His Worship the Mayor
Councillors

City of Marion

Notice of General Council Meeting

Council Chamber, Council Administration Centre
245 Sturt Road, Sturt

Tuesday, 12 March 2024 at 6.30 pm

The CEO hereby gives Notice pursuant to the provisions under Section 83 of the *Local Government Act 1999* that a General Council Meeting will be held.

A copy of the Agenda for this meeting is attached in accordance with Section 83 of the Act.

Meetings of the Council are open to the public and interested members of this community are welcome to attend. Access to the Council Chamber is via the main entrance to the Administration Centre on Sturt Road, Sturt.



Tony Harrison

Chief Executive Officer

1 OPEN MEETING....4

2 KAURNA ACKNOWLEDGEMENT....4

3 DISCLOSURE....4

4 COUNCIL MEMBER DECLARATION OF INTEREST (IF ANY)....4

5 CONFIRMATION OF MINUTES....4

5.1 Confirmation of Minutes of the General Council Meeting held on 27 February 2024....4

6 ADJOURNED ITEMS - NIL....20

7 DEPUTATIONS....20

7.1 Cove Community Garden....20

8 PETITIONS - NIL....21

9 COMMITTEE RECOMMENDATIONS....21

9.1 Confirmation of Minutes of the Finance, Risk and Audit Committee Meeting held on 20 February 2024....21

10 CONFIDENTIAL ITEMS....32

10.1 Cover Report - SCI Living Kaurna Cultural Centre Management Agreement....32

11 CORPORATE REPORTS FOR DECISION....33

11.1 Reconciliation Action Plan 2024-2025....33

11.2 Tree Asset Management Plan....81

11.3 Hamilton College Land Transfer....174

11.4 Revocation of Community Land Classification MCC Plaza....184

11.5 Cove Community Garden....190

11.6 Open Space Framework Midlife Review - Endorse for Community Consultation....285

11.7 Council Member Allowance and Benefits Policy - Amendments....315

11.8 Risk Management Policy & Framework update....326

11.9 2nd Budget Review 2023/2024....361

11.10 Boatshed Cafe Funding Resolution....374

11.11 Treasury Operations - Cash Advance Facility Resolution Amendment....378

12 CORPORATE REPORTS FOR INFORMATION/NOTING....380

12.1 Q2 Corporate Quarterly Risk report 380

12.2 Strategic Risk Register annual report 393

13 WORKSHOP / PRESENTATION ITEMS - NIL 412

14 MOTIONS WITH NOTICE.....412

14.1 National Reconciliation Week (NRW) event at Living Kaurna Cultural Centre (LKCC) 2024 412

15 QUESTIONS WITH NOTICE 421

16 MOTIONS WITHOUT NOTICE 421

17 QUESTIONS WITHOUT NOTICE.....421

18 OTHER BUSINESS 421

19 MEETING CLOSURE 421

1 Open Meeting

2 Kaurna Acknowledgement

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3 Disclosure

All persons in attendance are advised that the audio of this General Council meeting will be recorded and will be made available on the City of Marion website.

4 Council Member Declaration of Interest (if any)

5 Confirmation of Minutes

5.1 Confirmation of Minutes of the General Council Meeting held on 27 February 2024	
Report Reference	GC240312R5.1
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Mitchell
Corporate Manager	Manager Office of the Chief Executive – Kate McKenzie
General Manager	Chief Executive Officer – Tony Harrison

RECOMMENDATION

That the minutes of the General Council Meeting held on 27 February 2024 be taken as read and confirmed.

ATTACHMENTS

1. G C 240227 - Final Minutes [**5.1.1** - 15 pages]

Minutes of the General Council Meeting
held on Tuesday, 27 February 2024 at 6.30 pm
Council Chamber, Council Administration Centre
245 Sturt Road, Sturt

PRESENT

His Worship the Mayor Kris Hanna
Councillor Joseph Masika
Councillor Nathan Prior
Councillor Raelene Telfer
Councillor Luke Naismith
Councillor Jason Veliskou (from 6.33pm)
Councillor Sarah Luscombe
Councillor Jayne Hoffmann
Councillor Matt Taylor
Councillor Renuka Lama (from 6.35pm)
Councillor Jana Mates
Councillor Amar Singh
Councillor Ian Crossland

In Attendance

Chief Executive Officer - Tony Harrison
General Manager City Services - Ben Keen
General Manager Corporate Services - Angela Allison
General Manager City Development - Tony Lines
Manager Office of the CEO - Kate McKenzie
Governance Office - Amey Johnson

1 Open Meeting

The Mayor opened the meeting at 6.30pm.

2 Kaurna Acknowledgement

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3 Disclosure

All persons in attendance are advised that the audio of this General Council meeting will be recorded and will be made available on the City of Marion website.

4 Council Member Declaration of Interest (if any)

The Chair asked if any member wished to disclose an interest in relation to any item being considered at the meeting

The following interests were disclosed:

- Councillor Luscombe declared a material conflict of interest in item *Hamilton College Land Transfer.*

- Councillor Hoffmann declared a material conflict of interest in item *Hamilton College Land Transfer*.

5 Confirmation of Minutes

5.1 Confirmation of Minutes of the General Council Meeting held on 23 January 2024
Report Reference GC240227R5.1

Moved Councillor Crossland **Seconded Councillor Hoffmann**

That the minutes of the General Council Meeting held on 23 January 2024 be taken as read and confirmed.

Carried Unanimously

6 Communications

6.1 Elected Member Verbal Communications

In accordance with the Code of Practice - Procedures at Council Meeting 2017/18 an Elected Member has the right to speak for up to two minutes in the second meeting of Council every second month from February (with the exception of caretaker period).

Verbal Communications were not presented this month.

Moved Councillor Masika **Seconded Councillor Telfer**

That the following Communication Reports be moved en bloc:

- Mayoral Communication Report
- CEO and Executive Communication Report

Carried Unanimously

6.2 Mayoral Communication Report
Report Reference GC240227R6.2
Name of Council Member Mayor - Kris Hanna

Date	Event	Comments
17 January 2024	Oaklands Green Event	Attended
19 January 2024	Meeting with Mayor of Mitcham	Attended
22 January 2024	GAROC Meeting	Attended
25 January 2024	Marion Dementia Friendly Alliance of S.A. Inc	Attended, presented cheque
25 January 2024	Citizenship Ceremony and Australia Day Awards	Conferred Citizenship and presented awards
6 February 2024	SAJC Chairman and CEO Meet & Greet	Attended

14 February 2024	LGA Constitution Workshop - Integrity Governance, SAROC, GAROC & Board	Zoom - Attended
15 February 2024	Tokyo Keizai University student visit	Gave speech
15 February 2024	Mayor Meet and Greet with GAP Year staff	Attended
17 February 2024	2500 Year Commemoration of the Battle of Thermopylae	Attended
19 February 2024	Celebration of Marion Water Business Extension to Flinders University	Attended
20 February 2024	Community Leadership Program Reunion Event - 20 February 2024	Attended
In addition, the Mayor has met with residents, MPs and with the CEO and Council staff regarding various issues		

Moved Councillor Masika **Seconded Councillor Telfer**

That the Mayoral Communication report be received and noted.

Carried Unanimously

6.3 CEO and Executive Communication Report
Report Reference GC240227R6.3

Date	Activity	Attended By
22 January 2024	DIT Opening Celebration | Selgar Avenue Link Road	Tony Lines
22 January 2024	Internal Audit and Validation Meeting | CoM and KPMG	Tony Lines
23 January 2024	SAALC 23/24 Q1 Governance Meeting | ORSR, YMCA and CoM	Tony Lines
24 January 2024	Weekly Onsite Meeting | Blubuilt, North Projects, Aspects Studios, Innovis, CMW Geosciences SA, and CoM re Coastal Walkway Bridges	Tony Lines
30 January 2024	Meeting | City of Marion and Junction Australia re Ash Avenue	Tony Harrison Tony Lines
30 January 2024	Meeting | Mayor Kris Hanna and Minister Amanda Rishworth re general catch up	Tony Harrison
31 January 2024	Meeting | SA Power Networks and City of Marion regarding planting of trees under powerlines	Ben Keen
31 January 2024	Meeting | SABC and CoM re New Marion Basketball Stadium	Tony Lines

7 February 2024	Meeting | City of Mitcham regarding a Graduate Program	Ben Keen
7 February 2024	Meeting | City of Mitcham regarding Sturt River Stormwater Management	Ben Keen
7 February 2024	Weekly Onsite Meeting | Blubuilt, North Projects, Aspects Studios, Innovis, CMW Geosciences SA, and CoM re Coastal Walkway Bridges	Tony Lines
7 February 2024	Internal Audit and Validation Meeting | CoM and KPMG	Tony Lines
9 February 2024	Meeting | RLB, Studio Nine LBWCO and CoM re Marino Hall	Tony Lines
14 February 2024	Meeting | KC Consulting and CoM re SCI	Tony Lines
16 February 2024	Meeting | Villawood Properties re Morphettville Racecourse	Tony Lines
20 February 2024	Tonsley PCG Bi-Monthly Meeting with CoM, PEET and Renewal SA	Tony Lines
23 February 2024	Meeting | LG Professionals SA General Managers Network	Ben Keen
23 February 2024	Meeting | Graduate Program with City of Mitcham	Ben Keen

Moved Councillor Masika **Seconded Councillor Telfer**

That the CEO and Executive Communication report be received and noted.

Carried Unanimously

7 Adjourned Items

7.1 Adjourned Item - Outcome of EOI - Fitzjames Building, Glandore

Report Reference GC240227R7.1

6.33pm Councillor Veliskou entered the meeting

6.35pm Councillor Lama entered the meeting

Moved Councillor Hoffmann **Seconded Councillor Masika**

That Council:

Option 3 – Grants a Lease to Huntingtons Australia over FitzJames Building and offer Scouts SA a Lease over 1 Cumbria Court

1. Grants a 5-year lease to Huntingtons Australia at a rent of 7% of the market rent of $56,800.00 ex GST and outgoings ($3,976.00 ex GST and outgoings)
2. And

a. Offers Scouts SA the opportunity, open until the end of March 2024, to lease 1 Cumbria Court, Mitchell Park for a term of 5-years at a rent of 7% of the market rent of $32,100 ($2,247.00 ex GST) plus outgoings

b. Advise Scouts SA that they would be responsible for obtaining any required statutory approvals for any change of use required and would be responsible for all costs for any capital upgrades required to the building as a result of the change of use and their intended use.

c. Writes to the Minister for Education to seek their consent to a change of permitted use for the leased portion of 1 Cumbria Court, and also to a sub-lease of this portion to Scouts SA.

d. Requires a further report to be presented to Council should Scouts wish to proceed with a lease of the building, and following the conclusion of any community engagement process in relation to the term of the lease, to consider whether to rescind the resolution of 27 June 2023 to demolish the building.

e. Includes a special condition in any lease with Scouts SA that requires them to maintain the outside and inside of the building in a clean and tidy manner, and requests that staff ensure compliance to that.

3. Notes that the demolition of the building at 1 Cumbria Court, Mitchell Park in accordance with Council's resolution of 27 June 2023 (GC230627) will be put on hold pending negotiations and discussions with Scouts SA and the outcomes of any community engagement process.

4. Notes that should Scouts SA decline the potential proposal to lease 1 Cumbria Court Mitchell Park, then the demolition of the building will progress in accordance with the existing Resolution of Council.

Carried

8 Deputations – Nil

9 Petitions

9.1 Petition - Duncan Avenue, Park Holme

Report Reference GC240227P9.1

Moved Councillor Veliskou **Seconded Councillor Crossland**

That Council:

1. Notes the petition from Mr Joseph Buselli.
2. Notes a traffic investigation will be undertaken throughout the month of March 2024 with a subsequent report outlining the investigation findings and actions will be brought to the Mullawirra Ward Briefing in April 2024.
3. Advises the head petitioner/s of the resolutions of Council.

Carried Unanimously

10 Committee Recommendations

Moved Councillor Prior **Seconded Councillor Hoffmann**

That the following Committee Recommendations be moved en bloc:

- Confirmation of Minutes of the Review and Selection Committee Meeting held on 6 February 2024
- Confirmation of Minutes of the Infrastructure and Environment Committee Meeting held on 13 February 2024

Carried Unanimously

10.1 Confirmation of Minutes of the Review and Selection Committee Meeting held on 6 February 2024

Report Reference GC240227R10.1

Moved Councillor Prior **Seconded Councillor Hoffmann**

That Council:

1. Receives and notes the minutes of the Review and Selection Committee meeting held on 6 February 2024.
2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Review and Selection Committee.

Carried Unanimously

10.2 Confirmation of Minutes of the Infrastructure and Environment Committee Meeting held on 13 February 2024

Report Reference GC240227R10.2

Moved Councillor Prior **Seconded Councillor Hoffmann**

That Council:

1. Receives and notes the minutes of the Infrastructure and Environment Committee meeting held on 13 February 2024.
2. Notes that separate reports will be brought to Council for consideration of any recommendations from the Infrastructure and Environment Committee.

Carried Unanimously

11 Confidential Items

Moved Councillor Telfer **Seconded Councillor Prior**

That the following cover reports to move into confidence be moved en bloc:

- Cover Report - Marion Basketball Stadium Options
- Cover Report - Unsolicited Proposal - Purchase of Council Property - Edwardstown
- Cover Report - Flinders Greenway

Carried Unanimously

11.1 Cover Report - Marion Basketball Stadium Options

Report Reference GC240227F11.1

Moved Councillor Telfer **Seconded Councillor Prior**

That pursuant to Section 90(2) and (3)(b) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager City Services, General Manager Corporate Services, Chief Financial Officer, Manager Office of the CEO, Manager City Activation, Manager City Property, Project Design Adviser, Unit Manager Governance and Council Support, Media and Engagement Advisor, Unit Manager Property Strategy and Delivery, Manager People and Culture, Property Officer and Governance Officer, be excluded from the meeting as the Council receives and considers information relating to Marion Basketball Stadium Options, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to the financial affairs of council.

Carried Unanimously

6.57pm the meeting went into confidence

Moved Councillor Crossland **Seconded Councillor Prior**

That formal meeting procedures be suspended to discuss the item.

Carried Unanimously

6.57pm formal meeting procedures suspended

8.50pm formal meeting procedures resumed

Moved Councillor Masika **Seconded Councillor Taylor**

In accordance with Section 91(7) and (9) of the Local Government Act 1999, orders that this report, 'Marion Basketball Stadium Options, GC240227F11.1', the attachments and the minutes arising from this report, having been considered in confidence under Section 90(2) and (3)(b) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection upon the basis that the information relates to the financial affairs of council. The disclosure of this information would, on balance, be contrary to the public interest because options are still to be discussed and decisions may vary. This order shall operate until it is revoked or a further order is made and will be reviewed every 12 months.

Carried

9.03pm the meeting came out of confidence

11.2 Cover Report - Unsolicited Proposal - Purchase of Council Property - Edwardstown

Report Reference GC2740227F11.2

Moved Councillor Telfer **Seconded Councillor Prior**

That pursuant to Section 90(2) and (3)(b) of the Local Government Act 1999, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager City Services, General Manager Corporate Services, Chief Financial Officer, Manager Office of the CEO, Manager City Activation, Manager City Property, Project Design Adviser, Unit Manager Governance and Council Support, Media and Engagement Advisor, Unit Manager Property Strategy and Delivery, Manager People and Culture, Property Officer and Governance Officer, be excluded from the meeting as the Council receives and considers information relating to Purchase of Council Property - Edwardstown, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to the commercial information of a confidential nature of which could reasonably be expected to prejudice the commercial position of the person who supplied the information.

Carried Unanimously

9.03pm the meeting went into confidence

9.03pm Councillor Prior left the meeting

9.03pm Councillor Naismith left the meeting

9.03pm Councillor Lama left the meeting

9.03pm Councillor Mates left the meeting

Moved Councillor Crossland **Seconded Councillor Veliskou**

In accordance with Section 91(7) and (9) of the Local Government Act 1999 orders that this report, Unsolicited Proposal – Purchase of Council Property, Edwardstown any attachments and the minutes arising from this report, having been considered in confidence under Section 90(2) and (3)(b) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection upon the basis that the information relates to the commercial information of a confidential nature of which could reasonably be expected to prejudice the commercial position of the person who supplied the information.

Carried Unanimously

9.05pm the meeting came out of confidence

11.3 Cover Report - Flinders Greenway

Report Reference GC270227F11.3

Moved Councillor Telfer **Seconded Councillor Prior**

That pursuant to Section 90(2) and (3)(b) of the *Local Government Act 1999*, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager City Services, General Manager Corporate Services, Chief

Financial Officer, Manager Office of the CEO, Manager City Activation, Manager City Property, Project Design Adviser, Unit Manager Governance and Council Support, Media and Engagement Advisor, Unit Manager Property Strategy and Delivery, Manager People and Culture, Property Officer and Governance Officer, be excluded from the meeting as the Council receives and considers information relating to Flinders Greenway, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to matters that may impact commercial contracts with 3rd parties.

Carried Unanimously

9.05pm the meeting went into confidence

9.05pm Councillor Lama re-entered the meeting
9.06pm Councillor Mates re-entered the meeting
9.06pm Councillor Taylor left the meeting
9.07pm Councillor Prior re-entered the meeting
9.08pm Councillor Singh left the meeting
9.08pm Councillor Taylor re-entered the meeting
9.10pm Councillor Singh re-entered the meeting

Moved Councillor Telfer **Seconded Councillor Lama**

In accordance with Section 91(7) and (9) of the Local Government Act 1999 the Council orders that this report, 'Flinders Greenway, Report Reference: GC240227R11.3 any attachments and the minutes arising from this report, having been considered in confidence under Section 90(2) and (3)(b) of the Act, except when required to effect or comply with Council's resolution(s) regarding this matter, be kept confidential and not available for public inspection upon the basis that the information relates to matters that may impact commercial contracts with 3rd parties. The disclosure of this information would, on balance, be contrary to the public interest because the report identifies project funds prior to going to tender.

Carried Unanimously

9.11pm the meeting came out of confidence

12 Corporate Reports for Decision

12.1 Resilient South Regional Climate Action Plan

Report Reference GC240227R12.1

Moved Councillor Luscombe **Seconded Councillor Crossland**

That Council:

1. Endorses the Resilient South Regional Climate Action Plan (Attachment 2).

Carried Unanimously

12.2 Cove Sports Netball and Lower Oval

Report Reference GC240227R12.2

9.12pm Councillor Telfer left the meeting

9.12pm Councillor Naismith re-entered the meeting

9.14pm Councillor Telfer re-entered the meeting

Moved Councillor Mates **Seconded Councillor Naismith**

That Council:

1. Notes Council staff will be engaging a contractor to complete immediate repairs to minor cracks on courts 1 - 4 prior to end March 2024 at an approximate cost of $7,500; and that the two Cove Netball Clubs will be reimbursing Council for the cost to complete repairs to courts 1 - 4 as per their licence agreement responsibilities for Club courts with exclusive access.

2. Endorses an allocation within the 2025/26 minor capital works program for the re-surfacing of courts 1 - 4, subject to the findings of the Geotech report.

3. Endorses an allocation within the 2025/26 minor capital works program for the rebuilding of courts 5 - 6, subject to the findings of the Geotech report.

4. Notes that the unused Latent Conditions Contingency budget of $879,054 for Cove Netball and Lower Oval will be released from the project and returned to council funds and be available for future project prioritisation.

Carried Unanimously

12.3 Youth Collective Committee Annual Report February 2024

Report Reference GC240227R12.3

Moved Councillor Masika **Seconded Councillor Crossland**

That Council:

1 Notes the City of Marion Youth Collective Committee Annual Report February 2024, included as Attachment 1.

2 Endorses ongoing staff support for the Youth Collective Committee

3 Requests an annual report of the Youth Collective Committee to be presented to Council in March each year.

Carried Unanimously

12.5 AusCycling Proposal - Future Events at SWBMX Facility

Report Reference GC240227R12.5

9.27pm Councillor Veliskou left the meeting

9.29pm Councillor Veliskou re-entered the meeting

Moved Councillor Crossland **Seconded Councillor Naismith**

That Council:

1. Approves a financial contribution of $15,000 towards the AusCycling National Series event in 2024 at the SWBMX Facility, and authorises the CEO or Authorised Officer to enter into a funding agreement with AusCycling.
2. Requests a report comes back to Council at the conclusion of the event reporting on the outcome of the event.

Carried

Moved Councillor Veliskou **Seconded Councillor Masika**

That the meeting be extended until the conclusion of the following items and that they be considered in the following order:

- Cooinda Neighbourhood Centre Acoustic Treatment
- State-wide Hazards Bushfire Overlay Code Amendment
- Footpaths Resolution Amendment
- Corporate Reports for Information/Noting
  - Community Engagement Report - Strategic Management Plan - Toward 2040... Together
  - Finance Report - January 2024
  - Monthly Work Health and Safety Report
  - Council and CEO KPI Report Quarter Two 2023-24

Carried

9.31pm meeting extended

Moved Councillor Telfer **Seconded Councillor Lama**

That the following items be moved en bloc:

- Cooinda Neighbourhood Centre Acoustic Treatment
- State-wide Hazards Bushfire Overlay Code Amendment
- Footpaths Resolution Amendment
- Corporate Reports for Information/Noting
  - Community Engagement Report - Strategic Management Plan Review - Toward 2040... Together
  - Finance Report - January 2024
  - Monthly Work Health and Safety Report
  - Council and CEO KPI Report Quarter Two 2023-24

Carried Unanimously

12.6 Cooinda Neighbourhood Centre Acoustic Treatment

Report Reference GC240227R12.6

Moved Councillor Telfer **Seconded Councillor Lama**

That Council:

1. Supports the installation of an acoustic treatment for the Cooinda Building up to $20,000 be included in the 2024/25 minor capital works program.

Carried Unanimously

12.7 State-wide Hazards Bushfire Overlay Code Amendment

Report Reference GC240227R12.7

Moved Councillor Telfer **Seconded Councillor Lama**

That Council:

1. Notes the Draft State-wide Bushfire Hazards Overlay Code Amendment.
2. Provides comments to the State Planning Commission as outlined within the Draft Submission contained within Attachment 1.

Carried Unanimously

12.11 Footpaths Resolution Amendment

Report Reference GC240227R12.11

Moved Councillor Telfer **Seconded Councillor Lama**

That Council:

1. Allow for the Footpaths report to be prepared for the Infrastructure and Environment Committee meeting instead of the previously endorsed March Forum.

Carried Unanimously

13 Corporate Reports for Information/Noting

13.1 Community Engagement Report - Strategic Management Plan Review - Toward 2040...Together

Report Reference GC240227R13.1

Moved Councillor Telfer **Seconded Councillor Lama**

That Council:

1. Notes the 'Toward 2040…Together' Community Engagement Report.
2. Notes the feedback will be considered and discussed further at the April 2024 Council Member Forum.
3. Endorses the report in Attachment 1, along with a condensed version, to be shared on council's Making Marion community engagement platform and the council website.

Carried Unanimously

13.2 Finance Report - January 2024

Report Reference GC240227R13.2

Moved Councillor Telfer **Seconded Councillor Lama**

That Council:

1. Receives the report “Finance Report – January 2024”

Carried Unanimously

13.3 Monthly Work Health and Safety Report

Report Reference GC240227R13.3

Moved Councillor Telfer **Seconded Councillor Lama**

That Council:

1. Note this report

Carried Unanimously

13.4 Council and CEO KPI Report Quarter Two 2023-24

Report Reference GC240227R13.4

Moved Councillor Telfer **Seconded Councillor Lama**

That Council:

1. Notes this information and information contained within the attachments for Quarter two 2023-24.

Carried Unanimously

14 Workshop / Presentation Items - Nil

15 Motions With Notice - Nil

16 Questions With Notice - Nil

17 Motions Without Notice - Nil

18 Questions Without Notice - Nil

19 Other Business - Nil

20 Meeting Closure

The meeting was declared closed at 9.36pm.

The following items were not considered at the meeting:

- Reconciliation Action Plan 2024-2025
- Tree Asset Management Plan
- Hamilton College Land Transfer
- Council Member Allowance and Benefits Policy - Amendments

CONFIRMED THIS 12 DAY OF MARCH 2024

_____

CHAIRPERSON

6 Adjourned Items - Nil

7 Deputations

7.1 Cove Community Garden	
Report Reference	GC240312D7.1
Originating Officer	Business Support Officer – Governance and Council Support – Cassidy Mitchell
Corporate Manager	Manager Office of the CEO – Kate McKenzie
General Manager	Chief Executive Officer – Tony Harrison

SPEAKER

Mr Josh Salisnew
Ms Puneet Gill

ORGANISATION

Cove Community Garden Committee

COMMENTS

Mr Salisnew and Ms Gill have requested to make a deputation to Council on behalf of The Cove Community Garden Committee regarding The Cove Community Garden.

ATTACHMENTS

Nil

8 Petitions - Nil

9 Committee Recommendations

9.1 Confirmation of Minutes of the Finance, Risk and Audit Committee Meeting held on 20 February 2024	
Report Reference	GC240312R9.1
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Mitchell
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

The purpose of this report is to facilitate the receiving and noting of the minutes of the Finance, Risk and Audit Committee Meeting held on 20 February 2024.

EXECUTIVE SUMMARY

A summary of items considered by the Committee Members is noted below.

Reports for Discussion

- 2024 Asset Management Plans – Tranche 1
- Draft Annual Business Plan 2024-25 and Long Term Financial Plan
- Internal Audit Plan 2023-2025
- Internal Audit Program – Implementation of Recommendations
- Risk Management Framework update
- Strategic Risk Register annual report
- Quarterly Corporate Risk report Q2 2023-2024

Reports for Noting

- Council Member Report

RECOMMENDATION

That Council:

1. **Receives and notes the minutes of the Finance, Risk and Audit Committee meeting held on 20 February 2024.**

2. **Notes that separate reports will be brought to Council for consideration of any recommendations from the Finance, Risk and Audit Committee.**

ATTACHMENTS

1. FRA C 240220 - Final Minutes [**9.1.1** - 10 pages]

Minutes of the Finance, Risk and Audit Committee held on Tuesday, 20 February 2024 at 2.00 pm Council Chamber, Council Administration Centre 245 Sturt Road, Sturt

PRESENT

Ms Emma Hinchey (Chair)
Ms Nicolle Rantanen
Mr Josh Hubbard
Councillor Jason Veliskou

In Attendance

Chief Executive Officer - Tony Harrison
General Manager Corporate Services - Angela Allison
Chief Financial Officer - Ray Barnwell
Manager Office of the CEO - Kate McKenzie
Unit Manager Governance and Council Support - Victoria Moritz

1 Open Meeting

The Chair opened the meeting at 2.20pm.

2 Kaurna Acknowledgement

We acknowledge the Kaurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3 Elected Member Declaration of Interest (if any)

The Chair asked if any member wished to disclose an interest in relation to any item being considered at the meeting

Nil interests were disclosed.

4 Confirmation of Minutes

4.1 Confirmation of Minutes of the Finance, Risk and Audit Committee Meeting held on 12 December 2023

Report Reference FRAC240220R4.1

Moved Mr Hubbard **Seconded Councillor Veliskou**

That the minutes of the Finance, Risk and Audit Committee Meeting held on 12 December 2024 be taken as read and confirmed.

Carried Unanimously

5 Business Arising

5.1 Business Arising Statement - Action Items

Report Reference FRAC240220R5.1

Moved Ms Rantanen **Seconded Councillor Veliskou**

That the Finance, Risk and Audit Committee:

1. Notes the business arising statement, meeting schedule and upcoming items.

Carried Unanimously

6 Confidential Items – Nil

7 Reports for Discussion

7.1 2024 Asset Management Plans - Tranche 1

Report Reference FRAC240220R7.1

The Manager Engineering, Assets and Environment introduced the item and provided a brief summary of the Asset Management Plans (AMP's). It was noted that the purpose of the AMPs is to improve Council's long term strategic management of assets under its care and control to meet the required levels of service. The AMP's define the current state of the assets and consider any future requirements, whilst optimising the balance between performance, cost, and risk. They outline an optimum lifecycle management approach and provide the forecast expenditure needed to deliver the services.

The Committee provided the following discussion points and feedback:

Draft Artworks, Culture & Heritage AMP

- The Committee discussed the development of service levels and raised the question of whether there is a collective view on service levels across the suite of AMP's during development. Management noted a lot of work had gone into the refinement of service levels and mentioned the IPWEA practice note to provide guidance through the service levels. The service levels will also be discussed in detail with Council Members and brought back through to Council for approval.
- There was discussion around the renewal funding ratio, with Management commenting that the plans are still being developed and will be updated with information known prior to adoption. The aim is to ensure alignment of financials within the Long-Term Financial Plan (LTFP) and the Asset Management Plan (AMP) before consultation. Management also emphasised the importance of assessing against benchmark ratios and striving to fund 100% of plans in the LTFP, subject to council decisions regarding service levels.
- The Committee enquired about the sequence for funding AMPs and the LTFP and the correlation between the affordability of the plan. Management explained that current plans are fully funded within the LTFP. However, are still working through the process if there are significant cost increases, which will be transparently reported to the council, potentially leaving some aspects unfunded.
- The Committee discussed the importance of ongoing data maintenance for meeting service levels and the implementation of predictive modelling. Management noted the recent implementation of Assetic, highlighting the benefits of this tool for understanding funding

scenarios and levels of service. The importance of data integrity was also highlighted noting a lot of effort has gone into structuring the data to inform decisions.

- Management commented on the recent independent audit of asset management maturity, with the result indicating an upward trajectory in data, awareness and knowledge, suggesting improvements in the management of assets.
- The Committee addressed specific queries regarding the installation of the artwork at Hallett Cove and band instruments, discussing costs, responsibilities, and the necessity of including certain items in the AMPs. The Committee suggested a further review for clarity and consistency in reporting and language to accurately reflect the intended asset management planning scenario.

Draft Fleet, Plant & Equipment AMP

- The Committee questioned the policies concerning the lifecycle of council assets and opportunities for joint procurement with other councils to reduce costs. Management commented on the process, including the Fleet Management Policy, use of key metrics and indicators for reviewing asset lifecycles. It was noted if an asset hasn't reached the end of its life at the conclusion of the lifecycle, it is reviewed annually to determine the future life of that asset. Management also mentioned the Institute of Public Works and Engineering Australia for determining base thresholds and discussed current fleet size management strategies.
- It was acknowledged that the Fleet AMP doesn't necessarily sit on its own, with elements from other plans affecting the Fleet Plan.
- Management commented on the procurement arrangements and rationalisation efforts across the three councils including, a single fleet manager overseeing comparisons and joint venture opportunities where possible.
- The Committee discussed measures to ensure optimal asset utilisation, including sharing equipment across councils and addressing concerns such as street sweeper accessibility. They also discussed the replacement of outdated telematic systems and the criteria for purchasing new assets based on operational needs.
- Concerns were raised around defining trigger points for reviewing asset usage and the need for clear parameters and business cases to justify asset purchases, disposal or replacements. Discussions focused on the importance of capturing requirements in the AMPs for inclusion in the Long-Term Financial Plan (LTFP).
- The Committee highlighted the need for annual reviews of costing and suggested incorporating trigger points into the plans before they go to the Council. The Committee suggested considering alternate approaches to reviewing AMPs, potentially staggering reviews based on specific council restrictions or varying needs.

Draft Stormwater AMP

- The Committee discussed urban infill and climate change in relation to strategic risks identified within the plan.
- The Committee highlighted the importance of considering interdependencies with other assets to avoid missing costs.
- The Committee questioned the 13% unknown condition profile of stormwater components (table 2 P78) and whether management were comfortable with this or if this was seen as a risk. The Committee also sought clarification on the response time for service level issues, particularly regarding Work Health and Safety (WHS) concerns such as pit covers.
- Management provided details on response strategies based on risk assessment, such as rapid response teams for urgent issues like pit covers. Stormwater Management Plans and development code requirements were mentioned as addressing the impact of development on non-permeable surfaces and property, with strategies in place like tree inlets and monitoring devices. The Committee suggested additional wording in the Plan to clarify and explain the response process.
- The Committee discussed the impacts of stormwater on private property and the process of assessing claims on a case-by-case basis, prioritizing works based on any identified failures

in the system. It was noted that stormwater on private property is the responsibility of the owner.

3.19pm Mr Hubbard left the meeting

- The Committee discussed a spike in renewal costs in 2026/27 related to specific works required, with ongoing renewal work and maintenance planned for streetscapes, kerbs, and water sensitive urban design works at a realistic cost, slightly increased from previous average costs.
- Management noted the missing figures regarding depreciated amounts and replacement costs to be included.

3.21pm Mr Hubbard re-entered the meeting

Overall, the discussion highlighted the importance of efficient asset management, collaboration between councils, clear decision-making criteria, the importance of ongoing data upkeep and ongoing reviews to ensure assets align with service needs and financial plans. The Committee noted the CoM Asset Management Plan Trees 2024 – Snapshot commenting on the importance of ensuring that all of the AMP's are relatable and inviting for the Community to read and understand.

Moved Mr Hubbard **Seconded Ms Rantanen**

That the Finance, Risk and Audit Committee:

1. Review and provide feedback on the Draft Asset Management Plans.

Carried Unanimously

7.2 Draft Annual Business Plan 2024-25 and Long Term Financial Plan

Report Reference FRAC240220R7.2

The Chief Finance Officer provided an update on the development of the Draft Annual Business Plan 2024-25 and Long-Term Financial Plan, highlighting an update to key assumptions following discussions in the Committee's December meeting and the planning day in January with Council Members. The next iteration of the LTFP will incorporates changes regarding CoMBAS discussed at planning day and future plans will aim to minimise costs on the community while also remaining realistic to fund the Council's strategic priorities.

The following key discussion points were noted:

- The Committee queried the sensitivity analysis on interest rates and looked to see additional sensitivity in the table. The Committee also queried the timing of borrowings, expressing concerns around projects being pushed back. Management commented this is managed through the Treasury Management Policy and that the Plan is based on current information and may be adjusted based on project timelines and funding availability.
- Management noted that there is an increased focus on the financial commentary included in reports for all proposed business cases to General Council meetings, itemising sensitivity regarding borrowing and timeframes based on the LTFP. This will provide a more sophisticated assessment of financial impacts, including potential effects on rates.
- The Committee emphasised the importance of ensuring the increase in revenue from rates was adequate and realistic and the importance of avoiding future spikes in unsustainable rate increases and ensuring practicality in revenue projections throughout the plan. Management

acknowledged the need for caution despite the council's strong financial position with limited debt, taking into account the Committees comments and concerns.

- The Committee discussed the consideration of unfunded initiatives, noting the CoMBAS as a framework for prioritising projects and allowing flexibility for new initiatives. The Committee agreed on the importance of discussing emerging priorities that are unfunded.
- The Committee noted the next steps including a Forum in March focusing on rating data and public consultation expected to end in April.

3.35pm Ms Rantanen left the meeting

Moved Ms Rantanen **Seconded Mr Hubbard**

That the Finance, Risk and Audit Committee provide feedback on:

1. The development of the Draft ABP 2024-25 and Draft LTFP (Attachments 1and 2)
2. The reasonableness, fairness and equity of potential rating approaches for 2024-25, including in the context of Councils LTFP and on-going financial sustainability.

Carried Unanimously

7.3 Internal Audit Plan 2023-2025

Report Reference FRAC240220R7.3

The Manager Office of the CEO introduced the item and provided a brief overview of the Data Governance Scope, noting the objective of this audit is to consider the current state of data governance at the CoM, including the management of the data and systems landscape and supporting operating model. The KPMG Data Governance Framework will be leveraged to ensue coverage of data governance across the organisation. KPMG have also been asked to include an assessment of the current data governance risks within the strategic and corporate risk registers.

3.38pm Ms Rantanen re-entered the meeting

Moved Councillor Veliskou **Seconded Mr Hubbard**

That the Finance, Risk and Audit Committee:

1. Considers and provides feedback on the:
    a. Data Governance Scope (Attachment 1)

Carried Unanimously

7.4 Internal Audit Program - Implementation of Recommendations

Report Reference FRAC240220R7.4

The Committee noted the Internal Audit Program – Implementation of Recommendations and provided the following comments:

- The Committee noted concerns around due dates and suggested a targeted approach to addressing outstanding tasks, focusing on high and moderate priority items and considering a clean-up exercise for low-priority tasks.
- Management highlighted the significant progress made in completing actions and the significant advancement of many items. The need for a methodical process of accountability to ensure items are closed out appropriately was highlighted. The Executive Leadership Team (ELT) continue to review progress, ensuring accountability up to the close date.
- It was noted that some of the items rely on the implementation of a single software solution, with several items marked for completion by 30 June.
- The Committee noted the high performance on the audit of actions and encouraged Managers to commit to actions where appropriate and negotiate further if required to deliver a clearly defined and measurable action.

Moved Councillor Veliskou **Seconded Mr Hubbard**

That the Finance, Risk and Audit Committee:

1. Reviews and provides feedback on the Internal Audit Program (Attachment 1).

Carried Unanimously

7.5 Risk Management Framework update

Report Reference FRAC240220R7.5

The Committee noted the updated Risk Management Framework and Policy and provided the following comments:

- The Committee sought clarification on the risk training for council members, specifically whether it was for all members or only newly elected members. Management clarified that under the Regulations, the risk training is mandated for all Council Members, and the wording would be clarified accordingly.
- Noted the importance of a practical and understandable approach to risk training, noting the workshop with the Committee and Council Members in August last year.
- The Committee raised a query around the risk categories, specifically regarding Health, Safety and Wellbeing. Management explained the separation of categories based on different types of risks associated with staff, community and contractors. Staff will review and test these categories through the implementation of the new risk system.
- Discussed the risk consequence table, and it was confirmed the limit had been raised to $5 million from the previous $4 million as recommended.
- The Committee highlighted the correlation between the policy and framework and the need for consistency in scope.
- There was a discussion regarding the responsibilities of the Committees in the Policy, specifically noting the responsibility to provide feedback and offer recommendations to Council.

Moved Ms Rantanen **Seconded Mr Hubbard**

That the Finance, Risk and Audit Committee:

1. Notes the minor amendments made to the Risk Management Framework document.
2. Provides any feedback on the consequence criteria table
3. Notes minor changes to the Risk Management Policy

4. Notes further work will occur to consider opportunities management and will be brought back to the FRAC in the second half of 2024.

Carried Unanimously

7.6 Strategic Risk Register annual report

Report Reference FRAC240220R7.6

The Committee received and noted the Strategic Risk Register annual report and provided the following feedback:

- The Committee referenced SR003 (inadequate protection of natural assets and provision of natural spaces) and raised concerns regarding the recent tree issues in the parklands and enquired about the Councils tree audits and response procedures. Management confirmed the existence of tree audits and appropriate procedures and emphasised the importance of learning from past incidents without radically altering practices, however reviewing and adopting where required.
- Highlighted the need to address specific climate change impacts and further identify these scenarios (e.g. increased flooding / stronger storms etc) which was also recently discussed in the Infrastructure and Environment Committee meeting. Management mentioned the climate change governance assessment and development of a climate change risk register. These two key pieces of work will be brought back through the Committee for comment.
- Discussed SR001 in regard to inadequate recognition of and provision of services in response to social health. Management commented that works are starting to progress on public health reporting and Disability, Access and Inclusion Plan scheduled for Council Member engagement in April this year.
- The Committee questioned the removal of the strategic risk related to data optimisation. Staff commented this was an inherent risk related more to cyber security which had morphed into efficiency of systems. The elements removed from this risk is included in the Corporate Risk Register (CR0064), however the Committee raised concerns as to the intent of the risk. The Committee commented on the importance of having a clear process for the addition of and removal of risks to the strategic risk register.

Moved Ms Rantanen **Seconded Mr Hubbard**

That the Finance, Risk and Audit Committee:

1. Notes and provides feedback to the Strategic Risk Register

Carried Unanimously

7.7 Quarterly Corporate Risk report Q2 2023-2024

Report Reference FRAC240220R7.7

The Committee noted the Quarterly Corporate Risk Report Q2 2023-2024 and the following was noted:

- Discussed the comfort level regarding the Project Management Framework (PMF). Management noted work in this space was progressing well, with the Framework in place and work progressing on the ‘in-house’ sharepoint solution, currently in the testing phase. The implementation is currently on track to be completed by the end of the financial year, with

ongoing assessments for potential improvements and a review point at 12 months to determine possible market solutions if required.

- Highlighted a risk regarding IT source drivers and inquired whether this was picked up in the controls.
- The Committee discussed CR0095 relating to poor data quality and potential causes such as lack of training for IT staff. Management confirmed that these issues are being addressed through the project's methodology, which includes a digital literacy assessment and training for staff to the required level, aiming to update current controls accordingly.

Moved Ms Rantanen **Seconded Mr Hubbard**

The Finance, Risk and Audit Committee:

1. Notes the Corporate Risk Register Report (Attachment 1), issues and opportunities identified within the report.
2. Review and discuss the high risks (Attachment 2) and provides feedback on the review outcomes.

Carried Unanimously

8 Reports for Noting

8.1 Council Member Report

Report Reference FRAC240220R8.1

Moved Councillor Veliskou **Seconded Ms Rantanen**

That pursuant to Section 90(2) and (3)(g) of the Local Government Act 1999, the Committee orders that all persons present, with the exception of the following persons: Chief Executive Officer, Chief Financial Officer, General Manager City Development, General Manager City Services, General Manager Corporate Services, Manager Office of the Chief Executive and Unit Manager Governance and Council Support, be excluded from the meeting as the Committee receives and considers information relating to a report considered in confidence by Council regarding Marino Hall Asbestos Removal & Remediation upon the basis that the Committee is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to a council report currently held in confidence in accordance with the *Local Government Act 1999.*

Carried Unanimously

4.18pm the meeting went into confidence

The Chief Executive Officer provided a high-level summary of the report to the Committee.

4.24pm the meeting came out of confidence.

Moved Councillor Veliskou **Seconded Ms Rantanen**

That the Finance, Risk and Audit Committee:

1. Notes this report.

Carried Unanimously

9 Workshop / Presentation Items – Nil

10 Other Business – Nil

11 Meeting Closure

The meeting was declared closed at 4.25pm.

CONFIRMED THIS 16 DAY OF APRIL 2024

_____

CHAIRPERSON

10 Confidential Items

10.1 Cover Report - SCI Living Kaurna Cultural Centre Management Agreement	
Report Reference	GC240312F10.1
Originating Officer	Business Support Officer - Governance and Council Support – Cassidy Mitchell
Corporate Manager	Manager City Property - Mark Hubbard
General Manager	General Manager City Development - Tony Lines

REASON FOR CONFIDENTIALITY

Local Government Act (SA) 1999 S 90 (2) 3

(b) information the disclosure of which (i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and (ii) would, on balance, be contrary to the public interest
(d) commercial information of a confidential nature (not being a trade secret) the disclosure of which (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and (ii) would, on balance, be contrary to the public interest

RECOMMENDATION

That pursuant to Section 90(2) and (3)(b and d) of the Local Government Act 1999, the Council orders that all persons present, with the exception of the following persons: Chief Executive Officer, General Manager City Development, General Manager City Services, General Manager Corporate Services, Manager Office of the CEO, Manager City Property, Manager City Activation, Unit Manager Property and Facilities, Team Leader Property, Unit Manager Governance and Council Support and Governance Officer , be excluded from the meeting as the Council receives and considers information relating to SCI Living Kaurna Cultural Centre Management Agreement, upon the basis that the Council is satisfied that the requirement for the meeting to be conducted in a place open to the public has been outweighed by the need to keep consideration of the matter confidential given the information relates to commercial information pertaining to the operations of SCI and their financial proposal for the renewed Management Agreement.

11 Corporate Reports for Decision

11.1 Reconciliation Action Plan 2024-2025	
Report Reference	GC240312R11.1
Originating Officer	Unit Manager Organisational Development – Jo McCarthy
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie Manager People and Culture - Sarah Vinall
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

To seek endorsement on the proposed City of Marion draft Reconciliation Action Plan (RAP) January 2024 to December 2025 for submission to Reconciliation Australia.

To provide Council with the results of the draft RAP 2024-2025 community consultation undertaken between 13 November 2023 and 18 December 2023.

REPORT HISTORY

Report Reference	Report Title
GC230822R12.2	Reconciliation Action Plan
GC23062711.15	Reconciliation Action Plan 2023-25
GC191210R05	Reconciliation Action Plans 2016-2019 and 2020-2023

EXECUTIVE SUMMARY

The draft RAP, initially proposed to run from July 2023 to June 2025, was deferred from the 27 June 2023 General Council meeting for further discussion at the Council Member Forum on 8 August 2023.

At this Forum there was general agreement that commencement of the City of Marion's fifth RAP should not occur until January 2024 to allow time for the document to be finalised and endorsed through Reconciliation Australia. Minor word amendments were made to six of the additional deliverables.

The amended draft RAP 2024-2025 was presented at the General Council Meeting on 22 August 2023 for endorsement prior to submission to Reconciliation Australia. At this meeting a motion was carried for the updated RAP 2024-2025, including the funding amount, to first be released for additional community consultation and for a further report to be brought back to Council with the results of the consultation.

Community consultation occurred over 5 weeks between 13 November 2023 and 18 December 2023. Engagement/communication methods were varied including signage at Libraries, Community and Neighbourhood Centres, bookmarks promoting the engagement, inclusion on the Making Marion project page, social media campaign, inclusion in City Limits magazine and email to key stakeholders. Both paper based and online surveys were available for completion.

There was 8% engagement from 537 aware visitors during the consultation period. Whilst this was an increase to the early 2023 community consultation seeking input and ideas to the draft RAP, this is considered a low response rate.

Feedback from responders indicated a strong desire for fiscal responsibility and a focus on core council services, with skepticism towards the Reconciliation Action Plan's necessity and effectiveness. The feedback also highlighted support for respectful cultural integration within the community, with some criticism of specific initiatives that focus on one culture.

While multiculturism calls for a society that supports multiple cultures and has the potential to increase the overall level of tolerance towards minorities in our society *(reference Wikipedia),* Reconciliation is about strengthening relationships between Aboriginal and Torres Strait Islander peoples and non-indigenous peoples for a reconciled Australia where the rights of our First Australians are not just respected but championed *(reference Reconciliation Australia)*. The vision of reconciliation from Reconciliation Australia is based and measured on five dimensions: historical acceptance; race relations; equality and equity; institutional integrity and unity.

RECOMMENDATION

That Council:

1. **Note the community feedback on the draft Reconciliation Action Plan.**
2. **Endorse the City of Marion draft Reconciliation Action Plan, January 2024 to December 2025 for submission to Reconciliation Australia for review and endorsement.**

ATTACHMENTS

1. Draft RAP 2024-25 for Community Consultation [**11.1.1** - 20 pages]
2. Reconciliation Action Plan 2024-2025 Community feedback report [**11.1.2** - 26 pages]



City of Marion
Reconciliation Action Plan
January 2024 - December 2025

CITY OF MARION



Kaurna Acknowledgement

Ngadiu tampendi Kaurna meyunna yaitya mattanya yaintya yerta

This Kaurna acknowledgement was prepared in consultation with traditional custodians.

Acknowledgement of Country

The City of Marion acknowledges we are situated on the traditional lands of the Kaurna people and recognises the Kaurna people as the traditional custodians of the land.

DRAFT



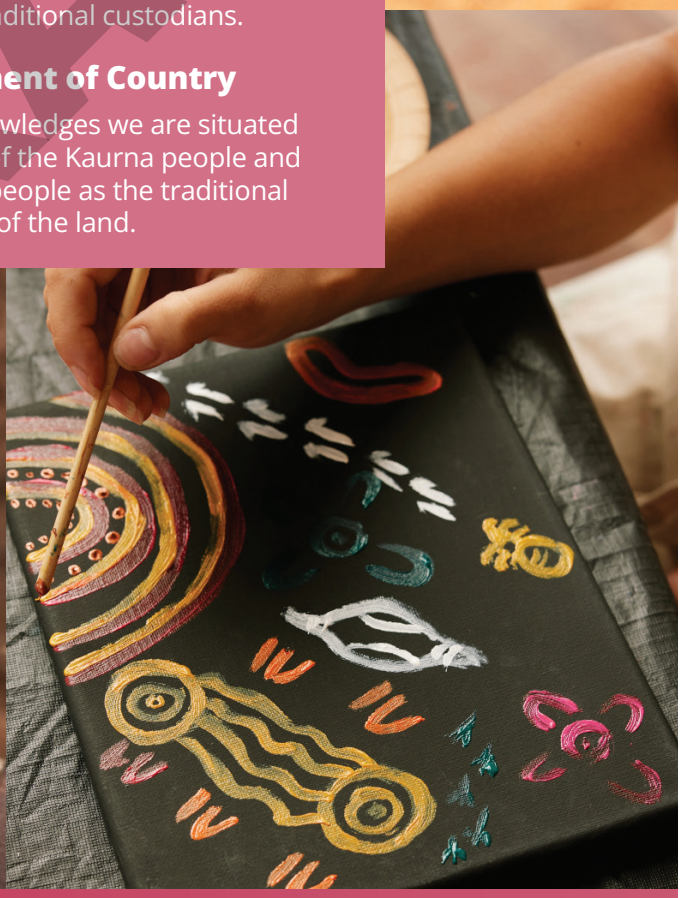


Image credits: Southern Cultural Immersion

Contents

Our Vision for Reconciliation	4
Our business	5
Our RAP	6
Mayor's Message	7
CEO Message	8
RAP Working Group (RWG) Structure	9
Relationships	12
Respect	14
Opportunities	16
Governance	18

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Our Vision for Reconciliation

Our Vision for Reconciliation is for strong two-way relationships built on trust, respect, integrity, inclusion, equality and equity, working together to grow awareness, understanding and positive outcomes for all.

The City of Marion's corporate values are respect, integrity, achievement and innovation.

Planning and decision-making by Council is informed by the Community Vision - Towards 2040, that represent the community's aspirations:

- Liveable
- Prosperous
- Connected
- Engaged
- Innovative
- Valuing Nature.

The Reconciliation Action Plan consists of tangible and meaningful actions that the organisation and community can achieve together.

The Reconciliation Action Plan includes activities that we know make a difference:

- building genuine relationships
- respecting the special and cultural contribution of Aboriginal and Torres Strait Islander peoples to Australia
- implementing good governance
- working together to ensure Aboriginal and Torres Strait Islander peoples have the same life opportunities as all people in our city.

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Our business

The City of Marion is located on the traditional lands of the Kaurna people.

Located 10 kilometres south-west of the Adelaide city centre in South Australia, spanning 55 square kilometres with 7 kilometres of coastline. The City of Marion offers diverse cultural, sporting, leisure and shopping experiences amidst picturesque hills, open space, and coast.

Our people, our cultures and our community are at the forefront of everything we do.

With a population of around 96,650 residents (as of 2023), Marion is experiencing healthy growth, particularly among families, single households, and homeowners. The 2021 Australian Census revealed that 1.3 per cent of our population identify as Aboriginal and/or Torres Strait Islander peoples.

Marion council takes pride in its diverse community, where different peoples and cultures come together every day to appreciate the land and spaces they inhabit. This diversity enriches and infuses our community with richness, vibrancy, and vitality.

The City of Marion is dedicated to delivering quality, affordable, and inclusive services, programs, and public infrastructure with over 300 passionate volunteers and over 350 full-time equivalent employees, 1 per cent identifying as Aboriginal and/or Torres Strait Islander peoples.

The City of Marion aims to provide services and facilities that support the social, environmental, and economic needs of residents, businesses, and visitors.

Warriparinga is the Gateway to the Tjilbruke story.

Warriparinga is an important sacred place for Kaurna people.

The spirit of Tjilbruke lives here.

The spirit of the wind visits here.

The spirit of the river makes us alive.

Council's role is to:

- Act as a representative, informed and responsible decision-maker in the interests of its community.
- Provide and coordinate various public services and facilities and develop its community and resources in a socially just and ecologically sustainable manner.
- Encourage and develop initiatives within its community for improving the quality of life.
- Represent the interests of its community to the wider community.
- Exercise, perform and discharge the powers, functions, and duties of Local Government under the Local Government Act 1999 and other Acts in relation to the area for which it is constituted.

Marion boasts several noteworthy landmarks, including the Living Kaurna Cultural Centre, Marion Cultural Centre, Tonsley Innovation District, Westfield Marion shopping centre, South Australian Aquatic and Leisure Centre, and Hallett Cove Conservation Park.

The Living Kaurna Cultural Centre at Warriparinga, constructed in 2001 through collaboration between the Kaurna community and the City of Marion, is managed by the Kaurna-owned and operated business, Southern Cultural Immersion.

Warriparinga is an important cultural heritage site where Aboriginal and early European heritage sit side by side. For the Kaurna people of the Adelaide plains, this site is a traditional ceremonial meeting place that is still used today.

It is also an important part of the Tjilbruke Dreaming Track, offering a variety of Aboriginal and environmental education programs, events, and performances. The venue is available for hire for various purposes, such as meetings, training days, events, and workshops.

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Our RAP

For 10 years the City of Marion has been building and implementing Reconciliation Action Plans as we share diverse areas, meaningful land and ongoing communities.

In 2020, we all experienced something we never could have expected, a global pandemic that made the world stop... and gave us the unique opportunity to reflect on our genuine reconciliation actions.

Our latest RAP 2024-2025, focuses on innovative deliverables to work towards embedding reconciliation in the way we do business in delivering for our community.

We are proud of our achievements and to focus our RAP at the Innovate level, as we build genuine relationships and strengthen the opportunities that were once available pre-COVID.

We look forward to taking this new journey with you, and welcome you to a new future of Reconciliation, one that plans forward, while acknowledging the past, and understanding the present.

DRAFT

Mayor's Message

Marion was one of the first metropolitan Councils in SA to develop a Reconciliation Action Plan.

With much discussion this year about the Voice to Parliament (South Australian and national), Council's Reconciliation Action Plan 2024-2025 is as relevant as ever.

The plan demonstrates our commitment to leading, promoting and facilitating reconciliation.

The plan is based on four pillars:

- Relationships
- Respect
- Opportunities
- Governance

It's all about building better relationships with Aboriginal and Torres Strait Islander peoples.

Kris Hanna

KRIS HANNA

Mayor
City of Marion

DRAFT



CEO Message

Reconciliation is a journey. Every journey has a beginning and here at the City of Marion, our journey started in 2013 with our first Reconciliation Action Plan (RAP).

In reflecting on our achievements and our continued reconciliation efforts we are proud to develop our next RAP at the Innovate level.

We have engaged with our community and our staff to build our next RAP, and we have talked about what reconciliation means to us personally and common themes of 'understanding', 'listening', 'truth telling', 'building trust' and 'creating opportunity' emerged.

Another theme that resonates with me is the 'use of language'. Using language preserves culture. It is an acknowledgement of a culture's connection to place, and it builds an inclusive community for everyone.

We were fortunate to have Kaurna and Narrunga man, Jack Buckskin, speak to us at a recent leadership forum about his journey learning the Kaurna language as part of renewing his culture.

I would like to thank our consulting facilitator Kimberley Wanganeen for her work with our organisation on our RAP journey and I would like to thank everyone who contributed.

For the City of Marion, this is an opportunity to build on our achievements, reflect on the learning from our previous RAPs, and continue on our reconciliation journey by focusing on key, meaningful deliverables at the Innovate level.



Tony Harrison
Chief Executive Officer



DRAFT

RAP Working Group (RWG) Structure

RWG Chair
RWG Members:
Elected Member and Deputy Mayor
Elected Member
Elected Member
Manager People and Culture
Manager Office of the Chief Executive Officer
Manager City Activation
Manager Community Connections
Manager City Property
Field Supervisor Reserve Maintenance
Unit Manager Marketing and Communications
Communications Officer
Manager Engineering, Assets and Environment

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City of Marion Reconciliation Milestones

1995-97

Tjilbruki Gateway

Tjilbruki Gateway created by Margaret Worth, Sherry Rankine, a Kaurna artist and Gavin Malone. This multi-layered artwork/commemoration speaks about the Kaurna Ancestral Being Tjilbruki, the changes brought about by colonisation, and conciliation - between people, their cultures and the land. It is presented through a collection of symbols that signify place and events.



1998

Warriparinga Land Management Agreement

The Land Management Agreement ensured that the area of significant Aboriginal culture, known as Warriparinga, is protected and appropriately maintained as well as ensuring that any adjacent developments do not encroach on the setting of the Laffer's residence and surrounds.

Aboriginal Flag flying

Council endorsed Aboriginal and Torres Strait Islander flags to be permanently flown outside the Council Administration Centre.

2001

Opening of Living Kaurna Cultural Centre

The Living Kaurna Cultural Centre is located at Warriparinga and offers Aboriginal and environmental education programs, events and performances. The venue is also available to hire for meetings, training days, events and workshops.



2005

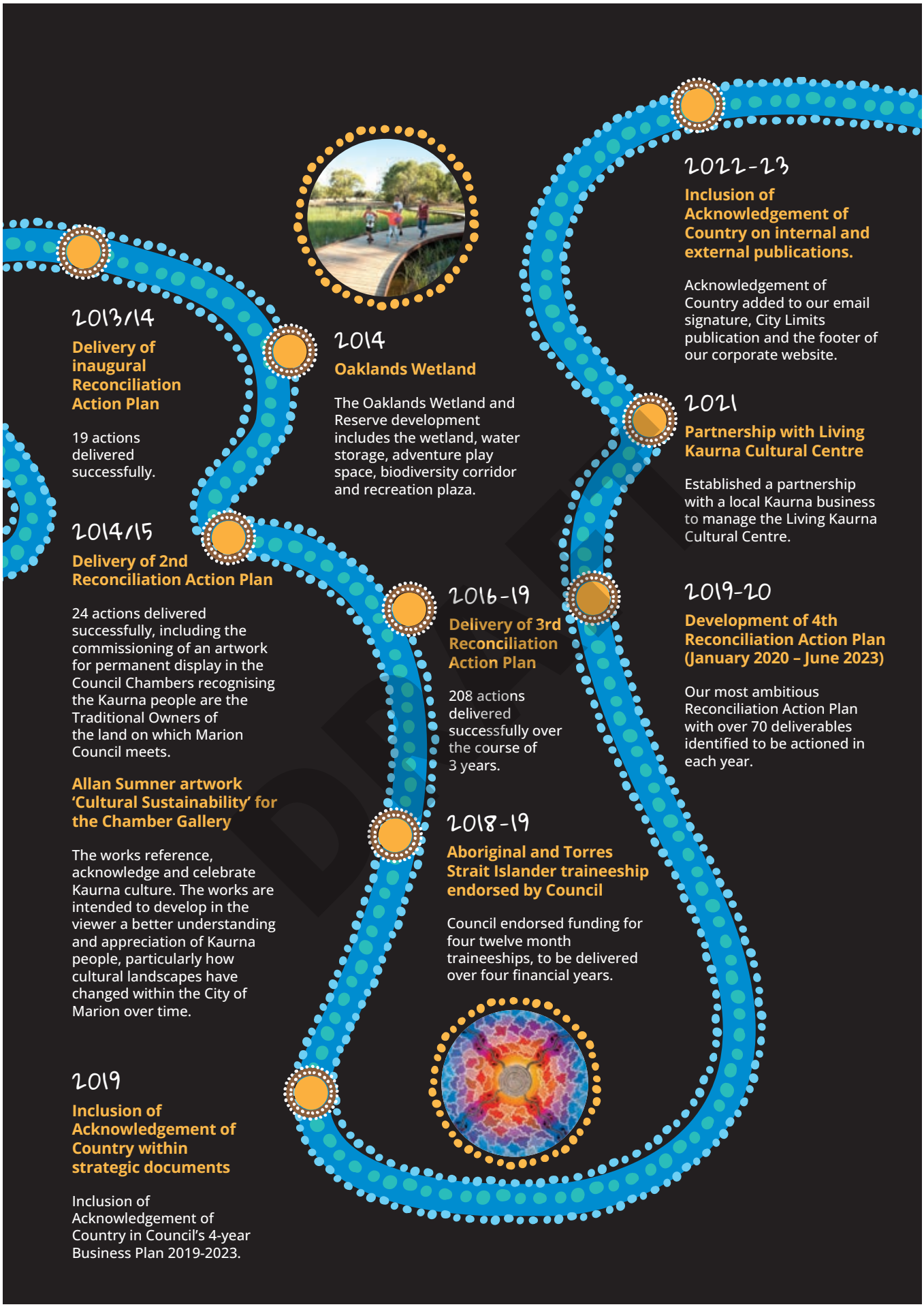
Kaurna Tappa Iri Regional Agreement 2005-2008 (Walking Together) including the Tjilbruki Dreaming Trail

The City of Marion partnered with the Cities of Holdfast Bay, Onkaparinga and Yankalilla District Council to develop the Kaurna Tappa Iri Regional Agreement 2005-2008 (Walking Together). This agreement outlined specific Council led reconciliation projects before Reconciliation Action Plans had been formalised. The Tjilbruke dreamtime story featured significantly in the Agreement, as this story travels through the four Council boundaries

2006

Installation of six Kaurna Interpretive signs along the Coast Park trail

The Coast Park Interpretive signage project in 2006 was a partnership with State Government.



2013/14

Delivery of inaugural Reconciliation Action Plan

19 actions delivered successfully.

2014

Oaklands Wetland

The Oaklands Wetland and Reserve development includes the wetland, water storage, adventure play space, biodiversity corridor and recreation plaza.

2014/15

Delivery of 2nd Reconciliation Action Plan

24 actions delivered successfully, including the commissioning of an artwork for permanent display in the Council Chambers recognising the Kaurna people are the Traditional Owners of the land on which Marion Council meets.

Allan Sumner artwork 'Cultural Sustainability' for the Chamber Gallery

The works reference, acknowledge and celebrate Kaurna culture. The works are intended to develop in the viewer a better understanding and appreciation of Kaurna people, particularly how cultural landscapes have changed within the City of Marion over time.

2016-19

Delivery of 3rd Reconciliation Action Plan

208 actions delivered successfully over the course of 3 years.

2018-19

Aboriginal and Torres Strait Islander traineeship endorsed by Council

Council endorsed funding for four twelve month traineeships, to be delivered over four financial years.

2019

Inclusion of Acknowledgement of Country within strategic documents

Inclusion of Acknowledgement of Country in Council's 4-year Business Plan 2019-2023.

2019-20

Development of 4th Reconciliation Action Plan (January 2020 – June 2023)

Our most ambitious Reconciliation Action Plan with over 70 deliverables identified to be actioned in each year.

2021

Partnership with Living Kaurna Cultural Centre

Established a partnership with a local Kaurna business to manage the Living Kaurna Cultural Centre.

2022-23

Inclusion of Acknowledgement of Country on internal and external publications.

Acknowledgement of Country added to our email signature, City Limits publication and the footer of our corporate website.



Relationships

The City of Marion values respectful relationships between Aboriginal and Torres Strait Islander peoples and other Australians in our community. The City of Marion recognises that fostering strong relationships and partnerships facilitate positive outcomes for the community we serve.

The following City of Marion strategic themes align with Relationships:

Liveable
By 2040 our city will be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated.

Engaged
By 2040 our city will be a community where people are engaged, empowered to make decisions, and work together to build strong neighbourhoods.

Prosperous
By 2040 our city will be a diverse and clean economy that attracts investment and jobs, and creates exports in sustainable business precincts while providing access to education and skills development.

Connected
By 2040 our city will be linked by a quality road, footpath and public transport network that bring people together socially, and harnesses technology to enable them to access services and facilities.

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Action	Deliverable	Timeline	Responsibility
1. Establish and maintain mutually beneficial relationships with Aboriginal and Torres Strait Islander stakeholders and organisations.	Meet with local Aboriginal and Torres Strait Islander stakeholders and organisations to develop guiding principles for the City of Marion's engagement plan.	June 2024	General Manager Corporate Services
	Develop and implement an engagement plan to work with Aboriginal and Torres Strait Islander stakeholders and organisations and identify opportunities for partnerships.	October 2024	General Manager Corporate Services
2. Build relationships through celebrating National Reconciliation Week (NRW).	Circulate Reconciliation Australia's NRW resources and reconciliation materials to our staff.	May 2024, 2025	General Manager Corporate Services
	RAP Working Group members to participate in an external NRW event.	27 May - 3 June 2024, 2025	RAP Working Group
	City of Marion to host a table at the Reconciliation SA Breakfast event each year.	March 2024, 2025	RAP Working Group
	Encourage and support staff and senior leaders to participate in at least one external event to recognise and celebrate NRW.	27 May - 3 June 2024, 2025	Executive Leadership Team
	Support City of Marion sites to host at least one NRW event each year for staff to attend.	27 May - 3 June 2024, 2025	RAP Working Group
	City of Marion to support NRW events with external organisations for staff and community each year.	July 2024, 2025	Executive Leadership Team
	Register all our NRW events on Reconciliation Australia's NRW website	May 2024, 2025	RAP Working Group
3. Promote reconciliation through our sphere of influence.	Develop and implement a staff engagement strategy to raise awareness of reconciliation across our workforce.	May 2024	Manager People and Culture
	Communicate our commitment to reconciliation publicly.	March 2024	CEO and Executive Leadership Team and RAP Working Group
	Identify and explore opportunities to positively influence our external stakeholders to drive reconciliation outcomes.	December 2025	RAP Working Group
	Collaborate with RAP organisations and other like-minded organisations to develop innovative approaches to advance reconciliation.	May 2024, 2025	RAP Working Group
4. Promote positive race relations through anti-discrimination strategies.	Conduct a review of HR policies and procedures to identify existing anti-discrimination provisions, and future needs.	June 2024	Manager People and Culture
	Develop, implement, and communicate an anti-discrimination policy for our organisation.	June 2024	Manager People and Culture
	Engage with Aboriginal and Torres Strait Islander staff and/or Aboriginal and Torres Strait Islander advisors to consult on our anti-discrimination policy.	July 2024	Manager People and Culture
	Educate all City of Marion staff, senior leaders and Elected Members on the effects of racism.	October 2024	Manager People and Culture
	Observe "Racism: It Stops with Me" campaign and website and distribute resources throughout worksites.	October 2024	RAP Working Group
5. Provide Opportunities for the City of Marion community to engage in First Nations learning.	Support City of Marion Neighbourhood Centres and Libraries to build upon their programs to engage with community and support First Nations' individuals and businesses to share cultural learning within these community spaces.	December 2024	Manager Community Connections
	Enhance the program of cultural events or activities for City of Marion community to attend that are free or subsidised, which extends across the calendar year.	December 2024, 2025	Manager Community Connections

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Artist credit: Daphne Rickett - Abundance of Warriparri (Sturt River)

Respect

The City of Marion recognises that the Kaurna culture is an evolving and contemporary culture. We value Kaurna culture. We recognise the fundamental importance of heritage, language, and cultural expression for all peoples. We also acknowledge the important place that Kaurna and all Aboriginal and Torres Strait Islander cultures have in increasing the sort of community we envisage.

With the community and safety at the forefront of everything we do, one of the City of Marion's core values is Respect.

- Treating everyone as we want to be treated, where all contributions are valued.
- We embrace and celebrate diversity.
- We demonstrate courtesy.
- We acknowledge and listen to others.
- We communicate openly and provide explanations for our decisions.

Action	Deliverable	Timeline	Responsibility
6. Increase understanding, value and recognition of Aboriginal and Torres Strait Islander cultures, histories, knowledge and rights through cultural learning.	Conduct a review of cultural learning needs within our organisation, including Staff, Executive and Elected Members.	May 2024	Manager People and Culture
	Consult local Traditional Owners and/or Aboriginal and Torres Strait Islander advisors to inform our cultural learning strategy, considering cultural awareness, cultural safety and immersive opportunities.	August 2024	Manager Customer Experience and Engagement Manager People and Culture
	Develop, implement, and communicate a cultural learning strategy document for our staff, executive and Elected Members	October 2024	Manager People and Culture
	Provide opportunities for RAP Working Group members, HR leaders and other key leadership staff to participate in formal and structured cultural learning.	December 2024	Manager People and Culture RAP Working Group Chair
	Review City of Marion induction program and identify opportunities to promote Reconciliation and build multi-cultural capability when onboarding staff and Elected Members.	December 2024	Manager People and Culture
7. Demonstrate respect to Aboriginal and Torres Strait Islander peoples by observing cultural protocols.	Consult local Traditional Owners and/or Aboriginal and Torres Strait Islander advisors to share purpose and significance behind cultural protocols, including Acknowledgement of Country and Welcome to Country to inform the City of Marion's cultural protocols document.	December 2024	RAP Working Group
	Increase staff's understanding of the purpose and significance behind cultural protocols, including Acknowledgement of Country and Welcome to Country protocols.	March 2025	RAP Working Group
	Develop, implement and communicate a cultural protocol document, including protocols for Welcome to Country and Acknowledgement of Country.	March 2025	Manager Customer Experience and Engagement
	Engage Kaurna language education within City of Marion to teach Acknowledgement of Country in Kaurna language.	March 2025	RAP Coordinator
	Invite a local Traditional Owner or Custodian to provide a Welcome to Country or other appropriate cultural protocol at significant events each year.	May 2024 and 2025	Manager Customer Experience and Engagement
	Include an Acknowledgement of Country or other appropriate protocols at the commencement of important meetings.	March 2024	Executive Leadership Team
8. Build respectfor Aboriginal and Torres Strait Islander cultures and histories by celebrating NAIDOC Week.	RAP Working Group to participate in an external NAIDOC Week event.	First week in July 2024, 2025	RAP Working Group Chair
	Review HR policies and procedures to remove barriers to staff participating in NAIDOC Week.	July 2024	Manager People and Culture
	Promote NAIDOC and its theme and encourage participation in external NAIDOC events to all staff each year.	First week in July 2024, 2025	Chief Executive Officer
9. Promote First Nations' knowledge throughout City of Marion	Consult with Kaurna Leaders to investigate a plan to display significant site specific First Nations knowledge throughout the City of Marion.	March 2025	Manager Community Connections
	Consult with Kaurna Leaders to plan a strategy on Kaurna involvement in open spaces, including the consideration of dual naming of sites and Kaurna knowledge informing land care and landscaping.	March 2025	General Manager City Services
	Create a Calendar of Significant Dates for Aboriginal and Torres Strait Islander people and an accompanying communication plan to ensure acknowledgement of each significant date.	April 2024	Manager Customer Experience and Engagement

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Opportunities

The City of Marion seeks to promote the participation of Aboriginal and Torres Strait Islander people in all aspects of Council business, including our workforce, our procurement and project partners and our representation and decision making process.

The following City of Marion strategic themes align with the Opportunities:

Liveable
By 2040 our city will be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated.

Valuing Nature
By 2040 our city will be deeply connected with nature to enhance peoples' lives, while minimising the impact on the climate, and protecting the natural environment.

Engaged
By 2040 our city will be a community where people are engaged, empowered to make decisions, and work together to build strong neighbourhoods.

Prosperous
By 2040 our city will be a diverse and clean economy that attracts investment and jobs, and creates exports in sustainable business precincts while providing access to education and skills development.

We lead by example.

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Action	Deliverable	Timeline	Responsibility
10. Improve employment outcomes by increasing Aboriginal and Torres Strait Islander recruitment, retention, and professional development.	Build understanding of current and previous Aboriginal and Torres Strait Islander staffing to inform future employment and professional development opportunities.	June 2024	Manager People and Culture
	Engage with Aboriginal and Torres Strait Islander staff and/or Aboriginal and Torres Strait Islander stakeholders to consult on our recruitment, retention and professional development strategy.	August 2024	Manager People and Culture Manager Customer Experience and Engagement
	Develop and implement an Aboriginal and Torres Strait Islander recruitment, retention and professional development strategy.	January 2025	Manager People and Culture
	Advertise job vacancies to effectively reach Aboriginal and Torres Strait Islander candidates.	January 2025	Manager People and Culture
	Consult with Aboriginal and Torres Strait Islander advisors to jointly conduct an audit of City of Marion sites to assess the cultural safety of all buildings.	December 2024	General Manager City Development
	Investigate a cultural safety framework for the City of Marion.	March 2025	Manager People and Culture
	Seek advice and review HR and recruitment procedures and policies to remove barriers to Aboriginal and Torres Strait Islander participation in our workplace.	February 2024	Manager People and Culture
11. Increase Aboriginal and Torres Strait Islander supplier diversity to support improved economic and social outcomes.	Develop and implement an Aboriginal and Torres Strait Islander procurement strategy.	January 2025	Manager Strategic Procurement
	Investigate Supply Nation membership.	June 2024	Manager Strategic Procurement
	Develop and communicate opportunities for procurement of goods and services from Aboriginal and Torres Strait Islander businesses to staff.	Indigenous Business Month October 2024 and 2025	Manager Strategic Procurement RAP Working Group
	Review and update procurement practices to remove barriers to procuring goods and services from Aboriginal and Torres Strait Islander businesses.	March 2025	Manager Strategic Procurement
	Develop commercial relationships with Aboriginal and/or Torres Strait Islander businesses.	December 2024	Manager Strategic Procurement
12. Promote and support Aboriginal and Torres Strait Islander businesses	Investigate holding a procurement forum for Aboriginal and Torres Strait Islander businesses to support their participation in City of Marion procurement activity.	June 2025	Manager Strategic Procurement
	Investigate holding an Aboriginal and Torres Strait Islander Art and Businesses showcase event to support and promote Aboriginal businesses.	June 2025	Manager Strategic Procurement Manager City Activation

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Governance

The City of Marion recognises the importance of good governance. We actively work with integrity, ensuring compliance with legislation and a code of conduct. We ensure timely delivery of Council resolutions and outstanding project management.

With the community and safety at the forefront of everything we do, one of the City of Marion's core values is integrity.

- Fostering trust and honesty in all of our interactions.
- We follow through on commitments.
- We are frank, open, courageous and transparent.
- We are genuine and authentic.
- We lead by example.

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Action	Deliverable	Timeline	Responsibility
13. Establish and maintain an effective RAP Working group (RWG) to drive governance of the RAP.	Review RAP Working Group membership and terms of reference, ensuring key business areas are represented such as People and Culture, Marketing/Events, Community, Executive, Elected members, as well as reconciliation champions sought from expressions of interest.	March 2024	Executive Leadership Team
	Seek and maintain Aboriginal and Torres Strait Islander representation on the RWG.	May 2024	RAP Working Group Chair
	Review the Terms of Reference for the RWG annually.	March 2024	Executive Leadership Team
	Prepare a schedule of meetings to ensure the RWG is meeting at least four times per year to drive and monitor RAP implementation.	March 2024	RAP Coordinator
	Explore Co-Chair RWG governance structure with an Aboriginal and Torres Strait Islander representative and non-Aboriginal representative.	June 2024	Executive Leadership Team RAP Working Group Chair
14. Provide appropriate support for effective implementation of RAP commitments.	Define resource needs for RAP implementation.	March 2024	Manager People and Culture
	Consider temporary staff working groups relating to key RAP deliverables via expression of interests to gather subject matter experts, tasked with feeding advice to RAP Working Group to support implementation.	May 2024	Manager People and Culture
	Engage our senior leaders, Elected Members and staff in the delivery of RAP commitments.	March 2024	RAP Coordinator
	Define and maintain appropriate implementation traffic light system to track, measure and report on RAP commitments.	June 2024	RAP Working Group
	Appoint and maintain an internal RAP Champion from senior management.	February 2024	Chief Executive Officer
	Consider "Reconciliation" as an agenda item on internal meetings and Council meetings when aligned to significant dates for ongoing discussion at all levels.	June 2024	Executive Leadership Team
15. Build accountability and transparency through reporting RAP achievements, challenges and learnings both internally and externally.	Contact Reconciliation Australia to verify that our primary and secondary contact details are up to date, to ensure we do not miss out on important RAP correspondence.	June annually	RAP Working Group Chair
	Contact Reconciliation Australia to request our unique link, to access the online RAP Impact Measurement Questionnaire.	1 August annually	RAP Working Group Chair
	Complete and submit the annual RAP Impact Measurement Questionnaire to Reconciliation Australia.	30 September annually	RAP Coordinator
	Report RAP progress to all staff, senior leaders and elected members quarterly.	February 2024 June 2024 October 2024 February 2025 June 2025 October 2025	RAP Coordinator
	Publicly report our RAP achievements, challenges and learnings, annually.	NRW May 2024 and 2025	Manager Customer Experience and Engagement
	Investigate participating in Reconciliation Australia's biennial Workplace RAP Barometer.	August 2024	RAP Working Group Chair
	Submit a traffic light report to Reconciliation Australia at the conclusion of this RAP.	December 2025	RAP Coordinator
16. Continue our reconciliation journey by developing our next RAP.	Register via Reconciliation Australia's website to begin developing our next RAP.	December 2025	RAP Working Group Chair

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Cover artwork by accomplished, contemporary Aboriginal Artist, Allan Sumner.

Born in 1975, Adelaide, South Australia.

Allan is a Ngarrindjeri Kaurna Yankunytjatjara man and is passionate about his Aboriginal culture, particularly learning the stories that have been passed down from generation to generation by his Elders. His work draws inspiration from family times around the campfire and fishing along the Murray River and Coorong. Blending abstract with dot work, Allan produces amazing acrylic pieces on canvas that reflect his culture and connection with the land. His use of both cool and earthy tones allow his work to convey a sense of movement, place and cultural influence.

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CITY OF MARION

Reconciliation Action Plan 2024-2025

Community feedback report

February 2024

A great place to *work*
marion.sa.gov.au

CITY OF MARION

Executive summary

Consultation was undertaken on the City of Marion Draft Reconciliation Action Plan 2024-2025 between 13/11/2023 and 18/12/2023.

The purpose of this consultation was to seek feedback from the community on the proposed Draft Reconciliation Action Plan 2024-2025.

The community feedback received highlights a strong desire for fiscal responsibility and a focus on core council services, with scepticism towards the Reconciliation Action Plan's necessity and effectiveness, urging for actions that produce tangible community benefits and foster inclusivity.

46 survey responses were received on the draft RAP 2024-2025

- 20% of respondents thought the plan addressed the community need for reconciliation
- 41% of respondents didn't think it addressed community needs
- 40% of respondents were neutral



Key findings (comments overall)

1.Financial Management: Concern over perceived misallocation of funds, particularly towards the RAP, with calls for improved transparency and fiscal prudence.

2.Scepticism Towards RAP: Many view the RAP as unnecessary or bureaucratic, suggesting it may not align with community needs or could foster division.

3.Council's Role: Feedback suggests a preference for the council to concentrate on core services like infrastructure and public services, aligning with primary ratepayer expectations.

4.Calls for Equality: There's a preference for inclusive policies that ensure equality, avoiding initiatives that might inadvertently create societal divisions.

5.Demand for Tangible Outcomes: Community members desire council actions that result in visible, tangible benefits, with a focus on practical investments.

6.Cultural Recognition: While there's criticism of specific initiatives, there remains support for respectful cultural integration within the community.

Key themes (question breakdown)

What is the MOST important action in the RAP – key themes:

- Building relationships
- Cultural learning and education
- Supporting indigenous business
- Practical actions for employment
- Consultation with indigenous stakeholders
- Inclusivity and respect
- Focus on core activities

What is the LEAST important action in the RAP – key themes:

- Scepticism towards language and cultural recognition.
- Criticism of reconciliation as a council priority
- Concerns over equity
- Demand for action beyond symbolism
- Perceived ineffectiveness and misallocation of resources

What could be improved in the proposed actions – key themes:

- Focus on core services
- Demand for practical and tangible outcomes
- Calls for inclusivity and equal treatment
- Financial concerns and resource allocation
- Cultural recognition and education

Other comments / concerns – key themes:

- Comments requesting financial management and transparency
- Council priorities need to align with ratepayer priorities
- Firm opposition to the RAP
- Initiatives fall outside of the scope of local government responsibilities
- Call for community0driven approaches

Engagement overview



Bookmark placed in on-hold books across our 3 library branches

Purpose of engagement:

To seek feedback from the community on the proposed Draft Reconciliation Action Plan 2024-2025.

Engagement/communication methods

Engagement was open for 5 weeks between 13/11/2023 and 18/12/2023

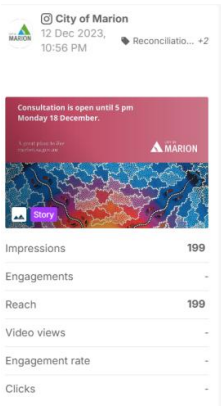
- Corflute signs were placed at Libraries, Community and Neighbourhood centres and paper surveys and the Draft RAP was available for review
- Bookmarks promoting the engagement were inserted into all on hold books during the consultation period
- Making Marion project page was developed with key project documents and community survey
- A social media campaign across our channels
- Inclusion in City Limits magazine
- Email to key stakeholders

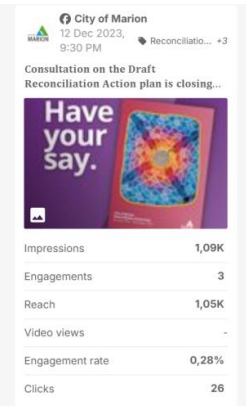
Social Media Posts

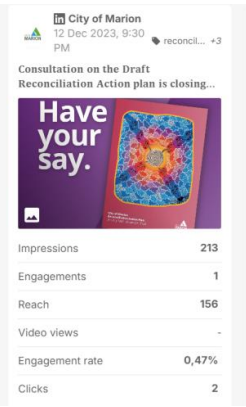
Content:

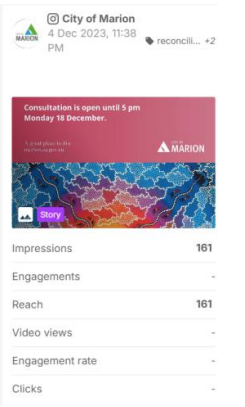
Various online channels were used to ensure the campaign reached and attracted diverse participants. All channels encouraged feedback by participating in the survey.

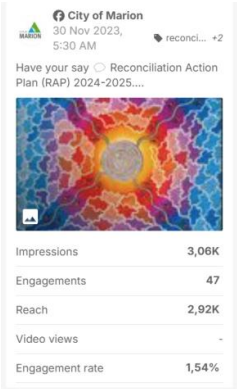
A total of 10 posts were scheduled throughout the consultation period.

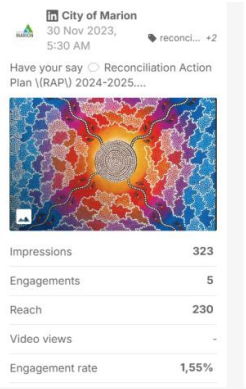


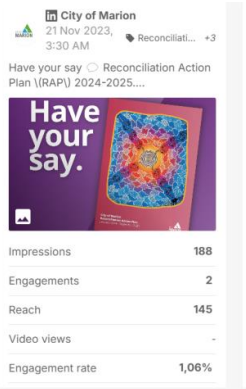


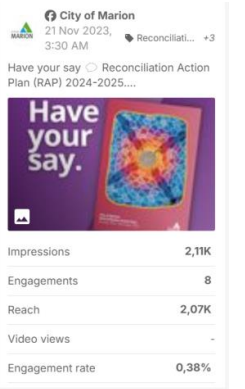


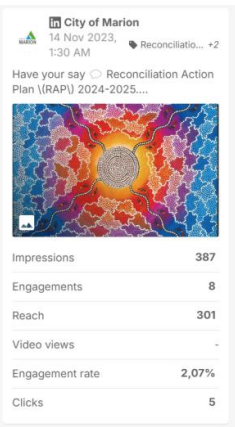


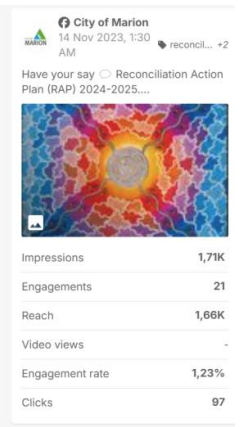












Social Media Summary

Posts	Impressions	Reactions
10	9,43k	60
Reach	**Engagements**	**Engagement Rate**
8,890	95	1.05%

Definitions:

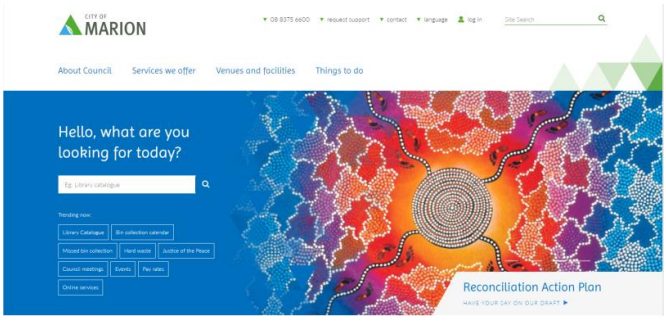
- **Impressions -** show the number of times your content was displayed to these users.
- **Reach -** shows the number of unique users that were exposed to your content. If the same person sees one of your posts three times, the Impressions would be 3 but the Reach metric would only count 1.
- **Engagements -** inform about how many times users engaged with a post during their lifetime. Engagement is seen as the combined number of reactions to, comments on, and shares of a post.
- **Engagement Rate:** Calculated by the total engagements a post received divided by the total number of impressions on that post.
- **Reactions -** Reactions are a type of engagement with your Facebook content. They are comprised of the total amount of Love, Haha, Wow, Sad, Angry, and Like actions that users took on your post. This can be reported on in the Measure module.

Marketing Summary

The following channels were activated to promote the consultation across the response period:

- Corflutes
- Library displays
- Feature in City Limits Issue #83 Dec 23/Jan 24
- Digital screens
- City of Marion website banner
- Inclusion December 2023 'eTalk' eNewsletter

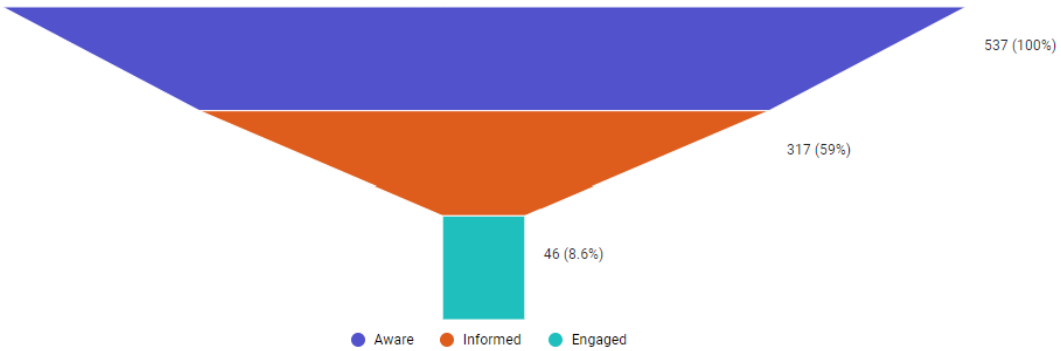






Visitor Engagement Summary

The following is a summary of Making Marion visits, document downloads and survey completions.



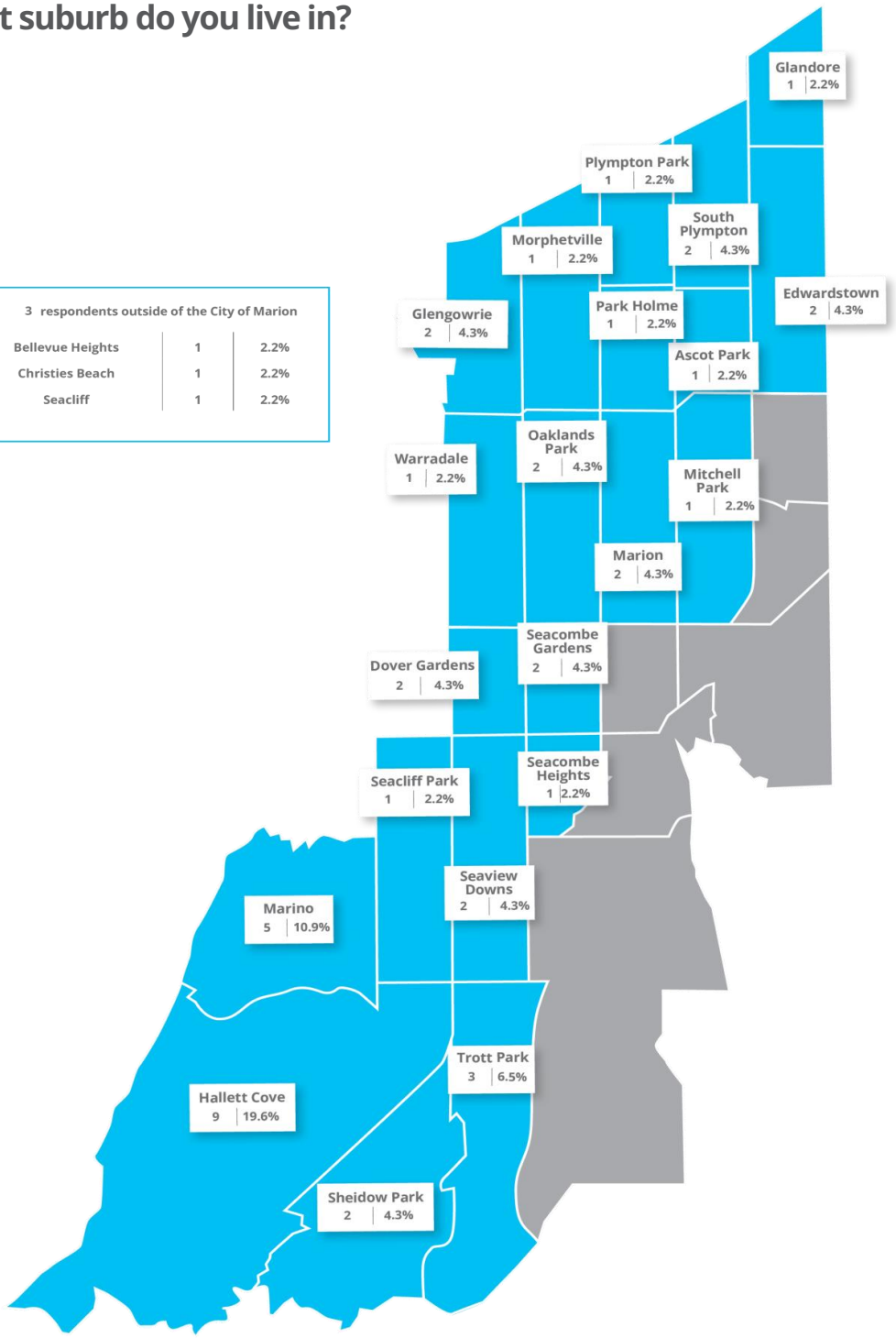
Definitions:

- **Aware** – Community member has made at least one visit to the project page
- **Informed** – Community has accessed some available material on the project
- **Engaged** – Community member has contributed to the project using available tools (i.e., survey)

Participant Responses

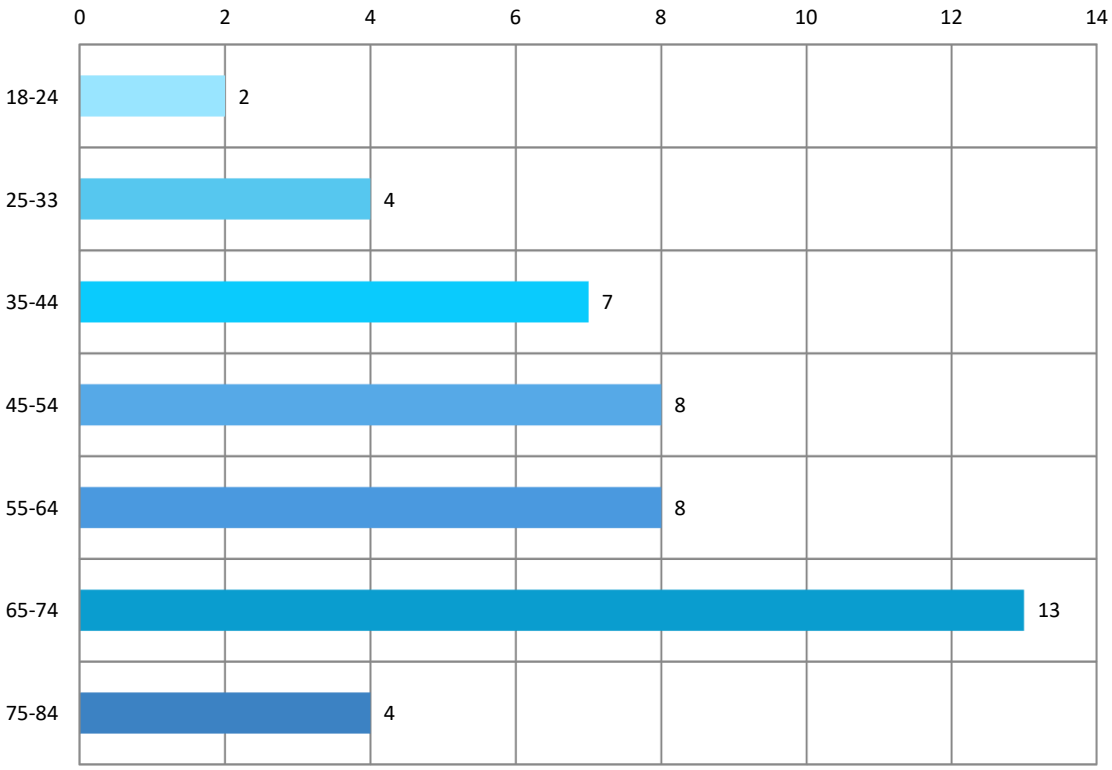
What suburb do you live in?

3 respondents outside of the City of Marion		
Bellevue Heights	1	2.2%
Christies Beach	1	2.2%
Seacliff	1	2.2%



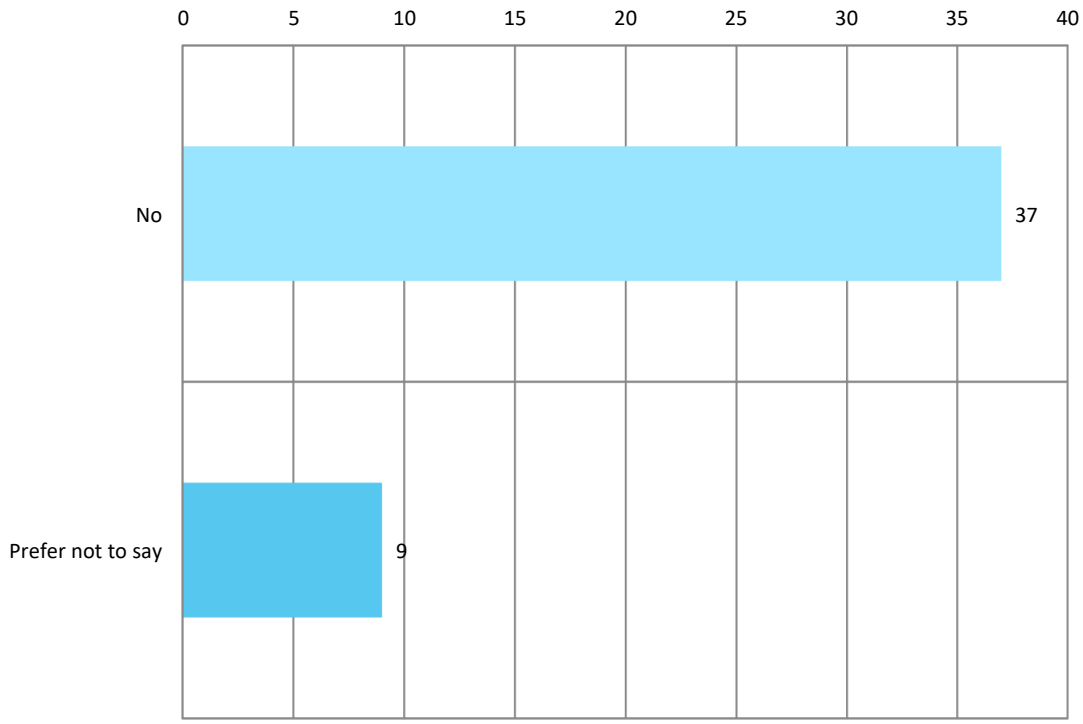
Participant Responses

What is your age group?



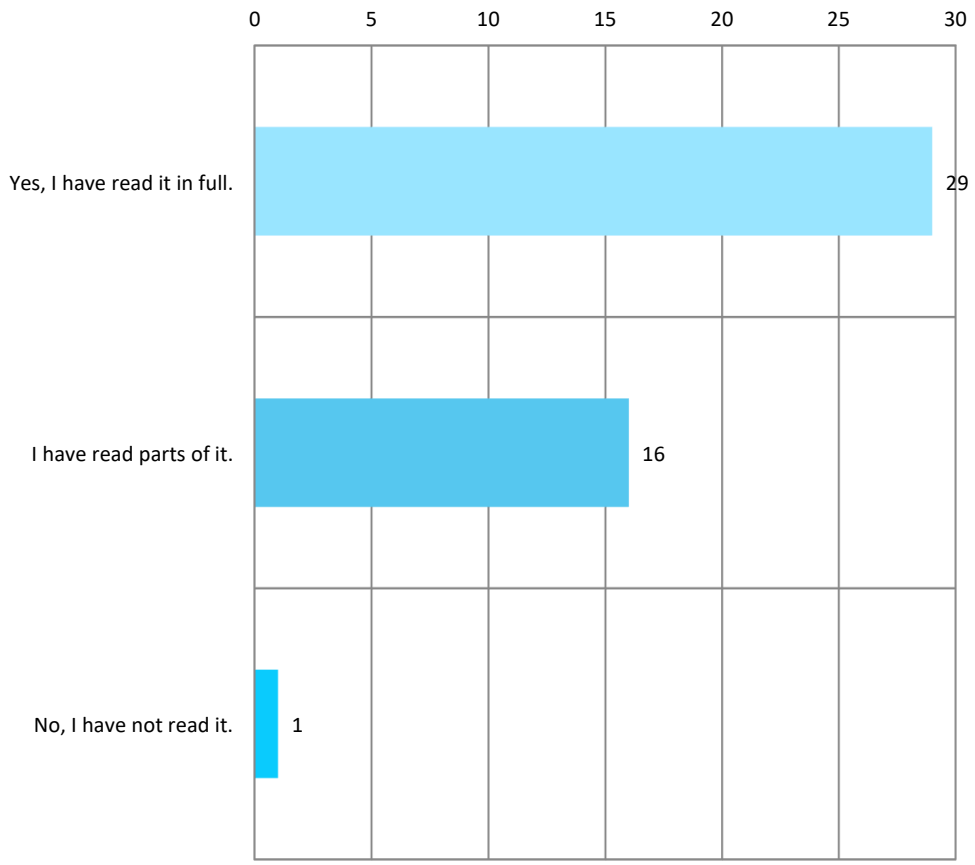
Participant Responses

Do you identify as a member of the First Nations community?



