

His Worship the Mayor
Councillors
CITY OF MARION



**NOTICE OF
INFRASTRUCTURE & STRATEGY COMMITTEE MEETING**

Notice is hereby given pursuant to the provisions under Section 83 of the Local Government Act 1999 that a General Council meeting will be held

Tuesday 7 February 2017

Commencing at 6.30pm

In the Chamber

Council Administration Centre

245 Sturt Road, Sturt

A copy of the Agenda for this meeting is attached in accordance with Section 83 of the Act.

Meetings of the Council are open to the public and interested members of this community are welcome to attend. Access to the Chamber is via the main entrance to the Administration building on Sturt Road, Sturt.

A handwritten signature in dark ink, appearing to read "Adrian Skull", is written over a faint, light-colored rectangular stamp or watermark.

Adrian Skull
CHIEF EXECUTIVE OFFICER

2 February 2017

**CITY OF MARION
INFRASTRUCTURE & STRATEGY COMMITTEE AGENDA
FOR THE MEETING TO BE HELD ON
TUESDAY 7 FEBRUARY 2017
COMMENCING AT 6.30 PM
COUNCIL CHAMBER
245 STURT ROAD, STURT**



1. OPEN MEETING

2. KAURNA ACKNOWLEDGEMENT

We acknowledge the Kurna people, the traditional custodians of this land and pay our respects to their elders past and present.

3. MEMBER'S DECLARATION OF INTEREST (if any)

4. CONFIRMATION OF MINUTES

Nil

5. BUSINESS ARISING

Nil

6. PRESENTATION

Nil

7. REPORTS

7.1 Infrastructure and Strategy Committee Terms of Reference and Overview of Skills
Report Reference: ISC070217R7.1.....4

7.2 Infrastructure Projects Progress Update
Report Reference: ISC070217R7.2.....8

8. WORKSHOP

8.1 Smart Future City infrastructure
Report Reference: ISC070217R8.1.....20

9. CONFIDENTIAL ITEMS

Nil

10. ANY OTHER BUSINESS

11. MEETING CLOSURE

The Infrastructure & Strategy Committee meeting shall conclude on or before 9.30 pm unless there is a specific motion adopted at the meeting to continue beyond that time.

12. NEXT MEETING

The next meeting of the Infrastructure & Strategy Committee is scheduled to be held on:

Time: 6.30pm

Date: 7 March 2017

Venue: The Council Chamber, Administration Office, 245 Sturt Road, Sturt

**CITY OF MARION
INFRASTRUCTURE & STRATEGY COMMITTEE MEETING
7 FEBRUARY 2017**

Originating Officer: Fiona Harvey, Manager Innovation and Strategy

General Manager: Abby Dickson, General Manager City Development

Subject: Infrastructure and Strategy Committee Terms of Reference and Overview of Skills

Report Reference: ISC070217R7.1

REPORT OBJECTIVE

To note the Infrastructure and Strategy Committee's Terms of Reference and provide an opportunity for each of the members to give an overview of their skills.

EXECUTIVE SUMMARY

The Infrastructure and Strategy Committee is a formally constituted Committee of Council pursuant to Section 41 of the Local Government Act 1999 and is responsible to Council.

The Committee's role is to report to Council and provide appropriate advice and recommendations on matters contained within the Committee's Terms of Reference (as adopted by Council at its Special Council Meeting on 1 November 2016). A copy of the Terms of Reference is attached at Appendix 1.

The Committee comprises of 5 Elected Members and an expert member who each bring different skills and experience to the Committee.

Each Committee member is invited to give an overview of their own skills and experience relevant to the Committee's objectives (as defined in the Terms of Reference).

RECOMMENDATIONS (2):	DUE DATES
That the Infrastructure and Strategy Committee:	
1. Note the Terms of Reference identified at Appendix 1 to the report.	7 Feb 2017
2. Note the overview of skills provided by each of the Committee Members.	7 Feb 2017

Appendix I: Infrastructure and Strategy Committee Terms of Reference

INFRASTRUCTURE & STRATEGY COMMITTEE TERMS OF REFERENCE



1. ESTABLISHMENT

- 1.1 Pursuant to section 41 of the *Local Government Act 1999* (The Act) the Council has established an Infrastructure and Strategy Committee.

2. OBJECTIVES

- 2.1 The Committee is established for the purposes of:
- Providing advice to Council regarding matters of strategic importance.
 - The development and monitoring of Council's strategic management plans as defined under section 122 of the Act.
 - Providing advice to Council on the changing and emerging nature of the community, region and area in which it operates, and specifically the public policy objectives of other councils, State and Commonwealth governments.
 - Providing advice to council on the extent or levels of service required to be provided by the Council to achieve its long-term objectives.
 - Providing advice and recommendations to Council regarding the strategic management council assets.
 - Monitoring of major Council Projects that are in excess of \$4 million and / or are of a nature which pose significant risk or high community impact.
 - Aligning Council's management of assets and infrastructure to its long term strategic objectives.

3. MEMBERSHIP

- 3.1 The membership of the Committee will comprise of:
- The Mayor
 - Six other elected members
 - One expert member who is independent of Council
- 3.2 The Membership, term of appointment and the presiding member will be determined by resolution of the Council.

Elected Member Representatives

- 3.3 The Elected Member Representatives will change during the term of Council however Council may resolve to re-appoint an Elected Member representative for consecutive terms if this provides continuity for the Committee.

Expert Member

- 3.4 The expert member will be the presiding member of the Committee.
- 3.5 The expert member will have experience in strategic management covering areas such as business strategy/planning and integration/alignment of strategic directions, asset/facilities management, project management and/or civil/structural engineering.
- 3.6 The appointment of the expert member will be made by the Council for a term to be determined by the Council. Council may resolve to re-appoint an expert member for consecutive terms.
- 3.7 If Council proposes to remove an expert member from the Committee, it must give written notice to the expert member of its intention to do so and provide the expert member with the opportunity to be heard at a council meeting which is open to the public, if the expert member so requests.
- 3.8 A sitting fee for each scheduled meeting will be paid to the expert member of the Committee and will be set by Council. At a minimum, the remuneration sitting fee paid to expert members will be reviewed within 12 months of a Council (periodic) election.
- 3.9 Any fees for additional workshops and/or meetings outside the meeting schedule must be negotiated separately before the meeting occurs.

