Engagement

Engagement activities during phase 1 spanned from November 2022 to March 2023 and included:

- **Regional staff forum** - to identify how council staff currently contribute to climate action, what more they could do and how they can be supported to deliver these actions regionally. Attended by 65 staff from all four Resilient South councils across all council functional areas.
- **Online survey of businesses** - to raise awareness of climate change in the business sector and understand how businesses could be better supported to reduce emissions and adapt to climate change. The survey was followed by interviews with selected survey respondents to further investigate the support businesses need to respond effectively to climate change. 23 businesses participated in the survey and 8 businesses were interviewed.
- **External government agency and partner forum** – to identify opportunities for partnership or support between Resilient South and other groups and agencies and explore what mechanisms are needed to support these opportunities. 14 stakeholders represented 9 partner or agency groups at the forum.
- **Regional youth climate forum** – to identify young people's priorities for regional climate action and understand how Resilient South can engage with and support young people on climate change. 15 young people attended the forum.
- **Community survey** – to understand how the community would like Resilient South to help them reduce emissions, prepare for, or respond to climate change. 615 community members contributed to the community engagement.
- **Regional staff workshops** - to use staff knowledge and expertise to further explore and identify opportunities for regional climate action. Attended by 69 staff from all four Resilient South councils across four themed workshops.
- **Council Member forum** – to present the achievements and plans of the Resilient South partnership to Council Members, share the findings of stakeholder engagement to date, and understand Council Members' priorities for regional climate action. 17 elected members from the four partner councils attended the forum.
- **Attendance at local Climate Change Expo** – Resilient South attended a local Climate Change Expo arranged by the Blackwood Uniting Church to identify community priorities for regional climate action.
- **Contact with Kaurna**. Early engagement with Kaurna representatives was invited through contact with Kaurna Yerta Aboriginal Corporation however the timing did not align well with some changes to administrative arrangements within Kaurna Yerta Aboriginal Corporation.

Phase 2 Engagement

Based on the feedback from Phase 1, a draft Resilient South Regional Climate Action Plan (ReCAP) was developed by November 2023. Each of the partner councils sought feedback on the draft plan through their respective engagement platforms but using a centralised common survey.

The engagement included:

- Resilient South Regional Climate Action Plan consultation page on Marking Marion www.makingmarion.com.au/resilient-south-regional-climate-action-plan
- Public consultation from Friday November 3 to Friday 1 December collated through an online survey or direct contact with the Resilient South Regional Coordinator.
- Internal consultation with key staff at the partner councils, the LGA and Green Adelaide.
- Development of a 'Kaurna perspectives on climate change statement' with Kaurna Yerta Aboriginal Corporation and other Kaurna Meyunna stakeholders.
- Development of a Mayors' foreword.

When asked to what extent people agree or disagree that "Overall, the priorities listed in the draft plan will make a difference to reduce emissions and prepare for climate change in our region," the following responses were received:

- Across the southern region (total 240 responses):
  - 61% agreed or strongly agreed
  - 11% neither agreed nor disagreed
  - 28% disagreed or strongly disagreed.
- Across City of Marion (52 responses, 22% of total)
  - 63% agreed or strongly agreed (32 responses)
  - 13% neither agreed nor disagreed (7 responses)
  - 12% disagreed or strongly disagreed (6 responses)

Key themes of **supportive** feedback across the whole survey included:

- Significant support for climate actions including:
  - Protecting and enhancing green space, native vegetation, and biodiversity
  - Promoting climate resilient and low emission development
  - Reducing council and community emissions
  - Educating, engaging, and supporting the community
  - Responding to climate risk to protect the community and save on long-term costs
  - Improving sustainability of transport systems.
- Concern that actions are not specific, measurable or time bound (this concern is addressed via the Monitoring and Engagement Plan at Attachment 3).
- Support for strong and timely climate action.
- Acknowledgement of the strong link between acting on climate change and supporting community wellbeing and liveability.

Key themes of **unsupportive** feedback included the following:

- Concerns that development is contributing to climate change and a lack of resilience, and that Councils are not doing enough to change this.
- Climate change denialism.
- Lack of understanding about why councils are acting on climate change.
- Concern about the impact of the plan on rates or cost of living.

Further statistical analysis of survey responses can be viewed in the ReCAP Engagement Summary Report.

Implementation

Implementation of the ReCAP is guided by the Resilient South Monitoring and Evaluation Plan (M&E Plan). The full M&E Plan is included for information in Attachment 3. This plan highlights key actions, outcomes, and measures for each of the priorities listed ReCAP with the aim to support continuous improvement and demonstrated impact.

The M&E Plan was informed by feedback from the Phase 2 consultation – particularly in relation to comments that saw the draft ReCAP alone as being too high level with no evidence of how progress will be tracked or reported.

The Resilient South Coordinator will be responsible for coordinating delivery of the ReCAP and following the M&E Plan and reporting on progress. Many of the action will be delivered via partnerships between the councils, our communities, state government agencies and other regional climate partnerships. Funding for the Resilient South Coordinator has not been secured for 2024/2025 however positive negotiations are beginning with Green Adelaide.

It is anticipated that progress reports and updates will be presented back to partner councils, the state government and shared through the Resilient South website www.resilientsouth.com.

ATTACHMENTS

1. Attachment 1 Resilient South Background [**12.1.1** - 3 pages]
2. Attachment 2 Resilient South ReCAP Final 240118 [**12.1.2** - 19 pages]
3. Attachment 3 ReCAP Monitoring & Evaluation Plan [**12.1.3** - 37 pages]



Resilient South Background

Resilient South (www.resilientsouth.com) is a partnership between the Government of South Australia and the Cities of Holdfast Bay, Marion, Mitcham, and Onkaparinga focused on progressing a regional approach to climate resilience.

The Resilient South partnership was developed in 2011 and is one of four partnerships operating in greater Adelaide.

Resilient South is underpinned by a non-binding Sector Agreement, established under the *Climate Change and Greenhouse Emissions Reduction Act 2007*. The Sector Agreement provides an indication of the priority areas of work for the Resilient South partnership. Two Sector Agreements have been signed to date. An updated Sector Agreement has been given in-principle support from the Minister for Climate, Environment and Water and was endorsed by the four partner councils. A signing ceremony and ReCAP launch event are scheduled for March 2024.

Resilient South is one of several "Regional Climate Partnerships" (RCPs) across South Australia that are all centrally coordinated by a position hosted by the SA Local Government Association[1] with funding support from the State Government[2]. The majority of councils within the Greater Adelaide region form part of a regional climate partnership – our neighbouring partners are AdaptWest, Resilient East, Resilient Hills and Coasts and Adapting Northern Adelaide.

A Resilient South Regional Coordinator hosted by the City of Marion acts as a shared resource across the four Resilient South councils. The Regional Coordinator provides advice, pursues opportunities, and progresses joint projects on behalf of the region.

The Resilient South partnership is guided by the Resilient South Management Committee consisting of representatives from each of the partner councils, the State Government, LGA and Green Adelaide.

Resilient South is nationally recognised for delivering complex strategic projects, capacity building and collaboration that are achieving cultural, governance and operational change within the partner organisations and beyond. While there remains much to achieve, a 2021 evaluation by Flinders University ranked Resilient South second in a cohort of 44 internationally benchmarked climate adaptation partnerships. Similarly, the four partner councils ranked amongst the top five councils in Australia when our climate risk governance arrangements were benchmarked against more than 350 councils.

Recent Resilient South initiatives

The following is a summary of initiatives and projects that are currently in progress across the region.

- **Resilient Asset Management Program (RAMP)** – the RAMP is piloting the integration of climate risk data into council asset management processes to optimise council expenditure and reduce the risk of stranded assets. A partnership between

[1] Further information on the LGA's role in the Regional Climate Partnerships is available here and www.lga.sa.gov.au.

[2] Further information on the State Government role in the Regional Climate Partnerships is available here and www.environment.sa.gov.au



the four member councils, CSIRO, state and federal government; the RAMP has attracted more than $1.5M in external funding.

- **Climate Risk Governance** - In 2019, Resilient South councils piloted the Informed.City Climate Change Adaptation Governance Assessment tool, which assesses how well councils are managing legal, financial, and transitional climate risks. The successful pilot resulted in nearly all other metropolitan councils undertaking the assessment, revealing Resilient South councils as amongst the top performing in Australia.

- **Heat and tree canopy mapping** - Aerial data capture of the tree canopy and urban heat effect to map areas of high urban heat over summer (in partnership with Green Adelaide and other metropolitan partnerships). This data is used by planners to identify areas susceptible to heat that can be targeted for urban greening, as well as property owners and developers to identify how to improve current and future building comfort.

- **Urban forest management** - Coordination of a regional response to SA Power Networks push to remove street trees that may interfere with power infrastructure, potentially saving more than 1,000 street trees in our region and developing a new model for cooperation between local government and SAPN. A Resilient South motion to support efforts to reconcile the Electricity (Principles of Vegetation Clearance) Regulations 2021 with state and local government efforts to increase canopy was approved by the Local Government Association Annual General Meeting in October 2023.

- **Future Trees Project** benchmarked the diversity of public trees across Adelaide, identifying threats from climate and biosecurity and made recommendations to councils on how to promote canopy resilience. A proposal for Phase 2, which will involve wide-scale tree trials and other priority projects is currently being prepared.

- **Coastal climate adaptation** – sharing experiences and approaches to coastal climate adaptation planning including the use of a consistent method in coastal climate change risk scoping. Played a leading role in the establishment of the $6M Climate Ready Coasts Program.

- **Bushfires and Biodiversity** project with Resilient Hills and Coasts identified and shared case studies for land management practices that promote biodiversity while also effectively managing fire risk in peri-urban areas.

- **Business engagement** – Resilient South provides technical advice and support for a range of events and services aimed at improving climate resilience and circular economy in the southern region. This includes past involvement in Future Energy Week and past involvement in the Southern Business Mentoring Program.

- **Climate Ready Schools** – in partnership with the state government's Green Adelaide Education program, teaches students about climate change impacts and utilises STEM and Design Thinking to support them to develop adaptation solutions for their schools. Piloted in Resilient South and now a flagship Green Adelaide program.



- **Community engagement** - A coordinated program of community focused events and workshops on relevant topics including electric vehicles, home energy efficiency, green roofs, and urban greening.

- **You Can't Arb That** - a video project aimed at improving understanding of urban tree issues and promoting the work of local government arborists. Due to launch in early-mid 2024.

- **Coordinated messages** the four partner councils work together to ensure consistency and efficiency in responding to reviews of policy and legislation that impact climate resilience of the region. Recent submissions that included significant coordination of climate response messaging include:

  - Planning System Implementation Review
  - Parliamentary Inquiry into the Urban Forest
  - Office of the Technical Regulator Review of the *Electricity (Principles of Vegetation Clearance) Regulations 2021*
  - State Infrastructure Strategy
  - 6th International Conference on Countermeasures to Urban Heat Islands

- **Representation on working groups**. The Regional Coordinator provides advice and share the established priorities of councils in our region through various groups including:
  - SA Power Networks Local Government Advisory Committee
  - Green Adelaide Urban Heat and Tree Canopy Technical Working Group
  - Green Adelaide Policy Technical Working Group
  - SA Water Resilient Water Futures Consultation Group
  - TREENET Advisory Committee
  - University of Adelaide Economics of Trees Advisory Committee
  - LGA Climate Ready Housing Community of Practice
  - LGA Climate Risk Community of Practice.

Resilient South

Resilient South Regional Climate Action Plan 2024-2029



CITY OF HOLDFAST BAY

CITY OF MARION

CITY OF MITCHAM

CITY OF ONKAPARINGA

Government of South Australia

Prepared by URPS on behalf of Resilient South.
January 2024

URPS

Contents

Acknowledgement of Country 2
Kaurna perspectives on climate change 3
Mayors' foreword 4
Resilient South Regional Climate Action Plan snapshot 5
About this plan 6
A snapshot of southern Adelaide 10
How we will deliver this plan 13
What we will deliver 15
Grow cooler, greener, biodiverse environments 16
Create climate resilient neighbourhoods 20
Transition towards a low carbon region 24
Reduce climate risk 28
Glossary 32

Acknowledgement of Country

Marni ngadlu tampinthi ngadlu Kaurna yartangka inparrinthi.
(We acknowledge that we are on the land of the Kaurna people.)

We acknowledge and pay respect to the Kaurna Meyunna (Kaurna people), who are the Traditional Custodians of the area this plan relates to. We acknowledge that Kaurna Yerta (Kaurna Country) stretches across the Adelaide plains, farther than the subject area of this plan. Kaurna Meyunna have been present on, and cared for, this land for tens of thousands of years. We pay our respects to Kaurna Elders, past, present and emerging, to their ancestors, and to their deep and enduring, spiritual connection to Country.

In the spirit of reconciliation, we also pay our respects to all Aboriginal and Torres Strait Islander peoples.



Kaurna perspectives on climate change

Land and air, fire and water, sea, animals, plants and people are interconnected and interdependent. What happens to one, happens to all. When we see a tree or a kangaroo, we don't just see a tree or a kangaroo – we see kin, members of our family, and some of them also carry the spirits and stories of our ancestors. The land is who we are, and we are the land.

For thousands of years, Kaurna Meyunna (Kaurna people) nurtured, protected and cared for Kaurna Yerta. As the Traditional Custodians of this Country, we have a responsibility to care for the spiritual and environmental wellbeing of our Country. Fire management and the seasonal growing and harvesting of plants and animals were undertaken using knowledge of how all elements of Country are interconnected. As a result, the people, animals, plants, soils, water and forests all flourished. European colonisation cleared and developed the land, which prevented us from managing Kaurna Yerta as we had been doing and prevented us from undertaking most of our cultural practices. Since colonisation we have been dealing with the impacts these changes have had on generations of our people. There is no culture without Country.

Climate change will impact our land, water, sea, nature and people and the connections between them. Preparing for and reducing the impacts of climate change is everyone's responsibility, and we all have an obligation to act – Kaurna, councils, community, schools and other businesses and organisations.

We want to share our knowledge. Through programs like Firesticks we can use traditional knowledge about cultural burning to show how fire management can have better outcomes for the environment.

Caring Together

We need culturally sensitive climate actions.

We need to make decisions that prepare our community and environment for a future with a more variable climate.

We need to take a very long-term view, well beyond our lifetimes.

We need to act now to transform our systems faster and we need to be brave to make decisions that might be difficult now but will benefit our children and grandchildren.

We need to reconnect people with Country, and to remember that people are part of nature too, which means acting with reciprocity. We must value the interconnectedness between our land, water, sea, nature and people and use these values to manage Kaurna Yerta.

When we work together and walk together, learning from each other with respect and commitment, we can create a better future for all life and living beings.

Mayors' foreword

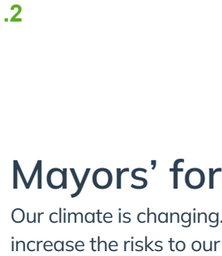
Our climate is changing. In the coming decades, the impacts of climate change will continue to increase the risks to our community, our economy and our environment. The impacts do not respect council boundaries and are impacting us all. We can curb these impacts by working together to rapidly reduce our greenhouse gas emissions and build resilience to the climate impacts we can't avoid.

The world has changed since we established Resilient South in 2011. We've witnessed the devastation caused by bushfires and droughts, and we've seen the toll it takes on our communities and environment. There is now a united global understanding of the need for urgent and decisive action at all levels. Now, our community needs to know what to do, when and how.

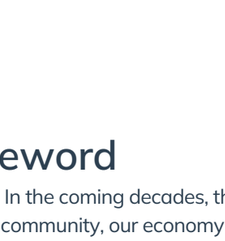
Each of our councils work on their own climate projects and programs, but there's a lot of work that we can do together. Our Regional Climate Action Plan is a comprehensive, evidence driven and community focused plan that embodies our joint aspirations for a healthy and flourishing southern Adelaide and provides a roadmap to our shared vision for our region's future. We know that through collaboration, we can achieve more greening, community energy projects, coastal adaptation, community resilience building, and emergency management—all of which contribute to a more resilient and connected region.

Our aim is not just to adapt to the challenges of a changing climate, but to thrive in the face of them. By working together, we can create a sustainable and prosperous south for generations to come.

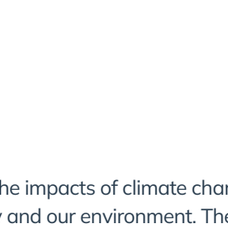
We invite you to join us in this collaborative effort.



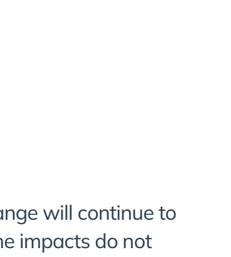
Mayor Amanda Wilson
City of Holdfast Bay



Mayor Kris Hanna
City of Marion



Mayor Heather Holmes-Ross
City of Mitcham



Mayor Moira Were AM
City of Onkaparinga

Resilient South Regional Climate Action Plan snapshot

OUR VISION

Southern Adelaide is climate resilient, with healthy and diverse natural environments, low emissions and connected communities.

OUR PRIORITIES

- Grow cooler, greener, biodiverse environments
- Create climate resilient neighbourhoods
- Transition towards a low carbon region
- Reduce climate risk

WHAT WE WANT TO ACHIEVE

- Enhance the quality and quantity of public and private green spaces in our region to improve liveability and reduce urban heat
- Become a water sensitive region
- Protect and regenerate terrestrial, aquatic and coastal ecosystems
- Seek regional consistency in measurement, monitoring and reporting on green spaces and biodiversity
- Educate and empower our community to understand and respond to climate change
- Promote climate resilient, low emissions development
- Promote sustainable local food production and enhance regional food security
- Embed best practise emissions reduction in council business
- Identify and foster new partnerships to empower broad-scale carbon reduction
- Support our community to reduce their carbon emissions
- Reduce climate risks to councils
- Collaborate with regional partners to deliver integrated, forward-looking hazard management and enhance disaster resilience

About this plan

This is Resilient South's roadmap for the next five years.

Resilient South is a Regional Climate Partnership between the Cities of Holdfast Bay, Marion, Mitcham and Onkaparinga and the Government of South Australia.

Councils have an important role to play in helping our communities prepare for a changing climate. By understanding the climate risks that our communities, natural environments, built assets and local economies face, we can take action to enhance and improve resilience.

Since 2011, the Resilient South partners have been working together to improve the climate resilience of southern Adelaide. By working together, we share our knowledge and skills, pool our resources and improve the services we deliver to the community.

This has allowed us to achieve so much more than we could have alone, and our work has been widely recognised and awarded. We've made a big impact in the areas of urban greening and cooling, climate risk, resilient asset management, water sensitive urban design, climate education and engagement, energy efficiency, sustainable urban design, and adaptation planning.

This plan describes our next **priorities** – where we can maximise our impact by working together.

Each council will determine how they prioritise the implementation of the strategies and actions in this plan.

CITY OF HOLDFAST BAY · CITY OF MARION · CITY OF MITCHAM · CITY OF ONKAPARINGA · Government of South Australia

Our impact has been recognised

2014
Local Government Climate Adaptation Champion, National Climate Change Adaptation Research Facility

2015
Best Planning Ideas Award, Planning Institute of Australia

2018
Minister for Health and Wellbeing – Excellence in Public Health Award, Government of SA

2018
Resilient Australia Government Award, Government of SA, Australian Government, Australian Institute for Disaster Resilience

2019
LG Professionals Awards for Excellence: Environmental Leadership and Sustainability – Finalist

2021
Resilient Australia Awards Highly Commended - Government Category

Global moves

The Paris Agreement (2015) seeks to limit the increase in global average temperatures to well below 2°C above pre-industrial levels, and pursue efforts to limit the temperature increase to 1.5°C. 2023 is confirmed as the warmest calendar year on record, recording an average of 1.48°C higher than the Paris agreement benchmark.

The Intergovernmental Panel on Climate Change's (IPCC) 6th Assessment Report (2023) unequivocally concluded that humans have warmed the planet, driving more extreme weather.

The Australian Government has legislated its emissions reduction targets of 43% by 2030 and net zero by 2050 (Climate Change Act 2022), and has commenced a national climate risk assessment. The South Australian Government is seeking to do the same.

The Task Force on Climate-related Financial Disclosures (TCFD, 2017) has set off a step-change in climate risk governance, assessments and disclosures and the Taskforce on Nature-related Financial Disclosures is integrating nature into decision-making.

Climate emergencies have been declared in 2,335 jurisdictions in 40 countries including the State Government of South Australia, the Local Government Association of South Australia and 17 South Australian councils.

We have listened to our community

Our community is at the core of everything we do.
As councils, we regularly engage with our community. Every time we do, we hear the need to prioritise and accelerate climate action.

To develop this plan, we spoke with our community to identify the specific climate actions people want to see in southern Adelaide.

As well as surveying the community, we interviewed small business owners, hosted a Regional Youth Climate Forum, and engaged with Kaurna stakeholders via Kaurna Yerta Aboriginal Corporation, Warpulai Kumangka, City of Holdfast Bay Kaurna Nation Group and City of Onkaparinga First Nations People Advisory Group. We engaged broadly with council staff and Council Members, and with potential delivery partners.

When we asked for feedback on this draft plan, we heard that nearly 70% of respondents supported what this plan is aiming to deliver.

Over 900 people provided input. Their priorities have directly influenced this plan.

784
Community members provided ideas and feedback

17
Council Members attended a planning workshop

69
Council staff attended project workshops

23
Small businesses shared their ideas

15
Young people attended a Youth Forum

Hear young people sharing their climate priorities in this short film.
resilientsouth.com/recap



Top: Young people share their priorities at our Regional Youth Climate Forum
Bottom: Staff from the four partner councils share their ideas and knowledge

A snapshot of southern Adelaide

Southern Adelaide is already experiencing:



Warmer temperatures, and more frequent and intense heat waves



More days of extreme fire danger



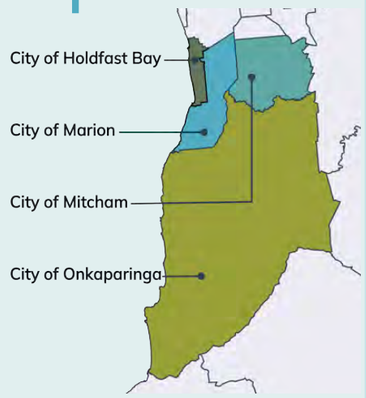
Increased rainfall intensity, but less rainfall overall



Sea level rise, more coastal erosion and more frequent and higher storm surges

These changes will continue to increase in the future and as the climate continues to change.

4 Councils



Population
375,085
(2021 Census)

21%
SA's population

Onkaparinga River

Belair National Park

Sturt River

Brown Hill Creek

Sandy beaches and rocky cliffs

28%
of metropolitan Adelaide's land area

Major Land Uses

Rural residential 23%
Horticulture/viticulture 19%
Residential 16%
Livestock 11%

92% of residents live in urban areas

8% of residents live in rural areas

Kaurna Meyunna Yerta

Traditional Lands of the Kaurna people





Key Infrastructure

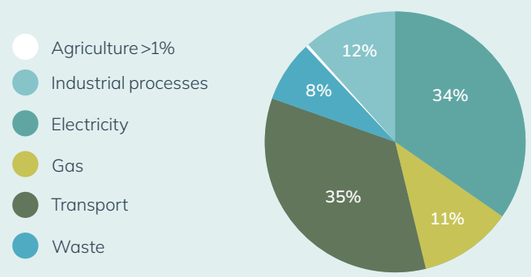
Adelaide Desalination Plant
Happy Valley Reservoir
Westfield Marion
Moseley Square
North South transport corridor

$16.08B
Gross Regional Product

10%
of South Australia's carbon emissions (1,738,000 t CO_2 e)

Resilient South Emissions Profile

snapshotclimate.com.au





How we will deliver this plan

We will work together to achieve more

Resilient South is a collaboration between its partners and others.

Delivery will be led by partner councils. Some actions will involve all councils and some won't. For example, only coastal councils will work on coastal actions.

We will work together in different ways. We will jointly advocate for policy change, build capability, scope and deliver projects, seek funding, facilitate collaborations, and form strategic alliances.

We will seek opportunities to work with Kaurna Meyunna and learn new ways to live sustainably on this land. We will nurture existing partnerships between our councils, communities, businesses and state government, and we will seek to develop new partnerships.

We will work on shared priorities with the other Regional Climate Partnerships, including Resilient East, Resilient Hills & Coasts and AdaptWest, as well as other government agencies and the Local Government Association of South Australia.

We will take the right action at the right time

To set us on the best possible path, we will continue to:

- Listen to our community and to experts in our councils and beyond
- Empower our community and businesses to improve their sustainability and adapt to unavoidable change
- Use rigorous data to understand climate impacts and how to respond to them
- Use social sciences, including theories of transition, to understand and manage change

Sometimes, unforeseen opportunities arise. We are committed to delivering this plan, and may also take on other opportunities that align with our principles.

We will co-invest and seek external funding

This plan will be delivered using a variety of funding sources, including joint investment from councils, and State and Federal Government grants.

Working together can deliver cost savings from only doing things once, and from sharing costs, resources and staff time across the four partner councils.

We will monitor and report on our progress and adapt as we go

An accompanying Monitoring and Evaluation Plan will support us to report our progress, continuously improve, and demonstrate our impact.

Our principles

The Resilient South partners follow these principles to deliver the best outcomes for our region.

- Lead action and advocate for the region
- Work together and leverage regional opportunities
- Prioritise evidence-based decision-making
- Seek external funding opportunities
- Make transparent, informed and accountable decisions
- Disclose our carbon emissions and climate risks
- Demonstrate outcomes via rigorous measures, targets and reporting
- Build capacity and share knowledge and resources
- Maximise co-benefits
- Reflect Kaurna cultural values
- Involve young people in decision making
- Promote nature-based solutions
- Maximise equity

Our governance

Our partners have committed to ongoing collaborative climate action. Mayors of the partner councils and the Minister for Climate, Environment and Water have signed a Sector Agreement, under the *Climate Change and Greenhouse Emissions Reduction Act 2007*.

The Resilient South Management Committee guides and oversees Resilient South activities. Its roles and responsibilities are set out in a Terms of Reference. The Management Committee is supported by a Regional Coordinator, currently jointly funded by Green Adelaide and the partner councils.

What we will deliver

The following pages outline the actions Resilient South will take to help southern Adelaide be climate resilient, with healthy and diverse environments, low emissions and connected communities.



Grow cooler, greener, biodiverse environments

What will success look like?

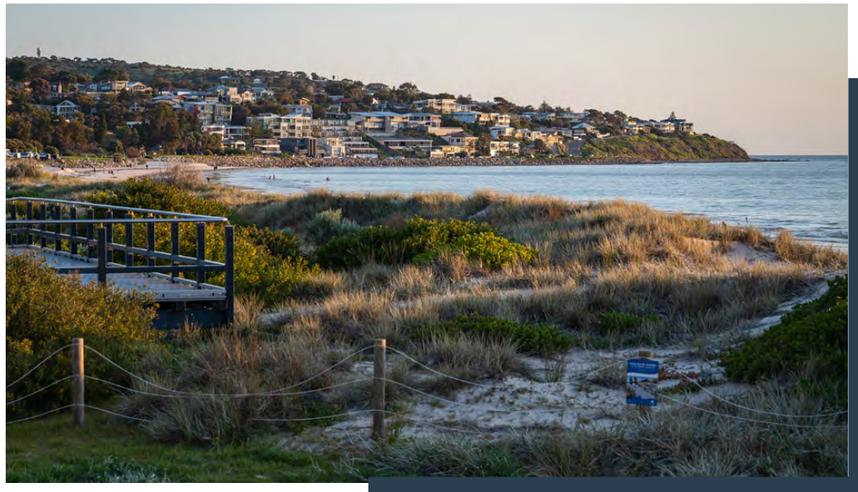
- More tree canopy cover to provide a range of environmental, social and economic benefits
- Less hard surfaces to allow water to reach the soil
- Smarter use of stormwater and other water sources
- Increased abundance and distribution of native plants and animals
- Environmental management activities are informed by the Kaurna Seasonal Calendar
- Greater community support for greening and biodiversity projects

Why is this important?

We value our natural places and biodiversity for their contribution to our economy, wellbeing, amenity and sense of place, and their importance to Kaurna Meyunna.

When ecosystems are healthy, they buffer us from the impacts of climate change. Trees and green spaces reduce urban heat islands, wetlands regulate and clean stormwater for reuse, and vegetated sand dunes protect the coast from erosion and flooding. Healthy, biodiverse environments can better adapt to a changing climate. Vegetation absorbs and stores carbon, further reducing climate impacts.

Biodiversity loss is recognised by the United Nations and world's central banks as a major risk to businesses and financial capital. Global conservation organizations, institutes, and business and finance coalitions are seeking a target of nature positive by 2030, and to integrate nature into decision-making and disclosures, alongside climate change.





Who will we need to work with?

Potential partners to help grow cooler, greener, biodiverse environments include:

- Adelaide Coastal Councils Network
- Climate Ready Coasts program (LGA)
- Department for Environment and Water
- Environmental and conservation non-government organisations
- Firesticks Alliance
- Goyder Institute
- Green Adelaide
- Hills and Fleurieu Landscape Board
- Kaurna Meyunna
- Local Government Association of South Australia
- PlanSA
- Residents and businesses
- SA Power Networks
- SA Water
- South Australian Coastal Councils Alliance
- South Australian Coast Protection Board
- Stormwater Management Authority
- Water Sensitive SA

What are our councils already doing?

Existing council projects that help grow cooler, greener, biodiverse environments include:

- Coastal adaptation plans and programs
- Greening, biodiversity and conservation programs
- Water sensitive urban design programs and stormwater management
- Community education programs.

Resilient South actions to grow cooler, greener, biodiverse environments

What we want to achieve	How we will work together
Enhance the quantity and quality of public and private green spaces in our region to improve liveability and reduce urban heat	Provide incentives to protect, regenerate and increase greening and biodiversity on private land.
	Build and share spatial knowledge and resources to support informed decision-making in relation to urban heat and greening.
	Advocate for improvements to legislation, policy and the Planning and Design Code that promote greening, biodiversity, provision of quality green spaces and protection of natural environments.
	Work with utilities and state agencies to improve streetscape design, planning and management to deliver positive greening and biodiversity outcomes.
	Promote climate resilient reserves and streetscapes that integrate biodiversity sensitive and water sensitive urban design, and cooling by design approaches, incorporating the latest industry standards and innovative techniques.
	Participate in the Future Trees Project to understand the threats to our urban forest and how we can grow an urban forest that will flourish into the future.
Become a water sensitive region	Work with Water Sensitive SA and other experts to improve integrated water cycle management including water sensitive urban design, flood management, water recycling, and watercourse rehabilitation.
	Support the integration of climate resilience in associated modelling and delivery of cross-council stormwater management plans.
	Advocate to the State Government for holistic catchment-scale planning that integrates water quality, hydrology, biodiversity and Kaurna natural and cultural values to deliver better outcomes for the marine environment.
	Support households to become more water sensitive, including increasing indoor and outdoor water use efficiency.
Protect and regenerate terrestrial, aquatic and coastal ecosystems	Improve regional biodiversity by surveying, collaborating with Kaurna, connecting and regenerating biodiversity corridors to facilitate the movement of species between councils, including the Sturt River and coastal zone.
	Advocate for stronger native vegetation protection and biodiversity laws, especially in urban areas.
	Integrate ecological conservation into effective bushfire hazard reduction activities, including the use of Aboriginal land management practices.
	Prepare a business case for engaging shared specialist staff to explore improved efficiency and consistency of regional biodiversity and urban forest management, including exploring external funding opportunities.
	Promote the use of nature-based solutions over engineered approaches where feasible.
Seek regional consistency in measurement, monitoring and reporting on green spaces and biodiversity	Investigate approaches to incorporate natural assets in council financial management systems and decision making.
	Progress the adoption of a standardised biodiversity monitoring protocol that links to state government and publicly accessible data portals.
	Progress the development of regionally consistent urban forest data standards to facilitate data sharing and reporting.





Top: Tree tags showing the environmental benefit of trees being used by the City of Mitcham
Bottom: Hart Road Wetlands at Aldinga

Create climate resilient neighbourhoods

What will success look like?

- Communities understand the expected changes in our region, and what the region is doing to prepare and adapt
- Residents understand the threats to their own properties
- Communities are better prepared for emergencies, and less reliant on emergency services for response and recovery
- Integrated hazard management is applied consistently across the region
- All new buildings are low emissions and designed for the future climate

Why is this important?

Climate change is already affecting the health and wellbeing of our community.
Our neighbourhoods and communities must adapt to reduce climate impacts into the future.

Individuals and businesses can adapt by:

- building, retrofitting and running their homes and offices in a sustainable way
- generating and storing renewable energy
- using public, green and active transport
- increasing permeable areas
- using water efficiently
- reducing waste
- responding to climate risks
- contributing to resilient food systems

We already work collaboratively to prepare for hazards, but there is more to do. People who live or work in hazard prone areas need more support to prepare for more frequent climate-related emergencies. Future development needs to be designed so our communities can thrive in the future climate, and located to avoid the most hazard prone areas.



The McLaren Vale Visitor Information Centre Green Hub



Who will we need to work with?

Potential partners to help create climate resilient neighbourhoods include:

- Australian Institute of Architects
- Australian Institute of Landscape Architects
- Adelaide Sustainable Building Network
- Business SA
- Department for Environment and Water
- Department for Infrastructure and Transport
- Green Adelaide
- Green Industries SA
- Hills and Fleurieu Landscape Board
- Housing Industry Association
- Housing providers
- Infrastructure SA
- Institute of Public Works Engineering Australasia
- Insurance Council of Australia
- KESAB
- Local business networks
- Local Government Association of South Australia
- Master Builders Association
- National Emergency Management Agency
- Planning Institute of Australia (SA)
- PlanSA
- Renewal SA
- Residents and businesses
- SA Fire and Emergency Services Commission
- South Australian Urban Food Network
- State Planning Commission
- Urban Design Institute of Australia

What are our councils already doing?

Existing council projects that help create climate resilient neighbourhoods include:

- Community programs that build community resilience and disaster preparedness
- Emergency management planning and projects
- Advocating for more sustainable and climate resilient development outcomes.

Resilient South actions to create climate resilient neighbourhoods

What we want to achieve	How we will work together
Educate and empower our community to understand and respond to climate change	Improve community understanding and preparedness for climate hazards by integrating climate change adaptation into community development and social programs.
	Share regionally consistent climate change information and climate hazard data to build community understanding.
	Support the Resilient South Environmental Educators Network to identify and deliver community education and engagement.
	Support schools to integrate climate change into classroom learning through participating in the Climate Ready Schools program.
	Support coordination of youth climate action initiatives across the region.
Promote climate resilient, low emissions development	Advocate for changes to State Planning policy including the Greater Adelaide Regional Plan, Planning and Design Code, and the National Construction Code, to promote higher performing low emissions, climate resilient, nature positive and community focused development.
	Educate council staff, developers, builders, contractors, housing providers and the community to encourage high performing climate resilient development that exceeds minimum standards, including promoting exemplar projects and approaches.
	Advocate for state and federal funding to retrofit existing homes and businesses to increase energy efficiency and resilience, and promote available opportunities to the community.
Promote sustainable local food production and enhance regional food security	Participate in the regional Food Systems Network to improve the resilience of our region's food systems.
	Promote resources to support the establishment and operation of community gardens and sustainable local food projects, particularly in urban areas.



Students learn about heat hazards in the Climate Ready Schools program

Transition towards a low carbon region

What will success look like?

- Reduced council and community emissions
- Sustainable resource use
- Enhanced financial sustainability for community, businesses and government

Refer to snapshotclimate.com.au for information about the emissions profiles of each council.

Why is this important?

A low carbon region is one that is powered by energy sources that produce low levels of greenhouse gas emissions.

Cutting resource use can help reduce emissions. Promoting a circular economy keeps resources cycling to reduce waste and pollution. Councils, businesses and community all have a role to play in developing a regional circular economy.

Our four partner councils are already working individually to reduce their operational emissions from energy, transport and waste. There are opportunities for us to do more by working together, learning from each other, and displaying leadership.

Resilient South also has an important role to play in empowering and supporting our communities and businesses to reduce emissions.



Electric vehicle charging infrastructure at the McLaren Vale Visitor Centre



Mitchell Park Sports and Community Centre was recently constructed using environmentally sustainable design principles including the use of passive heating and cooling, renewable energy amd recycled water

Who will we need to work with?

Potential partners to help transition towards a low carbon region include:

- Business SA
- Department for Energy and Mining
- Department for Environment and Water
- Department for Infrastructure and Transport
- Department of Climate Change, Energy, the Environment and Water (Australian Government)
- Department of the Premier and Cabinet
- Green Industries SA
- Housing providers
- Local Government Association of South Australia
- Other Regional Climate Partnerships
- Residents and businesses
- Southern Business Mentoring Program
- Southern Region Waste Resource Authority
- Tonsley Future Energy Consortium

What are our councils already doing?

Existing council projects that help transition towards a low carbon region include:

- Emission reduction plans
- Fleet transition plans
- Recycling and waste management services
- Community engagement and support initiatives.

Resilient South actions to transition towards a low carbon region

What we want to achieve	How we will work together
Embed best practice emissions reduction in council business	Promote best practice approaches to designing, building and retrofitting low/zero emissions, climate resilient and nature positive built assets.
	Promote and share outcomes of new products, technologies and approaches to reducing council emissions.
	Investigate opportunities to achieve economies of scale and financial benefit through undertaking regional projects to reduce emissions and generate and store renewable energy.
	Prepare a business case for engaging shared specialist staff to improve the efficiency, performance and consistency of carbon accounting and emissions reduction, including exploring external funding opportunities.
Identify and foster new partnerships to empower broad-scale carbon reduction	Develop common procurement principles, practices, resources and training to support council staff and suppliers to decarbonise the supply chain and improve transparency of emissions reporting.
	Identify regional opportunities for councils to claim carbon credits locally to offset emissions that cannot be avoided.
Support our community to reduce their greenhouse gas emissions	Help businesses to lower their emissions and integrate climate risk planning through business sustainability mentoring.
	Promote uptake of household and community renewable energy generation and storage.
	Promote the transition to all-electric households.
	Identify opportunities for improved links between active transport routes, public transport and strategies/plans across the region.
	Explore opportunities to participate in and support circular economies.
	Continue to deliver linked community education programs to encourage reduced resource use and waste.
	Advocate to the State and Federal Government for improved recycling facilities, including for soft plastics and other products that are currently not able to be processed locally.





Reduce climate risk

What will success look like?

- Improved outcomes in Climate Change Adaptation Governance Assessments
- Improved external assessment of council preparedness
- More resilient community assets
- Enhanced financial sustainability

Why is this important?

Increasing physical risks to council assets, functions and services are likely to increase demand for services, and maintenance, repair and renewal costs. Councils also need to manage social, legal, financial and transition risks, to be well-equipped and prepared to support our local communities and economies through major disruption and shocks.

Reducing climate risk requires a whole-of-council approach, with climate change considerations embedded into all processes and accounted for in all decisions.
All four Resilient South councils have had our climate change adaptation governance arrangements independently assessed, to understand our climate risk maturity and the opportunities to improve our policies and practice. Our councils are now implementing the recommendations from those assessments.





Who will we need to work with?

Key partners to help reduce climate risk include:

- Adelaide Coastal Councils Network
- Australian Red Cross
- Climate Ready Coasts Program
- Coast Protection Board
- Country Fire Service (CFS)
- Department for Environment and Water
- Department for Infrastructure and Transport
- Hills & Fleurieu Landscape Board
- Infrastructure SA
- Institute of Public Works Engineering Australasia
- Insurance Council of Australia
- LGA Asset Mutual Fund
- Local Government Association Mutual Liability Scheme
- Local Government Association of South Australia
- PlanSA
- SA Fire and Emergency Services Commission
- South Australian Coastal Councils Alliance
- State Emergency Service (SES)
- Zone Emergency Management Committee

What are our councils already doing?

Existing council projects that help reduce climate risk include:

- Emergency management
- Community engagement and support initiatives
- Coastal adaptation plan and implementation
- Adopting recommendations of the Climate Risk Governance Assessments
- Undertaking physical and transition climate risk assessments.

Resilient South actions to reduce climate risk

What we want to achieve	How we will work together
Reduce climate risks to councils	Support integration of climate risk management into council plans, projects, operations and services.
	Support assessment and disclosure of council exposure to climate-related physical, social, legal, financial and transitional risks.
	Embed climate risk considerations into infrastructure decision-making, via the Resilient Asset Management Project (RAMP).
	Develop and deliver training and resources to respond to climate risks across council functions, including Council Members, in partnership with the Local Government Association and other Regional Climate Partnerships.
Collaborate with regional partners to deliver integrated, forward-looking hazard management and enhance disaster resilience	Ensure climate risks are recognised consistently by councils and emergency services, and integrated into regional hazard management that aims to enhance disaster resilience, in partnership with the Zone Emergency Management Committee.
	Work towards mitigating the impacts of climate change in the coastal zone through participation in the Adelaide Coastal Councils Network, Climate Ready Coasts program and partnership with state agencies.
	Advocate for regionally consistent climate hazard mapping, and promote evidence-based decision-making in relation to hazard management.
	Support and promote community programs for household and community emergency planning.



Top: Monitoring urban heat
Bottom: Council staff undertake climate risk assessments

Glossary

Active transport	Active transport is any mode of travel that relies on human powered mobility, including walking, cycling scootering or skating.
Biodiversity	The diversity of living organisms in a particular location. The term is particularly used for species that are endemic ('native') to a location and have evolved over time to exist in that area as part of an ecosystem
Circular economy	The Ellen McArthur Foundation describes a circular economy as: "Looking beyond the current take-make-waste extractive industrial model, a circular economy aims to redefine growth, focusing on positive society-wide benefits. It entails gradually decoupling economic activity from the consumption of finite resources and designing waste out of the system. Underpinned by a transition to renewable energy sources, the circular model builds economic, natural, and social capital. It is based on three principles: › design out waste and pollution; › keep products and materials in use (there is no waste – all materials are resources that can be re-used); and › regenerate natural systems." www.ellenmacarthurfoundation.org/topics/circular-economy-introduction/overview
Climate risks	The Taskforce on Climate related Financial Disclosure defines two main kinds of risks: **Physical risks** are associated with the direct impacts from changes in the climate. Physical risks can be associated with changes in the long term climate relating to a warmer, drier climate or sea level rise, or extreme weather events, including heatwaves, droughts, heavy rainfall events, coastal storm surge or bushfires. **Transition risks** are associated with the social, economic and technological transformation to a low-carbon economy. This includes policy changes to limit greenhouse gas emissions, technology advancement, and shifts in market supply and demand, including increased demand for low-emissions technologies and products. Governments and other organisations may also face associated legal and reputational risks. **Legal and liability risks** can arise when a person or entity is exposed to litigation in relation to not acting sufficiently to reduce emissions or address climate related physical risks that cause damage to others. Reputational risks may arise where community expectations that governments will reduce greenhouse gas emissions and manage climate risk are not met. www.fsb-tcfd.org/
Climate resilience	The ability of a feature or system to prepare for, recover from and adapt to the impacts of climate change while retaining the same basic structure and ways of functioning. Climate resilience requires an integrated approach that considers climate risk reduction, emissions reduction and adaptation. It requires partners working together using their knowledge and experience.
Climate change adaptation governance assessments	Each of the Resilient South councils has undertaken a baseline climate change adaptation governance assessment that indicates the extent to which climate change risk and adaptation is considered in a local government's core governance documents including council plans and strategies such as strategic plans, long term financial plans, asset management plans, environment strategies and annual business plans. https://climateplanning.com.au/informedcity/
Environmental Educators Network	The Educators Educators Network is made up of council staff delivering community outreach programs on the environment.
Food Systems Network	The Food Systems Network is a network of local and state government representatives and organisations that aim to build food system literacy and advocacy amongst decision makers, increase community capacity to advocate for food systems priorities and increase investment to embed food systems policy in government strategies.
Future Trees	Future Trees is a Resilient South and University of Adelaide project focused on increasing urban tree diversity through data sharing, trialling new species and developing new cultivars resilient to more challenging climates. www.resilientsouth.com/futuretrees
Nature-based solutions	Nature-based solutions are actions to protect, sustainably manage, and restore natural and modified ecosystems that address societal challenges effectively and adaptively, simultaneously benefiting people and nature. www.iucn.org/our-work/nature-based-solutions
Nature positive	Nature positive refers to halting and reversing biodiversity loss, through measurable gains in the health, abundance, diversity and resilience of species, ecosystems and processes. The Nature Positive Initiative (NPI) represents conservation organizations, institutes, and business and finance coalitions coming together to drive alignment around use of the term 'nature positive' and support broader, longer-term efforts to deliver nature positive outcomes. www.naturepositive.org
Resilient Asset Management Project (RAMP)	The Resilient Asset Management Project is being undertaken by Resilient South councils to: › Recognise how asset management decisions can either build or decrease regional resilience › Quantify the magnitude of climate change risks to selected asset classes and the functions they provide › Identify risk mitigation options › Understand how to make our assets climate-ready www.resilientsouth.com/ramp
Regional Climate Partnerships	The Regional Climate Partnerships, including Resilient South, are a network of regional, cross-sectoral groups delivering practical action aimed at strengthening the climate resilience of their communities, economies, and natural and built environments. Our neighbouring partnerships are: Adapt West, Resilient East and Resilient Hills and Coast.
Urban greening	Urban greening is the conservation, restoration or creation of green infrastructure, including trees and vegetation in and around urban areas that benefit people, nature and our economy, and the soils and water that support it. Urban greening types include: › Private greening – residential front and backyards, commercial car parks, market gardens, green roofs, urban renewal projects. › Streetscapes and transport corridors – street trees, green walls, verges, rain gardens, swales, and major road, rail and tram. › Green and blue corridors – coastlines, lakes, rivers, creeks, natural and managed wetlands. › Urban parks – local parks, playgrounds, sportsgrounds, community gardens, conservation areas and forests www.greenadelaide.sa.gov.au/projects/adelaide-greening-strategy
Water sensitive region	A water sensitive region: › provides the water security essential for economic prosperity through efficient use of diverse available resources; › enhances and protects the health of waterways and wetlands, the river basins that surround them, and the coast and bays › mitigates flood risk and damage; and › creates public spaces that collect, clean, and recycle water watersensitivecities.org.au/what-is-a-water-sensitive-city
Water sensitive urban design	Water sensitive urban design is an approach to the planning and design of urban environments focused on integrating the urban water cycle (including potable water, wastewater and stormwater) with the built and natural urban landscape. www.watersensitivesa.com/about-us/what-is-water-sensitive-urban-design/

Resilient South



Resilient South Regional Climate Action Plan 2024-2029

Monitoring and Evaluation Plan

CITY OF HOLDFAST BAY
CITY OF MITCHAM
CITY OF MARION
CITY OF ONKAPARINGA
Government of South Australia



Resilient South Monitoring and Evaluation Plan 2024-2029

18 January 2024

Lead consultant URPS
27 Halifax Street
Adelaide, SA 5000
(08) 8333 7999
urps.com.au

Prepared for Resilient South

Consultant Project Manager Anna Pannell, Associate Director
apannell@urps.com.au

URPS Ref 22ADL-0338

Document history and status

Revision	Date	Author	Reviewed	Details
V1	10/1/24	A. Pannell, E. Mansfield	A. Pannell	First draft provided to Resilient South Management Committee for review
V2	18/1/24	A. Pannell, E. Mansfield	Resilient South Management Committee	Updated from client feedback



Contents

Contents i

1. Introduction 1
   - 1.1 The Resilient South Regional Climate Action Plan 1
   - 1.2 Tracking our progress 1
   - 1.3 Why is monitoring and evaluation important? 1
   - 1.4 How does the monitoring and evaluation plan work? 1
2. Delivering the ReCAP 4
   - 2.1 Grow cooler, greener, biodiverse environments 4
   - 2.2 Create climate resilient neighbourhoods 10
   - 2.3 Transition towards a low carbon region 13
   - 2.4 Reduce climate risk 16
3. Monitoring the ReCAP 18
   - 3.1 Grow cooler, greener, biodiverse environments 18
   - 3.2 Create climate resilient neighbourhoods 23
   - 3.3 Transition towards a low carbon region 26
   - 3.4 Reduce climate risk 30
4. Evaluating the ReCAP 33
   - 4.1 Annual monitoring and reporting 33
   - 4.2 End of ReCAP evaluation (Year 5) 33



1. Introduction

This monitoring, evaluation and reporting framework for Resilient South will enable consistent and simple evaluation and reporting on progress toward regional climate action.

1.1 The Resilient South Regional Climate Action Plan

The Resilient South Regional Climate Action Plan (ReCAP) provides a roadmap for the next five years to guide the Resilient South partners' journey towards our vision:

> *Southern Adelaide is climate resilient, with healthy and diverse natural environments, low emissions and connected communities*.

The ReCAP describes opportunities where we will work collectively to maximise benefits and help the southern region to reduce emissions and adapt to a changing climate. These opportunities are grouped into four key themes:

- Grow cooler, greener, biodiverse environments
- Create climate resilient neighbourhoods
- Transition towards a low carbon region
- Reduce climate risk.

1.2 Tracking our progress

This monitoring, evaluation and reporting framework helps us to track progress towards the actions outlined in the ReCAP.

In addition to the ReCAP actions, each of the four councils are committed to working in their council areas on their own climate projects and programs, for example tree planting and operational emissions reduction. Consistent monitoring and reporting between each of the councils will enable us to report collectively across the region.

1.3 Why is monitoring and evaluation important?

Monitoring and evaluation are essential parts of delivering any plan, project or program. Undertaking monitoring and evaluation will help us to understand if our vision and objectives are being progressed, and assist in refining our actions and approaches to optimise outcomes. It also ensures accountability and provides information for us to share with our partners and stakeholders to demonstrate program value.

1.4 How does the monitoring and evaluation plan work?

This monitoring and evaluation framework is based upon a program logic approach. Program logic illustrates cause and effect relationships to provide understanding of how program resources are used to produce outputs and deliver outcomes in the short to long term. The model also



acknowledges the interaction of assumptions and external factors with outputs and outcomes. The elements of the program logic model shown in Figure 1 are defined below (adapted from Taylor-Powell, 2003[1]):

Outputs: the direct actions the Resilient South councils take, for example the activities and events we run, the services we provide and the funds we spend. Output measures include both activities and associated participation.

Outcomes: the desired results of our direct actions on individuals, groups, communities, organisations and the environment in the short-medium and medium-long term. Outcomes in the medium-long term are influenced more by external factors (actions undertaken by others or changes in environmental, social or governance factors). For the ReCAP, the short-medium term outcomes align with the timeframe of the ReCAP's delivery.

Assumptions: the predictions that we must make regarding the actions, participants and the context of the program.

External Factors: the uncontrollable factors in the wider environment surrounding our programs that may interact with and influence outcomes.

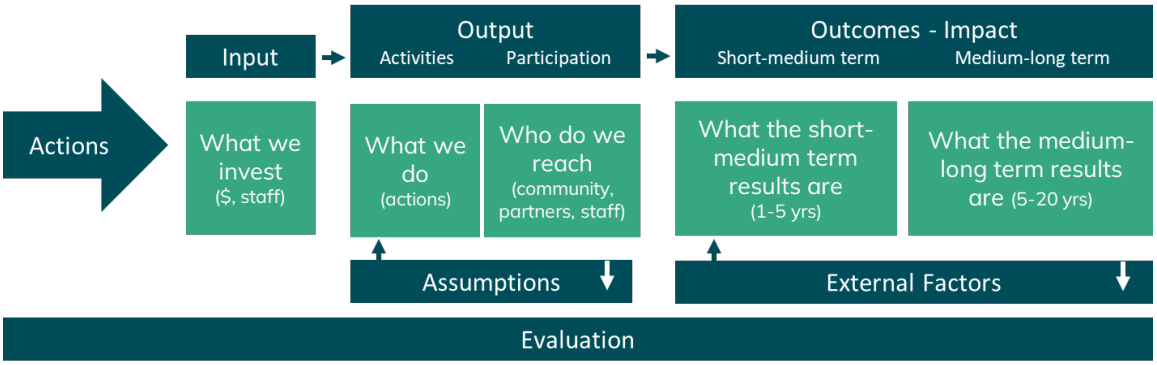


Figure 1 Program logic model

[1] Taylor-Powell, E. (2003) Logic models to enhance program performance, https://images.creativetemplate.net/wp-content/uploads/2015/12/Logic-Model-Template-PDF.pdf

An example of the outputs and outcomes that might be expected for one of the strategies of the ReCAP is show in Figure 2.

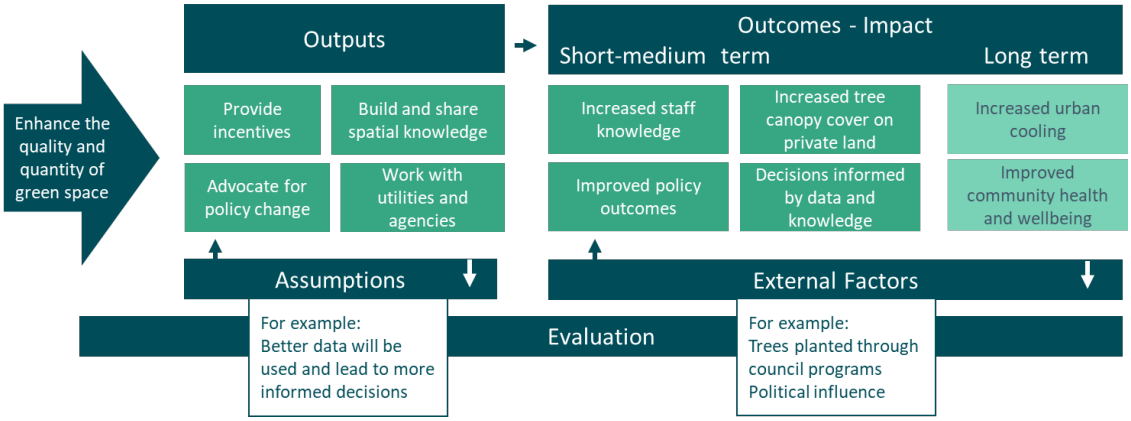


Figure 2 Example logic for theme 1 – grow cooler, greener, biodiverse environments

Establishing a program to monitor impact over the longer term is important to allow the assumptions to be tested. This monitoring and evaluation plan focuses on the short-medium term outcomes that are directly influenced by the ReCAP.

This monitoring and evaluation plan is intended to be read alongside the ReCAP. Please refer to the ReCAP for term definitions and more information about the plan and its goals and actions.



2. Delivering the ReCAP

The tables below describe how we will deliver the ReCAP with indicative timing and likely resource requirements.

2.1 Grow cooler, greener, biodiverse environments

What we want to achieve	How we will work together	2024/5	2025/6	2026/7	2027/8	2028/9	Delivery will need:
Enhance the quantity and quality of public and private green spaces in our region to improve liveability and reduce urban heat	Provide incentives to protect, regenerate and increase greening and biodiversity on private land.						Coordination and information sharing.
	Build and share spatial knowledge and resources to support informed decision-making in relation to urban heat and greening.						Coordination and information sharing.
	Advocate for improvements to legislation, policy and the Planning and Design Code that promote greening, biodiversity, provision of quality green spaces and protection of natural environments.						Submissions to major policy reviews by state and federal governments. Participation in the Local Government Association (LGA) planning improvements project. Participation in the LGA Resilient Housing Community of Practice. Participation in Green Adelaide Technical Advisory Groups. Changes to relevant policy and regulation.

What we want to achieve	How we will work together	2024/5	2025/6	2026/7	2027/8	2028/9	Delivery will need:
	Work with utilities and state agencies to improve streetscape design, planning and management to deliver positive greening and biodiversity outcomes.						Coordination and information sharing. Participation in the SA Power Networks Advisory Group.
	Promote climate-resilient reserves and streetscapes that integrate biodiversity sensitive and water sensitive urban design, and cooling by design approaches, incorporating the latest industry standards and innovative techniques.						Regional Coordinator to develop initiatives that support integration of water sensitive urban design and biodiversity sensitive urban design into council standard planning and design processes.
	Participate in the Future Trees Project to understand the threats to our urban forest and how we can grow an urban forest that will flourish into the future.						New tree taxa trialled in all four councils.
Become a water sensitive region	Work with Water Sensitive SA and other experts to improve integrated water cycle management including water sensitive urban design, flood management, water recycling, and watercourse rehabilitation.						Coordination and information sharing.
	Support the integration of climate resilience in the finalisation and delivery of cross-council stormwater management plans.						Field River and Sturt River Stormwater Management Plans.

What we want to achieve	How we will work together	2024/5	2025/6	2026/7	2027/8	2028/9	Delivery will need:
	Advocate to the State Government for holistic catchment-scale planning that integrates water quality, hydrology, biodiversity and Kaurna natural and cultural values to deliver better outcomes for the marine environment.						Coordination and shared advocacy. Engagement with Kaurna people.
	Support households to become more water sensitive, including increasing indoor and outdoor water use efficiency.						Coordination and information sharing. Exploration of household subsidies and incentives.
Protect and regenerate terrestrial, aquatic and coastal ecosystems	Improve regional biodiversity by surveying, collaborating with Kaurna, connecting and regenerating biodiversity corridors to facilitate the movement of species between councils, including the Sturt River and coastal zone.						Information sharing and consistency across existing council initiatives including: • City of Holdfast Bay baselining and biodiversity assessment projects including the Warriparri Biodiversity Corridor project. • City of Onkaparinga Ecological Linkages Study and Urban Rivers Project. • City of Mitcham Pasadena biodiversity corridor extension. • City of Marion Sturt River Biodiversity Corridor Project and Biodiversity Plan 2024-2029.

What we want to achieve	How we will work together	2024/5	2025/6	2026/7	2027/8	2028/9	Delivery will need:
	Advocate for stronger native vegetation protection and biodiversity laws, especially in urban areas.						Participation in Green Adelaide Technical Working Groups. Participation in local government Biodiversity Officers' Network. Participation in state government development of a Biodiversity Act and review of other relevant legislation and policy. Investigation of local opportunities for protection of native vegetation on private land.
	Integrate ecological conservation into effective bushfire hazard reduction activities, including the use of Aboriginal land management practices.						Information sharing across existing council initiatives including: • Council bushfire preparedness practice. • City of Onkaparinga Bushfire Preparedness Project. • Collaboration with Firesticks Alliance (e.g. Field River). • Collaboration with Resilient Hills and Coasts Bushfire and Biodiversity Project extension.

What we want to achieve	How we will work together	2024/5	2025/6	2026/7	2027/8	2028/9	Delivery will need:
	Prepare a business case for engaging shared specialist staff to explore improve efficiency and consistency of regional biodiversity and urban forest management, including exploring external funding opportunities.						Prepared by Regional Coordinator with input from Management Committee.
	Promote the use of nature-based solutions over engineered approaches where feasible.						Information sharing and coordination across council initiatives, for example: • City of Onkaparinga Urban Rivers Project. • City of Holdfast Bay Gully Masterplans. • Coastal Adaptation Planning. • Collaboration with Water Sensitive SA (WSSA).

What we want to achieve	How we will work together	2024/5	2025/6	2026/7	2027/8	2028/9	Delivery will need:
Seek regional consistency in measurement, monitoring and reporting on green spaces and biodiversity.	Investigate approaches to incorporate natural assets in council financial management systems and decision making.						Information sharing about council initiatives, for example: • City of Onkaparinga's Natural Asset Planner role. • City of Marion and City of Holdfast Bay's Tree Asset Management Plans. • City of Mitcham and City of Marion's water sensitive urban design approach. • Partnership with WSSA.
	Progress the adoption of a standardised biodiversity monitoring protocol that links to state government and publicly accessible data portals.						Regional Coordinator to prepare project scope and seek internal and external funding as required.
	Progress the development of regionally consistent urban forest data standards to facilitate data sharing and reporting.						Regional Coordinator to prepare project scope and seek internal and external funding as required.

2.2 Create climate resilient neighbourhoods

What we want to achieve	How we will work together	2024/5	2025/6	2026/7	2027/8	2028/9	What delivery will need
Educate and empower our community to understand and respond to climate change	Improve community understanding and preparedness for climate hazards by integrating climate change adaptation into community development and social programs.						Information and resource sharing across existing council/state initiatives, for example: • City of Onkaparinga/SAFECOM Community Led Emergency Resilience Project. • State code red/blue activation. • Resilient South Environmental Educators Network. • Participation in Zone Emergency Management Committee.
	Share regionally consistent climate change information and climate hazard data to build community understanding.						Share local and state government climate hazard data on relevant websites. Ensure council data is fed into state hazard data portals.
	Support the Resilient South Environmental Educators Network to identify and deliver community education and engagement.						Coordination and support for events and activities.
	Support schools to integrate climate change into classroom learning through participating in the Climate Ready Schools program.						Support for program, events and activities.

What we want to achieve	How we will work together	2024/5	2025/6	2026/7	2027/8	2028/9	What delivery will need
	Support coordination of youth climate action initiatives across the region.						Supporting role to Green Adelaide. Inclusion of climate change in Green Adelaide Education service agreement.
Promote climate-resilient, low emissions development	Advocate for changes to the Planning and Design Code, 30-year Plan for Greater Adelaide, and the National Construction Code, to promote higher performing low emissions, climate-resilient, nature positive and community-focused development.						Coordination and support.
	Educate council staff, developers, builders, contractors, housing providers and the community to encourage high performing climate-resilient development that exceeds minimum standards, including promoting exemplar projects and approaches.						Promotion of LGA information and training packages. Ask Southern Business Mentoring Program to focus on developers and builders. Participate in the House of Tomorrow Campaign. Prepare a prospectus for Southern Adelaide similar to the Aldinga prospectus. Involvement in LGA Resilient Housing Community of Practice.
	Advocate for state and federal funding to retrofit existing homes and businesses to increase energy efficiency and resilience, and promote						Coordination and support.

What we want to achieve	How we will work together	2024/5	2025/6	2026/7	2027/8	2028/9	What delivery will need
	available opportunities to the community.						
Promote sustainable local food production and enhance regional food security	Participate in the regional Food Systems Network to improve the resilience of our region's food systems.						Coordination and support.
	Promote resources to support the establishment and operation of community gardens and sustainable local food projects, particularly in urban areas.						Coordination and support.

2.3 Transition towards a low carbon region

What we want to achieve	How we will work together	2024/5	2025/6	2026/7	2027/8	2028/9	What delivery will need
Embed best practice emissions reduction in council business	Promote best practice approaches to designing, building and retrofitting low/zero emissions, climate resilient and nature-positive built assets.						Support the development of a project in 2025/6.
	Promote and share outcomes of new technologies and approaches to reducing council emissions.						Information shared by Regional Coordinator. Uptake of new products, technologies and approaches. Develop and share case studies.
	Investigate opportunities to achieve economies of scale and financial benefit through undertaking regional projects to reduce emissions and generate and store renewable energy.						Scope and calculate benefits of regional projects. Information sharing and collaboration.
	Prepare a business case for engaging shared specialist staff to improve the efficiency, performance and consistency of carbon accounting and emissions reduction, including exploring external funding opportunities.						To be prepared by Regional Coordinator with input from Management Committee for funding in 2025/6.
Identify and foster new partnerships to empower	Develop common procurement principles, practices, resources and training to support council staff and suppliers to decarbonise the supply						Build on the LGA and state government procurement project.

What we want to achieve	How we will work together	2024/5	2025/6	2026/7	2027/8	2028/9	What delivery will need
broad-scale carbon reduction	chain and improve transparency of emissions reporting.						Delivery of the Southern Business Mentoring Program.
	Identify regional opportunities for councils to claim carbon credits locally to offset emissions that cannot be avoided.						Respond to the recommendations from the Carbon Offset Opportunities for SA Councils study.
Support our community to reduce their greenhouse gas emissions	Help businesses to lower their emissions and integrate climate risk planning through business sustainability mentoring.						Delivery of the Southern Business Mentoring Program regional business breakfast.
	Promote uptake of household and community renewable energy generation and storage.						Information sharing and promotion.
	Promote the transition to all-electric households.						Information sharing and promotion.
	Identify opportunities for improved links between active transport routes, public transport and strategies/plans across the region.						Investigate potential for cross-council planning with transport planners to identify opportunities, linkages and needs.
	Explore opportunities to participate in and support circular economies.						Trial ASPIRE platform and share learnings (City of Onkaparinga and City of Marion). Information shared by Regional Coordinator.

What we want to achieve	How we will work together	2024/5	2025/6	2026/7	2027/8	2028/9	What delivery will need
	Continue to deliver linked community education programs to encourage reduced resource use and waste.						Support for the Environmental Educators Network. Building on the Waste Educators Network. Collaborating with Green Industries SA and Southern Region Waste Resource Authority.
	Advocate to the State and Federal Government for improved recycling facilities, including for soft plastics and other products that are currently not able to be processed locally.						Coordination.

2.4 Reduce climate risk

What we want to achieve	How we will work together	2024/5	2025/6	2026/7	2027/8	2028/9	What delivery will need
Reduce climate risks to councils	Support integration of climate risk management into council plans, projects, operations and services.						Information shared by Regional Coordinator. Participation in LGA climate risk working group. Updating of council risk registers. Development and implementation of climate risk control plans. Supporting delivery of and participation in Climate Ready Coasts program.
	Support assessment and disclosure of council exposure to climate-related physical, social, legal, financial and transitional risks.						Councils supported to understand, assess and publicly disclose climate risks. Climate risk included in council risk registers.
	Embed climate risk considerations into infrastructure decision-making, via the Resilient Asset Management Program (RAMP).						Delivery of RAMP outcomes. Integration of RAMP into council asset management and long-term financial planning.
	Develop and deliver training and resources to respond to climate risks across council functions, including Elected Members, in partnership with the Local Government Association and other Regional Climate Partnerships.						Participation in LGA climate risk training working group. Promotion and implementation of LGA training. Delivery of Resilient South training sessions.

What we want to achieve	How we will work together	2024/5	2025/6	2026/7	2027/8	2028/9	What delivery will need
Collaborate with regional partners to deliver integrated, forward-looking hazard management and enhance disaster resilience	Ensure climate risks are recognised consistently by councils and emergency services, and integrated into regional hazard management that aims to enhance disaster resilience, in partnership with the Zone Emergency Management Committee.						Consistent definitions of key climate risks across stakeholders. Advocacy for inclusion of climate risk in the Key Hazards and Risks Summary Emergency Management Plan.
	Work towards mitigating the impacts of climate change in the coastal zone through participation in the Adelaide Coastal Councils Network, Climate Ready Coasts program and partnership with state agencies.						Participation in Climate Ready Coasts. Participation in the Adelaide Coastal Councils Network. Delivery of the Coast Snap project. Implementation of coastal adaptation plans / actions.
	Advocate for regionally consistent climate hazard mapping, and promote evidence-based decision-making in relation to hazard management.						Work with State Government on the tree canopy and urban heat mapping project. Support efforts to develop resources that include centralised mapping of climate hazards in our region.
	Support and promote community programs for household and community emergency planning.						Coordination with emergency management agencies and promotion.

3. Monitoring the ReCAP

The table below describes the program logic for the ReCAP and identifies proposed monitoring indicators for outputs and outcomes.

3.1 Grow cooler, greener, biodiverse environments

What we want to achieve	How we will work together	Outputs – activities and participation (annual data collection)	Desired outcomes	Outcome indicators (1-5 years)	Outcome indicators (5-15 years)
Enhance the quantity and quality of public and private green spaces in our region to improve liveability and reduce urban heat	Provide incentives to protect, regenerate and increase greening and biodiversity on private land.	Number and value of incentives provided	Net gain of green cover and biodiversity on private land	Proportion of green cover on private land (target increase from baseline)	Area of urban heat 'hotspots' (target decrease from baseline) Native vegetation cover (public and private land) (target increase from baseline) Impervious area (public and private land) (target decrease from baseline)
	Build and share spatial knowledge and resources to support informed decision-making in relation to urban heat and greening.	Financial investment in knowledge and resources that are used to inform decision making	Urban greening is targeted where it is most needed (ie hotspots)	Area of tree planting or greening (target increase from year 1 to year 5)	
	Advocate for improvements to legislation, policy and the Planning and Design Code that promote greening, biodiversity, provision of quality green spaces and protection of natural environments.	Number of advocacy submissions Participation in regional or state planning processes	Net increase in green space Net increase in native vegetation	Resulting desired changes in policy or legislation	
	Work with utilities and state agencies to improve streetscape design, planning and management to deliver	Number of related engagements with utilities and agencies	No loss of canopy in public realm (streetscapes and public open space)	Proportion of canopy cover in public realm (target increase)	

What we want to achieve	How we will work together	Outputs – activities and participation (annual data collection)	Desired outcomes	Outcome indicators (1-5 years)	Outcome indicators (5-15 years)
	positive greening and biodiversity outcomes.				
	Promote climate-resilient reserves and streetscapes that integrate biodiversity sensitive and water sensitive urban design, and cooling by design approaches, incorporating the latest industry standards and innovative techniques.	Number of council projects that have integrated biodiversity sensitive urban design and water sensitive urban design	Net gain of green cover and biodiversity on council land	Proportion of green cover in public realm (target increase)	
	Participate in the Future Trees Project* to understand the threats to our urban forest and how we can grow an urban forest that will flourish into the future.	Financial or FTE investment in Future Trees Number of new tree taxa trialled	Tree planting selection is informed by the best available information Increased planting survival rates	Street tree planting 1 year survival rates (target increase)	
Become a water sensitive region	Work with Water Sensitive SA and other experts to improve integrated water cycle management including water sensitive urban design, flood management, water recycling, and watercourse rehabilitation.	Amount of recycled water and stormwater captured for reuse Number of council staff participating in Water Sensitive SA events or other technical capacity building opportunities	Improved council staff capacity to integrate climate change considerations in water related projects	Council staff knowledge and capacity for integrated water management (target increase)	Community/ household behaviours relating to sustainable water management (target increase)

What we want to achieve	How we will work together	Outputs – activities and participation (annual data collection)	Desired outcomes	Outcome indicators (1-5 years)	Outcome indicators (5-15 years)
	Support the integration of climate resilience in the finalisation and delivery of cross-council stormwater management plans.	Number of approved stormwater management plans that have integrated climate resilience	All new stormwater management plans incorporate climate resilience	Proportion of stormwater management plans that incorporate climate resilience (target increase)	Catchment scale planning is holistic and supports protection of Kaurna natural and cultural values Number of water sensitive urban design features installed in the region (target increase)
	Advocate to the State Government for holistic catchment-scale planning that integrates water quality, hydrology, biodiversity and Kaurna natural and cultural values.	Number of submissions made to State Government	Consistent approach for holistic catchment-scale planning is mandated and supported by State Government	State government has engaged with councils to inform development of planning guidelines	
	Support households to become more water sensitive, including increasing indoor and outdoor water use efficiency.	Number of water-related community engagement and awareness raising events held or promoted Number of participants in events and activities	Household indoor and outdoor water use efficiency is increased	Community awareness about sustainable household water management (target increase)	
Protect and regenerate terrestrial, aquatic and coastal ecosystems	Improve regional biodiversity by surveying, collaborating with Kaurna, connecting and regenerating biodiversity corridors to facilitate the movement of species between	Number of plants planted Number of different species planted Number of partnerships established with Kaurna and other groups to	Increased diversity of flora and fauna Better connections for species movement	Species diversity of revegetation projects (target increase)	Biodiversity in identified corridors (target increase species diversity and abundance)

What we want to achieve	How we will work together	Outputs – activities and participation (annual data collection)	Desired outcomes	Outcome indicators (1-5 years)	Outcome indicators (5-15 years)
	councils, including the Sturt River and coastal zone.	manage or monitor biodiversity			Regional biodiversity (target net gain in distribution and abundance of species and ecosystems) Application of nature-based solutions (target increase)
	Advocate for stronger native vegetation protection and biodiversity laws, especially in urban areas.	Number of submissions made	Native vegetation and biodiversity are better protected across the region	Damage or clearance of native vegetation (target decrease)	
	Integrate ecological conservation into effective bushfire hazard reduction activities, including the use of Aboriginal land management practices.	Number of cultural fire projects commenced Number of council bushfire hazard management actions that integrate ecological conservation	Bushfire hazard management does not have adverse impacts on regional ecology	Council bushfire management plans include consideration of ecological conservation	
	Prepare a business case for engaging shared specialist staff to explore improve efficiency and consistency of regional biodiversity and urban forest management, including exploring external funding opportunities.	Completed business case	Costs and benefits of additional specialist staff are agreed enabling decision to be made	Shared biodiversity/urban forest staff has been engaged	
	Promote the use of nature-based solutions over engineered approaches where feasible.	Number of events/ trainings provided to staff and community on nature-based solutions	Council staff promote nature-based solutions, particularly in	Number of council projects incorporating nature-based	

What we want to achieve	How we will work together	Outputs – activities and participation (annual data collection)	Desired outcomes	Outcome indicators (1-5 years)	Outcome indicators (5-15 years)
		Number of participants in community and staff training events	coastal and watercourse environments	solutions (target increase)	
Seek regional consistency in measurement, monitoring and reporting on green spaces and biodiversity.	Investigate approaches to incorporate natural assets in council financial management systems and decision making.	Investigations undertaken	Regionally consistent approach to incorporate natural assets in council systems is agreed	Opportunities identified and preferred approach presented for agreement	Natural assets are consistently incorporated in council financial systems to inform decision making Regionally consistent biodiversity and urban forest monitoring is undertaken and accessible to all
	Progress the adoption of a standardised biodiversity monitoring protocol that links to state government and publicly accessible data portals.	Actions to progress standard monitoring	Regional biodiversity monitoring protocol is agreed and applied	Monitoring approach is identified and preferred approach presented for agreement	
	Progress the development of regionally consistent urban forest data standards to facilitate data sharing and reporting.	Actions to progress standard approach	Regional urban forest data standards are developed and applied	Data management approach is identified and preferred approach presented for agreement	

3.2 Create climate resilient neighbourhoods

What we want to achieve	How we will work together	Outputs – activities and participation (annual data collection)	Desired outcomes	Outcome indicators (1-5 years)	Outcome indicators (5-15 years)
Educate and empower our community to understand and respond to climate change	Improve community understanding and preparedness for climate hazards by integrating climate change adaptation into community development and social programs.	Number of events and activities about climate hazards and adaptation Number of participants in events and activities	A more aware and engaged community that is better prepared for the impacts of climate change	Community awareness and knowledge of climate hazards (target increase)	Health impacts of heatwaves, bushfire and flooding (target reduction) Community emergency preparedness (target increase) Diversity of community participating in climate action (target increase)
	Share regionally consistent climate change information and climate hazard data to build community understanding.	Action to share information and data			
	Support the Resilient South Environmental Educators Network to identify and deliver community education and engagement.	Number of events and activities delivered through the Environmental Educators Network Number of participants in events and activities			
	Support schools to integrate climate change into classroom learning through participating in the Climate Ready Schools program.	Number of Climate Ready schools supported Number of teachers trained Number of participants in events and activities		Student awareness and knowledge about climate change (target increase)	

What we want to achieve	How we will work together	Outputs – activities and participation (annual data collection)	Desired outcomes	Outcome indicators (1-5 years)	Outcome indicators (5-15 years)
	Support coordination of youth climate action initiatives across the region.	Number of climate action initiatives supported Number of young people involved in regional climate action initiatives	Young people participate in planning for and delivering regional climate action	Youth voice included in climate action related decision making	
Promote climate-resilient, low emissions development	Advocate for changes to the Planning and Design Code, 30-year Plan for Greater Adelaide, and the National Construction Code, to promote higher performing low emissions, climate-resilient, nature positive and community-focused development.	Number of submissions made	Building codes and the planning system promote low emissions development that is resilient to the future climate	Desired changes to the planning system and building code are introduced	Low emissions, climate resilient development (target 100% of development) Number of homes and businesses retrofitted to be more energy efficient and resilient (target increase) Household energy use and efficiency (target increase)
	Educate council staff, developers, builders, contractors, housing providers and the community to encourage high performing climate-resilient development that exceeds minimum standards, including promoting exemplar projects and approaches.	Number of education and awareness events and activities held Number of participants in events and activities	All development stakeholders understand and promote the benefits of climate resilient development Consumers demand high performing climate-resilient development	Increase in the number of houses built that exceed minimum home energy standards (i.e. above 7 star)	
	Advocate for state and federal funding to retrofit existing homes and businesses to	Number of submissions made	Funding for home and business retrofits is available	Some of the desired changes have been made, or are in	

What we want to achieve	How we will work together	Outputs – activities and participation (annual data collection)	Desired outcomes	Outcome indicators (1-5 years)	Outcome indicators (5-15 years)
	increase energy efficiency and resilience, and promote available opportunities to the community.			discussion for change	
Promote sustainable local food production and enhance regional food security	Participate in the regional Food Systems Network to improve the resilience of our region's food systems.	Number of Food Systems Network events and activities supported Number of participants in events and activities	Increased regional food production Reduced food wastage Increased community knowledge and awareness	Number of people taking action at home to reduce food waste (target increase)	Local food production (diversity and volume) (target increase) Food waste generation (target decrease)
	Promote resources to support the establishment and operation of community gardens and sustainable local food projects, particularly in urban areas.	Number of projects supported in urban areas Number of participants in events and activities	The community is better connected to the source of their food	Community understanding of food systems is increased (as indicated from a community survey)	

3.3 Transition towards a low carbon region

What we want to achieve	How we will work together	Outputs – activities and participation (annual data collection)	Desired outcomes	Outcome indicators (1-5 years)	Outcome indicators (5-15 years)
Embed best practice emissions reduction in council business	Promote best practice approaches to designing, building and retrofitting low/zero emissions, climate resilient and nature-positive built assets.	Examples of approaches applied by councils	Reduced emissions associated with council asset construction, operation and decommission	Building assets' operating emissions (target decrease)	Council operating emissions (target decrease) Asset repair and maintenance costs (as proportion of asset value) (target decrease) Asset condition scores (target maintain or increase)
	Promote and share outcomes of new technologies and approaches to reducing council emissions.	Examples of low emissions technologies and approaches investigated and learnings shared	Councils learn from each other in the application of new technologies and approaches to reduce emissions	Examples of application of new technologies to reduce council emissions	
	Investigate opportunities to achieve economies of scale and financial benefit through undertaking regional projects to reduce emissions and generate and store renewable energy.	Examples of opportunities investigated	Regional emissions reduction and renewable energy generation and storage projects deliver financial benefits to the region	Regional projects initiated	
	Prepare a business case for engaging shared specialist staff to improve the efficiency, performance and consistency of carbon accounting and emissions reduction, including	Completed business case	Costs and benefits of additional specialist staff are agreed enabling decision to be made	Shared carbon accounting staff has been engaged	

What we want to achieve	How we will work together	Outputs – activities and participation (annual data collection)	Desired outcomes	Outcome indicators (1-5 years)	Outcome indicators (5-15 years)
	exploring external funding opportunities.				
Identify and foster new partnerships to empower broad-scale carbon reduction	Develop common procurement principles, practices, resources and training to support council staff and suppliers to decarbonise the supply chain and improve transparency of emissions reporting.	Examples of resources developed and implemented	Council systems and processes maximise their contribution to operational emissions reduction	Scope 3 emissions reduced from baseline	Council operating emissions (target decrease)
	Identify regional opportunities for councils to claim carbon credits locally to offset emissions that cannot be avoided.	Number of opportunities identified Number of opportunities implemented	Local carbon credit opportunities are acquired to offset unavoidable emissions	Regional opportunities for councils to claim carbon credits locally have been implemented	Tonnes of local carbon credits acquired
Support our community to reduce their greenhouse gas emissions	Help businesses to lower their emissions and integrate climate risk planning through business sustainability mentoring.	Investment in sustainability mentoring Number of businesses engaged	Local businesses reduce emissions and increase climate resilience through sustainability planning	Business owners' awareness and knowledge (target increase)	Community emissions (target decrease) Capacity of household and community energy generation and storage (target increase)
	Promote uptake of household and community renewable energy generation and storage.	Number of events and activities supported Number of participants in events and activities	Reduced community emissions	Proportion of households with renewable generation and/or	

What we want to achieve	How we will work together	Outputs – activities and participation (annual data collection)	Desired outcomes	Outcome indicators (1-5 years)	Outcome indicators (5-15 years)
		Number/proportion of renewable energy systems in the region		storage (target increase)	
	Promote the transition to all-electric households.	Number of events and activities supported Number of participants in events and activities	Reduced community emissions	Community emissions (target decrease)	Proportion of households that disconnect from gas supplies
	Identify opportunities for improved links between active transport routes, public transport and strategies/plans across the region.	Number of opportunities identified Number of connections and links implemented	Active and low emissions transport provide an increased proportion of all trips	Number of improved connections and links created (target increase)	Number of public transport trips in region (target increase) Proportion of residents using active transport or public transport to work (target increase)
	Explore opportunities to participate in and support circular economies.	Examples of opportunities identified and progressed	Reduced waste generation and more efficient resource use		Regional waste to landfill (target decrease)
	Continue to deliver linked community education programs to encourage reduced resource use and waste.	Number of events and activities supported Number of participants in events and activities	Reduced community waste to landfill	Community participation in recycling and organic waste (target increase)	Volume of kerbside recycling and green waste collection (target

What we want to achieve	How we will work together	Outputs – activities and participation (annual data collection)	Desired outcomes	Outcome indicators (1-5 years)	Outcome indicators (5-15 years)
					increase as proportion of total waste collected)
	Advocate to the State and Federal Government for improved recycling facilities, including for soft plastics and other products that are currently not able to be processed locally.	Number of submissions made	Increase in recycling facilities for the south Adelaide region		Volume of waste to landfill (target decrease)

3.4 Reduce climate risk

What we want to achieve	How we will work together	Outputs – activities and participation (annual data collection)	Desired outcomes	Outcome indicators (1-5 years)	Outcome indicators (5-15 years)
Reduce climate risks to councils	Support integration of climate risk management into council plans, projects, operations and services.	Number of plans updated to incorporate climate change considerations	All council decisions consider climate risk and identify required risk mitigation and adaptation	Routine inclusion of climate risk analysis in council documents, papers and discussions	Climate risks as indicated through governance risk assessment (target decrease) Asset management (climate resilience) maturity (target increase)
	Support assessment and disclosure of council exposure to climate-related physical, social, legal, financial and transitional risks.	Number of Climate Risk Governance Assessment recommendations implemented	Climate risks to councils are assessed and disclosed	Climate risks within each council are readily accessible to the public	
	Embed climate risk considerations into infrastructure decision-making, via the Resilient Asset Management Program (RAMP).	Number of council staff participating in the RAMP	Council deliver and manage climate-ready council assets and services	Number of asset management policies and plans that identify and manage climate risks (target increase)	
	Develop and deliver training and resources to respond to climate risks across council functions, including Elected Members, in partnership with the Local Government Association and other Regional Climate Partnerships.	Number of resources prepared Number of training events held Number of Elected Members participating in events and activities	Managing climate risks is supported and appropriately resourced by councils	Staff, Elected Member and Executive awareness and knowledge (target increase)	

What we want to achieve	How we will work together	Outputs – activities and participation (annual data collection)	Desired outcomes	Outcome indicators (1-5 years)	Outcome indicators (5-15 years)
Collaborate with regional partners to deliver integrated, forward-looking hazard management and enhance disaster resilience	Ensure climate risks are recognised consistently by councils and emergency services, and integrated into regional hazard management that aims to enhance disaster resilience, in partnership with the Zone Emergency Management Committee.	Actions to integrate climate risk in council and regional hazard management	Emergency and hazard management plans identify and manage the impact of climate change on risks to people and property now and into the future	Long-term climate risk is routinely included in council documents, papers and discussion Shared understanding and terminology used by councils and emergency services	Community emergency preparedness (target increase) Hazard management plans have been prepared considering modelling that incorporates climate impacts
	Work towards mitigating the impacts of climate change in the coastal zone through participation in the Adelaide Coastal Councils Network, Climate Ready Coasts program and partnership with state agencies.	Regular attendance at Adelaide Coastal Councils Network meetings and discussion with state agencies	Ongoing participation in the Adelaide Coastal Councils Network and relationship with relevant agencies	Ongoing participation in the Adelaide Coastal Councils Network and relationship with relevant agencies	
	Advocate for regionally consistent climate hazard mapping, and promote evidence-based decision-making in relation to hazard management.	Number of advocacy submissions made	Decisions are informed by consistent hazard modelling that includes consideration of future hazard	Shared understanding and terminology used by councils and state government across region	
	Support and promote community programs for	Number of community programs delivered	Improved understanding of climate hazards and	Level of community support for climate hazard work and	

What we want to achieve	How we will work together	Outputs – activities and participation (annual data collection)	Desired outcomes	Outcome indicators (1-5 years)	Outcome indicators (5-15 years)
	household and community emergency planning.		preparedness amongst households.	household preparedness (measured by community survey) (target increase)	

4. Evaluating the ReCAP

Evaluation is the periodic assessment of a program to determine its impact and effectiveness in achieving progress toward program goals.

For the ReCAP, evaluation requires assessment of how the actions and strategies undertaken contribute to our vision. Through the program logic, a number of desired outcomes have been identified and these will guide evaluation.

We proposed to undertake evaluation annually, with a major review undertaken at the end of the ReCAP (2029, timed with the review of the Resilient South Sector Agreement).

The evaluation questions identified in this section have been adapted from the Monitoring, Evaluation, Reporting & Improvement Framework for Climate Change Adaptation in Victoria (DELP, 2018).

An evaluation of the ReCAP will also be required. We propose that this will commence as part of the mid-plan evaluation at which point details on the process for this evaluation will be developed.

4.1 Annual monitoring and reporting

The purpose of annual monitoring is to determine if the ReCAP is being implemented as planned, if outputs have been delivered and to provide information to support reporting and communication with stakeholders including the community, project partners and other stakeholders.

The following questions should be included in annual monitoring:

- Have actions been implemented as planned? If so, which ones?
- Are there any other actions that have been implemented?
- What lessons have been learned?
- Have any other (non-expected) beneficial outcomes occurred?

4.2 End of ReCAP evaluation (Year 5)

The purpose of evaluation at the end of the ReCAP is to assess the success of the plan in progressing our regional objectives. By this point, monitoring of a number of short-term outcomes should be complete and available to inform the evaluation. The evaluation will provide information to support reporting and communication with stakeholders including the community, project partners and other stakeholders.

The following questions should be included in the end of plan evaluation:

- How effectively has the ReCAP been implemented?
- How have the actions been progressed?
- Have any other climate change adaptation or mitigation actions been implemented?



- Are there any emerging issues that are not addressed?
- Who would be involved in the evaluation?
- Is there any evidence of progress toward desired outcomes?
- Have there been any adverse or unintended outcomes?
- Has there been an increase in the amount of funding for implementation? (consider both council and external funding sources)
- Have new climate projections or hazard mapping been released and would these influence the priorities identified in 2024?
- Have circumstances changed, or new opportunities arisen, that would change the priorities identified in 2024?
- What are the implications for the next five-year Action Plan?



12.2 Cove Sports Netball and Lower Oval	
Report Reference	GC240227R12.2
Originating Officer	Manager City Activation – Charmaine Hughes
Corporate Manager	N/A
General Manager	General Manager City Development – Tony Lines

REPORT OBJECTIVE

To brief Council on the recommended course of action to remediate the existing six netball courts at the Cove Netball Complex.

REPORT HISTORY

Report Reference	Report Title
EMF200421R06	Cove Sports and Community Club - Redevelopment Options
GC201124R11	Cove Sports and Community Club - Community Consultation Feedback and Feasibility Options
GC210127R11	Cove Sports and Community Club - Community Consultation Feedback and Feasibility Options
EMF210629R04	Cove Sports and Community Club - Feasibility Options
GC210914F18.1	Cove Sports and Community Club - Feasibility Study and Business Case
GC220412R11.1	Cove Sports and Community Club - Stage 1 Community Consultation
FRAC220517R6.4	Cove Sports and Community Club - Stage 1 Prudential Report
GC220614R11.1	Cove Sports and Community Club - Stage 1 Prudential Report
EMF221122R02	Cove Sports and Community Club - Stage 1 Project update
GC221213F10.2	Cove Sports Stage 1 - Scope Options

EXECUTIVE SUMMARY

Council is currently finalising construction of an upgraded Cove Netball Complex that includes a new netball club building, two new compliant netball courts and sports court lighting within an overall project cost of $7.220m.

Following an on-site meeting between Club representatives and Councillors in late 2023, the netball clubs contacted Ward Councillors to raise concerns regarding issues with the existing six netball courts at the facility. The clubs raised concerns over the quality and safety of the courts due to cracking appearing in courts 1 - 4 and sporadic “mushrooming” on courts 5 - 6.

Subsequently, staff have investigated the courts and are recommending a combination of immediate court repairs to courts 1 - 4 at a cost of approximately $7,500 (to be paid by the clubs under their licence responsibilities), and an allocation of funding in future capital works programs (in 2026/27) to re-surface courts 1 - 4 and rebuild courts 5 - 6. The timing of the larger resurfacing and rebuild of courts can be altered to bring forward if required, or push back, pending annual monitoring and inspections of the courts condition.

This approach would enable the remaining $879,054 Latent Conditions Contingency to be returned to the central Council budget for reallocation, and larger court works to be undertaken post project within annual capital works programs.

RECOMMENDATION

That Council:

1. **Notes Council staff will be engaging a contractor to complete immediate repairs to minor cracks on courts 1 - 4 prior to end March 2024 at an approximate cost of $7,500; and that the two Cove Netball Clubs will be reimbursing Council for the cost to complete repairs to courts 1 - 4 as per their licence agreement responsibilities for Club courts with exclusive access.**
2. **Supports an allocation within the 2026/27 minor capital works program for the re-surfacing of courts 1 - 4, noting that annual monitoring of the courts will be undertaken and if the condition of the courts is deemed to be fair to good then Council can delay the re-surfacing works.**
3. **Supports an allocation within the 2026/27 minor capital works program for the rebuilding of courts 5 - 6, noting that annual monitoring and repairs to the courts will be undertaken (as needed) and if the condition of the courts is deemed to be fair to good then Council can delay the rebuild.**
4. **Notes that the unused Latent Conditions Contingency budget of $879,054 for Cove Netball and Lower Oval will be released from the project and returned to council funds and be available for future project prioritisation.**

DISCUSSION

Background

The Cove Sports and Community Club is in the Southern area of Marion on Oval Road Hallett Cove. The Club is currently home to approximately 900 playing members from four affiliated sports clubs including Cove Netball Club and Hallett Cove Netball Club with 360 playing members associated with these two netball clubs.

The Cove Sports Netball and Lower Oval project scope includes a new netball club building, two new compliant netball courts and lighting. The netball club building is under construction and will accommodate the following facilities:

- Canteen with external access and undercover areas.
- Meeting room.
- Storage areas.
- Two change rooms with changing cubicles.
- Male, female and accessible toilet facilities.

The two new netball courts that are under construction will complement the six courts currently at the facility. The estimated project completion date is late May 2024, with handover to the clubs likely early June 2024.

Following a site visit to the Cove Netball Complex by Councillors, representatives from the two Netball Clubs raised concerns with the condition and safety of the existing courts. Stemming from this discussion, Council staff were asked to investigate the Clubs concerns and outline any required steps to address any identified issues.

Several site visits have been made by staff and contractors to inspect the courts.

Courts 1 – 4

- These courts were resurfaced approximately six years ago.
- Staff have investigated past reports discussing the re-surfacing and have been unable to find any evidence of a geotech survey being undertaken for the courts resurfacing in 2016/17, however there are a couple of relevant extracts from a report tabled at the General Council meeting held 24 May 2016 (GC240516R) discussing the courts condition which are as follows:
    - *The useful life of the renewed court base is estimated between 25-30 years. Though as with all playing surfaces there will be a need to repair and maintain the surface.*
    - *Cove Sports & Community Club and subsequently the Cove Netball Club will take full responsibility for all project cost overruns and all future costs in relation to the operation, maintenance and repair of the courts, fencing and lights.*
- In relation to the current court surface, overall, it remains flat and solid, however cracking has appeared across the court surface.
- The vast majority of cracks can be considered minor and relatively easily repairable by applying either a hot mat to the bitumen to push down, flatten and seal the surface, or cut slim grooves in wider cracks to remove lifted debris and replace with new hot mix.
- Quotes have been sourced to undertake these works for $7,500.
- The two Netball Clubs have acknowledged that they have responsibility under their licence agreement with Council for repairs and maintenance of the courts. As such, the Club has agreed to cover the cost of immediate repairs to courts 1 - 4.
- Council staff are currently locking in a contractor to complete the repair works to support the clubs, noting the Clubs will reimburse Council.
- It is foreseeable that with regular monitoring and maintenance of these courts they could continue to safely be used for another 3 – 5+ years.
- It is recommended that Council plan to allocate funding within the annual capital works program to re-surface the courts in 2026/27.
    - The courts should be monitored annually and if the condition of the courts is deemed fair to good, then the funding allocation can be pushed back into future years until such time the condition is deemed to be closer to the end of the courts' life and needing the re-surfacing works.
- Whilst re-surfacing is more cost-effective than undertaking a rebuild, it would be dependent on having a Geotech survey completed for the courts area to check the sub-base.
- It should be noted that the Club noted cracking of the courts previously and had been advised of their obligation to repair the courts under the club's licence agreement. There are no signs that the Clubs have undertaken any repairs to the courts since the re-surfacing was undertaken six years ago.

Courts 5 – 6

- These courts were built in 2019 and as such the surface is generally in good condition, however over the last 18 - 24 months the courts have suffered from "mushrooming", which occurs when the sub-surface conditions allow for mushrooms to grow and push through and break the bitumen surface creating a mounded hazard. The mushroom areas can be quickly fixed by a contractor at a relatively low cost ($250 - $500/event) however this does cause some short-term interruption to the courts, and a scarring from the repaired area (approximately 20cm circumference). Over the last 18 - 24 months approximately 12 mushrooming events have occurred.
- Mushrooming is sporadic and difficult to predict the frequency. As such, it is recommended that Clubs and Council staff monitor the courts and continue to repair any mushrooming event when it occurs under Council's maintenance budget.
- Given the unpredictable nature of the mushrooming courts 5 - 6 may require a complete rebuild if there are more frequent and larger scale outbreaks, as the only way to stop the activity it is to completely replace the sub-surface materials that were potentially contaminated when originally laid.
- It is recommended that Council plan to allocate funding within the annual capital works program to rebuild the courts in 2026/27.

    - The courts should be monitored annually and if the condition of the courts is deemed fair to good, then the funding allocation can be pushed back into future years until such time the condition is heading towards being untenable requiring the courts to be rebuilt.
- It should be noted that when courts 5-6 were built they were laid over an SA Water encumbrance. Council was granted approval to do so, and the encumbrance deemed an encroachment.
- When the courts are rebuilt in the future it would be advisable to consider how the courts can be rebuilt away from the encroachment.

Other considerations:

- The main winter netball season starts in early-April, so any resurfacing or rebuilding of courts as a variation to the current Netball Sports Complex project (potentially 2-3 months' work) will impact the clubs netball season, with no time to accommodate any temporary solutions. As such, it would be suggested that any works be scheduled in the summer months when the interruption will be minimal and the timing of works is optimal for bitumen works.
- When the courts are resurfaced or rebuilt the existing club shelters can be adjusted slightly to ensure compliant run-off across all the courts, and the courts re-lined as required.
- Should the recommended approach be taken for courts 1 – 6 the remaining Latent Conditions Contingency of $879,054 for the Cove Sports Netball and Lower Oval project can be released from the project and returned to council funds and available for future project prioritisation. Any future allocation of large works to re-surface or rebuild the courts would be completed post project and from the annual minor capital works program budget.
- The City Property team will be presenting a report to Council in April 2024 on the Tennis and Netball Plan which will include a section outlining options for Council to develop a tennis and netball courts maintenance program which would effectively bring repairs and renewal of Council tennis and netball courts under Council's responsibility.

ATTACHMENTS

1. Attachment 1 - Cove - Proposed Netball Site Plan [**12.2.1** - 1 page]



Proposed Eastern Site Plan

SCALE 1:500

LEGEND

Code	Description
FE.03	SPORTS FIELD FENCING
FE.04	SPORTS FIELD GOAL POST NETTING
FE.05	REINSTATE EXISTING FENCE ON NEW RETAINING WALL - REFER CIVIL ENGINEERING. WHERE SECTION OF EXISTING FENCE IS DAMAGED, SUPPLY & INSTALL MATCHING PANELS & POSTS
SI.02	PROPRIETARY PROFILED METAL CLAD SHED
SI.03	NETBALL SHELTER - 4m
SI.04	NETBALL SHELTER - 2m
SI.05	SWING BOOM GATE
ST.08	IN-SITU CONCRETE HARDSTAND - REFER ENGINEER'S DRAWINGS

12.3 Youth Collective Committee Annual Report February 2024	
Report Reference	GC240227R12.3
Corporate Manager	Manager Community Connections - Merran Fyfe
General Manager	General Manager City Services - Ben Keen

REPORT OBJECTIVE

To provide Council with an annual update on the Youth Collective Committee's (YCC) operations and achievements for 2023, to evidence the impact of the 0.6FTE resourcing on 2023-24 outcomes and to seek endorsement to resource the YCC at 0.6FTE ongoing.

REPORT HISTORY

Report Reference	Report Title
GC230411R11.1	Youth Collective Committee Annual Report April 2023

EXECUTIVE SUMMARY

The YCC consists of young people who reside in the City of Marion, aged 12 – 25 years, working towards the goals set by the YCC and underpinned by the:

- City of Marion Youth Engagement and Consultation Report 2019-2023.
- City of Marion Safe Space Project Report 2022-2026.
- Responses received throughout consultations for the 4 Year Business Plan Youth Submission.
- YCC Consultation Findings 2023.

Since its inception, staff have reported annually on the activities and actions of the YCC and at the 11 April 2023 General Council meeting (GC230411R11.1) it was resolved that Council:

1. *Notes the City of Marion Youth Collective Committee Annual Report March 2023, included as Attachment 1.*

2. *Endorses the Youth Collective Committee to operate on an ongoing basis.*

.

3. *Endorses a 0.4 FTE coordinator for the Youth Collective Committee at a cost of $43,045.48 per annum (includes all on costs).*

4. *Endorses an additional 0.2 FTE coordinator for the Youth Collective Committee at a cost of $21,522.74 per annum (includes all on costs) for one year (01/07/2023 – 30/06/2024)*

5. *Requests a report brought back to council in February 2024 on what additional extra events have been delivered for young people with an outline of how each project has been funded and resources allocated.*

This report summarises the 2023 activities and operations as part of the annual YCC reporting provided to Council, with more comprehensive details available in the City of Marion Youth Collective Committee Annual Report February 2024 (Attachment 1).

Since 1 July 2023, as a result of Council endorsing an additional 0.2FTE resourcing allocation to the YCC Officer role for a 12-month period, there has been an increase in youth activities and initiatives planned for and delivered so far for the 2023-24 financial year, ensuring the resource allocation meets expected outcomes regarding increased engagement with our CoM youth demographic.

As City of Marion does not directly run a Youth Services model (e.g., youth programming officers relevant to our population base, Youth Centres, etc), the YCC is a key initiative that provides both City of Marion and the community with relevant, evidence based and meaningful outcomes for approximately 14,000 young people aged 12-25 years living in City of Marion, representing approximately 14.5% of City of Marion's population.

Determining a suitable, sustainable, and ongoing resourcing allocation for this program, noting it has now been running for approximately 4 years, is important for the continued success of the YCC.

RECOMMENDATION

That Council:

1. **Notes the City of Marion Youth Collective Committee Annual Report February 2024, included as Attachment 1.**

2. **Endorses funding for an ongoing 0.6FTE coordinator from 1 July 2024 onwards for the Youth Collective Committee at a cost of $62,949 per annum (including all on costs).**

3. **Requests an annual report of the Youth Collective Committee to be presented to Council in March each year.**

BACKGROUND

The YCC is an ongoing program and coordinated by an ongoing 0.4 FTE (YCC Officer). From 1 July 2023 – 30 June 2024 a total of 0.6FTE was allocated to the YCC Officer role to support the increased demand for this program and ensure quality outcomes are consistently being achieved for young people in our community and those who actively participate on the committee.

This has built on the opportunities relevant to young people in the City of Marion that have existed under the previously lower resourced YCC model from January 2020 to June 2023. The current level of 0.6 FTE resourcing has enhanced the committee's effectiveness and demonstrated the positive impact of YCC.

YCC Structure and Purpose

The YCC committee members are appointed for a one-year term with the option to continue for a second term. The 2024 YCC consists of 14 young people who, this year, all reside in the City of Marion. The prospective YCC members are selected in consultation with the YCC Officer, Projects & Partnerships Team Leader and the YCC Elected Member liaison and includes interviews conducted to finalise committee members.

When the YCC commenced it was created with a small resourcing allocation however no dedicated budget for activities or initiatives. As has occurred since its creation in January 2020, the YCC operations are funded through the Projects and Partnerships team recurrent budget and the contribution to the YCC varies as to planned activities and events throughout the year.

Importantly, the YCC utilises a youth led structure, enabling the individuals and the group to create the vision and goals for their specific committee term. This is an asset-based community development approach combined with a collective impact approach. It focusses on creating a supported and safe environment for youth to voice and implement ideas, develop skills, and gain leadership experience. YCC supports young people in the City of Marion to become representatives and contributors to their community, and to connect with each other through various initiatives that support genuine long-term connection and growth.

YCC Vision *"We aim to work with teams and departments across the Council on issues, topics and concerns that are important to our young people. Our vision is to work on issues such as safety and security, mental health, the environment, arts and music, education, and technology relevant to young people in our Council area. We also work to provide a unique perspective on Council issues, whilst also gaining important skills, learning about local government and youth specific issues."*

YCC Activities

A full report on 2023 activities and operations is included in the City of Marion YCC Annual Report February 2024 (Attachment 1).

Snapshot of YCC in 2023

- Represented the City of Marion at 19 events, summits, consultations, roundtable discussions and served on additional committees broadening the impact of what the YCC could achieve.
- 13 members of the committee were provided with upskill opportunities, meaningful ways to contribute towards their community and mentorship to develop them in their skills and beyond.
- Worked on six action projects to meet the need of a diverse range of young people. These included:
    - Youth Art Exhibition
    - Get Stoked, BMX activation for at risk young people
    - Skate Daze
    - White Cane Safety Day Pancakes in the Dark and audio described movie screening
    - Multicultural Youth Networking Event
    - Pop up activation at the Marion Celebrates Event
- Delivered a major event – The Marion Battle of the Bands that engaged over 700 young people and provided meaningful opportunities for young artists and stallholders.
- Received the 7 News SA Young Achievers Connecting Communities award for their exceptional work.

Snapshot of 2024 to date

The 2024 cohort of the YCC had their first meeting on 25 January 2024. The 2024 YCC consists of 14 enthusiastic, committed and engaged young people and governs utilising a youth led model. Subsequently they, as a group, will decide on the YCC projects and priorities as is best practice. The planning day has been identified as a need and will be held on Saturday 24 February 2024 with the Committee remaining flexible and open to opportunities. Potential projects and initiatives for 2024 that have been identified so far include:

- Youth Environment Initiative
- Youth Vaping Crisis response project
- Major Event with Cross Council Collaboration
- Multicultural Engagement Project
- Disability Inclusion Musical Project
- Life Skills Workshop

<u>YCC Program Growth during 0.6FTE resource allocation (1 July 2023 to 30 June 2024)</u>

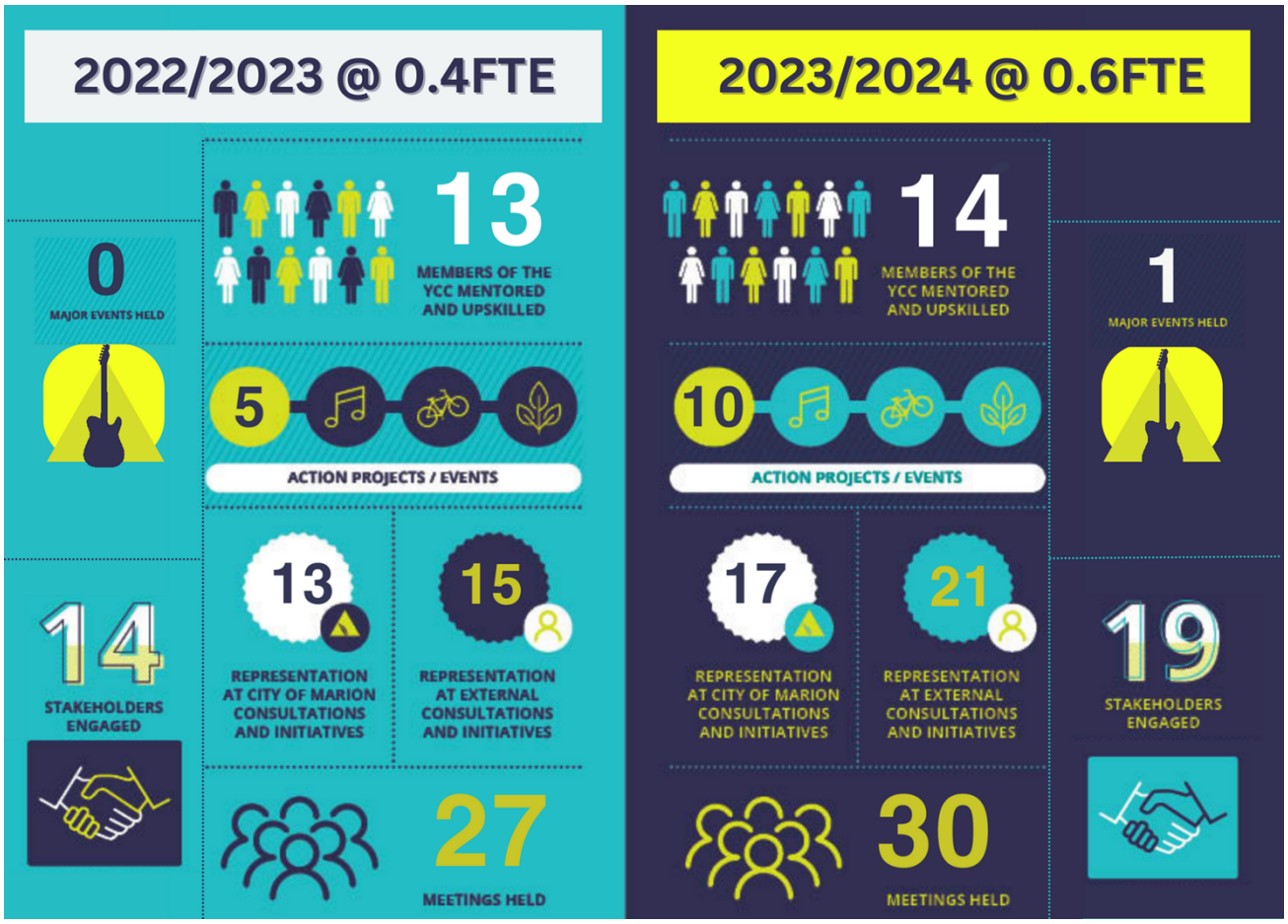
The 0.6FTE resourcing has allowed for a more robust and comprehensive approach to fulfilling the objectives of the YCC. As part of the resolution on 11 April 2023 (GC230411R11.1), Council specifically requested that details pertaining to the extra activities, initiatives and outcomes that have been made possible as a result of the increase in FTE (from 0.4 to 0.6 for 12 months) be provided, including how the projects were funded and details of resource allocation.