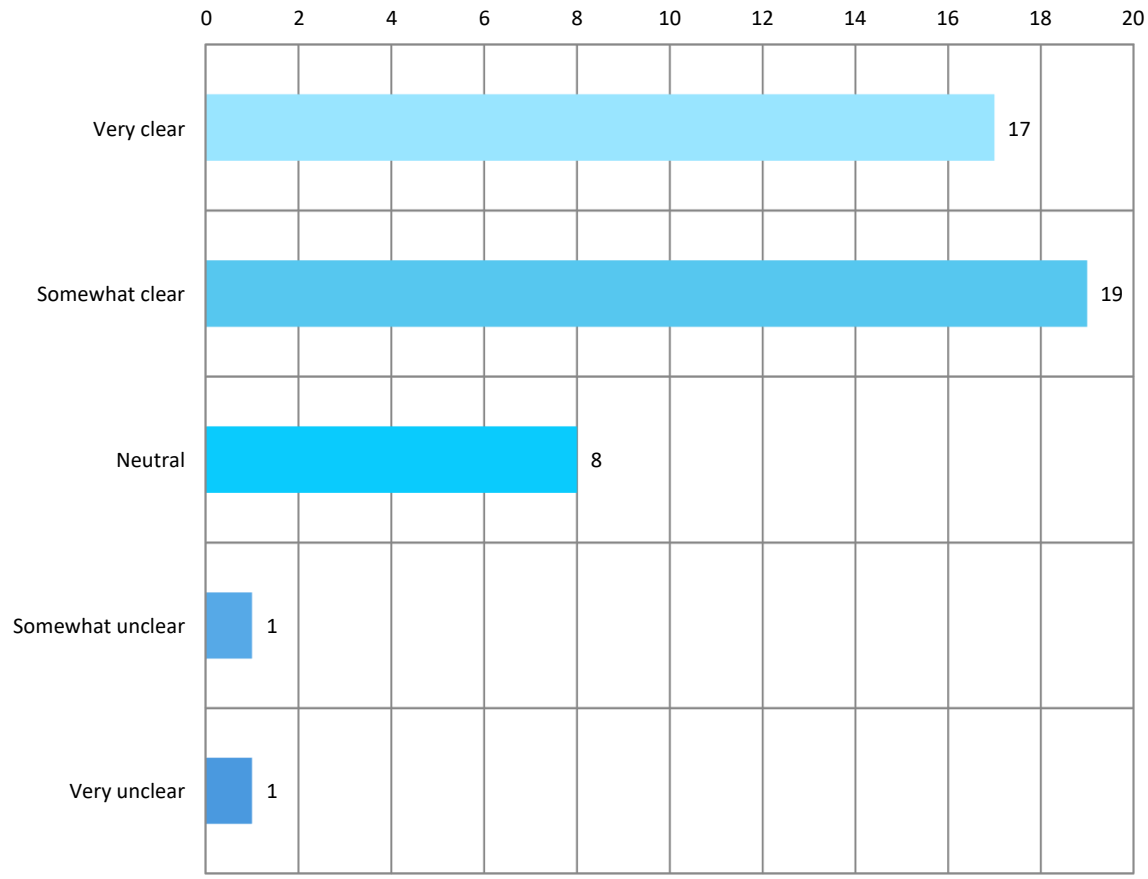
Participant Responses

Have you read the Draft Reconciliation Action Plan 2024 - 2025?



Participant Responses

How clear is the language and presentation of the Draft Reconciliation Action Plan?



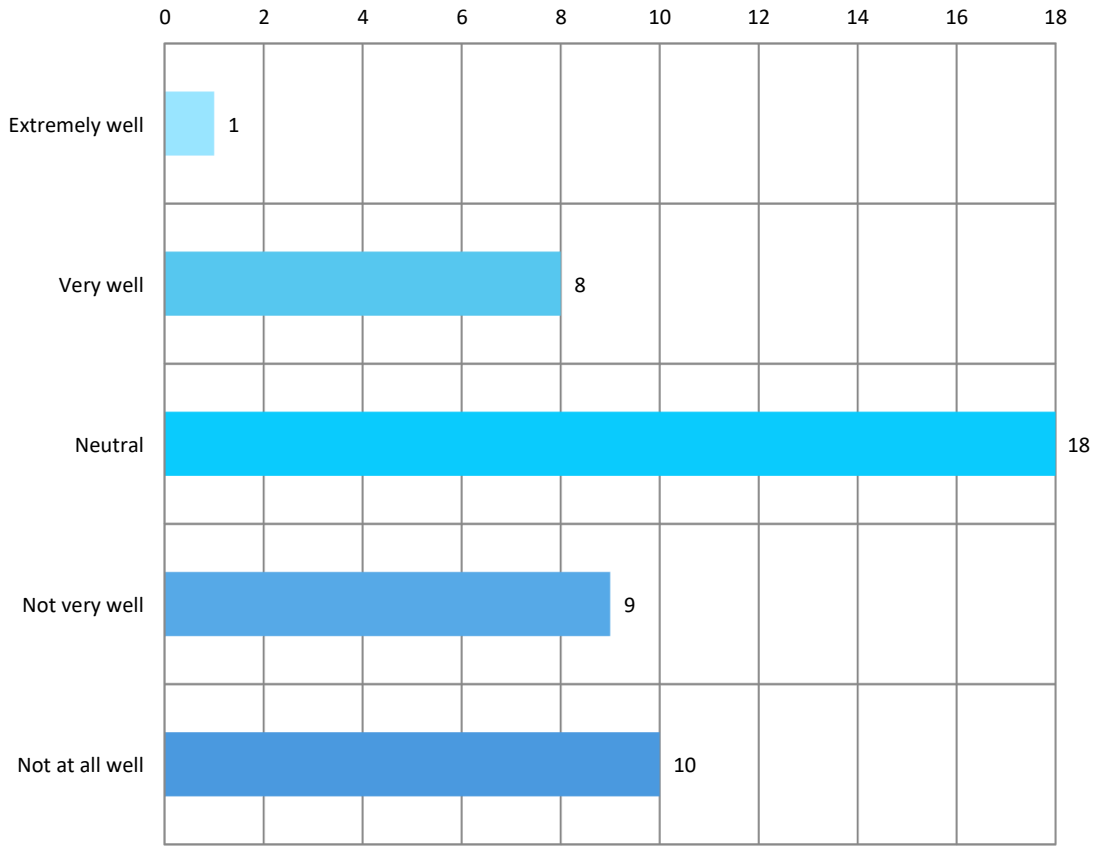
Participant Responses

Please explain why?

I read it but it doesn't convince me y that this something the council shoul be spending our rates on
its ok
Too much confusing information
The comms and marketing team have presented a clear document that falls within the right parameters for the standard RAP document that all orgs should be creating. This is fine.
Often vacuous
Whilst it is clearly a corporate style document the language used is easily read and consumed and the intent is clear - lines of responsibility are clear and objectives are achievable. It does not seem to be grandiose in terms of expected outcomes.
n/a
Lots of things open to interpretation.
Because it is clear
To much information
cost are specified
I really don't know why you're even doing this. The majority of Australians voted no to the voice. That should have ended it. What a waste of money if you're going to push this again.
Fairly simple and straight-forward language
I see no need to waste rate payer money on a reconciliation plan. We need to be treated equally and not single out a small group in our community for some kind of special recognition.
The language used in the plan is at the upper end of the scale and uses jargon that you typically only find amongst tertiary educated professionals and councils.
No problems understanding what is written.
Very broad sctobs and costings. Rap is unnecessary investment for council
It has many spelling and grammatical errors. It repeats information. It is structured illogically and spreads the main content across pages 13,15,17, and 19. This impedes document flow and causes difficulty in reading, especially for neurodivergent people. The cost estimates are on a separate document making them harder to access.
It is divided into logical sections with easily understood language. It makes a lot of sense and clearly identifies who is responsible for delivering each part of the RAP

Participant Responses

How well do you think the Plan's objectives address the need for reconciliation in our community?



Participant Responses

Please explain why?

I am not sure that reconciliation will be improved
True Reconciliation shouldn't come at a cost. Everywhere in this documents highlights the many $$$ in ratepayers money which should not be used in this way.
I really don't ever come across this 'need for reconciliation'? I think most folk don't either. Good to be positive about reaching out to any who may feel marginalised, but not to the point of overkill, which this seems to be. I think you have made a solution and are looking for problem to fit it to.
Unless you have been living under a rock the voice proposal was beaten badly at the referendum. The public has had a gut full of Government & Councils trying to bend over backwards for a minority group. Stop trying to be woke & spend my rate payers money on something worthwhile. How about resurfacing Brighton Rd from Ocean Boulevard to Sturt Road heading north. That section of road is terrible & has been for years. We as a society have to stop feeling sorry for the Indigenous folk as the majority have no sympathy, until they get off there ass get a job like everyone else & stop having a chip on there shoulder we will all be better off. As a nation we pour billions into Indigenous communities & they destroy the cars they are given, destroy the house we provide them & we just keep throwing money at them. Go live in Alice Springs & or Darwin & you will see what I mean. So instead of spending a fortune on feeling good about yourself how about putting the rate payers resources to good use
Reconciliation is unnecessary for local council
The majority of us are of the opinion OUR money is being wasted. No action plan is necessary.
Do not care
!% of the population-!!!!--perhaps you could also provide as much support to the pensioners who receive far less in monetary terms and benefits as the Indigenous.
It seems to be really well thought out, but in the light of the dreadful referendum results community racism is going to need lots of grassroots attention.
Many of the deliverables are the standard requirements under Reconcilation Australia's criteria for endorsement. As a standard, it attends to known needs in a manner that, if delivered, could make a significant difference. However I would have liked to see deeper levels of all staff accountability in areas such as the antiracism training should be mandatory for all staff, and rather than "observing" a campaign or day, be more specific about the action and public declaration of participation. The deliverables were sometimes soft in approach which could mean that the Council may not be able to be easily held accountable. Such as a lack of specificity of improvement of employment outcomes. It allows the Council to just report that they tried and changed job vacancy ads, versus specifying using an Aboriginal emplopyment register or group to be specific, or have a target - something that would give an impetus for change with the hiring process. The same is for procurement. There should be boldness to commit a specific % to Aboriginal business. It would also be important for highest levels of executive participation in the RWG with allocated deliverables, so the word 'encourage' makes it sound optional versus a value that the Council has and therefore all senior leaders should participate in some manner. In point 14, "consider" should be bolder. It would be more believeable if "reconcilation" was expected as an agenda item under those conditions. "Consider" - sounds optional and dependent on chairs, who may or may not have attended optional trainings and may or may not be participating in any level of the RAP. Just a few notes...!

Participant Responses

Please explain why? Cont.

Too general
They are inclusive, respectful and cooperative in nature and intent.
This is not something Council should be involved in.
I don't believe the local council needs to be involved in reconciliation. The council needs to do it's job. Roads, services etc
Australia already spends $40million a year to support people who identity as Indigenous. They receive all kinds of support with the intention of improving their opportunities, health and overall quality of life. Spending more of tax payers money is not the answer.
This is a ridiculous waste of ratepayers money. You are pandering to 3% of the community in a cringingly embarrassing way
Again to long should be simplfied
It is not required, this is a waste of time and money
I think it is a waste of money overall which could be better spent on footpaths, parks and community event which benefit everyone rather than a limited group of people.
I do not feel it is necessary for council to adopt a RAP as reconciliation is something embedded into most of what we as do - Council needs to stick its core business. Has the Council asked residents whether reconciliation is an issues that needs to be addressed across the area?
We don't need reconciliation. We said sorry years ago. We are all Australians black or white. This just creates more division.
I think that my rating is somewhere in between neutral and very well as I believe the most important aspects are working with, listening to and implementing the strategies of Indigenous communities. I think that training staff is important to an extent, but I think that the individual staff member should be motivated to pursue knowledge regarding these matters independently and the majority of COM's budget should be focused on Indigenous community consultation and outcomes.
Just stick to looking after the rate payers
The requirement for reconciliation has not been defined. What is the problem? Where is the data for the problem, in our community? What are the specific issues within Hallett Cove (for example) that are so insurmountable that it requires Council intervention? You cannot have a plan to address something that has not been measured in real terms, in real numbers, with local and real identification.
Most of us voted NO to separating our Aboriginal peoples. This proposal goes against what the majority of people want. As Australians we are ONE...not us and them. By all means help our Aboriginal peoples but don't force us into this Plan which will only make us resent one another. It's not right!!!!

Participant Responses

Please explain why? Cont.

I do not understand the need of a reconciliation plan. Reading reconciliation implies there is a issue. I do not hold anything against people from different cultural backgrounds. Australia is multicultural and many people from many countries have settled in Australia over many years. Australia is not white Australian vs Aboriginal. At some point we need to move forward and celebrate a Country together. There are issues, current issues affecting our whole community. I would like to see more focus on helping all members of our community.
Not sure how some of the actions will address reconciliation.
More consultative with a larger volume of residents
I'd rate it very well if it spoke more of truth telling
I think this is extremely divisive..yet again wasting more of tax payers money on something that was quite clearly not what people wanted from the referendum earlier this year!
I do not agree with the entire principle of it all, starting with acknowledgement of country. I believe that it is divisive and creates different classes of citizens
Not sure why Council needs to spend money on a Reconciliation Action Plan.
Plan appeals and was designed by and developed for a nebulous First Nations group. Marion councils plan should be for local residents and how they can relate to and improve the actual First Nations group in our area which are the Kaurna people only
The funds allocated would be better spent in fostering other community programs that align with the values shared between all Australian people, First Nations or otherwise. This would be beneficial in finding common ground and reconciliation without making First Nations individuals feel like outsiders who need handouts.
I think there needs to be more emphasis on, and more opportunities delivered for community members to develop relationships with Indigenous people in casual settings rather than organised strategies. A coming together where people can just sit and eat and talk with one another one to one as just 'members of the Marion community' rather than an emphasis on Indigenous people and others. Maybe huge community picnics a few times a year, held on special Indigenous historical days and on special sites related to the Kaurna history in Marion and surrounds - just invite everyone as equals to assist non-Indigenous people just talk with Indigenous people and get to know them. Hard to explain, but even with events at Warriparinga, some people, while seeing these as special, seem to come away with the idea that our Indigenous community members are still somehow 'different'.

Participant Responses

Which action in the Draft Reconciliation Action Plan do you believe is the MOST important? Please explain why.

No
None of them
Sorry but when consulting costs $$$ every time, can't find much positive about it.
Relationships, through developing these relationships there will be greater opportunity for engagement with the Indigenous community and an ongoing dialogue that will build
Relationships. We need to build good will and further collaborate
Interpretive signs at various locations to memorialise them.
NONE OF IT
No draft plan is the most important
Abandon the action plan. Stop wasting our money
11. Increase Aboriginal and Torres Strait Islander supplier diversity to support improved economic and social outcomes. Promises to provide significant, tangible and sustainable outcomes
Nil
most important is inclusivity
no comment.
None of it
respect and acknowledgement important.
I don't believe Reconciliation is a matter council should be spending ratepayers money on.
The "Racism starts with you" message via any means: pamphlets, posters, social media etc.
The cultural learning aspect is the highest. All the rest is tokenistic if you cannot create a culturally safe workplace environment. And your staff will not attend to their unconcisous bias in the hiring and procurement and leadership decisions if they have no cultural abilities. All your leadership need to be moved even further from cultural competence to be able to be culturally responsive.
Education Naming Environmental issues
None
Participation in cultural community events - it is able to be attended by the rates payers of Marion and the councilors/staff so that progress can be demonstrated as time passes
I feel like naming something as important would be to recommend it which isn't appropriate. The most important aspect of these elements are cost. These questions do not capture constituents intent adequately if they believe this Action Plan is inappropriate in its entirety.
None
Please do your job. Council work.
I can't say that I think any one part is more important. I'm not a fan of it.

Participant Responses

Which action in the Draft Reconciliation Action Plan do you believe is the MOST important? Please explain why cont.

I dont think any of it is important. Councils should be concentrating on their core responsibilities (many of which have been handballed to outsiders) like rubbish collection, maintenance of streets & parks and reducing the feral cats population that is exploding in this area
Inclusive
None of it, treating a group different due to their race only divides us
none
Assisting in tangible and practical ways such as improving employment outcomes.
. Provide Opportunities for the City of Marion community to engage in First Nations learning.
None. Totally unnecessary. It's all unnecessary and not important.
As aforementioned, the actual, measurable outcomes are most important to me. Without implementation, consultation is futile.
None
The action that is the most important is not included, and that is a comprehensive local, ethnographic study to identify the SPECIFIC issues and collate data that suggests action must be taken.
I do not like this Plan. You want to force the separation of Aboriginal peoples from the rest of Australians. That is so very wrong.
More education to help all Australians learn about Australia's history.
Practical actions such as improving First Nations employment.
-
Meet with local Aboriginal and Torres Strait Islander stakeholders and organisations to develop guiding principles for the City of Marion's engagement plan. I rate this as most important as without Aboriginal and Torres Strait Islanders people guiding the process it wouldn't be genuine.
None
I think the entire document is worthless virtue signalling and a complete waste of taxpayers money
The allocated budget would be better utilised in addressing items that affect the whole Community or in providing tangible outcomes for the indigenous population in Marion Council.
Cultural activities relevant to Kaurna people. All other First Nation activities should be federal responsibility and funded by them not our local council
12. It is important to support Aboriginal and Torres Strait Islander Businesses because it allows the business owners and employees to take charge of reconciliation and their futures, and for these benefits to flow outwards into the wider community.
Provide opportunities for the City of Marion Community to engage in First Nations learning (relationships) For why please see previous response. not enough connection at the moment

Participant Responses

Which action in the Draft Reconciliation Action Plan do you believe is the LEAST important? Please explain why.

No
See above
Engage Kaurna language education to learn Acknowledgement of Country in Kaurna language. The recent referendum has shown we all want to be treated equally & don't want Welcome to Country & Acknowledgment of Country at every turn.
Governance, the working group feels redundant without input from local Indigenous Elders.
Governance. The group does not have a representative of those it is trying to govern.
Training staff in all manners of 'right thinking' - smacks a lot of re-education. Why create a problem where there isn't one?
All of it
All reconciliation plans are redundant
All of it is least important.
None
I don't think any of this is necessary. The money could be better spent elsewhere.
there isnt one really, its all relevant
No comment
All of it
Think you are out of proportion with your efforts---I can't even get a footpath attended to !! Or barking dogs reported. Perhaps treat all residents of Marion as special without singling out minority groups.Surely recognition and respect is due to us all --by singling out groups you create a divide between us. Indigenous receive enormous amounts of money from many different government sources--for 1% of the Marion population you seem to be putting an enormous focus and effort into "recognition"--should be a given and the council should get on with council jobs.
I don't believe Reconciliation is a matter council should be spending ratepayers money on.
Not sure.
any action where it says "consider", "investigate" etc as they more than likely will be done on a surface, tokenistic way
This question makes no sense
All
None
As above
Why is Council spending time, money & resources on this?
The whole action plan is inappropriate
All of it.
The bit about procuring aboriginal business, workers etc. This will quickly degrade into "aboriginals first" like some other govt depts have done. It is disgraceful and reverse racism at its extreme
Some not relevant
All of it.
all

Participant Responses

Which action in the Draft Reconciliation Action Plan do you believe is the LEAST important? Please explain why cont.

Attending events are not going to improve social and economic outcomes and do not provide value to the ratepayer. Learning about First Nations culture, if of interest should be something an individual can choose to do and offered outside of a RAP.
N/A
It's all unnecessary and not important.
Listening and education of non-Indigenous community is important, but genuine action and implementation of the results of consultation is imperative.
They are not important
Meetings?? Who lists MEETINGS as an ACTION? A meeting is not an action, it is movement that *feels* like action. Secondarily, changing your HR policies to fall out of line with the Discrimination Act by "making it more available" really just means that you're going to recruit aboriginals over anyone else regardless of their suitability for the role. And that is discrimination against everyone else, and that is illegal. You're not allowed to specify the height of a flight attendant in a job advertisement even though it is specific to the role, therefore you are not allowed to specify ethnicity. If you do this, I hope someone sues you.
Spend the money on helping...truly helping our Aboriginal peoples and not on words and useless Plans. This Plan is a total waste of money that could be put to better use helping people and not trying to separate us into groups!!
Reconciliation, I have not intentially caused any distress to the Aboriginal community. I don't understand why there is a need from a council perspective. A federal government perhaps needs to address the past actions but as a local community I don't think this is necessary.
Spending ratepayers money $10k on events for NRW seems excessive for one week and not a good use of ratepayers funds.
Staff attending events
Review HR policies and procedures to remove barriers to staff participating in NAIDOC Week. Staff can be proactive in this rather than relying on the HR Department.
None
See above
Staff and Council members attending events at the ratepayers expense.
Welcome to country is useless at a council level to local people living here and should only be used if someone is newly visiting Kaurna country
16. We should not be planning for reconciliation just for the sake of doing so. It will not benefit any of us if we never see Australians united within our lifetimes. This is a journey that should be undertaken with a sense of urgency and with the intention of bringing about reconciliation as expediently as possible, a goal which is hampered by a committee only survives as long as it has not done its job. In order to prevent this, the City of Marion should not plan to spread these important changes over decades to come, but within the next few years.
None. All others I see as equally important.

Participant Responses

What do you think could be improved in the proposed actions?

I disagree with it in full
We would be better off with policies improving the lot of all under privileged groups in the community not just one
Stop handing over precious ratepayer $$$ & concentrate on Council core business. We get enough of this stuff from State & Federal Governments.
Including members of the Indigenous Community in the working group
Our governing bodies need to contain representation from these groups
Drop most of the staff re-education. Better value to be had installing interpretive signs and features that remain and testify year after year.
Scap the whole plan
Stop spending money on all and every reconciliation plans, objectives, policies, mandates, committees….
The majority of us are of the opinion OUR money is being wasted. No action plan is necessary.
greater articulation of specific, demonstrable outcomes
Nil
not a lot, its well thought out and well presented
They nver were a nation. They were a collection of tribes and family groups.
Basically, First Nations get FAR TOO much recognition, and the average Australian citizen is rapidly becoming a second-class citizen in our own country. The millions they receive end up in the pockets of greedy bureacrats who have their fingers in the till.
Less focus on elaborate and expensive plans--get back to basics--treat everyone as special---
Reduce the cost and scope, it is more a Government matter
Just enhance any move to get the reconciliation message out in to the community.
Be more bold and declarative. Have a greater level of executive buy in and visible leadership in the deliverables so people can be held accountable.
Greater aboriginal involvement
Scrap it altogether
I am happy with the current contents. Action and outcomes can be measured - that will be the test.
They should be scrapped.
Council should get back to basics.
Cancel the whole thing. Spend the money on council area improvements.
Can the thing. Look up the Bradshaw paintings. I was born here, my grandfathers fought in the wars and built this country. I respect all people and think that any person, regardless of their ‘race’ should be treated as being no more special as anyone else. Aren’t we supposed to be living in an era of ‘equal opportunities’? It is racist to push that another race is more important and deserves more than another who has along with their forefathers, contributed all of their life to working for this country and paying taxes, building a first world civilization, fighting in wars to keep our way of life which was built on Christian values.

Participant Responses

What do you think could be improved in the proposed actions? Cont.

Scrap the entire thing. It is axorbitant waste of money
Less simplyfied
Stopping the plan altogether, with the time and money saved lower council rates.
I don't think it is a council function
Again, I don't think Council need to resource a RAP.
N/A
Stop dividing everyone. This proposal is totally ridiculous since the voice said NO.
I think that providing printed materials to staff is not going to change the way people have habitually viewed racism for many years.
Scrap the whole idea
Stop asking residents about them. They're for internal use. If you insist on wasting our money on poorly planned, poorly designed activities that do nothing except move money in corrupt circles, at least stop telling us about it.
Talk to real Aboriginals and ask them what they really need and want. Someone who is 1/8 Aboriginal and living in the city is not real. I worked with the RFDS and met some of the real Aboriginal and they were amazing, they did not like the city Aboriginal at all. They just wanted to be given more job opportunities and a safe place to live. Oh, and they considered themselves Australians. We are ONE!!
Petition for a public holiday of Aboriginal significance.
The cost of the plan seems excessive.
Cost does not represent value for residents
Engage Kaurna language education within City of Marion to teach Acknowledgement of Country in Kaurna language. This appears in a section that talks a lot about how Council staff and Council events can be part of reconciliation. It would be nice to add to this action item "and make this education available to members of the public".
Please spend money where the tax payers actually want you to spend it....listen to the community..for once!
Stop wasting funding on this ridiculous folly
I do not think a RAP is necessary for a Council and the $60k expense is justified, particularly as rates increased this year.
How do we locals get to meet and learn about our Kaurna neighbours. I cannot find out who they are or how many there are. Saying there are 1.5per cent in all Australia means nothing locally
It is important to pursue cost-effective methods of achieving goals so that Australians can be reconciled without increases in Council rates.
Please see the response number 9

Participant Responses

Please provide your comment, question, or concern.

The council should be more transparent about their activities and their budget. Money is wasted, and nothing is seen on the ground. Also the council should focus on lowering the rates rather than doing something completely different than what residents want!!
Spending $10000 for City of Marion to support NRW events is obscene during a cost of living crisis. Perhaps Southern Cultural Immersion at Warriparinga should fundraise as many other community organisations have to. Instead of constant handouts, positive assimilation through fundraising would aid true reconciliation with the wider community.
Your current rate paying residents are poorly serviced, and or ignored. Divergent, distracted, politically driven policies are a waste of time, money , focus. STOP wasting my money on your pet projects and do the job of council to serve your rate payers.
STOP WASTING OUR MONEY. NO RECONCILIATION PLAN IS WANTED OR NEEDED.
AS a Marion Council Rate payer I do NOT want my money wasted on this. Clean up Lonsdale Highway vegetation would be more beneficial.
The plan appears to be very bureaucratic and too heavy
Our rates should not be paying for this
Spending ratepayers' money on things like this which are plainly not approved by the majority of your ratepayers in inappropriate and should be discontinued.
Stop involving yourself in things that are not council business. Who is funding this project?
Whoever designed this "plan" did not begin with DATA. The plan is very clearly written to meet a social expectation and not a true need. You may not be aware that in the past twelve months, billions of dollars have been "spent" on this type of thing nationally. And not a cent of that has gotten to where it makes a difference. If council wants to make a difference, put all the money and effort you're wasting on this activity into a fund that assesses individual families and gives them money to change their lives.
Take a look at other countries that have integrated instead of further causing divide by separating us by race. When I travelled to Peru it was interesting to see how both the Incan celebrations and catholic celebrations were combined. The people celebrated the incan history paid respects to their gods and still had a catholic faith.
Thank you for having a reconciliation plan.
It's a complete waste of tax payers money! How about asking the tax payers where their money is best spent!

11.2 Tree Asset Management Plan	
Report Reference	GC240312R11.2
Originating Officer	Coordinator Arboriculture – Ian Seccafien
Corporate Manager	Manager Operations - Brian Green
General Manager	General Manager City Services - Ben Keen

REPORT OBJECTIVE

The purpose of this report is to seek Council endorsement for the Draft City of Marion Tree Asset Management Plan 2024-34.

REPORT HISTORY

Report Reference	Report Title
EC230404R7.2	Trees and Urban Greening
FRAC230516R6.5	Tree Asset Management Plan
GC231212R6.1	Tree Asset Management Plan

EXECUTIVE SUMMARY

The City of Marion prioritises its urban tree assets, aiming to create a community with mature, healthy trees that benefit the environment and wildlife. The council manages trees as physical assets, making operational decisions for retention, removal, and species selection. Key stakeholders, including the community and various industry professionals, influence tree management and the benefits they provide.

To comply with the *Local Government Act 1999*, the council has developed a Tree Asset Management Plan, ensuring long-term management aligns with community needs. Utilising the Forestree Tree Management System and a digitised web-based version, real-time data integration optimises performance measurement and budget tracking.

The council leads in urban tree asset management, with few other councils having dedicated asset management plans for trees. The draft plan has been considered by both the Environment Committee and the Finance Risk and Audit Committee, and subject to Council approval, will provide a clear, strategic management approach for our urban tree population over the next decade.

Financially, the street and reserve tree assets have a Gross Replacement Cost of $16M, with projected management costs of $34.8M over the next decade. This covers the completion of the planting program and ongoing operations and maintenance expenditure.

The City of Marion remains committed to innovative tree asset management, meeting community expectations efficiently.

RECOMMENDATION

That Council:

1. **Notes the outcomes from the community engagement process.**
2. **Adopts the Draft City of Marion Tree Asset Management Plan 2024-34 (Attachment 1).**

GENERAL ANALYSIS

Objective ID	Council strategic objective description	How the objectives are addressed in the plan
Liveable 1	We will make our services, facilities, and open spaces more accessible.	Planting new trees to manage urban heat and microclimates Increase Urban Tree Canopy by 20% from existing levels by 2045 by planting 4300 trees street and reserve trees annually. Risks to safety managed by inspections and planned maintenance. Risk assessment conducted to ensure the risk of branch/tree failure is minimised.
Liveable 4	We will celebrate our rich cultural diversity and heritage through artistic, cultural and community activities and vibrant destinations.	Active maintenance of iconic/heritage trees, with planting themes consistent with character zones.
Valuing Nature 1	We will plan for and respond to extreme weather events through our services and urban form.	Proactive maintenance approach reduces impact of storm events. Trees managed with Tree Risk Assessment Qualification (TRAQ) principles. Data Collection and monitoring identifies trees at risk of failure with intervention pruning undertaken to address risk.
Valuing Nature 2	We will build community resilience to the impacts of climate change.	Species selection and diversification to plant climate ready species reduces wholesale species loss and susceptibility to pest and disease.
Innovation 1	We will use the best technology possible to improve efficiency of our operations and delivery of our services.	Use of Forestree tree management software integrated with corporate software to improve analysis and service level efficiency.
Innovation 2	We will use data to provide evidence for resource allocation relating to our services.	Forestree connection provides reporting on resource allocation and future needs.
Prosperity 4	We will seek to activate our city through quality streetscapes and place making initiatives to deliver prosperous business precincts.	Arborist input into streetscape design process to advise on green infrastructure installation and maintenance. Trees will only be removed if meeting our tree assessment criteria.

DISCUSSION

The City of Marion's (CoM) Urban Tree assets provide many benefits to our community. Our vision is to have streets and parks which are lined with mature, healthy trees that are a habitat for birds and other wildlife. The community values and appreciates the city's trees for their shade, appearance, and the contribution they make to the environment.

Council seeks to maximise value to ratepayers and ensure sustainable services by optimising the use of our assets. Council trees are a physical asset and decisions made regarding their retention, removal or species selection are largely operational decisions which are influenced by community and other key stakeholder expectations. This in turn influences the eco-service benefits public trees provide and, in turn, Council's ability to deliver urban greening targets.

The South Australian *Local Government Act 1999* and its regulations require each council to have Asset Management Plans covering the management of infrastructure and other major assets including the tree population of the council for a period of at least ten years. In addition to the legislative requirement, our role is to ensure our assets meet the needs of the community now and into the future.

The City of Marion's vision for Asset Management is - "To maintain the City of Marion's assets to agreed levels of service which maximise community value throughout an asset's life". It is this vision that is driving continuous Asset Management improvement at the City of Marion.

What are our Asset Management Obligations?

Under the *Local Government Act 1999* [Chapter 8, Part 1, Section 122 (1) (1a)], Council is required to develop and adopt Asset Management Plans (AMPs). These AMPs form part of Council's strategic documentation and are required to be reviewed as soon as practicable after adopting the Council's annual business plan for a particular financial year; and in any event, within 2 years after each general election of the Council [Chapter 8, Part 1, Section 122 (4)(a)(b)]. This means that the City of Marion is required to adopt a suite of AMPs by November 2023.

In addition, under the *Local Government Act 1999* [Chapter 4, Part 5, Section 50], Council is required to provide a reasonable opportunity for interested parties to provide feedback for a minimum period of 21 days and this engagement process was undertaken 15 January to 5 February 2024

In 2018, Council approved its second Tree Management Framework 2018 (TMF) to strategically focus its tree management and drive an ambitious tree planting program to increase our existing tree canopy in line with State Government targets. The action plan generated by the document has been practically completed and the planting program is on track to deliver its commitments.

As this planting program is implemented, the focus of our urban forest management will move to a long-term maintenance phase and as such this Tree Asset Management Plan (TreeAmp) defines how urban trees should be managed as assets, the service levels we provide, and the funding required to successfully manage them over the life of this plan.

Council managed trees are unlike any other council assets. They are unique as a living asset, their value accumulates over time, their conditions change routinely based on variable environmental conditions, public interaction, and maintenance practices. However, managing such a diverse asset class does not negate those basic principles of effective asset management, which includes maximizing the asset performance or condition, managing its risk, and understanding cost associated with performance. To ensure we are effective in the ongoing management and achieve our targets set, we continue to use the Forestree Tree Management System which was designed with best practice asset management in mind. Partnering with Forestree we have also developed a digitised web-based version of the plan, which pulls data metrics and critical information from Forestree, in real time, to inform the Key Performance Indicators of the plan and provide accuracy in measuring forecast vs actual budget expenditure. As far as we are aware this is the first tree focused digitised asset management plan in Australia.

The City of Marion is at the forefront of urban tree asset management. Only a small number of councils across Australia have genuine asset management plans focused on trees, and recognising

trees as assets is still largely in its infancy. There is little doubt however this is where the industry is heading and we believe within the next decade, managing trees as assets will become common practice.

The Draft TreeAmp has been developed by the Open Space Operations team in partnership with the Asset Solutions team and was presented to / endorsed by the Environment Committee on 4 April 2023 and the Finance, Risk and Audit Committee for comment at the meeting on 16 May 2023. The digitised version of the plan was demonstrated to the Asset &infrastructure committee on 13 February 2024. Feedback was given in relation to adequate resourcing requirements to achieve the outcomes of both the TMF and TreeAMP and it was suggested that a best practice approach be adopted with the resources allocated to achieve the outcomes whilst achieving service level efficiency and meeting community expectations.

A financial snapshot of this asset class shows that the Gross Replacement Cost for our Street and Reserve tree assets is $16M. Over the following 10-year planning period, tree assets are projected to cost the City of Marion $34.8M. Of this nominally $5.7M will be committed for completion of the planting program and ongoing tree renewal of trees. $29M will be committed for ongoing Operations and Maintenance expenditure to effectively manage risk obligations and ensure the overall good condition and health of our trees.

Community Engagement

Extensive community engagement was carried out in two phases as part of the plan's development. 27 February 2023 to 24 March 2023, initial engagement to inform development of Community Levels of Service and overall expectations (184 responses).

15 January 2024 to 5 February 2024, feedback on final draft (124 responses).

Promotion and marketing across numerous platforms were used to inform the community of this engagement using the following methods:

- Making Marion page and survey
- Social posts including Facebook, LinkedIn, and Instagram
- Greentimes newsletter
- Community Engagement Flyers (Available at all CoM sites)
- News story on the CoM website

What we heard from the public on the draft Tree Asset Management Plan

- 72% of respondents either agreed or strongly agreed that the plan sets out a clear strategy for the effective management of our tree assets.

Key topics identified from the feedback in relation to whether the plan needed to consider additional components were:

- Preference for native species and biodiversity
- Maintenance and management concerns
- Tree valuation and protection

Key topics identified from participants additional comments were:

- Community Consultation and Engagement
- Appreciation and Support for the Plan
- Maintenance and Management
- Responses were mixed on the issue of managing leaf litter, and whether tree planting should consider views of the hills and coast – refer to pages 11 and 12 for the breakdown

- Almost 70% of respondents either strongly agreed or agreed that the planting of trees should be sensitive to existing rooftop Solar Systems

Updates to the plan based on community feedback

Feedback	Update
Canopy targets should be set for streets, main roads, community buildings, parks separately.	TreeAMP wording changed to give consideration to this as part of improvement plan when LiDAR report is reviewed.
Consider drafting a council policy for applying tree valuations (see City of Hobart).	Added to 12 improvement action item for possible policy drafting.
More detail referencing to use of TreeNet inlets and WSUD principles.	Inserted wording in climate change adaptation section to reflect the use of these and reference activity occurrence in Transport AMP as part of Streetscape design.
Greener Urban design for our streets.	Advocate for review of Streetscape design guidelines as part of Transport AMP.
Tree Valuation Method.	Remove references to City of Melbourne and increase base rate from $13.26 to $13.62+CPI to current.
Solar panels considerations.	Planting guidelines reflect consideration of panel locations and planting to ensure future blocking doesn't occur or tree not to be planted.

The Community Feedback report is included as attachment 2.

Feedback from the community consultation process has been reviewed and will be addressed through a 'Close the Loop" campaign eNewsletter.

ATTACHMENTS

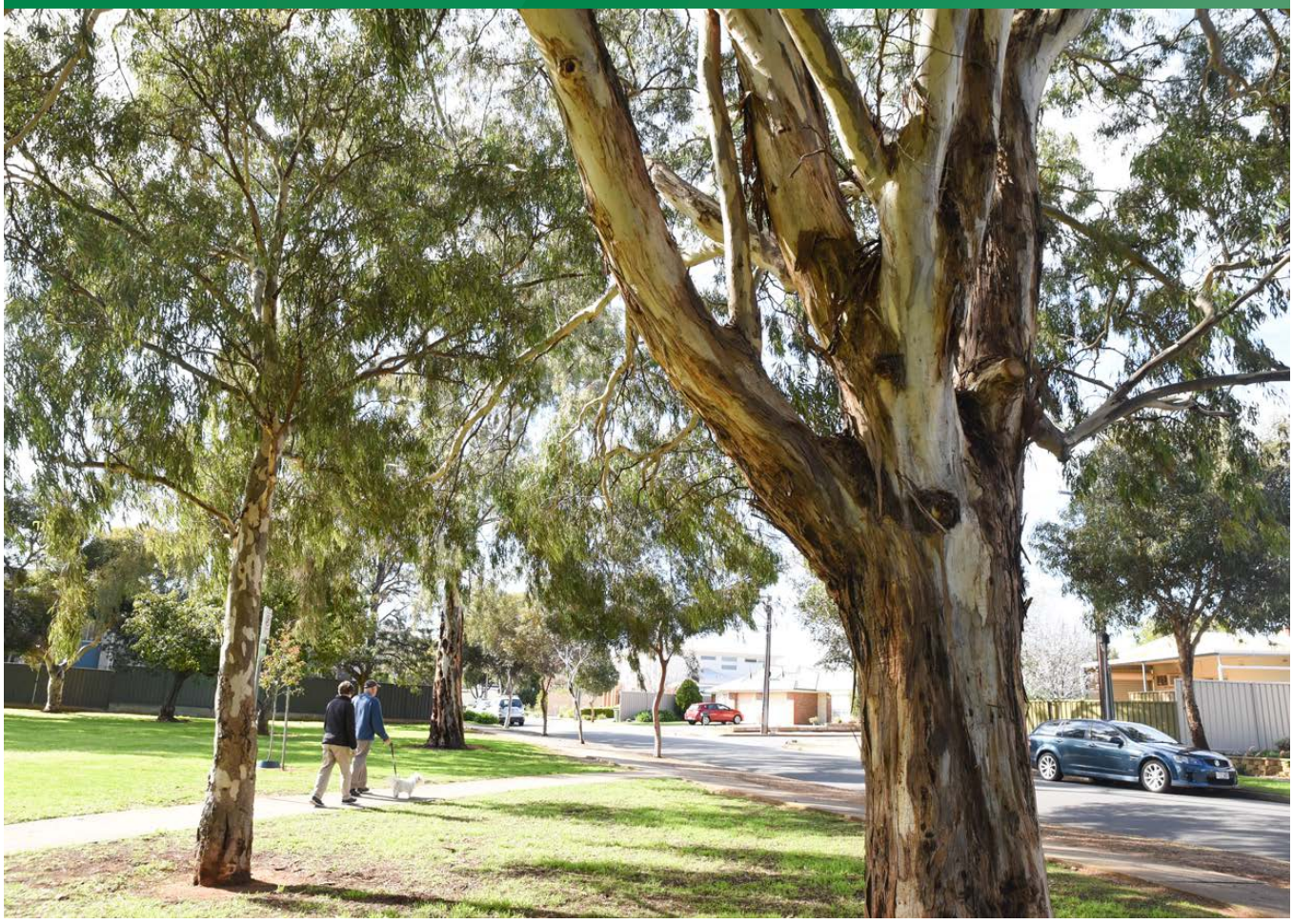
1. Draft Tree Asset Management Plan 2024-34 [**11.2.1** - 48 pages]
2. Community feedback report [**11.2.2** - 40 pages]

City of Marion
Asset Management Plan
2024-2034

Trees

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CITY OF MARION





Contents

Executive summary 4
- Purpose of the plan 4
- State of council tree assets 4
- Service levels 5
- Responding to community requests 6
- Future demand 6
- Lifecycle management 7
- Improvement 7

Introduction 8
- Background 8
- Planning documents 9
- Key stakeholders in preparation of the AMP 10

Levels of service 11
- Strategic and corporate goals 12
- Legislation 13
- What our community values 14
- Community levels of service 15
- Technical levels of service 16

Future demand 20
- Demand management plan 20
- Climate change adaptation 22

Lifecycle management 23
- Background information 23
- Asset performance 24
- Tree valuation 27
- Operations and maintenance 28
- Renewal and creation 29

Risk management 31
- Critical assets 31
- What we cannot do 31

Financial summary 32
- Financial sustainability 32
- Forecast outlays for the LTFP 32
- Valuation forecasts 34
- Key assumptions in financial forecasts 34
- Forecast reliability and data confidence 35
- Monitoring and review 35

Improvement plan 36
Appendix A – Tree valuation example 37
Appendix B – Tree species selection 38
Appendix C - Tree planting assessment guidelines 46

Executive summary

Purpose of the plan

The purpose of the Trees Asset Management Plan (AMP) is to improve council's long-term strategic management of the tree assets to ensure the current and future Levels of Service are sustained. The plan defines the state of the tree assets and considers future requirements and risks together to inform the optimum lifecycle management and costs for the next 10 years. The Trees AMP is aligned with the Council's Strategic Plan and Long-Term Financial Plan. Data used in this AMP is current as of October 2023 with the Plan monitored annually to make any necessary cost adjustments and is reproduced 4-yearly.

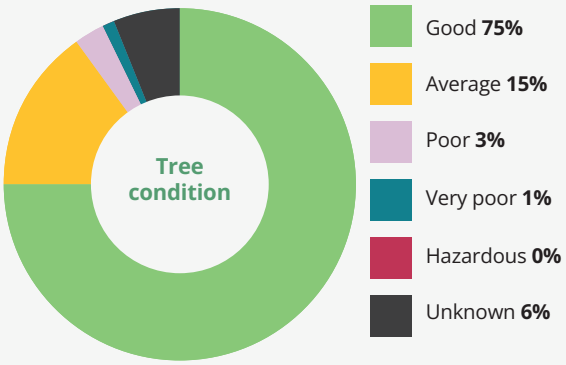
State of council tree assets

Tree assets exist either in streets or reserves. The characteristic diversity of trees for each area in the City of Marion is found in Appendix B. The table below shows the financial replacement value for each tree is $274. This contrasts with the inherent community value of trees which increases as they mature. A method of attributing this value is found in Appendix A.

Asset category	Quantity	Useful life	Replacement value
Street Trees	51,081	60 Years	$13,998,934
Reserve Trees	10,058	80 Years	$2,755,070
Total	**61,139**		**$16,754,004**

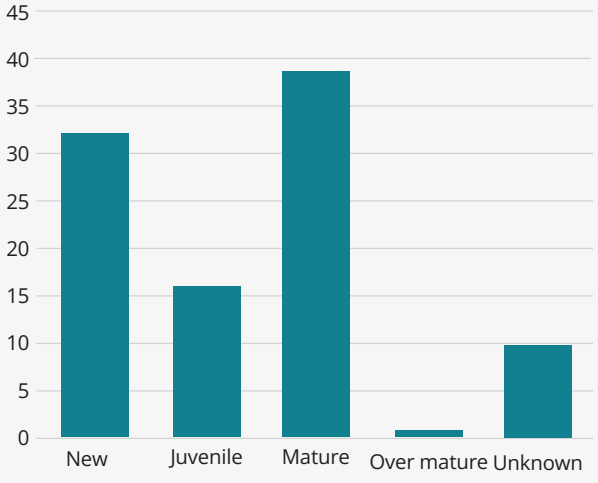
The condition of the tree assets is good overall with risks identified and managed effectively

Tree condition as a % of total trees



The tree planting campaign extends for another four years which will increase the mix of juvenile plants and greatly enhance the biodiversity within City of Marion providing cooling and shade to our environment.

Tree age profile as a % of total trees





Performance of asset against condition, function, and capacity

Measure	Current performance	Expected trend based on the budget
Condition	Good - A high percentage of the trees are in good health and condition.	Trees can remain in overall good condition with improvements expected on survivability rates of new trees.
Function	Good - Diversity in flora and fauna is found, shade production is evident in reserves and streets.	Diversity in species selection will enable flora and fauna to thrive and more shade to be produced as numbers of trees planted increases.
Capacity	Poor - Available space for trees is underutilised.	Filling of available space will occur during the first half of this 10-year Plan.

For more detail on the performance measures refer to page 26.

Assets in poor condition are monitored to ensure they can continue to provide the required service. Renewal of the asset is planned and shown in the forecast budget.

Service levels

The community levels of service are considered in terms of the quality of the asset (condition); whether it is providing the intended service (function); and whether it is over/under utilised (capacity). See page 11 for details.

Service requirement	Activities funded to sustain the service requirement
• Shade provision. • Localised cooling effect. • Provide home to flora and fauna • Diversity in plantings. • Street character. • Resilience through climate adversity.	• Planting of 4300 trees per year for the next 4 years. • Fill available council-controlled land with trees. • Regular watering of newly planted trees for the first 3 years to ensure survivability. • Block pruning of all street trees every 3 years minimises risk and ensures good form and structure reducing future intervention (reactive) pruning. • Maintenance to ensure trees are safe for vehicle and pedestrians. • Responding to storm events and debris removal. Tending to ad hoc community requests.

Responding to community requests

Council values community feedback on issues relating to street trees and manages these concerns in accordance with our service standards. Please see page 18 for more information.

Leaf litter and debris: Council's response to manage excessive amounts of tree mess is primarily via our street sweeping program, block pruning and green waste collection service. It is not possible to prune trees to reduce tree mess however our programmed pruning approach will ensure good form and structure to our trees which may reduce the issue for our community

Tree pruning: Ensuring access to a scenic view is not a sufficient reason to prune a tree, however when planting new trees in locations where none have previously existed we will be sensitive to the current situation and may adjust the location or species choice to protect the community amenity.

Future demand

Factors expected to influence future demand and the impact this will have on the delivery of Tree services are shown in more detail on page 20 and have been accounted for in this AMP.

Climate change adaptation is detailed on page 22 outlining council's climate resilience management.

Demand factors and impact management

Demand impact	Demand impact management
Population increases puts stress on available spaces for trees due to developments.	Trees are only removed if no design alternatives are available.
Social/community trends – increased need for shade, cooling effects that trees offer.	Ongoing successful roll out of the 7-year tree planting program and timely management of trees to ensure good health and condition.
Technology – systems which increase ability to collect and analyse data.	Use of Forestree Tree Management System and ongoing innovation in systems to collect and track tree data for analysis.
Legislative – updates to planning requirements.	Adherence to legislative requirements, Australian Standards, internal policies, procedures, and guidelines.

Lifecycle management

What it will cost

The forecast lifecycle costs necessary to provide the services covered by this AMP include the activities of creation, monitoring, operation, maintenance, renewal, and disposal of assets.

The forecast expenditure of this plan is used to inform the Long-Term Financial Plan (LTFP). Page 35 contains the detail breakdown of costs for each year. The expenditure profile shows the cost levels higher in the first half of the plan due to the accelerated activity to plant and sustain new trees and to establish baseline tree data and condition for future success.



The financial funding for the life of this plan is summarised below:

- Available funding from the LTFP: $34,802,555
- Forecast funding required: $34,802,555
- Average annual forecast funding required: $3,480,256
- Available funds to sustain services: 100 per cent

Managing the risk

Risks are managed in accordance with Council's Risk Management Policy.

- No high-level risks have been identified for tree assets.
- Critical assets are those which have a higher consequence should they fail. Critical assets in the trees class include Regulated and Significant trees.
- The forecast budget allows us to achieve all our service delivery objectives.

Improvement

The Improvement Plan is found on page 36. These initiatives have been included in the forecast budget and include:

- Improving the depth and quality of tree data by undertaking more audits.
- Improving the real time data storage and analysis capability by expanding the use of software management tools.
- Educating internal and external stakeholders on the role and importance of tree assets.
- Innovative trialling of tree species with partners to ensure resilience and sustainability.
- Involving the community in tree watering initiatives.
- Actively participating in feedback for State initiatives relating to planning.



Introduction

Background

The Trees Asset Management Plan (AMP) provides information on the state of the trees assets and their capability to meet the levels of service and demand requirements in a safe, cost effective and sustainable manner for the following 10 years. In delivering the service, risks are identified and managed so that a balance is achieved between achieving the desired performance of the asset, against the cost of providing the service.

This AMP complies with the requirements of Section 122 of the Local Government Act 1999; and is an input for the City of Marion (CoM) Long-Term Financial Plan (LTFP). Information contained in this plan is current as of October 2023.

The assets under management of the Trees AMP include Street Trees, Public Reserve Trees, and planted spaces within City of Marion. Decisions made regarding tree retention, removal, or species selection are based on strategic operational planning and performance. This AMP incorporates the tree planting and maintenance strategy of the CoM Tree Management Framework 2018, a key strategy being to increase the tree canopy within CoM to meet State Government targets.

Trees are unlike any other assets. They are unique as a living asset. Their value to the community accumulates over time, their condition changes based on variations in environmental conditions, public interactions, and maintenance practices.

The trees assets included in this plan have a total replacement value of $16.75M replacement value is based on the costs of replanting to attain establishment status.

Planning documents

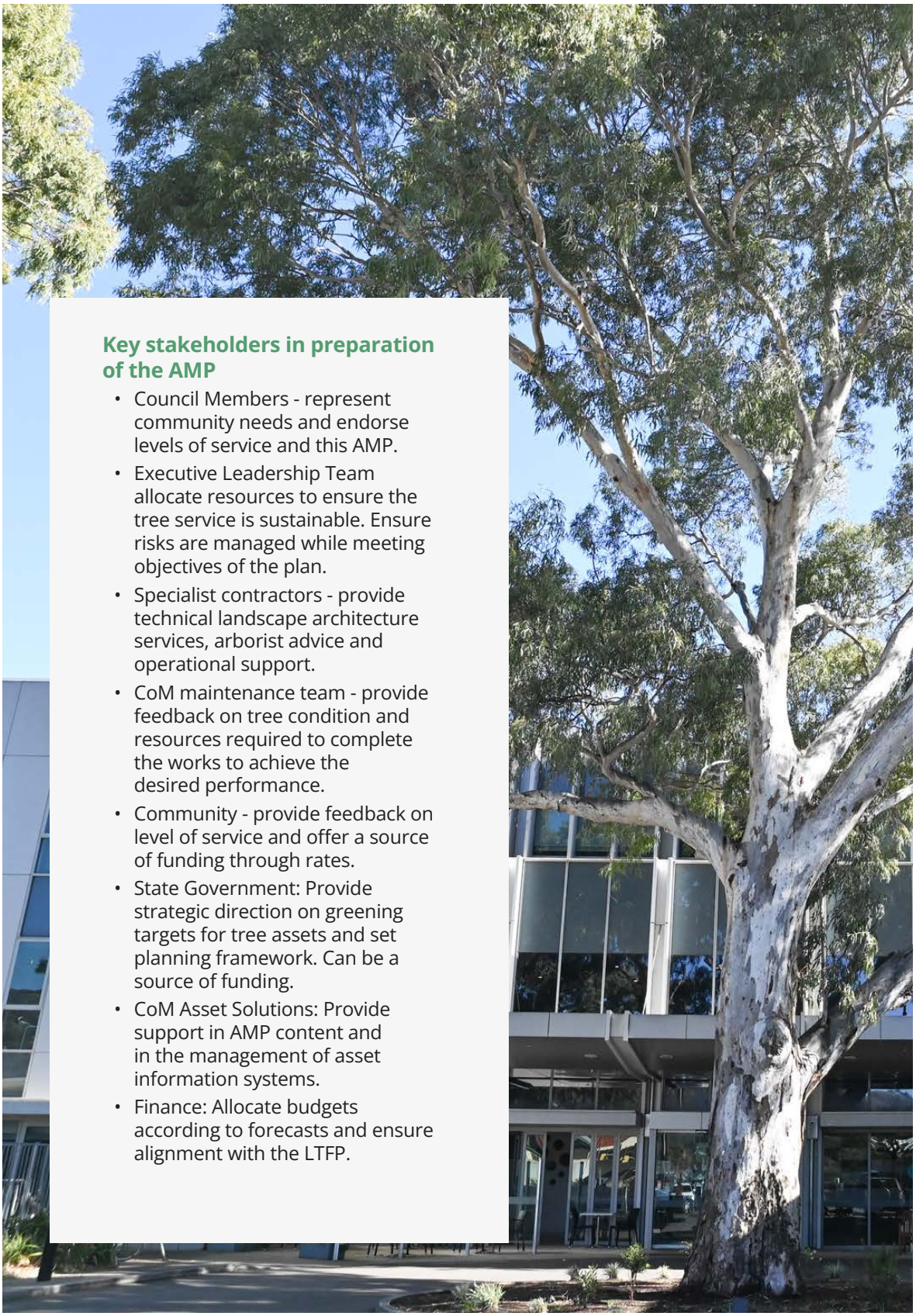
Documents from the CoM's Strategic Management Framework together with other asset specific strategic documents were used in the development of this AMP and are shown below.

Strategic Management Framework

30 YEAR COMMUNITY VISION TOWARDS 2040 LIVEABLE VALUING NATURE INNOVATIVE PROSPEROUS CONNECTED ENGAGED	**A shared Community Vision** Innovating a future for the city and its residents
STRATEGIC PLANS STRATEGIC PLAN WORKFORCE PLAN ASSET MANAGEMENT PLAN LONG TERM FINANCIAL PLAN HEALTH, SAFETY AND ENVIRONMENT PLAN	A suite of plans that focus Council's contributions to the Community Vision
BUSINESS PLAN JULY 2019–JUNE 2023	Council's delivery program over its four year term
WORK AREA PLANS	Team level planning to ensure community and Council's priorities are delivered
ANNUAL BUSINESS PLAN	Identifies how Council's work is resourced and paid for each year
PERFORMANCE DEVELOPMENT PLANS	Individual delivery and development plans

- The 30-Year Plan for Greater Adelaide (Plan SA)
- Local Government Association Mutual Liability Scheme
- Independent Inquiry into the Management of Trees on Public Land (2012)
- City of Marion Environment Policy
- City of Marion Open Space Framework/Plan
- City of Marion Streetscape Design Guidelines
- City of Marion Climate Change Policy
- City of Marion Open Space Policy
- City of Marion Tree Management Policy
- City of Marion Streetscape Policy
- IPWEA NAMS+ AMP template
- City of Marion Asset Management Strategy





Key stakeholders in preparation of the AMP

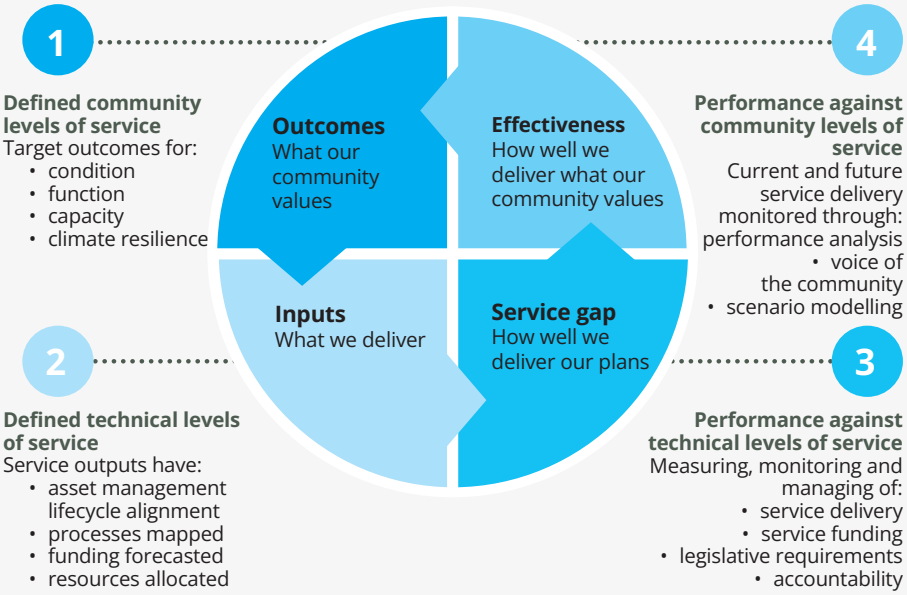
- Council Members - represent community needs and endorse levels of service and this AMP.
- Executive Leadership Team allocate resources to ensure the tree service is sustainable. Ensure risks are managed while meeting objectives of the plan.
- Specialist contractors - provide technical landscape architecture services, arborist advice and operational support.
- CoM maintenance team - provide feedback on tree condition and resources required to complete the works to achieve the desired performance.
- Community - provide feedback on level of service and offer a source of funding through rates.
- State Government: Provide strategic direction on greening targets for tree assets and set planning framework. Can be a source of funding.
- CoM Asset Solutions: Provide support in AMP content and in the management of asset information systems.
- Finance: Allocate budgets according to forecasts and ensure alignment with the LTFP.

Levels of service

Levels of service ensure we meet community expectations. The primary reason assets exist is to deliver services.

Levels of service underpin asset management decisions. Defining and measuring levels of service is a key activity in developing Asset Management Plans. When levels of service are considered collectively, they provide clarity and assist with meeting council's strategic objectives.

Using levels of service to measure service delivery performance



When defining levels of service, council takes into consideration:

- the external context, including legislative requirements which may impose minimum standards.
- the internal context including strategic objectives, the availability of resources and financial constraints.
- community expectations of the quality of service, balanced against the price they are willing and able to pay for that service.

These drivers influence council's decisions about the range, quality and quantity of services provided.



Strategic and corporate goals

Our purpose: To improve our resident's quality of life; continuously, smartly, and efficiently.

Our community vision: A community that is (L) Liveable, (VN) Valuing Nature, (E) Engaged, (P) Prosperous, (I) Innovative, and (C) Connected

Tree assets vision: to have streets and reserves which are lined with mature, healthy trees that provide shade, cooling and habitat for birds and other wildlife.

Objective ID	Council strategic objective description	How the objectives are addressed in the plan
L1	We will make our services, facilities, and open spaces more accessible.	Planting new trees to manage urban heat and microclimates Increase Urban Tree Canopy by 20% from existing levels by 2045 by planting 4300 trees street and reserve trees annually. Risks to safety managed by inspections and planned maintenance. Risk assessment conducted to ensure the risk of branch/tree failure is minimised.
L4	We will celebrate our rich cultural diversity and heritage through artistic, cultural and community activities and vibrant destinations.	Active maintenance of iconic/heritage trees, with planting themes consistent with character zones.
VN1	We will plan for and respond to extreme weather events through our services and urban form.	Proactive maintenance approach reduces impact of storm events. Trees managed with Tree Risk Assessment Qualification (TRAQ) principles. Data Collection and monitoring identifies trees at risk of failure with intervention pruning undertaken to address risk.
VN2	We will build community resilience to the impacts of climate change.	Species selection and diversification to plant climate ready species reduces wholesale species loss and susceptibility to pest and disease.
I1	We will use the best technology possible to improve efficiency of our operations and delivery of our services.	Use of Forestree tree management software integrated with corporate software to improve analysis and service level efficiency.
I2	We will use data to provide evidence for resource allocation relating to our services.	Forestree connection provides reporting on resource allocation and future needs.
P4	We will seek to activate our city through quality streetscapes and place making initiatives to deliver prosperous business precincts.	Arborist input into streetscape design process to advise on green infrastructure installation and maintenance.
		Trees will only be removed if meeting our tree assessment criteria.

Legislation

The Legislation and industry Standards used in the preparation of this AMP are found in the table below.



Legislation	Relevance to tree assets
Aboriginal Heritage Act (1988)	Protection, preservation of Aboriginal heritage, including of sites, objects, remains of Aboriginal significance.
a. AS 4373 Pruning of Amenity Trees b. AS 4970 Protection of Trees on Development Sites c. AS 2303 Tree Stock for Landscape Use	a. Pruning and general maintenance of trees. b. Principles for protecting trees on land subject to development. c. Technical evaluation of nursery grown tree quality.
Commonwealth Environment Protection and Biodiversity Conservation Act (1999)	Provides a legal framework to protect and manage unique plants, animals, habitats, and places.
Local Government Act (1999)	Provision of LTFP and AMPs for sustainable service delivery. Describes considerations for tree selection on roads.
Electricity Act (1996)	Framework for electrical industry. Prescribes control of vegetation in vicinity of power lines.
Heritage Places Act (1993)	sustainable use and adaptation of heritage places in a manner consistent with high standards of conservation practice.
Highways Act 1926	Sets out the legislative framework for road authorities in SA.
Landscape South Australia Act 2019	A framework for promoting sustainable and integrated management of land, water, pest plants and animals and biodiversity across SA.
Native Vegetation Act	Informs requirements for the Metropolitan Open Space System (MOSS) within City of Marion.
Planning and Design Code	Informs on suburban infill development and subsequent street tree impact.
Planning, Development, and Infrastructure Act (2016)	Provides a framework for regulated and significant trees and development approval requirements.
Sewerage Act (1929)	Sets out requirements to identify tree species classification and relevant set back from sewer infrastructure.
Water Resources Act (1997)	Sets out requirements for any tree planting including relevant set back from any water supply infrastructure.
Work Health and Safety Act 2012	Informs of obligations on parties to provide and maintain safe workplaces.

What our community values

Community feedback

A key objective of asset management planning is matching the levels of service council delivers with the levels of service expectations of our community. Council uses a range of activities to engage with the community and stakeholders such as social media and website, community workshops and meetings, education services and via Council Members. This ensures that levels of service, funding and management practices proposed for our assets are appropriate.

A community satisfaction survey was conducted by the City of Marion in 2022. A range of channels was used to reach out to all groups in the City of Marion community, including letterbox drop, social media, email, and face-to-face approaches to ensure a wide demographic spread of survey responses. Questions relating to age, gender, and relationship to the City of Marion and suburb were also included to confirm the views were representative of a more balanced demographic spread. The measure calculation methodology remains unchanged from previous years to ensure accurate trend measurement.

Community trees were included in the survey for the first time, and the results determined that the level of importance around trees was 94 per cent, with a satisfaction rate of 71 per cent.

The relative gap between the two measures of 'Importance' and 'Satisfaction' informs Council of the need to improve our management of tree assets. This AMP sets out a plan to ensure the community satisfaction of tree assets increases.

In addition, a targeted survey regarding urban tree management was conducted by the City of Marion in March 2023. The key findings of the survey are summarised below.

87% of respondents agree

Planting climate resilient trees

With a changing climate some trees are not expected to survive future extreme heat and drought conditions. 87 per cent of respondents agree we should gradually replace trees with a variety of climate resilient species on each street.

50% **of respondents say**

I am easily able to walk along shaded footpaths within the City of Marion.

79% **of respondents think**

Every property should have at least one street tree in front of it.

77% **of respondents agree with this statement:**

I like trees on my street.

59% **of respondents agree that:**

I can see areas where street or reserve trees need to be better maintained by the City of Marion.

94% **of respondents are willing to:**

Provide extra water when a new street tree is planted at the front of their house (- eg one bucket per week).

95% **agree** Trees are important in urban areas.

80% **agree** It is not reasonable to remove all trees on a property to allow development.

78% **agree** I can see areas where more trees need to be planted within the City of Marion

Tree canopy on private land is decreasing. What should we do?

75% of respondents agree

- Raise community awareness of the value of trees.
- Plant more trees on streets and reserves.
- Provide incentives for property owners to protect/retain trees on private land.
- We should be advocating that other parties be required to share the cost of establishing street trees in tricky areas.



Community levels of service

Community levels of service detail what is important to our community and how they receive and experience our services.

Building on National State of the Assets reporting and emerging industry good practice, council considers the following service parameters:

Condition: Does the asset provide a safe and quality service?

Function: Is the asset fit for purpose?

Capacity: Is the service over or under used?

Climate Resilience: Is the asset's design resilient against projected climate stressors.

By listening and understanding what is important to our community, we have developed Community Levels of Service. These factual measures provide a balance in comparison to the community perception (importance and satisfaction) that may be more subjective. Performance is monitored against targets, using 1-5 rating scales.

Using industry standard measures (where available) enables Council to compare our performance. This includes submitting data to the National State of the Assets (NSoA) benchmarking project commissioned by the Australian Local Government Association. A summary of these parameters is shown below.

Parameter	Community level of service	Achieved by	Predicted trend
Condition	Trees are in good health and condition.	Trees will be maintained to service level standards to provide safe pedestrian and vehicle access.	Maintain
Function	Tree canopy cover provides shade, cooling, and biodiversity.	Monitoring and analysis of tree canopy on council land coverage via LiDAR mapping and tree health / condition assessments.	Increase
Capacity	All streets, parks, and suburbs have an acceptable number of trees planted.	Plant all suitable planting spaces, trees only removed if meeting our tree assessment criteria.	Increase
Climate Resilience	Ensure trees are resilient to the effects of climate change.	Monitoring and analysis of urban tree species lists via Forestree and use of Shannon diversity index.	Increase

Progress reporting to Assets Steering Committee, Council and the community is a key focus of the City of Marion's asset management transformation. Measures and targets are determined by the Assets Steering Committee. The performance of the tree assets against these community parameters is shown in on page 24.

Technical levels of service

Technical levels of service detail what we do to deliver our services. Council manages and operates assets at the agreed levels of service while managing whole-of-life costs to ensure the best value for resources used. It is important to monitor the levels of service regularly as circumstances can and do change. Current performance is based on existing resource provision and work efficiencies. It is acknowledged changing circumstances such as technology and community priorities will change over time.

Lifecycle phase



Planning

Effective planning enables the intensive tree planting program to continue for the next four years. This includes an assessment of the existing tree base to determine if a particular species continues to be able to meet its useful life expectations or whether a species tends to develop unacceptable risks. Forestree Geospatial Information System (GIS) will be used to coordinate long term maintenance and renewal programs.

Planning also involves the identification of under-used land and preparation for new trees to be planted. Prior to planting council will assess each location against the Tree Planting Assessment Guidelines (Appendix C) and taking into consideration:

- Soil types
- Diversity
- Street Amenity
- Maintenance
- Impacts on infrastructure
- views.

Each residence which is planned to be receiving a tree for the verge will have an information flyer delivered to their letterbox informing them of the upcoming planting and additional notification signage will be installed on streets throughout the suburb. In addition, signs will be placed in community neighbourhood centres, libraries and City Limits which provides information on tree planting schedules.

Creation

Trees are created new to increase the total number within council boundaries and to meet the targets of our accelerated tree planting program which runs for another four years. A created tree is one which is located on land that previously did not contain trees resulting in an overall increase to the urban forest. We also inherit new trees from upgraded streetscapes and as contributions from urban developments.

Trees are mapped in the software Forestree, where attribute data is recorded and maintained. This plan contains a sustainable level of resources to ensure the new trees reach their expected life.

Operation

Operation is defined as the day-to-day activities undertaken to provide service delivery to the community. For trees, this include responding to community feedback within defined response times; attending to the outcomes of storms; and making safe any tree hazards reported by staff or customer service. Operation activity also includes tree watering programs for the first three years of tree life including formative pruning.

Monitoring

Trees are inspected to assess their condition by qualified officers and trained staff with a Level 1 or 2 Visual Tree Assessment (VTA) qualification with data recorded in Forestree. A TRAQ risk assessment is undertaken on Regulated and Significant trees together with other scheduled inspections on all trees at a frequency of five years typically.

The frequency of inspection is also modified by the risk the tree presents according to the following criteria: For low risk, 5-yearly; medium risk, 3-yearly; high risk, annually; and extreme risk, monthly. An asset inspection procedure outlines the requirements for inspection resource, level of detail to be collected and frequency.

Maintenance

Reactive maintenance is unscheduled pruning, debris removal, or make safe activities usually as a response to community notifications or following inspections after severe weather events.

Planned maintenance involves the regular scheduled activities including proactive repairs and improvements to the tree's structural integrity. This includes each tree being assessed and pruned on a three yearly cycle. All maintenance is carried out in accordance with AS 4373 Pruning of Amenity Trees.

Currently two street sweeping units clean the streets across the City of Marion on a six-weekly cycle. It is anticipated with the increased street tree planting there will likely be a small increase in leaf litter and debris as the trees mature and the urban canopy matures. To manage this, we are introducing asset management mobility technology to better understand, coordinate and optimise street sweeping activities. The use of data driven model from the Asset Management System and Community Request portal, will more readily identify hot spots and facilitate increased sweeping activities in these areas.

In addition, continuing use of the Green Bin waste disposal service should be utilised by residents to clean leaf litter and debris from private properties

Tree removal or tree size reduction (pruning) criteria

For existing trees, the impacts on views (including advertising signs) will not justify the removal or substantial pruning of a tree, however future impact on views will be assessed for new plantings. Other reasons that will not affect tree modifications include: leaf, flower, or fruit drop; bird and other animal waste or noise; off-street parking ability; room for waste collection bins; and the shading of solar panels. The provisions of Section 245 of the Local Government Act will however provide a mechanism to request any modifications to trees.

- All trees on Council land are considered council property and should not be removed without Council approval.
- A suitably qualified Officer/Council Arborist, or when deemed appropriate an independent Arborist will inspect the tree and make an assessment based on the removal criteria.
- All tree assessments will follow the Visual Tree Assessment (VTA) methodology.
- Planning Consent is required for the removal of Regulated and Significant trees.
- All reasonable alternatives to retain a tree shall be considered before it is removed.

Renewal

Tree renewal is defined as the removal of the existing tree, grinding of the stump, and the replacement with a new tree in the same location. Trees are assessed using an arboriculture risk-based methods found in TRAQ and are targeted for replacement should the structural integrity be poor, and risk of failure prove too high.

Disposal

Trees are disposed of if they are declared weeds, or diseased, dead, or dying. In some cases, a dead tree will be retained for habitat creation. Disposed trees are removed from the Forestree active tree database with history retained.

Service standards

Response time to community requests

The City of Marion Arboriculture team is committed to providing the highest level of customer service possible and aims to be the benchmark in tree management operations in Local Government.

- Tree Emergency Works – Response times for emergencies will be 4 hours unless a storm event has occurred in which turn-around times may be longer due to the volume of calls received.
- Tree Pruning Request – All requests for tree pruning will be within 40 working days.
- Tree Assessment/Removal – All requests for removal will have an initial assessment made by a suitably qualified officer within 15 working days, further detailed assessment or development approval may require a longer timeframe. Once the tree has been approved for removal, works will be completed within 40 working days.
- Tree Stump Removal – All tree stumps will be removed within the following 20 working days after tree removal, stump removal is generally sent to contractors for completion via our Tree Management.
- Tree replacements – All trees removed will be replaced where warranted during the following planting season occurring from May-September.

Clearance pruning standards

Council's Arboriculture Unit will prune Council-owned vegetation that intrudes into and over all infrastructure within the road reserve, to the following minimum clearance specifications. The exact amount cleared will depend on traffic loads and sight-line issues. (Source: City of Marion Urban Forest Operations Manual)

Footpath clearance:

- edge of footpath - 2.4 metres
- centre of footpath - 2.7 metres

Road envelope:

- Kerb line - 2.7 – 3 metres
- Centre of road (Non-arterial) - 5 metres

Road infrastructure

- around streetlights, clear visibility must be cast 60 degrees to pole to achieve 1.0 m clearance from pole
- street signage, clear visibility.

Tree removal process

- A suitably qualified Officer/Council Arborist, or when deemed appropriate an independent Arborist will inspect the tree and make an assessment based on the removal criteria.
- All tree assessments will follow the Visual Tree Assessment (VTA) methodology.
- Planning consent is required for the removal of Regulated and Significant trees.
- All reasonable alternatives to retain a tree shall be considered before it is removed.

Tree renewal criteria

Street and reserve trees are only removed if one or more of the following criteria are met:

- The tree is dead (indigenous species appropriately located in reserves are to be left as habitat).
- The tree is diseased, and its life expectancy (ULE) is short.
- The tree species is inappropriate or poorly located for the site or location and has been determined to be creating management, security, or safety issues.
- The tree represents an unacceptable risk to public and private safety (Based on TRAQ or other internationally recognized tree risk rating or score).

Where statutory vegetation power line clearance (SA Power Network pruning) has resulted in unsatisfactory visual amenity or compromised the structural integrity of the tree.

Qualifications of arborist undertaking visual tree assessment (VTA)

The arborist undertaking a VTA will have a minimum Certificate 5 Diploma in Arboriculture qualification or similar ISA qualification, unless otherwise delegated by the Coordinator Arboriculture.

Tree planting principles

A green city

The City of Marion recognises the economic, social, and environmental value of trees and is committed to maintaining and where appropriate increasing the number of trees across the City of Marion in parks, reserves, and streets to 'green' the city, contribute to healthy lifestyles and strengthen habitat and biodiversity.

Pre-European landscape

An emphasis will be placed on strengthening the city's pre-European landscape in parks and reserves where this is consistent with the character and function of the park or reserve.

Tree avenues

Aim to establish avenues of quality street trees in most streets across the city, to enhance the appeal and amenity of the streets and neighbourhoods.

Climate change adaptability

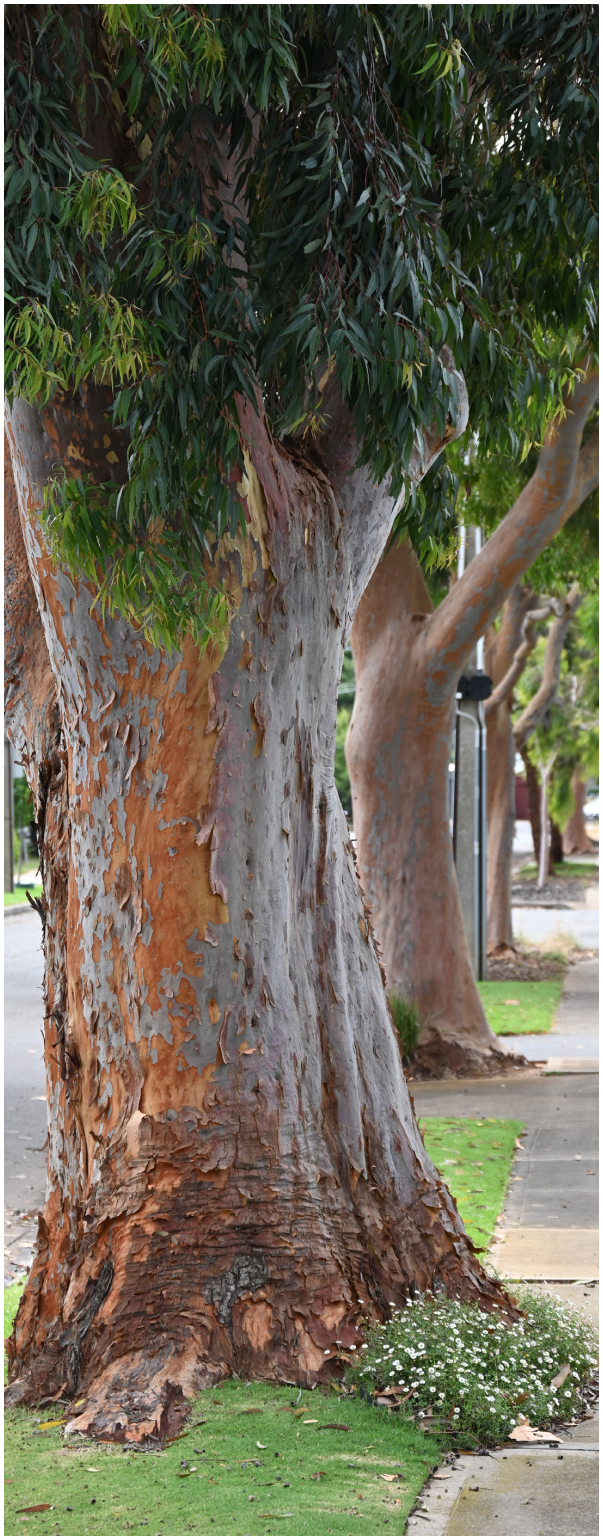
Commitment to climate change adaptation through the use of drought tolerant and sturdy tree species and by adopting industry best practices to enhance tree sustainability.

Species selection

An emphasis will be placed on tree species within streets, precincts and suburbs that are consistent and relevant to the character and climate of the area concerned.

Landscape connections and habitat

Trees will play a key role in achieving landscape connections and habitat provision across the city through corridor, boulevard and avenue tree planting, and the use of plant species that provide habitat for local wildlife.





Future demand

Demand drivers are those factors which have the potential to impact Urban Tree services into the future.

Demand drivers on the trees service include population and demographic changes, planning and design code changes, political and community expectations, economic, and environmental factors.

Demand management plan

The impact of demand drivers that may affect future service delivery and use of assets are shown in the table on the right.

As our current planting programs continue to increase our urban tree canopy. Community expectations about the levels of maintenance we provide to actively manage our urban trees will continue to rise, resulting in new service demands and resourcing. The ease at which the community can log a request for service via the customer service portal is impacting our ability to resource our existing planned service demands.

Demand driver group	Driver and projection	Impact on services	Demand management plan
Land Use	Planning and design code changes resulting in reduced open space and reduced verge widths.	Reduced total area of Council land available to plant trees.	Ensure developments refer to Open Space AMP, set minimum standards for verge widths. Review and update streetscape design guidelines.
Land Use	Urban infill resulting in greater loss of Tree Canopy from private property.	Large canopy trees from private property removed with no viable reduced opens space to offset	Advocate state government to increase protections for large trees.
		Increased planting in road reserve restricts species choice, canopy size due to Electrical Act.	Advocate to State for underground power infrastructure. Increase species flexibility around powerline infrastructure.
		Offset loss of Canopy from private property not able to be made up.	Ongoing funding of Regulated Tree Maintenance Fund.
		numbers of cars permanently parked on streets preventing watering of trees.	None identified.
Economic	Greater emphasis on placing financial value on Urban Forest.	Improves our ability to provide justified service level decisions based on comparing the trees inherent value against disposal/ retention options.	Establish a tree valuation method and calculate the value of the tree population as a whole and by suburb.
Social	Increased population density.	Increased risk of exposure to trip hazards caused by tree base intrusion into footpaths.	Work with maintenance to identify and resolve risk locations. Apply barrier where needed. Use permeable materials. Future plantings based on the context of the streetscape.
		Increased amount of visit events to streetscape and open space trees increases the exposure risk to tree defects.	Monitor tree maintenance strategies focusing on high/medium risk trees. Increase mulching around large trees to set up exclusion zones.
	Customer service request increases.	Expectations to respond to reactive service delivery requests leads to inefficient resource planning and usage	Endorsed business case seeking additional resources and ongoing review of the Asset Management Plan.
Technological	Smart Cities, Sensors, GIS, remote sensing, Artificial Intelligence, LiDAR mapping.	Data collection and accuracy is improved assisting with decision making and reporting.	Effectively integrate Forestree with other corporate systems to aid with visualisation and reporting of tree specification and performance data.

Climate change adaptation

Climate change is likely to affect tree asset life and tree functionality, and this is already being experienced through reduction of average rainfall. This has had the effect of shortening the tree planting season and extending the watering program to ensure tree survival.

The Department of Environment and Water produced Guide to Climate Projections for Risk Assessment and Planning in South Australia 2022. This document outlines the trends, and these along with how CoM will manage climate resilience is shown in the table below. The funding of the climate resilience management activities have been incorporated into the budgets of this AMP.

Parameter	Projected trend	Impact on asset and services	Resilience management
Temperature	• Maximum, minimum, and average temperatures will increase. • Warmer spring temperatures. • Hotter and more frequent hot days.	• Increased water stress to trees due to leaf embolism. • Stressed trees become more susceptible to pest and disease outbreaks. • Reduced survivability of new tree plantings. • community demand for a higher level of canopy amenity.	• Greater species diversity. • Ongoing watering for establishment. • Research, and street tree trials. • Embedding climate resilience and sustainability into asset decision-making. • Incorporating water sensitive urban design and environmentally sensitive design guidelines into climate-ready infrastructure and landscapes. • Incorporate trees into streetscape design process. • Monitoring and reviewing operations and management practises for seasonal variation. • Review species list and work with suppliers to further diversify tree species.
Rainfall	• Declining rainfall, • Lower spring rainfall • More drought.	• Increase likelihood of branch failures and whole tree failures. • Specific species death. • Decline in tree health.	• Increase frequency of scheduled inspection and maintenance programs. • Higher rate of intervention pruning. • WSUD technology incorporated into streetscapes.
Storms	• More intense heavy rainfall events and which carry intensified winds.	• Increase likelihood or branch failures and whole tree failures. • Reactive response increased frequency. • Budget impacts.	• Block pruning program undertaken on schedule. • Scheduled inspections undertaken on schedule.
Evaporation	• Evapotranspiration increases across all seasons.	• Greater loss of certain species through water stress. • Increase in sudden branch failure and whole tree failure.	• Increase funding for monitoring/ maintenance programs including watering. • Participate in research projects with partner groups such as TREENET. • WSUD technology incorporated into streetscapes.
Fire	• More dangerous fire weather, drier fuels.	• In the event of bushfire, reallocation of staff and contractors to assist with State response.	• Business continuity of tree services due to resource reallocation will be managed through contingency planning.

Lifecycle management



Background information

Physical parameters

City of Marion occupies 56.17km^2 of which 13 per cent is public open space, including a wide variety of functional reserves.

In line with community vision, we aim to develop and connect our green infrastructure and biodiversity to reduce the effects of urban heat and create a cool and livable city.

Asset Category	Quantity	Useful life	Replacement value
Street Trees	51,081	60 years (avg)	$13,998,934
Reserve Trees	10,058	80 years (avg)	$2,755,070
TOTAL	61.089		**$16,754,004**
Unplanted available spaces	12,700	-	

Note: Replacement Value assumes (cost of purchase= $80) + (cost of planting = $175) +(one round of formative pruning = $20) =$275 per unit. Excludes cost of removal of old tree if needed and formative watering.

Age profile

Our urban forest is currently considered to be quite young, as can be seen in the Tree Age Profile chart, and this reflects the large asset creation program we have rolled out over the last 5 years and will do so for another 4 years to green our city. As our newly planted trees mature, we are well placed to have a healthy sustainable urban forest with a long asset life expectancy. The unknown data shown in this chart is expected to be eliminated through planned activities of this AMP.



Asset performance

Asset condition

Asset condition performance description

Community level of service	Achieved by	Target	Tolerance range
Trees are in good health and condition	Trees will be maintained to service level standards to provide safe pedestrian and vehicle access	75% of assessed tree assets in good condition	On track - 75% to 100% Monitor - 50% - 74.9% Off track - 0% to 49.9%

Asset condition performance outcome

Rating	Condition description	Tree total
1	Good: Tree has a well-defined and balanced crown. Branch unions appear to be strong, with no defects evident in the trunk or the branches. Only planned maintenance required.	74.5%
2	Average – Intervention Point: The crown may be slightly out of balance, and some branch unions or branches may be exhibiting minor structural faults. If the tree is a single trunk, it may be on a slight lean. Minor maintenance required plus planned maintenance.	15.2%
3	Poor: Poorly structured or unbalanced crown or exhibiting large gaps. Major limbs may not be well defined. Branches may be rubbing or crossing over. Branch unions may be poor or faulty at the point of attachment. May be suffering from root damaged. Significant maintenance required/possible renewal.	3.4%
4	Very Poor: Tree has significant dieback, heavy presence of deadwood and a sparse canopy. Significant maintenance or renewal required. Species requires review to determine optimal performance in line with Climate Change.	1.0%
5	Hazardous: Physically unsound. Asset requires disposal/replacement.	0.0%

Tree structures are susceptible to the environmental and physical conditions around them and can both improve and decline over time they are generally reliant on natural rainfall and the amount of permeable space to flourish. A healthy tree can continue to improve but require pruning to modify its canopy for appropriate vehicle/pedestrian access. When structural damage occurs, it is largely irreversible and therefore overall healthy trees can be found with poor structures or unbalanced canopies. When these conditions change or if the tree is impacted by some sort of development this can quickly lead to declining health or loss of the asset.

The intervention point at 'Average' reflects the importance of proactive maintenance (Block Pruning) to reduce faults forming in trees and potential for future failure.



Asset function

Asset function performance description

Community level of service	Achieved by	Target	Tolerance range
Tree canopy cover provides shade, cooling, and biodiversity	Monitoring and analysis of tree canopy on council land coverage via LiDAR mapping and tree health / condition assessments	Biodiversity health confirmed. Tree canopy performing in summer, New tree species prioritises shade/cooling	On track - 75% to 100% Monitor - 50% - 74.9% Off track - 0% to 49.9%

Eco Service Benefits are defined as the economic, ecological, social, and aesthetic use, function purpose, or services of a tree (or group of trees) in its situational context in the landscape

Of the 56.1km^2 land within City of Marion boundary, council manages 11.5km^2 which is made up of reserves and local roads. Of this 11.5km^2, 15.7 per cent consists of tree canopy. The reserves have approximately twice the density of canopy to that of local roads. Tree canopy cover provides Eco Service Benefits such as shade, cooling, and biodiversity. The community values and appreciates the city's trees for their shade, appearance, and the contribution they make to the environment. By 2045 our tree canopy on council managed land is planned to increase by 20 per cent from 2023 levels (15.7 per cent to 18.9 per cent of the total land managed by council). The target is in line with the State Government target set under the Greater Adelaide 30-year plan and is measured every 3 years.

Asset capacity performance outcome

Capacity and utilisation are monitored by regularly reviewing the number of vacant planting spaces available and tree canopy cover as a per cent council wide. Canopy cover data is provided via LiDAR mapping undertaken by State Government every 3 years. An increase in Capacity score is anticipated as the final four-years of the planting program are rolled out. 3,900 street trees and 400 reserve trees will be planted each year until most of the available land has reached capacity.





Asset capacity

Capacity refers to the amount of available land filled with trees and whether this land is underutilised for that purpose. This is expressed in terms of community service levels in the table below.

For the City of Marion, it is estimated that only 63 per cent of the available land is at full capacity for trees. We measure this by referring to LiDAR surveys of canopy cover. This AMP is targeting the planting of 3900 street trees and 400 reserve trees per year to use up most of that available space in the next four years.

Asset capacity performance description

Community level of service	Achieved by	Target	Tolerance range
All streets, parks, and suburbs have an acceptable number of trees planted	Utilising all available planting spaces and only removing trees in accordance with our assessment criteria	Increase urban tree canopy on land managed by council 20% by 2045	On track - 75% to 100% Monitor - 50% - 74.9% Off track - 0% to 49.9%

Climate resilience

Climate resilience performance description

Community level of service	Achieved by	Target	Tolerance range
Ensure trees are resilient to the effects of climate change	Monitoring and analysis of urban tree species lists via Forestree (Shannon diversity index).	Not established	Not established

Refer to Climate Change Adaptation section for more information relating to climate management strategies.



Tree valuation

Trees are not classified as an asset under CoM Asset Accounting Policy, and for the purposes of this AMP, the replacement value of a tree is typically that of the planting of a new tree. It is recognised that a tree increases in community value as it enlarges, but that the replacement cost remains the same.

The total replacement cost of trees is $16,754,004

Because of limitations in current methods of applying financial worth, Council is seeking approval by stakeholders to develop new methods of applying a monetary value to tree assets. This will involve the incorporation of community benefits and values into a monetary value and will assist Council to apply appropriate budgets for their management.



Whilst no Australian Standard for Amenity Tree Valuation exists, Arboriculture Australia has released a Minimum Industry Standard (MIS 506) Tree Valuation as a base line for industry to achieve. The City of Melbourne Amenity Tree Valuation (ATV) Method is a nationally recognised method which uses tree species, aesthetics, location, and condition as a basis for providing a financial worth to the tree. An example on the use of this method is provided in Appendix A and it is this method which City of Marion proposes to develop for use. ATV has been built into Forestree and can be used in the field to calculate each trees value, with collective values calculated by Suburb and Council wide.

Operations and maintenance

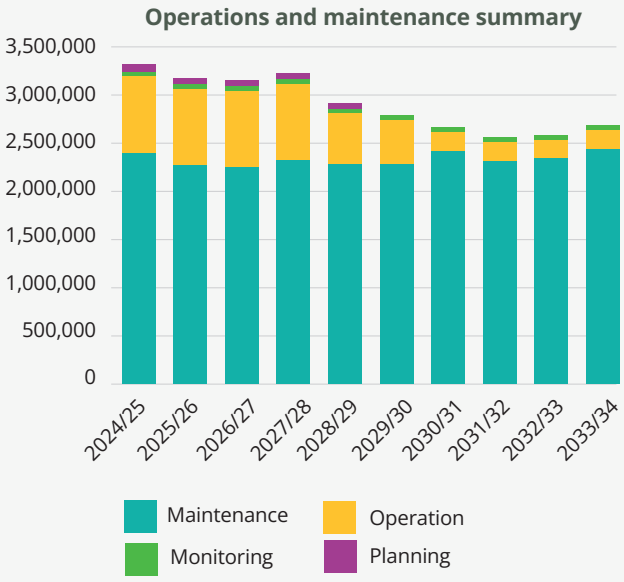
All O&M costs are expensed for trees assets. There are three main challenges when managing the City's trees:

- Increasing tree canopy coverage while competing with growing urbanisation
- Managing urban forest resilience to emerging climate change influences
- Managing risk.

Professional tree management is essential to the sustainability of the urban forest. We will use internationally recognised best arboriculture practices in all tree operations and maintenance functions focusing on risk management, sustainable tree management, and customer service and satisfaction principles.

Cost elements: The operations and maintenance costs comprise the direct costs of providing the service including council labour, contractor services, plant and equipment hire and specialist contractors for monitoring and planning activities. The chart below shows the cost per year for each category of operations and maintenance expenditure.





The O&M budget levels of this plan are sufficient to meet the service levels.

The operating costs show the intensive effort needed during tree establishment phase as the first four years involve increased tree planting activity. Tree survival rate increase is a key goal for those early years. After an initial job backlog reduction, maintenance resource will be aimed at reducing risks, and sustaining the tree population to the required service level. Planning for tree data collection has been budgeted for in the first half of the Plan to provide accurate tree valuations.

Renewal and creation

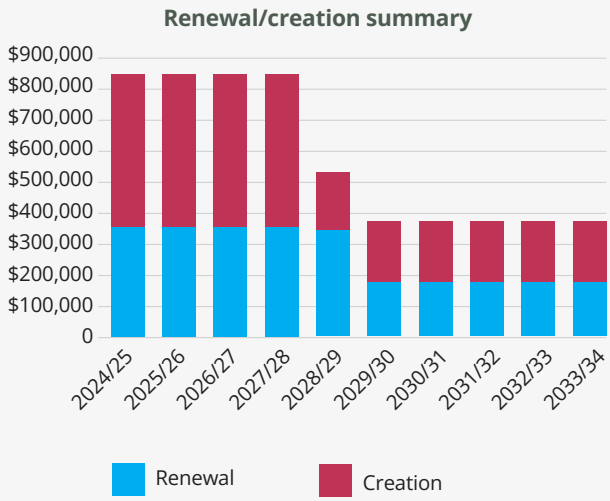
All renewal and creation work is expensed for tree assets. Renewal is work which does not significantly alter the original service provided by the asset, but restores, rehabilitates, replaces, or renews an existing asset to its original service potential. For Trees, we distinguish between renewal, where a tree is replacing a tree that has been removed; from creation, when a tree is planted for the first time at a particular location The selection of new trees is based upon existing tree character across the City, guided by the 'tree character plan' diagrams of Appendix E. These tables contain tree species which have been selected to complement and strengthen local character. The suggested street tree species list aligns with tree species recommendations within the City of Marion Streetscape Design Guidelines 2016.

Cost elements: The renewal and creation comprise the direct costs of Council labour, Plant and Equipment Hire and Contractor services. The chart below shows the cost per year for Renewal and Creation categories of expenditure

The renewal and creation budgets levels of this plan are sufficient to meet the service levels.

The trend in the first few years is indicative of the increased activity with tree planting.





Renewal ranking criteria

Considerations for tree replacement could include the following criteria. Each case is assessed individually, and the criteria used according to the situation.

- The risk consequence of structural faults due to age or disease
- Whether a tree is capable of regeneration and vigour through arboriculture techniques
- Whether a tree which has declined still provides habitat for wildlife and or can be used for habitat creation
- Whether a tree has low aesthetic appeal.
- The need to continue to preserve due to cultural, historical, and social significance
- Alternative land use eg development or infrastructure repair/replacement and there are no alternatives in design



Risk management

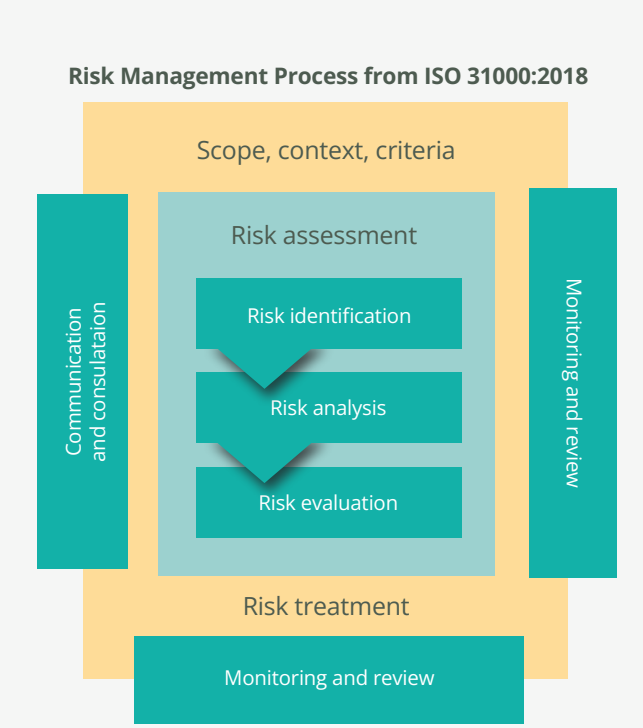
Council's Risk Management Policy sets the overall framework for addressing risk within the framework of ISO31000.

The elements of this framework are:

- Risk Management Context: Establishes the objectives, stakeholders, key issues, and criteria against which risks will be evaluated.
- Identify the Risk: Identifies what risk events are likely to impact on assets and services.
- Analyse the risk: Reviews the existing controls and then analyses the likelihood of an event occurring and the consequence of the event to determine the level of risk.
- Evaluate the Risk: Assesses and ranks the identified risks in a Risk Register.
- Treat the Risks: Identifies actions to reduce/ control the risk.

Council manages its trees in line with the Local Government Act, specifically Section 244 Liability for injury, damage or loss on community land, and Section 245 - Liability for injury or loss caused by certain trees.

The Tree Risk Assessment Qualification (TRAQ) promotes the safety of people and property by providing a standardized and systematic process for assessing tree risk. The qualification has been developed by the International Society of Arboriculture (ISA) and will be the standard our trees are assessed in line with. There are currently no high-level risks identified for Trees Assets.



Tree Risks

Using the TRAQ methods, it has been determined there are 8 trees that fall into high risk. These are being actively managed through individual monitoring and maintenance programs to reduce the likelihood of serious consequence events. Trees are also managed through CoM risk register (Risk # CR0107) and currently sit at MEDIUM residual risk.