Process to source Expert Members

- 3.10 The Council will determine the process for appointing an expert member. This will be through resolution if not defined by another Committee's Terms of Reference.

4. BASIS FOR OPERATION.

- 4.1 The Committee does not have any delegated powers of Council, and all decision of the Committee will constitute recommendations to the Council.
- 4.2 For the purposes of section 41(8) of the Local Government Act 1999, the Council does not impose any reporting and accountability requirements on the basis that all decisions of the Committee constitute recommendations to Council.
- 4.3 The Committee will meet as resolved by Council between February and December each year.
- 4.4 A quorum for a meeting of the Committee shall be four elected members of the Committee (including the Mayor) plus the expert member.
- 4.5 Each member present at a Committee meeting must, subject to the provision of the Local Government Act 1999, vote on a question arising for decision at that meeting.
- 4.6 Where the Local Government Act 1999, the Local Government (Procedures at meetings) Regulations 2000 and these Terms of Reference do not prescribe procedures to be observed in relation to the conduct of a meeting of the Committee, the Committee may determine its own procedures.
- 4.7 Administrative support will be provided to the Committee as requested.
- 4.8 The Committee will review its Performance on a bi-annual (every two years) basis using performance indicators developed for that purpose.

5. TERMS OF REFERENCE

- 5.1 Within the parameters of the Local Government Act 1999, and having regard to the powers, functions and responsibilities of the Chief Executive Officer, the Committee is charged with providing advice and recommendations to Council regarding:
- 5.1.1 To advise Council regarding the development, implementation and review of its strategic management plans.
 - 5.1.2 To ensure that Council policy and strategies provide and promote Community 'wellbeing' through enhancing and sustaining economic, environmental and community development of the City of Marion.
 - 5.1.3 To review any topic specific strategies or plans (not included within any other Committees Terms of Reference) prior to Council consideration and adoption.
 - 5.1.4 The development and implementation of Council policy relating to the management and utilisation of Council assets and infrastructure.
 - 5.1.5 The monitoring and potential implementation strategies for the sporting facilities priorities of the City of Marion.
 - 5.1.6 The monitoring, development and implementation of Council's Strategic Asset Management Plans in accordance with Council's Asset Management Policy.
 - 5.1.7 Opportunities to either acquire new assets or dispose of assets in accordance with Council's Disposal of Land and Assets Policy.
 - 5.1.8 Monitoring of major projects of the City of Marion or within the City of Marion.
 - 5.1.9 The opportunities to further develop strategic transport and integration of transport needs of the Community.

Adopted by Council: 1 November 2016

Next Review: November 2019

Previous Version: Nil

Owner: Manager Corporate Governance
Manager Innovation and Strategy
Manager Strategic Projects

Applicable Legislation: Local Government Act 1999
Local Government (Procedures at Meetings) Regulations 2013
Development Act 1993

**CITY OF MARION
INFRASTRUCTURE & STRATEGY COMMITTEE MEETING
7 FEBRUARY 2017**

General Manager: Abby Dickson, General Manager City Development
Subject: Infrastructure Projects Progress Updates
Report Reference: ISC070217R7.2

REPORT OBJECTIVE

To provide the Infrastructure & Strategy Committee with a progress report on key infrastructure projects.

RECOMMENDATION

DUE DATES

That the Infrastructure Committee:

- | | |
|---|-------------------------|
| 1. Notes the progress report on key infrastructure projects. | 07 FEBRUARY 2017 |
|---|-------------------------|

DISCUSSION

A number of key infrastructure projects are progressing in line with priorities adopted by Council. The table attached in appendix 1 provides a progress update on the projects against the key project performance measures of schedule, budget, milestones, and problems/risks identified.

Appendix 1 – Infrastructure Projects progress Update Table

Appendix 1 ISC070217R7.2

Infrastructure Projects Progress Update 7 February 2017

Project	Schedule	Budget	Key Milestones	Problems/Risks Identified
Edwardstown Soldiers Memorial Oval Redevelopment	On schedule <ul style="list-style-type: none"> First engagement with newly established Board held on 31 January regarding roles and responsibilities and particularly the process for progressing the redevelopment project through design, construction and operations 	On budget <ul style="list-style-type: none"> Council endorsed Prudential Management report and committed \$4M (50%) on 08 March 2016 Cost Estimate \$7.991M Council approved the Federal funding deed at the meeting of 22 November 	<ul style="list-style-type: none"> New Board appointed Concept Design developed and cost estimate undertaken Prudential Management report \$48 considered by Finance and Audit Committee on 22 February 2016 Submission to NSRF Round 3 on 11 March 2016 Federal Funding confirmed on 01/09/16 awaiting funding deed Federal funding deed approved by Council 22/11/16 	<ul style="list-style-type: none"> Transition of Board and clubs to new Management Model for the site Risks monitored through the Project Risk Register Need to resolve design and management aspects which are inter-related

Project	Schedule	Budget	Key Milestones	Problems/Risks Identified
Mitchell Park Sports and Community Centre Redevelopment	On schedule <ul style="list-style-type: none"> Business Case (BC) developed and lodged with Office of Recreation and Sport seeking State Government funding Via 2017 / 18 State budget Subject to State budget process pursue funding in 2018 State election 	On budget <ul style="list-style-type: none"> Council considered Prudential Management Report and allocated up to \$9.875M (50%) on 28 June 2016 Cost Estimate \$19.75M, seeking 50% funding from other levels of government 	<ul style="list-style-type: none"> Concept Design Developed and Cost Estimate Undertaken Prudential Management report S48 Report considered by Audit Committee on 20 June 2016 Business Case developed with Office of Recreation and Sport to seek state funding 	<ul style="list-style-type: none"> Management Model of site users Risks monitored through the Project Risk Register NSRF fund has changed to a strictly rural / non-metro focus. New Fund (BBRF) not applicable Federal funding policies and priorities being monitored
BMX	On schedule <ul style="list-style-type: none"> Geotechnical received Design Workshop held with stakeholders Track designers and civil engineering advice is to not commence construction during winter. 	On budget <ul style="list-style-type: none"> Funding committed \$3.5M State Government \$2M City of Marion \$750 000 City of Onkaparinga \$750 000, subject to conditions 	<ul style="list-style-type: none"> Office of Recreation & Sport transferred funds to CoM \$2M on 30 August 2016 Project Steering and Project Advisory Groups operating Council endorsed State funding deed on 23 August 2016 	<ul style="list-style-type: none"> Geotechnical conditions of site Weather conditions during construction Risks monitored through the Project Risk Register