These have been provided as:

- Summary Infographic - Actions and Initiatives 2022-23 and 2023-24 Comparison Summary (Image 1)
- Detailed information - Actions and Initiatives 2022-23 to 2023-24 Comparison Table (Attachment 2).

The data represented in Image 1 and Attachment 2 for 2022-23 are actions and initiatives that were delivered, and the data for 2023-24 is of actual delivered actions and initiatives between July 2023 to January 2024, and those planned for and/or expected to be delivered February to June 2024.

Image 1 – Actions and Initiatives 2022-23 to 2023-24 Comparison Summary



The following information is provided for Council to summarise the impact of the 0.6FTE resource on the YCC outcomes in relation to specific areas of focus. Where there are areas of growth in actions and initiatives, these were made possible by the additional resource allocation, on top of substantial growth of the YCC Volunteers hours provided by YCC members.

Capacity for Mentorship and Guidance:

Improved mentoring and guidance for committee members has been achieved. The YCC Officer allocated more time and attention in 2023-24 to empowering and nurturing the leadership qualities of individual members. This has resulted in a more comprehensive development program for 2023-24, aiding in the personal and professional growth of young participants and for the first-time individual members were supported to take the lead on actions.

Engagement and Representation:

The committee's ability to actively represent youth voices on council matters increased in 2023-24, with representations increasing from 28 to 38, and stakeholders engaged increasing from 14 to 19.

Members had more resources and support to advocate for policies directly affecting young individuals, with the YCC Officer having more time to research and commit to these opportunities, such as Amanda Rishworth's Youth Roundtable consultation, or the Community Changemaker's summit, mentoring young people through the experience and provide logistical support re: transport, communication etc. This led to increased participation in discussions, consultations, and forums, ensuring that diverse viewpoints were articulated and considered.

The YCC is not a group designed to be without Council staff support. There is a best practice expectation of mentorship or facilitation when young people, as young as 12 years, are representing the City of Marion (as City of Marion volunteers) at internal or external events, consultations and/or summits. It remains an organisational responsibility and requirement to ensure oversight, care, support, and supervision is provided by qualified staff.

Project Implementation and Action Plans:

The YCC saw a notable improvement in its capacity to implement solutions and work on initiatives addressing youth-centric needs in the City of Marion. The 0.6FTE resourcing model allowed for more comprehensive planning support, organising events, workshops, and collaborating with stakeholders. This resulted in a greater impact on the lives of young people within the community and is shown in the growth of action projects / events doubling from 5 to 10, additional to the major youth event within the City of Marion.

Additionally, the 0.6TE resource model supports:

1. **Optimised Committee Functioning**: The YCC Officer is a pivotal role in optimising the functioning of the YCC. In 2023-24 the committee functioned more efficiently, allowing for better coordination, execution, and management of tasks and responsibilities.

2. **Quality of Engagement and Representation**: In 2023-24 the committee dedicated an increase in time and effort to engage with various stakeholders, ensuring that youth perspectives were actively considered in decision-making processes. This enhanced representation positively impacted the relevance and effectiveness of policies and programs.

3. **Long-Term Sustainability**: With the YCC as an ongoing program, establishing a stable resource level is important and this has been tested at various FTE levels since the YCC inception in 2020. In April 2023 Council supported a 0.6FTE model for 12 months (duration of 2023-24 financial year) and to date this resource allocation enabled improved planning for long-term management and sustainable growth of the YCC. This resource allocation enables the committee to plan strategically, develop initiatives, and set the stage for continued impactful contributions to the community.

It is recommended that 0.6FTE is the required resourcing level for the foreseeable future of City of Marion's YCC.

CITY OF MARION

YOUTH COLLECTIVE COMMITTEE

ANNUAL REPORT

FEBRUARY 2024



YOUTH COLLECTIVE COMMITTEE

CITY OF MARION

CONTENTS

BACKGROUND	02
YCC VISION	02
FROM THE CHAIR	03
FOCUS AREAS	04
RECOGNITION	05
ENGAGEMENT & REPRESENTATION	05
UPSKILLING	06
MENTORSHIP	07
ACTION	
▶ YOUTH WEEK ART GALLERY EXHIBITION	08
▶ MARION CELEBRATES	08
▶ GET STOKED	09
▶ SKATE DAZE	09
▶ WHITE CANE SAFETY DAY	10
▶ MULTICULTURAL YOUTH NETWORK	10
▶ BATTLE OF THE BANDS	11
2024 YOUTH COLLECTIVE COMMITTEE	12
HIGHLIGHTS	13

BACKGROUND

In 2019 the City of Marion engaged in a city-wide consultation to inform our 2019-2023 Youth Engagement and Consultation report. One of the key findings was that young people wanted to be involved in issues that affect them and have a voice in Council.

Initiating a Youth Collective Committee (YCC) was proposed to Council in November of 2019. The YCC is an ongoing program supported by an ongoing 0.4FTE, with 0.6FTE during 2023/24.

The YCC has been running since July 2020, and there have been three cohorts during this time. The committee members are appointed for a one-year term following an application process. The YCC then decide on their own structure, vision, and goals for their term to be truly youth led.

The YCC is implemented using an asset-based community development approach and a collective impact approach. An asset-based approach focuses on what is successful in the community, where passion already lies and building on it. A collective impact approach is a collaboration framework that engages across sectors and groups who share a common interest to address a social issue within a community.

1. **A common social agenda**.
2. **A shared measurement framework** .
3. **A shared plan of action for mutually reinforcing activities**.
4. **Open communication fostering genuine collaboration**.
5. **A backbone organisation with the skills and resources to keep everyone on track.**

YCC VISION

“We aim to work with teams and departments across the Council on issues, topics and concerns that are important to our young people. Our vision is to work on issues such as safety and security, mental health, the environment, arts and music, education and technology relevant to young people in our local Council area. We also work to provide a unique perspective on Council issues, whilst also gaining important skills, learning about local government and youth specific issues.”

FROM THE CHAIR



ZANE LEBLOND

CHAIRPERSON 2023

It is demonstrably confusing how quick the passage of time really is. Only yesterday our awkward group of young people had just met each other for the first time. Unsure of what 2023 planned to bring. Only to be joking, talking, and hanging out on the Glenelg Ferris Wheel just a few weeks ago, reflecting on the numerous achievements, events, and stories this year gifted.

This year was a big one. One of the advantages of this year's diverse and larger group was reflected in our projects. Antony Abbracciavento, Vibe Officer launched Pancakes in the Dark. This event brought a unique twist to informing the community on the impact of visual impairment, through an innovative mix of blindfolded pancake eating and Shrek. Lachlan van DykE, Project Officer, used his years of experience to launch Get Stoked, a BMXing event providing free bikes and support for the disadvantaged within the community. Jessica Williams, Liaison Officer launched a Multicultural Youth Networking Dinner. Successfully not only supporting development of social connection but identifying key areas of focus for Council in targeting community loneliness. There are so many other things we achieved and it is all due to the collective effort of each and every amazing member of this committee who dedicated their time and shared their skills to do something incredible.

Overall, the quarter saw our collective sweat, effort, but joy release with the return of the Battle of the Bands. Following the previous successful event in 2021, a decision was made to return the event to Marion, making it bigger and better for young people. The event targeted young people both in school, and the community with musical talent, and provided them a professional experience to showcase their talents to the public, gain key commercial relationships, and have a shot at the big prize. A paid Island Recording Studios Song release, with free promotion attached.

Only the best for Marion young people.

Like other members, our final meeting, and subsequent Christmas Secret Santa ,was a moment of tears, especially for long term members such as I and others who have chosen to retire. Despite our differences, we have all found YCC to have been an incredibly life changing commitment, providing each of us a guiding star into our adulthood.

Returning members of season 3 are now showing their newfound confidence, ambition, and drive
for 2024. I firmly believe these members will showcase an incredible prowess to continuing the mission for young people in Marion. I, and I hope others, look forward to watching this spectacular journey.

I am proud to endorse this report.

Happy reading.

FOCUS AREAS

The focus areas for the Youth Collective Committee have been determined following community consultation in the 2022 Voice It! Youth Consultation

- MENTAL HEALTH
- ENVIRONMENT
- ARTS/MUSIC
- EDUCATION/TECHNOLOGY
- INCLUSION
- YOUTH SPECIFIC EVENTS (SOCIAL CONNECTION)



RECOGNITION

The YCC has received broad scale recognition for their achievements both as a collective and individually. In June, Antony won the Lions Children of Courage Special Award, and Jessica was nominated for the Governor's Multicultural Award. Three members of the YCC have been nominated for the Young Citizen of the year 2024.

Following the success of the committee's achievements, the Marion YCC model of engagement has garnished a great reputation within the youth sector. The model has retained engagement consistently while other Council youth committees have struggled, especially during Covid. The model has been praised and several Councils has reached out looking to replicate our model. Marion is considered a leader in the field.

7 NEWS SA YOUNG ACHIEVERS CONNECTING COMMUNITIES AWARD

On Friday 5 May, the City of Marion YCC won the prestigious Spirit Super Connecting Communities Award at the 2023 7NEWS Young Achiever Awards. The YCC were nominated in two categories for achievements such as the Safe Space Report, the Voice It! Campaign, the many youth events and partnerships, but primarily the way they function as a youth-led, organised collective.

All members, old or new, have contributed towards the success of the committee and its achievements since July 2020. It was amazing to see them acknowledged in this way. The YCC won a free mentoring package valued at $2500 with Collective Impact. Following their win, the YCC were invited to speak about their unique model and subsequent achievements on live radio (Nova) and the Inspirational Australians Podcast. Within the Local Government Youth Sector several Councils have reached out wanting to replicate our model within their Council.

ENGAGEMENT & REPRESENTATION

ACTIVELY REPRESENTING YOUTH VOICES IN COUNCIL MATTERS

The primary role of the YCC involves ensuring that the perspectives and concerns of young individuals are heard and considered within the Council's decision-making processes. This includes actively engaging in discussions, providing feedback, and advocating for policies that directly impact the youth demographic.

The committee members act as ambassadors, representing diverse viewpoints and issues affecting young people in the City of Marion. They participate in meetings, consultations, and forums, articulating the needs and aspirations of their peers to ensure their voices are included and valued in Council deliberations.

During 2023 members of the committee represented the City of Marion at many summits, consultations, roundtable discussions and served on additional committees broadening the impact of what the YCC can achieve.

- Make it 16 Launch
- Commissioner for Children and Young People - HUB Magazine
- Commissioner for Children and Young People Period Poverty Summit
- Youth Parliament
- YP & Me Youth Conference
- Marion Youth Vigil
- SA State Student Representative Council (SRC)
- Nat Cooke's Ministers Advisory Committee
- Amanda Rishworth Southern Youth Roundtable
- The State Planning Commission's Greater Adelaide Regional Plan Consultation
- The Marion 100
- United Nations Youth South Australia Sate Conference
- Department for Human Services Youth Action Plan Consultation
- Local Government Changemakers
- Internal CoM Consultations

UPSKILLING

The YCC prioritizes the development of skills and capabilities among its members through various initiatives. Workshops, training sessions, and skill-building exercises are organized to enhance leadership, communication, project management, and critical thinking skills. These opportunities not only empower the committee members to become effective advocates but also equip them with the necessary tools to navigate complex challenges.

By investing in their growth and development, the YCC fosters a generation of proactive and skilled young leaders capable of contributing meaningfully to their community. The YCC were upskilled by UN Youth in Facilitation Skills, they were given the tools to understand the purpose behind running an event and how to ensure data directed best practice events were run. They were upskilled in event management, communication skills and given tangible opportunities to practice these skills throughout the year. Several members were elected to office positions, taking on board additional responsibilities and were mentored in being able to successfully fill that role.

COMMUNITY CHANGEMAKERS SUMMIT

Several YCC members were on the youth steering group for the Community Changemakers Summit.

The Community Changemakers Summit focused on:

- **Empowering young people with tools and skills to lead change as active citizens.**
- **Supporting young people to actively engage with local government to have their voices heard.**
- **Supporting young people to learn more about the opportunities their local government can offer them.**
- **Understanding one's own power in the democratic process and community.**
- **Encouraging young people to learn more about voting, the role of Elected Members and the power of collective change.**

COMMUNICATION SKILLS

Instagram remains our primary method of engagement directly with young people. This year we saw significant increase in engagement and follower numbers and is to be largely credited for the success of applications and attendance. The YCC Instagram is primarily run by the young volunteers themselves. This is a unique model compared to other Councils. The YCC Instagram now has 1175 followers. The YCC also released 9 editions of M.Y news, a youth e-newsletter that updated the community on opportunities and shared successes.

Make sure to give us a like on Instagram **@Marionycc**



MENTORSHIP

The YCC Officer plays a pivotal role in guiding and facilitating the activities of the Youth Collective Committee. Acting as a mentor, supporter and facilitator, the officer assists in aligning the committee's objectives with the City of Marion's goals. The officer provides essential support by offering insights, resources, and guidance to empower the committee members. The Officer helps nurture leadership qualities, fosters teamwork, and encourages innovative thinking among the youth committee, thereby contributing to their personal and professional development. In order to have an accurate representation of the diversity of young people within Council on our committee, that comes with a diversity of challenges and one on one mentoring is an important part of ensuring the development of the individuals and the delivery of action.

We have been able to do this and it has allowed for the development of members that has resulted in:

- **The support for young people to create their businesses.**
- **Gaining employment opportunities.**
- **Allow for equal access participation and meaningful engagement.**





ACTION

ACTION

The YCC doesn't merely discuss issues but actively implements solutions and initiatives addressing the specific needs of the youth in the City of Marion. By having identified key concerns such as safety, mental health, education, inclusion the environment, arts, and technology, the committee formulates action plans and projects. These initiatives might include organizing events, awareness campaigns, workshops, or partnering with relevant stakeholders to implement programs that directly benefit and cater to the needs of young individuals in the community. The YCC takes ownership and executes tangible actions, thereby making a substantial and positive impact on the lives of the youth in Marion. In 2023 the YCC had seven action projects.

YOUTH WEEK ART GALLERY EXHIBITION

The very first event for the YCC in 2023 involved curating a gallery exhibition in the Council Chambers. The event showcased previous years 'Passion Projects' participants. A variety of Art mediums were on showcase from young artists across the City of Marion. This event was held during SA Youth Week, a celebration of young people aged 12–25 over 10 days each year.

MARION CELEBRATES

The YCC had a pop-up engagement booth at Marion Celebrates – and celebrate they did! As well as offering badge making, crocheting and educating the community on what the YCC is and does, they also made time to hit the dance floor!



ACTION

ACTION

GET STOKED

BMX and bike riding was something that came up often in the youth consultation findings. Lachlan identified it and come up with the idea of an activation at the new O'Halloran Hill Pump Track. Subsequently the City of Marion partnered with Lighthouse Youth Projects, a registered charity and volunteer supported not-for-profit organisation who share a love of riding and living life to the fullest. They strive to help young people at risk, empowering them for a successful future.

They work with young people, regardless of circumstance, supporting them into positive pathways through their diverse range of programs. Lighthouse Youth Projects also offers a range of community events, BMX and MTB coaching, along with life skills mentoring.

The day activation saw over 50 diverse young people come together in a fun and safe environment, with bikes available for all to use and several bikes given away on the day to those young people who wouldn't otherwise have them.

SKATE DAZE

In late June, the YCC helped inform Skatedaze a youth event that combines skating with music and art, local markets, food trucks, and more. Following last year's success at Capella, Skate Daze at Oaklands saw youth bands **Moshpit Girlfriend**, **Satin Sun**, **The Genevieves**, and **Perfect 50** all together to perform to the crowd of people that braved the rain.

Despite the wet weather and low temperatures, over 300 people came to celebrate the event. People chilled on the public bean bags, chatted with their favorite bands, got selfies, indulged in markets, and entered the YCC raffle competition held on the day.

In addition to the large crowds that came, South Australian influencer Jenna with the Pink attended to promote the City of Marion Libraries new Content Creator Kits. The YCC MC'd the event, had consultation surveys running to inform future events and shared findings from their Voice it Youth Engagement Campaign.



ACTION

ACTION

WHITE CANE SAFETY DAY

On White Cane Safety Day Vibe Officer Antony, who is visually impaired, took the lead and engaged the YCC in organising a free showing of Shrek at the Marion Cultural Centre with audio description. This event was an inclusive event and completely sold out with over 200 people of all abilities attending. The advertising was inclusive, with braille flyers being created for inclusive promotion. The YCC identified Sam's Popcorn as a business run by a young person with a disability to provide popcorn for the lucky movie attendees.

Preceding the showing, we partnered with the Pancake Kitchen to do a blindfolded tasting lunch, where 40 members of the community attempted to eat lunch with only four of their five senses. While enjoying their pancakes they were treated to a performance from 6 different young musicians from the South Australian School for the Vision Impaired.

MULTICULTURAL YOUTH NETWORKING

As an immigrant that has only just received permanent residence, YCC member Jessica is incredibly passionate about the multicultural community and the importance of making connections.

After identifying the need in our consultation data, the YCC held a networking dinner in August for young immigrants living in the City of Marion with the aim of connecting them and enabling opportunities for their future and create meaningful relationships.

This event was held at a local restaurant, and we were overwhelmed with the demand. The event highlighted the loneliness and isolation young international students and immigrants in the City of Marion were experiencing. There have been some amazing connections made following that initiative.



ACTION

BATTLE OF THE BANDS

The grand finale! The Marion Battle of the Bands was an opportunity to upskill young people with a passion for music and provide valuable experiences for them. Fundamentally, the YCC at the beginning of the year understood that providing opportunities for young musicians to gain experience in a professional stage and showcase the talent young people have to the wider community was a priority. It had also been identified in the Youth Consultation Findings as something young people in our community want to see more of. Over 500 people attended the event and visited the youth markets.

Occurring across the November weekend on Saturday 25 to Sunday 26, the event conjoined elements of youth markets and music at the Marion Cultural Centre. Each day was split into its own unique category. Saturday, the Open Based Category allowed bands between 18 to 25 to perform, and Sunday opened the contest to high school bands, without the stress of needing an original song.

Each day represented six unique bands, varied in genre, experience and age. For many of them this was their first ever gig, or the band was put together specifically for the battle. Each of these bands competed for the top prize, a recording and promotional opportunity with Island Recording Studio and a paid gig for the City of Marion at some point in the future.

Of course, every competition needs a winner. On Saturday, Exit Plan scored first place, with Mantra a close second. Sunday saw Sol Collective win first prize and BROKEN-42 win a close second as well.

One of the Saturday performing bands, Dew, believed opportunities like this were incredibly important for young people. They offered incredible advice for people who wish to start their own band.

“We are a garage band, we live by the mentality that you don’t need to spend a lot of money, you don’t have to be [instantly] good. As long as you are putting your effort into it, you’re energetic, that’s what matters.”

Both days closed with established artists Choosing Sides and The Empty Threats showing the crowds how it’s done.

2024 YOUTH COLLECTIVE COMMITTEE



Following a competitive selection process that had over 50 applicants, fourteen young people have been selected to be a part of the City of Marion's Youth Collective Committee for 2024. Of the fourteen, six are returning and eight are new.

- Jessica Williams, 22
- Arianna Burgos, 15
- Antony Abbracciavento, 16
- Emma Eldhose, 13
- Art Johnson, 20
- Lachlan Van Dyk, 17
- Maddison Jeffrey, 15
- Cameron Mcoggins, 19
- Nash Kirk, 14
- Jayden Macdonald, 18
- Ruby Cowan, 12
- Abdalhafez Asmar, 14
- Sophie Clarke, 15
- Arshee Naseem, 23

HIGHLIGHTS

WHAT'S YOUR YCC HIGHLIGHT OF 2023?

CHARLOTTE VICTORY, MEDIA OFFICER

My obvious highlight from this year's season of YCC is Battle of the Bands. I not only got the incredible opportunity to stage manage for Saturday, and work backstage, but also got to perform on Sunday which is an experience that I will never forget. The energy in the room was truly amazing and everyone had so much fun dancing around!

LACHLAN VAN DYKE, PROJECT OFFICER

My highlight of season 3 was the Get Stoked! Biking event. Seeing it come to life, and getting the chance to get out in the community handing out sausages and ice blocks was really fun. My favourite part of Get Stoked was seeing the two bikes that were handed out to a couple of young people that came along, to get given away. It was a cool, wholesome experience!

ZANE LEBLOND, CHAIRPERSON

It was always the next event. Everything we did felt incredibly individualistic, but also driven with an immense drive to help young people. Each event achieved its core aims, created memories that connected us all, along with some funnier life moments. My lesson is to avoid fairy floss machines like the plague!

ART, 'MINOTAUR'

The highlight of season 3 of the YCC, for me, was watching the opening sequence of Shrek at our White Cane Day Event. We had eaten our pancakes with blindfolds and the whole event was coming together brilliantly. It was amazing to sit with my fellow ycc members and watch a movie with audio description. For some of us, it was our first time, and shrek was the perfect choice of movie.

ANTONY ABBRACCIAVENTO, VIBE OFFICER

There were many highlights in YCC this year. The fairy floss machine, that six-year-old winning an influencer kit, and of course Battle of the Bands. But what really takes the cake, or should I say...pancake...Was the pancakes in the dark event. Just being able to see everyone interact and have a really enjoyable time was awesome.

JESSICA WILLIAMS, LIAISON OFFICER

The YCC has been a world of opportunities for me. From not being involved in community at all, to being nominated for awards and hosting successful community events, being on the YCC has catapulted me into a life of fun adventure, recognition, job opportunities, and upskilling. It is a pragmatic way to empower young people and prepare them for the future.

TESS BENNETT, YCC PROJECT OFFICER

My highlight of YCC season 3 was the opportunity to attend the Channel 7 Young Achiever Awards and be apart of the group who won the connecting communities award. This experience was very satisfying and fulfilling as I have been apart of the committee since the first season and was happy to see the group recognised on a larger scale.

KIRSTY LITHGOW, YCC PROJECT OFFICER

The new friendships and connections formed, while seeing growth in all members.

EMMA ELDHOSE, YCC DEPUTY CHAIR

My first year in the YCC has been unreal. I have made so many new friends, developed so many new skills, but most importantly learned how to run events in a YCC way.

Actions and Initiatives 2022-23 to 2023-24 Comparison Table

There are challenges to determine the exact resourcing between what was achieved by the ongoing 0.4FTE in 202-23 and what was achieved by the additional 0.2FTE in 2023-24 due to one staff member undertaking the base and additional hours. The table below summaries the outcomes achieved, shows the growth by financial year and additionally estimates the split of resource allocation that enabled this. YCC members are volunteers of City of Marion and the increase in activities and programs represents a comparable increase in direct youth volunteering within the YCC program, enabled by the 0.6 FTE allocation.

Program / event	22/23 (0.4 FTE)	23/24 * (0.6 FTE)	Growth enabled by additional 0.2 FTE		Area of focus	Resourcing and funding source
			No	%		
Members Mentored	13	14	1	↑ 8%	Youth Participation, Mentorship	Resource – CoM YCC Officer Funding source – N/A
Action Projects	5	10 (6 held, 4 due)	5	↑ 100%	Action - focus determined by youth consultation	Resource - YCC Officer and extensive volunteer hours. Funding source - All action projects and initiatives resourced by Projects and Partnerships operating budget, Summary of years: 2022/23 – Skate Daze, Environment Project, Safe Space Project, Voice It! Campaign, Youth Art Exhibition 2023/24 – Get Stoked, White Cane Safety Day, Youth Multicultural Networking, Marion Celebrates, Youth Findings Report, POV Youth Film Awards
Representation at External Consultations and Initiatives	15	21 (15 held, 6 due)	6	↑ 40%	Engagement and Representation	To actively represent youth voices on Council matters. Resource – CoM YCC Officer and YCC volunteer hours Funding Source - Projects and Partnerships operating budget

Representation at CoM Consultations and Initiatives	13	17 (10 held, 7 due)	4	↑ □ 31%	Engagement and Representation	To actively represent youth voices on Council matters. Resource – CoM YCC Officer and YCC volunteer hours Funding Source - Projects and Partnerships operating budget
Major Event - Battle of the Bands	0	1	1	↑ □ x 1 Major Event delivered	Project Implementation	Previously conducted in 2021/22 the event used to share resourcing and funds with the City of Holdfast Bay (CoHB). In 23/24 the event was delivered solely just by CoM and held at the Marion Cultural Centre (as opposed to CoHB due to an increase in infrastructure expenses, particularly hired equipment, that were previously supplied in-kind). CoM YCC valued this event and in planning 2023 considered it a vital initiative to maintain, and CoM chose to host this at MCC. Resource – CoM YCC Officer, extensive YCC volunteer hours, MCC staff. This event would not have been possible under 0.4FTE allocation. Funding source - Projects and Partnerships operating budget
Meetings	27	30 (19 held, 11 due)	3	↑ □ 11%	Youth Participation, Mentorship	Resource – COM YCC Officer Funding Source - Catering for volunteer YCC Committee members meal from Projects and Partnerships operating budget. Meetings enable a hybrid set up, and also encourage in person contact to increase social connection.
E Newsletter editions released	6	12 (7 sent, 5 due)	6	↑ □ 100%	Youth led governance	Resource – CoM YCC Officer and YCC volunteer hours Funding source – N/A

**2023/24 total figure is an estimate based on actuals delivered July 2023 – January 2024 and those planned for delivery February 2024 – June 2024.*

12.4 Reconciliation Action Plan 2024-2025	
Report Reference	GC240227R12.4
Originating Officer	Unit Manager Organisational Development – Jo McCarthy
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie Manager People and Culture - Sarah Vinall
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

To seek endorsement on the proposed City of Marion draft Reconciliation Action Plan (RAP) January 2024 to December 2025 for submission to Reconciliation Australia.

To provide Council with the results of the draft RAP 2024-2025 community consultation undertaken between 13 November 2023 and 18 December 2023.

REPORT HISTORY

Report Reference	Report Title
GC230822R12.2	Reconciliation Action Plan
GC23062711.15	Reconciliation Action Plan 2023-25
GC191210R05	Reconciliation Action Plans 2016-2019 and 2020-2023

EXECUTIVE SUMMARY

The draft RAP, initially proposed to run from July 2023 to June 2025, was deferred from the 27 June 2023 General Council meeting for further discussion at the Council Member Forum on 8 August 2023.

At this Forum there was general agreement that commencement of the City of Marion's fifth RAP should not occur until January 2024 to allow time for the document to be finalised and endorsed through Reconciliation Australia. Minor word amendments were made to six of the additional deliverables.

The amended draft RAP 2024-2025 was presented at the General Council Meeting on 22 August 2023 for endorsement prior to submission to Reconciliation Australia. At this meeting a motion was carried for the updated RAP 2024-2025, including the funding amount, to first be released for additional community consultation and for a further report to be brought back to Council with the results of the consultation.

Community consultation occurred over 5 weeks between 13 November 2023 and 18 December 2023. Engagement/communication methods were varied including signage at Libraries, Community and Neighbourhood Centres, bookmarks promoting the engagement, inclusion on the Making Marion project page, social media campaign, inclusion in City Limits magazine and email to key stakeholders. Both paper based and online surveys were available for completion.

There was 8% engagement from 537 aware visitors during the consultation period. Whilst this was an increase to the early 2023 community consultation seeking input and ideas to the draft RAP, this is considered a low response rate.

Feedback from responders indicated a strong desire for fiscal responsibility and a focus on core council services, with skepticism towards the Reconciliation Action Plan's necessity and effectiveness. The feedback also highlighted support for respectful cultural integration within the community, with some criticism of specific initiatives that focus on one culture.

While multiculturism calls for a society that supports multiple cultures and has the potential to increase the overall level of tolerance towards minorities in our society *(reference Wikipedia),* Reconciliation is about strengthening relationships between Aboriginal and Torres Strait Islander peoples and non-indigenous peoples for a reconciled Australia where the rights of our First Australians are not just respected but championed *(reference Reconciliation Australia)*. The vision of reconciliation from Reconciliation Australia is based and measured on five dimensions: historical acceptance; race relations; equality and equity; institutional integrity and unity.

RECOMMENDATION

That Council:

1. **Note the community feedback on the draft Reconciliation Action Plan.**
2. **Endorse the City of Marion draft Reconciliation Action Plan, January 2024 to December 2025 for submission to Reconciliation Australia for review and endorsement.**

ATTACHMENTS

1. Draft RAP 2024-25 for Community Consultation [**12.4.1** - 20 pages]
2. Reconciliation Action Plan 2024-2025 Community feedback report [**12.4.2** - 26 pages]



City of Marion
Reconciliation Action Plan
January 2024 - December 2025

CITY OF MARION



Kaurna Acknowledgement

Ngadiu tampendi Kaurna meyunna yaitya mattanya yaintya yerta

This Kaurna acknowledgement was prepared in consultation with traditional custodians.

Acknowledgement of Country

The City of Marion acknowledges we are situated on the traditional lands of the Kaurna people and recognises the Kaurna people as the traditional custodians of the land.

DRAFT



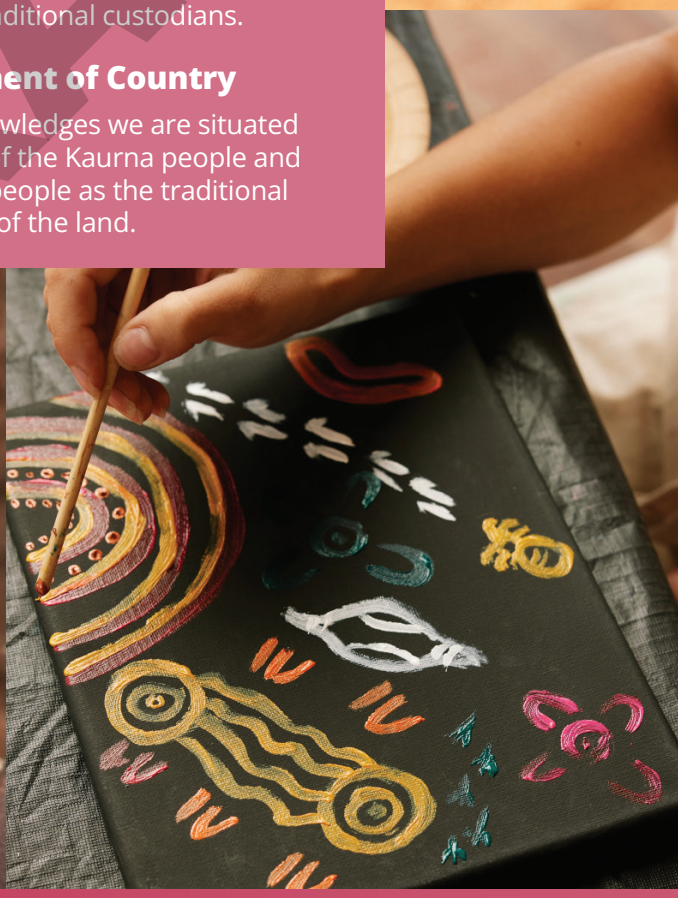


Image credits: Southern Cultural Immersion

Contents

Our Vision for Reconciliation	4
Our business	5
Our RAP	6
Mayor's Message	7
CEO Message	8
RAP Working Group (RWG) Structure	9
Relationships	12
Respect	14
Opportunities	16
Governance	18

DRAFT

Our Vision for Reconciliation

Our Vision for Reconciliation is for strong two-way relationships built on trust, respect, integrity, inclusion, equality and equity, working together to grow awareness, understanding and positive outcomes for all.

The City of Marion's corporate values are respect, integrity, achievement and innovation.

Planning and decision-making by Council is informed by the Community Vision - Towards 2040, that represent the community's aspirations:

- Liveable
- Prosperous
- Connected
- Engaged
- Innovative
- Valuing Nature.

The Reconciliation Action Plan consists of tangible and meaningful actions that the organisation and community can achieve together.

The Reconciliation Action Plan includes activities that we know make a difference:

- building genuine relationships
- respecting the special and cultural contribution of Aboriginal and Torres Strait Islander peoples to Australia
- implementing good governance
- working together to ensure Aboriginal and Torres Strait Islander peoples have the same life opportunities as all people in our city.

DRAFT

Our business

The City of Marion is located on the traditional lands of the Kaurna people.

Located 10 kilometres south-west of the Adelaide city centre in South Australia, spanning 55 square kilometres with 7 kilometres of coastline. The City of Marion offers diverse cultural, sporting, leisure and shopping experiences amidst picturesque hills, open space, and coast.

Our people, our cultures and our community are at the forefront of everything we do.

With a population of around 96,650 residents (as of 2023), Marion is experiencing healthy growth, particularly among families, single households, and homeowners. The 2021 Australian Census revealed that 1.3 per cent of our population identify as Aboriginal and/or Torres Strait Islander peoples.

Marion council takes pride in its diverse community, where different peoples and cultures come together every day to appreciate the land and spaces they inhabit. This diversity enriches and infuses our community with richness, vibrancy, and vitality.

The City of Marion is dedicated to delivering quality, affordable, and inclusive services, programs, and public infrastructure with over 300 passionate volunteers and over 350 full-time equivalent employees, 1 per cent identifying as Aboriginal and/or Torres Strait Islander peoples.

The City of Marion aims to provide services and facilities that support the social, environmental, and economic needs of residents, businesses, and visitors.

Warriparinga is the Gateway to the Tjilbruke story.

Warriparinga is an important sacred place for Kaurna people.

The spirit of Tjilbruke lives here.

The spirit of the wind visits here.

The spirit of the river makes us alive.

Council's role is to:

- Act as a representative, informed and responsible decision-maker in the interests of its community.
- Provide and coordinate various public services and facilities and develop its community and resources in a socially just and ecologically sustainable manner.
- Encourage and develop initiatives within its community for improving the quality of life.
- Represent the interests of its community to the wider community.
- Exercise, perform and discharge the powers, functions, and duties of Local Government under the Local Government Act 1999 and other Acts in relation to the area for which it is constituted.

Marion boasts several noteworthy landmarks, including the Living Kaurna Cultural Centre, Marion Cultural Centre, Tonsley Innovation District, Westfield Marion shopping centre, South Australian Aquatic and Leisure Centre, and Hallett Cove Conservation Park.

The Living Kaurna Cultural Centre at Warriparinga, constructed in 2001 through collaboration between the Kaurna community and the City of Marion, is managed by the Kaurna-owned and operated business, Southern Cultural Immersion.

Warriparinga is an important cultural heritage site where Aboriginal and early European heritage sit side by side. For the Kaurna people of the Adelaide plains, this site is a traditional ceremonial meeting place that is still used today.

It is also an important part of the Tjilbruke Dreaming Track, offering a variety of Aboriginal and environmental education programs, events, and performances. The venue is available for hire for various purposes, such as meetings, training days, events, and workshops.

DRAFT

Our RAP

For 10 years the City of Marion has been building and implementing Reconciliation Action Plans as we share diverse areas, meaningful land and ongoing communities.

In 2020, we all experienced something we never could have expected, a global pandemic that made the world stop... and gave us the unique opportunity to reflect on our genuine reconciliation actions.

Our latest RAP 2024-2025, focuses on innovative deliverables to work towards embedding reconciliation in the way we do business in delivering for our community.

We are proud of our achievements and to focus our RAP at the Innovate level, as we build genuine relationships and strengthen the opportunities that were once available pre-COVID.

We look forward to taking this new journey with you, and welcome you to a new future of Reconciliation, one that plans forward, while acknowledging the past, and understanding the present.

DRAFT

Mayor's Message

Marion was one of the first metropolitan Councils in SA to develop a Reconciliation Action Plan.

With much discussion this year about the Voice to Parliament (South Australian and national), Council's Reconciliation Action Plan 2024-2025 is as relevant as ever.

The plan demonstrates our commitment to leading, promoting and facilitating reconciliation.

The plan is based on four pillars:

- Relationships
- Respect
- Opportunities
- Governance

It's all about building better relationships with Aboriginal and Torres Strait Islander peoples.

Kris Hanna

KRIS HANNA

Mayor
City of Marion

DRAFT



CEO Message

Reconciliation is a journey. Every journey has a beginning and here at the City of Marion, our journey started in 2013 with our first Reconciliation Action Plan (RAP).

In reflecting on our achievements and our continued reconciliation efforts we are proud to develop our next RAP at the Innovate level.

We have engaged with our community and our staff to build our next RAP, and we have talked about what reconciliation means to us personally and common themes of 'understanding', 'listening', 'truth telling', 'building trust' and 'creating opportunity' emerged.

Another theme that resonates with me is the 'use of language'. Using language preserves culture. It is an acknowledgement of a culture's connection to place, and it builds an inclusive community for everyone.

We were fortunate to have Kaurna and Narrunga man, Jack Buckskin, speak to us at a recent leadership forum about his journey learning the Kaurna language as part of renewing his culture.

I would like to thank our consulting facilitator Kimberley Wanganeen for her work with our organisation on our RAP journey and I would like to thank everyone who contributed.

For the City of Marion, this is an opportunity to build on our achievements, reflect on the learning from our previous RAPs, and continue on our reconciliation journey by focusing on key, meaningful deliverables at the Innovate level.



Tony Harrison
Chief Executive Officer



DRAFT

RAP Working Group (RWG) Structure

RWG Chair
RWG Members:
Elected Member and Deputy Mayor
Elected Member
Elected Member
Manager People and Culture
Manager Office of the Chief Executive Officer
Manager City Activation
Manager Community Connections
Manager City Property
Field Supervisor Reserve Maintenance
Unit Manager Marketing and Communications
Communications Officer
Manager Engineering, Assets and Environment

DRAFT

City of Marion Reconciliation Milestones

1995-97

Tjilbruki Gateway

Tjilbruki Gateway created by Margaret Worth, Sherry Rankine, a Kaurna artist and Gavin Malone. This multi-layered artwork/commemoration speaks about the Kaurna Ancestral Being Tjilbruki, the changes brought about by colonisation, and conciliation - between people, their cultures and the land. It is presented through a collection of symbols that signify place and events.



1998

Warriparinga Land Management Agreement

The Land Management Agreement ensured that the area of significant Aboriginal culture, known as Warriparinga, is protected and appropriately maintained as well as ensuring that any adjacent developments do not encroach on the setting of the Laffer's residence and surrounds.

Aboriginal Flag flying

Council endorsed Aboriginal and Torres Strait Islander flags to be permanently flown outside the Council Administration Centre.

2001

Opening of Living Kaurna Cultural Centre

The Living Kaurna Cultural Centre is located at Warriparinga and offers Aboriginal and environmental education programs, events and performances. The venue is also available to hire for meetings, training days, events and workshops.



2005

Kaurna Tappa Iri Regional Agreement 2005-2008 (Walking Together) including the Tjilbruki Dreaming Trail

The City of Marion partnered with the Cities of Holdfast Bay, Onkaparinga and Yankalilla District Council to develop the Kaurna Tappa Iri Regional Agreement 2005-2008 (Walking Together). This agreement outlined specific Council led reconciliation projects before Reconciliation Action Plans had been formalised. The Tjilbruke dreamtime story featured significantly in the Agreement, as this story travels through the four Council boundaries

2006

Installation of six Kaurna Interpretive signs along the Coast Park trail

The Coast Park Interpretive signage project in 2006 was a partnership with State Government.



2013/14
Delivery of inaugural Reconciliation Action Plan

19 actions delivered successfully.

2014
Oaklands Wetland

The Oaklands Wetland and Reserve development includes the wetland, water storage, adventure play space, biodiversity corridor and recreation plaza.

2014/15
Delivery of 2nd Reconciliation Action Plan

24 actions delivered successfully, including the commissioning of an artwork for permanent display in the Council Chambers recognising the Kaurna people are the Traditional Owners of the land on which Marion Council meets.

Allan Sumner artwork 'Cultural Sustainability' for the Chamber Gallery

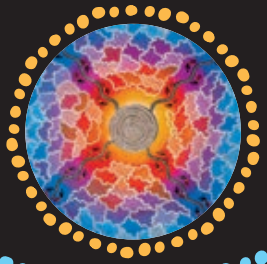
The works reference, acknowledge and celebrate Kaurna culture. The works are intended to develop in the viewer a better understanding and appreciation of Kaurna people, particularly how cultural landscapes have changed within the City of Marion over time.

2016-19
Delivery of 3rd Reconciliation Action Plan

208 actions delivered successfully over the course of 3 years.

2018-19
Aboriginal and Torres Strait Islander traineeship endorsed by Council

Council endorsed funding for four twelve month traineeships, to be delivered over four financial years.



2019
Inclusion of Acknowledgement of Country within strategic documents

Inclusion of Acknowledgement of Country in Council's 4-year Business Plan 2019-2023.

2019-20
Development of 4th Reconciliation Action Plan (January 2020 – June 2023)

Our most ambitious Reconciliation Action Plan with over 70 deliverables identified to be actioned in each year.

2021
Partnership with Living Kaurna Cultural Centre

Established a partnership with a local Kaurna business to manage the Living Kaurna Cultural Centre.

2022-23
Inclusion of Acknowledgement of Country on internal and external publications.

Acknowledgement of Country added to our email signature, City Limits publication and the footer of our corporate website.

DRAFT



Relationships

The City of Marion values respectful relationships between Aboriginal and Torres Strait Islander peoples and other Australians in our community. The City of Marion recognises that fostering strong relationships and partnerships facilitate positive outcomes for the community we serve.

The following City of Marion strategic themes align with Relationships:

Liveable
By 2040 our city will be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated.

Engaged
By 2040 our city will be a community where people are engaged, empowered to make decisions, and work together to build strong neighbourhoods.

Prosperous
By 2040 our city will be a diverse and clean economy that attracts investment and jobs, and creates exports in sustainable business precincts while providing access to education and skills development.

Connected
By 2040 our city will be linked by a quality road, footpath and public transport network that bring people together socially, and harnesses technology to enable them to access services and facilities.

DRAFT

Action	Deliverable	Timeline	Responsibility
1. Establish and maintain mutually beneficial relationships with Aboriginal and Torres Strait Islander stakeholders and organisations.	Meet with local Aboriginal and Torres Strait Islander stakeholders and organisations to develop guiding principles for the City of Marion's engagement plan.	June 2024	General Manager Corporate Services
	Develop and implement an engagement plan to work with Aboriginal and Torres Strait Islander stakeholders and organisations and identify opportunities for partnerships.	October 2024	General Manager Corporate Services
2. Build relationships through celebrating National Reconciliation Week (NRW).	Circulate Reconciliation Australia's NRW resources and reconciliation materials to our staff.	May 2024, 2025	General Manager Corporate Services
	RAP Working Group members to participate in an external NRW event.	27 May - 3 June 2024, 2025	RAP Working Group
	City of Marion to host a table at the Reconciliation SA Breakfast event each year.	March 2024, 2025	RAP Working Group
	Encourage and support staff and senior leaders to participate in at least one external event to recognise and celebrate NRW.	27 May - 3 June 2024, 2025	Executive Leadership Team
	Support City of Marion sites to host at least one NRW event each year for staff to attend.	27 May - 3 June 2024, 2025	RAP Working Group
	City of Marion to support NRW events with external organisations for staff and community each year.	July 2024, 2025	Executive Leadership Team
	Register all our NRW events on Reconciliation Australia's NRW website	May 2024, 2025	RAP Working Group
3. Promote reconciliation through our sphere of influence.	Develop and implement a staff engagement strategy to raise awareness of reconciliation across our workforce.	May 2024	Manager People and Culture
	Communicate our commitment to reconciliation publicly.	March 2024	CEO and Executive Leadership Team and RAP Working Group
	Identify and explore opportunities to positively influence our external stakeholders to drive reconciliation outcomes.	December 2025	RAP Working Group
	Collaborate with RAP organisations and other like-minded organisations to develop innovative approaches to advance reconciliation.	May 2024, 2025	RAP Working Group
4. Promote positive race relations through anti-discrimination strategies.	Conduct a review of HR policies and procedures to identify existing anti-discrimination provisions, and future needs.	June 2024	Manager People and Culture
	Develop, implement, and communicate an anti-discrimination policy for our organisation.	June 2024	Manager People and Culture
	Engage with Aboriginal and Torres Strait Islander staff and/or Aboriginal and Torres Strait Islander advisors to consult on our anti-discrimination policy.	July 2024	Manager People and Culture
	Educate all City of Marion staff, senior leaders and Elected Members on the effects of racism.	October 2024	Manager People and Culture
	Observe "Racism: It Stops with Me" campaign and website and distribute resources throughout worksites.	October 2024	RAP Working Group
5. Provide Opportunities for the City of Marion community to engage in First Nations learning.	Support City of Marion Neighbourhood Centres and Libraries to build upon their programs to engage with community and support First Nations' individuals and businesses to share cultural learning within these community spaces.	December 2024	Manager Community Connections
	Enhance the program of cultural events or activities for City of Marion community to attend that are free or subsidised, which extends across the calendar year.	December 2024, 2025	Manager Community Connections

DRAFT



Artist credit: Daphne Rickett - Abundance of Warriparri (Sturt River)

Respect

The City of Marion recognises that the Kaurna culture is an evolving and contemporary culture. We value Kaurna culture. We recognise the fundamental importance of heritage, language, and cultural expression for all peoples. We also acknowledge the important place that Kaurna and all Aboriginal and Torres Strait Islander cultures have in increasing the sort of community we envisage.

With the community and safety at the forefront of everything we do, one of the City of Marion's core values is Respect.

- Treating everyone as we want to be treated, where all contributions are valued.
- We embrace and celebrate diversity.
- We demonstrate courtesy.
- We acknowledge and listen to others.
- We communicate openly and provide explanations for our decisions.

DRAFT

Action	Deliverable	Timeline	Responsibility
6. Increase understanding, value and recognition of Aboriginal and Torres Strait Islander cultures, histories, knowledge and rights through cultural learning.	Conduct a review of cultural learning needs within our organisation, including Staff, Executive and Elected Members.	May 2024	Manager People and Culture
	Consult local Traditional Owners and/or Aboriginal and Torres Strait Islander advisors to inform our cultural learning strategy, considering cultural awareness, cultural safety and immersive opportunities.	August 2024	Manager Customer Experience and Engagement Manager People and Culture
	Develop, implement, and communicate a cultural learning strategy document for our staff, executive and Elected Members	October 2024	Manager People and Culture
	Provide opportunities for RAP Working Group members, HR leaders and other key leadership staff to participate in formal and structured cultural learning.	December 2024	Manager People and Culture RAP Working Group Chair
	Review City of Marion induction program and identify opportunities to promote Reconciliation and build multi-cultural capability when onboarding staff and Elected Members.	December 2024	Manager People and Culture
7. Demonstrate respect to Aboriginal and Torres Strait Islander peoples by observing cultural protocols.	Consult local Traditional Owners and/or Aboriginal and Torres Strait Islander advisors to share purpose and significance behind cultural protocols, including Acknowledgement of Country and Welcome to Country to inform the City of Marion's cultural protocols document.	December 2024	RAP Working Group
	Increase staff's understanding of the purpose and significance behind cultural protocols, including Acknowledgement of Country and Welcome to Country protocols.	March 2025	RAP Working Group
	Develop, implement and communicate a cultural protocol document, including protocols for Welcome to Country and Acknowledgement of Country.	March 2025	Manager Customer Experience and Engagement
	Engage Kaurna language education within City of Marion to teach Acknowledgement of Country in Kaurna language.	March 2025	RAP Coordinator
	Invite a local Traditional Owner or Custodian to provide a Welcome to Country or other appropriate cultural protocol at significant events each year.	May 2024 and 2025	Manager Customer Experience and Engagement
	Include an Acknowledgement of Country or other appropriate protocols at the commencement of important meetings.	March 2024	Executive Leadership Team
8. Build respectfor Aboriginal and Torres Strait Islander cultures and histories by celebrating NAIDOC Week.	RAP Working Group to participate in an external NAIDOC Week event.	First week in July 2024, 2025	RAP Working Group Chair
	Review HR policies and procedures to remove barriers to staff participating in NAIDOC Week.	July 2024	Manager People and Culture
	Promote NAIDOC and its theme and encourage participation in external NAIDOC events to all staff each year.	First week in July 2024, 2025	Chief Executive Officer
9. Promote First Nations' knowledge throughout City of Marion	Consult with Kaurna Leaders to investigate a plan to display significant site specific First Nations knowledge throughout the City of Marion.	March 2025	Manager Community Connections
	Consult with Kaurna Leaders to plan a strategy on Kaurna involvement in open spaces, including the consideration of dual naming of sites and Kaurna knowledge informing land care and landscaping.	March 2025	General Manager City Services
	Create a Calendar of Significant Dates for Aboriginal and Torres Strait Islander people and an accompanying communication plan to ensure acknowledgement of each significant date.	April 2024	Manager Customer Experience and Engagement

DRAFT



Opportunities

The City of Marion seeks to promote the participation of Aboriginal and Torres Strait Islander people in all aspects of Council business, including our workforce, our procurement and project partners and our representation and decision making process.

The following City of Marion strategic themes align with the Opportunities:

Liveable
By 2040 our city will be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated.

Valuing Nature
By 2040 our city will be deeply connected with nature to enhance peoples' lives, while minimising the impact on the climate, and protecting the natural environment.

Engaged
By 2040 our city will be a community where people are engaged, empowered to make decisions, and work together to build strong neighbourhoods.

Prosperous
By 2040 our city will be a diverse and clean economy that attracts investment and jobs, and creates exports in sustainable business precincts while providing access to education and skills development.

We lead by example.

DRAFT

Action	Deliverable	Timeline	Responsibility
10. Improve employment outcomes by increasing Aboriginal and Torres Strait Islander recruitment, retention, and professional development.	Build understanding of current and previous Aboriginal and Torres Strait Islander staffing to inform future employment and professional development opportunities.	June 2024	Manager People and Culture
	Engage with Aboriginal and Torres Strait Islander staff and/or Aboriginal and Torres Strait Islander stakeholders to consult on our recruitment, retention and professional development strategy.	August 2024	Manager People and Culture Manager Customer Experience and Engagement
	Develop and implement an Aboriginal and Torres Strait Islander recruitment, retention and professional development strategy.	January 2025	Manager People and Culture
	Advertise job vacancies to effectively reach Aboriginal and Torres Strait Islander candidates.	January 2025	Manager People and Culture
	Consult with Aboriginal and Torres Strait Islander advisors to jointly conduct an audit of City of Marion sites to assess the cultural safety of all buildings.	December 2024	General Manager City Development
	Investigate a cultural safety framework for the City of Marion.	March 2025	Manager People and Culture
	Seek advice and review HR and recruitment procedures and policies to remove barriers to Aboriginal and Torres Strait Islander participation in our workplace.	February 2024	Manager People and Culture
11. Increase Aboriginal and Torres Strait Islander supplier diversity to support improved economic and social outcomes.	Develop and implement an Aboriginal and Torres Strait Islander procurement strategy.	January 2025	Manager Strategic Procurement
	Investigate Supply Nation membership.	June 2024	Manager Strategic Procurement
	Develop and communicate opportunities for procurement of goods and services from Aboriginal and Torres Strait Islander businesses to staff.	Indigenous Business Month October 2024 and 2025	Manager Strategic Procurement RAP Working Group
	Review and update procurement practices to remove barriers to procuring goods and services from Aboriginal and Torres Strait Islander businesses.	March 2025	Manager Strategic Procurement
	Develop commercial relationships with Aboriginal and/or Torres Strait Islander businesses.	December 2024	Manager Strategic Procurement
12. Promote and support Aboriginal and Torres Strait Islander businesses	Investigate holding a procurement forum for Aboriginal and Torres Strait Islander businesses to support their participation in City of Marion procurement activity.	June 2025	Manager Strategic Procurement
	Investigate holding an Aboriginal and Torres Strait Islander Art and Businesses showcase event to support and promote Aboriginal businesses.	June 2025	Manager Strategic Procurement Manager City Activation

DRAFT



Governance

The City of Marion recognises the importance of good governance. We actively work with integrity, ensuring compliance with legislation and a code of conduct. We ensure timely delivery of Council resolutions and outstanding project management.

With the community and safety at the forefront of everything we do, one of the City of Marion's core values is integrity.

- Fostering trust and honesty in all of our interactions.
- We follow through on commitments.
- We are frank, open, courageous and transparent.
- We are genuine and authentic.
- We lead by example.

DRAFT

Action	Deliverable	Timeline	Responsibility
13. Establish and maintain an effective RAP Working group (RWG) to drive governance of the RAP.	Review RAP Working Group membership and terms of reference, ensuring key business areas are represented such as People and Culture, Marketing/Events, Community, Executive, Elected members, as well as reconciliation champions sought from expressions of interest.	March 2024	Executive Leadership Team
	Seek and maintain Aboriginal and Torres Strait Islander representation on the RWG.	May 2024	RAP Working Group Chair
	Review the Terms of Reference for the RWG annually.	March 2024	Executive Leadership Team
	Prepare a schedule of meetings to ensure the RWG is meeting at least four times per year to drive and monitor RAP implementation.	March 2024	RAP Coordinator
	Explore Co-Chair RWG governance structure with an Aboriginal and Torres Strait Islander representative and non-Aboriginal representative.	June 2024	Executive Leadership Team RAP Working Group Chair
14. Provide appropriate support for effective implementation of RAP commitments.	Define resource needs for RAP implementation.	March 2024	Manager People and Culture
	Consider temporary staff working groups relating to key RAP deliverables via expression of interests to gather subject matter experts, tasked with feeding advice to RAP Working Group to support implementation.	May 2024	Manager People and Culture
	Engage our senior leaders, Elected Members and staff in the delivery of RAP commitments.	March 2024	RAP Coordinator
	Define and maintain appropriate implementation traffic light system to track, measure and report on RAP commitments.	June 2024	RAP Working Group
	Appoint and maintain an internal RAP Champion from senior management.	February 2024	Chief Executive Officer
	Consider "Reconciliation" as an agenda item on internal meetings and Council meetings when aligned to significant dates for ongoing discussion at all levels.	June 2024	Executive Leadership Team
15. Build accountability and transparency through reporting RAP achievements, challenges and learnings both internally and externally.	Contact Reconciliation Australia to verify that our primary and secondary contact details are up to date, to ensure we do not miss out on important RAP correspondence.	June annually	RAP Working Group Chair
	Contact Reconciliation Australia to request our unique link, to access the online RAP Impact Measurement Questionnaire.	1 August annually	RAP Working Group Chair
	Complete and submit the annual RAP Impact Measurement Questionnaire to Reconciliation Australia.	30 September annually	RAP Coordinator
	Report RAP progress to all staff, senior leaders and elected members quarterly.	February 2024 June 2024 October 2024 February 2025 June 2025 October 2025	RAP Coordinator
	Publicly report our RAP achievements, challenges and learnings, annually.	NRW May 2024 and 2025	Manager Customer Experience and Engagement
	Investigate participating in Reconciliation Australia's biennial Workplace RAP Barometer.	August 2024	RAP Working Group Chair
	Submit a traffic light report to Reconciliation Australia at the conclusion of this RAP.	December 2025	RAP Coordinator
16. Continue our reconciliation journey by developing our next RAP.	Register via Reconciliation Australia's website to begin developing our next RAP.	December 2025	RAP Working Group Chair

DRAFT



Cover artwork by accomplished, contemporary Aboriginal Artist, Allan Sumner.

Born in 1975, Adelaide, South Australia.

Allan is a Ngarrindjeri Kaurna Yankunytjatjara man and is passionate about his Aboriginal culture, particularly learning the stories that have been passed down from generation to generation by his Elders. His work draws inspiration from family times around the campfire and fishing along the Murray River and Coorong. Blending abstract with dot work, Allan produces amazing acrylic pieces on canvas that reflect his culture and connection with the land. His use of both cool and earthy tones allow his work to convey a sense of movement, place and cultural influence.

DRAFT

8375 6600
council@marion.sa.gov.au
@CityofMarion
@CityofMarion
@CityofMarion
marion.sa.gov.au
CITY OF MARION

Reconciliation Action Plan 2024-2025

Community feedback report

February 2024

A great place to *work*
marion.sa.gov.au

CITY OF MARION

Executive summary

Consultation was undertaken on the City of Marion Draft Reconciliation Action Plan 2024-2025 between 13/11/2023 and 18/12/2023.

The purpose of this consultation was to seek feedback from the community on the proposed Draft Reconciliation Action Plan 2024-2025.

The community feedback received highlights a strong desire for fiscal responsibility and a focus on core council services, with scepticism towards the Reconciliation Action Plan's necessity and effectiveness, urging for actions that produce tangible community benefits and foster inclusivity.

46 survey responses were received on the draft RAP 2024-2025

- 20% of respondents thought the plan addressed the community need for reconciliation
- 41% of respondents didn't think it addressed community needs
- 40% of respondents were neutral



Key findings (comments overall)

1.Financial Management: Concern over perceived misallocation of funds, particularly towards the RAP, with calls for improved transparency and fiscal prudence.

2.Scepticism Towards RAP: Many view the RAP as unnecessary or bureaucratic, suggesting it may not align with community needs or could foster division.

3.Council's Role: Feedback suggests a preference for the council to concentrate on core services like infrastructure and public services, aligning with primary ratepayer expectations.

4.Calls for Equality: There's a preference for inclusive policies that ensure equality, avoiding initiatives that might inadvertently create societal divisions.

5.Demand for Tangible Outcomes: Community members desire council actions that result in visible, tangible benefits, with a focus on practical investments.

6.Cultural Recognition: While there's criticism of specific initiatives, there remains support for respectful cultural integration within the community.

Key themes (question breakdown)

What is the MOST important action in the RAP – key themes:

- Building relationships
- Cultural learning and education
- Supporting indigenous business
- Practical actions for employment
- Consultation with indigenous stakeholders
- Inclusivity and respect
- Focus on core activities

What is the LEAST important action in the RAP – key themes:

- Scepticism towards language and cultural recognition.
- Criticism of reconciliation as a council priority
- Concerns over equity
- Demand for action beyond symbolism
- Perceived ineffectiveness and misallocation of resources

What could be improved in the proposed actions – key themes:

- Focus on core services
- Demand for practical and tangible outcomes
- Calls for inclusivity and equal treatment
- Financial concerns and resource allocation
- Cultural recognition and education

Other comments / concerns – key themes:

- Comments requesting financial management and transparency
- Council priorities need to align with ratepayer priorities
- Firm opposition to the RAP
- Initiatives fall outside of the scope of local government responsibilities
- Call for community0driven approaches

Engagement overview



Bookmark placed in on-hold books across our 3 library branches

Purpose of engagement:

To seek feedback from the community on the proposed Draft Reconciliation Action Plan 2024-2025.

Engagement/communication methods

Engagement was open for 5 weeks between 13/11/2023 and 18/12/2023

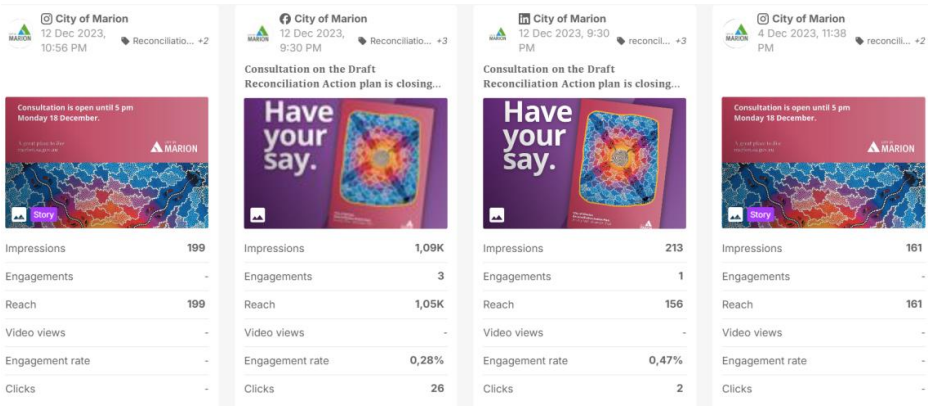
- Corflute signs were placed at Libraries, Community and Neighbourhood centres and paper surveys and the Draft RAP was available for review
- Bookmarks promoting the engagement were inserted into all on hold books during the consultation period
- Making Marion project page was developed with key project documents and community survey
- A social media campaign across our channels
- Inclusion in City Limits magazine
- Email to key stakeholders

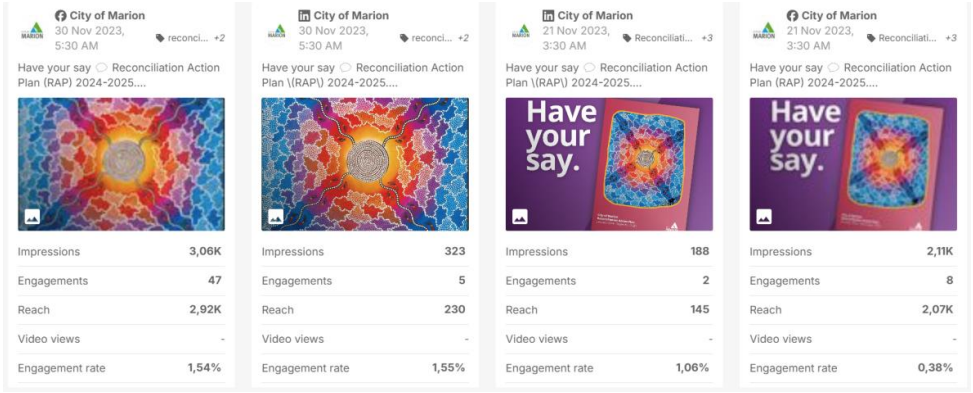
Social Media Posts

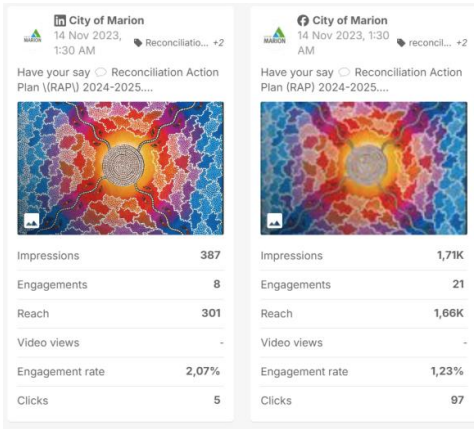
Content:

Various online channels were used to ensure the campaign reached and attracted diverse participants. All channels encouraged feedback by participating in the survey.

A total of 10 posts were scheduled throughout the consultation period.







Social Media Summary

Posts	Impressions	Reactions
10	9,43k	60
Reach	**Engagements**	**Engagement Rate**
8,890	95	1.05%

Definitions:

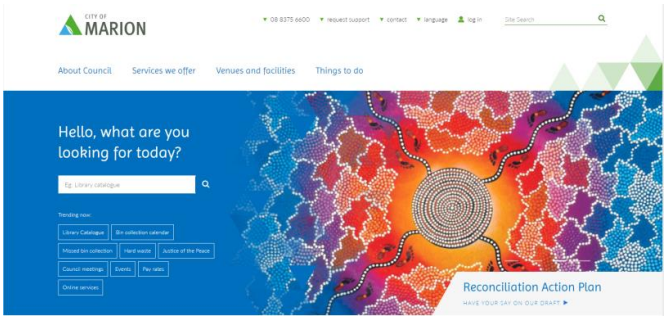
- **Impressions -** show the number of times your content was displayed to these users.
- **Reach -** shows the number of unique users that were exposed to your content. If the same person sees one of your posts three times, the Impressions would be 3 but the Reach metric would only count 1.
- **Engagements -** inform about how many times users engaged with a post during their lifetime. Engagement is seen as the combined number of reactions to, comments on, and shares of a post.
- **Engagement Rate:** Calculated by the total engagements a post received divided by the total number of impressions on that post.
- **Reactions -** Reactions are a type of engagement with your Facebook content. They are comprised of the total amount of Love, Haha, Wow, Sad, Angry, and Like actions that users took on your post. This can be reported on in the Measure module.

Marketing Summary

The following channels were activated to promote the consultation across the response period:

- Corflutes
- Library displays
- Feature in City Limits Issue #83 Dec 23/Jan 24
- Digital screens
- City of Marion website banner
- Inclusion December 2023 'eTalk' eNewsletter

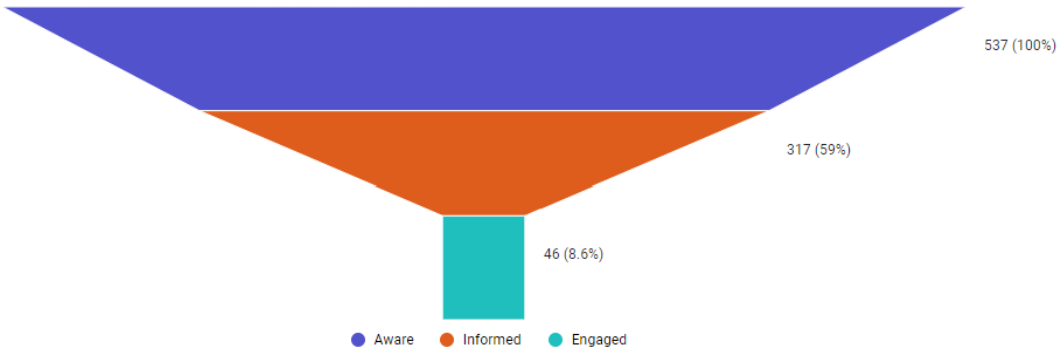






Visitor Engagement Summary

The following is a summary of Making Marion visits, document downloads and survey completions.



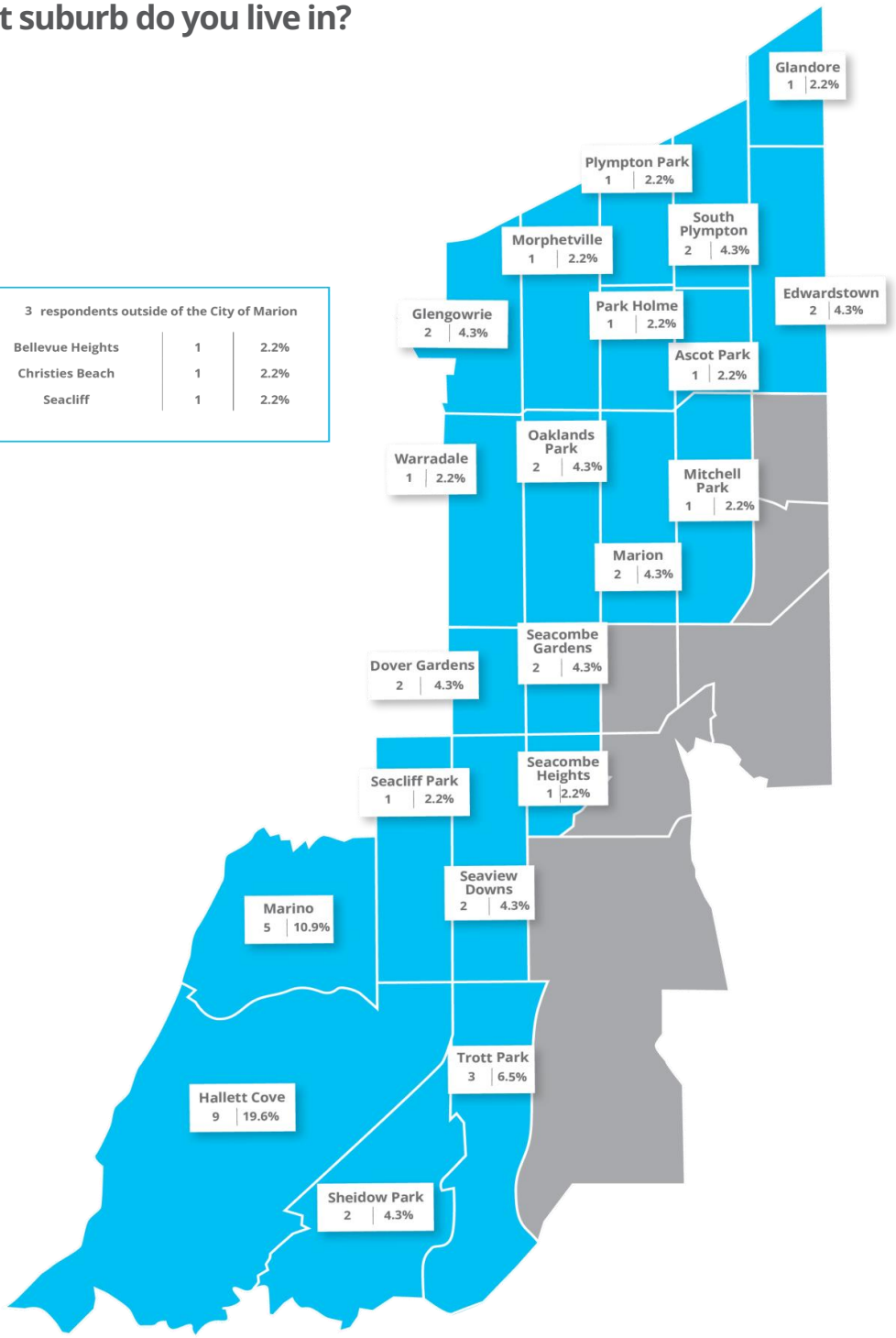
Definitions:

- **Aware** – Community member has made at least one visit to the project page
- **Informed** – Community has accessed some available material on the project
- **Engaged** – Community member has contributed to the project using available tools (i.e., survey)

Participant Responses

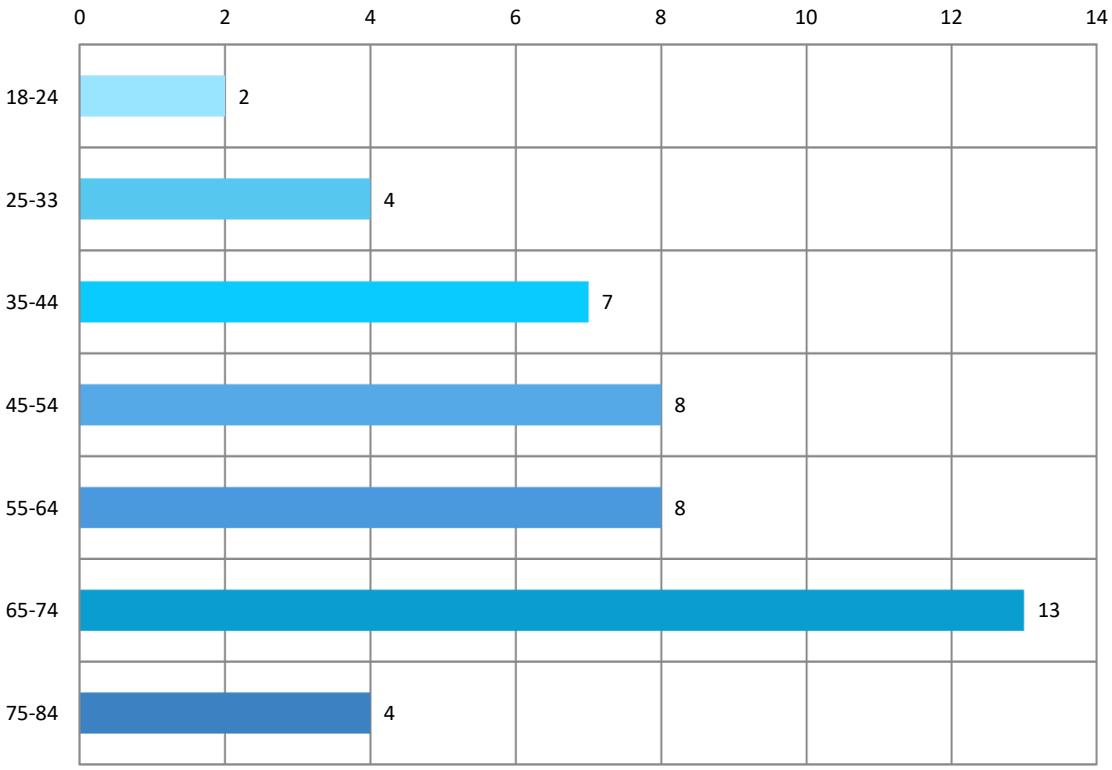
What suburb do you live in?

3 respondents outside of the City of Marion		
Bellevue Heights	1	2.2%
Christies Beach	1	2.2%
Seacliff	1	2.2%



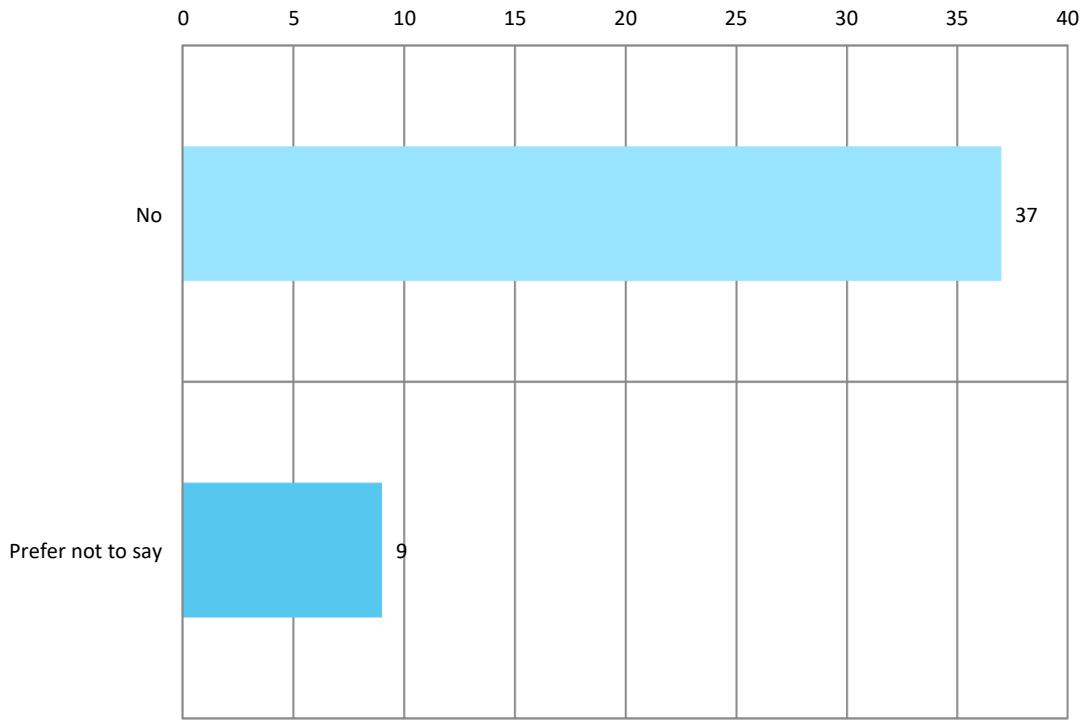
Participant Responses

What is your age group?



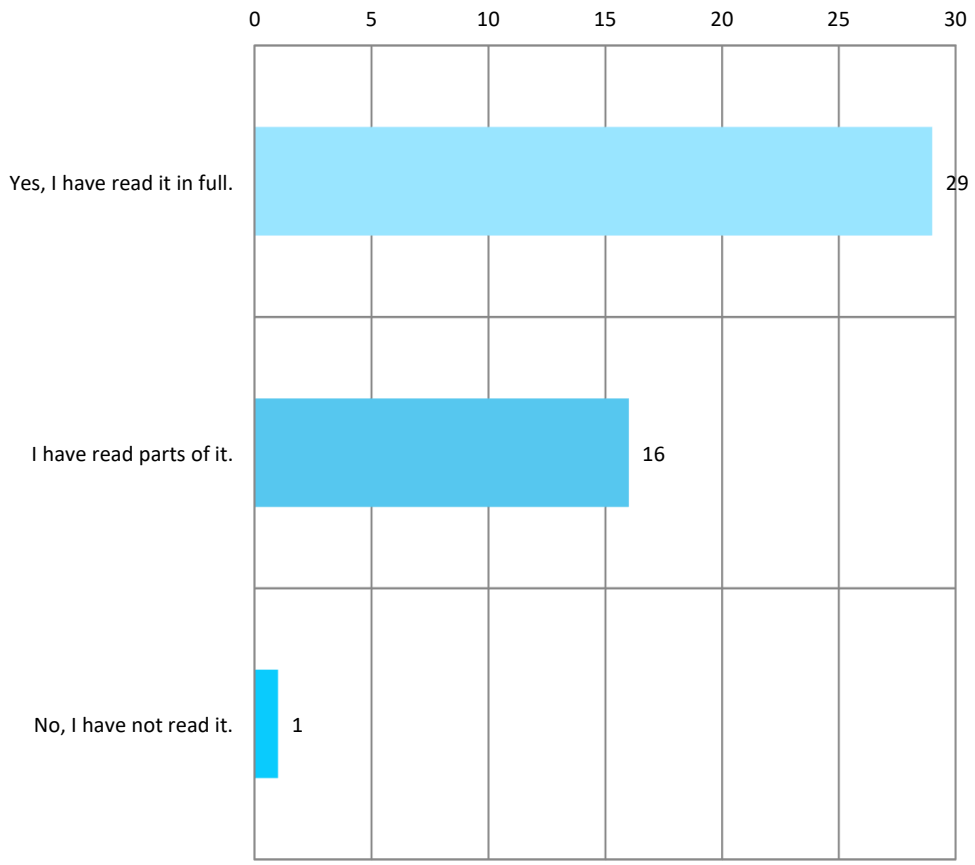
Participant Responses

Do you identify as a member of the First Nations community?



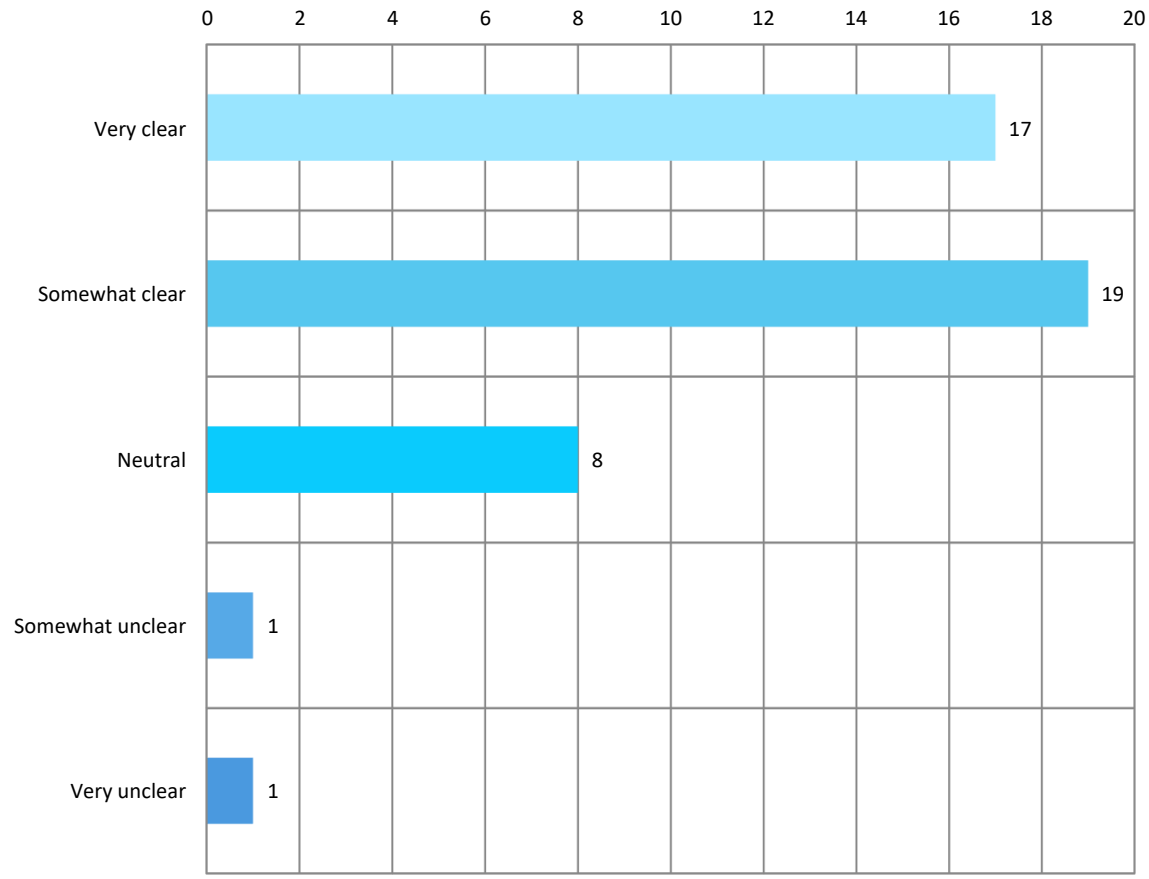
Participant Responses

Have you read the Draft Reconciliation Action Plan 2024 - 2025?



Participant Responses

How clear is the language and presentation of the Draft Reconciliation Action Plan?



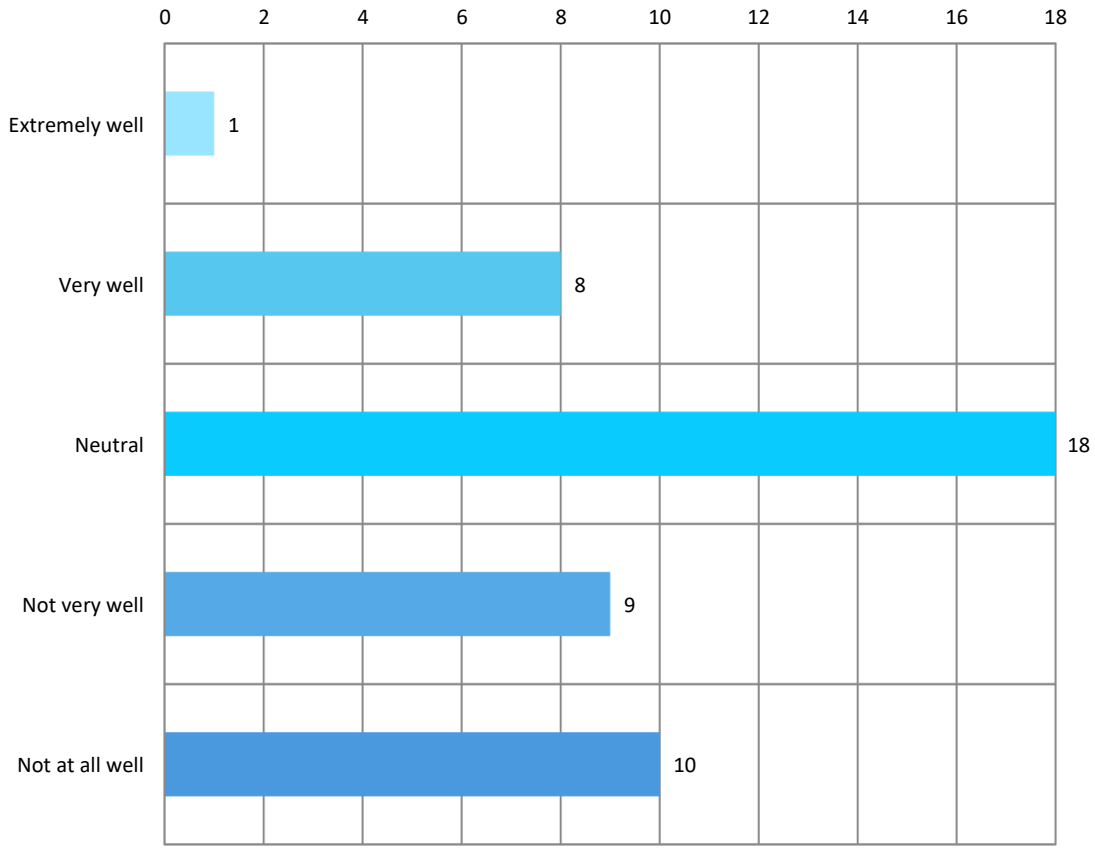
Participant Responses

Please explain why?

I read it but it doesn't convince me y that this something the council shoul be spending our rates on
its ok
Too much confusing information
The comms and marketing team have presented a clear document that falls within the right parameters for the standard RAP document that all orgs should be creating. This is fine.
Often vacuous
Whilst it is clearly a corporate style document the language used is easily read and consumed and the intent is clear - lines of responsibility are clear and objectives are achievable. It does not seem to be grandiose in terms of expected outcomes.
n/a
Lots of things open to interpretation.
Because it is clear
To much information
cost are specified
I really don't know why you're even doing this. The majority of Australians voted no to the voice. That should have ended it. What a waste of money if you're going to push this again.
Fairly simple and straight-forward language
I see no need to waste rate payer money on a reconciliation plan. We need to be treated equally and not single out a small group in our community for some kind of special recognition.
The language used in the plan is at the upper end of the scale and uses jargon that you typically only find amongst tertiary educated professionals and councils.
No problems understanding what is written.
Very broad sctobs and costings. Rap is unnecessary investment for council
It has many spelling and grammatical errors. It repeats information. It is structured illogically and spreads the main content across pages 13,15,17, and 19. This impedes document flow and causes difficulty in reading, especially for neurodivergent people. The cost estimates are on a separate document making them harder to access.
It is divided into logical sections with easily understood language. It makes a lot of sense and clearly identifies who is responsible for delivering each part of the RAP

Participant Responses

How well do you think the Plan's objectives address the need for reconciliation in our community?



Participant Responses

Please explain why?

I am not sure that reconciliation will be improved
True Reconciliation shouldn't come at a cost. Everywhere in this documents highlights the many $$$ in ratepayers money which should not be used in this way.
I really don't ever come across this 'need for reconciliation'? I think most folk don't either. Good to be positive about reaching out to any who may feel marginalised, but not to the point of overkill, which this seems to be. I think you have made a solution and are looking for problem to fit it to.
Unless you have been living under a rock the voice proposal was beaten badly at the referendum. The public has had a gut full of Government & Councils trying to bend over backwards for a minority group. Stop trying to be woke & spend my rate payers money on something worthwhile. How about resurfacing Brighton Rd from Ocean Boulevard to Sturt Road heading north. That section of road is terrible & has been for years. We as a society have to stop feeling sorry for the Indigenous folk as the majority have no sympathy, until they get off there ass get a job like everyone else & stop having a chip on there shoulder we will all be better off. As a nation we pour billions into Indigenous communities & they destroy the cars they are given, destroy the house we provide them & we just keep throwing money at them. Go live in Alice Springs & or Darwin & you will see what I mean. So instead of spending a fortune on feeling good about yourself how about putting the rate payers resources to good use
Reconciliation is unnecessary for local council
The majority of us are of the opinion OUR money is being wasted. No action plan is necessary.
Do not care
!% of the population-!!!!--perhaps you could also provide as much support to the pensioners who receive far less in monetary terms and benefits as the Indigenous.
It seems to be really well thought out, but in the light of the dreadful referendum results community racism is going to need lots of grassroots attention.
Many of the deliverables are the standard requirements under Reconcilation Australia's criteria for endorsement. As a standard, it attends to known needs in a manner that, if delivered, could make a significant difference. However I would have liked to see deeper levels of all staff accountability in areas such as the antiracism training should be mandatory for all staff, and rather than "observing" a campaign or day, be more specific about the action and public declaration of participation. The deliverables were sometimes soft in approach which could mean that the Council may not be able to be easily held accountable. Such as a lack of specificity of improvement of employment outcomes. It allows the Council to just report that they tried and changed job vacancy ads, versus specifying using an Aboriginal emplopyment register or group to be specific, or have a target - something that would give an impetus for change with the hiring process. The same is for procurement. There should be boldness to commit a specific % to Aboriginal business. It would also be important for highest levels of executive participation in the RWG with allocated deliverables, so the word 'encourage' makes it sound optional versus a value that the Council has and therefore all senior leaders should participate in some manner. In point 14, "consider" should be bolder. It would be more believeable if "reconcilation" was expected as an agenda item under those conditions. "Consider" - sounds optional and dependent on chairs, who may or may not have attended optional trainings and may or may not be participating in any level of the RAP. Just a few notes...!

Participant Responses

Please explain why? Cont.

Too general
They are inclusive, respectful and cooperative in nature and intent.
This is not something Council should be involved in.
I don’t believe the local council needs to be involved in reconciliation. The council needs to do it’s job. Roads, services etc
Australia already spends $40million a year to support people who identity as Indigenous. They receive all kinds of support with the intention of improving their opportunities, health and overall quality of life. Spending more of tax payers money is not the answer.
This is a ridiculous waste of ratepayers money. You are pandering to 3% of the community in a cringingly embarrassing way
Again to long should be simplfied
It is not required, this is a waste of time and money
I think it is a waste of money overall which could be better spent on footpaths, parks and community event which benefit everyone rather than a limited group of people.
I do not feel it is necessary for council to adopt a RAP as reconciliation is something embedded into most of what we as do - Council needs to stick its core business. Has the Council asked residents whether reconciliation is an issues that needs to be addressed across the area?
We don’t need reconciliation. We said sorry years ago. We are all Australians black or white. This just creates more division.
I think that my rating is somewhere in between neutral and very well as I believe the most important aspects are working with, listening to and implementing the strategies of Indigenous communities. I think that training staff is important to an extent, but I think that the individual staff member should be motivated to pursue knowledge regarding these matters independently and the majority of COM's budget should be focused on Indigenous community consultation and outcomes.
Just stick to looking after the rate payers
The requirement for reconciliation has not been defined. What is the problem? Where is the data for the problem, in our community? What are the specific issues within Hallett Cove (for example) that are so insurmountable that it requires Council intervention? You cannot have a plan to address something that has not been measured in real terms, in real numbers, with local and real identification.
Most of us voted NO to separating our Aboriginal peoples. This proposal goes against what the majority of people want. As Australians we are ONE...not us and them. By all means help our Aboriginal peoples but don't force us into this Plan which will only make us resent one another. It's not right!!!!

Participant Responses

Please explain why? Cont.

I do not understand the need of a reconciliation plan. Reading reconciliation implies there is a issue. I do not hold anything against people from different cultural backgrounds. Australia is multicultural and many people from many countries have settled in Australia over many years. Australia is not white Australian vs Aboriginal. At some point we need to move forward and celebrate a Country together. There are issues, current issues affecting our whole community. I would like to see more focus on helping all members of our community.
Not sure how some of the actions will address reconciliation.
More consultative with a larger volume of residents
I'd rate it very well if it spoke more of truth telling
I think this is extremely divisive..yet again wasting more of tax payers money on something that was quite clearly not what people wanted from the referendum earlier this year!
I do not agree with the entire principle of it all, starting with acknowledgement of country. I believe that it is divisive and creates different classes of citizens
Not sure why Council needs to spend money on a Reconciliation Action Plan.
Plan appeals and was designed by and developed for a nebulous First Nations group. Marion councils plan should be for local residents and how they can relate to and improve the actual First Nations group in our area which are the Kaurna people only
The funds allocated would be better spent in fostering other community programs that align with the values shared between all Australian people, First Nations or otherwise. This would be beneficial in finding common ground and reconciliation without making First Nations individuals feel like outsiders who need handouts.
I think there needs to be more emphasis on, and more opportunities delivered for community members to develop relationships with Indigenous people in casual settings rather than organised strategies. A coming together where people can just sit and eat and talk with one another one to one as just 'members of the Marion community' rather than an emphasis on Indigenous people and others. Maybe huge community picnics a few times a year, held on special Indigenous historical days and on special sites related to the Kaurna history in Marion and surrounds - just invite everyone as equals to assist non-Indigenous people just talk with Indigenous people and get to know them. Hard to explain, but even with events at Warriparinga, some people, while seeing these as special, seem to come away with the idea that our Indigenous community members are still somehow 'different'.

Participant Responses

Which action in the Draft Reconciliation Action Plan do you believe is the MOST important? Please explain why.

No
None of them
Sorry but when consulting costs $$$ every time, can't find much positive about it.
Relationships, through developing these relationships there will be greater opportunity for engagement with the Indigenous community and an ongoing dialogue that will build
Relationships. We need to build good will and further collaborate
Interpretive signs at various locations to memorialise them.
NONE OF IT
No draft plan is the most important
Abandon the action plan. Stop wasting our money
11. Increase Aboriginal and Torres Strait Islander supplier diversity to support improved economic and social outcomes. Promises to provide significant, tangible and sustainable outcomes
Nil
most important is inclusivity
no comment.
None of it
respect and acknowledgement important.
I don't believe Reconciliation is a matter council should be spending ratepayers money on.
The "Racism starts with you" message via any means: pamphlets, posters, social media etc.
The cultural learning aspect is the highest. All the rest is tokenistic if you cannot create a culturally safe workplace environment. And your staff will not attend to their unconcisous bias in the hiring and procurement and leadership decisions if they have no cultural abilities. All your leadership need to be moved even further from cultural competence to be able to be culturally responsive.
Education Naming Environmental issues
None
Participation in cultural community events - it is able to be attended by the rates payers of Marion and the councilors/staff so that progress can be demonstrated as time passes
I feel like naming something as important would be to recommend it which isn't appropriate. The most important aspect of these elements are cost. These questions do not capture constituents intent adequately if they believe this Action Plan is inappropriate in its entirety.
None
Please do your job. Council work.
I can't say that I think any one part is more important. I'm not a fan of it.

Participant Responses

Which action in the Draft Reconciliation Action Plan do you believe is the MOST important? Please explain why cont.

I dont think any of it is important. Councils should be concentrating on their core responsibilities (many of which have been handballed to outsiders) like rubbish collection, maintenance of streets & parks and reducing the feral cats population that is exploding in this area
Inclusive
None of it, treating a group different due to their race only divides us
none
Assisting in tangible and practical ways such as improving employment outcomes.
. Provide Opportunities for the City of Marion community to engage in First Nations learning.
None. Totally unnecessary. It's all unnecessary and not important.
As aforementioned, the actual, measurable outcomes are most important to me. Without implementation, consultation is futile.
None
The action that is the most important is not included, and that is a comprehensive local, ethnographic study to identify the SPECIFIC issues and collate data that suggests action must be taken.
I do not like this Plan. You want to force the separation of Aboriginal peoples from the rest of Australians. That is so very wrong.
More education to help all Australians learn about Australia's history.
Practical actions such as improving First Nations employment.
-
Meet with local Aboriginal and Torres Strait Islander stakeholders and organisations to develop guiding principles for the City of Marion's engagement plan. I rate this as most important as without Aboriginal and Torres Strait Islanders people guiding the process it wouldn't be genuine.
None
I think the entire document is worthless virtue signalling and a complete waste of taxpayers money
The allocated budget would be better utilised in addressing items that affect the whole Community or in providing tangible outcomes for the indigenous population in Marion Council.
Cultural activities relevant to Kaurna people. All other First Nation activities should be federal responsibility and funded by them not our local council
12. It is important to support Aboriginal and Torres Strait Islander Businesses because it allows the business owners and employees to take charge of reconciliation and their futures, and for these benefits to flow outwards into the wider community.
Provide opportunities for the City of Marion Community to engage in First Nations learning (relationships) For why please see previous response. not enough connection at the moment

Participant Responses

Which action in the Draft Reconciliation Action Plan do you believe is the LEAST important? Please explain why.

No
See above
Engage Kaurna language education to learn Acknowledgement of Country in Kaurna language. The recent referendum has shown we all want to be treated equally & don't want Welcome to Country & Acknowledgment of Country at every turn.
Governance, the working group feels redundant without input from local Indigenous Elders.
Governance. The group does not have a representative of those it is trying to govern.
Training staff in all manners of 'right thinking' - smacks a lot of re-education. Why create a problem where there isn't one?
All of it
All reconciliation plans are redundant
All of it is least important.
None
I don't think any of this is necessary. The money could be better spent elsewhere.
there isnt one really, its all relevant
No comment
All of it
Think you are out of proportion with your efforts---I can't even get a footpath attended to !! Or barking dogs reported. Perhaps treat all residents of Marion as special without singling out minority groups.Surely recognition and respect is due to us all --by singling out groups you create a divide between us. Indigenous receive enormous amounts of money from many different government sources--for 1% of the Marion population you seem to be putting an enormous focus and effort into "recognition"--should be a given and the council should get on with council jobs.
I don't believe Reconciliation is a matter council should be spending ratepayers money on.
Not sure.
any action where it says "consider", "investigate" etc as they more than likely will be done on a surface, tokenistic way
This question makes no sense
All
None
As above
Why is Council spending time, money & resources on this?
The whole action plan is inappropriate
All of it.
The bit about procuring aboriginal business, workers etc. This will quickly degrade into "aboriginals first" like some other govt depts have done. It is disgraceful and reverse racism at its extreme
Some not relevant
All of it.
all

Participant Responses

Which action in the Draft Reconciliation Action Plan do you believe is the LEAST important? Please explain why cont.

Attending events are not going to improve social and economic outcomes and do not provide value to the ratepayer. Learning about First Nations culture, if of interest should be something an individual can choose to do and offered outside of a RAP.
N/A
It's all unnecessary and not important.
Listening and education of non-Indigenous community is important, but genuine action and implementation of the results of consultation is imperative.
They are not important
Meetings?? Who lists MEETINGS as an ACTION? A meeting is not an action, it is movement that *feels* like action. Secondarily, changing your HR policies to fall out of line with the Discrimination Act by "making it more available" really just means that you're going to recruit aboriginals over anyone else regardless of their suitability for the role. And that is discrimination against everyone else, and that is illegal. You're not allowed to specify the height of a flight attendant in a job advertisement even though it is specific to the role, therefore you are not allowed to specify ethnicity. If you do this, I hope someone sues you.
Spend the money on helping...truly helping our Aboriginal peoples and not on words and useless Plans. This Plan is a total waste of money that could be put to better use helping people and not trying to separate us into groups!!
Reconciliation, I have not intentially caused any distress to the Aboriginal community. I don't understand why there is a need from a council perspective. A federal government perhaps needs to address the past actions but as a local community I don't think this is necessary.
Spending ratepayers money $10k on events for NRW seems excessive for one week and not a good use of ratepayers funds.
Staff attending events
Review HR policies and procedures to remove barriers to staff participating in NAIDOC Week. Staff can be proactive in this rather than relying on the HR Department.
None
See above
Staff and Council members attending events at the ratepayers expense.
Welcome to country is useless at a council level to local people living here and should only be used if someone is newly visiting Kaurna country
16. We should not be planning for reconciliation just for the sake of doing so. It will not benefit any of us if we never see Australians united within our lifetimes. This is a journey that should be undertaken with a sense of urgency and with the intention of bringing about reconciliation as expediently as possible, a goal which is hampered by a committee only survives as long as it has not done its job. In order to prevent this, the City of Marion should not plan to spread these important changes over decades to come, but within the next few years.
None. All others I see as equally important.

Participant Responses

What do you think could be improved in the proposed actions?

I disagree with it in full
We would be better off with policies improving the lot of all under privileged groups in the community not just one
Stop handing over precious ratepayer $$$ & concentrate on Council core business. We get enough of this stuff from State & Federal Governments.
Including members of the Indigenous Community in the working group
Our governing bodies need to contain representation from these groups
Drop most of the staff re-education. Better value to be had installing interpretive signs and features that remain and testify year after year.
Scap the whole plan
Stop spending money on all and every reconciliation plans, objectives, policies, mandates, committees….
The majority of us are of the opinion OUR money is being wasted. No action plan is necessary.
greater articulation of specific, demonstrable outcomes
Nil
not a lot, its well thought out and well presented
They nver were a nation. They were a collection of tribes and family groups.
Basically, First Nations get FAR TOO much recognition, and the average Australian citizen is rapidly becoming a second-class citizen in our own country. The millions they receive end up in the pockets of greedy bureacrats who have their fingers in the till.
Less focus on elaborate and expensive plans--get back to basics--treat everyone as special---
Reduce the cost and scope, it is more a Government matter
Just enhance any move to get the reconciliation message out in to the community.
Be more bold and declarative. Have a greater level of executive buy in and visible leadership in the deliverables so people can be held accountable.
Greater aboriginal involvement
Scrap it altogether
I am happy with the current contents. Action and outcomes can be measured - that will be the test.
They should be scrapped.
Council should get back to basics.
Cancel the whole thing. Spend the money on council area improvements.
Can the thing. Look up the Bradshaw paintings. I was born here, my grandfathers fought in the wars and built this country. I respect all people and think that any person, regardless of their ‘race’ should be treated as being no more special as anyone else. Aren’t we supposed to be living in an era of ‘equal opportunities’? It is racist to push that another race is more important and deserves more than another who has along with their forefathers, contributed all of their life to working for this country and paying taxes, building a first world civilization, fighting in wars to keep our way of life which was built on Christian values.

Participant Responses

What do you think could be improved in the proposed actions? Cont.

Scrap the entire thing. It is axorbitant waste of money
Less simplyfied
Stopping the plan altogether, with the time and money saved lower council rates.
I don't think it is a council function
Again, I don't think Council need to resource a RAP.
N/A
Stop dividing everyone. This proposal is totally ridiculous since the voice said NO.
I think that providing printed materials to staff is not going to change the way people have habitually viewed racism for many years.
Scrap the whole idea
Stop asking residents about them. They're for internal use. If you insist on wasting our money on poorly planned, poorly designed activities that do nothing except move money in corrupt circles, at least stop telling us about it.
Talk to real Aboriginals and ask them what they really need and want. Someone who is 1/8 Aboriginal and living in the city is not real. I worked with the RFDS and met some of the real Aboriginal and they were amazing, they did not like the city Aboriginal at all. They just wanted to be given more job opportunities and a safe place to live. Oh, and they considered themselves Australians. We are ONE!!
Petition for a public holiday of Aboriginal significance.
The cost of the plan seems excessive.
Cost does not represent value for residents
Engage Kaurna language education within City of Marion to teach Acknowledgement of Country in Kaurna language. This appears in a section that talks a lot about how Council staff and Council events can be part of reconciliation. It would be nice to add to this action item "and make this education available to members of the public".
Please spend money where the tax payers actually want you to spend it....listen to the community..for once!
Stop wasting funding on this ridiculous folly
I do not think a RAP is necessary for a Council and the $60k expense is justified, particularly as rates increased this year.
How do we locals get to meet and learn about our Kaurna neighbours. I cannot find out who they are or how many there are. Saying there are 1.5per cent in all Australia means nothing locally
It is important to pursue cost-effective methods of achieving goals so that Australians can be reconciled without increases in Council rates.
Please see the response number 9

Participant Responses

Please provide your comment, question, or concern.