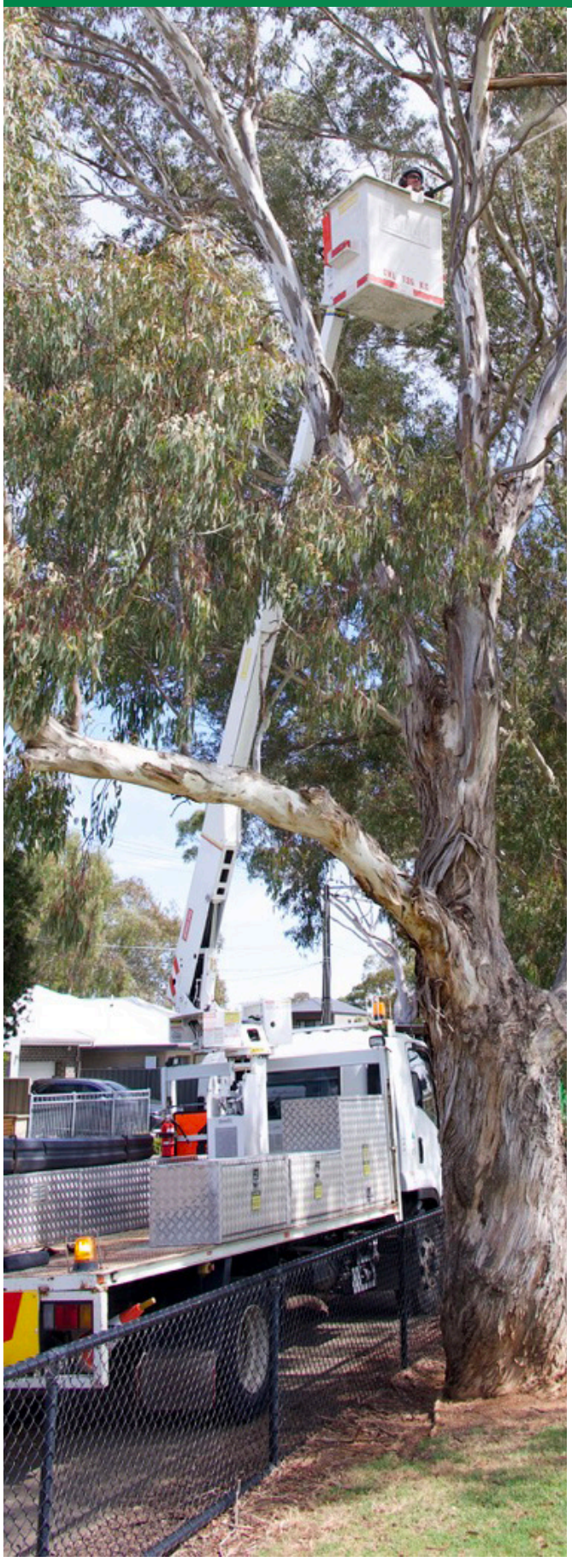
Critical assets

Critical assets are defined as those which have a high consequence of failure causing significant loss or reduction of service. For trees, critical assets include those identified by the Heritage Act and the Planning Development and Infrastructure Act as being Regulated or Significant. City of Marion has 1425 critical trees of this description.



What we cannot do

The forecast budget is matched to the planned budget which enables the outcomes of this AMP to be achieved.



Financial summary

Financial sustainability

Sustainability of service delivery

Two key indicators of sustainable service delivery are considered in the Trees AMP:

1. asset renewal funding ratio (proposed renewal budget for the next 10 years / forecast renewal costs for next 10 years). (Note this does not apply for Trees as natural assets are not considered financial assets)

2. medium term forecast costs/proposed budget (over 10 years of the planning period).

Asset Renewal Funding Ratio (does not apply for Trees)

The Asset Renewal Funding Ratio is an important indicator and illustrates that over the next 10 years we expect to have of the funds required for the optimal renewal of assets.

The forecast renewal work along with the proposed renewal budget, and the cumulative shortfall, is illustrated in Appendix D.

10-year financial planning period

This AMP identifies the forecast operations, maintenance and renewal costs required to provide an agreed level of service to the community over a 10-year period. This provides input into 10 year financial and funding plans aimed at providing the required services in a sustainable manner.

This forecast work can be compared to the proposed budget over the first 10 years of the planning period to identify any funding shortfall.

Forecast outlays for the LTFP

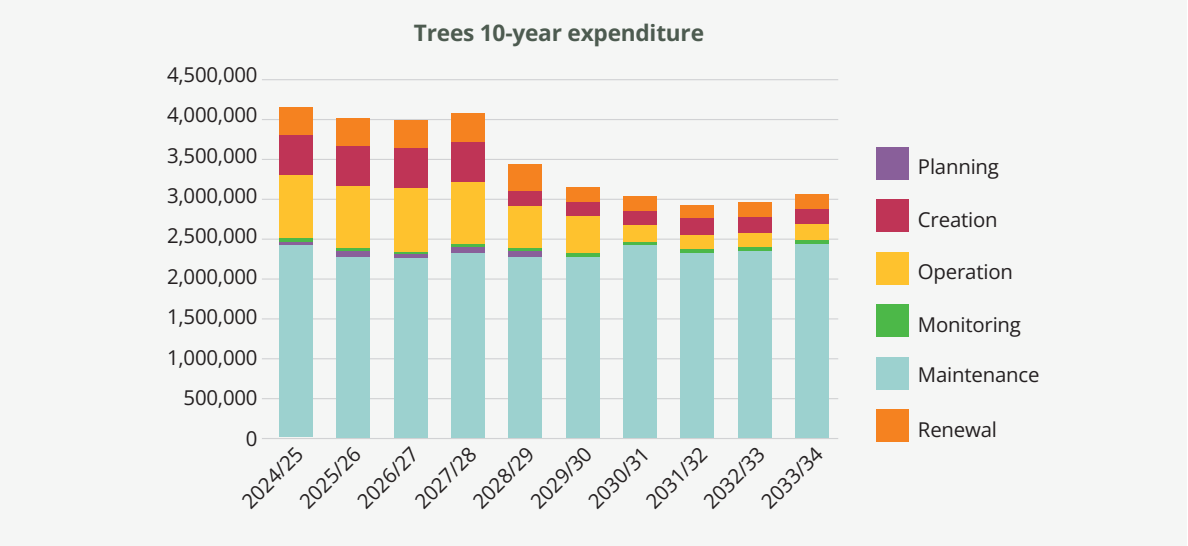
O&M cost: $29,072,871 ($2,907,287 on average per year as opex expenditure)

Renewal and creation cost: $5,729,684 ($572,968 on average per year as opex expenditure)

Total cost of the plan: $34,802,555

Trees assets forecast 10-year expenditure for each asset lifecycle phase

Financial year	Planning	Creation	Operation	Monitoring	Maintenance	Renewal	Disposal	Forecast Total
2024/25	60,000	491,023	785,805	45,000	2,415,846	350,545	0	$4,148,219
2025/26	60,000	491,023	785,805	45,000	2,285,846	350,545	0	$4,148,219
2026/27	60,000	491,023	785,805	45,000	2,285,846	350,545	0	$3,988,219
2027/28	60,000	491,023	785,805	45,000	2,285,846	350,545	0	$4,068,219
2028/29	60,000	193,523	519,805	45,000	2,293,793	342,045	0	$3,454,166
2029/30	0	193,523	445,479	45,000	2,293,793	172,045	0	$3,149,840
2030/31	0	193,523	198,652	45,000	2,421,063	172,045	0	$3,030,283
2031/32	0	193,523	198,652	45,000	2,321,063	172,045	0	$2,930,283
2032/33	0	193,523	198,652	45,000	2,348,332	172,045	0	$2,957,553
2033/34	0	193,523	198,652	45,000	2,448,332	172,045	0	$3,057,553
Total	$300,00	$3,125,234	$4,903,111	$450,000	$23,419,759	$2,604,450	$0	**$34,802,555**







Valuation forecasts

The best available estimate of the value of assets included in this AMP are shown below. The assets are valued at a fair value at cost to replace service capacity and comprise cost of planting a new tree at $275 each.

Replacement Cost (Current/Gross): $16,754,004

Depreciable Amount: Not applicable to Trees assets.

Depreciated Replacement Cost: Not applicable to Trees assets.

Depreciation: Not applicable to Trees assets.

Key assumptions in financial forecasts

- All data used in this AMP is current as of October 2023
- The forecast 10-year expenditure profile is provided in 2024 dollars
- Long-Term Financial Plan will be adjusted annually to account for cost index increases and utility cost anomalies.
- Historical trends in storm events are reliable forecast for future budget planning
- Climate Risk Assessments are used as a guide to inform budget planning
- Community levels of service expectations remain consistent
- Changes in legislation do not impact the service levels
- Trees subjected to vandalism may delay or suspend planting in that location pending further assessment.
- Resources availability is not impacted because of pandemic, or other State Emergencies.
- Trees provided by developers have been grown in accordance with best practice methods.

Forecast reliability and data confidence

The forecast costs, proposed budgets, and valuation projections in this AMP are based on the best available data. For effective asset and financial management, it is critical that the information is current and accurate. Data confidence is classified in accordance with the table on the following page.

Forecast reliability and data confidence

The forecast costs, proposed budgets, and valuation projections in this AMP are based on the best available data. For effective asset and financial management, it is critical that the information is current and accurate. Data confidence is classified in accordance with the table below.

Confidence grade	Description
A. Very high	Data based on sound records, procedures, investigations, and analysis, documented properly, and agreed as the best method of assessment. Dataset is complete and estimated to be accurate ± 2%.
B. High	Data based on sound records, procedures, investigations, and analysis, documented properly but has minor shortcomings, for example some of the data is old, some documentation is missing and/or reliance is placed on unconfirmed reports or some extrapolation. Dataset is complete and estimated to be accurate ± 10%.
C. Medium	Data based on sound records, procedures, investigations, and analysis which is incomplete or unsupported, or extrapolated from a limited sample for which grade A or B data are available. Dataset is substantially complete but up to 50% is extrapolated data and accuracy estimated ± 25%.
D. Low	Data is based on unconfirmed verbal reports and/or cursory inspections and analysis. Dataset may not be fully complete, and most data is estimated or extrapolated. Accuracy ± 40%.
E. Very low	None or very little data held.



Data	Confidence Assessment
Asset Condition	
Street Trees (ST)	B
Reserve (RT)	C
Asset Function	B
Asset Capacity	B
Asset Age Profile	C
Replacement Value	B
Service Levels	B
Demand drivers	C
Asset Creation and Renewal Forecasts	B
Operating and Maintenance Forecast	B

Monitoring and review

This AMP will be reviewed during the annual budget planning process and revised to show any material changes in service levels, risks, forecast costs and proposed budgets as a result of budget decisions.

Cost changes will be reviewed annually, and any changes needed to the table on page 35 will be published separately to this plan.

The AMP will be reviewed and updated every four years to ensure it represents the current service level, asset values, forecast operations, maintenance, renewals, creation and asset disposal costs and planned budgets. These forecast costs and proposed budget are incorporated into the Long-Term Financial Plan or will be incorporated into the Long-Term Financial Plan once completed.

Improvement plan

Alignment	Task	Resource	Completion
VN2	Review plans to ensure a balanced species profile which is resilient to the effects of climate change.	Coordinator Arboriculture Arborist specialist	2024
VN2	Explore incentives initiatives to assist residents to maintain trees on their properties.	Sustainability, Coordinator Arboriculture	2027
VN2	Investigate business continuity for bushfire events.	Coordinator Arboriculture Risk team	2025
VN5	Review and expand the adopt a tree program.	Coordinator Arboriculture, Sustainability	2027
E1	Implement a plan to improve data accuracy by 10% through audits/inspections/data collection projects. Adapt practices to international benchmarks.	Coordinator Arboriculture Maintenance	2025
E4	Work with CoM Engineering team to ensure arboriculture input for water sensitive urban design (WSUD) sites and other built environment projects	Coordinator Arboriculture Communications	2024
I1	Map all trees in Reserves located within 25m of a risk target.	Coordinator Arboriculture	2026
I2	Incorporate tree attribute data for calculations assigning financial value to trees	Coordinator Arboriculture, Finance team	2028
I2	Promote the provision of a policy framework that incorporates assigning a financial value to tree assets	Coordinator Arboriculture	2025
I2	Investigate breaking down overall canopy cover targets by asset function such as roads, reserves, building sites etc	Coordinator Arboriculture	2026
P1	Engage with SA power networks to advocate for infrastructure modification alternatives to reduce the need for powerline clearance pruning and allow for large trees to exist near powerlines.	Coordinator Arboriculture Sustainability	2028
P1	Provide feedback to State, on the update to planning and design Codes to advocate for greater protection of trees	Coordinator Arboriculture	2024
P2	Undertake tree species trials with industry stakeholders (TreeNet, Future Trees, SAPN).	Coordinator Arboriculture	2024-2032





Appendix A – Tree valuation example

The City of Melbourne Amenity Tree Valuation (ATV) Method is proposed to be adopted by City of Marion. This method is simple and allows for asset management decisions to be fully costed for value-based scenarios.

The essential elements of the of this ATV method are:

- Base tree value.
- Tree species attributes.
- Tree aesthetics.
- Tree location and tree condition.

The formula assigns a numerical value to each criterion that a tree has or makes to the environment and ultimately determines a monetary value to that tree. It is intended that the ATV can bring a tangible value to a tree should situations arise through development activity or where Council may propose activity that will influence the health of a tree.

It is usually undertaken on trees of cultural value however an example of where it may be applied includes the death of a public tree through negligence or illegal activity associated with adjacent development activity.

The formula relies on Council determining the "value" it assigns to individual criteria of the formula, and specific to the character of the locality.

For the purposes of the Tree AMP the following application shall be used by Council to determine the Amenity Tree Valuation of publicly owned trees.

The 2023 basic value was obtained from Arboriculture Australia and is $14.88 per square centimetre trunk basal area before the application of amenity parameters

Value ($) = Basic Value of a standard tree purchased ($) x Species (S) x Aesthetics (A) x Locality (L) x Condition (C)

Example of the urban tree valuation (below table)

A tree identified as a mature Araucaria heterophylla (Norfolk Island Pine) of 20m in height and with a Diameter at Breast Height (DBH) of 66 cm growing in a council reserve near a resident's rear fence line and one of a few examples of the species within the locality. The tree portrays good health, with a structure and form that is typical of the species and considered to be good. The tree has been damaged by unknown persons with the potential cause thought to be herbicide poisoning.

Tree amenity value formula: Value (AV) = Basic Value (BV) x Species (S) x Aesthetics (A) x Locality (L) x Condition (C)

Parameter	Characteristic	Value
Basic Value (BV)	DBH= 66 cm, $BV=(\pi(DBH)^2/4) \times \$14.88$	$50,907
Species (S)	trees of long-life span (more than 150 years) slow growth rate	1
Aesthetics (A)	Solitary feature specimen tree	1
Locality (L)	In City Park or Reserve, significant street near City Centre	2
Total Tree Condition (C)	Good health Score - 24	1
Amenity Tree Value (AV)	Basic Value (BV) x Species (S) x Aesthetics (A) x Locality (L) x Condition (C)	$101,815

Appendix B – Tree species selection

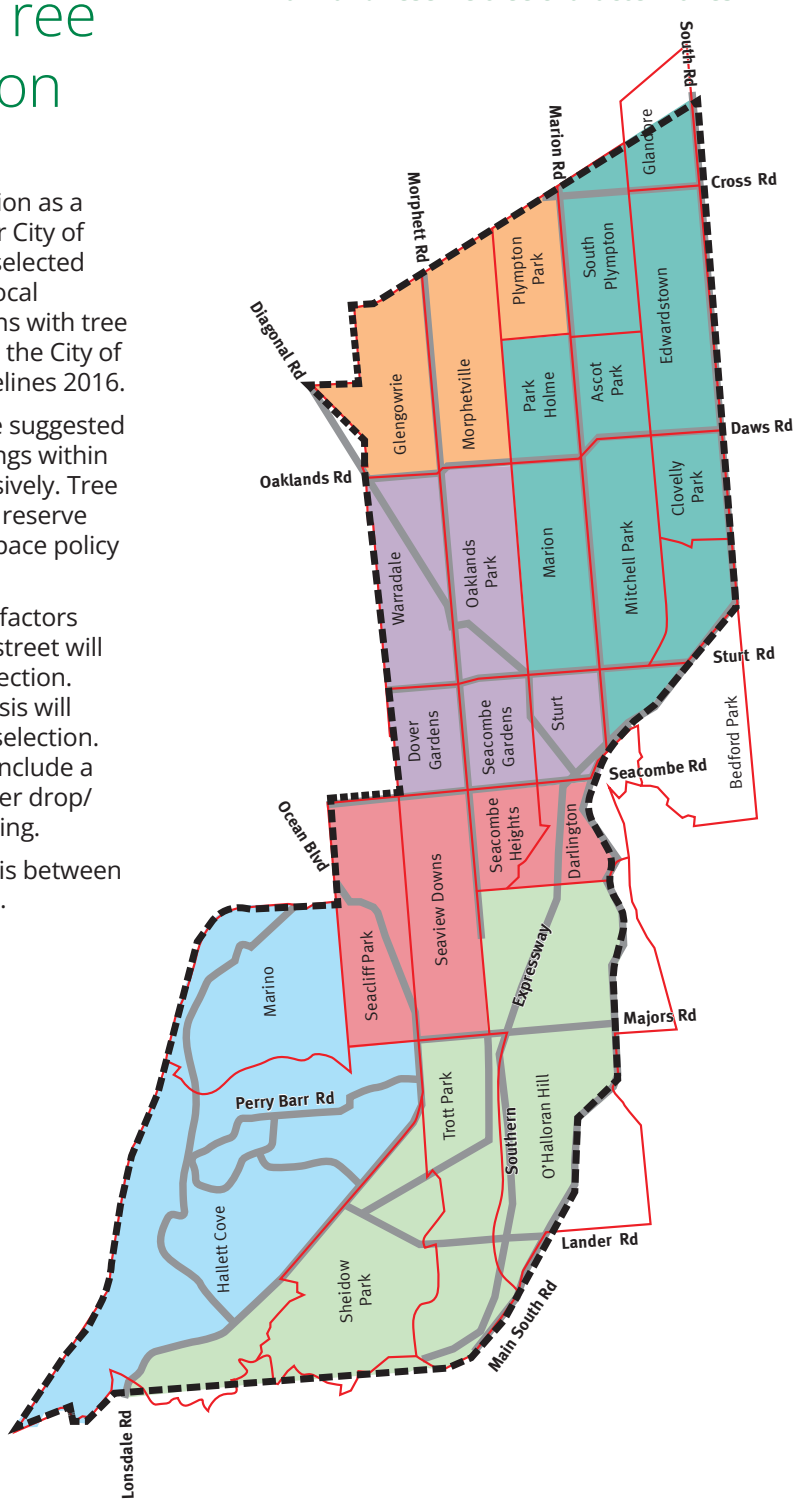
The tables in this Appendix function as a guide to tree species selection for City of Marion. Tree species have been selected to complement and strengthen local character. The suggested list aligns with tree species recommendations within the City of Marion Streetscape Design Guidelines 2016.

For Parks and Reserves trees, the suggested species will make up most plantings within the described area but not exclusively. Tree species selection throughout the reserve network is guided by the Open Space policy and its reserve classifications.

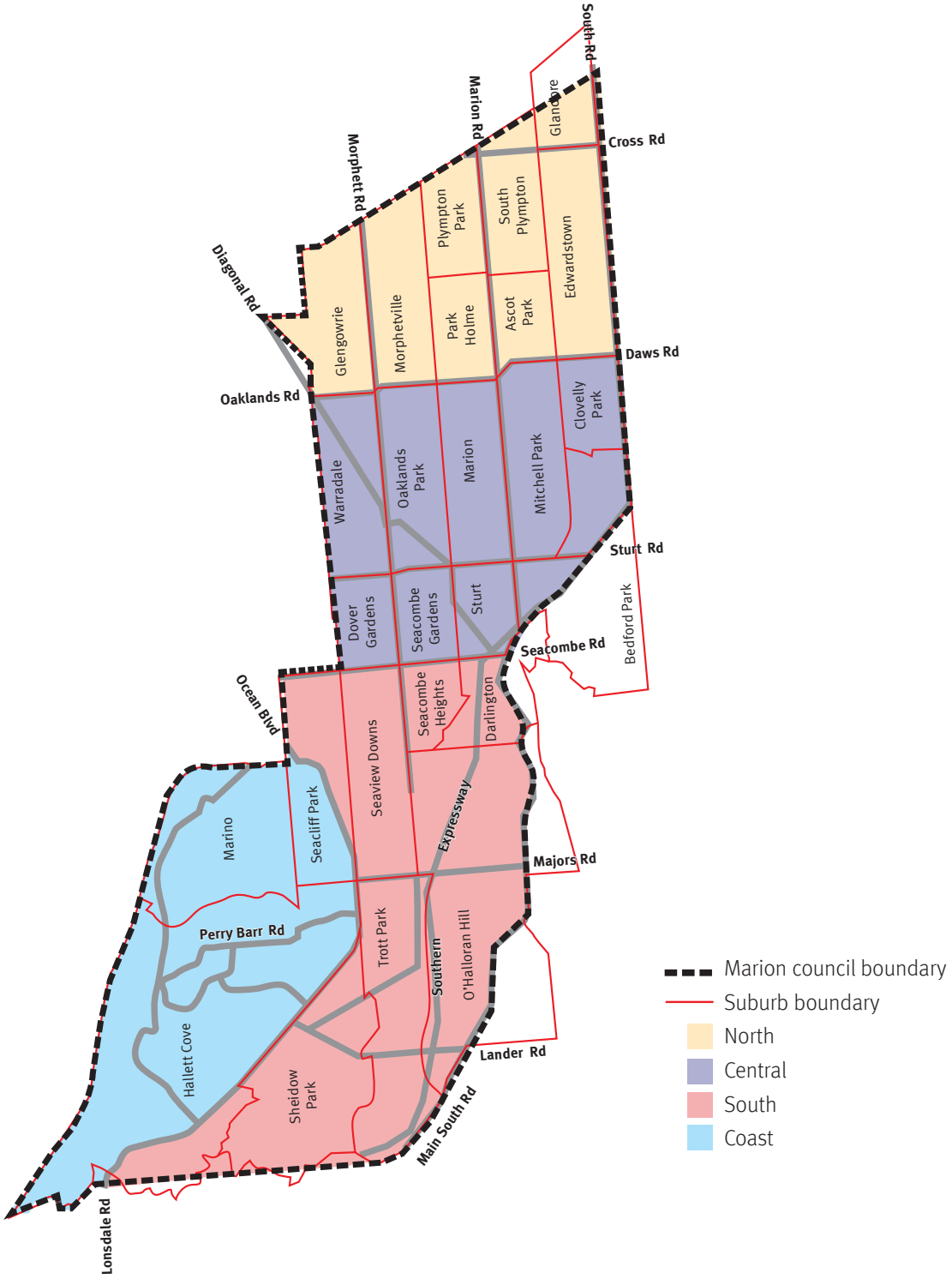
For Street trees, several relevant factors including parameters within the street will determine street tree species selection. Data from species diversity analysis will also inform appropriate species selection. Streetscape changes will always include a resident notification process (letter drop/ street signage) prior to tree planting.

Rainfall: Average annual rainfall is between 442mm and 446mm for all zones.

Park and reserve tree character zones



Street character zones



Park and reserve tree character zones

	Suburb	Soil description	Landscape description	Pre-European vegetation potential directions	Specimen tree potential directions
Northern Plains	Glengowrie	Red brown earths (red brown clay to red brown sandy clay)	Plains Grasslands	• Acacia pycnantha (Golden Wattle) • Allocasuarina verticillata (Drooping Sheoak) • Callitris gracilis (Southern Cypress Pine) • Eucalyptus porosa (Mallee Box) • Eucalyptus leucoxylon ssp. leucoxylon (SA Blue Gum) • Eucalyptus camaldulensis (River Red Gum)	• Pinus canariensis (Canary Island Pine) • Fraxinus angustifolia 'Raywood' (Claret Ash) • Quercus sp. (Oaks) • Ficus sp. (Figs) • Acer sp. (Maples) • Corymbia sp. (Bloodwoods) • Cedrus sp. (Cedars) • Araucaria sp. (Southern conifers)
	Morphettville	Red brown earths, Alluvial soils (through Sturt River)	Plains Watercourse		
	Plympton Park	Red brown earths, (red brown clay to red brown sandy clay)	Footslopes Plains Grasslands		
Northern Foothills	Ascot Park	Red brown earths	Footslopes	• Acacia melanoxylon (Blackwood) • Acacia pycnantha (Golden Wattle) • Allocasuarina verticillata (Drooping Sheoak) • Callitris gracilis (Southern Cypress Pine) • Eucalyptus camaldulensis (River Red Gum) • Eucalyptus leucoxylon ssp. leucoxylon (SA Blue Gum) • Eucalyptus microcarpa (Grey Box) Eucalyptus porosa (Mallee Box) • Pittosporum angustifolium (Native Apricot)	• Acer sp. (Maples) • Angophora sp. (Angophora) • Araucaria sp. (Southern conifers) • Cedrus sp. (Cedars) • Corymbia sp. (Bloodwoods) • Ficus sp. (Figs) • Fraxinus angustifolia 'Raywood' (Claret Ash) • Pinus canariensis (Canary Island Pine) • Quercus sp. (Oaks)
	Bedford Park	Heavy red brown clay to red brown clay	Footslopes		
	Clovelly Park	Red brown earths	Footslopes		
	Edwardstown	Red brown earths	Footslopes		
	Glandore	Red brown earths, (red brown clay to red brown sandy clay)	Footslopes, Plains Grasslands		
	Marion	Red brown earths, Alluvial soils (through Sturt River)	Footslopes, Watercourse		
	Mitchell Park	Red brown earths	Footslopes		
	Parkholme	Red brown earths	Footslopes		
	South Plympton	Red brown earths	Footslopes		
Central Plain	Dover Gardens	Terra rossa	Plains	• Acacia pycnantha (Golden Wattle) • Allocasuarina verticillata (Drooping Sheoak) • Callitris gracilis (Southern Cypress Pine) • Eucalyptus camaldulensis (River Red Gum) • Eucalyptus microcarpa (Grey Box) • Eucalyptus porosa (Mallee Box) • Pittosporum angustifolium (Native Apricot)	• Pinus canariensis (Canary Island Pine) • Quercus sp. (Oaks) • Ficus sp. (Figs) • Acer sp. (Maples) • Corymbia sp. (Bloodwoods) • Cedrus sp. (Cedars) • Araucaria sp. (Southern conifers) • Brachychiton sp. (Kurrajongs)
	Oaklands Park	Red brown earths (red brown clay to red brown sandy clay)	Plains Grasslands		
	Seacombe Gardens	Terra rossa	Plains		
	Sturt	Terra rossa	Plains		
	Warradale	Red brown earths (red brown clay to red brown sandy clay)	Plains Grasslands		

	Suburb	Soil description	Landscape description	Pre-European vegetation potential directions	Specimen tree potential directions
Southern Foothills	Darlington	Shallow red-brown to grey-brown soils with shale and limestone deposits	Footslopes	• Acacia pycnantha (Golden Wattle) • Allocasuarina verticillata (Drooping Sheoak) • Callitris gracilis (Southern Cypress Pine) • Eucalyptus camaldulensis (River Red Gum) • Eucalyptus microcarpa (Grey Box) • Eucalyptus porosa (Mallee Box) • Melaleuca lanceolate (Dryland Tea-tree) • Pittosporum angustifolium (Native Apricot)	• Pinus canariensis (Canary Island Pine) • Ficus sp. (Figs) • Cedrus sp. (Cedars) • Araucaria sp. (Southern conifers)
	Seacombe Heights	Shallow red-brown loams over limestone	Plains		
	Seaview Downs	Shallow red-brown loams over limestone	Plains		
	Seacliff Park	Shallow red-brown loams over limestone	Plains		
Hills	O'Halloran Hill	Shallow red-brown to grey-brown soils with shale and limestone deposits	Footslopes	• Acacia pycnantha (Golden Wattle) • Allocasuarina verticillata (Drooping Sheoak) • Eucalyptus porosa (Mallee Box) • Eucalyptus camaldulensis (River Red) • Callitris gracilis (Southern Cypress Pine) • Melaleuca lanceolate (Dryland Tea-tree) • Pittosporum angustifolium (Native Apricot)	• Pinus canariensis (Canary Island Pine) • Ficus sp. (Figs) • Araucaria sp. (Southern conifers)
	Sheidow Park	Shallow red-brown loams over limestone	Plains		
	Trott Park	Shallow red-brown loams over limestone	Plains		
Coast	Hallett Cove	Shallow red-brown loams over limestone	Plains Footslopes and Swamp flats	• Eucalyptus porosa (Mallee Box) • Eucalyptus camaldulensis (River Red Gum) • Acacia pycnantha (Golden Wattle) • Allocasuarina verticillata (Drooping Sheoak) • Pittosporum angustifolium (Native Apricot) • Melaleuca lanceolate (Dryland Tea-tree) • Callitris gracilis (Southern Cypress Pine)	• Pinus canariensis (Canary Island Pine) • Ficus sp. (Figs) • Cedrus sp. (Cedars) • Araucaria sp. (Southern conifers)
	Marino	Brown sandy to clayey soils often calcareous	Coastal Cliffs		

Park and reserve tree character zones

	Suburb	Existing dominant species	Landscape description	Soil description	Visual character considerations	Potential species directions
North	Ascot Park	Agonis flexuosa	Footslopes	Red brown earths	• Tree species have been selected in response to the built and historical form of the Northern suburbs. • Scaled deciduous plantings will provide sustainable solar gains through Winter and the provision of shade through the summer months.	• Agonis flexuosa (Willow Myrtle) • Angophora costata (Smooth barked apple) • Celtis sp. (Hackberry) • Corymbia maculata (Spotted Gum) • Eucalyptus lecoxylon megalocarpa (Large fruited SA Blue Gum) • Fraxinus angustifolia 'Raywood' (Claret Ash) • Jacaranda mimosifolia (Jacaranda) • Koelreuteria sp. (Rain tree) • Lagerstromia sp. (Crepe Myrtle) • Lophostemon confertus (Brushbox) • Platanus x acerifolia (London Plane Tree) • Pyrus chantcleer (Flowering Pear)
	Edwardstown	Callistemon 'Kings Park Special'	Footslopes	Red brown earths		
	Glandore	Callistemon 'Kings Park Special'	Footslopes, Plains Grasslands	Red brown earths, (red brown clay to red brown sandy clay)		
	Glengowrie	Lophostemon confertus	Plains Grasslands	Red brown earths (red brown clay to red brown sandy clay)		
	Morphettville	Callistemon 'Kings Park Special'	Plains, Watercourse	Red brown earths, Alluvial soils (through Sturt River)		
	Parkholme	Eucalyptus leucoxylon Lophostemon confertus	Footslopes	Red brown earths		
	Plympton Park	Callistemon 'Kings Park	Footslopes, Plains Grasslands	Red brown earths, (red brown clay to brown sandy clay)		
	South Plympton	Callistemon 'Kings Park Special'	Footslopes	Red brown earths		

	Suburb	Existing dominant species	Landscape description	Soil description	Visual character considerations	Potential species directions
Central	Bedford Park		Footslopes	Heavy red brown clay to red brown clay	• Central Tree Character theme will provide links through to its cultural heritage with connections through to the Northern precincts. • A variety of evergreen and deciduous species will allow planting allocations to be sensitive to its surrounds. • Scale plantings will offset the densification of the surrounding urban form and provide colourful corridors.	• Agonis flexuosa (Willow Myrtle) • Angophora costata (Smooth barked apple) • Celtis sp. (Hackberry) • Corymbia maculata (Spotted Gum) • Corymbia eximia 'nana' (Dwarf Yellow Bloodwood) • Eucalyptus lecoxylon megalocarpa (Large fruited SA Blue Gum) • Eucalyptus sideroxylon (Ironbark) • Eucalyptus mellidora (Yellowbox) • Eucalyptus torquata (Coral Gum) • Geijera parvifolia (Wilga) • Lagerstromia sp. (Crepe Myrtle) • Lophostemon confertus (Brushbox) • Pistachia chinensis (Chinese pistachio) • Platanus x acerifolia (London Plane Tree) • Pyrus chanticleer (Flowering Pear) • Tilia rubra (Red Cottonwood) • Triadica sebiferum (Chinese Tallowtree)
	Clovelly Park	Callistemon 'Kings Park Special'	Footslopes	Red brown earths		
	Dover Gardens	Eucalyptus sp.	Plains	Terra rossa		
	Marion	Eucalyptus leucoxylon	Footslopes, Watercourse	Red brown earths, Alluvial soils (through Sturt River)		
	Mitchell Park	Eucalyptus leucoxylon	Footslopes	Red brown earths		
	Oaklands Park	Eucalyptus leucoxylon	Plains Grasslands	Red brown earths (red brown clay to red brown sandy clay)		
	Seacombe Gardens	Eucalyptus sp.	Plains	Terra rossa		
	Sturt	Eucalyptus sp	Plains	Terra rossa		
	Warradale	Callistemon 'Kings Park Special'	Plains Grasslands	Red brown earths (red brown clay to red brown sandy clay)		

	Suburb	Existing dominant species	Landscape description	Soil description	Visual character considerations	Potential species directions
South	Darlington	Koelreutera paniculata	Footslopes	Shallow red-brown to grey-brown soils with shale and limestone deposits	• The Southern Tree Character theme will promote its open spaces and newly development form. • Evergreen species will enhance the integration of its built form and its surrounds. • Green leafy corridors will support the existing infrastructure and provide sustainable links through to open areas.	• Agonis flexuosa (Willow Myrtle) • Celtis sp. (Hackberry) • Cupaniopsis anacardioides (Tuckeroo) • Eucalyptus lecoxylon megalocarpa (Large fruited SA Blue Gum) • Eucalyptus sp. (Gum) • Eucalyptus torquata (Coral Gum) • Fraxinus angustifolia 'Raywood' (Claret Ash) • Geijera parvifolia (Wilga) • Koelreuteria sp. (Rain tree) • Platanus x acerifolia (London Plane Tree) • Sophora japonica (Japanese Pagoda) • Ulmus parvifolia (Chinese Elm)
	Seacombe Heights	Eucalyptus sp. Agonis flexuosa	Plains	Shallow red-brown loams over limestone		
	Seaview Downs	Eucalyptus sp.	Plains	Shallow red-brown loams over limestone		
	Seacliff Park	Eucalyptus sp.	Plains	Shallow red-brown loams over limestone		
	O'Halloran Hill	Celtis australis Ulmus parvifolia	Footslopes	Shallow red brown to grey-brown soils with shale and limestone deposits		
	Trott Park	Acer negundo Cupaniopsis sp. Koelreuteria sp. Pyrus sp.	Plains	Shallow red-brown loams over limestone		
	Sheidow Park	Koelreuteria sp. Pyrus sp. Ulmus sp.	Plains	Shallow red-brown loams over limestone		

	Suburb	Existing dominant species	Landscape description	Soil description	Visual character considerations	Potential species directions
Coastal	Hallet Cove Park	Callistemon sp. Eucalyptus sp. Ulmus parvifolia	Plains, Footslopes and Swap flats	Shallow red-brown loam over limestone	• The characteristics of species suited to the Coastal theme, include trees that are sustainable and enhance the natural surrounding ecosystem. • Species have been selected that will establish and thrive within surrounding conditions. • Scaled plantings will complement but be sensitive to panoramic views.	• Agonis flexuosa (Willow Myrtle) • Allocasuarina verticillata (Drooping Sheoak) • Araucaria sp. (Southern conifers) • Celtis sp. (Hackberry) • Cupaniopsis anacardioides (Tuckeroo) • Eucalyptus lecoxylon megalocarpa (Large fruited SA Blue Gum) • Eucalyptus porosa (Mallee Box) • Eucalyptus sp. (Gum) • Eucalyptus torquata (Coral Gum) • Fraxinus angustifolia 'Raywood' (Claret Ash) • Geijera parvifolia (Wilga) • Koelreuteria sp. (Rain tree) • Platanus x acerifolia (London Plane Tree) • Sophora japonica (Japanese Pagoda) • Ulmus parvifolia (Chinese Elm)
	Marino	Callistemon sp. Eucalyptus sp	Coastal Cliffs	Brown sandy to clayey soils often calcareous		

Appendix C - Tree planting assessment guidelines

Local Government Association Mutual Liability Scheme has developed the following planting assessment table to help identify factors that must be considered when determining future street tree planting. Trees are scoped (digitally) using Forestree.

What is the purpose of the tree?

- ☐ Aesthetic
- ☐ Screen/Windbreak
- ☐ Shade
- ☐ Replacement
- ☐ Environmental
- ☐ To provide food/ shelter for animals
- ☐ Other

Size and location:

The site is suitable for a:

- ☐ Small tree
- ☐ Medium tree
- ☐ Tall tree

The site is suitable for a:

- ☐ Small spreading canopy
- ☐ Medium spreading canopy
- ☐ Wide tree spreading canopy

Are overhead or underground utilities in the vicinity? (SAPN/SA WATER, NBN)

- ☐ Yes
- ☐ No

Is there suitable clearance available to footpaths, roads, driveways, fences, and other structures for the life of the tree?

- ☐ Yes
- ☐ No

Has impacts of views been considered?

- ☐ Yes
- ☐ No

Is the tree able to live with and complement existing trees?

- ☐ Yes
- ☐ No

Are existing trees healthy?

- ☐ Yes
- ☐ No

Are there any significant liability implications?

- ☐ Yes
- ☐ No

What type of soil conditions exist?

- ☐ Deep
- ☐ Shallow
- ☐ Fertile
- ☐ Infertile
- ☐ Compacted
- ☐ Well drained

Is the site highly likely to be negatively impacted upon by human activity (– eg vandalism)?

- ☐ Yes
- ☐ No

Are there other activities which may conflict with the health of the tree and are likely to significantly increase the level of risk associated with the tree? (– eg construction)

☐ Yes

☐ No

Would the tree have a high potential to negatively affect the visibility of road users (including on footpaths)?

☐ Yes

☐ No

Do children frequent the area?

☐ Yes

☐ No

Are there any other site restrictions that may affect the suitability of the tree (– eg climate, land use history)?

☐ Yes

☐ No

Are there any changes required of the site to assist in the health of the tree and alleviate any actual or potential risks? if yes, tick all that apply:

☐ No

☐ Yes: Root barriers/root director

☐ Yes: Soil decompaction/mulch

☐ Yes: Removal of pavement

☐ Yes: Other

☐ Pests:

Is this tree species a climate ready species for the council area?

☐ Yes

☐ No

What maintenance does/will the tree require?

☐ Low maintenance

☐ Medium maintenance

☐ High maintenance

Is council able to deliver appropriate maintenance to ensure the tree remains healthy and does not post unacceptable risk to injury or property damage?

☐ Yes

☐ No

8375 6600
council@marion.sa.gov.au
@CityofMarion
@CityofMarion
@CityofMarion
marion.sa.gov.au
CITY OF MARION

Designed by CoM Marketing and Communications 2024.

Tree Asset Management Plan

Community feedback report

February 2024

A great place to *work*
marion.sa.gov.au

CITY OF MARION

Executive summary

- In March 2023 council asked the community to provide feedback on how council manage urban trees to assist us in moving to a strategic asset management approach for trees

- This feedback was used to inform the development of the draft Tree Asset Management Plan 2024-2034

- Council consulted with the community on the draft plan receiving 124 responses on the Making Marion Platform and 5 email responses from the community and key stakeholder groups.

- 72% of respondents either agreed or strongly agreed that the plan sets out a clear strategy for the effective management of our tree assets

- Key topics identified from the feedback in relation to whether the plan needed to consider additional components were:

➢ *Preference for native species and biodiversity*
➢ *Maintenance and management concerns*
➢ *Tree valuation and protection*

- Key topics identified from participants additional comments were:

➢ *Community Consultation and Engagement*
➢ *Appreciation and Support for the Plan*
➢ *Maintenance and Management*

Executive summary cont.

- Responses were mixed on the issue of managing leaf litter, and whether tree planting should consider views of the hills and coast – refer to pages 11 and 12 for the breakdown

- Almost 70% of respondents either strongly agreed or agreed that the planting of trees should be sensitive to existing rooftop Solar Systems

Lifecycle

Community consultation on Tree Framework
March 2023

Collating feedback and developing Tree Asset Management Plan
April - September 2023

Draft Plan to General Council Meeting
November 2023

Draft Plan out for community consultation
15 January 2024 - 5 February 2024

Collating feedback report for General Council Meeting
27 February 2024

Final Tree Asset Mannagement Plan shared with the community
March 2024

Engagement Snapshot

Purpose of engagement

To seek the views of the community on the proposed Draft Tree Asset Management Plan 2024-2034.

Community consultation commenced **15/01/2023** and closed on **05/02/2023.**

Consultation consisted of:

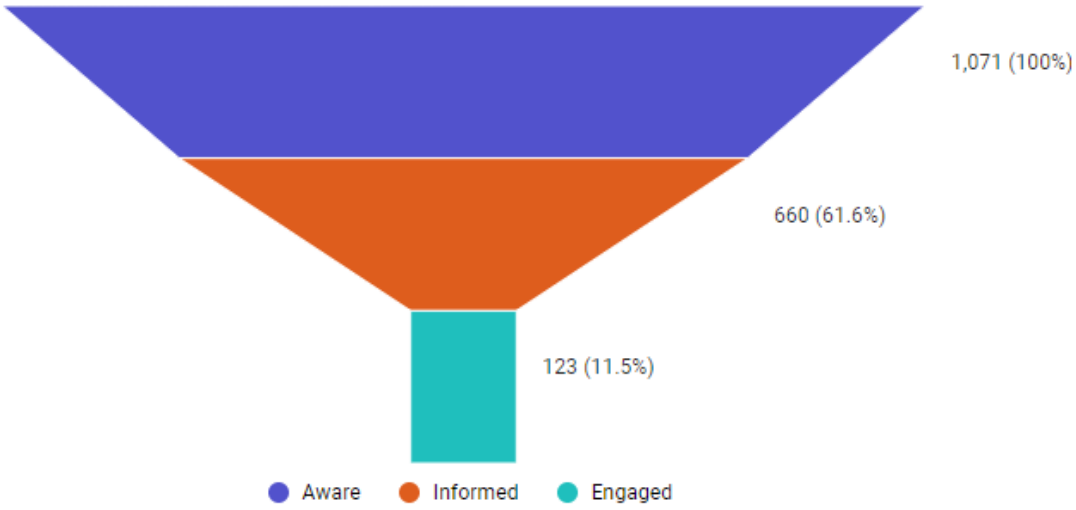
- Social media campaign (including a paid targeted post)
- Making Marion eNewsletter (~4000 subscribers)
- Emails to key stakeholders including; TreeNet and LG Urban Forest Alliance members
- Inclusion in several newsletters, including Green Thymes, Conservation SA, Arboriculture Australia and Making Marion
- Hard copy plans accessible at libraries and community centres
- A Frame signs promoting engagement at Cove Civic Centre and Marion Cultural Centre





Engagement Snapshot

This is a summary of the number of visits to Making Marion, downloads of project materials and total surveys completed.



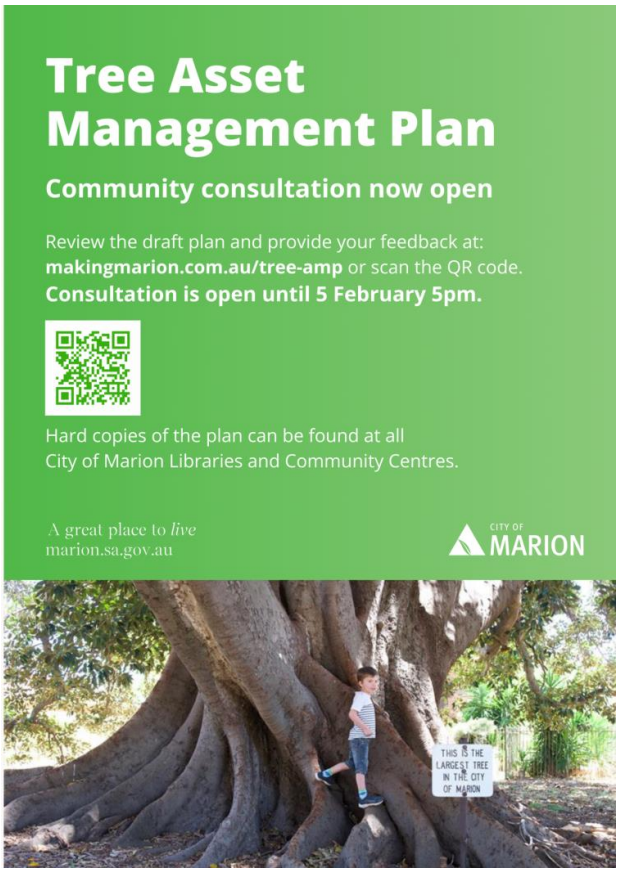
Definitions:

- **Aware** – Community member has made at least one visit to the project page
- **Informed** – Community has accessed some available material on the project
- **Engaged** – Community member has contributed to the project using available tools (i.e., survey)

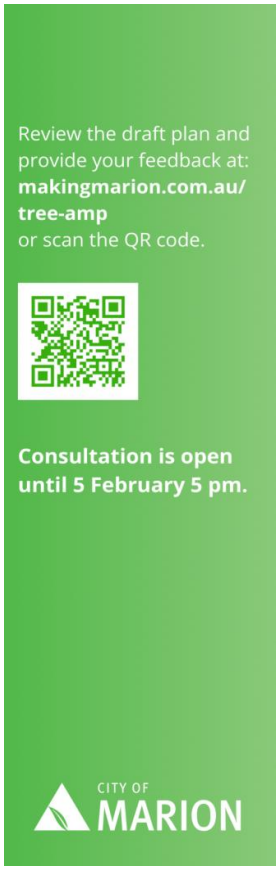
Engagement collateral

The onsite signage was placed at Marion Cultural Centre and Cove Civic Centre. The bookmarks were placed in all on hold books at the libraries throughout the consultation dates.

Hardcopy plans and paper surveys were also available for the community ensuring accessibility and the opportunity for all community members to provide feedback.







Social Media Summary

15/01/2023 - 05/02/2023

Posts	Impressions	Reactions
5	7,22K	33
Reach	**Engagements**	**Engagement Rate**
6,22K	45	0.64%

Definitions:

Impressions - show the number of times your content was displayed to these users.

Reach - shows the number of unique users that were exposed to your content. If the same person sees one of your posts three times, the Impressions would be 3 but the Reach metric would only count 1.

Engagements - inform about how many times users engaged with a post during their lifetime. Engagement is seen as the combined number of reactions to, comments on, and shares of a post.

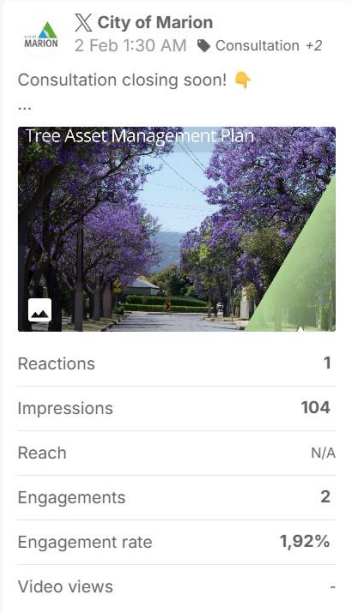
Engagement Rate: Calculated by the total engagements a post received divided by the total number of impressions on that post.

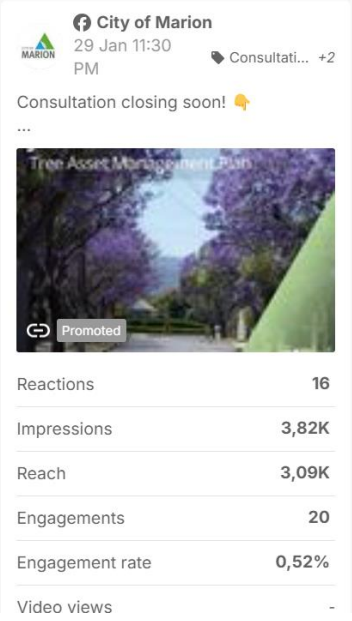
Reactions - Reactions are a type of engagement with your Facebook content. They are comprised of the total amount of Love, Haha, Wow, Sad, Angry, and Like actions that users took on your post. This can be reported on in the Measure module.

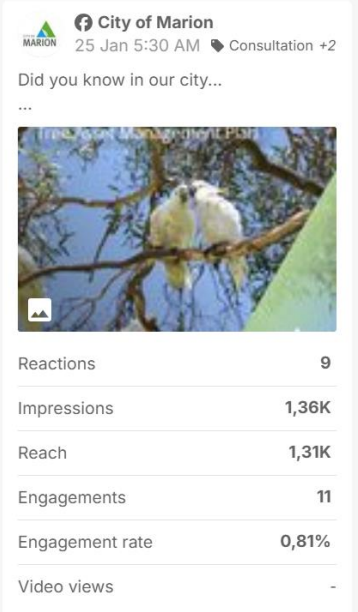
Social media campaign

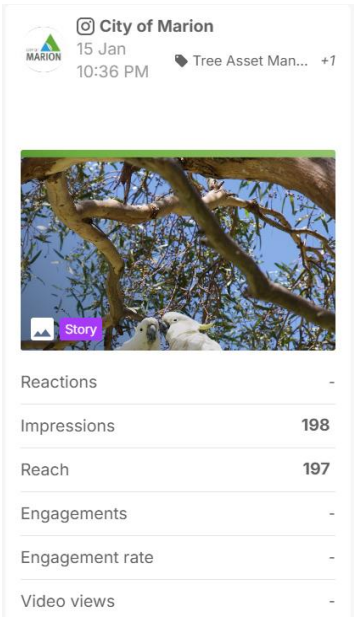
Content:

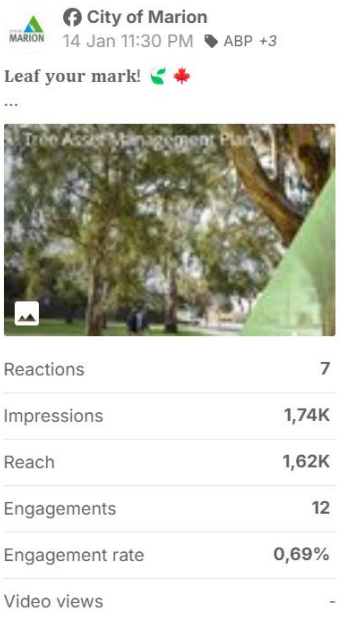
The campaign used various images (assets) to attract diverse participants to complete the survey and participate in the engagement.









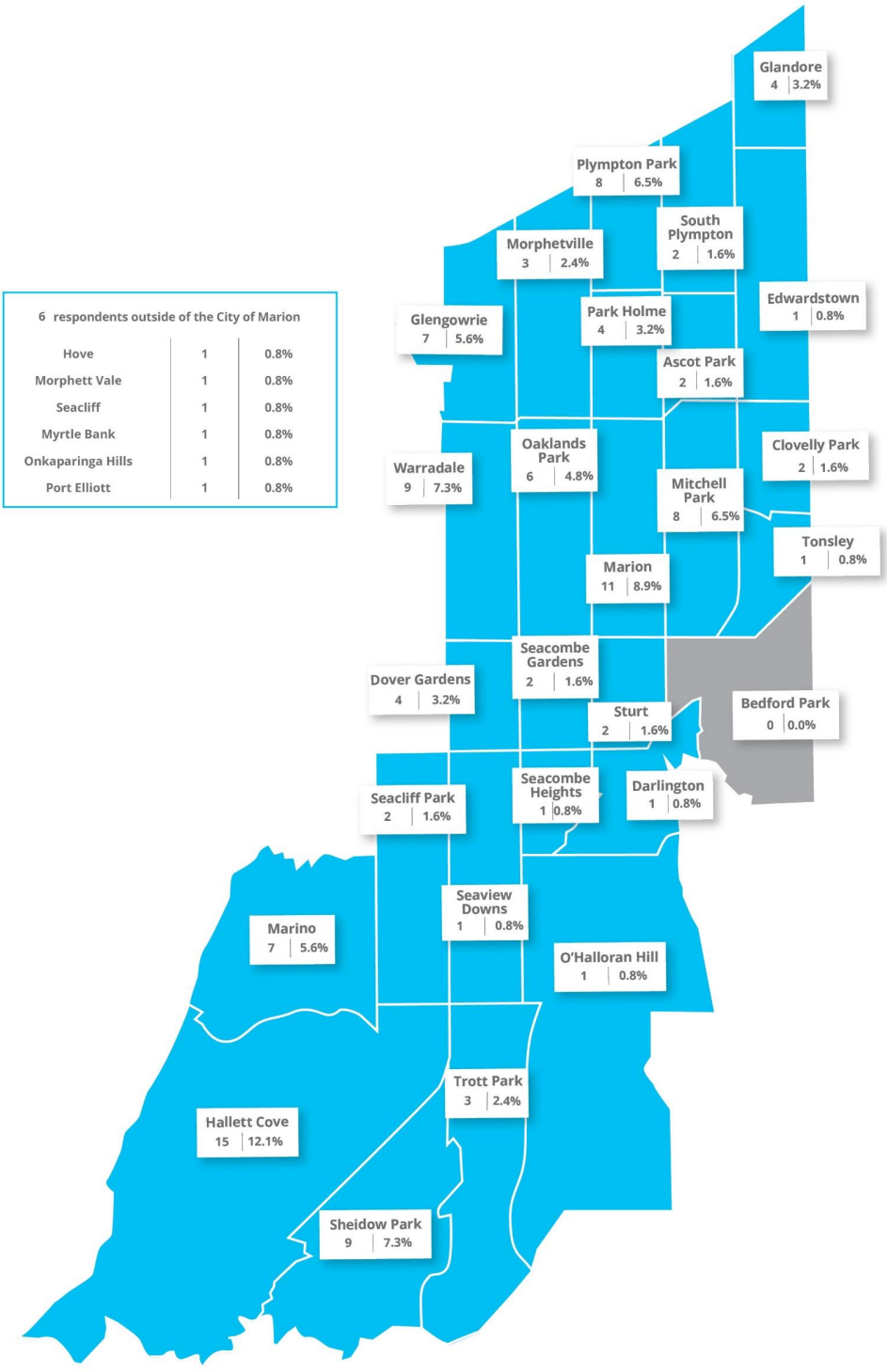


Participants responses

Q1: Street name data is within the Making Marion report

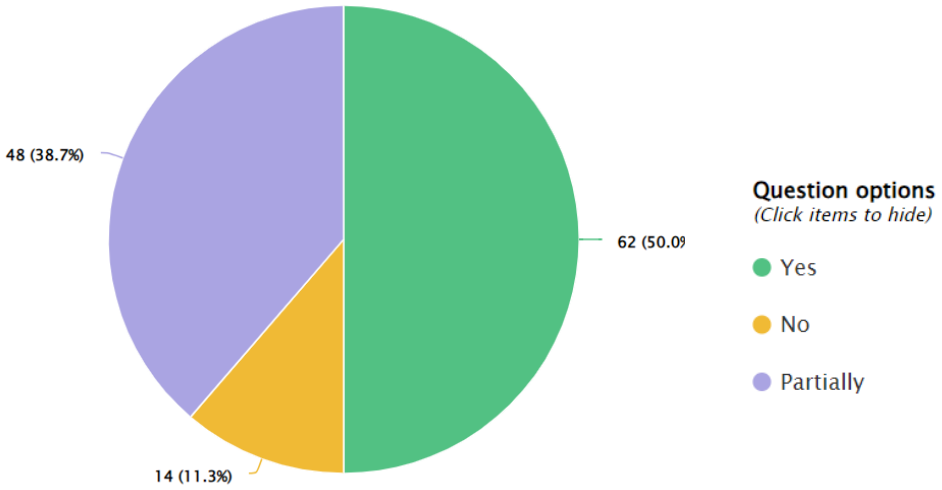
Q2: Suburb

6 respondents outside of the City of Marion		
Hove	1	0.8%
Morphett Vale	1	0.8%
Seacliff	1	0.8%
Myrtle Bank	1	0.8%
Onkaparinga Hills	1	0.8%
Port Elliott	1	0.8%



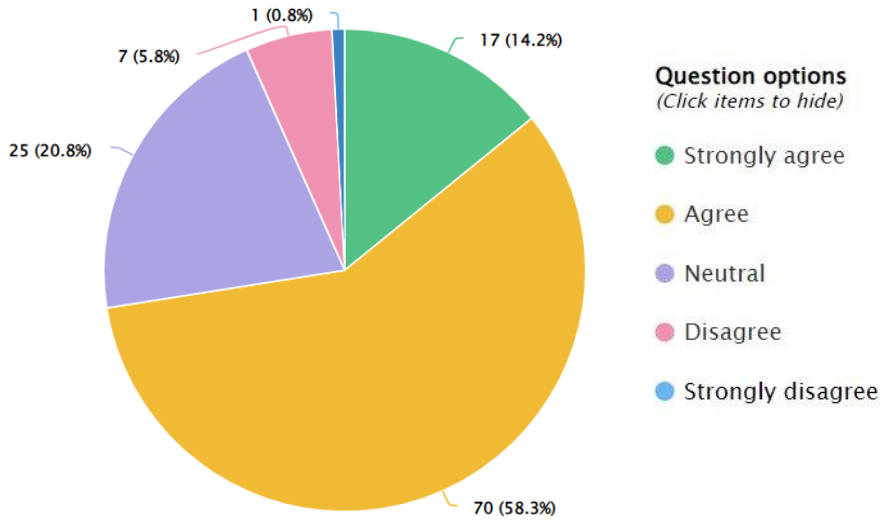
Participant responses

Q3: Have you read the draft Tree Asset Management Plan 2024-2034? 124 responses.



Participant responses

Q4: The plan sets out a clear strategy for the effective management of our tree assets? 124 responses.



Participants response

Q5: Are there any additional components that you think should be included in the plan? 98 responses.

Refer to appendix 1 for the full comments. Key themes identified were:

- **Preference for native species and biodiversity:** Many respondents emphasised the importance of prioritising native tree species due to their biodiversity value, habitat provision, and adaptation to local climate conditions. Suggestions were made to incorporate more native species in tree planting initiatives and to consider the ecological benefits they provide.

- **Maintenance and management concerns:** There were numerous comments regarding the need for regular maintenance of trees, including pruning, removal of debris, and addressing root damage to footpaths and roads. Additionally, concerns were raised about the impact of dropped leaves on streets and wastewater systems. Suggestions were made to ensure effective and timely maintenance practices to preserve tree health and minimize risks.

- **Tree valuation and protection:** Several respondents suggested assigning a monetary value to trees, especially mature ones, to emphasise their importance and deter unnecessary removal. There were also calls for stronger tree protection laws and penalties for illegal tree removal. Participants highlighted the need to consider the long-term value of trees in urban environments and to implement measures to protect them from damage and removal.

- **Urban design considerations:** Feedback highlighted the importance of thoughtful urban design to accommodate tree planting, including considerations for tree spacing, species selection, and ensuring trees do not obstruct views or infrastructure. Suggestions were made to integrate trees into urban planning processes and to prioritise their inclusion in public spaces.

- **Collaboration and community engagement:** Participants emphasised the importance of collaboration between stakeholders and the community to achieve tree management goals. Suggestions were made for increased collaboration with developers to retain mature trees on private land, as well as opportunities for community involvement in tree planting and maintenance initiatives. Engaging the community in decision-making processes related to tree management was seen as essential for fostering a sense of ownership and responsibility.

Participants response

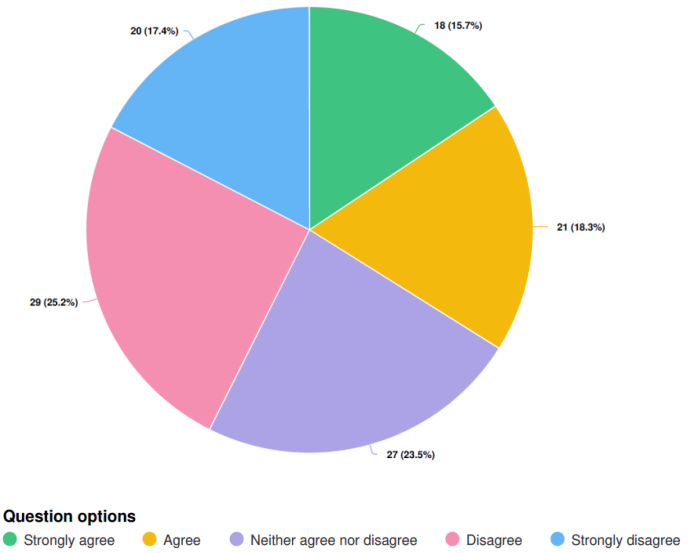
Q6: Do you have any other comments on the plan? 93 responses.

Refer to appendix 2 for the full comments. Key themes identified were:

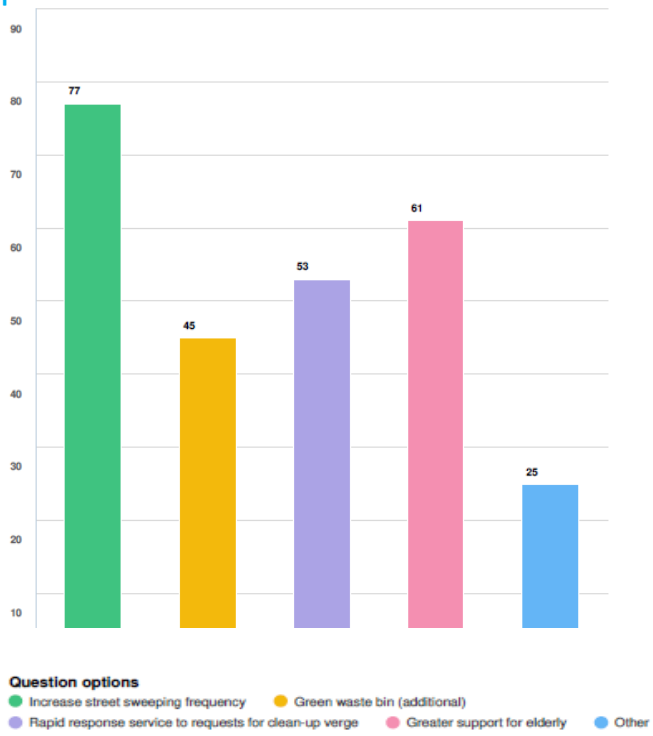
- **Community Consultation and Engagement:** Residents expressed a desire to be consulted on the type, height, canopy, and location of trees proposed to be planted in front of their residences. There is a strong emphasis on involving residents in decision-making processes related to tree management.
- **Appreciation and Support for the Plan:** Many respondents commended the City of Marion for adopting a comprehensive Tree Asset Management Plan and expressed support for its goals and initiatives. There is recognition of the importance of trees for environmental sustainability and community well-being.
- **Maintenance and Management:** Concerns were raised about the maintenance of trees, including pruning, debris removal, and addressing safety hazards caused by tree litter. There is a call for rigorous maintenance efforts to ensure the health and safety of trees.
- **Urban Design and Tree Selection:** Feedback highlighted the importance of thoughtful urban design and appropriate tree selection to enhance streetscapes, provide shade, and minimise hazards. Suggestions were made to consider species that are suitable for the local climate and environment.
- **Funding and Resource Allocation:** Several respondents raised concerns about the adequacy of funding for tree planting, maintenance, and watering. There is a call for sufficient resources to be allocated to support the implementation of the plan and achieve its objectives effectively.

Participant responses

Q7: Should trees be pruned to specifically manage leaf litter? 115 responses.

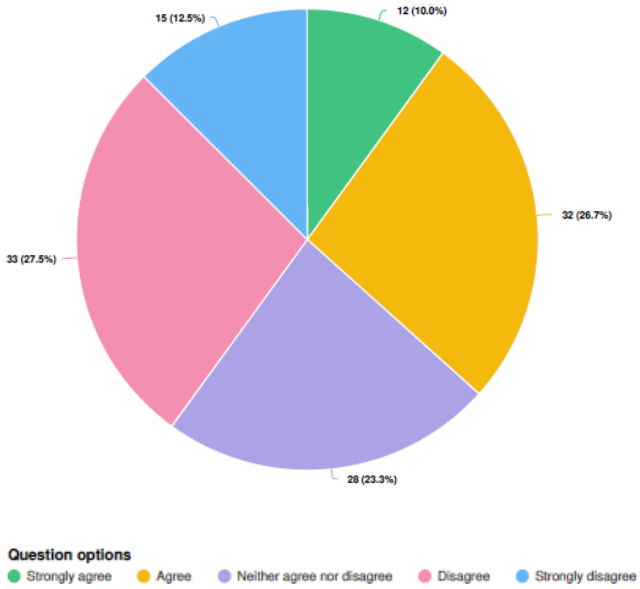


Q8 What alternatives should council offer to manage leaf litter/tree debris? 119 responses.

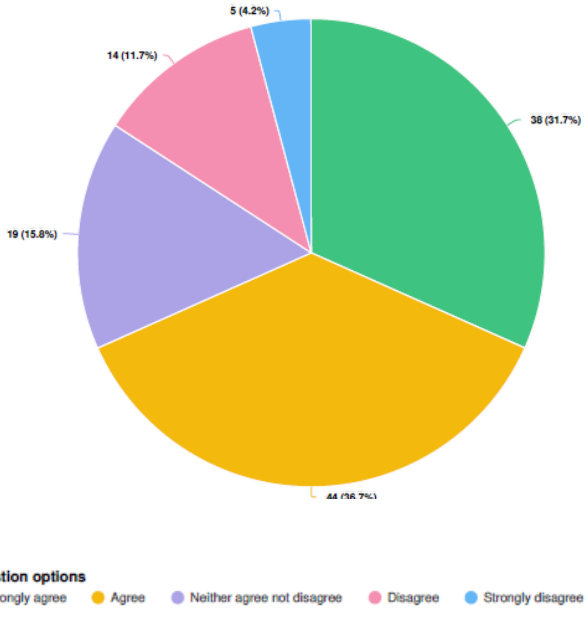


Participant responses

Q9: The planting of trees should consider the impact on views of the coast and hills? 120 responses.



Q10: Planting of trees should be sensitive to existing rooftop Solar Systems? 120 responses



Updates based on community feedback

Community feedback has been key in the development of the plan and has been used to further enhance the draft plan. The following table details the key topics identified in the feedback and how the plan has been updated.

Feedback	Update
Canopy targets should be set for streets, main roads, community buildings, parks seperately	TreeAMP wording changed to give consideration to this as part of improvement plan when LiDAR report is reviewed
Consider drafting a council policy for applying tree valuations (see City of Hobart)	Added to I2 improvement action item for possible policy drafting
More detail referencing to use of TreeNet inlets and WSUD principles	Inserted wording in climate change adaptation section to reflect the use of these and reference activity occurrence in Transport AMP as part of Streetscape design
Greener Urban design for our streets	Advocate for review of Streetscape design guidelines as part of Transport AMP
Tree Valuation Method	Remove references to City of Melbourne and increase base rate from $13.26 to $13.62+CPI to current
Solar panels considerations	Planting guidelines reflect consideration of panel locations and planting to ensure future blocking doesn't occur or tree not to be planted

Appendix 1

Question 5: Are there any additional components that you think should be included in the plan? (98 comments).

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1	I wanted more information on considerations given to the species of existing and new residential trees
2	As a resident who cares about biodiversity I fully support retaining the preference for native trees in our parks and reserves. It is extremely important to me that existing native trees are retained wherever possible, and given that many already exist, I believe the asset management approach can accommodate this as these trees do not require establishment and planting costs (they are already there.) The investment of maintenance, or removal of non-permeable surfaces, to prolong the health of our highest value biodiversity assets is more than justified. Additions: I would like to see stronger connectivity between this draft plan and the new Biodiversity Plan - particularly the street tree component. The focus here would be ensuring that each plan informs the other on a day-to-day level so that you actively identify spaces where a large native biodiversity species could be planted. For example, I believe those few wide verges that are suitable for large, local-native biodiversity trees should be prioritised for these trees otherwise we will lose them to replacement outside of parks and reserves. (eg Minchinbury Tce rail verge, The Parade Oaklands Wetland verge are good examples of the kind of wide verge with no footpath beneath it that should be prioritised for local-natives. There are no doubt others across Marion LGA - particularly connector streets that adjoin public reserves where we invest in biodiversity.) Where verge space prevents this, perhaps new varieties of dwarf eucalypts could be trialled? Similarly, it makes sense to have the Biodiversity officer review non-native species that present a threat to investments in biodiversity. As much of our reserves are cared for by volunteers, it does not make sense to introduce new threats to biodiversity by choosing street tree species that aggressively self-seed into nearby reserves. The renewal ranking criteria (p29) needs more clarity. For me, I am uncertain if existing trees are removed based on meeting all of these criteria in sequence or any one of these in isolation. 'Whether a tree has low aesthetic appeal' for example, could be used to cull existing healthy trees because someone does not like the look of a species in their street or in a local reserve. I think it needs to be removed as a criteria, or created in an ordered sequence, and this criteria put last, (beneath 'the need to continue to preserve due to cultural, historical and social significance' would serve.) I also think if you use this criteria, it should be qualified with whose judges 'aesthetic appeal'. Beauty being in the eye of the beholder!
3	The use of exotic species should be phased out. The pre-European indigenous tree species are superior in their adaptation to climate and in their provision of ecosystem services including the establishment and maintenance of healthy populations of indigenous invertebrates, lizards, birds and mammals.
4	Asked my daughter to type in this on her computer (I'm not good on them.) Stronger protections for existing trees. We need all the shade we can get!
5	Regular trimming round street lights, most of the lampposts are surrounded by straggly trees. This makes the area very dark and feel unsafe for walking late at night. The lower branches, are also dangerous to pedestrians across the footpath - you cannot see them in the dark.
6	-keep tall native trees in wide verges such as rail verges where they are not impacting parking, visibility etc -retain leaf litter in verges such as rail verges
7	Emphasize use of local native trees - exotic deciduous trees leave the area barren in winter - better habitat for indigenous creatures Where possible leave leaf litter to provide natural mulch and invertebrate habitat- maybe mulch buffer around trees rather than turf right to trunk Where possible include understory around trees rather than just turf and tree reserves. This will increase the health of trees (there was a recent article on a sick river red gum at Brownhill Creek that has returned to health after planting indigenous understory around it). Will also reduce the prevalence of noisy minors
8	1. Add dwarf native trees as potential street tree plants for small verges. 2. Stronger connectivity between this plan and the Biodiversity Plan/staff, particularly:- retention of existing tall native trees in wide verges such as rail verges or wide verges that border reserves. (These often do not have pedestrian footpaths, so little risk.) - preference native species for connector streets that border reserves, wherever possible. - review of weedy species particularly in streets that border reserves with existing or planned biodiversity assets. (eg buffer the biodiversity assets wherever we can: prevent new weed threats for volunteers to clean up.) 3. Retain leaf litter wherever we can.

9	I would like to see a strong focus on engaging with developers - incentivising the retention of mature trees on private land, education on how to maintain tree health while building work is occurring, and stronger penalties for illegal tree removal. Council is making such great progress with street plantings but at every building site I see trees being removed or damaged so badly that they cannot survive.
10	Weed management- increase removal from council verges more regularly Let residents have an input as to which trees are to be planted in their street Replace removed trees faster. Some were felled in this street over 3 years ago and have not been replaced
11	Where a tree is removed, at the request of the resident OR by the council it should be replaced promptly with a new tree that aligns with the trees of that street. If there are spaces under power lines that are not able to be planted with street trees. Shrubs or a smaller variety should be considered so as to keep up the greenery of the area
12	Not that I can think off
13	No
14	No
15	Mainly having concerns with the number of trees and lack of maintenance in the streets. The trees are restricting the vision to access driveway mainly leaving the properties due to the speed some drivers using the streets. The vision is also restricted as the trees shoot from the base and therefore impossible to see down the street, they need regular pruning to over come this. Vision is also reduced if too many are planted in the street scape.
16	line of sight at intersections is missing from the planting plan
17	Verges in an around trees in the street scape. Having lived in Brisbane and Melbourne, I am astounded by the dearth of plants and vegetation on verges in this Council area. In some streets, such as Ferry, there seems to have been deliberate, successful attempts, to ensure that nothing is on verges except rocks and dirt as hard as cement. Trees don't exist in isolation also their surrounding area also needs to be rehabilitated.
18	A planting plan for each street would be good. Would like to know where the trees are going to be planted.
19	No
20	To expidite the process, invite residents to assist in specific locations to help bring the project forward. This would also give ownship and pride within the community.
21	Remove certain types of trees eg bottlebrush that cause many people allegeries.
22	Remove the 85 rubbish tree in Wallala Avenue that drop their leaves all over the place annually, its a health, fire and rubbish hazzard.
23	When assessing tree planting the food and shelter potential is included in the plan. Perhaps also should be considered, are at-risk or endagered species in the area that could be helped to expand numbers by planting a particular tree species
24	One tree in front of each home only
25	How you are going to ensure clearance for people walking along the streets? How you are going to ensure there is no (or minimal) build-up of tree "droppings" on the streets?
26	Yes, Where streets have no trees, they make it feel like being in a desert. I know of streets where the residents have asked for trees and been told there is not enough room. THen looking at the footpath, I fail to see truth in the reasoning. Pleasant Avenue Glandore, between Churchill nd Malwa is one such place. It is awful to walk along it, as there is not shade
27	The plan is full of mistakes. For example, Seacombe Heights is regarded as "Plains" whilst most of the area is very hilly.
28	Restrictions on urban infill.

29	No sure what your plan is since you don't have a comment section I have like thousands of residents a jackaroo tree which is a fast growing where residents are not pruning for a clear footpath and the tree lifts and damages footpaths and in summer drop excessive nuts and seeds on footpaths and roads so your sweeper makes an appearance but doesn't extend his side brush at all to clean the road gutter correctly but no one checks his work then the rubbish bin contractor seems have much pleasure in breaking branches and leaving more mess your contractor comes and prunes one property and only one property the next house has the same issues but perhaps not requested a prune really!I'm retired and care but a lot don't also can we get our footpaths from residents plants encroaching or having to bend to walk along from tree branches
30	I think the older suburbs should be addressed first as some of the existing trees are pushing up footpaths which is a hazard. Also the bottlebrush is now getting to be a very old tree
31	None
32	Reduce council rates. Just collect the bins, mow the parks, fix the foot paths and roads. Stop being woke, your political agenda costs too much.
33	Yes. There is little reference to how targets compare to current rates of tree loss due to development projects, etc. In other words, net change over time.
34	Increase focus on native trees.
35	Effective cleaning of streets of loose leaves that clutter streets, paths and encroach on private properties. Regular pruning is required to avoid accidents with pedestrians on walking paths.
36	It's frustrating powerlines cannot be placed underground on main roads, the trees are good but will never hide them. Also I do often see young trees which need suckers removed or stakes put back in, would be good if we could ph and get these looked at
37	Future areas for tree planting weren't identified.
38	The types of trees you are selecting if they are meant for shade
39	Where deciduous trees are planted , although pretty, management of impact of storm water drains and debris going out to sea
40	A lot of the pictures you show in the brochures, plans etc. are of wonderful big trees in Park areas. Fantastic. BUT the planting of so many of the wrong tree in streets is wrong. When there are storms and strong winds, the first thing I think of is fallen trees and branches causing major damage to properties and vehicles, power lines down etc. It happens every time. SES spend an enormous amount of time cleaning up the mess. We should never have street trees or those close to homes that are big and possibly a hazard. Also, the amount of time and money spent trimming the wrong type of trees that may cause problems and a mess or obstructing power, NBN, phone lines etc. has been enormous. Councils haven't learnt from this over decades. Plan things better. Don't just plant trees willy-nilly. Think about their effect, not just the positive aspect for the environment but other negative issues I've mentioned. The right trees are an asset, the wrong trees are a liability.
41	I prefer that only australian native trees and shrubs be planted. They are suitable to the climate and provide important habitat for our native fauna. There are hundreds to choose from so I don't see and need for non native specied.
42	I'm really happy with what I'm reading and like the focus on pre-European regeneration. I also agree that more onus in put on developers who compromise availability of space for trees by building multi homes on blocks where there used to be one home. For every tree they take away, they should replace somewhere else in the area and/or contribute to funding to do so. In essence, higher density housing should not come at the cost of tree/vegetation numbers. Increasing education for residents to look after those trees planted on their verge. As per human nature, some people make the effort while others don't. Perhaps there is extra incentive given or we can create local 'environment teams' who are tasked with checking a few streets regularly...maybe 20 dollars off their Council Rates as an incentive??????????
43	Please, please, please, stop planting native gums on streets under power lines like you have done on Yomara Road a few years ago. Eventually they will need maintenance and ultimately lopping.
44	No

45	It may be covered in a section I did not read thoroughly. However, something which has stood out to me with some significant new planting happening around my house is the seemingly high rate of the new plants not successfully taking. It would be valuable to ensure there is a strategy in place for monitoring the success rate of new plants and feeding back this data to the planning phase to review what can be improved to improve the success rate. That is to say the success in which the new plants have survived and/or thriving months and years after they have been planted to optimise the efficiency of such programs.
46	No
47	Consideration should be included as to the impact of dropped leaves on the street that eventually get into the wastewater system and creeks. Trees that are native to the area should be preferred when they are able to provide the aims set out in the plan.
48	1. It is discriminatory under the UNCRPD to not make all documents accessible via pdf, word & easy read as also under WCAG 2.1 access to information as we pioneered under the state governments On Line Accessibility Tool kit - I was on that committee. I am precluded from access yet a rate payer. 2. trees that shed leaves each autumn/winter can be a slip risk on pedestrian footpaths esp with associated rain & Blind Citz aust advocates for non deciduous trees in such environments. As the population ages we face significant medical costs due to falls (head, hip, wrist & a growing number on anticoagulants) & hence slip prevention or footpath irregularity swift maintenance from roots is essential. 3. Foliage from residential & council owned land needs regular pruning to prevent risks for vulnerable persons. 4. Root systems that create irregularities in footpath surface need to be addressed swiftly once council is notified.
49	No I think it is an extensive piece of work that sets some great goals for the next few years.
50	I wonder how the canary island pine will affect the types of birds we have in the mitchell park area and other suburbs where this tree will potentially be planted?
51	There are many trees to select from for height width foliage etc. This can be important where solar panels or other considerations need to be made. Good selection and up keep in these cases.
52	I think that there need to be great care in not putting 'weedy' species close to reserves, they only create more work. There are native dwarf species of trees that should be considered for verges. Large trees need to be protected even if they are dead. They are still an extremely valuable asset for wildlife (it can take hundreds of years for hollows to develop for wildlife). So development blocks should not be able to remove large dead trees. They have a value.
53	Root damage to footpaths and roads doesn't appear to be mentioned as a consideration in the draft.
54	The draft plan addresses many of the concerns of local residents as is shown in the survey results. The benefits of trees in the community are manyfold and are again addressed well in the draft plan. I agree with all that is proposed. However, what continues to amaze me and many of my colleagues is that while the council plans approximately 34 million dollars for tree planting, zero dollars and basically zero effort is planned to stop the unnecessary cutting down of trees and their use as firewood. The detrimental effects of woodsmoke on personal and environmental health is now extremely well documented. The ACT have acted to ban wood fire heating in homes in the future. While finally a step in the right direction, it unfortunately comes with a far too long implementation timeframe. There is a certain level of hypocrisy in a council promoting tree planting while not at least addressing the ongoing problem of wood fire heaters. Whilst the usual response to these concerns is that "it's a State Government issue" I remain hopeful that a progressive council will lead the way in "change for the benefit of all". Surely, there is no worse thing that you can do with a tree than cut it down and burn it.
55	No

56	It is important to have native trees wherever possible for their biodiversity value by retention of existing tall natives on wide verges along railway lines and bordering reserves also as connector streets. When doing developments existing trees should be encouraged and given more protection the Trees laws are very weak. Driveways are very short in my street where there have been new developments does not allow room to plant a tree or even park a car which seems ridiculous. Need more variety of Trees which would attract different native birds such as Dwarf natives Eucalypts and Callistemons are more interesting than the pear trees which is very plain. I get a lot of non-native birds such as starlings, spotted doves and pigeons that seem to like the tall decidous trees such as the hackberry tree which often springs up in my garden. Need to review the weedy species that are planted on the verges so they don't spread into the reserves. It says that when trees are first planted they need to be watered regularly by council how can it be done when there are so many cars park in the streets instead of there driveway or carport.
57	Only to work with Department of Transport and Infrastructure for planting trees on main roads, both on the verges and in the centre where appropriate
58	Ensuring the drains and cleared thoroughly as much as the tree maintenance. The tree debris in this area causes flooding or very slow drainage
59	No
60	The plan talks about Marion Council's strategy, process, financials etc.. but very little about assisting home owners who are inundated with debris & risks of having Council trees that encroach on private property except for using green bins. In an ageing population, I believe that Council should include assistance for trees that are large & overflow significantly onto private property. It seems reasonable for Council to accept responsibility for impacts of the trees rather than just looking to meet a Target & factor that into the plan
61	- I'm very supportive of the concept of assigning a dollar value to trees. - However, I feel the draft plan focusses too much on the stand-alone consideration of individual trees, rather than viewing them as part of an overall flora management plan for the Council area. - In the tree valuation measure, I propose explicitly taking into account whether the tree species is endemic or near-endemic to the Council area in quantifying the Species parameter. - I would extend the concept to cover areas of ground cover and shrubs, as these are of great value in providing suitable environments for fauna species as well as having their own intrinsic value in terms of shade, colour, moisture retention etc. - An important consideration in the context of preserving and encouraging native fauna in the Council area is to encourage vegetation connectivity wherever possible (such as along the Sturt River drainage easement). Continuity in the tree canopy is an important part of this and should be considered. Multi-layered vegetation should also be encouraged i.e. high canopy trees, medium height trees/shrubs and low shrubs/ground covers.
62	Heritage trees
63	No it's great
64	The trees Council have planted are beautiful and there is nothing like a tree lines street. However, the ones in Bray street and Ambrose Street are throwing out suckers almost half the size of the trees and weeds are everywhere.
65	Choice of trees is paramount. As a ratepayer I am angry to find newly planted trees uprooted/ broken etc. simply because people are sick of trees being planted in front of their homes which in the past have created problems for them.

66	Yes, how Marion Council deals with the misuse of trees/wood on public land eg taking wood and bark from reserves and parks for burning in domestic heaters; poisoning of trees; illegal removal and lopping of trees
67	No
68	The Plan has an ambitious strategy for management of tree assets, but there are multiple components where I feel further detail is necessary on how these ambitions would be achieved. For example, I note that the Plan lists the use of permeable surfaces in the 'Future Demand' section, but nowhere within the Plan could I find how Council plans to achieve this. The use of permeable surfaces is a concern of mine regarding the long-term health of any street trees within the City of Marion (as regards adequate water supply to the tree root system). Likewise, the Plan mentioned that Council would incentivise landowners to retain trees on their land, but makes no mention of how Council plans to achieve this. I appreciated that the Plan listed relevant legislation that impacts on the Plan, and that the Council aims to advocate for increased protection of large trees with the State Government. However, the Plan did not include whether the Council has considered the loss of trees on private land when considering Objective L1 - increase Urban Tree Canopy by 20% from existing levels. This number sounds great when heard on it's own, but if the tree canopy on private land is declining at a rate of 50% then an increase on council land of 20% is still an overall decline. Although the Plan noted that the community value of a tree increases as it grows, I feel that the Plan failed to adequately consider the monetary value of mature trees (assumed replacement value of $275). A 50-year old tree with a large canopy and tree hollows cannot merely be replaced by the planting of a sapling. I worry that Council may be taking the same attitude as private developers, whereby the removal of large trees is justified by the planting of new trees.
69	lifetime tree costs to be paid by developers , who remove street trees . If a tree is valued at $ 3,000 Or $ 5,000 over its lifetime , make the developer pay this amount to remove it. If a street tree is removed , it should be replaced , in the street .
70	How to deal with or provide feedback with neighbouring residents that have issues with trees on adjoining private property.
71	Maybe a couple of extra footpath trees we face West and 2 more trees on our verge would help reduce heat on the house
72	Council needs to back up this plan with some definitive management with a number of significant trees being decimated by council on road reserve to appease residents
73	Council initiative to purchase suitable small blocks of land for "Pocket Parks"
74	I did not read the plan. Way to long and complicated but I can tell you that the trees being planted are going to grow way to big and be in need of constant attention. There are trees in Shelley Avenue that have only been in a few years and whilst they were small they are now well and truly into the power lines. Today I drove down Pemberton Street to go onto Diagonal Road only to be confronted with a tree that had now lots of bushy leaves and the view onto Diagonal Road was obscured - please do not plant trees close to corners.
75	It's clear that a lot of residents aren't satisfied with tree planting species and management
76	Young trees need care to thrive. Who will be responsible for pruning these trees and keeping them tidy? When the DPTS ? made the strip of land between the big fence, beginning at Graham Road and going fourth, it was kept in good condition. Neighbours planted small trees and shrubs to enhance the 'park. Now it is a spiteful mess. The weeds have grown over the track and bike riders and pedestrians can not easily use it. Slashers come through once in a while and slash everything greenish and leave the off-cuts where they land. It is not mulch or habitat but on a warm day you might be frightened by a snake or two. We don't mind the snakes so much but don't think we need any more habitat for them. Another thing, who is responsible for footpaths? Number 17 Grace Road has allowed his 'foot'path to become almost useless. I use a walking frame and can't easily get past his place. It is a mess. How do we get him to clean it up? I am not the only one who uses this footpath as it is the best one in this little 'enclave'. Bikes baby prams, walkers and walking frame people all use this street often as it links the homes with Seacombe Road. There is no other way out now that the top of the hill has been urbanised so densely. Think ahead and make provisions for ratepayers and maintain the good things we have.

77	Better protection for existing mature trees. I'm always saddened when one is taken down.
78	It doesn't show how much people will be required to cover the tasks. For example, how much people will be involved in cleaning the leaves and branches from the streets, how frequent and very important the detailed estimated cost of it.
79	Its too long already!!
80	It's troubling that the City of Marion Streetscape Design Guidelines 2016.For Parks and Reserves trees, includes many introduced species of trees, native to Europe, Japan, Africa, China and the US. Many of these trees are not potential habitat for native birds and other wildlife. These introduced species are technically weeds and will never be afforded regulated or significant tree protection status no matter how large they grow. Conversely, some introduced species such as Aleppo pines, have become essential to the survivability of Yellow Tailed Black Cockatoos which are listed as "Vulnerable" in SA. These birds have been able to adapt and rely on introduced pine trees and Sheoks. Neither of these species of tree are accorded any protection and Marion Council has lost hundreds of these trees in recent years. Mature Lemon Scented Gums are also being destroyed at an alarming rate, due to not having adequate protection status. These gums are introduced from other parts of Australia, however they have become essential habitat to native animals and birds in SA The aggressive removal of mature Aleppo Pines, non-local Sheoks and Lemon Scented Gums is out of step with community expectations. Unfortunately their destruction is common practice across all Council areas in SA, since the States tree protection laws were drastically diluted in late 2011.
81	Yes more trees, increased watering and maintenance.
82	Less cars parked on the streets. Each home should have space for at least two vehicles off of the street.
83	I think this is an excellent plan
84	Care needs to be taken that will ensure a tree is not blocking a persons view from backing out of their property.
85	Would be nice to see low flowering natives planted in every practical space to encourage bees & butterflies.
86	1. A stronger emphasis on native species (over introduced species) for habitat for birds and wildlife, food and nectar. However, all trees have value, perhaps native species should have a higher value 2. Tree Net Inlets should be included as their benefits are well known. Especially as standard practice for new and refurbished developments such as Cove Point and Oaklands Green. Overall, it's a wonderful, thought out and thorough Plan and I wish Council all the best with implementation.
87	I was surprised for such a forward thinking 'Plan' there is no mention of Treenet inlets. Yet watering costs and the climate impacts of drought and less frequent rain on trees was considered. Tree Net Inlets would be beneficial in not only maintaining tree assets in the most cost effective ways, but also safety because of limited protruding roots coming to the surface to look for water. It is a smart and cost effective way for the trees to get adequate water. Any perceived increased expenses that is asked of council could be justified through the following; 1 - savings on trucking water 2 – reduction of pressure on the stormwater system 3 – minimising intrusion of roots into pavement as establishing trees send down deeper roots. This reduces the risks to public safety 4 - trees thriving instead of just surviving

88	No
89	Concerned that the City of Melbourne valuation method is based on what I imagine may be substantially more ornamental/amenity value than the trees we have in Marion. Would like to see allowance for values like Indigenous, tree hollows, koala tree, owls nesting etc. I know all trees need to be valued more, but the ones that we have here naturally are harder and harder to find and we need to protect them more. More local-natives in our parks please. Especially the non-euc types.
90	Keep native trees and small ones for small verges. Need to keep leaf litter. Preference is native species
91	The draft plan builds well on the recent history of solid progress in tree and urban forest management at the City of Marion. In particular, planting and sapling establishment over recent years has been of excellent scope and standard, with results clearly apparent around the city. There are always ways for further and ongoing improvement and innovation however, and some of these potential improvements have not been addressed in the current draft. Clear goals for tree provision, maintenance and management should be provided, e.g.: 1. % canopy cover targets should be set for streets, roads, community buildings sites, parks, reserves and any other public spaces 2. A methodology should be proposed and policy drafted for applying tree valuations to help manage urban forest/community issues involving trees on public and private land, see the City of Hobart's approach described in: https://treenet.org/resource/tree-valuation-a-council-practitioners-perspective/ 3. The Draft's good coverage of tree species diversity requiements, species trials and selection of species for climate resilience is noted. City of Marion has worked with Treenet on tree species trials and Treenet looks forward to continuing this good working relationship. The opportunity exists to upscale species trials in synergy with civil engineering approaches e.g. WSUD to provide additional water needed to enhance urban cooling through trees. City of Marion's use of infiltration approaches (e.g. kerbside inlets and permeable paving) is exemplary; it could be further expanded as part of a broader green engineering approach to enhance tree planting success. 4. Planting all suitable spaces is the best way to start, but planting options will soon be filled and it is highly likely that canopy cover still be below desirable levels. To address this, creation of planting spaces through urban design and engineering should be included in the plan. While it is not legislation, reference should be made (in the table on pg 13 of the Draft) to Standards Australia's Handbook 214:2023 Urban Green Infrastructure - Planning and decision framework. Additional guidance on practical application of such methods in highly urbanised sites is available in the proceedings of the 24th TREENET National Street Tree Symposium, see pages 43 - 90 of https://cdn.treenet.org/wp-content/uploads/2023/11/FINAL-Proceedings-2023-compress.pdf . Urban design and engineering for trees requires specialist arboricultural knowledge, so engaging Council's arborists at the initial scoping stages for projects is essential, especially for engineering asset renewal or new projects as these can unnecessarily and severely restrict planting opportunities - it is possible to have engineered built assets and trees in close proximity with mutual benefit, provided consider arboricultural requirements in design and construction. Ongoing involvement of the arborists through all stages of planning, delivery and maintenance is critical.
92	New builders - must consider existing trees on lot - council approval ahead of build etc. We have a few trees of significance on our street and it would be a shame if the lot was sold/ and the tree was bulldozed.

93	Was hard to read, so I had to skim read. Bought my place here because there was shade in the street and even some decent sized native trees. I want more of that and less ornamental pears please in our strrets please. We need to keep as maby of our old trees as we can. I also support stronger tree protection laws and proper laws to support shading and cooling in our suburbs.
94	I think more could be done in terms of how rees are planted and the supporting infrastructure to ensure a long and successful life. i.e. treenet inlets or other WSUD measures. While there is an upfront cost, it also means savings in terms of watering costs, maintenance, and eco benefits of better tree growth, and reduced stormwater runoff. I recently heard a talk by staff from City of West Torrens who had done a study on street trees in challenging spaces, and looked at the long term benefits of spending more upfront when planting a tree in terms of creating larger volumes of soil around the trees, and incorporating WSUD practices. Benefits included longer life of the tree asset (so less replacement costs), less new tree deaths (less replacement costs), faster growth (so you achieve greater shade coverage and cooling value faster), less repairs of footpaths, kerbs, roads etc., and an overall cost benefit. https://www.westtorrens.sa.gov.au/Environment-and-Sustainability/Trees/Trees-in-challenging-spaces
95	Would be great to see some allowance for stormwater to be used to water trees
96	I heard the City of Marion Mayor talking about the Plan on ABC 891 radio. I'm not sure if there is provision in the Plan for Tree Net Inlets? When I skimmed over it I couldn't find it. It was mentioned during the interview so I Googled it. It seems a good idea and a long term solution to tree water management
97	just to make sure that there is adequate resources to maintain all the planted trees over the long term.
98	Data may not be available yet but in addition to replacement cost of tree considering a $$ value tree taking into account it's social and environmental benefits. This may help to argue better for a trees worth when up against a proposed development.

Appendix 2

Question 6: Do you have any other comments on the Tree Asset Management Plan? (93 comments).

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1	You can't prune for leaf litter or seed drop, otherwise there would be nothing left of the tree canopy, maybe increase the frequency of road sweepers/ purchase or hire footpath sweeper machine like Holdfast Bay Council operated by workers on work cover rehab.
2	Nature strips that are not attended to by residents (e.g a corner block where the side of the house is not visible to the residents and therefore they don't tend to it or houses that don't have law mowers due to courtyards only) tend to get neglected, overgrown and therefore street plantings don't do as well. These trees need more attending to, to ensure they survive. These are more important as the surrounding houses are likely multi story, developments with no residential trees as they are new and very small blocks with no room for trees and therefore limited street canopy
3	Trees replaced in older sections of the suburbs, either because of die back, damage from new subdivisions are being replaced with similar species. I assume this is to provide uniformity of the street scape. These species were chosen and planted at a time when houses in the area were bult on larger land lots and there were significant setback spaces between the buildings and footpaths. As a result of urban consolidation there has been major subdivisions occurring. Housing is now built on much small lots with buildings very close to roads and footpaths; and with much lower rooflines, This results in more shading on roof lines effecting the efficiency of solar panels, additional gutter leaf litter (a particular problems for elder people). Some streets have had older trees replaced replaced with compact verities of the Ornamental Pear trees that overcome many of these problems but there is still a lot of replacing kind with kind occurring.
4	While I welcome the general approach to tree asset management (eg the City of Melbourne Amenity Tree Valuation Method (page 37) as a way of matching our desire for well maintained trees with the budget we allocate to this critical task, I would believe this approach still undervalues trees, particularly the existing biodiversity trees. I would like this recognised within the plan because as these trees age, their biodiversity value increases over time (eg. a tree hollow take 90-100 years to form.) I am uncertain as to whether these attributes are reflected in the tree species attributes. If they are not, they should be. Similarly Kaurna heritage value should be considered. General: for all trees of all species I would support penalties for unauthorised removal or poisoning of tree assets by residents. I would also support residents who are offered a tree, have a letterbox campaign about planting commencing with an invitation to contact council, but choose to complain and demand removal of a tree due to personal preferences to bare some of the cost of their decisions. If you miss a letterbox drop due to being away that is one thing, but being informed, then complaining based on personal preference after the tree arrives, does seem to a cost that the rest of us should not be forced to bare.
5	Some years ago, we enjoyed seeing possums and even koalas in our street environment. Please do the right thing and re-establish indigenous tree vegetation in our suburbs.
6	So many of the big, old trees being lost all over Marion - public and private land. Please do what you can do save them. When I moved here you could stand on the old station and it was so well treed you would struggle to see a rooftop, now it's mostly rooftops. Too hot. We need to keep the big trees for their hollows and the bark and leaves too otherwise we won't hear the kookaburras sing any more or be able to watch the parrots.
7	Only Native Australian Trees should be planted around our suburbs !
8	Councel to be congratulated on producing this to encourage the importance of trees to help with climate change resilience. Trees are also under increased pressure due to urban infill
9	I agree with the feedback given in the initial consultation - trees are very important and valued by the community. Planning for climate change impacts is very important and I was glad to see this included. Permanent parking of resident cars on streets is a big problem - it prevents removal of leaf litter as well as watering and it is making our streets unsafe for cyclists.
10	I'm thrilled to see so many new trees planted. Once moved into Plympton park 12 years ago the greening has been a big focus for me and has been responded to well by the council. I m excited to hear we will continue to plant and increase canopy in our area.

11	No
12	My only comment is that the council should space these equally, and not too close to driveways. We have 3 trees planted in front of our property, 2 of which are much too close together. My other concern is when these trees drop their blossom and it rains it makes the paths incredibly slippery for the elderly. I think if the council is going to plant trees they need to do it with a less messy variety of tree.
13	We appreciate the value trees provide to the community and are fans of your tree planting and management. Perhaps rebates can be provided to private dwellings (through state or council) to encourage more private tree planting.
14	No
15	while I applaud the plan there are far too may trees too close to intersections so line of sight is missing for oncoming traffic. the intersection at 1 above is one I use several times a week but I cannot see oncoming traffic and need to almost be out on Oaklands road and encroaching in the bike lane to be able to see this would be a common issue in the council area
16	If there is "An emphasis will be placed on tree species within streets, precincts and suburbs that are consistent and relevant to the character and climate of the area concerned" surly there is at least ONE variety of tree from the Adelaide Plains area that is a better option than Chinese Elm Trees!
17	Why is it that mature trees get cut down? Latest round cut down is in the catchment area next to Lander road. Those trees were not only full of birds all the time but they provided stability to the Western bank of the catchment area. With heavy rain and soakage (given that the drain is always blocked with junk) will make the bank unstable.
18	Looks fantastic, great job.
19	Entrance into Sheidow Park - Marion City Council on Young Street should be given priority. This area is a disgrace and needs urgent maintenance. Tree planting in this area would give immediate long term improvement.
20	Road safety should be a priority over the trees and trees/bushes obscuring driver vision eg on street corners should be removed
21	No, lets see what happens !
22	Maybe tell the people that water them, NOT to water dead trees. Hopeless!
23	How do you manage the street clearance (for people who walk) with the EXISTING plantings in your area? (That relates to BOTH vertical AND horizontal clearance)
24	It seems to be very comprehensive. I am hoping that the fulfilment of this plan goes smoothly
25	We have seen mainly introduced non-native trees planted. These trees do not provide any useful habitat for birds or other native wildlife. The Glenthorne National Park is in close vicinity but hardly any local native trees were selected to be planted in the area. The whole plan seems to be more of a justification for spending a massive amount on tree plantings. The Marion Council has permitted extremely small building blocks resulting in a decline in tree numbers in the Marion Council area. Building permits should be in a manner to ensure that trees will be planted on every private block. The cost of tree plantings should not be carried by the ratepayer but rather by developers who make a huge financial windfall from cutting housing blocks into small blocks. The user pay principal should be applied.
26	When houses are demolished for urban infill, often many beautiful and valuable trees are bulldozed. There's no point in planting more on one hand and allowing trees to be bulldozed on the other.
27	Supervision is required of contractors etc. check there work please include in the plan its the rate payers money
28	Not really.
29	Please plant decent species of trees on Hallett Coves Cove Road traffic islands that can survive salty sea air and look attractive. So many attempts over the 27 years we have seen and failed.
30	None
31	The trees on this street are a nuisance. They shed leaves & pods which litter the streets, are dangerous to walk on especially when wet & are an eye sore in winter with completely bare branches.