Project	Schedule	Budget	Key Milestones	Problems/Risks Identified
	Start after winter and accelerate program <ul style="list-style-type: none"> Civil design tenders being assessed Cost consultant tender to close 9 February 		<ul style="list-style-type: none"> Geo-tech consultant appointed and initial report received First design workshop scheduled for 12 November 2016 	
Soccer facilities	On schedule <ul style="list-style-type: none"> Submission to DEWNR on 14/12/16 for use of land adjacent to proposed BMX site. Working with Football Federation South Australia Mayor liaising with Treasurer re funding 	Unfunded Initiative <ul style="list-style-type: none"> Estimated cost \$5M, targeting State Government funds as per State's allocations in June 2016 Council resolved in principle support for \$2.5M at its 24/1/17 meeting 	<ul style="list-style-type: none"> Identification of site Working with land owner (DEWNR) to access site 	<ul style="list-style-type: none"> Need to secure site to improve funding probability State funding being pursued
Asset Optimisation	<ul style="list-style-type: none"> Implementing recommendations (GC240117R03) on potential properties for disposal Progressing recommendations on playspace disposals 	Unfunded Initiative	<ul style="list-style-type: none"> Toc H Hall to be auctioned on 9 March Community Consultation undertaken on potential properties for disposal (Louise Court, Ranger St, Oliphant Ave, Luke Crt) and report 	<ul style="list-style-type: none"> Require accurate data regarding utilisation of facilities to better inform asset optimisation decisions Decisions regarding asset disposal is of high

Project	Schedule	Budget	Key Milestones	Problems/Risks Identified
	<ul style="list-style-type: none"> Report being prepared on Community Facilities Strategy (including service levels) Ongoing investigation of vacant properties for disposal Review operational and capital works budgets to confirm works to undertaken by June 2017 		provided to General Council meeting on 24 January (GC240117R03) Community Facilities Review undertaken	<p>public interest and needs to be informed by a strategic, planned and evidenced based approach</p> <ul style="list-style-type: none"> Resident concerns and feedback has halted playspace disposal whilst reviews of decisions are conducted
Darlington Upgrade Project	State Government Project <ul style="list-style-type: none"> 70% Design review due for completion. Landscape/Urban Design & Public Art opportunities have been jointly developed by Mitcham and Marion 	Federal & State Government Funded <ul style="list-style-type: none"> \$620M committed \$85 million Flinders Link Project 	<ul style="list-style-type: none"> Stage 1, 2 & 3 to be completed by June 2017 Associated pedestrian and traffic diversions are in place. Comments for Flinders Rail Link design 15% have been submitted. 	<ul style="list-style-type: none"> Separate design of road and rail extension impacts compatibility of Flinders Drive through to Birch Crescent including intersection at Sturt Road.

Project	Schedule	Budget	Key Milestones	Problems/Risks Identified
	<p>Councils, Renewal SA and Flinders University to provide input into 70% Design.</p> <ul style="list-style-type: none"> Current date for completion of construction Dec 2018 		<ul style="list-style-type: none"> Tonsley Greenway and Birch Crescent concept plans presented to council for endorsement. 	<ul style="list-style-type: none"> Flinders Drive Extension handed over to Council at the completion of the project.
Glenthorne Farm	<p>On schedule</p> <ul style="list-style-type: none"> Public campaign to lobby for community access and environmental outcomes to commence in February 2017 	<p>Unfunded Initiative</p> <ul style="list-style-type: none"> Seeking a State government / Adelaide University solution to secure community access and better environmental management Council allocated \$26,400 for a public campaign to commence in February 2017 	<ul style="list-style-type: none"> Council resolved on 08 September 2016 to pursue community and environmental outcomes at Glenthorne Farm (O'Halloran Hill). State Liberal Party announced Glenthorne National Park proposal if elected in 2018 	<ul style="list-style-type: none"> Risks dependent on methodology to achieve aspirations
Hallett Cove Foreshore redevelopment	On schedule	On budget	<ul style="list-style-type: none"> Project 'Start up' meeting held with 	<ul style="list-style-type: none"> Scope change is a current risk with requests pertaining to

Project	Schedule	Budget	Key Milestones	Problems/Risks Identified
	<ul style="list-style-type: none"> Revised Concept Plan endorsed by Council on 22 November 2016. Council have endorsed revised works program for Stages 4 (Reserve and Playspace) and Stage 5 (Amphitheatre) Stage 3 Civil and Drainage works at site due to be complete early March 2017. Council to receive report with Stage 5 Detail Design and costs 28 March 2017. 	<p>Budget for storm water and civil works is committed for 2016/17</p> <ul style="list-style-type: none"> Stages 4 & 5 (playspace, reserve and amphitheatre) works matching funding to be identified and sought through DPTI Open Space Grant closing 13 February 2017. Internal resources allocated 	<p>ward councillors 5 July 2016</p> <ul style="list-style-type: none"> Endorsed 16/17 works program prioritises and resources stages 3, 4 and 5 Council endorsed revised Concept Plan 22 November 2016. Stage 3 (stormwater and civil works) currently under construction (December 2016 – March 2017) 	<p>pathway, carpark works and foreshore protection works and alterations to endorsed Concept Plan</p>
LED Lighting	<ul style="list-style-type: none"> Infrastructure Committee to received report regarding Smart technologies, and specifically Council's progress with LED lighting on 6 September 2016. At the Council meeting on the 22 November, Council endorsed in principle the transition 	<ul style="list-style-type: none"> \$1,033,333 each year for the next 3 years (project total of \$3,100,000), commencing with the 2017/18 Annual Budget, to enable the progressive implementation of the transition to LED street lighting. 	<ul style="list-style-type: none"> A business case has been received from a consultant to transition from old inefficient street lights to new LED street lighting The business case identifies 1,633 tonnes greenhouse gas emission savings per annum and \$6,005,000 saving 	<ul style="list-style-type: none"> Resident concerns regarding light brightness and colour has been received through the trial proposal process. Working with SAPN to resolve. The LGA have developed a business case to provide an alternative public street lighting service delivery