The council should be more transparent about their activities and their budget. Money is wasted, and nothing is seen on the ground. Also the council should focus on lowering the rates rather than doing something completely different than what residents want!!
Spending $10000 for City of Marion to support NRW events is obscene during a cost of living crisis. Perhaps Southern Cultural Immersion at Warriparinga should fundraise as many other community organisations have to. Instead of constant handouts, positive assimilation through fundraising would aid true reconciliation with the wider community.
Your current rate paying residents are poorly serviced, and or ignored. Divergent, distracted, politically driven policies are a waste of time, money , focus. STOP wasting my money on your pet projects and do the job of council to serve your rate payers.
STOP WASTING OUR MONEY. NO RECONCILIATION PLAN IS WANTED OR NEEDED.
AS a Marion Council Rate payer I do NOT want my money wasted on this. Clean up Lonsdale Highway vegetation would be more beneficial.
The plan appears to be very bureaucratic and too heavy
Our rates should not be paying for this
Spending ratepayers' money on things like this which are plainly not approved by the majority of your ratepayers in inappropriate and should be discontinued.
Stop involving yourself in things that are not council business. Who is funding this project?
Whoever designed this "plan" did not begin with DATA. The plan is very clearly written to meet a social expectation and not a true need. You may not be aware that in the past twelve months, billions of dollars have been "spent" on this type of thing nationally. And not a cent of that has gotten to where it makes a difference. If council wants to make a difference, put all the money and effort you're wasting on this activity into a fund that assesses individual families and gives them money to change their lives.
Take a look at other countries that have integrated instead of further causing divide by separating us by race. When I travelled to Peru it was interesting to see how both the Incan celebrations and catholic celebrations were combined. The people celebrated the incan history paid respects to their gods and still had a catholic faith.
Thank you for having a reconciliation plan.
It's a complete waste of tax payers money! How about asking the tax payers where their money is best spent!

12.5 AusCycling Proposal - Future Events at SWBMX Facility	
Report Reference	GC240227R12.5
Originating Officer	Sport and Recreation Officer – Todd Boughen
Corporate Manager	Manager City Property – Mark Hubbard
General Manager	General Manager City Development – Tony Lines

REPORT OBJECTIVE

To consider a proposal from AusCycling who is seeking financial and advocacy support from Council to secure future National and International events at the Sam Willoughby BMX Facility (SWBMX).

EXECUTIVE SUMMARY

AusCycling has approached the City of Marion outlining a proposed long-term partnership for major BMX events between 2024 to 2028.

The first event is a National Series event scheduled for April 2024, followed by a National Championship event proposed for October 2025. AusCycling is seeking a financial contribution from Council of $40,000 and $75,000 respectively to enable the two events to be secured at the SWBMX Facility. Through discussions with Council staff who have raised concerns over the short timeframe for Council to consider the funding for the 2024 event, AusCycling have agreed to reduce their financial request to $15,000 for the 2024 event.

AusCycling has outlined a range of potential benefits to the local economy stemming from large scale events that draw hundreds or thousands of visitations, as well as increased profile and promotional opportunities raising the profile of the City of Marion to intrastate, interstate and international audiences.

AusCycling has monitored the progress of the SWBMX Facility and with UCI accreditation on the near horizon for the facility, AusCycling is keen to host future national and international events at the newest elite facility in Australia, one of only a few that is capable of hosting this level of competition.

RECOMMENDATION

That Council:

1. **Approves a financial contribution of $15,000 towards the AusCycling National Series event in 2024 at the SWBMX Facility, and authorises the CEO or Authorised Officer to enter into a funding agreement with AusCycling.**

   Or

2. **Does not support the financial request from AusCycling for the 2024 National Series event and requests Council staff communicate its decision to AusCycling, SWBMX Facility Incorporated, Cove BMX Club and Happy Valley BMX Club.**

   And

3. **Approves a financial contribution of $75,000 to secure the 2025 National Championships event at the SWBMX Facility subject to AusCycling confirming in writing that they have secured the necessary additional external funding to undertake the event at the SWBMX Facility, and authorises the CEO or Authorised Officer to enter into a funding agreement with AusCycling.**

   Or

4. **Does not support the financial request from AusCycling for the 2025 National Championship event and requests Council staff communicate its decision to AusCycling, SWBMX Facility Incorporated, Cove BMX Club and Happy Valley BMX Club.**

DISCUSSION

Background

The SWBMX Facility is a jointly funded facility by the City of Marion and the City of Onkaparinga with initial funding support also provided by State Government.

The Cove BMX and Happy Valley BMX clubs (the Clubs) moved into the SWBMX facility in August 2023. SWBMX Facility Inc is the overarching committee for the facility comprising the Clubs as the only two members.

With the recent upgrade works to the 8m start gate being finalised late January 2024, the Clubs now have full access to the clubhouse, track and start hills. Council, with the support of the Clubs, is currently seeking Union Cycliste Internationale (UCI) accreditation for the track and start hills. The UCI accreditation is expected to be considered in April 2024 at an AusCycling National Series event scheduled to be hosted at the SWBMX Facility.

In mid-late 2023 AusCycling informally approached Council to discuss potential future events at the SWBMX facility and sent through a prospectus (**Attachment 1**) with details about the events including indicative financial support they would require from Council and state government to secure these major events.

Staff advised AusCycling that Council does not have a budget for these events and AusCycling would need to formally approach Council to request funding support, which would then need to be considered at a Council meeting.

Subsequently AusCycling wrote to the Council CEO on 3 January 2024 requesting funding support (**Attachment 2**). Staff were requested to prepare a report for Council consideration and subsequently contacted AusCycling with a list of questions to assist with detail for the report. A meeting (via Teams) was held with AusCycling on 25 January 2024 to clarify items within their proposal (refer to **Attachment 3**).

AusCycling Proposal

The AusCycling proposal outlines a potential long-term partnership with five major events proposed to be held at the SWBMX Facility between 2024 and 2028. The proposal outlines the event schedules, the potential benefits to the City of Marion, and any investment or support required from Council and the State Government. The following event schedule has been proposed:

- 2024: AusCycling BMX Racing National Series
- 2025: AusCycling BMX Racing National Championships
- 2026: AusCycling BMX Racing National Series
- 2027: UCI Classified (C1) event (as a lead into the World Cup)
- 2028: UCI BMX Racing World Cup

The proposal includes:

- Two National Series events
    - AusCycling has already scheduled the first National Series event for April 2024, and is seeking an investment of $40,000 from Council.

  - Due to the short notice period, Council staff asked if AusCycling would accept a lesser funding amount. AusCycling indicated they would accept a lesser funding amount of $15,000 for the 2024 National Series event.
  - AusCycling has indicated they require a funding commitment from Council by February 2024.
  - If Council does not support the 2024 National Series event, AusCycling advised that they will be inclined to look for a different venue for the 2025 National Championships event but would consider SWBMX to potentially host the 2027 National Championship.

- National Championship
  - Proposed to be held in October 2025 across six days.
  - AusCycling is seeking an investment of $75,000 from Council.
  - AusCycling has indicated a commitment to the funding support is required by April 2024 to ensure the event is secured, noting that a financial commitment of over $300,000 would still be required from the state government to secure the event at the SWBMX Facility.
  - AusCycling has been in discussions with the South Australian Tourism Commission (SATC) to seek a long-term commitment to the proposed events schedule at the SWBMX Facility.

- UCI BMX World Cup
  - Proposed to be held in January/February 2028 across a two-week period with financial support of $400,000 from State Government/Council. Whilst the proposal suggests a joint funding arrangement between State and Local governments for the World Cup, international events would generally be considered a state government focus.

The table below gives a summary of the key benefits highlighted in AusCycling's proposal for the two national events.

Event	Benefits to SWBMX Club	Benefits to CoM	Funding Requested
National Series event (April 2024)	• Annual series attracts strong numbers from across Australia. • Limited to two locations annually – hosts are assured return based on strong participation. • Opportunity to run canteen – 100% takings for the club. • Sponsorship opportunities.	• Based on 2022 and 2023 data from the economic impact assessment there is an average economic impact of over $400,000. • Average 900 participants (over 60% from interstate). • Average 1200 supporters (50% from interstate). • Media will drive publicity for South Australia and CoM as a hub for BMX racing. • Event to be broadcast via partner, SBS.	$40,000 (modified to $15,000 for 2024 Event)

Event	Benefits to SWBMX Club	Benefits to CoM	Funding Requested
National Championships (October 2025)	• Pinnacle annual event in the country. • Attracts more than 2,000 participants and approx. 6,000+ spectators. • Potential for a Pre-Championships event immediately prior. • Opportunity to run canteen – 100% takings for the club. • Sponsorship opportunities.	• Generally attract economic impact of over $6 million. • Approx. 4500 attendees from interstate and overseas. • Accommodation, retail, hospitality, major event suppliers and services, entertainment, dining and local tourism attractions all likely to benefit. • Media for an international event – publicity for South Australia and CoM as a hub for BMX racing. • Event to be broadcast through partners FoxSports and SBS as well as live streaming.	$75,000 (as per email advice to Chief Executive)

A potential means of addressing the AusCycling financial requests is to open conversations with the SWBMX funding partner City of Onkaparinga (and possibly Holdfast Bay) to determine if there are opportunities for sharing the requested contribution if Council is interested in pursuing a long-term partnership that would benefit the City of Marion and the two surrounding Councils. Noting it would not be possible to explore cross-Council collaboration for the 2024 National Series event due to the short timeframe to respond to AusCycling; dialogue could potentially be opened for the 2025 event and beyond. Given the City of Onkaparinga invested in a facility that was designed for national and international events there may be an interest.

Potential Economic Impacts

While City of Marion has yet to finalise a Visitation Strategy, as per the 2023/24 annual business plan, this event provides an example of the potential impact a local event can have on the local economy, as visitation drives spending in shops and hospitality businesses. Based on spending behaviour of the average visitor to the City of Marion (as drawn from ABS data and National Visitor Survey (NVS) and International Visitor Survey (IVS) published by Tourism Research Australia) we can approximate the typical economic impact to City of Marion for events.

Estimated economic impact of a 'National Series' event
A National Series event at which they estimate approximately 600 participants and 600 supporters would travel from interstate to attend the event, staying for an average of 3.2 nights each. In addition, a further 300 intrastate participants and 600 supporters would attend across the 3 days.

As a result of the estimated impact of a National Series event the Gross Regional Product would increase by approximately $767,000 (0.02%).

Estimated economic impact of a 'AusCycling BMX Racing Championship' event
For the AusCycling BMX Racing Championships, Auscycling estimates approximately 3000 participants and supporters would travel from interstate to attend the event, staying for an average of 7 nights each. In addition, a further 1500 intrastate participants and supporters would attend across the week.

As a result of the estimated impact of an AusCycling BMX Racing Championships, the Gross Regional Product would increase by approximately $3.952 million (0.08%).

SWBMX Clubs

Staff have informed the SWBMX, Cove BMX and Happy Valley BMX Club representatives of the proposal from AusCycling and have encouraged greater dialogue between AusCycling and the Clubs to support any approach to Council and the State Government. Should the events progress at SWBMX, AusCycling would enter a separate agreement with SWBMX Facility Inc to enable the event to be hosted at the facility.

The Cove BMX and Happy Valley BMX Clubs have outlined their support for the proposed long term event partnership with AusCycling noting the following benefits to the Clubs (**Attachment 4**):

- Increased training and coaching opportunities with national and international level competitors and coaches.
- A home track advantage, a benefit not experienced by South Australian riders for over 20 years.
- Increased track utilisation leading up to the events significantly bolstering the Clubs and SWBMX revenue enabling:
    - Future improvements to facility infrastructure – paths, fencing, drainage, track upgrades.
    - Development of grass roots community introductory programs.
    - Development of collaborative interclub training and competitive events.
- Showcasing the potential of South Australian riders to national and international selectors.

ATTACHMENTS

1. Attachment 1 - Aus Cycling Prospectus [**12.5.1** - 24 pages]
2. Attachment 2 - Aus Cycling's letter to the CEO [**12.5.2** - 2 pages]
3. Attachment 3 - CoM and AusCycling meeting to clarify questions [**12.5.3** - 2 pages]
4. Attachment 4 - Cove BMX and Happy Valley BMX Clubs Letter of support [**12.5.4** - 1 page]

AusCycling

BMX RACING

PARTNERSHIP



Introduction

About AusCycling

AusCycling is the National Sporting Organisation responsible for the development, facilitation and growth of all forms of cycling in Australia.

Established in November 2020, AusCycling is uniquely positioned to represent the sport for the future and to provide enhanced services to clubs, riders, officials and volunteers.

AusCycling currently represents over 54,000 members and 400 cycling clubs across BMX Racing, BMX Freestyle, Cyclo-Cross, Esports, Mountain Bike, Para-Cycling, Road, Track and Lifestyle (recreational and commuter) riders throughout Australia forming one of Australia's largest cycling communities. Representing all levels of the sport from grassroots to high performance.

As the national administrative body responsible for the sport of cycling in Australia, AusCycling is recognised by:

- the Union Cycliste Internationale (UCI), the world governing body of cycling,
- the Australian Government through Sport Australia (formerly the Australian Sports Commission),
- the Australian Olympic Committee (AOC),
- Commonwealth Games Australia (CGA), and
- Paralympics Australia.

The international accreditation enables AusCycling to be the conduit to bidding for hosting rights to world status events across in all disciplines which drives an economic agenda through tourism outcomes and jobs creation.









More than a sport

We believe in the joy and positive power of cycling. Every time we jump on a bike, we're choosing to make a difference – to our mind, body and country.

Riding a bike transforms us individually, connects us as a community, inspires us as a nation and creates a healthier Australia. Regardless of what bike we ride, where we ride, our age or skill level – we ride as one.

AusCycling

Our purpose

AusCycling exists to unleash the unbound potential in every body



This Opportunity

BMX Racing is one of the fastest growing sports in Australia with the country attracting the second biggest number of participants in the world behind the USA. The Sam Willoughby International BMX Facility is now considered one of the top BMX Racing facilities and has the ability to attract some of the world's biggest events.

Hosting an AusCycling BMX Championships enables host area the ability to generate significant benefits across economic, tourism and social objectives including:

- Significant media coverage
- Attracting tourism to generate economic benefits
- Positions the region to host larger events
- Host the who's who of the cycling community – elite BMX riders (men, women, age classifications, youth), officials, sponsors and media
- The opportunity to develop the local club capacity and sponsorship opportunities for the local clubs
- Create a promotional platform for the city/region in order to develop tourism in general and cycling tourism in particular by communicating the region's cycling and lifestyle credentials

AusCycling is proposing a long term partnership which will place the Sam Willoughby track as the go-to venue for major BMX racing events.

- 2024: AusCycling BMX Racing National Series
- 2025: AusCycling BMX Racing National Championships
- 2026: AusCycling BMX Racing National Series
- 2027: UCI Classified (C1) event (as a lead into the World Cup)
- 2028: UCI BMX Racing World Cup

Event Operations

All events will be conducted by AusCycling. AusCycling is recognised by the Australian Sports Commission as the National Sport Organisation for cycling. AusCycling has significant experience delivering major events at all levels and a team dedicated to the delivery of the events of this size.

Our recent portfolio of delivery includes:

- 2024 BMX Racing World Cup: Brisbane
- 2022 UCI Road World Championships: Wollongong
- 2019 UCI Track World Cup: Brisbane
- 2017 UCI Mountain Bike World Championships: Cairns
- Annual national championships, Oceania Championships and UCI classified races across all disciplines

AusCycling financially underwrites the event and is responsible for its planning, implementation and delivery.





Community Benefits of BMX Events

These events deliver a variety of positive outcomes within community as well as developing capacity through involvement in the event.

BMX is increasingly become a major draw of tourism to a host location. Exposure to national and international standard competitions inspires young and aspiring BMX hopefuls to get involved in the sport and be more active, develop role models, stay in the sport and aspire to progress through the BMX pathways.

The event will enable local children and their families to gain some insight into the world of national and international standard BMX in an intimate and familiar setting. The host club will benefit both financially and through skills development with the provision of catering and event support services.

It is anticipated that these events will attract thousands of visitors to the region. It is also envisaged that the AusCycling will run various activities and programs to further capitalise on this event. This will include coaching clinics, beginners and intermediate junior age clinics and school based outreach.

Additionally, AusCycling will conduct a number of coach and athlete development programs as part of the event.

AusCycling

Strategic Priorities



AusCycling



Active Communities

Each year the number of participants in BMX within the host State of these events regularly increases by over 15%. AusCycling will work with each BMX club in South Australia to leverage the excitement of hosting these events by supporting Come and Try days and coaching development programs to ensure increased participation.



Diverse and Inclusive

Australia is the only country in the world to offer BMX for people with a disability. This event will frame as a launching pad to provide a National level competition for people with a disability.



Affordable

Entry is offered a under $50 for most age based categories (only higher for the elite categories). There is no cost for spectators to attend most of these events.



Visitor Economy

There will be thousands of visitors to the region for extended periods of time delivering millions in economic impact.

AusCycling







International Engagement

The event will drive significant international media coverage for Marion and South Australia to showcase the elite facilities.

Gender Equity

Australia is one of the few countries who offers gender equity across all BMX Racing categories for men and women.

Workforce Development

These events will provide significant event and sport development opportunities for workforce including development of the host clubs and facility to increase their ability to support major events, supporting the development of local coaches and officials to help to better deliver the sport.

AusCycling

AusCycling BMX Racing National Championships



AusCycling

AusCycling BMX Racing National Championships

The AusCycling BMX Racing National Championships is the pinnacle annual event for the sport in the country attracting more than 2000 participants and over 4,500 supporters, almost 70% of which are expected to come from interstate and overseas. The Championships are conducted over a six-day period (Monday to Saturday with a backup day of Sunday) with the format consisting of various amateur and elite racing classes allowing all riders the opportunity to qualify for the World Championships. It is a family orientated sport catering for male and female riders ranging from ages 2 to over 85.

The Championships generally attract an economic impact of over $6 million.

The following are locations most recent and upcoming Championships:

- 2023: Shepparton, VIC
- 2022: Launceston, TAS
- 2021: Gold Coast, QLD
- 2020: Cancelled due to COVID-19
- 2019: Shepparton, VIC
- 2018: Bunbury, WA





Event Program

The event program is conducted over a week in October. It is envisaged that several additional events will be conducted to increase visitor numbers and extend length of stay. This would include hosting a Pre-Championships event on the weekend immediately prior to the Championships.

- Monday to Friday prior – Event bump in
- Saturday to Sunday prior – Pre-Championships Event
- Sunday – Official Practice, Come and Try Community Day, National Officiating Course
- Monday to Wednesday – Event open including registration, State training and official practice days
- Thursday – BMX National Championship Race day 1
- Friday - BMX National Championship Race day 2
- Saturday - BMX Australia National Championship elite competition finals day and post event celebration and awards function
- Sunday – Reserve day in case of adverse weather and/or bump out day

AusCycling

Visitation and Economic Benefits

The AusCycling BMX Racing Championships will have a significant impact to the region across sectors such as accommodation, retail, hospitality, major event suppliers and services, entertainment, dining and local tourism attractions.

Based on figures obtained from the most recent economic impact assessment there was a total economic impact of $6.4 million. This includes the following key projected impacts:

- Over 4,500 total attendees including entourage with most staying seven (7) nights
- An additional 2,000 regional spectators would be anticipated across the event
- Over 3,000 interstate visitors
- Over 1,500 intrastate visitors



AusCycling

Marketing Reach

The event will drive significant intrastate, interstate and international media and broadcast coverage for the South Australia and City of Marion as a hub for BMX racing.

In addition to the the significant visitation and participation numbers over a week long period combined with the elite professional racing component it will further highlight its potential on a national scale.

The development of AusCycling has increased the overall market reach of the event which will drive significant regional, domestic and international media coverage. The key focus areas of the marketing strategy will include:

- Social Media Leveraging
- Traditional Media Coverage
- Broadcast Expansion





Broadcast

AusCycling has partnered with FoxSports and SBS to expand the broadcast coverage of the Championships. The final broadcast package is expected to include a combination of livestream (non-elite), Live TV (FTA and Pay) in the elite categories and a post-produced package (30 minutes).

The most recent Championships saw a livestream package which included 254,000 views over the event on SBS on demand.

Indicative Investment Requirement

Cash: $400,000 (state and council)
In-Kind: venue use, community outreach support and engagement, council services

AusCycling

UCI BMX World Cup



UCI BMX World Cup

The UCI BMX World Cup events are some of the most sought-after sporting events a region can attract thousands of visitors and hundreds of thousands of broadcast viewers.

There are generally 3 rounds hosted each year (1 in Asia Pacific) providing assurance of it’s importance in the International calendar.

AusCycling

Event Schedule

The event will be conducted over a week period in January or February. It is envisaged that several additional events (including a National Series event) will be conducted to increase visitor numbers and extend length of stay.

- Monday to Friday prior – Event bump in
- Saturday to Sunday prior – Pre-World Cup Challenge
- Monday to Thursday– Event open including registration, official practice days
- Friday – AusCycling BMX Racing National Series
- Saturday - World Cup #1
- Sunday – World Cup #2
- Monday – bump out

Visitation and Economic Benefit

Based on figures obtained from the economic impact assessment completed on the 2020 UCI BMX World Cup there was a total economic impact of $5.31 million. Based on 2020 we would expect:

- 3,900 participants (1,950 from interstate)
- Average number of nights 4





AusCycling

Marketing Reach

The event will drive significant intrastate, interstate and international media and broadcast coverage for the State of South Australia and City of Marion as a hub for BMX racing. An international event of this size will be certain to attract both international media coverage as we saw in 2020 (last hosted in Australia) with an overall circulation / media audience of 15 million.

Broadcast

The UCI broadcast packages in 2020 had over 700,000 views. AusCycling is currently engaged with the UCI to expand this footprint and increase the total viewers through additional domestic broadcast partners.

A 52-minute highlights package will be featured in at least 20 countries across the Americas, Asia and Europe.

Indicative Investment

Cash: $400,000 (state and council)
In-Kind: venue use, community outreach support and engagement, council services

AusCycling

BMX Racing National Series UCI C1 Events





The AusCycling BMX Racing National Series is among the strongest annual cycling series attracting riders from throughout Australia to each round. Limited to two (2) locations per year hosts are always assured return based on strong participation.

Event Schedule

The event occurs in one of two slots: April or July and is conducted over a three day period.

- Friday – Training, Meetings and Seminars
- Saturday – National Series # 1
- Sunday – National Series #2
- Monday – bump out

Visitation and Economic Benefit

Based on figures obtained from the economic impact assessment completed on the most recent National Series events they have averaged a total economic impact of over $400,000. This is based on survey and participant data through 2022 and 2023 and includes:

- Average participants: 900 (over 60% from interstate)
- Average Number of Supporters: 1,200 (50% from interstate)
- Average Length of Stay: 3.2 nights

AusCycling

Marketing Reach

The event will drive significant intrastate, interstate and international media and broadcast coverage for the State of South Australia and City of Marion as a hub for BMX racing. Media reach is primarily through BMX media (with strong domestic and international coverage) and AusCycling media channels. The average total reach of a BMX Racing National Series events is 420,000.

Broadcast

AusCycling has partnered with SBS to expand the broadcast coverage of the National Series and C1 events. The final broadcast package is a live package on SBS on demand. This package generally attracts over 100,000 views and has the opportunity for host inclusions into the broadcast.

Indicative Investment

Cash: $40,000
In-Kind: venue use, community outreach support and engagement, council services



AusCycling

Every bike, every rider - united

From: Kipp Kaufmann
Sent: Wed, 3 Jan 2024 02:32:28 +0000
To: Tony Harrison
Cc: Nick Marwe; Todd Boughen; Mark Hubbard
Subject: AusCycling and Marion Council - BMX Major Event Opportunity

Tony Harrison
Chief Executive Officer
City of Marion

Dear Tony,

The completion of the Sam Willoughby International BMX Track the opportunity now exists to make the City of Marion an epicentre for major events in BMX.

We believe that our blueprint will provide the City of Marion with the opportunity to attract tens of thousands of visitors by attracting state, national and international BMX events.
You will find the details of the opportunities at: BMX Opportunity.pdf

Some of these events will also require significant investment from State Government. We are seeking the City of Marion's support to discuss these opportunities with state government to ensure they can be attracted.

Specifically on timeframes for our decision they are as follows:

- **AusCycling National Series**: End of February 2024. Council contribution sought $40,000.
- **AusCycling BMX Racing National Championships**: April 2024. Indicative council contribution: $75,000.
- **UCI BMX World Cup**: early 2026. In this instance we will continue to ensure the interest of state government and clarify investment that may be required from council.

We thank you for your continued support of BMX and look forward to a long-term partnership with the City of Marion.

Kipp Kaufmann
Executive General Manager | Sport

AUSCYCLING

kipp.kaufmann@auscycling.org.au
0430 303 577
auscycling.org.au
PO Box 445, Collins Street West VIC 8007
Level 5 South Tower, 459 Collins Street, MELBOURNE VIC 3000

AusCycling acknowledges the Traditional Custodians of country throughout Australia and their ongoing connection

to the land and waters. We pay our respects to their culture and Elders past and present and acknowledg
e
the value that First Nations people make to Australian sport and society.

This email is confidential. If you are not the nominated recipient, please immediately destroy all copies and inform the sender. AusCycling prohibits the unauthorised copying or distribution of this email. This email does not necessarily express the view of AusCycling. AusCycling does not warrant nor guarantee that this email communication is free from errors, virus, interception or interference.

Teams meeting: Thursday 25/1/24
Present: Kipp Kaufmann (AusCycling), Mark Hubbard (CoM), Todd Boughen (CoM)

*AusCycling's responses in blue

Should this report be confidential for any reason? Or is AusCycling comfortable with it being Publicly accessible?

- AusCycling is happy for this report to be publicly accessible.

- National Series in April 2024; and National C/ships – AusCycling seeking $40,000 and $75,000 contributions respectively from CoM
  - What does the funding go towards?
    - The funding ensures the delivery of the events and
  - What does Council receive for the funding?
    - The event will generate thousands of visitors to the areas to provide significant economic benefit. In addition, we will provide:
      - Branding on all event communications
      - Opportunity to highlight the council in AusCycling Communications (social)
      - Branding and TVC integration into broadcast
      - VIP Hosting Opportunities
      - Opportunity for AusCycling to undertake outreach to community schools to promote BMX/Cycling
      - Onsite branding and acknowledgement
      - Council to be part of any opening cermony
  - Are AusCycling seeking anything else from Council for the event – any types of in-kind support?
    - There is no specific request for additional value in kind.
  - What does the Club get from the events?
    - From our experience clubs benefit through:
      - New Sponsors
      - Income from practice gates, canteen and fundraising
  - What are the club's responsibilities pre, during and post the events?
    - Pre: pre-event training (as much or little as they choose), track preparation, fundraising / sponsorship procurement (if they wish to do so)
    - During: Canteen, Track upkeep
    - Post: None
  - Will AusCycling address all event needs?
    - Traffic management, toilets/waste, event permit, seeking permission from DEW (as per sub-lease).
      - Yes
  - What if Council doesn't support the funding requests?
    - We would have to still run the National Series although it would make our ability to deliver the appropriate standard compromised. We would certainly not come for the National Championships in such a case.
  - Would AusCycling consider/accept a smaller contribution from Council?
    - This is the usual rate for a National Series and National Championships event. Although there are VIK items that could be introduced instead (waste is a small example)
    - Further discussion around the $40,000 amount, the short timeframe resulted in AusCycling agreeing to a lesser amount of $15,000 for the 2024 National Series event.

- Future Events
  - What are the timelines for AusCycling to lock in the proposed future events?
    - We are seeking to confirm the 2025 National Championships by April. If they don't occur in Marion in 2025 we would seek to confirm the 2027 Championships as soon as feasible and as late March 2025.
  - What are the expected inputs from Council for those future events, if any?
    - There are no specific expectations.
  - Who have AusCycling been liaising with from State Government?
    - We have directly been working with SATC through Hitaf Rasheed and her team.
  - What role is AusCycling seeking from Council towards any advocacy for these future events?
    - We would seek for council to advocate to local members and ministers around providing the required funding to host these events (particularly National Championships and World Cup).

Dear City of Marion

Firstly The Cove and Happy valley BMX Clubs would like to thank the City of Marion for your support in bringing the Sam Willoughby International BMX Facility (SWBMXF) to fruition. Without the support of the councillors this would not have been possible. It is amazing that the clubs now have such a facility at their disposal and we look forward to further developing SWBMXF so as to reach its full potential. A testament to this commitment is the near 3000 hours our volunteers have put into working collaboratively with council and the builders to resurface the track allowing both clubs to transition to their new home.

At the clubs previous homes our strategic plans had us building towards hosting national and international events However, these events were not feasible due to infrastructure and space constraints. Our clubs new home at the SWBMXF does however allow this dream to be realised.

Through our association with AusCycling the opportunity to be part of a four year plan working towards hosting a UCI BMX World Championships at the SWBMXF has been extended. In short this offer would see the SWBMXF and the greater area of the City of Marion play host to an AusCycling BMX National Cup double header round in 2024, the 5 day long BMX National Championships in 2025, a UCI BMX World Cup round in 2026 and the final goal of a UCI BMX World Championships in 2027.

The benefits of these events for our BMX clubs, the SWBMXF and BMX in the state are significant, and include:

- Increased training and coaching opportunities with national and international level competitors and coaches.
- The home track advantage, a benefit not experienced by South Australian riders for over 20 years.
- Increased opportunity to host events at the SWBMXF in the lead up, significantly bolstering the Clubs and SWBMXF revenue, allowing for
    - Improvements to facility infrastructure
    - Development of grass roots community involvement programs
    - Development of collaborative interclub training and competitive events, allowing revenue to be spread amongst all five of the metropolitan clubs.
- Showcasing the potential of South Australian riders to national and international selectors

In addition to the direct benefits afforded to the clubs and SWBMXF by this opportunity, the City of Marion and the state of South Australia also stand to see significant indirect benefits. Council areas and States that have played host to national and international level events in the past have seen benefits to local business, accommodation venues, tourism providers and the promotion of the area for return visitors.

The Cove and Happy Valley BMX Clubs fully support the AusCycling proposal to tender for these National and International events. We therefore ask that the Ward Councilors of the City of Marion consider supporting us with this tender and the required funding to bring this opportunity to fruition. Should you wish to gain further understanding of the what this opportunity would mean for the Clubs and constituents of the City of Marion please don't hesitate to reach out to either of the club presidents.

Regards

Tervor Wigg
The Cove BMX Club President

Ryan Tripney
Happy Valley BMX Club President

12.6 Cooinda Neighbourhood Centre Acoustic Treatment	
Report Reference	GC240227R12.6
Originating Officer	Manager City Property – Mark Hubbard
Corporate Manager	N/A
General Manager	General Manager City Development – Tony Lines

REPORT HISTORY

Report Reference	Report Title
GC231024M	Motion with Notice

REPORT OBJECTIVE

To report to Council on whether potential acoustic improvements to Cooinda Hall merit budgetary priority in the larger review of Neighbourhood Centre maintenance requirements for 2024/25.

EXECUTIVE SUMMARY

At the General Council Meeting held 24 October 2023 a Motion with Notice was raised asking for a report to be brought back to Council on the budgetary priority for acoustic improvements to be made for the Cooinda Hall in the 2024/25 budget.

The cost to apply acoustic improvements to the hall is $20,000 based on three quotes.

The project can be delivered within the 2024/25 capital works program within the current forecast expenditure allocation.

RECOMMENDATION

That Council:

1. **Supports the installation of an acoustic treatment for the Cooinda Building up to $20,000 be included in the 2024/25 minor capital works program.**

DISCUSSION

At the General Council Meeting held 24 October 2023 the following Motion with Notice was raised:

“That a report come to a General Council Meeting of 28th February 2024 regarding Cooinda Neighbourhood Centre acoustic improvements to the hall. This report is to give an indication whether acoustic improvements to Cooinda Hall merit budgetary priority in the larger review of Neighbourhood Centre maintenance requirements for 2024/25”.

An assessment of required capital works and maintenance was undertaken in late 2023 for the City of Marion Neighbourhood Centres which identified a need to undertake a range of maintenance and minor capital works at the Cooinda Neighbourhood Centre, including:

- Interior painting.
- Updating old furniture (chairs and tables).

- Updating old and unsuitable cabinetry and storage areas.
- Upgrading an Electrical Distribution Board for compliance and safety reasons.

All of these works form part of a normal cycle of maintenance and renewal works to Council buildings, and furniture and fittings. Council has an annual maintenance, capital works and furniture and fittings budget to address the types of items.

A draft Capital Works program for the 2024/25 financial year is being prepared and will be presented at the 5 March Members' Forum.

As such, the addition of an acoustic treatment for the Cooinda Building can be allocated within Council's existing 2024/25 budget without impacting or disrupting from any other works identified to be undertaken in 2024/25.

ATTACHMENTS

Nil

12.7 State-wide Hazards Bushfire Overlay Code Amendment	
Report Reference	GC240227R12.7
Originating Officer	Senior Strategic and Policy Planner – David Barone
Corporate Manager	Manager Development and Regulatory Services – Warwick Deller-Coombs
General Manager	General Manager City Development – Tony Lines

REPORT OBJECTIVE

To inform Council of the Draft Statewide Bushfire Hazard Overlay Code Amendment released for consultation and endorse Council's Submission to the State Planning Commission.

EXECUTIVE SUMMARY

The State Planning Commission has released a draft Code Amendment relating to Bushfire Hazard with comments due by 8 March 2024. The draft Code Amendment significantly increases the extent of bushfire hazard areas across the southern parts of the Council area, including a number of Council facilities being within high and medium bushfire hazard areas. The proposal also includes most of our residential neighbourhoods south of Seacombe Road being within an Urban Interface Overlay.

The policies applying to these locations seek to limit risk to life and property through limiting activities within high bushfire risk areas, carefully siting and designing buildings, provision of a dedicated water supply for firefighting purposes, and ensuring access for evacuation and use for fire-fighting vehicles. Mandatory referrals to the CFS also apply for development applications in certain locations.

A submission is proposed to address a number of issues identified, including the removal of locations that are subject to land division development, potential reduction in the extent of the Urban Interface Area across our suburbs and addressing a number of policy and processing anomalies identified.

The hazard designation will require further consideration by Administration across its operational areas and its assets and this will continue to occur through identifying, understanding and communicating risk, implications of design standards on any future projects as well as operational and maintenance aspects associated with community and sporting facilities and reserves.

RECOMMENDATION

That Council:

1. **Notes the Draft State-wide Bushfire Hazards Overlay Code Amendment.**

2. **Provides comments to the State Planning Commission as outlined within the Draft Submission contained within Attachment 1.**

DISCUSSION

The Draft Statewide Bushfire Hazard Overlay Code Amendment (the Code Amendment) seeks to make alterations to the extent and policies associated with the management of bushfire risk across South Australia within the Planning and Design Code used to assess development applications.

The Draft Code Amendment is released for consultation until 8 March 2024 and a submission in response to the draft is being prepared and will be considered by Council at its 27 February meeting.
The Code Amendment is proposed in order to:

- update and expand the extent and bushfire risk categories since their initial application to incorporate more sophisticated knowledge and modelling of bushfire behaviour and up to date data relating to fuel loads
- update policy to better reflect design issues, as well as provide for some “Deemed-to-Satisfy" approval pathways
- fix inconsistent application of the Overlays across different areas.

Spatial Changes to Bushfire Hazard Areas

The Draft Code Amendment proposes to significantly expand areas of bushfire risk across different parts of the state, derived from more contemporary data and analysis of bushfire behaviour since the previous areas were mapped (in 2009).

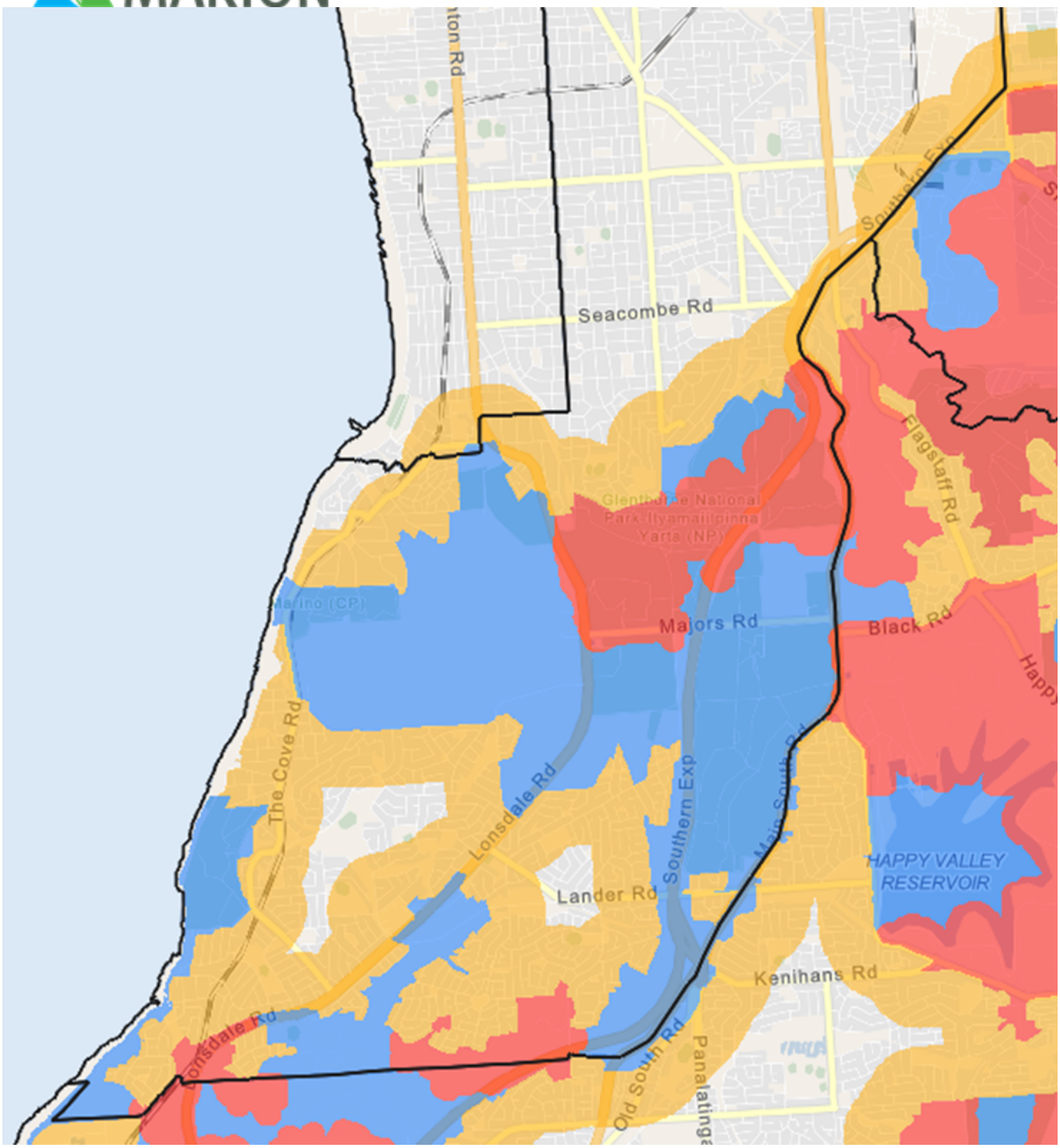
The City of Marion currently has no Bushfire Hazard areas within it, but the Bushfire Hazard Urban Interface Overlay applies for a depth of 500 metres along the eastern Council boundary (Main South Road) from Tonsley to O’Halloran Hill. The Urban Interface Overlay currently includes policies that govern land division and road design to plan for bushfire risk and secure emergency service access and evacuation.

The Draft Code Amendment proposes to significantly expand the extent of bushfire hazard areas across the southern parts of the Council area (south of Seacombe Road) as shown in the figure below. Members can explore the maps in more detail here:

https://plus.geodata.sa.gov.au/bushfire/index.html

Of particular interest to Council, the areas cover the following Council facilities:

- Cove Civic Centre – Medium Bushfire Risk
- Trott Park Community Centre – Medium Bushfire Risk
- The Cove Sports and Community Club – Medium Bushfire Risk
- Southern Recycling Depot (Majors Rd) - High and Medium Bushfire Risk
- Sam Willoughby BMX Facility – High and Medium Bushfire Risk
- Glenthorne National Park – Combination of High and Medium Bushfire Risk
- Hallett Cove Conversation Park and foreshore areas to the south – Medium Bushfire Risk



Extent of Bushfire Hazard Areas proposed (Red = High, Blue = Medium, Orange = Urban Interface)

Of note the following significant developments are also covered by the proposed Bushfire Hazard Areas:

- Proposed Cove Point residential estate (Adelaide Development Company) – High and Medium Bushfire Risk.
- Seacliff Village development (Villawood and Seacliff Group) – Medium Bushfire Risk.
- Proposed residential estate (Oakford Homes) – Patpa Drive, Sheidow Park – Medium Bushfire Risk.
- Former Felmeri Residential development (1070-1074 Main South Road, O-Halloran Hill) – Medium Bushfire Risk.

Most residential areas south of Seacombe Road are also covered by the proposed Hazards (Bushfire–Urban Interface) Overlay.

Policy and procedural changes

Of relevance to the City of Marion, the Draft Amendment proposes a Hazards (Bushfire) Overlay which will cover the High, Medium and General Bushfire Hazard Areas (delineated through the SAPPA mapping tool), as well as the Hazards (Bushfire – Urban Interface) Overlay.

The Hazards (Bushfire) Overlay includes policy addressing the following:

- limiting habitable buildings, tourist accommodation and buildings for "at risk communities" in high-risk areas and locations where vegetation and slope creates risk, access is difficult and reliant on long off-road tracks, and asset protection zones of at least 50m cannot be provided
- designing buildings and structures to avoid trapping of embers and ignition from embers (these are detailed further in the Building Code provisions, with the presence of the Overlay triggering specific minimum construction criteria that are based on Bushfire Attack Level ratings)
- providing space for water tanks / storage that are fitted with fire-fighting valves and are accessible to firefighting authorities at all times (tanks or alternatives detailed further in the Ministerial Building Standard as part of the Building Consent).
- Ensuring development (particularly land division) has multiple access points and is designed to support movement of fire-fighting vehicles
- Land divisions respond to fire risk through asset protection zone buffers, roadway designs and evacuation routes.

The Hazards (Bushfire – Urban Interface) Overlay expands policy coverage from that existing within the Code (land division and access only) and addresses the following:

- designing buildings and structures to avoid trapping of embers and ignition from embers (these are detailed further in the Building Code provisions, with the presence of the Overlay triggering specific minimum construction criteria that are based on Bushfire Attack Level ratings)
- providing space for water tanks / storage that are fitted with fire-fighting valves and are accessible to firefighting authorities at all times (tanks or alternatives detailed further in the Ministerial Building Standard as part of the Building Consent).
- ensuring development (particularly land division) has multiple access points and is designed to support movement of fire-fighting vehicles
- land divisions (creating more than 10 allotments) respond to fire risk through asset protection zone buffers, roadway designs and evacuation routes.

In addition to the proposed Overlays, the Draft Amendment also includes a number of legislative changes, including:

- reduction of the distance of a regulated tree from a dwelling within Bushfire Hazard areas able to be removed as exempt from development to 10m (from current 20m)
- inclusion of new definitions, particularly "at risk communities" which is referenced by the policy and covers boarding houses, campground, dormitories, hospitals, hostels, pre-schools, educational facilities, worker's accommodation and retirement and supported accommodation (i.e., aged care)
- the ability to change and update mapping without future Code Amendments (and consultation) through updating of mapping on SAPPA. Evidence will need to be provided based on a defined methodology (and can be requested from state agencies, Councils and private entities). Examples of justifications for changes could relate to areas developed later.

It is important to note that the policies are only applicable to activities that qualify as "development." As such, most Council activities within reserves do not trigger these policies; however, they may be applied to community and sporting facilities where larger structures/buildings or changes/additions to land uses are proposed.

Procedurally, the application of the Overlays to land has implications for pathways for applications and would mostly require a performance assessment (as opposed to deemed-to-satisfy development which only applies to a very limited number of minor development types).

In addition, development within High Bushfire Hazard Areas and on properties within the Bushfire Hazard Urban Interface Overlay and 100m of a High Hazard Bushfire Overlay will be subject to a need for a specific BAL rating assessment (required documentation) and a referral to the CFS for Direction (which means that Council must follow the recommendations of the CFS for the decision as well as the application of any specific conditions).

Implications for the City of Marion

Implications for the City of Marion relate principally to the following:

As an assessment authority (Council Assessment Panel / Assessment Manager)

- As most development that is subject to the proposed Overlays will not be able to be Deemed-to-Satisfy (tick box approval), there may be marginally more performance assessed development applications for Council, however this is unlikely to compromise abilities to achieve legislated timeframes or current resourcing.
- The Draft Amendment will warrant additional referral processes to the CFS for developments in the High Bushfire Hazard areas or where within the Urban Interface Overlay, but within 100m of a High Bushfire Hazard area.
- There may be a need to better understand mitigation and management of bushfire risk to assess proposals against the policy (some of which offer limited guidance in certain scenarios). This can be done through training and informal advice from CFS where possible.
- Potential need to increase the number of additional inspections during construction in the hazard category locations and where specific design and construction requirements are put in place for Class 1 (habitable) buildings to ensure fire safety measures are implemented. Current inspection priorities (beyond legislated mandatory inspections) relate to higher wind speed areas (i.e., coastal locations), but this will also now need to be balanced with development within the bushfire areas (unlikely to be a substantial number).

The draft Amendment is unlikely to impact the development potential of locations, particularly within the residential areas covered by the Code Amendment.

In most cases, residential development in the Bushfire Hazards (Urban Interface) Overlay will have little to do other than provide sufficient space for the provision of water tanks dedicated for firefighting purposes (in addition to others required for water conservation / detention / retention). Where sites interface within 100m of the High Bushfire Risk Areas (higher portions of Darlington, Seacombe Heights, Seaview Downs and southern tips of Hallett Cove, Sheidow Park and Trott Park), requirements may be more onerous and be guided by specific BAL assessment and expert advice from the CFS.

As an asset owner and facility operator / service provider

There are a number of implications for Council from a property / asset owner, as well as the way facilities and services are operated. These will cut across many different departments of Council. Internal consultation has occurred with key staff and SLT (Senior Leadership Team) to brief them on the Draft Amendment and talk through some of the issues it raises. The following implications have been initially identified for further investigation and action:

- declaration of increased risk to the Mutual Liability Scheme for Council's assets and reflection of the risks within the Risk Framework;
- preparation of Bushfire Management Plans for specific facilities (such has Trott Park Community Centre, Sam Willoughby BMX Facility, Cove Civic Centre and The Cove Sports and Community Club);
- review operational practices for facilities within the High and Medium Bushfire Hazard areas such as limiting use of facilities on Extreme and Catastrophic Fire danger days (or in the least have clear evacuation triggers and plans in place for these periods)

- adapt reserve maintenance practices to support management of fuel loads as well as support access for firefighting purposes (where required)
- ensure future projects that include habitable buildings or are for at risk communities will need are carefully considered and designed to mitigate bushfire risk, and depending on location, include a specific BAL assessment and engagement with the CFS. This may include the need to upgrade existing facilities and buildings to current standards, where this is triggered by the Building Code (more than 50% of the floor area of the existing building). This may have implications for budget and development application timeframes.
- avoid certain services (such as bin collections, maintenance or repair works within high and medium bushfire Hazard areas during Extreme and Catastrophic fire danger days to reduce danger of exposure and risk of fire commencement
- Provide information to the community about managing bushfire risk being bushfire ready, and risks and actions during elevated bushfire risk days.

It is anticipated that a range of policies and procedures may be needed to support and guide Council positions and decisions that appropriately mitigate risks to Council staff and its community against bushfires.

Key Points for our submission

A draft submission has been prepared (see Attachment 1) which outlines the concerns and recommended changes to the Draft Amendment, as it relates to the City of Marion. In summary the key points within the submission are:

- Four locations are currently identified as being either high or medium bushfire hazard areas but are currently or about to be developed for a range of residential developments, therefore changing fuel loads and therefore the bushfire risk. These locations should be reviewed and removed from the Hazard categories (but retention within the Urban Interface Overlay remains appropriate). The four locations identified include:
  - Seacliff Village
  - 488 Patpa Drive, Sheidow Park
  - Cove Point (Lot 4101 Sigma Road, Hallett Cove)
  - Former Felmeri site (1700-1704 Main South Rd, O'Halloran Hill)

- A portion of the extent of Field River between the rail line and the foreshore is excluded from a hazard risk category yet is located between a High and a Medium Bushfire Hazard area. This location shares characteristics of the adjacent High Hazard area, and so should be reviewed to ensure this gap has not been missed.

- The merits and need for the Bushfire Hazards (Urban Interface) Overlay extending for a distance of 500m in depth, across all areas (high and medium bushfire risk) is questioned given that:
  - the policy largely only relates to development within 100m of a High Bushfire Risk Area
  - relevant policy relating to land division has little to do for established suburbs as roads and access points are already established and not subject to land division considerations (where they are likely to only be boundary realignments or very limited 1 into 2 divisions)
  - relevant policy only covers the provision of space for water storage in a suburban location context where access to mains water and fire hydrants arguably negates the need for such infrastructure
  - the Ministerial Building Standard only identifies a designated Bushfire Prone Area as being an area within an urban interface area that is within 500m of a high bushfire risk area only.

- The policy should seek to ensure that the space provided for water tanks or other storage devices does not result in a negative visual or streetscape impact by being positioned behind the principal

facade of the dwelling and ideally screened from view from the streetscape (but still accessible for firefighting purposes).

- Consideration should be given to expanding the definition of “at risk communities” (and therefore the relevance of the policy) to also include ‘community facility’ and ‘indoor recreation facility’ as these venues have the potential to attract large crowds (complicating evacuations), and often include usage by vulnerable people, including the elderly and children.

ATTACHMENTS

1. Draft Submission Letter [**12.7.1** - 11 pages]

Code Amendment Frequently Asked Questions Flyer

Code Amendment – Technical Guide for Practitioners

Information Flyer

Draft Code Amendment

CITY OF MARION

PO Box 21, Park Holme
South Australia 5043

245 Sturt Road, Sturt
South Australia 5047

T (08) 8375 6600
F (08) 8375 6699
E council@marion.sa.gov.au

28 February 2024

State-wide Bushfire Hazards Overlay Code Amendment
State Planning Commission
GPO Box 1815
Adelaide SA 5001

Dear Mr Holden

Submission for the Draft State-wide Bushfire Hazards Overlay Code Amendment

The City of Marion seeks to make a submission on the draft State-wide Bushfire Hazards Overlay Code Amendment (the draft Amendment). The Draft Code amendment and was considered by Council, and this submission endorsed at its 27 February 2024 meeting.

In its current format, the Bushfire Hazards Overlays only apply through the application of the Urban Interface Overlay along Council's eastern boundary between Tonsley and O'Halloran Hill (following Main South Road).

The draft Amendment makes substantial policy changes within the City of Marion because of the expansion of the High. Medium and Urban Interface Areas subject to the proposed Overlay which covers the bulk of the Council area south of Seacombe Road (some 2,670 hectares in area).

Council acknowledges the rationale and need for the Draft Amendment, and in particular the expansion of the areas identified and, as a general position, Council supports the updated and more nuanced mapping of bushfire risk.

As the owner and operator of many community and sporting facilities, as well as reserves within these areas, Council is cognisant of the need to appropriately consider the additional risks identified by the updated mapping.

Council does however make the following observations and comments for the Commission's consideration in the finalisation of the Draft Amendment.

Review of classification of specific locations

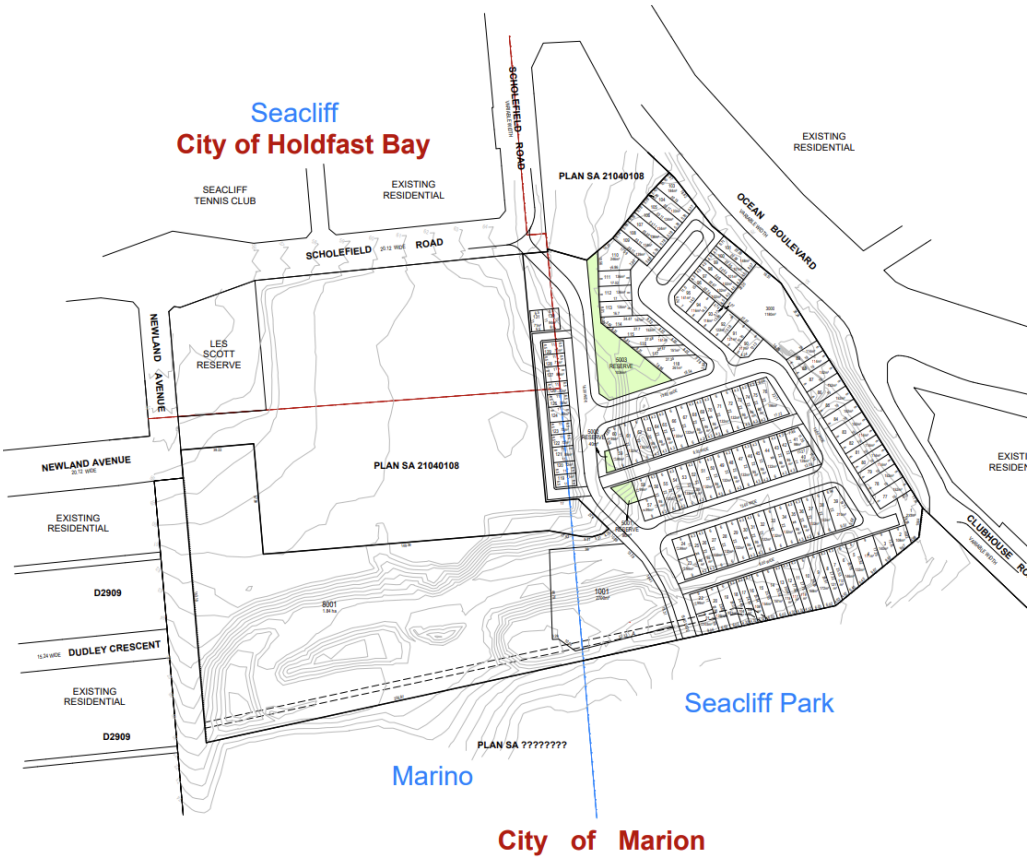
DRAFT

Several locations have been provided with either a high or medium bushfire hazard designation, presumably as a result of the data available and inputted into the model at the time of its preparation. Council wishes to draw to the Commission's attention the following locations where there is likely to be imminent changes to land use and vegetation cover because of development.

Retention of high/medium bushfire hazard designation for these locations will have implications for the future dwellings to be developed and result in unnecessary additional measures for buildings that will add to the cost of housing in these locations. Council remains concerned about these implications in a time where housing costs are high and growing, particularly where this can be avoided.

Seacliff Village

This site has had an approval for a land division creating 132 allotments for terrace style housing (see land division plan below, together with a new road network and open space.



Land Division DA22006232 approved by Council and currently under construction.

In addition, the remainder of the site has a master plan (see image below) which seeks to establish a new retail centre, medical centre (Planning Consent issued – DA23021459) and superlots for the purpose of apartment buildings, all of which are intensive urban forms and will significantly change the nature of vegetated cover for this location.



Seacliff Village Master Plan. Medical Centre (in purple) is approved, proposed retail centre (in red), approved terrace development to eastern side and apartment buildings to the south.

Significant earthworks are underway to facilitate the development of the site and reflect the significant landform variations of this location. These have significantly changed the vegetated nature of this location (and will continue to do so) and this needs to be taken into account prior to finalising the spatial extent and mapping of the bushfire risk areas.

Cove Point (Lot 4102 Burlington Road, Hallett Cove)

This site is the subject of a land division application (DA 22029448) by Adelaide Development Company for the creation of 186 residential allotments plus reserves which is in the process of being assessed (currently pending finalistation of LMA and Infrastructure Agreement). Council understands that the developer seeks to commence works on site from September 2024 with the view of completing the development over a 5-year period.

The land division will likely significantly alter the vegetation of this site, with removal of grasses and some trees and replacement with a street network and housing, such that the degree of remaining vegetation, and therefore bushfire risk will be no different to those established residential areas immediately north and the industrial areas further south.

It is reasonable that this location be reviewed and further modelled with the expected layout, to reconfirm the risk categorisation (noting that some risk may be retained at the periphery in open space areas).

488 Patpa Drive, Sheidow Park

This site is the subject of a land division application by Oakford Homes which is in the process of being assessed, but is very close to being finalised, pending infrastructure investigations / agreements. The land division seeks to establish a new residential estate, with a central open space and linear open space where the landform changes substantially along Patpa Drive. Nevertheless, the proposal will result in significant changes in vegetation cover from the primarily grassed nature of the site to an urban setting.

There is merit in excluding the extent of residential lots (not the linear open space corridor along the southern edge) from the medium bushfire hazard classification to avoid any future dwellings needing to comply with elevated design and construction standards for a medium bushfire risk designation. Council acknowledges the retention of an Urban Interface designation in this location, consistent with other areas.

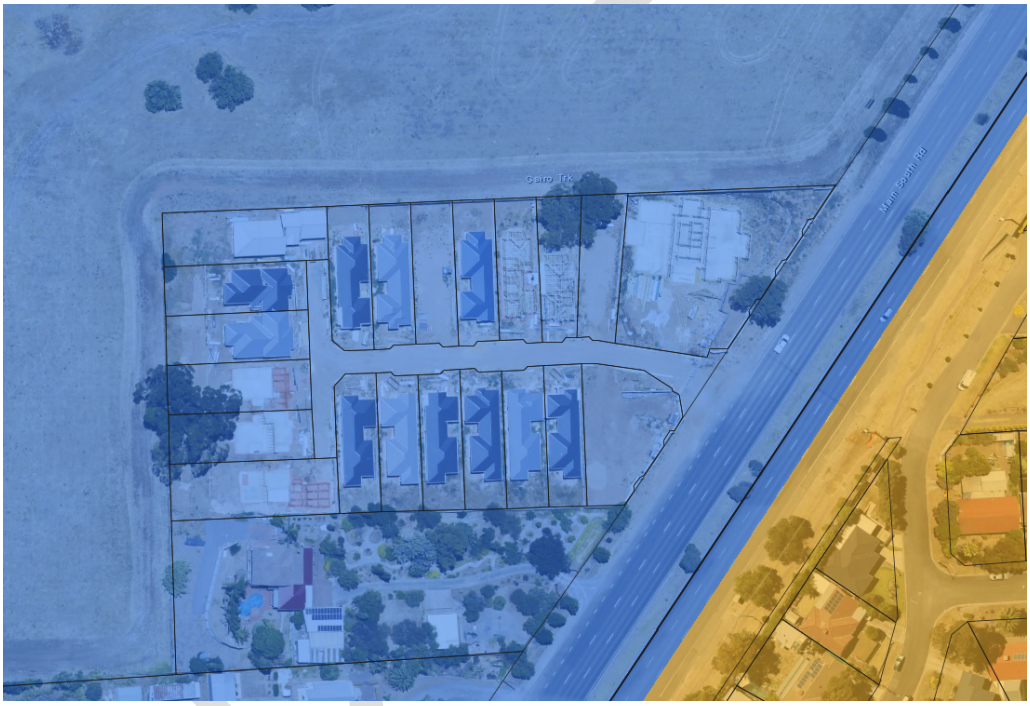
Council also seeks therefore that the model informing the areas reconsiders the extent of medium classification provided to the adjacent industrial / commercial estate to the north of this site, as well as the Cove Civic Centre and adjacent places of worship sites

DRAFT

along Ragamuffin Drive on the western side of Lonsdale Road (presumably included as a result of the Patpa Road site's inclusion).

1700-1704 Main South Road, O'Halloran Hill (former Felmeri site)

This land parcel has dwellings under construction at increased densities with little to no vegetation across site. It is identified as being subject to medium bushfire hazard risk. Notwithstanding the fact that the area around this site would remain in medium bushfire hazard risk (no different to the streets to the south of this location), this is an urban area that should be designated Urban Interface like those urban areas around it.



Felmeri Site (1700-1704 Main South Road O'Halloran Hill)

Council is concerned about the potential impacts the designation will have on future proposals on this site, including implications for insurance purposes, particularly given the predicament the owners of this location find themselves.

Council recommends that the above four locations be removed from the current proposed classification to reflect the development to occurring or about to occur, and the changes to the risk as a result of this.

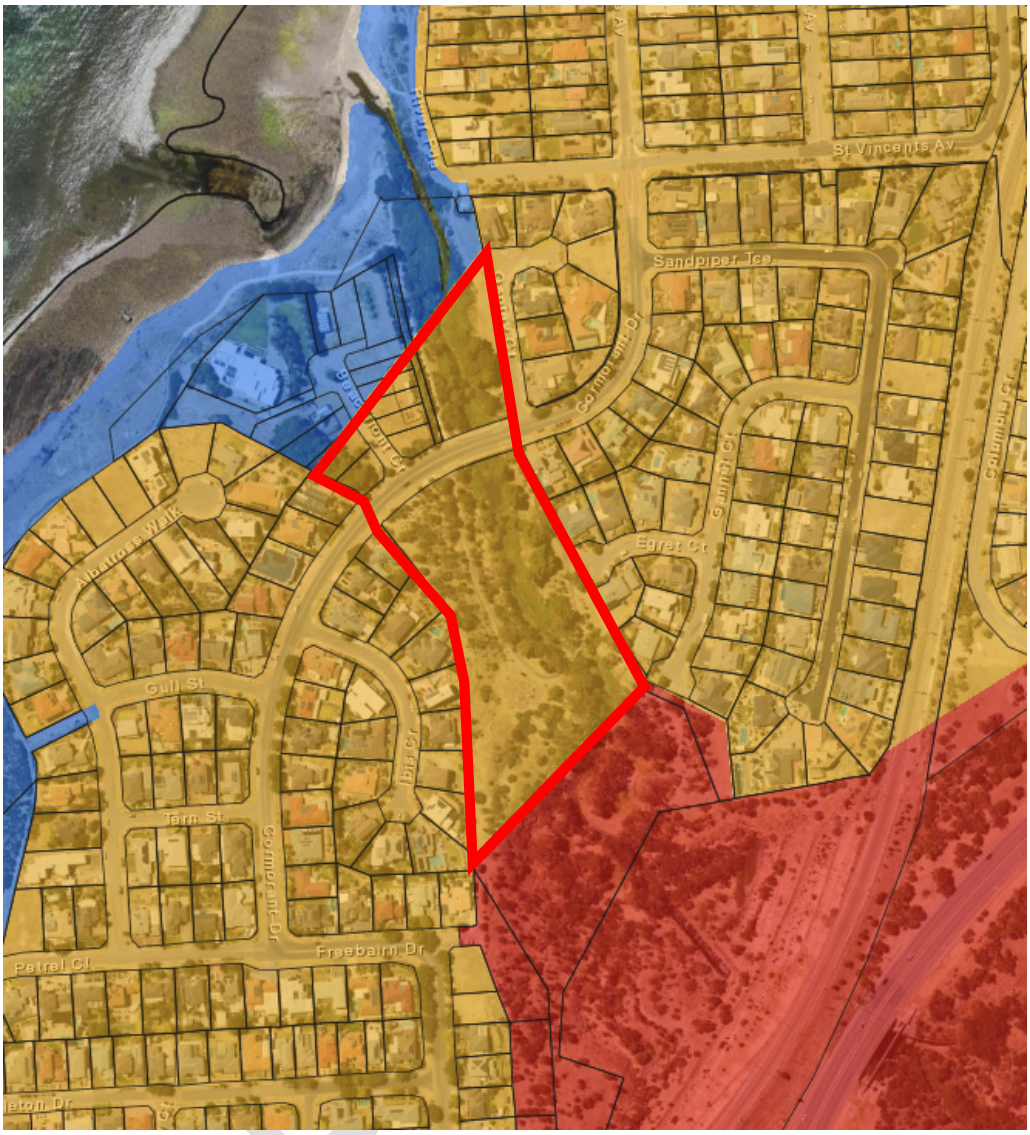
Potential additional area for consideration

Whilst it is understood that the extent of areas identified has been prepared based on modelling of fire behaviours having regard to slope, vegetation cover and wind patterns, Council has identified a specific location which is contiguous with existing identified areas and shares landform and vegetation cover constraints yet is not identified. This is documented below.

Field River Hallett Cove (Rail Line to foreshore)

This section of land is within public reserve and incorporates Field River to its outlet. This section of land is a short distance (approximately 300m) between a high bushfire hazard area (that follows Filed River valley) and a medium bushfire risk area which includes properties on Beachfront Court at Hallett Cove.

DRAFT



Potential area missing from modelling.

Extent of Bushfire Hazard (Urban Interface) Overlay

While it is understood that the application of the existing Bushfire Hazards (Urban Interface) Overlay currently is to a 500 metre distance from a high or medium hazard area, Council seeks that this approach is reviewed for locations that have established neighbourhoods, such as the suburbs of Hallett Cove, Sheidow Park, Marino, Seaview Downs, Seacombe Heights and Darlington within the City of Marion.

Council acknowledges the desire to achieve a consistent approach to the application of the Overlay, however, remains concerned about the extent of established properties affected within the Council area, the implications of this.

The importance of the Urban Interface Overlay is recognised and not challenged, particularly where greenfield locations or regional townships, however the 500m distance is questioned within an established suburban neighbourhood context.

The intent of the policy within the Overlay principally relates to (as reflected in the Desired Outcome):

- allowing safer access through to bushfire risk areas;
- designing development to protect life and property;
- facilitating evacuation to areas safe from bushfire danger.

However, the majority of the policy addresses the following circumstances:

- locations that are within 100m of the Hazards (Bushfire) Overlay (PO1.1, PO1.2, PO1.4, PO2.1, PO2.2, PO2.3, PO2.4, PO2.5, PO4.1, PO4.2, PO4.3, Referral trigger)
- land divisions creating 10 or more new allotments (PO3.1, PO.3.3, PO3.4, PO3.6)

Where land is outside of 100m of a Hazards (Bushfire) Overlay, or where land division for less than 10 allotments is proposed, these policies are not applicable and have no work to do.

Outside of the above scenarios, only the following policies are applicable to development:

- *PO 1.3 – Habitable buildings are designed and sited to minimise the threat, impact, and potential exposure to bushfires on life and property.*

  However, DTS/DPF 1.3 identifies a location outside of 100m from the Hazards (Bushfire) Overlay as being an appropriate way of achieving the performance outcome, meaning the policy has no effect / work to do in guiding locations outside of the 100m distance (and so its applicability outside of 100m distance is questionable).

- *PO3.5 – Land division does not rely on fire tracks as means of evacuation or access for fire-fighting purposes unless there are no safe alternatives available.*
  DTS / DPF 3.5 – Land division does not create or rely on fire tracks

  This policy has no work to do for established residential neighbourhoods such as those to which is it proposed to apply within the City of Marion where:

- the road network is established; and
- where it is unlikely that there will be land divisions creating 10 or more allotments (the TNVs in these locations in effect limit further land division at this scale int no more than 2 allotments) as the development pattern is established and no greenfield or large infill / brownfield sites remain.

In terms of triggering Building Code Requirements, MBS 008 defines *"designated bushfire prone areas"* (and therefore locations that are subject to MBS 008) as follows:

- *a general, medium or high bushfire risk area*
- *an area within an urban interface area that is within 500m of a high bushfire risk area.*

The application of the Urban Interface Overlay within 500m of the High Bushfire Hazard areas (as is currently the case) is supported, as these are identified as designated bushfire prone areas within MBS008, however the expansion of the Overlay to within 500m of **both** High and Medium or General Bushfire Hazard Areas where they are contiguous is not supported by the policy /MBS response, and unnecessary.

On the basis of the above, the depth of the Overlay in the suburban context applicable to the City of Marion (and potentially other suburban Councils) is questioned. Whilst it is understood a consistent approach is desired, the urban interface to Bushfire Risk locations across the state varies significantly, and the policy either needs to reflect and respond to this, or the Overlay is applied differently to those settings.

To reflect the policy measures proposed to be put in place, Council recommends that the extent of the Urban Interface Overlay within established suburban neighbourhood contexts be reduced to:

- 500m of the High Bushfire Hazard Areas and
- 100m of the Medium and General Bushfire Hazard Areas.

Additional policy and implementation considerations.

Location of Water Storage Areas

The proposed policy seeks the retention of suitable spaces for the storage of water for fire fighting purposes (PO Hazards (Bushfire) Overlay PO 3.3 and Hazards (Bushfire (Urban Interface) Overlay PO 1.3) that is accessible for fire fighting authorities at all times. Within an established suburban neighbourhood context, this implies a location that is forward of the building line as fencing typically is used to secure access down the side or rear of properties.

Council is concerned that this will have unintended consequences where tanks will be placed within front yards and contribute negatively to the streetscape character.

Additional guidance and criteria should be established to ensure that the storage areas are not located forward of the main building line and also sufficiently screened from view (but still accessible).

Land uses subject to the policy

The focus for the policy has always been to minimise risk to loss of life and injury as a result of bushfires. Whilst this is supported, the focus of the policy is skewed to those who live in these locations or are vulnerable through mobility or ability to evacuate. Council supports the introduction of the "at risk communities" definition, however, considers that this be broadened to include other types of facilities that can:

- attract large numbers of people to gather, and therefore significantly increase the risk and complications of evacuation
- regularly be used by vulnerable people, even if not the permanent location or place of habitation.

From Council's experience, examples of this would include community facilities and indoor recreation facilities which from time to time would accommodate groups of elderly people and children.

Council therefore recommends that:
a) the definition of "at risk communities" also includes community facility and indoor recreation facility; or
b) the policy within the Overlay references avoiding the establishment or intensification of such facilities within a High Bushfire Hazard Area.

Improvement to policy coverage

Performance Outcome 1.3 within both the Hazards (Bushfire) Overlay and the Hazards (Bushfire – Urban Interface) Overlay specifically reference only habitable buildings in regard to minimising the threat, impact and exposure to bushfires on life and property. Given that this is one of the few policies that applies more broadly in location (particularly within the Urban Interface Overlay), there would be added value to the policy also including tourist accommodation and buildings for at risk communities. It is unclear as to whether this is intentional, or an oversight in the preparation of the policy.

Council recommends that Performance Outcome 1.3 within both Overlays also reference tourist accommodation and buildings for at risk communities.

Defining the 100m Buffer

The policy identifies 100 metre distances in defining applicability of the policy and also for triggers for referrals and mandatory BAL assessments. There is value in ensuring the applicability of this is beyond doubt or interpretation, and the use of the SAPPA tool can be used to do this, rather than rely on proponents or relevant authorities undertaking this.

Council recommends that the 100m distance from the Hazards (Bushfire) Overlay be mapped within the Hazards (Bushfire - Urban Interface) Overlay within the SAPPA tool.

Council looks forward to the Commission's consideration of this submission, however in the meantime, should the Commission seek for details or clarifications as to our position or status of developments mentioned within the submission, please contact David Barone, Senior Strategic and Policy Planner on 8375 6667 or by email at david.barone@marion.sa.gov.au

Yours faithfully

DRAFT

12.8 Tree Asset Management Plan	
Report Reference	GC240227R12.8
Originating Officer	Coordinator Arboriculture – Ian Seccafien
Corporate Manager	Manager Operations - Brian Green
General Manager	General Manager City Services - Ben Keen

REPORT OBJECTIVE

The purpose of this report is to seek Council endorsement for the Draft City of Marion Tree Asset Management Plan 2024-34.

REPORT HISTORY

Report Reference	Report Title
EC230404R7.2	Trees and Urban Greening
FRAC230516R6.5	Tree Asset Management Plan
GC231212R6.1	Tree Asset Management Plan

EXECUTIVE SUMMARY

The City of Marion prioritises its urban tree assets, aiming to create a community with mature, healthy trees that benefit the environment and wildlife. The council manages trees as physical assets, making operational decisions for retention, removal, and species selection. Key stakeholders, including the community and various industry professionals, influence tree management and the benefits they provide.

To comply with the *Local Government Act 1999*, the council has developed a Tree Asset Management Plan, ensuring long-term management aligns with community needs. Utilising the Forestree Tree Management System and a digitised web-based version, real-time data integration optimises performance measurement and budget tracking.

The council leads in urban tree asset management, with few other councils having dedicated asset management plans for trees. The draft plan has been considered by both the Environment Committee and the Finance Risk and Audit Committee, and subject to Council approval, will provide a clear, strategic management approach for our urban tree population over the next decade.

Financially, the street and reserve tree assets have a Gross Replacement Cost of $16M, with projected management costs of $34.8M over the next decade. This covers the completion of the planting program and ongoing operations and maintenance expenditure.

The City of Marion remains committed to innovative tree asset management, meeting community expectations efficiently.

RECOMMENDATION

That Council:

1. **Notes the outcomes from the community engagement process.**

2. **Adopts the Draft City of Marion Tree Asset Management Plan 2024-34 (Attachment 1).**

GENERAL ANALYSIS

Objective ID	Council strategic objective description	How the objectives are addressed in the plan
Liveable 1	We will make our services, facilities, and open spaces more accessible.	Planting new trees to manage urban heat and microclimates Increase Urban Tree Canopy by 20% from existing levels by 2045 by planting 4300 trees street and reserve trees annually. Risks to safety managed by inspections and planned maintenance. Risk assessment conducted to ensure the risk of branch/tree failure is minimised.
Liveable 4	We will celebrate our rich cultural diversity and heritage through artistic, cultural and community activities and vibrant destinations.	Active maintenance of iconic/heritage trees, with planting themes consistent with character zones.
Valuing Nature 1	We will plan for and respond to extreme weather events through our services and urban form.	Proactive maintenance approach reduces impact of storm events. Trees managed with Tree Risk Assessment Qualification (TRAQ) principles. Data Collection and monitoring identifies trees at risk of failure with intervention pruning undertaken to address risk.
Valuing Nature 2	We will build community resilience to the impacts of climate change.	Species selection and diversification to plant climate ready species reduces wholesale species loss and susceptibility to pest and disease.
Innovation 1	We will use the best technology possible to improve efficiency of our operations and delivery of our services.	Use of Forestree tree management software integrated with corporate software to improve analysis and service level efficiency.
Innovation 2	We will use data to provide evidence for resource allocation relating to our services.	Forestree connection provides reporting on resource allocation and future needs.
Prosperity 4	We will seek to activate our city through quality streetscapes and place making initiatives to deliver prosperous business precincts.	Arborist input into streetscape design process to advise on green infrastructure installation and maintenance. Trees will only be removed if meeting our tree assessment criteria.

DISCUSSION

The City of Marion's (CoM) Urban Tree assets provide many benefits to our community. Our vision is to have streets and parks which are lined with mature, healthy trees that are a habitat for birds and other wildlife. The community values and appreciates the city's trees for their shade, appearance, and the contribution they make to the environment.

Council seeks to maximise value to ratepayers and ensure sustainable services by optimising the use of our assets. Council trees are a physical asset and decisions made regarding their retention, removal or species selection are largely operational decisions which are influenced by community and other key

stakeholder expectations. This in turn influences the eco-service benefits public trees provide and, in turn, Council's ability to deliver urban greening targets.

The South Australian *Local Government Act 1999* and its regulations require each council to have Asset Management Plans covering the management of infrastructure and other major assets including the tree population of the council for a period of at least ten years. In addition to the legislative requirement, our role is to ensure our assets meet the needs of the community now and into the future.

The City of Marion's vision for Asset Management is - "To maintain the City of Marion's assets to agreed levels of service which maximise community value throughout an asset's life". It is this vision that is driving continuous Asset Management improvement at the City of Marion.

What are our Asset Management Obligations?

Under the *Local Government Act 1999* [Chapter 8, Part 1, Section 122 (1) (1a)], Council is required to develop and adopt Asset Management Plans (AMPs). These AMPs form part of Council's strategic documentation and are required to be reviewed as soon as practicable after adopting the Council's annual business plan for a particular financial year; and in any event, within 2 years after each general election of the Council [Chapter 8, Part 1, Section 122 (4)(a)(b)]. This means that the City of Marion is required to adopt a suite of AMPs by November 2023.

In addition, under the *Local Government Act 1999* [Chapter 4, Part 5, Section 50], Council is required to provide a reasonable opportunity for interested parties to provide feedback for a minimum period of 21 days and this engagement process was undertaken 15 January to 5 February 2024

In 2018, Council approved its second Tree Management Framework 2018 (TMF) to strategically focus its tree management and drive an ambitious tree planting program to increase our existing tree canopy in line with State Government targets. The action plan generated by the document has been practically completed and the planting program is on track to deliver its commitments.

As this planting program is implemented, the focus of our urban forest management will move to a long-term maintenance phase and as such this Tree Asset Management Plan (TreeAmp) defines how urban trees should be managed as assets, the service levels we provide, and the funding required to successfully manage them over the life of this plan.

Council managed trees are unlike any other council assets. They are unique as a living asset, their value accumulates over time, their conditions change routinely based on variable environmental conditions, public interaction, and maintenance practices. However, managing such a diverse asset class does not negate those basic principles of effective asset management, which includes maximizing the asset performance or condition, managing its risk, and understanding cost associated with performance. To ensure we are effective in the ongoing management and achieve our targets set, we continue to use the Forestree Tree Management System which was designed with best practice asset management in mind. Partnering with Forestree we have also developed a digitised web-based version of the plan, which pulls data metrics and critical information from Forestree, in real time, to inform the Key Performance Indicators of the plan and provide accuracy in measuring forecast vs actual budget expenditure. As far as we are aware this is the first tree focused digitised asset management plan in Australia.

The City of Marion is at the forefront of urban tree asset management. Only a small number of councils across Australia have genuine asset management plans focused on trees, and recognising trees as assets is still largely in its infancy. There is little doubt however this is where the industry is heading and we believe within the next decade, managing trees as assets will become common practice.

The Draft TreeAmp has been developed by the Open Space Operations team in partnership with the Asset Solutions team and was presented to / endorsed by the Environment Committee on 4 April 2023 and the Finance, Risk and Audit Committee for comment at the meeting on 16 May 2023. The digitised version of the plan was demonstrated to the Asset &infrastructure committee on 13 February 2024.

Feedback was given in relation to adequate resourcing requirements to achieve the outcomes of both the TMF and TreeAMP and it was suggested that a best practice approach be adopted with the resources allocated to achieve the outcomes whilst achieving service level efficiency and meeting community expectations.

A financial snapshot of this asset class shows that the Gross Replacement Cost for our Street and Reserve tree assets is $16M. Over the following 10-year planning period, tree assets are projected to cost the City of Marion $34.8M. Of this nominally $5.7M will be committed for completion of the planting program and ongoing tree renewal of trees. $29M will be committed for ongoing Operations and Maintenance expenditure to effectively manage risk obligations and ensure the overall good condition and health of our trees.

Community Engagement

Extensive community engagement was carried out in two phases as part of the plan's development. 27 February 2023 to 24 March 2023, initial engagement to inform development of Community Levels of Service and overall expectations (184 responses).

15 January 2024 to 5 February 2024, feedback on final draft (124 responses).

Promotion and marketing across numerous platforms were used to inform the community of this engagement using the following methods:

- Making Marion page and survey
- Social posts including Facebook, LinkedIn, and Instagram
- Greentimes newsletter
- Community Engagement Flyers (Available at all CoM sites)
- News story on the CoM website

What we heard from the public on the draft Tree Asset Management Plan

- 72% of respondents either agreed or strongly agreed that the plan sets out a clear strategy for the effective management of our tree assets.

Key topics identified from the feedback in relation to whether the plan needed to consider additional components were:

- Preference for native species and biodiversity
- Maintenance and management concerns
- Tree valuation and protection

Key topics identified from participants additional comments were:

- Community Consultation and Engagement
- Appreciation and Support for the Plan
- Maintenance and Management
- Responses were mixed on the issue of managing leaf litter, and whether tree planting should consider views of the hills and coast – refer to pages 11 and 12 for the breakdown
- Almost 70% of respondents either strongly agreed or agreed that the planting of trees should be sensitive to existing rooftop Solar Systems

Updates to the plan based on community feedback

Feedback	Update

Canopy targets should be set for streets, main roads, community buildings, parks separately.	TreeAMP wording changed to give consideration to this as part of improvement plan when LiDAR report is reviewed.
Consider drafting a council policy for applying tree valuations (see City of Hobart).	Added to 12 improvement action item for possible policy drafting.
More detail referencing to use of TreeNet inlets and WSUD principles.	Inserted wording in climate change adaptation section to reflect the use of these and reference activity occurrence in Transport AMP as part of Streetscape design.
Greener Urban design for our streets.	Advocate for review of Streetscape design guidelines as part of Transport AMP.
Tree Valuation Method.	Remove references to City of Melbourne and increase base rate from $13.26 to $13.62+CPI to current.
Solar panels considerations.	Planting guidelines reflect consideration of panel locations and planting to ensure future blocking doesn't occur or tree not to be planted.

The Community Feedback report is included as attachment 2.

Feedback from the community consultation process has been reviewed and will be addressed through a 'Close the Loop" campaign eNewsletter.

ATTACHMENTS

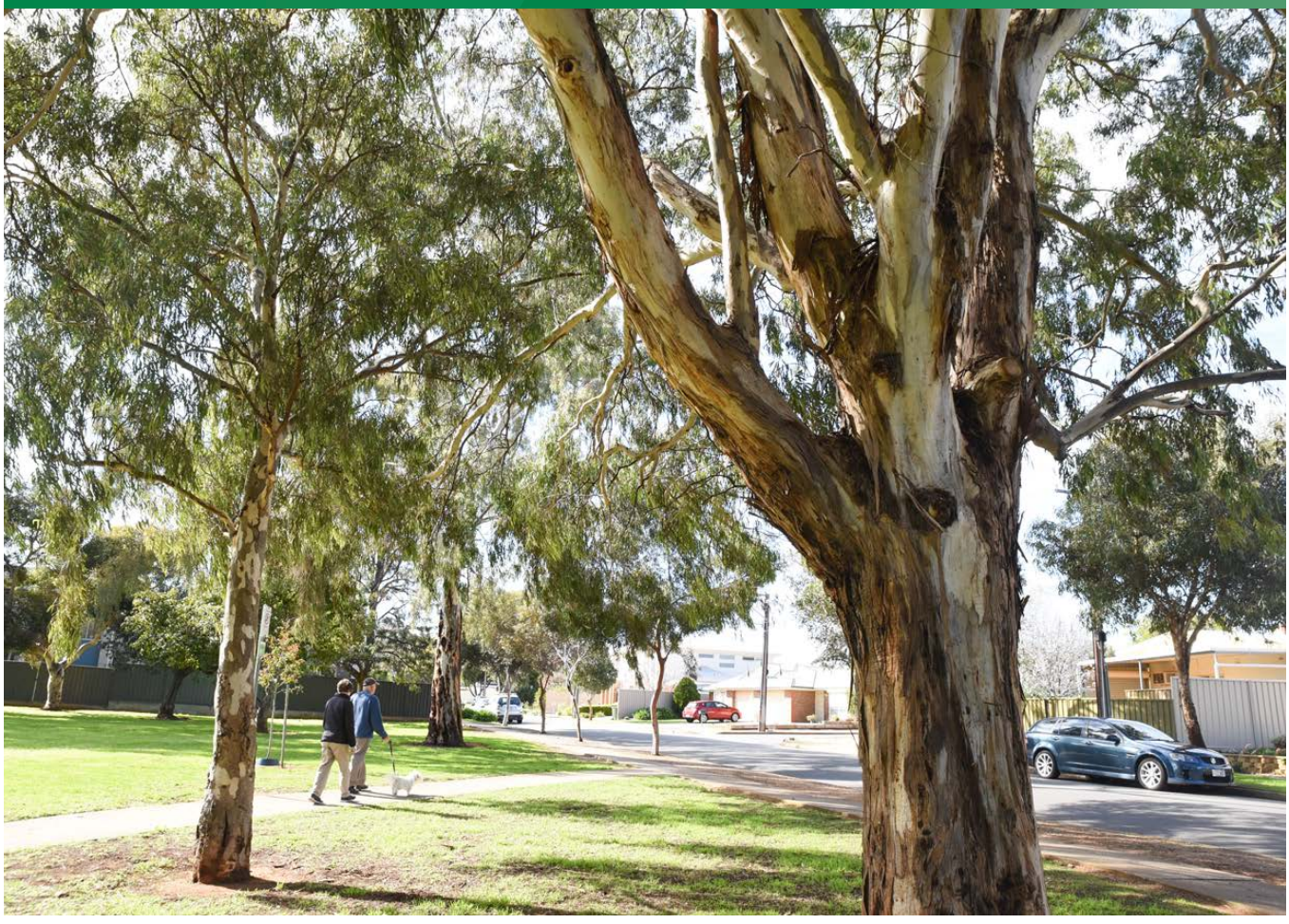
1. Draft Tree Asset Management Plan 2024-34 [**12.8.1** - 48 pages]
2. Community feedback report [**12.8.2** - 40 pages]

City of Marion
Asset Management Plan
2024-2034

Trees

A great place to *live*
marion.sa.gov.au

CITY OF MARION





Contents

Executive summary 4
- Purpose of the plan 4
- State of council tree assets 4
- Service levels 5
- Responding to community requests 6
- Future demand 6
- Lifecycle management 7
- Improvement 7

Introduction 8
- Background 8
- Planning documents 9
- Key stakeholders in preparation of the AMP 10

Levels of service 11
- Strategic and corporate goals 12
- Legislation 13
- What our community values 14
- Community levels of service 15
- Technical levels of service 16

Future demand 20
- Demand management plan 20
- Climate change adaptation 22

Lifecycle management 23
- Background information 23
- Asset performance 24
- Tree valuation 27
- Operations and maintenance 28
- Renewal and creation 29

Risk management 31
- Critical assets 31
- What we cannot do 31

Financial summary 32
- Financial sustainability 32
- Forecast outlays for the LTFP 32
- Valuation forecasts 34
- Key assumptions in financial forecasts 34
- Forecast reliability and data confidence 35
- Monitoring and review 35

Improvement plan 36
Appendix A – Tree valuation example 37
Appendix B – Tree species selection 38
Appendix C - Tree planting assessment guidelines 46

Executive summary

Purpose of the plan

The purpose of the Trees Asset Management Plan (AMP) is to improve council's long-term strategic management of the tree assets to ensure the current and future Levels of Service are sustained. The plan defines the state of the tree assets and considers future requirements and risks together to inform the optimum lifecycle management and costs for the next 10 years. The Trees AMP is aligned with the Council's Strategic Plan and Long-Term Financial Plan. Data used in this AMP is current as of October 2023 with the Plan monitored annually to make any necessary cost adjustments and is reproduced 4-yearly.

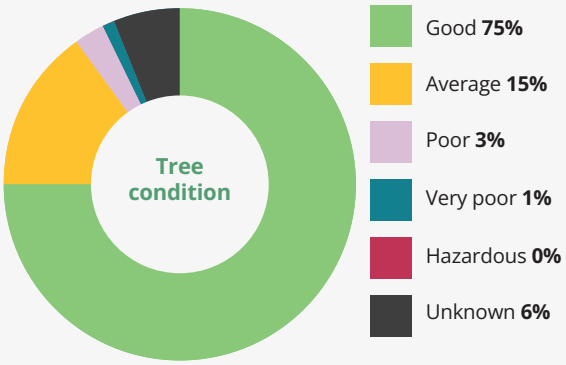
State of council tree assets

Tree assets exist either in streets or reserves. The characteristic diversity of trees for each area in the City of Marion is found in Appendix B. The table below shows the financial replacement value for each tree is $274. This contrasts with the inherent community value of trees which increases as they mature. A method of attributing this value is found in Appendix A.

Asset category	Quantity	Useful life	Replacement value
Street Trees	51,081	60 Years	$13,998,934
Reserve Trees	10,058	80 Years	$2,755,070
Total	**61,139**		**$16,754,004**

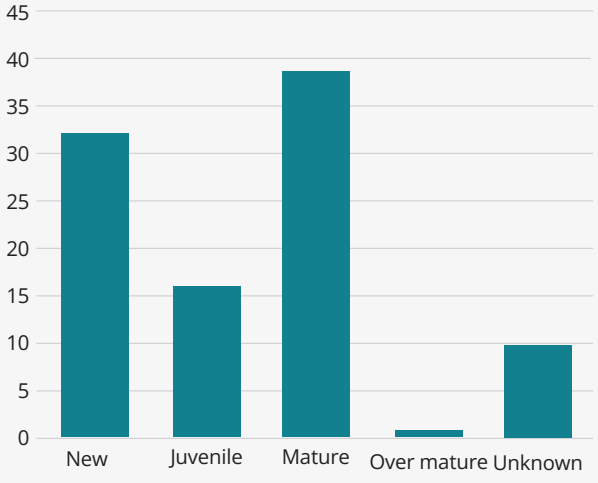
The condition of the tree assets is good overall with risks identified and managed effectively

Tree condition as a % of total trees



The tree planting campaign extends for another four years which will increase the mix of juvenile plants and greatly enhance the biodiversity within City of Marion providing cooling and shade to our environment.

Tree age profile as a % of total trees





Performance of asset against condition, function, and capacity

Measure	Current performance	Expected trend based on the budget
Condition	Good - A high percentage of the trees are in good health and condition.	Trees can remain in overall good condition with improvements expected on survivability rates of new trees.
Function	Good - Diversity in flora and fauna is found, shade production is evident in reserves and streets.	Diversity in species selection will enable flora and fauna to thrive and more shade to be produced as numbers of trees planted increases.
Capacity	Poor - Available space for trees is underutilised.	Filling of available space will occur during the first half of this 10-year Plan.

For more detail on the performance measures refer to page 26.

Assets in poor condition are monitored to ensure they can continue to provide the required service. Renewal of the asset is planned and shown in the forecast budget.

Service levels

The community levels of service are considered in terms of the quality of the asset (condition); whether it is providing the intended service (function); and whether it is over/under utilised (capacity). See page 11 for details.

Service requirement	Activities funded to sustain the service requirement
• Shade provision. • Localised cooling effect. • Provide home to flora and fauna • Diversity in plantings. • Street character. • Resilience through climate adversity.	• Planting of 4300 trees per year for the next 4 years. • Fill available council-controlled land with trees. • Regular watering of newly planted trees for the first 3 years to ensure survivability. • Block pruning of all street trees every 3 years minimises risk and ensures good form and structure reducing future intervention (reactive) pruning. • Maintenance to ensure trees are safe for vehicle and pedestrians. • Responding to storm events and debris removal. Tending to ad hoc community requests.

Responding to community requests

Council values community feedback on issues relating to street trees and manages these concerns in accordance with our service standards. Please see page 18 for more information.

Leaf litter and debris: Council's response to manage excessive amounts of tree mess is primarily via our street sweeping program, block pruning and green waste collection service. It is not possible to prune trees to reduce tree mess however our programmed pruning approach will ensure good form and structure to our trees which may reduce the issue for our community

Tree pruning: Ensuring access to a scenic view is not a sufficient reason to prune a tree, however when planting new trees in locations where none have previously existed we will be sensitive to the current situation and may adjust the location or species choice to protect the community amenity.

Future demand

Factors expected to influence future demand and the impact this will have on the delivery of Tree services are shown in more detail on page 20 and have been accounted for in this AMP.

Climate change adaptation is detailed on page 22 outlining council's climate resilience management.

Demand factors and impact management

Demand impact	Demand impact management
Population increases puts stress on available spaces for trees due to developments.	Trees are only removed if no design alternatives are available.
Social/community trends – increased need for shade, cooling effects that trees offer.	Ongoing successful roll out of the 7-year tree planting program and timely management of trees to ensure good health and condition.
Technology – systems which increase ability to collect and analyse data.	Use of Forestree Tree Management System and ongoing innovation in systems to collect and track tree data for analysis.
Legislative – updates to planning requirements.	Adherence to legislative requirements, Australian Standards, internal policies, procedures, and guidelines.

Lifecycle management

What it will cost

The forecast lifecycle costs necessary to provide the services covered by this AMP include the activities of creation, monitoring, operation, maintenance, renewal, and disposal of assets.

The forecast expenditure of this plan is used to inform the Long-Term Financial Plan (LTFP). Page 35 contains the detail breakdown of costs for each year. The expenditure profile shows the cost levels higher in the first half of the plan due to the accelerated activity to plant and sustain new trees and to establish baseline tree data and condition for future success.



The financial funding for the life of this plan is summarised below:

- Available funding from the LTFP: $34,802,555
- Forecast funding required: $34,802,555
- Average annual forecast funding required: $3,480,256
- Available funds to sustain services: 100 per cent

Managing the risk

Risks are managed in accordance with Council's Risk Management Policy.

- No high-level risks have been identified for tree assets.
- Critical assets are those which have a higher consequence should they fail. Critical assets in the trees class include Regulated and Significant trees.
- The forecast budget allows us to achieve all our service delivery objectives.

Improvement

The Improvement Plan is found on page 36. These initiatives have been included in the forecast budget and include:

- Improving the depth and quality of tree data by undertaking more audits.
- Improving the real time data storage and analysis capability by expanding the use of software management tools.
- Educating internal and external stakeholders on the role and importance of tree assets.
- Innovative trialling of tree species with partners to ensure resilience and sustainability.
- Involving the community in tree watering initiatives.
- Actively participating in feedback for State initiatives relating to planning.



Introduction

Background

The Trees Asset Management Plan (AMP) provides information on the state of the trees assets and their capability to meet the levels of service and demand requirements in a safe, cost effective and sustainable manner for the following 10 years. In delivering the service, risks are identified and managed so that a balance is achieved between achieving the desired performance of the asset, against the cost of providing the service.

This AMP complies with the requirements of Section 122 of the Local Government Act 1999; and is an input for the City of Marion (CoM) Long-Term Financial Plan (LTFP). Information contained in this plan is current as of October 2023.

The assets under management of the Trees AMP include Street Trees, Public Reserve Trees, and planted spaces within City of Marion. Decisions made regarding tree retention, removal, or species selection are based on strategic operational planning and performance. This AMP incorporates the tree planting and maintenance strategy of the CoM Tree Management Framework 2018, a key strategy being to increase the tree canopy within CoM to meet State Government targets.

Trees are unlike any other assets. They are unique as a living asset. Their value to the community accumulates over time, their condition changes based on variations in environmental conditions, public interactions, and maintenance practices.

The trees assets included in this plan have a total replacement value of $16.75M replacement value is based on the costs of replanting to attain establishment status.

Planning documents

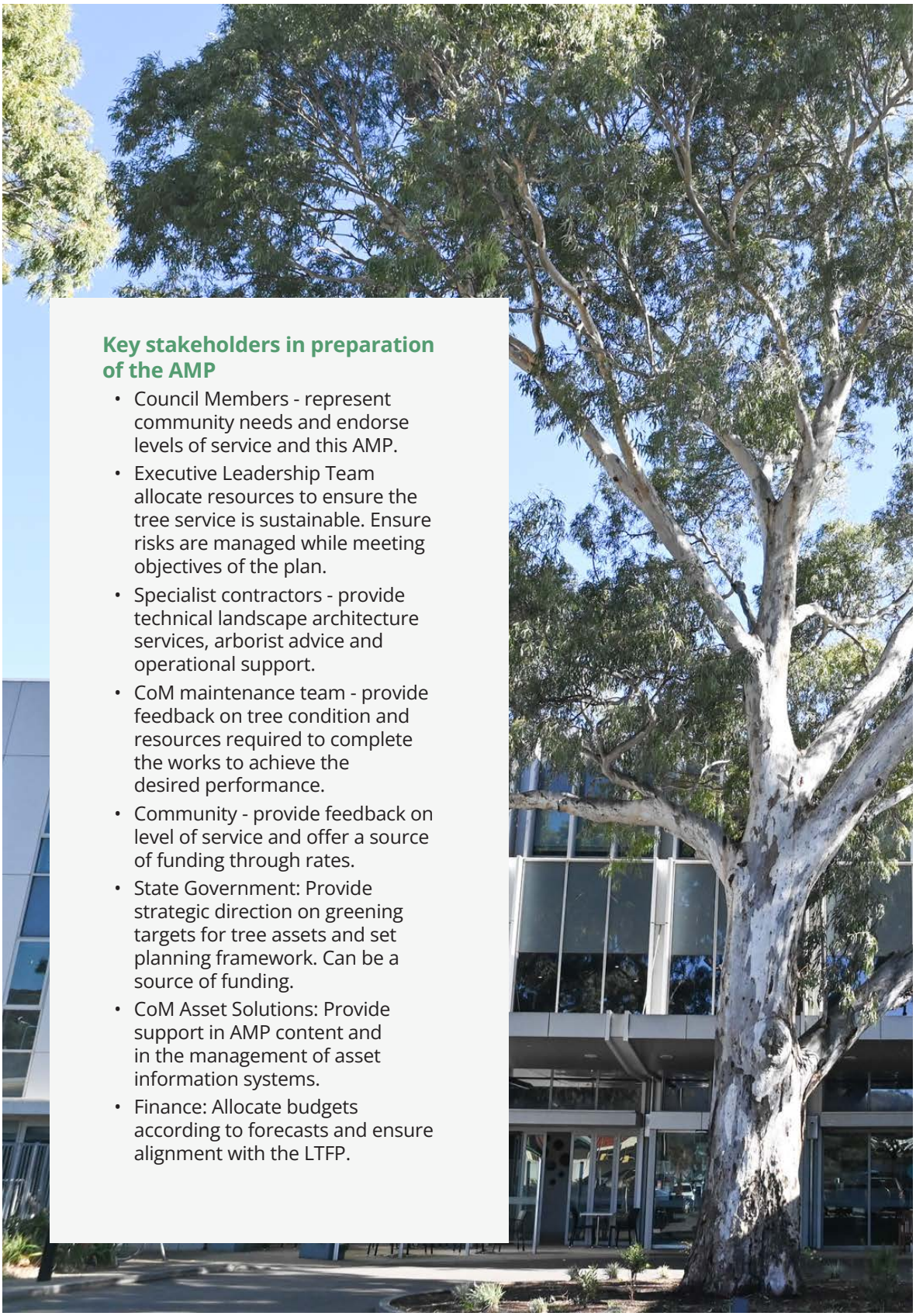
Documents from the CoM's Strategic Management Framework together with other asset specific strategic documents were used in the development of this AMP and are shown below.

Strategic Management Framework



- The 30-Year Plan for Greater Adelaide (Plan SA)
- Local Government Association Mutual Liability Scheme
- Independent Inquiry into the Management of Trees on Public Land (2012)
- City of Marion Environment Policy
- City of Marion Open Space Framework/Plan
- City of Marion Streetscape Design Guidelines
- City of Marion Climate Change Policy
- City of Marion Open Space Policy
- City of Marion Tree Management Policy
- City of Marion Streetscape Policy
- IPWEA NAMS+ AMP template
- City of Marion Asset Management Strategy





Key stakeholders in preparation of the AMP

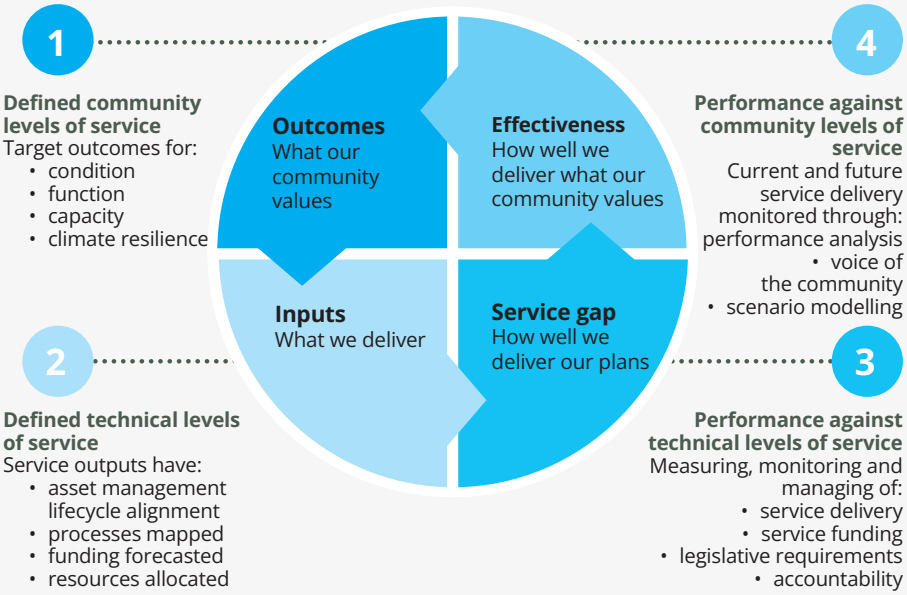
- Council Members - represent community needs and endorse levels of service and this AMP.
- Executive Leadership Team allocate resources to ensure the tree service is sustainable. Ensure risks are managed while meeting objectives of the plan.
- Specialist contractors - provide technical landscape architecture services, arborist advice and operational support.
- CoM maintenance team - provide feedback on tree condition and resources required to complete the works to achieve the desired performance.
- Community - provide feedback on level of service and offer a source of funding through rates.
- State Government: Provide strategic direction on greening targets for tree assets and set planning framework. Can be a source of funding.
- CoM Asset Solutions: Provide support in AMP content and in the management of asset information systems.
- Finance: Allocate budgets according to forecasts and ensure alignment with the LTFP.

Levels of service

Levels of service ensure we meet community expectations. The primary reason assets exist is to deliver services.

Levels of service underpin asset management decisions. Defining and measuring levels of service is a key activity in developing Asset Management Plans. When levels of service are considered collectively, they provide clarity and assist with meeting council's strategic objectives.

Using levels of service to measure service delivery performance



When defining levels of service, council takes into consideration:

- the external context, including legislative requirements which may impose minimum standards.
- the internal context including strategic objectives, the availability of resources and financial constraints.
- community expectations of the quality of service, balanced against the price they are willing and able to pay for that service.

These drivers influence council's decisions about the range, quality and quantity of services provided.



Strategic and corporate goals

Our purpose: To improve our resident's quality of life; continuously, smartly, and efficiently.

Our community vision: A community that is (L) Liveable, (VN) Valuing Nature, (E) Engaged, (P) Prosperous, (I) Innovative, and (C) Connected

Tree assets vision: to have streets and reserves which are lined with mature, healthy trees that provide shade, cooling and habitat for birds and other wildlife.

Objective ID	Council strategic objective description	How the objectives are addressed in the plan
L1	We will make our services, facilities, and open spaces more accessible.	Planting new trees to manage urban heat and microclimates Increase Urban Tree Canopy by 20% from existing levels by 2045 by planting 4300 trees street and reserve trees annually. Risks to safety managed by inspections and planned maintenance. Risk assessment conducted to ensure the risk of branch/tree failure is minimised.
L4	We will celebrate our rich cultural diversity and heritage through artistic, cultural and community activities and vibrant destinations.	Active maintenance of iconic/heritage trees, with planting themes consistent with character zones.
VN1	We will plan for and respond to extreme weather events through our services and urban form.	Proactive maintenance approach reduces impact of storm events. Trees managed with Tree Risk Assessment Qualification (TRAQ) principles. Data Collection and monitoring identifies trees at risk of failure with intervention pruning undertaken to address risk.
VN2	We will build community resilience to the impacts of climate change.	Species selection and diversification to plant climate ready species reduces wholesale species loss and susceptibility to pest and disease.
I1	We will use the best technology possible to improve efficiency of our operations and delivery of our services.	Use of Forestree tree management software integrated with corporate software to improve analysis and service level efficiency.
I2	We will use data to provide evidence for resource allocation relating to our services.	Forestree connection provides reporting on resource allocation and future needs.
P4	We will seek to activate our city through quality streetscapes and place making initiatives to deliver prosperous business precincts.	Arborist input into streetscape design process to advise on green infrastructure installation and maintenance.
		Trees will only be removed if meeting our tree assessment criteria.

Legislation

The Legislation and industry Standards used in the preparation of this AMP are found in the table below.



Legislation	Relevance to tree assets
Aboriginal Heritage Act (1988)	Protection, preservation of Aboriginal heritage, including of sites, objects, remains of Aboriginal significance.
a. AS 4373 Pruning of Amenity Trees b. AS 4970 Protection of Trees on Development Sites c. AS 2303 Tree Stock for Landscape Use	a. Pruning and general maintenance of trees. b. Principles for protecting trees on land subject to development. c. Technical evaluation of nursery grown tree quality.
Commonwealth Environment Protection and Biodiversity Conservation Act (1999)	Provides a legal framework to protect and manage unique plants, animals, habitats, and places.
Local Government Act (1999)	Provision of LTFP and AMPs for sustainable service delivery. Describes considerations for tree selection on roads.
Electricity Act (1996)	Framework for electrical industry. Prescribes control of vegetation in vicinity of power lines.
Heritage Places Act (1993)	sustainable use and adaptation of heritage places in a manner consistent with high standards of conservation practice.
Highways Act 1926	Sets out the legislative framework for road authorities in SA.
Landscape South Australia Act 2019	A framework for promoting sustainable and integrated management of land, water, pest plants and animals and biodiversity across SA.
Native Vegetation Act	Informs requirements for the Metropolitan Open Space System (MOSS) within City of Marion.
Planning and Design Code	Informs on suburban infill development and subsequent street tree impact.
Planning, Development, and Infrastructure Act (2016)	Provides a framework for regulated and significant trees and development approval requirements.
Sewerage Act (1929)	Sets out requirements to identify tree species classification and relevant set back from sewer infrastructure.
Water Resources Act (1997)	Sets out requirements for any tree planting including relevant set back from any water supply infrastructure.
Work Health and Safety Act 2012	Informs of obligations on parties to provide and maintain safe workplaces.

What our community values

Community feedback

A key objective of asset management planning is matching the levels of service council delivers with the levels of service expectations of our community. Council uses a range of activities to engage with the community and stakeholders such as social media and website, community workshops and meetings, education services and via Council Members. This ensures that levels of service, funding and management practices proposed for our assets are appropriate.