32	You are not spending rates money correctly. We do not need left wing or sovereign citizen (I'm looking ay you Salisbury) Councillors who are not voted in by a majority. Make council elections mandatory and watch all the freaks get voted out.
33	No
34	Remove invasive species, especially ash trees and replace with natives.
35	No
36	Plant more trees
37	Great we have a plan to plant trees, finally. Much appreciated
38	I want to know why Lonsdale Highway has no planting? It has been weeds (I consider the grass a weed) for my entire life.
39	There need to be stronger laws to prevent destruction and removal of trees during private development. Trees which are not 'in the way' should be allowed to remain on the land. This is one of the biggest issues in loss of essential canopy. The tree canopy on Trott Grove median strip should be maintained and developed.
40	I originally thought purple recycled irrigation could be installed with planting but if residents are committed to initial watering this may not be needed .
41	To the ones on Council who make the decisions where and which trees are planted, think of the impact they might have. I'm not against trees at all, but they must be the right ones in the right areas. How would you like to have a tree fall on your house, car or family member? What if you couldn't get to your destination? What if your power was cut?
42	Leaf litter is part of the natural environment and should be left it place. It acts as a mulch which suppresses weeds and also helps to retain moisture in the soil and keeps roots cool in hot weather. It is also habitat for worms, insects etc which is a food source for birds and animals.
43	Looking pretty good and environmentally focused. Thank you for all the effort
44	Continue your excellent initiatives
45	Comprehensive: Council represent Councillors need a committee to ensure tree plan is adopted by the administration!
46	Residents should be consulted as to the type of tree (height, canopy etc.) and location of any tree proposed to be planted in front of their residence.
47	I would like to have my comments responded to [redacted]
48	It will be exciting to see how the new data sets help track the progress over the duration of the plan
49	no
50	This is such an important part to our lives as we live in these times of mass development and little regard for the future, our families and the planet. Thank you.
51	It was pretty heavy going and I doubt many will read it. Consideration should be given to how these communications are prepared and presented. It used to be said that TV news reports should be targeted to the intelligent 11 year old. I think nowadays that age has dropped!
52	As above. Also the draft plan says it won't take into account tree shading of solar panels. With the continuing climate change problems, planting and managing trees that negate the benefits if solar, is a backwards step on sustainability.
53	Ensure that it is not a "walled" document. Link it with plans to provide cleaner healthier air for all.
54	Councils are great at planting street trees & lousy in maintaining them so I would like to see a more rigorous effort in maintenance. The "visual" assessment is time wasting & one person's opinion with little regard to the residents concerns

55	There should be a high value put on existing Trees for what they are already providing such as shade in the form of Tree canopy keeping streets cool in a warming climate they purify our air nature is good for people's mental health and provides habitat for wildlife . There should be funds to prune and maintain there biodiversity value retaining canopy and to prevent storm damage risks. All this should be put into valuing Trees as an asset so by putting a dollar value would be a true picture of their worth and part of that is to keep them maintained.
56	Move ahead as quickly as possible.
57	Gutter cleaning & other support should be included particularly for older residents or those with difficulty for particularly larger trees impacting private property.
58	leaf litter should be considered and described to be a positive asset in areas other than on roadways, paved footpaths and other areas where clean surfaces are an essential feature of the surface such as sporting surfaces.
59	No
60	Well done to the City if Marion in adopting an asset management approach to trees to ensure the council-managed canopy is sustainable into the future. I look forward to seeing ongoing work from the City of Marion around the advocacy for protection and expansion of tree canopy and green cover in the community where council has less control- particularly along major roads and transport routes and in private residential land. Well done on being leading council and congratulations to all staff and council members involved in supporting this work.
61	Council also planted a "bushy" tree adjacent to our driveway which constricts our view of oncoming traffic as w e reverse into Bray Street. Our grand daughter who is learning to drive almost got "cleaned up" the other day so I cut it back. A very rude man claiming to be from Council advised my husband to ring Council.
62	I love trees and gardens in general however to date I haven't been impressed with tree selections. I appreciate it must be difficult to find appropriate tree types for all the various areas however your experts continue to select the type of trees that drop masses of leaves and seeds/nuts in the street and people's yards. I have slipped and fallen a couple of times because of the mess on footpaths and noted how on each occasion we get a significant rainfall the street drainage doesn't cope because of the tree litter.
63	How can residents be confident that Councillors will be guided by the TAM Plan when making decisions about the future of public reserves? McConnell reserve in Marino is a perfect case in point. It was apparent for many years that Councillors had no regard that McConnell Reserve provides an important environmental asset for the community. Its potential as a nature reserve, as residents requested, went unheard. Instead the guiding principle was how much money could be made, not its significance as an environmental asset.
64	No
65	Overall, I was quite pleased with what I read in the draft Plan. I liked that the Plan stated that a scenic view was not a reason for the Council to prune an existing tree, and was pleased to see the number of different species that were considered for planting in Appendix B. One area I think the Council should consider in the Plan, is whether or not nest boxes will be installed in large, mature trees. I would appreciate there being clarity on this in the Plan itself, especially when species diversity is mentioned throughout the Plan.
66	Does not provide for replacement of trees removed by developers . developers always remove street trees , but they are never replaced .
67	Providing council documentation is in line with what any state governing body recommends. Don't want conflict between state regulations. and local guidlines.
68	A great initiative!
69	Should be aiming to exceed the tree coverage of other Councils rather than merely match. Some street 'tree' species considered are unlikely to provide much shade or leaf canopy (e.g. Callistemon), consider planting trees that will be much larger on maturity.

70	It should be implemented asap
71	residents do not own road reserve areas and Council needs to reinforce that this is a very important area to nurture and increase tree cover.
72	No.
73	Will someone be employed to go around watering? Or will residents be expected to water the trees thus adding to their water bills.
74	Trees are being planted and neglected where I walk locally They are not monitored for staking and lean into roads from prevailing winds, they nearly all suffer from basal growth In South Tce, slim line pears are planted, no shade, no fauna cover, totally inappropriate species, whereas a native tree would be in accord with your draft plan Many of the jackarandas planted locally weren't monitored and have such a heavy lean they will need to be removed The draft plan seems like a wish list, a lot of hot air which doesn't translate to what the Council actually does on the ground
75	I think the tree plan is okay but trees often need more attention than the average person has access too. Who do we contact for assistance with extra needs. For example, the decorative pear trees along Mostyn Road have huge spikes on them when they send up 'suckers'. Raylene has dealt with these trees a couple of years ago but now it seems even she doesn't care any more.We love this little patch and have in the past tried to keep it tidy, but at the present time, it's not as attractive as it was but the rates have gone up ridiculously. Council does less and ratepayers pay more. Not inspirational for many long-time ratepayers in this area. The long grace at 17 Grace Road is one example only, where the home owner needs help.
76	This looks more like a good wishes document, rather than a plan. For example is there any contingency plan associated to this ? How is this plan is going to be affected for constraints in budget ? How are you going to fund this ? How are my council rates going to be affected ?
77	No, other than surely it can be shorter and more specific...what, when, why is enough surely for most people, particularly if you want them to read and support it.
78	The Principals for protecting trees on land subject to development seems flawed in practice. There are many examples across the Marion Council area where no attempt has been made by developers to incorporate existing regulated and significant trees in their designs. A recent example of this is the Cove Point proposal where 6 regulated and 3 significant trees within close proximity are slated for removal by the developers. The Cove Point proposal does include a nearby green space of similar size to the land where the current mature trees stand, however there are no mature trees situated there. More needs to be done by the Council to effectively protect established native vegetation on development sites. Lastly, the renewal process could be improved if stumps were not ground away after mature trees have been razed. Many of these stumps do sprout re-growth and overtime become large trees again. In instances where trees were razed due to potential root damage from new infrastructure, it's my view that the trees no longer pose a threat once the trees are drastically pruned and the roots could grow back at the same rate as the trees new canopy. Admittedly they'd never be the same trees as they once were, but they'd have a head start over any new plantings and have a much stronger root system. It's unfortunate that trunks of trees are now systematically ground away for developments when they are often clear of new infrastructure and could re-grow safely over time.
79	I feel a 20% increase to the 11.6% is pretty low over 10 years!. I think there is room for improvement for lots more trees. I think the council should be looking to exceed state government not just match. Is the Marion city council, a council here to lead and set an example or just looking at being the run of the mill.
80	No.

81	Must be appropriate trees. The tree outside my house is very messy, but more importantly is a hazard risk as it is warping the footpath. Page 10 says it is engaging with experts on tree types which is good. I note that page 16 also mentions the planning stage for future trees will incorporate this risk management, and indeed the rest of the report shows species choice to be a central concern. Page 18 also allows for the removal of such problem trees – community education about that service would be good.
82	I'd like to sincerely congratulate the Marion Council on this ground breaking Plan which recognises trees as assets and in giving them a value. It's great to see Council doing their part to try and increase Urban Canopy Cover in the Marion Council area from 11% to 20% in the next 10 years. I commend Council planting/maintaining 4,300 new trees a year. Unfortunately, the developers have competing demands and the fact remains that whilst the State tree laws allow for so many trees to be removed on private property, it undermines all the good work Council is doing. Hopefully, the recent Parliamentary Enquiry into the Urban Forest Committees 13 recommendations, which represented the 'low hanging fruit' will, shortly, be approved and implemented. This was recently evident on the former Dover Gardens high School grounds with the environmental vandalism of 13 significant and regulated gum trees. The Conservation Council SA has estimated 891 sapling trees are required to replace one big tree in terms of carbon in and oxygen out, shade etc. On this basis approximately 12,000 replacement trees need to be planted to replace those 13. I understand the person(s) who did this is/are known to the Council and should be prosecuted. This is en excellent opportunity for Council to demonstrate to the community that they are serious about increasing canopy cover and educating the community on the benefits of trees
83	I understand it's a first for a council in South Australia so congratulations to the City of Marion. I'd like to thank and congratulate Ian Seccafien, his team and the environmental team, for all the hard work and thought that has gone into it. Also the Ward Councillors and the Mayor, who I heard on ABC radio 891 talking about it the Tree Asset Management Plan. It is great to see that Council has been given the social licence and community support needed through the community consultation they undertook. I commend Council for clearly stating in what circumstances they will not removed trees. Also Council managing community expectations on a variety of things, including they can't prune or select species or sweep trees in order to eliminate leaf litter. In our street, we have some residents who are always requesting Council to prune the street trees because they don't like leaves. We were upset, that the beautiful street trees were again this year pruned back because of some complaints. Council needs to educate residents of all the benefits of trees, and deciduous trees which provide shade in summer and let the light in winter. Importantly, pruning trees is not going to stop leaf litter, only reduce it. We can't see a problem with leaves. My wife collects the leaves for garden mulch and if others put them in their green organics bin they are turned into mulch.
84	No
85	Thank you for asking our opinion. What you are doing is a practical way of cooling down our suburbs. Frankly, some of the criticisms I hear from residents (leaf litter in my drain, seeds on the ground) are trivial compared to how hot it is going to get at street level once all our trees are but down.

86	Council is to be congratulated on the production of this Draft Plan and the progress that has been made in urban forestry over the past decade or more. The condition ratings on tree assets reported in the Draft reflect attention to detail and wise application of resources over this period. The growth of saplings around the city is obvious to 'tree people', but unfortunately most species take considerable time to mature so the greatest benefit of this work won't be readily apparent for many years or decades. This time lag is good reason to continue to pursue increased urban greening, to step up investment, and to continue to further align urban greening with all council initiatives particularly urban design and civil envineering. The inclusion of a planning budget for tree planting is a great decision of Council - it is essential. A major requirement of this function is community engagement and consultation in the planning process - the success of planting programs depends on this. Well done City of Marion for taking this approach. The additional funding proposed for tree planting and establishment is admirable but it may not be sufficient to deliver the Plan's aspirations. Planting 4,300 trees per year over the next 4 years could add up to 17,200 trees to the current stock of 61,000 (pg 4), i.e provide a total of 78,000 trees with a high proportion of saplings requiring ongoing formative work (formative pruning is essential and highly cost effective, see: https://treenet.org/resource/formative-pruning/). The budget for maintenance remains relatively consistent over the 10 year period of the plan at around $2.4M, this will be inadequate given the increase in number of trees; it equates to ~$31/tree per year. The funds allocated to Operations (pg 33; $785k declining to $198k for works including planting and watering) are also likely to prove inadequate. The cost of adequately watering young saplings will likely exceed this amount! i.e. watering 4,300 trees once per week through spring, summer and into autumn will require 3 water truck shifts each day over a 5 day working week. Maintaining water to 3-years of plantings will require 9 shifts each day for 5 days/week; this cost could be in the order of $950,000 to maintain adequate watering in year 3. For further insights to funding a similarly ambitious tree planting project see: https://cdn.treenet.org/wp-content/uploads/2022/09/Kerry-Gore.pdf Commitment to adequate funding is essential to delivering this Plan. On page 7 the funding available from the LTFP is flagged as 'unknown' and the asset renewal funding ration is flagged as 'Not Applicable'. Asset renewal funding in relation to trees is not yet required by accounting standards but progressing in this area would demonstrate City of Marion's leadership in this area, as would fully costing the plan and updating of the LTFP to reflect appropriate costings. Treenet thanks and congratulates the City of Marion on the preparation of the Draft Tree Asset Management Plan. Thank you for the opportunity to provide this feedback on it.
87	Continue greening/ increasing shade across City of Marion.
88	Climate change is going to change everything too quickly. Good on you for trying to plan ahead. The shade you create will create some cooling for us, but we need to do more for whatever wildlife we have left like the native animals at the wetland. They are going to really suffer :(You probably need some kind of plan to address that here too?
89	Overall it looks good, and good to see recognition of the importance of trees to community members in terms of cooling, habitat, biodiversity, nature connection and climate resilience. Good to see push back against the removal of trees, and the true value being put on them.
90	Excellent plan, seems like most areas have been covered. Most importantly would be not allowing trees to be removed for new developments.
91	I support the plan as trees are a valuable asset and should be recognised as such. I believe this plan may be the first for a South Australian Council, so good on Marion. Well done!
92	love the idea of a digital plan, very fresh thinking!
93	Tree's plans need to be strengthened along with tree protection laws. We see trees continue to be removed in the face of urban development despite greening being in the conversation. Council needs to be ambitious, creative in planting, maintaining, protecting trees to preserve and in many cases improve the liveability for all residents. One challenge in my community is that some residents refuse the street tree option. Can we provide 2-3 tree options to green the gaps on our streets? I believe the cooling of communities is vastly more important than maintaining a uniform aesthetic appeal to our streets.

Appendix 3

Email submissions received

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CITY OF MARION

1	Great to be able to chat yesterday. Congratulations on your work here, you and your colleagues – I see it as this as a leading example in both thinking and community communication and, as I mentioned, would be privileged to refer to this work in an upcoming IPWEA seminar (hopefully March) on Green Infrastructure. In terms of comments: Survey document – "TREES" as the heading perhaps could be elaborated .... "TREES IN OUR COMMUNITY 2023 survey results" as an example Snapshot summary - great; a couple of minor suggestions/typos – see marked up pdf attached. Alignment to IPWEA protocols is brilliant if I've understood that correctly. Plan draft document – the terminology of "Asset Management Plan" is perfect positioning in my view Opportunities: "replacement value for each tree is $274" is a great start to putting an actual $ figure on Councils investment but is a very low figure for the actual value of a tree. It underscores the potential for radically increasing the perception of the value of trees through an amenity valuation approach. I feel this is an opportunity for you, to use a "benefits" concept/figure such as amenity value; not to replace the replacement value but to "add an extra column" The 2023 equivalent figure used in the draft international study of the amenity of trees between international cities (Sydney, Singapore, London, New York) was AUD 52.33 (see text blow extracted from MIS506 2nd edition). You simply need to multiply your canopy area by this number. The typical value for those major cities was in the $3 to $4 billion range. I'm guessing your number might around $200 million based on 50,000 trees x average canopy area of 75m2 x $53.22. Some benefits are mentioned: "Tree canopy cover provides Eco Service Benefits such as shade, cooling, and biodiversity. The community values and appreciates the city's trees for their shade, appearance, and the contribution they make to the environment." So you have precedent for putting a value on this! Be aware that eco-system services benefits are perhaps 5 to 10% of the amenity value (so, not dissimilar to the replacement value), and the MIS506 amenity value conceptually includes those benefits already, so you can go with the very simple calculation and talk to the fact that all the benefits already cited are included. In addition, you have your health benefits, reduced crime rates and electricity usage, carbon sequestration and quality of life, tourism and commercial benefits, etc. Canopy cover: for me, unless I missed it, an omission is the canopy cover for your LGA overall and specifically on private land – this really needs highlighting, especially if you have a measure of the rate of decline from historic LiDAR (which, by implication, you do)? This then leads into the discussion on private trees ... My guess is that your LGA will suffer a (further?) decline in canopy cover based on the loss of canopy on private land despite increased planting on Council land. If that's true, it really should be surfaced as a challenge to solve. Private trees: "Tree canopy on private land is decreasing. What should we do?" You have some dot points but really the alarm bells should be ringing ... you don't have the answers now but perhaps commentary about monitoring and future initiatives could put a foot in the door on this subject? I saw an irony in the comment that a solution to loss of private cover was planting more trees on Council land. THAT is exactly why private tree removal should result in a $ contribution to Council; and enough to fund not only the "replacement cost" but, notionally, the Council land value the tree will occupy. This is why an amenity valuation should be used for this purpose; because it reasonably compensates Council (and the

	public) so that you can afford the space and operational costs you'll incur. Good discussion on tree valuation generally. The CoM valuation method is 100% endorsed by the MIS but just for you to note/be aware: "$13.26 per square centimetre". Typo on 26 v 62? $13.62 was the 2021 figure confirmed to me by Phil Russell (CoM) at the time but CoM have not published this elsewhere as far as I know and it should have been adjusted for CPI each year. It would be helpful for COM to confirm what they are using and/or what has Tom built in to Forestree. I'm guessing Tom used the MIS506 number because it makes the programming and calculation simpler and more robust compared to using a table which is what CoM do. That doesn't make your "adaptation" of the CoM method wrong but it may not be "current" CoM. That doesn't appear to be easily verifiable (other than what is in MIS506) and, by the way, CoM can change their method anytime and not publish the change(s) which means you should carefully record/note/specify the version/source of the CoM method you're using I see in the example that a factor of 2 is used because the tree is in a park. If you value all the trees in the park, the valuation of the "trees in the park" risks not passing the local "pub test". This is one of the issues I saw with using the CoM method outside the CoM itself. The next edition of MIS506 (hopefully March) will simplify the "location" factor to align to ABS land-use classification and have 1 as the maximum factor with "points" to elevate the value where sites or trees are listed. Planting is highlighted, e.g. "Planting of 4300 trees per year for the next 4 years.", "7 year planting program" but have you validated that against "Tree canopy on council land is 11.6% (baseline). By 2045 our tree canopy on council land is predicted to increase by 20% from 2023 levels (11.6% to 13.4%).”" We have a model that can do that, test various planting and mortality rate scenarios along with species selection to see if/how you can hit your targets. We can also assess the impact of private land canopy cover. Happy to chat and show you how that works if it's of interest. I haven't done a detailed review but overall it looks impressive - and it's important - so very well done. I hope I haven't been too forward, that the points contribute positively and that I haven't missed anything major. To do it justice I'd probably want to spend a few days checking detail, cross referencing and providing some options/alternatives to consider. Thanks again for thinking of me and giving me to opportunity to chat and comment. Hope we talk again soon.

2	It's troubling that the City of Marion Streetscape Design Guidelines 2016.For Parks and Reserves trees, includes many introduced species of trees, native to Europe, Japan, Africa, China and the US. Many of these trees are not potential habitat for native birds and other wildlife. These introduced species are technically weeds and will never be afforded regulated or significant tree protection status no matter how large they grow. Conversely, some introduced species such as Aleppo pines, have become essential to the survivability of Yellow Tailed Black Cockatoos which are listed as "Vulnerable" in SA. These birds have been able to adapt and rely on introduced pine trees and Sheoks. Neither of these species of tree are accorded any protection and Marion Council has lost hundreds of these trees in recent years. Mature Lemon Scented Gums are also being destroyed at an alarming rate, due to not having adequate protection status. These gums are introduced from other parts of Australia, however they have become essential habitat to native animals and birds in SA The aggressive removal of mature Aleppo Pines, non-local Sheoks and Lemon Scented Gums is out of step with community expectations. Unfortunately their destruction is common practice across all Council areas in SA, since the States tree protection laws were drastically diluted in late 2011. Marions Principals for protecting trees on land subject to development seems flawed in practice. There are many examples across the Marion Council area where no attempt has been made by developers to incorporate existing regulated and significant trees in their designs. A recent example of this is the Cove Point proposal where 6 regulated and 3 significant trees within close proximity are slated for removal by the developers. The Cove Point proposal does include a nearby green space of similar size to the land where the current mature trees stand, however there are no mature trees situated there. More needs to be done by the Council to effectively protect established native vegetation on development sites. Lastly, the renewal process could be improved if stumps were not ground away after mature trees have been razed. Many of these stumps do sprout re-growth and overtime become large trees again. In instances where trees were razed due to potential root damage from new infrastructure, it's my view that the trees no longer pose a threat once the trees are drastically pruned and the roots could grow back at the same rate as the trees new canopy. Admittedly they'd never be the same trees as they once were, but they'd have a head start over any new plantings and have a much stronger root system. It's unfortunate that trunks of trees are now systematically ground away for developments when they are often clear of new infrastructure and could re-grow safely over time.

3	Apologies for the time it's taken me to get back to you on this. It's been a messy couple of weeks. I love the plan. It's amazing and represents a huge amount of work! Not simply in terms of putting together the document, but also in terms of the thought that has gone into it – it's years' worth really, isn't it! Well done. You and your team should be really proud of it. There were a couple of things that came to mind as I read through it. 1 – great to see that you've addressed right from the outset that council has been given the social licence needed – through the community consultation – to make up for the gap between importance of trees to the community and their satisfaction with the work that council is doing on them – that's great to be able to work to fix that gap. 2 – Also great to see that council can't prune or select species or sweep trees in order to eliminate leaf litter. 3 – Page 14 – I was curious about the part that talks about other parties ,ay be required to share costs of establishing trees in tricky areas – is this about awkward development sites – e.g.: limited access/egress options in a cul de sac for instance? 4 – I loved that the document sets out really clear the reasons for which you WON'T remove trees! 5 – regarding the costs/investment etc, I was curious to see that there is no mention of Treenet inlets, yet there was talk about watering costs and the climate impacts of drought and less frequent rain on trees. I think they're a great fit for the social impacts that you discussed, and, as you're no doubt aware, the perceived increased expense that they ask of council can easily be justified through1 - savings on water costs2 – reduction of pressure on stormwater system 3 – minimising intrusion of roots into pavement as establishing trees send down deeper roots – thus reducing risks to public safety which as you rightly point out are increasing as increased density brings about increased movements and visitation. Perhaps they're not used across CoM because of your water re-use programme? CCSA would be happy to put in a submission – basically a statement of support. What has the feedback from councillors been like? Please let me know if there is any other way in which CCSA can support this invaluable work that you're leading. Happy to discuss further!
4	I am thrilled about The establishment of Glenthorne National Park and the trees and shrubs that have been planted in Happy Valley, sheidow Park and Hallett Cove. My concern are trees, like the ones on Lander Rd where I live, that are tough and come up in our gardens and are difficult to remove unless they are poisoned. We have wildlife in our yard and don't use poison. Native trees that don't sucker or multiple through bird droppings might be a better option.

5	I have just received the Marion Tree asset email & request for feedback. I always ask for feedback but seldom does this ever occur. It is discriminatory under the UNCRPD to not make all documents accessible via pdf, word & easy read as also under WCAG 2.1 access to information as we also pioneered under the state governments On Line Accessibility Tool kit - I was on that committee. I am precluded from access yet a rate payer. https://www.accessibility.sa.gov.au/ 2. trees that shed leaves each autumn/winter can be a slip risk on pedestrian footpaths esp with associated rain & Blind Citz aust advocates for non deciduous trees in such environments. As the population ages we face significant medical costs due to falls (head, hip, wrist & a growing number on anticoagulants) & hence slip prevention or footpath irregularity swift maintenance from roots is essential. 3. Foliage from residential & council owned land needs regular pruning to prevent risks for vulnerable persons. 4. Root systems that create irregularities in footpath surface need to be addressed swiftly once council is notified. Sadly the vulnerable or those with information access disability are often excluded from involvement in a range of council activities & her is a prime example. The documents are in pdf, screen readers will not allow access & my views re vulnerability from an environmental perspective are excluded. I typed my response then cut paste into the salient feedback boxes but despite always asking for feedback re such surveys it never seems to occur. I have raised deciduous tree debree & slip risk with the council before & there response is that it is not considered an issue & they would not prune the trees to decrease leaf little.

6	Hello. Thank you for asking for input. I have already sent my comments via a previous email with no acknowledgement. Living at the same address on the corner of Ming/Doulton for over 30 years I have seen trees planted not only by residents but by Council. Throughout that period I have rarely seen Marion Council caring for the trees they plant. It seems that residents are expected to look after them after the initial soaking or two done by council trucks. The area I am in is surrounded by many trees and bushes and dot points below indicate my concerns re more trees being planted. Also there is an ever present danger from bushfire (see comment below re trail bikes) • There are already ample trees and bushes planted in my immediate area • Residents do not look after those already planted • Council do not look after trees already planted • We have plenty of birds in the trees already planted • Leaves create a never ending mess – leaves fall into roadside gutters, all over gardens and in house gutters which means constant work cleaning and clearing plus deep water across roads in heavy rain as gutters get blocked by leaves. • Birds – we have ample native birds utilising mature trees and bushes – I love birds but do not appreciate the huge amount of bird droppings constantly on my paths, roof, windows etc. • Youngsters on trail bikes ride (illegally) in the Field River gully at the bottom of Doulton. That area is overgrown and it would only take a spark from a hot exhaust and the wind blowing in the right direction for a bushfire to whizz up the hill towards our houses. I think Council have a duty of care to prevent that from happening. • Lander Road between Drysdale Drive and South Road seems to be a safety hazard for high vehicles (trucks) as trees are starting to create an arch across the road. I've seen trucks straddling both lanes so the top of their vehicles don't hit tree branches. There has to be a balance of course and I'm sure some areas may need extra plantings but not the area I am in. In my opinion I think Council have better things to spend money on than planting more trees.
7	Good onya Marion! I have lived in Marion for most of my 81 years and I think that your plan is a beauty! Please keep it up!
8	I think it would be useful if you provided images of the trees that you are suggesting for each area. That would help the residents to understand what we are supporting or otherwise. The images show jacarandas but there is no option for these in the plan.

11.3 Hamilton College Land Transfer	
Report Reference	GC240312R11.3
Originating Officer	Team Leader Property – Henry Mathews
Corporate Manager	Manager City Property – Mark Hubbard
General Manager	General Manager City Development – Tony Lines

REPORT OBJECTIVE

The purpose of this report is to seek Council approval to accept the transfer of land and associated pedestrian pathway infrastructure between Sampson Road Reserve and David Avenue, Mitchell Park (Hamilton Secondary College) from the Minister for Education and Children's Services.

REPORT HISTORY

Report Reference	Report Title
GC210727M14.1	Pedestrian Pathway – David Avenue to Sampson Reserve, Mitchell Park
ASC211102R8.1	Pedestrian Pathway – David Avenue to Sampson Reserve, Mitchell Park
GC220125R11.7	David Avenue, Mitchell Park – Pedestrian Pathway

EXECUTIVE SUMMARY

In January 2021, Hamilton Secondary College installed a property boundary fence around their school oval due to security and safety concerns. This restricted pedestrian access for surrounding residents in Mitchell Park between David Avenue and Sampson Road Reserve. In February 2023, State Government funding was allocated to install a new separated pedestrian walkway on the school oval boundary. Construction commenced in August 2023 following completion of design plans, community consultation, and consultation with Council staff.

On 5 December 2023, the Deputy Chief Executive, Strategy and Corporate Services from the Department for Education, formally wrote to Council's Chief Executive Officer requesting the Council accept the transfer of the land including the care, control, and management of the walkway.

It is recommended that Council accept the transfer of the land as road reserve for nil consideration ($0.00), on the basis that the Department for Education covers all of Council's costs incurred for the transfer of the land. Following the transfer, Council's estimated annual maintenance and renewal cost is $5,090.00 for the life of the asset (50 years).

RECOMMENDATION

That Council:

1. **Accepts the offer from the Department of Education for the transfer of the walkway designated as 'Allotment 5002 Walkway' between David Avenue and Sampson Road, Mitchell Park for nil consideration ($0.00) on the basis that the Department for Education covers Council's costs incurred for the vesting of the land.**
2. **Notes that the proposed land division will create a new Walkway with classification as a Road under the Local Government Act 1999, and that upon the lodgement and**

approval in the Lands Titles Office, the plan is then deposited and the status as a Walkway will automatically come into effect.

3. **Notes that following the vesting, Council will become responsible for the on-going management and maintenance of the land and associated infrastructure.**
4. **Authorises the Chief Executive Officer or their delegate to sign any documentation as required to complete the walkway vesting, and the Mayor and Chief Executive Officer to attest to the affixation of the Common Seal of the Corporation of the City of Marion to any documentation as may be required to affect the vesting of the walkway.**

DISCUSSION

1. Project History

On 27 July 2021, Council received a deputation from Ms Amber Tomas regarding the lack of pedestrian access between David Avenue and Sampson Road. This resulted from the installation of a property boundary fence at Hamilton Secondary College in January 2021, restricting connectivity for the surrounding community.

On 25 January 2022, Council noted that no further options to provide pedestrian access were forthcoming at the time, after unsuccessful consultation with the Minister for Education, Minister for Infrastructure and Transport, and Hamilton Secondary College.

On 8 February 2023, the Department for Education approached the Council to advise of their commitment to fund a walkway for residents.

On 15 June 2023, the Director Strategy and Coordination for the Department for Education, advised of their intention to proceed with the proposed works. This notice followed completion of design plans, community consultation, and consultation with Council staff.

On 11 August 2023, construction commenced, and the project was completed in early December 2023 (with the exception of pathway lighting, which has now been completed).

On 5 December 2023, the Deputy Chief Executive, Strategy and Corporate Services from the Department for Education, formally wrote to Council's Chief Executive Officer requesting the Council accept the transfer of the land including the care, control, and management of the walkway (refer Attachment 1).



2. Design and Considerations

In consultation with Council, the walkway has been designed as follows:

a) Land
- Length of approximately 139.4 metres and width of approximately 4.1 metres in an 'L' shape configuration.
- Connection to Sampson Road Reserve and David Avenue.
- Spear top security fencing along the school oval (to be maintained by Hamilton Secondary College).
- Good Neighbour fencing for residential borders with the provision of pedestrian gates (to be maintained by residents).
- The shrubs planted adjacent the fence, located outside the walkway fence line, will remain the responsibility of the Department. Some of these shrubs are dead and the Department has committed to their replacement.

b) Path
- 2500mm wide interlocking pavers laid on rubble base, with 2.5% fall in direction of the oval.
- 500mm wide concrete spoon drain to edge of the path on the oval side with drainage pits.
- Electrical work including subcircuit cabling, mains cabling, and SAPN service connection.
- Lighting to comply with pedestrian design standards (AS/ANS 1158.3.2:2020) with glare visors to minimise light spill into adjacent properties.
- Garden beds on the residential side with plantings less than 0.5m in height.





3. Land Classification

The proposed land division (Attachment 2) will create a new Walkway designated as 'Allotment 5002 Walkway'. A 'Walkway' is included in the definition of a 'Road' as set out in the Interpretations of the Local Government Act 1999.

Upon the lodgement and approval in the Lands Titles Office, the plan is then deposited and the status as a Walkway will automatically come into effect.

For clarity, a Road, including a Walkway, is not classed as Community Land in accordance with Section 193 of the Local Government Act.

4. Costs

a) Current Costs
- The costs to complete the land division and vesting will be the responsibility of the Department for Education.
- Any utilities prior to council ownership will be the responsibility of the Department of Education.

b) Lifecycle Costs
- Maintenance of the tubular steel fencing that has been constructed by the Department of Education separating Hamilton Secondary College from the walkway will remain the responsibility of the Department of Education.
- Maintenance of the Good Neighbour fencing and pedestrian gates will remain the responsibility of the residents.
- The estimated annual maintenance and renewal cost is $5,090.00 for the life of the asset (50 years).

5. Summary

Accepting the request from the Department for Education to vest the land and pedestrian infrastructure will facilitate the safe movement of residents and improve connectivity. This report seeks approval for the vesting of the Walkway, and authorising the Chief Executive Officer or their delegate to execute any necessary documentation for the completion of the vesting. The proposed land division will create a new Walkway, with classification as a Road under the Local Government Act 1999. Upon the lodgement and approval in the Lands Titles Office, the plan is then deposited and the status as a Walkway will automatically come into effect. Council will then take on the responsibility for ongoing management and maintenance.

ATTACHMENTS

1. Attachment 1 - 2023-12 - Letter to Marion City Council - Hamilton Secondary College [**11.3.1** - 1 page]
2. Attachment 2 - Subdivision Plan [**11.3.2** - 4 pages]

Government of South Australia
Department for Education

Department for Education
31 Flinders Street
Adelaide SA 5000
GPO Box 1152
Adelaide SA 5001
DX 541
www.education.sa.gov.au

5 December 2023

Mr Tony Harrison
CEO, Marion City Council
Administration Centre
245 Sturt Road
STURT SA 5047

Email: tony.harrison@marion.sa.gov.au

Dear Mr Harrison,

I am writing to you regarding the new public walkway across the south-eastern corner of Hamilton Secondary College's oval. As you will be aware, following feedback from the community the Government of South Australia committed to improve access in the area and has subsequently constructed a state government funded, public walkway joining David and Bruce Avenues with Sampson Road.

The Department for Education has worked collaboratively with the City of Marion Council to deliver a walkway on school grounds, which maintains the safety of staff and students at the school, whilst ensuring that local residents can move freely across this area. This work has also been done in alignment with specifications and expectations of Council.

While construction was largely complete in late October, the walkway has remained closed to the public to allow for installation of lighting in alignment with Council requirements. The installation process has been protracted due to changing requirements of Council, and as such an interim lighting solution has been identified to enable the completed walkway to be used by the public.

Interim lighting is currently being installed and the **walkway will open to the public on Saturday 9 December 2023**. Ms Nadia Clancy MP, Member for Elder will host a small community event to mark the opening of the walkway and the delivery of this election commitment for the local community.

Interim measures to maintain this portion of land for ongoing community use continue at the expense of the Department for Education. As such I request Council to accept the transfer of the land including the care, control, and management of the walkway as soon as possible.

Yours sincerely

Ben Temperly
Deputy Chief Executive, Strategy and Corporate Services
Department for Education

PURPOSE:	DIVISION	AREA NAME:	MITCHELL PARK	APPROVED:	
MAP REF:	6628/50/P	COUNCIL:	THE CORPORATION OF THE CITY OF MARION	DEPOSITED/FILED:	
LAST PLAN:		DEVELOPMENT NO:		SHEET 1 OF 1	
				120316_text_01_v01	

AGENT DETAILS: SAWLEY LOCK O'CALLAGHAN
176 PROSPECT ROAD
PROSPECT SA 5082
PH: (08) 83441522
FAX: N/A

AGENT CODE: SLAA

REFERENCE: 2346301 TEB

SURVEYORS CERTIFICATION:

SUBJECT TITLE DETAILS:

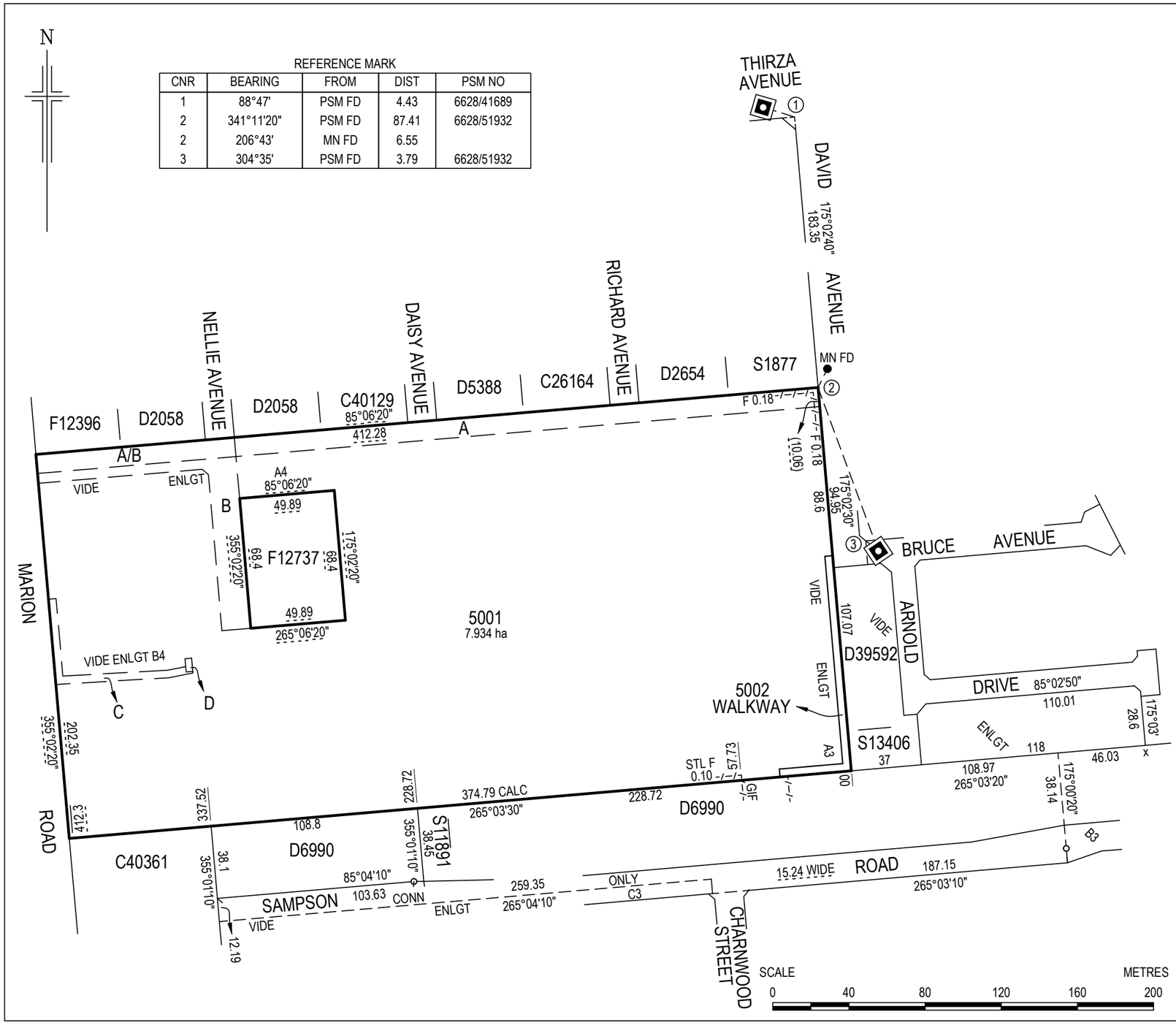
PREFIX	VOLUME	FOLIO	OTHER	PARCEL	NUMBER	PLAN	NUMBER	HUNDRED / IA / DIVISION	TOWN	REFERENCE NUMBER
CT	6095	333		ALLOTMENT(S)	500	D	37173	ADELAIDE		

OTHER TITLES AFFECTED:

EASEMENT DETAILS:

STATUS	LAND BURDENED	FORM	CATEGORY	IDENTIFIER	PURPOSE	IN FAVOUR OF	CREATION
EXISTING	5001	LONG	EASEMENT(S)	A			T 3244451
EXISTING	5001	SHORT	FREE AND UNRESTRICTED RIGHT(S) OF WAY	B			
EXISTING	5001	LONG	EASEMENT(S)	C			TG 11753823
EXISTING	5001	LONG	EASEMENT(S)	D			TG 11753823

ANNOTATIONS: NO OCCUPATION UNLESS OTHERWISE SHOWN



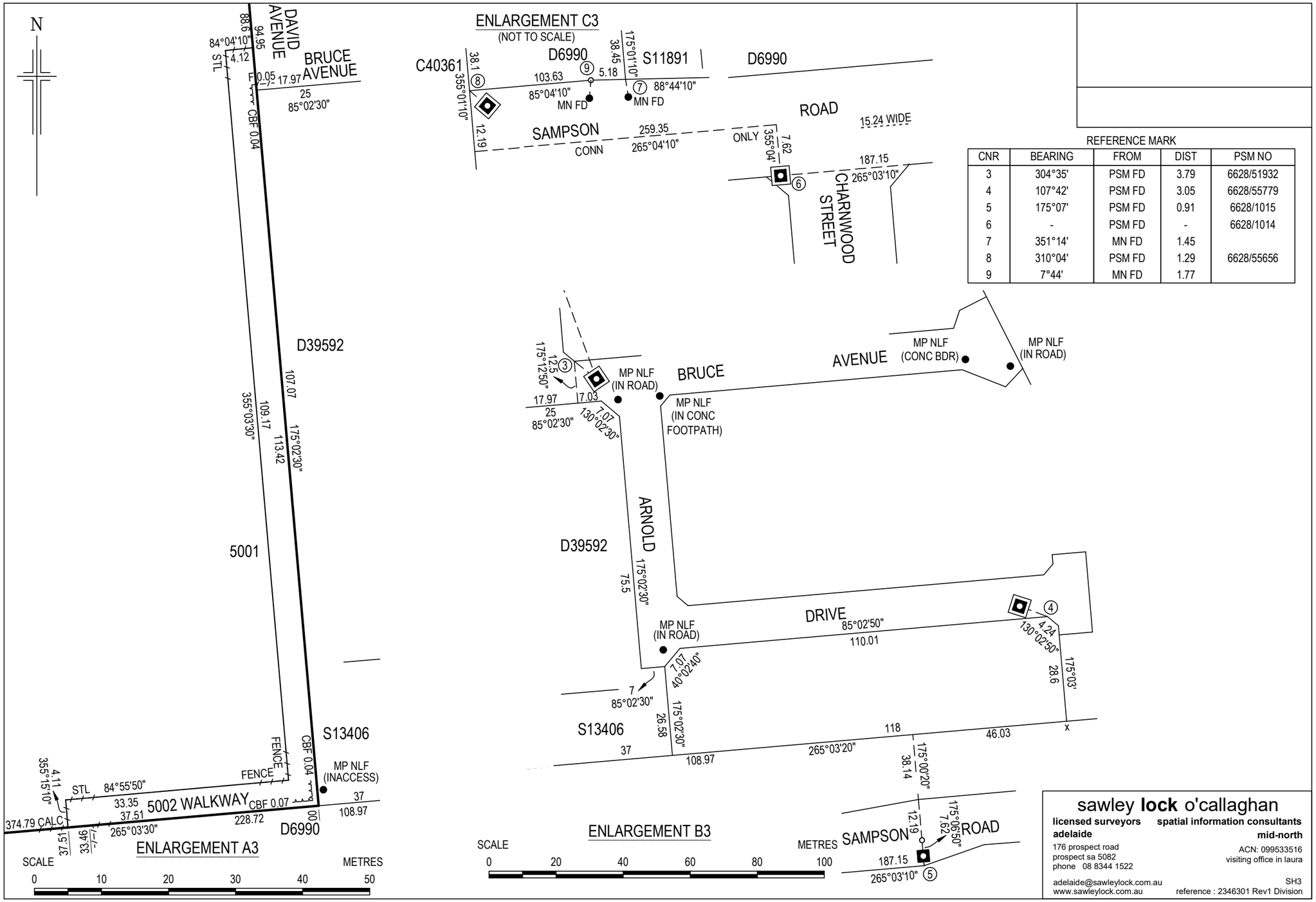
BEARING DATUM:	MGA 2020 ZONE 54
DERIVATION:	PSM 6628/41689 - 6628/55656
DRAWING SCALE FACTOR:	1.0
ORIGIN POINT:	PSM 6628/41689
TOTAL AREA:	

WARNING NOTES:
1. This is a photocopy of an unregistered plan.
2. This plan was prepared for the specific use of the Sawley Lock O'Callaghan client for the purpose of lodging as an application for land division and/or new titles under the Real Property Act and for no other purpose.
3. The dimensions and areas shown are subject to confirmation and approval by the Lands Titles Office and therefore may change.
4. Should any proposed structural design feature zero boundary clearance, the advice of Sawley Lock O'Callaghan should first be sought.
5. Sawley Lock O'Callaghan does not accept liability for the loss or damage of other persons who do not use the plan within the limitations intended.

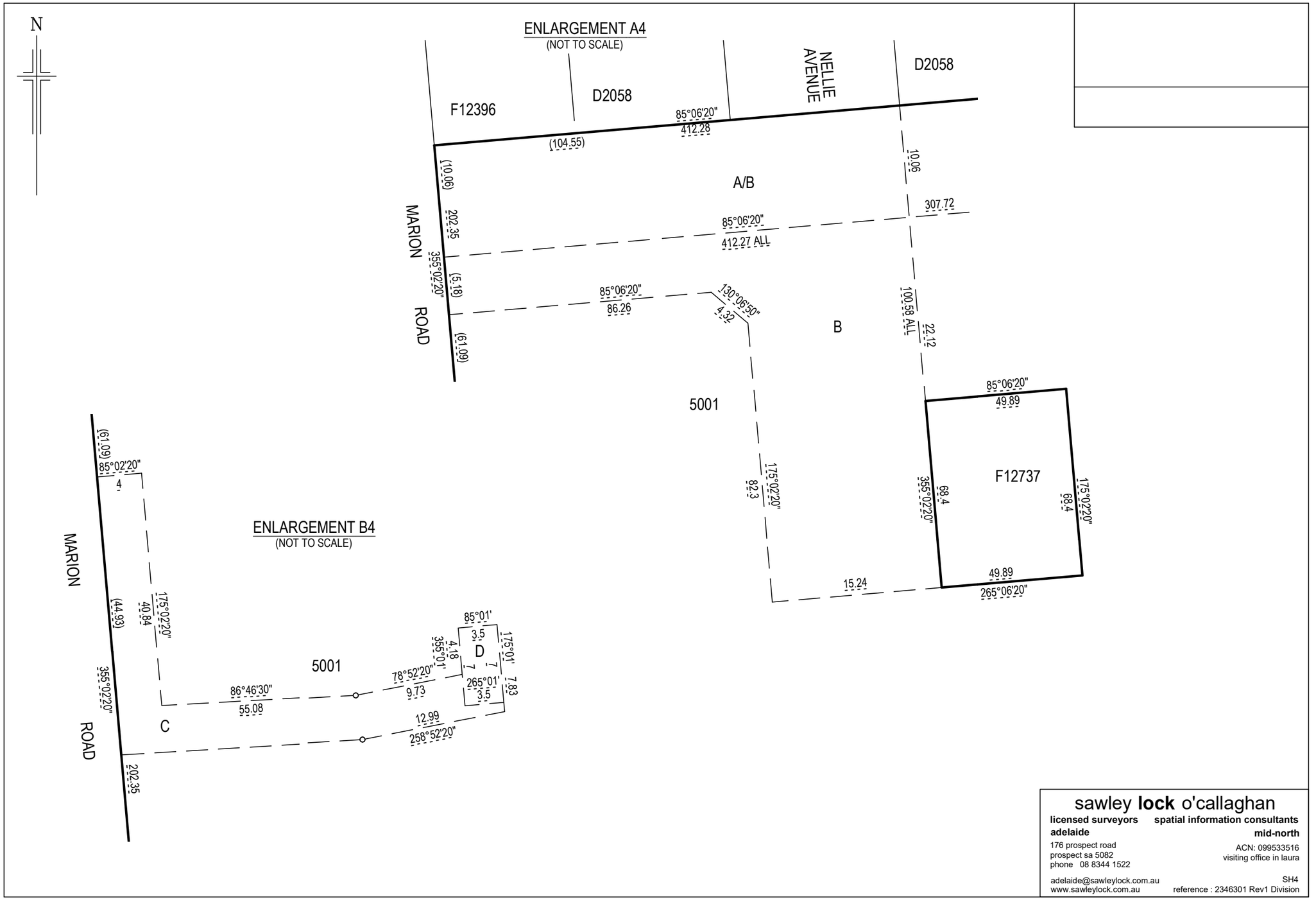
DAMIAN BROGDEN
LICENSED SURVEYOR DATE OF FIELD SURVEY : 16/11/2023

No.	REVISION	DRAWN	DATE	APPROVED
1	Authorised for issue	TEB	20/11/2023	DJB

sawley **lock** o'callaghan
licensed surveyors adelaide
spatial information consultants mid-north
176 prospect road
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phone 08 8344 1522
ACN: 099533516
visiting office in laura
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SH2
reference : 2346301 Rev1 Division



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SH3
reference : 2346301 Rev1 Division



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www.sawleylock.com.au
SH4
reference : 2346301 Rev1 Division

11.4 Revocation of Community Land Classification MCC Plaza	
Report Reference	GC240312R11.4
Originating Officer	Unit Manager Property & Facilities – Michael Collins
Corporate Manager	Manager City Property – Mark Hubbard
General Manager	General Manager City Development – Tony Lines

REPORT OBJECTIVE

The objective of this report is to seek approval to progress and finalise the revocation of community land classification of Allotment 220 Warracowie Way being the whole of land contained in Certificate of Title Volume 5848 Folio 473 (the Reserve), for the land division, creation of road reserve and amalgamate the balance of revoked land with Council's adjoining allotment, following receipt of the consent to the revocation from the Minister for Local Government.

REPORT HISTORY

Report Reference	Report Title
GC230627R12.13.	Marion Cultural Centre Plaza Update and Community Land Revocation
GC220112R14.1	Community Engagement Marion Cultural Centre Plaza
GC221129M15.1	Marion Cultural Centre Plaza
ASC220201R7.1	Marion Cultural Centre Plaza
GC211026R10.7	Marion Cultural Centre Plaza- Community Consultation
GC210914D8.1	Marion Cultural Centre Plaza Plan- Deputation from Mr Graham Watts
SGC0713F7.1	Adjourned Item-Marion Cultural Centre Plaza
GC200623R16	Marion Cultural Centre Master Plan Review
EMF191112R02	Marion Cultural Centre Plaza - Warracowie Way
EMF190430R02	Marion Cultural Centre Plaza
GC230912R	MCC Revocation of Community Land Classification

EXECUTIVE SUMMARY

On 27 June 2023, Council resolved to commence the revocation process under Section 194 (2) of the Local Government Act and endorsed the report titled 'Proposed revocation of community land classification Allotment 220 Warracowie Way Oaklands Park' for public consultation. The consultation advised the public of Council's intention to revoke the whole of the land bordered in red, vest the land bordered in orange as road reserve, and retain the land bordered in blue for amalgamation with Council's adjoining allotment being the Marion Cultural Centre as illustrated in **Attachment 1**.

Public consultation for the revocation of the community land classification for the whole of the subject Reserve was undertaken from 17 July to 7 August 2023. At the General Council Meeting held on 12 September 2023 Council resolved to proceed with the process to revoke the whole of land situated at Warracowie Way, Oaklands Park and contained in Certificate of Title Volume 5848 Folio 473 (Reserve) for the land division, creation of a road reserve and amalgamation of the balance of the land with Council's adjoining allotment, and to seek the consent of the Minister for Local Government (The Minister) to the revocation.

Consent to the revocation was granted by the Minister on 14 December 2023 (refer **Attachment 2**). This report seeks Council's authorisation to finalise the revocation process to enable the land division and creation of a road reserve.

RECOMMENDATION

That Council:

1. **Notes the decision made by the Minister for Planning and Local Government on 14 December 2023 to approve Council's proposal to revoke the classification as community land of the whole of land situated at Warracowie Way, Oaklands Park and contained in Certificate of Title Volume 5848 Folio 473.**
2. **Resolves to approve the revocation of the subject land from its community land classification pursuant to section 194(3)(b) of the *Local Government Act 1999* and to publish a Notice in the Government Gazette to this effect.**
3. **Notes the Registrar General will be notified of the revocation of the classification of community land in accordance with Section 195 of the Local Government Act 1999.**
4. **Authorises the Chief Executive Officer or Delegate to sign and the Mayor and Chief Executive Officer to attest to the affixation of the Common Seal of the Corporation of the City of Marion, as may be required, to any documentation required to finalise the revocation of community land classification and the land division to create a road reserve.**
5. **Notes that the balance of the land (approximately 395m2) not required for the road reserve will be merged with the adjoining Marion Cultural Centre title upon creation of the public road via a land division.**

DISCUSSION

Background

The land to the south of Milham Street connecting to the Scentre Group land is identified in Council's Community Land Management Plan – Reserves and Open Space. As a Reserve, it can be dealt with like any other Reserve (i.e. community land) owned by Council.

The land is held for the provision of open space including "secondary purposes associated with Council's operational needs including but not limited to environmental, urban design, heritage (cultural and built form) and stormwater management requirements."

The current use of the land is perceived as road reserve. Strictly community land should not be utilised as a road. To ensure Council's risk and liability is appropriately addressed, it is recommended that Council revokes the subject land parcel classification to ensure future vehicle access to Westfield is provided through the creation of a road reserve (approximately 954 m^2). The proposed road reserve is in alignment to the Council resolved Marion Cultural Centre Plaza plans which will be constructed March- July 2024.

The land cannot be opened as a road reserve until after the community land classification has been revoked.

Following a period of public consultation, at the General Council Meeting held on 12 September 2023 Council resolved to proceed with the process to revoke the whole of land situated at Warracowie Way, Oaklands Park and contained in Certificate of Title Volume 5848 Folio 473 (Reserve) for the land division, creation of a road reserve and amalgamation of the balance of the land with Council's adjoining allotment, and to seek the consent of the Minister to the revocation. The consent of the Minister was granted on 14 December 2023.

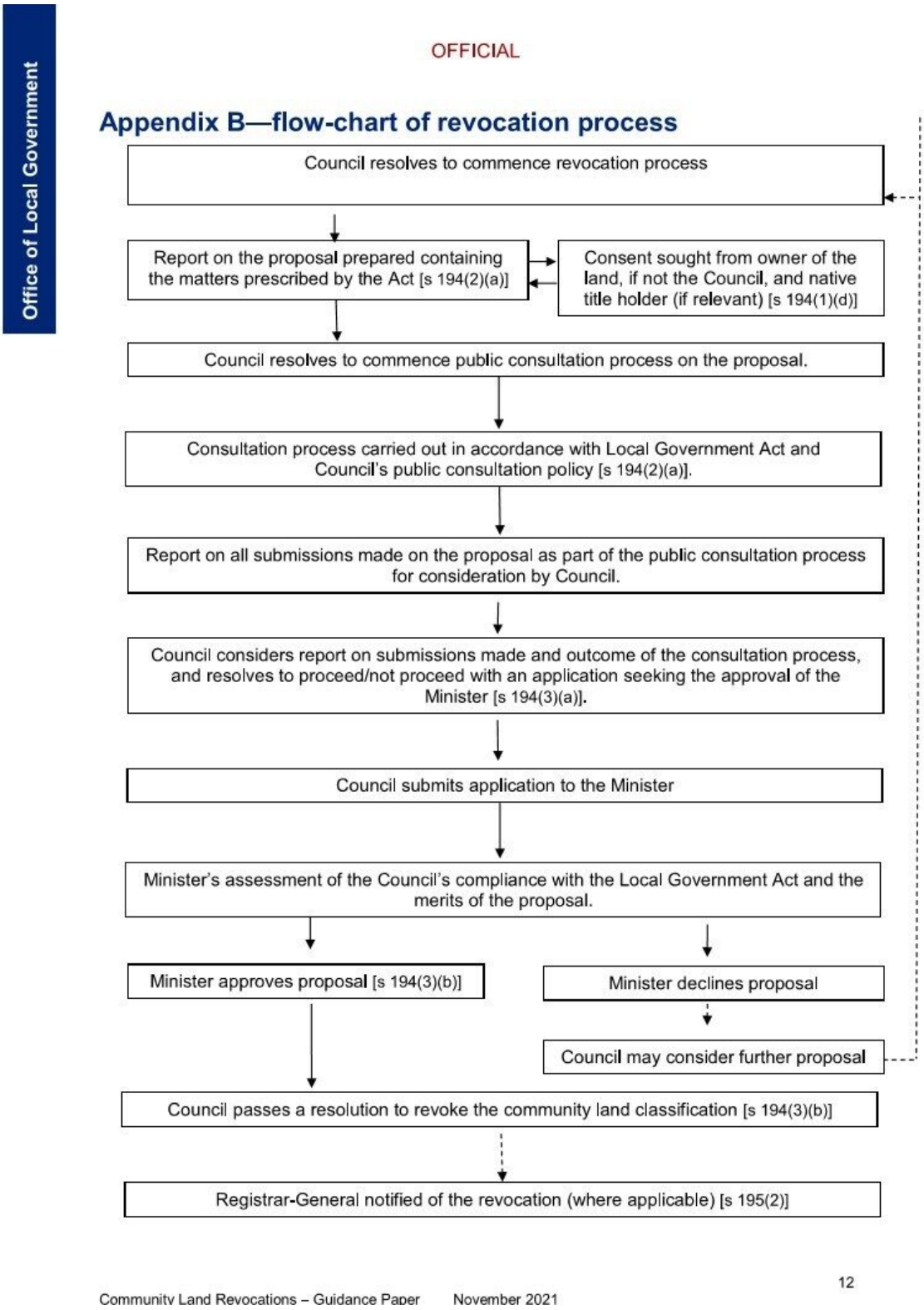
Revocation

Following Council's resolution, a request was submitted to the Minister for Planning and Local Government seeking their approval of the revocation of community land classification. Ministerial approval of the revocation was granted on 14 December 2023 (**Attachment 2**).

Council is now able to finalise the revocation by passing a resolution revoking the community land classification over the Reserve pursuant to Section 194(3)(b) of the *Local Government Act 1999*. A Notice will need to be placed in the Government Gazette, and the Registrar General notified of the revocation of the classification of community land in accordance with Section 195 of the Local Government Act 1999.

Following the completion of the revocation process, the land division will be finalised to create the new road reserve and merge the balance of the land with the Marion Cultural Centre title.

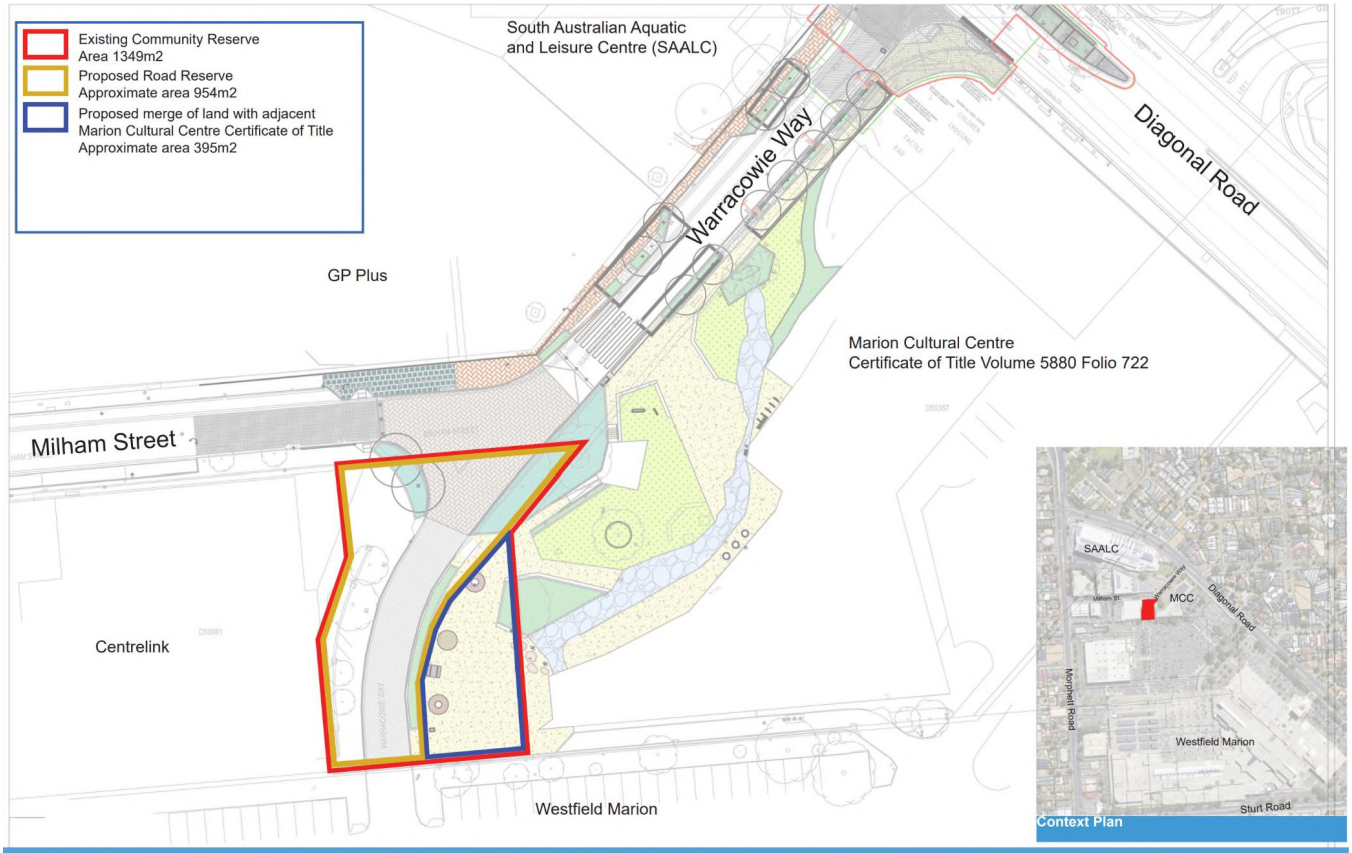
Community Land Revocation Process Flowchart



ATTACHMENTS

1. Attachment 1 - Aerial Map MCC Revocation [**11.4.1** - 1 page]
2. Attachment 2 - Ministerial Correspondence [**11.4.2** - 1 page]

Land revocation - proposed areas



Community Land Revocation- Proposed Areas

CITY OF MARION

OFFICIAL

Hon Geoff Brock MP

Government of South Australia

23MINLG-0720

Mr Tony Harrison
Chief Executive Officer
City of Marion
PO Box 21
PARKHOLME SA 5043
ceoea@marion.sa.gov.au

Dear Mr ~~Harrison~~ Tony

Thank you for the correspondence from the City of Marion's (the Council) Manager City Property, Ms Thuyen Vi-Alternetti seeking my approval of the Council's proposal to revoke the classification as community land of Allotment 220 in Deposited Plan 56981, contained in Certificate of Title Volume 5848 Folio 473 (the Subject Land).

After carefully considering the effect of the revocation of the Subject Land on the area and the local community, I am of the opinion that, on balance, the revocation will be more positive than not in its effect. I approve the Council's proposal to revoke the classification as community land of Allotment 220 in Deposited Plan 56981, contained in Certificate of Title Volume 5848 Folio 473.

If the Council wishes to proceed with the revocation, it will need to pass a motion to revoke the community land classification pursuant to section 194(3)(b) of the *Local Government Act 1999*.

Thank you again for the correspondence.

Yours sincerely

Brock

Hon Geoff Brock MP
MINISTER FOR LOCAL GOVERNMENT

14 / 12 / 2023

Minister for Local Government | Minister for Regional Roads | Minister for Veterans Affairs
Level 10, 81 – 95 Waymouth Street Adelaide SA 5000 | GPO Box 1533 Adelaide SA 5001 | DX 171
Tel +61 8 7133 1200 | **Email** minister.brock@sa.gov.au

SOUTH AUSTRALIA

11.5 Cove Community Garden	
Report Reference	GC240312R11.5
Originating Officer	Community Gardens Coordinator – Simone Mills
Corporate Manager	Manager Engineering, Assets and Environment - Mathew Allen
General Manager	General Manager City Services - Ben Keen

REPORT OBJECTIVE

This report seeks to obtain in principle support for Cove Community Garden Inc. to establish a community garden on council land at Perry Barr Farm, Hallett Cove. It also seeks to support the establishment of the community garden by allocating additional funds for secure fencing. In principle support for the community garden is sought regardless of whether funding is allocated to the fence.

EXECUTIVE SUMMARY

The Cove Community Garden Group Inc aims to start an inclusive, accessible, and inviting community garden in Hallett Cove. The group are seeking to start a new community garden on a portion of Perry Barr Farm (Attachment 1). Council has been supporting the group to prepare their application over several years. For their application, the group has developed a community garden concept plan in close consultation with our Community Garden Coordinator and landscape architects.

Extensive community engagement (Attachment 2) has been undertaken to inform the current proposal. Council conducted an initial round of community engagement in February 2023. Following this, the group worked closely with council to revise the location and design in response to community feedback. A further round of community engagement was undertaken in November 2023 on the revised concept plan. The proposed location is now within the historic Perry Barr Farm homestead with the intention to reinvigorate this space and connect with its historic farm roots.

There was strong overall support for the community garden from Hallett Cove residents across both stages of consultation. In the initial consultation survey 57 Hallett Cove residents indicated they wanted to participate in the garden as a member or volunteer. Traffic concerns raised by residents along Madison Court were addressed following the initial consultation.

This report outlines the community garden proposal, site assessment and community engagement that has been undertaken.

RECOMMENDATION

That Council:

1. **Provides in principle support for the proposed Cove Community Garden managed by Cove Community Garden Inc. on Perry Barr Farm, Hallett Cove.**
2. **Allocates additional budget of up to $40,000 to the existing Community Garden Budget for the 2024-25 financial year to cover the cost of secure fencing to support the establishment of the Cove Community Garden.**
3. **Notes that Cove Community Garden Inc. will apply for relevant development approvals, form a written agreement with council for use of the land and source funding prior to commencing operation.**

GENERAL ANALYSIS

DISCUSSION

Introduction and Policy Context

Community gardens are important sites for community connection, urban food production and environmental education. They also offer a wide range of health, wellbeing, social, cultural, economic and food security benefits for communities.

The City of Marion Community Gardens Policy (www.marion.sa.gov.au) outlines the important role of Council in enabling and supporting community gardens. The Policy states that council will:

- Support the establishment of community gardens where residents have expressed commitment to the establishment and ongoing maintenance.
- Support appropriately located, designed, managed, and resourced community gardens.
- Support groups during the planning and establishment phase.

The process for community groups wishing to start a community garden is outlined in our Community Gardens Guidelines 2024 (www.marion.sa.gov.au). The next step in the process is obtaining council approval for the proposal. If support is provided, the group will then need to apply for relevant development approvals, form a written agreement with council in accordance with our Leasing and Licensing Policy and secure funding prior to commencement.

Cove Community Garden Timeline

Initial expression of interest submitted	October 2020
Site selection and assessment	November 2020 - May 2021
Cove Community Garden Group develops garden concept plan, becomes incorporated and prepares their application	May 2021 - December 2022
Cove Community Garden Group holds community information session to gauge interest and gather ideas	November 2021
Stage 1 Community Consultation	6 February - 6 March 2023
Redesign of concept plan based on community feedback	March - October 2023
Cove Community Garden Group door knocked Madison Court residents to seek their feedback on the revised proposal	September 2023
Stage 2 Community Consultation on Revised Design	3 - 26 November 2023

Cove Community Garden Proposal

Cove Community Garden Group Inc formed in 2021 and became incorporated in 2022. Over several years the group has developed a concept plan for an inclusive, accessible, and inviting community garden considering disability access and First Nations perspectives. Cove Community Garden Inc intends to manage the garden using organic gardening and permaculture principles. They currently have a management committee of five members including a resident of Madison Court which is adjacent to the proposed garden location. For their application, the group has prepared a comprehensive plan of how the garden would be managed including:

- Management plan
- Safety plan
- Constitution
- Gardeners Code of Conduct
- Budget
- Public liability insurance

Garden Design

The current concept plan outlining the intended garden design is included as Attachment 1. The proposed garden includes a range of features that are consistent with our Community Garden Guidelines and are appropriate for a regional community garden as indicated in the Community Garden hierarchy (see Community Gardens Guideline 2024).These Guidelines recommend that gardens with individual leased plots are fenced to protect against theft and vandalism. As the Cove Community Garden proposal includes leased plots, a fence is required.

It is proposed that the garden will be developed in the following two stages depending on funding availability.

Stage 1 (first 2 years of operation)	• Raised vegetable beds – including individual garden beds for lease and community shared garden beds (wicking beds.) • Fencing • Wheelchair accessible garden beds. • Composting bays. • Tool shed. • Fruit tree orchard in half wine barrels (due to soil contamination found in areas of the reserve.) • Greenhouse for propagating plants. • Community edible native garden (in raised garden beds.)
Stage 2 (2-10 years of operation)	• Rainwater tank. • Children's play zone. • Gathering circle for events and activities. • Non-edible pollinator attracting sensory garden. • Shaded pergola area.

Fencing

It is recommended that an additional budget of up to $40,000 is allocated for the council to install a secure 1.8-metre-high tubular fence around the community garden site. This would enable Council to prepare the site according to Council standards and community expectations. The fence type is informed by community consultation feedback and open space standards.

The fence is crucial to prevent theft and vandalism experienced by unfenced community gardens. Unfenced community gardens such as Marino Community Garden have experienced repeated theft and vandalism which is an ongoing issue negatively impacting group morale.

The budget required for these site preparation works is in addition to the annual budget allocation of $20,000 for community gardens ongoing support. The current annual budget supports the five existing community gardens with key projects, promotions, training, and engagement events. The existing budget is insufficient for the site preparation works required to support a new community garden of this scale.

The City of Marion has not established a community garden of this scale for 8 years. Marino Community Garden, while smaller than the proposed Cove Community Garden and unfenced, received $22,000 towards establishment costs in 2016.

Cove Community Garden Inc. are focused on ensuring the garden is inclusive for the wider community despite being fenced. They will ensure the garden is open to visitors at least twice a week, host regular community events and partner with local schools and community groups. Glandore and Trott Park Community Gardens are examples of local fenced community gardens that are inviting and accessible to the wider community.

Site Assessment

A comprehensive site assessment (Attachment 2) has been undertaken to determine the suitability of the proposed site for a community garden. This has included consideration of the factors outlined in the City of Marion Community Garden Guidelines 2024 and provides an overview of how parking will be managed at the site.

Community Feedback

The Community Feedback Report (Attachment 3) summarises the two rounds of council community consultation on the proposed community garden. Community feedback highlights that there is very high demand and overall support for a community garden in Hallett Cove. In the initial consultation survey 57 Hallett Cove residents indicated they wanted to participate in the garden as a member or volunteer. There was strong overall support for the community garden from Hallett Cove residents across both stages of consultation.

The Cove Community Garden Group has proactively engaged with the Hallett Cove community and key stakeholders throughout the process of developing their application and this is reflected in the current design. The group has held community information sessions, distributed brochures, provided updates via social media and sought feedback from interested residents via surveys.

The Community Feedback Report (Attachment 3) summarises the feedback received and how it has been addressed. Overall, the garden has received positive support, with concerns raised by Madison Court residents for the first design in February 2023. The final revised design received less opposition from Madison Court residents.

Full detailed feedback during engagement has been included for reference in Attachment 4 and Attachment 5.

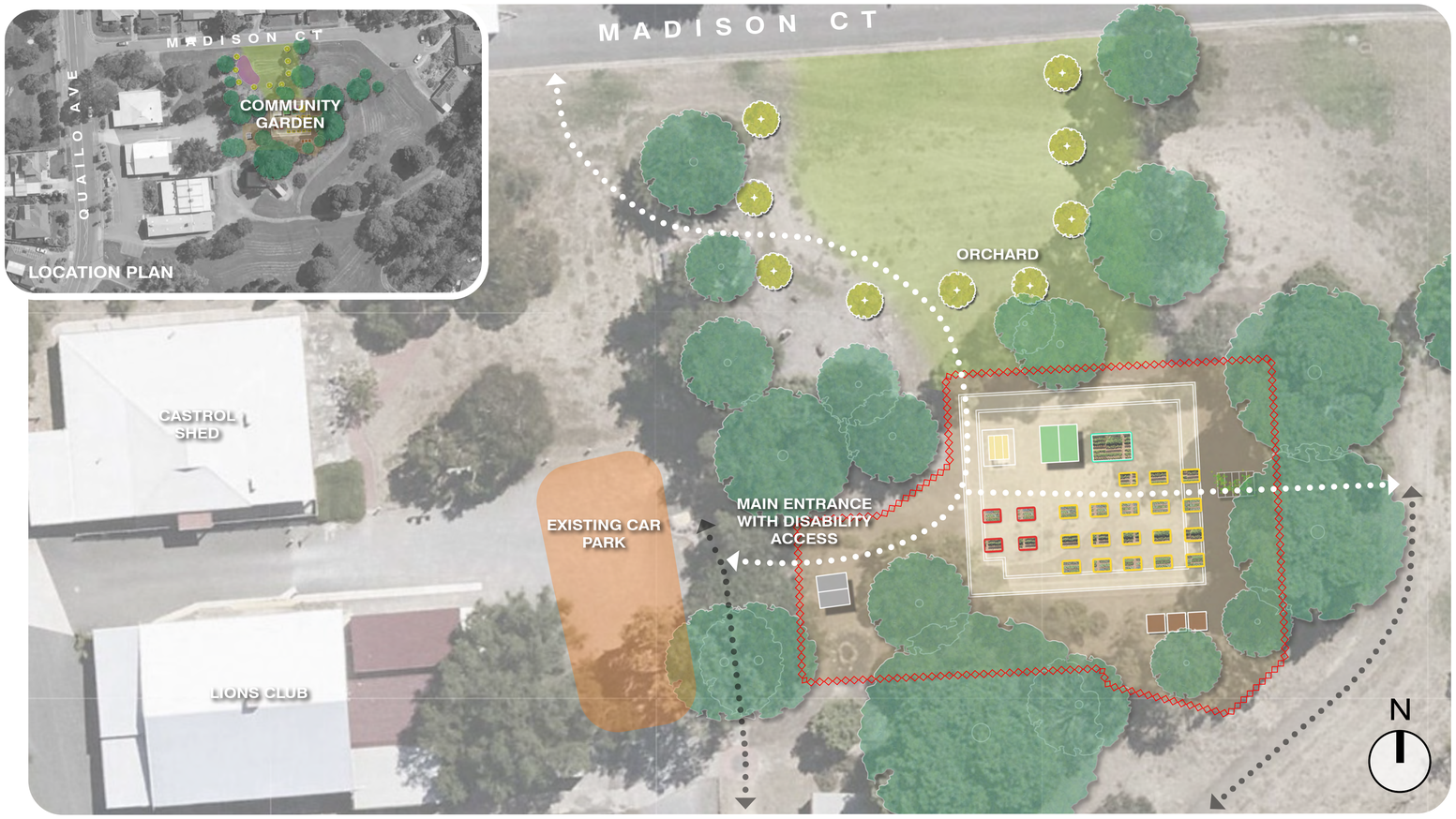
Stage 1 Consultation (February 2023 - Original design near Madison Court)	**Stage 2 Consultation** (November 2023 - Revised proposal moved away from Madison Court)
• 95 responses received, 82 supportive (86%)	• 28 responses received, 21 supportive (75%) • 7 responses from Madison Court, 3 indicating they are not supportive

• 11 responses from Madison Court, 9 indicating they are not supportive	

ATTACHMENTS

1. Attachment 1 Concept Plan Cove Community Garden Nov 2023 [**11.5.1** - 2 pages]
2. Attachment 2 Perry Barr Farm Site Assessment - Cove Community Garden [**11.5.2** - 2 pages]
3. Attachment 3 Community Feedback Summary Report Cove Community Garden February 2024 [**11.5.3** - 28 pages]
4. Attachment 4 Making Marion Engagement Report – Cove Community Garden - February 2023 [**11.5.4** - 40 pages]
5. Attachment 5 Making Marion Engagement Report Cove Community Garden November 2023 [**11.5.5** - 18 pages]

STAGE 1 (Initial 2 years of operation)



0m 2m 4m 6m 8m 10m

LEGEND

- Proposed fence line
- Designated car parking for community garden users
- Existing footpath
- New footpath
- Existing trees
- Orchard trees in half wine barrels
- Member raised planters (wicking beds)
- Disability access raised planters (wicking beds)
- Community garden bed
- Compost bays
- Proposed green house
- Lockable tool shed
- Retain existing historic existing arbor
- Retain existing mosaic picnic table



Wicking beds



Wheelchair accessible wicking beds

The Cove Community Garden Group is proposing to start a new community garden on Council land on a portion of Perry Barr Farm, Hallett Cove. The City of Marion is undertaking a second round of consultation with the local community to seek further feedback on the updated garden design to;

- **Determine support for the garden at this location**
- **Seek local knowledge and perspectives to include in the garden design**
- **Understand any concerns from the community and seek to address these**

The proposed location of the community garden is within the historic Perry Barr Farm homestead, reinvigorating this space and connecting with its historic farm roots. Existing artwork, signage and other elements celebrating the historic homestead will be retained and incorporated into the community garden.

A visually permeable fence is proposed to be installed around the community garden. A small fruit tree orchard in wine barrels and in-ground pollinator attracting sensory garden will be located to the north of the fenced area leaving open space available for recreation.

Community garden users will access the garden via the existing car park next to the Castrol Shed.

Stage 1 Community Garden Features:

- Raised planters (wicking beds) for members to lease
- Disability access raised planters (wicking beds)
- Community raised planters (wicking beds) for all to use and maintain
- Native edible garden in raised planters
- Greenhouse
- Compost bays
- Lockable tool shed
- Visually permeable fencing (fence type TBC)
- Commence planting orchard trees in half wine barrels partially embedded in ground

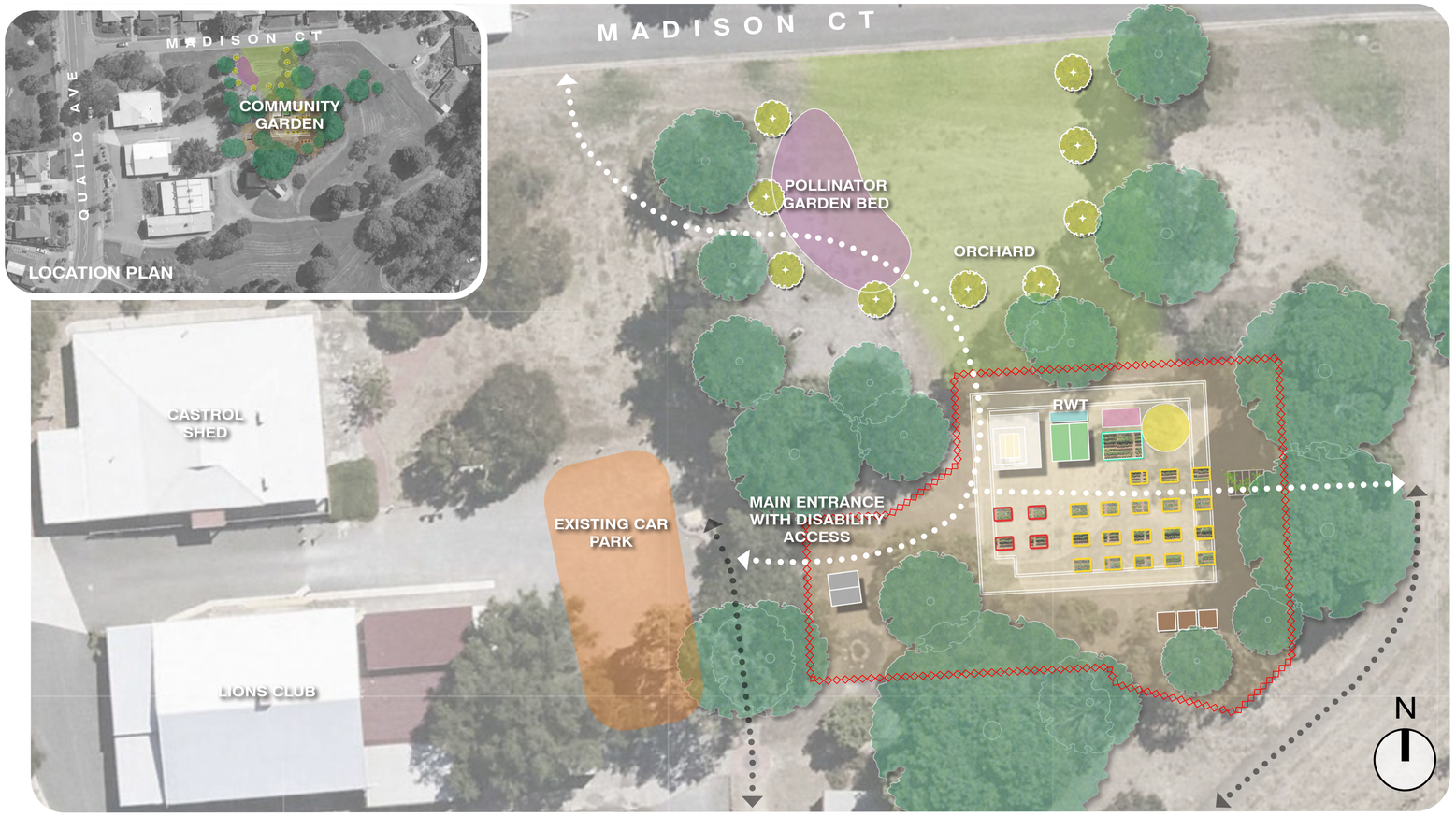
Plans are for illustrative purposes only. Council and the Cove Community Garden Group retains the right to modify the design in consideration of unknown site conditions, cost management and internal approvals. The concept is a long term vision for the Cove Community Garden Group. The project is not currently funded by council and is subject to funding/grants becoming available.

COVE COMMUNITY GARDEN ▸ STAGE 1 DRAFT CONCEPT

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STAGE 2 (2-10 years of operation)



0m 2m 4m 6m 8m 10m

LEGEND

- Proposed fence line
- Designated car parking for community garden users
- Existing footpath
- New footpath
- Existing trees
- Orchard trees in half wine barrels
- Member raised planters (wicking beds)
- Disability access raised planters (wicking beds)
- Community garden bed
- Compost bays
- Proposed green house
- Lockable tool shed
- Retain existing historic existing arbor
- Retain existing mosaic picnic table located under new pergola
- Gathering circle
- Kids play zone
- Rain water tank



Pollinator attracting sensory garden



Pollinator attracting sensory garden



Greenhouse (example only)



Orchard
(trees in half wine barrels)



Lockable tool shed (example only)



Composting bays

Stage 2 Community Garden Features:

- Shaded pergola area
- Kid's play zone including loose parts play elements
- Rainwater tank
- Gathering circle
- Non-edible pollinator attracting sensory garden

Plans are for illustrative purposes only. Council and the Cove Community Garden Group retains the right to modify the design in consideration of unknown site conditions, cost management and internal approvals. The concept is a long term vision for the Cove Community Garden Group. The project is not currently funded by council and is subject to funding/grants becoming available.

COVE COMMUNITY GARDEN ▸ STAGE 2 DRAFT CONCEPT

@CityofMarion @CityofMarion City of Marion

CITY OF MARION

Cove Community Garden – Parry Barr Farm site Assessment

Connection to community facilities	The site is well connected to community facilities and activities including the Lions Club, Scouts Club and Hallett Cove East Primary School. These stakeholders have all indicated their support for the proposal and expressed an interest in participating in the garden.
Compatibility with surrounding land uses	The proposal is consistent with the intention in the Open Space Plan to activate the site and make it a destination.
Minimal impact on neighbouring residents	The revised location in the reserve's central homestead area is not expected to adversely impact neighbouring residents. See the Community Engagement Feedback Report (Attachment 2) for details on how the proposal has been amended in response to neighbour concerns. Full feedback has been included in Attachments 3 and 4.
Appropriate land size	The proposed land area is appropriate for a regional-scale community garden as outlined in our Community Garden Guidelines.
Water access	Mains water is accessible and will be required for the initial stages. The group plans to install a rainwater tank once the greenhouse and pergola are in place.
Suitable growing conditions including soil, sunlight, and orientation	The proposed site has good growing conditions including sunlight and orientation. Edibles are proposed to be in planters above ground to ensure the soil is not contaminated or compacted.
Favourable topography with minimal slopes	The proposed site within the homestead is relatively flat and has favourable topography.
Toilet access	Toilet access can be provided by arranging for garden members to access the Castrol Shed toilet.
Vehicle, pedestrian, and disability access	The proposed garden entrances allow for pedestrian and disability access, and vehicles to deliver supplies.
Minimal impacts on water resources, biodiversity and trees	The current design accounts for tree protection zones and will not adversely impact trees, biodiversity, or water resources. A pre-designed environmental assessment was undertaken during the site assessment.
Safety and security for members and visitors	The garden proposal includes a fence to ensure the security of members, visitors and produce. Community activities at the adjacent buildings will also provide sufficient passive surveillance.
Storage for tools and equipment	A storage shed is included within the proposal and will provide appropriate storage space.

Heritage	The proposed location for the community garden is within the historic Perry Barr Farm homestead. Although this is a historic location, there are no heritage restrictions that apply. The Marion Heritage Centre has advised that a well-designed community garden could enhance the heritage values of the site and beautify the area. Existing artwork, signage and other elements celebrating the historic homestead will be retained and incorporated into the community garden.
Parking	Should the community garden be approved, there is agreement from the Lions Club of Hallett Cove and the Scouts Club that community garden members and visitors can use the informal parking behind the buildings outside of their busy times. A parking study conducted by our Traffic Team indicates there are 12 -16 informal parking spaces in this area and 19 parking bays in the formal parking spaces for these buildings off Qualio Avenue. Based on the experience of other City of Marion community gardens, this is adequate space for the number of expected visitors to the garden, including during open days and events. Visitors will be encouraged to use the designated car park behind the buildings or walk and cycle instead of parking on the street. Cove Community Garden Inc has committed to ensuring garden activities do not conflict with events held by the Lions, Scouts, and hirers of the Castoral shed to avoid parking demand exceeding availability.

Cove Community Garden

Community feedback report

February 2024

A great place to *work*
marion.sa.gov.au

CITY OF MARION

Executive summary

- Community consultation was initially undertaken in early 2023 (stage 1)
- 97% of initial respondents were residents of Hallett Cove
- There was strong support overall for the proposal with 86% of respondents indicating their support. 60% wanted to participate in the garden
- The most highly impacted residents are located at Madison Court (directly opposite the proposed garden location)
- 82% of residents from Madison Court indicated that they did not support the initial proposal
- The concept plan was amended to address residents' concerns and then reissued for community consultation in late 2023 (stage 2).
- Feedback received from stage 2 indicated 3 out of the 7 (43%) of Madison Court residents who responded to the survey were now supportive of the proposal – 4 households didn't provide any feedback during stage 2
- 66% of Madison Court residents reported that their concerns had been addressed in the new concept design
- Overall support for the proposal remained strong with 22 out of 29 (75%) of respondents supporting the establishment of a community garden

Consultation timeline

Consultation open 06/02/2023 (stage 1)

Community drop-in session
Thursday 16 February 5-7pm (onsite)

Community drop-in session
Saturday 25 February 9.30-11.30am (onsite)

Consultation closes 06/03/2023

Community feedback and redesign of concept plan
April 2023 - October 2023

Consultation Open on revised design 03/11/2023 (stage 2)

Community drop-in session
Saturday 11 November 1pm-2.30pm (onsite)

Consultation closes 26/11/2023

Community feedback review
December 2023 - February 2024



Engagement Snapshot

Community consultation was undertaken in 2 stages:

Stage 1 of community consultation commenced on **06/02/2023** and closed on **06/03/2023**

Consultation consisted of:

- Direct mail to local residents
- Door knocking Madison Court residents
- Drop-in sessions
- On-site signage
- Key stakeholder engagement
- Social media campaign

Feedback from residents of Madison Court indicated strong opposition to the initial concept plan.

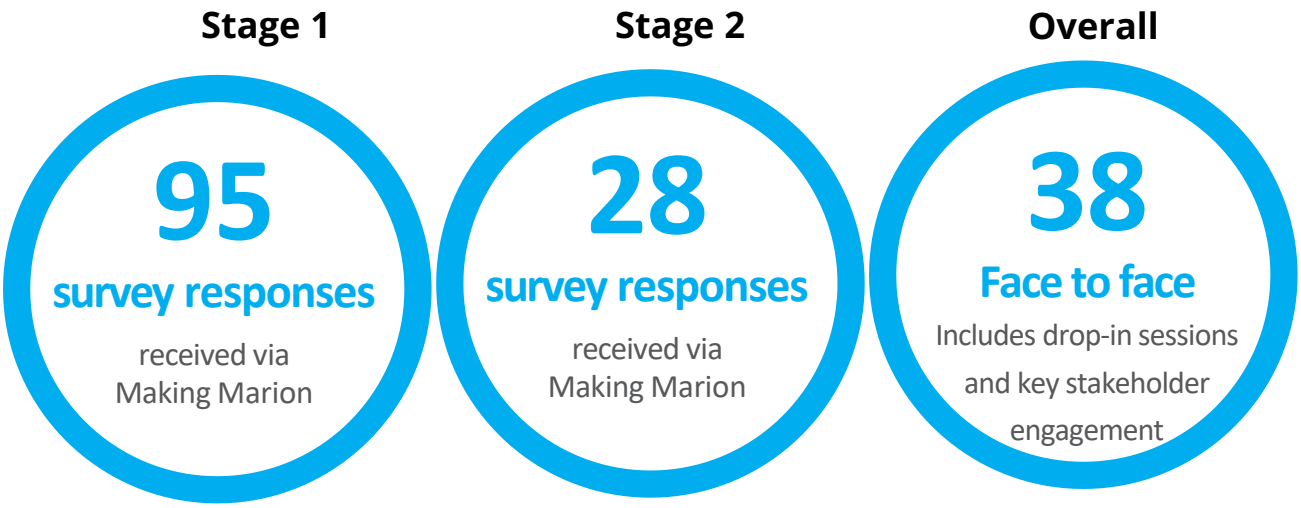
Considering feedback from the local residents, the concept plan was then redesigned. Stage 2 of consultation was then undertaken from **03/11/2024 – 26/11/2024**. This engagement targeted local residents and key stakeholders.

Consultation included:

- Direct mail to local residents
- Door knocking Madison Court residents
- Drop-in session
- On-site signage
- Key stakeholder engagement
- Hard copy surveys and information accessible at Cove Civic Centre

Engagement Snapshot

Response rates from stage 1 and 2 consultations:



Drop-in sessions were held to provide community members with face-to-face access to key members of the project team:

- Drop-in sessions were held for both stages of engagement with approximately 20 attendees recorded across the sessions
- At the stage 1 sessions, representatives from 6 Madison Court households attended, 4 of which expressed their concerns about the proposal
- At the stage 2 session we only had one representative from Madison Court who had joined the garden group following the stage 1 consultation

Onsite Signage

The onsite signage was placed near the proposed location of the garden as well in the entrance to the carpark. This ensured all key stakeholders of the site were aware of the proposal and the opportunity to provide feedback.

Stage 1



Stage 2



Marketing Summary

Stage 1 - **06/02/2023 - 06/03/2023**

Posts	Impressions	Reactions
8	11.34K	59
Reach	**Engagements**	**Engagement Rate**
1.36K	102	0.9%

Definitions:

Impressions - show the number of times your content was displayed to these users.

Reach - shows the number of unique users that were exposed to your content. If the same person sees one of your posts three times, the Impressions would be 3 but the Reach metric would only count 1.

Engagements - inform about how many times users engaged with a post during their lifetime. Engagement is seen as the combined number of reactions to, comments on, and shares of a post.

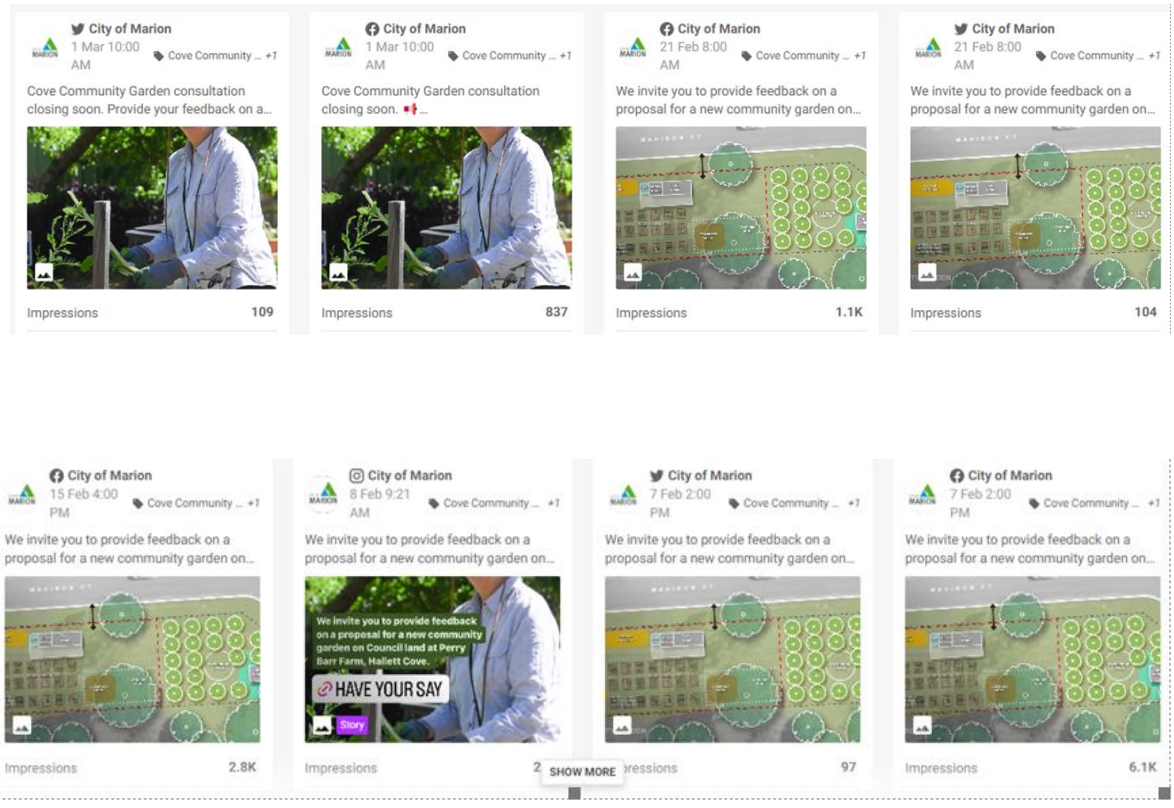
Engagement Rate: Calculated by the total engagements a post received divided by the total number of impressions on that post.

Reactions - Reactions are a type of engagement with your Facebook content. They are comprised of the total amount of Love, Haha, Wow, Sad, Angry, and Like actions that users took on your post. This can be reported on in the Measure module.

Social Posts - Stage 1 Engagement

Content:

The campaign used various images (assets) to attract diverse participants to complete the survey and participate in the engagement.