Project	Schedule	Budget	Key Milestones	Problems/Risks Identified
	to LED street lighting where Council funds the LED lighting upgrade and SA Power Networks manages the ongoing operation and maintenance.		<p>over 20 years including the cost of transition</p> <ul style="list-style-type: none"> Council endorsed the transition to LED Street Lighting on the 22 November 2016 	model. This proposal is intended to provide improved value, service levels, choice of lighting infrastructure and potential revenue from public lighting infrastructure. Elected Members have been briefed at a Forum on the 6 December 2016.
Marion Outdoor Pool	<p>On schedule</p> <ul style="list-style-type: none"> Preparing scope of works and working with quantity surveyor to develop budget for components of the Master Plan which had been identified by members at the forum in September 2016. Report to come to Council in March/April 	<p>Unfunded Initiative</p> <ul style="list-style-type: none"> Council to make decision on the Master Plan and allocate funding for project. 	<ul style="list-style-type: none"> MOSC Service Review provided to the Finance and Audit Committee in December (FAC151216F01) Service Review of the pool considered at General Council meeting on 24 January (GC240117F02) 	<ul style="list-style-type: none"> Unfunded project. Significant cost to implement whole Master Plan

Project	Schedule	Budget	Key Milestones	Problems/Risks Identified
	<ul style="list-style-type: none"> Commence implementation of service review to improve position design and efficiencies 			
Oaklands Crossing	<p>State Government Project</p> <ul style="list-style-type: none"> State Government yet to confirm Federal acceptance of \$190M pledged from other project budgets. Lobbying Federal Minister and Premier. Mayor continues to lobby relevant Ministers to secure funding 	<p>Funding to be committed</p> <ul style="list-style-type: none"> \$190M 	<ul style="list-style-type: none"> Need to obtain commitment from Federal Government for funding Federal Government waiting to audit other State projects before considering committing funds 	<ul style="list-style-type: none"> Funding yet to be committed
Streetscape Project	<p>On schedule</p> <ul style="list-style-type: none"> Two streetscape demonstration projects 	<p>On budget</p> <ul style="list-style-type: none"> Development of 'design guide' \$50,000 	<ul style="list-style-type: none"> Council endorsed Streetscape Policy 28 June 2016 	<ul style="list-style-type: none"> Potential timing risk to expend full \$500k allocated

Project	Schedule	Budget	Key Milestones	Problems/Risks Identified
	design works completed and tender preparation commenced <ul style="list-style-type: none"> Streetscape design for Alawoona Avenue has commenced 	<ul style="list-style-type: none"> \$500,000 p.a. 2016/17 & LTFP External funding will be sought on a project by project basis Elected Members have proposed to increase 17/18 budget to \$1.8m 	<ul style="list-style-type: none"> Design Guidelines completed Proposed Streetscape Program of Works based on prioritised streets scheduled to be presented to Council on 28 February 2017 	towards streetscape in 2016-17 budget
Solar Infrastructure	On schedule <ul style="list-style-type: none"> Supplier and installer contracted for solar on initial 8 sites – work commencing February 2017 Progressing through process to engage supplier and installer for solar and energy efficiency at additional 3 sites endorsed at 13 December 2016 meeting Assessment of potential for solar infrastructure and 	On budget <ul style="list-style-type: none"> \$600,000 approved by Council \$583,600 allocated for this stage of the delivery \$255,600 + CPI allocated in the draft 2017/18 budget for solar infrastructure and energy efficiency measures at the five council owned and leased sites (GC131216R18) 	<ul style="list-style-type: none"> Solar infrastructure and energy efficiency measures at the three council operated sites; Glandore Community Centre, the Living Kurna Cultural Centre and Cooina Neighbourhood Centre approved at 13 December 2016 Council meeting An assessment of the potential for solar infrastructure and energy efficiency measures at the Marion Leisure and Fitness Centre approved at 13 	Nil

Project	Schedule	Budget	Key Milestones	Problems/Risks Identified
	energy efficiency measures at the Marion Leisure and Fitness Centre is progressing.		<p>December 2016 Council meeting</p> <ul style="list-style-type: none"> Solar infrastructure and energy efficiency measures considered at the five council owned and leased sites; Marion Sports – Club Marion facility, Morphettville Park Sports Club Facility, Plympton Oval Clubhouse, Cove Sports and Community Club facility, Glandore Oval Sports Clubrooms 	
Tennis and Netball Review	<p>On schedule</p> <ul style="list-style-type: none"> Recommendations from December Council meeting being progressed with clubs (GC131216R07) and report being prepared for 28 February Council meeting 	<p>Unfunded Initiative</p> <ul style="list-style-type: none"> Funding to be considered for FY17-18 Budget depending on priority sites and actions Internal resources allocated 	<ul style="list-style-type: none"> Update provided to Council at 13 December General Council meeting (GC131216R07) Community consultation closed on Nanningai Drive, Roy Lander, McConnell Reserve and Yanyarrie Reserve and to be reported to 28 February Council meeting 	<ul style="list-style-type: none"> Club engagement in the Tennis & Netball Review

Project	Schedule	Budget	Key Milestones	Problems/Risks Identified
	<ul style="list-style-type: none"> Community Consultation undertaken on Nanningai Drive, Roy Lander, McConnell Reserve and Yanyarrie Reserve Works program being developed 			
Tonsley Redevelopment	<p>State Government Project 10-15 years</p> <ul style="list-style-type: none"> Stage 3 Road works commenced October 2016 Rates and infrastructure maintenance modelling being developed Residential Development commencing 2017 	<p>State Government Funded</p> <ul style="list-style-type: none"> Cost of maintaining and depreciating infrastructure being modelled. <p>Tonsley Greenway Budget</p> <ul style="list-style-type: none"> Budget & cost sharing for development of project to be developed with partners, namely DPTI, RSA and CoM. Council has been successful of Open Space grant (\$350 000) to contribute to the project cost. 	<ul style="list-style-type: none"> TafeSA \$130M Facility operating Flinders \$125M Facility operating Siemens Facility operating Retail Pods in MAB operating Stage 2 Civil & Landscape works complete Stage 3 Road works commenced Tonsley Greenway and Birch Crescent concept plans presented to council for endorsement. 	<ul style="list-style-type: none"> Cost of maintaining and depreciating infrastructure Tonsley Greenway development must be integrated with the adjacent major project works, including Tonsley, Darlington Upgrade Project & Flinders Rail Link.