A community satisfaction survey was conducted by the City of Marion in 2022. A range of channels was used to reach out to all groups in the City of Marion community, including letterbox drop, social media, email, and face-to-face approaches to ensure a wide demographic spread of survey responses. Questions relating to age, gender, and relationship to the City of Marion and suburb were also included to confirm the views were representative of a more balanced demographic spread. The measure calculation methodology remains unchanged from previous years to ensure accurate trend measurement.

Community trees were included in the survey for the first time, and the results determined that the level of importance around trees was 94 per cent, with a satisfaction rate of 71 per cent.

The relative gap between the two measures of 'Importance' and 'Satisfaction' informs Council of the need to improve our management of tree assets. This AMP sets out a plan to ensure the community satisfaction of tree assets increases.

In addition, a targeted survey regarding urban tree management was conducted by the City of Marion in March 2023. The key findings of the survey are summarised below.

87% of respondents agree

Planting climate resilient trees

With a changing climate some trees are not expected to survive future extreme heat and drought conditions. 87 per cent of respondents agree we should gradually replace trees with a variety of climate resilient species on each street.

50% **of respondents say**

I am easily able to walk along shaded footpaths within the City of Marion.

79% **of respondents think**

Every property should have at least one street tree in front of it.

77% **of respondents agree with this statement:**

I like trees on my street.

59% **of respondents agree that:**

I can see areas where street or reserve trees need to be better maintained by the City of Marion.

94% **of respondents are willing to:**

Provide extra water when a new street tree is planted at the front of their house (- eg one bucket per week).

95% agree — Trees are important in urban areas.

80% agree — It is not reasonable to remove all trees on a property to allow development.

78% agree — I can see areas where more trees need to be planted within the City of Marion

Tree canopy on private land is decreasing. What should we do?

75% of respondents agree

- Raise community awareness of the value of trees.
- Plant more trees on streets and reserves.
- Provide incentives for property owners to protect/retain trees on private land.
- We should be advocating that other parties be required to share the cost of establishing street trees in tricky areas.



Community levels of service

Community levels of service detail what is important to our community and how they receive and experience our services.

Building on National State of the Assets reporting and emerging industry good practice, council considers the following service parameters:

Condition: Does the asset provide a safe and quality service?

Function: Is the asset fit for purpose?

Capacity: Is the service over or under used?

Climate Resilience: Is the asset's design resilient against projected climate stressors.

By listening and understanding what is important to our community, we have developed Community Levels of Service. These factual measures provide a balance in comparison to the community perception (importance and satisfaction) that may be more subjective. Performance is monitored against targets, using 1-5 rating scales.

Using industry standard measures (where available) enables Council to compare our performance. This includes submitting data to the National State of the Assets (NSoA) benchmarking project commissioned by the Australian Local Government Association. A summary of these parameters is shown below.

Parameter	Community level of service	Achieved by	Predicted trend
Condition	Trees are in good health and condition.	Trees will be maintained to service level standards to provide safe pedestrian and vehicle access.	Maintain
Function	Tree canopy cover provides shade, cooling, and biodiversity.	Monitoring and analysis of tree canopy on council land coverage via LiDAR mapping and tree health / condition assessments.	Increase
Capacity	All streets, parks, and suburbs have an acceptable number of trees planted.	Plant all suitable planting spaces, trees only removed if meeting our tree assessment criteria.	Increase
Climate Resilience	Ensure trees are resilient to the effects of climate change.	Monitoring and analysis of urban tree species lists via Forestree and use of Shannon diversity index.	Increase

Progress reporting to Assets Steering Committee, Council and the community is a key focus of the City of Marion's asset management transformation. Measures and targets are determined by the Assets Steering Committee. The performance of the tree assets against these community parameters is shown in on page 24.

Technical levels of service

Technical levels of service detail what we do to deliver our services. Council manages and operates assets at the agreed levels of service while managing whole-of-life costs to ensure the best value for resources used. It is important to monitor the levels of service regularly as circumstances can and do change. Current performance is based on existing resource provision and work efficiencies. It is acknowledged changing circumstances such as technology and community priorities will change over time.

Lifecycle phase



Planning

Effective planning enables the intensive tree planting program to continue for the next four years. This includes an assessment of the existing tree base to determine if a particular species continues to be able to meet its useful life expectations or whether a species tends to develop unacceptable risks. Forestree Geospatial Information System (GIS) will be used to coordinate long term maintenance and renewal programs.

Planning also involves the identification of under-used land and preparation for new trees to be planted. Prior to planting council will assess each location against the Tree Planting Assessment Guidelines (Appendix C) and taking into consideration:

- Soil types
- Diversity
- Street Amenity
- Maintenance
- Impacts on infrastructure
- views.

Each residence which is planned to be receiving a tree for the verge will have an information flyer delivered to their letterbox informing them of the upcoming planting and additional notification signage will be installed on streets throughout the suburb. In addition, signs will be placed in community neighbourhood centres, libraries and City Limits which provides information on tree planting schedules.

Creation

Trees are created new to increase the total number within council boundaries and to meet the targets of our accelerated tree planting program which runs for another four years. A created tree is one which is located on land that previously did not contain trees resulting in an overall increase to the urban forest. We also inherit new trees from upgraded streetscapes and as contributions from urban developments.

Trees are mapped in the software Forestree, where attribute data is recorded and maintained. This plan contains a sustainable level of resources to ensure the new trees reach their expected life.

Operation

Operation is defined as the day-to-day activities undertaken to provide service delivery to the community. For trees, this include responding to community feedback within defined response times; attending to the outcomes of storms; and making safe any tree hazards reported by staff or customer service. Operation activity also includes tree watering programs for the first three years of tree life including formative pruning.

Monitoring

Trees are inspected to assess their condition by qualified officers and trained staff with a Level 1 or 2 Visual Tree Assessment (VTA) qualification with data recorded in Forestree. A TRAQ risk assessment is undertaken on Regulated and Significant trees together with other scheduled inspections on all trees at a frequency of five years typically.

The frequency of inspection is also modified by the risk the tree presents according to the following criteria: For low risk, 5-yearly; medium risk, 3-yearly; high risk, annually; and extreme risk, monthly. An asset inspection procedure outlines the requirements for inspection resource, level of detail to be collected and frequency.

Maintenance

Reactive maintenance is unscheduled pruning, debris removal, or make safe activities usually as a response to community notifications or following inspections after severe weather events.

Planned maintenance involves the regular scheduled activities including proactive repairs and improvements to the tree's structural integrity. This includes each tree being assessed and pruned on a three yearly cycle. All maintenance is carried out in accordance with AS 4373 Pruning of Amenity Trees.

Currently two street sweeping units clean the streets across the City of Marion on a six-weekly cycle. It is anticipated with the increased street tree planting there will likely be a small increase in leaf litter and debris as the trees mature and the urban canopy matures. To manage this, we are introducing asset management mobility technology to better understand, coordinate and optimise street sweeping activities. The use of data driven model from the Asset Management System and Community Request portal, will more readily identify hot spots and facilitate increased sweeping activities in these areas.

In addition, continuing use of the Green Bin waste disposal service should be utilised by residents to clean leaf litter and debris from private properties

Tree removal or tree size reduction (pruning) criteria

For existing trees, the impacts on views (including advertising signs) will not justify the removal or substantial pruning of a tree, however future impact on views will be assessed for new plantings. Other reasons that will not affect tree modifications include: leaf, flower, or fruit drop; bird and other animal waste or noise; off-street parking ability; room for waste collection bins; and the shading of solar panels. The provisions of Section 245 of the Local Government Act will however provide a mechanism to request any modifications to trees.

- All trees on Council land are considered council property and should not be removed without Council approval.
- A suitably qualified Officer/Council Arborist, or when deemed appropriate an independent Arborist will inspect the tree and make an assessment based on the removal criteria.
- All tree assessments will follow the Visual Tree Assessment (VTA) methodology.
- Planning Consent is required for the removal of Regulated and Significant trees.
- All reasonable alternatives to retain a tree shall be considered before it is removed.

Renewal

Tree renewal is defined as the removal of the existing tree, grinding of the stump, and the replacement with a new tree in the same location. Trees are assessed using an arboriculture risk-based methods found in TRAQ and are targeted for replacement should the structural integrity be poor, and risk of failure prove too high.

Disposal

Trees are disposed of if they are declared weeds, or diseased, dead, or dying. In some cases, a dead tree will be retained for habitat creation. Disposed trees are removed from the Forestree active tree database with history retained.

Service standards

Response time to community requests

The City of Marion Arboriculture team is committed to providing the highest level of customer service possible and aims to be the benchmark in tree management operations in Local Government.

- Tree Emergency Works – Response times for emergencies will be 4 hours unless a storm event has occurred in which turn-around times may be longer due to the volume of calls received.
- Tree Pruning Request – All requests for tree pruning will be within 40 working days.
- Tree Assessment/Removal – All requests for removal will have an initial assessment made by a suitably qualified officer within 15 working days, further detailed assessment or development approval may require a longer timeframe. Once the tree has been approved for removal, works will be completed within 40 working days.
- Tree Stump Removal – All tree stumps will be removed within the following 20 working days after tree removal, stump removal is generally sent to contractors for completion via our Tree Management.
- Tree replacements – All trees removed will be replaced where warranted during the following planting season occurring from May-September.

Clearance pruning standards

Council's Arboriculture Unit will prune Council-owned vegetation that intrudes into and over all infrastructure within the road reserve, to the following minimum clearance specifications. The exact amount cleared will depend on traffic loads and sight-line issues. (Source: City of Marion Urban Forest Operations Manual)

Footpath clearance:

- edge of footpath - 2.4 metres
- centre of footpath - 2.7 metres

Road envelope:

- Kerb line - 2.7 – 3 metres
- Centre of road (Non-arterial) - 5 metres

Road infrastructure

- around streetlights, clear visibility must be cast 60 degrees to pole to achieve 1.0 m clearance from pole
- street signage, clear visibility.

Tree removal process

- A suitably qualified Officer/Council Arborist, or when deemed appropriate an independent Arborist will inspect the tree and make an assessment based on the removal criteria.
- All tree assessments will follow the Visual Tree Assessment (VTA) methodology.
- Planning consent is required for the removal of Regulated and Significant trees.
- All reasonable alternatives to retain a tree shall be considered before it is removed.

Tree renewal criteria

Street and reserve trees are only removed if one or more of the following criteria are met:

- The tree is dead (indigenous species appropriately located in reserves are to be left as habitat).
- The tree is diseased, and its life expectancy (ULE) is short.
- The tree species is inappropriate or poorly located for the site or location and has been determined to be creating management, security, or safety issues.
- The tree represents an unacceptable risk to public and private safety (Based on TRAQ or other internationally recognized tree risk rating or score).

Where statutory vegetation power line clearance (SA Power Network pruning) has resulted in unsatisfactory visual amenity or compromised the structural integrity of the tree.

Qualifications of arborist undertaking visual tree assessment (VTA)

The arborist undertaking a VTA will have a minimum Certificate 5 Diploma in Arboriculture qualification or similar ISA qualification, unless otherwise delegated by the Coordinator Arboriculture.

Tree planting principles

A green city

The City of Marion recognises the economic, social, and environmental value of trees and is committed to maintaining and where appropriate increasing the number of trees across the City of Marion in parks, reserves, and streets to 'green' the city, contribute to healthy lifestyles and strengthen habitat and biodiversity.

Pre-European landscape

An emphasis will be placed on strengthening the city's pre-European landscape in parks and reserves where this is consistent with the character and function of the park or reserve.

Tree avenues

Aim to establish avenues of quality street trees in most streets across the city, to enhance the appeal and amenity of the streets and neighbourhoods.

Climate change adaptability

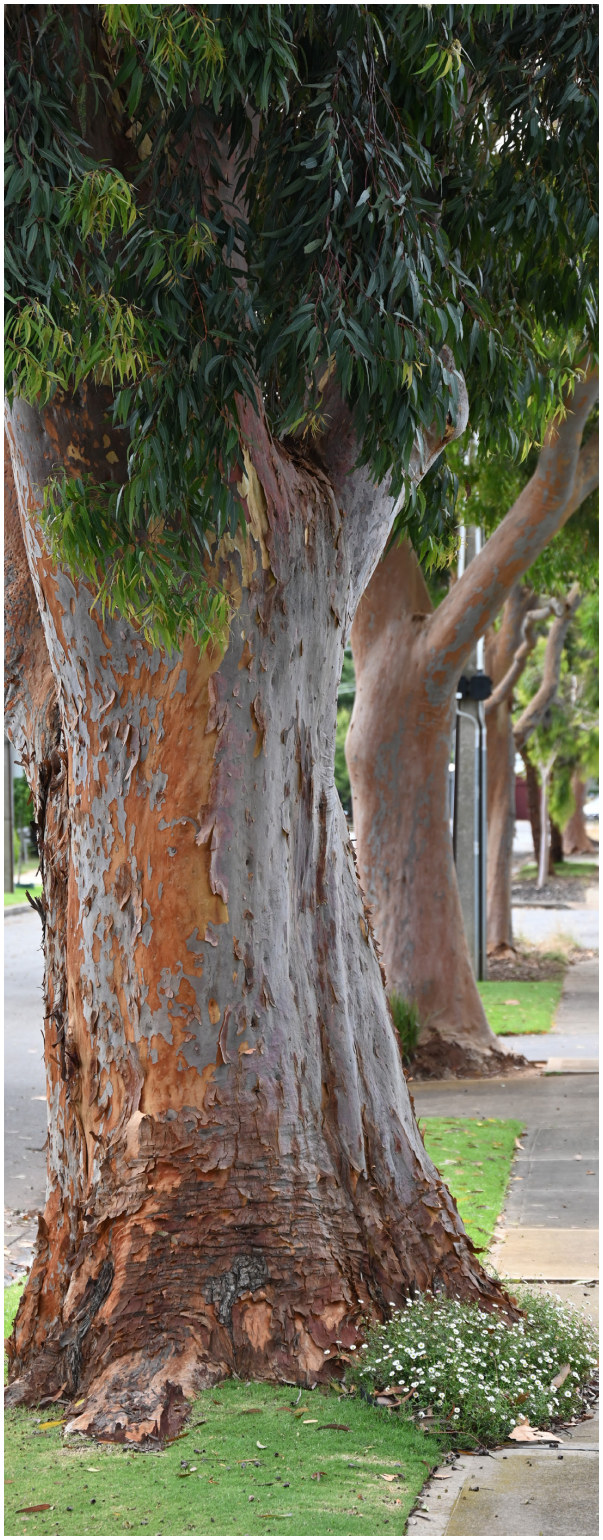
Commitment to climate change adaptation through the use of drought tolerant and sturdy tree species and by adopting industry best practices to enhance tree sustainability.

Species selection

An emphasis will be placed on tree species within streets, precincts and suburbs that are consistent and relevant to the character and climate of the area concerned.

Landscape connections and habitat

Trees will play a key role in achieving landscape connections and habitat provision across the city through corridor, boulevard and avenue tree planting, and the use of plant species that provide habitat for local wildlife.





Future demand

Demand drivers are those factors which have the potential to impact Urban Tree services into the future.

Demand drivers on the trees service include population and demographic changes, planning and design code changes, political and community expectations, economic, and environmental factors.

Demand management plan

The impact of demand drivers that may affect future service delivery and use of assets are shown in the table on the right.

As our current planting programs continue to increase our urban tree canopy. Community expectations about the levels of maintenance we provide to actively manage our urban trees will continue to rise, resulting in new service demands and resourcing. The ease at which the community can log a request for service via the customer service portal is impacting our ability to resource our existing planned service demands.

Demand driver group	Driver and projection	Impact on services	Demand management plan
Land Use	Planning and design code changes resulting in reduced open space and reduced verge widths.	Reduced total area of Council land available to plant trees.	Ensure developments refer to Open Space AMP, set minimum standards for verge widths. Review and update streetscape design guidelines.
Land Use	Urban infill resulting in greater loss of Tree Canopy from private property.	Large canopy trees from private property removed with no viable reduced opens space to offset	Advocate state government to increase protections for large trees.
		Increased planting in road reserve restricts species choice, canopy size due to Electrical Act.	Advocate to State for underground power infrastructure. Increase species flexibility around powerline infrastructure.
		Offset loss of Canopy from private property not able to be made up.	Ongoing funding of Regulated Tree Maintenance Fund.
		numbers of cars permanently parked on streets preventing watering of trees.	None identified.
Economic	Greater emphasis on placing financial value on Urban Forest.	Improves our ability to provide justified service level decisions based on comparing the trees inherent value against disposal/ retention options.	Establish a tree valuation method and calculate the value of the tree population as a whole and by suburb.
Social	Increased population density.	Increased risk of exposure to trip hazards caused by tree base intrusion into footpaths.	Work with maintenance to identify and resolve risk locations. Apply barrier where needed. Use permeable materials. Future plantings based on the context of the streetscape.
		Increased amount of visit events to streetscape and open space trees increases the exposure risk to tree defects.	Monitor tree maintenance strategies focusing on high/medium risk trees. Increase mulching around large trees to set up exclusion zones.
	Customer service request increases.	Expectations to respond to reactive service delivery requests leads to inefficient resource planning and usage	Endorsed business case seeking additional resources and ongoing review of the Asset Management Plan.
Technological	Smart Cities, Sensors, GIS, remote sensing, Artificial Intelligence, LiDAR mapping.	Data collection and accuracy is improved assisting with decision making and reporting.	Effectively integrate Forestree with other corporate systems to aid with visualisation and reporting of tree specification and performance data.

Climate change adaptation

Climate change is likely to affect tree asset life and tree functionality, and this is already being experienced through reduction of average rainfall. This has had the effect of shortening the tree planting season and extending the watering program to ensure tree survival.

The Department of Environment and Water produced Guide to Climate Projections for Risk Assessment and Planning in South Australia 2022. This document outlines the trends, and these along with how CoM will manage climate resilience is shown in the table below. The funding of the climate resilience management activities have been incorporated into the budgets of this AMP.

Parameter	Projected trend	Impact on asset and services	Resilience management
Temperature	• Maximum, minimum, and average temperatures will increase. • Warmer spring temperatures. • Hotter and more frequent hot days.	• Increased water stress to trees due to leaf embolism. • Stressed trees become more susceptible to pest and disease outbreaks. • Reduced survivability of new tree plantings. • community demand for a higher level of canopy amenity.	• Greater species diversity. • Ongoing watering for establishment. • Research, and street tree trials. • Embedding climate resilience and sustainability into asset decision-making. • Incorporating water sensitive urban design and environmentally sensitive design guidelines into climate-ready infrastructure and landscapes. • Incorporate trees into streetscape design process. • Monitoring and reviewing operations and management practises for seasonal variation. • Review species list and work with suppliers to further diversify tree species.
Rainfall	• Declining rainfall, • Lower spring rainfall • More drought.	• Increase likelihood of branch failures and whole tree failures. • Specific species death. • Decline in tree health.	• Increase frequency of scheduled inspection and maintenance programs. • Higher rate of intervention pruning. • WSUD technology incorporated into streetscapes.
Storms	• More intense heavy rainfall events and which carry intensified winds.	• Increase likelihood or branch failures and whole tree failures. • Reactive response increased frequency. • Budget impacts.	• Block pruning program undertaken on schedule. • Scheduled inspections undertaken on schedule.
Evaporation	• Evapotranspiration increases across all seasons.	• Greater loss of certain species through water stress. • Increase in sudden branch failure and whole tree failure.	• Increase funding for monitoring/ maintenance programs including watering. • Participate in research projects with partner groups such as TREENET. • WSUD technology incorporated into streetscapes.
Fire	• More dangerous fire weather, drier fuels.	• In the event of bushfire, reallocation of staff and contractors to assist with State response.	• Business continuity of tree services due to resource reallocation will be managed through contingency planning.

Lifecycle management



Background information

Physical parameters

City of Marion occupies 56.17km^2 of which 13 per cent is public open space, including a wide variety of functional reserves.

In line with community vision, we aim to develop and connect our green infrastructure and biodiversity to reduce the effects of urban heat and create a cool and livable city.

Asset Category	Quantity	Useful life	Replacement value
Street Trees	51,081	60 years (avg)	$13,998,934
Reserve Trees	10,058	80 years (avg)	$2,755,070
TOTAL	61.089		**$16,754,004**
Unplanted available spaces	12,700	-	

Note: Replacement Value assumes (cost of purchase= $80) + (cost of planting = $175) +(one round of formative pruning = $20) =$275 per unit. Excludes cost of removal of old tree if needed and formative watering.

Age profile

Our urban forest is currently considered to be quite young, as can be seen in the Tree Age Profile chart, and this reflects the large asset creation program we have rolled out over the last 5 years and will do so for another 4 years to green our city. As our newly planted trees mature, we are well placed to have a healthy sustainable urban forest with a long asset life expectancy. The unknown data shown in this chart is expected to be eliminated through planned activities of this AMP.



Asset performance

Asset condition

Asset condition performance description

Community level of service	Achieved by	Target	Tolerance range
Trees are in good health and condition	Trees will be maintained to service level standards to provide safe pedestrian and vehicle access	75% of assessed tree assets in good condition	On track - 75% to 100% Monitor - 50% - 74.9% Off track - 0% to 49.9%

Asset condition performance outcome

Rating	Condition description	Tree total
1	Good: Tree has a well-defined and balanced crown. Branch unions appear to be strong, with no defects evident in the trunk or the branches. Only planned maintenance required.	74.5%
2	Average – Intervention Point: The crown may be slightly out of balance, and some branch unions or branches may be exhibiting minor structural faults. If the tree is a single trunk, it may be on a slight lean. Minor maintenance required plus planned maintenance.	15.2%
3	Poor: Poorly structured or unbalanced crown or exhibiting large gaps. Major limbs may not be well defined. Branches may be rubbing or crossing over. Branch unions may be poor or faulty at the point of attachment. May be suffering from root damaged. Significant maintenance required/possible renewal.	3.4%
4	Very Poor: Tree has significant dieback, heavy presence of deadwood and a sparse canopy. Significant maintenance or renewal required. Species requires review to determine optimal performance in line with Climate Change.	1.0%
5	Hazardous: Physically unsound. Asset requires disposal/replacement.	0.0%

Tree structures are susceptible to the environmental and physical conditions around them and can both improve and decline over time they are generally reliant on natural rainfall and the amount of permeable space to flourish. A healthy tree can continue to improve but require pruning to modify its canopy for appropriate vehicle/pedestrian access. When structural damage occurs, it is largely irreversible and therefore overall healthy trees can be found with poor structures or unbalanced canopies. When these conditions change or if the tree is impacted by some sort of development this can quickly lead to declining health or loss of the asset.

The intervention point at 'Average' reflects the importance of proactive maintenance (Block Pruning) to reduce faults forming in trees and potential for future failure.



Asset function

Asset function performance description

Community level of service	Achieved by	Target	Tolerance range
Tree canopy cover provides shade, cooling, and biodiversity	Monitoring and analysis of tree canopy on council land coverage via LiDAR mapping and tree health / condition assessments	Biodiversity health confirmed. Tree canopy performing in summer, New tree species prioritises shade/cooling	On track - 75% to 100% Monitor - 50% - 74.9% Off track - 0% to 49.9%

Eco Service Benefits are defined as the economic, ecological, social, and aesthetic use, function purpose, or services of a tree (or group of trees) in its situational context in the landscape

Of the 56.1km^2 land within City of Marion boundary, council manages 11.5km^2 which is made up of reserves and local roads. Of this 11.5km^2, 15.7 per cent consists of tree canopy. The reserves have approximately twice the density of canopy to that of local roads. Tree canopy cover provides Eco Service Benefits such as shade, cooling, and biodiversity. The community values and appreciates the city's trees for their shade, appearance, and the contribution they make to the environment. By 2045 our tree canopy on council managed land is planned to increase by 20 per cent from 2023 levels (15.7 per cent to 18.9 per cent of the total land managed by council). The target is in line with the State Government target set under the Greater Adelaide 30-year plan and is measured every 3 years.

Asset capacity performance outcome

Capacity and utilisation are monitored by regularly reviewing the number of vacant planting spaces available and tree canopy cover as a per cent council wide. Canopy cover data is provided via LiDAR mapping undertaken by State Government every 3 years. An increase in Capacity score is anticipated as the final four-years of the planting program are rolled out. 3,900 street trees and 400 reserve trees will be planted each year until most of the available land has reached capacity.





Asset capacity

Capacity refers to the amount of available land filled with trees and whether this land is underutilised for that purpose. This is expressed in terms of community service levels in the table below.

For the City of Marion, it is estimated that only 63 per cent of the available land is at full capacity for trees. We measure this by referring to LiDAR surveys of canopy cover. This AMP is targeting the planting of 3900 street trees and 400 reserve trees per year to use up most of that available space in the next four years.

Asset capacity performance description

Community level of service	Achieved by	Target	Tolerance range
All streets, parks, and suburbs have an acceptable number of trees planted	Utilising all available planting spaces and only removing trees in accordance with our assessment criteria	Increase urban tree canopy on land managed by council 20% by 2045	On track - 75% to 100% Monitor - 50% - 74.9% Off track - 0% to 49.9%

Climate resilience

Climate resilience performance description

Community level of service	Achieved by	Target	Tolerance range
Ensure trees are resilient to the effects of climate change	Monitoring and analysis of urban tree species lists via Forestree (Shannon diversity index).	Not established	Not established

Refer to Climate Change Adaptation section for more information relating to climate management strategies.



Tree valuation

Trees are not classified as an asset under CoM Asset Accounting Policy, and for the purposes of this AMP, the replacement value of a tree is typically that of the planting of a new tree. It is recognised that a tree increases in community value as it enlarges, but that the replacement cost remains the same.

The total replacement cost of trees is $16,754,004

Because of limitations in current methods of applying financial worth, Council is seeking approval by stakeholders to develop new methods of applying a monetary value to tree assets. This will involve the incorporation of community benefits and values into a monetary value and will assist Council to apply appropriate budgets for their management.



Whilst no Australian Standard for Amenity Tree Valuation exists, Arboriculture Australia has released a Minimum Industry Standard (MIS 506) Tree Valuation as a base line for industry to achieve. The City of Melbourne Amenity Tree Valuation (ATV) Method is a nationally recognised method which uses tree species, aesthetics, location, and condition as a basis for providing a financial worth to the tree. An example on the use of this method is provided in Appendix A and it is this method which City of Marion proposes to develop for use. ATV has been built into Forestree and can be used in the field to calculate each trees value, with collective values calculated by Suburb and Council wide.

Operations and maintenance

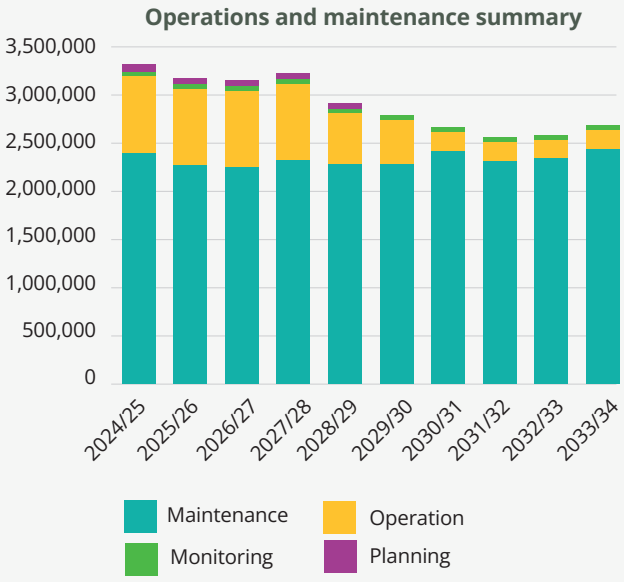
All O&M costs are expensed for trees assets. There are three main challenges when managing the City's trees:

- Increasing tree canopy coverage while competing with growing urbanisation
- Managing urban forest resilience to emerging climate change influences
- Managing risk.

Professional tree management is essential to the sustainability of the urban forest. We will use internationally recognised best arboriculture practices in all tree operations and maintenance functions focusing on risk management, sustainable tree management, and customer service and satisfaction principles.

Cost elements: The operations and maintenance costs comprise the direct costs of providing the service including council labour, contractor services, plant and equipment hire and specialist contractors for monitoring and planning activities. The chart below shows the cost per year for each category of operations and maintenance expenditure.





The O&M budget levels of this plan are sufficient to meet the service levels.

The operating costs show the intensive effort needed during tree establishment phase as the first four years involve increased tree planting activity. Tree survival rate increase is a key goal for those early years. After an initial job backlog reduction, maintenance resource will be aimed at reducing risks, and sustaining the tree population to the required service level. Planning for tree data collection has been budgeted for in the first half of the Plan to provide accurate tree valuations.

Renewal and creation

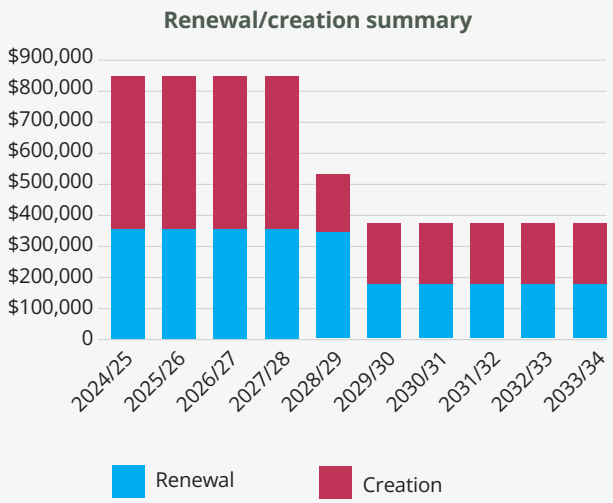
All renewal and creation work is expensed for tree assets. Renewal is work which does not significantly alter the original service provided by the asset, but restores, rehabilitates, replaces, or renews an existing asset to its original service potential. For Trees, we distinguish between renewal, where a tree is replacing a tree that has been removed; from creation, when a tree is planted for the first time at a particular location The selection of new trees is based upon existing tree character across the City, guided by the 'tree character plan' diagrams of Appendix E. These tables contain tree species which have been selected to complement and strengthen local character. The suggested street tree species list aligns with tree species recommendations within the City of Marion Streetscape Design Guidelines 2016.

Cost elements: The renewal and creation comprise the direct costs of Council labour, Plant and Equipment Hire and Contractor services. The chart below shows the cost per year for Renewal and Creation categories of expenditure

The renewal and creation budgets levels of this plan are sufficient to meet the service levels.

The trend in the first few years is indicative of the increased activity with tree planting.





Renewal ranking criteria

Considerations for tree replacement could include the following criteria. Each case is assessed individually, and the criteria used according to the situation.

- The risk consequence of structural faults due to age or disease
- Whether a tree is capable of regeneration and vigour through arboriculture techniques
- Whether a tree which has declined still provides habitat for wildlife and or can be used for habitat creation
- Whether a tree has low aesthetic appeal.
- The need to continue to preserve due to cultural, historical, and social significance
- Alternative land use eg development or infrastructure repair/replacement and there are no alternatives in design



Risk management

Council's Risk Management Policy sets the overall framework for addressing risk within the framework of ISO31000.

The elements of this framework are:

- Risk Management Context: Establishes the objectives, stakeholders, key issues, and criteria against which risks will be evaluated.
- Identify the Risk: Identifies what risk events are likely to impact on assets and services.
- Analyse the risk: Reviews the existing controls and then analyses the likelihood of an event occurring and the consequence of the event to determine the level of risk.
- Evaluate the Risk: Assesses and ranks the identified risks in a Risk Register.
- Treat the Risks: Identifies actions to reduce/ control the risk.

Council manages its trees in line with the Local Government Act, specifically Section 244 Liability for injury, damage or loss on community land, and Section 245 - Liability for injury or loss caused by certain trees.

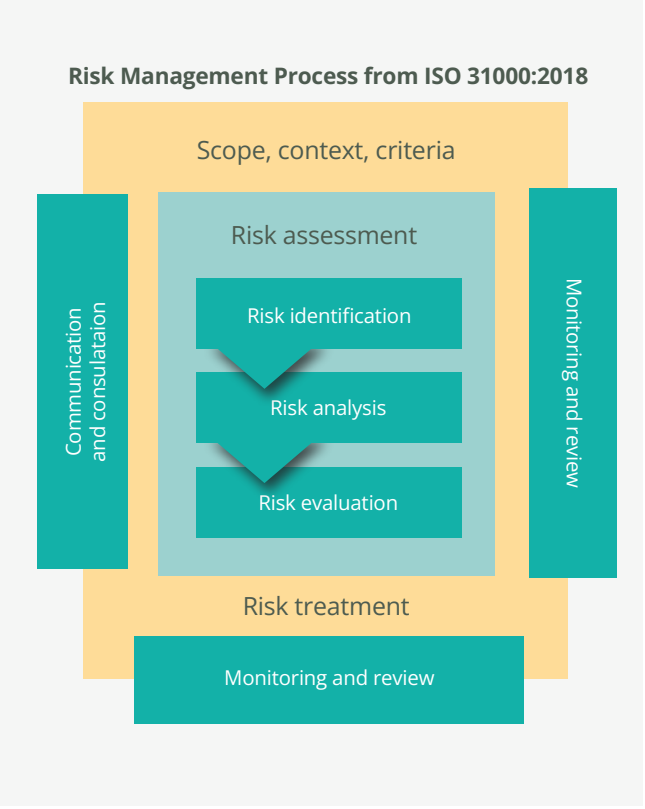
The Tree Risk Assessment Qualification (TRAQ) promotes the safety of people and property by providing a standardized and systematic process for assessing tree risk. The qualification has been developed by the International Society of Arboriculture (ISA) and will be the standard our trees are assessed in line with. There are currently no high-level risks identified for Trees Assets.

Tree Risks

Using the TRAQ methods, it has been determined there are 8 trees that fall into high risk. These are being actively managed through individual monitoring and maintenance programs to reduce the likelihood of serious consequence events. Trees are also managed through CoM risk register (Risk # CR0107) and currently sit at MEDIUM residual risk.

Critical assets

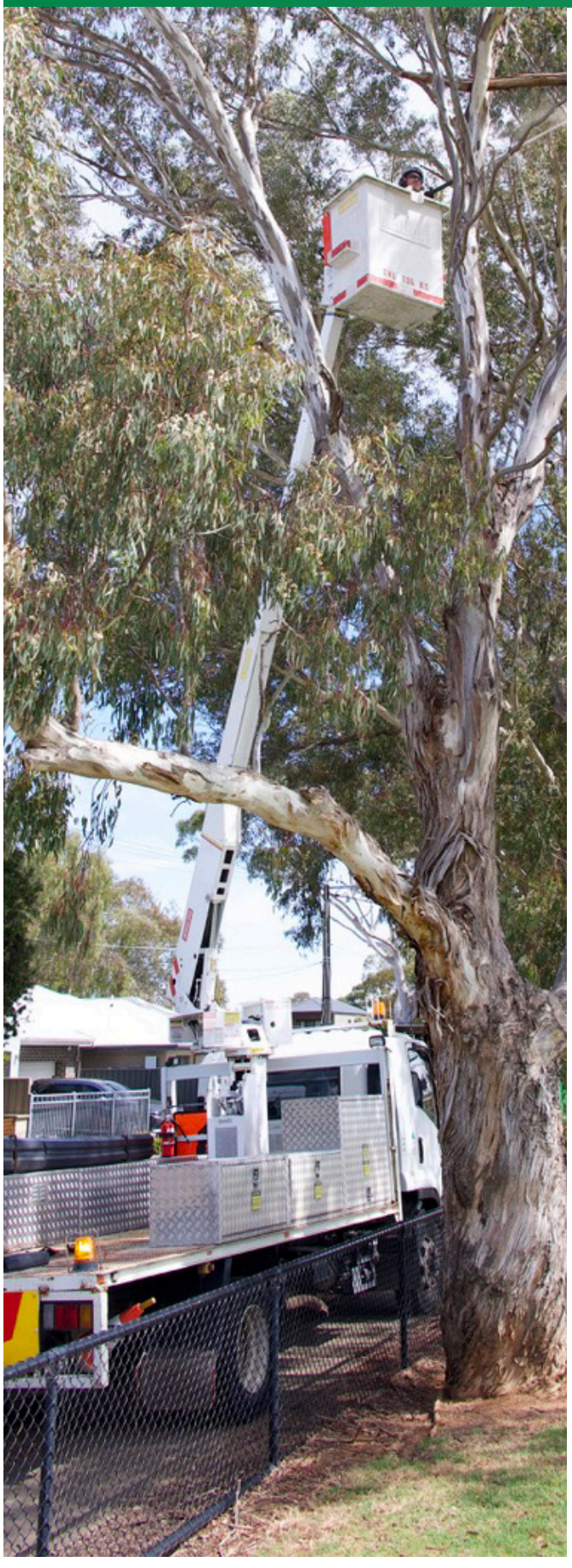
Critical assets are defined as those which have a high consequence of failure causing significant loss or reduction of service. For trees, critical assets include those identified by the Heritage Act and the Planning Development and Infrastructure Act as being Regulated or Significant. City of Marion has 1425 critical trees of this description.





What we cannot do

The forecast budget is matched to the planned budget which enables the outcomes of this AMP to be achieved.



Financial summary

Financial sustainability

Sustainability of service delivery

Two key indicators of sustainable service delivery are considered in the Trees AMP:

1. asset renewal funding ratio (proposed renewal budget for the next 10 years / forecast renewal costs for next 10 years). (Note this does not apply for Trees as natural assets are not considered financial assets)

2. medium term forecast costs/proposed budget (over 10 years of the planning period).

Asset Renewal Funding Ratio (does not apply for Trees)

The Asset Renewal Funding Ratio is an important indicator and illustrates that over the next 10 years we expect to have of the funds required for the optimal renewal of assets.

The forecast renewal work along with the proposed renewal budget, and the cumulative shortfall, is illustrated in Appendix D.

10-year financial planning period

This AMP identifies the forecast operations, maintenance and renewal costs required to provide an agreed level of service to the community over a 10-year period. This provides input into 10 year financial and funding plans aimed at providing the required services in a sustainable manner.

This forecast work can be compared to the proposed budget over the first 10 years of the planning period to identify any funding shortfall.

Forecast outlays for the LTFP

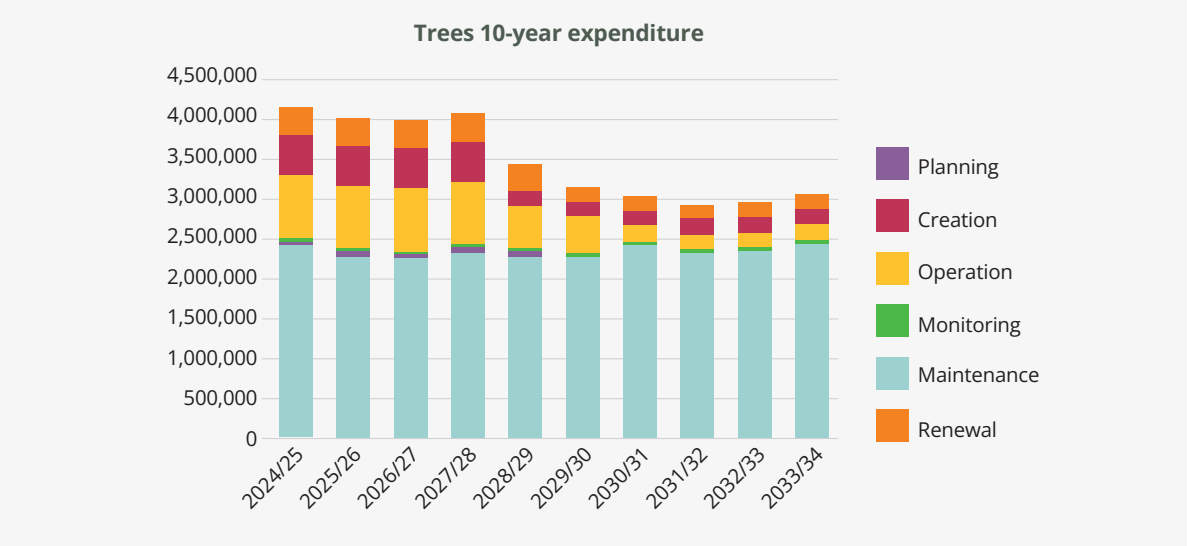
O&M cost: $29,072,871 ($2,907,287 on average per year as opex expenditure)

Renewal and creation cost: $5,729,684 ($572,968 on average per year as opex expenditure)

Total cost of the plan: $34,802,555

Trees assets forecast 10-year expenditure for each asset lifecycle phase

Financial year	Planning	Creation	Operation	Monitoring	Maintenance	Renewal	Disposal	Forecast Total
2024/25	60,000	491,023	785,805	45,000	2,415,846	350,545	0	$4,148,219
2025/26	60,000	491,023	785,805	45,000	2,285,846	350,545	0	$4,148,219
2026/27	60,000	491,023	785,805	45,000	2,285,846	350,545	0	$3,988,219
2027/28	60,000	491,023	785,805	45,000	2,285,846	350,545	0	$4,068,219
2028/29	60,000	193,523	519,805	45,000	2,293,793	342,045	0	$3,454,166
2029/30	0	193,523	445,479	45,000	2,293,793	172,045	0	$3,149,840
2030/31	0	193,523	198,652	45,000	2,421,063	172,045	0	$3,030,283
2031/32	0	193,523	198,652	45,000	2,321,063	172,045	0	$2,930,283
2032/33	0	193,523	198,652	45,000	2,348,332	172,045	0	$2,957,553
2033/34	0	193,523	198,652	45,000	2,448,332	172,045	0	$3,057,553
Total	$300,00	$3,125,234	$4,903,111	$450,000	$23,419,759	$2,604,450	$0	**$34,802,555**







Valuation forecasts

The best available estimate of the value of assets included in this AMP are shown below. The assets are valued at a fair value at cost to replace service capacity and comprise cost of planting a new tree at $275 each.

Replacement Cost (Current/Gross): $16,754,004

Depreciable Amount: Not applicable to Trees assets.

Depreciated Replacement Cost: Not applicable to Trees assets.

Depreciation: Not applicable to Trees assets.

Key assumptions in financial forecasts

- All data used in this AMP is current as of October 2023
- The forecast 10-year expenditure profile is provided in 2024 dollars
- Long-Term Financial Plan will be adjusted annually to account for cost index increases and utility cost anomalies.
- Historical trends in storm events are reliable forecast for future budget planning
- Climate Risk Assessments are used as a guide to inform budget planning
- Community levels of service expectations remain consistent
- Changes in legislation do not impact the service levels
- Trees subjected to vandalism may delay or suspend planting in that location pending further assessment.
- Resources availability is not impacted because of pandemic, or other State Emergencies.
- Trees provided by developers have been grown in accordance with best practice methods.

Forecast reliability and data confidence

The forecast costs, proposed budgets, and valuation projections in this AMP are based on the best available data. For effective asset and financial management, it is critical that the information is current and accurate. Data confidence is classified in accordance with the table on the following page.

Forecast reliability and data confidence

The forecast costs, proposed budgets, and valuation projections in this AMP are based on the best available data. For effective asset and financial management, it is critical that the information is current and accurate. Data confidence is classified in accordance with the table below.

Confidence grade	Description
A. Very high	Data based on sound records, procedures, investigations, and analysis, documented properly, and agreed as the best method of assessment. Dataset is complete and estimated to be accurate ± 2%.
B. High	Data based on sound records, procedures, investigations, and analysis, documented properly but has minor shortcomings, for example some of the data is old, some documentation is missing and/or reliance is placed on unconfirmed reports or some extrapolation. Dataset is complete and estimated to be accurate ± 10%.
C. Medium	Data based on sound records, procedures, investigations, and analysis which is incomplete or unsupported, or extrapolated from a limited sample for which grade A or B data are available. Dataset is substantially complete but up to 50% is extrapolated data and accuracy estimated ± 25%.
D. Low	Data is based on unconfirmed verbal reports and/or cursory inspections and analysis. Dataset may not be fully complete, and most data is estimated or extrapolated. Accuracy ± 40%.
E. Very low	None or very little data held.



Data	Confidence Assessment
Asset Condition	
Street Trees (ST)	B
Reserve (RT)	C
Asset Function	B
Asset Capacity	B
Asset Age Profile	C
Replacement Value	B
Service Levels	B
Demand drivers	C
Asset Creation and Renewal Forecasts	B
Operating and Maintenance Forecast	B

Monitoring and review

This AMP will be reviewed during the annual budget planning process and revised to show any material changes in service levels, risks, forecast costs and proposed budgets as a result of budget decisions.

Cost changes will be reviewed annually, and any changes needed to the table on page 35 will be published separately to this plan.

The AMP will be reviewed and updated every four years to ensure it represents the current service level, asset values, forecast operations, maintenance, renewals, creation and asset disposal costs and planned budgets. These forecast costs and proposed budget are incorporated into the Long-Term Financial Plan or will be incorporated into the Long-Term Financial Plan once completed.

Improvement plan

Alignment	Task	Resource	Completion
VN2	Review plans to ensure a balanced species profile which is resilient to the effects of climate change.	Coordinator Arboriculture Arborist specialist	2024
VN2	Explore incentives initiatives to assist residents to maintain trees on their properties.	Sustainability, Coordinator Arboriculture	2027
VN2	Investigate business continuity for bushfire events.	Coordinator Arboriculture Risk team	2025
VN5	Review and expand the adopt a tree program.	Coordinator Arboriculture, Sustainability	2027
E1	Implement a plan to improve data accuracy by 10% through audits/inspections/data collection projects. Adapt practices to international benchmarks.	Coordinator Arboriculture Maintenance	2025
E4	Work with CoM Engineering team to ensure arboriculture input for water sensitive urban design (WSUD) sites and other built environment projects	Coordinator Arboriculture Communications	2024
I1	Map all trees in Reserves located within 25m of a risk target.	Coordinator Arboriculture	2026
I2	Incorporate tree attribute data for calculations assigning financial value to trees	Coordinator Arboriculture, Finance team	2028
I2	Promote the provision of a policy framework that incorporates assigning a financial value to tree assets	Coordinator Arboriculture	2025
I2	Investigate breaking down overall canopy cover targets by asset function such as roads, reserves, building sites etc	Coordinator Arboriculture	2026
P1	Engage with SA power networks to advocate for infrastructure modification alternatives to reduce the need for powerline clearance pruning and allow for large trees to exist near powerlines.	Coordinator Arboriculture Sustainability	2028
P1	Provide feedback to State, on the update to planning and design Codes to advocate for greater protection of trees	Coordinator Arboriculture	2024
P2	Undertake tree species trials with industry stakeholders (TreeNet, Future Trees, SAPN).	Coordinator Arboriculture	2024-2032





Appendix A – Tree valuation example

The City of Melbourne Amenity Tree Valuation (ATV) Method is proposed to be adopted by City of Marion. This method is simple and allows for asset management decisions to be fully costed for value-based scenarios.

The essential elements of the of this ATV method are:

- Base tree value.
- Tree species attributes.
- Tree aesthetics.
- Tree location and tree condition.

The formula assigns a numerical value to each criterion that a tree has or makes to the environment and ultimately determines a monetary value to that tree. It is intended that the ATV can bring a tangible value to a tree should situations arise through development activity or where Council may propose activity that will influence the health of a tree.

It is usually undertaken on trees of cultural value however an example of where it may be applied includes the death of a public tree through negligence or illegal activity associated with adjacent development activity.

The formula relies on Council determining the "value" it assigns to individual criteria of the formula, and specific to the character of the locality.

For the purposes of the Tree AMP the following application shall be used by Council to determine the Amenity Tree Valuation of publicly owned trees.

The 2023 basic value was obtained from Arboriculture Australia and is $14.88 per square centimetre trunk basal area before the application of amenity parameters

Value ($) = Basic Value of a standard tree purchased ($) x Species (S) x Aesthetics (A) x Locality (L) x Condition (C)

Example of the urban tree valuation (below table)

A tree identified as a mature Araucaria heterophylla (Norfolk Island Pine) of 20m in height and with a Diameter at Breast Height (DBH) of 66 cm growing in a council reserve near a resident's rear fence line and one of a few examples of the species within the locality. The tree portrays good health, with a structure and form that is typical of the species and considered to be good. The tree has been damaged by unknown persons with the potential cause thought to be herbicide poisoning.

Tree amenity value formula: Value (AV) = Basic Value (BV) x Species (S) x Aesthetics (A) x Locality (L) x Condition (C)

Parameter	Characteristic	Value
Basic Value (BV)	DBH= 66 cm, $BV=(\pi(DBH)^2/4) \times \$14.88$	$50,907
Species (S)	trees of long-life span (more than 150 years) slow growth rate	1
Aesthetics (A)	Solitary feature specimen tree	1
Locality (L)	In City Park or Reserve, significant street near City Centre	2
Total Tree Condition (C)	Good health Score - 24	1
Amenity Tree Value (AV)	Basic Value (BV) x Species (S) x Aesthetics (A) x Locality (L) x Condition (C)	$101,815

Appendix B – Tree species selection

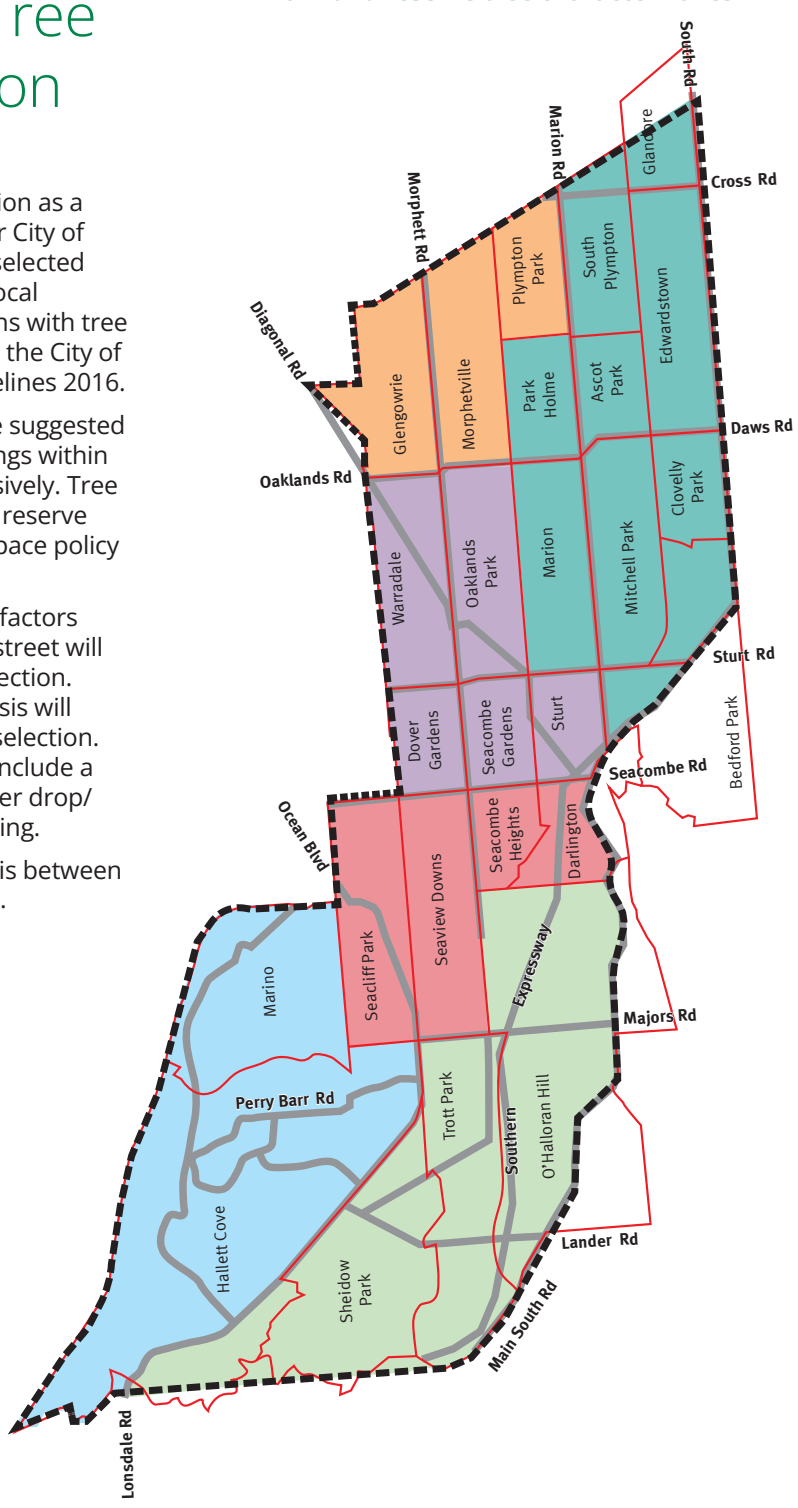
The tables in this Appendix function as a guide to tree species selection for City of Marion. Tree species have been selected to complement and strengthen local character. The suggested list aligns with tree species recommendations within the City of Marion Streetscape Design Guidelines 2016.

For Parks and Reserves trees, the suggested species will make up most plantings within the described area but not exclusively. Tree species selection throughout the reserve network is guided by the Open Space policy and its reserve classifications.

For Street trees, several relevant factors including parameters within the street will determine street tree species selection. Data from species diversity analysis will also inform appropriate species selection. Streetscape changes will always include a resident notification process (letter drop/ street signage) prior to tree planting.

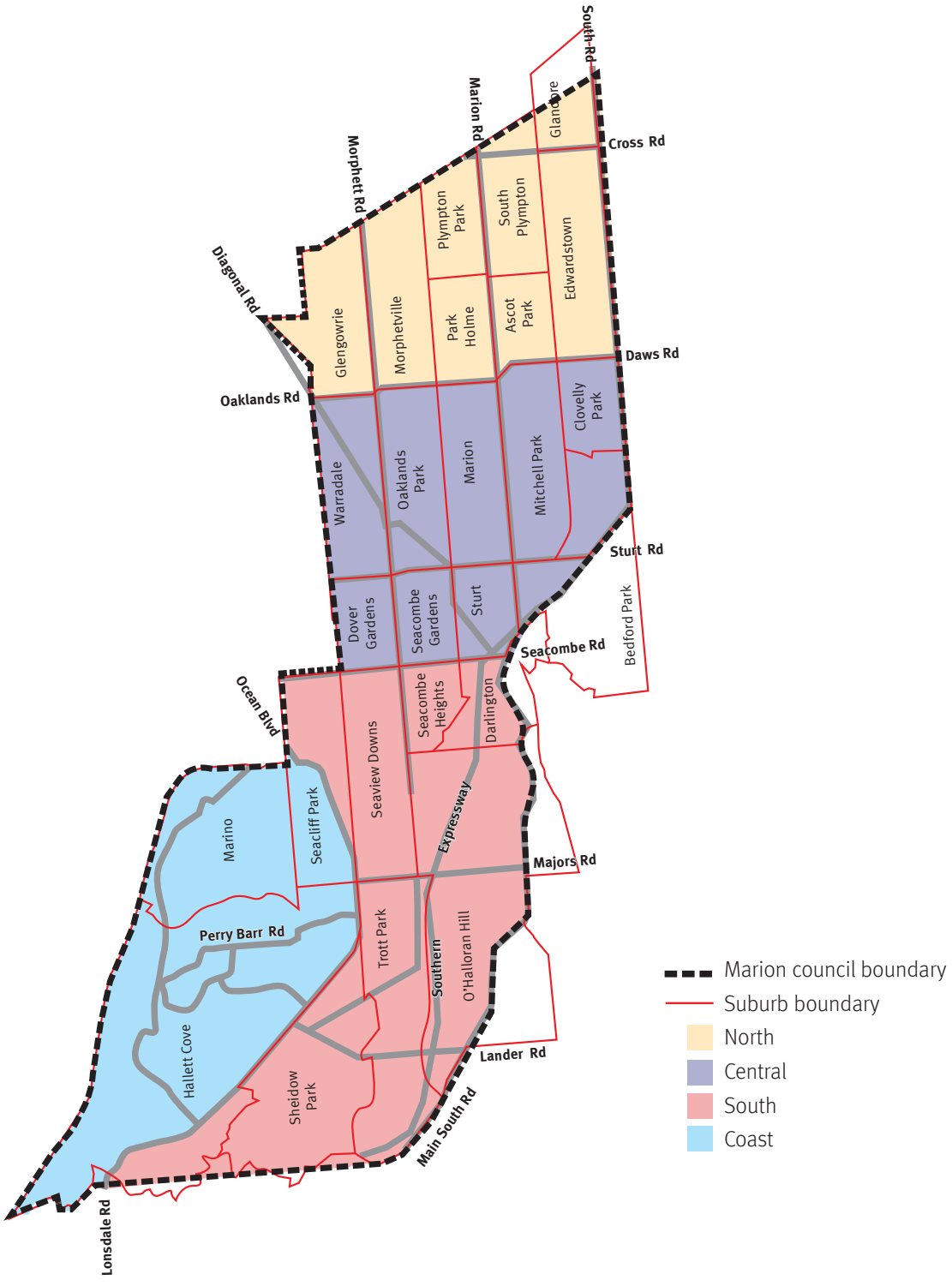
Rainfall: Average annual rainfall is between 442mm and 446mm for all zones.

Park and reserve tree character zones



- Marion council boundary
- Suburb boundary
- Northern Plain
- Northern Foothills
- Central Plain
- Southern Foothills
- Hills
- Coastal

Street character zones



Park and reserve tree character zones

	Suburb	Soil description	Landscape description	Pre-European vegetation potential directions	Specimen tree potential directions
Northern Plains	Glengowrie	Red brown earths (red brown clay to red brown sandy clay)	Plains Grasslands	• Acacia pycnantha (Golden Wattle) • Allocasuarina verticillata (Drooping Sheoak) • Callitris gracilis (Southern Cypress Pine) • Eucalyptus porosa (Mallee Box) • Eucalyptus leucoxylon ssp. leucoxylon (SA Blue Gum) • Eucalyptus camaldulensis (River Red Gum)	• Pinus canariensis (Canary Island Pine) • Fraxinus angustifolia 'Raywood' (Claret Ash) • Quercus sp. (Oaks) • Ficus sp. (Figs) • Acer sp. (Maples) • Corymbia sp. (Bloodwoods) • Cedrus sp. (Cedars) • Araucaria sp. (Southern conifers)
	Morphettville	Red brown earths, Alluvial soils (through Sturt River)	Plains Watercourse		
	Plympton Park	Red brown earths, (red brown clay to red brown sandy clay)	Footslopes Plains Grasslands		
Northern Foothills	Ascot Park	Red brown earths	Footslopes	• Acacia melanoxylon (Blackwood) • Acacia pycnantha (Golden Wattle) • Allocasuarina verticillata (Drooping Sheoak) • Callitris gracilis (Southern Cypress Pine) • Eucalyptus camaldulensis (River Red Gum) • Eucalyptus leucoxylon ssp. leucoxylon (SA Blue Gum) • Eucalyptus microcarpa (Grey Box) Eucalyptus porosa (Mallee Box) • Pittosporum angustifolium (Native Apricot)	• Acer sp. (Maples) • Angophora sp. (Angophora) • Araucaria sp. (Southern conifers) • Cedrus sp. (Cedars) • Corymbia sp. (Bloodwoods) • Ficus sp. (Figs) • Fraxinus angustifolia 'Raywood' (Claret Ash) • Pinus canariensis (Canary Island Pine) • Quercus sp. (Oaks)
	Bedford Park	Heavy red brown clay to red brown clay	Footslopes		
	Clovelly Park	Red brown earths	Footslopes		
	Edwardstown	Red brown earths	Footslopes		
	Glandore	Red brown earths, (red brown clay to red brown sandy clay)	Footslopes, Plains Grasslands		
	Marion	Red brown earths, Alluvial soils (through Sturt River)	Footslopes, Watercourse		
	Mitchell Park	Red brown earths	Footslopes		
	Parkholme	Red brown earths	Footslopes		
	South Plympton	Red brown earths	Footslopes		
Central Plain	Dover Gardens	Terra rossa	Plains	• Acacia pycnantha (Golden Wattle) • Allocasuarina verticillata (Drooping Sheoak) • Callitris gracilis (Southern Cypress Pine) • Eucalyptus camaldulensis (River Red Gum) • Eucalyptus microcarpa (Grey Box) • Eucalyptus porosa (Mallee Box) • Pittosporum angustifolium (Native Apricot)	• Pinus canariensis (Canary Island Pine) • Quercus sp. (Oaks) • Ficus sp. (Figs) • Acer sp. (Maples) • Corymbia sp. (Bloodwoods) • Cedrus sp. (Cedars) • Araucaria sp. (Southern conifers) • Brachychiton sp. (Kurrajongs)
	Oaklands Park	Red brown earths (red brown clay to red brown sandy clay)	Plains Grasslands		
	Seacombe Gardens	Terra rossa	Plains		
	Sturt	Terra rossa	Plains		
	Warradale	Red brown earths (red brown clay to red brown sandy clay)	Plains Grasslands		

	Suburb	Soil description	Landscape description	Pre-European vegetation potential directions	Specimen tree potential directions
Southern Foothills	Darlington	Shallow red-brown to grey-brown soils with shale and limestone deposits	Footslopes	• Acacia pycnantha (Golden Wattle) • Allocasuarina verticillata (Drooping Sheoak) • Callitris gracilis (Southern Cypress Pine) • Eucalyptus camaldulensis (River Red Gum) • Eucalyptus microcarpa (Grey Box) • Eucalyptus porosa (Mallee Box) • Melaleuca lanceolate (Dryland Tea-tree) • Pittosporum angustifolium (Native Apricot)	• Pinus canariensis (Canary Island Pine) • Ficus sp. (Figs) • Cedrus sp. (Cedars) • Araucaria sp. (Southern conifers)
	Seacombe Heights	Shallow red-brown loams over limestone	Plains		
	Seaview Downs	Shallow red-brown loams over limestone	Plains		
	Seacliff Park	Shallow red-brown loams over limestone	Plains		
Hills	O'Halloran Hill	Shallow red-brown to grey-brown soils with shale and limestone deposits	Footslopes	• Acacia pycnantha (Golden Wattle) • Allocasuarina verticillata (Drooping Sheoak) • Eucalyptus porosa (Mallee Box) • Eucalyptus camaldulensis (River Red) • Callitris gracilis (Southern Cypress Pine) • Melaleuca lanceolate (Dryland Tea-tree) • Pittosporum angustifolium (Native Apricot)	• Pinus canariensis (Canary Island Pine) • Ficus sp. (Figs) • Araucaria sp. (Southern conifers)
	Sheidow Park	Shallow red-brown loams over limestone	Plains		
	Trott Park	Shallow red-brown loams over limestone	Plains		
Coast	Hallett Cove	Shallow red-brown loams over limestone	Plains Footslopes and Swamp flats	• Eucalyptus porosa (Mallee Box) • Eucalyptus camaldulensis (River Red Gum) • Acacia pycnantha (Golden Wattle) • Allocasuarina verticillata (Drooping Sheoak) • Pittosporum angustifolium (Native Apricot) • Melaleuca lanceolate (Dryland Tea-tree) • Callitris gracilis (Southern Cypress Pine)	• Pinus canariensis (Canary Island Pine) • Ficus sp. (Figs) • Cedrus sp. (Cedars) • Araucaria sp. (Southern conifers)
	Marino	Brown sandy to clayey soils often calcareous	Coastal Cliffs		

Park and reserve tree character zones

	Suburb	Existing dominant species	Landscape description	Soil description	Visual character considerations	Potential species directions
North	Ascot Park	Agonis flexuosa	Footslopes	Red brown earths	• Tree species have been selected in response to the built and historical form of the Northern suburbs. • Scaled deciduous plantings will provide sustainable solar gains through Winter and the provision of shade through the summer months.	• Agonis flexuosa (Willow Myrtle) • Angophora costata (Smooth barked apple) • Celtis sp. (Hackberry) • Corymbia maculata (Spotted Gum) • Eucalyptus lecoxylon megalocarpa (Large fruited SA Blue Gum) • Fraxinus angustifolia 'Raywood' (Claret Ash) • Jacaranda mimosifolia (Jacaranda) • Koelreuteria sp. (Rain tree) • Lagerstromia sp. (Crepe Myrtle) • Lophostemon confertus (Brushbox) • Platanus x acerifolia (London Plane Tree) • Pyrus chantcleer (Flowering Pear)
	Edwardstown	Callistemon 'Kings Park Special'	Footslopes	Red brown earths		
	Glandore	Callistemon 'Kings Park Special'	Footslopes, Plains Grasslands	Red brown earths, (red brown clay to red brown sandy clay)		
	Glengowrie	Lophostemon confertus	Plains Grasslands	Red brown earths (red brown clay to red brown sandy clay)		
	Morphettville	Callistemon 'Kings Park Special'	Plains, Watercourse	Red brown earths, Alluvial soils (through Sturt River)		
	Parkholme	Eucalyptus leucoxylon Lophostemon confertus	Footslopes	Red brown earths		
	Plympton Park	Callistemon 'Kings Park	Footslopes, Plains Grasslands	Red brown earths, (red brown clay to brown sandy clay)		
	South Plympton	Callistemon 'Kings Park Special'	Footslopes	Red brown earths		

	Suburb	Existing dominant species	Landscape description	Soil description	Visual character considerations	Potential species directions
Central	Bedford Park		Footslopes	Heavy red brown clay to red brown clay	• Central Tree Character theme will provide links through to its cultural heritage with connections through to the Northern precincts. • A variety of evergreen and deciduous species will allow planting allocations to be sensitive to its surrounds. • Scale plantings will offset the densification of the surrounding urban form and provide colourful corridors.	• Agonis flexuosa (Willow Myrtle) • Angophora costata (Smooth barked apple) • Celtis sp. (Hackberry) • Corymbia maculata (Spotted Gum) • Corymbia eximia 'nana' (Dwarf Yellow Bloodwood) • Eucalyptus lecoxylon megalocarpa (Large fruited SA Blue Gum) • Eucalyptus sideroxylon (Ironbark) • Eucalyptus mellidora (Yellowbox) • Eucalyptus torquata (Coral Gum) • Geijera parvifolia (Wilga) • Lagerstromia sp. (Crepe Myrtle) • Lophostemon confertus (Brushbox) • Pistachia chinensis (Chinese pistachio) • Platanus x acerifolia (London Plane Tree) • Pyrus chanticleer (Flowering Pear) • Tilia rubra (Red Cottonwood) • Triadica sebiferum (Chinese Tallowtree)
	Clovelly Park	Callistemon 'Kings Park Special'	Footslopes	Red brown earths		
	Dover Gardens	Eucalyptus sp.	Plains	Terra rossa		
	Marion	Eucalyptus leucoxylon	Footslopes, Watercourse	Red brown earths, Alluvial soils (through Sturt River)		
	Mitchell Park	Eucalyptus leucoxylon	Footslopes	Red brown earths		
	Oaklands Park	Eucalyptus leucoxylon	Plains Grasslands	Red brown earths (red brown clay to red brown sandy clay)		
	Seacombe Gardens	Eucalyptus sp.	Plains	Terra rossa		
	Sturt	Eucalyptus sp	Plains	Terra rossa		
	Warradale	Callistemon 'Kings Park Special'	Plains Grasslands	Red brown earths (red brown clay to red brown sandy clay)		

	Suburb	Existing dominant species	Landscape description	Soil description	Visual character considerations	Potential species directions
South	Darlington	Koelreutera paniculata	Footslopes	Shallow red-brown to grey-brown soils with shale and limestone deposits	• The Southern Tree Character theme will promote its open spaces and newly development form. • Evergreen species will enhance the integration of its built form and its surrounds. • Green leafy corridors will support the existing infrastructure and provide sustainable links through to open areas.	• Agonis flexuosa (Willow Myrtle) • Celtis sp. (Hackberry) • Cupaniopsis anacardioides (Tuckeroo) • Eucalyptus lecoxylon megalocarpa (Large fruited SA Blue Gum) • Eucalyptus sp. (Gum) • Eucalyptus torquata (Coral Gum) • Fraxinus angustifolia 'Raywood' (Claret Ash) • Geijera parvifolia (Wilga) • Koelreuteria sp. (Rain tree) • Platanus x acerifolia (London Plane Tree) • Sophora japonica (Japanese Pagoda) • Ulmus parvifolia (Chinese Elm)
	Seacombe Heights	Eucalyptus sp. Agonis flexuosa	Plains	Shallow red-brown loams over limestone		
	Seaview Downs	Eucalyptus sp.	Plains	Shallow red-brown loams over limestone		
	Seacliff Park	Eucalyptus sp.	Plains	Shallow red-brown loams over limestone		
	O'Halloran Hill	Celtis australis Ulmus parvifolia	Footslopes	Shallow red brown to grey-brown soils with shale and limestone deposits		
	Trott Park	Acer negundo Cupaniopsis sp. Koelreuteria sp. Pyrus sp.	Plains	Shallow red-brown loams over limestone		
	Sheidow Park	Koelreuteria sp. Pyrus sp. Ulmus sp.	Plains	Shallow red-brown loams over limestone		

	Suburb	Existing dominant species	Landscape description	Soil description	Visual character considerations	Potential species directions
Coastal	Hallet Cove Park	Callistemon sp. Eucalyptus sp. Ulmus parvifolia	Plains, Footslopes and Swap flats	Shallow red-brown loam over limestone	• The characteristics of species suited to the Coastal theme, include trees that are sustainable and enhance the natural surrounding ecosystem. • Species have been selected that will establish and thrive within surrounding conditions. • Scaled plantings will complement but be sensitive to panoramic views.	• Agonis flexuosa (Willow Myrtle) • Allocasuarina verticillata (Drooping Sheoak) • Araucaria sp. (Southern conifers) • Celtis sp. (Hackberry) • Cupaniopsis anacardioides (Tuckeroo) • Eucalyptus lecoxylon megalocarpa (Large fruited SA Blue Gum) • Eucalyptus porosa (Mallee Box) • Eucalyptus sp. (Gum) • Eucalyptus torquata (Coral Gum) • Fraxinus angustifolia 'Raywood' (Claret Ash) • Geijera parvifolia (Wilga) • Koelreuteria sp. (Rain tree) • Platanus x acerifolia (London Plane Tree) • Sophora japonica (Japanese Pagoda) • Ulmus parvifolia (Chinese Elm)
	Marino	Callistemon sp. Eucalyptus sp	Coastal Cliffs	Brown sandy to clayey soils often calcareous		

Appendix C - Tree planting assessment guidelines

Local Government Association Mutual Liability Scheme has developed the following planting assessment table to help identify factors that must be considered when determining future street tree planting. Trees are scoped (digitally) using Forestree.

What is the purpose of the tree?

- ☐ Aesthetic
- ☐ Screen/Windbreak
- ☐ Shade
- ☐ Replacement
- ☐ Environmental
- ☐ To provide food/ shelter for animals
- ☐ Other

Size and location:

The site is suitable for a:

- ☐ Small tree
- ☐ Medium tree
- ☐ Tall tree

The site is suitable for a:

- ☐ Small spreading canopy
- ☐ Medium spreading canopy
- ☐ Wide tree spreading canopy

Are overhead or underground utilities in the vicinity? (SAPN/SA WATER, NBN)

- ☐ Yes
- ☐ No

Is there suitable clearance available to footpaths, roads, driveways, fences, and other structures for the life of the tree?

- ☐ Yes
- ☐ No

Has impacts of views been considered?

- ☐ Yes
- ☐ No

Is the tree able to live with and complement existing trees?

- ☐ Yes
- ☐ No

Are existing trees healthy?

- ☐ Yes
- ☐ No

Are there any significant liability implications?

- ☐ Yes
- ☐ No

What type of soil conditions exist?

- ☐ Deep
- ☐ Shallow
- ☐ Fertile
- ☐ Infertile
- ☐ Compacted
- ☐ Well drained

Is the site highly likely to be negatively impacted upon by human activity (– eg vandalism)?

- ☐ Yes
- ☐ No

Are there other activities which may conflict with the health of the tree and are likely to significantly increase the level of risk associated with the tree? (– eg construction)

☐ Yes

☐ No

Would the tree have a high potential to negatively affect the visibility of road users (including on footpaths)?

☐ Yes

☐ No

Do children frequent the area?

☐ Yes

☐ No

Are there any other site restrictions that may affect the suitability of the tree (– eg climate, land use history)?

☐ Yes

☐ No

Are there any changes required of the site to assist in the health of the tree and alleviate any actual or potential risks? if yes, tick all that apply:

☐ No

☐ Yes: Root barriers/root director

☐ Yes: Soil decompaction/mulch

☐ Yes: Removal of pavement

☐ Yes: Other

☐ Pests:

Is this tree species a climate ready species for the council area?

☐ Yes

☐ No

What maintenance does/will the tree require?

☐ Low maintenance

☐ Medium maintenance

☐ High maintenance

Is council able to deliver appropriate maintenance to ensure the tree remains healthy and does not post unacceptable risk to injury or property damage?

☐ Yes

☐ No

8375 6600
council@marion.sa.gov.au
@CityofMarion
@CityofMarion
@CityofMarion
marion.sa.gov.au
CITY OF MARION

Designed by CoM Marketing and Communications 2024.

Tree Asset Management Plan

Community feedback report

February 2024

A great place to *work*
marion.sa.gov.au

CITY OF MARION

Executive summary

- In March 2023 council asked the community to provide feedback on how council manage urban trees to assist us in moving to a strategic asset management approach for trees

- This feedback was used to inform the development of the draft Tree Asset Management Plan 2024-2034

- Council consulted with the community on the draft plan receiving 124 responses on the Making Marion Platform and 5 email responses from the community and key stakeholder groups.

- 72% of respondents either agreed or strongly agreed that the plan sets out a clear strategy for the effective management of our tree assets

- Key topics identified from the feedback in relation to whether the plan needed to consider additional components were:

➢ *Preference for native species and biodiversity*
➢ *Maintenance and management concerns*
➢ *Tree valuation and protection*

- Key topics identified from participants additional comments were:

➢ *Community Consultation and Engagement*
➢ *Appreciation and Support for the Plan*
➢ *Maintenance and Management*

Executive summary cont.

- Responses were mixed on the issue of managing leaf litter, and whether tree planting should consider views of the hills and coast – refer to pages 11 and 12 for the breakdown

- Almost 70% of respondents either strongly agreed or agreed that the planting of trees should be sensitive to existing rooftop Solar Systems

Lifecycle

Community consultation on Tree Framework
March 2023

Collating feedback and developing Tree Asset Management Plan
April - September 2023

Draft Plan to General Council Meeting
November 2023

Draft Plan out for community consultation
15 January 2024 - 5 February 2024

Collating feedback report for General Council Meeting
27 February 2024

Final Tree Asset Mannagement Plan shared with the community
March 2024

Engagement Snapshot

Purpose of engagement

To seek the views of the community on the proposed Draft Tree Asset Management Plan 2024-2034.

Community consultation commenced **15/01/2023** and closed on **05/02/2023.**

Consultation consisted of:

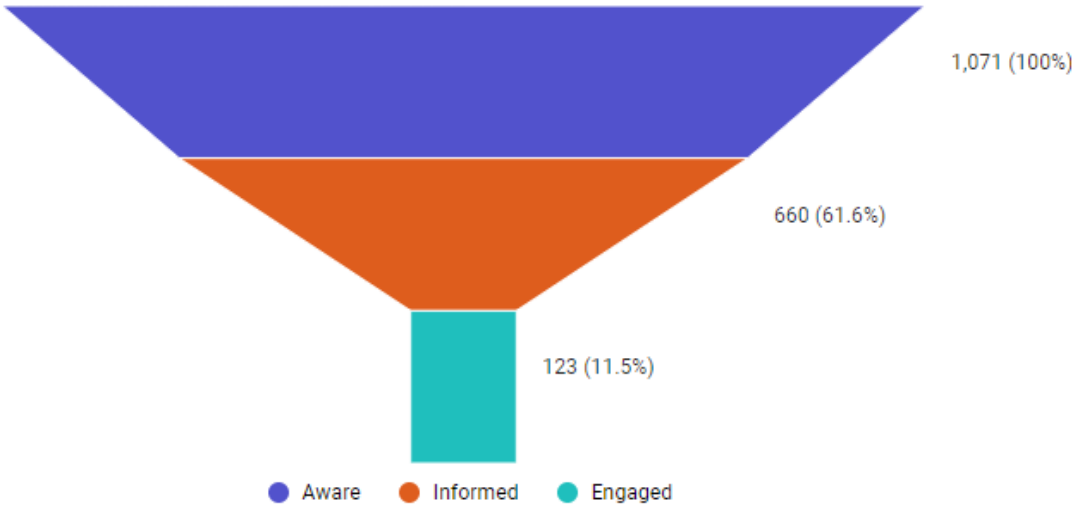
- Social media campaign (including a paid targeted post)
- Making Marion eNewsletter (~4000 subscribers)
- Emails to key stakeholders including; TreeNet and LG Urban Forest Alliance members
- Inclusion in several newsletters, including Green Thymes, Conservation SA, Arboriculture Australia and Making Marion
- Hard copy plans accessible at libraries and community centres
- A Frame signs promoting engagement at Cove Civic Centre and Marion Cultural Centre

124
survey responses
received via
Making Marion Survey

8
Email submissions
From community and key stakeholders

Engagement Snapshot

This is a summary of the number of visits to Making Marion, downloads of project materials and total surveys completed.



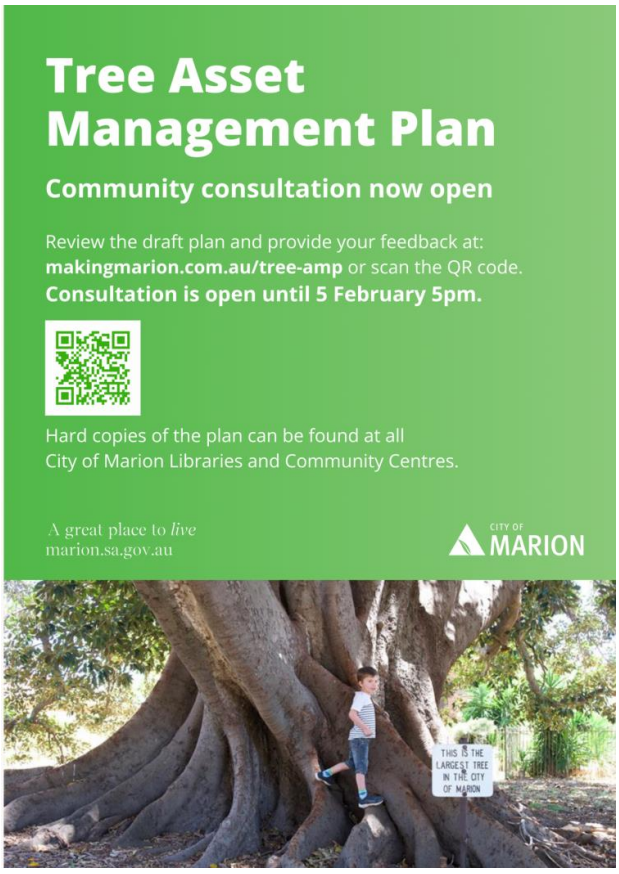
Definitions:

- **Aware** – Community member has made at least one visit to the project page
- **Informed** – Community has accessed some available material on the project
- **Engaged** – Community member has contributed to the project using available tools (i.e., survey)

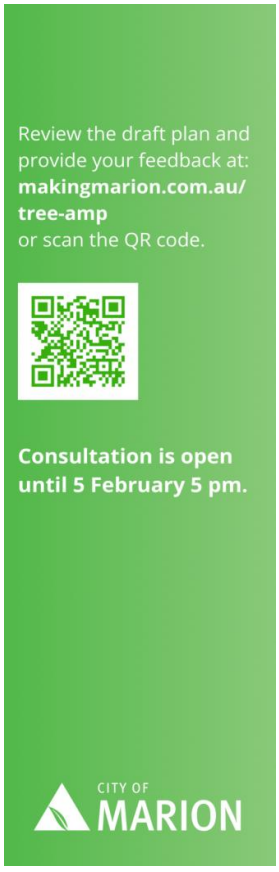
Engagement collateral

The onsite signage was placed at Marion Cultural Centre and Cove Civic Centre. The bookmarks were placed in all on hold books at the libraries throughout the consultation dates.

Hardcopy plans and paper surveys were also available for the community ensuring accessibility and the opportunity for all community members to provide feedback.







Social Media Summary

15/01/2023 - 05/02/2023

Posts	Impressions	Reactions
5	7,22K	33
Reach	**Engagements**	**Engagement Rate**
6,22K	45	0.64%

Definitions:

Impressions - show the number of times your content was displayed to these users.

Reach - shows the number of unique users that were exposed to your content. If the same person sees one of your posts three times, the Impressions would be 3 but the Reach metric would only count 1.

Engagements - inform about how many times users engaged with a post during their lifetime. Engagement is seen as the combined number of reactions to, comments on, and shares of a post.

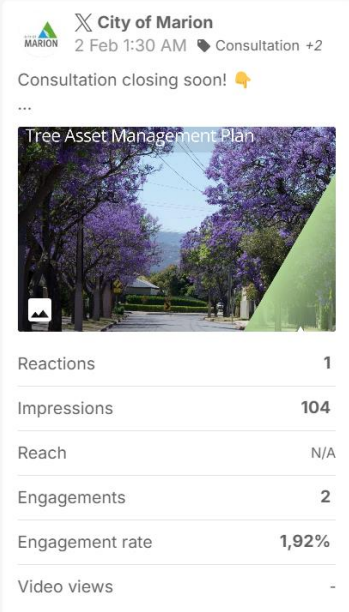
Engagement Rate: Calculated by the total engagements a post received divided by the total number of impressions on that post.

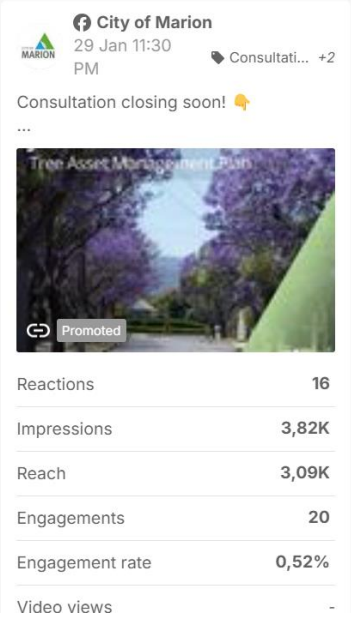
Reactions - Reactions are a type of engagement with your Facebook content. They are comprised of the total amount of Love, Haha, Wow, Sad, Angry, and Like actions that users took on your post. This can be reported on in the Measure module.

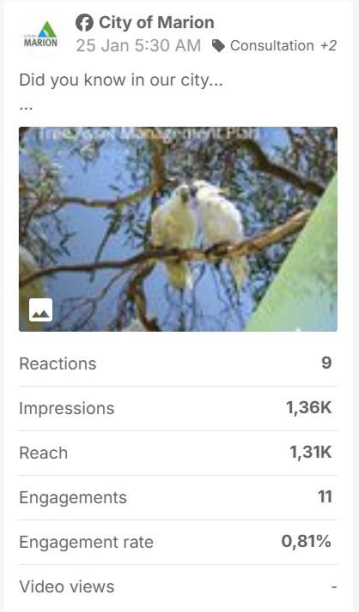
Social media campaign

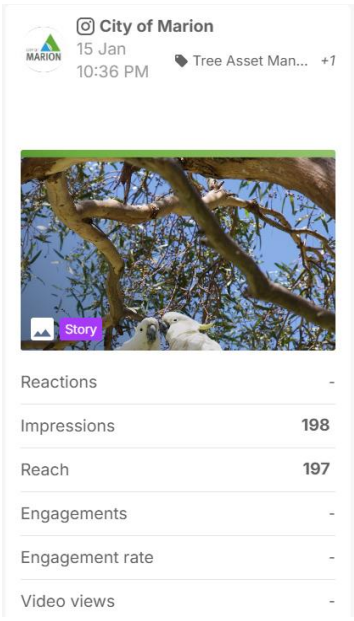
Content:

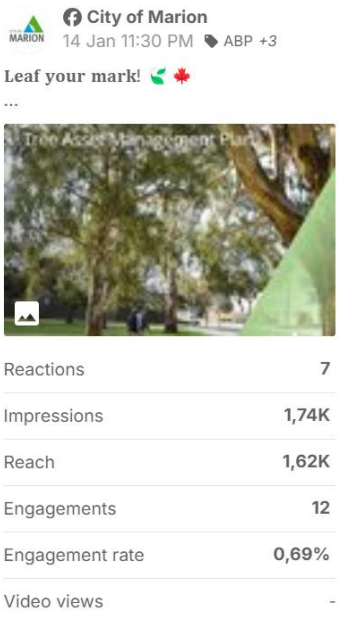
The campaign used various images (assets) to attract diverse participants to complete the survey and participate in the engagement.









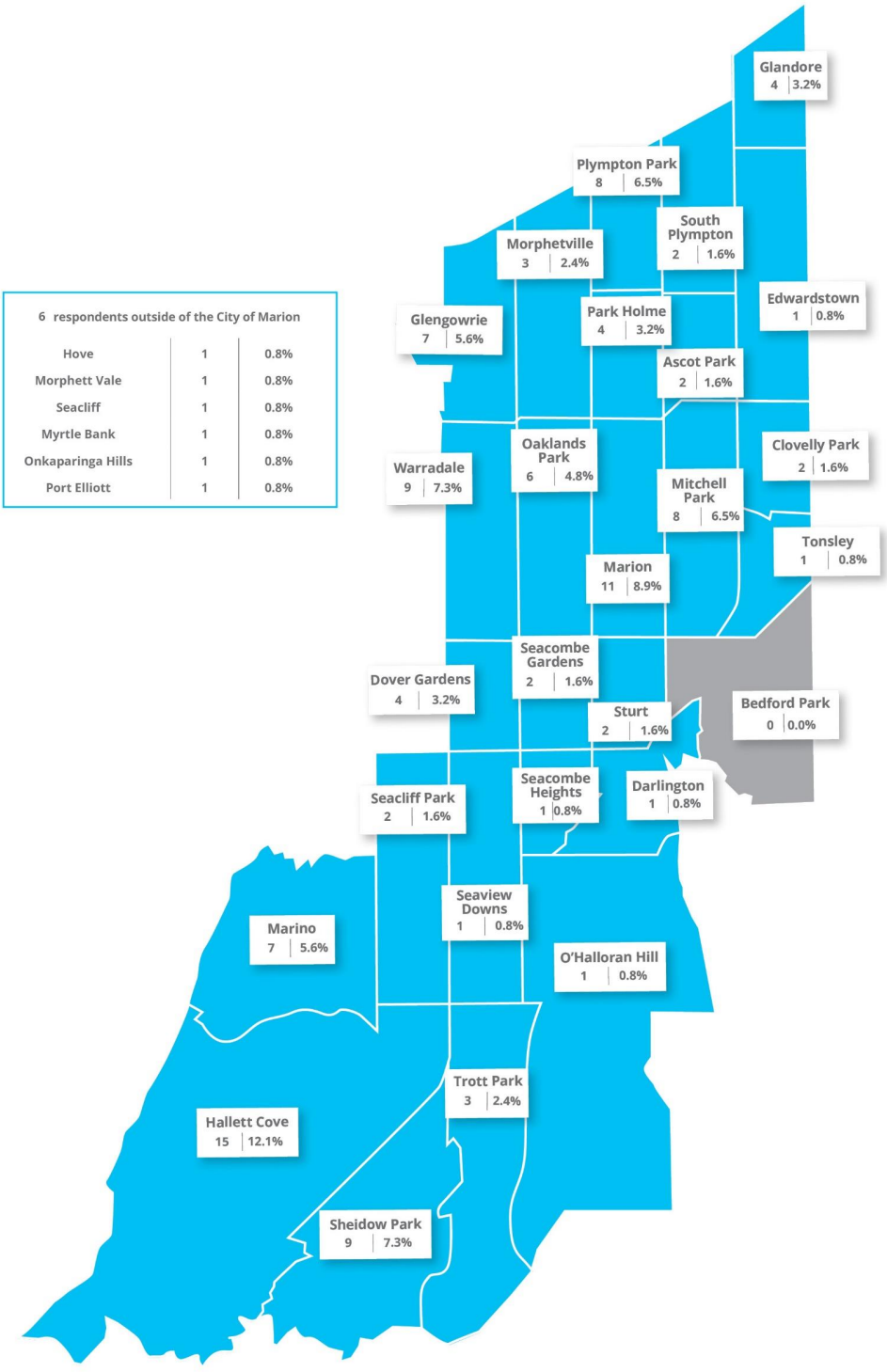


Participants responses

Q1: Street name data is within the Making Marion report

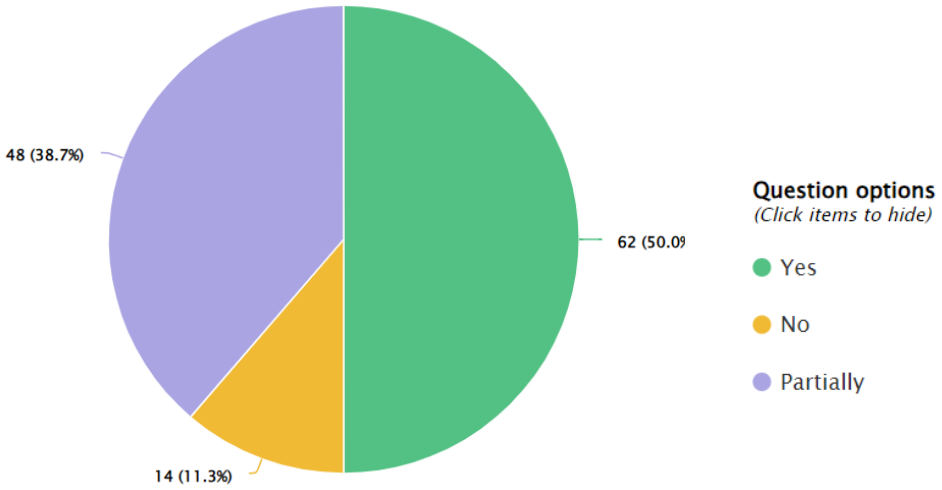
Q2: Suburb

6 respondents outside of the City of Marion		
Hove	1	0.8%
Morphett Vale	1	0.8%
Seacliff	1	0.8%
Myrtle Bank	1	0.8%
Onkaparinga Hills	1	0.8%
Port Elliott	1	0.8%



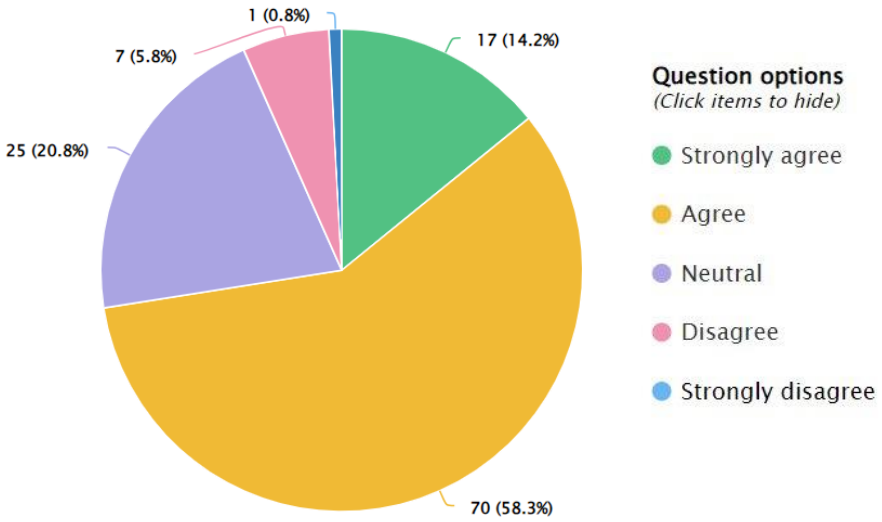
Participant responses

Q3: Have you read the draft Tree Asset Management Plan 2024-2034? 124 responses.



Participant responses

Q4: The plan sets out a clear strategy for the effective management of our tree assets? 124 responses.



Participants response

Q5: Are there any additional components that you think should be included in the plan? 98 responses.

Refer to appendix 1 for the full comments. Key themes identified were:

- **Preference for native species and biodiversity:** Many respondents emphasised the importance of prioritising native tree species due to their biodiversity value, habitat provision, and adaptation to local climate conditions. Suggestions were made to incorporate more native species in tree planting initiatives and to consider the ecological benefits they provide.

- **Maintenance and management concerns:** There were numerous comments regarding the need for regular maintenance of trees, including pruning, removal of debris, and addressing root damage to footpaths and roads. Additionally, concerns were raised about the impact of dropped leaves on streets and wastewater systems. Suggestions were made to ensure effective and timely maintenance practices to preserve tree health and minimize risks.

- **Tree valuation and protection:** Several respondents suggested assigning a monetary value to trees, especially mature ones, to emphasise their importance and deter unnecessary removal. There were also calls for stronger tree protection laws and penalties for illegal tree removal. Participants highlighted the need to consider the long-term value of trees in urban environments and to implement measures to protect them from damage and removal.

- **Urban design considerations:** Feedback highlighted the importance of thoughtful urban design to accommodate tree planting, including considerations for tree spacing, species selection, and ensuring trees do not obstruct views or infrastructure. Suggestions were made to integrate trees into urban planning processes and to prioritise their inclusion in public spaces.

- **Collaboration and community engagement:** Participants emphasised the importance of collaboration between stakeholders and the community to achieve tree management goals. Suggestions were made for increased collaboration with developers to retain mature trees on private land, as well as opportunities for community involvement in tree planting and maintenance initiatives. Engaging the community in decision-making processes related to tree management was seen as essential for fostering a sense of ownership and responsibility.

Participants response

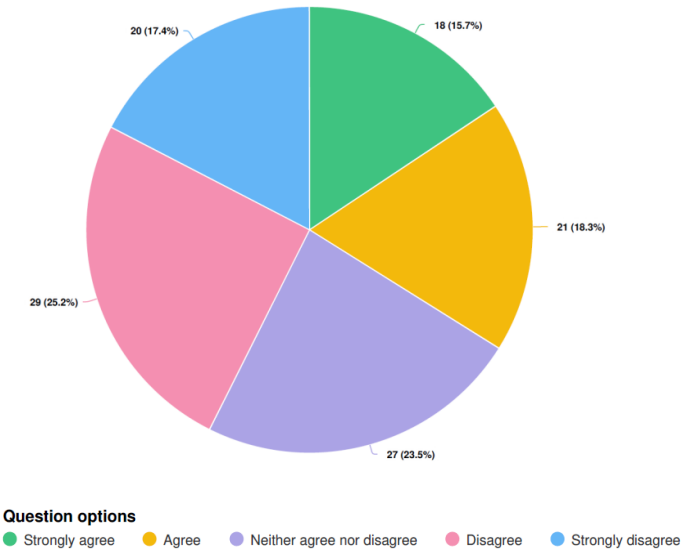
Q6: Do you have any other comments on the plan? 93 responses.

Refer to appendix 2 for the full comments. Key themes identified were:

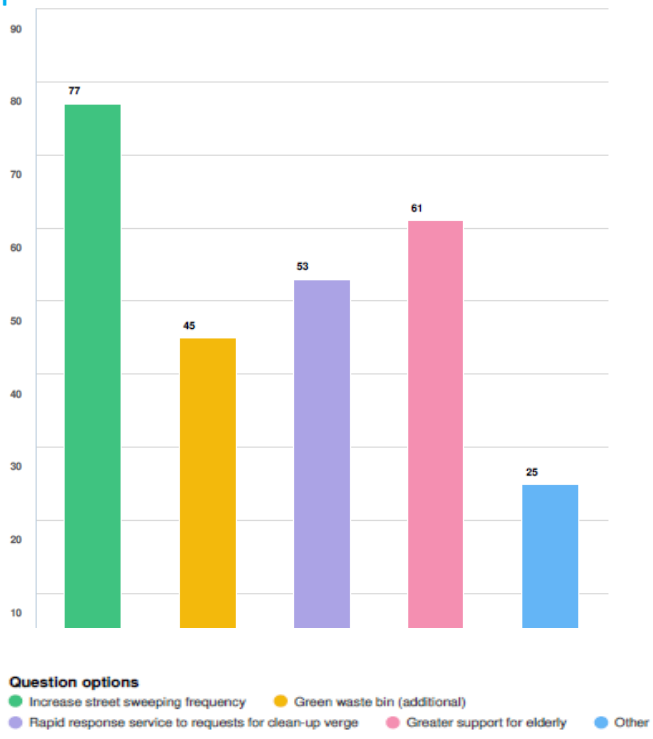
- **Community Consultation and Engagement:** Residents expressed a desire to be consulted on the type, height, canopy, and location of trees proposed to be planted in front of their residences. There is a strong emphasis on involving residents in decision-making processes related to tree management.
- **Appreciation and Support for the Plan:** Many respondents commended the City of Marion for adopting a comprehensive Tree Asset Management Plan and expressed support for its goals and initiatives. There is recognition of the importance of trees for environmental sustainability and community well-being.
- **Maintenance and Management:** Concerns were raised about the maintenance of trees, including pruning, debris removal, and addressing safety hazards caused by tree litter. There is a call for rigorous maintenance efforts to ensure the health and safety of trees.
- **Urban Design and Tree Selection:** Feedback highlighted the importance of thoughtful urban design and appropriate tree selection to enhance streetscapes, provide shade, and minimise hazards. Suggestions were made to consider species that are suitable for the local climate and environment.
- **Funding and Resource Allocation:** Several respondents raised concerns about the adequacy of funding for tree planting, maintenance, and watering. There is a call for sufficient resources to be allocated to support the implementation of the plan and achieve its objectives effectively.

Participant responses

Q7: Should trees be pruned to specifically manage leaf litter? 115 responses.

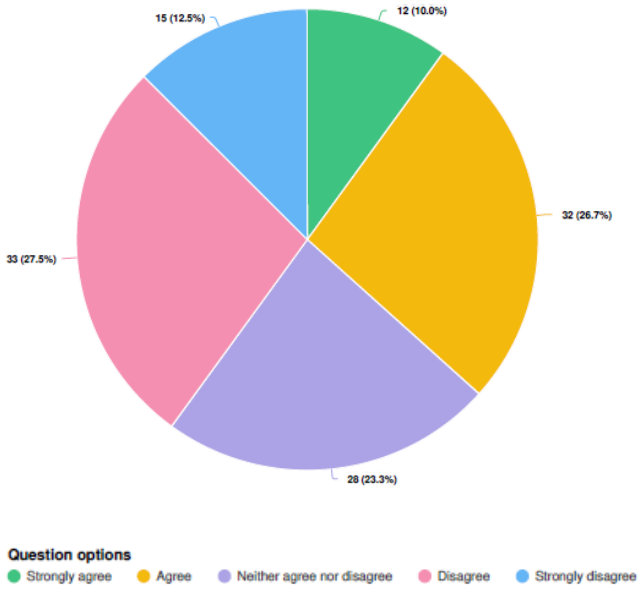


Q8 What alternatives should council offer to manage leaf litter/tree debris? 119 responses.

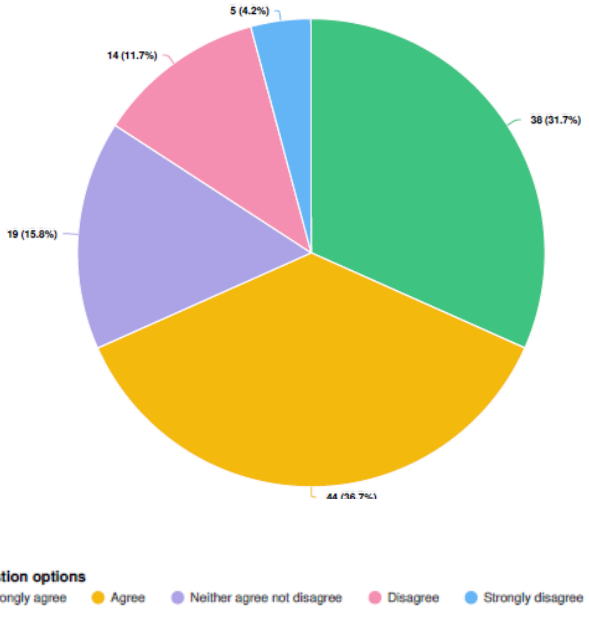


Participant responses

Q9: The planting of trees should consider the impact on views of the coast and hills? 120 responses.



Q10: Planting of trees should be sensitive to existing rooftop Solar Systems? 120 responses



Updates based on community feedback

Community feedback has been key in the development of the plan and has been used to further enhance the draft plan. The following table details the key topics identified in the feedback and how the plan has been updated.

Feedback	Update
Canopy targets should be set for streets, main roads, community buildings, parks seperately	TreeAMP wording changed to give consideration to this as part of improvement plan when LiDAR report is reviewed
Consider drafting a council policy for applying tree valuations (see City of Hobart)	Added to I2 improvement action item for possible policy drafting
More detail referencing to use of TreeNet inlets and WSUD principles	Inserted wording in climate change adaptation section to reflect the use of these and reference activity occurrence in Transport AMP as part of Streetscape design
Greener Urban design for our streets	Advocate for review of Streetscape design guidelines as part of Transport AMP
Tree Valuation Method	Remove references to City of Melbourne and increase base rate from $13.26 to $13.62+CPI to current
Solar panels considerations	Planting guidelines reflect consideration of panel locations and planting to ensure future blocking doesn't occur or tree not to be planted

Appendix 1

Question 5: Are there any additional components that you think should be included in the plan? (98 comments).

A great place to *work*
marion.sa.gov.au

CITY OF MARION

1	I wanted more information on considerations given to the species of existing and new residential trees
2	As a resident who cares about biodiversity I fully support retaining the preference for native trees in our parks and reserves. It is extremely important to me that existing native trees are retained wherever possible, and given that many already exist, I believe the asset management approach can accommodate this as these trees do not require establishment and planting costs (they are already there.) The investment of maintenance, or removal of non-permeable surfaces, to prolong the health of our highest value biodiversity assets is more than justified. Additions: I would like to see stronger connectivity between this draft plan and the new Biodiversity Plan - particularly the street tree component. The focus here would be ensuring that each plan informs the other on a day-to-day level so that you actively identify spaces where a large native biodiversity species could be planted. For example, I believe those few wide verges that are suitable for large, local-native biodiversity trees should be prioritised for these trees otherwise we will lose them to replacement outside of parks and reserves. (eg Minchinbury Tce rail verge, The Parade Oaklands Wetland verge are good examples of the kind of wide verge with no footpath beneath it that should be prioritised for local-natives. There are no doubt others across Marion LGA - particularly connector streets that adjoin public reserves where we invest in biodiversity.) Where verge space prevents this, perhaps new varieties of dwarf eucalypts could be trialled? Similarly, it makes sense to have the Biodiversity officer review non-native species that present a threat to investments in biodiversity. As much of our reserves are cared for by volunteers, it does not make sense to introduce new threats to biodiversity by choosing street tree species that aggressively self-seed into nearby reserves. The renewal ranking criteria (p29) needs more clarity. For me, I am uncertain if existing trees are removed based on meeting all of these criteria in sequence or any one of these in isolation. 'Whether a tree has low aesthetic appeal' for example, could be used to cull existing healthy trees because someone does not like the look of a species in their street or in a local reserve. I think it needs to be removed as a criteria, or created in an ordered sequence, and this criteria put last, (beneath 'the need to continue to preserve due to cultural, historical and social significance' would serve.) I also think if you use this criteria, it should be qualified with whose judges 'aesthetic appeal'. Beauty being in the eye of the beholder!
3	The use of exotic species should be phased out. The pre-European indigenous tree species are superior in their adaptation to climate and in their provision of ecosystem services including the establishment and maintenance of healthy populations of indigenous invertebrates, lizards, birds and mammals.
4	Asked my daughter to type in this on her computer (I'm not good on them.) Stronger protections for existing trees. We need all the shade we can get!
5	Regular trimming round street lights, most of the lampposts are surrounded by straggly trees. This makes the area very dark and feel unsafe for walking late at night. The lower branches, are also dangerous to pedestrians across the footpath - you cannot see them in the dark.
6	-keep tall native trees in wide verges such as rail verges where they are not impacting parking, visibility etc -retain leaf litter in verges such as rail verges
7	Emphasize use of local native trees - exotic deciduous trees leave the area barren in winter - better habitat for indigenous creatures Where possible leave leaf litter to provide natural mulch and invertebrate habitat- maybe mulch buffer around trees rather than turf right to trunk Where possible include understory around trees rather than just turf and tree reserves. This will increase the health of trees (there was a recent article on a sick river red gum at Brownhill Creek that has returned to health after planting indigenous understory around it). Will also reduce the prevalence of noisy minors
8	1. Add dwarf native trees as potential street tree plants for small verges. 2. Stronger connectivity between this plan and the Biodiversity Plan/staff, particularly:- retention of existing tall native trees in wide verges such as rail verges or wide verges that border reserves. (These often do not have pedestrian footpaths, so little risk.) - preference native species for connector streets that border reserves, wherever possible. - review of weedy species particularly in streets that border reserves with existing or planned biodiversity assets. (eg buffer the biodiversity assets wherever we can: prevent new weed threats for volunteers to clean up.) 3. Retain leaf litter wherever we can.