Initial Concept design – Stage 1 Engagement



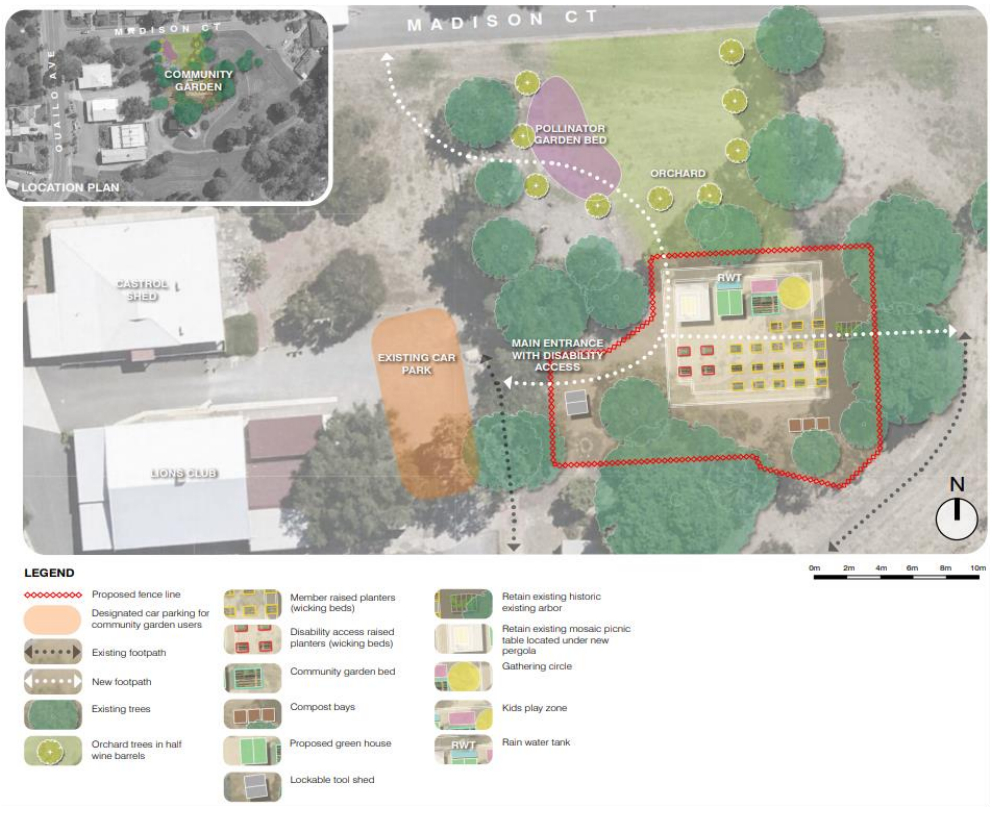
Proposed garden location – Stage 1 Engagement



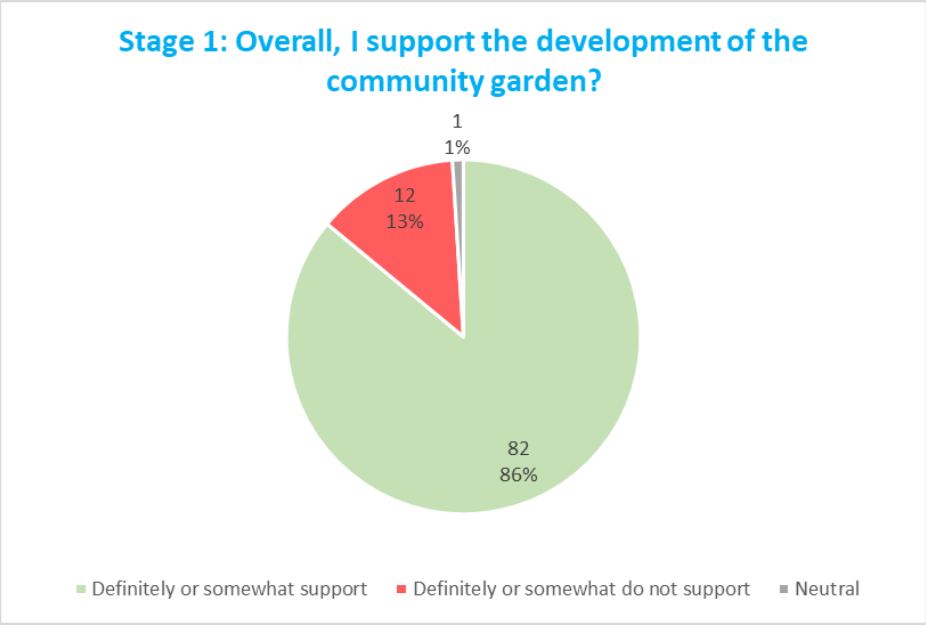
Updated Concept design – Stage 2 Engagement

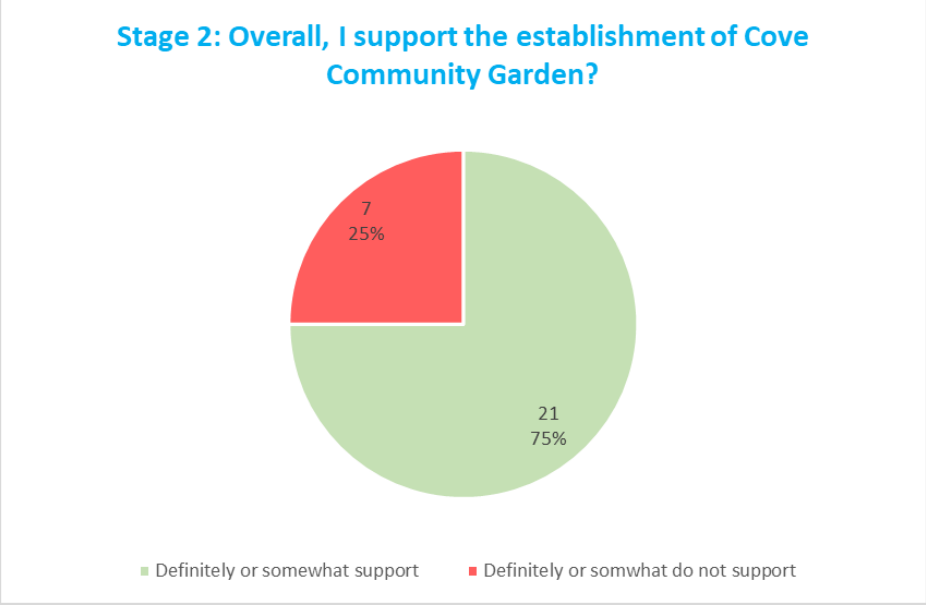


Updated garden location – Stage 2 Engagement

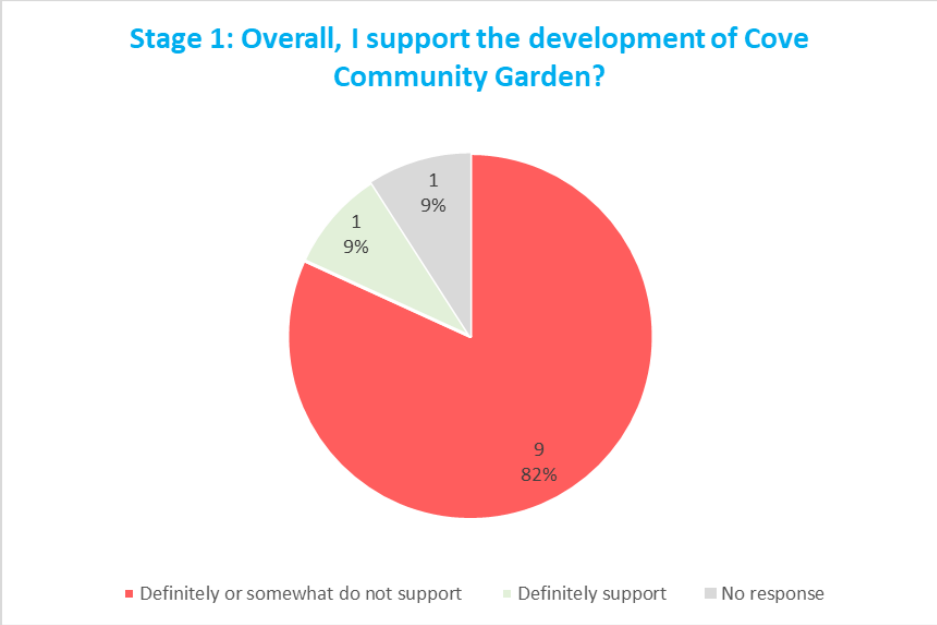


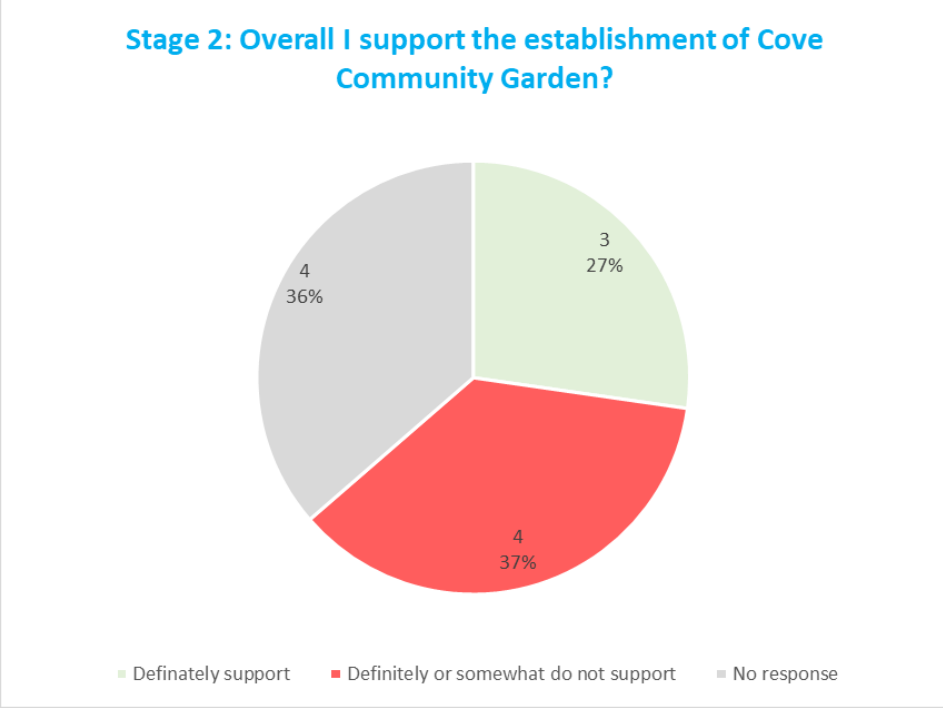
Participant responses– Stage 1 and Stage 2 Comparison





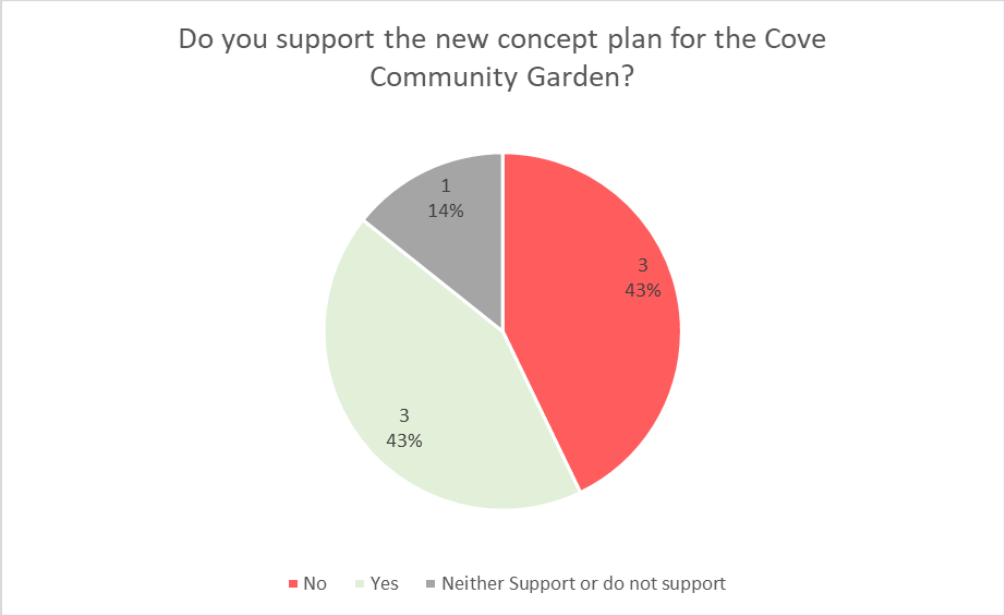
Madison Court participant responses – Stage 1 and Stage 2 Comparison



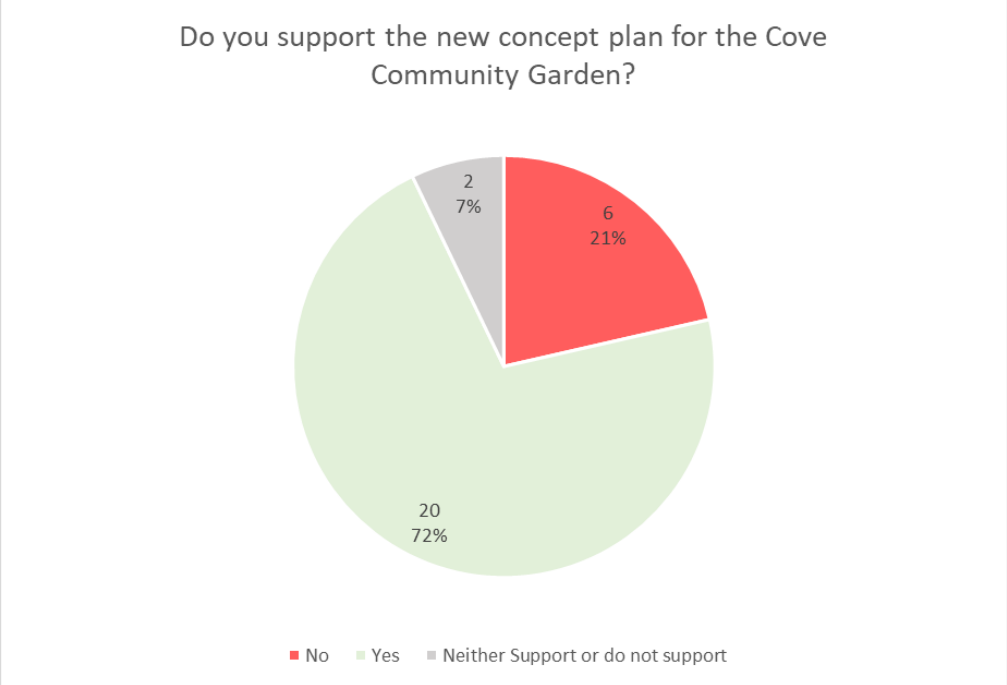


Level of Support (Stage 2)

Madison Court responses:



Overall responses:



Responses to key concerns raised

Concerns raised in stage 1 consultation were considered by the project team and Cove Community Garden Group, and where possible addressed in the updated design that was released for stage 2 consultation. A summary of key concerns and how they have been addressed is provided below.

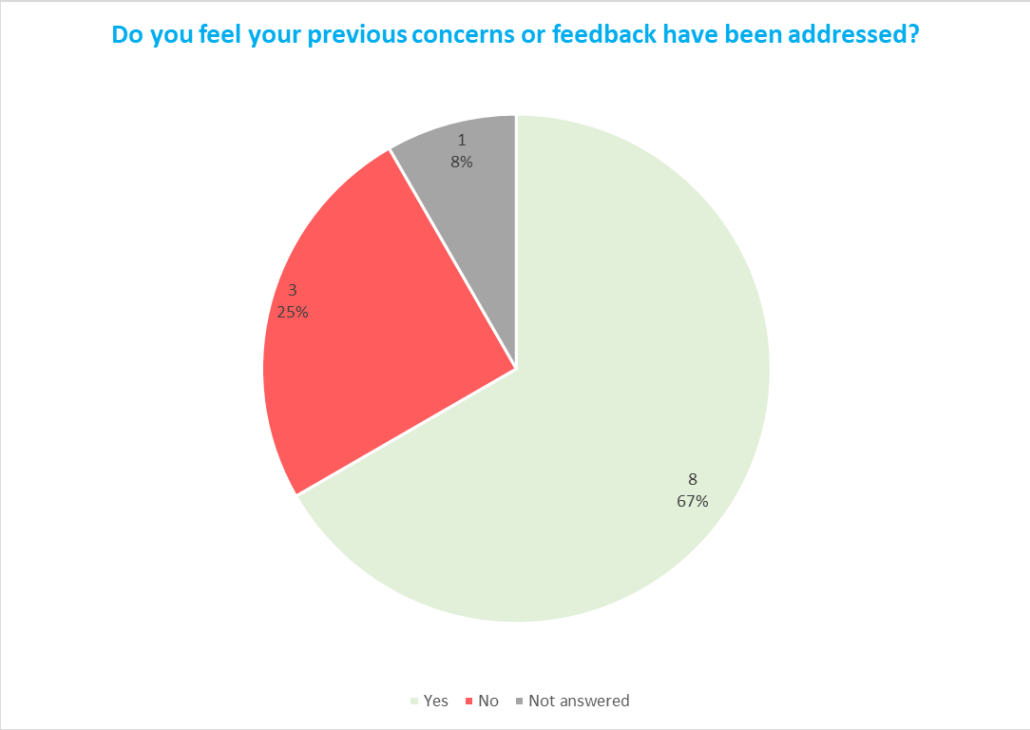
Summary of key concerns raised in Stage 1	**Response / how the concern has been addressed**
Visual impact of fence and proposed structures	Significant changes have been made to the location and design of the garden to address this concern. The main garden features have been moved away from Madison Court into the centre of the reserve amongst existing vegetation. The open space adjacent to Madison Court will largely remain, apart from the addition of a small number of fruit trees and low sensory plants. The structures and fence will be in the centre of the reserve, set back from Madison Court with minimal visual impact. The proposed fence colour and style will be open and blend into the surrounds to reduce visual impact.
Increase in traffic and parking issues on Madison court	The existing parking area between the proposed garden and the Lions and Scouts buildings will be used by the community garden. There are approximately 12 parking spaces behind these buildings and 15 parking bays in front. This is adequate space for the number of expected visitors to the garden. Community garden members will be encouraged to use this parking area instead of street parking. The Cove Community Garden Group will ensure garden open hours does not conflict with regular functions held in the buildings to avoid parking pressures.
Chickens will attract foxes and vermin	Due to concerns from Madison Court residents Cove Community Garden Inc has removed the chicken coop from the design.
Lack of access to the reserve	The open space adjacent to Madison Court will remain open for recreation now that the garden location and design has been revised. Madison Court residents will be offered access to the fenced area of the community garden via a key or code regardless of whether they choose to become members.
Noise and disruption to an otherwise quiet street	We do not anticipate the community garden will generate an excessive amount of noise, particularly now that it is set back from Madison Court. This is not generally an issue with other community gardens. The groups and hirers using the facilities on this site for many years have not generated noise complaints.

Responses to key concerns raised

Summary of key concerns Raised in Stage 2	Response / how the concern has been addressed
Exclusive area without potential for broader community use	The Cove Community Garden will be open to the public for at least two days per week and will encourage community participation of non-members by providing community workshops and a community meeting space while also actively seeking participation from local schools and early learning centres in the area. Cove Community Garden will provide a mixture of individually leased garden beds and community access garden beds along with a free produce cart for the wider community.
Noise and disruption to an otherwise quiet street	See response from Stage 1.
Increase in traffic and parking issues on Madison Court	See response from Stage 1.

Participant responses - Do you feel your previous concerns or feedback have been addressed?

- 43% of respondents to the stage 2 consultation reported that they had provided feedback in stage 1
- Of these 67% of respondents reported that their concerns had been addressed
- 50% of these of these respondents were from Madison Court
- 4 of the 7 Madison Court participants reported their concerns had been addressed



Participant comments – Stage 1 (6/3/23)

What do you like about the concept plan?

1	Good for the community
2	oh yes please!!! Community gardens add just that to a bunch of people living together - COMMUNITY. IN an age where one can't even go to a library and get a real person serving them, these places make an awesome space where people of all ages and demographics can mee on neutral ground. This is SO exciting! I want in
3	Open plan, chicken run
4	It looks like it's a good use of the space and it's nice to have something like this in Hallett Cove.
5	Wicking beds, compost, chickens, edible natives, everything really.
6	About time ! Pity there wasn't 2 closer to Shamrock road. Wonderful idea.
7	It sounds very inclusive
8	Everything
9	A place for all like minded community members to meet up and talk about plants.
10	Very impressive
11	Disability beds
12	It's overall plan is inclusive and supports what a community needs and should value
13	I feel the community garden would be extremely beneficial to the broader community. I think there could be input, involvement or potential to incorporate classes of kindy and school aged children for their educational and community participation possibilities. Potential to incorporate food preparation and cooking skills for young and old. It would provide opportunity for various cultures to be involved and share knowledge about foods from different countries and cultures that could be grown locally in Hallett Cove. Incorporating a pizza oven similar to the one at glandore Community Garden could bring additional appeal and be a source of fundraising for the community garden. Hopefully toilet facilities will be considered.
14	Inclusive, learning opportunity for children. Raised garden beds.
15	Everything...this is a great idea but we particularly like the idea of stage 2...children sensory play and meeting place
16	It would be a great use of the space
17	I think it's a wonderful idea on every level. It allows community engagement to be promoted and encouraged allowing people who may feel isolated or in need of a positive hobby a place to belong. They promote inclusivity and a place for those who are avid gardeners to spread their knowledge about the environment and sustainability. Gardening is a universal language and allows various cultural groups to come together. It is also a valuable aesthetic for the area as gardens promote a sense of beauty and calm and are very appealing. I really hope this goes ahead.
18	Good to get people together

Participant comments – Stage 1 (6/3/23)

What do you like about the concept plan? Cont.

19	That there will be one in hallett cove community
20	- upgrading/ refreshing Perry Barr farm and making it more attractive and usable space - an opportunity for members of the community to gather and engage in activities
21	The idea of a community garden and the incorporation of chickens and an orchard
22	Location and accessiblilty
23	Raised garden beds, edible natives, orchard
24	Community togetherness, access to gardening opportunities for people who don't have it, education for children
25	Everything
26	I like the idea of a community garden with people with a common interest getting together to grow their own food.
27	The fact there is one. Sensory spaces.
28	It is environmentally appropriate, a sustainable idea that will promote community education as well as improve community connection.
29	Engage the community, water wise wicking beds, diversity of plantings, social and activity benefits.
30	It allows effective use of an under-utilised piece of council property.
31	It's inclusive so can get used by the whole community. It is a great idea for bringing the community together - one of the best aspects of living in HC.
32	I like the idea of a new, inclusive place for people to meet and the edible, bush tucker section of Australian native plants.
33	Shared and accessible gardens Play space for kids if parents want to be part of the community group to maintain or help out at the garden
34	The raised garden beds and wheelchair accessible beds
35	Brings community together, helps provide healthy eating choices, promote discussion of gardening methods, learning curve.
36	Giving back to community and connection
37	The prospect of being able to come with children and teach them about gardening and nature and have space for them to play in
38	Love the overall concept especially about chicken run. Love to help and are you planning to sell eggs. Would be great.
39	Sensory Garden Wicking Beds
40	getting to know your neighbors and being productive in the garden at the same time

Participant comments – Stage 1 (6/3/23)

What do you like about the concept plan? Cont.

41	Sharing information, satisfaction of growing something useful
42	We still have a lot of older people in our community that could be interested as well as having young vegetarians etc. so the social mix could be very good and beneficial !
43	I love the idea of coming together to grow our own food and share with the community
44	I like the offering of an inclusive community learning and food production space.
45	Inclusive for everyone
46	Kids area, chicken run, all of it.
47	Lots of variety and close to home
48	I'm delighted to see a project like this start up. They bring like minded people together There is a possibility of extra crops being given to those in need It enables people to learn different skills in the garden It keeps people fit and active
49	Bringing people together
50	The utilisation of space that is currently underused
51	At present visiting in Qld next to Bungalow Community Garden and I am impressed! Stage 1 appears well planned (concept wise) esp with Chicken run & composting provided you have a dedicated volunteer crew lke they have at Bungalow A little more ambivalent about the viability
52	I don't like to idea of having a community garden outside my house. I did not purchase this house with the thought of a play area where children will gather and cause antisocial behaviour.
53	Opportunity to grow my own veg and get to know others in community
54	The chance to have more room for Vegetables and chickens and community
55	Nothing
56	Opportunity to access soil to grow veggies. No room on current block
57	Nothing
58	Nothing
59	Local food and creating community
60	The chickens Edible natives Many wicking beds Use of timber for natural looking boundary fence Use of vacant land Central location

Participant comments – Stage 1 (6/3/23)

What do you like about the concept plan? Cont.

61	I support all aspects of the concept plan for the development of a community garden in Hallett Cove. I am particularly pleased to see the inclusion of an edible native garden and chicken pen.
62	It's just what we need! It's brings community together
63	Have always wanted to have the opportunity to grow food within a community and share the produce
64	I love the concept of having a community garden (I had even suggested it at community meetings when the old farm house was being demolished and ideas were being floated many years ago). The full plan (phases 1 and 2) includes an excellent range of gardening options and a variety of produce together with enjoyable community spaces and experiences.
65	Connecting community with each other and sustainable living concepts.
66	Love the idea. The whole draft concept is great.
67	Community spirit
68	I absolutely love all of the design concepts
69	A great place for like minded people to garden, grow produce, relax in a peaceful setting, and for children to play.
70	i dont
71	Good for the Hallett Cove community
72	Adds to nature in the reserve and brings people together
73	I don't think its a good idea
74	Nothing
75	I like the idea but not the placement or high fence
76	I particularly like the inclusiveness of the concept, and the range of likely benefits to the community.
77	Organic foodsies
78	It looks to be very well planned with a focus on inclusiveness
79	Everything, the opportunity to meet new people of all ages. Somewhere new for the children to enjoy and learn from
80	Disability access on some garden beds is really good.
81	it is local to where I live and is on an old historical sit of a farm
82	It all looks really good. Like the wicking beds also orchard and public space. Chickens would be a great idea too!
83	All looks good. Like wicking beds, orchard with public gathering space. Chickens would also be a great idea.
84	Bringing people together, sustainability
85	It looks like a good way to encourage community interaction. I walked past a community garden at Sheidow Park and thought it was a good idea. Was all fenced off/ gated. I remember though that someone wanted to do a community garden near Peppertree Grove that just didn't work. Plants just disappeared etc but I don't really know much about that one. The proposed sight is already a vibrant community center so I feel the garden has potential.
86	Size, level ground and water availability
87	Family friendly, great to bring community together
88	Wicking beds are a great idea and I have a bit of experience building and growing in them
89	Community concept always good! Makes good use of public land
90	Wicking garden beds

Participant comments – Stage 1 (6/3/23)

What aspects of the design would you like to see changed?

1	Make it larger. Build it and they will come
2	I can't see anything on the plan for additional car-parking. I guess it would depend on when the garden is open as to whether additional parking would be required. At the moment the carpark is very busy in the evenings and some weekends when the Scout Hall is in use and on the days that the Lions OpShop is open. The Scouts regularly use the space behind the Scout Hall. I would like to be reassured that the new area had adequate lighting and was safe to be used near a facility that is used by many children.
3	I would like to see a Centre for local Senior Citizens with a Heated indoor pool for Hydra therapy, a room with exercise equipment to maintain strength as we age and other rooms for groups, gatherings, fellowship and functions. There is nowhere else to for Seniors only in Hallett Cove and we need a space.
4	Have my doubts re chicken area ie who will look after … lots of foxes in area etc
5	More space to grow flowers. ("If you have 2 loaves of bread, sell one and buy a lily" - said to be a Chinese proverb)
6	The visual impact of the toolshed building is probably unacceptable to residents in Madison Court. The proposed chicken coop may attract vermin etc. It will need to be well managed,
7	It's important to make sure that the garden doesn't include any plants/animals that can potentially spread to surrounding areas as invasive species. Also, many flowering plants may be a potential source of allergens to local residents.
8	not too sure about the play area but I think a small one might be ok, just for kindy age and not big enough to entice some bored teens to come and destroy all the garden while they are there :(
9	I would like like the gathering space to: 1. Be accessible. 2. Have significant shade. 3. Include natural seating structures in an informal amphitheatre style (arc) for delivery of presentations.
10	Why are the sheds in front of our houses? I think this would create a closed off and not appealing feel living across from this project
11	Please ensure that the chicken run is vermin proof as foxes have been known to frequent this area as recent as November and December 2022 as I saw a fox on our property after it had killed our neighbours chickens on two occasions. We basically live opposite this proposed garden.
12	I would like to know that the residents are aware and largely accepting of the project, and will parking be provided so that their road is not clogged, and I can't see if the area will be fenced
13	An undercover area where people can work in all weather. A place for swap/sharing cuttings, plants etc
14	Wondering if an enlargement of stage 1with the possibility of bigger beds The orchard theme sounds good but perhaps impractical within confines. The children area -I don't think at this stage should be planned. fI it evolves well & good but if it does I think it would be better completely integrated
15	If we have to have a community garden, I would like to see the garden to be kept with the original farm house boundary.
16	For it not to go there
17	The whole thing discarded
18	it shouldn't happen.
19	Inclusion of a community food exchange at the site.

Participant comments – Stage 1 (6/3/23)

What aspects of the design would you like to see changed? Cont.

20	I am not sure about the exact placement of the garden. It seems squished between the historic interpretive site and Madison Court itself. I have a sense that with the 1.8m high fencing what is wonderful open space will feel crowded. Madison Court is also already struggling with parking as families along the street have several cars and require on-street parking in addition to that in carports etc. (plus the street is used at peak times for overflow from Hallett Cove East Primary School). I would love to see the garden at the Perry Barr Farm site, however, perhaps on the lower side of the hill from the interpretive centre (behind the old farm buildings) would feel a more balanced location (on the site map, extending from the letters 'ric' in historic towards the cul-de-sac of Madison Court in a arc shape around the flow of the hill).
21	The shed, greenhouse and fence are right in front of our house and will affect the value of my property. We bought this house for the open space for our children and now grand children to play. This design keeps them out and cancels our view. Madison Court is very narrow and it has sometimes been blocked by people visiting the school and I dont see any allowance for increased traffic and parking
22	Fruit trees take a long time to establish and become productive. They should be the highest priority. As they say, the best time to plant a tree was 20 years ago but the second best time is now. I would also like to see more inclusion of features that encourage gathering, socialising, and sharing in the garden. This could include more shade, more seating, and amenities like a pizza oven.
23	the whole prposal is a waste of money which would be better spent on more play equipment for kids
24	Definately the location
25	Ugly fence blocking access to the area. Chickens bringing rats and foxes back.
26	The location is right in front of our house and neighbours agree it isn't the smartest idea. We like the concept but wouod create vandalism and the fence in front of our house blocks the reserve it is meant to be. We all walk our dogs. Scouts use it every week and donnas dancing quite often use the grass area. We throw the ball to our dogs and so do many people in the suburb
27	Sheds at back with power connected
28	To add Pavilions near Tool Shed area

Participant comments – Stage 1 (6/3/23)

Do you have any other comments or feedback on this proposal?

1	No
2	Well done - excellent initiative.
3	In reference to my comment above. It is important to ensure that the children attending Scouts are safe. Additional cars accessing the car park either in front or behind the Scout Hall may present a danger. The children often run out the back door to undertake activities in the area behind the hall. If that area was used for car parking and access to the new garden this may present safety issues.
4	Sounds great!
5	Rats (fruit?) are a big problem in Hallett Cove and have been for a number of years. The red wax bait blocks don't seem to kill them - they gorge on them. You will need to consider how to control them. They love tomatoes & will climb and eat fruit on trees
6	To reiterate; I would like to see a Centre for local Senior Citizens with a Heated indoor pool for Hydra therapy to help heal injuries and build and maintain healthy fitness, a room with exercise equipment to maintain strength as we age and other rooms for groups, gatherings, fellowship and functions. There is nowhere else for Seniors Only in Hallett Cove, and we need a space. Local Physios could rent the space to do the sessions with their clients thereby reducing the costs for the council. Other rooms could be used for Activity Groups to meet. There is nowhere for this either unless you go to a Church and not all people want to go in a Church these days.
7	No
8	This is a fantastic idea...we would 100% use it and aupport it
9	Completing this on behalf of my retired parents
10	I live in Seacombe heights and I would love to see something like this in alpine reserve. The seacombe heights community is small but a beautiful area and I think it would promote many great positive things to our area. I will definitely be utilising the hallett cove one.
11	Great idea better than an infinity pool!
12	I'm not much of a green thumb so likely wouldn't participate in much gardening. But with two small children we like to walk and explore and look around at our area. Am generally supportive of projects which beautify the area and bring people together.
13	Great idea, good use of the space.
14	This is a great initiative & development and should be highly supported in any way possible.
15	A wonderful idea. I have seen garden communities thrive in many countries, and growing our food in sustainable ways has so many benefits for individuals and communities. A great idea
16	Lions Club has a number of issues: - Parking particularly on Saturday mornings - Management of the garden - particularly compost odours, vermin control - Visual impact of some structures
17	Would love there to be a seasonal seedlings sale for the community.
18	will provide a great drop in for the community, with health benefits, we could all do with that :)
19	Time right now is limited but in the near future should hopefully have more time am very keen to see it established as I live within walking distance and love gardening.
20	I think it would be of great befit for the people of hallett cove Kind regards Martina
21	Have seen the Glandore community garden. Have seen how happy people are who grow vegetables or other things there. Wonderful idea.
22	Its a wonderful idea to try and should do well !
23	Please maximise community participation through regular and varied free workshops. Most of us here in Hallett Cove have plenty of garden space. I have no interest in tending a communal garden but great interest in sharing knowledge and encouraging others to take up a sustainable hobby that supports wellbeing. The garden must have inviting and comfortable congregation and outdoor presentation areas to be successful, given that most gardeners can accomplish their hobby in their own yard.

Participant comments – Stage 1 (6/3/23)

Do you have any other comments or feedback on this proposal? Cont.

24	Please don't go ahead with this plan, this is not a sustainable nor suitable area and in my opinion, there are better places for a garden
25	Should be more around the neighbourhood
26	I'm repeating my note from above as this is a huge problem in this area. Please ensure that the chicken run is vermin proof as foxes have been known to frequent this area as recent as November and December 2022 as I saw a fox on our property after it had killed our neighbours chickens on two occasions. We basically live opposite this proposed garden.
27	I am delighted this project has been initiated and look forward to attending the event on 16th February.
28	I think it is an amazing opportunity for the entire suburb to be involved & to create friendships for all
29	For a community garden to work it needs to be driven by an enthusiastic group of community members. It needs to be supported by council not driven by council. If this idea came from council it could well fail. If it came from community lobbying it is likely to be a long term success
30	I would not like the community garden, car parking in the street if bad enough without additional cars.
31	No
32	Love that this is being considered for our community
33	I do not agree with this going ahead
34	I strongly dislike this idea and it should be removed
35	I strongly disagree with the proposal
36	Thank you for the opportunity to provide feedback on this proposal. This is an idea I wholeheartedly support.
37	Please go ahead
38	All the very best with the project - and please do consider whether another part of the site could be used (further away from the housing streets).
39	There are plenty of spaces to put a shed including the rusted implement shed area.
40	Please strongly consider planting an orchard first due to the wait required for productivity. Joe's Connected Garden as well as other community-minded members of the SA Rare Fruit Society can assist with affordable stock, MUCH cheaper than Bunnings etc.
41	Concerned about vandalism
42	I would love to become a volunteer and have my 11 and 9 year participate in some volunteering
43	every house in hallett cove can have their own veggie garden in their backyard, no need for a community vegetable garden in Hallett Cove
44	I don't think this area is the right location
45	Definitely need Madison's court approval considering most people moved to this street for a dead end 'quiet' street. Will cause further parking issues. Our street is always constantly full and the owners of the houses already struggle enoigh trying to park where they live… would cause chaos in school holidays. Vandalism and noise from kids lurking. Heritage land shouldn't be touched. They could think this throigh a lot better
46	I hope this proposal proceeds, and wish it good luck 😊
47	None
48	love the idea of community coming together in such a positive way
49	I think it's a wonderful idea. Particularly good to develop community connections and make new friends with a common interest. Love the fact that it's to be based on organic and permaculture principles. Also great for people like myself who want to learn more about organic/ permaculture gardening- actually all aspects of gardening. Can't wait to get started!!
50	No chickens please . We have an issue with chickens and Roosters down Pepper Tree grove, Oakland Park. Family member impacted.
51	Thanks, good community initiative
52	An excellent idea!!
53	Interested in participating - probably more at the building stage
54	Send progress news by email to johnlk.chua@bigpond.com

Participant comments – Stage 2 (3/11/23)

Do you feel your previous concerns or feedback have been addressed? If not why not?

1	The garden is still progressing
2	The design has moved further away from am accessible community space. Priority for Phase 1 should include gathering areas, shelter, natural playground for kids, and a BBQ or wood oven. The new plan just fences off a green space exclusively for raised beds

Participant comments – Stage 2 (3/11/23)

What features do you like about the design?

1	Fence, raised beds, pollinator plants
2	fruit orchard
3	The pollinating sensory garden and kids area!
4	Fantastic use of space and utilising existing fixtures to complement the design.
5	All of it
6	Better location than last version ie more discreet
7	Love the pollinator section, fruit trees in wine barrels. Glad the mosaic table will be kept and the gathering circle
8	Trees and orchad and retaining existing historic features
9	Well spaced out, well thought out.
10	Leaves appropriate open space immediately adjacent to Madison Court including a flat area for recreation. Incorporates historical features currently commemorated on the site. Fully fenced for security. Inclusive and forward-looking (plans for second phase expansion).
11	New location
12	I love the fruit tree orchard in the public space, and the beds that are wheelchair accessible. The use of space for the enclosed garden seems balanced with remaining publicly accessible spaces and walking paths.
13	Purely having a community garden
14	The setback from the road is great and the designated areas are very well planned out.
15	Fruit trees as well as raised, wicking garden beds. I have physical health issues which makes tending a low garden bed painful, so higher beds which require minimal bending are much easier to manage. The wicking aspect is practical to keep them watered. I also like having an open lawned area for people to gather and enjoy the garden as well as for kids to play whilst parents tending the garden. Shame the cubby house idea has been scrapped. Could be a nice place for a picnic!
16	Wicking beds and pollinator plants
17	Everyhing looking forward to it

Participant comments – Stage 2 (3/11/23)

What do you not like about the design and are there any features missing?

1	I would like to see the garden in another neighbourhood
2	The design is now set back from the road. This raises security concerns as people will feel more comfortable breaking into the space. The garden should be closer to the street to increase visibility and safety. The main feature is now just raised beds for leasing. The plan seems to be to fence off public area exclusively for those leasing a space. This is not in the public interest. Fruit trees are planted outside the boundary fence. Fruit trees need to be netted when in season. The public will likely interfere with nets when picking from this unfenced area. Intelligent design principles would allow for a more extensive orchard behind a fence with an externally accessible Grow Free cart for the public to collect Fruit from. Chickens have now been removed from the plan. This would have been a great point of interest for young families and only further feeds into an inaccessible and uninspired concept of a few garden beds locked behind a fence. As a teacher, I was hopeful of being able to support our communicate with family garden and nature connection sessions. This is simply not viable in a pen with a few raised beds. I am disappointed that the proposers seem more interested in some extra garden beds for themselves rather than a true community-oriented gathering space. Shade, gathering areas, natural play areas for kids, and a BBQ or wood oven should be installed before any features to create an inviting and accessible space in which people would actually like to congregate. I strongly believe that the initial phase needs a stronger focus on a fenced orchard. Trees take more time to grow than tomatoes and are something many community members don't have space for. Create something that is truly beneficial to the community for generations, not an exclusive leased patch of dirt.
3	Just not a fan of the garden or idea in general
4	Effecting the surrounding streets with wild animals, noise, obstruction and parking etc
5	Don’t like the idea at all it’s not something that I would be taking part in

Participant comments – Stage 2 (3/11/23)

Overall, I support the establishment of Cove Community Garden, if not please tell us why?

1	I would like to see the garden in another neighbourhood, those wanting tbe garden do not live in tbe street
2	I do not support as I do not believe a fenced patch of dirt is in the community interest. I would strongly SUPPORT if the design had a stronger focus on true community amenity, such as inviting space with shelter and BBQ or wood oven, kids play area, and more significant fenced orchard.
3	It invades out peaceful and private street
4	Cost of money, upkeep
5	I don’t want the extra traffic in the street, not keen on the playground going in at a later stage, We prefer the place to stay quiet how it is now.
6	I think there is already enough I ugh going on in the area. We have the school with all the traffic. We have the scouts. There is now a footpath down the bottom to the walking track that has increased the foot traffic. The Ions Club has things on has things on..the Scouts are there..many other groups use the halls. All this doesn't really amount to a nice quiet street or area any more. Also not to mention people getting there early especially on a Sunday.

Participant comments – Stage 2 (3/11/23)

Do you have any other comments or feedback on this proposal?

1	Just curiousl about the leasing of beds
2	I am disappointed that so little progress has been made in the previous 12 months and that the plan is moving further away from an inviting and accessible space that offers true community amenity.
3	Don't do it
4	Hi We are Edge Early Learning Centre in Hallett Cove we would be interested in a garden plot to care for.
5	Hope it gets approved
6	Good idea
7	All my questions were answered, thank you. Look forward to planting asap.
8	Thank you for taking on board the concerns raised by residents in the first round of consultations - I think you have greatly improved the project as a result. I hope it receives strong support as a great community initiative.
9	Will be a great addition to the community to build connections
10	I don't understand what is proposed regarding plots "for lease". If the proposal is to only make the majority of plots available to people at a cost, I do not support this. I believe plots in a community garden should be available free of cost, and shared, to be accessible to all community members that are interested in participating. If demand for plots exceeds the number of plots available, perhaps there could be a sharing or rota arrangement put in place? I also believe that rainwater harvesting and use should be a primary element of the garden and part of Stage 1.
11	I'm concerned about the additional traffic that will pass behind the Scout Hall. The Hall is used four nights per week by just over 100 children and youth. It is also often used on weekends by Scouts from other Scout units. The Scouts often access the area behind the Scout Hall and near the area identified for the Cove Community Garden. Additional vehicle traffic in this area may present a danger to the children. I'd like the council to make sure that the car park is clearly defined (it currently isn't clearly defined), and that traffic is prevented form moving behind the Scout Hall to the southern exit near the Lions "The Shed".
12	I think this is a great community proposal and would make a great addition to the suburb.
13	Yeah take the garden to another area that would be more suitable.
14	I'm curious as to why the fruit trees would need to be restricted in a wine barrel rather than planted directly in the ground. Using dwarf varieties would provide restriction to size but still grow to a great size to provide a good crop of fruit. I would have thought wine barrels would reduce the production.
15	As Above. Maybe move it to somewhere else. I'm sure the area has alot of other nice places for this away from residential houses.
16	Just keen to get it up and running

Cove Community Garden

SURVEY RESPONSE REPORT
05 February 2023 - 12 March 2023

PROJECT NAME:
Cove Community Garden



SURVEY QUESTIONS

Q1 Which suburb do you live in?

Screen Name Redacted 2/07/2023 02:15 PM	Hallett Cove
Screen Name Redacted 2/07/2023 02:35 PM	Hallett Cove
Screen Name Redacted 2/07/2023 03:03 PM	Hallett cove
Screen Name Redacted 2/07/2023 03:06 PM	Hallett Cove
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Screen Name Redacted 2/07/2023 05:14 PM	Hallett Cove
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Screen Name Redacted 2/10/2023 07:02 PM	Hallett Cove
Screen Name Redacted 2/10/2023 09:08 PM	Hallett Cove
Screen Name Redacted 2/10/2023 09:30 PM	Hallett cove

Screen Name Redacted 2/11/2023 09:01 AM	Hallett cove
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Screen Name Redacted 2/13/2023 02:32 PM	Hallett Cove
Screen Name Redacted 2/14/2023 08:01 AM	HALLETT COVE
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Screen Name Redacted 2/16/2023 08:04 AM	Hallett cove
Screen Name Redacted 2/16/2023 10:58 AM	Hallett cove
Screen Name Redacted 2/16/2023 12:29 PM	Hallett Cove
Screen Name Redacted 2/16/2023 09:05 PM	Hallett Cove
Screen Name Redacted 2/17/2023 07:53 AM	Sheidow Park
Screen Name Redacted	HALLETT COVE (SA)

2/17/2023 07:56 AM	
Screen Name Redacted 2/18/2023 12:30 PM	Hallett Cove
Screen Name Redacted 2/21/2023 08:47 AM	Hallett Cove
Screen Name Redacted 2/25/2023 12:04 PM	hallett cove
Screen Name Redacted 2/25/2023 12:15 PM	Hallett Cove
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Screen Name Redacted 2/25/2023 02:01 PM	Hallett cove
Screen Name Redacted 2/25/2023 06:10 PM	Hallett Cove
Screen Name Redacted 2/25/2023 09:57 PM	Hallett Cove
Screen Name Redacted 2/26/2023 12:42 PM	Sheidow Park
Screen Name Redacted 2/27/2023 02:45 PM	Hallett Cove
Screen Name Redacted 2/27/2023 02:47 PM	Hallett Cove
Screen Name Redacted 2/27/2023 02:50 PM	Hallett Cove
Screen Name Redacted 3/06/2023 06:49 AM	Hallett Cove

Mandatory Question (95 response(s))
Question type: Single Line Question

Q2 If you live in Hallett Cove, which street do you live on?

Screen Name Redacted 2/07/2023 02:15 PM	Grantala Court
Screen Name Redacted 2/07/2023 02:35 PM	Minnipa Drive
Screen Name Redacted 2/07/2023 03:03 PM	Fairhill street
Screen Name Redacted 2/07/2023 03:06 PM	Genesta Street
Screen Name Redacted 2/07/2023 04:54 PM	Lighthouse
Screen Name Redacted 2/07/2023 04:55 PM	Shamrock
Screen Name Redacted 2/07/2023 04:57 PM	Rogana Crescent
Screen Name Redacted 2/07/2023 04:57 PM	MEDWAY ST
Screen Name Redacted 2/07/2023 04:59 PM	Perry Barr Road
Screen Name Redacted 2/07/2023 05:14 PM	Nalimba Street
Screen Name Redacted 2/07/2023 05:19 PM	Quinway Court
Screen Name Redacted 2/07/2023 05:34 PM	Sovereign

Screen Name Redacted 2/07/2023 06:03 PM	18 Ingleton Dr
Screen Name Redacted 2/07/2023 06:32 PM	Planters
Screen Name Redacted 2/07/2023 06:44 PM	Ariel Street
Screen Name Redacted 2/07/2023 07:13 PM	54 Vennachar Drive
Screen Name Redacted 2/07/2023 07:19 PM	Barramundi
Screen Name Redacted 2/07/2023 07:33 PM	Tern Street
Screen Name Redacted 2/07/2023 07:36 PM	Shamrock road
Screen Name Redacted 2/07/2023 07:59 PM	Brett Crescent
Screen Name Redacted 2/07/2023 09:09 PM	Leith Court
Screen Name Redacted 2/07/2023 09:24 PM	Coorabie
Screen Name Redacted 2/07/2023 09:58 PM	Gretel crescent
Screen Name Redacted 2/08/2023 05:57 AM	Caswell Dr
Screen Name Redacted 2/08/2023 07:07 AM	Moth Court
Screen Name Redacted 2/08/2023 07:58 AM	Caswell Drive

Screen Name Redacted 2/08/2023 08:36 AM	Moth court
Screen Name Redacted 2/08/2023 08:53 AM	14 Madeline Crescent
Screen Name Redacted 2/08/2023 09:37 AM	Balboa Drive
Screen Name Redacted 2/08/2023 05:46 PM	Quailo Ave
Screen Name Redacted 2/08/2023 06:57 PM	Antonia Circuit
Screen Name Redacted 2/08/2023 08:35 PM	Reliance Road
Screen Name Redacted 2/08/2023 08:53 PM	Blake
Screen Name Redacted 2/08/2023 09:36 PM	Burlington Road
Screen Name Redacted 2/09/2023 08:23 AM	The Cove Road
Screen Name Redacted 2/09/2023 12:14 PM	Poralka Crescent
Screen Name Redacted 2/09/2023 12:29 PM	Bounty Road
Screen Name Redacted 2/09/2023 12:33 PM	Sarga Street
Screen Name Redacted 2/09/2023 01:01 PM	Mayflower
Screen Name Redacted 2/09/2023 01:14 PM	Barramundi drive

Screen Name Redacted 2/09/2023 01:47 PM	Rogana Cres
Screen Name Redacted 2/09/2023 02:10 PM	Coorabie Cres
Screen Name Redacted 2/09/2023 02:34 PM	Fastnet coirt
Screen Name Redacted 2/09/2023 05:18 PM	Arachne Drive
Screen Name Redacted 2/09/2023 06:20 PM	Madison court
Screen Name Redacted 2/09/2023 06:44 PM	42 Arachne Drv
Screen Name Redacted 2/09/2023 06:53 PM	Jupiter street
Screen Name Redacted 2/10/2023 10:17 AM	Fastnet Court
Screen Name Redacted 2/10/2023 03:10 PM	Balandra Street
Screen Name Redacted 2/10/2023 06:32 PM	Sarga Street
Screen Name Redacted 2/10/2023 07:02 PM	Brett Crescent
Screen Name Redacted 2/10/2023 09:08 PM	Slade Cr
Screen Name Redacted 2/10/2023 09:30 PM	Madison court
Screen Name Redacted	Barramundi drive

2/11/2023 09:01 AM	
Screen Name Redacted 2/11/2023 09:51 AM	Barramundi Drive
Screen Name Redacted 2/11/2023 11:39 AM	Madison court
Screen Name Redacted 2/11/2023 11:40 AM	4 Parsee Crt
Screen Name Redacted 2/11/2023 11:48 AM	Madison court
Screen Name Redacted 2/11/2023 12:42 PM	Madison court
Screen Name Redacted 2/11/2023 12:47 PM	Dutchman Drive
Screen Name Redacted 2/11/2023 01:48 PM	Arachne Drive
Screen Name Redacted 2/11/2023 02:48 PM	Perry Barr Road
Screen Name Redacted 2/11/2023 03:35 PM	Zwerner Drive
Screen Name Redacted 2/11/2023 06:57 PM	Jupiter
Screen Name Redacted 2/11/2023 09:30 PM	Madison Court
Screen Name Redacted 2/12/2023 10:36 AM	5 madison court
Screen Name Redacted 2/13/2023 08:47 AM	Barramundi Drive

Screen Name Redacted 2/13/2023 11:22 AM	Rubin street
Screen Name Redacted 2/13/2023 02:32 PM	Harvard Court
Screen Name Redacted 2/14/2023 08:01 AM	Vennachar drive
Screen Name Redacted 2/14/2023 01:30 PM	Dutchman Drive area
Screen Name Redacted 2/15/2023 04:46 PM	Madeline Crescent
Screen Name Redacted 2/15/2023 04:53 PM	Olivier Terrace
Screen Name Redacted 2/15/2023 11:17 PM	Madison Court
Screen Name Redacted 2/16/2023 08:04 AM	Madison court
Screen Name Redacted 2/16/2023 10:58 AM	Madison court
Screen Name Redacted 2/16/2023 12:29 PM	Prescott Court
Screen Name Redacted 2/16/2023 09:05 PM	Coorabie Cres
Screen Name Redacted 2/17/2023 07:56 AM	PERRY BARR RD
Screen Name Redacted 2/18/2023 12:30 PM	Rogana Crescent
Screen Name Redacted 2/21/2023 08:47 AM	Gull

Screen Name Redacted 2/25/2023 12:04 PM	warilda crescent
Screen Name Redacted 2/25/2023 12:15 PM	Grecian Court
Screen Name Redacted 2/25/2023 12:22 PM	Grecian Court
Screen Name Redacted 2/25/2023 02:01 PM	Zwerner drive
Screen Name Redacted 2/25/2023 06:10 PM	Barramundi Raceway
Screen Name Redacted 2/25/2023 09:57 PM	Nardoo Street
Screen Name Redacted 2/26/2023 12:42 PM	NA
Screen Name Redacted 2/27/2023 02:45 PM	Brett Crescent
Screen Name Redacted 2/27/2023 02:47 PM	Berringa st
Screen Name Redacted 2/27/2023 02:50 PM	Osmanli Drive
Screen Name Redacted 3/06/2023 06:49 AM	31 Beeches Road

Optional question (92 response(s), 3 skipped)
Question type: Single Line Question

Q3 What do you like about the concept plan for Cove Community Garden?

Screen Name Redacted 2/07/2023 02:15 PM	Good for the community

Screen Name Redacted 2/07/2023 02:35 PM	oh yes please!!! Community gardens add just that to a bunch of people living together - COMMUNITY. IN an age where one can't even go to a library and get a real person serving them, these places make an awesome space where people of all ages and demographics can mee on neutral ground. This is SO exciting! I want in
Screen Name Redacted 2/07/2023 03:03 PM	Open plan, chicken run
Screen Name Redacted 2/07/2023 03:06 PM	It looks like it's a good use of the space and it's nice to have something like this in Hallett Cove.
Screen Name Redacted 2/07/2023 04:54 PM	Wicking beds, compost, chickens, edible natives, everything really.
Screen Name Redacted 2/07/2023 04:55 PM	About time ! Pity there wasn't 2 closer to Shamrock road. Wonderful idea.
Screen Name Redacted 2/07/2023 04:57 PM	It sounds very inclusive
Screen Name Redacted 2/07/2023 04:59 PM	Everything
Screen Name Redacted 2/07/2023 05:14 PM	A place for all like minded community members to meet up and talk about plants.
Screen Name Redacted 2/07/2023 05:19 PM	Very impressive
Screen Name Redacted 2/07/2023 05:34 PM	Disability beds
Screen Name Redacted 2/07/2023 06:03 PM	It's overall plan is inclusive and supports what a community needs and should value
Screen Name Redacted 2/07/2023 06:32 PM	I feel the community garden would be extremely beneficial to the broader community. I think there could be input, involvement or potential to incorporate classes of kindy and school aged children for

	their educational and community participation possibilities. Potential to incorporate food preparation and cooking skills for young and old. It would provide opportunity for various cultures to be involved and share knowledge about foods from different countries and cultures that could be grown locally in Hallett Cove. Incorporating a pizza oven similar to the one at glandore Community Garden could bring additional appeal and be a source of fundraising for the community garden. Hopefully toilet facilities will be considered.
Screen Name Redacted 2/07/2023 06:44 PM	Inclusive, learning opportunity for children. Raised garden beds.
Screen Name Redacted 2/07/2023 07:13 PM	Everything...this is a great idea but we particularly like the idea of stage 2...children sensory play and meeting place
Screen Name Redacted 2/07/2023 07:19 PM	It would be a great use of the space
Screen Name Redacted 2/07/2023 07:25 PM	I think it's a wonderful idea on every level. It allows community engagement to be promoted and encouraged allowing people who may feel isolated or in need of a positive hobby a place to belong. They promote inclusivity and a place for those who are avid gardeners to spread their knowledge about the environment and sustainability. Gardening is a universal language and allows various cultural groups to come together. It is also a valuable aesthetic for the area as gardens promote a sense of beauty and calm and are very appealing. I really hope this goes ahead.
Screen Name Redacted 2/07/2023 07:33 PM	Good to get people together
Screen Name Redacted 2/07/2023 07:36 PM	That there will be one in hallett cove community
Screen Name Redacted 2/07/2023 07:59 PM	- upgrading/ refreshing Perry Barr farm and making it more attractive and usable space - an opportunity for members of the community to gather and engage in activities
Screen Name Redacted 2/07/2023 09:09 PM	The idea of a community garden and the incorporation of chickens and an orchard

Screen Name Redacted 2/07/2023 09:24 PM	Location and accessiblilty
Screen Name Redacted 2/07/2023 09:58 PM	Raised garden beds, edible natives, orchard
Screen Name Redacted 2/08/2023 05:57 AM	Community togetherness, access to gardening opportunities for people who don't have it, education for children
Screen Name Redacted 2/08/2023 07:07 AM	Everything
Screen Name Redacted 2/08/2023 07:58 AM	I like the idea of a community garden with people with a common interest getting together to grow their own food.
Screen Name Redacted 2/08/2023 08:36 AM	The fact there is one. Sensory spaces.
Screen Name Redacted 2/08/2023 08:53 AM	It is environmentally appropriate, a sustainable idea that will promote community education as well as improve community connection.
Screen Name Redacted 2/08/2023 09:37 AM	Engage the community, water wise wicking beds, diversity of plantings, social and activity benefits.
Screen Name Redacted 2/08/2023 05:46 PM	It allows effective use of an under-utilised piece of council property.
Screen Name Redacted 2/08/2023 06:57 PM	It's inclusive so can get used by the whole community. It is a great idea for bringing the community together - one of the best aspects of living in HC.
Screen Name Redacted 2/08/2023 08:35 PM	I like the idea of a new, inclusive place for people to meet and the edible, bush tucker section of Australian native plants.
Screen Name Redacted 2/08/2023 08:53 PM	Shared and accessible gardens Play space for kids if parents want to be part of the community group to maintain or help out at the garden
Screen Name Redacted 2/08/2023 09:36 PM	The raised garden beds and wheelchair accessible beds

Screen Name Redacted 2/09/2023 08:23 AM	Brings community together, helps provide healthy eating choices, promote discussion of gardening methods, learning curve.
Screen Name Redacted 2/09/2023 12:14 PM	Giving back to community and connection
Screen Name Redacted 2/09/2023 12:29 PM	The prospect of being able to come with children and teach them about gardening and nature and have space for them to play in
Screen Name Redacted 2/09/2023 12:33 PM	Love the overall concept especially about chicken run. Love to help and are you planning to sell eggs. Would be great.
Screen Name Redacted 2/09/2023 01:01 PM	Sensory Garden Wicking Beds
Screen Name Redacted 2/09/2023 01:14 PM	getting to know your neighbors and being productive in the garden at the same time
Screen Name Redacted 2/09/2023 01:47 PM	Sharing information, satisfaction of growing something useful
Screen Name Redacted 2/09/2023 02:10 PM	We still have a lot of older people in our community that could be interested as well as having young vegetarians etc. so the social mix could be very good and beneficial !
Screen Name Redacted 2/09/2023 02:34 PM	I love the idea of coming together to grow our own food and share with the community
Screen Name Redacted 2/09/2023 05:18 PM	I like the offering of an inclusive community learning and food production space.
Screen Name Redacted 2/09/2023 06:20 PM	Inclusive for everyone
Screen Name Redacted 2/09/2023 06:44 PM	Kids area, chicken run, all of it.

Screen Name Redacted 2/09/2023 06:53 PM	Lots of variety and close to home
Screen Name Redacted 2/10/2023 03:10 PM	I'm delighted to see a project like this start up. They bring like minded people together There is a possibility of extra crops being given to those in need It enables people to learn different skills in the garden It keeps people fit and active
Screen Name Redacted 2/10/2023 06:32 PM	Bringing people together
Screen Name Redacted 2/10/2023 07:02 PM	The utilisation of space that is currently underused
Screen Name Redacted 2/10/2023 09:08 PM	At present visiting in Qld next to Bungalow Community Garden and I am impressed! Stage 1 appears well planned (concept wise) esp with Chicken run & composting provided you have a dedicated volunteer crew lke they have at Bungalow A little more ambivalent about the viability
Screen Name Redacted 2/10/2023 09:30 PM	I don't like to idea of having a community garden outside my house. I did not purchase this house with the thought of a play area where children will gather and cause antisocial behaviour.
Screen Name Redacted 2/11/2023 09:01 AM	Opportunity to grow my own veg and get to know others in community
Screen Name Redacted 2/11/2023 09:51 AM	The chance to have more room for Vegetables and chickens and community
Screen Name Redacted 2/11/2023 11:39 AM	Nothing
Screen Name Redacted 2/11/2023 11:40 AM	Opportunity to access soil to grow veggies. No room on current block
Screen Name Redacted 2/11/2023 11:48 AM	Nothing
Screen Name Redacted	Nothing

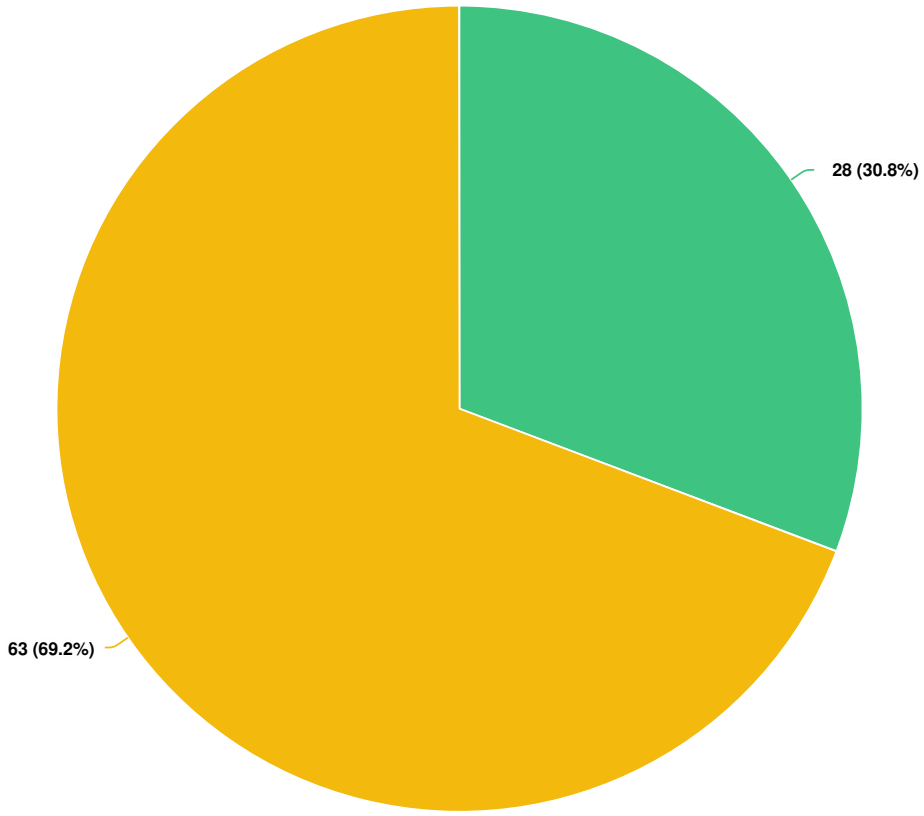
2/11/2023 12:42 PM	
Screen Name Redacted 2/11/2023 12:47 PM	Local food and creating community
Screen Name Redacted 2/11/2023 01:48 PM	The chickens Edible natives Many wicking beds Use of timber for natural looking boundary fence Use of vacant land Central location
Screen Name Redacted 2/11/2023 02:48 PM	I support all aspects of the concept plan for the development of a community garden in Hallett Cove. I am particularly pleased to see the inclusion of an edible native garden and chicken pen.
Screen Name Redacted 2/11/2023 03:35 PM	It's just what we need! It's brings community together
Screen Name Redacted 2/11/2023 06:57 PM	Have always wanted to have the opportunity to grow food within a community and share the produce
Screen Name Redacted 2/11/2023 09:30 PM	I love the concept of having a community garden (I had even suggested it at community meetings when the old farm house was being demolished and ideas were being floated many years ago). The full plan (phases 1 and 2) includes an excellent range of gardening options and a variety of produce together with enjoyable community spaces and experiences.
Screen Name Redacted 2/13/2023 08:47 AM	Connecting community with each other and sustainable living concepts.
Screen Name Redacted 2/13/2023 11:22 AM	Love the idea. The whole draft concept is great.
Screen Name Redacted 2/13/2023 02:32 PM	Community spirit
Screen Name Redacted 2/14/2023 08:01 AM	I absolutely love all of the design concepts
Screen Name Redacted 2/14/2023 01:30 PM	A great place for like minded people to garden, grow produce, relax in a peaceful setting, and for children to play.

Screen Name Redacted 2/14/2023 10:00 PM	i dont
Screen Name Redacted 2/15/2023 04:46 PM	Good for the Hallett Cove community
Screen Name Redacted 2/15/2023 04:53 PM	Adds to nature in the reserve and brings people together
Screen Name Redacted 2/15/2023 11:17 PM	I don't think its a good idea
Screen Name Redacted 2/16/2023 08:04 AM	Nothing
Screen Name Redacted 2/16/2023 10:58 AM	I like the idea but not the placement or high fence
Screen Name Redacted 2/16/2023 12:29 PM	I particularly like the inclusiveness of the concept, and the range of likely benefits to the community.
Screen Name Redacted 2/16/2023 09:05 PM	Organic foodsies
Screen Name Redacted 2/17/2023 07:53 AM	It looks to be very well planned with a focus on inclusiveness
Screen Name Redacted 2/17/2023 07:56 AM	Everything, the opportunity to meet new people of all ages. Somewhere new for the children to enjoy and learn from
Screen Name Redacted 2/18/2023 12:30 PM	Disability access on some garden beds is really good.
Screen Name Redacted 2/25/2023 12:04 PM	it is local to where I live and is on an old historical sit of a farm
Screen Name Redacted 2/25/2023 12:15 PM	It all looks really good. Like the wicking beds also orchard and public space. Chickens would be a great idea too!
Screen Name Redacted	All looks good. Like wicking beds, orchard with public gathering

2/25/2023 12:22 PM	space. Chickens would also be a great idea.
Screen Name Redacted 2/25/2023 02:01 PM	Bringing people together, sustainability
Screen Name Redacted 2/25/2023 06:10 PM	It looks like a good way to encourage community interaction. I walked past a community garden at Sheidow Park and thought it was a good idea. Was all fenced off/ gated. I remember though that someone wanted to do a community garden near Peppertree Grove that just didn't work. Plants just disappeared etc but I don't really know much about that one. The proposed sight is already a vibrant community center so I feel the garden has potential.
Screen Name Redacted 2/25/2023 09:57 PM	Size, level ground and water availability
Screen Name Redacted 2/26/2023 12:42 PM	Family friendly, great to bring community together
Screen Name Redacted 2/27/2023 02:47 PM	Wicking beds are a great idea and I have a bit of experience building and growing in them
Screen Name Redacted 2/27/2023 02:50 PM	Community concept always good! Makes good use of public land
Screen Name Redacted 3/06/2023 06:49 AM	Wicking garden beds

Optional question (90 response(s), 5 skipped)
Question type: Essay Question

Q4 **Are there any aspects of the Cove Community Garden concept plan that you would like to see changed?**



Question options

Yes No

Optional question (91 response(s), 4 skipped)
Question type: Dropdown Question

Q5 If yes, what aspects would you like to see changed?

Screen Name Redacted 2/07/2023 02:35 PM	Make it larger. Build it and they will come
Screen Name Redacted 2/07/2023 03:06 PM	I can't see anything on the plan for additional car-parking. I guess it would depend on when the garden is open as to whether additional parking would be required. At the moment the carpark is very busy in the evenings and some weekends when the Scout Hall is in use and on the days that the Lions OpShop is open. The Scouts regularly use the space behind the Scout Hall. I would like to be reassured that the new area had adequate lighting and was safe to be used near a facility that is used by many children.
Screen Name Redacted 2/07/2023 05:14 PM	I would like to see a Centre for local Senior Citizens with a Heated indoor pool for Hydra therapy, a room with exercise equipment to maintain strength as we age and other rooms for groups, gatherings, fellowship and functions. There is nowhere else to for Seniors only in Hallett Cove and we need a space.
Screen Name Redacted 2/07/2023 05:34 PM	Have my doubts re chicken area ie who will look after … lots of foxes in area etc
Screen Name Redacted 2/08/2023 05:57 AM	More space to grow flowers. ("If you have 2 loaves of bread, sell one and buy a lily" - said to be a Chinese proverb)
Screen Name Redacted 2/08/2023 05:46 PM	The visual impact of the toolshed building is probably unacceptable to residents in Madison Court. The proposed chicken coop may attract vermin etc. It will need to be well managed,
Screen Name Redacted 2/08/2023 08:35 PM	It's important to make sure that the garden doesn't include any plants/animals that can potentially spread to surrounding areas as invasive species. Also, many flowering plants may be a potential source of allergens to local residents.
Screen Name Redacted 2/09/2023 02:10 PM	not too sure about the play area but I think a small one might be ok, just for kindy age and not big enough to entice some bored teens to come and destroy all the garden while they are there :(

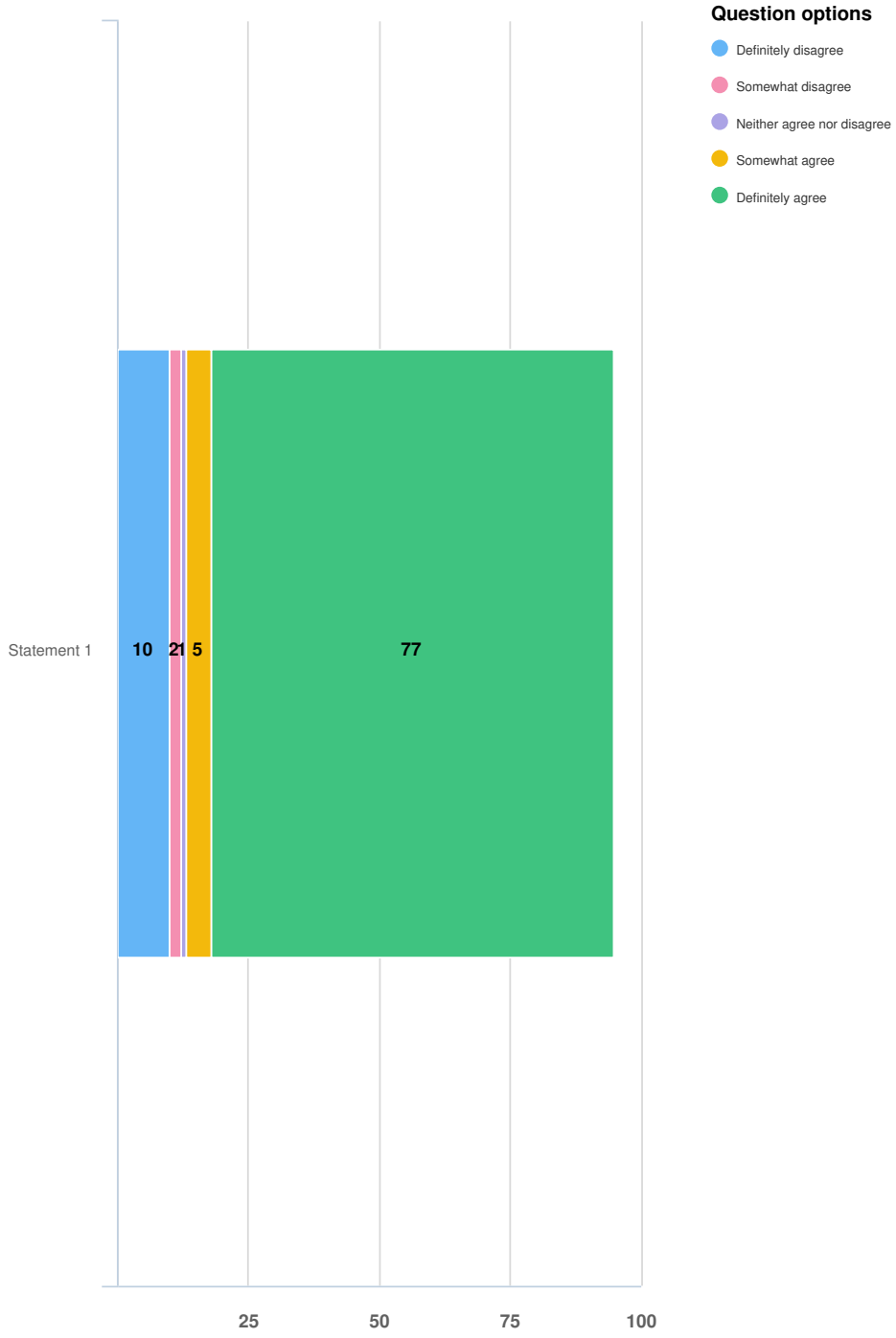
Screen Name Redacted 2/09/2023 05:18 PM	I would like like the gathering space to: 1. Be accessible. 2. Have significant shade. 3. Include natural seating structures in an informal amphitheatre style (arc) for delivery of presentations.
Screen Name Redacted 2/09/2023 06:20 PM	Why are the sheds in front of our houses? I think this would create a closed off and not appealing feel living across from this project
Screen Name Redacted 2/10/2023 10:17 AM	Please ensure that the chicken run is vermin proof as foxes have been known to frequent this area as recent as November and December 2022 as I saw a fox on our property after it had killed our neighbours chickens on two occasions. We basically live opposite this proposed garden.
Screen Name Redacted 2/10/2023 03:10 PM	I would like to know that the residents are aware and largely accepting of the project, and will parking be provided so that their road is not clogged, and I can't see if the area will be fenced
Screen Name Redacted 2/10/2023 07:02 PM	An undercover area where people can work in all weather. A place for swap/sharing cuttings, plants etc
Screen Name Redacted 2/10/2023 09:08 PM	Wondering if an enlargement of stage 1with the possibility of bigger beds The orchard theme sounds good but perhaps impractical within confines. The children area -I don't think at this stage should be planned. fI it evolves well & good but if it does I think it would be better completely integrated
Screen Name Redacted 2/10/2023 09:30 PM	If we have to have a community garden, I would like to see the garden to be kept with the original farm house boundary.
Screen Name Redacted 2/11/2023 11:39 AM	For it not to go there
Screen Name Redacted 2/11/2023 11:48 AM	The whole thing discarded
Screen Name Redacted 2/11/2023 12:42 PM	it shouldn't happen.
Screen Name Redacted 2/11/2023 02:48 PM	Inclusion of a community food exchange at the site.

Screen Name Redacted 2/11/2023 09:30 PM	I am not sure about the exact placement of the garden. It seems squished between the historic interpretive site and Madison Court itself. I have a sense that with the 1.8m high fencing what is wonderful open space will feel crowded. Madison Court is also already struggling with parking as families along the street have several cars and require on-street parking in addition to that in carports etc. (plus the street is used at peak times for overflow from Hallett Cove East Primary School). I would love to see the garden at the Perry Barr Farm site, however, perhaps on the lower side of the hill from the interpretive centre (behind the old farm buildings) would feel a more balanced location (on the site map, extending from the letters 'ric' in historic towards the cul-de-sac of Madison Court in a arc shape around the flow of the hill).
Screen Name Redacted 2/12/2023 10:36 AM	The shed, greenhouse and fence are right in front of our house and will affect the value of my property. We bought this house for the open space for our children and now grand children to play. This design keeps them out and cancels our view. Madison Court is very narrow and it has sometimes been blocked by people visiting the school and I dont see any allowance for increased traffic and parking
Screen Name Redacted 2/13/2023 08:47 AM	Fruit trees take a long time to establish and become productive. They should be the highest priority. As they say, the best time to plant a tree was 20 years ago but the second best time is now. I would also like to see more inclusion of features that encourage gathering, socialising, and sharing in the garden. This could include more shade, more seating, and amenities like a pizza oven.
Screen Name Redacted 2/14/2023 10:00 PM	the whole prposal is a waste of money which would be better spent on more play equipment for kids
Screen Name Redacted 2/15/2023 11:17 PM	Definately the location
Screen Name Redacted 2/16/2023 08:04 AM	Ugly fence blocking access to the area. Chickens bringing rats and foxes back.
Screen Name Redacted 2/16/2023 10:58 AM	The location is right in front of our house and neighbours agree it isn’t the smartest idea. We like the concept but wouod create vandalism and the fence in front of our house blocks the reserve it is meant to be. We all walk our dogs. Scouts use it every week and donnas

	dancing quite often use the grass area. We throw the ball to our dogs and so do many people in the suburb
Screen Name Redacted 2/25/2023 09:57 PM	Sheds at back with power connected
Screen Name Redacted 3/06/2023 06:49 AM	To add Pavilions near Tool Shed area

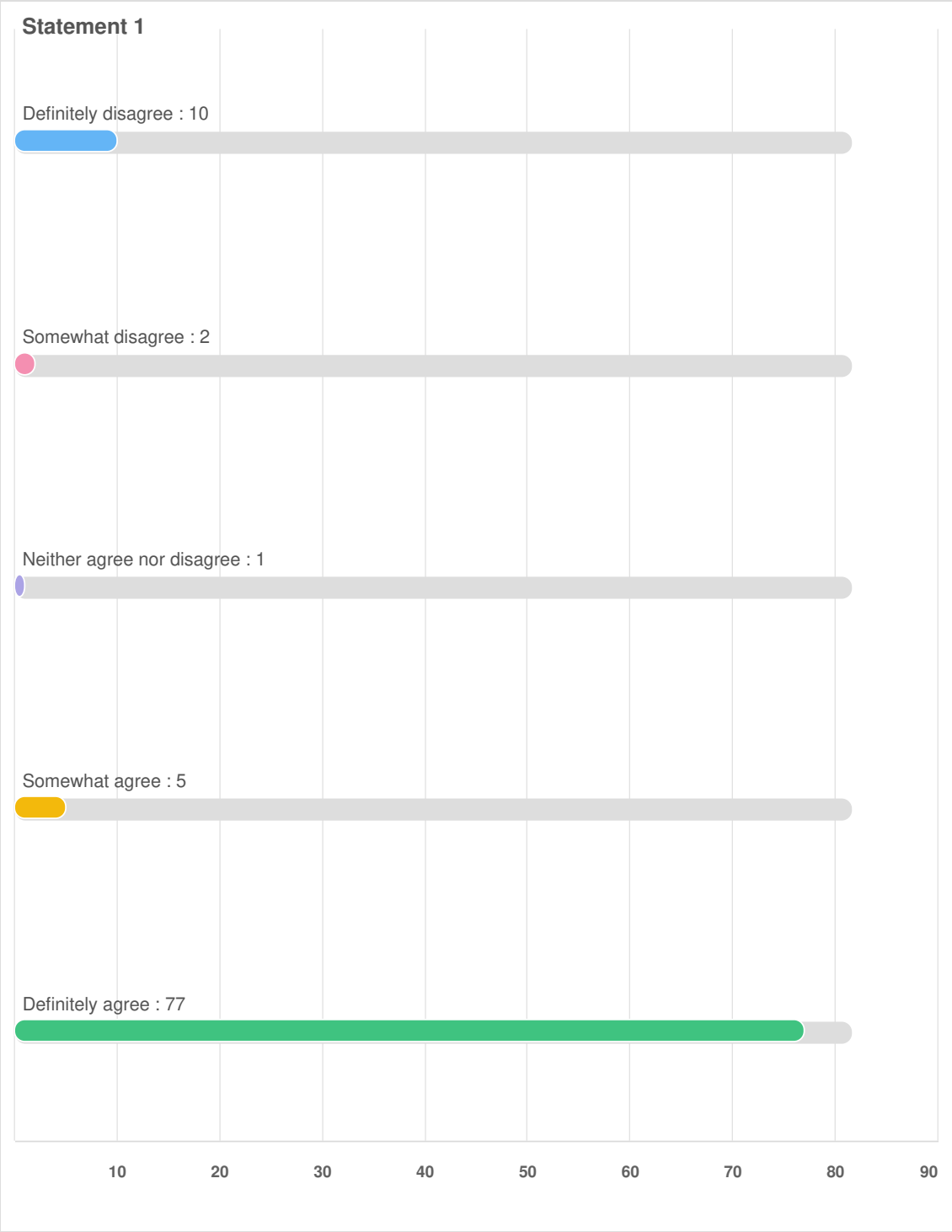
Optional question (28 response(s), 67 skipped)
Question type: Essay Question

Q6 Overall, I support the development of Cove Community Garden

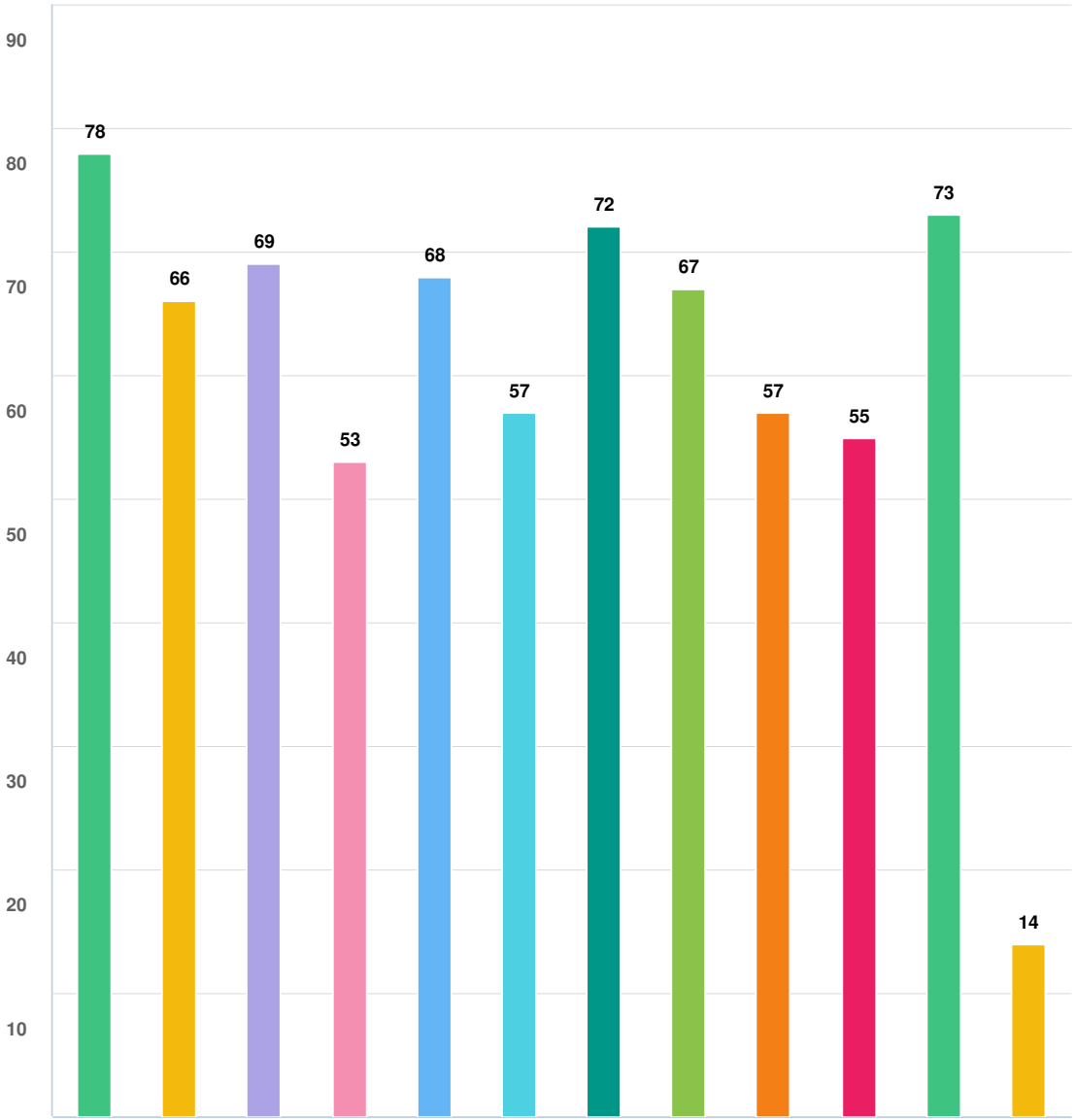


Mandatory Question (95 response(s))
Question type: Likert Question

Q6 Overall, I support the development of Cove Community Garden



Q7 What features would you like to see in Cove Community Garden? (select all that apply)

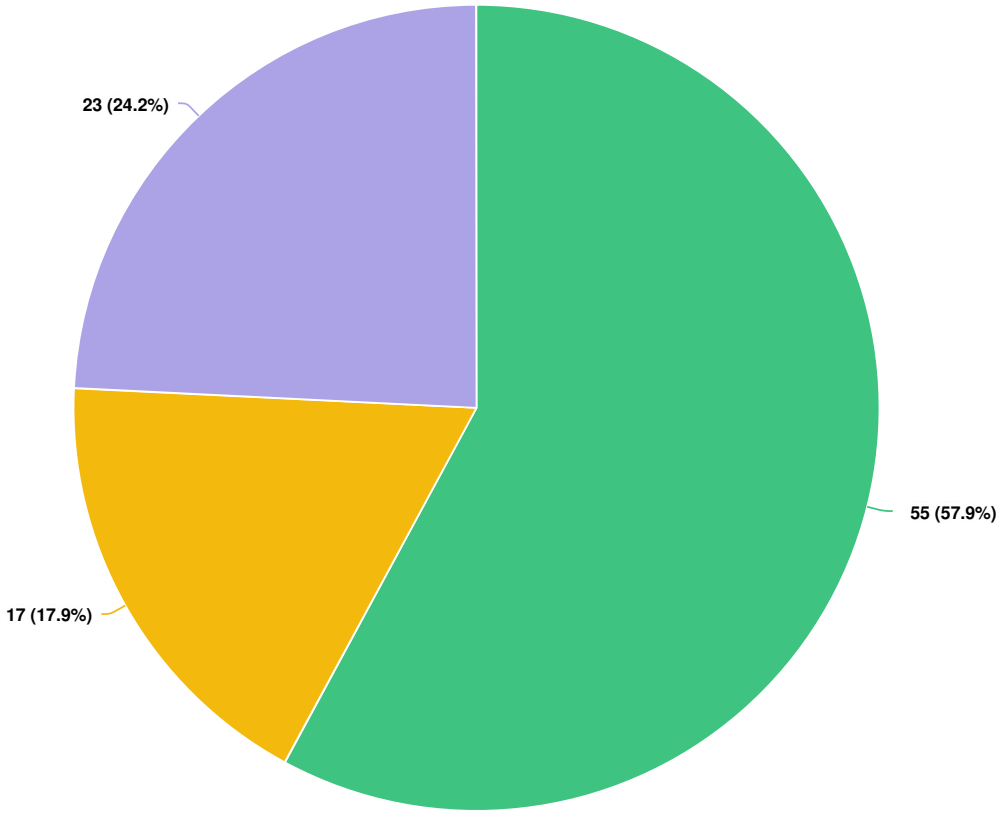


Question options

- Other (please specify)
- Orchard with fruit trees
- Children's play area
- Sensory garden
- Edible native garden
- Meeting place
- Storage shed
- Greenhouse for propagating plants
- Chicken coop and run
- Compost bays
- Wheelchair accessible garden beds
- Raised wicking beds for growing vegetables

Optional question (88 response(s), 7 skipped)
Question type: Checkbox Question

Q8 Are you interested in participating in Cove Community Garden?

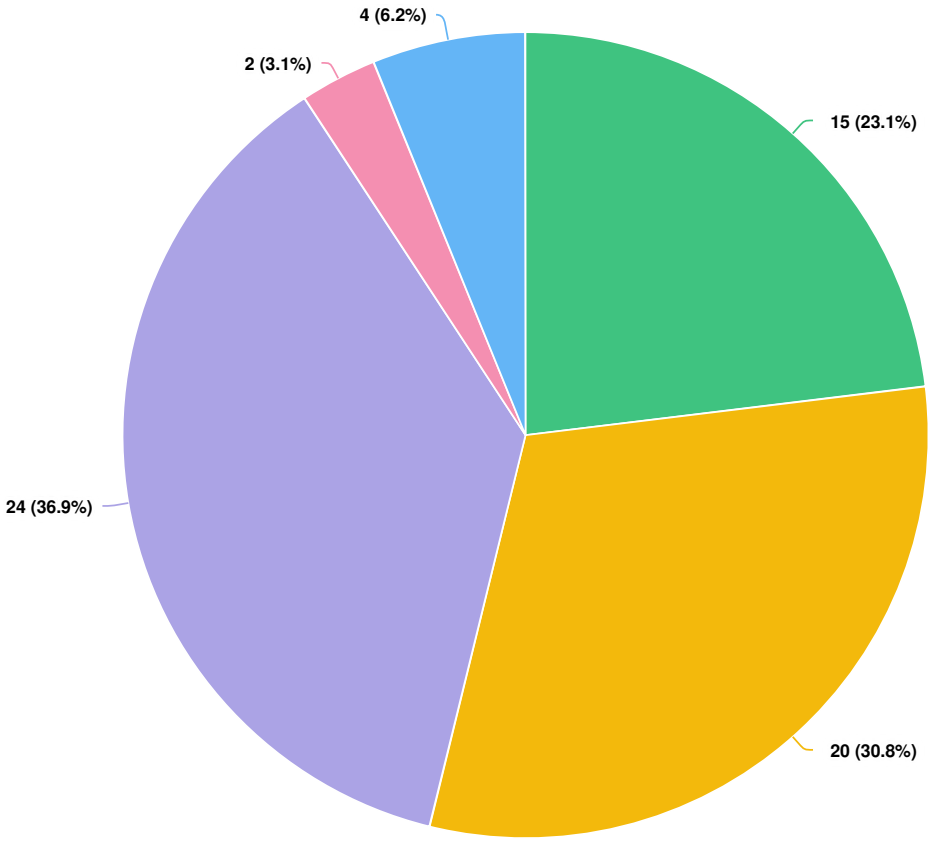


Question options

Unsure No Yes

Optional question (95 response(s), 0 skipped)
Question type: Dropdown Question

Q9 If yes, how would you like to participate?



Question options

Other (please specify) Offer knowledge or skills to help develop the garden
Take part in events or educational workshops Become a volunteer Become a member and tend a garden plot

Optional question (65 response(s), 30 skipped)
Question type: Dropdown Question

Q10 Do you have any other comments or feedback on this proposal?

Screen Name Redacted 2/07/2023 02:15 PM	No
Screen Name Redacted 2/07/2023 02:35 PM	Well done - excellent initiative.
Screen Name Redacted 2/07/2023 03:06 PM	In reference to my comment above. It is important to ensure that the children attending Scouts are safe. Additional cars accessing the car park either in front or behind the Scout Hall may present a danger. The children often run out the back door to undertake activities in the area behind the hall. If that area was used for car parking and access to the new garden this may present safety issues.
Screen Name Redacted 2/07/2023 04:54 PM	Sounds great!
Screen Name Redacted 2/07/2023 04:59 PM	Rats (fruit?) are a big problem in Hallett Cove and have been for a number of years. The red wax bait blocks don't seem to kill them - they gorge on them. You will need to consider how to control them. They love tomatoes & will climb and eat fruit on trees
Screen Name Redacted 2/07/2023 05:14 PM	To reiterate; I would like to see a Centre for local Senior Citizens with a Heated indoor pool for Hydra therapy to help heal injuries and build and maintain healthy fitness, a room with exercise equipment to maintain strength as we age and other rooms for groups, gatherings, fellowship and functions. There is nowhere else for Seniors Only in Hallett Cove, and we need a space. Local Physios could rent the space to do the sessions with their clients thereby reducing the costs for the council. Other rooms could be used for Activity Groups to meet. There is nowhere for this either unless you go to a Church and not all people want to go in a Church these days.
Screen Name Redacted 2/07/2023 05:19 PM	No
Screen Name Redacted 2/07/2023 07:13 PM	This is a fantastic idea...we would 100% use it and aupport it
Screen Name Redacted 2/07/2023 07:19 PM	Completing this on behalf of my retired parents

Screen Name Redacted 2/07/2023 07:25 PM	I live in Seacombe heights and I would love to see something like this in alpine reserve. The seacombe heights community is small but a beautiful area and I think it would promote many great positive things to our area. I will definitely be utilising the hallett cove one.
Screen Name Redacted 2/07/2023 07:33 PM	Great idea better than an infinity pool!
Screen Name Redacted 2/07/2023 07:59 PM	I'm not much of a green thumb so likely wouldn't participate in much gardening. But with two small children we like to walk and explore and look around at our area. Am generally supportive of projects which beautify the area and bring people together.
Screen Name Redacted 2/08/2023 05:57 AM	Great idea, good use of the space.
Screen Name Redacted 2/08/2023 07:58 AM	This is a great initiative & development and should be highly supported in any way possible.
Screen Name Redacted 2/08/2023 09:37 AM	A wonderful idea. I have seen garden communities thrive in many countries, and growing our food in sustainable ways has so many benefits for individuals and communities. A great idea
Screen Name Redacted 2/08/2023 05:46 PM	Lions Club has a number of issues: - Parking particularly on Saturday mornings - Management of the garden - particularly compost odours, vermin control - Visual impact of some structures
Screen Name Redacted 2/08/2023 09:36 PM	Would love there to be a seasonal seedlings sale for the community.
Screen Name Redacted 2/09/2023 08:23 AM	will provide a great drop in for the community, with health benefits, we could all do with that :)
Screen Name Redacted 2/09/2023 12:33 PM	Time right now is limited but in the near future should hopefully have more time am very keen to see it established as I live within walking distance and love gardening.
Screen Name Redacted	I think it would be of great befit for the people of hallett cove Kind

2/09/2023 01:14 PM	regards Martina
Screen Name Redacted 2/09/2023 01:47 PM	Have seen the Glandore community garden. Have seen how happy people are who grow vegetables or other things there. Wonderful idea.
Screen Name Redacted 2/09/2023 02:10 PM	Its a wonderful idea to try and should do well !
Screen Name Redacted 2/09/2023 05:18 PM	Please maximise community participation through regular and varied free workshops. Most of us here in Hallett Cove have plenty of garden space. I have no interest in tending a communal garden but great interest in sharing knowledge and encouraging others to take up a sustainable hobby that supports wellbeing. The garden must have inviting and comfortable congregation and outdoor presentation areas to be successful, given that most gardeners can accomplish their hobby in their own yard.
Screen Name Redacted 2/09/2023 06:20 PM	Please don't go ahead with this plan, this is not a sustainable nor suitable area and in my opinion, there are better places for a garden
Screen Name Redacted 2/09/2023 06:53 PM	Should be more around the neighbourhood
Screen Name Redacted 2/10/2023 10:17 AM	I'm repeating my note from above as this is a huge problem in this area. Please ensure that the chicken run is vermin proof as foxes have been known to frequent this area as recent as November and December 2022 as I saw a fox on our property after it had killed our neighbours chickens on two occasions. We basically live opposite this proposed garden.
Screen Name Redacted 2/10/2023 03:10 PM	I am delighted this project has been initiated and look forward to attending the event on 16th February.
Screen Name Redacted 2/10/2023 06:32 PM	I think it is an amazing opportunity for the entire suburb to be involved & to create friendships for all
Screen Name Redacted 2/10/2023 09:08 PM	For a community garden to work it needs to be driven by an enthusiastic group of community members. It needs to be supported by council not driven by council. If this idea came from council it could

	well fail. If it came from community lobbying it is likely to be a long term success
Screen Name Redacted 2/10/2023 09:30 PM	I would not like the community garden, car parking in the street if bad enough without additional cars.
Screen Name Redacted 2/11/2023 09:01 AM	No
Screen Name Redacted 2/11/2023 09:51 AM	Love that this is being considered for our community
Screen Name Redacted 2/11/2023 11:39 AM	I do not agree with this going ahead
Screen Name Redacted 2/11/2023 11:48 AM	I strongly dislike this idea and it should be removed
Screen Name Redacted 2/11/2023 12:42 PM	I strongly disagree with the proposal
Screen Name Redacted 2/11/2023 02:48 PM	Thank you for the opportunity to provide feedback on this proposal. This is an idea I wholeheartedly support.
Screen Name Redacted 2/11/2023 06:57 PM	Please go ahead
Screen Name Redacted 2/11/2023 09:30 PM	All the very best with the project - and please do consider whether another part of the site could be used (further away from the housing streets).
Screen Name Redacted 2/12/2023 10:36 AM	There are plenty of spaces to put a shed including the rusted implement shed area.
Screen Name Redacted 2/13/2023 08:47 AM	Please strongly consider planting an orchard first due to the wait required for productivity. Joe's Connected Garden as well as other community-minded members of the SA Rare Fruit Society can assist with affordable stock, MUCH cheaper than Bunnings etc.