**CITY OF MARION
STRATEGY & INFRASTRUCTURE COMMITTEE
7 February 2016**

Originating Officer: Fiona Harvey, Manager Innovation and Strategy
General Manager: Abby Dickson, General Manager City Development
Subject: Smart Future City infrastructure
Report Reference: ISC070217R8.1

RECOMMENDATION

That the Strategy & Infrastructure Committee: **DUE DATES**

- | | |
|---|-------------------|
| 1. Participates in a workshop to continue its consideration of a 10-year Strategic Plan. | 7 Feb 2017 |
|---|-------------------|

WORKSHOP OUTLINE

Objectives

To identify key strategic priorities Council wishes to pursue in regards to future City infrastructure and Smart Cities strategy.

Background

City of Marion currently has a significant number of infrastructure related programs and projects underway. They are detailed in the 2016-2019 Business Plan (Appendix 3) and cover areas such as:

- Major sporting precincts such as Edwardstown Soldiers Memorial Oval redevelopment and an International BMX facility
- Reviews of city wide sports facilities such as tennis and netball courts
- Expansion of walking and cycling networks
- Open Space and Playground developments
- Consideration of future options for the Marion Outdoor Pool
- Partnerships with State and Federal governments on the Darlington upgrade, Tonsley development and Flinders Link Rail expansion
- A review of our under-utilised council facilities and reserves
- Housing developments such as the Morphettville renewal project

These initiatives, along with many others, are changing the built form of the City and in turn provide a foundation for opportunities relating to community/civic engagement and connectedness, environmental and climate change outcomes, economic and business growth opportunities, and innovation and technological advances.

Given the current and emerging trends in city development models, smart cities, infrastructure and asset management, and technological advances such as big data it is timely to consider the City of Marion's development into the future.

Smart Future City Workshop

A workshop will be held to focus on the City of Marion's current city development priorities leading to a discussion on the potential future priorities. The approach will follow:

- Overview of current city development projects/programs
- Examples of Smart Cities/City Development models
- What are City of Marion's potential future priorities, focusing on 5 year/10 year/15 year time horizons
- What are the key focus areas for the Infrastructure and Strategy Committee in shaping and progressing these potential priorities

Consideration of the City of Marion's potential future priorities will be undertaken using 6 key themes:

1. Infrastructure and Technology
2. Environment (water, waste, energy, climate change)
3. Community/citizens
4. Transport and mobility
5. Innovation/business
6. Education

The following questions will guide the discussion:

Reflecting on the Community Vision towards 2040 and Council's draft 10 year strategic goals what are the City of Marion's future development priorities for the next:

- 5 years
- 10 years
- 15 years?

What are the 'smart cities' possibilities and how can we maximise community opportunities, services and outcomes from these?

Where are our current strengths, where will the demand and growth be over the 15-year time horizon, and where are the City's weak points/opportunities for improvement?

Given the above what should the Infrastructure and Strategy Committee focus over the next 12 months to maximise its value?

Outcome

1. Committee agrees on key areas of focus for the next 12 months which will inform the Committee's agenda program.
2. Discussions from the workshop inform the finalisation of the draft 10-year Strategic Plan.

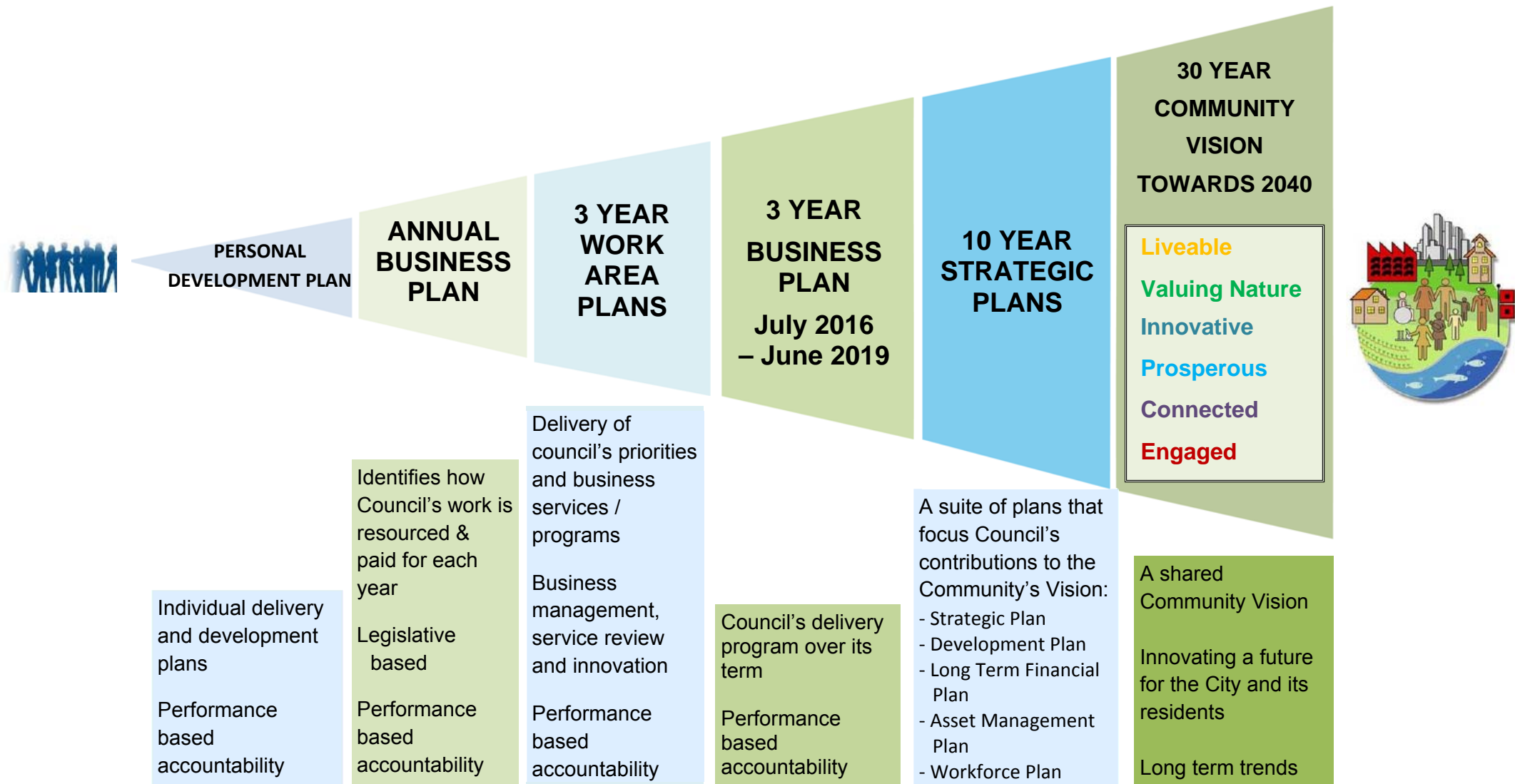
Appendices

Appendix 1 – Strategic Management Framework

Appendix 2 – Community Vision Towards 2040

Appendix 3 - 2016-2019 Business Plan

Appendix 4 – Draft 10-year Strategic Plan



COMMUNITY VISION TOWARDS 2040

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Six themes of our Community Vision

These six themes represent the shared values and aspirations that will guide how our city develops.