9	I would like to see a strong focus on engaging with developers - incentivising the retention of mature trees on private land, education on how to maintain tree health while building work is occurring, and stronger penalties for illegal tree removal. Council is making such great progress with street plantings but at every building site I see trees being removed or damaged so badly that they cannot survive.
10	Weed management- increase removal from council verges more regularly Let residents have an input as to which trees are to be planted in their street Replace removed trees faster. Some were felled in this street over 3 years ago and have not been replaced
11	Where a tree is removed, at the request of the resident OR by the council it should be replaced promptly with a new tree that aligns with the trees of that street. If there are spaces under power lines that are not able to be planted with street trees. Shrubs or a smaller variety should be considered so as to keep up the greenery of the area
12	Not that I can think off
13	No
14	No
15	Mainly having concerns with the number of trees and lack of maintenance in the streets. The trees are restricting the vision to access driveway mainly leaving the properties due to the speed some drivers using the streets. The vision is also restricted as the trees shoot from the base and therefore impossible to see down the street, they need regular pruning to over come this. Vision is also reduced if too many are planted in the street scape.
16	line of sight at intersections is missing from the planting plan
17	Verges in an around trees in the street scape. Having lived in Brisbane and Melbourne, I am astounded by the dearth of plants and vegetation on verges in this Council area. In some streets, such as Ferry, there seems to have been deliberate, successful attempts, to ensure that nothing is on verges except rocks and dirt as hard as cement. Trees don't exist in isolation also their surrounding area also needs to be rehabilitated.
18	A planting plan for each street would be good. Would like to know where the trees are going to be planted.
19	No
20	To expidite the process, invite residents to assist in specific locations to help bring the project forward. This would also give ownship and pride within the community.
21	Remove certain types of trees eg bottlebrush that cause many people allegeries.
22	Remove the 85 rubbish tree in Wallala Avenue that drop their leaves all over the place annually, its a health, fire and rubbish hazzard.
23	When assessing tree planting the food and shelter potential is included in the plan. Perhaps also should be considered, are at-risk or endagered species in the area that could be helped to expand numbers by planting a particular tree species
24	One tree in front of each home only
25	How you are going to ensure clearance for people walking along the streets? How you are going to ensure there is no (or minimal) build-up of tree "droppings" on the streets?
26	Yes, Where streets have no trees, they make it feel like being in a desert. I know of streets where the residents have asked for trees and been told there is not enough room. THen looking at the footpath, I fail to see truth in the reasoning. Pleasant Avenue Glandore, between Churchill nd Malwa is one such place. It is awful to walk along it, as there is not shade
27	The plan is full of mistakes. For example, Seacombe Heights is regarded as "Plains" whilst most of the area is very hilly.
28	Restrictions on urban infill.

29	No sure what your plan is since you don't have a comment section I have like thousands of residents a jackaroo tree which is a fast growing where residents are not pruning for a clear footpath and the tree lifts and damages footpaths and in summer drop excessive nuts and seeds on footpaths and roads so your sweeper makes an appearance but doesn't extend his side brush at all to clean the road gutter correctly but no one checks his work then the rubbish bin contractor seems have much pleasure in breaking branches and leaving more mess your contractor comes and prunes one property and only one property the next house has the same issues but perhaps not requested a prune really!I'm retired and care but a lot don't also can we get our footpaths from residents plants encroaching or having to bend to walk along from tree branches
30	I think the older suburbs should be addressed first as some of the existing trees are pushing up footpaths which is a hazard. Also the bottlebrush is now getting to be a very old tree
31	None
32	Reduce council rates. Just collect the bins, mow the parks, fix the foot paths and roads. Stop being woke, your political agenda costs too much.
33	Yes. There is little reference to how targets compare to current rates of tree loss due to development projects, etc. In other words, net change over time.
34	Increase focus on native trees.
35	Effective cleaning of streets of loose leaves that clutter streets, paths and encroach on private properties. Regular pruning is required to avoid accidents with pedestrians on walking paths.
36	It's frustrating powerlines cannot be placed underground on main roads, the trees are good but will never hide them. Also I do often see young trees which need suckers removed or stakes put back in, would be good if we could ph and get these looked at
37	Future areas for tree planting weren't identified.
38	The types of trees you are selecting if they are meant for shade
39	Where deciduous trees are planted , although pretty, management of impact of storm water drains and debris going out to sea
40	A lot of the pictures you show in the brochures, plans etc. are of wonderful big trees in Park areas. Fantastic. BUT the planting of so many of the wrong tree in streets is wrong. When there are storms and strong winds, the first thing I think of is fallen trees and branches causing major damage to properties and vehicles, power lines down etc. It happens every time. SES spend an enormous amount of time cleaning up the mess. We should never have street trees or those close to homes that are big and possibly a hazard. Also, the amount of time and money spent trimming the wrong type of trees that may cause problems and a mess or obstructing power, NBN, phone lines etc. has been enormous. Councils haven't learnt from this over decades. Plan things better. Don't just plant trees willy-nilly. Think about their effect, not just the positive aspect for the environment but other negative issues I've mentioned. The right trees are an asset, the wrong trees are a liability.
41	I prefer that only australian native trees and shrubs be planted. They are suitable to the climate and provide important habitat for our native fauna. There are hundreds to choose from so I don't see and need for non native specied.
42	I'm really happy with what I'm reading and like the focus on pre-European regeneration. I also agree that more onus in put on developers who compromise availability of space for trees by building multi homes on blocks where there used to be one home. For every tree they take away, they should replace somewhere else in the area and/or contribute to funding to do so. In essence, higher density housing should not come at the cost of tree/vegetation numbers. Increasing education for residents to look after those trees planted on their verge. As per human nature, some people make the effort while others don't. Perhaps there is extra incentive given or we can create local 'environment teams' who are tasked with checking a few streets regularly...maybe 20 dollars off their Council Rates as an incentive??????????
43	Please, please, please, stop planting native gums on streets under power lines like you have done on Yomara Road a few years ago. Eventually they will need maintenance and ultimately lopping.
44	No

45	It may be covered in a section I did not read thoroughly. However, something which has stood out to me with some significant new planting happening around my house is the seemingly high rate of the new plants not successfully taking. It would be valuable to ensure there is a strategy in place for monitoring the success rate of new plants and feeding back this data to the planning phase to review what can be improved to improve the success rate. That is to say the success in which the new plants have survived and/or thriving months and years after they have been planted to optimise the efficiency of such programs.
46	No
47	Consideration should be included as to the impact of dropped leaves on the street that eventually get into the wastewater system and creeks. Trees that are native to the area should be preferred when they are able to provide the aims set out in the plan.
48	1. It is discriminatory under the UNCRPD to not make all documents accessible via pdf, word & easy read as also under WCAG 2.1 access to information as we pioneered under the state governments On Line Accessibility Tool kit - I was on that committee. I am precluded from access yet a rate payer. 2. trees that shed leaves each autumn/winter can be a slip risk on pedestrian footpaths esp with associated rain & Blind Citz aust advocates for non deciduous trees in such environments. As the population ages we face significant medical costs due to falls (head, hip, wrist & a growing number on anticoagulants) & hence slip prevention or footpath irregularity swift maintenance from roots is essential. 3. Foliage from residential & council owned land needs regular pruning to prevent risks for vulnerable persons. 4. Root systems that create irregularities in footpath surface need to be addressed swiftly once council is notified.
49	No I think it is an extensive piece of work that sets some great goals for the next few years.
50	I wonder how the canary island pine will affect the types of birds we have in the mitchell park area and other suburbs where this tree will potentially be planted?
51	There are many trees to select from for height width foliage etc. This can be important where solar panels or other considerations need to be made. Good selection and up keep in these cases.
52	I think that there need to be great care in not putting 'weedy' species close to reserves, they only create more work. There are native dwarf species of trees that should be considered for verges. Large trees need to be protected even if they are dead. They are still an extremely valuable asset for wildlife (it can take hundreds of years for hollows to develop for wildlife). So development blocks should not be able to remove large dead trees. They have a value.
53	Root damage to footpaths and roads doesn't appear to be mentioned as a consideration in the draft.
54	The draft plan addresses many of the concerns of local residents as is shown in the survey results. The benefits of trees in the community are manyfold and are again addressed well in the draft plan. I agree with all that is proposed. However, what continues to amaze me and many of my colleagues is that while the council plans approximately 34 million dollars for tree planting, zero dollars and basically zero effort is planned to stop the unnecessary cutting down of trees and their use as firewood. The detrimental effects of woodsmoke on personal and environmental health is now extremely well documented. The ACT have acted to ban wood fire heating in homes in the future. While finally a step in the right direction, it unfortunately comes with a far too long implementation timeframe. There is a certain level of hypocrisy in a council promoting tree planting while not at least addressing the ongoing problem of wood fire heaters. Whilst the usual response to these concerns is that "it's a State Government issue" I remain hopeful that a progressive council will lead the way in "change for the benefit of all". Surely, there is no worse thing that you can do with a tree than cut it down and burn it.
55	No

56	It is important to have native trees wherever possible for their biodiversity value by retention of existing tall natives on wide verges along railway lines and bordering reserves also as connector streets. When doing developments existing trees should be encouraged and given more protection the Trees laws are very weak. Driveways are very short in my street where there have been new developments does not allow room to plant a tree or even park a car which seems ridiculous. Need more variety of Trees which would attract different native birds such as Dwarf natives Eucalypts and Callistemons are more interesting than the pear trees which is very plain. I get a lot of non-native birds such as starlings, spotted doves and pigeons that seem to like the tall decidous trees such as the hackberry tree which often springs up in my garden. Need to review the weedy species that are planted on the verges so they don't spread into the reserves. It says that when trees are first planted they need to be watered regularly by council how can it be done when there are so many cars park in the streets instead of there driveway or carport.
57	Only to work with Department of Transport and Infrastructure for planting trees on main roads, both on the verges and in the centre where appropriate
58	Ensuring the drains and cleared thoroughly as much as the tree maintenance. The tree debris in this area causes flooding or very slow drainage
59	No
60	The plan talks about Marion Council's strategy, process, financials etc.. but very little about assisting home owners who are inundated with debris & risks of having Council trees that encroach on private property except for using green bins. In an ageing population, I believe that Council should include assistance for trees that are large & overflow significantly onto private property. It seems reasonable for Council to accept responsibility for impacts of the trees rather than just looking to meet a Target & factor that into the plan
61	- I'm very supportive of the concept of assigning a dollar value to trees. - However, I feel the draft plan focusses too much on the stand-alone consideration of individual trees, rather than viewing them as part of an overall flora management plan for the Council area. - In the tree valuation measure, I propose explicitly taking into account whether the tree species is endemic or near-endemic to the Council area in quantifying the Species parameter. - I would extend the concept to cover areas of ground cover and shrubs, as these are of great value in providing suitable environments for fauna species as well as having their own intrinsic value in terms of shade, colour, moisture retention etc. - An important consideration in the context of preserving and encouraging native fauna in the Council area is to encourage vegetation connectivity wherever possible (such as along the Sturt River drainage easement). Continuity in the tree canopy is an important part of this and should be considered. Multi-layered vegetation should also be encouraged i.e. high canopy trees, medium height trees/shrubs and low shrubs/ground covers.
62	Heritage trees
63	No it's great
64	The trees Council have planted are beautiful and there is nothing like a tree lines street. However, the ones in Bray street and Ambrose Street are throwing out suckers almost half the size of the trees and weeds are everywhere.
65	Choice of trees is paramount. As a ratepayer I am angry to find newly planted trees uprooted/ broken etc. simply because people are sick of trees being planted in front of their homes which in the past have created problems for them.

66	Yes, how Marion Council deals with the misuse of trees/wood on public land eg taking wood and bark from reserves and parks for burning in domestic heaters; poisoning of trees; illegal removal and lopping of trees
67	No
68	The Plan has an ambitious strategy for management of tree assets, but there are multiple components where I feel further detail is necessary on how these ambitions would be achieved. For example, I note that the Plan lists the use of permeable surfaces in the 'Future Demand' section, but nowhere within the Plan could I find how Council plans to achieve this. The use of permeable surfaces is a concern of mine regarding the long-term health of any street trees within the City of Marion (as regards adequate water supply to the tree root system). Likewise, the Plan mentioned that Council would incentivise landowners to retain trees on their land, but makes no mention of how Council plans to achieve this. I appreciated that the Plan listed relevant legislation that impacts on the Plan, and that the Council aims to advocate for increased protection of large trees with the State Government. However, the Plan did not include whether the Council has considered the loss of trees on private land when considering Objective L1 - increase Urban Tree Canopy by 20% from existing levels. This number sounds great when heard on it's own, but if the tree canopy on private land is declining at a rate of 50% then an increase on council land of 20% is still an overall decline. Although the Plan noted that the community value of a tree increases as it grows, I feel that the Plan failed to adequately consider the monetary value of mature trees (assumed replacement value of $275). A 50-year old tree with a large canopy and tree hollows cannot merely be replaced by the planting of a sapling. I worry that Council may be taking the same attitude as private developers, whereby the removal of large trees is justified by the planting of new trees.
69	lifetime tree costs to be paid by developers , who remove street trees . If a tree is valued at $ 3,000 Or $ 5,000 over its lifetime , make the developer pay this amount to remove it. If a street tree is removed , it should be replaced , in the street .
70	How to deal with or provide feedback with neighbouring residents that have issues with trees on adjoining private property.
71	Maybe a couple of extra footpath trees we face West and 2 more trees on our verge would help reduce heat on the house
72	Council needs to back up this plan with some definitive management with a number of significant trees being decimated by council on road reserve to appease residents
73	Council initiative to purchase suitable small blocks of land for "Pocket Parks"
74	I did not read the plan. Way to long and complicated but I can tell you that the trees being planted are going to grow way to big and be in need of constant attention. There are trees in Shelley Avenue that have only been in a few years and whilst they were small they are now well and truly into the power lines. Today I drove down Pemberton Street to go onto Diagonal Road only to be confronted with a tree that had now lots of bushy leaves and the view onto Diagonal Road was obscured - please do not plant trees close to corners.
75	It's clear that a lot of residents aren't satisfied with tree planting species and management
76	Young trees need care to thrive. Who will be responsible for pruning these trees and keeping them tidy? When the DPTS ? made the strip of land between the big fence, beginning at Graham Road and going fourth, it was kept in good condition. Neighbours planted small trees and shrubs to enhance the 'park. Now it is a spiteful mess. The weeds have grown over the track and bike riders and pedestrians can not easily use it. Slashers come through once in a while and slash everything greenish and leave the off-cuts where they land. It is not mulch or habitat but on a warm day you might be frightened by a snake or two. We don't mind the snakes so much but don't think we need any more habitat for them. Another thing, who is responsible for footpaths? Number 17 Grace Road has allowed his 'foot'path to become almost useless. I use a walking frame and can't easily get past his place. It is a mess. How do we get him to clean it up? I am not the only one who uses this footpath as it is the best one in this little 'enclave'. Bikes baby prams, walkers and walking frame people all use this street often as it links the homes with Seacombe Road. There is no other way out now that the top of the hill has been urbanised so densely. Think ahead and make provisions for ratepayers and maintain the good things we have.

77	Better protection for existing mature trees. I'm always saddened when one is taken down.
78	It doesn't show how much people will be required to cover the tasks. For example, how much people will be involved in cleaning the leaves and branches from the streets, how frequent and very important the detailed estimated cost of it.
79	Its too long already!!
80	It's troubling that the City of Marion Streetscape Design Guidelines 2016.For Parks and Reserves trees, includes many introduced species of trees, native to Europe, Japan, Africa, China and the US. Many of these trees are not potential habitat for native birds and other wildlife. These introduced species are technically weeds and will never be afforded regulated or significant tree protection status no matter how large they grow. Conversely, some introduced species such as Aleppo pines, have become essential to the survivability of Yellow Tailed Black Cockatoos which are listed as "Vulnerable" in SA. These birds have been able to adapt and rely on introduced pine trees and Sheoks. Neither of these species of tree are accorded any protection and Marion Council has lost hundreds of these trees in recent years. Mature Lemon Scented Gums are also being destroyed at an alarming rate, due to not having adequate protection status. These gums are introduced from other parts of Australia, however they have become essential habitat to native animals and birds in SA The aggressive removal of mature Aleppo Pines, non-local Sheoks and Lemon Scented Gums is out of step with community expectations. Unfortunately their destruction is common practice across all Council areas in SA, since the States tree protection laws were drastically diluted in late 2011.
81	Yes more trees, increased watering and maintenance.
82	Less cars parked on the streets. Each home should have space for at least two vehicles off of the street.
83	I think this is an excellent plan
84	Care needs to be taken that will ensure a tree is not blocking a persons view from backing out of their property.
85	Would be nice to see low flowering natives planted in every practical space to encourage bees & butterflies.
86	1. A stronger emphasis on native species (over introduced species) for habitat for birds and wildlife, food and nectar. However, all trees have value, perhaps native species should have a higher value 2. Tree Net Inlets should be included as their benefits are well known. Especially as standard practice for new and refurbished developments such as Cove Point and Oaklands Green. Overall, it's a wonderful, thought out and thorough Plan and I wish Council all the best with implementation.
87	I was surprised for such a forward thinking 'Plan' there is no mention of Treenet inlets. Yet watering costs and the climate impacts of drought and less frequent rain on trees was considered. Tree Net Inlets would be beneficial in not only maintaining tree assets in the most cost effective ways, but also safety because of limited protruding roots coming to the surface to look for water. It is a smart and cost effective way for the trees to get adequate water. Any perceived increased expenses that is asked of council could be justified through the following; 1 - savings on trucking water 2 – reduction of pressure on the stormwater system 3 – minimising intrusion of roots into pavement as establishing trees send down deeper roots. This reduces the risks to public safety 4 - trees thriving instead of just surviving

88	No
89	Concerned that the City of Melbourne valuation method is based on what I imagine may be substantially more ornamental/amenity value than the trees we have in Marion. Would like to see allowance for values like Indigenous, tree hollows, koala tree, owls nesting etc. I know all trees need to be valued more, but the ones that we have here naturally are harder and harder to find and we need to protect them more. More local-natives in our parks please. Especially the non-euc types.
90	Keep native trees and small ones for small verges. Need to keep leaf litter. Preference is native species
91	The draft plan builds well on the recent history of solid progress in tree and urban forest management at the City of Marion. In particular, planting and sapling establishment over recent years has been of excellent scope and standard, with results clearly apparent around the city. There are always ways for further and ongoing improvement and innovation however, and some of these potential improvements have not been addressed in the current draft. Clear goals for tree provision, maintenance and management should be provided, e.g.: 1. % canopy cover targets should be set for streets, roads, community buildings sites, parks, reserves and any other public spaces 2. A methodology should be proposed and policy drafted for applying tree valuations to help manage urban forest/community issues involving trees on public and private land, see the City of Hobart's approach described in: https://treenet.org/resource/tree-valuation-a-council-practitioners-perspective/ 3. The Draft's good coverage of tree species diversity requiements, species trials and selection of species for climate resilience is noted. City of Marion has worked with Treenet on tree species trials and Treenet looks forward to continuing this good working relationship. The opportunity exists to upscale species trials in synergy with civil engineering approaches e.g. WSUD to provide additional water needed to enhance urban cooling through trees. City of Marion's use of infiltration approaches (e.g. kerbside inlets and permeable paving) is exemplary; it could be further expanded as part of a broader green engineering approach to enhance tree planting success. 4. Planting all suitable spaces is the best way to start, but planting options will soon be filled and it is highly likely that canopy cover still be below desirable levels. To address this, creation of planting spaces through urban design and engineering should be included in the plan. While it is not legislation, reference should be made (in the table on pg 13 of the Draft) to Standards Australia's Handbook 214:2023 Urban Green Infrastructure - Planning and decision framework. Additional guidance on practical application of such methods in highly urbanised sites is available in the proceedings of the 24th TREENET National Street Tree Symposium, see pages 43 - 90 of https://cdn.treenet.org/wp-content/uploads/2023/11/FINAL-Proceedings-2023-compress.pdf . Urban design and engineering for trees requires specialist arboricultural knowledge, so engaging Council's arborists at the initial scoping stages for projects is essential, especially for engineering asset renewal or new projects as these can unnecessarily and severely restrict planting opportunities - it is possible to have engineered built assets and trees in close proximity with mutual benefit, provided consider arboricultural requirements in design and construction. Ongoing involvement of the arborists through all stages of planning, delivery and maintenance is critical.
92	New builders - must consider existing trees on lot - council approval ahead of build etc. We have a few trees of significance on our street and it would be a shame if the lot was sold/ and the tree was bulldozed.

93	Was hard to read, so I had to skim read. Bought my place here because there was shade in the street and even some decent sized native trees. I want more of that and less ornamental pears please in our strrets please. We need to keep as maby of our old trees as we can. I also support stronger tree protection laws and proper laws to support shading and cooling in our suburbs.
94	I think more could be done in terms of how rees are planted and the supporting infrastructure to ensure a long and successful life. i.e. treenet inlets or other WSUD measures. While there is an upfront cost, it also means savings in terms of watering costs, maintenance, and eco benefits of better tree growth, and reduced stormwater runoff. I recently heard a talk by staff from City of West Torrens who had done a study on street trees in challenging spaces, and looked at the long term benefits of spending more upfront when planting a tree in terms of creating larger volumes of soil around the trees, and incorporating WSUD practices. Benefits included longer life of the tree asset (so less replacement costs), less new tree deaths (less replacement costs), faster growth (so you achieve greater shade coverage and cooling value faster), less repairs of footpaths, kerbs, roads etc., and an overall cost benefit. https://www.westtorrens.sa.gov.au/Environment-and-Sustainability/Trees/Trees-in-challenging-spaces
95	Would be great to see some allowance for stormwater to be used to water trees
96	I heard the City of Marion Mayor talking about the Plan on ABC 891 radio. I'm not sure if there is provision in the Plan for Tree Net Inlets? When I skimmed over it I couldn't find it. It was mentioned during the interview so I Googled it. It seems a good idea and a long term solution to tree water management
97	just to make sure that there is adequate resources to maintain all the planted trees over the long term.
98	Data may not be available yet but in addition to replacement cost of tree considering a $$ value tree taking into account it's social and environmental benefits. This may help to argue better for a trees worth when up against a proposed development.

Appendix 2

Question 6: Do you have any other comments on the Tree Asset Management Plan? (93 comments).

A great place to *work*
marion.sa.gov.au

CITY OF MARION

1	You can't prune for leaf litter or seed drop, otherwise there would be nothing left of the tree canopy, maybe increase the frequency of road sweepers/ purchase or hire footpath sweeper machine like Holdfast Bay Council operated by workers on work cover rehab.
2	Nature strips that are not attended to by residents (e.g a corner block where the side of the house is not visible to the residents and therefore they don't tend to it or houses that don't have law mowers due to courtyards only) tend to get neglected, overgrown and therefore street plantings don't do as well. These trees need more attending to, to ensure they survive. These are more important as the surrounding houses are likely multi story, developments with no residential trees as they are new and very small blocks with no room for trees and therefore limited street canopy
3	Trees replaced in older sections of the suburbs, either because of die back, damage from new subdivisions are being replaced with similar species. I assume this is to provide uniformity of the street scape. These species were chosen and planted at a time when houses in the area were bult on larger land lots and there were significant setback spaces between the buildings and footpaths. As a result of urban consolidation there has been major subdivisions occurring. Housing is now built on much small lots with buildings very close to roads and footpaths; and with much lower rooflines, This results in more shading on roof lines effecting the efficiency of solar panels, additional gutter leaf litter (a particular problems for elder people). Some streets have had older trees replaced replaced with compact verities of the Ornamental Pear trees that overcome many of these problems but there is still a lot of replacing kind with kind occurring.
4	While I welcome the general approach to tree asset management (eg the City of Melbourne Amenity Tree Valuation Method (page 37) as a way of matching our desire for well maintained trees with the budget we allocate to this critical task, I would believe this approach still undervalues trees, particularly the existing biodiversity trees. I would like this recognised within the plan because as these trees age, their biodiversity value increases over time (eg. a tree hollow take 90-100 years to form.) I am uncertain as to whether these attributes are reflected in the tree species attributes. If they are not, they should be. Similarly Kaurna heritage value should be considered. General: for all trees of all species I would support penalties for unauthorised removal or poisoning of tree assets by residents. I would also support residents who are offered a tree, have a letterbox campaign about planting commencing with an invitation to contact council, but choose to complain and demand removal of a tree due to personal preferences to bare some of the cost of their decisions. If you miss a letterbox drop due to being away that is one thing, but being informed, then complaining based on personal preference after the tree arrives, does seem to a cost that the rest of us should not be forced to bare.
5	Some years ago, we enjoyed seeing possums and even koalas in our street environment. Please do the right thing and re-establish indigenous tree vegetation in our suburbs.
6	So many of the big, old trees being lost all over Marion - public and private land. Please do what you can do save them. When I moved here you could stand on the old station and it was so well treed you would struggle to see a rooftop, now it's mostly rooftops. Too hot. We need to keep the big trees for their hollows and the bark and leaves too otherwise we won't hear the kookaburras sing any more or be able to watch the parrots.
7	Only Native Australian Trees should be planted around our suburbs !
8	Councel to be congratulated on producing this to encourage the importance of trees to help with climate change resilience. Trees are also under increased pressure due to urban infill
9	I agree with the feedback given in the initial consultation - trees are very important and valued by the community. Planning for climate change impacts is very important and I was glad to see this included. Permanent parking of resident cars on streets is a big problem - it prevents removal of leaf litter as well as watering and it is making our streets unsafe for cyclists.
10	I'm thrilled to see so many new trees planted. Once moved into Plympton park 12 years ago the greening has been a big focus for me and has been responded to well by the council. I m excited to hear we will continue to plant and increase canopy in our area.

11	No
12	My only comment is that the council should space these equally, and not too close to driveways. We have 3 trees planted in front of our property, 2 of which are much too close together. My other concern is when these trees drop their blossom and it rains it makes the paths incredibly slippery for the elderly. I think if the council is going to plant trees they need to do it with a less messy variety of tree.
13	We appreciate the value trees provide to the community and are fans of your tree planting and management. Perhaps rebates can be provided to private dwellings (through state or council) to encourage more private tree planting.
14	No
15	while I applaud the plan there are far too may trees too close to intersections so line of sight is missing for oncoming traffic. the intersection at 1 above is one I use several times a week but I cannot see oncoming traffic and need to almost be out on Oaklands road and encroaching in the bike lane to be able to see this would be a common issue in the council area
16	If there is "An emphasis will be placed on tree species within streets, precincts and suburbs that are consistent and relevant to the character and climate of the area concerned" surly there is at least ONE variety of tree from the Adelaide Plains area that is a better option than Chinese Elm Trees!
17	Why is it that mature trees get cut down? Latest round cut down is in the catchment area next to Lander road. Those trees were not only full of birds all the time but they provided stability to the Western bank of the catchment area. With heavy rain and soakage (given that the drain is always blocked with junk) will make the bank unstable.
18	Looks fantastic, great job.
19	Entrance into Sheidow Park - Marion City Council on Young Street should be given priority. This area is a disgrace and needs urgent maintenance. Tree planting in this area would give immediate long term improvement.
20	Road safety should be a priority over the trees and trees/bushes obscuring driver vision eg on street corners should be removed
21	No, lets see what happens !
22	Maybe tell the people that water them, NOT to water dead trees. Hopeless!
23	How do you manage the street clearance (for people who walk) with the EXISTING plantings in your area? (That relates to BOTH vertical AND horizontal clearance)
24	It seems to be very comprehensive. I am hoping that the fulfilment of this plan goes smoothly
25	We have seen mainly introduced non-native trees planted. These trees do not provide any useful habitat for birds or other native wildlife. The Glenthorne National Park is in close vicinity but hardly any local native trees were selected to be planted in the area. The whole plan seems to be more of a justification for spending a massive amount on tree plantings. The Marion Council has permitted extremely small building blocks resulting in a decline in tree numbers in the Marion Council area. Building permits should be in a manner to ensure that trees will be planted on every private block. The cost of tree plantings should not be carried by the ratepayer but rather by developers who make a huge financial windfall from cutting housing blocks into small blocks. The user pay principal should be applied.
26	When houses are demolished for urban infill, often many beautiful and valuable trees are bulldozed. There's no point in planting more on one hand and allowing trees to be bulldozed on the other.
27	Supervision is required of contractors etc. check there work please include in the plan its the rate payers money
28	Not really.
29	Please plant decent species of trees on Hallett Coves Cove Road traffic islands that can survive salty sea air and look attractive. So many attempts over the 27 years we have seen and failed.
30	None
31	The trees on this street are a nuisance. They shed leaves & pods which litter the streets, are dangerous to walk on especially when wet & are an eye sore in winter with completely bare branches.

32	You are not spending rates money correctly. We do not need left wing or sovereign citizen (I'm looking ay you Salisbury) Councillors who are not voted in by a majority. Make council elections mandatory and watch all the freaks get voted out.
33	No
34	Remove invasive species, especially ash trees and replace with natives.
35	No
36	Plant more trees
37	Great we have a plan to plant trees, finally. Much appreciated
38	I want to know why Lonsdale Highway has no planting? It has been weeds (I consider the grass a weed) for my entire life.
39	There need to be stronger laws to prevent destruction and removal of trees during private development. Trees which are not 'in the way' should be allowed to remain on the land. This is one of the biggest issues in loss of essential canopy. The tree canopy on Trott Grove median strip should be maintained and developed.
40	I originally thought purple recycled irrigation could be installed with planting but if residents are committed to initial watering this may not be needed .
41	To the ones on Council who make the decisions where and which trees are planted, think of the impact they might have. I'm not against trees at all, but they must be the right ones in the right areas. How would you like to have a tree fall on your house, car or family member? What if you couldn't get to your destination? What if your power was cut?
42	Leaf litter is part of the natural environment and should be left it place. It acts as a mulch which suppresses weeds and also helps to retain moisture in the soil and keeps roots cool in hot weather. It is also habitat for worms, insects etc which is a food source for birds and animals.
43	Looking pretty good and environmentally focused. Thank you for all the effort
44	Continue your excellent initiatives
45	Comprehensive: Council represent Councillors need a committee to ensure tree plan is adopted by the administration!
46	Residents should be consulted as to the type of tree (height, canopy etc.) and location of any tree proposed to be planted in front of their residence.
47	I would like to have my comments responded to [redacted] (OAM).
48	It will be exciting to see how the new data sets help track the progress over the duration of the plan
49	no
50	This is such an important part to our lives as we live in these times of mass development and little regard for the future, our families and the planet. Thank you.
51	It was pretty heavy going and I doubt many will read it. Consideration should be given to how these communications are prepared and presented. It used to be said that TV news reports should be targeted to the intelligent 11 year old. I think nowadays that age has dropped!
52	As above. Also the draft plan says it won't take into account tree shading of solar panels. With the continuing climate change problems, planting and managing trees that negate the benefits if solar, is a backwards step on sustainability.
53	Ensure that it is not a "walled" document. Link it with plans to provide cleaner healthier air for all.
54	Councils are great at planting street trees & lousy in maintaining them so I would like to see a more rigorous effort in maintenance. The "visual" assessment is time wasting & one person's opinion with little regard to the residents concerns

55	There should be a high value put on existing Trees for what they are already providing such as shade in the form of Tree canopy keeping streets cool in a warming climate they purify our air nature is good for people's mental health and provides habitat for wildlife . There should be funds to prune and maintain there biodiversity value retaining canopy and to prevent storm damage risks. All this should be put into valuing Trees as an asset so by putting a dollar value would be a true picture of their worth and part of that is to keep them maintained.
56	Move ahead as quickly as possible.
57	Gutter cleaning & other support should be included particularly for older residents or those with difficulty for particularly larger trees impacting private property.
58	leaf litter should be considered and described to be a positive asset in areas other than on roadways, paved footpaths and other areas where clean surfaces are an essential feature of the surface such as sporting surfaces.
59	No
60	Well done to the City if Marion in adopting an asset management approach to trees to ensure the council-managed canopy is sustainable into the future. I look forward to seeing ongoing work from the City of Marion around the advocacy for protection and expansion of tree canopy and green cover in the community where council has less control- particularly along major roads and transport routes and in private residential land. Well done on being leading council and congratulations to all staff and council members involved in supporting this work.
61	Council also planted a "bushy" tree adjacent to our driveway which constricts our view of oncoming traffic as w e reverse into Bray Street. Our grand daughter who is learning to drive almost got "cleaned up" the other day so I cut it back. A very rude man claiming to be from Council advised my husband to ring Council.
62	I love trees and gardens in general however to date I haven't been impressed with tree selections. I appreciate it must be difficult to find appropriate tree types for all the various areas however your experts continue to select the type of trees that drop masses of leaves and seeds/nuts in the street and people's yards. I have slipped and fallen a couple of times because of the mess on footpaths and noted how on each occasion we get a significant rainfall the street drainage doesn't cope because of the tree litter.
63	How can residents be confident that Councillors will be guided by the TAM Plan when making decisions about the future of public reserves? McConnell reserve in Marino is a perfect case in point. It was apparent for many years that Councillors had no regard that McConnell Reserve provides an important environmental asset for the community. Its potential as a nature reserve, as residents requested, went unheard. Instead the guiding principle was how much money could be made, not its significance as an environmental asset.
64	No
65	Overall, I was quite pleased with what I read in the draft Plan. I liked that the Plan stated that a scenic view was not a reason for the Council to prune an existing tree, and was pleased to see the number of different species that were considered for planting in Appendix B. One area I think the Council should consider in the Plan, is whether or not nest boxes will be installed in large, mature trees. I would appreciate there being clarity on this in the Plan itself, especially when species diversity is mentioned throughout the Plan.
66	Does not provide for replacement of trees removed by developers . developers always remove street trees , but they are never replaced .
67	Providing council documentation is in line with what any state governing body recommends. Don't want conflict between state regulations. and local guidlines.
68	A great initiative!
69	Should be aiming to exceed the tree coverage of other Councils rather than merely match. Some street 'tree' species considered are unlikely to provide much shade or leaf canopy (e.g. Callistemon), consider planting trees that will be much larger on maturity.

70	It should be implemented asap
71	residents do not own road reserve areas and Council needs to reinforce that this is a very important area to nurture and increase tree cover.
72	No.
73	Will someone be employed to go around watering? Or will residents be expected to water the trees thus adding to their water bills.
74	Trees are being planted and neglected where I walk locally They are not monitored for staking and lean into roads from prevailing winds, they nearly all suffer from basal growth In South Tce, slim line pears are planted, no shade, no fauna cover, totally inappropriate species, whereas a native tree would be in accord with your draft plan Many of the jackarandas planted locally weren't monitored and have such a heavy lean they will need to be removed The draft plan seems like a wish list, a lot of hot air which doesn't translate to what the Council actually does on the ground
75	I think the tree plan is okay but trees often need more attention than the average person has access too. Who do we contact for assistance with extra needs. For example, the decorative pear trees along Mostyn Road have huge spikes on them when they send up 'suckers'. Raylene has dealt with these trees a couple of years ago but now it seems even she doesn't care any more.We love this little patch and have in the past tried to keep it tidy, but at the present time, it's not as attractive as it was but the rates have gone up ridiculously. Council does less and ratepayers pay more. Not inspirational for many long-time ratepayers in this area. The long grace at 17 Grace Road is one example only, where the home owner needs help.
76	This looks more like a good wishes document, rather than a plan. For example is there any contingency plan associated to this ? How is this plan is going to be affected for constraints in budget ? How are you going to fund this ? How are my council rates going to be affected ?
77	No, other than surely it can be shorter and more specific...what, when, why is enough surely for most people, particularly if you want them to read and support it.
78	The Principals for protecting trees on land subject to development seems flawed in practice. There are many examples across the Marion Council area where no attempt has been made by developers to incorporate existing regulated and significant trees in their designs. A recent example of this is the Cove Point proposal where 6 regulated and 3 significant trees within close proximity are slated for removal by the developers. The Cove Point proposal does include a nearby green space of similar size to the land where the current mature trees stand, however there are no mature trees situated there. More needs to be done by the Council to effectively protect established native vegetation on development sites. Lastly, the renewal process could be improved if stumps were not ground away after mature trees have been razed. Many of these stumps do sprout re-growth and overtime become large trees again. In instances where trees were razed due to potential root damage from new infrastructure, it's my view that the trees no longer pose a threat once the trees are drastically pruned and the roots could grow back at the same rate as the trees new canopy. Admittedly they'd never be the same trees as they once were, but they'd have a head start over any new plantings and have a much stronger root system. It's unfortunate that trunks of trees are now systematically ground away for developments when they are often clear of new infrastructure and could re-grow safely over time.
79	I feel a 20% increase to the 11.6% is pretty low over 10 years!. I think there is room for improvement for lots more trees. I think the council should be looking to exceed state government not just match. Is the Marion city council, a council here to lead and set an example or just looking at being the run of the mill.
80	No.

81	Must be appropriate trees. The tree outside my house is very messy, but more importantly is a hazard risk as it is warping the footpath. Page 10 says it is engaging with experts on tree types which is good. I note that page 16 also mentions the planning stage for future trees will incorporate this risk management, and indeed the rest of the report shows species choice to be a central concern. Page 18 also allows for the removal of such problem trees – community education about that service would be good.
82	I'd like to sincerely congratulate the Marion Council on this ground breaking Plan which recognises trees as assets and in giving them a value. It's great to see Council doing their part to try and increase Urban Canopy Cover in the Marion Council area from 11% to 20% in the next 10 years. I commend Council planting/maintaining 4,300 new trees a year. Unfortunately, the developers have competing demands and the fact remains that whilst the State tree laws allow for so many trees to be removed on private property, it undermines all the good work Council is doing. Hopefully, the recent Parliamentary Enquiry into the Urban Forest Committees 13 recommendations, which represented the 'low hanging fruit' will, shortly, be approved and implemented. This was recently evident on the former Dover Gardens high School grounds with the environmental vandalism of 13 significant and regulated gum trees. The Conservation Council SA has estimated 891 sapling trees are required to replace one big tree in terms of carbon in and oxygen out, shade etc. On this basis approximately 12,000 replacement trees need to be planted to replace those 13. I understand the person(s) who did this is/are known to the Council and should be prosecuted. This is en excellent opportunity for Council to demonstrate to the community that they are serious about increasing canopy cover and educating the community on the benefits of trees
83	I understand it's a first for a council in South Australia so congratulations to the City of Marion. I'd like to thank and congratulate Ian Seccafien, his team and the environmental team, for all the hard work and thought that has gone into it. Also the Ward Councillors and the Mayor, who I heard on ABC radio 891 talking about it the Tree Asset Management Plan. It is great to see that Council has been given the social licence and community support needed through the community consultation they undertook. I commend Council for clearly stating in what circumstances they will not removed trees. Also Council managing community expectations on a variety of things, including they can't prune or select species or sweep trees in order to eliminate leaf litter. In our street, we have some residents who are always requesting Council to prune the street trees because they don't like leaves. We were upset, that the beautiful street trees were again this year pruned back because of some complaints. Council needs to educate residents of all the benefits of trees, and deciduous trees which provide shade in summer and let the light in winter. Importantly, pruning trees is not going to stop leaf litter, only reduce it. We can't see a problem with leaves. My wife collects the leaves for garden mulch and if others put them in their green organics bin they are turned into mulch.
84	No
85	Thank you for asking our opinion. What you are doing is a practical way of cooling down our suburbs. Frankly, some of the criticisms I hear from residents (leaf litter in my drain, seeds on the ground) are trivial compared to how hot it is going to get at street level once all our trees are but down.

86	Council is to be congratulated on the production of this Draft Plan and the progress that has been made in urban forestry over the past decade or more. The condition ratings on tree assets reported in the Draft reflect attention to detail and wise application of resources over this period. The growth of saplings around the city is obvious to 'tree people', but unfortunately most species take considerable time to mature so the greatest benefit of this work won't be readily apparent for many years or decades. This time lag is good reason to continue to pursue increased urban greening, to step up investment, and to continue to further align urban greening with all council initiatives particularly urban design and civil envineering. The inclusion of a planning budget for tree planting is a great decision of Council - it is essential. A major requirement of this function is community engagement and consultation in the planning process - the success of planting programs depends on this. Well done City of Marion for taking this approach. The additional funding proposed for tree planting and establishment is admirable but it may not be sufficient to deliver the Plan's aspirations. Planting 4,300 trees per year over the next 4 years could add up to 17,200 trees to the current stock of 61,000 (pg 4), i.e provide a total of 78,000 trees with a high proportion of saplings requiring ongoing formative work (formative pruning is essential and highly cost effective, see: https://treenet.org/resource/formative-pruning/). The budget for maintenance remains relatively consistent over the 10 year period of the plan at around $2.4M, this will be inadequate given the increase in number of trees; it equates to ~$31/tree per year. The funds allocated to Operations (pg 33; $785k declining to $198k for works including planting and watering) are also likely to prove inadequate. The cost of adequately watering young saplings will likely exceed this amount! i.e. watering 4,300 trees once per week through spring, summer and into autumn will require 3 water truck shifts each day over a 5 day working week. Maintaining water to 3-years of plantings will require 9 shifts each day for 5 days/week; this cost could be in the order of $950,000 to maintain adequate watering in year 3. For further insights to funding a similarly ambitious tree planting project see: https://cdn.treenet.org/wp-content/uploads/2022/09/Kerry-Gore.pdf Commitment to adequate funding is essential to delivering this Plan. On page 7 the funding available from the LTFP is flagged as 'unknown' and the asset renewal funding ration is flagged as 'Not Applicable'. Asset renewal funding in relation to trees is not yet required by accounting standards but progressing in this area would demonstrate City of Marion's leadership in this area, as would fully costing the plan and updating of the LTFP to reflect appropriate costings. Treenet thanks and congratulates the City of Marion on the preparation of the Draft Tree Asset Management Plan. Thank you for the opportunity to provide this feedback on it.
87	Continue greening/ increasing shade across City of Marion.
88	Climate change is going to change everything too quickly. Good on you for trying to plan ahead. The shade you create will create some cooling for us, but we need to do more for whatever wildlife we have left like the native animals at the wetland. They are going to really suffer :(You probably need some kind of plan to address that here too?
89	Overall it looks good, and good to see recognition of the importance of trees to community members in terms of cooling, habitat, biodiversity, nature connection and climate resilience. Good to see push back against the removal of trees, and the true value being put on them.
90	Excellent plan, seems like most areas have been covered. Most importantly would be not allowing trees to be removed for new developments.
91	I support the plan as trees are a valuable asset and should be recognised as such. I believe this plan may be the first for a South Australian Council, so good on Marion. Well done!
92	love the idea of a digital plan, very fresh thinking!
93	Tree's plans need to be strengthened along with tree protection laws. We see trees continue to be removed in the face of urban development despite greening being in the conversation. Council needs to be ambitious, creative in planting, maintaining, protecting trees to preserve and in many cases improve the liveability for all residents. One challenge in my community is that some residents refuse the street tree option. Can we provide 2-3 tree options to green the gaps on our streets? I believe the cooling of communities is vastly more important than maintaining a uniform aesthetic appeal to our streets.

Appendix 3

Email submissions received

A great place to *work*
marion.sa.gov.au

CITY OF MARION

1	Great to be able to chat yesterday. Congratulations on your work here, you and your colleagues – I see it as this as a leading example in both thinking and community communication and, as I mentioned, would be privileged to refer to this work in an upcoming IPWEA seminar (hopefully March) on Green Infrastructure. In terms of comments: Survey document – "TREES" as the heading perhaps could be elaborated .... "TREES IN OUR COMMUNITY 2023 survey results" as an example Snapshot summary - great; a couple of minor suggestions/typos – see marked up pdf attached. Alignment to IPWEA protocols is brilliant if I've understood that correctly. Plan draft document – the terminology of "Asset Management Plan" is perfect positioning in my view Opportunities: "replacement value for each tree is $274" is a great start to putting an actual $ figure on Councils investment but is a very low figure for the actual value of a tree. It underscores the potential for radically increasing the perception of the value of trees through an amenity valuation approach. I feel this is an opportunity for you, to use a "benefits" concept/figure such as amenity value; not to replace the replacement value but to "add an extra column" The 2023 equivalent figure used in the draft international study of the amenity of trees between international cities (Sydney, Singapore, London, New York) was AUD 52.33 (see text blow extracted from MIS506 2nd edition). You simply need to multiply your canopy area by this number. The typical value for those major cities was in the $3 to $4 billion range. I'm guessing your number might around $200 million based on 50,000 trees x average canopy area of 75m2 x $53.22. Some benefits are mentioned: "Tree canopy cover provides Eco Service Benefits such as shade, cooling, and biodiversity. The community values and appreciates the city's trees for their shade, appearance, and the contribution they make to the environment." So you have precedent for putting a value on this! Be aware that eco-system services benefits are perhaps 5 to 10% of the amenity value (so, not dissimilar to the replacement value), and the MIS506 amenity value conceptually includes those benefits already, so you can go with the very simple calculation and talk to the fact that all the benefits already cited are included. In addition, you have your health benefits, reduced crime rates and electricity usage, carbon sequestration and quality of life, tourism and commercial benefits, etc. Canopy cover: for me, unless I missed it, an omission is the canopy cover for your LGA overall and specifically on private land – this really needs highlighting, especially if you have a measure of the rate of decline from historic LiDAR (which, by implication, you do)? This then leads into the discussion on private trees ... My guess is that your LGA will suffer a (further?) decline in canopy cover based on the loss of canopy on private land despite increased planting on Council land. If that's true, it really should be surfaced as a challenge to solve. Private trees: "Tree canopy on private land is decreasing. What should we do?" You have some dot points but really the alarm bells should be ringing ... you don't have the answers now but perhaps commentary about monitoring and future initiatives could put a foot in the door on this subject? I saw an irony in the comment that a solution to loss of private cover was planting more trees on Council land. THAT is exactly why private tree removal should result in a $ contribution to Council; and enough to fund not only the "replacement cost" but, notionally, the Council land value the tree will occupy. This is why an amenity valuation should be used for this purpose; because it reasonably compensates Council (and the

	public) so that you can afford the space and operational costs you'll incur. Good discussion on tree valuation generally. The CoM valuation method is 100% endorsed by the MIS but just for you to note/be aware: "$13.26 per square centimetre". Typo on 26 v 62? $13.62 was the 2021 figure confirmed to me by Phil Russell (CoM) at the time but CoM have not published this elsewhere as far as I know and it should have been adjusted for CPI each year. It would be helpful for COM to confirm what they are using and/or what has Tom built in to Forestree. I'm guessing Tom used the MIS506 number because it makes the programming and calculation simpler and more robust compared to using a table which is what CoM do. That doesn't make your "adaptation" of the CoM method wrong but it may not be "current" CoM. That doesn't appear to be easily verifiable (other than what is in MIS506) and, by the way, CoM can change their method anytime and not publish the change(s) which means you should carefully record/note/specify the version/source of the CoM method you're using I see in the example that a factor of 2 is used because the tree is in a park. If you value all the trees in the park, the valuation of the "trees in the park" risks not passing the local "pub test". This is one of the issues I saw with using the CoM method outside the CoM itself. The next edition of MIS506 (hopefully March) will simplify the "location" factor to align to ABS land-use classification and have 1 as the maximum factor with "points" to elevate the value where sites or trees are listed. Planting is highlighted, e.g. "Planting of 4300 trees per year for the next 4 years.", "7 year planting program" but have you validated that against "Tree canopy on council land is 11.6% (baseline). By 2045 our tree canopy on council land is predicted to increase by 20% from 2023 levels (11.6% to 13.4%).”" We have a model that can do that, test various planting and mortality rate scenarios along with species selection to see if/how you can hit your targets. We can also assess the impact of private land canopy cover. Happy to chat and show you how that works if it's of interest. I haven't done a detailed review but overall it looks impressive - and it's important - so very well done. I hope I haven't been too forward, that the points contribute positively and that I haven't missed anything major. To do it justice I'd probably want to spend a few days checking detail, cross referencing and providing some options/alternatives to consider. Thanks again for thinking of me and giving me to opportunity to chat and comment. Hope we talk again soon.

2	It's troubling that the City of Marion Streetscape Design Guidelines 2016.For Parks and Reserves trees, includes many introduced species of trees, native to Europe, Japan, Africa, China and the US. Many of these trees are not potential habitat for native birds and other wildlife. These introduced species are technically weeds and will never be afforded regulated or significant tree protection status no matter how large they grow. Conversely, some introduced species such as Aleppo pines, have become essential to the survivability of Yellow Tailed Black Cockatoos which are listed as "Vulnerable" in SA. These birds have been able to adapt and rely on introduced pine trees and Sheoks. Neither of these species of tree are accorded any protection and Marion Council has lost hundreds of these trees in recent years. Mature Lemon Scented Gums are also being destroyed at an alarming rate, due to not having adequate protection status. These gums are introduced from other parts of Australia, however they have become essential habitat to native animals and birds in SA The aggressive removal of mature Aleppo Pines, non-local Sheoks and Lemon Scented Gums is out of step with community expectations. Unfortunately their destruction is common practice across all Council areas in SA, since the States tree protection laws were drastically diluted in late 2011. Marions Principals for protecting trees on land subject to development seems flawed in practice. There are many examples across the Marion Council area where no attempt has been made by developers to incorporate existing regulated and significant trees in their designs. A recent example of this is the Cove Point proposal where 6 regulated and 3 significant trees within close proximity are slated for removal by the developers. The Cove Point proposal does include a nearby green space of similar size to the land where the current mature trees stand, however there are no mature trees situated there. More needs to be done by the Council to effectively protect established native vegetation on development sites. Lastly, the renewal process could be improved if stumps were not ground away after mature trees have been razed. Many of these stumps do sprout re-growth and overtime become large trees again. In instances where trees were razed due to potential root damage from new infrastructure, it's my view that the trees no longer pose a threat once the trees are drastically pruned and the roots could grow back at the same rate as the trees new canopy. Admittedly they'd never be the same trees as they once were, but they'd have a head start over any new plantings and have a much stronger root system. It's unfortunate that trunks of trees are now systematically ground away for developments when they are often clear of new infrastructure and could re-grow safely over time.

3	Apologies for the time it's taken me to get back to you on this. It's been a messy couple of weeks. I love the plan. It's amazing and represents a huge amount of work! Not simply in terms of putting together the document, but also in terms of the thought that has gone into it – it's years' worth really, isn't it! Well done. You and your team should be really proud of it. There were a couple of things that came to mind as I read through it. 1 – great to see that you've addressed right from the outset that council has been given the social licence needed – through the community consultation – to make up for the gap between importance of trees to the community and their satisfaction with the work that council is doing on them – that's great to be able to work to fix that gap. 2 – Also great to see that council can't prune or select species or sweep trees in order to eliminate leaf litter. 3 – Page 14 – I was curious about the part that talks about other parties ,ay be required to share costs of establishing trees in tricky areas – is this about awkward development sites – e.g.: limited access/egress options in a cul de sac for instance? 4 – I loved that the document sets out really clear the reasons for which you WON'T remove trees! 5 – regarding the costs/investment etc, I was curious to see that there is no mention of Treenet inlets, yet there was talk about watering costs and the climate impacts of drought and less frequent rain on trees. I think they're a great fit for the social impacts that you discussed, and, as you're no doubt aware, the perceived increased expense that they ask of council can easily be justified through1 - savings on water costs2 – reduction of pressure on stormwater system 3 – minimising intrusion of roots into pavement as establishing trees send down deeper roots – thus reducing risks to public safety which as you rightly point out are increasing as increased density brings about increased movements and visitation. Perhaps they're not used across CoM because of your water re-use programme? CCSA would be happy to put in a submission – basically a statement of support. What has the feedback from councillors been like? Please let me know if there is any other way in which CCSA can support this invaluable work that you're leading. Happy to discuss further!
4	I am thrilled about The establishment of Glenthorne National Park and the trees and shrubs that have been planted in Happy Valley, sheidow Park and Hallett Cove. My concern are trees, like the ones on Lander Rd where I live, that are tough and come up in our gardens and are difficult to remove unless they are poisoned. We have wildlife in our yard and don't use poison. Native trees that don't sucker or multiple through bird droppings might be a better option.

5	I have just received the Marion Tree asset email & request for feedback. I always ask for feedback but seldom does this ever occur. It is discriminatory under the UNCRPD to not make all documents accessible via pdf, word & easy read as also under WCAG 2.1 access to information as we also pioneered under the state governments On Line Accessibility Tool kit - I was on that committee. I am precluded from access yet a rate payer. https://www.accessibility.sa.gov.au/ 2. trees that shed leaves each autumn/winter can be a slip risk on pedestrian footpaths esp with associated rain & Blind Citz aust advocates for non deciduous trees in such environments. As the population ages we face significant medical costs due to falls (head, hip, wrist & a growing number on anticoagulants) & hence slip prevention or footpath irregularity swift maintenance from roots is essential. 3. Foliage from residential & council owned land needs regular pruning to prevent risks for vulnerable persons. 4. Root systems that create irregularities in footpath surface need to be addressed swiftly once council is notified. Sadly the vulnerable or those with information access disability are often excluded from involvement in a range of council activities & her is a prime example. The documents are in pdf, screen readers will not allow access & my views re vulnerability from an environmental perspective are excluded. I typed my response then cut paste into the salient feedback boxes but despite always asking for feedback re such surveys it never seems to occur. I have raised deciduous tree debree & slip risk with the council before & there response is that it is not considered an issue & they would not prune the trees to decrease leaf little.

6	Hello. Thank you for asking for input. I have already sent my comments via a previous email with no acknowledgement. Living at the same address on the corner of Ming/Doulton for over 30 years I have seen trees planted not only by residents but by Council. Throughout that period I have rarely seen Marion Council caring for the trees they plant. It seems that residents are expected to look after them after the initial soaking or two done by council trucks. The area I am in is surrounded by many trees and bushes and dot points below indicate my concerns re more trees being planted. Also there is an ever present danger from bushfire (see comment below re trail bikes) • There are already ample trees and bushes planted in my immediate area • Residents do not look after those already planted • Council do not look after trees already planted • We have plenty of birds in the trees already planted • Leaves create a never ending mess – leaves fall into roadside gutters, all over gardens and in house gutters which means constant work cleaning and clearing plus deep water across roads in heavy rain as gutters get blocked by leaves. • Birds – we have ample native birds utilising mature trees and bushes – I love birds but do not appreciate the huge amount of bird droppings constantly on my paths, roof, windows etc. • Youngsters on trail bikes ride (illegally) in the Field River gully at the bottom of Doulton. That area is overgrown and it would only take a spark from a hot exhaust and the wind blowing in the right direction for a bushfire to whizz up the hill towards our houses. I think Council have a duty of care to prevent that from happening. • Lander Road between Drysdale Drive and South Road seems to be a safety hazard for high vehicles (trucks) as trees are starting to create an arch across the road. I've seen trucks straddling both lanes so the top of their vehicles don't hit tree branches. There has to be a balance of course and I'm sure some areas may need extra plantings but not the area I am in. In my opinion I think Council have better things to spend money on than planting more trees.
7	Good onya Marion! I have lived in Marion for most of my 81 years and I think that your plan is a beauty! Please keep it up!
8	I think it would be useful if you provided images of the trees that you are suggesting for each area. That would help the residents to understand what we are supporting or otherwise. The images show jacarandas but there is no option for these in the plan.

12.9 Hamilton College Land Transfer	
Report Reference	GC240227R12.9
Originating Officer	Team Leader Property – Henry Mathews
Corporate Manager	Manager City Property – Mark Hubbard
General Manager	General Manager City Development – Tony Lines

REPORT OBJECTIVE

The purpose of this report is to seek Council approval to accept the transfer of land and associated pedestrian pathway infrastructure between Sampson Road Reserve and David Avenue, Mitchell Park (Hamilton Secondary College) from the Minister for Education and Children's Services.

REPORT HISTORY

Report Reference	Report Title
GC210727M14.1	Pedestrian Pathway – David Avenue to Sampson Reserve, Mitchell Park
ASC211102R8.1	Pedestrian Pathway – David Avenue to Sampson Reserve, Mitchell Park
GC220125R11.7	David Avenue, Mitchell Park – Pedestrian Pathway

EXECUTIVE SUMMARY

In January 2021, Hamilton Secondary College installed a property boundary fence around their school oval due to security and safety concerns. This restricted pedestrian access for surrounding residents in Mitchell Park between David Avenue and Sampson Road Reserve. In February 2023, State Government funding was allocated to install a new separated pedestrian walkway on the school oval boundary. Construction commenced in August 2023 following completion of design plans, community consultation, and consultation with Council staff.

On 5 December 2023, the Deputy Chief Executive, Strategy and Corporate Services from the Department for Education, formally wrote to Council's Chief Executive Officer requesting the Council accept the transfer of the land including the care, control, and management of the walkway.

It is recommended that Council accept the transfer of the land as road reserve for nil consideration ($0.00), on the basis that the Department for Education covers all of Council's costs incurred for the transfer of the land. Following the transfer, Council's estimated annual maintenance and renewal cost is $5,090.00 for the life of the asset (50 years).

RECOMMENDATION

That Council:

1. **Accepts the offer from the Department of Education for the transfer of the walkway designated as 'Allotment 5002 Walkway' between David Avenue and Sampson Road, Mitchell Park for nil consideration ($0.00) on the basis that the Department for Education covers Council's costs incurred for the vesting of the land.**
2. **Notes that the proposed land division will create a new Walkway with classification as a Road under the Local Government Act 1999, and that upon the lodgement and approval in**

the Lands Titles Office, the plan is then deposited and the status as a Walkway will automatically come into effect.

3. **Notes that following the vesting, Council will become responsible for the on-going management and maintenance of the land and associated infrastructure.**
4. **Authorises the Chief Executive Officer or their delegate to sign any documentation as required to complete the walkway vesting, and the Mayor and Chief Executive Officer to attest to the affixation of the Common Seal of the Corporation of the City of Marion to any documentation as may be required to affect the vesting of the walkway.**

DISCUSSION

1. Project History

On 27 July 2021, Council received a deputation from Ms Amber Tomas regarding the lack of pedestrian access between David Avenue and Sampson Road. This resulted from the installation of a property boundary fence at Hamilton Secondary College in January 2021, restricting connectivity for the surrounding community.

On 25 January 2022, Council noted that no further options to provide pedestrian access were forthcoming at the time, after unsuccessful consultation with the Minister for Education, Minister for Infrastructure and Transport, and Hamilton Secondary College.

On 8 February 2023, the Department for Education approached the Council to advise of their commitment to fund a walkway for residents.

On 15 June 2023, the Director Strategy and Coordination for the Department for Education, advised of their intention to proceed with the proposed works. This notice followed completion of design plans, community consultation, and consultation with Council staff.

On 11 August 2023, construction commenced, and the project was completed in early December 2023 (with the exception of pathway lighting, which has now been completed).

On 5 December 2023, the Deputy Chief Executive, Strategy and Corporate Services from the Department for Education, formally wrote to Council's Chief Executive Officer requesting the Council accept the transfer of the land including the care, control, and management of the walkway (refer Attachment 1).

2.



Design and Considerations

In consultation with Council, the walkway has been designed as follows:

a) Land
- Length of approximately 139.4 metres and width of approximately 4.1 metres in an 'L' shape configuration.
- Connection to Sampson Road Reserve and David Avenue.
- Spear top security fencing along the school oval (to be maintained by Hamilton Secondary College).
- Good Neighbour fencing for residential borders with the provision of pedestrian gates (to be maintained by residents).
- The shrubs planted adjacent the fence, located outside the walkway fence line, will remain the responsibility of the Department. Some of these shrubs are dead and the Department has committed to their replacement.

b) Path
- 2500mm wide interlocking pavers laid on rubble base, with 2.5% fall in direction of the oval.
- 500mm wide concrete spoon drain to edge of the path on the oval side with drainage pits.
- Electrical work including subcircuit cabling, mains cabling, and SAPN service connection.
- Lighting to comply with pedestrian design standards (AS/ANS 1158.3.2:2020) with glare visors to minimise light spill into adjacent properties.
- Garden beds on the residential side with plantings less than 0.5m in height.





3. Land Classification

The proposed land division (Attachment 2) will create a new Walkway designated as 'Allotment 5002 Walkway'. A 'Walkway' is included in the definition of a 'Road' as set out in the Interpretations of the Local Government Act 1999.

Upon the lodgement and approval in the Lands Titles Office, the plan is then deposited and the status as a Walkway will automatically come into effect.

For clarity, a Road, including a Walkway, is not classed as Community Land in accordance with Section 193 of the Local Government Act.

4. Costs

a) Current Costs
- The costs to complete the land division and vesting will be the responsibility of the Department for Education.
- Any utilities prior to council ownership will be the responsibility of the Department of Education.

b) Lifecycle Costs
- Maintenance of the tubular steel fencing that has been constructed by the Department of Education separating Hamilton Secondary College from the walkway will remain the responsibility of the Department of Education.
- Maintenance of the Good Neighbour fencing and pedestrian gates will remain the responsibility of the residents.
- The estimated annual maintenance and renewal cost is $5,090.00 for the life of the asset (50 years).

5. Summary

Accepting the request from the Department for Education to vest the land and pedestrian infrastructure will facilitate the safe movement of residents and improve connectivity. This report seeks approval for the vesting of the Walkway, and authorising the Chief Executive Officer or their delegate to execute any necessary documentation for the completion of the vesting. The proposed land division will create a new Walkway, with classification as a Road under the Local Government Act 1999. Upon the lodgement and approval in the Lands Titles Office, the plan is then deposited and the status as a Walkway will automatically come into effect. Council will then take on the responsibility for ongoing management and maintenance.

ATTACHMENTS

1. Attachment 1 - 2023-12 - Letter to Marion City Council - Hamilton Secondary College [**12.9.1** - 1 page]
2. Attachment 2 - Subdivision Plan [**12.9.2** - 4 pages]

Government of South Australia
Department for Education

Department for Education
31 Flinders Street
Adelaide SA 5000
GPO Box 1152
Adelaide SA 5001
DX 541
www.education.sa.gov.au

5 December 2023

Mr Tony Harrison
CEO, Marion City Council
Administration Centre
245 Sturt Road
STURT SA 5047

Email: tony.harrison@marion.sa.gov.au

Dear Mr Harrison,

I am writing to you regarding the new public walkway across the south-eastern corner of Hamilton Secondary College's oval. As you will be aware, following feedback from the community the Government of South Australia committed to improve access in the area and has subsequently constructed a state government funded, public walkway joining David and Bruce Avenues with Sampson Road.

The Department for Education has worked collaboratively with the City of Marion Council to deliver a walkway on school grounds, which maintains the safety of staff and students at the school, whilst ensuring that local residents can move freely across this area. This work has also been done in alignment with specifications and expectations of Council.

While construction was largely complete in late October, the walkway has remained closed to the public to allow for installation of lighting in alignment with Council requirements. The installation process has been protracted due to changing requirements of Council, and as such an interim lighting solution has been identified to enable the completed walkway to be used by the public.

Interim lighting is currently being installed and the **walkway will open to the public on Saturday 9 December 2023**. Ms Nadia Clancy MP, Member for Elder will host a small community event to mark the opening of the walkway and the delivery of this election commitment for the local community.

Interim measures to maintain this portion of land for ongoing community use continue at the expense of the Department for Education. As such I request Council to accept the transfer of the land including the care, control, and management of the walkway as soon as possible.

Yours sincerely

Ben Temperly
Deputy Chief Executive, Strategy and Corporate Services
Department for Education

PURPOSE:	DIVISION	AREA NAME:	MITCHELL PARK	APPROVED:	
MAP REF:	6628/50/P	COUNCIL:	THE CORPORATION OF THE CITY OF MARION		
LAST PLAN:		DEVELOPMENT NO:		DEPOSITED/FILED:	SHEET 1 OF 1
					120316_text_01_v01

AGENT DETAILS: SAWLEY LOCK O'CALLAGHAN
176 PROSPECT ROAD
PROSPECT SA 5082
PH: (08) 83441522
FAX: N/A

AGENT CODE: SLAA

REFERENCE: 2346301 TEB

SURVEYORS CERTIFICATION:

SUBJECT TITLE DETAILS:

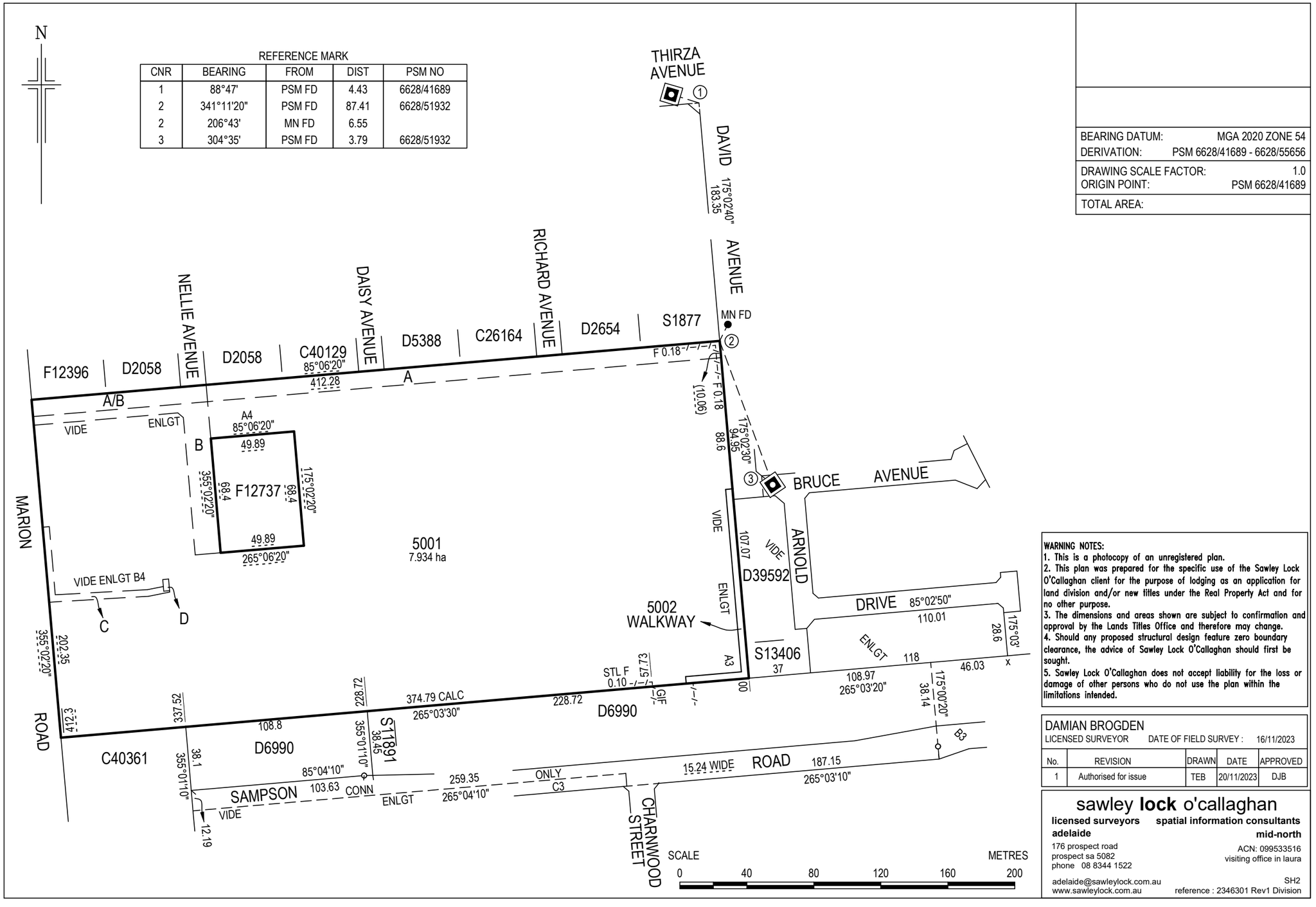
PREFIX	VOLUME	FOLIO	OTHER	PARCEL	NUMBER	PLAN	NUMBER	HUNDRED / IA / DIVISION	TOWN	REFERENCE NUMBER
CT	6095	333		ALLOTMENT(S)	500	D	37173	ADELAIDE		

OTHER TITLES AFFECTED:

EASEMENT DETAILS:

STATUS	LAND BURDENED	FORM	CATEGORY	IDENTIFIER	PURPOSE	IN FAVOUR OF	CREATION
EXISTING	5001	LONG	EASEMENT(S)	A			T 3244451
EXISTING	5001	SHORT	FREE AND UNRESTRICTED RIGHT(S) OF WAY	B			
EXISTING	5001	LONG	EASEMENT(S)	C			TG 11753823
EXISTING	5001	LONG	EASEMENT(S)	D			TG 11753823

ANNOTATIONS: NO OCCUPATION UNLESS OTHERWISE SHOWN



BEARING DATUM:	MGA 2020 ZONE 54
DERIVATION:	PSM 6628/41689 - 6628/55656
DRAWING SCALE FACTOR:	1.0
ORIGIN POINT:	PSM 6628/41689
TOTAL AREA:	

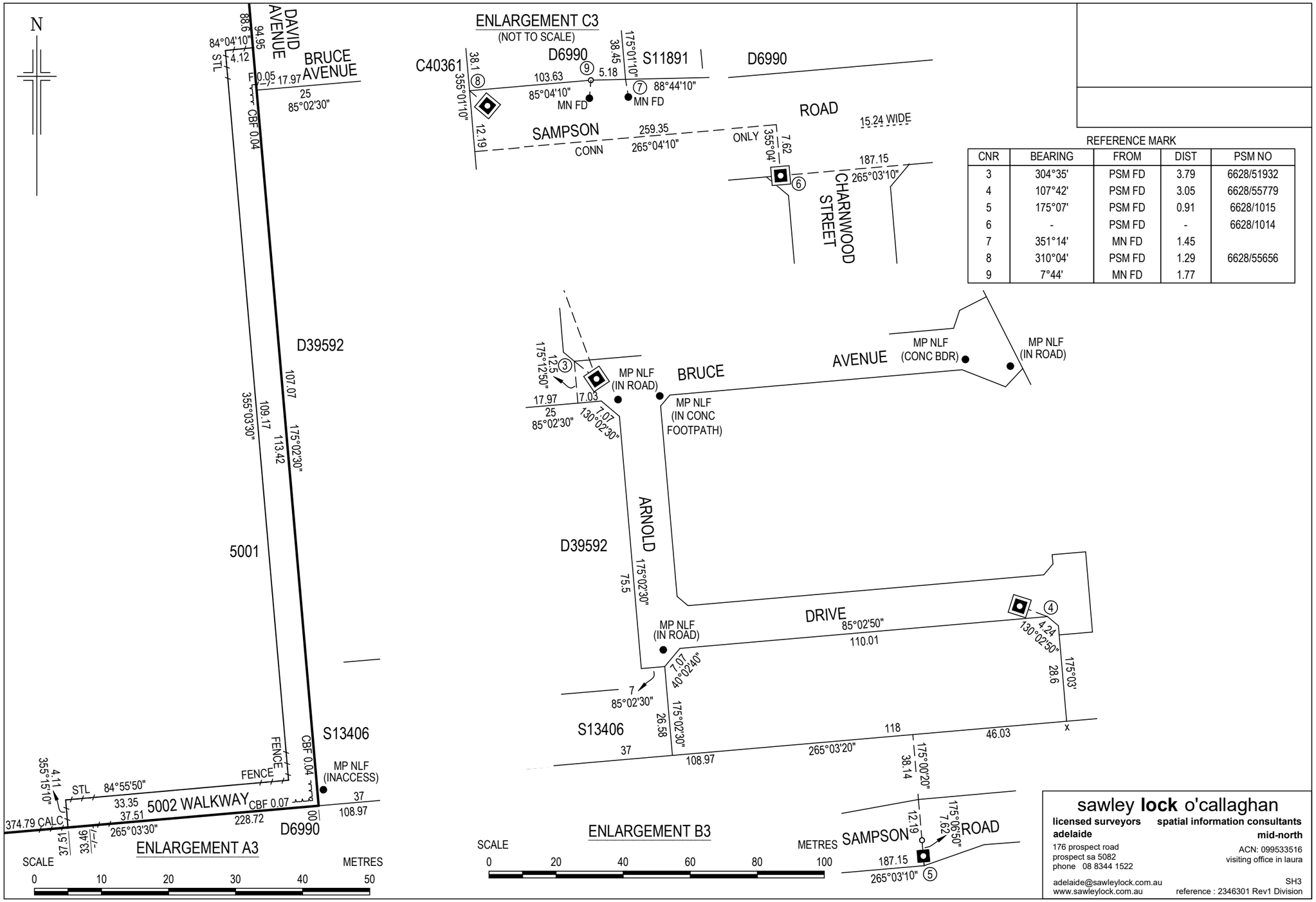
WARNING NOTES:
1. This is a photocopy of an unregistered plan.
2. This plan was prepared for the specific use of the Sawley Lock O'Callaghan client for the purpose of lodging as an application for land division and/or new titles under the Real Property Act and for no other purpose.
3. The dimensions and areas shown are subject to confirmation and approval by the Lands Titles Office and therefore may change.
4. Should any proposed structural design feature zero boundary clearance, the advice of Sawley Lock O'Callaghan should first be sought.
5. Sawley Lock O'Callaghan does not accept liability for the loss or damage of other persons who do not use the plan within the limitations intended.

DAMIAN BROGDEN
LICENSED SURVEYOR DATE OF FIELD SURVEY : 16/11/2023

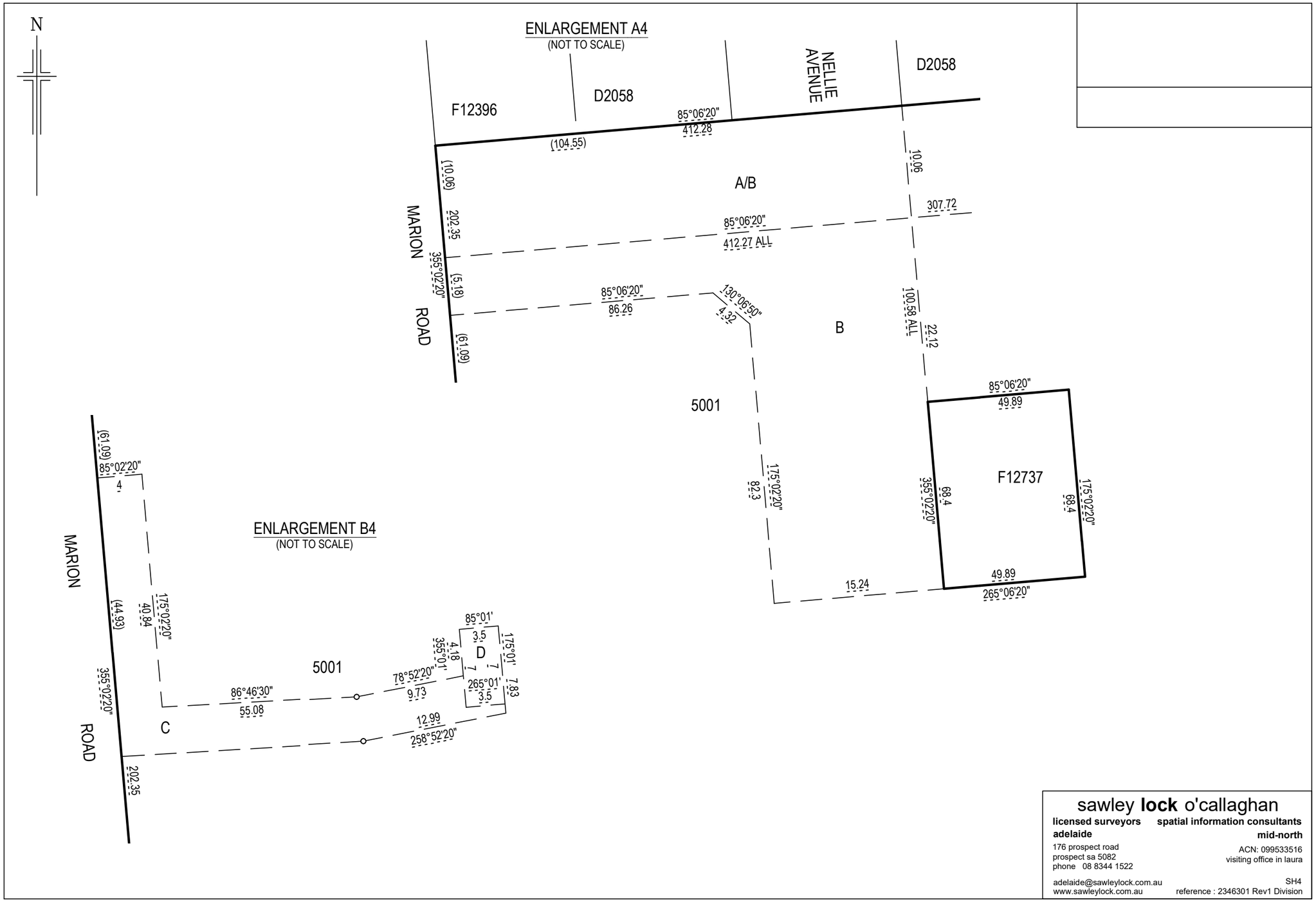
No.	REVISION	DRAWN	DATE	APPROVED
1	Authorised for issue	TEB	20/11/2023	DJB

sawley **lock** o'callaghan
licensed surveyors adelaide
spatial information consultants mid-north
176 prospect road
prospect sa 5082
phone 08 8344 1522
ACN: 099533516
visiting office in laura
adelaide@sawleylock.com.au
www.sawleylock.com.au

SH2
reference : 2346301 Rev1 Division



sawley **lock** o'callaghan
licensed surveyors adelaide **spatial information consultants mid-north**
176 prospect road
prospect sa 5082
phone 08 8344 1522
ACN: 099533516
visiting office in laura
adelaide@sawleylock.com.au
www.sawleylock.com.au
SH3
reference : 2346301 Rev1 Division



sawley **lock** o'callaghan

licensed surveyors adelaide
spatial information consultants mid-north

176 prospect road
prospect sa 5082
phone 08 8344 1522

ACN: 099533516
visiting office in laura

adelaide@sawleylock.com.au
www.sawleylock.com.au

SH4
reference : 2346301 Rev1 Division

12.10 Council Member Allowance and Benefits Policy - Amendments	
Report Reference	GC240227R12.10
Originating Officer	Unit Manager Governance and Council Support – Victoria Moritz
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Acting Chief Executive Officer - Tony Lines

REPORT OBJECTIVE

The purpose of this report is for Council to consider and adopt amendments to the *Council Member's Allowance and Benefits Policy.*

EXECUTIVE SUMMARY

Council Members should not be out-of-pocket as a result of performing and discharging their official functions and duties.

Section 77 of the Local Government Act 1999 (the Act) provides that a member of a council is entitled to receive from the council reimbursement of prescribed expenses incurred in performing or discharging official functions and duties.

The Act also enables Council to develop a policy which details which of those additional expenses, specified within Regulation 6 of the Local Government (Members Allowances and Benefits) 2010, it wishes to reimburse Council Members.

The Council Member Allowance and Benefits Policy was last reviewed and adopted at the General Council Meeting in November 2022 following the Local Government General Elections.

The policy is on a four-year review cycle, however it is necessary at times to consider proposed amendments as they arise. A draft Policy is included in Attachment 1 and includes proposed amendments relating to:

- The Mayors Vehicle
- Insurance for Council Members
- Council Member 'post-nominals' on website / emails.

Council may wish to consider and adopt the policy in two parts, separating the ordinary business and the section relating to Mayoral Support (section 2.9).

RECOMMENDATION

That Council:

1. **Adopts the Council Members' Allowance and Benefits Policy as provided in Attachment 1**

DISCUSSION

The Local Government Act 1999 (the Act) and the *Local Government (Members Allowances and Benefits) Regulations 2010* (the Regulations) provides for the payment of Council Member Allowances, the reimbursement of expenses and the provision of facilities and support incurred or

utilised in performing or discharging official functions and duties. Provided in **Attachment 1** is a draft 'Council Members Allowances and Benefits Policy' for consideration.

The Policy is presented to ensure the Council Members have sufficient support to undertake their duties and functions.

Proposed amendments have been suggested at this time in relation to:

- ***The Mayors Vehicle*** – amendments ensure the policy is compliant with Council's recent decision regarding the organisation transitioning to Electric Vehicles.

- ***Insurance for Council Members*** – some out-of-pocket expenses are prohibited by commonwealth legislation from being covered by insurance policies (i.e. medical gaps). These costs will be covered direct by Council

- ***Council Member 'post-nominals' on the website*** – A possible amendment for Council Members to consider is the option for Council Members to include 'postnominals' in their details on the City of Marion website on the Council Members Page and Council Publications. This has been included following recent a request from Members. Council does not currently have a position on this; hence it is being brought forward for consideration.

Expenses

There are currently no proposed amendments to the section in the policy relating to Expenses, however, the following is provided for information.

The proposed policy details those expenses Council is required to reimburse under Section 77(1)(a) of the Act and Regulation 5. Such expenses include:

- Travel expenses incurred in travelling to and from a prescribed meeting if the journey is an eligible journey and the journey is by the shortest or most practicable route. The Regulation states that travel expenses will only be reimbursed for the component of the journey within the Council area.

- Expenses for the care of a child or a dependent of the Member requiring full-time care actually and necessarily incurred by a Council Member as a consequence of their attendance at a prescribed meeting.

An '*eligible journey*' is defined under the Regulations to mean means "a journey (in either direction) between the principal place of residence, or a place of work, of a member of the council, and the place of a prescribed meeting;

A '*prescribed meeting*' is defined under the Regulations to mean "a meeting of the council or council committee, or an informal gathering, discussion, workshop, briefing, training course or similar activity which is directly or closely related to the performance or discharge of the roles or duties of the member."

Other expenses which can be approved by Council, in accordance with section 77(1)(b) of the Act and Regulation 6 via a policy, and which are included in the proposed policy comprise:

- Travel expenses in relation to a member's attendance at a function or activity on the business of the Council other than travel to prescribed meetings.
- Travel expenses in respect of an eligible journey outside the Council area.
- Phone and other telecommunication device costs attributed to the business of Council.
- Child and dependent care expenses incurred by a member as a consequence of the member's attendance at a function or activity on the business of the Council other than

prescribed meetings.
- Expenses associated with the attendance at conferences, training, seminars etc directly or closely related to the performance or discharge of the roles or duties of the member.

Conflict of Interest (Section 8AAA of the Local Government (General) Regulations 2013)

The requirements set out in Sections 74(6) and 75A(6) of the Local Government Act 1999 do not apply to a matter of ordinary business of a Council of a kind prescribed by regulation for the purposes of this section.

The following matters prescribed by Section 8AAA of the Local Government (General) Regulations 2013 :

b) the preparation, discussion, adoption or revision of a policy relating to allowances and benefits payable to members if the policy relates to allowances and benefits payable equally to each member (rather than allowances and benefits payable to particular members or particular office holders)

This means the sections of the Policy that relate to all Members are considered ordinary business, however, the sections relating to just the Mayoral position are not considered ordinary business.

Council may wish to consider and adopt the policy in two parts as highlighted in the recommendation to separate the sections considered ordinary business and those that are not.

Following adoption, the Council Members' Allowance and Benefits Policy will be available on the City of Marion website.

ATTACHMENTS

1. Council Members Allowances and Benefits Policy_Amendments Feb 24 [**12.10.1** - 8 pages]

Council Members Allowances and Benefits Policy

CITY OF MARION

1. POLICY STATEMENT

Council Members should not be out-of-pocket as a result of performing and discharging their official functions and duties.

The City of Marion will ensure that the reimbursement of expenses is accountable, transparent and in accordance with the *Local Government Act 1999* (the LG Act) and the *Local Government (Members Allowances & Benefits) Regulations 2010* (the Regulations).

This policy summarises the provisions of the Act and the Regulations in respect to Council Member expenses and support, specifies the types of expenses to be reimbursed and the process for Council Members to obtain reimbursement of those expenses. In determining this policy Council took into consideration the overall support provided to Council Members pursuant to Sections 76, 77 and 78 of the Act.

2. POLICY

2.1 Allowances

Council Member allowances are determined by the Remuneration Tribunal on a four yearly basis before the designated day in relation to each set of periodic elections held under the *Local Government (Elections) Act 1999*. Allowances to Council Members will be paid in quarterly instalments, 3 months in advance. Council Member allowances are to be adjusted on the first, second, and third anniversaries of the relevant periodic elections to reflect changes in the CPI.

The relevant determination for the Council term commencing in November 2022 is:
Determination No. 2 of 2022 – Allowances for Members of Local Government Councils.

A member of a council who holds office for part of the period in respect of which an allowance is payable is entitled to the proportion of the allowance that the period for which the member held the office bears to the total period (section 76(11) of the *LG Act).*

A statement of earnings will be provided to Council Members at the conclusion of each financial year.

2.2 Leave of absence – council member contesting election

If a council member stands as a candidate for election as a member of State Parliament, section 55A of the Local Government Act automatically grants a leave of absence from the date on which nominations for the relevant election close until the result of the election is publicly declared. During the leave of absence period the Council Member:

- is not entitled to receive any Council Member allowance or reimbursement of expenses; and
- must not use any facility, service or other form of support provided by the Council; and
- must not carry out any function or duty as a Council Member

A maximum penalty of $15,000 applies for a breach of this section of the Local Government Act.

Council Members Allowances and Benefits Policy

CITY OF MARION

2.3 Mandatory Reimbursements – Travel (Section 77(1)(a))

Council Members are entitled to receive reimbursement for travelling expenses actually and necessarily incurred by the Council Member for travel within the Council area and associated with attendance at a "prescribed meeting" (section 77(1)(a) of the LG Act).

2.3.1 reimbursement for travel expenses is restricted to 'eligible journeys' (as defined in Regulation 3) provided the journey is by the shortest or most practicable route and to that part of the journey within the Council area i.e. any travelling outside the Council area in order to attend

Council or Council committee meetings is not reimbursable under section 77(1)(a) of the LG Act.

2.3.2 reimbursement for travel outside the Council area refer to "Prescribed and Approved Reimbursements" below.

2.3.3 where a Council Member travels by private motor vehicle, the rate of reimbursement is at a rate equal to the appropriate rate per kilometre prescribed for the purpose of calculating deductions for car expenses under section 28.25 of the Income Tax Assessment Act 1997 of the Commonwealth.

2.3.4 travelling by taxi, bus or other means of public transport is reimbursed on the basis of expenses 'actually and necessarily incurred' but is still limited to 'eligible journeys' by the shortest or most practicable route and to the part of the journey that is within the Council area.

2.3.5 the Council may aggregate claims for reimbursement of expenses that relate to journeys that do not exceed 20 kilometres and then pay them on either a quarterly or monthly basis.

2.4 Mandatory Reimbursements – Child/Dependent Care (Section 77(1)(a))

Council Members are entitled to reimbursement for child/dependent care expenses actually or necessarily incurred by the Council Member as a consequence of the Council Member's attendance at a prescribed meeting. Child/dependent care is not reimbursed if the care is provided by a person who ordinarily resides with the Council Member.

To receive reimbursement for such prescribed expenses (travel and child/dependent care) each Council Member is required to complete a Form 1 and submit it to the Council Support Unit. For the purposes of administrative efficiency Council Members are requested to submit these forms on a quarterly basis.

2.5 Prescribed and Approved Reimbursements (Section 77(1)(b))

Additional prescribed expenses incurred by Council Members, will be reimbursed by the Council that do not fall within the category of mandatory reimbursement outlined above.

Section 77(1)(b) of the LG Act provides that the Council (meaning the Council as the governing body) may approve the reimbursement of additional expenses as set out in the Regulations incurred by Council Members, either on a case-by-case basis or under a policy adopted by Council. This Policy sets out the types of approved expenses that may be reimbursed.

These additional types of reimbursed expenses are distinguished from the payment of allowances and from the mandatory reimbursement of travel and child/dependent care expenses associated

with attendance at a prescribed meeting.

Regulation 6 of the Regulations sets out the types of additional expenses that may be reimbursed undersection 77(1)(b) with the approval of the Council. These are:

- an expense incurred in the use of a telephone, facsimile or other telecommunications device, or in the use of a form of electronic communication, on the business of the Council;
- travelling expenses incurred by the Council Member as a consequence of the Member's attendance at a function or activity on the business of the Council (other than for which the member

  is reimbursed under section 77(1)(a) of the LG Act);
- travelling expenses incurred by the Member in undertaking an eligible journey to the extent that those expenses are attributable to travel outside the area of the Council;
- expenses for the care of:

  (i) a child of the Member; or

  (ii) a dependent of the Member requiring full-time care

  incurred by the Member as a consequence of the Member's attendance at a function or activity on the business of the Council (other than for which the member is reimbursed under section 77(1)(a)of the LG Act); and
- expenses incurred by the Member as a consequence of the Member's attendance at a conference, seminar, training course or other similar activity which is directly or closely related to the performance or discharge of the roles and duties of a Council Member (other than for which the member is reimbursed under section 77(1)(a) of the LG Act).

For the purposes of this Policy, and pursuant to section 77(1)(b) of the LG Act, the Council approves the reimbursement of additional expenses of Council Members as described below.

2.6 Travel

Pursuant to section 77(1)(b) of the LG Act the Council approves reimbursement of:

- Travel expenses related to attendance at a "prescribed meeting" being an "eligible journey" (as defined in Regulation 3), as it is attributable to travel outside the Council area, up to a maximum of $50 or 20km per return.

Reimbursement is restricted to the shortest or most practicable route.

Travel by air, approved by the Council, will be economy class for domestic travel and business class for international travel. Travel may be at a higher class where appropriate, for instance if travelling with a party also travelling business or first class.

2.7 Child and Dependent Care

Expenses incurred for the care of a child of the Council Member or a dependent of the Member requiring full time care as a consequence of the Council Member's attendance at a "function or activity on the business of Council" except where that care is provided by a relative who ordinarily resides with the member.

Council Members Allowances and Benefits Policy

CITY OF MARION

2.8 Conferences/Seminars/Training

Expenses incurred by the Member as a consequence of the Council Member's attendance at a conference, seminar, training course or other similar activity that is directly or closely related to the performance or discharge of the roles or duties of the Member. Expenses will only be reimbursed for attendance at conferences, seminars, etc. which have been approved under

Council's 'Professional Development - Elected Members' Policy. The following types of expenses will be reimbursed:

- Airfares / train fare / bus fare
- registration fees
- accommodation
- meals*
- taxi fares
- car parking
- incidentals*

* Meals and incidentals will be reimbursed up to the amounts recommended by the Australian Taxation Office in accordance with Subdivision 900-B of the Income Tax Assessment Act 1997 (with the exception of meals included as part of a conference or seminar etc. registration as these will be reimbursed in full).

2.9 Facilities and Support

In addition to allowances and the reimbursement of expenses, the LG Act provides that the Council can provide facilities and forms of support for use by its Council Members to assist them to perform or discharge their official functions and duties (section 78).

The Council must consider and specifically approve the particular facility and support as necessary or expedient to the performance or discharge of all Council Members' official functions or duties. In approving the provision of facilities and support section 78 requires that any such services and facilities must be made available to all Council Members on a uniform basis, other than those facilities or support specifically provided to the Principal Member set out below (if any).

Pursuant to section 78 of the LG Act, Council has considered and is satisfied that the following facilities and support are necessary or expedient for all Council Members to assist them in performing or discharging their official functions and duties:

2.9.1 Each Council Member will be entitled to a Smart phone connected to the Corporate Mobile Phone Plan. Council Members may choose to bring their own device. Re-imbursement for Council Members own devices will be to a maximum equivalent of the Corporate Mobile Phone Plan.

2.9.2 Each Council Member will be entitled to a tablet device and corporate data plan for the purposes of Council business including but not limited to accessing corporate email, calendar and downloading minutes and agendas. Council Members may choose to bring their own device. Re-imbursement for Council Members own devices will be to a maximum equivalent of the Corporate Data Plan.

Council Members Allowances and Benefits Policy

2.9.3 A laptop and corporate data plan for the purposes of Council business including but not limited to accessing corporate email, calendar and downloading minutes and agendas.

2.9.4 During declared emergency periods where Council conducts Council Meetings, Committee Meeting and other forums/meetings via electronic means, the Council will reimburse the Council Member 50% or up to $50 per month for the cost of their home internet (whichever is the lesser amount).

2.9.5 Ongoing support and training

2.9.6 Corporate approved applications Microsoft Office

2.9.7 Reimbursement of up to $200 per annum for on-line subscriptions/applications

2.9.8 A Council land line will be provided to each Council Member and diverted to their mobile number of choice or telephone land line for Council business at a Council Members' place of residence. This provides ratepayers with a landline to contact Council Members on.

2.9.9 All conference rooms in the Council offices can be booked by Council Members, if available,

2.9.10 for meetings with residents and key stakeholders. This does not include Council Members booking rooms on behalf of third parties.

2.9.11 Up to 50 Christmas cards, as approved by the Mayor, and envelopes of standard size each year and postage.

2.9.12 Individual electronic Council Members' letterhead will be supplied. The electronic letter head will not incorporate the City of Marion logo.

2.9.13 Business cards

2.9.14 Envelopes and postage facilities for Council business only.

2.9.15 A meal and drinks will be provided where appropriate while attending Council meetings, Council Committee meetings, briefings and workshops.

2.9.16 Council Members will be offered the influenza vaccination through an annual onsite influenza vaccination clinic. Council Members who are unable to attend the onsite influenza vaccination clinic are able to obtain an influenza vaccination through an external provider and are eligible for a reimbursement, through provision of a tax receipt, up to the cost of an individual vaccination at the onsite influenza vaccination clinic, currently $18.00.

2.9.17 Council Members will be offered an annual online Adelaide Now Subscription through a corporate account for up to $200 per Council Member, per year.

~~2.9.17~~2.9.18 Council Members are covered by personal accident insurance maintained by the City of Marion while performing or discharging their official functions or duties. At the discretion of the Chief Executive Officer, all reasonable out of pocket expenses incurred by the Council Member will be covered by the Council.

~~2.9.18~~2.9.19 Council Members may use certified 'post-nominals' in their Council Member details on the City of Marion website and Council publications.

The provision of these facilities and support are made available to all Council Members (including the Principal Member) under the LG Act on the following basis:

- they are necessary or expedient for the Council member to perform or discharge his/her official functions or duties;

- the facilities remain the Council's property regardless of whether they are used off site or not; and
- they are not to be used for a private purpose or any other purpose unrelated to official Council functions and duties, unless such usage has been specifically pre-approved by the Council and the Council Member has agreed to reimburse the Council for any additional cost or expenses associated with that usage.

2.10 Mayoral Support

In addition to the above, Council has resolved to make available to the Principal Member (and to any acting Principal Member appointed during the Principal Member's absence) the following additional facilities and support to assist them in performing and discharging their official functions and duties:

- Office space
- Additional quantity of Corporate Christmas cards to send on behalf of the City of Marion
- Administrative support in accordance with Council's budget
- Mayoral letterhead
- ~~a motor vehicle with an overall rating of 4 stars or greater according to the Australian Government Green Vehicle Guide up to the value of the top of the range Mitsubishi Outlander vehicle for the Mayor's Council business use. Personal use of the vehicle by the Mayor and Mayor's immediate family is permitted if the Mayor reimburses the Council. If there is no evidence to the contrary, payment of 50% of running costs incurred by Council (e.g. petrol, tyres, servicing) shall be deemed adequate reimbursement for the purpose of this clause.~~
- An electric motor vehicle with an overall rating of 4 stars or greater according to the Australia Government Green Vehicle Guider up to the value of the top of the range Mitsubishi Outlander vehicle for the Mayor's council business use. Personal use of the vehicle by the Mayor and Mayor's immediate family is permitted if the Mayor reimburses the Council for 50% of the servicing and tyre costs.
- The Mayor will be required to charge the vehicle privately or at a charging station provided at the City of Marion Administration or City Services Buildings. There will no reimbursement of private electricity costs to charge the vehicle

3. EXCLUSIONS

The use of Council facilities, support and/or services by Council Members for campaign or election purposes is not permitted under any circumstances on the basis it is not necessary or expedient to the performance or discharge of a Council Member's official functions or duties under the LG Act. The use of such facilities for electoral purposes during the election period would be a breach of section 78(3) of the LG Act.

4. REIMBURSEMENT AND RECORDS MANAGEMENT

4.1 Claims for Reimbursement

Council Members are required to provide details of kilometres travelled and/or evidence of expenses incurred to support all reimbursements claimed. All claims for reimbursement must be submitted to the Chief Executive Officer (or other nominated and delegated officer) on the form/s provided for this purpose on a quarterly basis for the purposes of maintaining the Register of Allowances and Benefits.

Council Members Allowances and Benefits Policy

Reimbursement of expenses will only be paid to a Council Member upon presentation of the form/s and adequate evidence supporting the claims made.

4.2 Reimbursement to Council

Any additional cost or expenses associated with a private purpose or any other purpose unrelated to official Council functions and duties must be reimbursed to Council by 30 June in the year that the cost or expense was incurred.

4.3 Other Reimbursements

Any additional reimbursements and facilities and support not detailed in this Policy will require the specific approval of Council prior to any reimbursements being paid, benefits being received and facilities and/or support being provided.

4.4 Register of Allowances and Benefits

Pursuant to section 79(1) and (2) of the LG Act, the Chief Executive Officer must maintain a Register in which he or she shall ensure that a record is kept of—

(a) the annual allowance payable to a Council Member (in the case of section 79 (1)(a)); and

(b) any expenses reimbursed under section 77(1)(b) of the LG Act (in the case of section79(1)(b)); and

(c) other benefits paid or provided for the benefit of the Member by the Council (in the case of section 79(1)(c)); or

(d) to make a record of the provision of a reimbursement or benefit not previously recorded in the Register (in the case of section 79(2)(b)), on a quarterly basis (see regulation 7 of the Regulations).

The Chief Executive Officer is required to record in the Register any changes in the allowance or a benefit payable to, or provided for the benefit of, Council Members. Accordingly, the Chief Executive Officer will update the Register each quarter and therefore each Council Member is required to provide his or her claim form for reimbursement to the Council Support Unit by the last business day of each quarter.

The Register of Allowances and Benefits is available for inspection on the City of Marion website and will be updated quarterly.

5. SUMMARY

In addition, although not required by the LG Act, the Council has determined that the provision of the above facilities and support are made available to Council Members on the following terms:

- each Council Member is solely responsible for those facilities released into their care and/or control for the duration of their term in office;
- all facilities must be returned to the Council at the end of each term in office, upon the office of a Member of a Council becoming vacant, or earlier at the request of the Chief Executive Officer;
- if the facilities provided to the Council Member are damaged or lost the Council Member must lodge a written report with the Council officer responsible for this Policy (whose name is

detailed at the end of this Policy).

6. DEFINITIONS

Term	*Definition*
The Act	The Local Government Act 1999
Regulation	Refers to the stated regulation of the Local Government (Members Allowances &Benefits) Regulations 2010.
Eligible Journey	means "a journey (in either direction) between the principal place of residence, or a place of work, of a member of a council, and the place of a prescribed meeting" (Regulation 3)
Prescribed Meeting	means "a meeting of the council or council committee, or an information or briefing session, which is directly or closely related to the performance or discharge of the roles or duties of the member." (Regulation 3)

7. REFERENCES

Local Government Act 1999 (Sections 4, 55A, 76, 77, 78, 79, 80)

Local Government (Members Allowances & Benefits) Regulations 2010

Income Tax Assessment Act 1997 (Section 28.25)

Council Member Professional Development Policy

8. REVIEW AND EVALUATION

This Policy will lapse at the next general election at which time the newly elected Council will be required to adopt a new policy dealing with Council Member's allowances, reimbursements and benefits for their term in office (section 77(2) LG Act).

12.11 Footpaths Resolution Amendment	
Report Reference	GC240227R12.11
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Mitchell
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

To request that Council Members endorse an amendment to the previous resolution of the motion *"GC231212M14.1 Footpaths"* to allow the report to be prepared for the Infrastructure and Environment Committee instead of the Forum in March 2024.

RECOMMENDATION

That Council:

1. **Allow for the Footpaths report to be prepared for the Infrastructure and Environment Committee meeting instead of the previously endorsed March Forum.**

DISCUSSION

At the General Council Meeting 12 December 2023 Council endorsed the following resolutions,

Moved Councillor Crossland **Seconded Councillor Luscombe**

1. Reduces the new footpath budget to $100,000 per year commencing 2024/2025 budget.

2. Prepares a report on the current footpath (and kerb ramp) renewal program with options for an alternative program which considers the necessity of either one or two footpaths noting that if a single footpath is required there are options for additional trees/verges/parking or stormwater solutions.

3. Notes that the report will be brought to a Council Forum in March 2024.

Carried Unanimously

Due to scheduling constraints of the March Forum, the Footpaths report is unable to be prepared for that meeting as endorsed. Staff recommend to Council Members to support the revised resolution to allow the report to be prepared for an Infrastructure and Environment Committee meeting. The Footpaths report will follow the Walking and Cycling Guidelines report which will also be prepared now for the Infrastructure and Environment Committee meeting in place of the Forum.

ATTACHMENTS

Nil

13 Corporate Reports for Information/Noting

13.1 Community Engagement Report - Strategic Management Plan Review - Toward 2040...Together	
Report Reference	GC240227R13.1
Originating Officer	Strategic Planner – Karina Fraser
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT HISTORY

Report Reference	Report Title
FORUM230926	Council's Strategic Plan 2019-2029 review
FORUM240120	Strategic Management Framework review

REPORT OBJECTIVE

To present the outcomes of Council's 'Toward 2040... Together' community engagement campaign, undertaken by council from Oct - Dec 2023, for the development of the Strategic Plan 2024-2034 and Community Vision to 2040, and publish the outcomes on the council's community engagement platform, Making Marion and the council website.

DISCUSSION

Background

Council is required to update its Strategic Plan by November 2024 as required by the *Local Government Act 1999* which mandates councils to update their Strategic Plan within two years of a local government election.

Since 2012, Council has retained the same 'Community Vision toward 2040' and six strategic themes; Liveable, Valuing Nature, Engaged, Prosperous, Innovative, and Connected.

In 2023, Council endorsed a 'consult' level of engagement to gather feedback from stakeholders to be considered before a draft Strategic Plan is developed.

A '*Toward 2040…Together'* community engagement campaign was developed and was held over 8 weeks from 16 October to 4 December 2023.

Attachment 1 outlines the community feedback in the 'Toward 2040…Together community engagement report'. In addition to the full report, a condensed version will be made available on Making Marion and the council website.

'Toward 2040… Together' Community Engagement Campaign

The '*Toward 2040…Together'* campaign was held over 8 weeks from 16 October to 4 December 2023 and sought to reach a broad representation of the community including residents, businesses, visitors to the council area, Kaurna, community groups, sports clubs, state government, and young people to hear their aspirations for the council area over the next 10 years, including a Vision toward 2040.

A range of community engagement methods were used. Overall,
772 people provided feedback across all engagement activities included:

- In-person focus groups (Marion 100, Community Leadership Forum)

- online promotion on council's website, engagement portal Making Marion, social media and council databases.
- community drop-in events & pop-up tables at council facilities.
- attendance at Marion Shopping Centre and the 'Marion Celebrates' community festival.
- promotion in council's City Limits Magazine and The Advertiser.
- a targeted business community event.
- Visitations to kindergartens.
- targeted letters to key state government departments and other local service providers.

The campaign posed a series of questions regarding council's current Vision statement, its strategic themes, and purpose statement to see if there is an appetite for change. The focus group sessions also sought to ascertain the community's understanding of the definitions of the six current strategic themes.

The overall feedback showed community support for change, with new words suggested by the community. The engagement also suggested a more simplified approach should be considered with a reduction in the number of themes, including words that are friendly for all. To support priorities to be developed in the new draft Plan, the community was also asked to tell the council their concerns and aspirations for the future of the council area.

Council considered the community feedback at its annual planning day session held on 20 January 2024. At the Planning Day Council Members received a presentation summarising the community feedback along with a copy of the draft report. Community feedback was discussed by Council Members and from this Council Members suggested priorities for the Draft Strategic Plan. A focussed discussion occurred around the new Draft Vision where aspirations from the community feedback were discussed in detail.

Council Members will meet again in April 2024 to refine priorities for the new draft Plan and continue to discuss community feedback.

Once the Draft Strategic Plan is ready, council will initiate another round of community engagement to validate community support for the Plan. The final Plan is scheduled to be endorsed in August 2024.

RECOMMENDATION

That Council:

1. **Notes the 'Toward 2040…Together' Community Engagement Report.**
2. **Notes the feedback will be considered and discussed further at the April 2024 Council Member Forum.**
3. **Endorses the report in Attachment 1, along with a condensed version, to be shared on council's Making Marion community engagement platform and the council website.**

ATTACHMENTS

Attachment One – City of Marion Strategic Plan Review - Toward 2040...Together Community – Community Engagement Report.

Toward 2040...
Together

City of Marion Strategic Plan Review
Community Engagement Report
February 2024

A great place to *live*

CITY OF MARION







Kaurna Acknowledgement

Ngadiu tampendi Kaurna meyunna yaitya mattanya yaintya yerta

This Kaurna acknowledgement was prepared in consultation with traditional custodians.

Acknowledgement of Country

The City of Marion acknowledges we are situated on the traditional lands of the Kaurna people and recognises the Kaurna people as the traditional custodians of the land.