Screen Name Redacted 2/13/2023 02:32 PM	Concerned about vandalism
Screen Name Redacted 2/14/2023 08:01 AM	I would love to become a volunteer and have my 11 and 9 year participate in some volunteering
Screen Name Redacted 2/14/2023 10:00 PM	every house in hallett cove can have their own veggie garden in their backyard, no need for a community vegetable garden in Hallett Cove
Screen Name Redacted 2/15/2023 11:17 PM	I don't think this area is the right location
Screen Name Redacted 2/16/2023 10:58 AM	Definitely need Madison's court approval considering most people moved to this street for a dead end 'quiet' street. Will cause further parking issues. Our street is always constantly full and the owners of the houses already struggle enoigh trying to park where they live… would cause chaos in school holidays. Vandalism and noise from kids lurking. Heritage land shouldn't be touched. They could think this throigh a lot better
Screen Name Redacted 2/16/2023 12:29 PM	I hope this proposal proceeds, and wish it good luck
Screen Name Redacted 2/18/2023 12:30 PM	None
Screen Name Redacted 2/25/2023 12:04 PM	love the idea of community coming together in such a positive way
Screen Name Redacted 2/25/2023 12:22 PM	I think it's a wonderful idea. Particularly good to develop community connections and make new friends with a common interest. Love the fact that it's to be based on organic and permaculture principles. Also great for people like myself who want to learn more about organic/ permaculture gardening- actually all aspects of gardening. Can't wait to get started!!
Screen Name Redacted 2/25/2023 06:10 PM	No chickens please . We have an issue with chickens and Roosters down Pepper Tree grove, Oakland Park. Family member impacted.
Screen Name Redacted 2/25/2023 09:57 PM	Thanks, good community initiative

Screen Name Redacted 2/27/2023 02:45 PM	An excellent idea!!
Screen Name Redacted 2/27/2023 02:50 PM	Interested in participating - probably more at the building stage
Screen Name Redacted 3/06/2023 06:49 AM	Send progress news by email to johnlk.chua@bigpond.com

Optional question (54 response(s), 41 skipped)
Question type: Essay Question

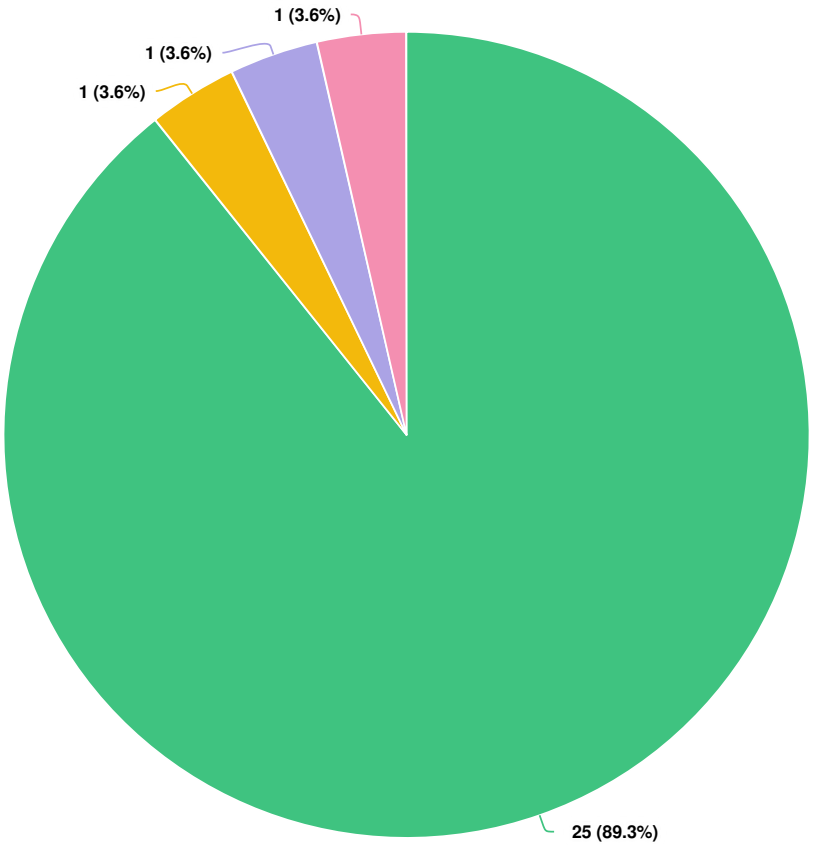
Cove Community Garden (Phase 2) Amended Design

SURVEY RESPONSE REPORT
03 November 2023 - 26 November 2023

PROJECT NAME:
Cove Community Garden

SURVEY QUESTIONS

Q1 Suburb



Question options

HALLETT COVE, SA MARION, SA SHEIDOW PARK, SA BRIGHTON, SA

Mandatory Question (28 response(s))
Question type: Region Question

Q2	Street name
Screen Name Redacted 11/03/2023 03:23 PM	test - matt
Screen Name Redacted 11/03/2023 05:28 PM	Madison Court
Screen Name Redacted 11/03/2023 08:22 PM	Bounty Road
Screen Name Redacted 11/03/2023 09:41 PM	warawee place
Screen Name Redacted 11/04/2023 12:31 AM	Arachne
Screen Name Redacted 11/04/2023 07:21 AM	Sovereign Street
Screen Name Redacted 11/04/2023 09:57 AM	Arachne Drive
Screen Name Redacted 11/04/2023 02:12 PM	Madison court
Screen Name Redacted 11/04/2023 09:18 PM	Nalimba Street
Screen Name Redacted 11/06/2023 04:08 PM	Balandra street
Screen Name Redacted 11/07/2023 07:39 AM	49-51 Vennachar Drive Hallett Cove
Screen Name Redacted 11/07/2023 05:40 PM	Sovereign Street
Screen Name Redacted 11/07/2023 08:24 PM	Stonework Circuit

Screen Name Redacted 11/09/2023 11:49 AM	Madison court
Screen Name Redacted 11/11/2023 01:58 PM	30 Rogana Cres
Screen Name Redacted 11/11/2023 02:05 PM	Madison Court
Screen Name Redacted 11/12/2023 09:37 AM	Madison court
Screen Name Redacted 11/12/2023 09:40 AM	Glade crescent
Screen Name Redacted 11/13/2023 01:13 PM	1 Grantala Court, Hallett Cove 5158
Screen Name Redacted 11/15/2023 09:04 PM	Genesta Street
Screen Name Redacted 11/16/2023 07:55 PM	Warilda Crescent
Screen Name Redacted 11/20/2023 03:32 PM	Antonia cct
Screen Name Redacted 11/22/2023 06:56 PM	Lighthouse Drive
Screen Name Redacted 11/22/2023 07:22 PM	Madison
Screen Name Redacted 11/22/2023 08:13 PM	Jetty road
Screen Name Redacted 11/24/2023 05:15 PM	Quinvale Road
Screen Name Redacted	Coringle Crescent

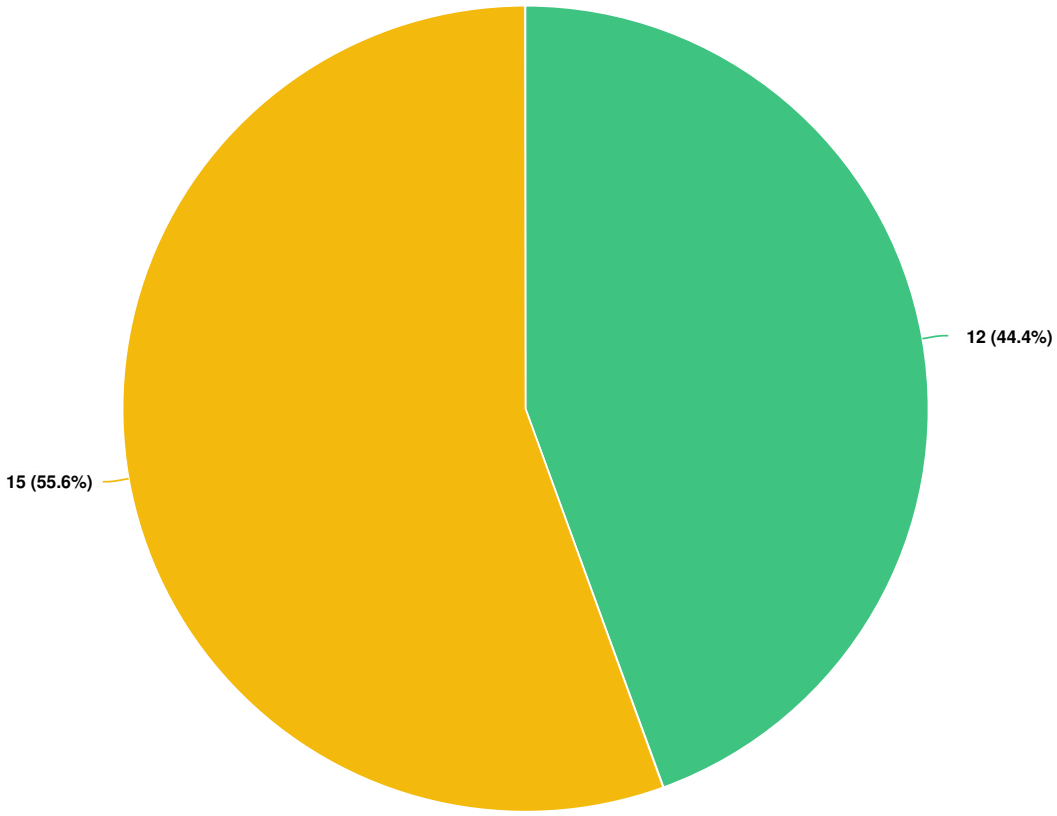
11/24/2023 06:12 PM

Screen Name Redacted
11/25/2023 09:53 PM

Madison Court

Mandatory Question (28 response(s))
Question type: Single Line Question

Q3 **Did you provide feedback in the previous round of community consultation for the Cove Community Garden?**

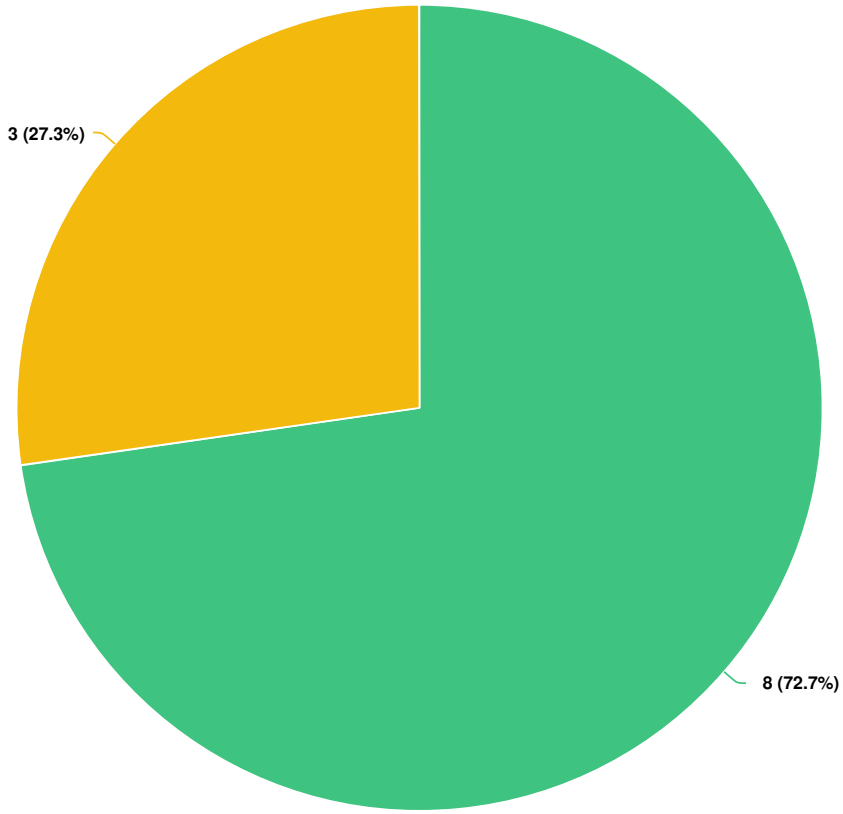


Question options

Yes No

Optional question (27 response(s), 1 skipped)
Question type: Dropdown Question

Q4 Do you feel your previous concerns or feedback have been addressed?



Question options

Yes No

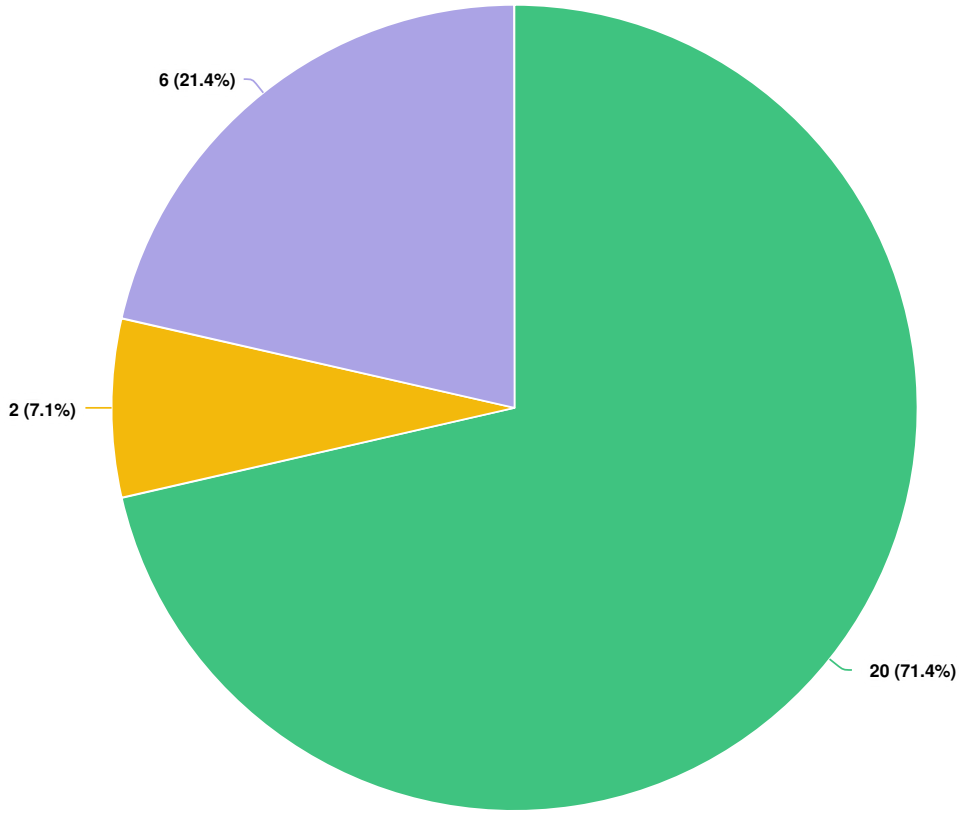
Optional question (11 response(s), 17 skipped)
Question type: Dropdown Question

Q5 If not, why not?

Screen Name Redacted 11/03/2023 05:28 PM	The garden is still progressing
Screen Name Redacted 11/04/2023 09:57 AM	The design has moved further away from am accessible community space. Priority for Phase 1 should include gathering areas, shelter, natural playground for kids, and a BBQ or wood oven. The new plan just fences off a green space exclusively for raised beds

Optional question (2 response(s), 26 skipped)
Question type: Single Line Question

Q6 Do you support the NEW concept plan for the Cove Community Garden?



Question options

Yes Neither support or do not support No

Mandatory Question (28 response(s))
Question type: Dropdown Question

Q7 What features do you like about the design?

Screen Name Redacted 11/03/2023 08:22 PM	Fence, raised beds, pollinator plants
Screen Name Redacted 11/03/2023 09:41 PM	fruit orchard
Screen Name Redacted 11/04/2023 09:18 PM	The pollinating sensory garden and kids area!
Screen Name Redacted 11/06/2023 04:08 PM	Fantastic use of space and utilising existing fixtures to complement the design.
Screen Name Redacted 11/07/2023 07:39 AM	All of it
Screen Name Redacted 11/07/2023 05:40 PM	Better location than last version ie more discreet
Screen Name Redacted 11/07/2023 08:24 PM	Love the pollinator section, fruit trees in wine barrels. Glad the mosaic table will be kept and the gathering circle
Screen Name Redacted 11/09/2023 11:49 AM	Trees and orchad and retaining existing historic features
Screen Name Redacted 11/11/2023 01:58 PM	Well spaced out, well thought out.
Screen Name Redacted 11/11/2023 02:05 PM	Leaves appropriate open space immediately adjacent to Madison Court including a flat area for recreation. Incorporates historical features currently commemorated on the site. Fully fenced for security. Inclusive and forward-looking (plans for second phase expansion).
Screen Name Redacted 11/12/2023 09:37 AM	New location
Screen Name Redacted 11/12/2023 09:40 AM	I love the fruit tree orchard in the public space, and the beds that are wheelchair accessible. The use of space for the enclosed garden

	seems balanced with remaining publicly accessible spaces and walking paths.
Screen Name Redacted 11/16/2023 07:55 PM	Purely having a community garden
Screen Name Redacted 11/20/2023 03:32 PM	The setback from the road is great and the designated areas are very well planned out.
Screen Name Redacted 11/24/2023 05:15 PM	Fruit trees as well as raised, wicking garden beds. I have physical health issues which makes tending a low garden bed painful, so higher beds which require minimal bending are much easier to manage. The wicking aspect is practical to keep them watered. I also like having an open lawned area for people to gather and enjoy the garden as well as for kids to play whilst parents tending the garden. Shame the cubby house idea has been scrapped. Could be a nice place for a picnic!
Screen Name Redacted 11/24/2023 06:12 PM	Wicking beds and pollinator plants

Optional question (16 response(s), 12 skipped)
Question type: Essay Question

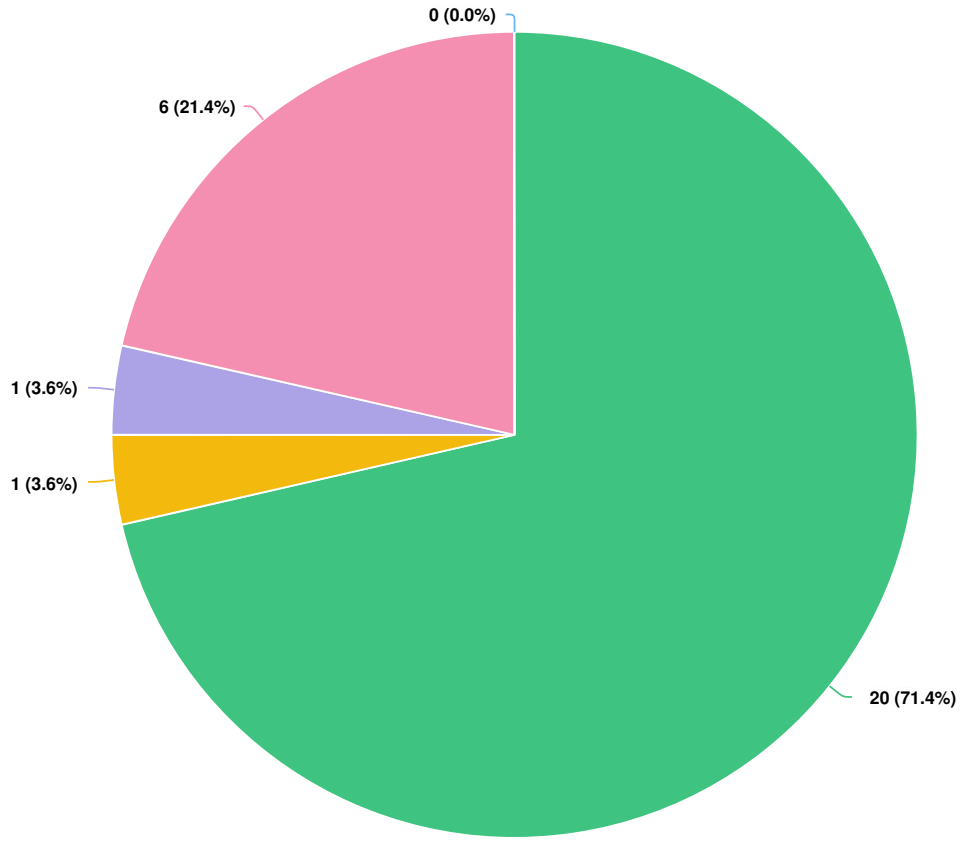
Q8 What do you not like about the design and are there any features missing?

Screen Name Redacted 11/03/2023 05:28 PM	I would like to see the garden in another neighbourhood .
Screen Name Redacted 11/04/2023 09:57 AM	The design is now set back from the road. This raises security concerns as people will feel more comfortable breaking into the space. The garden should be closer to the street to increase visibility and safety. The main feature is now just raised beds for leasing. The plan seems to be to fence off public area exclusively for those leasing a space. This is not in the public interest. Fruit trees are planted outside the boundary fence. Fruit trees need to be netted when in season. The public will likely interfere with nets when picking from this unfenced area. Intelligent design principles would allow for a more extensive orchard behind a fence with an externally accessible Grow Free cart for the public to collect Fruit from. Chickens have now been removed from the plan. This would have been a great point of interest for young families and only further feeds into an inaccessible

	and uninspired concept of a few garden beds locked behind a fence. As a teacher, I was hopeful of being able to support our communicate with family garden and nature connection sessions. This is simply not viable in a pen with a few raised beds. I am disappointed that the proposers seem more interested in some extra garden beds for themselves rather than a true community-oriented gathering space. Shade, gathering areas, natural play areas for kids, and a BBQ or wood oven should be installed before any features to create an inviting and accessible space in which people would actually like to congregate. I strongly believe that the initial phase needs a stronger focus on a fenced orchard. Trees take more time to grow than tomatoes and are something many community members don't have space for. Create something that is truly beneficial to the community for generations, not an exclusive leased patch of dirt.
Screen Name Redacted 11/04/2023 02:12 PM	Just not a fan of the garden or idea in general
Screen Name Redacted 11/22/2023 06:56 PM	Effecting the surrounding streets with wild animals, noise, obstruction and parking etc
Screen Name Redacted 11/22/2023 07:22 PM	Don’t like the idea at all it’s not something that I would be taking part in

Optional question (5 response(s), 23 skipped)
Question type: Essay Question

Q13 Overall, I support the establishment of Cove Community Garden

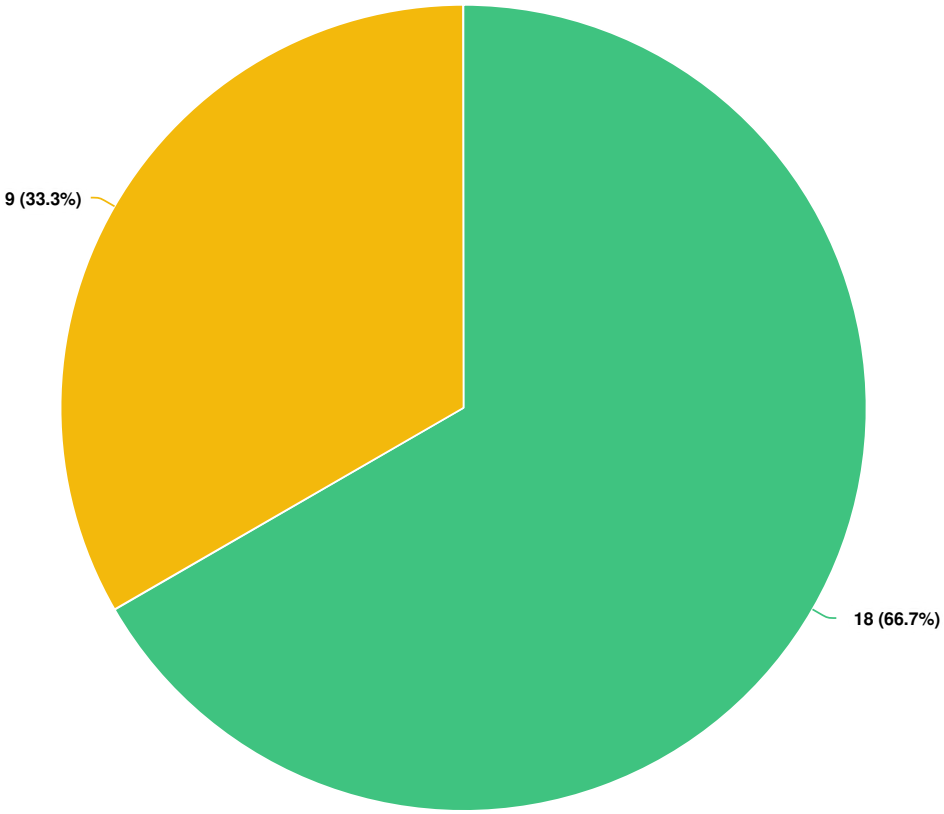


Question options

Strongly support | Somewhat support | Somewhat do not support | Strongly do not support | Neutral

Mandatory Question (28 response(s))
Question type: Radio Button Question

Q14 Are you interested in participating in Cove Community Garden?

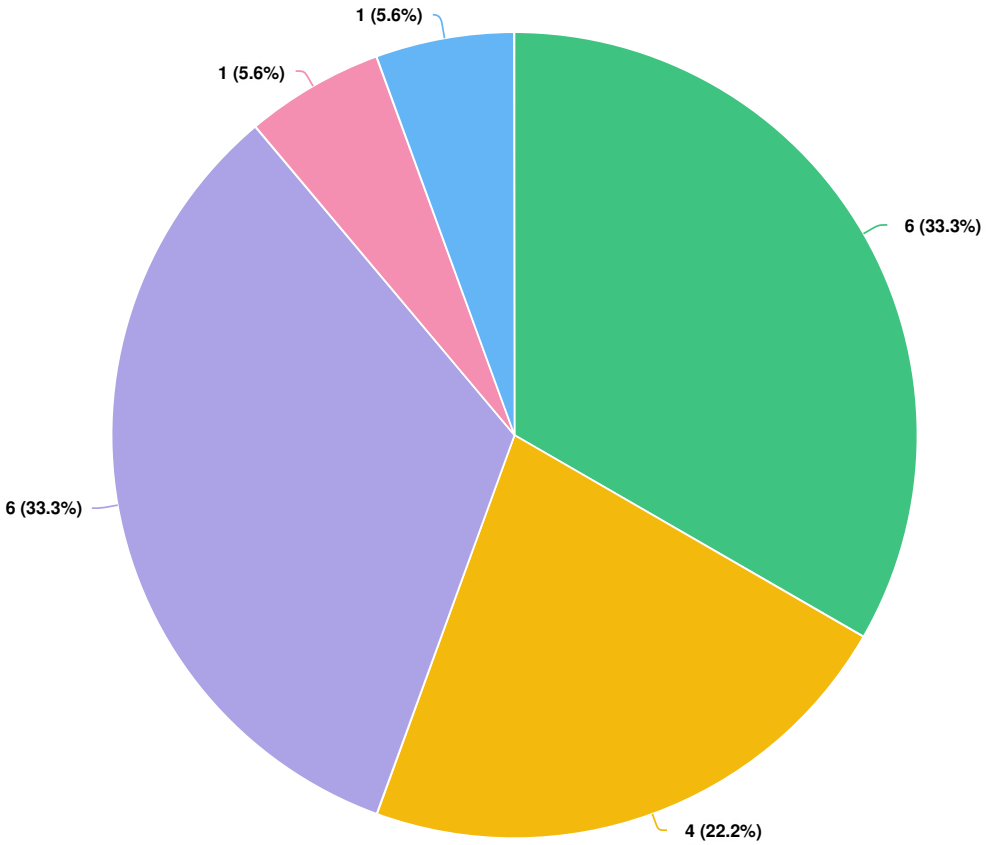


Question options

Yes No

Optional question (27 response(s), 1 skipped)
Question type: Dropdown Question

Q15 If yes, how would you like to participate?



Question options

Become a member and tend a garden plot
Become a volunteer
Take part in events or educational workshops
Offer knowledge or skills to help develop the garden
Other (please specify)

Optional question (18 response(s), 10 skipped)
Question type: Dropdown Question

Q16 Do you have any other comments or feedback on this proposal?

Screen Name Redacted 11/03/2023 03:23 PM	n/a
Screen Name Redacted 11/03/2023 08:22 PM	Just curiousl about the leasing of beds
Screen Name Redacted 11/04/2023 09:57 AM	I am disappointed that so little progress has been made in the previous 12 months and that the plan is moving further away from an inviting and accessible space that offers true community amenity.
Screen Name Redacted 11/04/2023 02:12 PM	Don’t do it
Screen Name Redacted 11/07/2023 07:39 AM	Hi We are Edge Early Learning Centre in Hallett Cove we would be interested in a garden plot to care for.
Screen Name Redacted 11/07/2023 05:40 PM	Hope it gets approved
Screen Name Redacted 11/09/2023 11:49 AM	Good idea
Screen Name Redacted 11/11/2023 01:58 PM	All my questions were answered, thank you. Look forward to planting asap.
Screen Name Redacted 11/11/2023 02:05 PM	Thank you for taking on board the concerns raised by residents in the first round of consultations - I think you have greatly improved the project as a result. I hope it receives strong support as a great community initiative.
Screen Name Redacted 11/12/2023 09:37 AM	Will be a great addition to the community to build connections
Screen Name Redacted 11/12/2023 09:40 AM	I don't understand what is proposed regarding plots "for lease". If the proposal is to only make the majority of plots available to people at a cost, I do not support this. I believe plots in a community garden should be available free of cost, and shared, to be accessible to all community members that are interested in participating. If demand for

	plots exceeds the number of plots available, perhaps there could be a sharing or rota arrangement put in place? I also believe that rainwater harvesting and use should be a primary element of the garden and part of Stage 1.
Screen Name Redacted 11/15/2023 09:04 PM	I'm concerned about the additional traffic that will pass behind the Scout Hall. The Hall is used four nights per week by just over 100 children and youth. It is also often used on weekends by Scouts from other Scout units. The Scouts often access the area behind the Scout Hall and near the area identified for the Cove Community Garden. Additional vehicle traffic in this area may present a danger to the children. I'd like the council to make sure that the car park is clearly defined (it currently isn't clearly defined), and that traffic is prevented form moving behind the Scout Hall to the southern exit near the Lions "The Shed".
Screen Name Redacted 11/20/2023 03:32 PM	I think this is a great community proposal and would make a great addition to the suburb.
Screen Name Redacted 11/22/2023 07:22 PM	Yeah take the garden to another area that would be more suitable.
Screen Name Redacted 11/24/2023 05:15 PM	I'm curious as to why the fruit trees would need to be restricted in a wine barrel rather than planted directly in the ground. Using dwarf varieties would provide restriction to size but still grow to a great size to provide a good crop of fruit. I would have thought wine barrels would reduce the production.
Screen Name Redacted 11/25/2023 09:53 PM	As Above. Maybe move it to somewhere else. I'm sure the area has alot of other nice places for this away from residential houses.

Optional question (16 response(s), 12 skipped)
Question type: Essay Question

11.6 Open Space Framework Midlife Review - Endorse for Community Consultation	
Report Reference	GC240312R11.6
Originating Officer	Unit Manager Open Space & Recreation – Renee Pitcher
Corporate Manager	Manager City Activation – Charmaine Hughes
General Manager	General Manager City Development – Tony Lines

REPORT OBJECTIVE

To seek Council Member approval to consult with the community on the revised Open Space Framework with an extension of the Open Space Plan to 2033/34.

Report Reference	Report Title
GC200623R18	Open Space Framework
GC220412R10.3	Open Space Plan Additional Funding
GC220809R11.6	Open Space Plan Amendments
GC220614R11.2	State Government Election Commitments
FORUM231114	Open Space Plan Mid Life Review

EXECUTIVE SUMMARY

The Open Space Framework was endorsed by Council on 23 June 2020 (GC200623R18) and consists of the:

- Open Space Plan
- Open Space Methodology
- Open Space Service Levels
- Open Space Policy (updated 2022)

When the Framework was endorsed, a mid-life review was scheduled for 2024. This review does not change the structure of the Open Space Framework, but simply reviews what will be delivered in the Open Space Plan with supporting changes to the other documents.

A Forum in November 2023 considered several queries raised about the mid-life review of the Open Space Framework and extension to 2034.

Prior to endorsement by Council, the revised Open Space Framework is to be presented for community consultation.

RECOMMENDATION

That Council:

1. **Endorses Model 1 of the Open Space Plan to absorb significant open space construction cost increases within existing LTFP budgets (CPI increase only).**
2. **Increases the CEO delegated authority for strategic land acquisitions, using the approved procedure, from $1,000,000 up to $2,000,000.**
3. **Endorses the revised Open Space Framework, which includes Open Space**

Methodology, Open Space Service Levels and the Open Space Plan, for community consultation.

GENERAL ANALYSIS

Liveable	We will make our services, facilities and open spaces more accessible.
Valuing Nature	We will, within budgetary constraints, provide playgrounds (including opportunities for nature play) within a fair distance to every resident.
Engaged	We will encourage community led initiatives and community responses to all of our significant proposals.
Timeline	The Open Space Plan will provide a ten-year plan to 2034.

DISCUSSION

Ward and Mayor briefings have been used to review the opportunities and considerations in the Open Space Plan identified on a Ward basis together with city wide opportunities. This information has been used to inform this report.

Over the last few years there has been an increase of approximately 10% for open space costs and 30% for playground costs. Draft Open Space Plan projects have been smoothed over the ten-year plan to minimise this impact on Long Term Financial Plan budgets.

The mid-life review of the Open Space Framework was discussed at a Forum in November (FORUM231114). At the Forum, the following changes and updates were broadly agreed, and are reflected in the attached documents which extend the Open Space Plan to 2034.

- Open Space Service Levels to be maintained.
- $50,000 p.a. to be allocated in the Open Space Plan to fund excessive trenching costs.
- Irrigation costs to be increased by 40%.
- Minor changes to the Service Levels including the addition of Community Garden hierarchy, new hierarchy for dog parks and sport and minor wording changes.
- A Change in hierarchy for Hazelmere Road Reserve.
- Land purchase delegation increased from $1M to $2M.
- A mid-life maintenance budget within the Open Space Asset Management Plan.

Projects have been retimed, removed or inserted from the Open Space Plan, including.

- Walking and Cycling Projects that are to be completed as part of the walking and cycling plan have been removed.
- Projects such as Gully Road Reserve have been re timed to align with other Council works.
- New projects such as the pathway at Byron Road Reserve have been inserted to align with other works.

These changes and updates are discussed more fully below.

Service Levels
A review of indicative costs has been undertaken and can be viewed in **Attachment 1**.

Yearly Planner 2024 - 2034
The service level costs have been used to populate a yearly planner.

Two models have been run and can be found in **Attachment 2.**

- Model 1 – Within existing LTFP funding (CPI increase only)

- Model 2 – Up to 10% increase in LTFP funding (in addition to CPI increase, actual only 3% plus CPI) - an increase to funding within the LTFP is required.

Projects have been aligned to smooth the required funding over the life of the Plan to 2034 to meet LTFP budgets and/or the suggested increase. Grant and other funding (i.e. Federal and State election funding) will be sought during the life of the Plan to provide savings to Council.

Model 1
22 playgrounds over the life of the plan.
72 open spaces constructed over the life of the plan.
Total funding required to 2034 - **$15,187,898**.

Model 2
24 playgrounds over the life of the plan.
75 open spaces constructed over the life of the plan.
Total funding required to 2034 - **$15,642,198**.

It is recommended that Model 1 be endorsed, with ongoing CPI increases applied over the life of the Open Space Plan.

Community Gardens
A Community Garden Hierarchy has been added to the Services Levels within the Open Space Framework. Funding for new Community Gardens will be presented to Council on an individual basis through separate Council Reports. Identified potential sites will be kept as placeholders within the Open Space Plan to guide the location of new Community gardens and associated proposed costs.

Provision of Open Space
Based on industry standards across Australia, 500m is still the recommended provision for open space in the City of Marion, as set out in the Open Space Policy. Current Open Space and Playground provision meets the 500m with minimal gaps in this provision, mostly in the north of the City.

Increase in irrigation and trenching costs
At the Forum, staff presented the increased costs of irrigation over the last 2 years. It was discussed and recommended that costs for irrigation be increased by 40%. These increased costs have been included in the Open Space Plan.

An annual trenching budget of $50,000 was also raised for the allocation for excessive power and water trenching required to deliver open space upgrades. These funds have also been reflected in the Open Space Plan. Increased funds not used will be returned to Council at the end of the financial year.

Playground Hierarchy Change
It was recommended that the hierarchy of the Hazelmere Road Reserve playground be downgraded from Regional to Neighbourhood. The current playground has facilities and amenities that meet the current neighbourhood playground service levels.

No other hierarchy changes were considered at the Forum.

Public Toilet Service Levels
Public Toilet Service Levels have been created and can be found in Appendix A of the Open Space Plan.

There are two new public toilets recommended in the revised Open Space Plan, which fit the criteria for a standard one cubicle toilet. The proposed new toilets are at Stanley Street Reserve, Glengowrie and Warradale Park Reserve, Warradale. These costs have been included in the Open Space Plan, based on the suggested service levels in Appendix A.

Dog Park Service Levels
A new Dog Park Service Level has been recommended to allow for a local dog park that has standard fencing and minor facilities. These service levels can be found in the Open Space Framework, Service Level Guide.

Delegation of Land Purchases
At the Forum, it was suggested to increase the CEO delegation to purchase property. Currently, any purchase over $1M will need to be the subject of a report to the Executive Budget Committee and General Council. It is recommended that the CEO delegation be increased to $2M, subject to consultation with the Chief Financial Officer, the Mayor and Ward Members. See **Attachment 3** for the original resolution for land purchase delegation.

Additional Changes
There is a minor change recommended to the Open Space Policy, **Attachment 4**:

- An additional paragraph be added under Section 8 to specify that a change can be made to the Open Space Plan via a formal review or a motion to Council.

Additional changes that are required because of internal works programs are:

- Walking and Cycling stand-alone projects have been taken out of the Open Space Plan and will be developed as part of the Cycling and Walking Strategy.
- Pathways in Reserves, designed as part of an open space upgrade, will be identified and resourced within the Open Space AMP and funded according to the Open Space Service Levels. Their monitoring and maintenance will be allocated within the Transport AMP. Pathways not designed as part of an open space development will be allocated to the Transport AMP.

Several projects have now been completed because of grant funding opportunities, some works have been deleted, either as they have been completed through grants or other programs and others where it is assessed the works are not a priority, and others retimed to align with other work commitments occurring at the same locations. The revised Open Space Plan reflects all these changes and supersedes the previously endorsed Plan. The proposed draft Plan is represented in the attached Yearly Planner (**Attachment 2**).

Responsibility for design and installations of irrigation in reserves has transferred to the Open Space and Recreation Planning team and is budgeted in the Open Space Plan. The water business, wetlands and waterways will continue to be managed by the Water Resource Officer. The Irrigation Decision Support Tool (IDST) and Water Management Plan will need to be updated and will be considered at a later date.

OTHER CONSIDERATIONS

Finances
The Open Space Plan details the works over the 10 years (2024/25 – 2033/34), with associated finances and is summarised in the yearly planner in **Attachment 2**.

Model 1 Total Funding Required $15,187,898

2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
$1,950,976	$1,854,088	$1,583,711	$1,228,657	$1,626,991	$1,591,993	$1,715,240	$1,251,545	$1,363,355	$1,021,342

Model 2 Total Funding Required $15,642,198

2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
$1,950,976	$1,854,088	$1,743,031	$1,395,532	$1785,551	$1,643,165	$1,585,103	$1,140,610	$1,340,475	$1,203,667

During the life of the Plan, grant and other funding will be sought to provide savings to Council.

Community Consultation
Recent engagements have captured community sentiment about Open Space and the development of Open Space:

- The Asset Management Strategy 2023 – 2033 Community Engagement demonstrated that Open Space Assets are the most important asset category for Council to focus on in the next 10 years.
- A recent Toward 2040 consultation was responded to by 772 residents. This consultation successfully captured the importance of open space in the responses. The outcomes of the consultation show:
    - The community aspire for the City of Marion to be green and sustainable, with inviting spaces.
    - A focus on cooling and greening the street with trees and vegetation and nature-based recreation were service priorities.
    - Community is concerned with the built / nature balance.
    - There is an opportunity for the provision for more open space to improve liveability in areas of high urban infill.

The purpose of engagement for the Open Space Framework consultation will be to inform the community of the changes made to the documents which includes extending the Open Space Plan to 2034.

The Open Space Plan is structured to ensure that open space assets are upgraded in accordance with asset life cycles. Therefore, it is recommended that community consultation be carried out at an inform level only. Draft community consultation wording is attached in **Attachment 5**.

Next Steps

Consultation on Open Space Framework	March to April 2024
Endorsement of the Open Space Framework and extension of Open Space Plan to 2033/34	General Council Meeting April/ May 2024
Delivery of Open Space Plan	From July 2024
Review of Open Space Plan	2029

ATTACHMENTS

1. Attachment 1 - Open Space Draft Service Levels [**11.6.1** - 7 pages]
2. Attachment 2 - Draft Yearly Planner and Models of Funding [**11.6.2** - 2 pages]
3. Attachment 3 - GC191126R19 - Acquisition of Land [**11.6.3** - 3 pages]
4. Attachment 4 - Open Space Draft Policy 2024 [**11.6.4** - 7 pages]
5. Attachment 5 - Draft Community Consultation [**11.6.5** - 6 pages]

Open Space Framework
Service Level Guide

Track Changed document

Classification	Hierarchy	Types of Facilities (may include)		Indicative * Cost (up to)
Recreation - active Designed for active informal recreation that can include facilities such as ~~playgrounds,~~ grassed areas for ball games, multi purpose courts, fitness equipment.	Local	• seating • drinking fountain • natural shade	• nature play elements • Irrigated, grassed area	~~$35,000 -~~ $550,000
	Neighbourhood	• irrigated, grassed area for ball games • natural and/or • artificial shade (subject to need) • shelter structure • pathways • seating	• minor ~~sporting and~~ recreation facilities, ~~including~~ that may include nature play, sport goals and fitness • drinking fountain • fencing, subject to need assessment	$575,000 - $1100,000
	Regional	• sporting and recreation facilities / running tracks • nature play • public toilet • shade and shelter • pathways	• public art • off road car parking • seating • drinking fountain • Irrigated grassed area	$150,000 - $350,000
	State	• walking, cycling, mountain bike and horse riding trails	• nature play areas • shelters and BBQ's	
Recreation – non active Designed primarily for passive recreation activities such as relaxing, strolling, picnics, and barbeques.	Local	• seating / picnic facilities • planting	• unsealed access pathways	~~$15,000 -~~ $35,08,500
	Neighbourhood	• seating • drinking fountains • unsealed path~~ways~~	• shelter • picnic facilities • BBQ	$385,5000 - $~~75,000~~82,500
	Regional	• seating • drinking fountains • pathways • shelter • picnic facilities	~~• off road car parking~~ ~~• public toilet~~ • public art • BBQ • bike racks	$250,000 - $3400,000
	State	• seating • drinking fountains • trails • natural shade • shelter • picnic facilities	• off road car parking • public toilet • public art • educational signage • areas for protection and enhancement of local native flora and fauna	
Play Where a playground is the dominant feature of the open space. Provision of playgrounds is guided by separate Playground Service Levels. This classification can include skate parks / youth facilities.	Local	As per playground service levels.		~~$115,250~~149,825
	Neighbourhood			$~~255,500~~332,150
	Regional			$869,250
	City Wide Attraction			$3,750,000
Sport Where sport facilities are the principle purpose of the open space that are associated with club membership - usually competitive use. There can be community use outside of competitive sport schedules.	Half Courts	• 3 v 3 basketball courts • Recreational Sport Goals (AFL etc)	• Netball ring	$55,000
	Community Courts	• court – may be multi use • drinking fountain	• access path~~ways~~ • fencing	$2200,000 per court
	Club Courts	• seating • drinking fountain • pathways	• sporting and recreation facilities • irrigated lawn areas	Reviewed site by site
Dog Park Where a principal use of the open space is for dog off-leash exercise	Dog Friendly (~~Where the site M~~may be a shared use space)	• seating • signage	• drinking fountain and dog bowl • bin and dog bag dispensers	~~$15,000 -~~ $330,000
	Local Dog Park	• fencing • seating • irrigated turf • shelter	• drinking fountain and dog bowl • bin and dog bag dispenser • access path	$220,000
	Formal Dog Park	• seating • drinking fountain and dog bowl • pathways • fencing, including air lock gates	• shelter • plantings and landscaping • signage • car parking	$300,000 - $350,000
Community Garden Community Gardens are community led and managed, not-for-profit initiatives, where members of the community come together to grow food. Community Gardens are open to the public on a regular basis. For more information view the Community Gardens Guidelines.	Small	• communal Garden beds / plots • water access and taps • ~~shade and Seating~~	• -shade and Seating	~~$15,000 -~~ $30,000
	Local	• garden plots (individual and/or shared) • water access and irrigation • shade and seating • communal or sensory garden • composting	• storage for tools and equipment • toilet access preferred • fence preferred (if individual garden plots are provided) • propagation area (optional) • fruit orchard (optional)	$30,000 - $60,000
	Regional	• garden plots (individual and shared) • communal or sensory garden • water access, irrigation, and rainwater tanks	• shed for storing tools and equipment • area for educational workshops / events / meetings • connection with community facilities and	Reviewed site by site

Open Space Framework
Service Level Guide

		• shelter, shade, seating • fenced • toilet access • carparking • composting	kitchen • disability accessible garden beds • propagation area • fruit orchard	

Under Review

Open Space Framework
Service Level Guide

Classification	Hierarchy	Types of Facilities	Indicative Cost (up to)
Linear / Linkage Walking, cycling and other shared use off-road trails that are used for recreational and commuting purposes	To be developed in line with the cycling and walking strategy. Can include: • Seating • Drink fountain • Art • Trail nodes • Signage • Shelter **Costing to be developed on a ~~linear metre~~case by case rate**		
Formal Garden Where a formal garden is a feature that may have historic and /or cultural significance.	To be developed on a case by case basis		
Cultural / Heritage Open space that is of special historic / cultural significance to indigenous and / or non indigenous communities	Local	• seating • drinking fountain • Cultural / heritage art /OR • Interpretive signage	**~~$15,000 -~~ $385,5000**
	Neighbourhood	• seating • drinking fountain • access path~~ways~~ • interpretive signage • cultural opportunities and / or • cultural / heritage art • shelter	**$38,500~~75,000 -~~ $1100,000**
	Regional	• seating • drinking fountain • cultural / heritage art • shade and shelter • specialist cultural amenities • interpretive signage	**$200,000**
	State	• specialist cultural amenities	
Natural Landscaping area Open Space managed for general enhancement of natural amenity and passive recreation.	Biodiversity Planting	Opportunities will be developed through the Biodiversity Officer	**~~$10,000~~**
	Natural Landscaping	Typologies will be applied at sites according to the Natural Landscapes Design and Maintenance guideline	**~~$40 - $140 per 5m square dependent on typology applied~~**
Nature Conservation Where the protection and / or improvement of biodiversity is of high value, including linking areas of remnant vegetation for passage of wildlife.	Opportunities will be developed and funded through the Biodiversity Plan.		
Wetland / Watercourse / Stormwater Where a key focus is for a wetland, watercourse, and / or stormwater management.	Opportunities will be developed through stormwater management plans		
Coastal Where open space is situated in a coastal setting and plays a role in protecting the coastal environment.	Local Neighbourhood Regional State	Opportunities will be developed though the coastal walkway plan.	
Road Reservation Road Reserves that contribute to the open space network but its primary purpose is land banking for potential future changes to transport corridors.	Opportunities to be developed through the streetscape policy		**~~$50,000~~**
Maintenance	Maintenance costs of 5 - 10% will be applied to all Open Space Developments Maintenance will be undertaken by the Open Space Operations Team		
Renewal	At the end of useful life (approximately 20 -25 years) Renewal will occur earlier where safety of equipment is compromised.		
CPI Increases	All costs nominated in these service levels are subject to an annual increase in line with CPI.		

Open Space Framework
Playground Service Level Guide

	Local	Neighbourhood	Regional	City Wide Attraction
Purpose:	Local Level playgrounds primarily cater for people living and working within walking distance. These spaces are less developed with limited play equipment. They provide environmental value through urban heat mitigation, contributing to biodiversity, and improving air quality	Neighbourhood Level playgrounds will be of a higher quality with a diversity of character in good locations that cater for one or more suburbs. Due to the broader scale of facilities people can use these playgrounds for extended periods of time. They provide similar environmental value as Local Level playgrounds	Regional Level playgrounds are large, high quality destinations that have broad appeal and attract visitors and local community members alike. They offer unique play and recreation opportunities and offer environmental benefits through the enhancement of natural landscapes.	A space that attracts city wide visitors and tourists. The space will offer a unique play and recreation opportunity that celebrates the City of Marion sense of place in addition to offering environmental benefits through the enhancement of natural landscapes. A City Wide Attraction will be aligned to a placemaking opportunity facilitating economic development, community capacity building and stewardship. ~~development, community capacity building and stewardship.~~
User Catchment:	Distributed within approximately 500m walking distance to dwellings and work places.	Distributed within approximately 750m distance to dwellings and work places. Serves surrounding suburbs and is generally within walking or cycling distance, but some may drive.	Distributed within approximately 1.5km distance to dwellings and work places. Large catchment serving residents citywide and regionally. These open spaces can be used for long periods of time.	Large catchment serving residents city wide and state wide tourists. A City Wide Attraction will cater for a diversity of users from passive recreation, family picnics, and community group gatherings to larger events.
Types of Facilities:	• ~~Standard~~ Play equipment ie swing, slide, combination system • Another play element • Seats / Furniture, including at least one bench • ~~Vegetation amenity plantings~~ Minor landscaping including adequate plantings for shade • Pathways~~, including civil~~ • ~~Fencing~~ • Consideration of accessibility based on site constraints and budgets	• Play equipment ie swing, slide, combination system and natural play elements where possible • Another play element • Seats and picnic facilities, drink fountain • ~~Vegetation amenity plantings~~ Landscaping, including adequate plantings for shade • Pathways~~, including civil~~ • ~~Basketball / Netball half court~~Recreational Sport Elements • Rubber Soft fall for accessibility • Shelter Structure • Fencing OR nature buffer • Other play features and amenities for a range of age groups • **Consideration for artificial shade over play equipment • Consideration of accessibility based on site constraints and budgets	• Play equipment ie swing, slide, combination system, climbing structures, potential basketball/netball half court, natural play elements, iconic features • Opportunity for site specific play elements • Rubber soft fall • Seats, multiple picnic facilities, BBQ, drink fountain • ~~Vegetation amenity plantings~~Landscaping including adequate plantings for shade • Pathways, including civil • Shade and Shelter • ~~Amenity landscaping and large T~~turf area for a kick about pending on site constraints • ~~Basketball / Netball half court~~Recreational Sport elements • Fencing • Car parking • Integrated Public Art • *Toilet • **Consideration for artificial shade over play equipment • Consideration of accessibility based on site constraints and budgets	• Extensive play equipment ie swings, slide, combination system, climbing structures, nature play • Opportunity for site specific play elements • Soft fall including rubber • Seats, multiple picnic facilities, BBQ, drink fountains • ~~Vegetation amenity plantings~~Landscaping including adequate plantings for shade • Pathways~~, including civil~~ • Shade and Shelter. ~~Potential for a~~Artificial shad over play equipment • ~~Amenity landscaping and large t~~Turf area for a kick about pending on site constraints • Multipurpose courts • Fencing • Car parking / storm water works • Integrated Public art • Lighting • *Toilets • Consideration of accessibility based on site constraints and budgets
Indicative Cost:	**$~~115,250~~149, ~~825~~***	**$~~255, 500~~332,150***	**$~~869,250***~~1, 130,025**	**$3,750,000***
Maintenance:	• Level 1 Inspection -Weekly • Level 2 Inspection – Bi monthly • Level 3 Inspection - at least every 3 years	• Level 1 Inspection -Weekly • Level 2 Inspection – Bi monthly • Level 3 Inspection - at least every 3 years	• Level 1 Inspection -Weekly • Level 2 Inspection – Bi monthly • Level 3 Inspection - at least every 3 years	• Level 1 Inspection -Weekly • Level 2 Inspection – Bi monthly • Level 3 Inspection - at least every 3 years
Renewal:	• At the end of its useful life (approximately 20- 25 years). • Renewal will occur earlier where safety of equipment is compromises	• At the end of its useful life (approximately 20-25 years). • Renewal will occur earlier where safety of equipment is compromises	• At the end of its useful life (approximately 20-25 years). • Renewal will occur earlier where safety of equipment is compromises	• At the end of its useful life (approximately 20-25 years). • Renewal will occur earlier where safety of equipment is compromises
	Notes: *Toilet and Service supply and connection to be provided by 'public convenience' budget line **Artificial shade may be costed as an additional cost on a case by case basis ***Indicative Total – subject to site conditions, scale of reserve and inflation			

Open Space Framework
Service Level Guide

CITY OF MARION

Clean document with changes

Classification	Hierarchy	Types of Facilities (may include)		Indicative * Cost (up to)
Recreation - active Designed for active informal recreation that can include facilities such as grassed areas for ball games, multi purpose courts, fitness equipment.	Local	• seating • drinking fountain • natural shade	• nature play elements • Irrigated, grassed area	**$55,000**
	Neighbourhood	• irrigated, grassed area for ball games • natural and/or • artificial shade (subject to need) • shelter structure • pathways • seating	• minor recreation facilities, that may include nature play, sport goals and fitness • drinking fountain • fencing, subject to need assessment	**$55,000 - $110,000**
	Regional	• sporting and recreation facilities / running tracks • nature play • public toilet • shade and shelter • pathways	• public art • off road car parking • seating • drinking fountain • Irrigated grassed area	**$150,000 - $350,000**
	State	• walking, cycling, mountain bike and horse riding trails	• nature play areas • shelters and BBQ's	
Recreation – non active Designed primarily for passive recreation activities such as relaxing, strolling, picnics, and barbeques.	Local	• seating / picnic facilities • planting	• unsealed access pathways	**$38,500**
	Neighbourhood	• seating • drinking fountains • unsealed path	• shelter • picnic facilities • BBQ	**$38,500 - $82,500**
	Regional	• seating • drinking fountains • pathways • shelter • picnic facilities	• public art • BBQ • bike racks	**$250,000 - $300,000**
	State	• seating • drinking fountains • trails • natural shade • shelter • picnic facilities	• off road car parking • public toilet • public art • educational signage • areas for protection and enhancement of local native flora and fauna	
Play Where a playground is the dominant feature of the open space. Provision of playgrounds is guided by separate Playground Service Levels. This classification can include skate parks / youth facilities.	Local	As per playground service levels.		**$149,825**
	Neighbourhood			**$332,150**
	Regional			**$869,250**
	City Wide Attraction			**$3,750,000**
Sport Where sport facilities are the principle purpose of the open space that are associated with club membership - usually competitive use. There can be community use outside of competitive sport schedules.	Half Courts	• 3 v 3 basketball courts • Recreational Sport Goals (AFL etc)	• Netball ring	**$55,000**
	Community Courts	• court – may be multi use • drinking fountain	• access path • fencing	**$220,000 per court**
	Club Courts	• seating • drinking fountain • pathways	• sporting and recreation facilities • irrigated lawn areas	**Reviewed site by site**
Dog Park Where a principal use of the open space is for dog off-leash exercise	Dog Friendly (May be a shared use space)	• seating • signage	• drinking fountain and dog bowl • bin and dog bag dispensers	**$33,000**
	Local Dog Park	• fencing • seating • irrigated turf • shelter	• drinking fountain and dog bowl • bin and dog bag dispenser • access path	**$220,000**
	Formal Dog Park	• seating • drinking fountain and dog bowl • pathways • fencing, including air lock gates	• shelter • plantings and landscaping • signage • car parking	**$300,000 - $350,000**
Community Garden Community Gardens are community led and managed, not-for-profit initiatives, where members of the community come together to grow food. Community Gardens are open to the public on a regular basis. For more information view the Community Gardens Guidelines.	Small	• communal Garden beds / plots • water access and taps	• shade and Seating	$30,000
	Local	• garden plots (individual and/or shared) • water access and irrigation • shade and seating • communal or sensory garden • composting	• storage for tools and equipment • toilet access preferred • fence preferred (if individual garden plots are provided) • propagation area (optional) • fruit orchard (optional)	$30,000 - $60,000
	Regional	• garden plots (individual and shared) • communal or sensory garden • water access, irrigation, and rainwater tanks • shelter, shade, seating • fenced • toilet access • carparking • composting	• shed for storing tools and equipment • area for educational workshops / events / meetings • connection with community facilities and kitchen • disability accessible garden beds • propagation area • fruit orchard	Reviewed site by site

Open Space Framework
Service Level Guide

Classification	Hierarchy	Types of Facilities		Indicative Cost (up to)
Linear / Linkage Walking, cycling and other shared use off-road trails that are used for recreational and commuting purposes	To be developed in line with the cycling and walking strategy. Can include: • Seating • Drink fountain • Art • Trail nodes • Signage • Shelter **Costing to be developed on a case by case rate**			
Formal Garden Where a formal garden is a feature that may have historic and /or cultural significance.	To be developed on a case by case basis			
Cultural / Heritage Open space that is of special historic / cultural significance to indigenous and / or non indigenous communities	Local	• seating • drinking fountain	• Cultural / heritage art /OR • Interpretive signage	**$38,500**
	Neighbourhood	• seating • drinking fountain • access path • interpretive signage	• cultural opportunities and / or • cultural / heritage art • shelter	**$38,500$110,000**
	Regional	• seating • drinking fountain • cultural / heritage art	• shade and shelter • specialist cultural amenities • interpretive signage	**$200,000**
	State	• specialist cultural amenities		
Natural Landscaping area Open Space managed for general enhancement of natural amenity and passive recreation.	Biodiversity Planting	Opportunities will be developed through the Biodiversity Officer		
	Natural Landscaping	Typologies will be applied at sites according to the Natural Landscapes Design and Maintenance guideline		
Nature Conservation Where the protection and / or improvement of biodiversity is of high value, including linking areas of remnant vegetation for passage of wildlife.	Opportunities will be developed and funded through the Biodiversity Plan.			
Wetland / Watercourse / Stormwater Where a key focus is for a wetland, watercourse, and / or stormwater management.	Opportunities will be developed through stormwater management plans			
Coastal Where open space is situated in a coastal setting and plays a role in protecting the coastal environment.	Local Neighbourhood Regional State	Opportunities will be developed though the coastal walkway plan.		
Road Reservation Road Reserves that contribute to the open space network but its primary purpose is land banking for potential future changes to transport corridors.	Opportunities to be developed through the streetscape policy			
Maintenance	Maintenance costs of 5 - 10% will be applied to all Open Space Developments Maintenance will be undertaken by the Open Space Operations Team			
Renewal	At the end of useful life (approximately 20 -25 years) Renewal will occur earlier where safety of equipment is compromised.			
CPI Increases	All costs nominated in these service levels are subject to an annual increase in line with CPI.			

Open Space Framework
Playground Service Level Guide

	Local	Neighbourhood	Regional	City Wide Attraction
Purpose:	Local Level playgrounds primarily cater for people living and working within walking distance. These spaces are less developed with limited play equipment. They provide environmental value through urban heat mitigation, contributing to biodiversity, and improving air quality	Neighbourhood Level playgrounds will be of a higher quality with a diversity of character in good locations that cater for one or more suburbs. Due to the broader scale of facilities people can use these playgrounds for extended periods of time. They provide similar environmental value as Local Level playgrounds	Regional Level playgrounds are large, high quality destinations that have broad appeal and attract visitors and local community members alike. They offer unique play and recreation opportunities and offer environmental benefits through the enhancement of natural landscapes.	A space that attracts city wide visitors and tourists. The space will offer a unique play and recreation opportunity that celebrates the City of Marion sense of place in addition to offering environmental benefits through the enhancement of natural landscapes. A City Wide Attraction will be aligned to a placemaking opportunity facilitating economic development, community capacity building and stewardship.
User Catchment:	Distributed within approximately 500m walking distance to dwellings and work places.	Distributed within approximately 750m distance to dwellings and work places. Serves surrounding suburbs and is generally within walking or cycling distance, but some may drive.	Distributed within approximately 1.5km distance to dwellings and work places. Large catchment serving residents citywide and regionally. These open spaces can be used for long periods of time.	Large catchment serving residents city wide and state wide tourists. A City Wide Attraction will cater for a diversity of users from passive recreation, family picnics, and community group gatherings to larger events.
Types of Facilities:	• Standard Play equipment ie swing, slide, combination system • Another play element • Seats / Furniture, including at least one bench • Minor landscaping including adequate plantings for shade • Pathways • Consideration of accessibility based on site constraints and budgets	• Play equipment ie swing, slide, combination system and natural play elements where possible • Another play element • Seats and picnic facilities, drink fountain • Landscaping, including adequate plantings for shade • Pathways • Recreational Sport Elements • Rubber Soft fall for accessibility • Shelter Structure • Fencing OR nature buffer • Other play features and amenities for a range of age groups • **Consideration for artificial shade over play equipment • Consideration of accessibility based on site constraints and budgets	• Play equipment ie swing, slide, combination system, climbing structures, potential basketball/netball half court, natural play elements, iconic features • Opportunity for site specific play elements • Rubber soft fall • Seats, multiple picnic facilities, BBQ, drink fountain • Landscaping including adequate plantings for shade • Pathways, including civil • Shade and Shelter • Turf area for a kick about pending on site constraints • Recreational Sport elements • Fencing • Car parking • Integrated Public Art • *Toilet • **Consideration for artificial shade over play equipment • Consideration of accessibility based on site constraints and budgets	• Extensive play equipment ie swings, slide, combination system, climbing structures, nature play • Opportunity for site specific play elements • Soft fall including rubber • Seats, multiple picnic facilities, BBQ, drink fountains • Landscaping including adequate plantings for shade • Pathways • Shade and Shelter. Artificial shad over play equipment • Turf area for a kick about pending on site constraints • Multipurpose courts • Fencing • Car parking / storm water works • Integrated Public art • Lighting • *Toilets • Consideration of accessibility based on site constraints and budgets
Indicative Cost:	**$149,825*** **	**$332,150*** **	**$1,130,025**	**$3,750,000*** **
Maintenance:	• Level 1 Inspection -Weekly • Level 2 Inspection – Bi monthly • Level 3 Inspection - at least every 3 years	• Level 1 Inspection -Weekly • Level 2 Inspection – Bi monthly • Level 3 Inspection - at least every 3 years	• Level 1 Inspection -Weekly • Level 2 Inspection – Bi monthly • Level 3 Inspection - at least every 3 years	• Level 1 Inspection -Weekly • Level 2 Inspection – Bi monthly • Level 3 Inspection - at least every 3 years
Renewal:	• At the end of its useful life (approximately 20- 25 years). • Renewal will occur earlier where safety of equipment is compromises	• At the end of its useful life (approximately 20-25 years). • Renewal will occur earlier where safety of equipment is compromises	• At the end of its useful life (approximately 20-25 years). • Renewal will occur earlier where safety of equipment is compromises	• At the end of its useful life (approximately 20-25 years). • Renewal will occur earlier where safety of equipment is compromises
	Notes: *Toilet and Service supply and connection to be provided by 'public convenience' budget line **Artificial shade may be costed as an additional cost on a case by case basis ***Indicative Total – subject to site conditions, scale of reserve and inflation			

	24/25 (Federal Election Year)	25/26 (State Election Year)	26/27	27/28 (Federal Election Year)	28/29	29/30 (State Election Year)	30/31	31/32 (Federal Election Year)	32/33	33/34
Playground Design	Scarborough Road Reserve	Marion Oval	Willoughby Avenue Reserve	Alison Avenue Reserve	Olivier Terrace Reserve	Sandery Avenue Reserve	Dumbarton Avenue Reserve	Brolga Place Reserve	Ramsay Avenue Reserve	Harbrow Grove Reserve
	Southbank Boulevard	Cove Oval	Nunyah Avenue Reserve	McKay Street Reserve	Cadell Street Reserve	Hazelmere Road Reserve	Pavana Reserve	Eurelia / Elgata Reserve	Rosslyn Street Reserve	Nimboya Road Reserve
		Manoora Drive Reserve		Koomooloo Crescent Reserve						Glandore Oval
										Roy Lander Reserve
Playground Construct (may include Open Space Works)	Graham Watts Playground	Scarborough Road Reserve	Marion Oval	Willoughby Avenue Reserve	Alison Avenue Reserve	Olivier Terrace Reserve	Sandery Avenue Reserve	Dumbarton Avenue Reserve	Brolga Place Reserve	Ramsay Avenue Reserve
	Elizabeth Ryan Playground	Southbank Boulevard	Cove Oval	Nunyah Avenue Reserve	McKay Street Reserve	Cadell Street Reserve	Hazelmere Road Reserve	Pavana Reserve	Eurelia / Elgata Reserve	Rosslyn Street Reserve
			Manoora Drive Reserve		Koomooloo Crescent Reserve					
Open Space Design	Sandery Avenue Reserve	Kurnabinna Tce Reserve	Miners Court Reserve	Central Avenue Reserve	McConnell Street Reserve	Junior Pump Track Majors Road	Skate nodes / Pump track / Roller Rink	Replace concrete wickets with artificial	Antonia Circuit Reserve	
	Fryer Street Reserve	Warradale Park Reserve		Enginehouse Court	Reserve Street Reserve Small Dog Park	Lighting Majors Road	No Dog Reserves	UnderCover Park	Learn to Ride Track	
	Myer Road Reserve	Mitchell Street Reserve	Oliphant Avenue Reserve		Marion Community House	Fairhill Street Reserve			Girls Only Facilities	
	Gully Road Reserve	Cowra Crescent Reserve		Weerab Drive Corridor	Capella Reserve cricket nets					
	Penrith Court Reserve	Stanley Street Reserve Toilet								
	Warradale Park Reserve Toilet			Alison Avenue Reserve						
	Teesdale Crescent Reserve			Beeches Road Reserve						
				Reserve Street Reserve Car Parks						
Open Space Construct	Linear Park Reserve	Sandery Avenue Reserve	Perry Barr Farm	Oaklands Recreation Plaza	Reserve Stree Reserve Car Parks	McConnell Street Reserve	Junior Pump Track Majors Road	Percival Crescent Reserve	Phyllis Court Reserve	Antonia Circuit Reserve
	Morphett Road Reserve	Gully Road Reserves	Kurnabinna Tce Reserve	Chifley Caldwell Reserve	Alison Avenue Reserve	Reserve Street Reserve Small Dog Park + irrigation	Lighting Majors Road	Young Street Reserve	Elphard Avenue Reserve (Sturt LinearTrail)	Strutt Court Reserve
	Pavana Reserve	Branksome Terrace Reserve	Warradale Park Reserve	Grace Road Land	Bowshon Road Reserve	Tonsley Hall Reserve	Fairhill Street Reserve	Skate nodes / Pump track / Roller Rink	Elura Avenue Reserve	French Crescent Reserve
	Roy Lander Reserve	Na Bolto Reserve	Mitchell Street Reserve	Hughes Court Reserve	Manunda Way Reserve	Capella Reserve cricket nets	Kent Avenue Reserve	No Dog Reserves	Replace concrete wickets with artificial	Bristol Street Reserve
	Warriparinga Wetlands	Olivier Terrace Reserve	Kalmia Court Reserve	Islington Drive Reserve	Central Avenue Reserve	Kensington Street Reserve		Kaurna Site Activations	Under Cover Park	Learn to Ride track
	Koomooloo Crescent Reserve	Plympton Oval	Bandon Terrace Reserve	McKay Street Reserve	Enginehouse Court	Wright Street Reserve		South Road Reserve	Wandana Reserve	Girls Only facilities
	Jacaranda Grove Reserve	Matthew Street reserve	Robertson Place Reserve	Newland Avenue Linear Pk	Admella Court Reserve	Marion Community House				
	Chatsworth Road Reserve	Daws Road Reserve	Gretel Crescent Reserve	Oliphant Avenue Reserve	Weerab Drive Corridor	Arachne Drive Reserve				
	Chatsworth Court Reserve	Hunter Street Reserve	Cowra Crescent Reserve	Kenton Avenue Reserve	Myer Road Reserve	Lucrecia Way Reserve				
	Marion Community House	Murray Terrace Land	Stanley Street Reserve Toilet	Nicholas Road Reserve	Beeches Road Reserve	Miners Court Reserve				
	Nari Drive Reserve	Teesdale Crescent Reserve	Jasmine Avenue Reserve	Clare Avenue Reserve	Graham Watts Public Toilet					
	Peter Court Reserve	Penrith Court Reserve		Weaver Street Reserve Shelter						
	Quick Road Reserve	Warradale Park Reserve Toilet								
	Sampson Road Reserve									
	Spinnaker Circuit West									
	Newland Avenue Linear pk									
	Perry Barr Farm									
	Byron Road Reserve pathway and fencing									
	Capella Drive Reserve									
	Toilet Wrore x 4									
	Fryer Street Reserve landscaping and irrigation									
Other	Open Space Activation	Open Space Activation	Open Space Activation	Open Space Activation	Open Space Activation	Open Space Activation	Open Space Activation	Open Space Activation	Open Space Activation	Open Space Activation
	Power Supply Irrigaiton and Trenching	Power Supply Irrigaiton and Trenching	Power Supply Irrigaiton and Trenching	Power Supply Irrigaiton and Trenching	Power Supply Irrigaiton and Trenching	Power Supply Irrigaiton and Trenching	Power Supply Irrigaiton and Trenching	Power Supply Irrigaiton and Trenching	Power Supply Irrigaiton and Trenching	Power Supply Irrigaiton and Trenching
	Yearly Planner	Minor Open Space Enhancement	Minor Open Space Enhancement	Minor Open Space Enhancement	Minor Open Space Enhancement	Minor Open Space Enhancement	Minor Open Space Enhancement	Minor Open Space Enhancement	Minor Open Space Enhancement	Minor Open Space Enhancement
	Irrigation Assessment and Audit	Irrigation Assessment and Audit	Irrigation Assessment and Audit	Irrigation Assessment and Audit	Irrigation Assessment and Audit	Irrigation Assessment and Audit	Irrigation Assessment and Audit	Irrigation Assessment and Audit	Irrigation Assessment and Audit	Irrigation Assessment and Audit
Irrigation Only	Ben Pethick Reserve	Maesbury Circuit	Ascot Park Bowling Club							Chittleborough Reserve 2
	Mulcra Avenue Reserve	Penrith Court Reserve	Hazelmere Road Reserve							
	Willoughby Avenue Reserve									
	Koomooloo Crescent Reserve									
Total Funding required	$1,950,976.00	$1,854,088.00	$1,583,711.00	$1,228,657.00	$1,626,991.00	$ 1,591,993.00	$1,715,240.00	$1,251,545.00	$ 1,363,355.00	$ 1,021,342.00
										Total Funding Required
										$15,187,898.00

Change in endorsed OSP - 28/29. Either added or moved
New capital works in the existing OSP
Capital Works moved out of the currently endorsed OSP to later years
Deleted Capital works (complete, funded through grants, to be completed as part of other plans ie Biodiversity Plan, no longer required)
Open Space Upgrades Design Year 1, Construct Year 2

Model 1 Yearly Planner

	24/25 (Federal Election Year)	25/26 (State Election Year)	26/27	27/28 (Federal Election Year)	28/29	29/30 (State Election Year)	30/31	31/32 (Federal Election Year)	32/33	33/34
Playground Design	Scarborough Road Reserve	Marion Oval	Willoughby Avenue Reserve	Alison Avenue Reserve	Olivier Terrace Reserve	Pavana Reserve	Dumbarton Avenue Reserve	Brolga Place Reserve	Glandore Oval	Harbrow Grove Reserve
	Southbank Boulevard	Nunyah Avenue Reserve	McKay Street Reserve	Cadell Street Reserve	Hazelmere Road Reserve	Sandery Avenue Reserve	Rosslyn Street Reserve	Ramsay Avenue Reserve	Roy Lander Reserve	Nimboya Road Reserve
	Manoora Drive Reserve	Cove Oval	Koomooloo Crescent Reserve				Eurelia / Elgata Reserve			
Playground Construct (may include Open Space Works)	Graham Watts Playground	Scarborough Road Reserve	Marion Oval	Willoughby Avenue Reserve	Alison Avenue Reserve	Olivier Terrace Reserve	Pavana Reserve	Dumbarton Avenue Reserve	Brolga Place Reserve	Glandore Oval
	Elizabeth Ryan Playground	Southbank Boulevard			Cadell Street Reserve	Hazelmere Road Reserve	Sandery Avenue Reserve	Rosslyn Street Reserve	Ramsay Avenue Reserve	Roy Lander Reserve
			Cove Oval	Koomooloo Crescent Reserve	McKay Street Reserve			Eurelia / Elgata Reserve		
			Manoora Drive Reserve	Nunyah Avenue Reserve						
Open Space Design	Sandery Avenue Reserve		Miners Court Reserve	Central Avenue Reserve	McConnell Street Reserve	Junior Pump Track Majors Road	Skate nodes / Pump track / Roller Rink	Replace concrete wickets with artificial	Antonia Circuit Reserve	
	Fryer Street Landscaping	Kurnabinna Tce Reserve	Oaklands Recreation Plaza	Enginehouse Court	Reserve Street Reserve Small Dog Park	Lighting Majors Road	No Dog Reserves	UnderCover Park	Learn to Ride Track	
	Myer Road Reserve	Warradale Park Reserve	Oliphant Avenue Reserve		Marion Community House	Fairhill Street Reserve			Girls Only Facilities	
	Gully Road Reserve			Weerab Drive Corridor	Capella Reserve cricket nets					
	Penrith Court Reserve	Mitchell Street Reserve								
	Warradale Park Reserve Toilet	Cowra Crescent Reserve		Alison Avenue Reserve						
	Teesdale Crescent Reserve	Stanley Street Reserve Toilet		Beeches Road Reserve						
				Reserve Street Reserve Car Parks						
Open Space Construct	Linear Park Reserve	Sandery Avenue Reserve	Perry Barr Farm		Reserve Stree Reserve Car Parks	McConnell Street Reserve	Junior Pump Track Majors Road	Percival Crescent Reserve	Phyllis Court Reserve	Antonia Circuit Reserve
	Marshall Road Reserve		Kurnabinna Tce Reserve	Oaklands Recreation Plaza	Alison Avenue Reserve	Reserve Street Reserve Small Dog Park + irrigation	Lighting Majors Road	Young Street Reserve	Elliptical Avenue Reserve (Sturt LinearTrail)	Strutt Court Reserve
	Pavana Reserve	Gully Road Reserves	Warradale Park Reserve	Chifley Crescent Reserve	Beeches Road Reserve	Torsley Hall Reserve	Fairhill Street Reserve	Skate nodes / Pump track / Roller Rink	Elura Avenue Reserve	French Crescent Reserve
	Roy Lander Reserve	Branksome Terrace Reserve	Mitchell Street Reserve	Grace Road Land	Manunda Way Reserve	Capella Reserve cricket nets	Kent Avenue Reserve	No Dog Reserves	Replace concrete wickets with artificial	Bristol Street Reserve
	Warriparinga Wetlands		Arachne Drive Reserve	Hughes Court Reserve	Central Avenue Reserve	Kensington Street Reserve		Kaurna Site Activations	Under Cover Park	Learn to Ride track
	Koomooloo Crescent Reserve	Na Bolto Reserve	Kalmia Court Reserve	Islington Drive Reserve	Enginehouse Court	Wright Street Reserve				Girls Only facilities
	Jacaranda Grove Reserve	Olivier Terrace Reserve	Lucrecia Way Reserve	McKay Street Reserve	Annella Court Reserve	Marion Community House				
	Harrowdale Rise Reserve	Plympton Oval	Bandon Terrace Reserve	Newland Avenue Linear Pk	South Road Reserve	Miners Court Reserve				
	Chatsworth Court Reserve	Matthew Street reserve	Robertson Place Reserve	Oliphant Avenue Reserve	Weerab Drive Corridor					
	Marion Community House	Daws Road Reserve	Gretel Crescent Reserve		Myer Road Reserve					
	Nari Drive Reserve	Cadell Street Reserve	Cowra Crescent Reserve	Kenton Avenue Reserve	Wandana Reserve					
	Peter Court Reserve	Murray Terrace Land	Stanley Street Reserve Toilet	Nicholas Road Reserve	Graham Watts Public Toilet					
	Quick Road Reserve	Teesdale Crescent Reserve	Beeches Road Reserve	Clare Avenue Reserve						
	Sampson Road Reserve	Penrith Court Reserve	Jasmine Avenue Reserve	Weaver Street Reserve Shelter						
	Spinnaker Circuit West	Warradale Park Reserve Toilet								
	Newland Avenue Linear pk									
	Perry Barr Farm									
	Byron Road Reserve pathway and fencing									
	Capella Drive Reserve									
	Toilet Wraps x 4									
	Fryer Street Reserve landscaping and irrigation									
Other	Open Space Activation	Open Space Activation	Open Space Activation	Open Space Activation	Open Space Activation	Open Space Activation	Open Space Activation	Open Space Activation	Open Space Activation	Open Space Activation
	Power Supply Irrigaiton and Trenching	Power Supply Irrigaiton and Trenching	Power Supply Irrigaiton and Trenching	Power Supply Irrigaiton and Trenching	Power Supply Irrigaiton and Trenching	Power Supply Irrigaiton and Trenching	Power Supply Irrigaiton and Trenching	Power Supply Irrigaiton and Trenching	Power Supply Irrigaiton and Trenching	Power Supply Irrigaiton and Trenching
	Minor Open Space Enhancement	Minor Open Space Enhancement	Minor Open Space Enhancement	Minor Open Space Enhancement	Minor Open Space Enhancement	Minor Open Space Enhancement	Minor Open Space Enhancement	Minor Open Space Enhancement	Minor Open Space Enhancement	Minor Open Space Enhancement
	Irrigation Assessment and Audit	Irrigation Assessment and Audit	Irrigation Assessment and Audit	Irrigation Assessment and Audit	Irrigation Assessment and Audit	Irrigation Assessment and Audit	Irrigation Assessment and Audit	Irrigation Assessment and Audit	Irrigation Assessment and Audit	Irrigation Assessment and Audit
Irrigation Only	Ben Pethick Reserve	Maesbury Circuit	Ascot Park Bowling Club							Chittleborough Reserve 2
	Mulcra Avenue Reserve	Penrith Court Reserve	Hazelmere Road Reserve							
	Willoughby Avenue Reserve									
	Koomooloo Crescent Reserve									
Total Funding required	**$1,950,976.00**	**$1,854,088.00**	**$1,743,031.00**	**$1,395,532.00**	**$1,785,551.00**	**$1,643,165.00**	**$1,585,103.00**	**$1,140,610.00**	**$1,340,475.00**	**$1,203,667.00**
										Total Funding Required
										$15,642,198.00

Change in endorsed OSP - 28/29. Either added or moved
New capital works in the existing OSP
Capital Works moved out of the currently endorsed OSP to later years
Deleted Capital works (complete, funded through grants, to be completed as part of other plans ie Biodiversity Plan, no longer required)
Open Space Upgrades Design Year 1, Construct Year 2

Model 2 Yearly Planner

Acquisition of Land

Originating Officer	Land Asset Officer/Registered Conveyancer - Heather Carthew
Corporate Manager	N/A
General Manager	General Manager City Development - Ilia Houridis
Report Reference	GC191126R19

REPORT OBJECTIVE

The purpose of this report is to inform Council on the proposal for the revised delegated authority for the acquisition of land by the CEO.

EXECUTIVE SUMMARY

The current level of delegation the Administration has to acquire land is $50,000. Whilst this provides some efficiency of operation for the City of Marion, it limits the ability for Council to act on potential land acquisitions that would provide operational and strategic benefits to the Council in a timely manner. The current median house price in the City of Marion is $515,000.

This report has been considered by the Infrastructure and Strategy Committee and outlines the use and benefits of Council's delegated and sub-delegated power for the acquisition of land.

RECOMMENDATION

That Council:

1. **Approves the CEO having delegated authority for strategic land acquisitions, using the approved procedure, up to $1,000,000.**
2. **Endorses the revised governance framework 'Acquisition of Land Process Under Delegation' (Appendix 1).**

GENERAL ANALYSIS

At the 11 June 2019 General Council Meeting, the following question on notice was raised -

1. That a report be bought to Council outlining the risks and benefits of a council resolution to allow the CEO to purchase properties to a certain value and to set a criteria regarding how this would be used.
2. Include the strategic intent and value.
3. Governance framework of how to apply and the strategic priorities, together with I&S Committee consultation.

Section 190 of the Local Government Act 1999 (The Act) states “A council may acquire land by agreement.”

Council has the ability to delegate many of its decision-making powers and functions under the Act and a number of other Acts.

As a matter of best practice it is usual for delegations to be made by the Council to the Chief Executive Officer (or equivalent), who may then sub-delegate the powers and functions to relevant Council officers (or such other bodies as are allowable, such as committees).

The power to acquire land by agreement is currently delegated to the Chief Executive Officer who has sub-delegated this power to the Manager City Property.

Organisational Excellence: Acquisition of land signed by Council's sub-delegate streamlines the process for both Council and the property owner.

Risk Management: A Governance Framework would provide guidance on what decisions can be made by the Chief Executive Officer and Council.

DISCUSSION

The majority of land acquisitions by Council are for small areas of land. Generally, the purpose of these acquisitions is to widen the verge to enable Council to install items such as kerb ramps and to correct encroachments.

These acquisitions are by agreement with the property owners for a monetary payment that reflects the value of the land. Where the land is owned by the State Government, the land is generally gifted to Council. The amount of the monetary payments made by Council in the last 18 months ranges from $795 to $20,000. The value of the land is generally based on a rate per square metre. Where appropriate, an independent Valuer has been engaged to determine the market value of the land.

These acquisitions of land are of an operational nature to assist Council in delivering services to the community.

All documents for acquisitions of an operational nature have previously been signed under delegation which streamlines the process for Council and the property owner.

The Financial Delegation for the General Manager City Development is $50,000. It is not proposed to increase this sub-delegation.

Where potential acquisitions of larger areas of land with a considerable monetary value have been identified, the potential use and acquisition of the property is considered by the Executive and Senior Leadership teams before reports are prepared for Council's consideration. Legally binding contracts have not been signed by the Chief Executive Officer on behalf of Council until such time that a resolution has been passed authorising the acquisition - this can inadvertently cause delay.

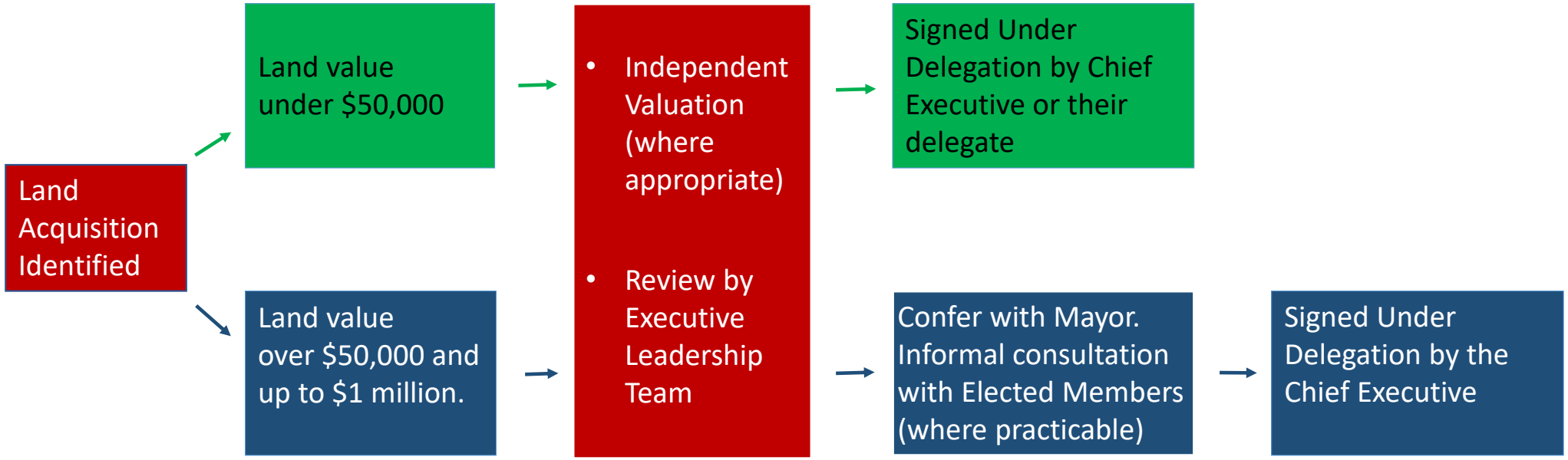
A Governance Framework would provide guidance on what decisions can be made by the Chief Executive Officer and Council. - See Appendix 1

Attachment

#	Attachment	Type
1	Appendix 1 - Proposed Acquisition of Land Process Under Delegation	PDF File

Appendix 1

Proposed - Acquisition of Land Process Under Delegation



Open Space Policy

CITY OF MARION

1. RATIONALE

The City of Marion owns, develops and manages a network of open spaces ranging from small parks to large reserves. The parks and reserves include a range of classifications including natural landscapes, sport and play.

Open spaces contribute to a healthy city and community and the health and wellbeing of residents and visitors through the provision of recreation opportunities and natural environments. Open space can also attract economic benefits, such as through tourism.

Playgrounds are a fundamental and vital part of physical, mental, emotional and social development and a primary element through which life skills are learned. Public places dedicated to play provide accessible and safe environments to support developmental needs and community wellbeing.

2. POLICY STATEMENT

Accessible and diverse open spaces are distributed across the City of Marion that:

- contribute to neighbourhood character;
- provide opportunities for active living and community engagement;
- protect and enhance natural environments;
- improve our community's individual and collective health and wellbeing; and
- provide sustainable environmental outcomes.

The provision, development, and management of open spaces occurs in accordance with this Policy and the remaining components of the *Open Space Framework*.

3. OBJECTIVES

The objectives of this policy are to:

- Enhance people's physical and mental health and wellbeing through open space that is accessible and provides opportunities for active living and social interaction.
- Improve the amenity of neighbourhoods and business/industrial precincts so they are attractive places to live and work.
- Contribute to people's sense of place and connection with the character of a neighbourhood.
- Mitigate and adapt to climate change impacts.
- Provide sustainable and attractive natural environments.
- Ensure sustainable provision and management for current and future generations.

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Open Space Policy

CITY OF MARION

4. POLICY SCOPE AND IMPLEMENTATION

Scope

This policy applies to the provision of City of Marion owned open spaces, including playgrounds and any other open spaces for which Council has a formal contract or agreement to develop and/or maintain.

This policy is one component of the Open Space Framework comprising:

Open Space Framework		
1	**Open Space Policy** (inclusive Guiding Principles, Open Space Hierarchy and requisite classifications)	Sets the principles to guide the provision, development and management of open space. Identifies the level of use for each open space and potential types of facilities that may be included.
2	**Open Space Service Levels**	Defines types of facilities and indicative costs for each classification within the Open Space Hierarchy.
3	**Open Space Plan**	Provides a long term plan to ensure the City of Marion resources, manages and develops a variety of open space. The Plan informs Council's Long Term Financial Plan and Annual Budget process.
4	**Open Space Methodology**	Defines the process for planning, engagement and delivery of individual open space projects.

Implementation

4.1 Guiding principles for open space

The following principles guide the provision, development and management of open space:

Accessibility and amenity

- Access for the majority of people to at least one type of open space within 400 to 500 metres of their residence and/or work place.
- Playgrounds will be provided within walking distance (approximately 500m or averaging provision of one playground per 1,000 residents), where possible, of every residence, taking pedestrian barriers into account.
- Design that enhances safe use of open spaces including good passive surveillance, in line with Australian Standards.
- Design that enhances the character and amenity of neighbourhoods.
- Well distributed open space to mitigate the urban heat island effect.

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Open Space Policy

- Provides destinations that support the walking and cycling network.
- Facilities and amenities to support the primary function of the open space.
- Contributes to the amenity and attractiveness of business precincts.
- Playgrounds will be designed to encourage child development through physical, cognitive, creative and social play.

Multi-functional and adaptable

- Responds to demographic and land use changes so open space performs different roles in response to community needs.
- Encourages active living to promote health and wellbeing for everyone.
- Provides a diversity of accessible opportunities, settings and experiences for people of all ages, abilities and interests.
- Provides opportunities for gardening and growing food locally.
- Strengthens the cultural richness of communities through opportunities for cultural expression and interactions.
- Provides settings for commemoration.
- Provides outdoor settings that attract visitors and tourists.

Environment protection and sustainability

- A focus on protecting, preserving and enhancing natural environments.
- Use of water sensitive urban design.
- Mitigation and adaptation to climate change impacts.
- Opportunities for people to connect with nature.

Community involvement

- Communities are encouraged to be involved in the planning and use of open spaces that are important to them.

4.2 Open space hierarchy

An *Open Space Hierarchy* is applied across the City of Marion's open space network to enable Council to assess what types of open space and playgrounds are required now and into the future and to ensure accessibility and adequate diversity. The location and design complexity of open space and playgrounds located in the open space network is guided by the Open Space Hierarchy.

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Open Space Policy

CITY OF MARION

Local Level

Categories	*Description*
Purpose	Local Level open spaces are less complex in design providing limited facilities that generally cater for a low-density urban environment. They provide environmental value through urban heat mitigation, contributing to biodiversity, water management, and improving air quality.

Neighbourhood Level

Categories	*Description*
Purpose	Neighbourhood Level open spaces will be of a higher quality with a diversity of character in locations that cater for a higher density population. Due to the broader scale of facilities people can use these open spaces for extended periods of time. They provide similar environmental value as Local Level open spaces.

Regional Level

Categories	*Description*
Purpose	Regional Level open spaces are large, high-quality destinations that have broad appeal and attract visitors and local community members alike. They can offer sporting facilities, and unique play and recreation opportunities. Environmental benefits are provided through the enhancement of natural landscapes.

City Wide Attraction

Categories	*Description*
Purpose	City Wide Attraction Level open spaces attract city wide visitors and tourists and offer a unique opportunity to celebrate the City of Marion sense of place and offer environmental benefits through the enhancement of natural landscapes.

State Level (owned by others)

Categories	*Description*
Purpose	Open space managed for public benefit under a State or Federal Government management plan including • Marino Conservation Park. • Hallett Cove Conservation Park • Glenthorne National Park • Field River

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Open Space Policy

CITY OF MARION

4.3 Open space classifications

Classifications describe the functional and environmental character of open space. Each open space is attributed one or more classifications to ensure a diversity of settings and experiences are provided across the open space network. *Open Space Service Levels* for each classification define the types of facilities and indicative budgets at each site.

Open space classification	*Description*
Recreation – active	Designed for active informal recreation that can include facilities such as playgrounds, grassed areas for ball games, multi-purpose courts, fitness equipment.
Recreation – non-active	Designed primarily for passive recreation activities such as relaxing, strolling, picnics, and barbecues.
Play	Where a play space is the dominant feature of the open space.
Sport	Where sport facilities are the principal purpose of the open space that are associated with club membership – usually competitive use. There can be community use outside of competitive sport schedules.
Dog park	Where a principal use of the open space is for dog off-leash exercise.
Formal garden	Where a formal garden is a feature that may have historic and/or cultural significance.
Community garden	Designed to include more formal recreation activities that may be restricted, such as community gardens.
Linear / linkage	Walking, cycling and other shared use off-road trails that are used for recreational and commuting purposes.
Cultural / heritage	Open space that is of special historic/cultural significance to indigenous and/or non-indigenous communities.
Nature conservation	Where the protection and/or improvement of biodiversity is of high value, including linking areas of remnant vegetation for passage of wildlife.
Natural landscaping area	Open space managed for general enhancement of natural amenity and passive recreation.
Wetland/watercourse/stormwater	Where a key focus is for a wetland, watercourse, and/or stormwater management.
Coastal	Where open space is situated in a coastal setting and plays a role in protecting the coastal environment.
Road reservation	Road reserves that contribute to the open space network but its primary purpose is land banking for potential future changes to transport corridors.

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Open Space Policy

CITY OF MARION

5. DEFINITIONS

Term	*Definition*
Playground	A space that has facilities and amenities for the purposes of formal, informal, active and passive play.
Open space	Open Space is any piece of City of Marion owned land that is accessible to the public and is not a building, that provides opportunity for recreation and / or conservation. Open Space can include: • Green space, including reserves and community gardens • Playgrounds and youth recreation spaces • Public plazas • Community courts. Open Space is not a verge or roundabout unless specifically mentioned.
Open space hierarchy	The hierarchy that categorises open spaces from local to state levels to indicate user catchments, guide equitable distribution, and standards for the provision of facilities such as playgrounds, picnic amenities, pathways, public toilets.

6. ROLES AND RESPONSIBITIES

Role	*Responsibility*
Unit Manager Open Space and Recreation Planning	• Oversee policy implementation. • Recommend policy changes, as needed.
Open Space and Recreation Planning Team	• Carry out associated landscape architecture and planning works current to the endorsed works program.
Project Support Officer Open Space and Recreation Planning Team	• Notify Governance of recommended policy changes and apply suggested edits for Council endorsement.

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Open Space Policy

CITY OF MARION

7. REFERENCES

City of Marion

- Open Space Framework
  - Open Space Policy
  - Open Space & Playground Service Levels
  - Open Space & Playground Methodology
  - Open Space Plan
- Asset Management Plans
- Business Plan 2019 - 2023
- Community Vision - Towards 2040
- Long Term Financial Plan 2021 to 2031
- Strategic Plan 2017- 2027
- Community Engagement Policy
- Public Health and Safety Policy
- Tree Management Framework
- Walking and Cycling Strategy

South Australian Government

- 20 year State Infrastructure Strategy
- 30 Year Plan for Greater Adelaide
- Development Act 1993
- Development, Planning and Infrastructure Act 2016
- Local Government Act 1999
- Planning, Development & Infrastructure (General) Regulations 2017
- South Australian Public Health Act 2011
- Crime Prevention Through Environmental Design, Attorney-General's Department

8. REVIEW AND EVALUATION

The Policy will be scheduled for review in 2024 to align with the Open Space Framework mid-life review or every four years to align with the City of Marion Policy Framework

Changes to the Open Space Plan can be made in the following ways:

- During a formal review
- A motion to Council

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Open Space Development

Since the Open Space Plan was endorsed in 2020, the following has been achieved:



23 Playground upgrades



23 Open Space upgrades



1 skate park



4 pump tracks



8 basketball practice facilities



9 netball practice facilities



5 recreational sport goals, including soccer, AFL



27 new drinking fountains



5 community tennis courts



Tree planting to increase City of Marion's tree canopy to help cool and green the city.

3092 m² of land purchased for open space.



We have listened to you through

- 37 consultations for individual open space upgrades
- Toward 2040...*Together* city wide consultation
- Asset Management Strategy 2023-2033 Community Engagement

A great place to *live*
marion.sa.gov.au

CITY OF MARION

Consultation

As part of our ongoing commitment to maintaining and enhancing our community's open spaces, we would like to inform you of some revisions to our Open Space Plan. These changes are aimed at ensuring that our open spaces continue to meet the evolving needs and preferences of our residents and maintain the safety of equipment and facilities.

The key updates include:

1. **Extension of the Open Space Plan to 2034/35:**
    - To Provide a 10 year forward plan of Open Space Projects
    - To Ensure our playgrounds and open space facilities are upgraded at end of life
    - To Consider new open space developments such as Kaurna site activations and learn to ride tracks
2. **Updated Service Levels:**
    - Indicative costs have been updated to reflect the increased costs of goods and services
    - Additional community garden, dog park and sport hierarchies have been included that reflect community needs
3. **Land Purchase CEO delegation increased:**
    - Increase the delegation of the CEO to purchase land for open space. This will allow the Council to move swiftly to purchase appropriate land for use for Open Space
4. **Other considerations:**
    - Some items have been removed from the Open Space Plan, such as some cycling and walking trails, as they now form part of other plans in Council.

These changes have been informed by feedback received from the community and are aligned with our ongoing commitment to creating open spaces that cater to the diverse needs of our residents.

Local residents will still be consulted on individual projects over $50,000 through online surveys, onsite consultations, and onsite signage.

We value your input, and if you have any thoughts, concerns, or additional suggestions regarding these revisions, please feel free to share them with us. You can provide your feedback through the form below.

We anticipate these changes will contribute positively to the overall experience of our open spaces. Thank you for your ongoing support as we work together to make our community a vibrant and enjoyable place to live.

It should be noted that an annual review of the Open Space Plan will allow for changes that are required to accommodate alignment with other projects, funding opportunities or a deterioration of assets. A mid life review of the Open Space Plan is also scheduled in 2029 to allow for a broader inspection of the program.