LIVEABLE

By 2040 our city will be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated.

VALUING NATURE

By 2040 our city will be deeply connected with nature to enhance peoples' lives, while minimising the impact on the climate, and protecting the natural environment.

ENGAGED

By 2040 our city will be a community where people are engaged, empowered to make decisions, and work together to build strong neighbourhoods.

PROSPEROUS

By 2040 our city will be a diverse and clean economy that attracts investment and jobs, and creates exports in sustainable business precincts while providing access to education and skills development.

INNOVATIVE

By 2040 our city will be a leader in embracing and developing new ideas and technology to create a vibrant community with opportunities for all.

CONNECTED

By 2040 our city will be linked by a quality road, footpath and public transport network that brings people together socially, and harnesses technology to enable them to access services and facilities.

LIVEABLE



VALUING NATURE



ENGAGED



PROSPEROUS



INNOVATIVE



CONNECTED



City of Marion Business Plan 2016-2019



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WELCOME

Welcome to the **City of Marion Business Plan 2016-2019**.

Our city is undergoing exciting change, and there has never been a better time to present a clear plan for the future.

The development of Tonsley, Australia's first innovation district, is attracting investment to the region and creating new opportunities for businesses, training and education, while the Darlington Road upgrade will make our city more accessible.

This document explains the projects and programs Council will deliver to develop a city in line with our community's wishes.

You will learn about the modern sporting and community facilities we will build, our work to improve the transport network, including walking and cycling paths, create more open space, enhance the natural environment, and grow the economy.

We remain determined to develop our city in a smart and efficient way without placing an undue burden on ratepayers.

The **City of Marion Business Plan 2016-2019** is a significant step towards building a city that meets the aspirations of our community.

KRIS HANNA

Kris Hanna
Mayor



COMMUNITY VISION › TOWARDS 2040

Six themes of our Community Vision

These six themes represent the shared values and aspirations that will guide how our city develops.

LIVEABLE

By 2040 our city will be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated.

VALUING NATURE

By 2040 our city will be deeply connected with nature to enhance peoples' lives, while minimising the impact on the climate, and protecting the natural environment.

ENGAGED

By 2040 our city will be a community where people are engaged, empowered to make decisions, and work together to build strong neighbourhoods.

INNOVATIVE

By 2040 our city will be a leader in embracing and developing new ideas and technology to create a vibrant community with opportunities for all.

PROSPEROUS

By 2040 our city will be a diverse and clean economy that attracts investment and jobs, and creates exports in sustainable business precincts while providing access to education and skills development.

CONNECTED

By 2040 our city will be linked by a quality road, footpath and public transport network that brings people together socially, and harnesses technology to enable them to access services and facilities.



OUR PURPOSE, VISION AND VALUES

OUR PURPOSE

(Why we exist)

To improve our residents' quality of life; continuously, smartly and efficiently

OUR COMMUNITY VISION

(What we want to become)

A community that is Liveable, Valuing Nature, Engaged, Prosperous, Innovative and Connected

OUR VALUES

With the community and safety at the forefront of everything we do, we value:

Respect - Treating everyone as we want to be treated, where all contributions are valued

Integrity - Fostering trust and honesty in all of our interactions

Achievement - Enhancing our knowledge and performance to reach our shared goals, while being dedicated to supporting one another

Innovation - Encouraging new ideas, and learning from our experience to do things better



LIVEABLE

GOALS	2016/17	2017/18	2018/19
Communities that are safe and inclusive, embracing active living, and healthy lifestyles	Amend the zoning of key sporting areas/hubs to support revitalised, modern sports facilities		
	Deliver excellent Sport and Recreation Facilities across the City: <ul style="list-style-type: none"> Community club and indoor sports stadium at Mitchell Park Sports and community complex at the Edwardstown Soldiers Memorial Oval A new regional soccer facility in the South in partnership with Football SA An International standard BMX complex in the South, led by BMX SA Capella Reserve redevelopment in partnership with the Cove Football Club to pursue funding opportunities Modern sustainable tennis and netball facilities across the City to meet the needs of the Community now and into the future 		
	Present the Marion Outdoor Pool Masterplan	Complete the detailed design of the Marion Outdoor Pool Masterplan and seek grant/partnership funding	
	Deliver Open Spaces and Playspaces across the City: <ul style="list-style-type: none"> South Australia's first Inclusive Playspace at Hendrie Street Reserve Jervois Street South Plympton Playspace Hallett Cove Foreshore precinct redevelopment Reserve Street Reserve Trott Park dog park, plus location and design for a second dedicated dog park 8 local/neighbourhood scale playspaces, plus plans for a further 4 playspaces Priority open space developments based on our Open Space plan, to meet the needs of a growing and changing community into the future High quality public toilets in our priority reserves and parks 		
Access to housing choice and services for a growing and diverse population	Review housing zones to preserve the character of areas in the north of our city and create housing choice in the south		
	In partnership with State Government, the SA Jockey Club and adjoining councils, support the housing development at Morphettville Racecourse		
	Develop and deliver an Age Friendly Strategy in partnership with neighbouring councils		
	Support our community to 'age well' through participation in the Adelaide Living Laboratory		
	Review under-utilised council reserves and facilities to ensure community use is optimised	Continue implementation of priorities from the review of reserves and facilities	
	Undertake an evaluation and review of at least 9 council services to ensure they continue to provide maximum value to our community, now and into the future	Undertake an evaluation and review of at least a further 12 council services to ensure they continue to provide maximum value to our community, now and into the future	Undertake an evaluation and review of at least a further 12 council services to ensure they continue to provide maximum value to our community, now and into the future
Neighbourhoods that reflect local character, heritage and enable a sense of belonging	Celebrate and recognise our Kaurna heritage through delivery of the 2016-2019 Reconciliation Action Plan (RAP)		
	Build strong relationships with the Elders of the Kaurna community, facilitated by the RAP Committee		
	Better manage traffic in Marion and Oaklands Park	Commence delivery of priority elements of the Streetscape Masterplan	Continue delivery of priority elements of the Streetscape Masterplan
	Deliver youth partnership programs focused on providing diverse and exciting opportunities for youth leadership, engagement and services		