Image credits: Southern Cultural Immersion



Contents

Executive summary 5

Engagement methodology 6

What the community told us 10

Opportunities for the City of Marion's future 18

Appendix 20



Executive summary

In 2023, Council supported a Toward 2040...*Together* community engagement campaign to understand community aspirations that will support the development of a Draft Strategic Plan 2024-2034.

The Toward 2040...*Together* community engagement was held across 8 weeks from 16 October to 4 December 2023. The engagement sought to reach a wide range of stakeholders including; residents, businesses, visitors to the council area, Kaurna community, sports clubs, community groups, state government, and young people, to hear their aspirations for the council area over the next 10 years, including a Community Vision toward 2040.

The community was asked a series of questions surrounding council's current Vision statement, its strategic themes, and purpose statement to see if there is an appetite for change. The community were also asked to tell council their concerns for the future of the council area.

Overall, 772 responses were received through a range of communication mediums including; in person focus groups, online, through the council's Making Marion engagement tool, community drop-in events, social media, pop-up stalls at council facilities, attendance at Marion Shopping Centre and the Marion Celebrates community festival, promotion on council's website and City Limits magazine. A core outcome of the engagement was to ensure that it reached a broad representation of the community.

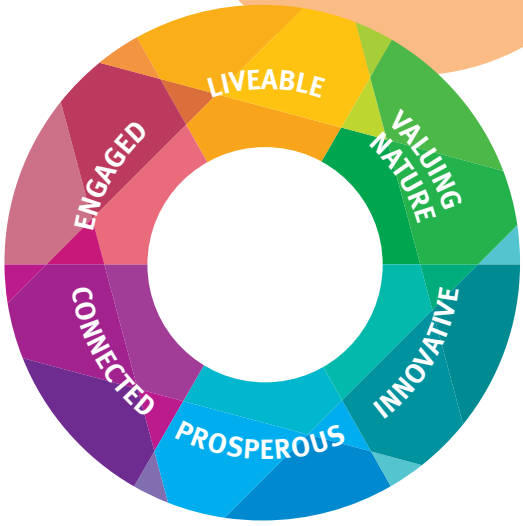
In summary, the community have told council that they would like a green, sustainable, safe and liveable city that is accessible, inclusive, friendly, walkable, and socially connected. What's important is that council focus on core services, increasing tree canopy, environmental protection, more walking and cycling paths, addressing traffic congestion and street parking, adopting innovative recycling initiatives and improving community wellbeing.

In short; **a place for all, where people and nature thrive.**

772

people provided feedback

across all engagement activities



City of Marion's current strategic themes

Engagement methodology

Engagement objectives

To provide the community the opportunity to get involved and contribute to council's strategy over the next 10 year period, Toward 2040...*Together.*

To target all segments of the population and ask them their aspirations for the future.

To provide council with a report that summarises community feedback and includes key themes that have come through as part of the engagement.

To ensure that the Council considers community views and before developing the Draft Strategic Plan (to go back out to community consultation once the draft is complete).

To ensure the community has genuine opportunities to have their say and engage through a 'consult' level of engagement (see image below right).

What we asked

Appetite for change to council's current Community Vision toward 2040 and what it should be.

What council should prioritise for the next 10 years.

What the City of Marion should aspire to become.

Concerns/challenges for the next 10 years.

How council can make the community feel safer (this theme came through in previous community feedback and it was explored further in the survey).

Environmental priorities that the community believe council should focus on over the next 10 years.

Feedback on council's current purpose 'To improve its resident's quality of life; continuously, smartly and efficiently' and whether it should change.

What the current strategic themes mean to our community; Liveable, Valuing Nature, Engaged, Innovative and Connected.

Key message of the campaign

Toward 2040...*Together* - tell us your aspirations for our city.

We're imagining what the future should look like - tell us your aspirations for our city.

Stakeholders engaged

The following stakeholders were invited to participate in the online Making Marion engagement, submit a letter to council or attend a drop-in event.



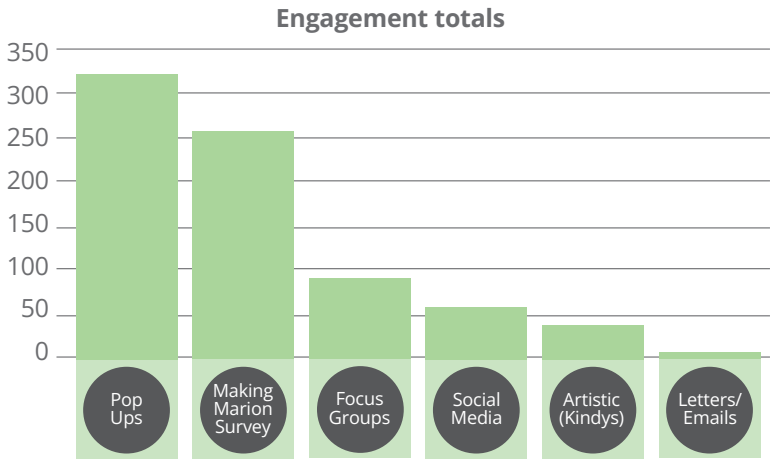
Increasing impact on the decision

Public participation goal	Inform	Consult	Involve	Collaborate	Empower
	To provide the public with balanced and objective information to assist them in understanding the probem, alternatives, opportunities and/or solutions.	To obtain public feedback on analysis and/or decisions.	To work directly with the public throughout the process to ensure that public concerns and aspirations are consistently understood and considered.	To partner with the public in each aspect of the decision, including the development of alternatives and the identification of the preferred solution.	To place the final decision making in the hands of the public.
Promise to the public	We will keep you informed.	We will keep you informed, listen and acknowledge concerns and aspirations, and provide feedvack on how public input influenced the decision.	We will work with you to ensure that your concerns and aspirations are directly reflected in the alternatives developed and provide feedback on how public input influenced the decision.	We will look to you for advice and innovation in formulating solutions and incorporate your advice and recommendations into the decisions to the maximum extent possible.	We will implement what you decide.

Engagement activity

Communication method	How we engaged	Engagement statistics
Marion 100 event	• Tell us what you think of council's current purpose • Tell us what you think of council's current strategic themes and ranking the importance of the themes • Promotion of the survey	**22** people attended
Business community event	• What should council prioritise for the next 10 years • What are some of the key challenges facing the community? • Tell us your thoughts on our current vision • Tell us your thoughts on our current Purpose • What should Council prioritise over the next 10 years to support a council that is prosperous for business?	**28** attended and participated.
Focus groups (Marion Community Forum, Community Leadership Forum, Youth Collective Committee)	• Promotion of the engagement and survey • Tell us what you think of council's current purpose • Tell us what you think of council's current strategic themes	**42** attendees (total of **64** including Marion 100 listed above)
Making Marion online portal	• Makingmarion.com.au/toward2040 • Share your feedback • Complete the survey • Send us written correspondence • Attend a drop in event	**257** respondents*
City of Marion databases	• Business e-newsletter • Making Marion subscribers	**9780** subscribers **4960** subscribers
Council's digital screens	• Toward 2040...*Together* • Tell us your aspirations for our city	**N/A**
Social media	• Targeted campaign focussed on users who reside within the council area	**20** posts **10.1k** impressions **110** engagements **61** people commented.
Letters	• 29 letters sent to stakeholders including MP's, State Government, First Nations Committees and other community groups. • Emails were sent to all City of Marion schools and kindergartens. • 36 kindergarten students engaged through artwork and 2 Kindergarten Directors gave feedback.	**4** letters and **2** emails received.
Community drop-in events (Pop-ups in the community)	• Pop up tables remained at locations for the 8 week period with call-to-action questions, • Tell us what you think council should prioritise in the future • Tell us your thoughts on our current vision • What should the Marion Council aspire area to be by 2040. • Hard copies of the survey were also available for people to submit in letterboxes at the pop-up tables	**145** respondents engaged at Park Holme **68** respondents engaged at Cove Civic Centre **66** engaged at Marion Cultural Centre **23** engaged at Marion Community Services Expo **38** engaged (including **25** surveys) at Marion Celebrates **6** engaged at Mitchell Park Sports and Community Centre
The Advertiser	• Paid advert in The Advertiser (to comply with legislative requirements under the Local Government Act that councils must promote its Strategic Plan community engagement) on Saturday 14 October 2023	**282,000** readership
City Limits Magazine	• Promotion of the engagement in the October edition	Delivered to a total of **44,000** households and businesses

*Overall we received 257 survey responses via Making Marion. The survey responses in the graph outputs total 258, which is due to staff carrying out a test survey to ensure the functionality of the survey. For data integrity, the Making Marion platform does not permit the removal of any entries.



A broad range of engagement approaches were used



A message from the Mayor

Council is about to review its 'strategic documents'. State law compels this, but it is a good idea anyway to regularly review these things – and we genuinely want to ask you what you think about them.

You may well wonder whether visionary words make much of a difference. They are a bit like the comfortable chair from which you watch TV. You don't really think about it, unless something is wrong with it.

After massive community consultation, years ago, council decided that the area we live in should be 'Liveable, Valuing Nature, Engaged, Connected, Innovative, Prosperous'. There is not really anything there to argue against. There is some confusion, however. Does 'Engaged' mean that the residents are engaged with the council, or each other? Does 'Connected' mean that we have good roads and paths, or that people are communicating with each other on their computers?

In theory, these aspirations should be the basis for all the directions and tasks throughout the council organisation. You tell us what you value, the Mayor and Councillors finalise the strategy, then we take on the role of 'quality assurance' as our staff make these aspirations a reality. That's the theory.

Kris Hanna

Kris Hanna
PO Box 21, Park Holme SA 5043
8375 6600
council@marion.sa.gov.au

Woodlands Ward
Jayne Hoffmann

It's been 12 months since the Council was elected and we've hit the ground running to get across issues and understand *the* subject matter of many varied and diverse topics; from Marion Water to parking and traffic management, to grants and leasing arrangements.

In the Woodlands Ward, a large urban mural along Raglan Avenue has been completed, as well as bespoke stobie pole art pieces in high-traffic areas. Further to this, the installation of the Edwardstown Oval outside toilet is now complete, which will provide welcomed amenities for families and visitors.

The Edwardstown Community Battery has been approved which is a great innovative example of a joint federal/local government venture, which will improve the lives of the most vulnerable in our society.

This year, I participated in both sessions of the Marion 100, which gave me the opportunity to discuss what's important to residents and their expectations of local government.

With 2024 just around the corner, this information will assist in preparing our strategic plan to set the goals and projects for the next 2 to 5 years.

If you have any ideas that you'd like to discuss, please reach out. I wish you well during the holiday season.

Jayne.

jayne.hoffmann@marion.sa.gov.au
0498 837 960

South Plympton, Glandore, Ascot Park, Edwardstown, Mitchell Park (part),Clovelly Park (part)

City Limits magazine



Social media posts

What the community told us

One word

We asked the community what is the one word that comes to mind when you visualise a great Marion council in 2040.



Aspirations for our city

We asked our community what the Marion council area should aspire to be.



When different groups of people were given a free text option, some similar themes emerged.



Survey results are based on rankings from the Making Marion survey with predetermined themes based on previous community feedback. See full results on page 40.

Results are based on free text options collated from pop-ups at libraries and community centres, the Marion 100 focus group and the Marion Celebrates event. See full results on page 24.

Service priorities

We asked our community what their top 3 service priorities were for the next 10 years.

The top 3 priorities were:

1. **Council services (core services)** - a focus on continuing to deliver services well (footpaths, roads, waste, maintenance, trees community programs,libraries etc.)
2. **Environmental sustainability and nature** - focus on, wise waste management, more cooling and greening the streets with trees and vegetation, nature-based recreation,climate resilience, reducing carbon emissions.
3. **Transportation and mobility** - more walking and cycling paths, addressing traffic congestion and street parking. Focus group participants stated this to be the highest contributing factor towards liveability.

Survey results are based on ranking from the online Making Marion survey with predetermined themes based on previous community feedback. See full results on page 43.

Concerns about the future

We asked our community what their concerns were about the future in our council area over the next 10 years.

The top 3 concerns were:

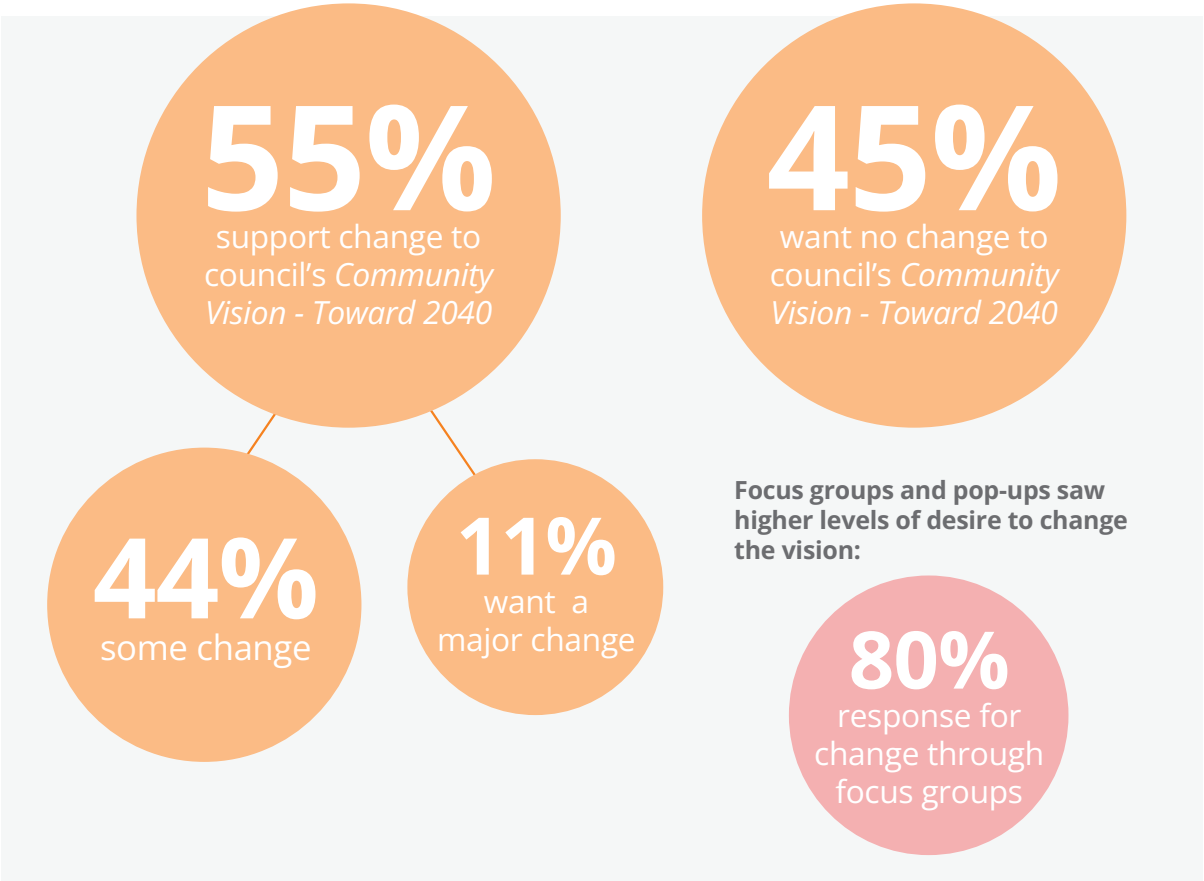
1. **Traffic and parking congestion** in areas of urban infill resulting in safety and liveability concerns e.g. lack of access for emergency vehicles along congested streets.
2. **Trees being removed,** climate impacts, and loss of biodiversity due to urban infill.
3. **Community well-being** affected by high cost of living, social isolation, health and safety concerns, climate change and built/nature balance.

The Toward 2040...*Together* community engagement campaign was undertaken in a challenging year with significantly high and rising interest rates set by the Reserve Bank of Australia, high rental costs, and general increases in the cost of living including fuel, food costs and utilities. Concerns relating to business challenges included high costs e.g. insurance and rent, and difficulties in gaining and retaining a skilled workforce, see pages 25-26.

Results are based on the Making Marion survey and focus groups. See full results on pages 44-45.

Community Vision

We asked the community about the vision for Marion Council area 10 years from now:



Responses for this question were collated from the Making Marion survey, Focus Groups and Pop-up engagements at Libraries and Neighbourhood Centres and the Marion Celebrates Festival. See pg. 27-31. Pg. 64-66 note detailed responses to what each current theme means to the community, from the Making Marion survey.

Feedback on council's current strategic themes

- **Connected** and **Engaged** too similar.
- **Connected** understood by the majority as socially connected.
- **Engaged** seen both as council engaging with residents and residents being active community members.
- **Valuing Nature** community keen to expand this - protecting, preserving, restoring, improving.
- **Liveable** broad interpretation.
- **Prosperous** and **Innovative** resonated the least.

Ideas on what the new *Community Vision* could be

- Consider additional words – sustainable, inclusive, green, safe.
- People focused - for everyone, and for the good of everyone.
- Use specific words that are friendly for all.
- Reduce the number of themes.

Feedback and suggested wording for the new *Community Vision* included:

"Inspiring, sustainable innovative safe environment with a driving force towards renewable energy for our children's, children's future."

"Fewer words-keeping language simple and accessible."

"Destination of choice to live, invest and recreate."

"A community that is inclusive, affordable, engaged and innovative."

"I would like to see the word safe used as I think the community should be about people and then about the other things."

"Creating a better future together."

"A shorter and more concise vision: all aspect in the current one are valid and important but by having a long vision each aspect has a little less emphasis."

"A community that is green, accessible, valuing nature, innovative and socially connected."

"A sustainably greener city."

"A community that is listened to, responsive and safe."

"Including and supporting all people."



Safety

We asked what council would need to do to make the community feel safer.

In previous community engagements council consistently heard a desire for a 'safe community', emerging through various feedback sessions.

Results are based on rankings, responses to the Making Marion survey and letters received. See full results on pages 46-48.

1. Crime preventative design of public infrastructure e.g. lighting and landscaping.
2. Accessible design and maintenance of infrastructure e.g.footpaths accessible to all, traffic and parking management around urban infill to ensure safevisibility and accessibility for emergency vehicles, speed limits, etc.
3. Inviting and activating spaces – markets, festivals, community events at night.
4. Having CCTV installed – eg in reserves and around public buildings.
5. Removing graffiti quickly.
6. Supporting community connection – increasing trust, belonging, and support networks, and connecting the community to social support services.
7. Walking and cycling friendly initiatives – reduced road speeds, infrastructure for safer shared road experience for cyclists, and reduced car use.
8. Advocate for increased police presence to deter crime.
9. Improved dog management e.g. uncontrolled dogs, dog-free walking areas.



Environment

We asked the community what environmental initiatives council should prioritise over the next 10 years.

In previous community engagements council heard that addressing climate concerns and the environment was of high importance.

The top 6 environmental priorities were:

1. Greening initiatives (tree planting and horticulture).
2. Better use of stormwater to reduce the reliance on mains water.
3. Wise waste management.
4. Community education (energy and water consumption, sustainable living, etc.).
5. Climate resilient initiatives.
6. Advocate for policy change at state and federal government levels.

When asked what other priorities council should focus on, the following themes emerged:

Increased tree canopy coverage, environmental protection, and innovative recycling initiatives.

Responses for this question were collated from the Making Marion survey. Full results can be found on pg. 42-43.



Sustainable

We asked the community what the word 'sustainable' means to them.

The word 'sustainable' has consistently been raised through community consultations.

The majority of respondents related the word 'sustainable' to the environment. More specifically:

1. Recycling, reusing and fixing things.
2. Trees, green spaces, protection and regeneration.
3. Renewable energy.
4. Community gardens, produce networks and locally grown food.
5. Good use and reuse of water.

Financial sustainability was noted as **good financial management, living within our means, incentives, and education and employment.**

Social sustainability was noted as a **safe community that works together to support each other for the good of all.**

Sustainable infrastructure was noted as **well maintained, charging stations and battery storage, walking and cycling paths, good nature/built balance, green and efficient housing, and accessible, affordable facilities and services.**

Survey results were collated from the Making Marion survey. See full results on pages 51-52.



Purpose

We asked the community to review our *Purpose* which is 'to improve our residents' quality of life; continuously, smartly and efficiently' and:

Focus groups saw a higher percentage of respondents who supported a change to our *Purpose:*

Feedback on council's current *Purpose*:

- Community felt that the current *Purpose* did not resonate with them and highlighted the importance of engaging, listening, consulting, supporting and collaborating with our community.
- Expand 'residents' to 'community'.
- Remove 'smartly' and 'efficiently'.
- Include warmer phrasing.

Worth noting is that many councils do not include a *Purpose* in their Strategic Plan.

Results were collated from the Making Marion survey and Focus Groups. See full results on pages 32-35.



Opportunities for the City of Marion's future

The following opportunities take into consideration the strategic challenges facing council in the coming years and incorporates opportunites identified through community engagement with key stakeholders.

Advocate with State Government and proactively plan with community to ensure the best outcomes can be achieved for South Road, as a result of the T2D project.

Work with the State Government to ensure the Tonsley Innovation district continues to be marketed as a high-value manufacturing hub to ensure local jobs can be retained.

Advocate partnership opportunities with State Government to promote accelerated greening efforts across the council area to reduce urban heat and improve livability.

Set measurable targets for increased tree canopy and increased greening initiatives.

Implement coastal management protection and restoration actions to mitigate storm surge and rising sea levels.

Increase open space in areas of high urban infill to improve liveability.

Proactive partnering toward innovative recycling operations.

Reduce reliance on mains water with innovative water sensitive urban design initiatives.

Embed Kaurna cultural practices and land management methods across environmental projects.

Advocate for electric vehicle infrastructure.

Mitigate climate impacts by embedding new water and bio-sensitive urban design into all urban planning (streetscapes).

Develop sustainable engagement approaches and outcomes with First Nations community.

Leverage emerging technology for best-practice council operations.



Develop spatial plans that link economy, nature and communities.

Support the growth of future population, considering state regional priorities and community aspirations – eg linking community precinct through walking and cycling paths, identification of future land use, future housing and employment options to improve livability.

Implement actions to decrease parking congestion, proactively planning in areas of higher housing density.

Undertake a feasibility study to assess lighting across council's walking and cycling paths to increase usage and enhance feelings of safety.

Consider further activation opportunities for Majors Road O'Halloran Hill as a vibrant sports and recreation hub.

Conduct a 'community needs' analysis of council's ageing population and its service provision.

Continue inclusive initiatives for accessibility and connectivity across the city, implemented into planning.

Partner with the Living Kaurna Cultural Centre to promote the site as a significant visitor cultural hub in the heart of Marion.

Increase the promotion of community service and events.

Vibrant community events – eg multicultural, activities and placemaking initiatives, with strategic mapping of potential event locations across the city.

Work with the community to develop innovative solutions to support localised social connections – eg local neighbourhood initiatives.

Appendix

Letters received by stakeholders (summary)

Four letters and two emails were received as part of the community engagement period. The correspondence included suggested priorities that council should consider for inclusion in the draft Strategic Plan.

Scentre Group (owners of Westfield Marion)

Scentre Group provided a detailed submission which discussed Westfield as a regional shopping hub and opportunities for the future to help deliver greater connection and liveability in accordance with Council's vision for Marion should be included in the Plan:

- Undertake pedestrian movement surveys & investigate opportunities to improve local linkages from Oaklands station
- Monitor population growth and density in catchments surrounding Oaklands station and Marion bus interchange
- Focus on a whole of precinct approach and integrate public realm enhancements

'The Marion Activity Centre is well placed to become the social and economic heart of Marion, as the largest, most thriving economic hub outside of the Adelaide Central Business District.'

Scentre Group provided a paper to Council with several recommendations on how council can contribute to the overall prosperity of the surrounding area to promote liveability, local jobs and social prosperity.

Department for Education (Government of South Australia), Ben Temperley, Deputy Chief Executive

- Further opportunity for Council to partner with the Department
- References the Department for Education's 'strategy on a page' that provides a summary of engagement with learners, educators, staff and communities about a shared purpose for public education.
- References the Department's Strategy www.education.sa.gov.au/ourstrategy

'A relevant example of that work (partnership) would be our work on the Government's commitment to improve access at Hamilton Secondary College. As you know, we have developed a walkway through the school, which looks to balance the safety of our students with the importance of community access across the site. We look forward to continuing work with the City of Marion to progress this initiative.'

Green Adelaide (Government of South Australia).
Brenton Greer- Director

Hopes Council's Strategic Plan will include a focus on continuing to integrate the priorities of Green Adelaide and the City of Marion that includes:

- works around the Field River
- urban greening and cooling initiatives
- incorporating more green spaces into urban areas
- Aligning the management of open spaces and water
- Nature education
- Addressing environmental risks in coastal zones
- Incorporates Biodiversity Sensitive Urban Design & Water Sensitive Urban Design principles in urban planning
- Accelerating greening and increased tree canopy along the streetscapes and public spaces
- Coastal management- protection and restoration of the eco systems to buffer the impacts of sea-level rises and storm surges

'I note the current City of Marion Strategic Plan 2019-2029 contains no direct commitments to the involvement of Kaurna people in land and water management issues, or in the social, cultural and economic aspects of living within the City of Marion.

There is significant opportunity to address this gap in the new strategy, to embed Kaurna cultural practices and land management methods into environmental projects. It would be great to see some specific commitments included, developed through engagement with the local Kaurna people and building on the work of the Living Kaurna Cultural Centre.'

State Planning Commission (Government of South Australia), Craig Holden- Chair

- Council's Plan aligns well to the draft Greater Adelaide Regional Plan (GARP)
- GARP sets directions for where and how Adelaide should grow over the next 30 years.
- An opportunity for Council to utilise its strategic plan to provide spatially specific and metric driven planning directions that are consistent with regional priorities, but which align with community aspirations.
- Encourages council to proactively provide more housing options to be built in more locations, identify specific locations and built form outcomes for local jobs.

'By providing spatially specific and metric- driven planning directions that are consistent with regional priorities, but which align with community aspirations, Council can be a first mover in driving locally appropriate implementation of the directions set out in the GARP.'

Community member feedback- resident of Glengowrie (via email)

- Suggests an idea for a dog free walking area in the City of Marion, specifically Glengowrie.
- Outlines council's current 10 year Plan that references 'Risk of isolation to residents who are ageing and mobility impaired' and 'increased interest and participation in walking and cycling' will continue if residents feel isolated and can't walk.
- Suggests better council management of uncontrolled dogs

'You have a plan for cats, which we are grateful for. It's time you did something about dogs.'

Community member feedback - David Jarman, Publisher of multimedia kits of schools on urban problems (via email)

Heritage

"Too many farm- houses being demolished. More help needed for the Marion Village Museum and heritage walk."

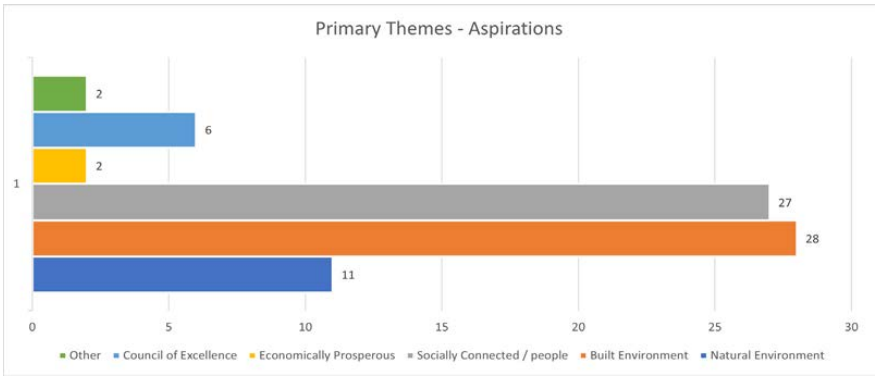
Planning

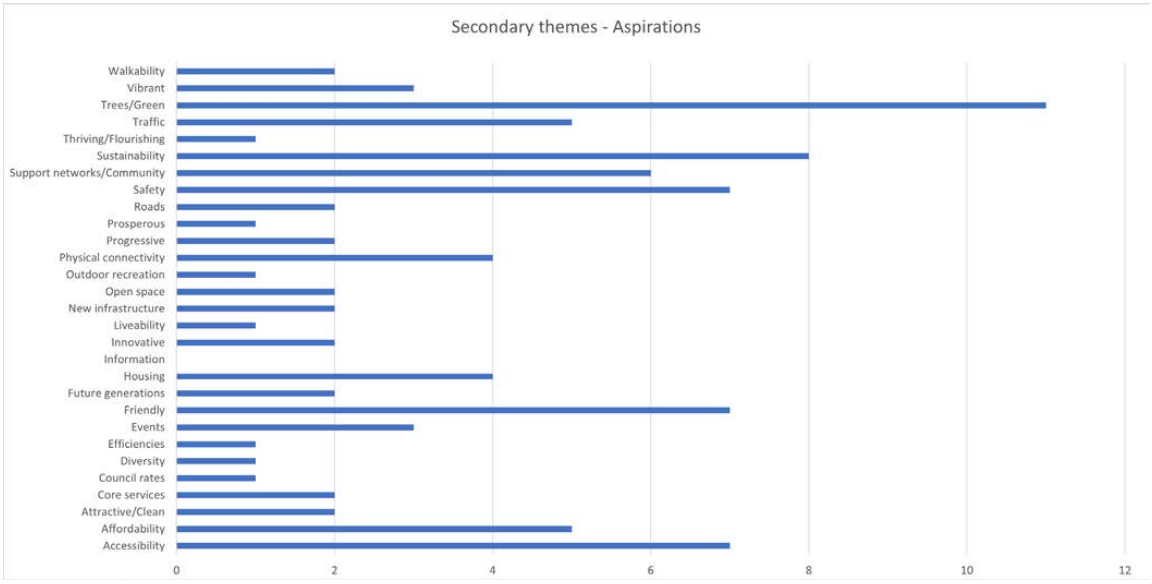
"too many new houses on one block. Boxes all poorly built and they all look the same. Two- bedroom units where tenant turn the garage into a third bedroom."

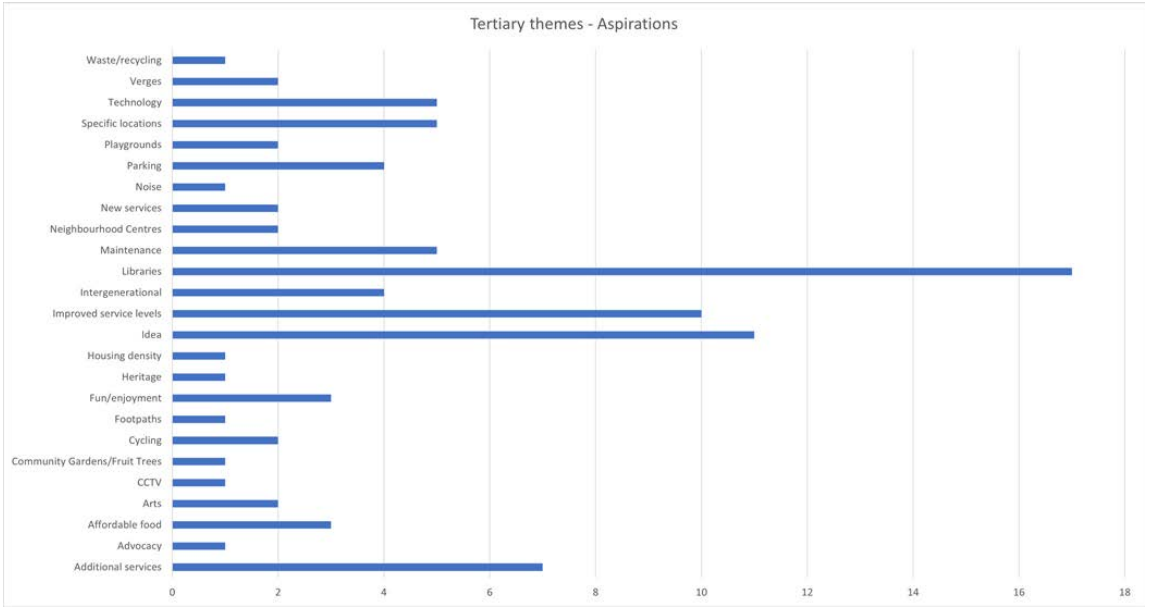
- cites increased car parking in narrow streets
- units with no backyards and rubbish bins gathering on street

"'An urgent need is for clusters of well designed medium density housing (six storeys); some luxury, others for lower socioeconomic people built around and over a railway and over railway station carparks as Stockholm did 50 years again. We are behind the times. I can show you lots of places where the council can do it."

Community aspirations

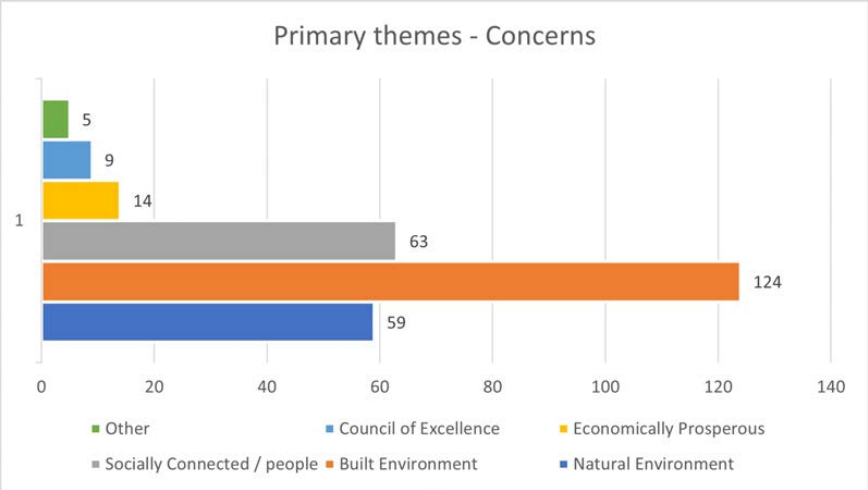


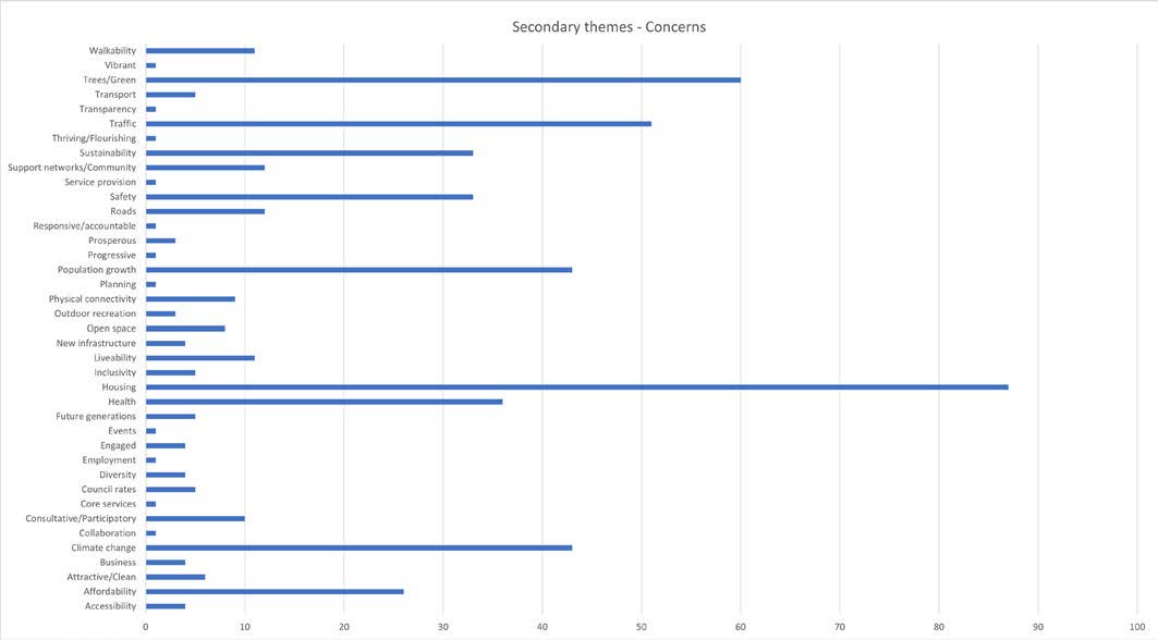




Data collated from community pop ups, Marion Celebrates Festival and Marion 100 Group.

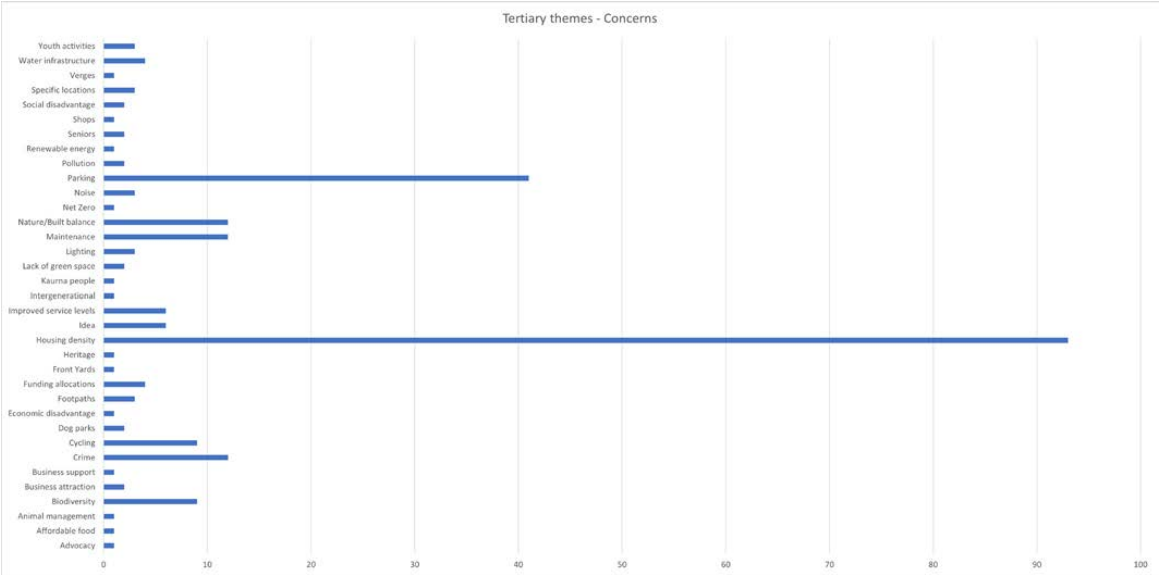
Concerns





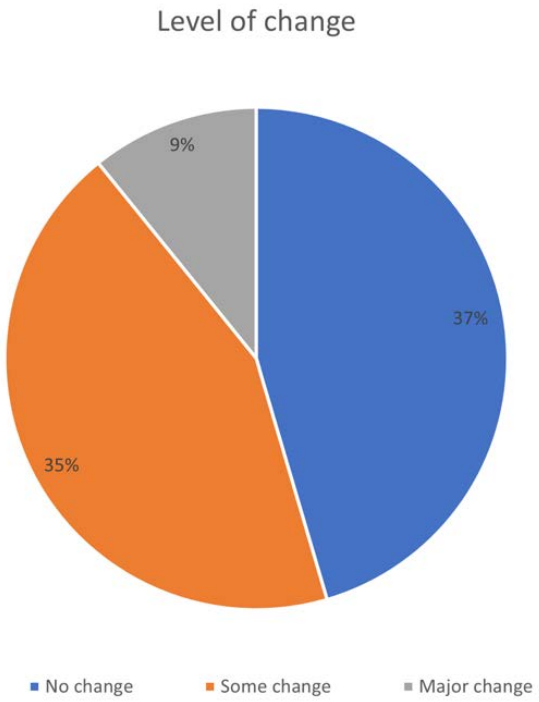
Responses were collated from the Making Marion survey and focus groups.

Concerns



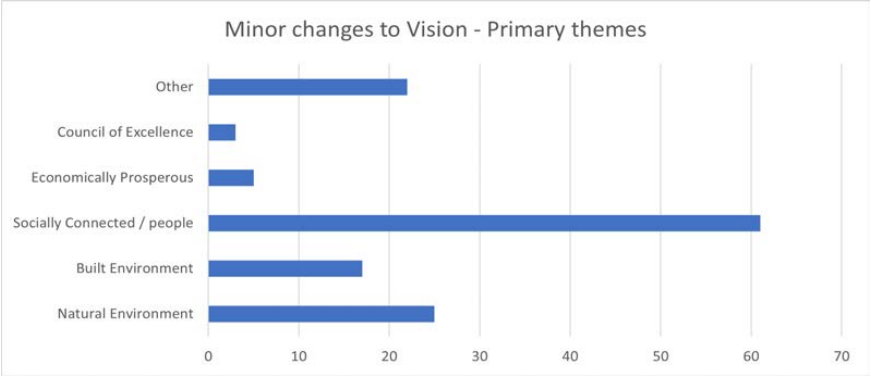
Responses for this question were collated from the Making Marion survey and focus groups.

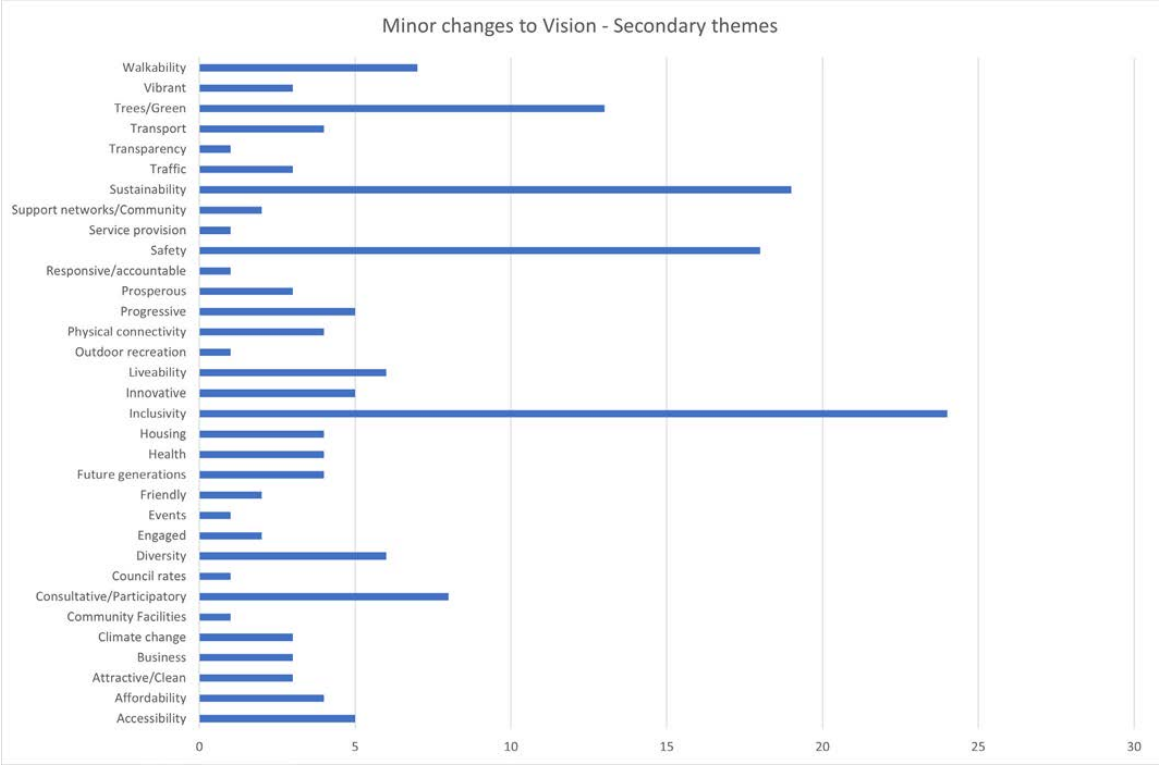
Community Vision



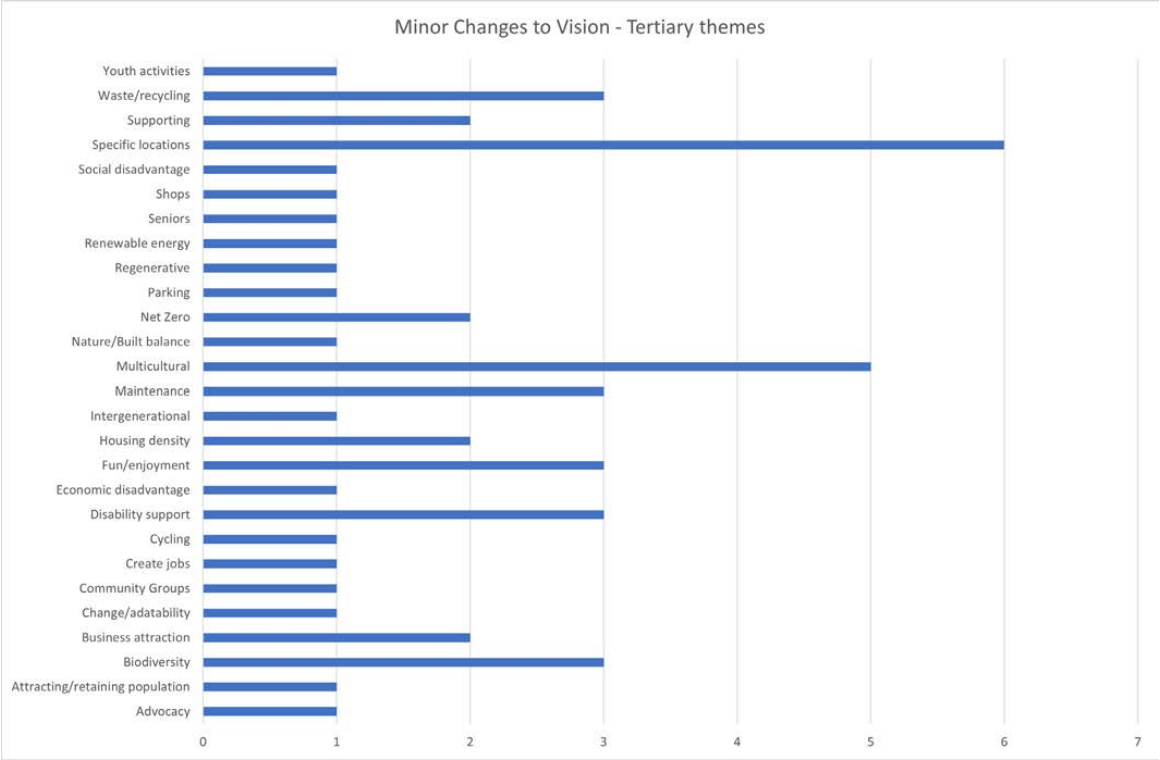
Data collated from Making Marion, pop ups in the community, business community and focus groups.

Community Vision - minor changes

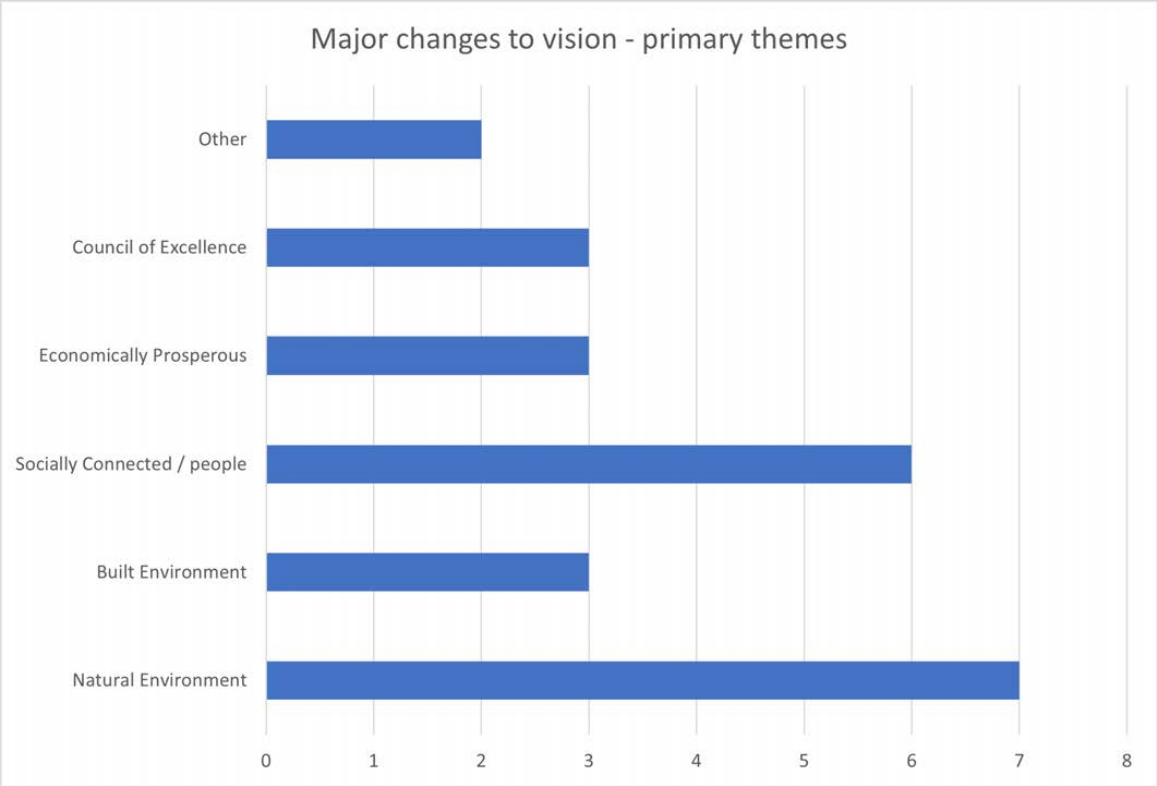


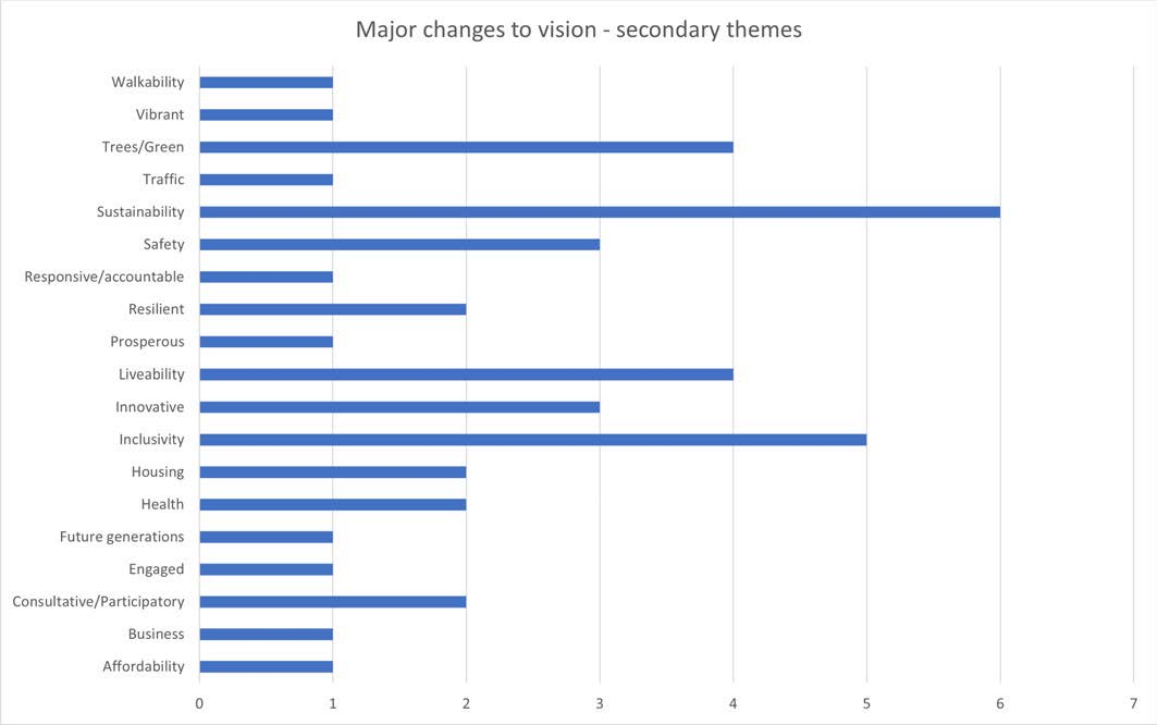


Data collated from Making Marion, pop ups in the community, business community and focus groups.

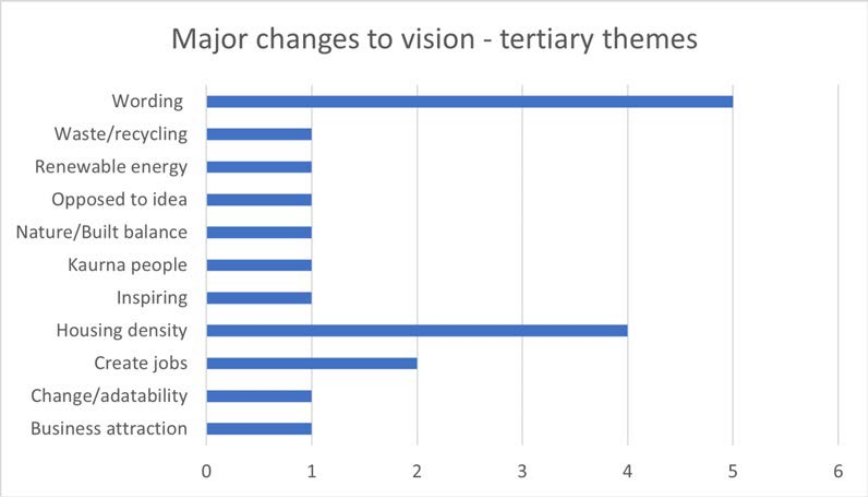

Minor Changes to Vision - Tertiary themes
Youth activities
Waste/recycling
Supporting
Specific locations
Social disadvantage
Shops
Seniors
Renewable energy
Regenerative
Parking
Net Zero
Nature/Built balance
Multicultural
Maintenance
Intergenerational
Housing density
Fun/enjoyment
Economic disadvantage
Disability support
Cycling
Create jobs
Community Groups
Change/adatability
Business attraction
Biodiversity
Attracting/retaining population
Advocacy
0
1
2
3
4
5
6
7

Community Vision - major changes



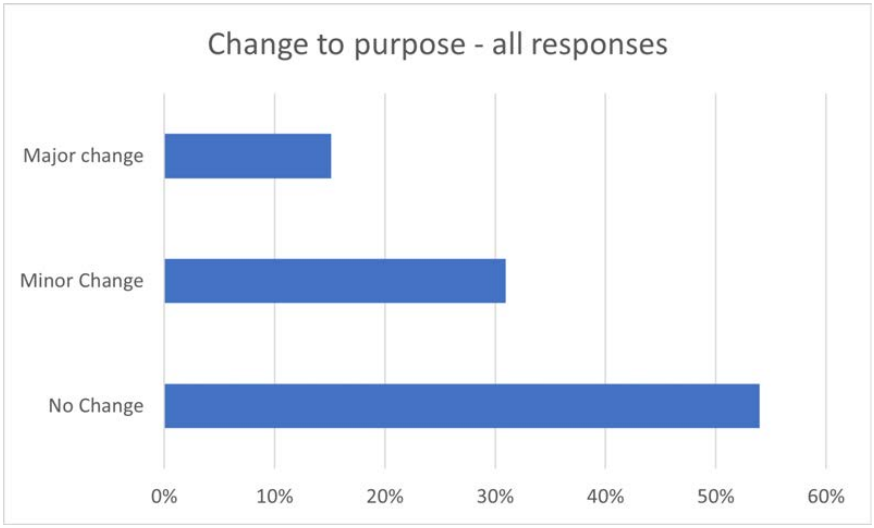


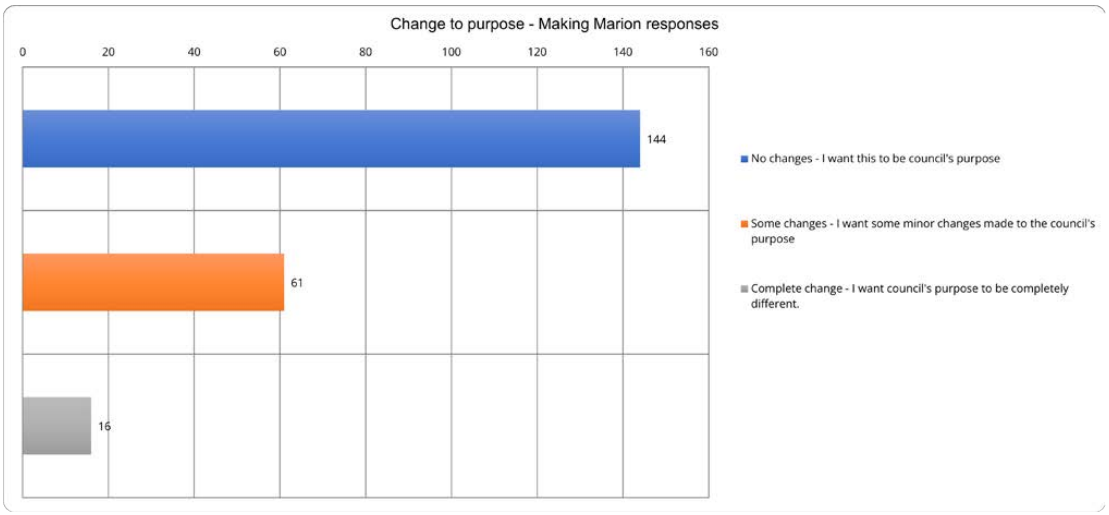
Data collated from Making Marion, pop ups in the community, business community and focus groups.

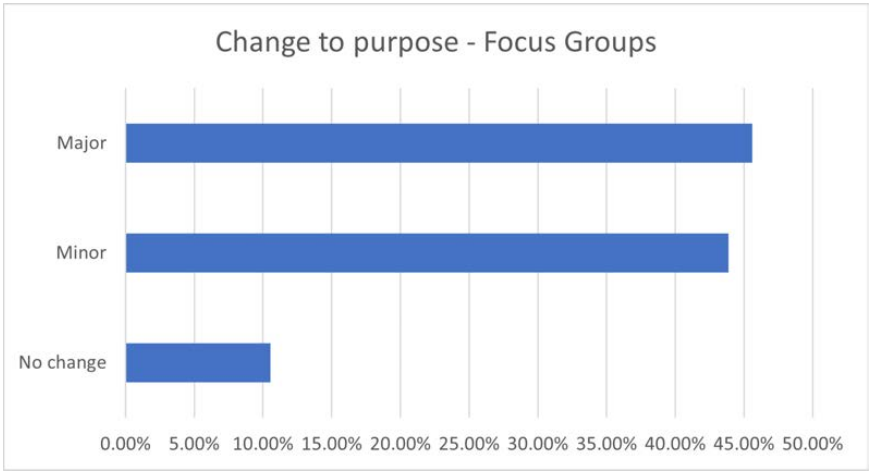

Major changes to vision - tertiary themes
Wording
Waste/recycling
Renewable energy
Opposed to idea
Nature/Built balance
Kaurna people
Inspiring
Housing density
Create jobs
Change/adatability
Business attraction
0
1
2
3
4
5
6

Purpose - changes

The community was asked to vote on any change to council's purpose with major change, minor change or no change options.



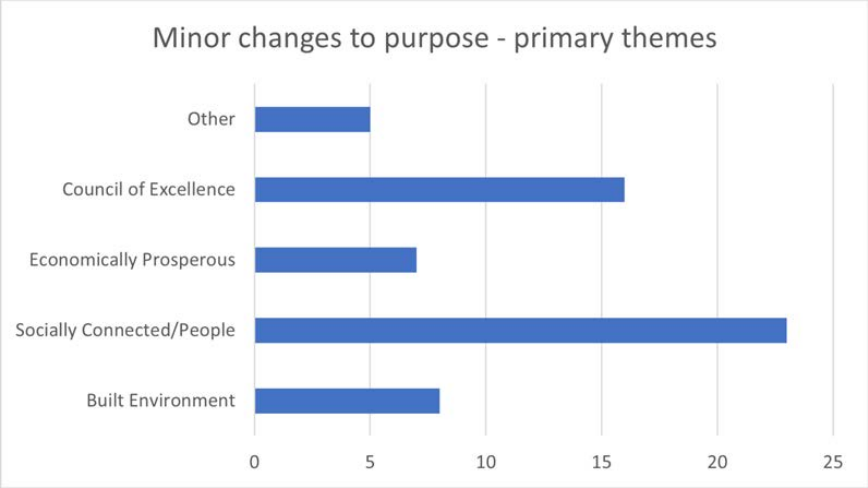


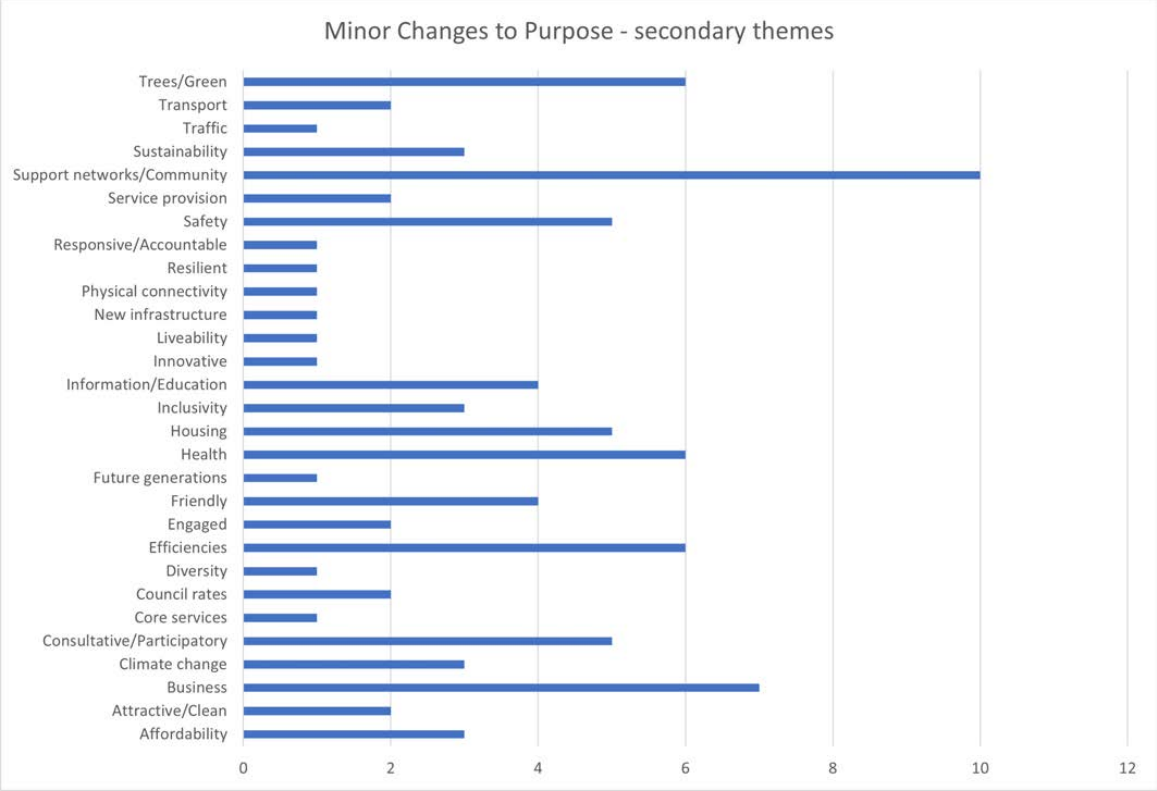


Data collated from Making Marion, business community and Marion 100 group

Purpose - minor and major changes

The community was asked to vote on any change to council's purpose with major change, minor change or no change options.

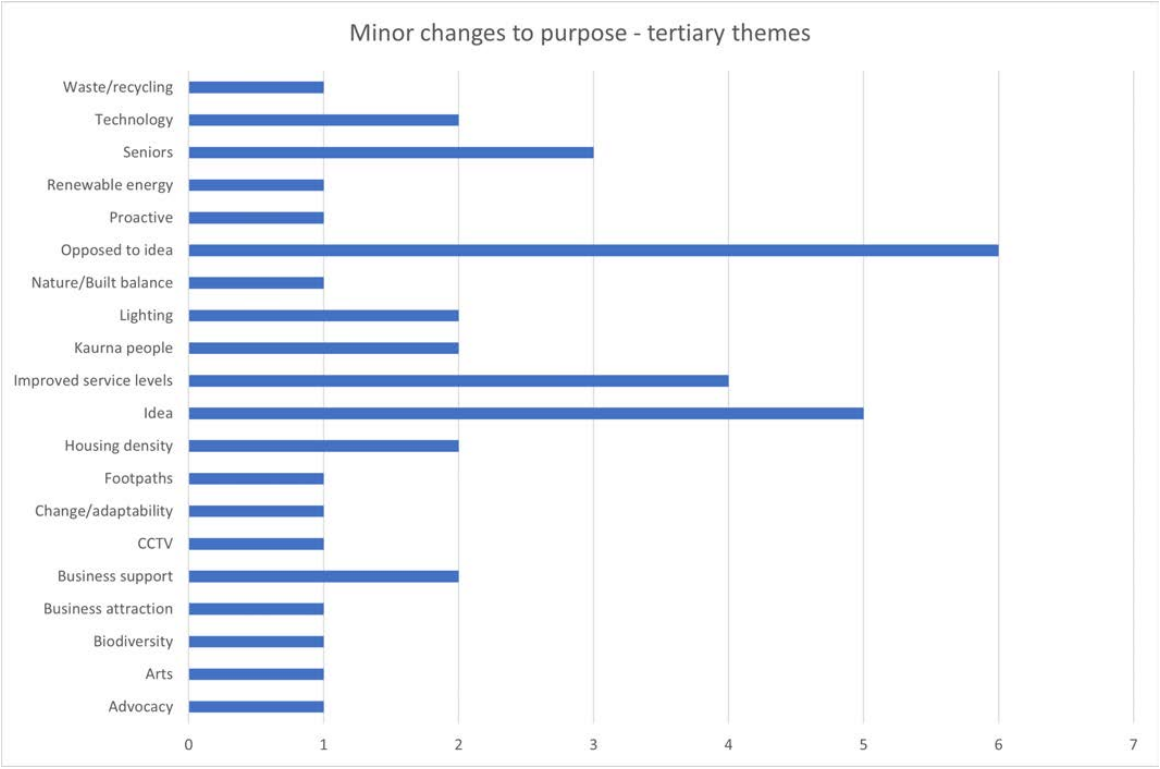


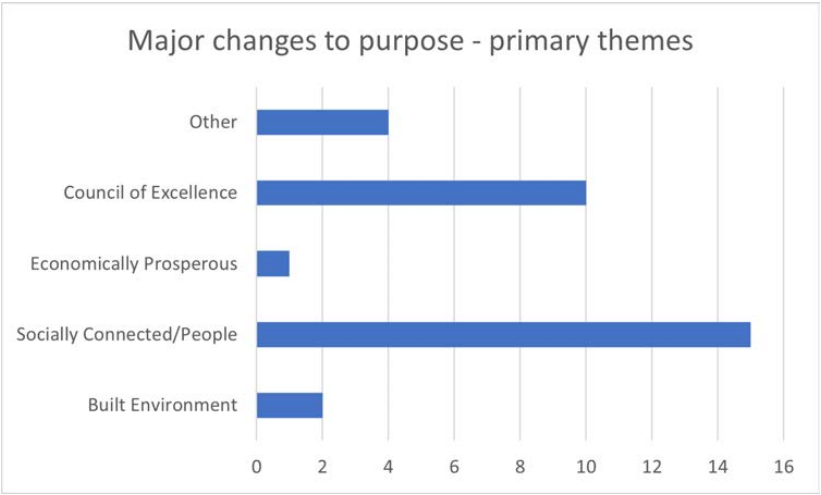


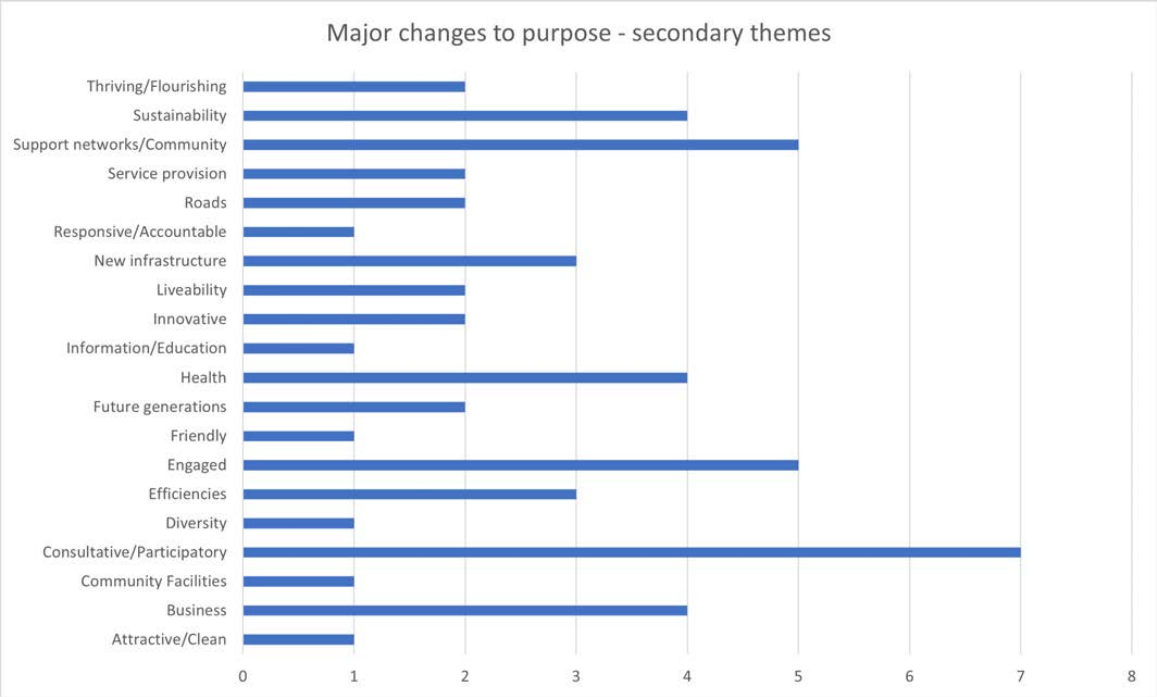
Data collated from Making Marion, business community and Marion 100 group

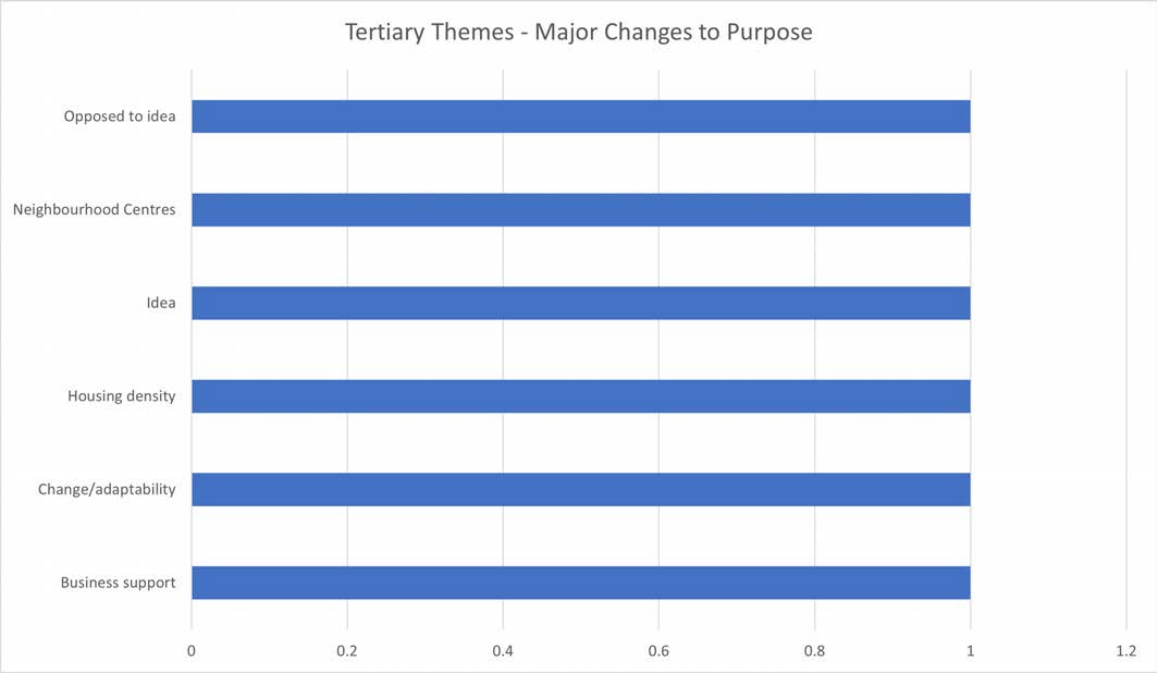
Purpose - minor and major changes (Continued)

The community was asked to vote on any change to council's purpose with major change, minor change or no change options.









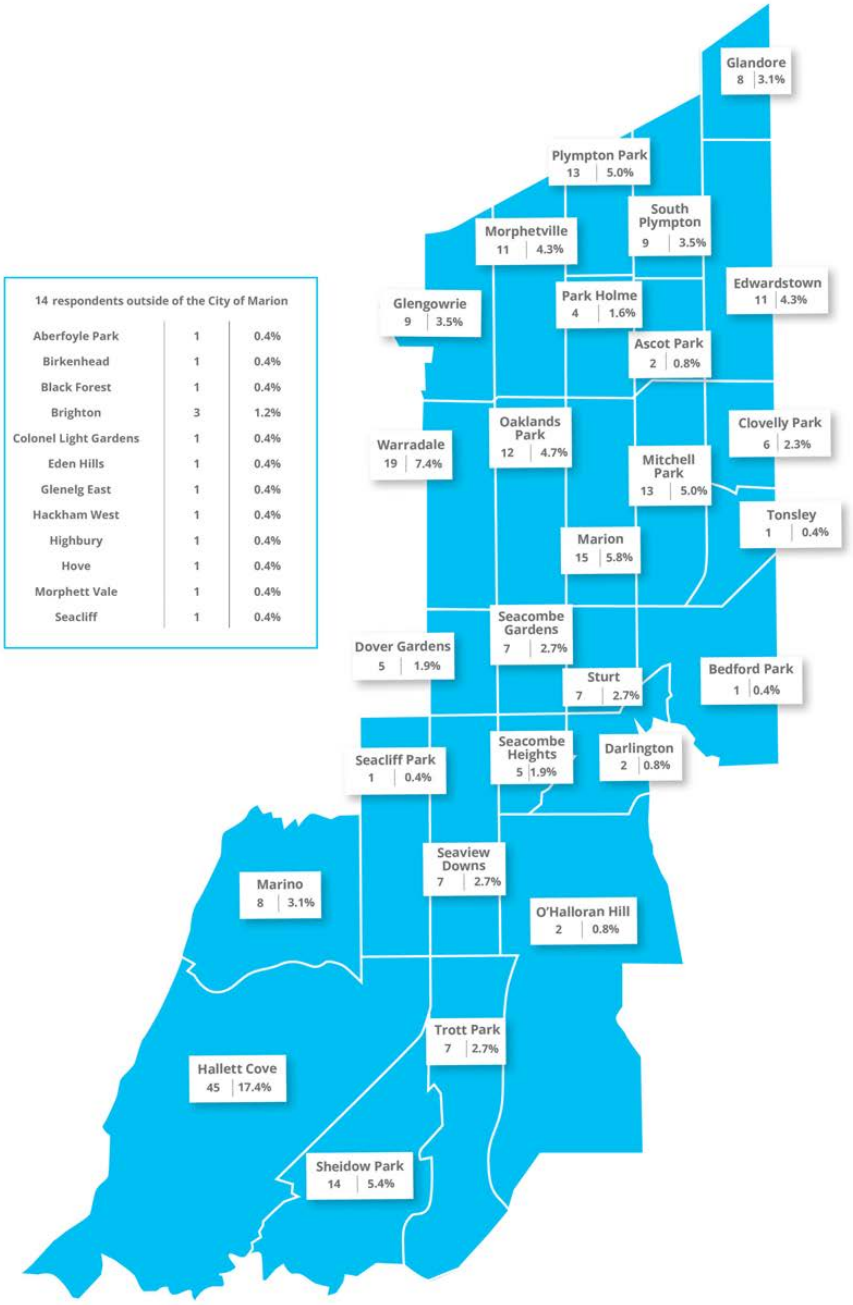
Data collated from Making Marion, business community and Marion 100 group

Making Marion

257 people completed the Making Marion survey, which included 17 questions.

As well as completing online, hardcopies were made available at libraries, our administration building, pop-ups, focus groups, at the Marion Community Services Expo and Marion Celebrates event.

Number and % of respondents by location – Making Marion survey



14 respondents outside of the City of Marion		
Aberfoyle Park	1	0.4%
Birkenhead	1	0.4%
Black Forest	1	0.4%
Brighton	3	1.2%
Colonel Light Gardens	1	0.4%
Eden Hills	1	0.4%
Glenelg East	1	0.4%
Hackham West	1	0.4%
Highbury	1	0.4%
Hove	1	0.4%
Morphett Vale	1	0.4%
Seacliff	1	0.4%

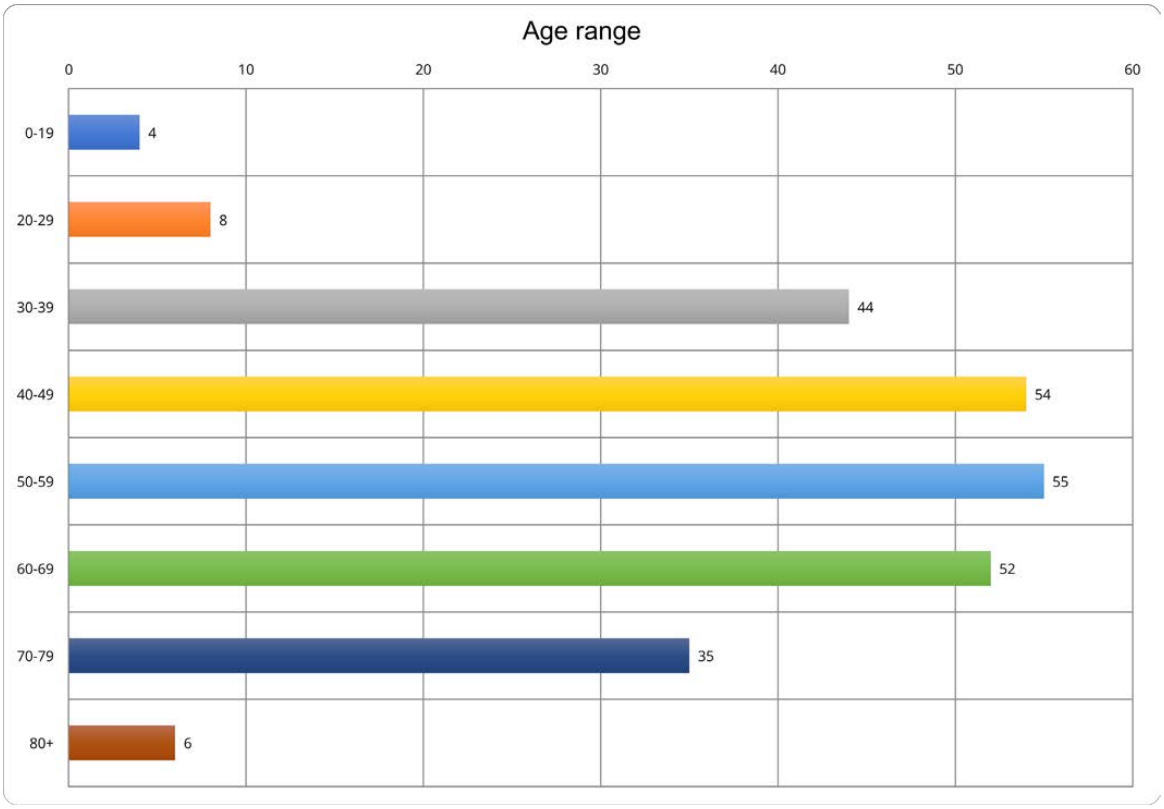
Number and % of respondents by location – Making Marion survey (Continued)

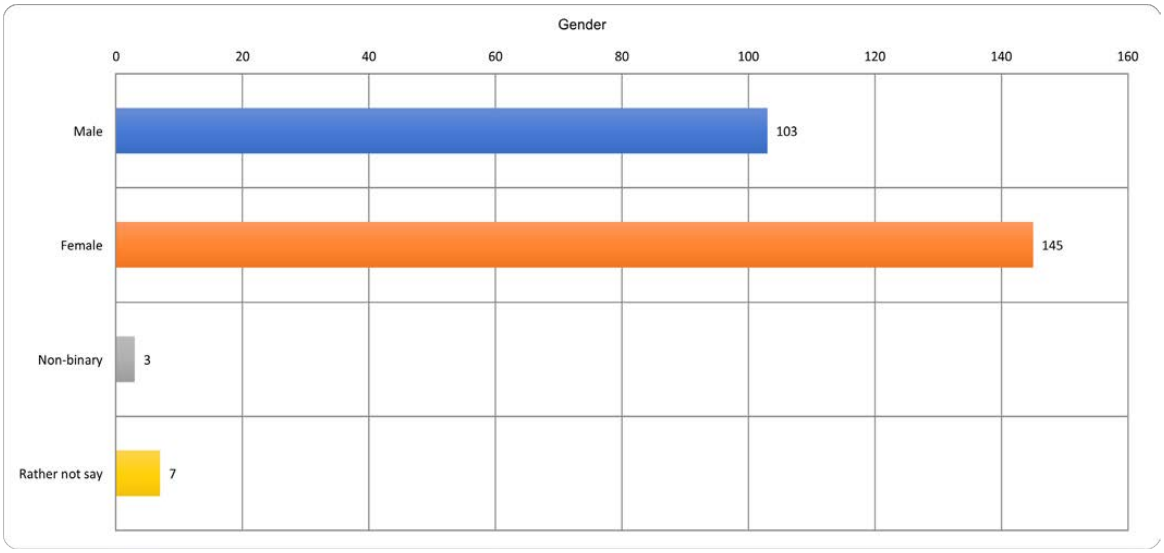


	Ascot Park	Clovelly Park	Darlington - Seacombe Heights	Dover Gardens	Edwardstown	Glandore	Glengowrie	Hallett Cove	Marino	Marion	Mitchell Park	Morphettville	Oaklands Park	Park Holme	Plympton Park	Seacombe Gardens	Seaview Downs - Seacliff Park	Sheidow Park	South Plympton	Sturt	Tonsley	Trott Park - O'Halloran Hill	Warradale
Percentage of population	3.8	3.3	2.3	3.2	4.8	1.8	6.1	13.2	2.4	4.3	6.1	3.8	4.2	3.5	4.1	3.6	4.0	7.1	5.0	2.9	0.8	3.7	6.1
Percentage Making Marion participants (CoM residents only)	0.4	2.5	2.9	2.1	4.5	3.3	3.7	18.6	3.3	6.2	5.4	4.5	5.0	1.7	5.4	2.9	3.3	5.8	3.7	2.9	0.4	3.7	7.9

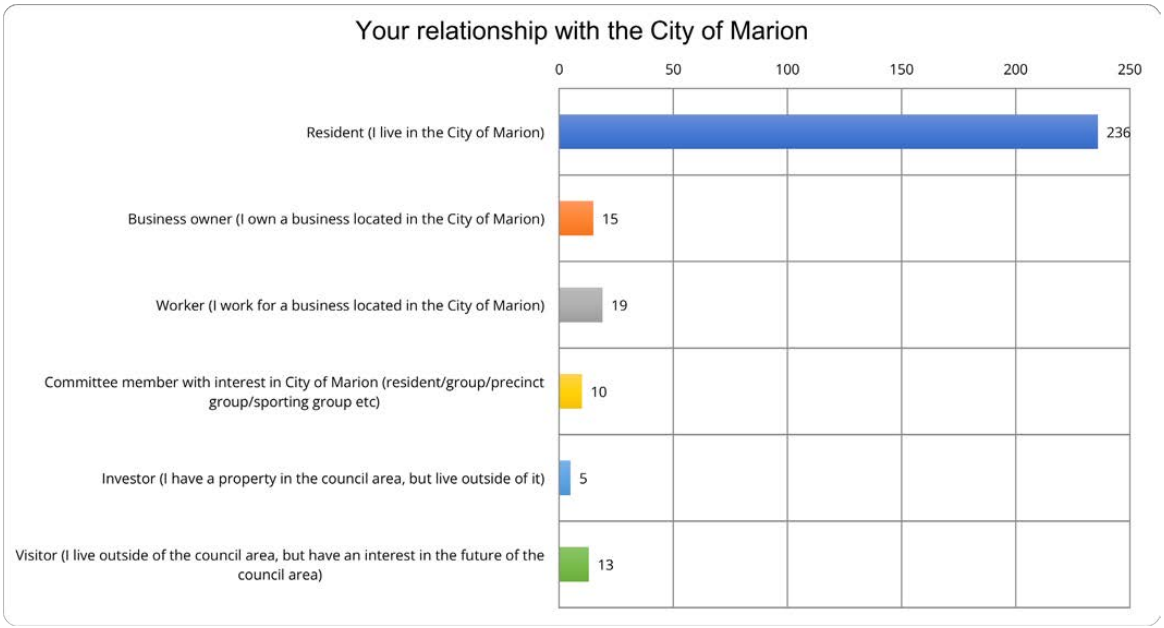
Respondents by age range and gender – Making Marion survey

Under-represented cohorts were then targeted in a variety of other engagement methods e.g. kindergarten engagements, youth, volunteers and focus groups.





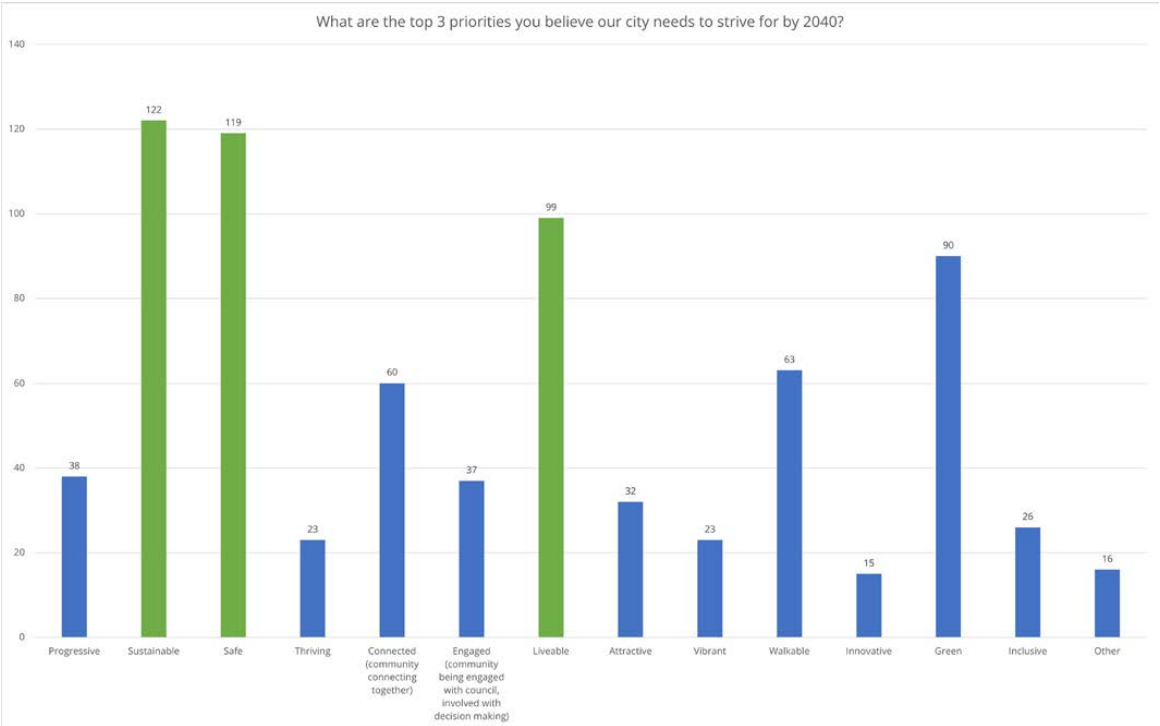
Respondents' connection to the City of Marion – Making Marion survey



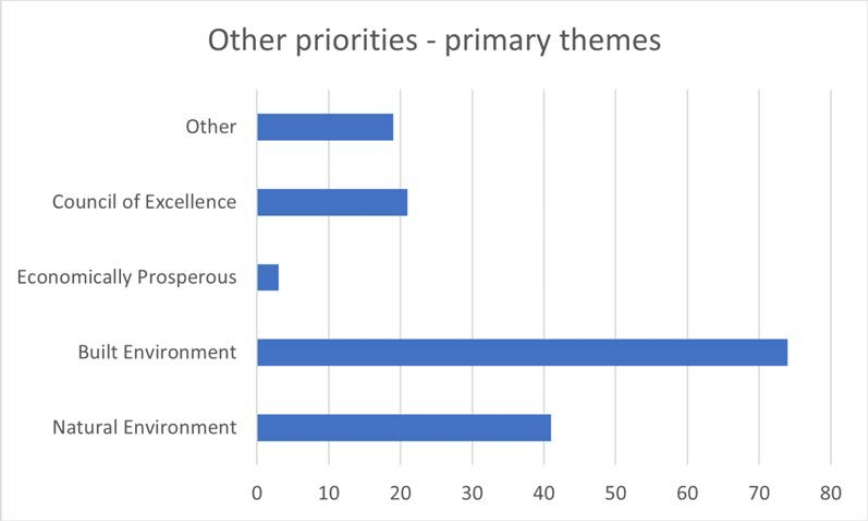
What is the one word that comes to mind when you visualise a great Marion council area in 2040? Making Marion responses.

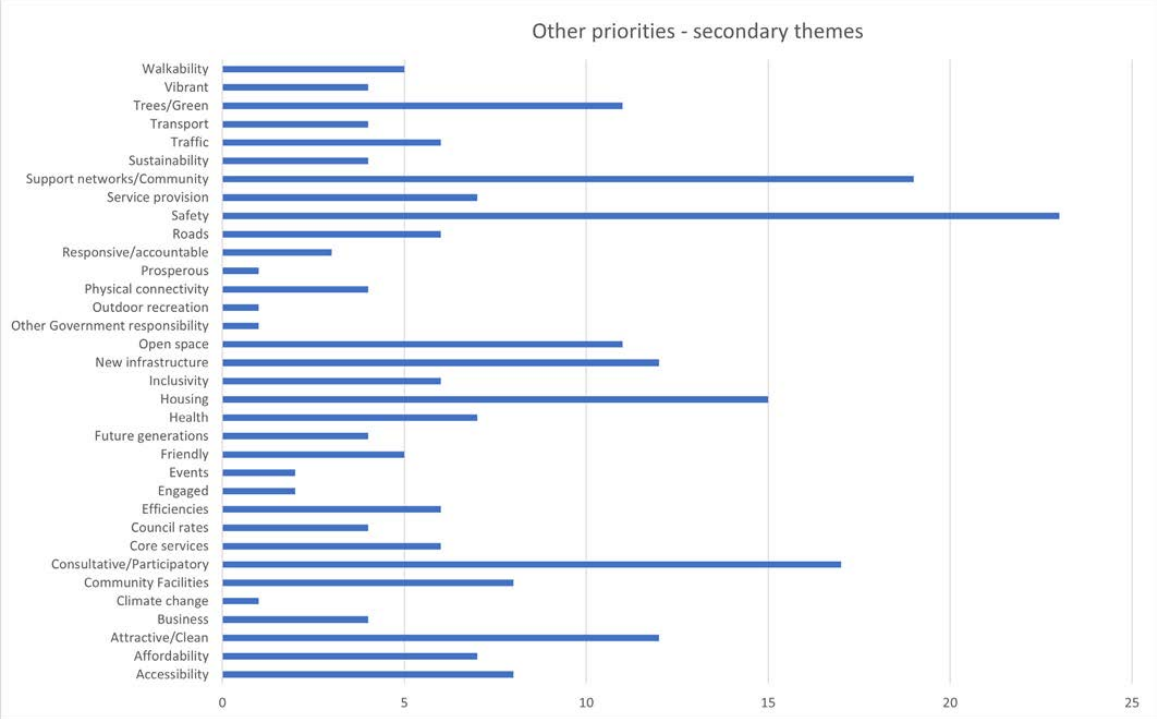


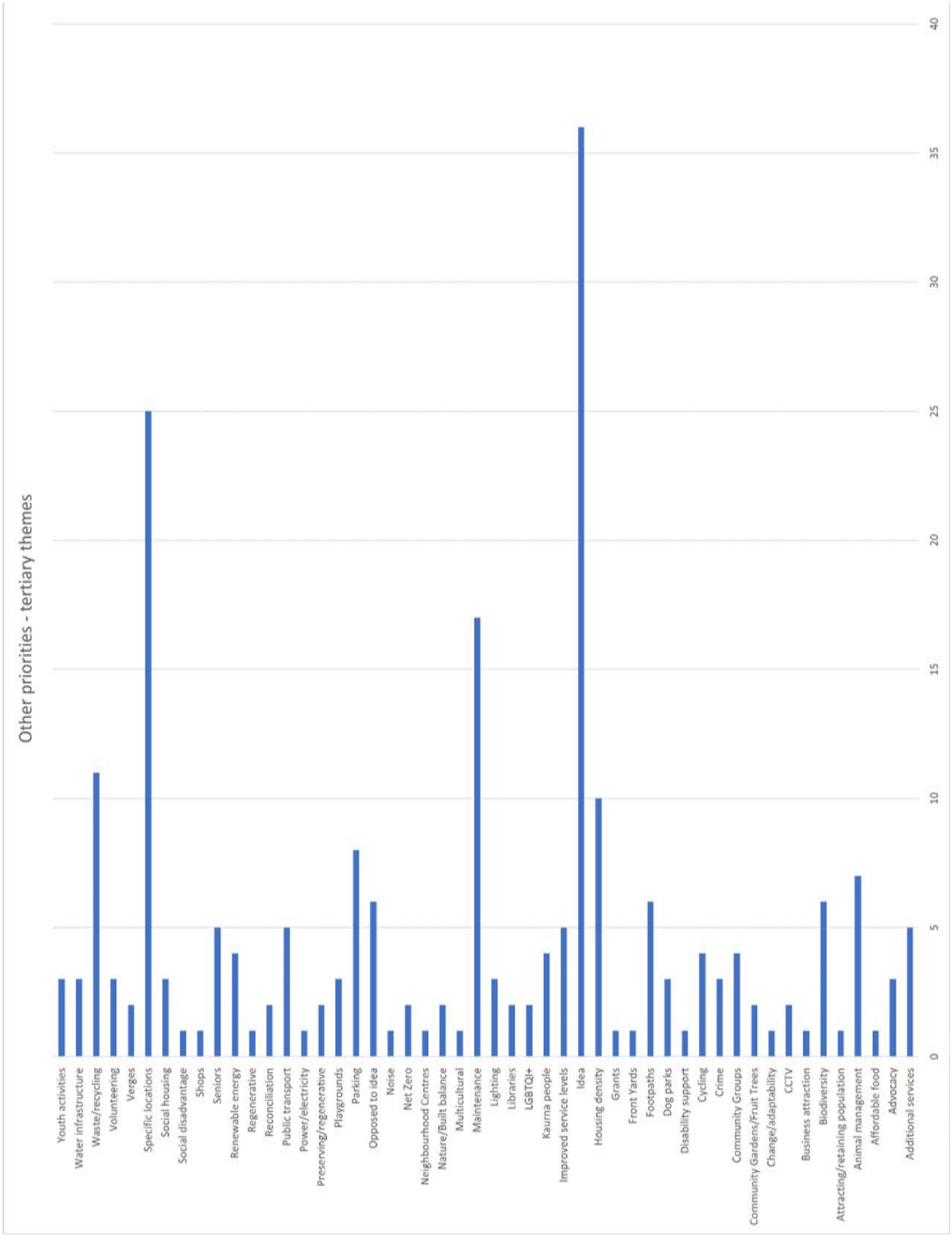
Aspirational priorities – Making Marion survey responses



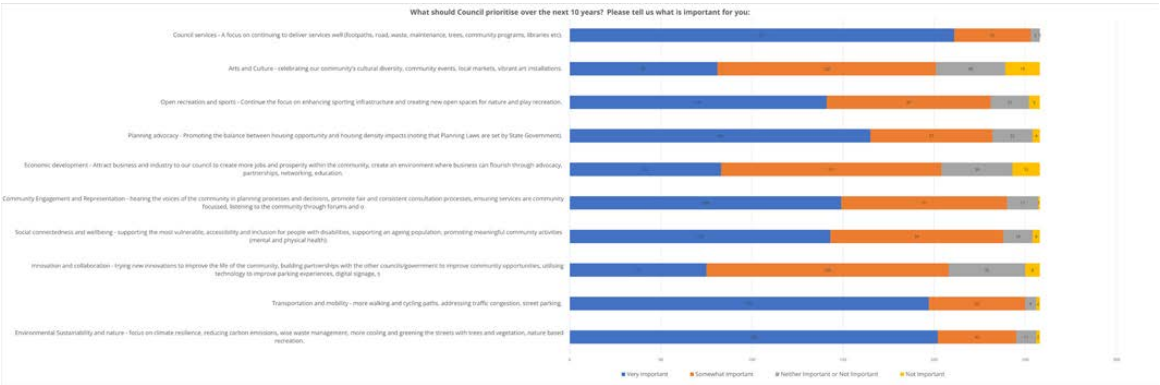
Are there any other priorities that Council should focus on for the community? Making Marion survey responses.



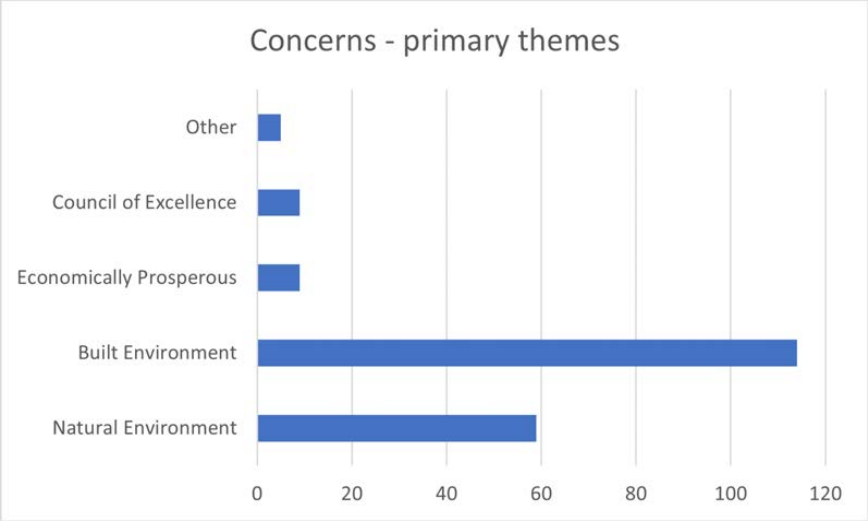


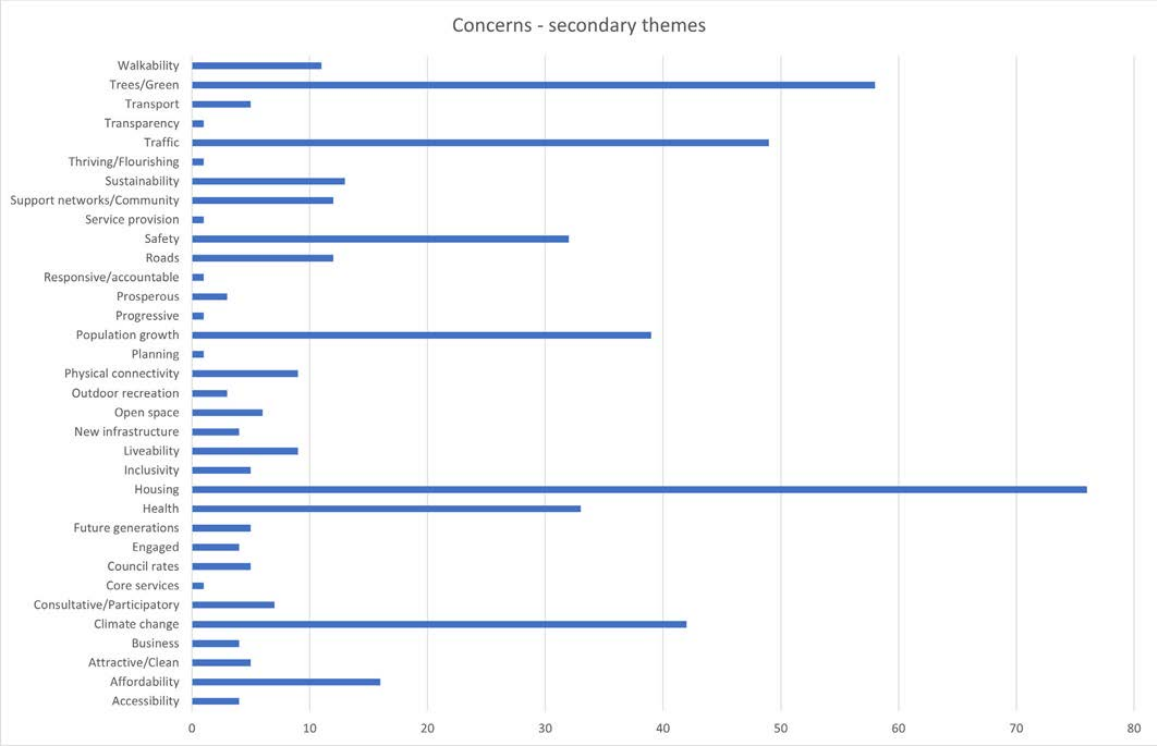

Other priorities - tertiary themes
0
5
10
15
20
25
30
35
40
Youth activities
Water infrastructure
Waste/recycling
Volunteering
Verges
Specific locations
Social housing
Social disadvantage
Shops
Seniors
Renewable energy
Regenerative
Reconciliation
Public transport
Power/electricity
Preserving/regenerative
Playgrounds
Parking
Opposed to idea
Noise
Net Zero
Neighbourhood Centres
Nature/Built balance
Multicultural
Maintenance
Lighting
Libraries
LGBTQI+
Kaurna people
Improved service levels
Idea
Housing density
Grants
Front Yards
Footpaths
Dog parks
Disability support
Cycling
Crime
Community Groups
Community Gardens/Fruit Trees
Change/adaptability
CCTV
Business attraction
Biodiversity
Attracting/retaining population
Animal management
Affordable food
Advocacy
Additional services

Top 3 service priorities the community believe Council need to strive for by 2040 - Making Marion survey responses

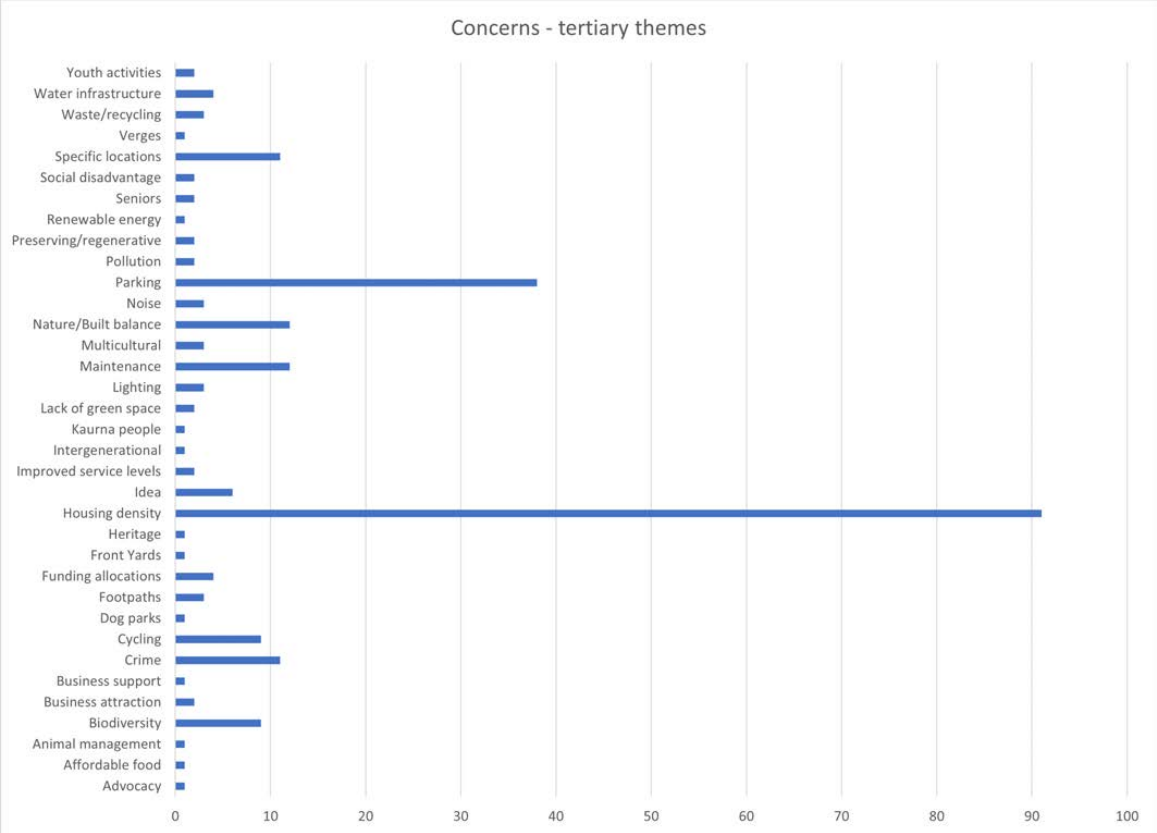


What concerns you most about the future in our council area over the next 10 years? Making Marion survey responses.