City of Marion - DRAFT Open Space Works

Suburb	Reserve Name	Hierarchy	Recommended Works and Projects	Draft financial year
ASCOT PARK	Daws Road Reserve	Local	Apply natural landscaping	25/26
CLOVELLY PARK	Rosslyn Street Reserve	Neighbourhood	Neighbourhood Playground (irrigation upgrade not required) Community Garden Placeholder	31/32
CLOVELLY PARK	Byron Avenue Reserve	Local	Pathway through reserve and fencing upgrade	24/25
CLOVELLY PARK	Graham Watts Reserve (Cosgrove Hall)	Neighbourhood	Local Playground. Drink fountain. Remove post and rail fencing Community Garden placeholder. Irrigation upgrade (2,000 sqm)	24/25
CLOVELLY PARK	Graham Watts Reserve (Cosgrove Hall)	Neighbourhood	Public Toilet (in conjunction with hall upgrade)	25/26
CLOVELLY PARK	Kensington Street Reserve	Local	Open Space Upgrade	29/30
DARLINGTON	Grace Road Land	Local	Open Space Upgrade	27/28
DOVER GARDENS	Branksome Terrace Reserve	Local	Dog friendly reserve - drink fountain with dog bowl, seating. Community Garden placeholder	25/26
DOVER GARDENS	Bristol Street Reserve	Local	Open Space Upgrade	33/34
DOVER GARDENS	McKay Street Reserve	Local	Drink fountain and Local Playground Remove chain and post fence (180m) Irrigation Upgrade (2,000 sqm)	27/28
DOVER GARDENS	Scarborough Terrace Reserve	Neighbourhood	Neighbourhood Playground and Fitness Replace tubular fencing and post and rail with other fencing (140m)	25/26
EDWARDSTOWN	Dumbarton Ave Reserve	Local	Local Playground Tubular fence removal and replacement (140m) Irrigation upgrade (3,000 sqm)	31/32
EDWARDSTOWN	Weaver Street Reserve	Neighbourhood	Shelter over picnic area	27/28
GLANDORE	Glandore Oval	Neighbourhood	Neighbourhood Playground	33/34
GLENGOWRIE	Stanley Street Reserve	Neighbourhood	Public Toilet	26/27
GLENGOWRIE	Willoughby Avenue Reserve	Local	Neighbourhood Playground Add drinking fountain and dog bowl. Landscaping and tree planting. Community Garden Placeholder Post and rail fence removal (100m)	27/28
GLENGOWRIE	Willoughby Avenue Reserve	Local	Irrigation upgrade (2,000 sqm)	24/25
HALLETT COVE	Antonia Circuit Reserve	Local	Landscaping	33/34
HALLETT COVE	Arachne Drive Reserve	Local	The trail through Linear Park(s) needs an identity.	26/27
HALLETT COVE	Aroona Road Reserve	Local	The trail through Linear Park(s) needs an identity.	26/27
HALLETT COVE	Beeches Road Reserve	Local	Dog Friendly reserve. Work in conjunction with the biodiversity plan for natural landscaping. Remove post and rail fencing and replace with natural barriers	26/27
HALLETT COVE	Capella Drive Reserve	Regional	Seating node and drink fountain	24/25
HALLETT COVE	Central Avenue Reserve	Neighbourhood	Community consultation for a multi use court. Remove and Replace reserve fencing	28/29
HALLETT COVE	Chatsworth Court Reserve	Local	Drink fountain	24/25
HALLETT COVE	Fairhill Reserve	Local	Seat / path to complement natural landscaping through Biodiversity Plan	30/31
HALLETT COVE	Fryer Street Reserve	Local	Toilet wrap and increased landscaping Irrigation to whole reserve and hydroseed	25/26
HALLETT COVE	Koomooloo Cresent Reserve	Local	Local Playground + Drink Fountain Remove chain and post fencing (340m) Irrigation upgrade (2,000 sqm)	27/28
HALLETT COVE	Linear Park Reserve	Local	The trail through Linear Park(s) needs an identity. Tunnel under Barramundi Road to be made nice - art? Lighting Drink fountain at playground. Opportunity for fitness trail along the pathway.	24/25
HALLETT COVE	Lucrecia Way Reserve	Local	Bench and Dog Bowl near Lucrecia Way. Bench seat other side of bridge looking over water. Remove post and rail fencing	26/27
HALLETT COVE	Manoora Drive Reserve	Local	Drink fountain Local Playground Replace fencing - fence playground (150m) Irrigation upgrade (2,000 sqm)	25/26
HALLETT COVE	McConnell Street Reserve West	Local	Natural landscaping. No funding to be applied to this site, external funding only	29/30
HALLETT COVE	Olivier Terrace Reserve	Local	Drink fountain	25/26
HALLETT COVE	Olivier Terrace Reserve	Local	Local Playground (irrigation does not need upgrade) Community Garden Placeholder	29/30

CITY OF MARION
DRAFT OPEN SPACE PLAN

City of Marion - DRAFT Open Space Works

Suburb	Reserve Name	Hierarchy	Recommended Works and Projects	Draft financial year
HALLETT COVE	Pavana Reserve	Regional	Replace goal post. Apply natural landscaping guidelines. Irrigation upgrade (5,000 sqm)	24/25
HALLETT COVE	Pavana Reserve	Regional	Neighbourhood Playground and sport equipment upgrade	30/31
HALLETT COVE	Perry Barr Farm	Local	Work with placemakers to see how we can make this site a destination. Partnership potential with Lions Club and Scouts. Community Garden Placeholder	24/25
HALLETT COVE	Ragamuffin Drive Reserve	Local	The trail through Linear Park(s) needs an identity.	26/27
HALLETT COVE	Weerab Drive Railway Corridor / Reserve	Local	Capture the cultural aspect of this site. Work with Cycling and Walking Stratgey to add a pathway.	28/29
HALLETT COVE	Zwerner Drive Reserve	Local	The trail through Linear Park(s) needs an identity. Coast to Vines bike repair station?	26/27
HALLETT COVE	The Cove Oval	Regional	Neighbourhood Playground	26/27
MARINO	Bandon Terrace Reserve	Neighbourhood	Natural landscaping	26/27
MARINO	Newland Ave Linear Park	Local	Seat to be replaced. Biodiversity zone.	24/25
MARINO	Nimboya Road Reserve	Local	Local Playground Remove chain and post fencing (240m)	34/35
MARION	Ben Pethick Reserve	Local	Irrigation Upgrade (add to Oaklands Water 1,200sqm)	24/25
MARION	Alison Avenue Reserve	Local	Local Playground. Drink fountain and sports goals. Remove post and rail fencing (200m) Irrigation upgrade (2,000 sqm)	28/29
MARION	Jasmine Ave Reserve (next to Marion Oval)	Local	Pathway to oval - mulching around trees.	25/26
MARION	Marion Oval	Regional	Neighbourhood Playground	26/27
MARION	Nicholas Road Reserve	Local	Apply natural landscaping, seating, nature play.	27/28
MITCHELL PARK	Maldon Avenue Reserve	Neighbourhood	Toilet Wrap	25/26
MITCHELL PARK	Penrith Court Reserve	Local	Irrigation upgrade (2,000 sqm) Open Space Upgrade. Community Garden placeholder.	25/26
MITCHELL PARK	Quick Road Reserve	Local	New furniture and seating. Drink fountain and dog bowl.	24/25
MITCHELL PARK	Sampson Road Reserve	Local	Formalise pathways to school entrance, seating, planting to screen fences. Fencing	24/25
MITCHELL PARK	Tonsley Hall Reserve	Local	Open Space Upgrade	29/30
MORPHETTVILLE	Chittleborough Reserve 2	Local	Irrigation upgrade (1300 sqm)	33/34
MORPHETTVILLE	Nunyah Avenue Reserve	Local	Demolish housing and make space into Local Level Playground Open Space Development - remediate space and add landscaping Irrigation upgrade	26/27
OAKLANDS PARK	Bombay Street Reserve	Local	Work with Renewal SA to develop open space.	
OAKLANDS PARK	Jacaranda Grove Reserve - Peppertree Reserve	Local	Increased tree planting, tables and seating. Remove post and rail fencing Irrigation upgrade (3,000 sqm)	24/25
OAKLANDS PARK	Kenton Avenue Reserve	Neighbourhood	Replace and renew fitness equipment	27/28
OAKLANDS PARK	Oliphant Avenue Reserves	Local	Develop the back block for recreation - non active. Native turf and plantings, seating etc. Additional Pathway works to access Community Garden and possible expansion of community garden Irrigation upgrade (1,000 sqm)	27/28
OHALLORAN HILL	Matthew Street Reserve	Local	Nature play and picnic bench.	25/26
OHALLORAN HILL	Peter Court Reserve	Local	Bike repair station and drink fountain with dog bowl.	24/25
OHALLORAN HILL	South Road Reserve	Local	Open Space Upgrade with brige as HERO point	28/29
O'HALLORAN HILL	Majors Road	Regional	Junior Pump Track Light towers for senior pump track	30/31
PARK HOLME	Ascot Park Bowling Club		Irrigation upgrade (6930 sqm)	26/27
PARK HOLME	Cowra Crescent Reserve	Local	Consult with playground removal in conjunction with Nunyah Avenue Reserve upgrade.	26/27
PARK HOLME	Elizabeth Ryan Reserve	Local	Incorporate Herbert Street land and upgrade local playground.	24/25
PARK HOLME	Hazelmere Road Reserve	Neighbourhood	Neighbourhood Playground Upgrade - Change of hierarchy from Regional Tubular fencing removal and replacement (200m) Irrigation upgrade (9,800sqm)	29/30
PARK HOLME	Mulcra Avenue Reserve	Neighbourhood	Irrigation upgrade (2,000 sqm)	24/25
PLYMPTON PARK	Teesdale Crescent Reserve	Local	Dog Friendly Reserve - drink fountain with dog bowl. Picnic setting, shelter and plaque as per State Government Committment.	25/26

CITY OF MARION
DRAFT OPEN SPACE PLAN

City of Marion - DRAFT Open Space Works

Suburb	Reserve Name	Hierarchy	Recommended Works and Projects	Draft financial year
SEACLIFF PARK	Gully Road Reserve South	Local	There is a clear desire line through the park to the Recreation Park that should be formalised. Fitness equipment across the reserve. Irrigation upgrade (10,000 sqm) Remove post and rail fencing	25/26
SEACOMBE GARDENS	Harbrow Grove Reserve	Regional	Regional Playground Upgrade Fence upgrade (paint) Irrigation upgrade (5,000 sqm)	34/35
SEACOMBE GARDENS	Ramsay Avenue Reserve	Neighbourhood	Local Playground Upgrade	32/33
SEACOMBE GARDENS	Sandery Avenue Reserve	Neighbourhood	Neighbourhood Playground and Fitness. Drink fountain Replace chain mesh fence and add bottom rail to tennis court. Add another basketball ring to heavily used court. Remove post and rail fencing. Irrigation upgrade (5,000 sqm) Community Garden placeholder.	30/31
SEAVIEW DOWNS	Cadell Street Reserve	Local	Drink fountain with dog bowl, kick about goals. Neighbourhood Playground and Fitness. Community Garden placeholder.	28/29
SEAVIEW DOWNS	Mitchell Street Reserve	Local	Dog friendly reserve. Add 3 v 3 Basketball and Netball ring and sport goals? Community Garden Placeholder	26/27
SEAVIEW DOWNS	Roy Lander Reserve	Neighbourhood	Active recreation options for the open space Irrigation upgrade (5,000 sqm)	24/25
SEAVIEW DOWNS	Roy Lander Reserve	Neighbourhood	Neighbourhood Playground. Community Garden placeholder.	33/34
SEAVIEW DOWNS	Wandana Reserve	Local	Apply natural landscaping and tree planting.	27/28
SHEIDOW PARK	Clare Avenue Reserve	Local	Drink fountain Trail through reserve near fenceline	27/28
SHEIDOW PARK	Elura Avenue Reserve	Local	Open Space Upgrade	32/33
SHEIDOW PARK	Eurelia Road Reserve/Elgata Reserve	Local	Local Playground	31/32
SHEIDOW PARK	Islington Drive Reserve	Local	Desire line through park and around water could be formalised.	27/28
SHEIDOW PARK	Miners Court Reserve	Local	3 v 3 basketball, netball ring, seating, landscaping. Community Garden placeholder. Upgraded reserve may trigger irrigation (2,000 sqm)	27/28
SHEIDOW PARK	Nari Drive Reserve	Local	Dog friendly reserve. Be mindful of native grasses.	24/25
SHEIDOW PARK	Southbank Boulevard Reserve	Neighbourhood	Neighbourhood Playground. Community Garden placeholder.	25/26
SHEIDOW PARK	Spinnaker Circuit Reserve - West	Local	Drink fountain	24/25
SHEIDOW PARK	Young Street Reserve	Local	Open Space Upgrade	31/32
SOUTH PLYMPTON	Edwardstown Memorial Oval	Regional	Toilet Wrap	25/26
STURT	Brolga Place Reserve	Neighbourhood	Neighbourhood Playground (irrigation upgrade not required) Fencing removal (300m)	32/33
STURT	Maesbury Circuit Reserve	Local	Irrigation and re - grassing (1,000 sqm)	25/26
STURT	Myer Road Reserve (Travers)	Local	Upgrade reserve with resident feedback. Irrigation upgrade (2,000 sqm) Remove post and rail fencing	25/26
TONSLEY	Chestnut Court Reserve	Local	Investigate the future of this Reserve in conjunction with Ash Avenue Reserve	
TROTT PARK	French Crescent Reserve	Local	Open Space Upgrade	33/34
TROTT PARK	Hughes Court Reserve	Local	Seat for school pick up waiting	27/28
TROTT PARK	Percival Crescent Reserve	Local	Open Space Upgrade	31/32
TROTT PARK	Phyllis Court Reserve	Local	Open Space Upgrade	32/33
TROTT PARK	Reserve Street Reserve	Regional	Small dog park within existing dog park, lighting, irrigation Irrigation upgrade to playground area (5,000 sqm)	29/30
TROTT PARK	Strutt Court Reserve	Local	Open Space Upgrade	33/34
WARRADALE	Ballara Park Reserve	Local	Toilet Wrap	25/26
WARRADALE	Kent Avenue Reserve	Local	Open Space Upgrade	30/31
WARRADALE	Marion Community House	Local	Open Space Upgrade Community Garden Placeholder	29/30
WARRADALE	Warradale Park Reserve	Neighbourhood	Public Toilet and landscaping	25/26
	To be investigated		Skate nodes / Pump Tracks / Roller Rink	31/32
	To be investigated		No dog reserve	31/32
	To be investigated		Kaurna Site Activations	31/32
	To be investigated		Replace concrete community wickets with turf	32/33
	To be investigated		Under Cover Park	32/33
	To be investigated		Learn to ride track	33/34
	To be investigated		Girl friendly / Girl only facility	33/34

11.7 Council Member Allowance and Benefits Policy - Amendments	
Report Reference	GC240312R11.7
Originating Officer	Unit Manager Governance and Council Support – Victoria Moritz
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Acting Chief Executive Officer - Tony Lines

REPORT OBJECTIVE

The purpose of this report is for Council to consider and adopt amendments to the *Council Member's Allowance and Benefits Policy.*

EXECUTIVE SUMMARY

Council Members should not be out-of-pocket as a result of performing and discharging their official functions and duties.

Section 77 of the Local Government Act 1999 (the Act) provides that a member of a council is entitled to receive from the council reimbursement of prescribed expenses incurred in performing or discharging official functions and duties.

The Act also enables Council to develop a policy which details which of those additional expenses, specified within Regulation 6 of the Local Government (Members Allowances and Benefits) 2010, it wishes to reimburse Council Members.

The Council Member Allowance and Benefits Policy was last reviewed and adopted at the General Council Meeting in November 2022 following the Local Government General Elections.

The policy is on a four-year review cycle, however it is necessary at times to consider proposed amendments as they arise. A draft Policy is included in Attachment 1 and includes proposed amendments relating to:

- The Mayors Vehicle
- Insurance for Council Members
- Council Member 'post-nominals' on website / emails.
- Child and Dependent Care

Council may wish to consider and adopt the policy in two parts, separating the ordinary business and the section relating to Mayoral Support (section 2.9).

RECOMMENDATION

That Council:

1. **Adopts the Council Members' Allowance and Benefits Policy as provided in Attachment 1 (excluding Section 2.10 – Mayoral Support).**

2. **Adopts Section 2.10 – Mayoral Support of the Council Members' Allowances and Benefits Policy as provided in Attachment 1.**

DISCUSSION

The Local Government Act 1999 (the Act) and the *Local Government (Members Allowances and Benefits) Regulations 2010* (the Regulations) provides for the payment of Council Member Allowances, the reimbursement of expenses and the provision of facilities and support incurred or utilised in performing or discharging official functions and duties. Provided in **Attachment 1** is a draft 'Council Members Allowances and Benefits Policy' for consideration.

The Policy is presented to ensure the Council Members have sufficient support to undertake their duties and functions.

Proposed amendments have been suggested at this time in relation to:

- ***The Mayors Vehicle*** – amendments ensure the policy is compliant with Council's recent decision regarding the organisation transitioning to Electric Vehicles.

- ***Insurance for Council Members*** – some out-of-pocket expenses are prohibited by commonwealth legislation from being covered by insurance policies (i.e. medical gaps). These costs will be covered direct by Council

- ***Council Member 'post-nominals' on the website*** – A possible amendment for Council Members to consider is the option for Council Members to include 'postnominals' in their details on the City of Marion website on the Council Members Page and Council Publications. This has been included following recent a request from Members. Council does not currently have a position on this; hence it is being brought forward for consideration.

- ***Child and Dependent Care*** – *77(1)(a)*This proposed amendment clarifies that if a Council Member receives reimbursement from another source for the care of a child or dependent of the Member as a consequence of the member's attendance at a function or activity on the business of the Council *other than* prescribed meetings, they will not be eligible to claim a reimbursement from Council. It is noted that 77(1)(b) in relation to care provided for prescribed meetings is prescribed by regulation and Council has no jurisdiction to amend this.

Expenses

The proposed policy details those expenses Council is required to reimburse under Section 77(1)(a) of the Act and Regulation 5. Such expenses include:

- Travel expenses incurred in travelling to and from a prescribed meeting if the journey is an eligible journey and the journey is by the shortest or most practicable route. The Regulation states that travel expenses will only be reimbursed for the component of the journey within the Council area.

- Expenses for the care of a child or a dependent of the Member requiring full-time care actually and necessarily incurred by a Council Member as a consequence of their attendance at a *prescribed meeting.*

An '*eligible journey*' is defined under the Regulations to mean means "a journey (in either direction) between the principal place of residence, or a place of work, of a member of the council, and the place of a prescribed meeting;

A '*prescribed meeting*' is defined under the Regulations to mean "a meeting of the council or council committee, or an informal gathering, discussion, workshop, briefing, training course or similar activity which is directly or closely related to the performance or discharge of the roles or duties of the member."

Other expenses which can be approved by Council, in accordance with section 77(1)(b) of the Act and Regulation 6 via a policy, and which are included in the proposed policy comprise:

- Travel expenses in relation to a member's attendance at a function or activity on the business of the Council other than travel to prescribed meetings.
- Travel expenses in respect of an eligible journey outside the Council area.
- Phone and other telecommunication device costs attributed to the business of Council.
- Child and dependent care expenses incurred by a member as a consequence of the member's attendance at a function or activity on the business of the Council *other than* prescribed meetings.
- Expenses associated with the attendance at conferences, training, seminars etc directly or closely related to the performance or discharge of the roles or duties of the member.

Conflict of Interest (Section 8AAA of the Local Government (General) Regulations 2013)

The requirements set out in Sections 74(6) and 75A(6) of the Local Government Act 1999 do not apply to a matter of ordinary business of a Council of a kind prescribed by regulation for the purposes of this section.

The following matters prescribed by Section 8AAA of the Local Government (General) Regulations 2013 :

b) the preparation, discussion, adoption or revision of a policy relating to allowances and benefits payable to members if the policy relates to allowances and benefits payable equally to each member (rather than allowances and benefits payable to particular members or particular office holders)

This means the sections of the Policy that relate to all Members are considered ordinary business, however, the sections relating to just the Mayoral position are not considered ordinary business.

Council may wish to consider and adopt the policy in two parts as highlighted in the recommendation to separate the sections considered ordinary business and those that are not.

Following adoption, the Council Members' Allowance and Benefits Policy will be available on the City of Marion website.

ATTACHMENTS

1. Council Members Allowances and Benefits Policy_Amendments Feb 24 [**11.7.1** - 8 pages]

Council Members Allowances and Benefits Policy

CITY OF MARION

1. POLICY STATEMENT

Council Members should not be out-of-pocket as a result of performing and discharging their official functions and duties.

The City of Marion will ensure that the reimbursement of expenses is accountable, transparent and in accordance with the *Local Government Act 1999* (the LG Act) and the *Local Government (Members Allowances & Benefits) Regulations 2010* (the Regulations).

This policy summarises the provisions of the Act and the Regulations in respect to Council Member expenses and support, specifies the types of expenses to be reimbursed and the process for Council Members to obtain reimbursement of those expenses. In determining this policy Council took into consideration the overall support provided to Council Members pursuant to Sections 76, 77 and 78 of the Act.

2. POLICY

2.1 Allowances

Council Member allowances are determined by the Remuneration Tribunal on a four yearly basis before the designated day in relation to each set of periodic elections held under the *Local Government (Elections) Act 1999*. Allowances to Council Members will be paid in quarterly instalments, 3 months in advance. Council Member allowances are to be adjusted on the first, second, and third anniversaries of the relevant periodic elections to reflect changes in the CPI.

The relevant determination for the Council term commencing in November 2022 is:
Determination No. 2 of 2022 – Allowances for Members of Local Government Councils.

A member of a council who holds office for part of the period in respect of which an allowance is payable is entitled to the proportion of the allowance that the period for which the member held the office bears to the total period (section 76(11) of the *LG Act).*

A statement of earnings will be provided to Council Members at the conclusion of each financial year.

2.2 Leave of absence – council member contesting election

If a council member stands as a candidate for election as a member of State Parliament, section 55A of the Local Government Act automatically grants a leave of absence from the date on which nominations for the relevant election close until the result of the election is publicly declared. During the leave of absence period the Council Member:

- is not entitled to receive any Council Member allowance or reimbursement of expenses; and
- must not use any facility, service or other form of support provided by the Council; and
- must not carry out any function or duty as a Council Member

A maximum penalty of $15,000 applies for a breach of this section of the Local Government Act.

Council Members Allowances and Benefits Policy

CITY OF MARION

2.3 Mandatory Reimbursements – Travel (Section 77(1)(a))

Council Members are entitled to receive reimbursement for travelling expenses actually and necessarily incurred by the Council Member for travel within the Council area and associated with attendance at a "prescribed meeting" (section 77(1)(a) of the LG Act).

2.3.1 reimbursement for travel expenses is restricted to 'eligible journeys' (as defined in Regulation 3) provided the journey is by the shortest or most practicable route and to that part of the journey within the Council area i.e. any travelling outside the Council area in order to attend

Council or Council committee meetings is not reimbursable under section 77(1)(a) of the LG Act.

2.3.2 reimbursement for travel outside the Council area refer to "Prescribed and Approved Reimbursements" below.

2.3.3 where a Council Member travels by private motor vehicle, the rate of reimbursement is at a rate equal to the appropriate rate per kilometre prescribed for the purpose of calculating deductions for car expenses under section 28.25 of the Income Tax Assessment Act 1997 of the Commonwealth.

2.3.4 travelling by taxi, bus or other means of public transport is reimbursed on the basis of expenses 'actually and necessarily incurred' but is still limited to 'eligible journeys' by the shortest or most practicable route and to the part of the journey that is within the Council area.

2.3.5 the Council may aggregate claims for reimbursement of expenses that relate to journeys that do not exceed 20 kilometres and then pay them on either a quarterly or monthly basis.

2.4 Mandatory Reimbursements – Child/Dependent Care (Section 77(1)(a))

Council Members are entitled to reimbursement for child/dependent care expenses actually or necessarily incurred by the Council Member as a consequence of the Council Member's attendance at a prescribed meeting. Child/dependent care is not reimbursed if the care is provided by a person who ordinarily resides with the Council Member.

To receive reimbursement for such prescribed expenses (travel and child/dependent care) each Council Member is required to complete a Form 1 and submit it to the Council Support Unit. For the purposes of administrative efficiency Council Members are requested to submit these forms on a quarterly basis.

2.5 Prescribed and Approved Reimbursements (Section 77(1)(b))

Additional prescribed expenses incurred by Council Members, will be reimbursed by the Council that do not fall within the category of mandatory reimbursement outlined above.

Section 77(1)(b) of the LG Act provides that the Council (meaning the Council as the governing body) may approve the reimbursement of additional expenses as set out in the Regulations incurred by Council Members, either on a case-by-case basis or under a policy adopted by Council. This Policy sets out the types of approved expenses that may be reimbursed.

These additional types of reimbursed expenses are distinguished from the payment of allowances and from the mandatory reimbursement of travel and child/dependent care expenses associated

with attendance at a prescribed meeting.

Regulation 6 of the Regulations sets out the types of additional expenses that may be reimbursed undersection 77(1)(b) with the approval of the Council. These are:

- an expense incurred in the use of a telephone, facsimile or other telecommunications device, or in the use of a form of electronic communication, on the business of the Council;
- travelling expenses incurred by the Council Member as a consequence of the Member's attendance at a function or activity on the business of the Council (other than for which the member is reimbursed under section 77(1)(a) of the LG Act);
- travelling expenses incurred by the Member in undertaking an eligible journey to the extent that those expenses are attributable to travel outside the area of the Council;
- expenses for the care of:

  (i) a child of the Member; or

  (ii) a dependent of the Member requiring full-time care

  incurred by the Member as a consequence of the Member's attendance at a function or activity on the business of the Council (other than for which the member is reimbursed under section 77(1)(a)of the LG Act); and
- expenses incurred by the Member as a consequence of the Member's attendance at a conference, seminar, training course or other similar activity which is directly or closely related to the performance or discharge of the roles and duties of a Council Member (other than for which the member is reimbursed under section 77(1)(a) of the LG Act).

For the purposes of this Policy, and pursuant to section 77(1)(b) of the LG Act, the Council approves the reimbursement of additional expenses of Council Members as described below.

2.6 Travel

Pursuant to section 77(1)(b) of the LG Act the Council approves reimbursement of:

- Travel expenses related to attendance at a "prescribed meeting" being an "eligible journey" (as defined in Regulation 3), as it is attributable to travel outside the Council area, up to a maximum of $50 or 20km per return.

Reimbursement is restricted to the shortest or most practicable route.

Travel by air, approved by the Council, will be economy class for domestic travel and business class for international travel. Travel may be at a higher class where appropriate, for instance if travelling with a party also travelling business or first class.

2.7 Child and Dependent Care

Expenses incurred for the care of a child of the Council Member or a dependent of the Member requiring full time care, where the Member is not reimbursed from any other source, and as a consequence of the Council Member's attendance at a "function or activity on the business of Council" except where that care is provided by a relative who ordinarily resides with the member.

Council Members Allowances and Benefits Policy

CITY OF MARION

2.8 Conferences/Seminars/Training

Expenses incurred by the Member as a consequence of the Council Member's attendance at a conference, seminar, training course or other similar activity that is directly or closely related to the performance or discharge of the roles or duties of the Member. Expenses will only be reimbursed for attendance at conferences, seminars, etc. which have been approved under

Council's 'Professional Development - Elected Members' Policy. The following types of expenses will be reimbursed:

- Airfares / train fare / bus fare
- registration fees
- accommodation
- meals*
- taxi fares
- car parking
- incidentals*

* Meals and incidentals will be reimbursed up to the amounts recommended by the Australian Taxation Office in accordance with Subdivision 900-B of the Income Tax Assessment Act 1997 (with the exception of meals included as part of a conference or seminar etc. registration as these will be reimbursed in full).

2.9 Facilities and Support

In addition to allowances and the reimbursement of expenses, the LG Act provides that the Council can provide facilities and forms of support for use by its Council Members to assist them to perform or discharge their official functions and duties (section 78).

The Council must consider and specifically approve the particular facility and support as necessary or expedient to the performance or discharge of all Council Members' official functions or duties. In approving the provision of facilities and support section 78 requires that any such services and facilities must be made available to all Council Members on a uniform basis, other than those facilities or support specifically provided to the Principal Member set out below (if any).

Pursuant to section 78 of the LG Act, Council has considered and is satisfied that the following facilities and support are necessary or expedient for all Council Members to assist them in performing or discharging their official functions and duties:

2.9.1 Each Council Member will be entitled to a Smart phone connected to the Corporate Mobile Phone Plan. Council Members may choose to bring their own device. Re-imbursement for Council Members own devices will be to a maximum equivalent of the Corporate Mobile Phone Plan.

2.9.2 Each Council Member will be entitled to a tablet device and corporate data plan for the purposes of Council business including but not limited to accessing corporate email, calendar and downloading minutes and agendas. Council Members may choose to bring their own device. Re-imbursement for Council Members own devices will be to a maximum equivalent of the Corporate Data Plan.

Council Members Allowances and Benefits Policy

2.9.3 A laptop and corporate data plan for the purposes of Council business including but not limited to accessing corporate email, calendar and downloading minutes and agendas.

2.9.4 During declared emergency periods where Council conducts Council Meetings, Committee Meeting and other forums/meetings via electronic means, the Council will reimburse the Council Member 50% or up to $50 per month for the cost of their home internet (whichever is the lesser amount).

2.9.5 Ongoing support and training

2.9.6 Corporate approved applications Microsoft Office

2.9.7 Reimbursement of up to $200 per annum for on-line subscriptions/applications

2.9.8 A Council land line will be provided to each Council Member and diverted to their mobile number of choice or telephone land line for Council business at a Council Members' place of residence. This provides ratepayers with a landline to contact Council Members on.

2.9.9 All conference rooms in the Council offices can be booked by Council Members, if available,

2.9.10 for meetings with residents and key stakeholders. This does not include Council Members booking rooms on behalf of third parties.

2.9.11 Up to 50 Christmas cards, as approved by the Mayor, and envelopes of standard size each year and postage.

2.9.12 Individual electronic Council Members' letterhead will be supplied. The electronic letter head will not incorporate the City of Marion logo.

2.9.13 Business cards

2.9.14 Envelopes and postage facilities for Council business only.

2.9.15 A meal and drinks will be provided where appropriate while attending Council meetings, Council Committee meetings, briefings and workshops.

2.9.16 Council Members will be offered the influenza vaccination through an annual onsite influenza vaccination clinic. Council Members who are unable to attend the onsite influenza vaccination clinic are able to obtain an influenza vaccination through an external provider and are eligible for a reimbursement, through provision of a tax receipt, up to the cost of an individual vaccination at the onsite influenza vaccination clinic, currently $18.00.

2.9.17 Council Members will be offered an annual online Adelaide Now Subscription through a corporate account for up to $200 per Council Member, per year.

~~2.9.17~~2.9.18 Council Members are covered by personal accident insurance maintained by the City of Marion while performing or discharging their official functions or duties. At the discretion of the Chief Executive Officer, all reasonable out of pocket expenses incurred by the Council Member will be covered by the Council.

~~2.9.18~~2.9.19 Council Members may use certified 'post-nominals' in their Council Member details on the City of Marion website and Council publications.

The provision of these facilities and support are made available to all Council Members (including the Principal Member) under the LG Act on the following basis:

- they are necessary or expedient for the Council member to perform or discharge his/her official functions or duties;

- the facilities remain the Council's property regardless of whether they are used off site or not; and
- they are not to be used for a private purpose or any other purpose unrelated to official Council functions and duties, unless such usage has been specifically pre-approved by the Council and the Council Member has agreed to reimburse the Council for any additional cost or expenses associated with that usage.

2.10 Mayoral Support

In addition to the above, Council has resolved to make available to the Principal Member (and to any acting Principal Member appointed during the Principal Member's absence) the following additional facilities and support to assist them in performing and discharging their official functions and duties:

- Office space
- Additional quantity of Corporate Christmas cards to send on behalf of the City of Marion
- Administrative support in accordance with Council's budget
- Mayoral letterhead
- ~~a motor vehicle with an overall rating of 4 stars or greater according to the Australian Government Green Vehicle Guide up to the value of the top of the range Mitsubishi Outlander vehicle for the Mayor's Council business use. Personal use of the vehicle by the Mayor and Mayor's immediate family is permitted if the Mayor reimburses the Council. If there is no evidence to the contrary, payment of 50% of running costs incurred by Council (e.g. petrol, tyres, servicing) shall be deemed adequate reimbursement for the purpose of this clause.~~
- An electric motor vehicle with an overall rating of 4 stars or greater according to the Australia Government Green Vehicle Guider up to the value of the top of the range Mitsubishi Outlander vehicle for the Mayor's council business use. Personal use of the vehicle by the Mayor and Mayor's immediate family is permitted if the Mayor reimburses the Council for 50% of the servicing and tyre costs.
- The Mayor will be required to charge the vehicle privately or at a charging station provided at the City of Marion Administration or City Services Buildings. There will no reimbursement of private electricity costs to charge the vehicle

3. EXCLUSIONS

The use of Council facilities, support and/or services by Council Members for campaign or election purposes is not permitted under any circumstances on the basis it is not necessary or expedient to the performance or discharge of a Council Member's official functions or duties under the LG Act. The use of such facilities for electoral purposes during the election period would be a breach of section 78(3) of the LG Act.

4. REIMBURSEMENT AND RECORDS MANAGEMENT

4.1 Claims for Reimbursement

Council Members are required to provide details of kilometres travelled and/or evidence of expenses incurred to support all reimbursements claimed. All claims for reimbursement must be submitted to the Chief Executive Officer (or other nominated and delegated officer) on the form/s provided for this purpose on a quarterly basis for the purposes of maintaining the Register of Allowances and Benefits.

Council Members Allowances and Benefits Policy

Reimbursement of expenses will only be paid to a Council Member upon presentation of the form/s and adequate evidence supporting the claims made.

4.2 Reimbursement to Council

Any additional cost or expenses associated with a private purpose or any other purpose unrelated to official Council functions and duties must be reimbursed to Council by 30 June in the year that the cost or expense was incurred.

4.3 Other Reimbursements

Any additional reimbursements and facilities and support not detailed in this Policy will require the specific approval of Council prior to any reimbursements being paid, benefits being received and facilities and/or support being provided.

4.4 Register of Allowances and Benefits

Pursuant to section 79(1) and (2) of the LG Act, the Chief Executive Officer must maintain a Register in which he or she shall ensure that a record is kept of—

(a) the annual allowance payable to a Council Member (in the case of section 79 (1)(a)); and

(b) any expenses reimbursed under section 77(1)(b) of the LG Act (in the case of section79(1)(b)); and

(c) other benefits paid or provided for the benefit of the Member by the Council (in the case of section 79(1)(c)); or

(d) to make a record of the provision of a reimbursement or benefit not previously recorded in the Register (in the case of section 79(2)(b)), on a quarterly basis (see regulation 7 of the Regulations).

The Chief Executive Officer is required to record in the Register any changes in the allowance or a benefit payable to, or provided for the benefit of, Council Members. Accordingly, the Chief Executive Officer will update the Register each quarter and therefore each Council Member is required to provide his or her claim form for reimbursement to the Council Support Unit by the last business day of each quarter.

The Register of Allowances and Benefits is available for inspection on the City of Marion website and will be updated quarterly.

5. SUMMARY

In addition, although not required by the LG Act, the Council has determined that the provision of the above facilities and support are made available to Council Members on the following terms:

- each Council Member is solely responsible for those facilities released into their care and/or control for the duration of their term in office;
- all facilities must be returned to the Council at the end of each term in office, upon the office of a Member of a Council becoming vacant, or earlier at the request of the Chief Executive Officer;
- if the facilities provided to the Council Member are damaged or lost the Council Member must lodge a written report with the Council officer responsible for this Policy (whose name is

detailed at the end of this Policy).

6. DEFINITIONS

Term	*Definition*
The Act	The Local Government Act 1999
Regulation	Refers to the stated regulation of the Local Government (Members Allowances &Benefits) Regulations 2010.
Eligible Journey	means "a journey (in either direction) between the principal place of residence, or a place of work, of a member of a council, and the place of a prescribed meeting" (Regulation 3)
Prescribed Meeting	means "a meeting of the council or council committee, or an information or briefing session, which is directly or closely related to the performance or discharge of the roles or duties of the member." (Regulation 3)

7. REFERENCES

Local Government Act 1999 (Sections 4, 55A, 76, 77, 78, 79, 80)

Local Government (Members Allowances & Benefits) Regulations 2010

Income Tax Assessment Act 1997 (Section 28.25)

Council Member Professional Development Policy

8. REVIEW AND EVALUATION

This Policy will lapse at the next general election at which time the newly elected Council will be required to adopt a new policy dealing with Council Member's allowances, reimbursements and benefits for their term in office (section 77(2) LG Act).

11.8 Risk Management Policy & Framework update	
Report Reference	GC240312R11.8
Originating Officer	Acting Unit Manager Strategy & Risk – Sheree Tebyanian
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	General Manager City Development - Tony Lines

REPORT OBJECTIVE

The purpose of this report is to seek council endorsement on the draft Risk Management Policy ad Framework.

REPORT HISTORY

Report Reference	Report Title
FRAC240220R7.5	Risk Management Framework update

EXECUTIVE SUMMARY

The Risk Management Policy and Framework formalises the City of Marion's commitment to integrating risk management across council operations, aligning with the ISO31000:2018 (ISO31000) standards.

Risk, as per ISO31000, is defined as the effect of uncertainty on objectives. It can be positive, negative, or both and can address, create, or result in opportunities and threats.

The Finance, Risk and Audit Committee (FRAC) formally reviewed council's current Risk Management Framework (RMF) in December 2019 and Council endorsed the RMF in February 2020.

A review of the Policy and Framework commenced in the Q2 2023 with engagement across the organisation. The focus of the current review was on a revision to the consequence criteria to ensure it remains relevant to assessing risk across the council and other minor changes to the documents.

The FRAC considered the draft Policy and Framework at their 20 February meeting and supported the proposed changes.

Consideration is being given to the inclusion of an opportunities matrix to be added to the framework in the future. This work is progressing separately with an opportunities impact table being developed to enable council to embed opportunity management formally in the risk management framework, thereby increasing council's overall maturity of both risk and opportunity, as suggested in ISO31000.

RECOMMENDATION

That Council:

1. **Endorses the Risk Management Policy and Framework.**
2. **Notes the opportunities management work underway that will be updated within the RMF and brought back to Council later in the year.**

GENERAL ANALYSIS

Risk Management

A Risk Management Policy and framework formalises the City of Marion's commitment to integrating risk across council operations, aligning with ISO31000:2018

DISCUSSION

Risk Management Policy

Attachment 1 includes the updated draft Risk Management Policy. This document includes marked-up changes, which are minor in nature.

Risk Management Framework

In August 2023 internal engagement occurred across the organisation with subject matter experts to review the council's current risk consequence criteria and matrix. As part of the review, other organisations RMFs were sourced to identify and compare any best practice and compliance with ISO31000.

Engagement with Council Members to define the Risk Appetite occurred in November 2023 as part of the risk training that is scheduled as outlined in the RMF.

The key changes to the document are as follows:

1. Refresh of Risk Information (Metrics and Data):

- Update Risk Consequence Criteria and Matrix for relevance
- Document overview refresh
- Transition to a new branding as per the new Branding Guidelines
- Refresh of roles and responsibilities table to remove the reference to the 'Risk working Group' and include the Project Steering Group
- Refresh the design of the Risk Management Principles at Diagram 3 and Risk Management Process 'Diagram 5' (using Visio) to make it more legible.
- Slight amendment to the Risk Management Appetite to include the reference to community.
- Removal of reference to council's existing Vision statement '*improving our residents, quality of life; continuously, smartly and efficiently'* due to a change of the Strategic Vision earmarked for the Strategic Plan 2019-2029 that is due for endorsement in August 2024.
- Consolidating tables that were duplicated across the document, thereby removing repetition, and simplifying the document.
- Proposed changes to the risk matrix and criteria and consequence table and control effectiveness table Appendix 4
- A statement on pg.18 of the document that provides clarity on how a risk is reviewed each cycle that includes looking at inherent, current, and forecast ratings.

2. Opportunity Management update (ongoing due for completion in August 2024)

- Stage 1 (complete) Engage with the ELT to discuss the concept of opportunity management concerning the RMF and to seek support to progress Stage 2 work.
- Stage 2 (ongoing work due for completion in August 2024) Develop opportunity criteria, Assessment/Impact Matrix, and Control Effectiveness table to assist in pursuing, assessing, and managing opportunities linked to strategic objectives to be added later to the RMF.

Attachment 2 includes the RMF marked-up changes, including the proposed changes to the consequence criteria and matrix in Appendix 4 of the document.

The Opportunity Management work will be updated in the RMF once complete and brought back to the Finance, Risk and Audit Committee for consideration, and then council as an amendment to the RMF.

Risk Management Software

Council has recently procured new risk management software from Pulse Software. The implementation is progressing with a go-live date scheduled for 2 April 2024. Council has also procured the audit, compliance and business planning modules which will be implement prior to the end of the financial year. It is anticipated that once council's new Risk Management software is embedded, and refreshed training provided to staff, a new risk maturity assessment can be undertaken which will inform the next comprehensive review of the RMF.

ATTACHMENTS

Attachment 1 Draft Risk Management Policy
Attachment 2 Draft Risk Management Framework

Risk Management Policy

1. Rationale

~~The~~ ~~This purpose of this~~ Policy ~~is to formalise the~~ formalises Council's commitment to risk management and ~~to establish~~ assigns responsibilities for ~~the application of~~ implementing risk management ~~within~~ across Council operations.

As risk is inherent in all aspects of the Council's activities, this Policy supports the maximisation of all viable opportunities whilst promoting a structured and consistent approach to minimising risk exposure.

Risk management is an integral contributor to good governance ~~practices~~ and fosters effective ~~decision making~~decision-making to achieve the Council's Vision and strategic objectives, ~~themes and~~ , ~~objectives with a focus on:~~ focusing on improving residents quality of life, enhancing community outcomes, increasing productivity, efficiency and minimising business interruptions.

- ~~continuously improving our residents' quality of life and enhancing outcomes for the community~~
- ~~improved productivity and efficiencies~~
- ~~minimising business interruptions.~~

2. Policy statement

'The City of Marion is committed to the achievement of its strategic objectives ~~and 'improving our residents quality of life; continuously, smartly and efficiently'~~. It acknowledges that it must take and accept ~~risk~~ risks to gain benefit. In so doing, it also accepts that failures and setbacks may occur. The Council therefore has a risk appetite which is HIGH for pursuing opportunities to become more innovative in the delivery of our services and creating partnerships ~~which~~ that benefit our community through increased active participation in our services and facilities.

The City of Marion expects that its people conduct themselves with integrity, respectfully strive for achievement and aim for continuous delivery of services. It has a MEDIUM risk appetite for activities that may adversely impact on our role as a significant contributor within the community and a LOW risk appetite for legislative non-compliance or practices and behaviours that could reasonably be expected to harm the organisation, its people, the community, or the environment.'

Further context is provided within the Risk Management Framework which includes the Risk Criteria and Matrix.

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Risk Management Policy

3. Objectives

To achieve Council's risk management objectives, the City of Marion Risk Management Framework ('the Framework') has been established in accordance with the International Standard ISO 31000:2018 Risk Management Guidelines.

~~The aim of the Framework is~~The Framework aims to provide guidance for maximising opportunities whilst minimising risks that may impact ~~on~~ the achievement of Council's objectives.

This is addressed through:

- Embedding a risk culture and high level of risk and opportunity awareness across the organisation to support the achievement of strategically aligned outcomes.
- Implementing consistent risk management processes to manage risk and opportunities throughout CoM's organisational systems and functions including planning, resource allocation priorities, internal audit, and control processes, in line with risk management standards including AS/NZS ISO 31000:2009 Risk Management Principles
- Enabling the consistent and systematic application of our risk management approach within all Council operations.
- Guiding a risk management approach to strategic, operational and project decision making, to support proactive management strategies that mitigate against events occurring and ensure robust contingency plans to lessen the impact of events if they were to materialise.
- Implementing a Business Continuity Management (BCM) Policy and Framework to minimise the impact of business disruptions on the Council's critical community services.
- Protecting public funds, assets and the integrity, security and reputation of the CoM by implementing a Fraud Policy and Framework which will prevent, identify, minimise and control fraudulent and/or corrupt activity.
- Providing adequate response to emergencies on behalf of the CoM residents and the community by implementing a Community Emergency Management Plan outlining our commitment to our community.

Risk Management Policy

4. Policy scope and implementation

Scope

The Risk Management Policy applies to all operations and functions of the Council including strategic, operational, and project level ~~based,~~ and applies to all council staff.

Implementation

~~This Risk Management Policy applies to all operations and functions of the Council including strategic, operational and project based.~~ The policy is implemented by the Risk Management Framework that provides the structure and organisational arrangements for assessing, implementing, monitoring, reviewing and continually improving risk management throughout the organisation.

5. Definitions

Term	Definition
Risk	The effect of uncertainty on objectives. It can be positive, negative or both and can address, create or result in opportunities and threats.
Risk Appetite	The amount and type of risk that an organisation is willing to pursue or retain.
Risk Management	~~The coordinated activities to direct and control an organisation with regard to risk~~. Coordinated activities to direct and control an organisation regarding risk.

Term	Definition
Risk Management Framework	The structure and organisational arrangements for designing, implementing, monitoring, reviewing and continually improving risk management throughout the organisation
Risk Management Policy	A statement of the overall intentions and direction of an organisation related to risk management
Risk Tolerance	A readiness to ~~bear~~ accept the risk after risk treatment(s) ~~in order to~~to achieve its objectives.

6. Roles and responsibilities

[Define any roles and responsibilities at a high level. Clearly state the Department(s) responsible for this.]

Role	Responsibility
Council	Sets the risk appetite and tolerance levels and has overall responsibility for risk, adopts the City of Marion Risk Management Policy & Framework. Discharges responsibility to the Finance, Risk and Audit Committee to evaluate councils effectiveness of risk management.
Finance, Risk and Audit Committee	Receives risk reports to evaluate and provide advice to council's effectiveness of risk management on behalf of Council.
Chief Executive Officer	Sets the policy and procedures to assist with the management of the City of Marion risk profile and has overall accountability for an effective risk management program.

Note: The Risk Management Framework provides further information on the broader risk management roles and responsibilities.

~~Council has the overall responsibility for risk, setting the organisation's risk appetite and risk tolerance levels, in addition to oversight of the organisation's systems for managing risk including approving and reviewing the City of Marion's Risk Management Policy and Framework.~~

Risk Management Policy

~~To assist Council in discharging its responsibility in relation to risk management, the Council will seek the views of its Finance & Audit Committee. The responsibilities of the Committee are contained in the Committee's Terms of Reference.~~

~~Council has also delegated various powers and functions to the Chief Executive Officer to enable the setting of the policy and procedures to assist with the management of the City of Marion risk profile.~~

~~The Chief Executive Officer has overall accountability for an effective risk management program. Note: The Framework provides further information on the risk management roles and responsibilities.~~

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7. References

City of Marion

- City of Marion Risk Management Framework
- City of Marion Business Continuity Management Policy and Framework
- City of Marion Fraud Policy and Framework
- City of Marion Finance & Audit Committee Terms of Reference

Other

- ISO 31000:2018 Risk Management - Guidelines

8. Review and evaluation

Reviewed every four years, in accordance with the Corporate Policy Framework and authorised by Council.

Risk Management Framework

Draft

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Policy Ref: RM-PRO-1.01 (V9.0)
Category: Public
Owner: Unit Manager Strategy & Risk
Authorisation Date: <dd/mm/yyyy>
Review Date: 20/02/2024>

Contents

1 Document control 4
2 Version control....4
3 Introduction: Why we manage Risk....5
4 Council's Risk Management Approach....5
4.1 Policy Statement.... 5
4.2 Risk Appetite....5
5 Risk Management Tools and Resources.... 6
6 Risk Management – Integration across Operations....7
6.1 Assurance Program....8
6.2 Feedback Processes....8
7 Risk Management – Principles....10
8 Risk Management – Framework....10
8.1 Leadership and Commitment....11
9 Risk Management – Process....11
9.1 Establish Context....13
9.2 Identify the Risk....13
9.3 Analyse the Risk....13
9.4 Evaluate the Risk....14
9.5 Risk Treatment....14
10 Monitoring and Review....17
11 Recording and Reporting....18
12 Risk Reporting....19
13 Risk Training....20
14 Related Documents, References & Appendices....21
14.1 Appendix 1: Risk Definitions
14.2 Appendix 2: Detailed Roles and Responsibilities
14.3 Appendix 3: Consequence and Likelihood Criteria, Matrix and Control Effectiveness.

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1 Document control

Queries about this document should be directed to:

Manager, Office of the Chief Executive Officer

City of Marion

2 Version control

Version	Date	Author	Comments/Changes made
8.0	25/02/2020	Unit Manager Strategy & Risk	Endorsed
9.0	12/03/2024	Unit Manager Strategy & Risk	Endorsed by Council 12 March 2024

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3 Introduction: Why we manage risk

The City of Marion (Council) is committed to upholding a Risk Management Framework that provides both, good governance practices and enhances effective decision-making, enabling the achievement of the Council's Vision and strategic themes, focusing on continuously improving our residents' quality of life and the community's best interests.

This document sets out a framework for risk management across the City of Marion and is aligned to AS IS0 31000:2018 Risk management – Guidelines. The RMF (the Framework) should be read in conjunction with the Risk Management Policy.

According to AS IS0 31000:2018, risk is defined as the effect of uncertainty on objectives which can encompass positive, negative, or dual effects leading to opportunities or threats.

Inherent in all our activities, whether at corporate or community levels and in the delivery of all services, programs, projects, processes, and decisions, risk is a constant presence.

The Risk Management Framework provides the following benefits.

- It provides a structured consistent approach to risk management across council.
- It informs decision-making in the pursuit of objectives.
- It ensures the consistent management of both risk and opportunity.
- It supports the achievement of objectives.
- It ensures robust systems and processes are in place to manage compliance with regulatory and legal requirements.

4 Council's Risk Management Approach

4.1 Policy Statement

The City of Marion is committed to the achievement of its strategic objectives~~., 'improving our residents' quality of life, continuously, smartly and efficiently'~~. It acknowledges that it must take and accept risk to gain benefit. It also accepts that failures and setbacks may occur.

The Council has a risk appetite, which is HIGH for pursuing opportunities to become more innovative in the delivery of our services and creating partnerships, that benefit our community through increased active participation in our services and facilities.

The City of Marion expects that its people conduct themselves with integrity, respectfully strive for achievement, and aim for continuous delivery of services. It has a MEDIUM risk appetite for activities that may adversely impact on our role as a significant contributor within the community and a LOW-risk appetite for legislative non-compliance or practices and behavior's that could reasonably be expected to harm the organization, its people, the community, or the environment.

4.2 Risk Appetite

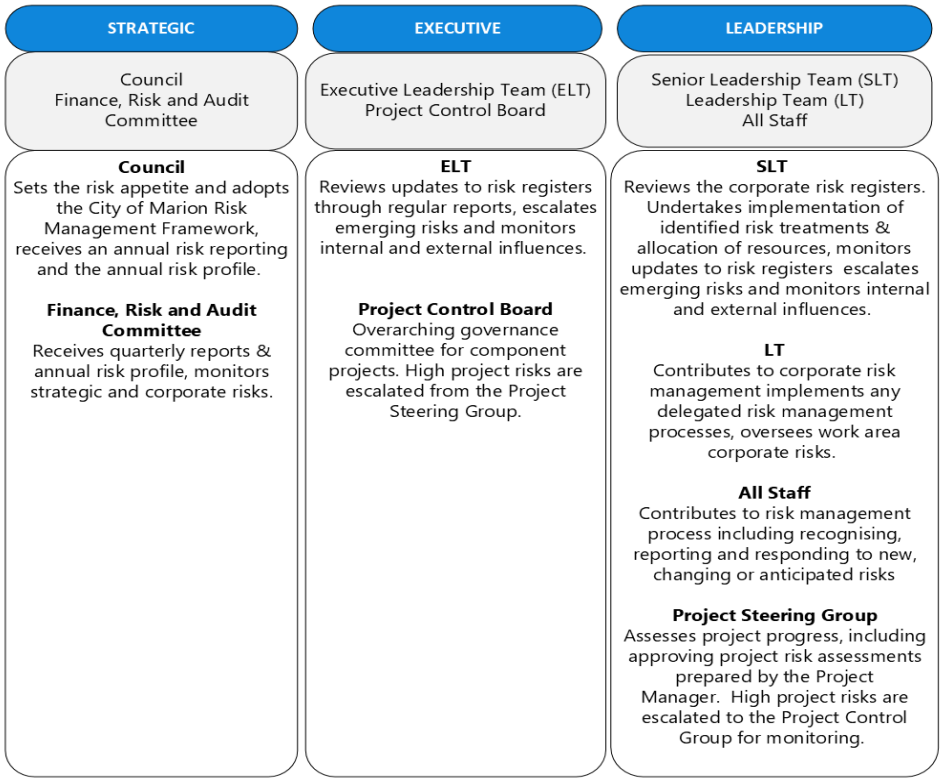
Council sets the organisation's appetite for risk at the commencement of the council term and is reviewed every 4 years in alignment with the Risk Management Policy unless there is a direction by the Council to review earlier.

Risk appetite is the amount of risk exposure, or potential adverse impact, that the City of Marion is willing to accept in pursuit of its objectives, and associated trade-off's. If the risk appetite threshold has been breached, risk management controls and actions are required to eliminate, mitigate, share, or transfer the risk to reduce the exposure level.
The risk appetite has been set against all risks with agreed tolerances to be monitored and reported, and will inform the ongoing risk management process, governance assurance process and activities across the City of Marion.

Roles and Responsibilities

Whilst the Risk Management Policy details high-level risk management responsibilities, an overview of the organisational risk management roles and responsibilities is provided **below (Diagram 1)**

Diagram 1: Roles and Responsibilities



Broader details on the responsibilities for the respective entity or position type can be obtained from relevant Terms of Reference or Position Descriptions, and from Appendix 2: Detailed Roles and Responsibilities.

5. Risk Management Tools and Resources

Widely used generic resource tools can aid risk identification and may include SWOT (Strengths, Weaknesses, Opportunities and Threats) analysis and PESTLE (Political, Environmental, Social, Technological, Legal and Economic) analysis templates.

The Risk Unit provides, guiding information and tailored tools and resources when undertaking risk management activities. These include:

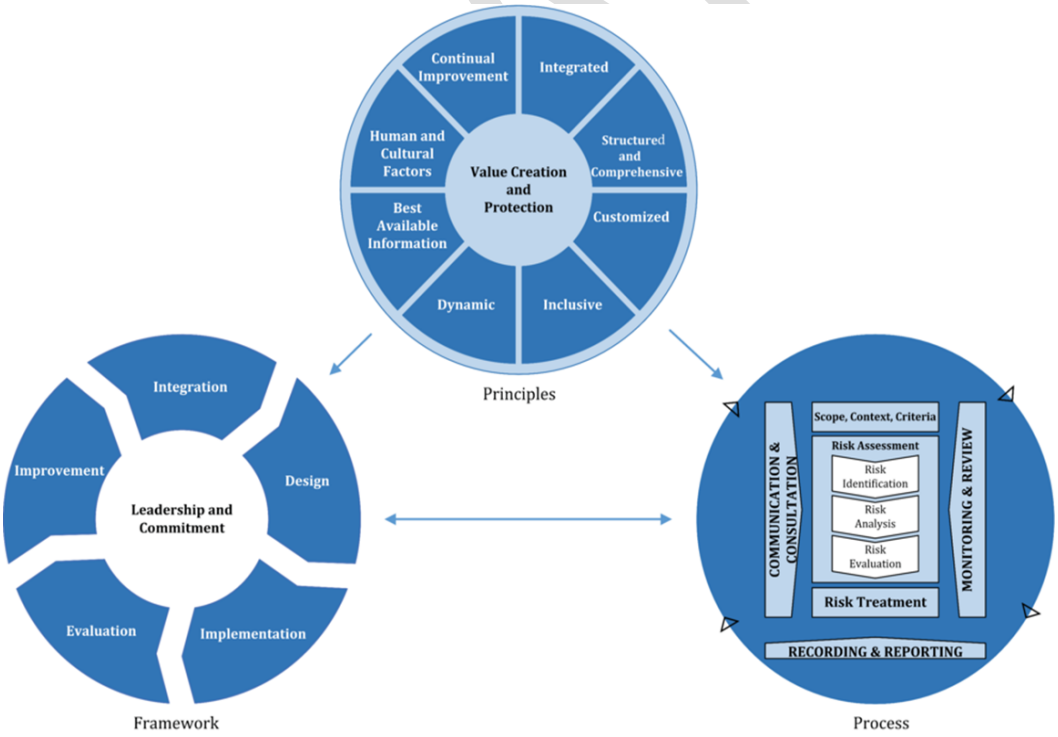
- Appendix 1 - Risk Definitions
- Appendix 2 – Detailed Roles and Responsibilities
- Appendix 3 - Consequence and Likelihood Criteria, Matrix and Control Effectiveness

Tool 1 - Corporate/Operational Risk` Register
Tool 2 - Risk Assessment & Treatment Plan
Tool 3 - Risk Assessment for Events Held on Council Land
Tool 4 - Risk Assessment for Procurement/Contract Management

Staff training is identified and documented in the corporate Training Needs Analysis (TNA) and is recognised, along with consistent risk management support, as being a key focus area for building risk management capability to improve decision-making outcomes across Council.

6. Risk Management Integration across Operations

Integration of the fundamental risk principles into all activities across Council provides for a standardised approach and generates feedback to enable shared learnings and continual improvement to the management of our risk exposure. ISO 31000:2018 endorses an integrated risk management approach with overarching principles, a guiding framework, and a structured and consistent risk management process (**Diagram 2**).



This approach has been embedded into Council's operational activities across a wide range

of work areas, functions, and processes, including:

- Strategic and Operational Decisions
- Strategic and Annual Business Planning
- Financial Management and Fraud Control
- Contract / Contractor Management
- Environmental Management
- Asset Management & Service Standards
- Health Safety & Wellbeing Management
- Business Continuity and Emergency Management
- Project Management
- IS Infrastructure & Cyber Security Programs
- Effective Human Resource Management
- Climate Change & Natural Disasters

As a key risk management tool, the Corporate Risk Register, along with its supporting operational registers, allows the Council to gauge corporate risk exposure at any time. To manage this exposure within accepted tolerances, the register includes details of further treatments, mitigating actions, and contingency plans, with progress to completion actively monitored by the Risk Unit and the ELT.

6.1 Feedback Processes

Feedback mechanisms such as audit and inspection reports, complaints, hazards, and incidents provide valuable information to the Council about sources of risk and/or details of those having been realised. Continual review of these feedback mechanisms integrate into the risk management processes, to enhance our response(s) and improve prioritisation of corrective actions.

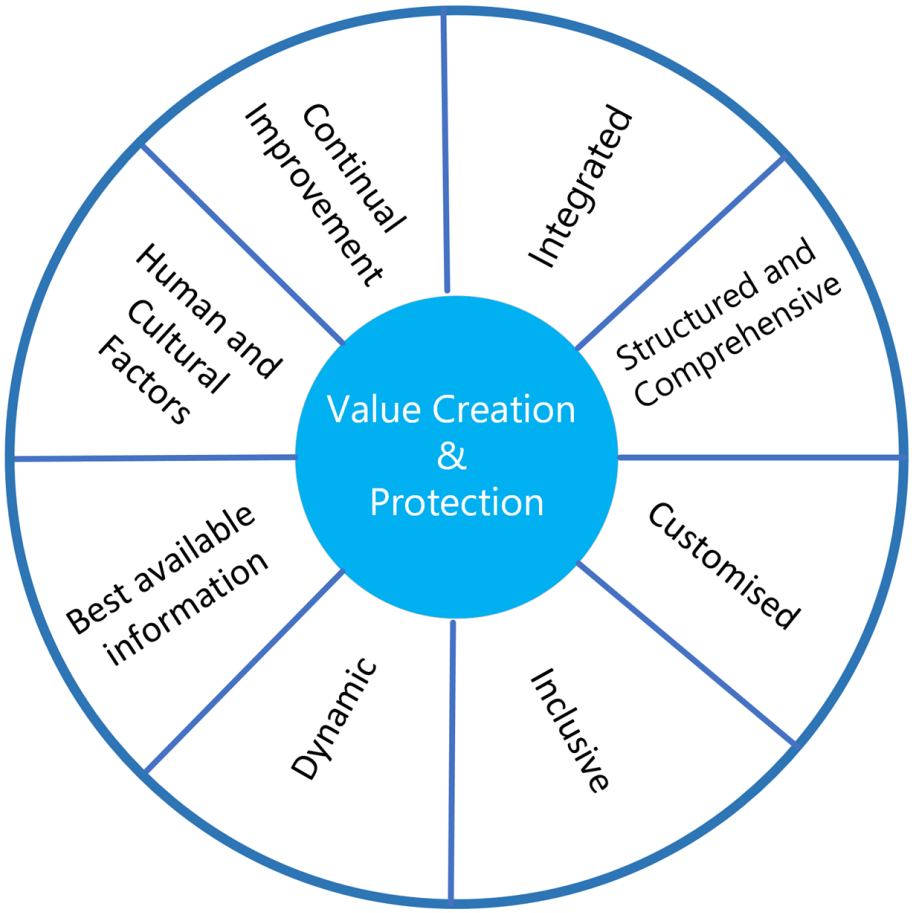
The benefits of implementing an integrated risk management Framework include:

- minimised losses
- increased likelihood of achieving objectives
- improved learning and resilience
- improved financial reporting and compliance.
- improved governance and stakeholder confidence
- effective use and allocation of risk management resources
- improved controls and operational effectiveness & efficiencies
- enhanced health & safety performance, loss prevention and incident management
- encourages proactive management.
- improved identification of opportunities and threats

7. Risk Management Principles

As outlined in ISO 31000: 2018, the purpose of “risk management” is the creation and protection of value, improving performance, encouraging innovation, and supporting the achievement of objectives.
The principles (**Diagram 3**) provide guidance on effective and efficient risk management, communicating its value and explaining its intention and purpose. The principles are the foundation for managing risk and should be considered when establishing risk management processes to best manage the effects of uncertainty on objective.

Diagram 3: Risk Management Principles



Framework as outlined in ISO31000:2018 Risk Management Guidelines

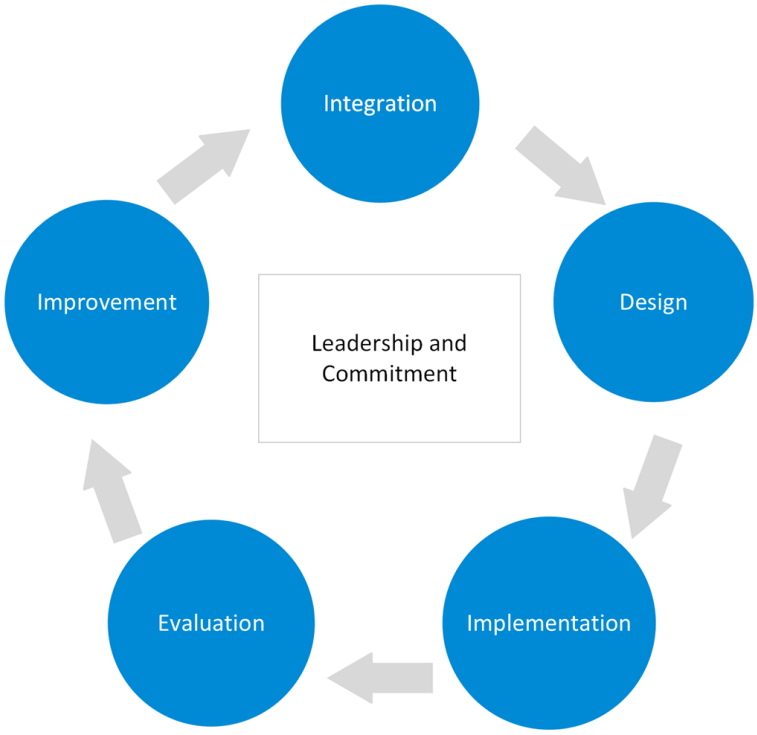
This diagram reflects the principles we need to incorporate to manage Risk.

- integrated, part of all organisational activities and decision making.
- structured, systematic, and timely.
- customised to explicitly address uncertainties.
- inclusive and transparent
- dynamic, iterative, and responsive to change.
- best information available
- accounts for human and cultural factors
- continuously improved through learning

8. Risk Management Framework

The purpose of the Framework is to achieve integration of Council's risk management across all activities and functions. A consistent and good practice approach to risk management, which is aligned to ISO 31000:2018 and its framework components (**Diagram 4**), creates value through improved decision-making.

Diagram 4: Risk Management Framework



Framework as outlined in ISO31000:2018 Risk Management Guidelines

8.1 Leadership and Commitment

A demonstrated leadership commitment establishes the risk management approach appropriate for the organisation, assigning authority, responsibility, and accountability. This provides alignment with corporate objectives, strategies, and culture, and communicates the value of risk management to the organisation and its stakeholders.

Integration

Governance guides the organisation, with the essential internal and external relationships, rules, processes, and practices needed to achieve sustainable performance and long-term viability. Integration is a dynamic and iterative process, with everyone sharing responsibility for the management of risk.

Design

Our framework is designed to understand our internal and external context, to show continual commitment to risk management, to assign roles and responsibilities, with allocation of the required resources, in addition to establishing effective communication and consultation processes.

Implementation

To successfully implement our Risk Management Framework, clear roles and responsibilities have been incorporated, to enable effective planning and modification in relation to any new or subsequent uncertainty, to adequately capture and reflect the changing context of the organisation.

Evaluation

To evaluate effectiveness, the Risk Management Framework is periodically measured against its purpose and expected behaviors, to ensure it remains suitable for achieving the objectives of Council.

Improvement

Continual monitoring of the Framework for suitability, adequacy and effectiveness is undertaken to allow for the identification of any gaps or opportunities, which may be further developed in response to the changing external and internal context.

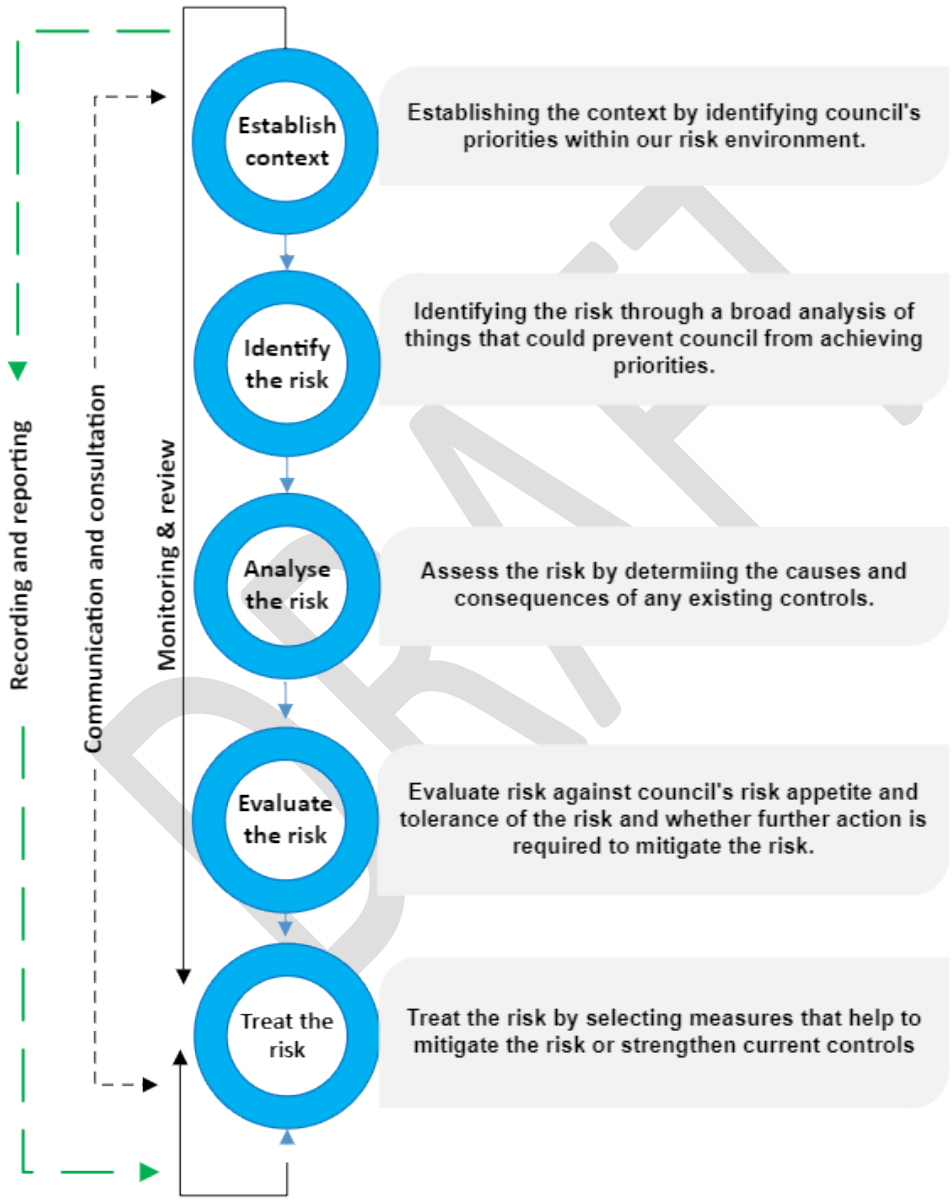
9. Risk Management Process

The Risk Management Process is an integral part of management and decision-making, customised to achieve objectives and integrated into the structure, operations, and processes of the organisation.

The Risk Management Process is the methodology for undertaking a Risk Assessment, which follows the natural lifecycle of a Risk. **Diagram 5** outlines the Risk Management Process, as aligned to ISO 31000:2018.

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Diagram 5: Risk Management Process



The process for Risk Management is covered off in **diagram 5.** Although the process is presented as sequential; in practice it is iterative.

The application of this process by council is through use of various risk practices and approaches, as further detailed below. Communication, consultation, monitoring, and t should take place in all stages of the process:

Communication and consultation at all stages will assist stakeholders to understand the risk, the basis on which their decisions are made and the reasons why particular actions are required. This process brings differing views and expertise together to ensure risks are appropriately considered when evaluating risks.

Council Members are consulted on proposed changes to the Framework and set the Council's risk appetite and tolerance. This contributes to the development of the risk criteria (**Appendix 3**) which is tailored to the organisational context.

9.1 Establish Context

The Council's objectives, priorities, internal and external environments are important background issues for the risk management program. This contextual information helps to define the scope of individual risk assessment activities.

9.2 Identify Risk

Risk identification, is the process of finding, recognising, and describing risks. It considers risks that may impact the achievement of strategic objectives, risks to successful delivery of objectives or deliverables, and risks associated with loss of opportunity. The effect of a 'risk' can be either negative or positive, respectively known as threats and opportunities. Identification should include risks, whether they are under the control of Council or not.

9.3 Analyse Risk

Risk analysis involves developing an understanding of the nature of the risk including uncertainties, causes, consequences, the likelihood of occurrence, existing controls and their effectiveness, which will then provide a basis to determine the level of risk, (the Risk Rating).

An event can have multiple causes and consequences and can affect multiple objectives.

The main purpose of analysing risk is to determine the risk exposure to council objectives, the controls we have in place and how effective they are, and if any further action is required to treat the risk. This will enable us to establish priorities for action in line with Council's resources.

Risk Controls
This is consideration of the existing controls in place to treat the risk. Some examples include policies, procedures, training, technical and legal measures, contracts, partnerships, continuity plans, governance practices.
Control Effectiveness: After the controls have been documented, their overall effectiveness is rated against the Control Effectiveness criteria, as part of the risk assessment. Appendix: 3

Risk Rating
The risk rating is determined by plotting the "likelihood" and "consequence" on the Risk Assessment Matrix, to obtain the defined level of either Extreme, High, Medium, or Low. (**Appendix 3**).

The established criteria for Likelihood and Consequence, is defined within the respective tables of **Appendix 3**. Likelihood Criteria and Consequence Criteria. In using the criteria, ask the following questions:

Likelihood: How likely or often is the event expected to occur?
Consequence: What is the impact and the size of the impact if the event occurs?

A "risk rating" is broken down into 3 stages of Inherent, Current and Forecast.

Inherent: The level of risk, with no existing controls in place. This is the first rating obtained from the initial risk assessment undertaking. Once controls are added, the risk is reassessed (i.e. a review of the likelihood and consequence) to determine the Current rating.
A requirement of Council assurance program is for the ongoing review of inherent rating for significant or High (or above) risks, to determine any reassessment in rating.

Current: The level of risk remaining with existing risk controls in place.

Forecast: The level of risk forecasted with a treatment plan of action/s, that once implemented, are expected to mitigate the risk/ exploit an opportunity.

Overall, a risk analysis should ensure the following is understood:

- The nature of the risks, how they are caused and potential consequences.
- The current risk ratings, considering the existing controls, and the likelihood and/or consequence for each risk that has been identified.
- How effective and reliable the existing controls are in modifying the risks.
- The key controls and actions that we are reliant on to treat the risk.
- The inherent risk ratings for each risk, for reference by the auditors conducting Council's assurance program.

Review of Risk ratings: Refer to 10. Monitoring and Review, for guidance on when to assess the inherent/current/forecast and the frequency thereof.

9.4 Evaluate Risk

The purpose of risk evaluation is to determine, based on the outcomes of the risk analysis, which risks require further action, if any. Key considerations are the Risk Level and overall Control Effectiveness. This can lead to a decision to:

- Consider risk treatment options.
- Undertake further analysis to better understand the risk.
- Maintain existing controls.
- Reconsider objectives.

The outcome of decisions should be communicated with relevant stakeholders and validated at the appropriate levels or the organisation.

9.5 Risk Treatment

Treatment of risk (actions) involves selecting one or more options for eliminating or modifying risks and implementing those options. Once implemented, treatments provide or modify the controls.

Selecting the most appropriate risk treatment option involves balancing the costs of implementing each option against the anticipated benefits. Direct and indirect costs and benefits should be considered whether tangible or intangible. Risk Treatment Options may involve one or more of the following outlined in Table 1 below.

Table 1: Risk Treatment Options

Remove	• Removing the risk source
Avoid	• Avoiding the risk by deciding not to start or continue with the activity that gives rise to the risk.
Share or Transfer	• Sharing the risk with, or transfer to, another party or parties through contracts. • Transfer to insurance, in line with Council's insurance scheme membership obligations.
Treat	• Implement a risk treatment action to treat the risk. • Changing the likelihood of occurrence via effective controls • Changing the consequences of the risk via appropriate risk treatment and contingency plans.
Retain	• Risk can be retained/ accepted for several reasons including: o Taking the risk to pursue an opportunity (if benefits exceed risk) o Risk treatment is worth more than the risk exposure. o No extra treatments being available. o Meets the stated target for the type of risk. o Informed decision has been made about that risk

After application of one or more of the risk treatment options above, the next step is to develop a risk treatment plan to reduce risk to a tolerable level in a cost effective and timely manner.

Councils approach to risk treatment and monitoring is outlined in Table 2, for each risk level Council has defined parameters of acceptable and unacceptable risk level, aligned to council's risk appetite.

Risk Ratings
Extreme = Unacceptable.
High Risk = Unacceptable.
Medium Risk = Acceptable, providing there are effective controls listed (requiring GM approval.)
Low Risk = Acceptable.

Risk treatment plans should be integrated into the relevant work area planning within Council and a 'Treatment Owner' and proposed completion date nominated.
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Table 2: Risk Treatment and Monitoring

Risk Level	Risk Acceptability	Treatment Approach	Timeliness	Monitoring Process
EXTREME	Unacceptable	1. Risk Owner to escalate to CEO for **immediate action** by: - Developing treatment strategies and actions for implementation. - Monitor and review treatment strategies and actions. - Provide direction and information to relevant stakeholders - Refer to ELT. 2. **Consider cessation of the activity giving rise to the risk** until CEO authorises its continuation and/or whilst other risk treatment strategies are being developed/implemented. 3. Notify the Risk Unit & add risk to Corporate Risk Register. For WHS risk/ incident of injury: • **Operation of item/plant or activity shall be ceased immediately until the risk level has been reduced**. • Use Hierarchy of Controls in eliminating or reducing risk to a level as low as reasonably practicable (ALARP) using both short term and long-term control measures.	Immediate and ongoing as actions require.	Council via FRAC.
HIGH	Unacceptable	1. Risk Owner to escalate risk issue to General Managers for **prioritised action, review, and mitigation** by: - Developing treatment strategies and actions for implementation. - Monitor and review strategies and actions. - Providing direction and information to relevant stakeholders. - Refer to ELT. 2. Notify the Risk Unit & add risk to Council's Corporate Risk Register For WHS risks/incident of injury: • **Operation of item/plant or activity shall be ceased immediately until the risk level has been reduced.** • Use Hierarchy of Controls in eliminating or reducing risk to a level as low as reasonably practicable (ALARP) using both short term and long-term control measures	Immediate and ongoing as actions require.	FRAC via ELT. Project Steering Group via Project Control Board.
MEDIUM	Acceptable, with exception of WHS risk/issue, subject to GM approval of effective controls and actions to mitigate risk.	1. Refer risk issue for SLT **management by specific monitoring** by - Develop treatment strategies and actions for implementation. - Monitor and review strategies and actions. - Add risk to Corporate Risk Register For WHS related risks/ incident or injury: • Use Hierarchy of Controls in reducing the risk as low as reasonably practicable (ALARP) • May be an acceptable level of risk	Quarterly - or more frequently if an increase in risk exposure, or actions that are due. Project Risks - managed and monitored as part of ongoing project activity.	Corporate Risk Register Project Management Risk Registers
LOW	Acceptable	1. Refer risk issue for **management by routine procedures** by - Undertaking localised risk management with appropriate actions and timelines. - Review within the department parameters and routine procedures - Add risk to Corporate Risk Register	Quarterly. Project Risks - managed and monitored as part of ongoing project activity.	

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		For WHS related risks/ incident of injury: • Use Hierarchy of Controls in reducing the risk as low as reasonably practicable (ALARP)		

Risk treatment itself can introduce new risks. A significant risk can be the failure or ineffectiveness of the risk treatment actions. Monitoring needs to be an integral part of the risk treatment plan to give assurance the controls remain effective.

After the risk treatment/s has been developed, a final risk analysis action is undertaken to determine the (forecast) residual risk rating. The forecast rating is obtained by considering any predicted outcome/impact of the treatment plan/ actions on treating the risk. In some cases, the desired outcome of a treatment action may result in minimal impact and therefore have no bearing on the risk rating; and therefore, in this instance the forecast rating does not change i.e. current and forecast rating are the same.
Risk analysis action can be useful to justify the cost of risk treatments by showing the anticipated benefit to be realised by modifying the risk to an acceptable level.

Risk treatment is iterative. Consideration of further treatment action to treat a risk should be considered and will depend on factors such as the nature of the risk, level of risk rating, and risk tolerance.

10. Monitoring and review

Risk has a dynamic context resulting from the constantly changing external and internal environments of Council.

As such, Risk Owners have full access to the Corporate Risk Register to enable timely and relevant updates, with quarterly reviews undertaken by the Risk Unit, respective Senior Leadership Team, and Executive Leadership Team members. The Finance, Risk and Audit Committee and Council receive corporate risk reporting quarterly and annually including an annual corporate risk profile and an overview of activities within the risk management program.

Project risks are monitored by the respective project manager/coordinator, in line with the Project Management Framework with issues reported or escalated through the recognised project reporting structure, with high-risk issues for the period, being reported to the Project Steering Group via the Project Control Board. Quarterly risk reviews are undertaken on major projects with the Risk Unit and relevant Project Manager, for risk support and identification of risk connectivity with Corporate and strategic risks for management and monitoring.

Risk information is provided to the independent service provider for Council's assurance program as needed. Reports generated through the core assurance program are reviewed by the Executive Leadership Team and Finance, Risk & Audit Committee to ascertain the overall effectiveness of the risk management program.

- ***Risk Reviews – inherent/current/forecast***

At each risk review cycle, the inherent, current and forecast rating is to be reviewed and reassessed where appropriate, with the focus being on the validity of the current risk rating.

- *Project risks*

Due to the dynamic nature of most projects, a risk may change over the lifecycle of the project, triggering the need for reassessment. The monitor and review process outlined in the Project Management Framework allows for validation of risks to ensure that they remain relevant and project plans are adapted as necessary. Any changes in risks throughout the project and after its completion should be recorded and used for future project planning.

- *Internal audit*

The audit process plays an important role in evaluating the internal controls and risk management processes. The internal audit program provides Council and management with assurance over internal controls to reduce or eliminate risk to the organisation.

Focus is placed on the inherent risks rated as extreme or high as part of the development of the Internal Audit Plan. The Internal Audit Plan is considered and endorsed by the Finance, Risk and Audit Committee.

The internal audit process will measure risk by:

a) **Measuring compliance** – has Council met its Policy objectives.

a) **Measuring maturity** – measuring against best practice and Local Government sector benchmarking

b) **Measuring value add** – has the framework and risk culture added to the achievement of Councils strategic objectives.

Information is shared between the risk management and internal audit functions. Changes in our risk profile are reviewed against our Internal Audit Plan. Similarly, control issues identified through internal audit will be reviewed against our risk assessment process and, may where appropriate, inform our Risk Management Framework. The internal audits are conducted to provide assurance that key risks have been identified and the controls in place are adequate.

11. Recording and reporting

The risk management process and its outcomes are documented and reported, to:

c) Communicate risk management activities and outcomes.

d) Provide information for decision-making.

e) Continuous improvement.

f) Assist interaction with stakeholders, including those with responsibility and accountability for risk management activities.

Records will be managed and retained in accordance with State Records General Disposal Schedule 40 for Local Government.

Council's Risk Registers include Strategic, Corporate, Fraud and Project Risks.

The Risk Register enables Council to document, manage, monitor, and review risk information to build a risk profile and provide direction on how to improve risk management processes.

- Strategic Risks

  Strategic risks are overarching risks identified from our strategic objectives. These are owned by the Executive Leadership Team and are reviewed quarterly. Strategic risks may be reflected in organisational documents such as Strategic Management Plan, Annual Business Plan, and Asset Management Plans.

- Corporate Risks

  Corporate risks encompass all program, project, and operational risks for the organisation. These are owned by the Senior Leadership Team and are reviewed quarterly.

- Fraud Risks

  Fraud risks encompass all program, and operational risks for the organisation. These are owned by the Senior Leadership Team and are reviewed quarterly.

- Project Risks

  Project level risks can be identified at any time prior to, and during projects and are recorded within the Project Risk Register.

  Recording and reporting of project risks rest with the identified Project Control Group(s), with high profile projects reporting to the Project Steering Group. Any high risks and issues will be raised in the Corporate Risk Register, if not already included.

Council's hierarchy of monitoring and review from an organisational perspective of level and monitoring and process, is shown in Table 2. Risk Treatment and Monitoring.

12. Risk Reporting

The purpose of risk reporting is for risk-based data to be drawn from the Risk Register reviews, environmental scan information and senior leadership updates. This monitoring and profile information is provided to Council, Finance, Risk, and Audit Committee and the Executive Leadership Team, in order to:

g) Understand the risk exposure of the Council.
h) Identify risks that require increased attention and action.
i) Provide risk information to Council; especially relating to Strategic Management Plans.
j) Provide information to all staff at all levels to make risk informed decisions; and
k) Improve the Risk Management awareness and culture at Council.

The content included in the risk reporting will cover:

a) All Council and Committee reports to include discussion of potential risks, based on completed risk assessment and treatments.
b) An annual review and quarterly update of the Corporate Risk Register by Senior Leadership
c) Quarterly review of Extreme/High Corporate Risks by Executive Leadership Team, provided to the Finance, Risk and Audit Committee and Council.

d) Annual review of the Corporate Risk Profile including Executive Leadership Team prior to annual report presentation to Council.

e) All new, emerging, or escalating corporate risks reviewed quarterly by the Executive Leadership Team

f) Any risks rated as EXTREME after the consideration or implementation of treatment options are reported to Council's Executive Leadership team immediately for further consideration.

g) Any risks rated HIGH after the consideration or implementation of treatment options are reported quarterly to Executive Leadership Team and Council. This report includes details of actions that are overdue in relation to HIGH risks.

13. Risk Training

Council will invest the appropriate time and resources into training and awareness for all staff, but in particular for managers, nominated risk and control owners, and staff with specified risk and emergency management roles.

Training should encompass the risk management policy, framework, process, application of risk management tools, assistance with identification and analysis of Council's risk exposures, risk profiling and reporting.

In addition, the Risk Team will coordinate with HR and all Business Units to work towards the identification of the following in corporate Training Needs Analysis (TNA):

a) Induction training and regular refresher in Risk Management, Fraud and Corruption Awareness and Employee Code of Conduct

b) Legislative training and/or licencing requirements

c) Individual tasks within specific jobs and the core competencies required for the safe performance of those jobs**.**

Risk Management should be viewed as overarching all Council functions, not as a specialist skill that is owned by a designated risk management position and, as such, Council considers it to be a skill and necessity that staff at all levels will need in performing their day-to-day activities.

Council Members

Council Members are key strategic decision-makers, and it is therefore imperative that they understand Council's Risk Management Policy and Framework and their role in informed decision making based on sound risk management principles. Risk Management awareness training will be scheduled within 12 months of Council elections and includes all Council Members.

Finance, Risk and Audit Committee

Finance, Risk and Audit Committee members should, at a minimum, understand their roles and responsibilities as outlined in Council's Risk Management Policy and Framework, including the monitoring and review of risk management reports and outcomes from management and external auditors.

14. Related Documents and Appendices

- Risk Management Policy
- Enterprise Project Management Framework
- ISO 31000:2018 Risk Management Guidelines

- Appendix 1: Risk Definitions
- Appendix 2: Detailed Roles and Responsibilities
- Appendix 3: Consequence and Likelihood Criteria, Matrix and Control Effectiveness

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Appendix 1: Risk Definitions

Term	Meaning (*as per AS/NZS ISO 31000:2018 Risk Management)
Consequence	*Outcome of an event affecting objectives Note 1: A consequence can be certain or uncertain and can have a positive or negative direct or indirect effect on objectives. Note 2: Consequences can be expressed qualitatively or quantitatively. Note 3: Any consequences can escalate through cascading and cumulative effects
Contingency	The application of risk controls which diminish the impact if the risk were to materialise
Control	*Measure that maintains and/or modifies risk Note 1: Controls include, but are not limited to, any process, policy, device, practice, or other conditions and/or actions which maintain and/or modify risk. Note 2: Controls may not always exert the intended or assumed modifying effect
Current Risk	Risk rating after taking into consideration the existing controls
Event	*Occurrence or change of a particular set of circumstances Note 1: An event can be one or more occurrences and can have several causes and several consequences. Note 2: An event can also be expected which does not happen, or something that is not expected which does happen. Note 3: An event can be a risk source
Forecast Risk	Risk remaining after further identified risk treatments have been actioned
Inherent Risk	Overall risk rating prior to consideration of existing controls
Likelihood	*Chance of something happening Note 1: In risk management terminology the word 'likelihood' is used to refer to the chance of something happening, whether defined, measured or determined objectively or subjectively, qualitatively, or quantitatively, and described using general terms or mathematically. Note 2: The English term 'likelihood' does not have a direct equivalent in some languages; instead, the equivalent of the term 'probability' is often used. However, in English, 'probability' is often narrowly interpreted as a mathematical term. Therefore, in risk management terminology, 'likelihood' is used with the intent that it should have the same broad interpretation as the term 'probability' has in many languages other than English
Mitigation Strategy	The application of risk treatment and/or controls which reduce the likelihood of the risk occurring
Risk	*The effect of uncertainty on objectives. It can be positive, negative or both and can address, create, or result in opportunities and threats. Note 1: An effect is a deviation from the expected. It can be positive, negative or both and can address, create, or result in opportunities and threats. Note2: Objectives can have different aspects and categories and can be applied at different levels. Note 3: Usually expressed in terms of risk sources, potential events, their consequences, and their likelihood
Risk Appetite	The amount and type of risk that an organisation is willing to pursue or retain
Risk Matrix	A tool for rating risks by utilising the criteria for likelihood and consequence
Risk Identification	The process of finding, recognising, and describing risks Note 1: Process of identification of risk sources, events, their causes, and their potential consequences Note 2: Risk identification can involve historical data, theoretical analysis, expert opinions, and stakeholder's needs
Risk Management	Coordinated activities to direct and control an organisation regarding risk
Risk Owner	The person with the accountability and authority to manage a risk.
Risk Process	The process or methodology taken by council for undertaking a Risk Assessment.
Risk Rating	Magnitude of a risk or combination of risks, expressed in terms of the combination of consequences and their
Risk Source	*Element which alone or in combination has the potential to give rise to risk

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Term	Meaning (*as per AS/NZS ISO 31000:2018 Risk Management)
Risk Tolerance	Risk is analysed in the context of CoM's objectives, but ultimately, in accordance with Council's risk tolerance level. The risk tolerance level represents Council's appetite for accepting risk within defined limits or parameters.
Stakeholders	*Person or organisation that can affect, be affected by, or perceive themselves to be affected by a decision or activity.

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Appendix 2: Detailed Roles and Responsibilities

Roles	Responsibilities
Council	• Sets strategic direction and policy in relation to Risk Management, including determining risk appetite.
Finance, Risk and Audit Committee	• Advisory and assurance role to council • Reviews the corporate risk profile annually and monitors the risk exposure to council. • Reviews and provides advice to regular risk reports ensuring that council is managing its risks within agreed tolerance levels. For further information refer to the Finance, Risk and Audit Committee Terms of Reference.
Chief Executive Officer	• Overall accountability for council's Risk Management Program. • Has delegated powers by Council to establish policies, procedures and manage the corporate risk profile. • Provides leadership and resources, ensuring effective risk management and timely reporting. • Allocates appropriate resources for risk management activities
Executive Leadership team	• Accountable for approval, ownerships, and management of strategic risks • Accountable for ownership and management of risks in their respective areas of responsibility as delegated by the CEO. • Accountable for approval of a risk rating change to high and above • Role modelling the expectations to manage risk within tolerance levels and agreed timelines, ensuring the right organisational culture is embedded toward effective risk management. • undertakes quarterly reviews of the risk management program to verify control effectiveness and adequacy of mitigation strategies, ELT also evaluates Strategic and Fraud risks.
Project Control Board (includes ELT)	• directs and makes decisions regarding key strategic projects. This involves determining key risk issues and mitigation during key phases of the project. Project Control Groups report to the Project Steering Group, with the inclusion of risk reporting for key strategic projects. Any high-risk issues are incorporated into the quarterly corporate risk reporting by the Strategy & Risk team
Senior Leadership Team (individual operational work area risk owners)	• managers oversee operational risk and implement the risk management process across the span of their responsibility. • Determines risk management accountability at an operational level and, where appropriate, delegate risk ownership to a Leadership Team level.
Leadership Team	• Accountable for the management of risks in their work area • Undertakes risk assessments and completion of actions/treatments within their area. • Role models the culture and expectation towards effective risk management and governance.
Project Steering Group	• Identify and implement project risks as detailed in the Enterprise Project Management Framework and System, led by the Project Manager. • Escalate risks and issues through the project management reporting structure, reviewing high- risk project issues.f

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Strategy & Risk Unit	• Leads the Risk Management function across council. • Develops and implements risk and opportunity framework. • Risk reporting to the Finance, Risk and Audit Committee • Supports the management of risks through: -Provision of risk management advice and guidance to staff -Maintenance of the council's Risk Management Framework and opportunity management -Provision of insurance services provided through Local Government Risk Services. Local Government Risk Services serves as the broker for the Local Government Association's insurance schemes provided to Council. Membership in these schemes depends on proactively managing risk exposures, confirmed through a biennial risk evaluation process that includes benchmarking against the Local Government sector.
All Staff and contractors	• Contribute to the risk management process, including recognising, reporting, and responding to new risks, escalating/changing or emerging/anticipated risks

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Appendix 3: Consequence Criteria/Likelihood Criteria/RA Matrix/Control Effectiveness.

Consequence Criteria

	Health, Safety & Wellbeing of our People	Social and Community	Financial	Environment	Business Continuity / Organisational	Reputation & Public Administration
Insignificant	• No impact on wellbeing. • Minor local workforce disruption. • Loss of continuity of staff knowledge. • Physical or other injury requiring first aid.	• A community experiences a negligible wellbeing impact, and/or are disadvantaged in the short term. • Low-income earner/household impact <$50.	• CoM: Financial impact, loss and/or penalty up to $10,000. • +~~Project~~: up to 5% of original project budget.	• Isolated adverse environmental impact to natural spaces and/or assets, that is short term and/or reversible.	• Insignificant impact on council's ability to achieve strategic outcomes, and on business unit plans. • +Project – insignificant impact on achievement of key project objectives, or project duration extended up to 10% of original project timeframe.	• A slight but manageable increase in the number of adverse resident/stakeholder complaints. • Sporadic, low levels of negative commentary on an isolated state-based media and/or social media platform for 1 to 3 days.
Minor	• Minor temporary impact on wellbeing. • Local and temporary poor morale. • Temporary loss of some staff within an individual business unit. • Loss of staff continuity requiring recruitment. • Physical or other injury resulting in medical treatment.	• A community or neighbourhood experiences minor wellbeing impact, and/or are disadvantaged in the short term. • Household financial impact <$200.	• CoM: Financial impact, loss and/or penalty between $10,000 to $100,000. • +~~Project~~: between 5 to 10% of original project budget.	• Minor or isolated instances of environmental damage to natural spaces and/or assets, requiring minor effort to reverse or remediate	• Minor impact on a small number of business Units plans. • Some impact on strategic initiatives but only minor aspects impacted. Overall strategic intent still achievable.	• An increase in the number of resident/stakeholder complaints requiring direct effort to resolve/attend to. • Regular, low levels of negative coverage on multiple state-based media and/or social media platforms for 1 to 7 days. • Elected Member dissatisfied or complaint received. • Potential for legal activity.
Moderate	• Significant/medium term wellbeing impact or a whole CoM worksite affected. • Widespread morale issues. • Temporary staff loss across several business units. • Loss of key staff with specific knowledge and skills. • Impact on recruitment capacity as an Employer of Choice. • Physical or other injury resulting in medical treatment/brief hospitalisation. Loss Time Injury of 1 day.	• A number of neighbourhoods (up to 10% of residents) experience a wellbeing impact and/or are disadvantaged. • Household financial impact <$1,000.	• CoM: Financial impact, loss and/or penalty between $100,000 to $1,000,000. • +~~Project~~: between 10 to 20% of original project budget.	• Isolated but significant instances of environmental damage or implications, to natural spaces and/or assets, requiring concentrated effort to reverse/remediate.	• Some key components of the strategic plan could not be achieved as a result of risk event. Additional funding/resources required to rectify. • +Project – impacts on some key objectives. Considerable effort required including some change in project scope to achieve required outcomes. • +Project duration extended by 21 to 35% of original timeframe.	• A high volume of resident/stakeholder complaints. • Heightened regularity of medium level negative media on multiple state-based media and/or social media platforms for up to two weeks. • Majority of Elected Members dissatisfied, Council motion affecting CEO/Administration Ombudsman or Office of Public Integrity. Increased likelihood of legal implications. • Complaint from partner organisation resolved within portfolio.
Major	• Long term wellbeing impact or more than one CoM worksite affected. • Entrenched severe morale problems. • Inability to recruit with necessary skills. • High employee turnover. • Serious injury requiring medical/hospitalisation. Lost Time Injury of 2 days or more, or re-admission/extensive rehabilitation.	• Up to 25% of community and neighbourhoods are disadvantaged and experience a wellbeing impact or may experience wellbeing harm. • Community groups are offended and may not be able to practise recognised traditions. • Household financial impact <$10,000	• CoM: Financial impact, loss and/or penalty between $1,000,000 to $5,000,000. • +~~Project~~: between 20 to 35% of original budget.	• Severe and/or widespread environmental damage to natural spaces or assets and/or loss of environmental aspect. Extensive effort and support required to reverse/remediate. • Danger of continuing environmental damage/ losses.	• Council unable to deliver on numerous key strategic initiatives without additional funding/resources. • Major review of strategic plan required. • +Project – Significant portion of key project objectives impacted. Major changes to project scope and work necessary to achieve required outcomes. • +Project duration extended by 36 to 50% of original project timeframe.	• Publicised adverse resident comments and/or complaints. • An ongoing significant and regular campaign of negative media on multiple state and national based media and/or social media platforms. • Employment termination of General Manager(s). Ombudsmen or Office of Public Integrity involvement. Likely legal action. • Relationship with partner organisation harmed, requiring CEO involvement.
Severe	• Wellbeing of majority of workforce affected. • Loss of a majority of the workforce. • Inability to replace critical services. • Death or critical injury.	• Majority of CoM community is disadvantaged and/or may experience wellbeing impact. • Household financial impact >$10,000.	• CoM: Financial impact, loss and/or penalty in excess of $5,000,000 or higher impact on sustainability. • +~~Project~~: >35% of original project budget	• Major widespread loss of environmental aspect, and progressive irrecoverable environmental damage to natural spaces and assets.	• Majority of initiatives and/or key initiatives within the Council's strategic plan unattainable. • +Project – Failure of project to meet all required objectives. • +Project duration extended by >50% of original project timeframe. • Relationship with partner organisation harmed, affecting the achievement of a strategic objective.	• Widely publicised adverse resident/stakeholder comments and/or complaints. • An ongoing high level and sustained campaign of negative media on multiple state and national based media and/or social media platforms. • Employment termination of CEO/Mayor. Council stood down. Minister intervention required. • Relationship with partner organisation harmed affecting the achievement of a strategic project/objective.

Wellbeing – defined here as 'the state of an individual's physical, mental or spiritual health'.
+ Projects will adopt the higher of the CoM or Project ratings.

Likelihood Criteria

Rating	Likelihood of Occurrence. For Projects – Likelihood of occurrence during the Project period only.
Rare	The event will only occur in exceptional circumstances / probability close to 0 / < every 10 years.
Unlikely	The event is unlikely to occur / probability 1 - < 25% / every 5 to 10 years.
Possible	The event may possibly occur / probability 25 - < 50% / every 5 years.
Likely	The event is likely to occur / probability 50 – < 75% / approx. once a year.
Almost Certain	The event is occurring now or is almost certain to occur / probability >75% more than once a year.

Risk Assessment Matrix

LIKELIHOOD RATING	CONSEQUENCE RATING				
	Insignificant	Minor	Moderate	Major	Severe
Almost Certain	Medium	Medium	High	Extreme	Extreme
Likely	Low	Medium	High	High	Extreme
Possible	Low	Medium	Medium	High	High
Unlikely	Low	Low	Medium	Medium	High
Rare	Low	Low	Low	Medium	Medium

Risk Tolerance

Control Effectiveness

Effective	* Control provides reasonable assurance that the risk will/will not occur. * Control mitigates/exploits the risk effectively, if it should occur. * Control is routinely applied, documented, and understood. * Control is monitored and regularly tested.
Partially Effective	* Control is generally detective, rather than preventative/enabled. * Control works in most instances. * Control is not applied on all occasions. * Improvements have been identified but not yet applied. * Additional costs may be required to improve or apply control routinely.
Ineffective	* Control is not documented or well understood. * Control does not mitigate/exploit the risk effectively. * Control is rarely applied or has not been tested. * Controls have been improved but have not been tested yet.

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11.9 2nd Budget Review 2023/2024	
Report Reference	GC240312R11.9
Originating Officer	Unit Manager - Finance Partnering & Rates – Heath Harding
Corporate Manager	Chief Financial Officer - Ray Barnwell
General Manager	General Manager Corporate Services - Angela Allison

REPORT OBJECTIVE

The purpose of this report is to provide the financial results for the 2nd Budget Review for 2023-2024. The budget review is a revised forecast of the original 2023-2024 budget and as such any savings identified during the budget reviews will not be confirmed until the projects are completed and/or the financial statements are prepared, inclusive of accruals, and audited at the end of the financial year.

EXECUTIVE SUMMARY

The completion of the 2nd Budget Review forecasts a revised full year cash surplus of **$714,217.** This revised 2023-24 forecast cash surplus incorporates identified unfavourable net cash adjustments noted below of $204,740. Deducting this from the 1st Budget Review surplus of $918,957 leaves a revised full year cash surplus of $714,217.

The 2023-2024 2nd Budget Review adjustments can be attributed to the following:

Cash Statement Reconciliation	$	$
1st Budget Review Surplus		918,957
2nd Budget Review Adjustments		
Add Favourable		
Increase in Interest Income	375,000	
Reduction in Street Lighting Electricity	266,981	
Learning & Development Training Subsidies	245,740	
Increase in Rates Fines	100,341	988,062
Less Unfavourable		
Legal Expenditure	57,251	
Various minor adjustments	14,573	71,824
Total 2nd Budget Review Adjustments		**916,238**
2023/24 Cash Surplus/(Deficit) before Council Resolutions		**1,835,195**
Less Council Resolutions funded from Rates		
SGC240206F2.1 - Project Funding	750,000	
GC230613F10.2 - Glenthorne Farm National Park Toilet	85,000	
GC231128R12.11 - Hamilton, Hessing & Tarturninthi Reserve Upgrades	285,978	1,120,978
Total 2nd Budget Review adjustments including Council Resolutions		**(204,740)**
Revised 2023/24 Cash Surplus		**714,217**

RECOMMENDATION

That Council:

1. **Adopt the revised budgeted statements including the Income Statement, Balance Sheet, Statement of Changes in Equity and Statement of Cash Flows**

GENERAL ANALYSIS

BACKGROUND

Council is required to reconsider the approved budget three times during the year in accordance with Section 123 (13) of the Local Government Act 1999 and Section 9 of the Local Government (Financial Management) Regulations 2011.

The original 2023-24 budget was developed within the context of a long-term framework to achieve a balance between meeting the objectives of the Strategic Plan and attaining financial sustainability in the long term.

FRAMEWORK

This budget review continues the focus on achieving the framework set by Council when developing the 2023-24 budget, this being:

- Support the achievement of the City of Marion's Strategic Directions;
- Address issues arising and opportunities identified from internal audit reviews and business excellence assessments;
- Maintain, on average, a breakeven or positive funding (cash) position over the Long Term Financial Plan;
- Continue to improve the maintenance of assets in accordance with Council's Asset Management Plans, with a priority on maintenance before renewal, and renewal before new where it is cost effective to do so;
- Review existing services and assets to ensure they meet prioritised community needs;
- Council only approve new major projects where it has the identified funding capacity to do so;
- Maintain Council's position for an average residential rate which remains among the lower rating metropolitan councils

DISCUSSION

Cash Position

The completion of the 2nd Budget Review forecasts a revised full year cash surplus of **$714,217.** This revised 2023-24 forecast cash surplus incorporates identified unfavourable net cash adjustments noted in the table below of $204,740. Deducting this from the 1st Budget Review surplus of $918,957 leaves a revised full year cash surplus of $714,217.

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GC231128R12.11 - Hamilton, Hessing & Tarturninthi Reserve Upgrades	285,978	1,120,978
Total 2nd Budget Review adjustments including Council Resolutions		**(204,740)**
Revised 2023/24 Cash Surplus		**714,217**

The cash result:

- Identifies the cash difference between total revenues and expenditures of Council after allowing for funding from loans, investments, cash drawdowns and reserves.
- Includes capital expenditures, which are excluded from the operating result.
- Provides information of changes in uncommitted financial resources available to Council.
- Returns a cash surplus where savings arise from the original budget, representing an increase in uncommitted financial resources or returns a cash deficit when costs are greater than the original budget, representing a decrease in available financial resources.