A photograph of a family in a park. In the foreground, an older man with white hair is crouching on a wooden boardwalk, pointing towards the ground. Two children, a boy and a girl, are also crouching next to him, looking at the ground. The boy is holding a scooter. In the background, a family of three (a woman, a man, and a child) is walking along the same boardwalk. The park is filled with tall grass and large trees. The scene is captured in warm, golden-hour light.

VALUING NATURE

GOALS	2016/17	2017/18	2018/19
A healthy and climate resilient urban environment	Significantly increase energy efficiency across our council facilities		
	Develop a business case and commence delivery of the transition to safe and sustainable street and public lighting	Deliver sustainable lighting program priorities	
	Implement the Climate Change Policy and Plan (Resilient South Program)		
	Design the final stages of the Oaklands Reserve redevelopment	Ensure all elements of the redevelopment project are in place to support construction	Commence construction of redevelopment
	Expand the Oaklands Wetland water distribution network to support sustainable irrigation of our parks and reserves		
		Investigate the potential to establish a water supply business using the Oaklands Wetlands water distribution network	Subject to investigation outcomes, plan of a water supply business in conjunction with the ongoing local distribution of Oaklands Wetland water
	Advocate for residents across our city on toxic contamination mitigation measures		
	Manage stormwater in close partnership with our neighbours		
	Target an allocation of 5% of drainage and traffic capital works budgets to Water Sensitive Urban Design outcomes		
	Continue to transform the Glade Crescent Wetlands scheme		
	Develop and deliver a Regional Coastal Management Plan to support effective coastal management		
A City that reflects a deep value of the natural world	Plan and deliver a program for the protection of remnant native vegetation in our reserves		
Improved condition, diversity and connectivity of ecosystems	Strive for the opening up of Glenthorne Farm for community benefit in partnership arrangements	Working closely with key partners, maximise Glenthorne Farm community benefits	



ENGAGED

GOALS	2016/17	2017/18	2018/19
Communities that embrace volunteering and social interaction	Strive to become renowned for volunteers through targeted growth and diversity, and harnessing the skills and experience of our volunteers		
	Launch a Marketing Plan to enhance community engagement and partnering in council's services		
Meaningful opportunities for community engagement, partnerships and co-creation	Support our lease and licence holders to develop their club management capacity		
	Work in partnership with the Edwardstown Region Business Association and the Hallett Cove Business Association to grow membership and sustainability		
	Maximise community benefits through community led initiatives		
	Implement our reformed Community Grants programs with emphasis on diversity and community capacity building		
	Expand our network of community gardens in partnership with community groups		
	Pilot a place activation project focused on the use of vacant commercial properties in partnership with local community groups	Subject to the outcomes of the pilot, expand the place activation program	
	Develop and deliver a Business Engagement Plan in consultation with the local business community to provide valuable business information to support small business growth		
	Grow the Community Leadership Program to support and harness the ideas and skills of emerging leaders within our community		



INNOVATIVE

GOALS	2016/17	2017/18	2018/19
A community that harnesses creativity, research and collaboration to pursue innovative ideas	Establish partnerships with innovation mentors, including hosting university students to work on innovation projects		
	Launch a marketing plan for all neighbourhood centres that supports creative use, programming and participation within the centres		
	Maximise community feedback through a range of surveys, digital tools and campaigns to support our ongoing focus on innovation and improvement		
A City that provides infrastructure and support that enables innovation to flourish	Deliver a solar panel network at key council sites across the City	Expand the solar panel network to maximise the use of renewable energy at council facilities	
	Renew the Leasing and Licensing Policy to set up a strong support and collaboration model for clubs and organisations to continue to innovate their businesses		
	Continue to promote and provide valuable programs at the Cove Enterprise Hub to support start-ups and small businesses in the southern region		
	Investigate 'Smart City' technology and infrastructure opportunities		



PROSPEROUS

GOALS	2016/17	2017/18	2018/19
An exciting urban environment that attracts business investment and economic activity	Work in partnership to progress the Tonsley Redevelopment as a state of the art advanced manufacturing and urban environment		
	Work with key partners on the Darlington project and the Flinders Link rail project to maximise business and employment opportunities		
	Advocate for the future developments of the North-South Corridor to improve east-west connectivity, which maximises community access and connection with the valuable adjacent areas		
	Review the Edwardstown Industry/Commerce Planning framework to support future business needs		
	Support the development of priority precincts that cater for a range of residential and business needs, and services that are aligned with the 30 Year Plan for Greater Adelaide		
A City that promotes and supports business growth and offers increased local employment and skills development opportunities	Develop, in close cooperation with other councils and State Government, a business attraction plan that support jobs growth		
	Re-invigorate the Southern Adelaide Economic Development Board to establish an industry-led, independent advocacy and advisory group for the southern Adelaide region	Implement the priority actions of the Southern Adelaide Economic Development Board	
	Deliver the Tonsley Small Business Advisory Service, providing free advice to start up and early stage businesses	Work with key partners in the region and State Government to extend the Tonsley Small Business Advisory Services beyond June 2017	
	Reduce red-tape to support and promote business growth and employment opportunities		
	Deliver digital economy education programs for businesses to capitalise on the NBN roll-out		
A welcoming City offering both residents and visitors a wide range of leisure and cultural experiences	In partnership with local businesses, grow visitation and increase spending in the region through the delivery of a Visitor Economy Strategy		