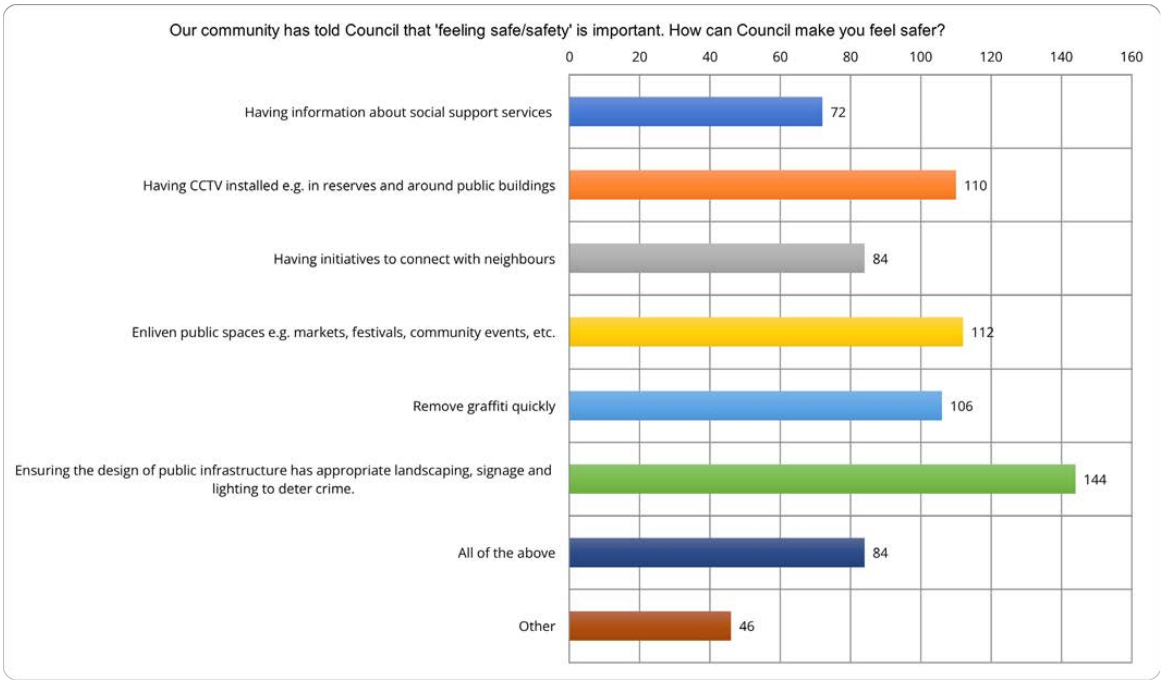




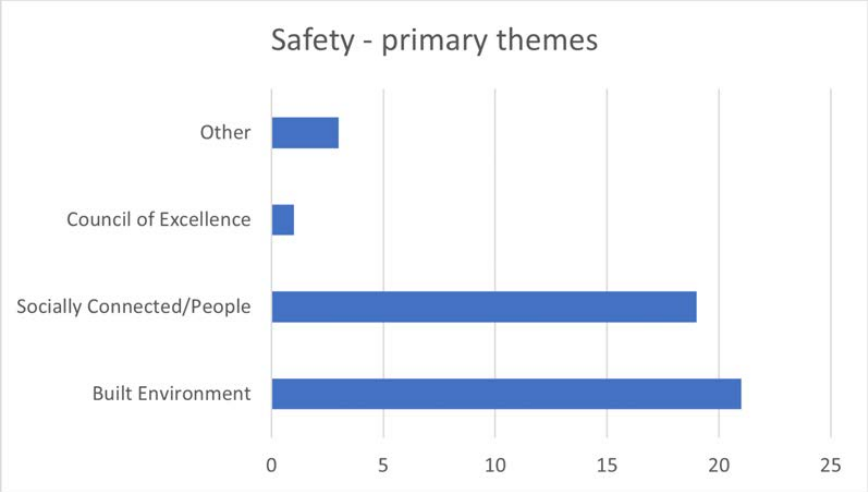
What concerns you most about the future in our council area over the next 10 years?
Making Marion survey responses. (Continued)

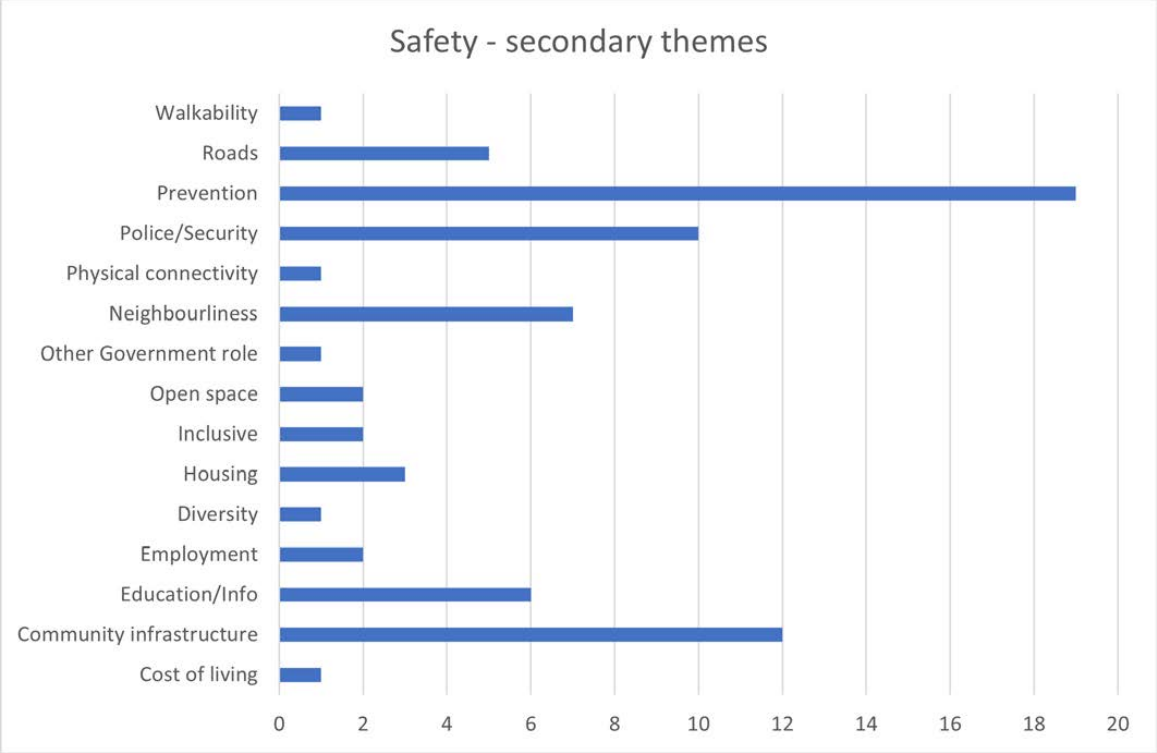


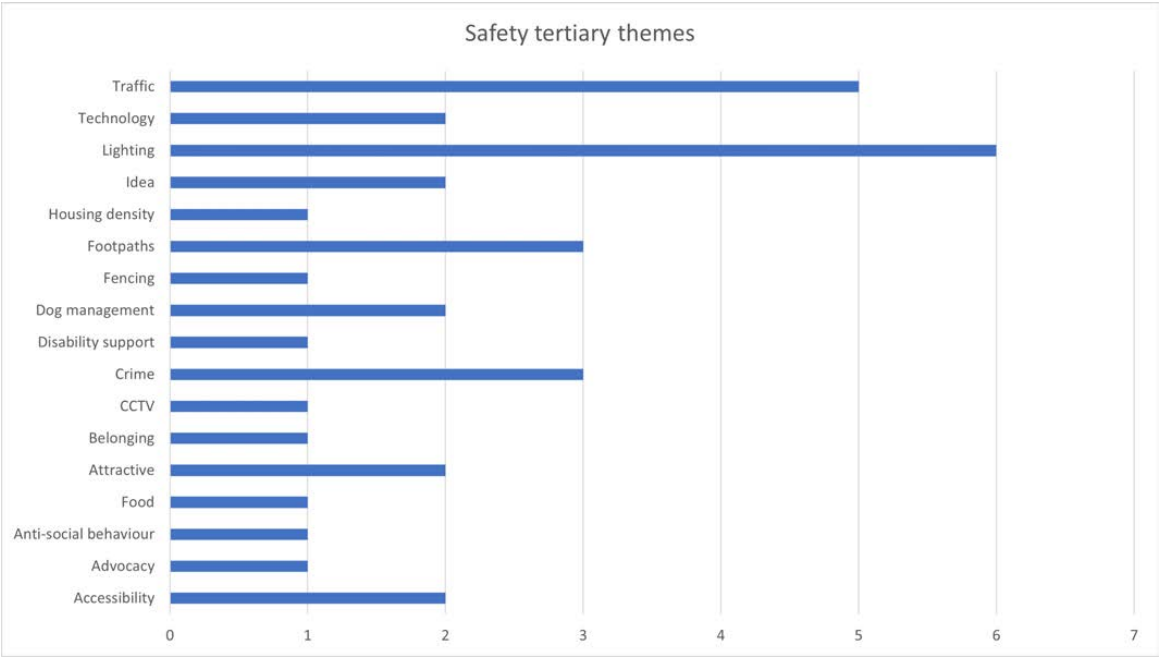
How can council make you feel safer?
Making Marion survey responses.



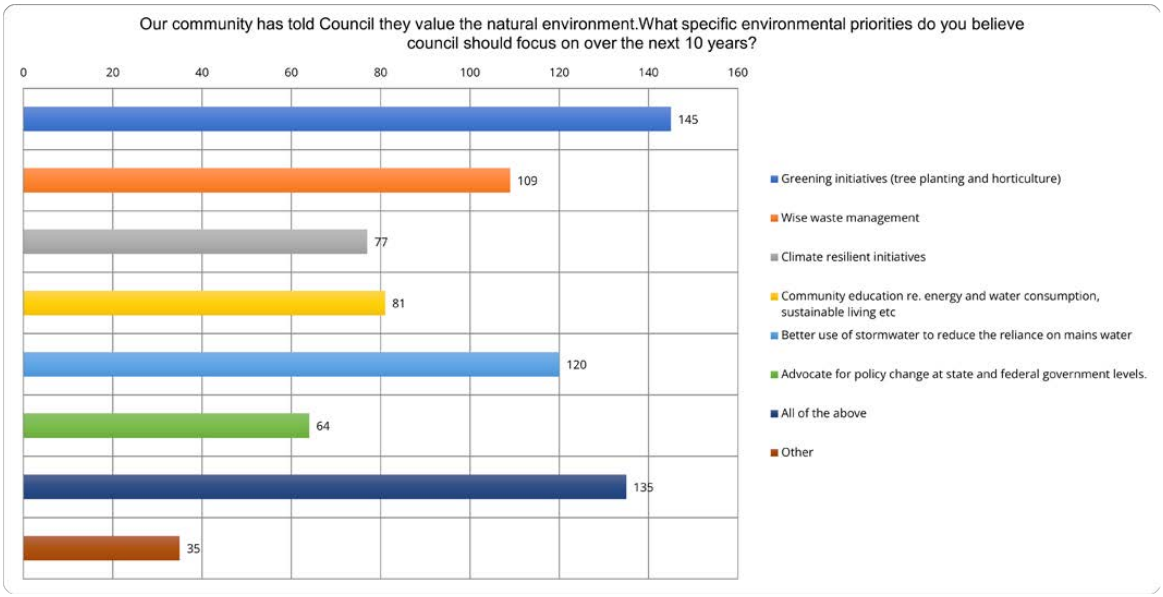
What else does council need to offer to make you feel safe? Making Marion Survey responses



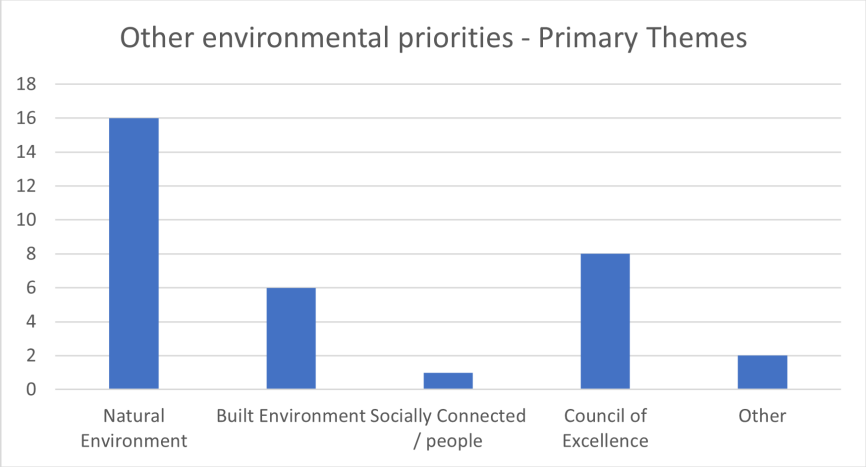


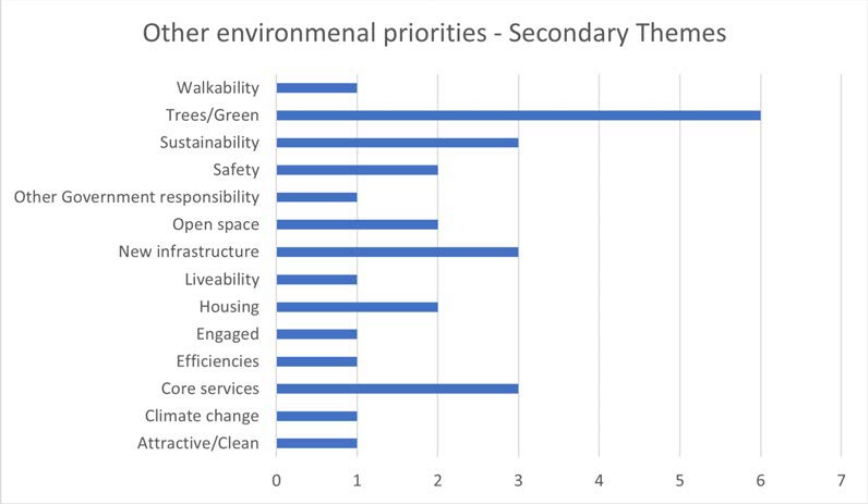

Safety tertiary themes
Traffic
Technology
Lighting
Idea
Housing density
Footpaths
Fencing
Dog management
Disability support
Crime
CCTV
Belonging
Attractive
Food
Anti-social behaviour
Advocacy
Accessibility
0
1
2
3
4
5
6
7

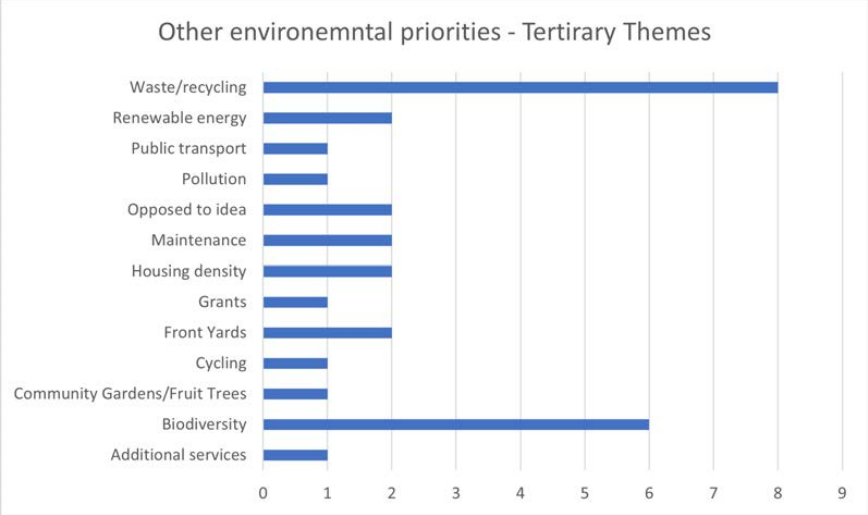
Environmental Priorities – Making Marion survey responses



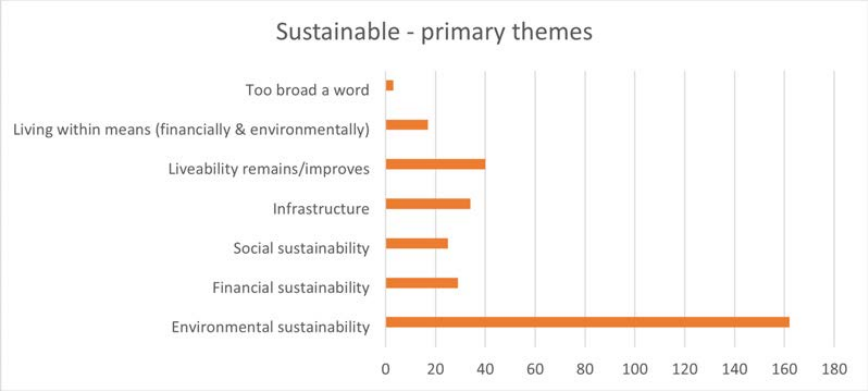
What other environmental priorities are important for council to focus on? Making Marion survey responses.

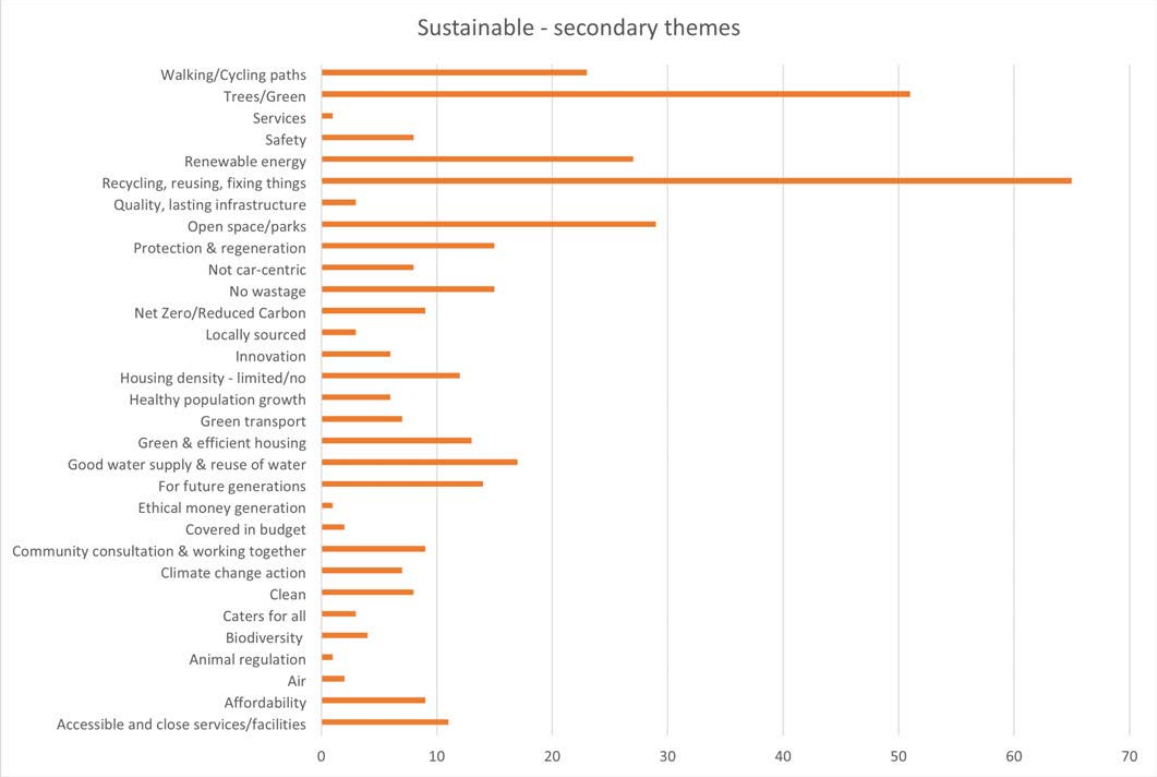


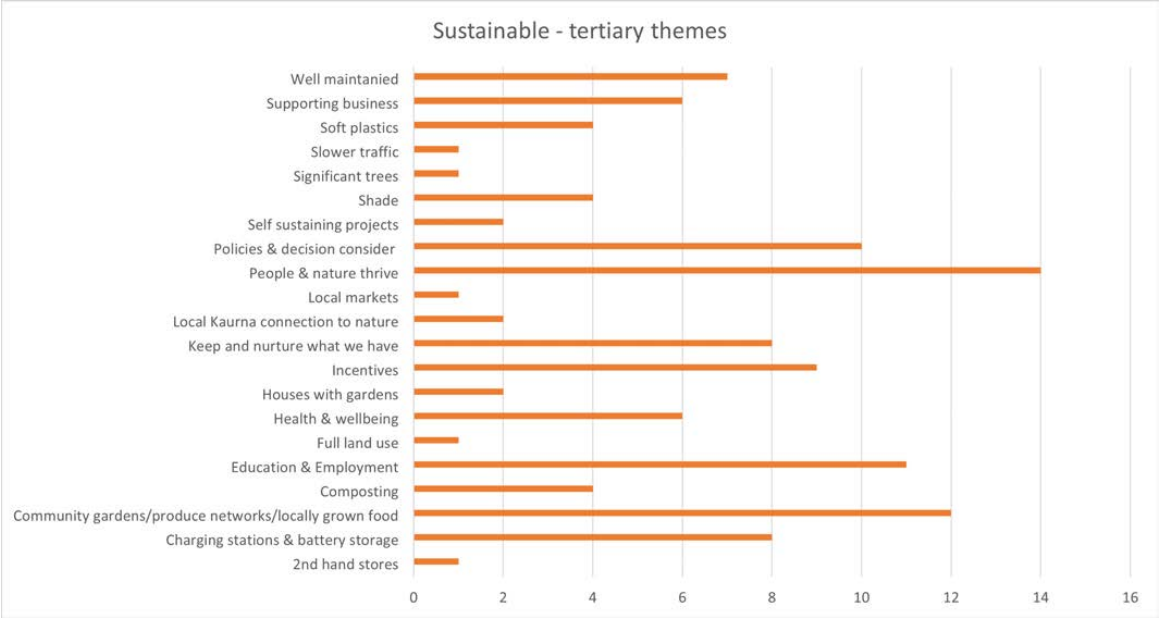




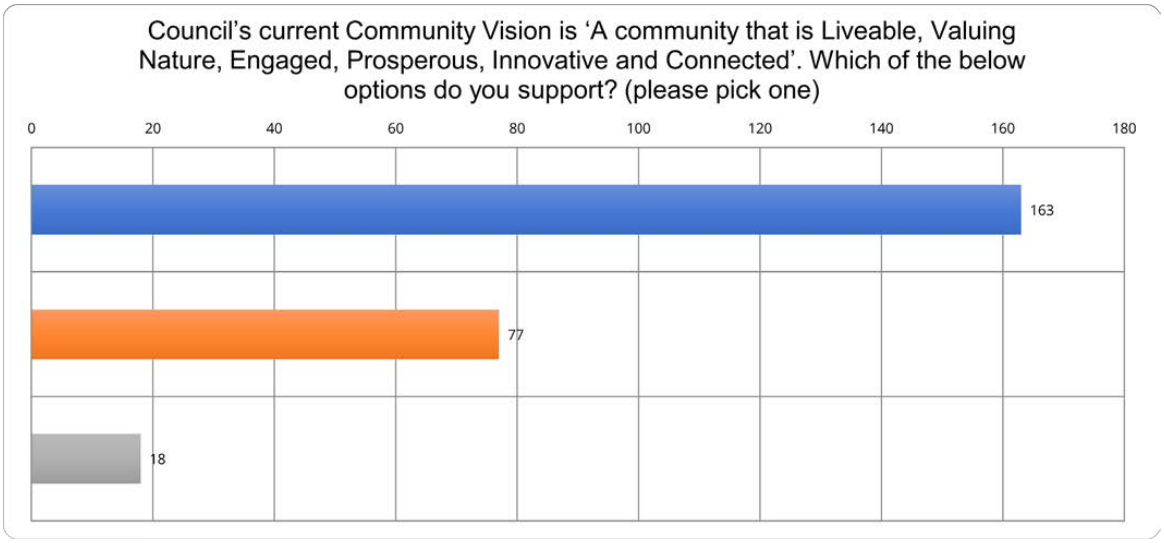
Our community have told us they want a 'sustainable' city. What does this mean to you? Making Marion survey responses.






Sustainable - tertiary themes
Well maintanied
Supporting business
Soft plastics
Slower traffic
Significant trees
Shade
Self sustaining projects
Policies & decision consider
People & nature thrive
Local markets
Local Kaurna connection to nature
Keep and nurture what we have
Incentives
Houses with gardens
Health & wellbeing
Full land use
Education & Employment
Composting
Community gardens/produce networks/locally grown food
Charging stations & battery storage
2nd hand stores
0
2
4
6
8
10
12
14
16

Community Vision - Making Marion survey responses

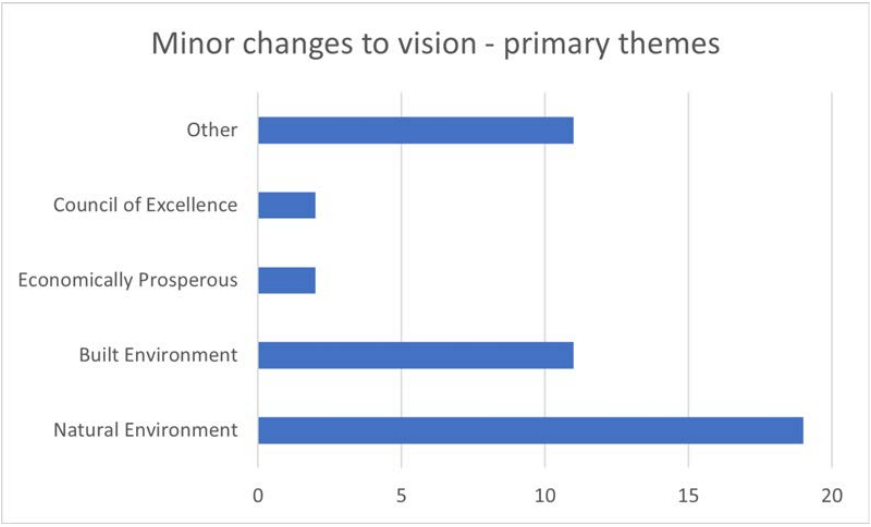


No change - I want this to be the Community Vision

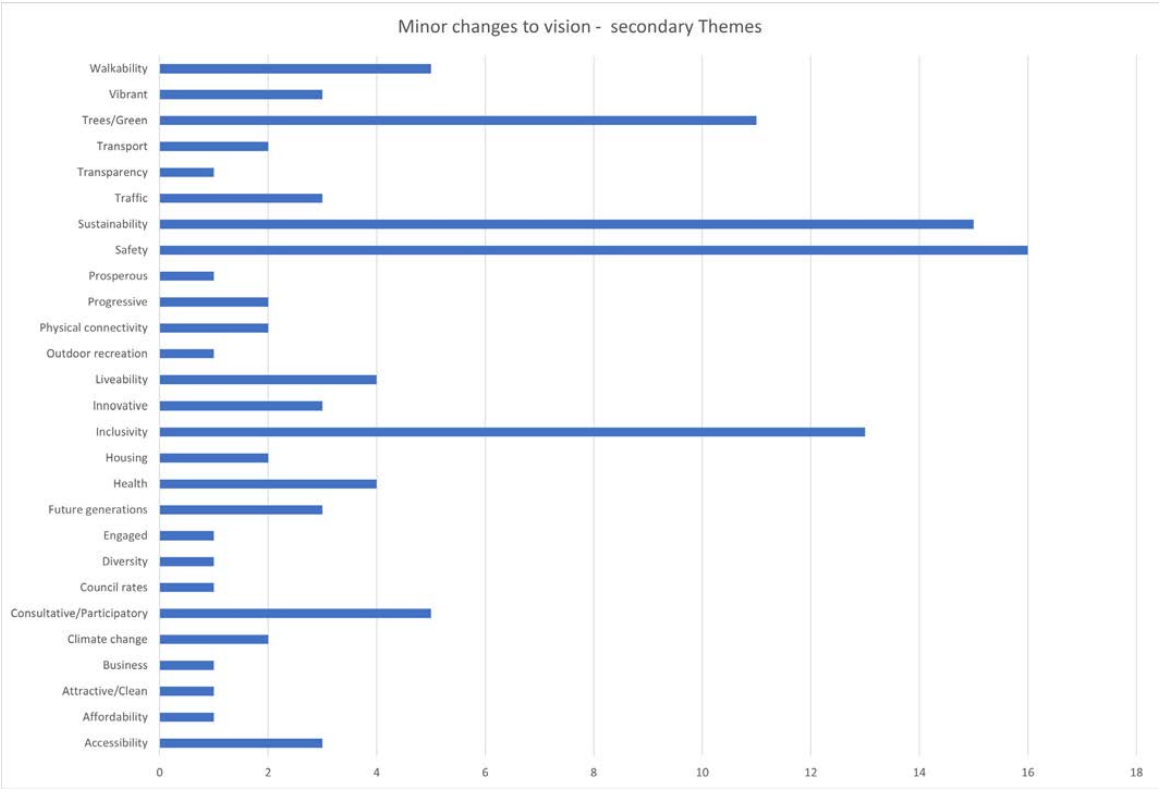
Some changes - I want some minor changes made to the Community Vision with different words to aspire to

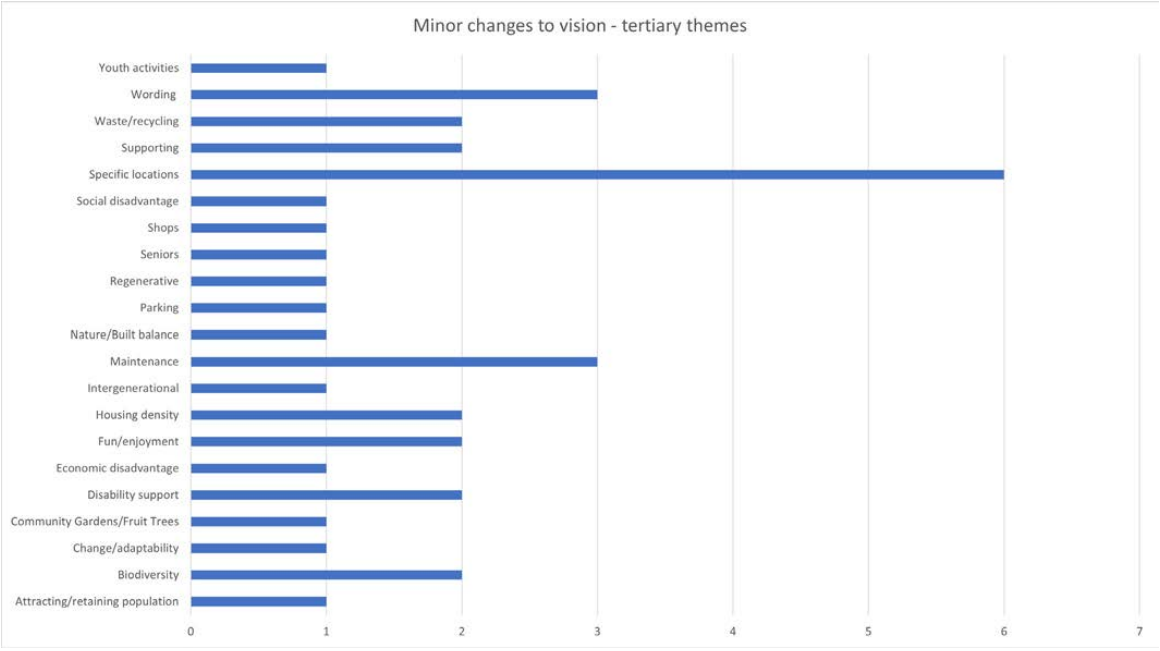
Complete change - I want the Community Vision to be completely revised with new words chosen by the community.

Minor changes to the Vision – Making Marion survey responses

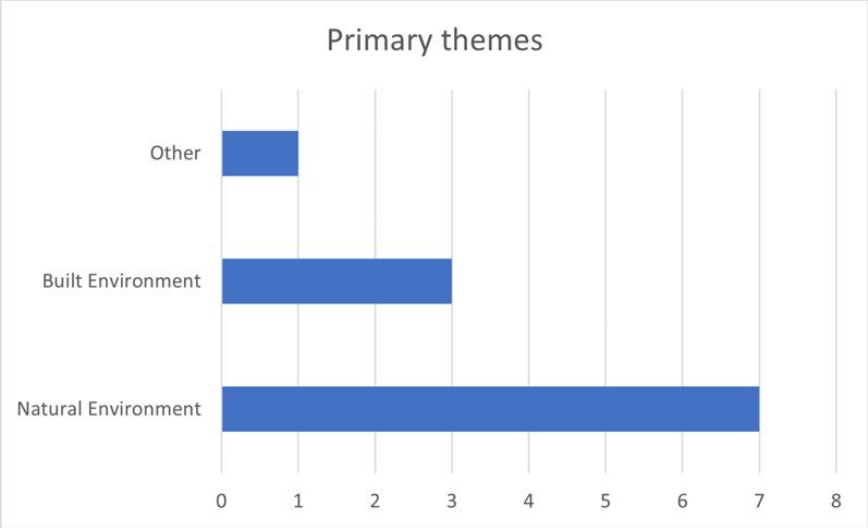


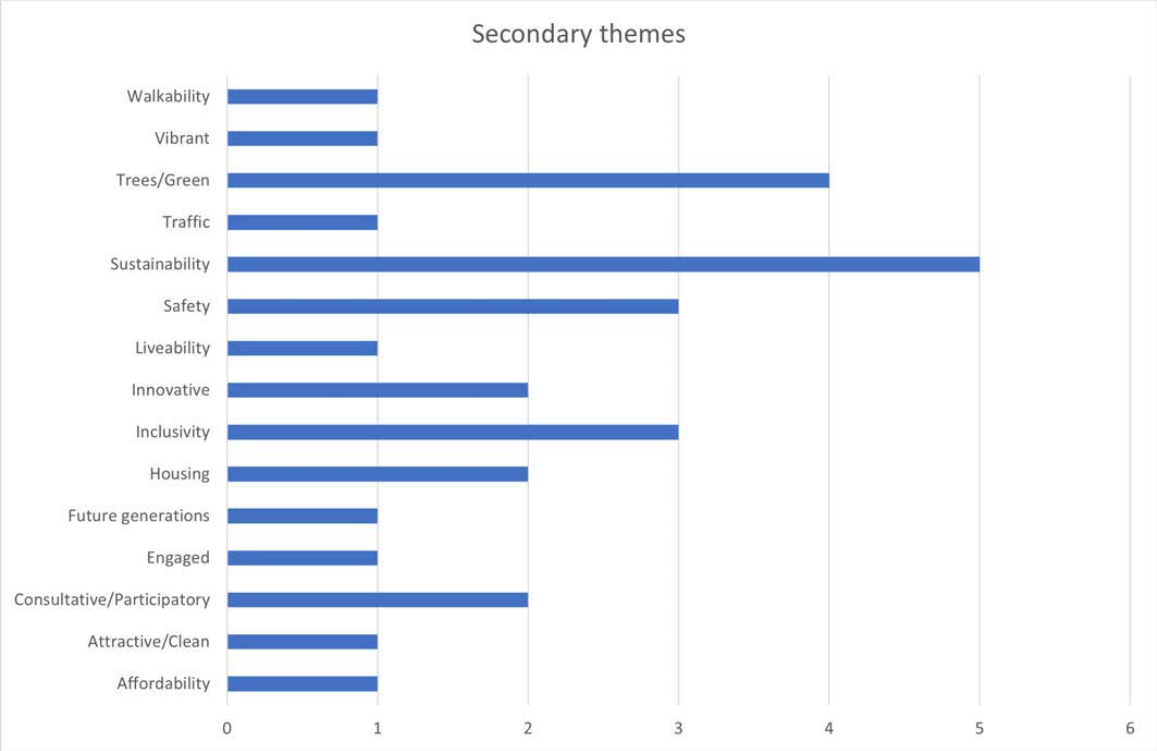
Minor changes to the Vision – Making Marion survey responses (Continued)



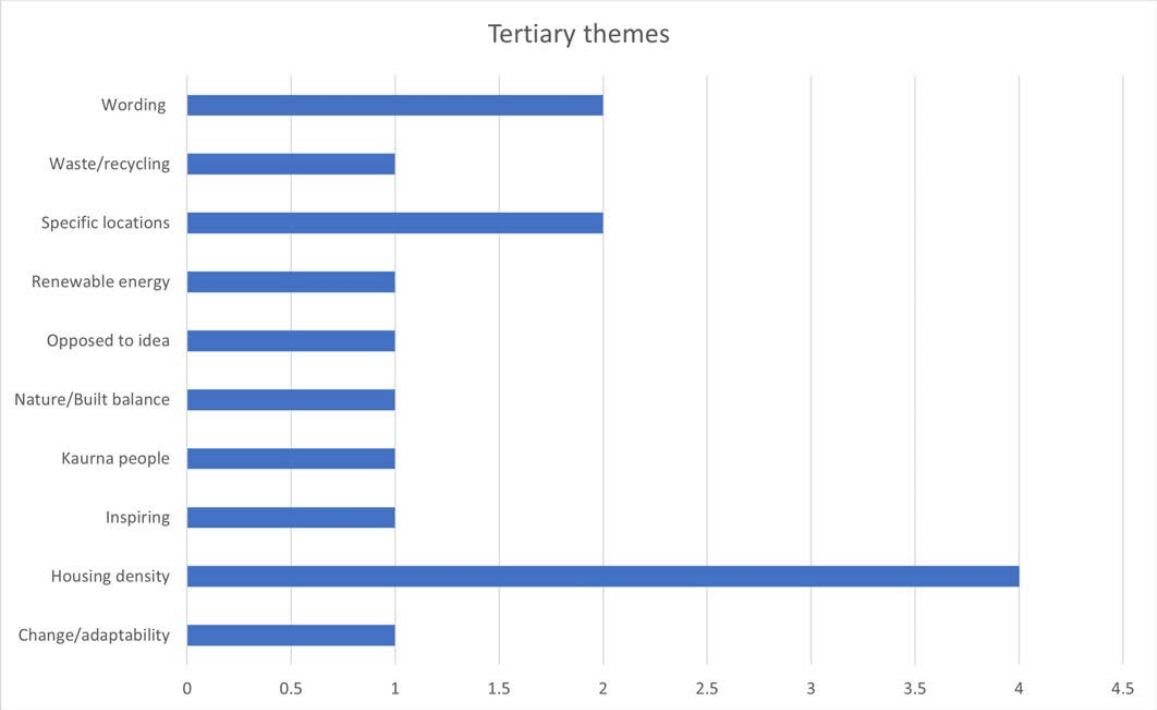


Major changes to the Vision – Making Marion survey responses

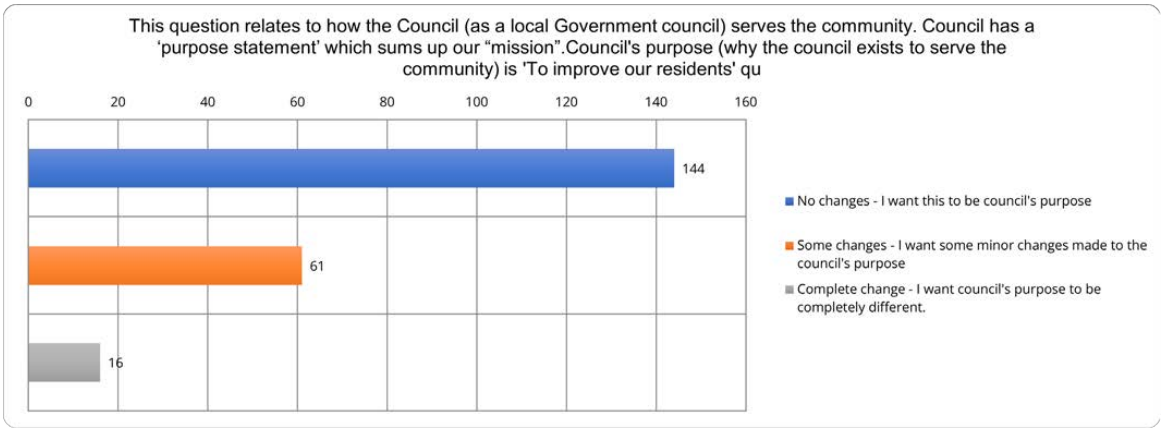




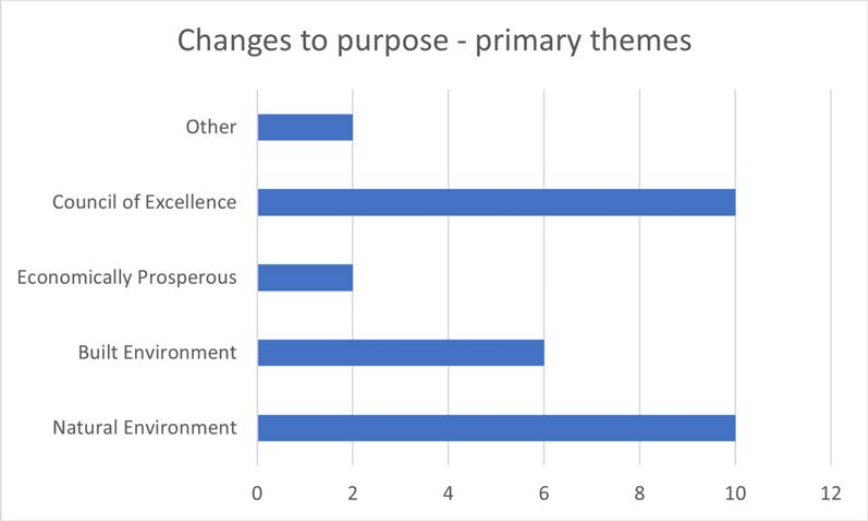
Major changes to the Vision – Making Marion survey responses (Continued)

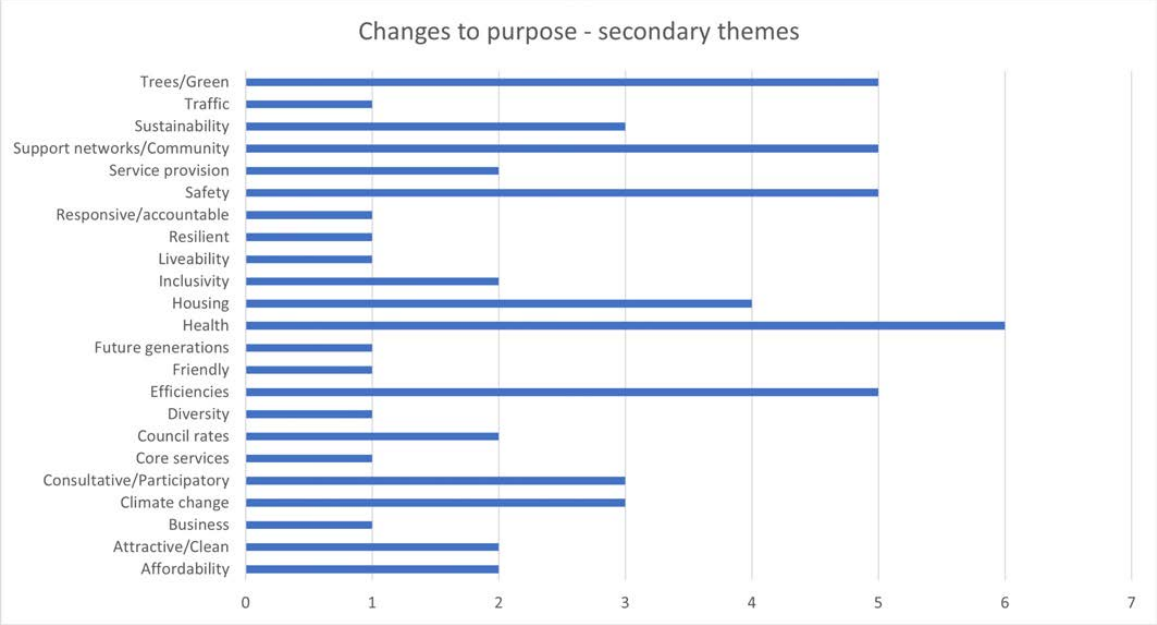


Purpose statement – Making Marion survey responses

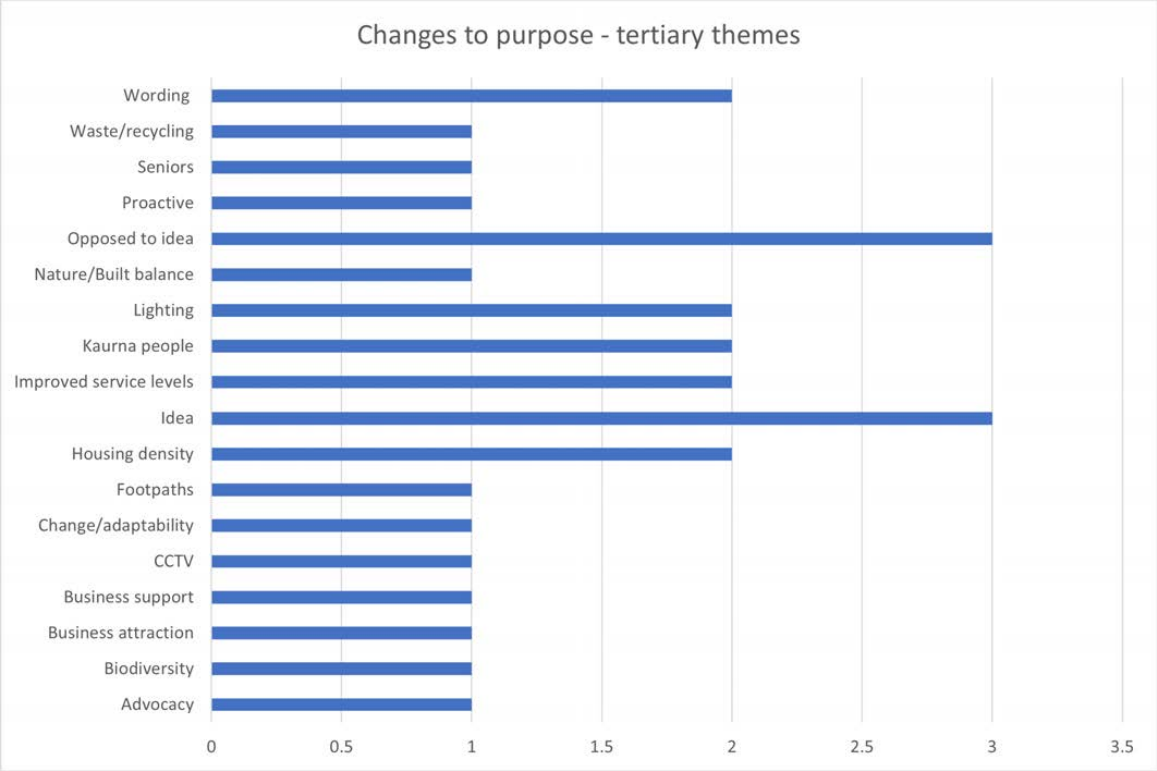


What minor changes do you propose to the *Purpose* statement? Making Marion survey responses.

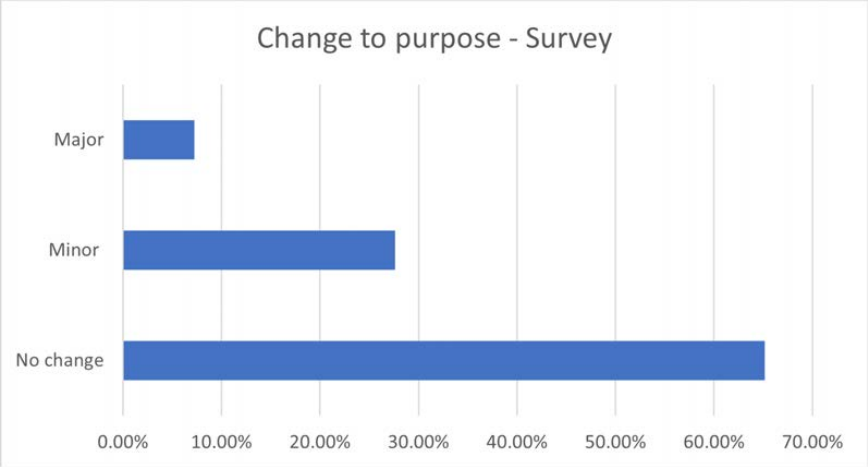


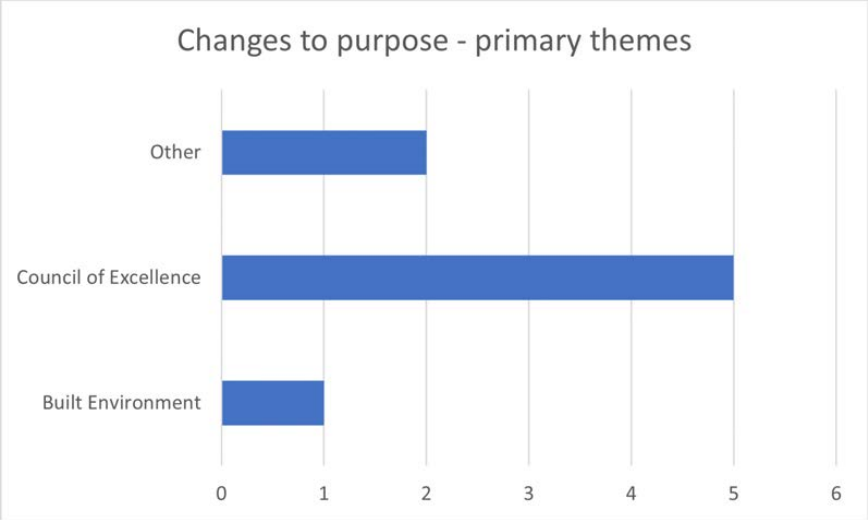


What minor changes do you propose to the *Purpose* statement? Making Marion survey responses. (Continued)

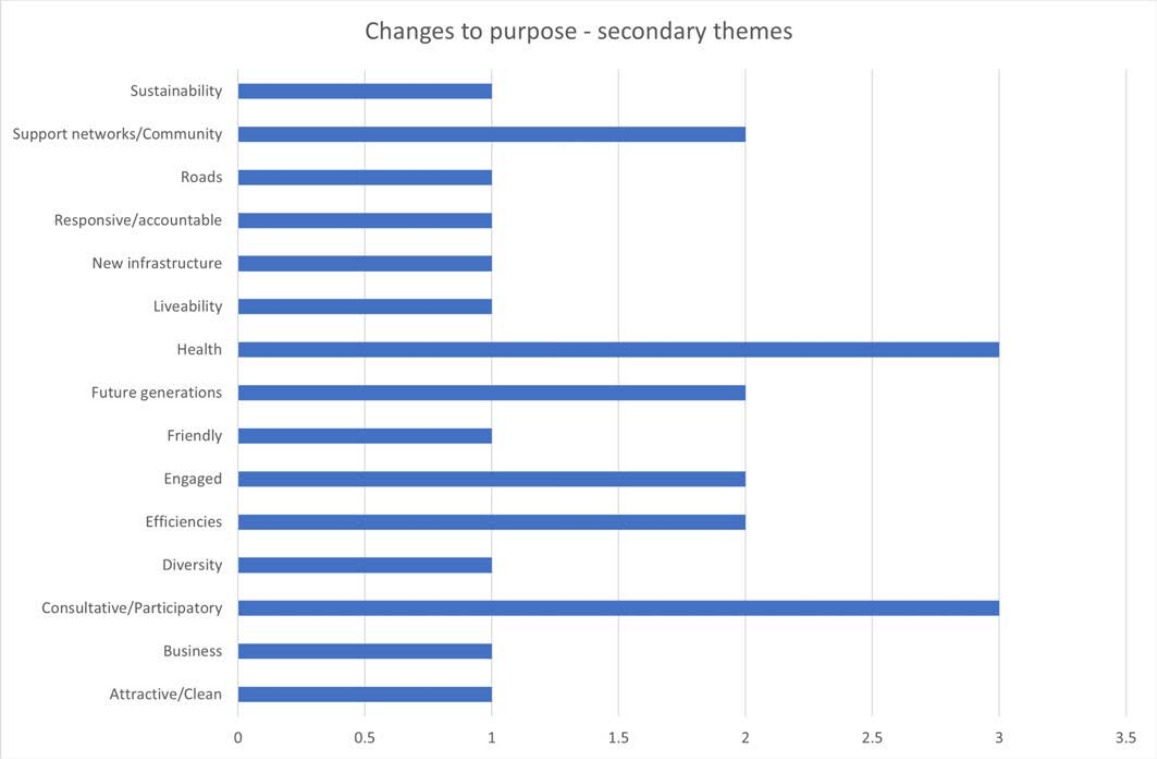


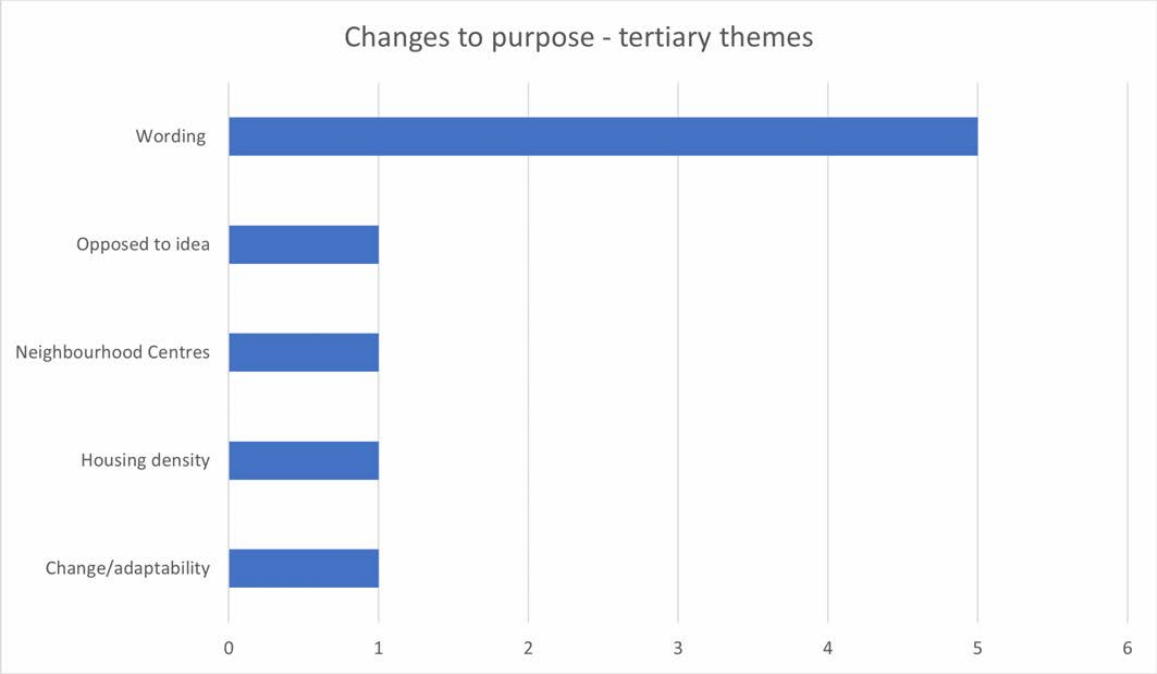
What major changes do you propose to the *Purpose* statement? Making Marion survey responses.



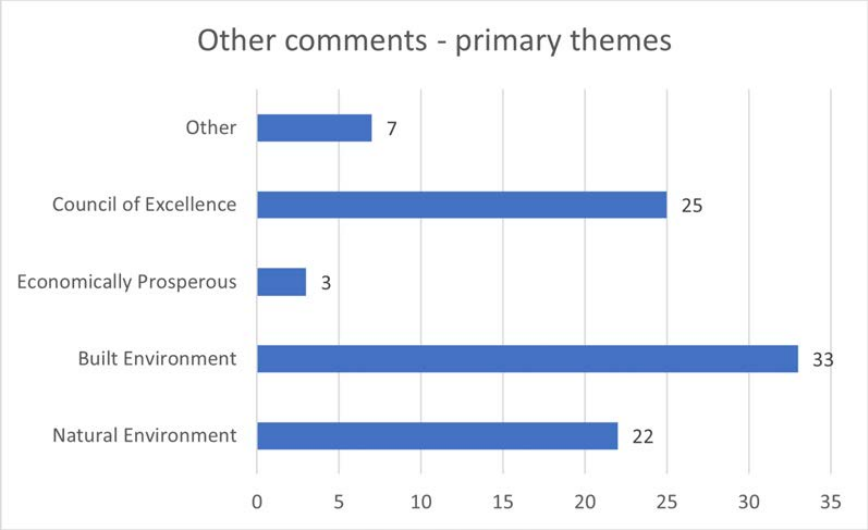


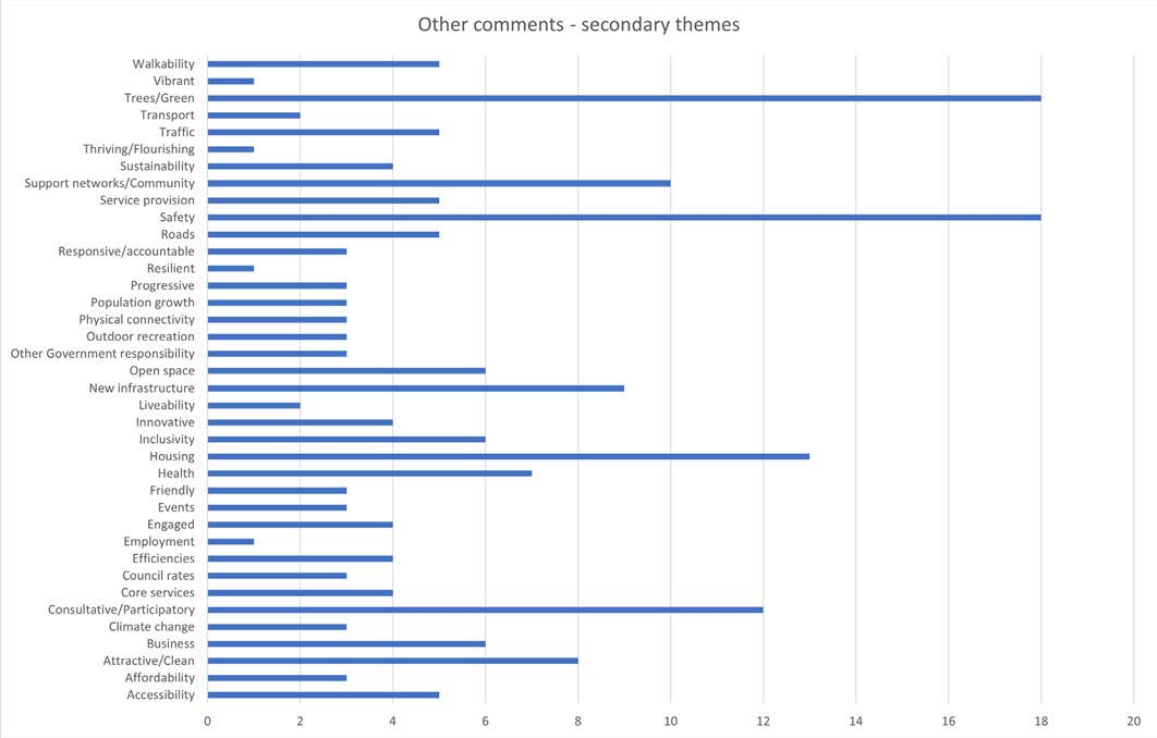
What major changes do you propose to the *Purpose* statement? Making Marion survey responses. (Continued)



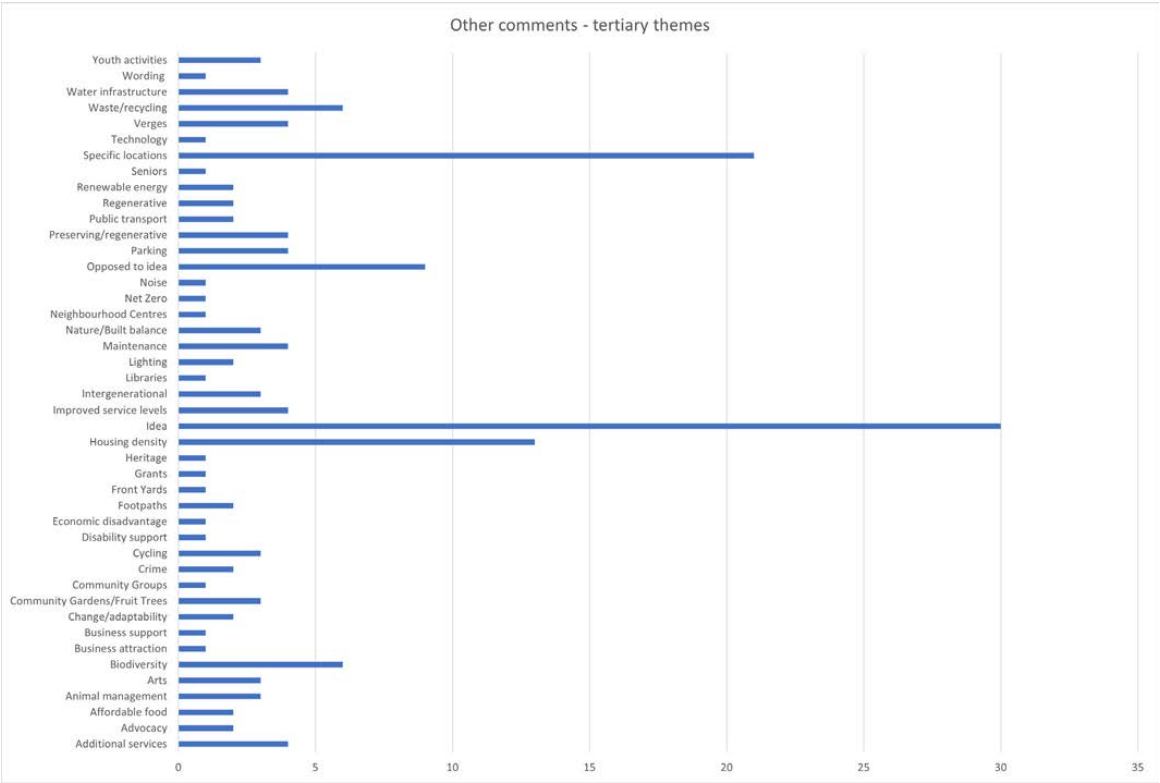


Do you have any other comments? Making Marion survey responses

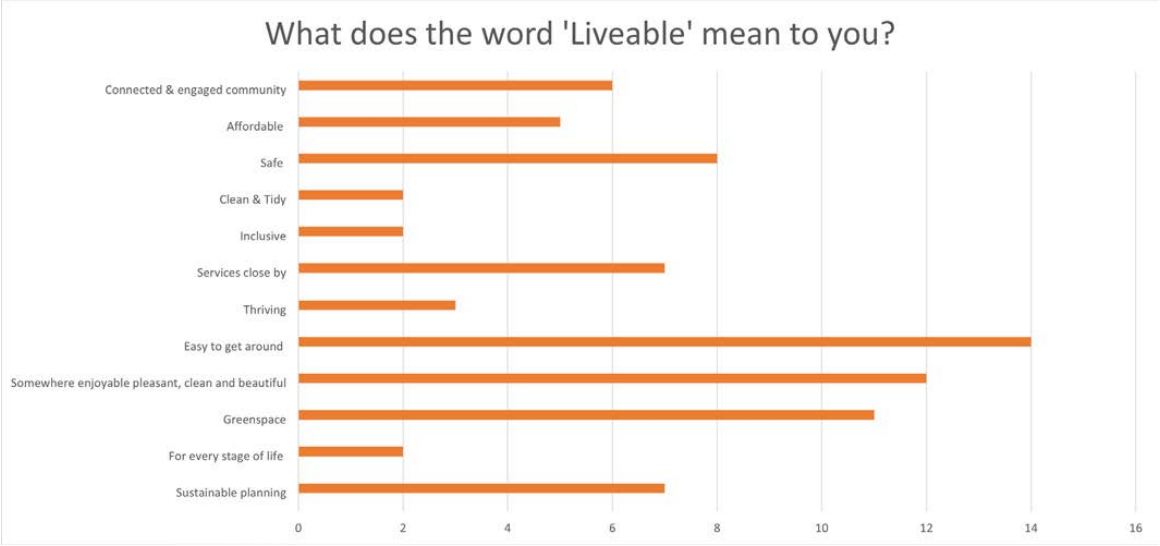




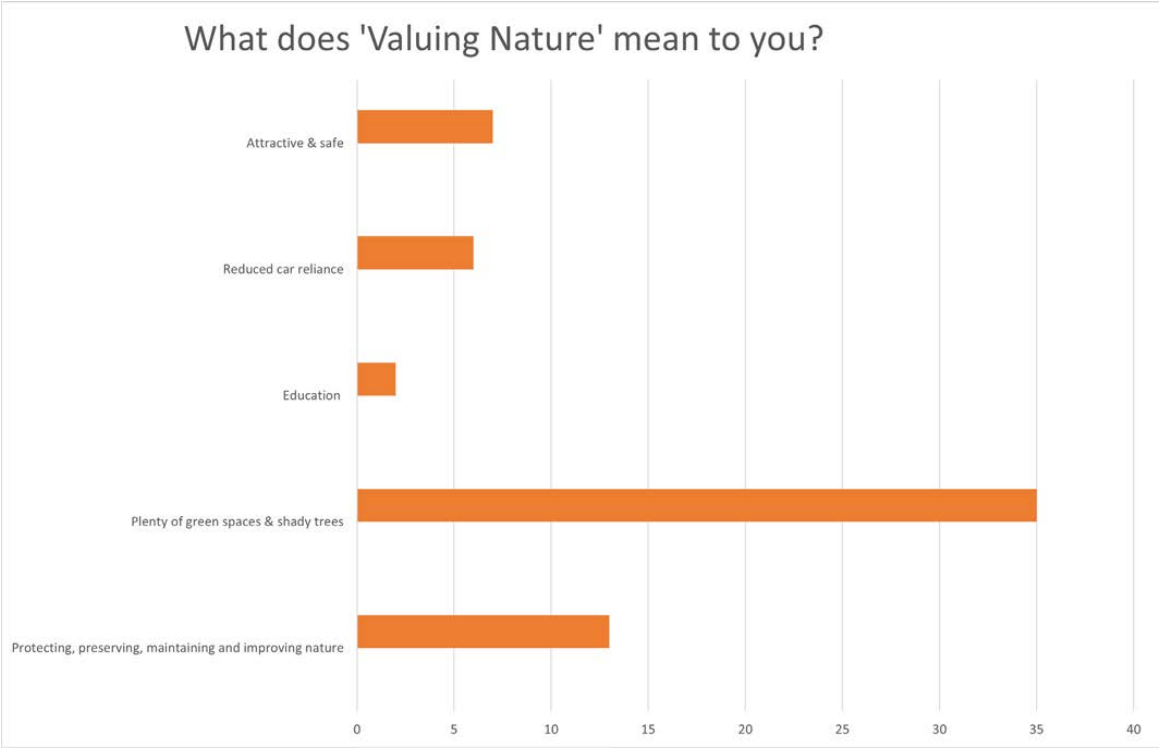
Do you have any other comments?
Making Marion survey responses. (Continued)



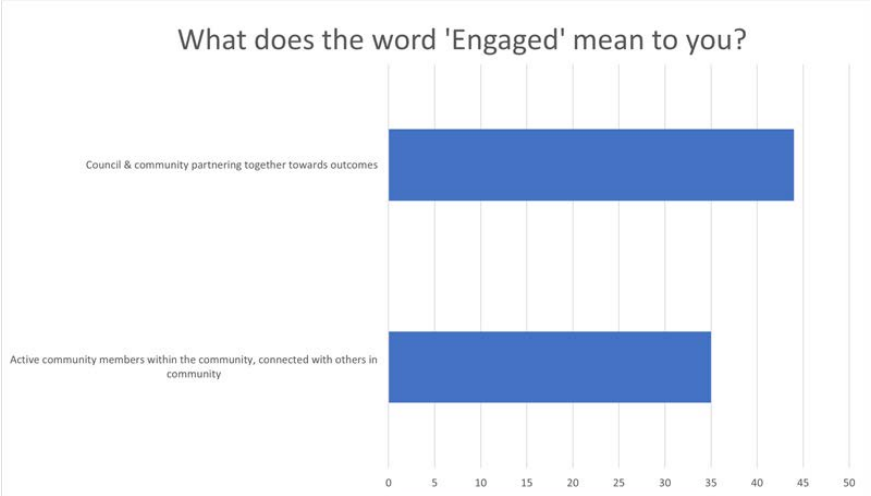
What does the word Liveable mean to you? Making Marion and Marion 100 feedback.



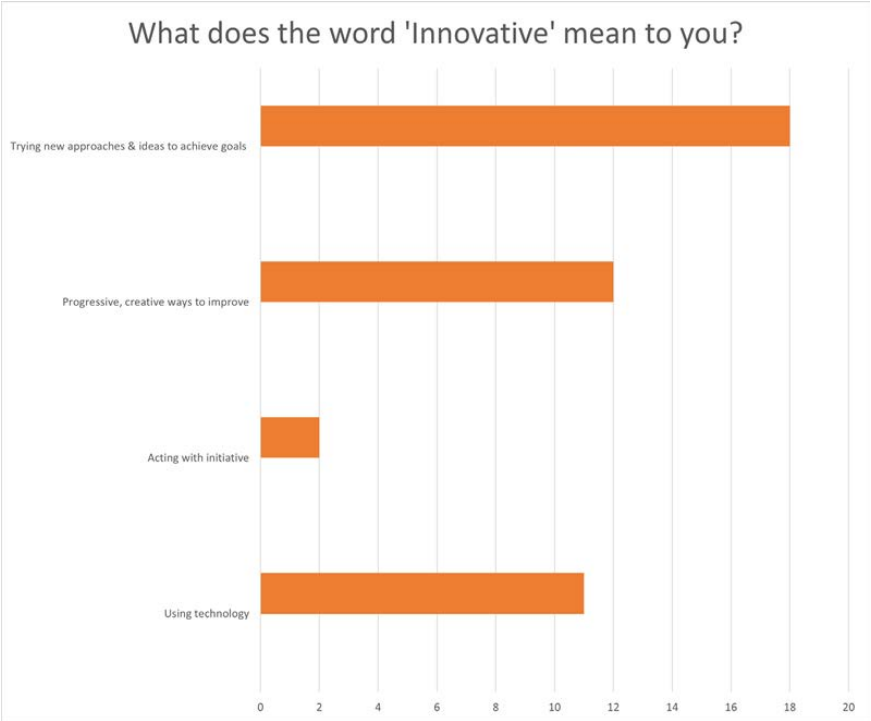
What do the words Valuing Nature mean to you? Making Marion and Marion 100 feedback.



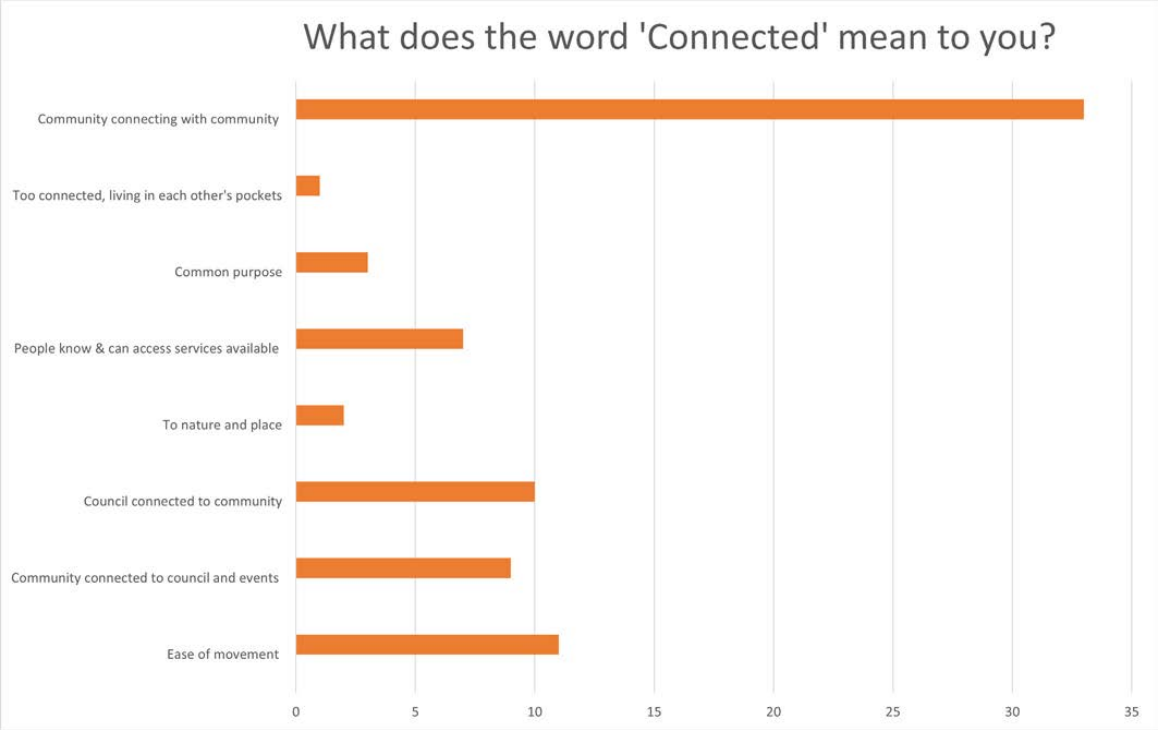
What does the word Engaged mean to you? Making Marion and Marion 100 feedback.



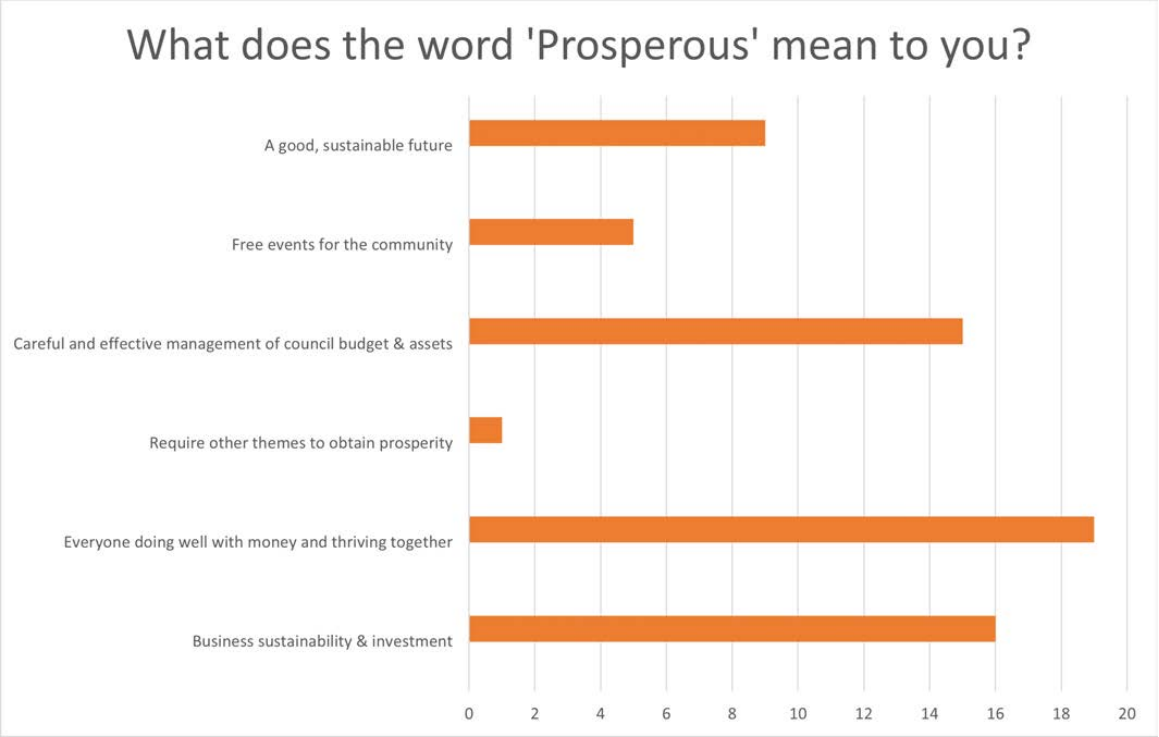
What does the word Innovative mean to you? Making Marion and Marion 100 feedback.



What does the word Connected mean to you? Making Marion and Marion 100 feedback.



What does the word Prosperous mean to you? Making Marion and Marion 100 feedback.

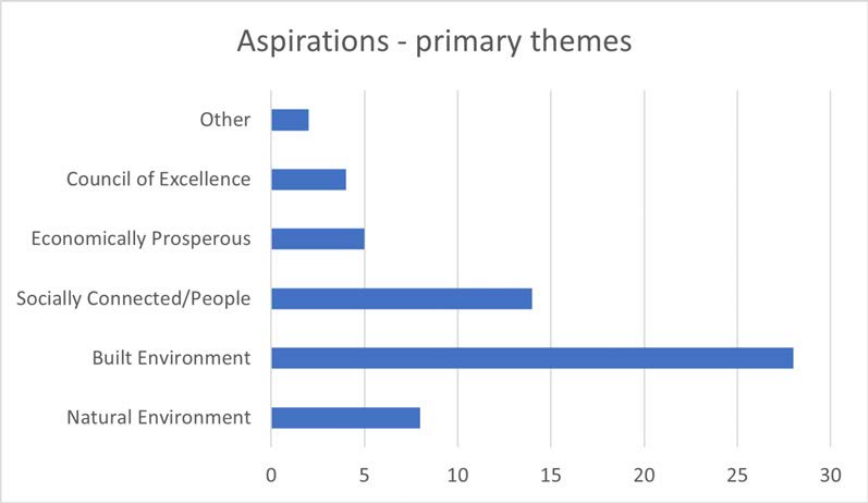


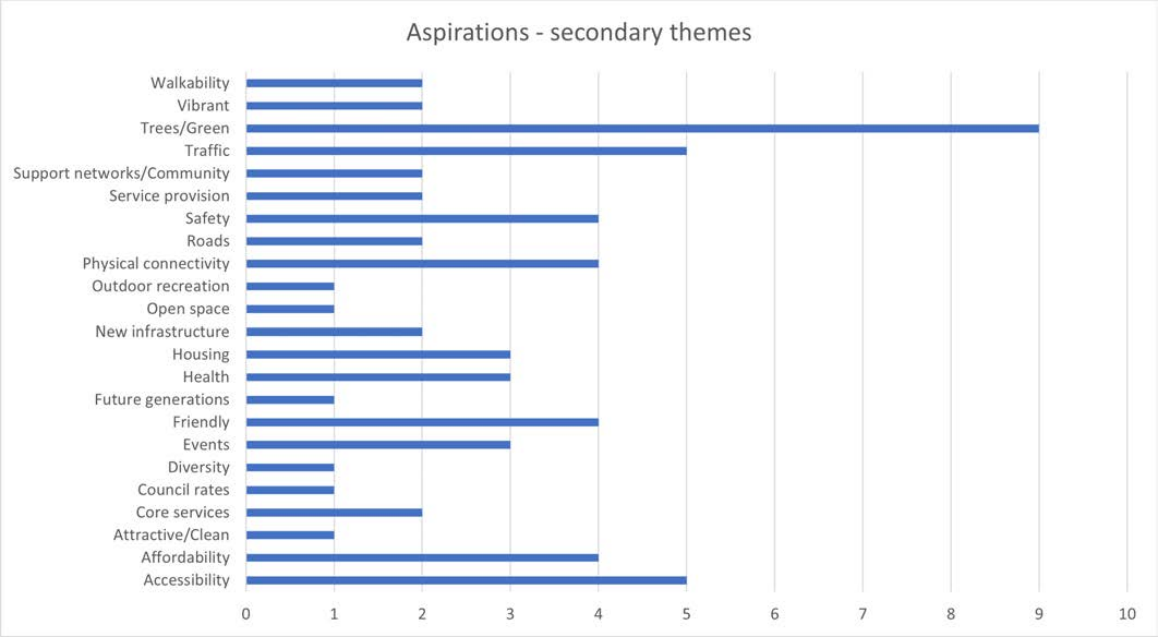
Pop ups in the community

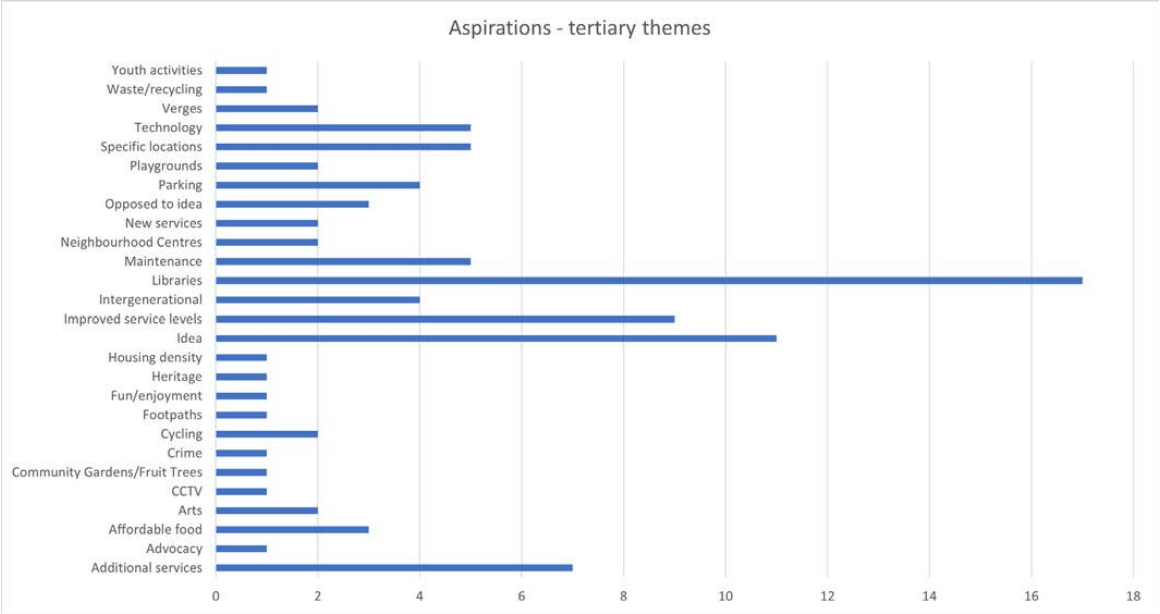
Community engagement tables were set up across the city, at Park Holme Library, Cove Civic Centre, Marion Cultural Centre, Mitchell Park Sports and Community Centre, Marion Celebrates Festival (Glandore), and Marion Community Services Expo – Westfield Marion. Staff interacted with the community at drop-in sessions throughout the engagement.

321 respondents wrote on Post-it notes, added comments to A3 paper, voted with sticky dots and had conversations with staff, sharing their ideas.

What should the Marion council aspire to be? Pop ups in the community.







Green

Accessible

Affordable

Friendly

Safe

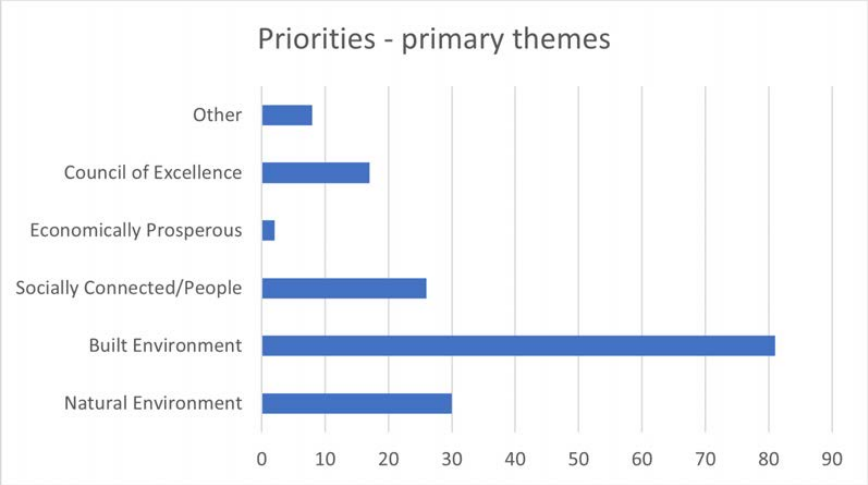
Physically connected (paths etc.)

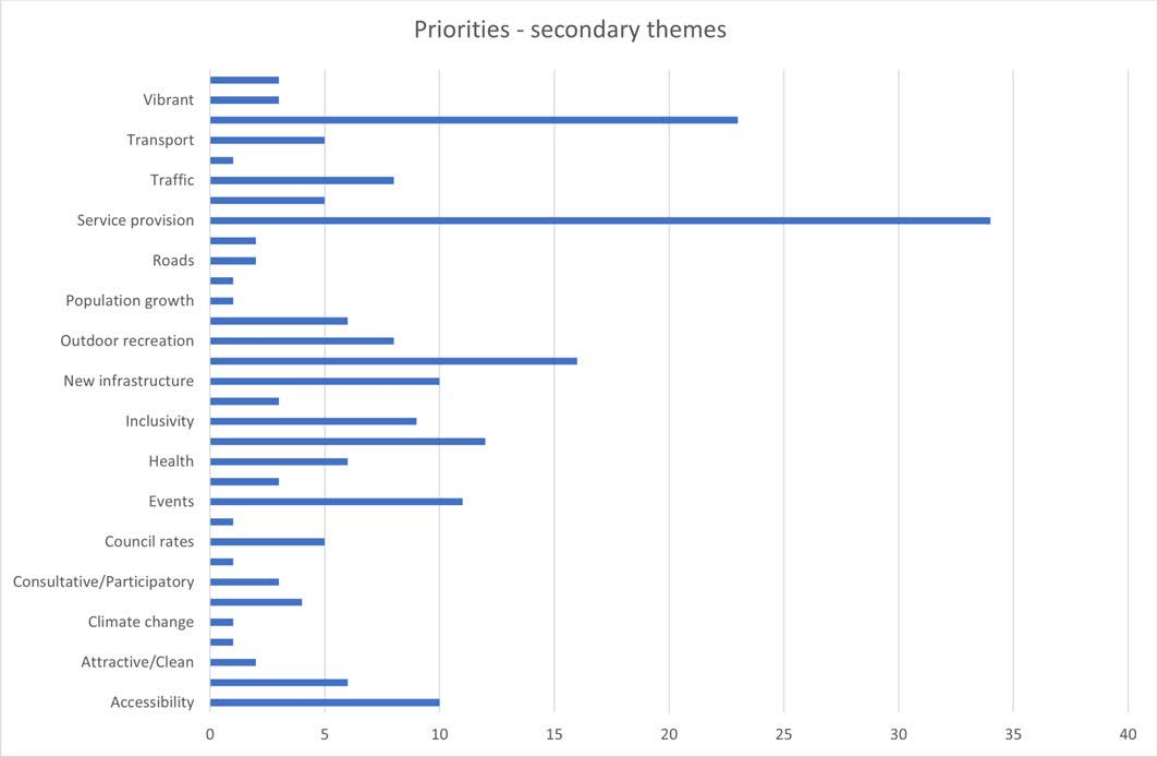
Healthy

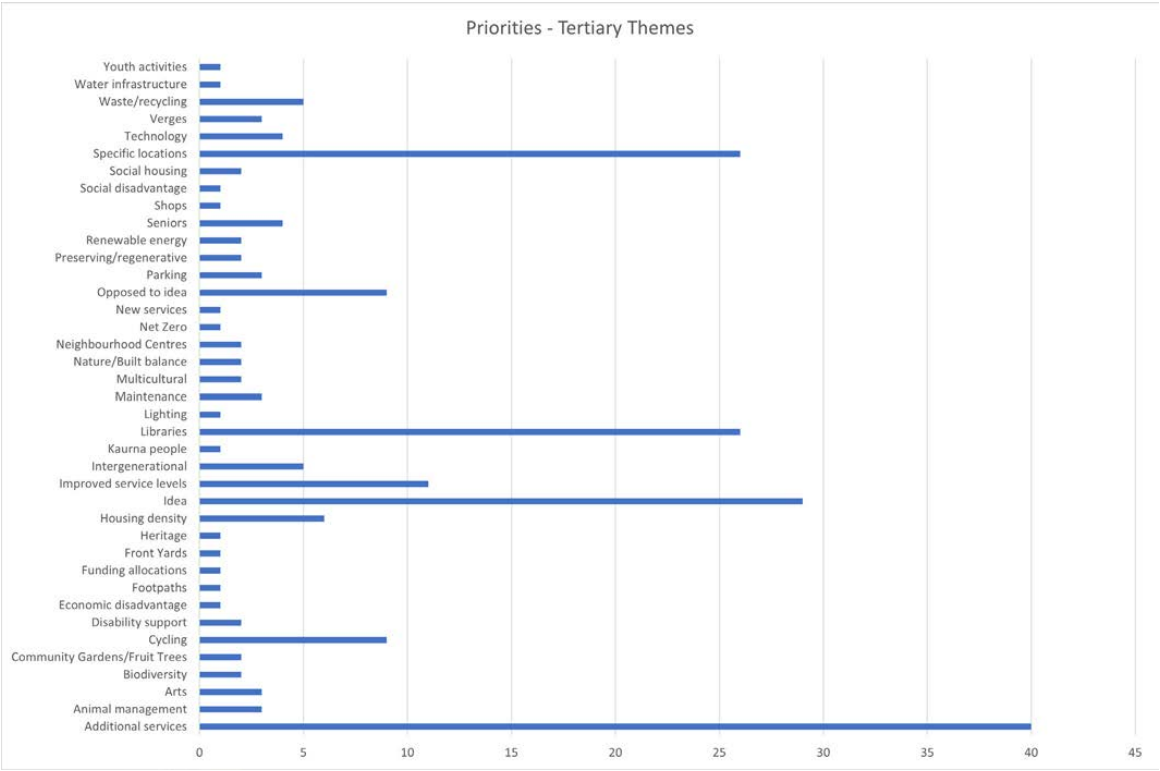
Maintained

What should Council prioritise for the future? Pop-ups in the community.

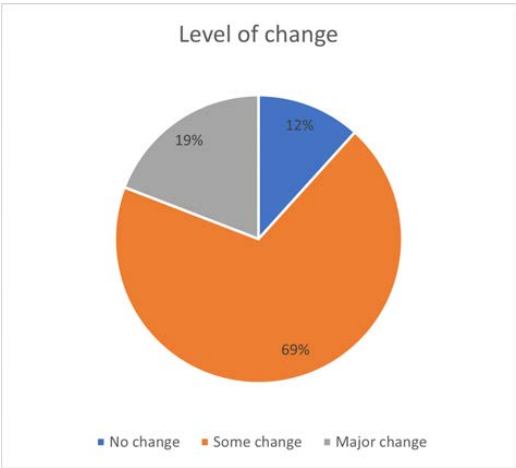
Lots of ideas for specific actions in specific locations were received from the community.



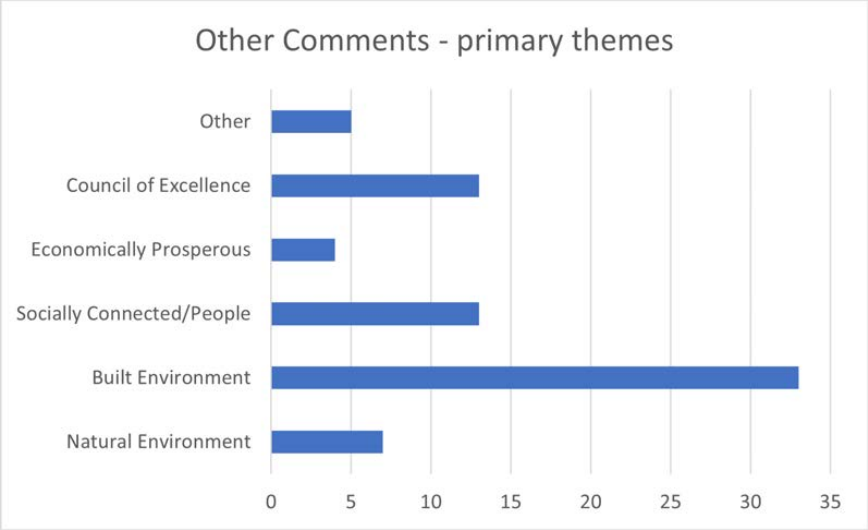


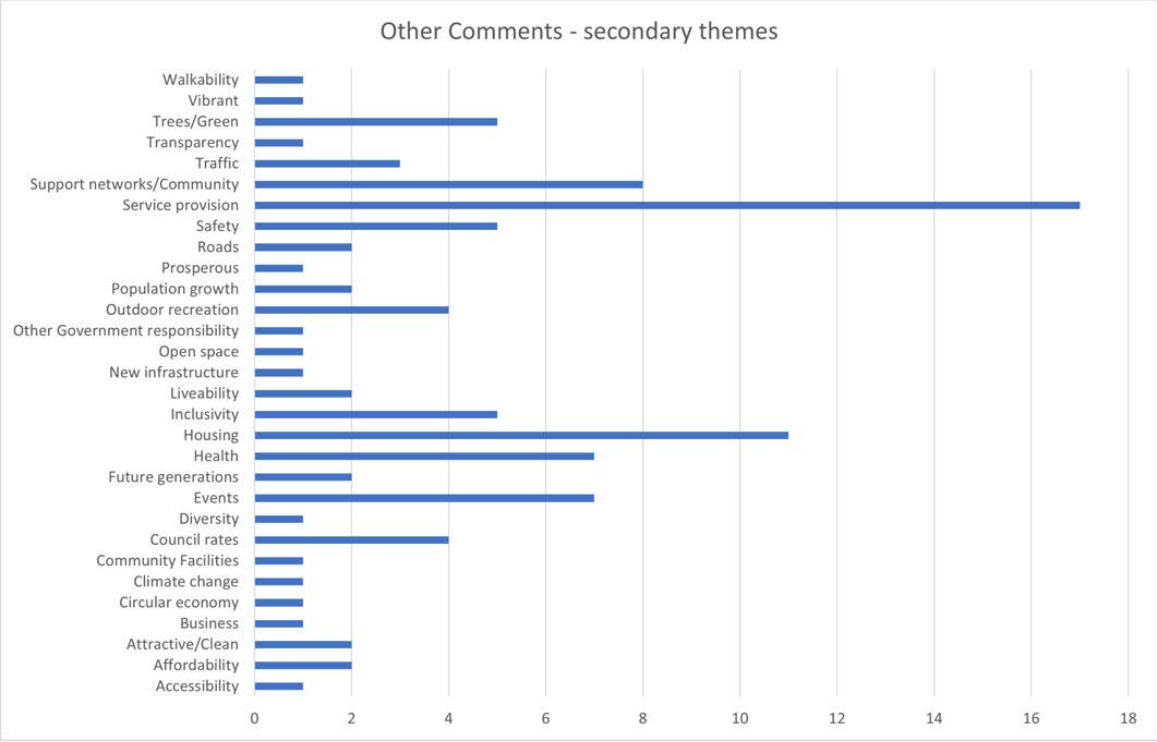


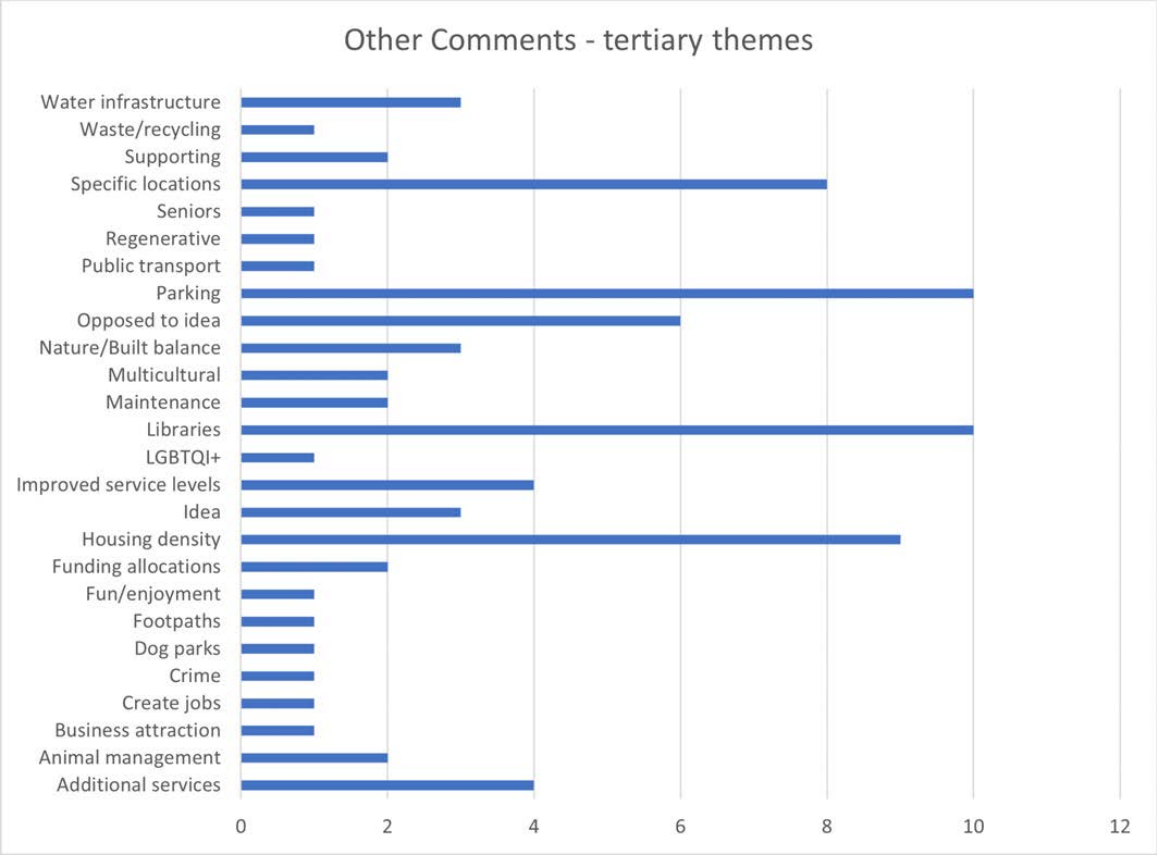
Council's current Community Vision is a 'Community that is Liveable, Valuing Nature, Engaged, Prosperous, Innovative and Connected'. Which of the below options do you support? (Choose one option). Pop-ups in the community.



Other comments – Pop ups in the community



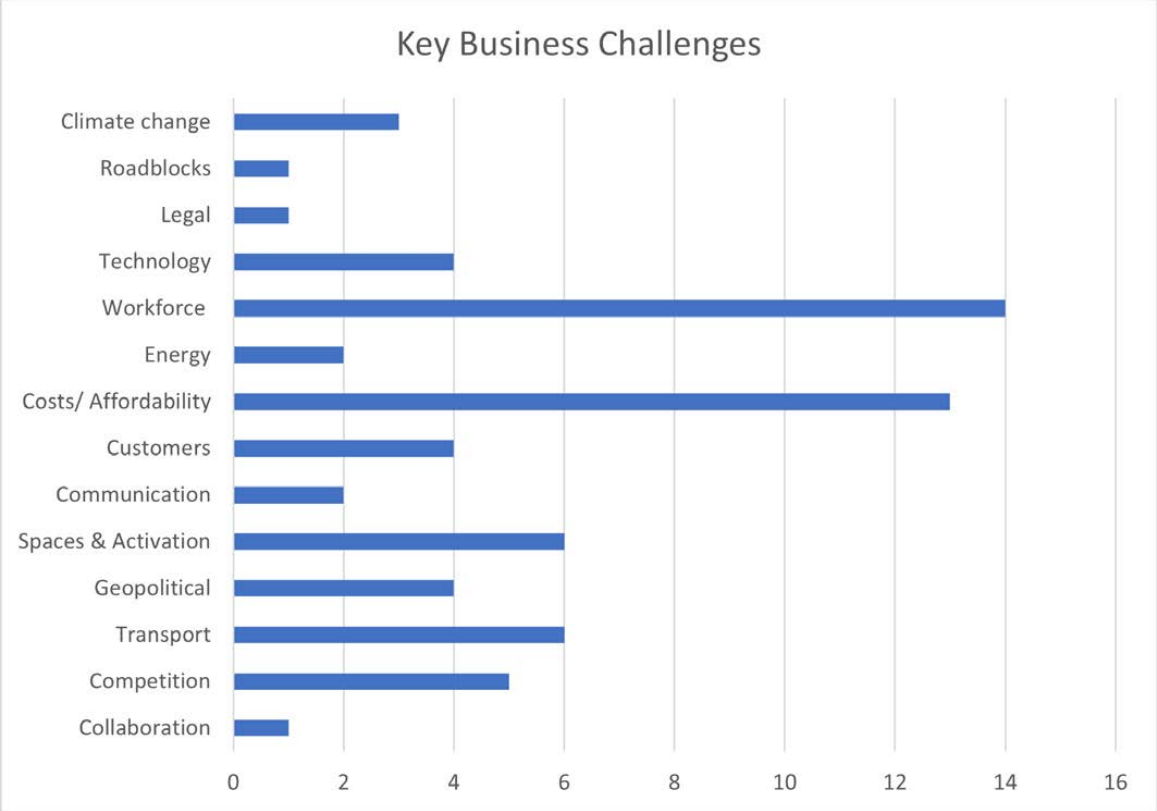



Other Comments - tertiary themes
Water infrastructure
Waste/recycling
Supporting
Specific locations
Seniors
Regenerative
Public transport
Parking
Opposed to idea
Nature/Built balance
Multicultural
Maintenance
Libraries
LGBTQI+
Improved service levels
Idea
Housing density
Funding allocations
Fun/enjoyment
Footpaths
Dog parks
Crime
Create jobs
Business attraction
Animal management
Additional services
0
2
4
6
8
10
12

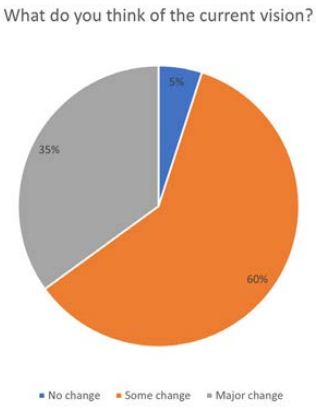
Marion Business Community event

Invitations were sent to businesses on council's business database to attend a Business Breakfast event. Overall, 26 business representatives engaged in a Focus Group, discussing the key business challenges that they foresee over the next 10 years, their thoughts on the current Community Vision and Purpose and discussed in groups what Council should prioritise over the next 10 years to support a Council that is Prosperous for business.

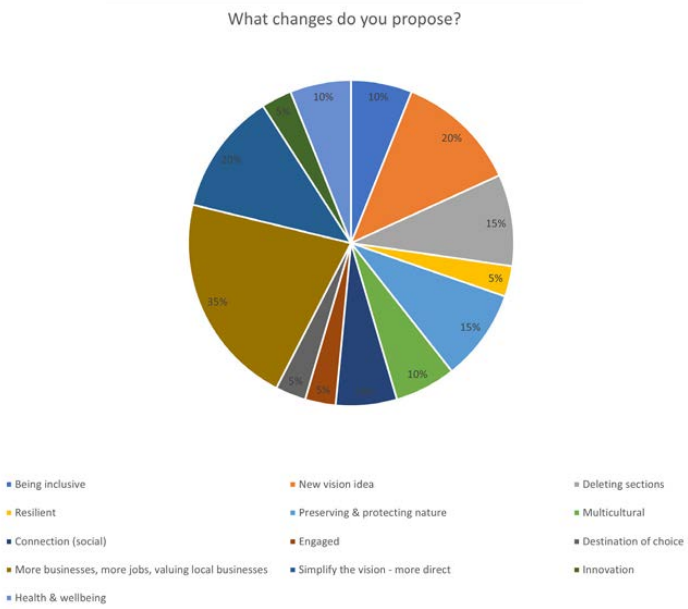
What are the key business challenges that you foresee over the next 10 years?