The 2nd Budget review is based upon actual results to the end of January 2024 and forecast to June 2024. In accordance with the Local Government (Financial Management) Regulations 2011 a revised budgeted income statement, balance sheet, statement of changes in equity and statement of cash flows are provided in the Attachments to Appendix 2.

Operating Position

The 2nd Budget Review forecasts an operating deficit of $5.392m, adjusted from an operating deficit of $4.399m in the 1st Budget Review for 2023-2024.

The revised forecast operating deficit is predominantly in relation to the impact of funded Operating Carryovers from 2022-2023 of $5.910m which includes a reduction in the 2023-2024 Grants Commission Funding of $3.662m that was paid in advance (June 2023). In addition, the operating position has been impacted by an increase in depreciation $1.969m, a non-cash adjustment, due to the annual revaluation of infrastructure and major buildings.

Favourable adjustments include an increase in investment income $0.375m and various other minor budget adjustments.

Capital Budget

The 2nd Budget Review forecasts capital expenditure decreasing by $2.352M from $59.176M to $56.825M (Renewal $19.567M, New $37.258M). The decrease in expenditure in 2023-24 is primarily due to the retiming of required funding from 2023-24 to 2024-25 in line with project delivery timelines.

The decrease in capital expenditure can be attributed to the following:

Capital Works	$	$
Reclassification from capital to operating expenditure *	(206,552)	
Alawoona Avenue Streetscape Stormwater (Grant Funded)	439,189	
Various other minor adjustments/reconciliations	128,101	**360,738**
Retimed Capital Works		
MCC Plaza Redevelopment partial budget retimed to 2023-24	825,226	
Marino Hall partial budget deferred to 2024-25	(4,064,050)	
Marion Basketball Redevelopment deferred to 2024-25	(510,000)	**(3,748,824)**
Council Resolutions		
GC231128R12.11 - Hamilton, Hessing & Tarturninthi Reserve Upgrades	285,978	
SGC240206F2.1 - Project Funding	750,000	**1,035,978**
Total Increase/(Decrease) in Capital Expenditure		**(2,352,108)**

** No cash impact. Relates to accounting classification only*

Borrowings

The 2nd Budget review forecasts a reduction to the original budget level of required loan funding of $3.7M to $14.3M as a result of the partial retiming to 2024-25 of the Marino Hall upgrade project.

As at 30 June 2023 the City of Marion had a Cash at Bank balance of $29.631M along with access to a short-term debt facility, if required. These cash balances have been quarantined to fund the cash backed Reserves and other liabilities such as Grants in advance required in the current financial year.

Under Council's Treasury Management Policy, cash balances are continuously being monitored and, if required, debt will be secured to ensure cash balances do not reduce below that required for capital projects and working capital purposes. The need for potential borrowings is reviewed as part of the annual budget setting process.

Reserves

The 2nd Budget Review forecasts a net increase in the use of Reserves by $0.048M.

Reserve Transfers	$	$
1st Budget Review (Net Transfers)		**12,326,109**
2nd Budget Review Adjustments		
Coastal Walking Trail Bridges grant funding offset transfer to Reserve	750,000	
Public Arts Project retimed to 2024/25 transfer to Reserve	59,511	
MCC Plaza Redevelopment budget transfer from Reserve	(825,226)	
Other minor reserve transfers	(32,113)	**(47,828)**
Net Reserve Transfers 2nd Budget Review		**12,373,937**

Labour Budgets

Overall labour budgets remain unchanged in the 2nd Budget Review at $44.119M.

Depreciation

The depreciation budget for 2023-2024 has increased by $1.969M in the 2nd Budget Review to $20.070M, predominantly due to the annual revaluation of infrastructure and major buildings.

Funds Carried Over from 2022-23 to 2023-24

The status of capital works budgets carried over from 2022-2023 ($4.956M) as at the 31st January 2024 is provided below:

Category	# Projects	Carry Over Budget	Completed	Budget Remaining
Infrastructure	13	1,465,717	807,712	658,005
Land & Property	7	1,956,496	1,292,860	663,636
Open Space Planning	1	7,210	7,210	-
Other	6	1,526,921	583,735	943,186
Total	**27**	**4,956,344**	**2,691,517**	**2,264,827**

ATTACHMENTS

1. Appendix 1 - Budget Review Report Actual to Budget [**11.9.1** - 1 page]
2. Appendix 2 - Budget Review Financial Statements [**11.9.2** - 7 pages]

APPENDIX 1

CITY OF MARION Budgeted Funding Statement		YTD Actual (31 Jan 2024) $'000	2023-2024 2nd Review Budget $000's
	OPERATING REVENUE		
	Rates	52,474	89,537
	Statutory Charges	1,787	2,690
	User Charges	2,450	3,859
	Operating Grants and Subsidies	4,881	6,432
	Investment Income	585	1,050
	Reimbursements	576	1,245
	Other Revenues	557	1,184
	Share of Profit - Equity Accounted Investments	-	365
		63,310	**106,362**
	OPERATING EXPENSES		
	Employee Costs	25,102	44,119
	Contractual Services	16,544	33,214
	Materials	2,892	6,347
	Finance Charges	76	151
	Depreciation	12,436	20,069
	Other	4,252	7,854
		61,302	**111,754**
	Operating Surplus/(Deficit) before Capital revenues	**2,008**	**(5,392)**
Add			
(a)	**Capital Revenue**		
	Capital Grants and Contributions	12,225	17,151
	Physical Resources received free of charge	-	-
	Asset disposal and fair value adjustments	70	331
Equals	**Net Surplus/(Deficit) resulting from operations**	**14,303**	**12,090**
Add	Depreciation	12,436	20,070
	(Gain)/Loss on disposal of assets		-
	Share of Profit SRWRA	0	(365)
Equals	**Funding available for Capital Investment expenditure**	**26,739**	**31,795**
	Capital		
Less	Capital Expenditure - Renewal	11,109	19,567
Less	Capital Expenditure - New	7,837	37,258
Less	Capital - contributed assets		-
Equals	**Net Overall funding Surplus/(Deficit)**	**7,793**	**(25,030)**
Funding transactions associated with accomodating the above net overall funding deficit (or applying the net overall funding surplus) are as follows:			
	LOANS		
	Loan Principal Receipts (Net)	-	14,300
	Loan Receipts from Sporting Clubs (Net)	-	-
Less	Loan Principal Payments	458	929
	Loan funding (Net)	**(458)**	**13,371**
	Movement in level of cash & accruals		
(b)	Cash Surplus/(Deficit) funding requirements	26,535	714
	Reserves Net (transfer to/(transfer from)	(19,200)	(12,373)
	Cash/Investments/Accruals Funding	**7,335**	**(11,659)**
Equals	**Funding Transactions**	**(7,793)**	**25,030**

APPENDIX 2

	CITY OF MARION Budgeted Funding Statement	2023-2024 1st Review $000's	2023-2024 2nd Review $000's	Variance $000's
	OPERATING REVENUE			
	Rates	89,438	89,537	99
	Statutory Charges	2,693	2,690	(3)
	User Charges	3,647	3,859	212
	Operating Grants and Subsidies	6,161	6,432	271
	Investment Income	675	1,050	375
	Reimbursements	1,204	1,245	41
	Other Revenues	1,127	1,184	57
	Share of Profit - Equity Accounted Investments	365	365	-
		105,310	**106,362**	**1,052**
	OPERATING EXPENSES			
	Employee Costs	44,119	44,119	0
	Contractual Services	32,906	33,214	308
	Materials	6,775	6,347	(428)
	Finance Charges	151	151	0
	Depreciation	18,100	20,069	1,969
	Other	7,658	7,854	196
		109,709	**111,754**	**2,045**
	Operating Surplus/(Deficit) before Capital rev's	**(4,399)**	**(5,392)**	**(993)**
Add				
(a)	**Capital Revenue**			
	Capital Grants and Contributions	17,032	17,151	119
	Physical Resources received free of charge	-	-	-
	Asset disposal and fair value adjustments	331	331	0
Equals	**Net Surplus/(Deficit) resulting from operations**	**12,964**	**12,090**	**(874)**
Add	Depreciation	18,100	20,070	1,970
	(Gain)/Loss on disposal of assets	-	-	-
	Share of Profit SRWRA	(365)	(365)	-
Equals	**Funding available for Capital Investment exp**	**30,699**	**31,795**	**1,096**
	Capital			
Less	Capital Expenditure - Renewal	17,633	19,567	1,934
Less	Capital Expenditure - New	41,543	37,258	(4,286)
Less	Capital - contributed assets	-	-	-
Equals	**Net Overall funding Surplus/(Deficit)**	**(28,477)**	**(25,030)**	**3,448**

APPENDIX 2

	CITY OF MARION Budgeted Funding Statement	2023-2024 1st Review $000's	2023-2024 2nd Review $000's	Variance $000's
Funding transactions associated with accomodating the above net overall funding deficit (or applying the net overall funding surplus) are as follows:				
	LOANS			
	Loan Principal Receipts	18,000	14,300	(3,700)
	Loan Receipts from Sporting Clubs	-	-	-
Less	Loan Principal Payments	929	929	-
	Loan funding (Net)	**17,071**	**13,371**	**(3,700)**
	Movement in level of cash & accruals			
(b)	Cash Surplus/(Deficit) funding requirements	919	714	(205)
	Reserves Net (transfer to/(transfer from)	(12,326)	(12,373)	(47)
	Cash/Investments/Accruals Funding	**(11,407)**	**(11,659)**	**(252)**
Equals	**Funding Transactions**	**28,477**	**25,030**	**(3,448)**

APPENDIX 2

CITY OF MARION Budgeted Income Statement	Actual 2022-2023 $000's	2nd Review 2023-2024 $000's
OPERATING REVENUE		
Rates	84,330	89,537
Statutory Charges	2,542	2,690
User Charges	3,995	3,859
Operating Grants and Subsidies	9,899	6,432
Investment Income	1,157	1,050
Reimbursements	792	1,245
Other Revenue	1,271	1,184
Net Gain - Equity Accounted Council Businesses	645	365
TOTAL OPERATING REVENUE	**104,631**	**106,362**
OPERATING EXPENSES		
Employee Costs	42,378	44,119
Contractual Services	30,169	33,214
Materials	6,154	6,347
Finance Charges	206	151
Depreciation	17,732	20,069
Other Expenses	8,306	7,854
Net Loss - Equity Accounted Council Business	-	-
TOTAL OPERATING EXPENSES	**104,945**	**111,754**
Operating Surplus/(Deficit) before Capital Revenues	**(314)**	**(5,392)**
CAPITAL REVENUES		
Capital Grants, Subsidies and Monetary Contributions	9,087	17,151
Physical resources received free of charge	727	-
Asset disposal and fair value adjustments	(382)	331
Net Surplus/(Deficit) resulting from Operations	**9,118**	**12,090**

APPENDIX 2

Financial Indicators

To assist Council in meeting its objective of financial sustainability a series of financial indicators endorsed by the Local Government Association are provided. The following table provides a matrix of indicators of the 2023-2024 2nd Budget Review and compares the forecast results against the target rate.

Key Ratios	Target	2023-24 Forecast
Operating Surplus Ratio	**0 - 10%**	**-5.07%**
This ratio expresses the operating surplus as a percentage of total operating revenue		
Target : Average between 0-10% over each consecutive 5-year period		
Comment : Positive ratio indicates that Council has sufficient operating revenue to cover operational expenses The average Operating Surplus over the past five years is 4%.		
Net Financial Liabilities Ratio	**0 - 50%**	**14.85%**
This ratio indicates the extent to which net financial liabilities can be met by total operating revenue		
Comment : This result indicates Council's financial assets currently exceed its Financial Liabilities. Council's capacity to meet its financial obligations remains strong		
Debt Servicing Ratio	**0 - 10%**	**1.03%**
This ratio identifies Council's abilitiy to service its debt obligations (principal & interest) from operating revenues		
Comment : This ratio falls within the target range and indicates Council has a low debt holding and is well positioned for future borrowings outlined in the Long Term Financial Plan		
Asset Renewal Funding Ratio	**90 - 110%**	**100%**
This ratio indicates whether Council is renewing or replacing existing assets at the rate of consumption		
Comment : The ratio can vary from year to year dependant on the renewal capital expenditure. Council's Long Term Financial Plan is set to achieve an average Asset Renewal Funding Ratio of 100% over the next three years		

APPENDIX 2

CITY OF MARION Budgeted Statement of Cash Flows	Actual 2022-2023 $000's	2nd Review 2023-2024 $000's
CASH FLOWS FROM OPERATING ACTIVITIES		
Receipts	109,279	105,997
Payments	(93,707)	(91,685)
NET CASH PROVIDED BY OPERATING ACTIVITIES	**15,572**	**14,312**
CASH FLOWS FROM FINANCING ACTIVITIES		
Receipts		
Loans Received	-	14,300
Proceeds from Bonds & Deposits	-	-
Payments		
Principal	(876)	(929)
Repayment of Finance Lease Liabilities	(9)	-
Repayment of Bonds & Deposits	-	-
NET CASH (USED IN) FINANCING ACTIVITIES	**(885)**	**13,371**
CASH FLOWS FROM INVESTING ACTIVITIES		
Receipts		
Capital Grants/Subsidies & Contributions/Investments	15,116	17,151
Sale of surplus assets	2,415	331
Sale of replaced assets	1,082	-
Distributions from Equity Accounted Investments	-	-
Payments		
Purchase of IPP&E	(31,308)	(56,825)
NET CASH (USED IN) INVESTING ACTIVITIES	**(12,695)**	**(39,343)**
NET INCREASE/(DECREASE) IN CASH HELD	1,992	(11,660)
CASH AT BEGINNING OF REPORTING PERIOD	27,639	29,631
CASH AT END OF REPORTING PERIOD	**29,631**	**17,971**

APPENDIX 2

CITY OF MARION Budgeted Statement of Changes in Equity	Actual 2022-2023 $000's	2nd Review 2023-2024 $000's
ACCUMULATED SURPLUS		
Balance at beginning of period	427,628	434,637
Net Surplus/(Deficit)	9,118	12,090
Adjustments	-	
Transfers from Reserves	(2,109)	22,361
Transfers to Reserves	-	(9,988)
Balance at end of period	**434,637**	**459,100**
ASSET REVALUATION RESERVE		
Balance at beginning of period	769,508	711,329
Net change this year	(58,179)	-
Balance at end of period	**711,329**	**711,329**
OTHER RESERVES		
Balance at beginning of period	26,669	28,778
Net change this year	2,109	(12,373)
Balance at end of period	**28,778**	**16,405**
Total Reserves	740,107	727,734
TOTAL EQUITY	**1,174,744**	**1,186,834**

APPENDIX 2

CITY OF MARION Budgeted Statement of Financial Position	Actual 2022-2023 $000's	2nd Review 2023-2024 $000's
CURRENT ASSETS		
Cash & Cash Equivalents	29,631	17,971
Receivables	6,512	6,512
Inventory	678	678
TOTAL CURRENT ASSETS	**36,821**	**25,161**
CURRENT LIABILITIES		
Trade & Other Payables	16,830	16,830
Provisions	6,722	6,722
Borrowings	929	929
Lease Liabilities	6	6
TOTAL CURRENT LIABILITIES	**24,487**	**24,487**
Net Current Assets/(Liabilities)	**12,334**	**674**
NON-CURRENT ASSETS		
Investment in SRWRA & Council Solutions	8,501	8,866
Infrastructure, Property, Plant & Equipment	1,137,602	1,174,357
Other Non-Current Assets	18,725	18,725
TOTAL NON-CURRENT ASSETS	**1,164,828**	**1,201,948**
NON-CURRENT LIABILITIES		
Provisions	660	660
Borrowings	1,758	15,129
Lease Liabilities	-	-
TOTAL NON-CURRENT LIABILITIES	**2,418**	**15,789**
NET ASSETS	**1,174,744**	**1,186,833**
EQUITY		
Accumulated surplus	434,637	459,100
Asset Revaluation Reserves	711,329	711,329
Other Reserves	28,778	16,405
TOTAL EQUITY	**1,174,744**	**1,186,834**

11.10 Boatshed Cafe Funding Resolution	
Report Reference	GC240312R11.10
Originating Officer	Unit Manager Project Strategy and Delivery – Geoff Norris
Corporate Manager	Manager City Property – Mark Hubbard
General Manager	General Manager City Development – Tony Lines

REPORT OBJECTIVE

To consider increasing the project scope for the upgrade of the Boatshed Cafe to include lowering of the annex canopy to enhance views from the new upper-level dining room with an increase to the project budget of a further $45,000.

REPORT HISTORY

Report Reference	Report Title
GC211123F16.1	The Boatshed Café – Leasing Arrangements
GC220125F18.3	The Boatshed Café – Future Considerations
GC230214F10.1	Boatshed Café

EXECUTIVE SUMMARY

The works currently being undertaken to the Boatshed Café will greatly enhance the commercial facility, addressing a number of previous accessibility barriers with the addition of a lift, new tiered landing areas to the upper café and dining areas, and access to the accessible toilet areas. The facility additions will provide beautiful views to the ocean and foreshore with glass panels being installed to the south west of the facility around the lift well and stairs leading to the first floor to maximise views as well as along the western wall directly facing the ocean.

The upper level dining room construction is currently nearing completion towards early April 2024. Following recent project site inspections, it was evident that the expansive views of the new function space on the first floor will be impeded by the existing ground floor annex.

As works are being completed on the project there is an opportunity to address this issue and significantly improve the project outcomes by lowering the annex canopy and ultimately enhancing the customer's experience from the new first floor function area.

It is estimated that there will be about a $45,000 underspend in the project budget. The additional cost to lower the canopy is estimated at $90,000, as such an additional $45,000 would be required above the existing total project budget allocation to undertake these works.

The contractor has indicated an ability to add a variation to the existing contract and complete the work between April/May 2024. The Lessee has been informed and is comfortable with the potential delay.

RECOMMENDATION

That Council:

1. **Approves an additional project budget allocation of $45,000 to be funded through**

savings identified in budget review 2 towards the Boatshed Upgrade to enable the existing contractor to be engaged to lower the canopy to the ground floor annex.

2. **Notes that the project program will be extended to mid-May 2024 to incorporate the additional works to lower the canopy.**
3. **Notes that the Boatshed Café tenants will be offered additional rent relief within the existing approved budget for the project.**

DISCUSSION

The Boatshed Café is a council owned commercial facility located on the foreshore on Heron Way Hallett Cove and is leased to private operators (lessee).

A project is currently underway to upgrade the facility including:

- Creation of an upper level dining room.
- Creation of an upper level outside deck area.
- Accessibility improvements to the upper level dining and café areas, including the installation of a lift.

The lessee is responsible for the subsequent fit out of the dining area as a requirement of their lease arrangement with Council.

Once complete the Boatshed Café will be a significant commercial asset for Council and provide a high quality café dining facility to service the local area, users of the Coastal Walkway and visitors to the Hallet Cove coastline.

The project is scheduled to be completed by early April 2024. The current project budget is $1,380,000.

During inspections of the project works it was identified that the canopy to the lower annex obstructs the viewing of the foreshore and ocean from the upper level dining area (refer diagram and photo below).





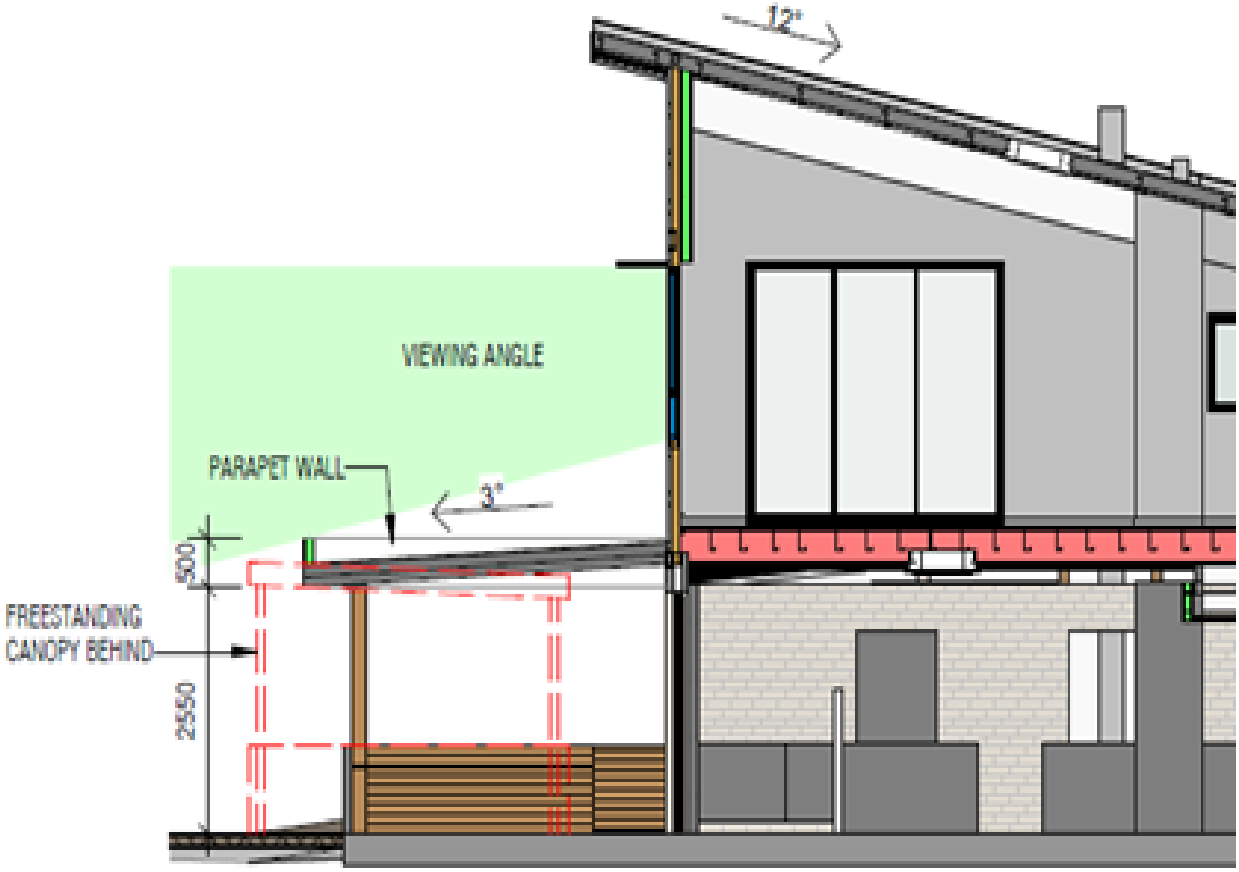
This could be seen by patrons as a detraction of the facility and create some negativity regarding the recent works.

Lowering the canopy to the annex will greatly expand the views of the foreshore and ocean and significantly enhance the improvements to the Boatshed Cafe and the experience for patrons.

The works would involve lowering the annex canopy to a similar height to the adjacent canopy as

identified in the diagrams below:





Whilst the lowering of the canopy at this point would primarily be about improving the design outcome from the first floor dining area, benefits of the works will be (i) addressing the removal of metal roof supports to the lower annex that are rusted and would have required addressing outside of the budget

regardless at a cost of up to $10,000, and (ii) reducing maintenance through removing the need for a box gutter within the roof line.

Whilst the lower annex roof works are not essential there is an opportunity to significantly improve the Boatshed Cafe project outcomes by greatly improving the views from the upper level dining room. With builders currently on site the cost to undertake these works are considered more cost efficient to complete by a variation to the current contract rather than undertake the works at a later time, which would also cause future disruption to the Lessees.

Financial Breakdown

The following table summarises the budget and the required additional funding:

Project Budget	$1,380,000
Costs	
Anticipated actual project costs	$1,335,000
Additional costs for lowering annex roof	$90,000
Amended Project Cost	$1,425,000
Additional Budget Requirement	$45,000

The additional $45,000 required could be funded through savings identified in budget review 2.

Program
The current project is scheduled to be completed by early April 2024.

If the additional works to lower the annex roof are supported then the project program would be extended by approximately 4-weeks, extending the completion date to mid-May 2024 allowing for public holidays.

The extended program has been discussed with the operators of the cafe (Lessees) who are comfortable with the extended program but may require an additional period of rent relief. Council had approved a rent relief budget of up to $40,000 for the project period. This full allocation has not been exhausted, and as such, additional rent relief could be provided within the existing budgeted funds.

ATTACHMENTS
Nil

11.11 Treasury Operations - Cash Advance Facility Resolution Amendment	
Report Reference	GC240312R11.11
Originating Officer	Executive Officer to the Chief Executive Officer – Dana Bartlett
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT OBJECTIVE

To request that Council Members endorse an amendment to the previous resolution of the report *"GC231212R11.8 Treasury Operations – Cash Advance Facility"* to align with the Local Government Finance Authority of SA (LGFA) loan terms.

REPORT HISTORY

Report Reference	Report Title
GC231212R11.8	Treasury Operations – Cash Advance Facility

EXECUTIVE SUMMARY

At the General Council meeting on 12 December 2023 Council endorsed the following resolutions,

Moved Councillor Veliskou **Seconded Councillor Prior**

That Council:

1. Execute Cash Advance Debenture documentation with the Local Government Finance Authority of South Australia, fixing the Repayment Date of the Debenture as 15th day of March 2039 with a $10,000,000 limit.

2. Authorise the Mayor and the Chief Executive Officer to be authorised to affix the common seal to the document.

Carried Unanimously

In accordance with Section 21 of the *Local Government Procedures at Meetings 2013* S21— (1) The chief executive officer may submit a report to the council recommending the revocation or amendment of a resolution passed since the last general election of the council.

To align the resolution with the LGFA loan terms of 10 years, it is recommended that Council support an amendment to the resolution repayment date from 15th day of March 2039 to 15th day of April 2034 to allow for the execution of the loan documentation.

RECOMMENDATION

That Council amends the resolution from 12 December 2023 (GC231212R11.8) to read:

1. **Execute Cash Advance Debenture documentation with the Local Government Finance Authority of South Australia, fixing the Repayment Date of the Debenture as 15th day of April 2034 with a $10,000,000 limit.**

2. **Authorise the Mayor and the Chief Executive Officer to be authorised to affix the common seal to the document.**

12 Corporate Reports for Information/Noting

12.1 Q2 Corporate Quarterly Risk report	
Report Reference	GC240312R12.1
Originating Officer	Acting Unit Manager Strategy & Risk – Sheree Tebyanian
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT HISTORY

Report Reference	Report Title
FRAC240220R7.7	Quarterly Corporate Risk report Q2 2023-2024

REPORT OBJECTIVE

To provide the Council with an overview of the City of Marion Corporate Risk Register review for Quarter 2, 2023-2024 (1 October – 31 December 2023).

EXECUTIVE SUMMARY

The Corporate Risk Register was distributed to the Senior Leadership Team (SLT) to review risks relevant to their portfolio for Quarter 2023-2024 (Q2) period.

This quarter there was a focus on the review of actions against both Corporate and Fraud Risks. A review of the status and due dates of actions ensured adequacy and effectiveness in mitigating the risk. Implementation of risk actions did not result in a reduced risk rating for this quarter.

The outcomes of the quarter 2 review, includes:

- Changes to the risks reported in the Corporate Risk Register
- Changes to the risks reported in the Fraud Risk Register
- Identified ongoing and emerging risk/ opportunity and issues (currently not identified on any risk register)

Attachment 1 provides a detailed analysis of the Corporate Risk Register review for Q2.
Attachment 2 outlines council's high-risk plans on a page.

The Q2 risk report was considered by the Finance, Risk and Audit Committee at their 20 February 2024 meeting.

RECOMMENDATION

That Council:

1. **Notes the Q2 Corporate Risk report.**

ATTACHMENTS

Attachment 1 Corporate Risk Register review for Q2.

Attachment 2 High-risk plans on a page.

CORPORATE RISK REGISTER REPORT

Quarter 2, 2023-2024

1. CORPORATE RISK REGISTER ANALYSIS

1.1 Background

The Quarter 2 review focused on a review of actions against both Corporate and Fraud Risks.

A review was facilitated with risk owners to review the status of risks within the context of the internal and external environment, due dates of actions, review of the adequacy and effectiveness of controls in mitigating risks, and the assessment of implemented actions to determine any change in the risk rating.

Greater scrutiny on the review of actions this quarter addresses the Finance, Risk and Audit Committee (FRAC) concern of 're-rated risks not being finalised and approved without fully completing requirements', as raised on the 12 December 2023 FRAC (FRAC230815R7.5) meeting.

Other risk activity to report on:

Follow on work from the Quarter 1 report
In the previous quarter review, it was identified that risk CR0018 ("A child, youth, vulnerable person or disabled person experiences physical or psychological harm as a consequence of an incident whilst attending the Marion Outdoor Pool"), required more work on the controls following a review of Royal Life Saving Australia 'Risk factors' around public pools.

Due to staff absences throughout January and impending audit outcomes, that work will continue. Throughout Q2 an Independent Safety Audit was carried out at the Marion Outdoor Pool (MOP) facility, conducted by the Royal Life Saving Society of South Australia.

The Audit involved a review of facility policies, procedures, and practices. Preliminary results saw the facility improve on prior assessments, with final reports due in March 2024.

A further update on the risk will be provided as part of the next quarter review.

Fraud Risk
Fraud Risks in councils Fraud Risk Register were reviewed during Q2. There were no changes to the risk rating's from this review. There are 13 Fraud risks in total, 8 rated as medium, and 5 rated as low.

Opportunities Management
On 12 December 2023 (FRAC230815R7.5), the FRAC observed a lack of detail on opportunities in the risk and opportunity process.

As part of the review of the Risk Management Framework (RMF) that was considered at this February meeting, the Frac were advised of the work underway to develop an opportunities matrix and impact criteria.
Interim feedback was obtained by the ELT in December 2023. Opportunities Management supports the ISO 31000:2018 standards - Risk Management Guidelines definition of 'risk', being an effect of uncertainty on objectives. An effect can be positive, negative or both, and can address, create or result in *opportunities* and threats.

Further internal engagement will occur with staff to develop the opportunities matrix and criteria. The intent is that once complete the RMF will provide clear guidance on how council is to manage opportunities moving forward.

New Risk Management System

A vendor was selected for the new Risk, Compliance and Audit management software, in December 2023, through council's tender evaluation process. The contract was awarded in January 2024 to vendor, LG Software Solutions Pty Ltd trading as Pulse Software, and finalisation of the contract occurred in early February.

The plan for system implementation including user training will run from March 2024 through to a 'go live' date of 2 April 2024.

Once the new system is implemented and supporting risk training conducted with risk owners, a risk maturity assessment will be undertaken. Due to the implementation of the new risk software, the layout/formatting of the risk reporting to the FRAC/GC may change. It is also being explored if reporting against risk tolerance is achievable.

1.2 Analysis of Quarter 2 2023-2024 Risk Metrics

Q2 2023-2024 review of the Corporate Risk Register confirmed a total of 101 existing risks. There were no changes to the current risk rating. There were no new risks identified during the quarter.

Table 1 illustrates the current risk ratings, being 4 high, 71 medium, and 26 low,

Table 1: Quarter 2, 2023-2024 Risk Ratings



Table 2: **Corporate Risk Register – Comparative outcomes of the last four quarters**
This table illustrates the movement in our risk exposure over the previous 12 months.

	Quarter 3 - 2022/23 January to March			Quarter 4 - 2022/23 April to June			Quarter 1 - 2023/24 July to September			Quarter 2 - 2023/24 October to December			Overall Impact*
	Current High Risk - 6%			Current High Risk - 5%			Current High Risk - 4%			Current High Risk - 4%			Overall Impact*
	Inherent	Current	Forecast	Inherent	Current	Forecast	Inherent	Current	Forecast	Inherent	Current	Forecast	
Extreme	27	0	0	27	0	0	22	0	0	22	0	0	↔
High	69	6	0	66	5	0	69	4	0	69	4	0	↔
Medium	11	72	63	10	72	64	10	71	63	10	71	63	↔
Low	0	29	42	0	26	39	0	26	38	0	26	38	↔
Total	107	107	107	103	103	103	101	101	101	101	101	101	

*Overall movement of Current Risk Rating

1.3 Re-assigned risks

There were no risks re-assigned during the Quarter.

1.4 Re-rated risks

There were no risks re-rated during the Quarter.

1.5 New risks

There were no new Risks identified during the Quarter.

1.6 Merged risks

There were no risks merged during the Quarter.

1.7 On-going and emerging risks/opportunities

Council's Environmental Scan is reviewed quarterly as part of the risk review process to identify any emerging risks/opportunities that may have the potential to impact on council's project and program delivery, business-as-usual activity, financially and reputational risk in the sector. The following matters have been identified throughout Q2.

Inflation

The latest quarterly data indicated a current inflation rate of 4.1 percent, released by the Australian Bureau of Statistics on 10th January 2024, compared to 5.4% in September 2023 and 7.8% in December 2022. The monthly CPI indicator rose 3.4% in the 12 months to December. The most significant price rises included Housing (+5.2%), Food and non-alcoholic beverages (+4.0%), Insurance and financial services (+8.2%) and Alcohol and tobacco (+6.8%).

Economy

Reports from the Australian Bureau of Statistics note, when adjusted for seasonal changes, the participation rate and employment numbers in December 2023 decreased. The effects of the prior interest rate rise look to be having their desired effect of cooling the economy with inflation falling. The RBA is predicting that interest rate cuts are likely later in the year.

Community sentiment

Council undertook a 'consult' level engagement in Q2 to seek inputs from the community on the next iteration of council's Strategic Plan 2024-2034. Community feedback was presented to council at the Council Member January Planning Day that highlighted sustainability (environmental), Liveability (easy to get around, accessible) and community (a sense of community- inclusive, friendly etc.) were key aspirations for the community.

This feedback is a great opportunity for council to develop a plan that supports community aspirations. More work with Council Members in the coming months will occur to develop strategies that will carry the council forward over the next ten-year period.

Future planning- Bushfire Hazards

The State Planning Commission has released the Statewide Bushfire Hazard Overlay Code Amendment. The consultation, open until 8 March 2024, proposes to change the extent and policy settings relating to areas that are identified as being of Bushfire Risk.

From the Bushfire Hazard Code Amendment; council will undertake a review of its risk profile across the organisation to consider any increased risk or impact from the amendment, Particularly, where some council areas will move to a high or even medium bushfire zone rating

which may have implications for the future of development in those zones. The risk review will be undertaken in the next quarter review.

'T2D' Torrens to Darlington South Road underpass project

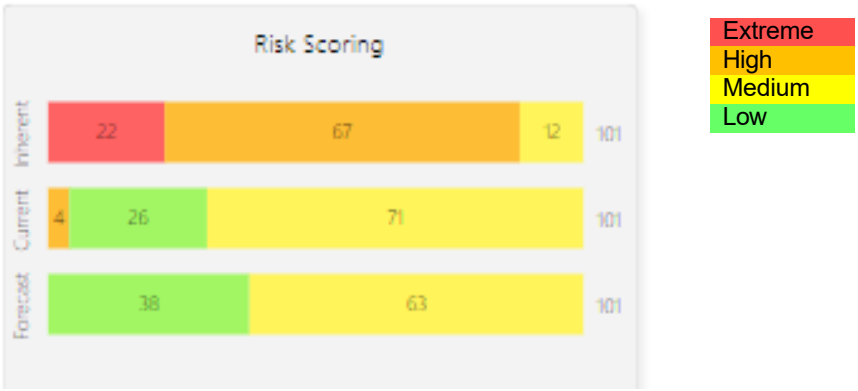
Council felt the impacts of supply chain issues post COVID-19 because of high demand in the construction sector along with limited material and contractor availability. Contractor availability remains with a 'skills shortage' widely reported in the media. The risk to council is around the T2D Project which may result in delays in lead times for council projects due to competing contractor availability. Material availability may also present as a risk to council. Another potential issue is around City of Marion staff that could be lost to the T2D project, particularly where private contractors and state government may offer higher remuneration.

1.8 High Risks

Although the Risk Appetite outlined in the RMF outlines varying tolerance levels for specific risk criteria, the reporting structure requires that risks with a current risk rating of extreme or high are to be reported to the ELT and subsequently, to Council via the Finance, Risk and Audit Committee.

There are currently four (4) risks assessed as outside the CoM's adopted risk appetite, as outlined in **Table 3.**

Table 3. Corporate Risk Register Quarter 2, 2023-24 – Risk Scoring overview



An excerpt of the Corporate Risk Register, outlining the four (4) high-rated risks is provided in **Table 4**, which shows the movement in the current risk rating from the last reporting period.

Council's high risks are reviewed in a 'High-Risk Plan-on-a-Page' format and reviewed and monitored each quarter. The High-Risk Plan-on-a-Page documents provide full details on the risk, background/context, causes, consequences, and any current controls already in place.
It then details any planned treatments identified by the risk owners aimed to reduce the risk within tolerance levels.

The High-Risk Plans on a Page are in **Attachment 2**.

Table 4: Risks Currently rated as High (or above)

Risk ID	Risk Description	Inherent Risk Rating	Current Risk Rating	Quarter Movement

CR0026	Injury or damage arising out of a failure of CoM contractors to comply with contract conditions and CoM HSW requirements	High	High	
CR0053	Ineffective & inefficient organisational project and portfolio management/ monitoring to deliver strategic objectives and outcomes	High	High	
CR0058	Failure to identify, assess, and manage climate-related risks and opportunities that affect our operations and community.	Extreme	High	
CR0095	Poor data quality and data governance not supporting informed decision making	Extreme	High	

CORPORATE RISK REGISTER – Q2 2023-24 SUMMARY REPORT

CITY OF MARION

RISK ID	**CR0026**
RISK DESCRIPTION	Injury or damage arising out of a failure of CoM contractors to comply with contract conditions and CoM HSW requirements
SLT	Mgr. People & Culture
ELT	CEO
LINK TO STRATEGIC VALUES	Council of Excellence
LINK TO BUSINESS PLAN	Develop the City of Marion Building Asset Strategy to meet community, sport, and recreation needs (2023-2027)
DATE LAST REVIEWED	22/01/2024

INHERENT	CURRENT	FORECAST
HIGH	HIGH	LOW
RISK RATING HIGH	**RISK RATING HIGH**	**RISK RATING LOW**

RISK STATEMENT	CONTEXT BACKGROUND & ENVIRONMENTAL CONSIDERATIONS
There is a risk of non-performance of contractors engaged by CoM to undertake high risk related activities as a consequence of a failure to effectively apply a rigorous, commercial and proactive contractor Induction and management process. Which may result in a failure to deliver services within the intended scope, budget, timeframe and to the required standard of safety and legislative compliance, leading to additional operational costs, the potential for injury or harm, litigation, reputational and community relationship degradation. There is a risk of contractors failing to adhere to CoM WHS performance standards. This risk may be exaggerated when those performance standards are not made clear or understood by various stakeholders (contractors, people engaging contractors, staff, subcontractors etc.).	CoM contract management purposes are manual with no clear process or system having been implemented into the City property team through a trained and supported approach. Consideration is being given to using Skytrust to overcome these weaknesses.
STAKEHOLDERS SafeWork SA, Community (facility users), Staff (facility users), Council members, Risk Unit, City Activation, Operational Support, Procurement and WHS.	
CONSULTATION City Property team meetings and regular engagement with the Risk Team.	

RISK SOURCE – CAUSES/DRIVERS

- Ineffective procurement processes that evaluate Contractors' WHS practices/performance
- Inconsistent / Ineffective WHS induction of contractors
- Ineffective monitoring and evaluation of Contractors' WHS practices/performance
- Failure to undertake site inspection and hazard identification prior to commencement of work.
- Inconsistent application of contract management processes

POTENTIAL CONSEQUENCES

- Serious injury to Workers, Contractors, or member of the Public
- Disruption to works impacting CoM & team.
- Disruption to works impacting local community.
- CoM exposure to liability
- Officers' exposure to criminal litigation
- Reputational damaged through adverse media coverage
- Net increase in operating costs

CONTROLS	DATE ENDORSED	REVIEW DATE	CONTROL EFFECTIVENESS	RESPONSIBLE ROLE
1.Contract Management Policy & Procedure (inc. Checklist)	30/06/2021	31/05/2023	Effective	Mgr., Strategic Procurement
2.Procurement Procedure	Ongoing	Ongoing	Effective	Mgr., Strategic Procurement
3.Tender Evaluation procedure	Ongoing	Ongoing	Effective	Mgr., Strategic Procurement
4.Contractor site Induction (inc handover of CoM risk assessment plus contractor generated site hazard and risk assessment before commencement)	31/10/2019	31/10/2024	Effective	UM WHS & Wellbeing
6. CoM Insurance	30/07/2022	30/07/2024	Effective	UM Strategy & Risk
7. Contract Management Checklist -Contractor Induction/Observation/ Monitoring forms are completed for site induction, observation, and monitoring (inc. record keeping)	30/06/2022	Ongoing	Effective	UM WHS & Wellbeing
8.Outcomes from Business SA Audit of CoM Contract Management	30/04/2023	Ongoing	Effective	UM WHS & Wellbeing
	Overall Effectiveness		Effective	

PLANNED TREATMENTS (ACTIONS)	STATUS	DUE DATE	REVISED DUE DATE	RESPONSIBLE ROLE
1.Review Contract Management Policy and Procedures to ensure WHS risks are fully considered.	Behind Schedule	30/09/2023	29/03/2024	UM WHS & Wellbeing
2.Build and Implement Health and Safety Contract Management System	Complete	28/12/2023		UM WHS & Wellbeing
3.Business SA Audit Action Plan (detailed in Sky trust)	Complete	31/12/2023		UM WHS & Wellbeing

RATIONALE FOR CONTROLS AND PLANNED TREATMENTS	
Q 2, 2023-2024 updates	PT 1 added a revised due date. It is 90% complete and will be going to ELT for endorsement.

DATE	UPDATES
22/1/2024	PT 1 added a revised due date. It is 90% complete and will be going to ELT for endorsement.

CORPORATE RISK REGISTER – Q2 2023-24 SUMMARY REPORT

CITY OF MARION

RISK ID	CR0053
RISK DESCRIPTION	Ineffective & inefficient organisational project and portfolio management/monitoring to deliver strategic objectives and outcomes
SLT	MGR. EPMO
ELT	CEO
LINK TO STRATEGIC VALUES	Council of Excellence
LINK TO BUSINESS PLAN	
DATE LAST REVIEWED	11/10/2023

INHERENT	CURRENT	FORECAST
HIGH	HIGH	MEDIUM
RISK RATING HIGH	**RISK RATING HIGH**	**RISK RATING MEDIUM**

RISK STATEMENT	CONTEXT BACKGROUND & ENVIRONMENTAL CONSIDERATIONS
There is a risk that work areas across the organisation are managing projects and project risk through differing methodology and that projects are not easily able to be monitored by the Executive Leadership Team.	The Project Management Office was introduced a number of years ago with a Project Leader and a Project Support Officer. The team developed a Project Management Policy and Framework and implemented CAMMS project management software however, the implementation and uptake of these documents and software solution was inconsistent.
STAKEHOLDERS Organisation Wide.	
CONSULTATION All stakeholders.	

RISK SOURCE – CAUSES/DRIVERS
Inefficient adoption of PMO Framework and policies or set-up & utilisation of CAMMS system. Lack of PMO resources. Inadequate assessment of organisational PM needs. Omission of key considerations in project outline e.g.: risk/insurance/WHS/finance/reporting/contracts.

POTENTIAL CONSEQUENCES
Failure to achieve strategic objectives and identified benefits of the project. Poor business/project planning. Inability to effectively deliver projects. Inadequate staff levels for projects. Community dissatisfaction. Assets not being insured.

IMPLEMENTED CONTROLS	DATE ENDORSED	REVIEW DATE	CONTROL EFFECTIVENESS	RESPONSIBLE ROLE
1.Prudential management policy	31/12/2021	30/05/2025	Effective	CFO
~~2. CAMMS project management software (contract)~~	~~31/03/2022~~	~~31/10/2023~~	~~Requires Improvement~~	~~CIO~~
23.Monthly Project Control Board meetings (ELT and PMS attend)	Ongoing	Ongoing	Effective	Mgr. EMPO
34.Monthly financial reporting	Ongoing	Ongoing	Requires Improvement	UM Statutory Finance
45.KPMG Internal Audit - Project Management Framework - endorsed	14/07/2023	14/07/2023	Effective	Mgr. EMPO
56.Project Management Framework (endorsed by Council April 2023)	14/07/2023	ongoing	Requires Improvement	Mgr. EMPO
6. Established a centralised EPMO	14/07/2023	30/06/2024	Partially effective	Mgr. EPMO
	Overall Effectiveness		Requires Improvement	

PLANNED TREATMENTS (ACTIONS)	STATUS	DUE DATE	REVISED DUE DATE	RESPONSIBLE ROLE
1.Implement interim Project Management system (based on SharePoint proof of concept)	On Schedule	~~01/09/2023~~	30/06/2024	Mgr. EMPO
2.Proof of concept Project Management system (based on SharePoint)	~~Complete~~	~~30/09/2023~~	-	~~Mgr. EMPO~~
~~3.EPMO Implementation~~	~~Complete~~	~~01/09/2023~~	-	~~Mgr. EMPO~~
24.Implementation of new Project Management Framework	On Schedule	31/12/2023	30/06/2024	Mgr. EMPO
35.Internal audit on implementation of the new PMF and EPMO	On Schedule	30/09/2024		Mgr. OCEO
46.Training in Project Management System	Not commenced	30/06/2024		Mgr. EMPO

RATIONALE FOR IMPLEMENTED CONTROLS AND PLANNED TREATMENTS	
Q2 2023/2024 updates	C2 Has been removed as a decision has been made to retire CAMMS as CoMs Project management system. PT 2 Has been removed as a part of the decision to retire CAMMS as PMO software, they supported use of SharePoint platform. PT3 Has also been removed and it now is a part of the Implemented controls.

DATE	UPDATES / PROGRESS NOTES
18/01/2023	The EPMO has been established. The operationalisation of the Project Management Framework (PMF) will be heavily supported by a Project Management system. The proof of concept using the Microsoft Platform (SharePoint) has been approved by ELT and the retirement of CAMMS for this purpose has also been supported. Following the PMF and the proposed CoM Project Management Hub will undergo iterative development and rollout. This will include change management and training of all stakeholders.

CORPORATE RISK REGISTER – Q2 2023-24 SUMMARY REPORT

CITY OF MARION

RISK ID	CR0058
RISK DESCRIPTION	Failure to identify, assess, and manage climate-related risks and opportunities that affect our operations and community.
SLT	Mgr. Engineering, Assets and Environments
ELT	General Manager City Services
LINK TO STRATEGIC VALUES	Valuing Nature
LINK TO BUSINESS PLAN	Deliver the Resilient South Asset Management Climate Risk Project Deliver the Carbon Neutral Plan Deliver the Resilient South Climate Action Plan Continue to implement the Coastal Monitoring Program
DATE LAST REVIEWED	22/01/2024

INHERENT	CURRENT	FORECAST
EXTREME	HIGH	MEDIUM
RISK RATING EXTREME	**RISK RATING HIGH**	**RISK RATING MEDIUM**

RISK STATEMENT	CONTEXT BACKGROUND & ENVIRONMENTAL CONSIDERATIONS
This risk relates to how council responds to climate change. These climate-related risks (and opportunities) can be split into two categories: physical and transitional. This risk contains both aspects of this response. * PHYSICAL RISKS AND OPPORTUNTIES There is a risk that extreme weather events, coastal inundation and protracted and enduring changes in weather patterns caused by climate change/global warming will result in an increase in operating costs due to asset damage and accelerated deterioration, damage to Council natural and built environments and an increasing disconnect between Councils capacity to deliver facilities and services and the community's expectations. There may also be physical changes to the environment that have a positive impact such as warmer winter temperatures resulting in less energy consumption for heating and improving vegetation health during winter periods. * TRANSITIONAL RISKS AND OPPORTUNITIES Council's response to the potential physical risks of climate change are called "transitional risks". This includes what we do to reduce carbon emissions and reduce human-induced climate change (climate change mitigation) and what we do to adapt to climate change.	Climate change is already affecting aspects of CoM operations including how we undertake business and activities and how we design, build, and refurbish facilities and infrastructure. It is recognised that unless we ensure we have a sound understanding of the projections and impacts of climate change and incorporate this knowledge into the design and management of infrastructure and the mode of delivery of services we risk exposing the community to increased operating costs and a decrease in the utilities of infrastructure and services. Increased extreme weather events will have ongoing impacts to our vulnerable communities.
STAKEHOLDERS Organisation-wide	
CONSULTATION Establish Climate Risk Working Group (TBC) / Climate Risk Governance Assessments / Organisational Climate Risk Review (Climate Risk Register) / Resilient South Regional Climate Partnership.	

RISK SOURCE – CAUSES/DRIVERS

- Lack of climate change awareness / understanding
- Lack of recognition for climate risk mapping in urban planning (PDI Act) and decision making (climate hazard mapping)
- Failure to include Climate Change consideration in business activities/operations (inc: events, asset management planning & CapX projects)
- Inadequate stakeholder engagement
- Poor inter-departmental collaboration and communication
- Increasing carbon emissions
- Approval of at-risk initiatives in areas of known vulnerability

POTENTIAL CONSEQUENCES

- Catastrophic damage to assets and infrastructure during extreme weather (e.g., flooding and fire)
- Increased cost of remedial works & Increased cost of mitigation works.
- Dissatisfied community
- Damage to coastal zone from storm surge
- Increased difficulty in obtaining insurance cover/increased premiums.
- Increased difficulty in obtaining loans if financial institutions require evidence of responses to climate change impacts.
- Adverse impact of vulnerable people during extreme weather events (e.g., heat wave)
- Increased operating costs.
- Reduction in asset lifecycle
- Maladaptation including inappropriate investment in hazard mitigation

IMPLEMENTED CONTROLS	DATE ENDORSED	REVIEW DATE	CONTROL EFFECTIVENESS	RESPONSIBLE ROLE
1.CoM Climate Change Policy	30/05/2021	30/05/2025	Good	UM Environmental Sustainability
2.Resilient South Regional Climate Partnership (sector agreement)	23/06/2023	31/12/2027	Effective	UM Environmental Sustainability
3.Coastal Climate Change Adaptation Plan including baseline monitoring to detect early changes to risk.	31/10/2019	28/06/2025	Effective	UM Environmental Sustainability
4.Program/schedule of External Education via events, networking, workshops etc.	10/07/2023	30/06/2024	Effective	UM Environmental Sustainability
5.Environmental awareness training	30/07/2018	30/06/2024	Good	UM Environmental Sustainability
6.Energy Efficiency and Renewable Energy Plan	01/07/2022	30/06/2024	Requires Improvement	UM Environmental Sustainability
7.Asset and public Liability Insurance	01/07/2022	30/06/2024	Effective	UM Environmental Sustainability
8.Carbon Neutral Plan	30/09/2021	07/01/2030	Effective	UM Environmental Sustainability
9.Asset Management Plans	10/07/2023	29/11/2024	Effective	UM Asset Solutions
10.Resilient South Regional Coordinator	01/07/2023	30/06/2024	Effective	UM Environmental Sustainability
11.Resilient South Regional Climate Action Plan (TBC)	30/12/2023	30/06/2027	Effective	UM Environmental Sustainability
12.CoM Strategic Plan and Business Plan includes climate response	30/06/2023	30/06/2024	Effective	UM Strategy & Risk
13.Climate risks identified in risk registers	01/07/2023	30/06/2024	Good	UM Strategy & Risk
	Overall Effectiveness Q2 2023-2024		**Effective**	

PLANNED TREATMENTS (ACTIONS)	STATUS	DUE DATE	REVISED DUE DATE	RESPONSIBLE ROLE
1.Develop & implement Resilient Asset Management Pilot (RAMP) program	On schedule	30/06/2025		UM Environmental Sustainability
2.Deliver the Coastal Climate Change monitoring program	On schedule	30/06/2024		UM Environmental Sustainability
3.Undertake a skills/capability audit & document training gaps in the TNA	On schedule	01/06/2024		UM Environmental Sustainability

CORPORATE RISK REGISTER – Q2 2023-24 SUMMARY REPORT

CITY OF MARION

4.Review and update Resilient South Climate Action Plan (RAMP)	Plan & Scoping	~~31/12/2023~~	31/03/2024	Resilient South Coordinator
5.Develop Climate Change Risk Register	Plan & Scoping	30/06/2024		Risk Business Partner

RATIONALE FOR IMPLEMENTED CONTROLS AND PLANNED TREATMENTS	
Q2 2023/24 updates	A revised due date has been applied to control 4 – pushing out to 31/03/2024.

DATE	UPDATES / PROGRESS NOTES
22/01/2024	Most actions are still Works in progress, with future completion dates. A revised due date of 31/03/2024 has been applied for the RAMP update. Climate Risk project meetings have informed the tender for Governance/Environment to support Climate Risk work. No change to the overall rating.

CORPORATE RISK REGISTER – Q2 2023-24 SUMMARY REPORT

CITY OF MARION

RISK ID	CR0095
RISK DESCRIPTION	Poor data quality and data governance not supporting informed decision making
SLT	Manager, Office of the Chief Executive Officer
ELT	CEO
LINK TO STRATEGIC VALUES	Council of Excellence
LINK TO BUSINESS PLAN	Digital Transformation Project
DATE LAST REVIEWED	06/10/2023

INHERENT	CURRENT	FORECAST
EXTREME	HIGH	MEDIUM
RISK RATING EXTREME	**RISK RATING HIGH**	**RISK RATING MEDIUM**

RISK STATEMENT	CONTEXT BACKGROUND & ENVIRONMENTAL CONSIDERATIONS
There is a risk that poor quality and access to data within CoM systems doesn't allow for data-driven decision making.	Due to the limited functions of the business systems, the business has needed to make manual work arounds, this can lend to data entry errors, this can contribute to long processes for information gathering and decision making.
STAKEHOLDERS Council, ELT, SLT and SMEs wishing to use data to support decision making	
CONSULTATION Digital Transformation Program.	

RISK SOURCE – CAUSES/DRIVERS

- Ineffective implementation of IT solutions
- Business units implement their own technology solutions
- Lack of single source of truth for Corporate data
- Inadequate strategic awareness/oversight of corporate data processes
- Lack of standardised Data Quality Assurance processes
- Obsolete Data Governance Framework
- No resource/capacity to review/embed the Data Governance Framework
- Poor data capture due to inadequate training around business processes & systems
- Lack of IT training for staff (no IT Trainer role)
- Lack of mobility tools for outdoor staff to capture data.
- Ineffective use of end-user reporting and query tools

POTENTIAL CONSEQUENCES

- Non-compliance with related regulations/ legislation
- Unsupported decision making
- Inability to deliver identified business outcomes.
- Inability to address business issues.
- Inability to provide innovation and improve efficiencies.
- Lack of data integrity
- Inability to measure outputs and outcomes, resulting in unsupported decision-making.
- Increased errors due to inefficient work processes
- Decreasing value of data assets

CONTROLS	DATE ENDORSED	REVIEW DATE	CONTROL EFFECTIVENESS	RESPONSIBLE ROLE
1.Software owner roles & responsibilities documented (org wide vs departmental)	Ongoing	Ongoing	Effective	CIO
2.Core application systems user groups with ICT business unit account & manager roles	Ongoing	Ongoing	Effective	CIO
3.Business intelligence/data analytics reporting toolset (MS PowerBI)	Ongoing	Ongoing	Effective	BI Lead
4.Data and Analytics strategy endorsed	28/02/2023	Ongoing	Effective	BI Lead
5.ICT Service Reviews and ICT Internal Audit recommendations implemented	31/12/2021	Ongoing	Effective	GM Corp Services
6.Data Governance Framework	31/12/2022	31/12/2026	Partially Effective	Mgr. OCEO
7.Performance Organisational Review Committee	Ongoing	Ongoing	Effective	Mgr. OCEO
8.Policy and Procedure for Data Governance, Management, and access.	Ongoing	Ongoing	Partially Effective	Mgr. OCEO
	Overall Effectiveness		Effective	

PLANNED TREATMENTS (ACTIONS)	STATUS	DUE DATE	REVISED DUE DATE	RESPONSIBLE ROLE
~~1.Finalise the data analytics road map for the implementation of the strategy and framework~~	~~Complete~~	~~30/06/2023~~	-	~~BI Lead~~
2.Implementation of Data and Analytics program	On schedule	01/12/2024		BI Lead
3.Training with data information officers	On schedule	30/06/2024		BI Lead

RATIONALE FOR IMPLEMENTED CONTROLS AND PLANNED TREATMENTS	
Q2, 2023-2024 updates	~~.~~PT 1 has been removed as this phase has been completed and will support Phase 2 the Implementation.

DATE	UPDATES / PROGRESS NOTES

CORPORATE RISK REGISTER – Q2 2023-24 SUMMARY REPORT

CITY OF MARION

	22/1/2024	No changes to the risk documented. PT 1 has been removed as this phase has been completed and will support Phase 2 the Implementation.

End

12.2 Strategic Risk Register annual report	
Report Reference	GC240312R12.2
Originating Officer	Acting Unit Manager Strategy & Risk – Sheree Tebyanian
Corporate Manager	Manager Office of the Chief Executive - Kate McKenzie
General Manager	Chief Executive Officer - Tony Harrison

REPORT HISTORY

Report Reference	Report Title
FRAC240220R7.6	Strategic Risk Register Annual Report

REPORT OBJECTIVE

To provide Council with the annual review of the Strategic Risk Register for noting.

EXECUTIVE SUMMARY

Strategic risks, if not effectively managed, can impact the whole organisation and community rather than isolated to an individual work area and as such are owned and reviewed by the ELT group. An annual review was provided by the Finance, Risk and Audit Committee (FRAC) at its 20 February 2024 meeting (FRAC240220R7.6)

Council has a total of 8 strategic risks covering provision of services, response to climate change, protection of natural assets, use and protection of technology and data, business attraction and retention, activation of community places/spaces, Asset Management and engagement and collaboration with external groups.

The Strategic risks are supported by linked Corporate risks that are reviewed quarterly to assess the validity of ratings, effectiveness of controls and review of actions to ensure risks are maintained within tolerance levels, where possible.

Within council's Risk Management Framework (RMF), Council is responsible for setting the risk appetite, adopting the City of Marion RMF, and receiving quarterly/annual risk reports.

The Executive Leadership Team, as the Strategic Risk Register owners, review the register twice a year with an annual review provided to the Finance, Risk and Audit Committee and to General Council. Feedback provided by the FRAC is included at Table 1.

RECOMMENDATION

That Council:

1. **Notes and validates the Strategic Risk Register annual report update**

DISCUSSION

General Council was last provided with an annual report in June 2023 following the annual report considered prior by the FRAC in February 2023.

Since June 2023, ELT twice reviewed the Strategic Risk Register (Risk Register) to review the currency of ratings, controls, and risk prediction statements. The FRAC were provided with an annual report for consideration at their 20 February 2024 meeting.

Attachment 1 contains the updated Strategic Risk Register for review.

A high-level overview of the nature of amendments since Council last reviewed the register is outlined below:

Table 1:

2023-2024 Strategic Risks		Amendments	FRAC feedback (FRAC2402220R7.6)
SR001	Inadequate recognition of and provision of services in response to the community's changing social health, cultural diversity, environmental and economic conditions	• additional controls • Revised risk prediction statement	FRAC minutes '*Discussed SR001 in regard to inadequate recognition of and provision of services in response to social health. Management commented that works are starting to progress on public health reporting and Disability, Access and Inclusion Plan scheduled for Council Member engagement in April this year*.'
SR002	Inappropriate response to, or preparation for, climate change impacts		FRAC minutes '*Highlighted the need to address specific climate change impacts and further identify these scenarios (e.g. increased flooding / stronger storms etc.) which was also recently discussed in the Infrastructure and Environment Committee meeting. Management mentioned the climate change governance assessment and development of a climate change risk register. These two key pieces of work will be brought back through the Committee for comment*.'
SR003	Inadequate protection of natural assets and provision of natural spaces		FRAC minutes '*The Committee referenced SR003 (inadequate protection of natural assets and provision of natural spaces) and raised concerns regarding the recent tree issues in the parklands and enquired about the Councils tree audits and response procedures. Management confirmed the existence of tree audits and appropriate procedures and emphasised the importance of learning from past incidents without radically altering practices, however reviewing and adopting where required*.'
SR004	~~Inadequate use and protection of technology and data to improve services and operational efficiency~~	• deleted and replaced with a new SR004 Risk. The ELT felt that due to cyber risk, the inherent risk is high and to consider rewording this risk to 'Inadequate protection of technology and data' to consider	FRAC minutes '*The Committee questioned the removal of the strategic risk related to data optimisation. Staff commented this was an inherent risk related more to cyber security which had morphed into efficiency of systems. The elements removed from this risk is included in the Corporate Risk Register (CR0064), however the Committee raised concerns as to the intent*

		the potential inability to provide services that may results in a public loss of confidence in the event of a cyber incident.	*of the risk. The Committee commented on the importance of having a clear process for the addition of and removal of risks to the strategic risk register*.'
SR004	Inadequate protection of technology and data	• New Revised risk to replace the one above.	N/A- FRAC discussed in the context of the above risk.
SR005	Inability to attract and retain businesses that build a thriving economy and promote economic resilience	• Additional controls • Revised risk prediction statement	N/A
SR006	Failure to activate and maintain vibrant and attractive community places	• Additional controls • Revised risk prediction statement • Forecast rating revised to Medium from Low	N/A
SR007	Asset Management Planning not supporting community needs	• Additional controls • Revised risk prediction statement • Deletion of related corporate risks as the corporate risk had merged with a new one. • Revision to forecast rating from low to medium as the underlying corporate risks are mostly forecast to a medium rating and several controls outstanding which are not forecast to bring the risk to a low.	N/A
SR008	Inadequate engagement, collaboration and partnerships with community, government, and private sector partners.	• Revised risk prediction statement • Current Risk Rating reduced from High to Medium At the ELT September 2023 meeting as it was determined that the controls, including Marion 100, were effective and adequate to support a re-rating down to Medium	

Amendments since the June 2023 General Council meeting

Code	Inherent risk rating	Current risk rating	Forecast risk rating	Current risk rating movement (since GC's June 2024 review)
SR001	High Possible x severe	Medium Unlikely X Major	Low Unlikely x Moderate	⟷
SR002	Extreme Likely x severe	High Possible x severe	Medium Unlikely x Major	⟷
SR003	High Likely x Major	Medium Possible X Moderate	Low Unlikely x Minor	⟷
SR004	High Possible X Major	Medium Likely X Minor	Medium likely X Minor	N/A risk was revised
SR005	High Likely x Major	Medium Possible x moderate	Medium Unlikely x moderate	⟷
SR006	High Likely x Major	Medium Possible x moderate	Medium Unlikely x Moderate	⟷
SR007	Extreme Likely x severe	Medium Unlikely x Major	Medium Unlikely X Major	⟷
SR008	Extreme Likely x severe	Medium Unlikely X Major	Medium Unlikely X Major	↓

General Council is asked to note and validate the Strategic Risk Register.

ATTACHMENTS

Attachment 1 Strategic Risk Register

Strategic Risk Register

The Strategic Risk Register is owned by the Executive Leadership Team.

ELT review requirements:
February and October each year.

Finance, Risk and Audit Committee
Annual review in February each year.

General Council
Annual report to Council in March each year.

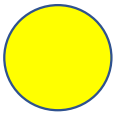
Document Version History

Version	Date	Author	Description	Endorsed by
1	2021	S Walczak	Version 1 following KPMG Audit	FAC
2	February 2023	M Frew	Annual review of register	FRAC
3	September 2023	K Strickland	ELT- reviewed with staff to update core controls	ELT
4	February 2024	S Tebyanian	ELT- final review before consideration by the FRAC	ELT
5.	February 2024	S Tebyanian	Finance, Risk and Audit Committee Annual review 20 February 2024	FRAC
6	March 2024	S Tebyanian	General Council Annual report 12 March 2024	General Council

Strategic Risk Report **SR001**

Inadequate recognition of and provision of services in response to the community's changing social health, cultural diversity, environmental and economic conditions

Strategic Plan 2019-2029 link: Liveable and Engaged

Inherent Risk Rating	Current Risk Rating	Forecast Risk
		
Possible x Severe = H	**Unlikely x Major = Medium**	**Unlikely x Moderate = Low**

Risk Context

The Australian economy is currently being impacted by a number of changes with the impact of increased interest rates, increased utility costs and the uncertainty of increased cost of living. With the increased inflation rate this may impact the council areas economic prosperity as well as community well-being and overall resilience. This coupled with urban infill and ongoing population increase continues to place increasing demand for accessible community facilities and quality formal and informal recreational facilities. The change of community expectations and their perception of governments will place an impetus upon the local government sector to remain flexible at the local level to the changing needs of the community to ensure that it maintains a social license to operate.

Control Environment

Monitoring of the changing community environment is undertaken through community engagement, program/service evaluation and environmental scanning which together inform the Strategic Planning process.

Core controls:	Supporting controls:
• Strategic Plan Framework • Community Engagement Plan • Equity Access and Social Inclusion Policy • Disability Access and Inclusion Plan 2020-2024 • Long Term Financial Plan	• Environmental Scanning process • Program evaluation and customer surveys • City of Marion Building Assets Strategy (CoMBAS)

Risk Prediction

The current external environment is in a period of constant change with uncertainty surrounding the impact of rising interest rates and overall increased cost of living challenges and how this will play out in the short to medium term. Economic pressures can have impacts to social wellbeing and quality of life within our community. City of Marion has budgets and resources in place to respond to longer term issues, and specific short term issues where required (e.g through the Annual Business Plan, 4YBP).

Key Related Corporate Risks

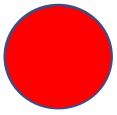
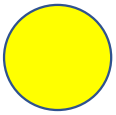
Risk Ref	Risk Title	Current rating
CR0033	Provision of library facilities and/or services which are not valued, or are not required by the CoM community	Low
CR0001	Inability to deliver volunteer services to support CoM operations and programs, due to low volunteer numbers.	Medium
CR0038	Inability to attract funding to deliver community projects and key strategic outcomes.	Medium

CR0023	Failure to provide a facility that delivers the cultural outcomes and service levels set by the strategic directives of CoM.	Low
CR0037	Failure to innovate to meet the changing needs of the City of Marion residents	Medium
CR0040	Inability to deliver key strategic outcomes, manage emerging issues and pursue new opportunities	Low
CR0080	Failure to deliver quality community wellbeing education, engagement, events and initiatives.	Low

Strategic Risk Report **SR002**

Inappropriate response to, or preparation for, climate change impacts

Strategic Plan 2019-2029 link: Valuing Nature

Inherent Risk Rating	Current Risk Rating	Forecast Risk
		
Likely x Severe = Extreme	**Possible x Major = High**	**Unlikely x Major = Medium**

Risk Context
Local government's role is focused on managing local impacts to avoid maladaptation and to build resilience while ensuring planned responses exist to known hazards and risks. Known climate impacts for the city that have been identified through climate change scenarios are sea level rise, coastal erosion, a drying and warming trend, hotter areas identified on heap maps and increased frequency and intensity of extreme weather events, including floods, storms, and heat waves. Adaptation to climate change requires efforts on a global, national and local scale. Within Council's sphere of influence and control, implementation of policy and initiatives that promote practical action from the community, federal, state and the broader local government sector will enable Council to mitigate its risk exposure.

Control Environment
The Resilient South Regional Climate Change Adaptation Plan, a partnership with Cities of Onkaparinga and Holdfast Bay, focuses on adaption to climate change impacts including heat, flood and sea level rise. Council has used study findings in its advocacy and in coastal protection activities. Coastal and flood inundation modelling has been applied in relevant Stormwater Management Planning. Council has made a commitment to set a tree canopy target to reduce the impacts of urban heat. Council works in partnership with other councils and the Green Adelaide Board to deliver several initiatives that support community led approaches to climate change adaptation and impact on the environment from current practices.

Core controls:	Supporting controls:
• Climate Change Policy • Resilient South Regional Climate Change Adaptation Plan • Coastal Climate Change study and monitoring program • Carbon Neutral Plan	• Community Emergency Management Plan • Flood mapping • Urban heat mapping • Carbon Inventory • Asset and Public Liability Insurance • Program and schedule of External Education via events, networking, workshops etc. • Environmental induction • Advocacy

Risk Prediction
A Resilient Assets Management Project (RAMP) is currently underway to integrate climate risk into asset management planning which will also aim to include embodied carbon. A climate risk governance assessment and development of a climate risk register is also commencing. The effectiveness of all controls is however dependent on an appropriate policy setting at an international, federal and state level with community action; failure to act will likely see an increase in the level of risk. The expectation and requirement to evaluate, assess and prepare for climate change impacts is growing, including Environmental Sustainability guidelines that have been enacted in within private industry.

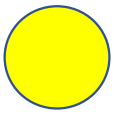
Key Related Corporate Risks

Risk Ref	Risk Title	Current rating
CR0060	Failure to deliver environmental functions that meet community and EM's expectations and environmental need	Low
CR0059	Negative impacts to the environment due to a failure to recognise and/or respond to environmental impacts due to council operations	Medium
CR0058	Failure to identify, assess, and manage climate related risks and opportunities that affect our operations and community.	High

Strategic Risk Report **SR003**

Inadequate protection of natural assets and provision of natural spaces

Strategic Plan 2019-2029 link: Liveable, Valuing Nature and Connected

Inherent Risk Rating	Current Risk Rating	Forecast Risk
		
Likely x Major = High	**Possible x Moderate = Medium**	**Unlikely x Minor= Low**

Risk Context

The City of Marion has largely been cleared firstly for agriculture and then urban development. Despite this, there are still some important historical remnant native vegetation. The council's coastline is the most significant and highest quality area of remnant native vegetation, however there are many small patches (relicts) throughout our city that are important to preserve. The State Government have set targets that 60% of all new housing will be built within close proximity to current and proposed fixed line (rail, tram) and high frequency bus routes by 2045. The impacts of tree loss will outweigh the planting efforts undertaken by Council. It will be important to consider more investment in future open space provision to ensure that denser communities have opportunities for access to sufficient open spaces. Flexible office/home models of work have meant residents want to explore their local communities more, therefore increasing expectations to ensure that natural assets, including tree canopy and open spaces, are accessible and available within proximity to them.

Control Environment

The Environment Policy promotes positive environmental outcomes by protecting existing natural environments and local biodiversity; enhancing the condition and extent of natural environments; avoiding impacts from excessive resource use, waste generation, pollution and pest species; adapting to a changing environment and developing resilience to changes in our climate; and building human connections to the natural world whilst respecting cultural, social and economic values. This informs supporting policies and plans outlined as core and supporting controls.

Core controls:	Supporting controls:
• Environment Policy • Waste Management Policy • Climate Change Policy • Carbon Neutral Plan • Environmental sustainability design guidelines • Sustainable building maintenance guidelines • Tree Management Framework • Remnant Native Vegetation Plan • Asset Management Plans • Open Space Plan	• Environmental Risk Register (SkyTrust) • Environmental Induction & Training (as per TNA) • Pre-design/work environmental checklist • Environmental waste and recycling audits • *Planning, Development & Infrastructure Act 2016* (SA) (developers to plant / input to Council's fund to plant) • *HSE Committee*

Risk Prediction

There are areas currently identified as needing additional open space and areas that need current provision of open space protected. The City of Marion has current strategies in place to address these issues long term, hence mitigating the risk long term, however the review of the councils ten-year Strategic Plan will provide a revision of long-term strategies to address the risks to natural assets and protection of natural spaces. The State Planning Commission update to the Greater Adelaide Regional Plan (GARP) is currently in consultation with councils but once endorsed will be a guiding document that will assist council to consider which areas need conservation and protection in consideration of the needs and wants of current and future committees' key issue that council will need to monitor is the future expectation on nature related reporting

to measure adequate protection.

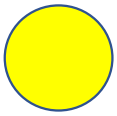
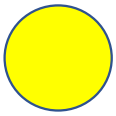
Key Related Corporate Risks

Risk Ref	Risk Title	Current rating
CR0060	Failure to deliver environmental functions that meet community and EM's expectations and environmental need	Low
CR0059	Negative impacts to the environment due to a failture to recognise and/or respond to environmental impacts due to council operations	Medium
CR0011	Inability to plan and deliver open space and recreation capital projects	Low

Strategic Risk Report **SR004**

Inadequate protection of technology and data

Strategic Plan 2019-2029 link: Prosperous

Inherent Risk Rating	Current Risk Rating	Forecast Risk
 Possible X Major **= High**	 **Likely x Minor = Medium**	 **Likely X Minor= Medium**

Risk Context
Cyber threats continue to be at the forefront of IS investment to ensure CoM systems are protected from unauthorised access and manipulation. According to the Australian Cyber Securities Centre (Australian Signals Directorate (ASD) Cyber Threat Report 2022-2023 published 14 November 2023) during 2022-23 ASD saw the average cost of cybercrime per report increase 14 per cent (eg for a medium business $97,000 per report) and nearly 94,000 cybercrime reports, up 23 per cent.

The top 3 cybercrime types for business during 2022-23 were:
- email compromise (no financial loss incurred)
- business email compromise (BEC) fraud (financial loss incurred)
- online banking fraud.

The most common cybercriminal techniques continue to be phishing, ransomware, data-theft extortion, data theft and on-sale, business email compromise and denial of service.

Control Environment
A multi-pronged approach across education and awareness, regular audits and gap analysis against industry standards such as the Essential 8 and ongoing monitoring of system traffic are key elements in the mitigation of this risk.

Core controls:	Supporting controls:

• Cyber Security Assurance Policy & Framework
• Ongoing awareness and education campaigns including in-house regular phishing exercises
• Internal audits
• Essential 8 maturity assessments
• Security assessment of all new systems
• External Audit and Penetration Tests
• Alerts and other sources of threat information sourced from:
  ○ Updates and analysis from Defender and InsightVM
  ○ eMail notifications from vendors (particularly, VMware for VMware ESX and Horizon, and Rapid7 for general security notifications)
  ○ Notification from websites, newsletters, and social media such as-
  ▪ Reddit
  ▪ ACSC Cyber Security Alerts
  ▪ IT Brew
  ▪ IT News Australia
	• Performance Operational Review committee reporting
	• Disaster Recovery Plan & testing regime
	• Business Continuity Plan
	• ICT Change Advisory Board
	• Cyber Incident Response Plan
	• Team of qualified & experienced IS staff.
	• Data breach response guide issued by the Office of the Australian Information Commissioner

▪ The Hacker News	

Risk Prediction

The cyber threat environment requires ongoing surveillance. The implementation of gaps found in the "Essential 8 Maturity Model to mitigate cyber threats" and other internal audits will aid to protect our systems from disruption and ensure continuity of services to the community.

The inherent risk is considered high given the sophistication of the cyber threat industry balanced with the current experience with limited successful attacks on the City of Marion IT environment and the high levels of staff awareness. However, the risk is not anticipated to reduce below medium even with additional mitigation strategies given the ongoing increase in sophistication of those who wish to exploit organisations for personal or reputational gain.

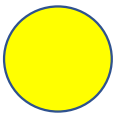
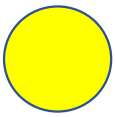
Key Related Corporate Risks

Risk Ref	Risk Title	Current rating
CR0042	Inability to access business information	Medium
CR0036	Cyber security breach in a CoM system and/or worksite	Medium
CR0035	Inability to deliver key Council services due to disruption or loss of critical business systems	Medium

Strategic Risk Report **SR005**

Inability to attract and retain businesses which build a thriving economy and promote economic resilience

Strategic Plan 2019-2029 link: Prosperous

Inherent Risk Rating	Current Risk Rating	Forecast Risk
		
Likely x Major = High	**Possible x Moderate = Medium**	**Unlikely x Moderate = Medium**

Risk Context
Projects like Tonsley and the now complete Edwardstown Precinct Project continue to play an important role in attracting innovation and technology to the Council area. Globally, the shifting consumer attitude and buyer behaviour has been impacting on the retail sector for some time, changing retail landscape with some retail precincts converting to warehousing. The steady increase of inflation as well as increasing interest rates may see a decrease in Local entrepreneurships and new ventures.

Control Environment
Council continues to seek opportunities to collaborate with government and businesses to create avenues for new businesses to commence and existing to relocate or establish a presence. Council's Economic Development Policy and associated initiatives will drive the collaborative efforts of Council and is supported by the Cove Business Hub and the Southern Business Partnership and Mentoring Program which aims to assist business success and the retention of businesses in the city.

Core controls:	Supporting controls:
• Business Growth and Engagement Plan • Marketing & Communications Strategy • Customer Engagement Strategy • Strategic Project / Placemaking Plan • Southern Business Partnership and Mentoring Program • City of Marion Council –Brand Strategy	• Engagement with Renewal SA • Liaison State and Commonwealth Governments on key projects that aim to create local job opportunities • Industry sector briefings & business recovery workshops

Risk Prediction
New businesses will naturally be attracted to the city on the back of the Tonsley and Edwardstown precinct projects. The Southern Business Mentoring Program continues to gain positive engagement with business and will assist success and retention of businesses in the city however there is further engagement and consultation required with business to define our business brand/services and ensure alignment to their needs. Future initiatives will require consideration of both economic growth and retaining residents' quality of life.

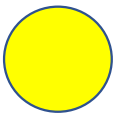
Key Related Corporate Risks

Risk Ref	Risk Title	Current rating
CR0098	Failure to activate our city through quality streetscapes and place making initiatives to deliver vibrant and prosperous business precincts	Medium
CR0097	Failure to work with universities, business peak groups, Regional, State and Federal Govt's to facilitate local economic growth and infrastructure.	Medium
CR0096	Failure to maximise partnerships, business relationships, networks and opportunities for growth and prosperity	Medium

Strategic Risk Report **SR006**

Failure to activate and maintain vibrant and attractive community places

Strategic Plan 2019-2029 link: Liveable and Engaged

Inherent Risk Rating	Current Risk Rating	Forecast Risk
 **Likely x Major = High**	 **Possible x Moderate = Medium**	 **Unlikely X Moderate = Medium**

Risk Context
Encouraging visitors, new residents and business to the city requires activated, vibrant and well-maintained reserves, parks, libraries and community centres which encourage the inclusion of all. The City of Marion's steady population growth, rise in urban infill and increase in the diversity of cultures and ethnicities increase the demands on services and requires a change in the traditional service offering to meet the changing needs of the community.

Control Environment
Management and maintenance of the public realm is one of the primary functions of local government and there are broad strategies across Council to meet community expectations. Streetscapes are a key element of the public realm that along with open spaces and public plazas, play a significant role in how people experience the City of Marion. Guidance on the elements of streetscapes is found in the Streetscape Policy. This is supported by Council's Open Space Policy which provides for accessible and diverse open spaces that are distributed across the City that contribute to neighbourhood character, provide opportunities for active living and community engagement.

Core controls:	Supporting controls:
• Open Space Policy • Streetscape Policy • Walking and Cycling Guideline • Public Lighting Guidelines • Public Art Guidelines • LTFP public realm program budget commitments • Disability, Access and Inclusion Plan 2020-2024	• Community Engagement Policy • Stakeholder Engagement processes • Marketing and Engagement Strategy • City of Marion Building Asset Strategy (CoMBAS)

Risk Prediction

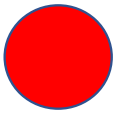
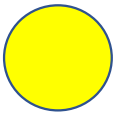
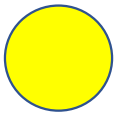
Although there are effective guiding documents to mitigate the impact of this risk, further engagement and consultation may be required to define the needs of the community and create a recognisable CoM 'brand'. The Councils Strategic Plan will enable a revision to long-term strategies that support the activation of community assets. Future resourcing requirements are likely to develop out of the Strategic Plan**Key Related Corporate Risks**

Risk Ref	Risk Title	Current rating
CR0102	Failure to include arts and cultural aspects resulting in a failure to celebrate our rich artistic, cultural and vibrant destinations	Low
CR0099	Inability to deliver strategic projects	Medium
CR0037	Failure to innovate to meet the changing needs of the City of Marion residents	Medium

Strategic Risk Report **SR007**

Asset management planning not supporting community needs

Strategic Plan 2019-2029 link: Prosperous, Innovative and Engaged

Inherent Risk Rating	Current Risk Rating	Forecast Risk
		
Likely x Severe = Extreme	**Unlikely x Major = Medium**	**Unlikely x Major= Medium**

Risk Context

Asset management is a key current challenge for Local Government where aging assets, availability of resources, inadequate condition assessments, lack of systems and the balancing of service level sustainability and budgets and all noted as key issues. Future challenges are the same plus increasing cost pressures (staff and asset upgrades), change in use of assets, responsibility shifting from other agencies and increase in data standards.

Control Environment

The City of Marion Building Asset Strategy (COMBAS) is aforward outlook strategy that uses evidence, service level benchmarks and local context to inform future decision making and prioritisation to maximise the value and quality of assets and service delivery to the Marion community, within the City of Marion's financial capacity. The City of Marion also has eight Asset Management Plans with an Asset Management vision "to maintain the City of Marion's assets to agreed levels of service which maximise community value throughout an asset's life". This vision is supported by four Asset management outcomes: Skilled people, Intelligent systems, Improved processes and accurate data. Council will make effective and informed decisions through each stage of the asset lifecycle to achieve the Asset Management Vision.

Core controls:	Supporting controls:

• Asset Management Plans
  ○ Building and Structures
  ○ Transport
  ○ Open Space
  ○ Artworks, Culture and Heritage
  ○ Coastal Walkway
  ○ Water Treatment and Resources
  ○ Stormwater
  ○ Fleet and Plant
• Community Facilities Policy
• Disability Access and Inclusion Plan
• Long Term Financial Plan (LTFP)
• City of Marion Building Assets Strategy (CoMBAS)
	• Community Satisfaction Survey
	• Asset Management Policies/Procedures/Processes
	• Civil Works Program
	• Land & Property Maintenance schedule
	• CoM Property and Assets Strategy
	• Asset Management Steering Committee

Risk Prediction

Stage 1 of the new Asset Management System (Assetic) has been implemented as part of the IS program and presents significant opportunities for more efficient asset management planning. The City of Marion is working on a resilient Asset Management Project as a part of a collaboration between Resilient South group of councils to identify the effects of climate change on assets to build resilience and inform strategic decision making.

Key Related Corporate Risks

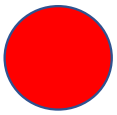
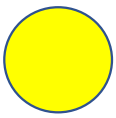
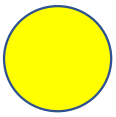
Risk Ref	Risk Title	Current rating
CR0101	Failure to strategically manage assets and associated funding, to effectively inform future planning, acquisition, renewal, maintenance, management and disposal	Medium
CR0082	Lost opportunity or inability to create, renew, manage and maintain Infrastructure assets (roads, drainage, footpaths etc.)	Medium

CR0061	Non-compliant, inappropriate, ineffective and/or substandard design of infrastructure resulting in failed infrastructure	Low
CR0025	Failure to maintain council facilities in line with legislative and building requirements.	Medium

Strategic Risk Report **SR008**

Inadequate engagement, collaboration and partnerships with community, government and private sector partners

Strategic Plan 2019-2029 link: Engaged

Inherent Risk Rating	Current Risk Rating	Forecast Risk
		
Likely x Severe = Extreme	**Unlikely x Major = Medium**	**Unlikely x Major = Medium**

Risk Context

Community engagement seeks to better engage the community to achieve long-term and sustainable relationships, outcomes, processes, decision-making or implementation. Collaboration and partnerships can deliver many internal and external benefits. They can be an excellent strategy for increasing leadership and communication plus it enhances knowledge of local and sector issues. They can deliver insights that can facilitate 'break-through' thinking in both the community and within Council thus promoting our brand and reputation in the community. Although partnerships can create many benefits, they also present some challenges and risks. Risks are most evident when partners are misaligned in their organisational cultures, priorities and practices.

Control Environment

The current control framework is formalised for engagement and collaboration with the community and with other Councils however is informal in relation to engagement and collaboration with government and private sector partners.

Core controls:	Supporting controls:
• Cross Council Collaboration Framework • Council website inc. Making Marion • Community Engagement Framework • Customer Experience Framework • Communications Strategy • Marketing and Engagement Strategy • Marion 100	• Council public meetings • Community perception survey • Behavioural Management Standards • Advocacy

Risk Prediction

Community Engagement is being further strengthened through the Customer Experience Charter and Framework and the implementation of the Marion 100 initiative which aims to have a diverse group of 100 CoM residents engaged to provide feedback, ideas and innovations. Increasing the effectiveness of our collaboration and partnerships aims to ensure delivery of services and facilities that are in line with community expectations and the provision of excellent value to the community, which increases community sentiment whereby ratepayers understand the value of paying rates. Investigation into technology investments will be required to ensure that council can continue to provide efficient service provision. The External Grants Policy and Framework currently being finalised will also streamline our internal processes and create consistency ensuring we are a trusted partner.

Key Related Corporate Risks

Risk Ref	Risk Title	Current rating
CR0094	Ineffective and inconsistent strategic marketing and communications to ensure active engagement in services activities and events.	Low

CR0076	Inability to attract and preserve external funding required for Community Services Delivery (e.g., CHSP, CNDP, Library)	High
CR0096	Failure to maximise partnerships, business relationships, networks and opportunities for growth and prosperity.	Medium
CR0093	Failure to respond effectively to an incident where there is potential for reputational damage or adverse media.	Low
CR0092	Damage to the Local Government sector reputation impeding on CoM's successful delivery of services to the community.	Medium
CR0052	Ineffective relationships between Council members or with Council Administration which does not facilitate or support good decision making	Medium

13 Workshop / Presentation Items - Nil

14 Motions With Notice

14.1 National Reconciliation Week (NRW) event at Living Kaurna Cultural Centre (LKCC) 2024	
Report Reference	GC240312M14.1
Council Member	Councillor – Ian Crossland

MOTION

That Council:

1. **Notes the details of the free National Reconciliation Week event proposed by Southern Cultural Immersion at the Living Kaurna Cultural Centre (LKCC) for May 2024.**
2. **Provides funding of $14,450 (ex GST) to Southern Cultural Immersion (SCI) to deliver this event.**
3. **Notes Southern Cultural Immersion will be required to complete a City of Marion grant process, including a Council grant agreement and acquittal process, relating to the expenditure of these funds.**
4. **Notes any future Management Agreement between City of Marion and Southern Cultural Immersion should include all financial considerations.**

SUPPORTING INFORMATION

As per attached documents from Southern Cultural Immersion.

Response Received From	Acting Unit Manager Strategy & Risk – Sheree Tebyanian
Corporate Manager	Position Title - Name
General Manager	Position Title - Name

STAFF COMMENTS

Southern Cultural Immersion

Southern Cultural Immersion (SCI) currently has a 3-year management agreement with Council for the operational management of the Living Kaurna Cultural Centre. The agreement commenced on 19 July 2021 and concludes 30 June 2024, with a further option to renew the agreement after the current term. The management agreement contains a payment schedule outlining the annual management fee paid to SCI each financial year. The management fee in the current financial year (2023/24 as Year 3 of the agreement) being $240,000, and is paid based on SCI meeting set KPI's outlined in the agreement. The City Property team oversee this management agreement.

The Reconciliation Week event is proposed to be held on the grounds of the Living Kaurna Cultural Centre and SCI will manage the delivery of the event. Over the last two years council has provided funding for this event, with this Motion with Notice being the third consecutive year of funding being

requested:

- 2022 - $10,535 plus GST (endorsed)
- 2023 - $13,450 plus GST (endorsed)
- 2024 - $14,450 plus GST (requested via this Motion with Notice)

There are no provisions within the management agreement for ad hoc or event funding, therefore these requests have been considered as stand-alone relevant to annual National Reconciliation Week.

Reconciliation Action Plan

The City of Marion Reconciliation Action Plan January 2020 – June 2023 (RAP) represented formal recognition of Council's progress towards better relationships between Aboriginal and Torres Strait Islander people and the wider Australian community. City of Marion is currently operating without an endorsed RAP, noting a draft RAP has had community consultation and been presented to Council, and is currently listed for decision by Council on 12 March 2024. The draft RAP is based on four pillars including Relationships, Respect, Opportunities and Governance.

The NRW event proposed by SCI, if the draft RAP is endorsed, aligns to outcomes of:

- Relationships – 2. Build relationships through celebrating National Reconciliation Week
  - City of Mation to support NRW events with external organisations for staff and community each year
- Relationships – 3. Promote reconciliation through our sphere of influence.
  - Identify and explore opportunities to positively influence our external stakeholders to drive reconciliation outcomes.

Council activities for 2024 National Reconciliation

National Reconciliation Week is held annually from 27 May – 3 June each year, and commemorates two significant milestones in the reconciliation journey— the successful 1967 referendum (27 May), and the High Court Mabo decision respectively (3 June). The theme for 2024 is theme is 'Now More Than Ever'.

Public activities and initiatives being planned by City of Marion during National Reconciliation Week 2024 currently include:

Council service area	Activity
Library and Neighbourhood Centres	Cultural awareness training, weaving workshops, cultural meditation session/s, Didgeridoo storytelling with/for Southern Nungas Mens group, *A Reconciliation Morning* with Jack Buckskin, themed Library storytelling.
CoM Art exhibition	Art work in various media to celebrate and showcase emerging First Nations artist in partnership with Gallery M, Marion Cultural Centre. The exhibit will be available to public 10 May – 2 June 2024.
Marion Cultural Centre	Free screenings (school and public) of First Nations Films as part of Nunga Screen which is an showcase of film makers presented by Country Arts SA and supported by SA Film Corporation.
Communications	Communications and Marketing: NRW will be marketed through internal and external platforms including City of Marion website, SharePoint, posters, staff newsletters, What's On guides, City Limits acknowledgement, digital displays and social media channels.

These are funded through the relevant teams operational budgets.

Grant and partnerships opportunities within City of Marion

SCI is a commercial entity and is not currently eligible for existing Community Grants, Community Event Funds or partnerships administered by the City of Marion as they do not meet the existing community grant guidelines (e.g., local community group, Not for Profit organisation, etc).

If the current motion to fund SCI's Reconciliation Week event is endorsed, funding will be allocated through Council's 2023/24 budget review process to support the Reconciliation Week event.

SOUTHERN CULTURAL IMMERSION
tours, training and engagement

Reconciliation Week Event Proposal 2024
Southern Cultural Immersion and City of Marion

This document outlines a proposal for a joint event between City of Marion (CoM) and Southern Cultural Immersion (SCI) to celebrate Reconciliation Week 2024 at the Living Kaurna Cultural Centre at Warriparinga.



Aim
The goal of this event is to promote Reconciliation within the City of Marion community, with a special focus on highlighting cultural assets: the Living Kaurna Cultural Centre and Warriparinga Wetlands. As the gateway to the Tjilburke Trail, this site holds great cultural significance to the Kaurna people.

As a 100% Kaurna owned business and current managers of the site in partnership with CoM, we would like to work together to deliver a special event, separate to responsibilities within our existing Management Agreement. As we are a commercial entity, providing a free community event is not within our usual scope of deliverables. However, Reconciliation Week provides a perfect opportunity to work collaboratively and achieve shared outcomes: activation of the Warriparinga space, supporting fellow Aboriginal and Torres Strait Islander suppliers, connecting community to service providers, and showcasing the special relationship between CoM and SCI as an example of what can be achieved when government bodies and Aboriginal organisations work together (in the spirit of Reconciliation).

Event Elements
The event is envisioned to be an evening of cultural immersion for the community, showcasing Warriparinga and the Living Kaurna Cultural Centre, plus local support services and Aboriginal and Torres Strait Islander businesses, creatives, and performers. In every aspect of the event, we aim to embed and celebrate Aboriginal culture and reconciliation.

Upon arrival, guests will be greeted by Aboriginal SCI staff and welcomed with an offering of ochre. A fire will burn throughout the night at the yarning circle as an ongoing smoking ceremony, with the opportunity for attendees to contribute to the fire and keep the smoke going (attended by a fire keeper).

A 'market' beneath a large marquee (to protect from weather but still showcase the grounds) will allow attendees to browse Aboriginal and Torres Strait Islander businesses selling their wares, as well as support services showcasing their offerings to the community.

Live music throughout the evening will contribute to the relaxed vibe we are aiming to achieve, with selected Aboriginal and Torres Strait Islander performers. When attendees aren't browsing the market, participating in free cultural experiences, or purchasing food and drinks, they will be encouraged to sit on the lawns and relax with family and friends listening to the music.

There will be the opportunity for speeches, prefaced by a Welcome to Country with didgeridoo and traditional dance performance. Southern Cultural Immersion will say a few words thanking attendees for coming, and City of Marion is invited to allocate speakers to also say a few words. Attending dignitaries will also be invited to speak.

Proposed Stallholders

We plan to extend invitations to various groups to submit and expression of interest to take part in the event by having a stall to promote their business or services. Listed below are a range of not-for-profit and for-profit organisations we believe may be interested. More suggestions welcome.

Support Organisations:

- Green Adelaide
- Trees for Life
- Reconciliation SA
- Neporendi Aboriginal Forum Inc.
- Sonder
- Anglicare
- Communities for Children
- City of Marion
- Department for Child Protection
- Department of Human Services
- Aboriginal Health Services
- Headspace
- Others TBC

For profit market stalls:

- Micky Barlow
- Little Local Co
- Kura Yerlo
- Warndu
- Ochre Dawn
- Others TBC – local artists, creatives, etc.

Cultural Experiences

Throughout the event, there will be a range of cultural experiences on offer free of charge. SCI will provide these experiences through our staff and subcontractors. Bookings will be required for these experiences to manage interest, with the offerings/timetable listed in marketing materials. As an example of experiences (subject to change):

- Ochre Play Workshop

- Warriparinga Cultural and Historical Tour
- Boomerang Throwing Workshop
- Weaving Workshop
- Others TBC

Food and Drink

Catering company Meez On Plus is the proposed food vendor for the event. Meez On specialises in Australian bush foods, and will be selling a variety of goods highlighting native ingredients (as an example: barramundi burgers, kangaroo hotdogs, warrigal greens salads, bush fruit salads, etc). This choice of food vendor will add an additional cultural element to the event, and provide the opportunity for community to try native foods they might not usually be exposed to.

SCI will run a bar on the event, providing both non-alcoholic and alcoholic beverages.

Third Party Support

Green Adelaide has a well established relationship with SCI, in particular through Warpulai Kumangka, their Aboriginal advisory group. Green Adelaide has expressed an interest in supporting a community event celebrating Reconciliation Week at Warriparinga. Green Adelaide's support will allow us to cover the costs of some additional event items, for example photography/videography, and decorative focal points. In exchange for support, Green Adelaide will make use of marketing opportunities tied to the event alongside CoM and SCI. We feel this inclusion of another supporting party will result in a better event for community.



KEY

Food
Bar
Toilets
Shop
Stage
Market stall marquee
Cultural experiences marquee

1 Warriparinga Cultural & Historical Tout (meeting point)
2 Weaving workshop
3 Boomerang workshop
4 Ochre Play

All prices are estimates. Estimates based on costs in 2023.

Reconciliation at Warriparinga Costs

Item	Supplier	Cost (ex GST)	Notes	Funding Source
Welcome to Country performance	Kuma Kaaru	$2200.00		City of Marion
Marquee, tables, and lighting	Olympic Party Hire	$9300.00		City of Marion Green Adelaide
Stage and sound	JP Light and Sound	$2400.00	Includes sound technician for duration of event. Stage and sound equipment required for speeches, Welcome, and musicians.	City of Marion
Live musicians	Allan Sumner Nancy Bates Katie Aspel Corey Theatre David Booth	$2500.00	Depends on performer availability.	City of Marion
Print marketing material	Allbiz	$500.00		City of Marion
Digital marketing	Meta	$500.00		City of Marion
Rock Climbing Wall	Jump Ride and Slide	$1400.00		City of Marion
Security	Titanium Security	$300.00	1x guard.	City of Marion
Liquor Licence	Consumer and Business Services	$104.00		Southern Cultural Immersion
Event Director	Southern Cultural Immersion	$2200.00	Planning and delivery of event 40 hours.	Southern Cultural Immersion
Ochre Play	Southern Cultural Immersion	$1400.00	Run twice during the event for 30x people per session.	Southern Cultural Immersion
Boomerang Throwing Workshop	Southern Cultural Immersion	$3000.00	Run twice during the event for 30x people per session.	Southern Cultural Immersion

SOUTHERN CULTURAL IMMERSION
tours, training and engagement

All prices are estimates. Estimates based on costs in 2023.

Bush Tucker Talks	Southern Cultural Immersion	$3000.00	Run twice during the event for 30x people per session.	Southern Cultural Immersion
Weaving Workshop	Southern Cultural Immersion	$3300.00	Run twice during the event for 30x people per session.	Southern Cultural Immersion
Jewellery Making Workshop	Southern Cultural Immersion	$3300.00	Run twice during the event for 30x people per session.	Southern Cultural Immersion
Staffing for bar	Southern Cultural Immersion	$400.00	2x staff for 8 hours.	Southern Cultural Immersion
Staffing for LKCC shop/gallery	Southern Cultural Immersion	$400.00	2x staff for 8 hours.	Southern Cultural Immersion
Staffing for set up and pack up	Southern Cultural Immersion	$1200.00	8x staff for 4 hours.	Southern Cultural Immersion
Fire keeper	Southern Cultural Immersion	$400.00	1x staff for 8 hours.	Southern Cultural Immersion
TOTAL $36,544.00 +GST **(City of Marion $14,450 +GST)**				

SOUTHERN CULTURAL IMMERSION
tours, training and engagement

15 Questions With Notice

16 Motions Without Notice

17 Questions Without Notice

18 Other Business

19 Meeting Closure

Council shall conclude on or before 9.30pm unless there is a specific motion adopted at the meeting to continue beyond that time.