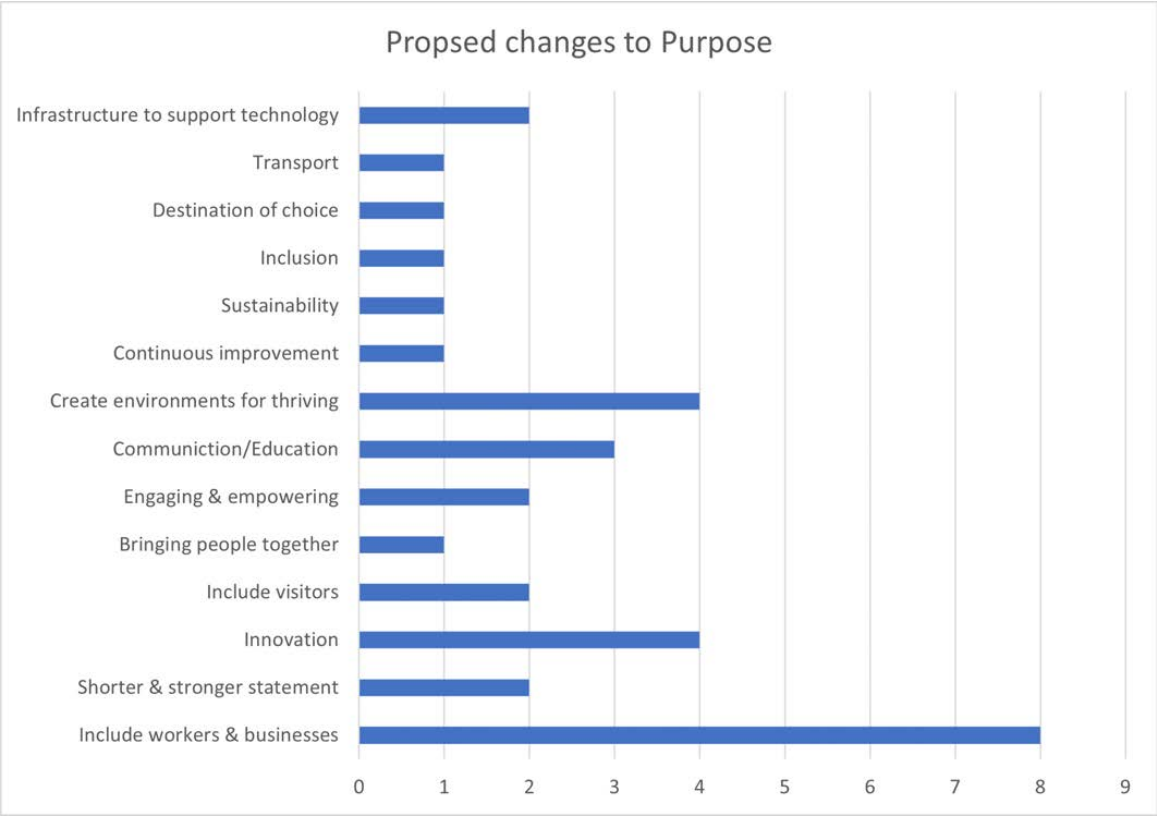
What are your thoughts on the current Community Vision?



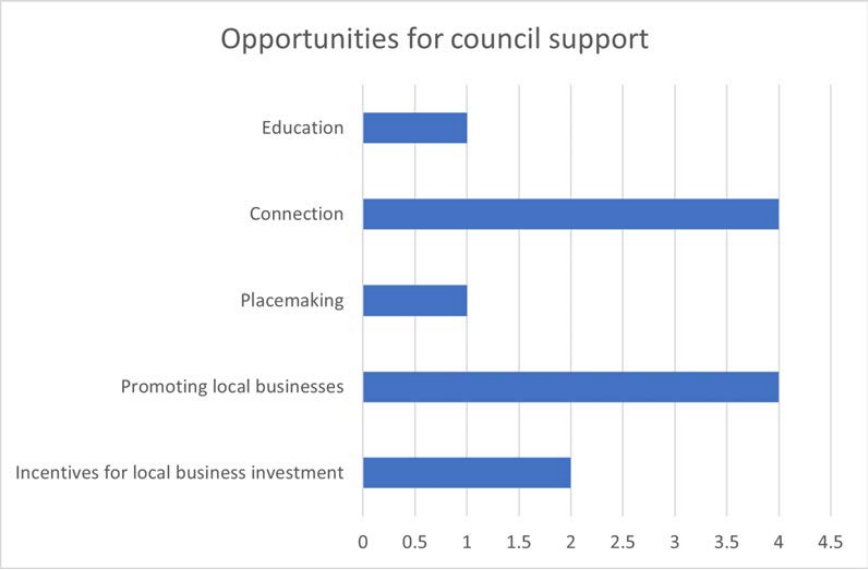
What changes do you propose to the current Community Vision?



What are your thoughts on the current *Purpose*?



What should Council prioritise over the next 10 years to support a Council that is Prosperous for business?



Future generations

All schools and kindergartens located in the City of Marion were sent a link to the Making Marion survey and invited to share with families in their newsletters. Thirty six kindergarten children from Oaklands Estate Kindergarten and Mitchell Park Kindergarten, representing eight City of Marion suburbs, engaged with Council and answered the question: What would you like the Marion Council area to look and feel like when you are 15? Parents were encouraged to complete the Making Marion survey and talk to their children about their ideas.

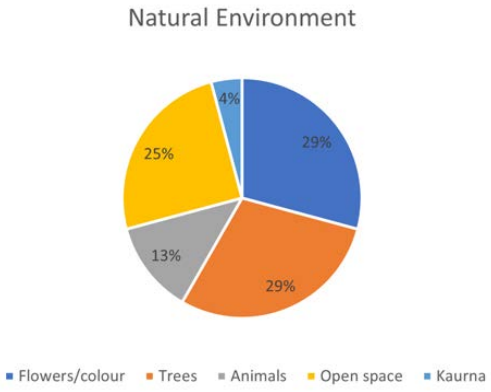
Kindegarten children

Unique to this age group was the desire for more colourful flowers in our parks, big playgrounds for teenagers, and open space for everyone to have fun. The children also touched on themes consistent with adult responses - protecting nature, social connection, inclusiveness, housing density, physical connectivity, open space, and improved infrastructure.



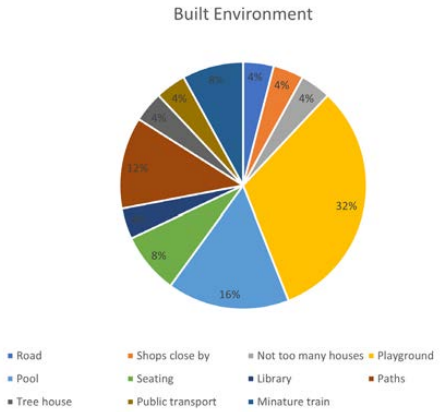
Kindegarten children

Unique to this age group was the desire for more colourful flowers in our parks, big playgrounds for teenagers, and open space for everyone to have fun. The children also touched on themes consistent with adult responses - protecting nature, social connection, inclusiveness, housing density, physical connectivity, open space, and improved infrastructure.



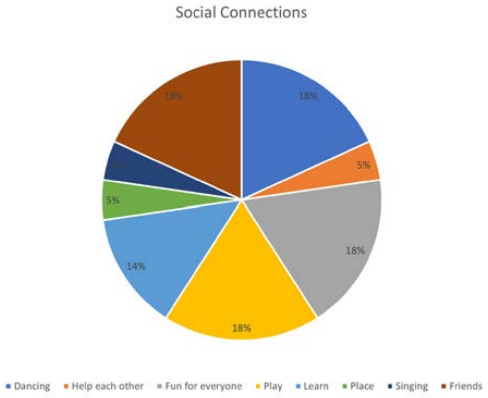
Top 3 for natural environment:

1. More trees
2. Flowers/colour
3. Open Space - parks



Top 3 for built environment:

1. Playgrounds (big ones)
2. A pool
3. Good footpaths and paths



Top 3 for social connections:

1. Places to play with friends
2. Places to dance
3. Places where everyone can have fun.

"Lots of gardens so I can pick the flowers. I want to be friends with the animals and the birds. They should have good places to live with their babies. I want to have somewhere to learn about Marion. We are on Kaurna land. Nina Marni." - Sasha

"When I'm 15 I want a good South Road for my tow truck." - Carter

"I want trees for birds. Well, I want to live in a place where we all help each other. I want Mum and Dad to have fun too." - Avery

Youth Collective Committee

12 young people between the ages of 12-25 answered questions about their aspirations and concerns for the City of Marion through a focus group format.

Top 3 concerns for the future:

1. Housing affordability
2. Diversity – eg cultural
3. Traffic

What should Council prioritise?

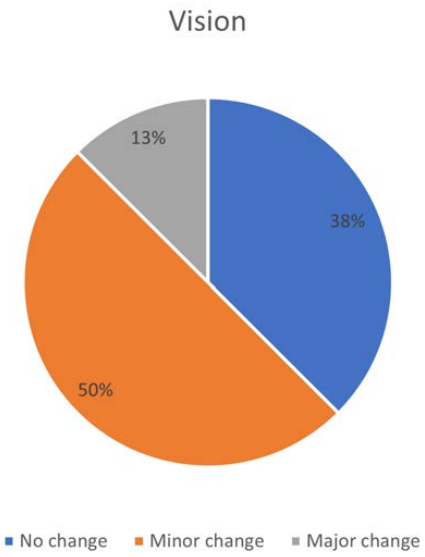
4. Housing
5. Cost of living/affordability
6. Things that improve people's lives

"Non-car transport like bikes, walking and public transport bike lanes separate from the road for safety."

"Investment of diverse people from the start of projects."

What is the one word that comes to mind when you visualise a great Marion Council area in 2040?





Proposed changes to the Community Vision:

- Add: inclusive, welcoming, diverse
- Sense of community
- Make it simple and direct
- Non car transport

"Make is sound more like a friend? Less like a scary political thing".

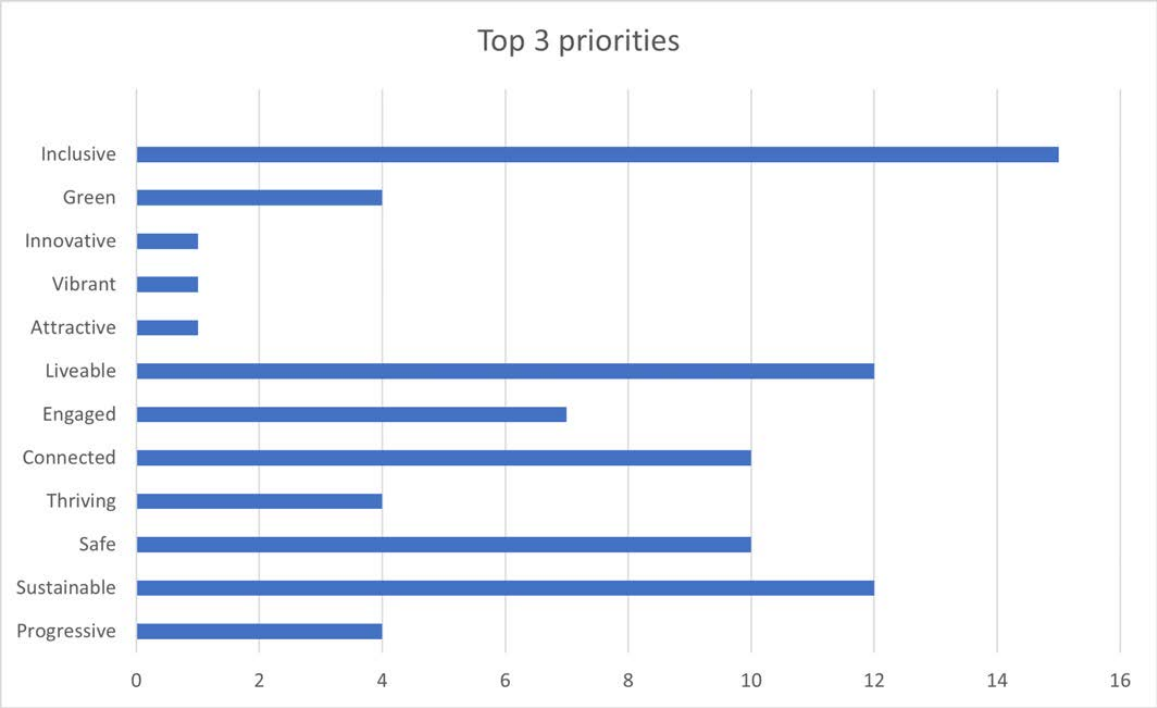
Focus groups

62 people engaged in Focus groups. These included the Marion Community Forum (not for profit service providers), the Community Leadership Program (an annual leadership development program) and Marion 100 (a diverse group of City of Marion residents).

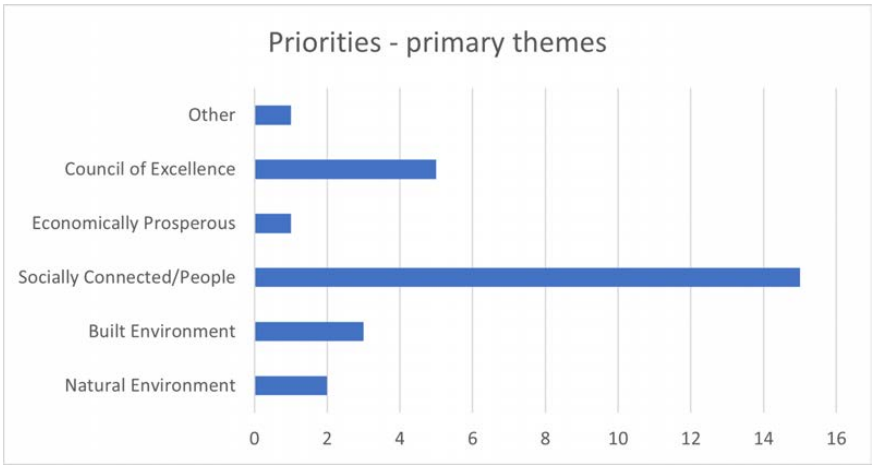
What's the one word that comes to mind when you visualise a great Marion Council area in 2040? Focus group responses.

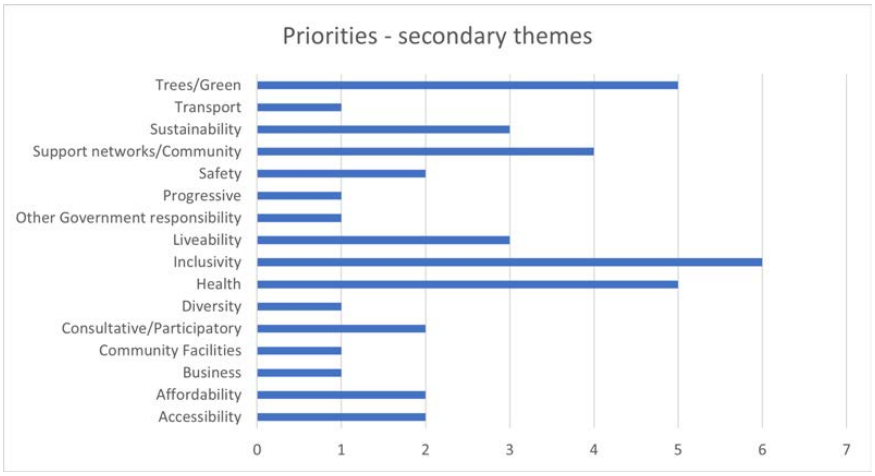


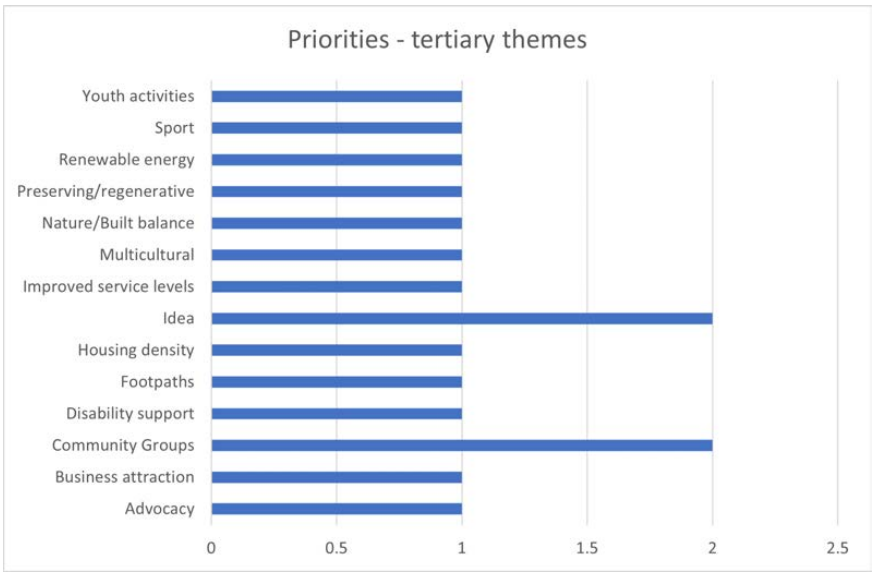
What are the 3 priorities you believe our city needs to strive for by 2040? (Please choose 3) Focus group responses.



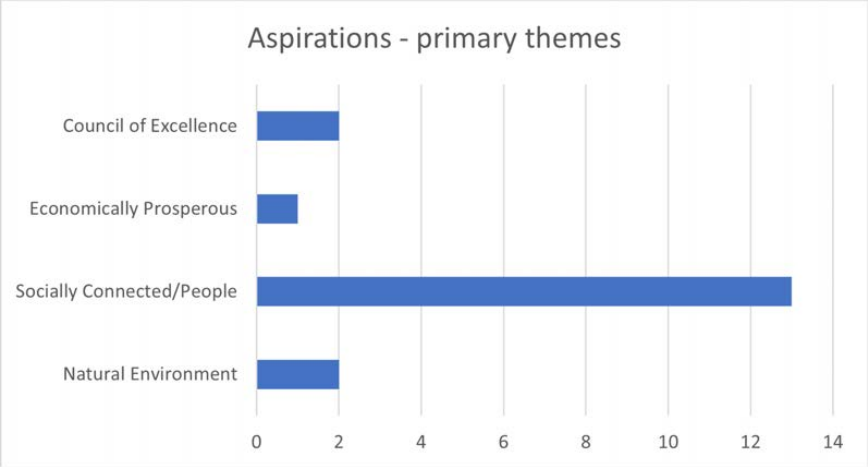
Are there any other priorities Council should focus on for the future? Focus group responses.

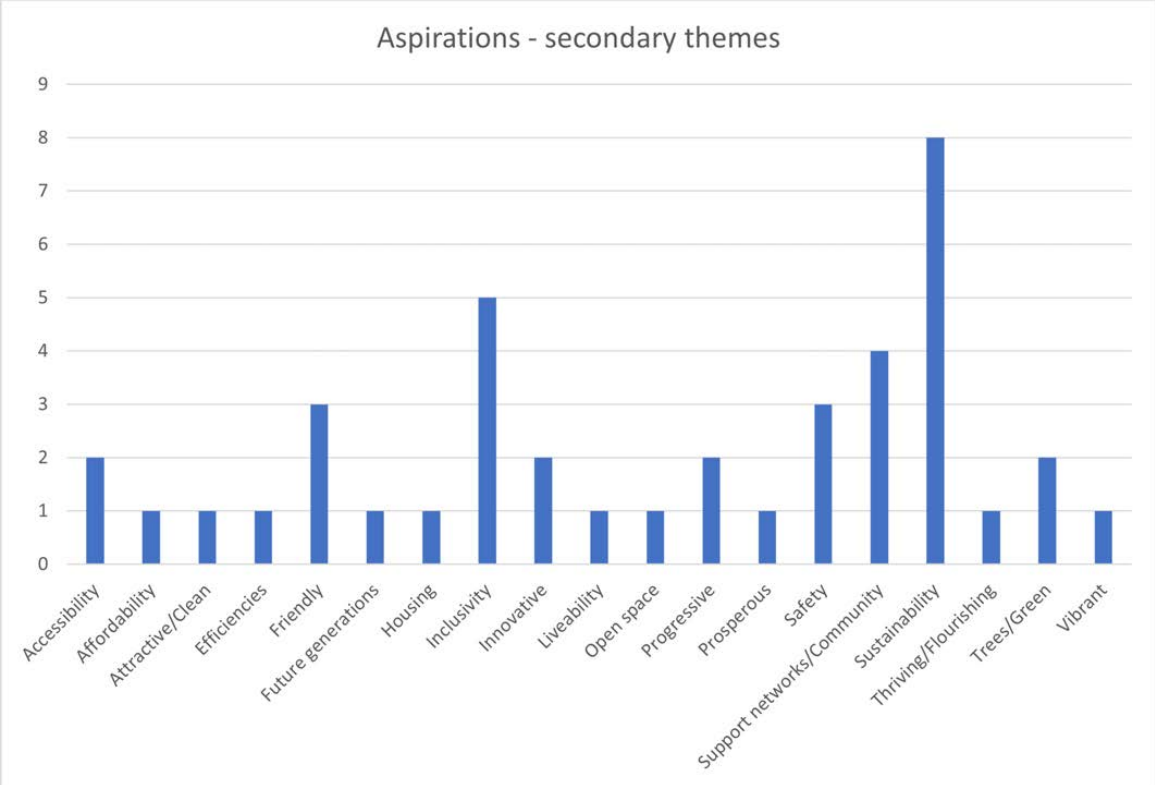




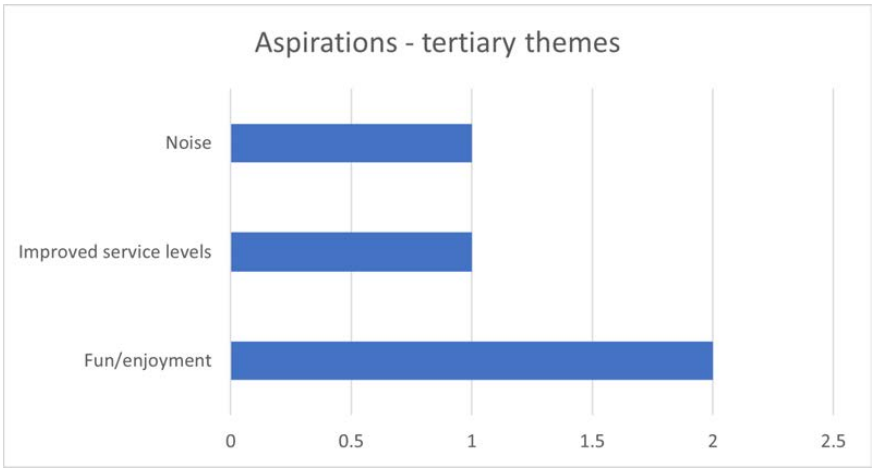


We also aspire for our city to be – Focus group responses (Marion 100)





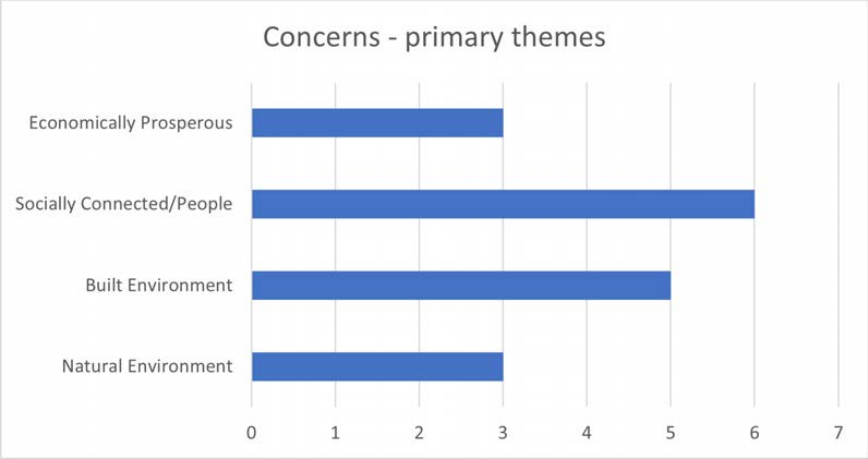
We also aspire for our city to be – Focus group responses (Marion 100)

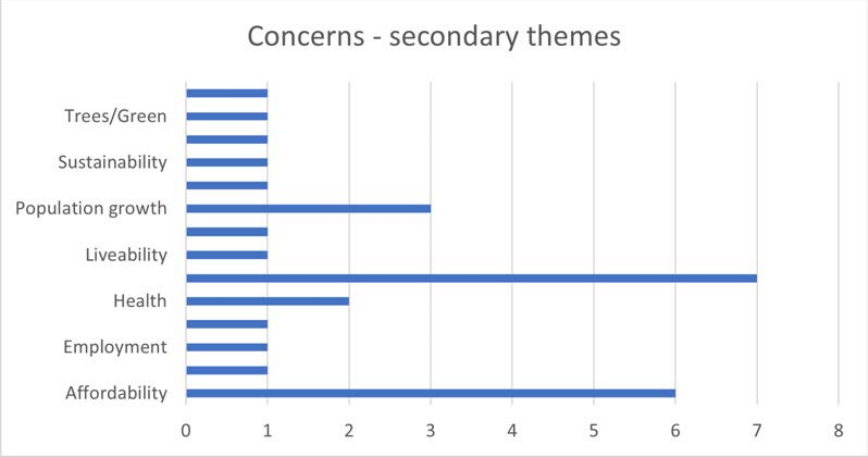


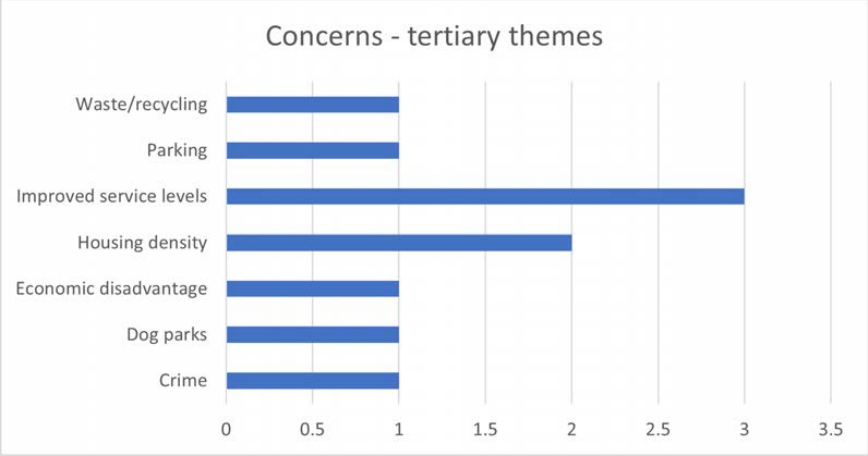
Sustainable
Inclusive
Community focussed
Safe
Friendly
Green
Progressive
Innovative
Accessible



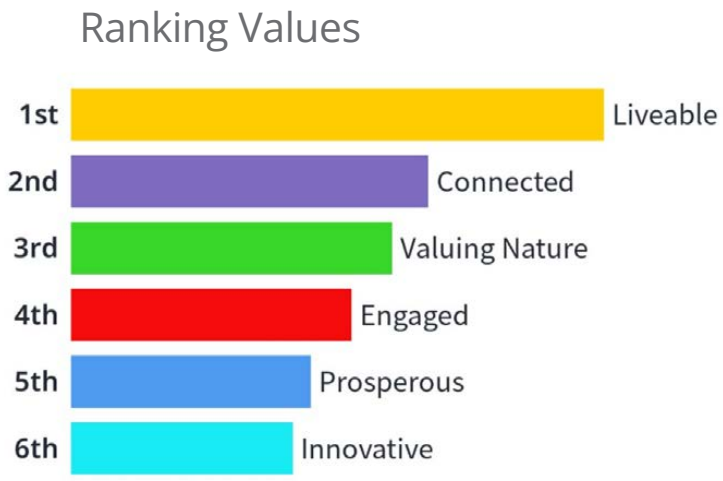
What concerns you most about the future in our council area over the next 10 years? Focus group responses.

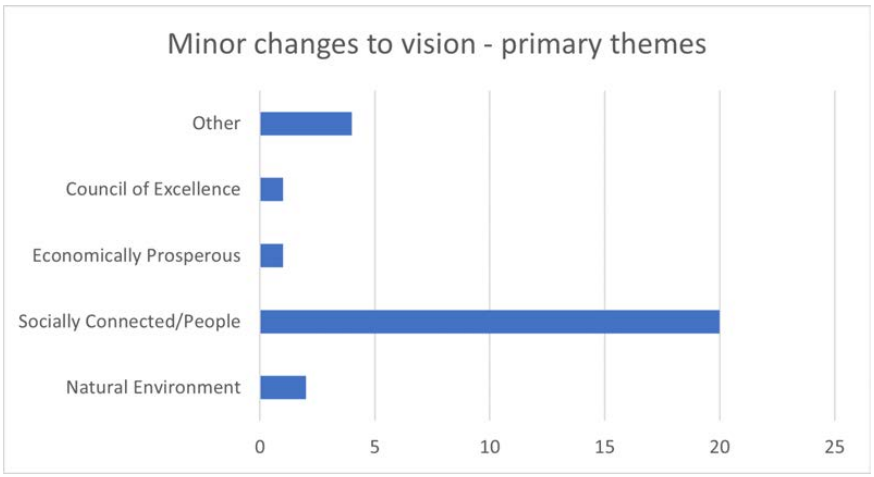




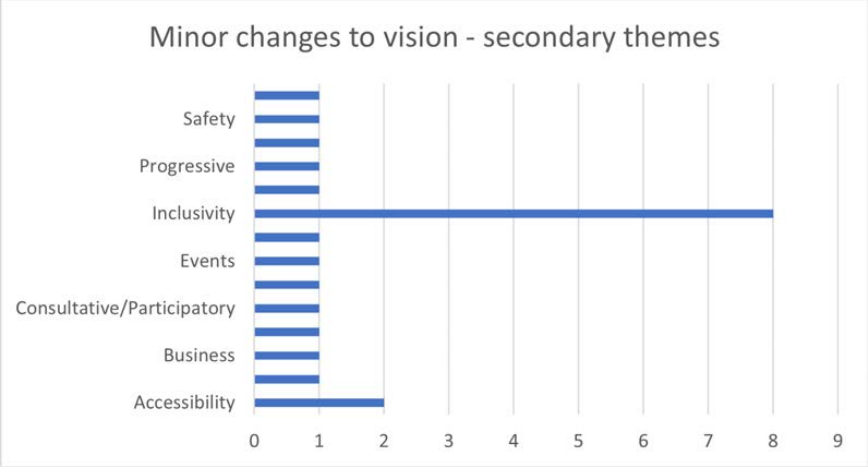


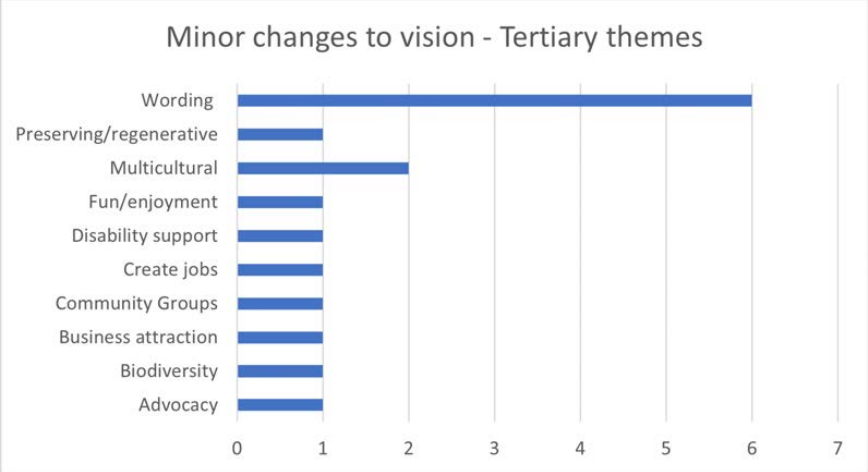
Community Vision minor changes – Focus group responses



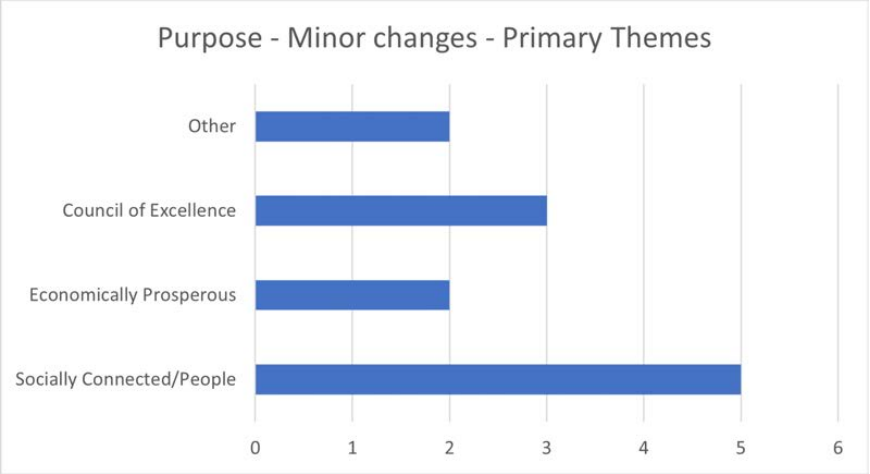


Community Vision minor changes – Focus group responses (Continued)





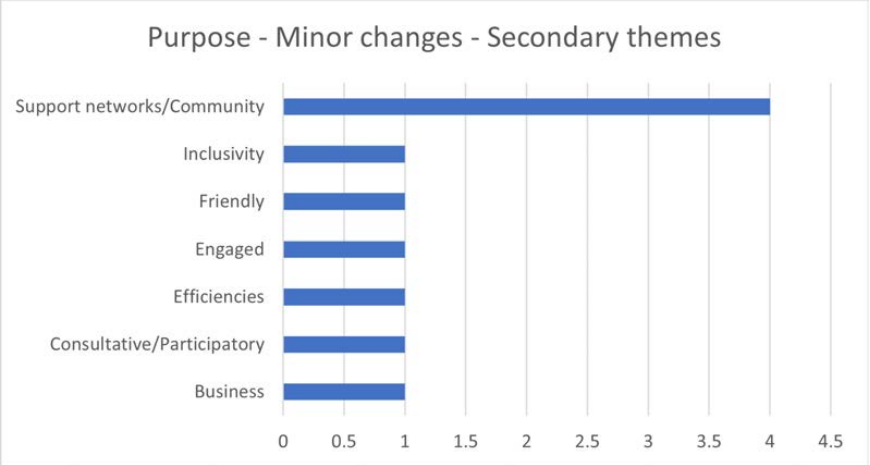
Council is reviewing its *Purpose* (mission statement, why we exist). Its current purpose is 'To improve residents' quality of life; continuously, smartly and efficiently.' Tell us your thoughts on our current *Purpose*. Focus Group responses.



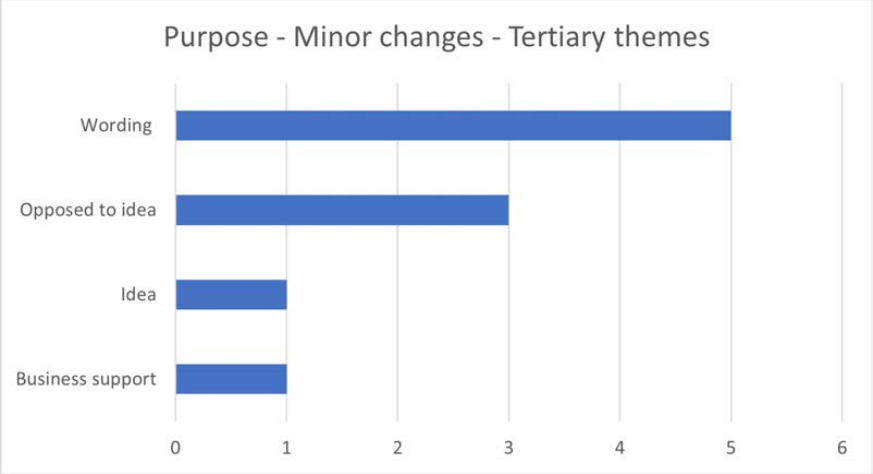
"Include word supporting, engaging. Current wording feels like the council is doing it to us."

Opposed to words 'smartly' and 'efficiently'.

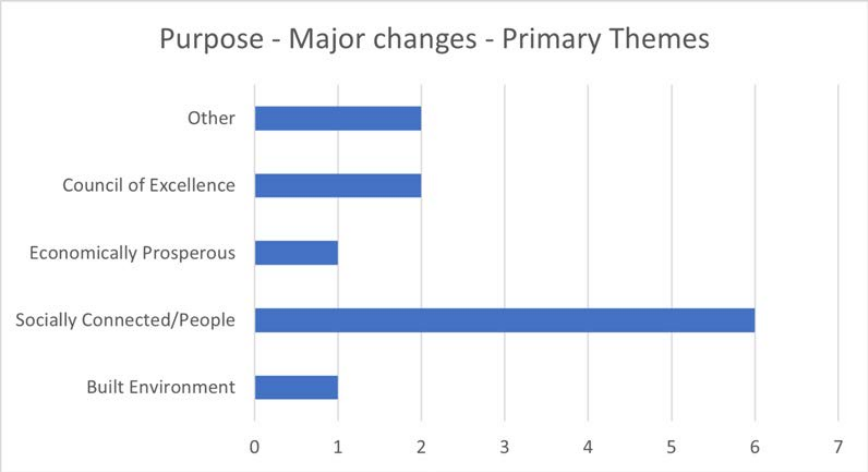
"Needs to be friendly"

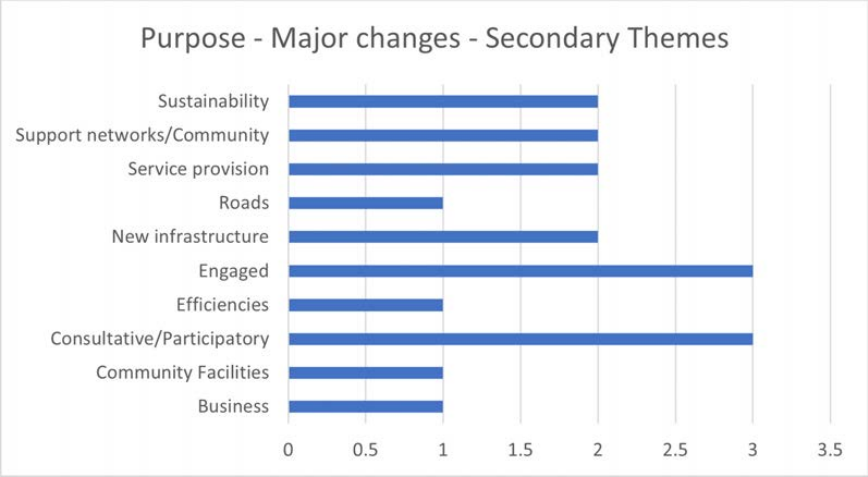


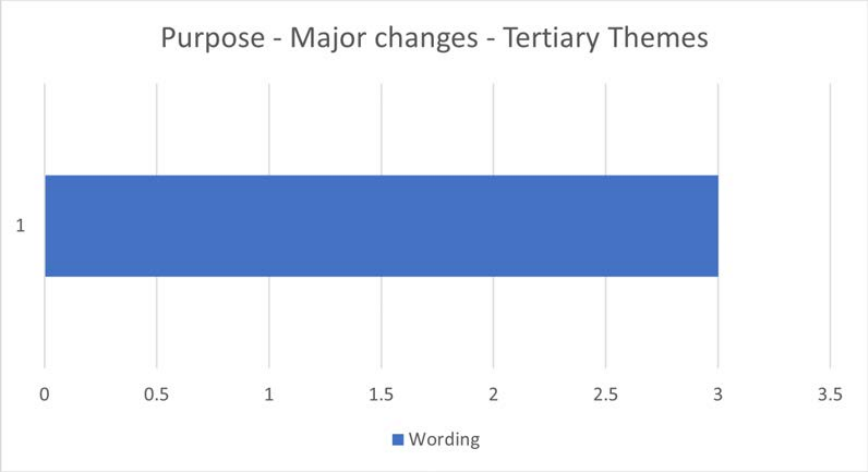
'Community' rather than 'residents'



Council is reviewing its *Purpose* (mission statement, why we exist). Its current purpose is 'To improve residents' quality of life; continuously, smartly and efficiently.' Tell us your thoughts on our current *Purpose*. Focus Group responses.







City of Marion staff feedback

Vision

89% of staff surveyed are keen for change to the Vision.

Suggested changes to the current Vision:

- Simplify – less words and memorable
- More specific, clear and focussed – to avoid too broad an interpretation
- More aspirational
- Measurable actions, outcome focussed.

"Current words can be very subjective and hard to link to a shared view of service delivery."

"Need mutual exclusiveness between themes".

105
staff provided feedback
via a survey, drop-ins and focus group

Purpose

"Include others, not just residents"

Some suggested alternatives:

- To provide opportunities for our community to thrive and flourish.
- To create a healthy, happy and connected community that thrives in our sustainable city.
- Support our community by providing an exceptional customer experience, whilst delivering sustainable and community-focused services to make the City of Marion a great place to live, work and play.
- A high quality of life for those that work, live and visit.
- Provide the infrastructure, services and opportunities that will enable residents and businesses to flourish and thrive.
- To improve our resident's quality of life while preserving and improving our natural environment and infrastructure.
- To provide an opportunity for residents to achieve quality of life outcomes by continuously improving our approach to supplying services.
- We will collaborate and innovate with our community to make our city A great place to live, work and play.
- To serve the community.

Social media

Conversations on Social Media were consistent with feedback given across the other forms of engagement. Questions asking what Council should prioritise, and what the city should aspire to be by 2040.

The comments suggest council should focus on:

- Planting of more trees and greening of verges
- Increased biodiversity
- Support and opposition to the Hallett Cove Sea side pool
- Addressing parking availability and control
- Traffic control including parking availability
- Street drainage/stormwater management
- Recycling initiatives
- Listening to the community
- Maintenance of assets- roads and footpaths and landscaping
- Safety
- A desire for Council to focus on conducting core services well.

20 posts

10.1k impressions

110 engagements (comments, likes and shares)

61 people provided 77 comments across 20 posts

“Please build the Hallett Cove salt water pool so locals can swim safely..”

“Stop allowing so many subdivisions, they are changing the whole feel of neighbourhoods. Additional cars on streets are making roads at best difficult to get through and at worst dangerous and impassable.”

“More trees..”

“City of Marion is already the best place..”

“Keep your rates as low as possible please..”

“Stop infill and try to rezone hills face for further subdivision..”

“Make suburban streets No Parking on one on side.. They are narrow for parking on both sides, and there is no visibility at the side street intersections..”

“Recycling and climate change..”

“Concentrate on footpaths, remove suspect gum tree.,.. Time to focus on doing things that make areas safe like street view cameras to monitor potential crime..”

“Please focus on core council issues e.g. collecting rubbish, trimming street trees, sweeping gutter, community services and infrastructure. Please stop spending money on climate change and other non council issues such as political issues. Reduce wastage and council rates.”

“Better footpaths..”

“Get cars parking off the streets and clean up verges..”

“Crack down on people parking caravans and boats on the street..”

“Allow more plants to be grown on verges as long as they are approved types..”

“If you’re gonna destroy the beach with a giant concrete monstrosity, you may as well just clear a section of beach then cart all the sand in from northern beaches that washes up each year. Least it’ll look natural and will be used more than 6 months of the year. ”

Methods of engagement





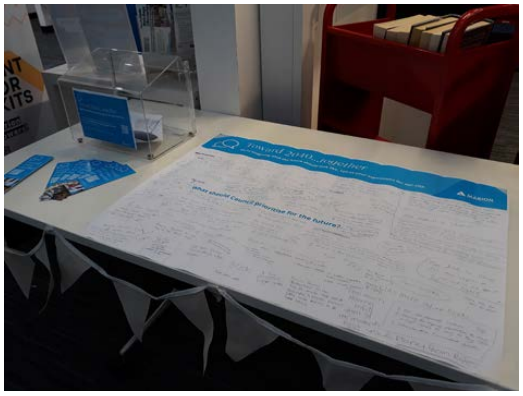
Pop up engagements at Libraries and Neighbourhood Centres





Focus groups – with Community Leadership Program, Youth Collective Committee, Marion Community Forum and Marion 100





Promotion at community facilities



Marion Community Services Expo- Westfield Marion



Engagement with kindergartens



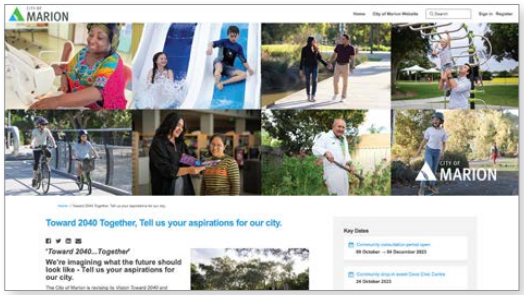
Business Community event



Marion Celebrates event pop up stall



Social media



Making Marion portal

Acknowledgements

All direct quotes in this report are from respondents who participated in the Toward 2040...*Together* campaign.

Thanks to the following groups who supported:

- City of Marion community
- Local schools and kindergartens
- Local businesses
- State government
- Community groups/partners
- Council Members
- Youth Collective Committee
- Marion 100 group
- Marion Community Forum
- Community Leadership Program participants
- City of Marion staff

8375 6600
council@marion.sa.gov.au
@CityofMarion
@CityofMarion
@CityofMarion
marion.sa.gov.au
CITY OF MARION

Designed by CoM Marketing and Communications 2024.

13.2 Finance Report - January 2024	
Report Reference	GC240227R13.2
Originating Officer	Assistant Financial Accountant – Melissa Virgin
Corporate Manager	Chief Financial Officer – Ray Barnwell
General Manager	General Manager Corporate Services - Angela Allison

REPORT OBJECTIVE

This report provides Council with information relating to the management of financial resources under its control as of January 2024. This report is one of a series of reports designed to assist Council in achieving and maintaining a financially sustainable position. Other reports assisting in this process include the Quarterly Budget Reviews and the Long-Term Financial Plan.

This report includes financial information regarding major projects. The principles used for the assessment of reportable projects are:

- Council has agreed to proceed with the project and approved a Prudential Report under Section 48 of the *Local Government Act* 1999.
- The Whole-of-Life Cost is greater than $5.4 million dollars (including grant assisted projects).

RECOMMENDATION

That Council:

1. **Receives the report "Finance Report – January 2024"**

DISCUSSION

This report is presented on a regular basis to provide Council Members with key financial information to assist in monitoring Council's financial performance against budget.

ATTACHMENTS

1. Finance Report January Appendix 1 [**13.2.1** - 3 pages]
2. Finance Report January Appendix 2 [**13.2.2** - 5 pages]
3. Finance Report January Appendix 3 [**13.2.3** - 2 pages]

.

APPENDIX 1

Funding Statement – Actual versus Budget

The Funding Statement provides a view of Council's financial performance against the approved budget and is consistent with the information provided at budget reviews. It provides a review against all of the elements contained within the Statement of Comprehensive Income and the Statement of Financial Position that are adopted as part of the Annual Budget Report. It details Council's:

Statement of Comprehensive Income -

The operating result is recognised as one of Council's key financial indicators. The budget framework includes a commitment to its ongoing Financial Sustainability maintaining an Operating Surplus Ratio of between 0% and 10%, on average over each five-year period, which for 2023-24 means a targeted operating surplus of between $0 and $10.531M.

Comment: Council currently has a net operating surplus result of $1.858M before capital revenues, against a year to date forecast operating surplus budget of $0.933M. The 2023-24 annual budget forecasts a net cash surplus of $0.919M. This position is detailed in the attached Funding Statement and variation notes.

Capital Budget - $59.176M

The Capital Budget is linked to Council's key financial indicator – "Asset Renewal Funding Ratio" and an actual to budget comparison reflects Council's progress in achieving its Capital program.

Comment: The actual to budget position reveals that the year to date Capital Renewal Budget is on track to be spent. The higher than forecast spend relates to a number of minor budget timing variances.

Loans -

The loans component of the Funding Statement identifies any new proposed loan receipts or principal payments. Council's borrowings are included in Council's key financial indicator – "Net Financial Liabilities" which reflects Council's total indebtedness.

Comment: $18.000M of new borrowings and $0.929M of principal repayment are budgeted for 2023-24, meaning that the overall loan liability balance is forecast to increase by $17.071M to $19.758M by 30 June 2024. To date this loan has not been required.

Cash will be utilised to fund expenditure within the context of Treasury Management to ensure loans are not drawn down where temporary cash holdings are available.

Reserves & Cash -

Various fund movements such as surplus budget review results, unspent grants and carryover projects at year end are reflected as transfers to reserves, whilst utilisation of reserve funds are recognised as transfers from reserves.

Comment: Councils adopted budget for 2023-24 includes Transfer to Reserves of $10.034M and Transfers from Reserves of $22.360M, after accounting for amounts quarantined for specific projects or works, the below funds are available for use for the following purposes:

Asset Sustainability Reserve (ASR)	$2.267M
Open Space Reserve	$2.084M
Water Reserve	$0.000M
Total	**$4.351M**

Councils Reserves are fully cash backed.

The 2023-24 1st budget review forecasts a net cash surplus of $0.919M.

Funding Statement
as at 31 January 2024

Original Adopted Budget $'000	Carryovers $'000	Budget Review Adjustments $'000		YTD Actual $'000	YTD Budget $'000	YTD Variance $'000		Annual Budget $'000	Note
			Operating Revenue						
89,437	-	-	**Rates**	52,266	52,237	29	F	89,437	
2,551	-	142	**Statutory Charges**	1,761	1,675	87	F	2,693	
3,325	-	322	**User Charges**	2,431	2,359	73	F	3,647	
6,935	(3,212)	2,438	**Operating Grants & Subsidies**	4,880	3,926	954	F	6,161	A
425	-	250	**Investment Income**	585	436	150	F	675	B
1,081	-	123	**Reimbursements**	576	659	(83)	U	1,204	
701	-	426	**Other Revenues**	557	565	(8)	U	1,127	
365	-	-	**Net gain - Equity Accounted Investments**	-	-	-	-	365	
104,821	**(3,212)**	**3,701**		**63,057**	**61,856**	**1,202**	**F**	**105,310**	
			Operating Expenses						
44,064	-	55	**Employee Costs**	25,028	24,931	(97)	U	44,119	
27,477	2,698	2,731	**Contractual Services**	16,518	16,249	(269)	U	32,906	C
6,994	-	(219)	**Materials**	2,889	3,021	131	F	6,775	D
151	-	-	**Finance Charges**	76	75	(1)	U	151	
18,100	-	-	**Depreciation**	12,436	12,419	(16)	U	18,100	
7,670	-	(12)	**Other Expenses**	4,252	4,228	(24)	U	7,658	
104,456	**2,698**	**2,555**		**61,198**	**60,923**	**(276)**	**U**	**109,709**	
365	**(5,910)**	**1,146**	**Operating Surplus/(Deficit) before Capital Revenues**	**1,858**	**933**	**926**	**F**	**(4,399)**	
			Capital Revenue						
10,119	8,831	(1,918)	**Capital Grants & Subsidies**	12,225	10,495	1,730	F	17,032	E
-	-	-	**Contributed Assets**	-	-	-	-	-	
10,119	**8,831**	**(1,918)**		**12,225**	**10,495**	**1,730**	**F**	**17,032**	
10,483	**2,921**	**(772)**	**Net Surplus/(Deficit) resulting from operations**	**14,084**	**11,428**	**2,656**	**F**	**12,632**	
18,100	-	-	***add*** **Depreciation**	12,436	12,419	16		18,100	
(365)	-	-	***less*** **Share of Profit Equity Accounted Investment**	-	-	-		(365)	
28,219	**2,921**	**(772)**	**Funding available for Capital Investment**	**26,519**	**23,847**	**2,674**	**F**	**30,368**	
			Capital						
11,468	4,699	1,466	***less*** **Capital Expenditure - Renewal**	11,109	10,915	(194)	U	17,633	F
39,238	14,938	(12,633)	***less*** **Capital Expenditure - New**	7,837	13,982	6,145	F	41,543	G
-	-	-	***less*** **Capital - Contributed assets**	-	-	-	-	-	
-	-	(331)	***add*** **Proceeds from Sale of Assets**	(70)	(100)	(31)	U	(331)	
(22,487)	**(16,716)**	**10,725**	**Net funding increase/(decrease)**	**7,643**	**(949)**	**8,593**	**F**	**(28,478)**	
			Funded by						
			Loans						
18,000	-	-	**Loan Principal Receipts (Net)**	-	-	-		18,000	
(929)	-	-	**Loan Principal Repayments**	(458)	(458)	-		(929)	
17,071	**-**	**-**	**Loan Funding (Net)**	**(458)**	**(458)**	**-**		**17,071**	
			Movement in level of cash, investments and accruals						
80	-	838	**Cash Surplus/(Deficit) funding requirements**	26,385	9,779	16,606		**919**	
(5,497)	(16,716)	9,887	**Reserves Net - Transfer to/(Transfer from)**	(19,199)	(11,186)	8,013		(12,326)	
(5,417)	**(16,716)**	**10,726**	**Cash/Investments/Accruals Funding**	**7,185**	**(1,407)**	**24,620**		**(11,407)**	
22,487	**16,716**	**(10,725)**	**Funding Transactions**	**(7,643)**	**949**	**(8,593)**	**F**	**28,478**	H

Variation Notes

	Category	Variance - Favourable/ (Unfavourable)	Variance - Budget Timing	Comment
A	**Operating Grants and Subsidies** Favourable $954k		$954k	CHSP funding for January to May has been received in advance.
			$954k	
B	**Investment Income** Favourable $150k	$150k		Investment income received is greater than aniticipated.
		$150k		
C	**Contractors** Unfavourable ($269k)		($102k)	Payment for IT support hours made earlier than anticipated - Full year paid in advance and within budget.
		($167k)		Relates to a number of variances which are individually insignificant.
		($167k)	**($102k)**	
D	**Materials** Favourable $131k		$82k	Budget-timing relating to SA Water utilisation.
		$49k		Relates to a number of variances which are individually insignificant.
		$49k	**$82k**	
E	**Capital Grants & Subsidies** Favourable $1,730k		$1,730k	Grant for Alawoona Reserve Streetscape was received earlier than anticipated, to be adjusted in budget review 2.
			$1,730k	
F	**Capital Expenditure - Renewal** Unfavourable ($194k)		($246k)	Reflects budget-timing relating to purhcases for the fleet replacement program.
		$52k		Relates to a number of variances which are individually insignificant.
		$52k	**($246k)**	
G	**Capital Expenditure - New** Favourable $6,145k		$2,351k	Budget timing with regards to Marino Hall Upgrade, scheduled works are on track.
			$650k	Reflects budget timing with regards to Golf Park Pipes.
			$499k	Reflects budget timing with regards to Cove Sports Upgrade.
			$401k	Reflects budget timing with regards The Boatshed Café, works are on track to meet annual budget.
			$2,244k	Relates to a number of budget-timing variances which are individually insignificant including the the Coastal Walking Trail, Seacliff Water Extension, Raglan Avenue Streetscape and Alawoona Avenue Streetscape.
			$6,145k	
H	**Funding Transactions** Favourable $8,593k	**$84k**	**$8,563k**	This variance is the sum total of all variances and reflects an increase against council's expected YTD cash position.

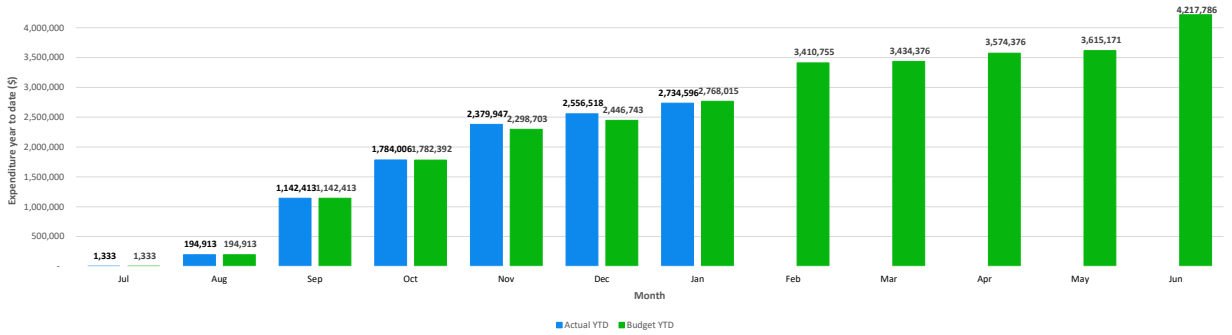
The above comments referring to budget timing variations are where some monthly budget estimates are not reflective of the actual expenditure patterns as at reporting date.

Funding Transactions
This variance is the sum total of all variances and reflects an increase against council's expected YTD cash position.

Road Reseal

Monthly Comment

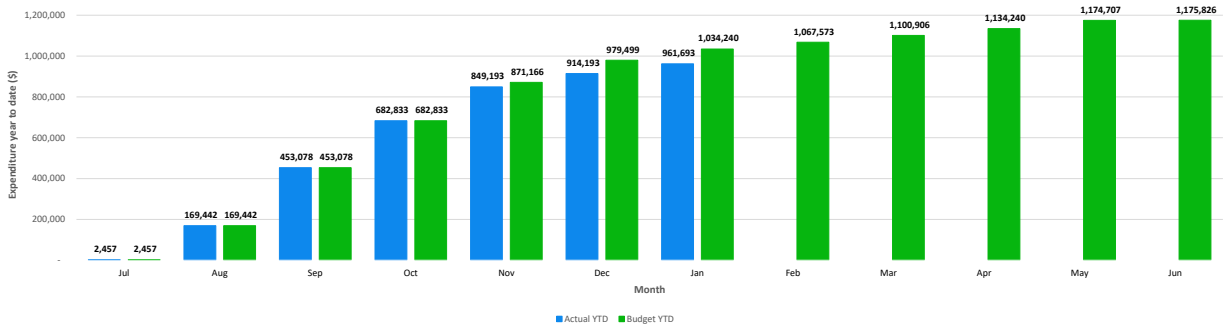
Program on track with forecast completion in May 24.



Kerb and Water Table

Monthly Comment

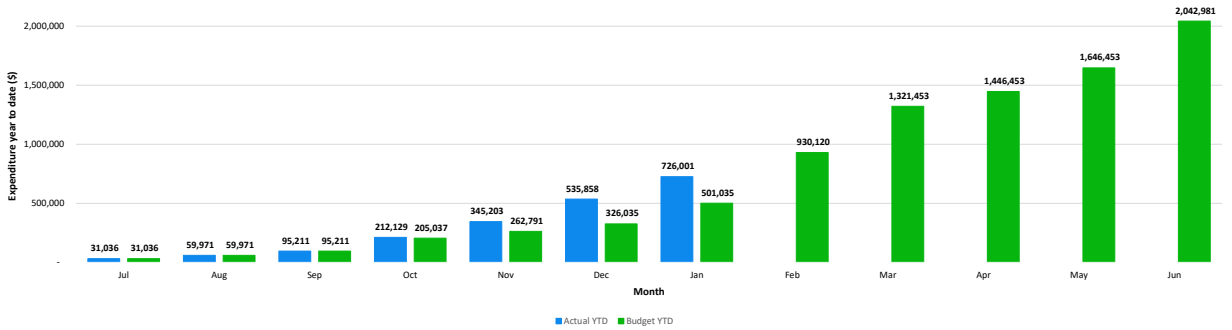
Kerb and Water Table program is now 100% complete. The Kerb Ramp program is progressing with completion forecast by 30 June.



New Footpath Construction

Monthly Comment

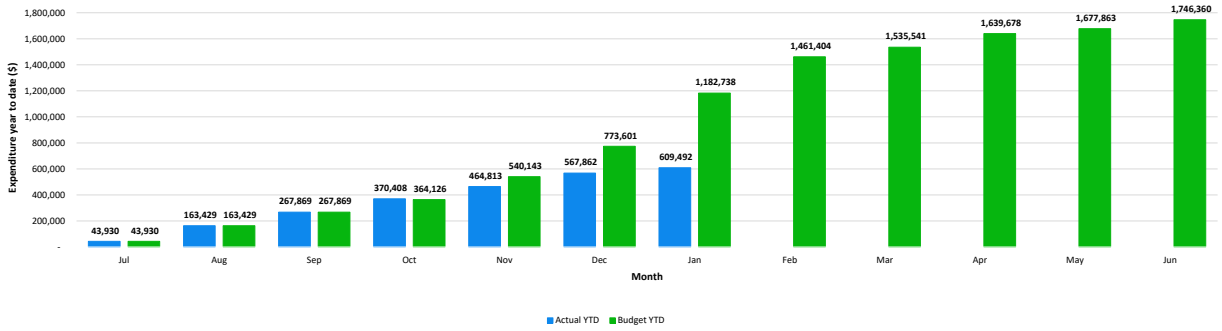
Program in progress with works 40% complete. Works on Breakout Creek Shared Path is 75% complete. Majors Road Shared Path is in progress with spend ahead of schedule but within budget.



Renewal Footpath Construction

Monthly Comment

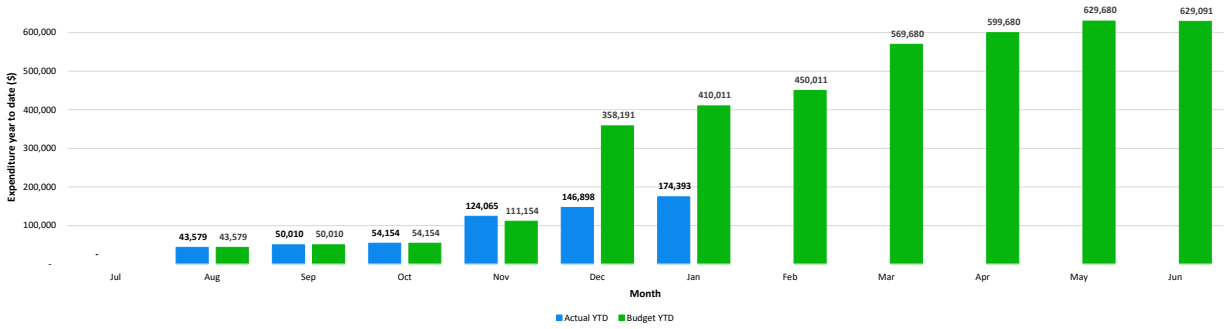
Program in progress and on track with 15 projects completed and program anticipated to be completed by end of financial year.



Transport

Monthly Comment

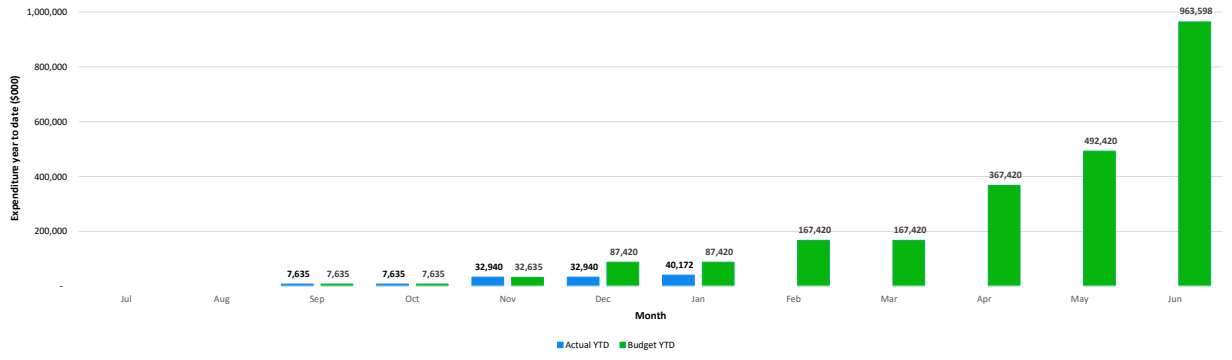
Program in progress with two traffic signals and Bradley Grove Roundabout complete. The remainder of the projects in this program are in the preliminary stages.



Car Parks

Monthly Comment

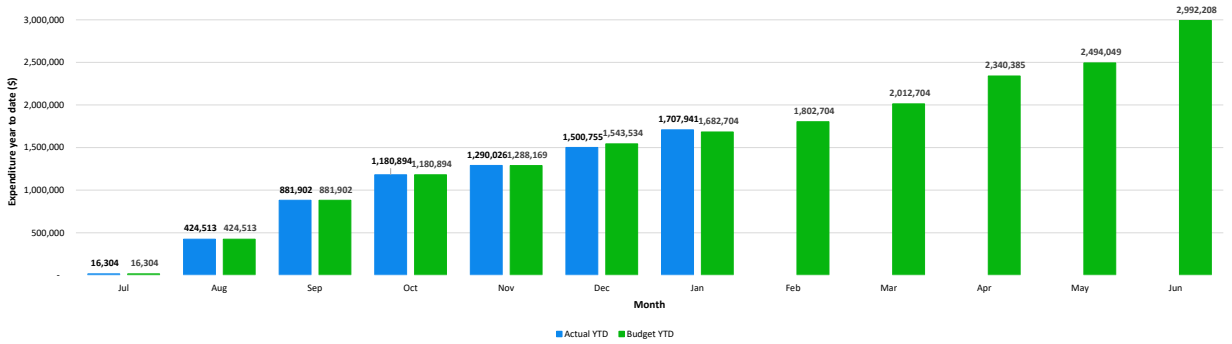
Program in progress with Plympton Park Oval, Warradale Station and Warriparinga car parks complete. The Boatshed car park works are scheduled for May following the completion of the building upgrade works.



Drainage

Monthly Comment

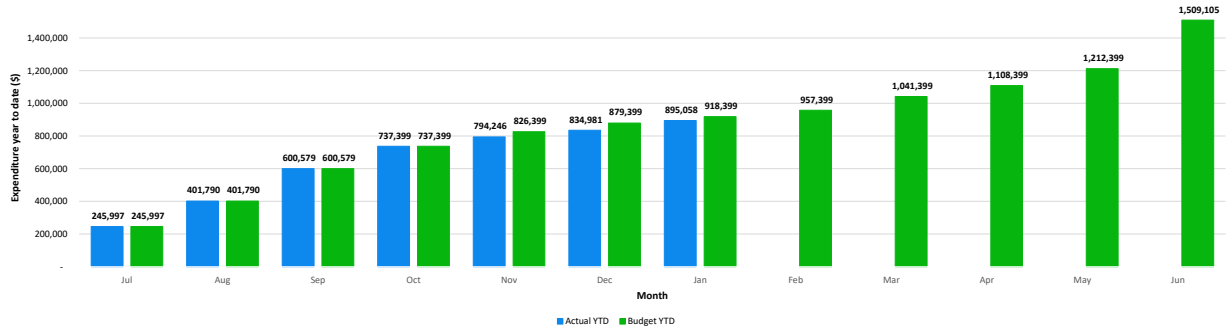
Drainage program is 60% complete. Works at Forrest Avenue are likely to be deferred to 24/25 due to contractor availability.



Street Trees

Monthly Comment

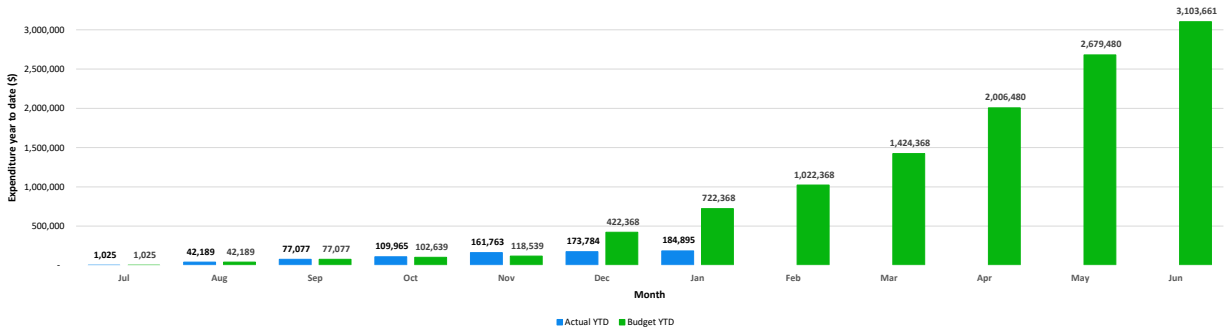
The Street Tree Planting Program is complete. Planting will recommence on the Advanced Tree Planting Program in May.



Streetscapes

Monthly Comment

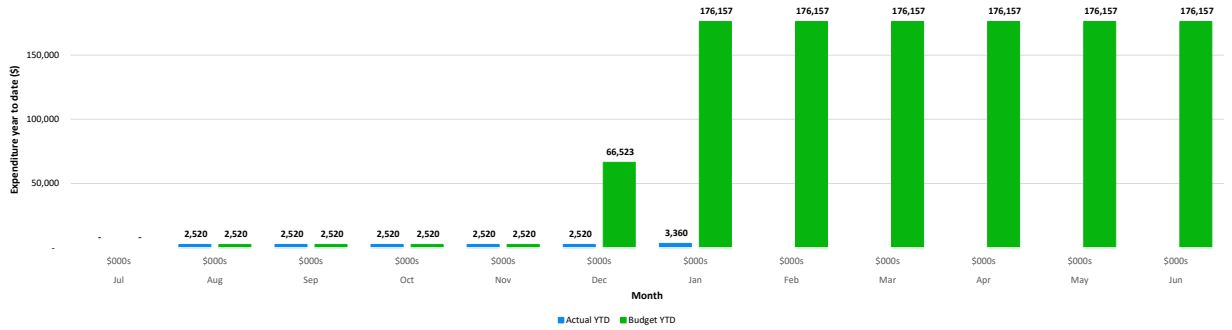
Designs for Alawoona Avenue are complete, contractor appointed with works to commence in March. Detailed Design for Raglan Avenue is 90% complete.



Irrigation

Monthly Comment

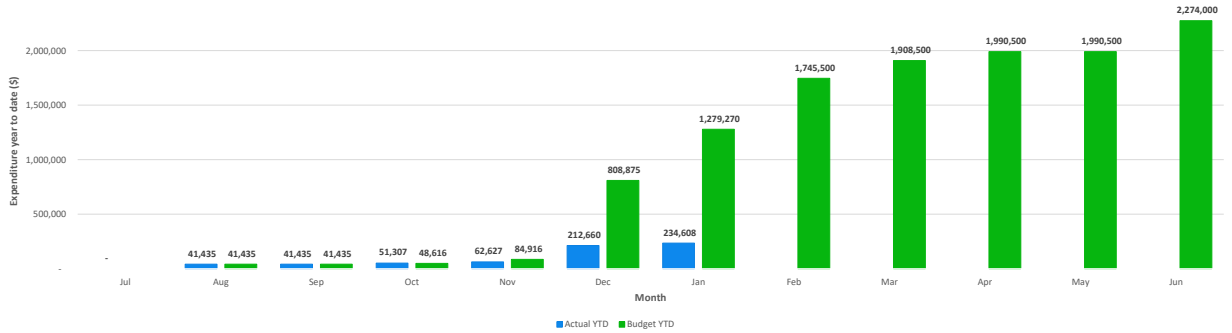
Spinnaker Reserve and Columbia Reserve contracts awarded and works to be completed in March. Headworks for Oaklands new distribution pipe – works in progress, and due to be completed by end of May.



Wetlands

Monthly Comment

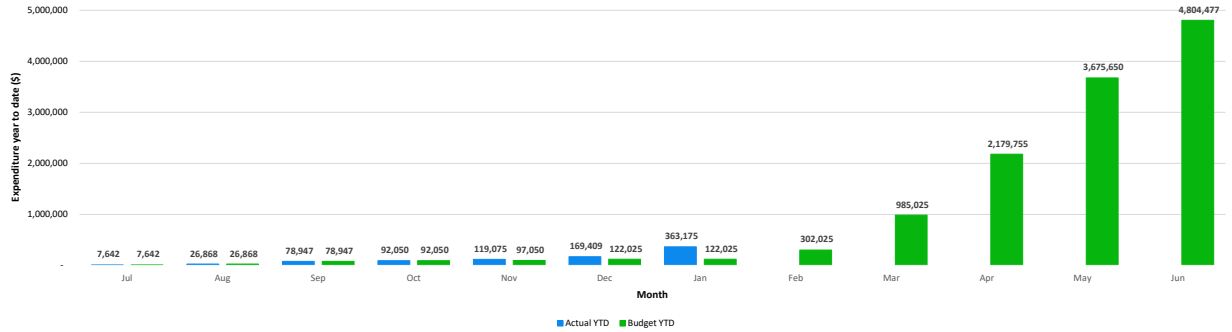
Works have been scoped for Field River, Sturt River, Waterfall Creek with works expected to commence in April. Charles Street, Bradley Grove and Islington will progress over the next month.
Golf Park pipes to tank tender process commencing in February.



Open Space Developments

Monthly Comment

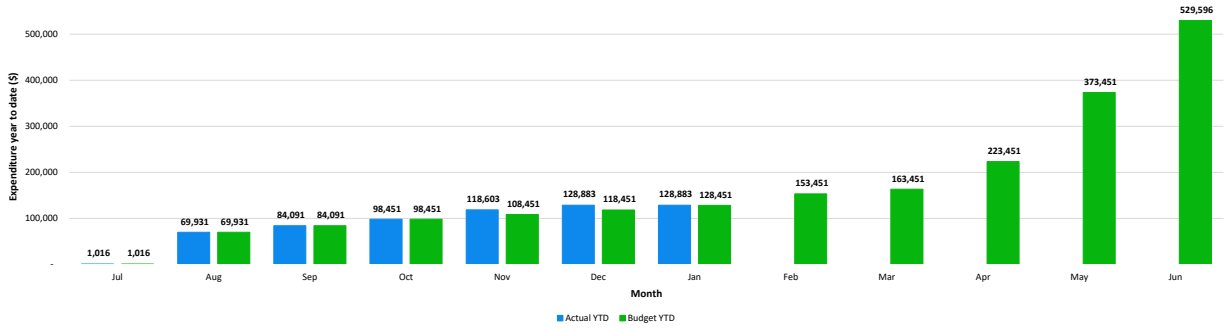
Contracts for Cohen Court Reserve an d Alawoona Reserve have been awarded and projects commenced. Hessing Reserve and Hamilton Park Reserve will be in progress but are forecast to be completed in Q1 24/25 due to issues with contractor availability.



Sports Facilities and Courts

Monthly Comment

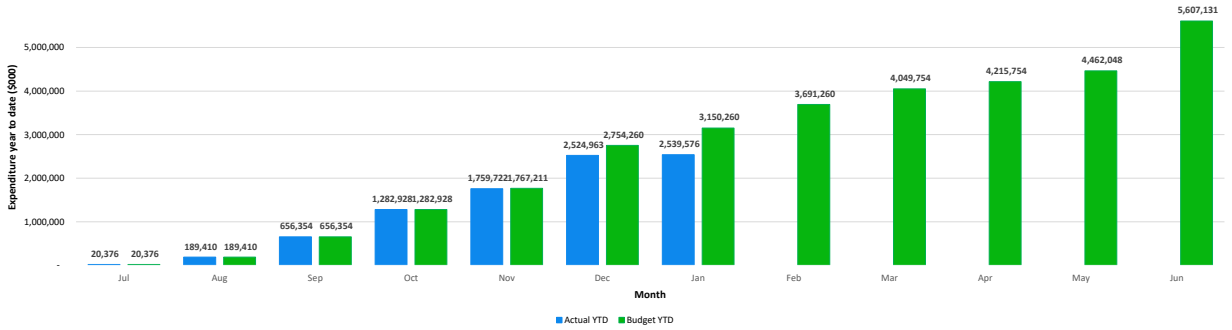
Design for Seacliff Golf Park is complete and currently out to tender, closing 5 March. Warradale Tennis Club designs are progressing and are 30% complete.
The majority of construction works for Seacliff Golf Park and Warradale Tennis will be occurring in 2024/25.



Building Upgrades

Monthly Comment

Program in progress with Marion Outdoor Pool Boiler and Switchboard, Warriparinga Bridge, MCC Stage Lighting, Coach House, Marion Cultural Centre Air Conditioner, RSL Fence and Tarnham Road Reserve Mural and Admin Building Fit-out – Stage 1 complete. The Boatshed Café upgrade is in progress and on track for completion in April 2024.



Sundry Debtors Report - Ageing report as at 31 January 2024

Appendix 3

Debtor	Total Balance	Current	30 Days	60 Days	90 Days	90+ Days	Percentage of total 90+ day balance	Comments for 90+ Day balances
General Total	**14,194.95**	**840.00**	**840.00**	**5,200.95**	**709.00**	**6,605.00**	4%	Made up of 1 out of 6 debtors. This account is being worked through with the debt collectors.
Neighbourhood Centres Total	**8,786.78**	**6,143.03**	**1,331.75**	**505.00**	**429.00**	**378.00**	0%	Made up of 2 out of 29 debtors. One account totalling $210.00 is on a payment plan. One account totalling $168.00 has subsequently been settled in February.
Regulatory Services Land Clearing Total	**29,706.50**	**25,751.00**	**.00**	**.00**	**.00**	**3,955.50**	2%	Made up of 1 debtor, this account is on a payment plan.
City Property - Leased Facilities Total	**321,833.70**	**103,598.51**	**41,447.32**	**22,143.28**	**19,352.66**	**135,291.93**	80%	Made up of 3 out of 28 debtors. One account totalling $43,000.62 is being worked through with the debt collector. Two accounts totalling $92,291.31 are on a payment plans. Payments of $600.00 have subsequently been received in February.
City Property - Sporting Facilities Total	**16,795.00**	**11,383.00**	**5,412.00**	**.00**	**.00**	**.00**		
Civil Services Private Works Total	**73,048.50**	**48,683.50**	**6,000.00**	**4,250.00**	**3,400.00**	**10,715.00**	6%	Made up of 8 out of 32 debtors in this category with three accounts totalling $5,895.00 relating to works not commenced, awaiting payment. Three accounts totalling $2,990.00 are on payment plans. One account totalling $1,500.00 has subsequently been settled in February.
Swim Centre Debtors Total	**23,945.00**	**23,131.25**	**813.75**	**.00**	**.00**	**.00**	0%	
Grants & Subsidies Total	**70,400.00**	**3,300.00**	**67,100.00**	**.00**	**.00**	**.00**	0%	
Environmental Health Inspections Total	**16,746.14**	**2,877.54**	**1,450.00**	**700.00**	**600.00**	**11,118.60**	7%	Made up of 61 out of 91 debtors, with none individually significant.
Marion Cultural Centre Total	**2,479.98**	**1,239.98**	**1,090.00**	**100.00**	**.00**	**50.00**	0%	Made up of 1 out of 12 debtors.
Local Government Total	**63,416.34**	**63,416.34**	**.00**	**.00**	**.00**	**.00**	0%	
City Activation Total	**7,700.00**	**7,700.00**	**.00**	**.00**	**.00**	**.00**	0%	
Total	**649,052.89**	**298,064.15**	**125,484.82**	**32,899.23**	**24,490.66**	**168,114.03**		
Total Aging Profile		**46%**	**19%**	**5%**	**4%**	**26%**		

Category	Description
Employees	Anything that relates to CoM employees.
General	Anything that does not fit into one of the below categories.
Neighbourhood Centres	For hire of rooms in Neighbourhood Centres, etc. - usually charged out at an hourly rate. Also includes cultural workshops and tours.
Regulatory Services Land Clearing	When council has had to clear land due to non-compliance of owner.
Sporting Clubs & Other Leases	Rent, electricity, water, maintenance, etc. charged out to lessees.
Civil Services Private Works	Repairs or modifications to infrastructure (footpaths, kerbs, driveway inverts). Can be at resident request.
Swim Centre Debtors	Outdoor Swimming Centre - used for lane hire, school visits, etc.
Grants & Subsidies	Government grants and subsidies.
Environmental Health Inspections	Food Inspection fees.
Regulatory Services Other	Vehicle Impoundment fees and other regulatory services.
Supplier Refunds	Where a supplier owes the City of Marion funds. This category is used to keep track to ensure we have received payment for credits.
Development Services	Includes contribution from residents and/or developers for the removal and/or replacement of Council Street Trees and significant trees.
Living Kaurna Cultural Centre	Relates to programs run through the LKCC.
Environmental Health Testing	Environmental testing fees.
Local Government	Transactions with other Local Government corporations.
Communications	Anything related to communications.
Economic Development	Events, etc. relating to economic development within the City of Marion.
Marion Cultural Centre	Hiring of the Marion Cultural Centre.

*any category that does not have any outstanding invoices will not be displayed.

Rates Report - Collection of Rates to 31 January 2024

ANALYSIS OF OUTSTANDING RATES AS AT 31 JANUARY 2024

	Note			% of Total Annual Rates
CURRENT	1	$	34,497,600	38.6%
OVERDUE	2	$	1,516,586	1.7%
ARREARS	3	$	1,554,003	1.7%
INTEREST	4	$	93,750	0.1%
POSTPONED	5	$	290,241	0.3%
LEGALS	6	$	19,271	0.0%
		$	**37,971,450**	42.4%
TOTAL ANNUAL RATES FOR 2023/24		**$**	**89,451,687**	

Note 1: Current
Current rates represent the total amount of rates levied in the current financial year that are not yet due for payment. For example at 1st January this represents Quarter 3 & Quarter 4 rates unpaid.

Note 2: Overdue
Overdue rates represent rates levied in the current financial year that remain unpaid past their due payment date. For example on 1st January, this represents rates from Quarter 1 and Quarter 2 that remain unpaid.

Note 3: Arrears
Rates in arrears represent rates and charges levied in previous financial years that remain unpaid .

Note 4: Interest
Interest represent the fines and interest applied to overdue rates and rates in arrears.

Note 5: Postponed
Postponed rates represent any rates amount due by seniors that have been granted a deferral, until the eventual sale of their property, as allowable under the Local Government Act. Interest is charged on these deferred rates and is recoverable when the property is sold.

Note 6: Legals
Legals represent any legal fees, court costs that have been incurred by Council in the collection of rates in the current financial year. These amounts represent costs that have been on-charged to the defaulting ratepayers and are currently outstanding.

13.3 Monthly Work Health and Safety Report	
Report Reference	GC240227R13.3
Originating Officer	Unit Manager WHS – Mark Jentsch
Corporate Manager	Manager People and Culture - Sarah Vinall
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

To provide Council with an overview of Health, Safety and Wellbeing performance.

EXECUTIVE SUMMARY

City of Marion continues to manage the Health, Safety and Wellbeing of its workers effectively and with ongoing improvement in its performance.

The first Lost Time Injury for FY 2023/24 has been reported. For the same period in the previous year, 5 Lost Time Injuries had been reported.

RECOMMENDATION

That Council:

1. **Note this report**

DISCUSSION

Our Health, Safety and Wellbeing principles

- It's Always About People
- Together We Thrive

Supported by our Values

Respect, Integrity, Achievement, and Innovation

Driven by our HSW objectives

- The wellbeing of our workers is an integral component of our HSW Management System
- Our HSW culture is driven by engagement, ownership, and responsibility
- Our HSW performance is planned and predictable

Hazard and Near Miss Reports (Internal WHS SkyTrust reporting data)

Historical statistics inform us that when there is a healthy culture of proactive Hazard/Near Miss Reporting, there is a consequential reduction in injuries to workers. Hazards and Near Misses are reported to date for this financial year and are outlined in Tables 1 & 2. They can be compared against those reported last financial year which are outlined in Table 3 & 4.

Table 1: Hazard Reports - Financial Year 2023/24

Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Total	Ave
3	0	3	1	5	2	2						**16**	**2.3**

Table 2: Report Only - Financial Year 2023/24

Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Total	Ave
1	2	1	3	5	2	1						**15**	**2.1**

Table 3: Hazard Reports - Financial Year 2022/23

Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Total	Ave
3	10	11	9	7	0	4	4	3	1	4	3	**59**	**4.9**

Table 4: Report Only - Financial Year 2022/23

Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Total	Ave
6	1	4	2	2	2	1	3	6	0	2	2	**31**	**2.6**

Lost Time Injuries Reported (Skytrust reporting data)

Lost Time Injuries (LTI's) are those injuries where a whole work day or more has been lost due to a workplace injury. LTI's reported to date for this financial year are presented in Table 5 and can be compared against those reported last financial year which are presented in Table 6.

Table 7 provides descriptions of the LTI's for the current financial year.

Table 5: Number of LTI's per month - Financial Year 2023/24

Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Total
0	0	0	0	0	0	1						**1**

Table 6: Number of LTIs per month - Financial Year 2022/23

Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Total
1	1	2	1	0	0	0	1	1	0	0	0	**7**

Table 7: Outline of LTIs reported - Financial Year 2023/24

No.	Description of Incident	Mechanism of Injury	Injury Description
1	Employee reported twinge in lower back whilst lifting a bollard	Muscular stress while lifting, carrying, or putting down objects	Strain to righthand side lower back.

Lost Time Injury Frequency Rate (Skytrust reporting data)

The Lost Time Injury Frequency Rate (LTIFR) is a measure of the occurrence of Lost Time Injuries per million hours worked. The current financial year LTIFR for the CoM is 2.5.

Rolling Average Lost Time Injury Frequency Rate (Skytrust reporting data)

Rolling Average LTIFR is a measure of the LTIFR trend over rolling 12 month reporting period.

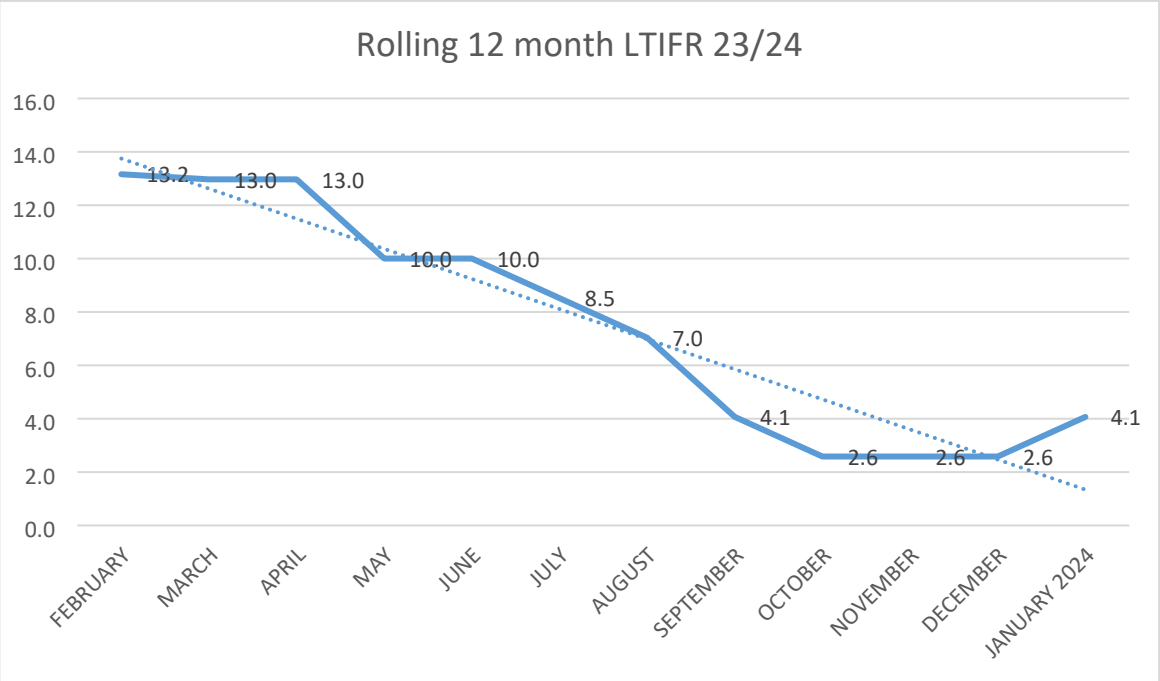


Figure 1: Rolling LTIFR over 12 months

Rolling Total Recordable Incident Frequency Rate (SkyTrust reporting data)
Total Recordable Incidents include fatalities, LTI's and incidents resulting in the employee receiving medical treatment and/or is certified as only fit to undertake suitable duties. The Rolling Total Recordable Incident Frequency Rate (TRIFR) provides analysis of the TRIFR over the last 12 months.

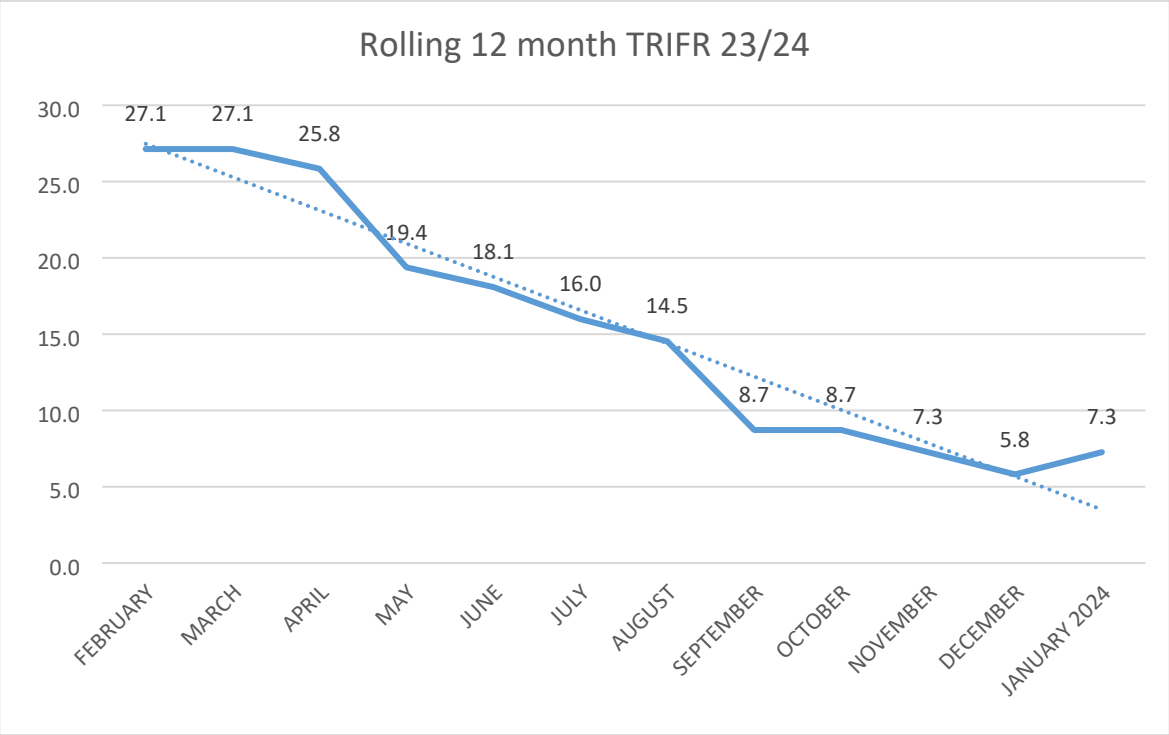


Figure 2: Rolling TRIFR over 12 months

ATTACHMENTS

Nil

13.4 Council and CEO KPI Report Quarter Two 2023-24	
Report Reference	GC240227R13.4
Originating Officer	Unit Manager Governance and Council Support – Victoria Moritz
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT HISTORY

To advise Council of the results of the Council and CEO KPI's for quarter two 2023-24.

EXECUTIVE SUMMARY

Monitoring performance of the Council and CEO KPI's is critical for ensuring that the Council is contributing to the achievement of its objectives in both the Strategic Plan and the 4-Year Business Plan 2023-2027.

Details of the results are provided in Attachments 1 – 4.

For the 2023-24 quarter two results, Council achieved the Core Target on all KPI's with the exception of the following KPI:

- KPI 4 – Staff Engagement: The Core Target of achieving an overall employee pulse survey result of 75% was not met. The result for quarter two was 70%. However, all SLT departments achieved at least 50% participation rate.

RECOMMENDATION

That Council:

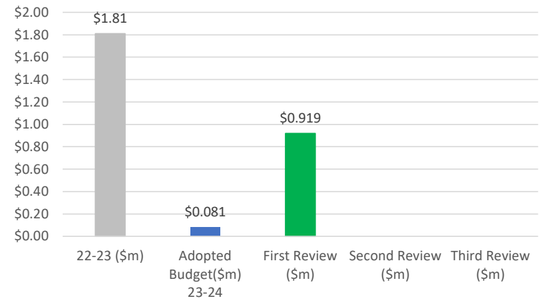
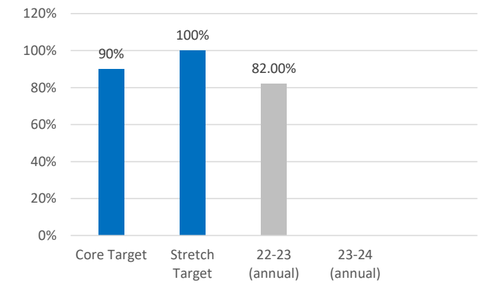
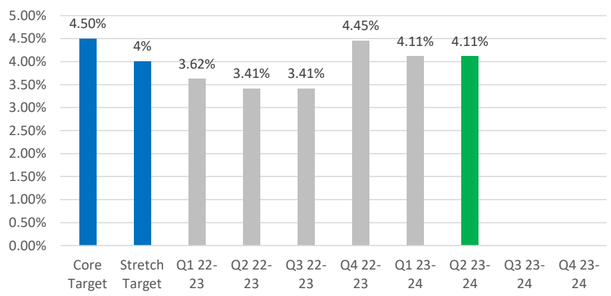
1. **Notes this information and information contained within the attachments for Quarter two 2023-24.**

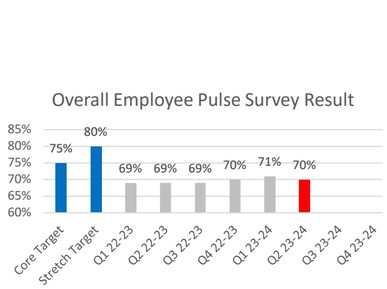
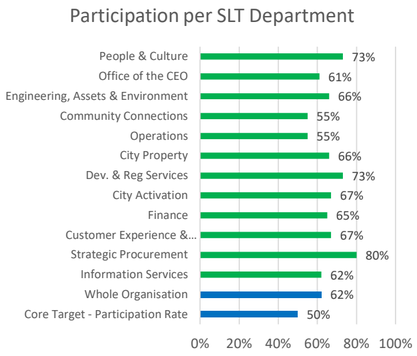
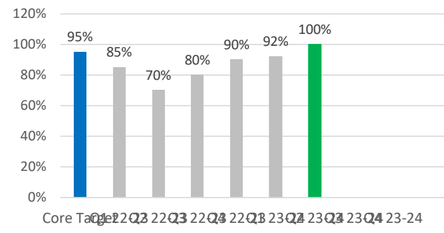
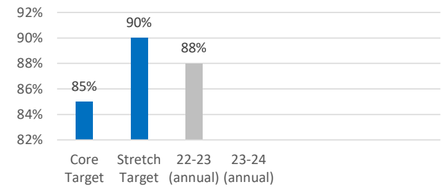
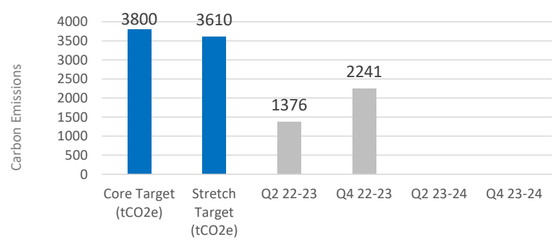
ATTACHMENTS

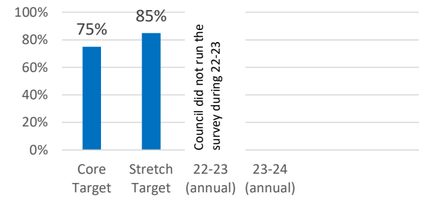
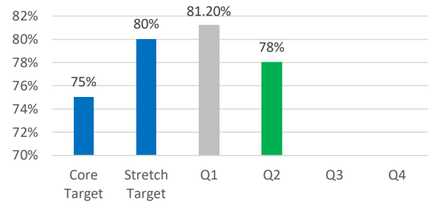
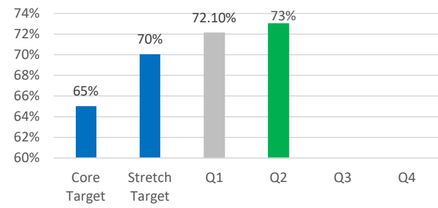
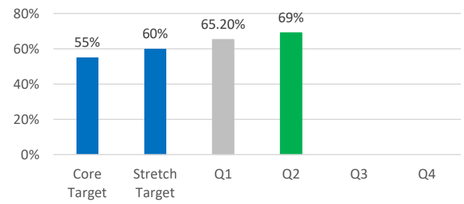
1. 2023-24 Q 2 KPI Results [**13.4.1** - 6 pages]

CEO AND COUNCIL KEY PERFORMANCE INDICATORS 2023/2024
QUARTER TWO: OCTOBER '23 - DECEMBER '23

CITY OF MARION

		KPI	Core / Stretch Target	Measure	Result / Comments	Results
Financial	1	**Financial Sustainability**	**Core Target:** Council maintains, on average, a break-even or better funding (cash) position over the Long Term Financial Plan **Stretch Target:** Council maintains a break-even or positive cash funding position in delivering its annual budget	This target compares funding cash position at the relevant budget review with the adopted budget figure.	**Q2 = $0.919m** The stretch target is currently predicted to be met with a net surplus of $0.919M forecast following the completion of 2023-24 Budget Review 1. The core target is also on track to be met with a revised forecast of $1.612M over the ten years of the LTFP.	
	2	**Asset Renewal Funding Ratio** (A measure to assess that we are renewing or replacing non-financial assets in accordance with our future Asset Management renewal requirements)	**Core Target:** Asset Renewal Funding Ratio Between 90 and 110% **Stretch Target:** Asset Renewal Funding Ratio greater than or equal to 100% This is an annual measure and will be reported at the end of the 2023-24 reporting period	The Asset Renewal Funding Ratio indicates whether Council is renewing or replacing existing assets at the rate of consumption.	**Q2 = NA** Annual Result to be provided at the end of the 2023-2024 reporting period.	
	3	**Total Employee costs** (including agency staff)	**Core Target:** Less than or equal to 4.5% increase in actual employee costs (including agency staff) against prior year's actual costs-adjusted for Council endorsed changes to meet resourcing requirements **Stretch Target:** Less than or equal to 4% increase in actual employee costs (including agency staff) against prior year's actual costs-adjusted for Council endorsed changes to meet resourcing requirements	The result includes adjustment for Council endorsed changes and additional Grant funded positions.	**Q2 = 4.11%** Core target is forecast to be met.	

Organisational	**4**	**Staff engagement**	**Core Target:** Achievement of an overall employee pulse survey result of 75%, with at least 50% employee participation per SLT department **Stretch Target:** Achievement of an overall employee pulse survey result of 80%, with at least 50% employee participation per SLT department	Staff Teamgage survey results based on five meterics	**Q2 = 70%** The core target was not met. All SLT Departments reached at least 50% participation rate	 
	5	**Delivery of agreed projects identified in the Annual Business Plan and the first-year targets in the 4 year plan**	**Core Target:** Greater than or equal to 95% **Stretch Target:** No stretch target	Monthly data collated for each quarter Additional information provided in Attachment 1a	**Q2 = 100%** Reporting on 13 projects for the ABP and first year targets of the 4-year plan. 13 Projects are on Track. 1 This includes 1 project that has been completed and 1 is project that is paused. Additional info in Att. 1a	
	6	**Delivery of Council's capital works program**	**Core Target:** Greater than or equal to 85% delivery of Council's planned capital works program (adjusted for extraordinary items) **Stretch Target**: Greater than or equal to 90% delivery of Council's planned capital works program (adjusted for extraordinary items)	This is an annual measure that will be reported on at the end of the 2023-24 reporting period.	**Q2 = NA** Annual Result to be provided at the end of the 2023-2024 reporting period.	
Environment	**7**	**Carbon Neutrality-** carbon emissions footprint, measured against Council's endorsed Carbon Neutral Plan (applicable 2021-2022 onwards)	**Core Target:** Actual annual emissions less than the plan's annual target emissions **Stretch Target:** Actual annual emissions 5% less than the plan's annual target emissions	Carbon emissions footprint, measured against Council's endorsed Carbon Neutral Plan.	**Q2 = NA (reported in May)** Reported every six months (Q4 reported in Oct, Q2 reported in May).	

Customer	8	**Overall satisfaction with Council's performance** (measured annually)	**Core Target:** Greater than or equal to 75% rated as satisfied or above **Stretch Target:** Greater than or equal to 85% rated as satisfied or above	Annual Measure	**Q2 = NA** Annual Result to be provided at the end of the 2023-2024 reporting period.	
	9	**Customer Experience**				
	9a	**Ease of lodging requests**	**Core Target:** 75% satisfied or more **Stretch Target:** 80% satisfied or more	Responses included within the result relate to cases created within the reporting period	**Q2 = 78%** 78% of the responses received either very satisfied or satisfied.	
	9b	**Time taken to address and action requests**	**Core Target:** 65% satisfied or more **Stretch Target:** 70% satisfied or more	Responses included within the result relate to cases created within the reporting period	**Q2 = 73%** 73% of the responses received wither very satisfied or satisfied.	
	9c	**Satisfaction with requests handling**	**Core Target:** 55% satisfied or more **Stretch Target:** 60% satisfied or more	Responses included within the result relate to cases created within the reporting period	**Q2 = 69%** 69% of the responses received either very satisfied or satisfied.	

Attachment 1a - Supporting Information

As at 31 December 2023 - 100% (13 projects) are on-track, including 1 that have been completed this financial year and 1 that is on hold.

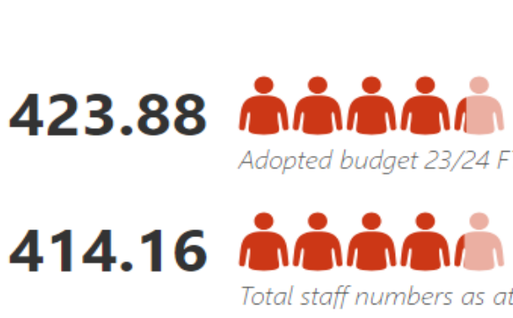
The on-track includes projects that were started or completed in the first-year targets of the 2023/24 financial year and also includes those projects that are deferred.

Table 1: Year 1 Projects by exception (all other projects are considered on-track or completed)

Project Name	Q1 Supporting Comments
Marion Cultural Centre (MCC) Theatre Lighting Replacement	Complete.
Marion Basketball Stadium Development	On Hold - currently reviewing site options in lead up to direction to proceed with the project

Attachment 2

The number of FTE employees (staff and agency) employed across the organisation as at 31 December 2023

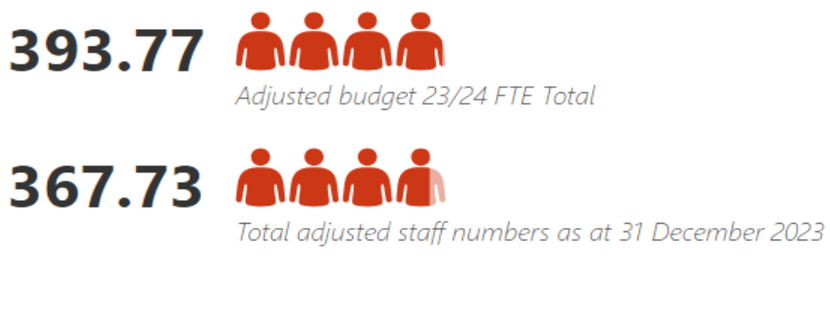




There are currently 37 FTE temporary vacant positions comprised of:

Recruitment in progress (required position)	24
Currently under review	0
Vacant Required position	13

The following tables provide comparative FTE data with the Gap Year Team Members, Pool Staff, and Grant Funded positions being excluded.





Attachment 3

LABOUR AND FTE MOVEMENT SUMMARY

	2023/24 $000's	2022/23 $000's	2021/22 $000's	2020/21 $000's	2019/20 $000's	2018/19 $000's	2017/18 $000's	2016/17 $000's	2015/16 $000's
Total Employee Costs (including Agency)	**44,119**	**42,378**	**40,134**	**38,238**	**36,487**	**34,861**	**33,274**	**32,221**	**31,783**
% Movement on Prior Year	**4.11%**	**5.59%**	**4.96%**	**4.79%**	**4.66%**	**4.77%**	**3.27%**	**1.40%**	**0.10%**
Total Number of Employees (FTE as at 30 June)*	**414**	**394**	**387**	**370**	**358**	**365**	**360**	**344**	**342**
% Movement on Prior Year	**5.08%**	**1.81%**	**4.59%**	**3.35%**	**-1.90%**	**1.38%**	**4.80%**	**0.60%**	**-1.70%**
5-Year average FTE to December 2023	**384.6**								

**2023/24 as at 31 December 2023*

14 Workshop / Presentation Items - Nil

15 Motions With Notice - Nil

16 Questions With Notice - Nil

17 Motions Without Notice

18 Questions Without Notice

19 Other Business

20 Meeting Closure

Council shall conclude on or before 9.30pm unless there is a specific motion adopted at the meeting to continue beyond that time.