CONNECTED

GOALS	2016/17	2017/18	2018/19
A road network that connects neighbourhoods and supports safe walking, cycling and vehicle travel	Expand the Walking and Cycling network linking key destinations across the City and beyond	Subject to funding, deliver key extensions to the shared use path along the Adelaide to Marino Rocks Greenway	
	Complete Glandore Laneways project to finalise council ownership of the laneways and improve safety and traffic flow		
	Deliver a Policy and Program to enhance streetscapes across the City		
A City that advocates improved public transport systems, linkages and networks that connect people to destinations	Advocate for key rail infrastructure including the grade separation at the Oaklands Rail crossing		
	Support the rail expansion from Tonsley to Flinders Medical and University precinct		
A City that supports equitable access to diverse information sources and reliable digital technologies	Expand our communication and engagement network through our website and social media platforms		
	Deliver valuable digital literacy programs in our libraries and neighbourhood centres		
	Develop a business case for a innovative 'Creative Space' that showcases leading edge technologies for the community's creative and learning opportunities	Subject to funding, deliver the 'Creative Space' and a range of programs to harness technologies and equipment	

OUR COUNCIL OF EXCELLENCE

To progress the community vision over the next 3 years, it is critical that we continue to improve our business through an ongoing focus on efficiency and effectiveness of our services, building workforce skills and capacity for the future, and having a strong focus on ensuring the safety of our community and staff.

The foundation of our business will continue to be strengthened through excellent financial management, strong and transparent decision making and an ongoing assessment of our changing local, regional and national issues and opportunities. We will continue to be

accountable for our performance against our strategic and corporate priorities and are committed to seeking feedback from our community to strengthen this.

To maximise community value we place strong emphasis on working with partners and collaborators across the city and region, acknowledging the expertise, knowledge and creativity these diverse groups contribute to the shared pursuit of community aspirations. We are committed to ongoing improvement in this area and as such will continually review our involvement and membership with partner bodies such as the Local Government Association.





CONNECT WITH US ONLINE



City of Marion



@CityofMarion



City of Marion



@CityofMarion

City of Marion
245 Sturt Rd
Sturt SA 5047

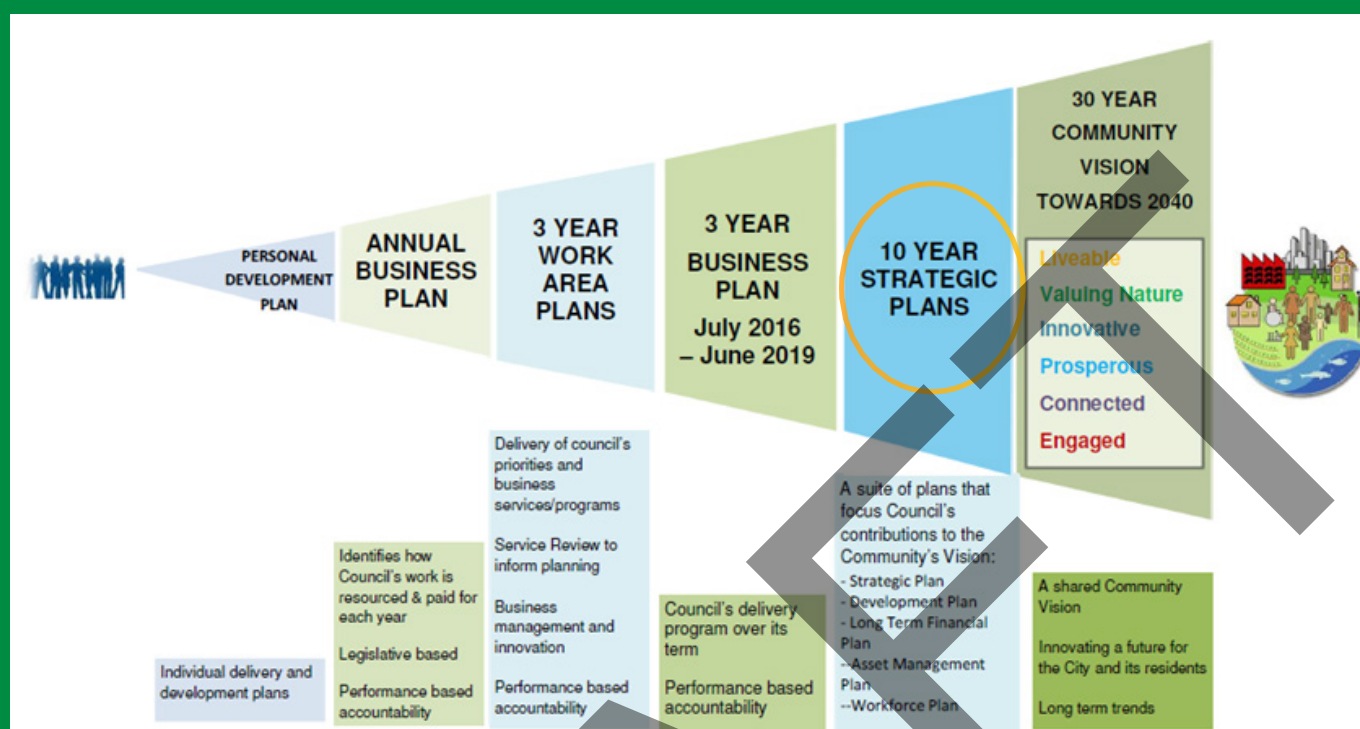
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marion.sa.gov.au

City of Marion Strategic Plan 2017-2027



HOW OUR STRATEGIC PLANNING WORKS



To ensure Council's activities continue to be geared towards contributing to the **Community Vision – Towards 2040** we have a Strategic Management Framework in place. This suite of plans provide strategic direction and operational focus to ensure that goals and outcomes are achieved in the most effective and efficient way.

The Strategic Management Framework provides a mechanism for Council's long-term and short-term decision making. Long-term strategic plans set the highest level goals, while the **Annual Business Plan** and operational plans ensure these goals are prioritised and delivered.

The framework provides a clear line of sight between the **Community Vision – Towards 2040** and everyone involved in contributing to the vision, including Elected Members and staff. It also focuses on further integration between all of the critical strategic plans to ensure we are well positioned to achieve the best outcomes in the community.

We are continuing to develop elements of the new framework, including plans, key performance indicators and community partnerships which will provide a strong foundation for future years.

This **Strategic Plan 2017-2027** provides our roadmap for the next ten years.

WELCOME

To be added

KRIS HANNA
Kris Hanna
Mayor



COMMUNITY VISION › TOWARDS 2040

Six themes of our Community Vision

These six themes represent the shared values and aspirations that will guide how our city develops.

LIVEABLE

By 2040 our city will be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated.

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INNOVATIVE

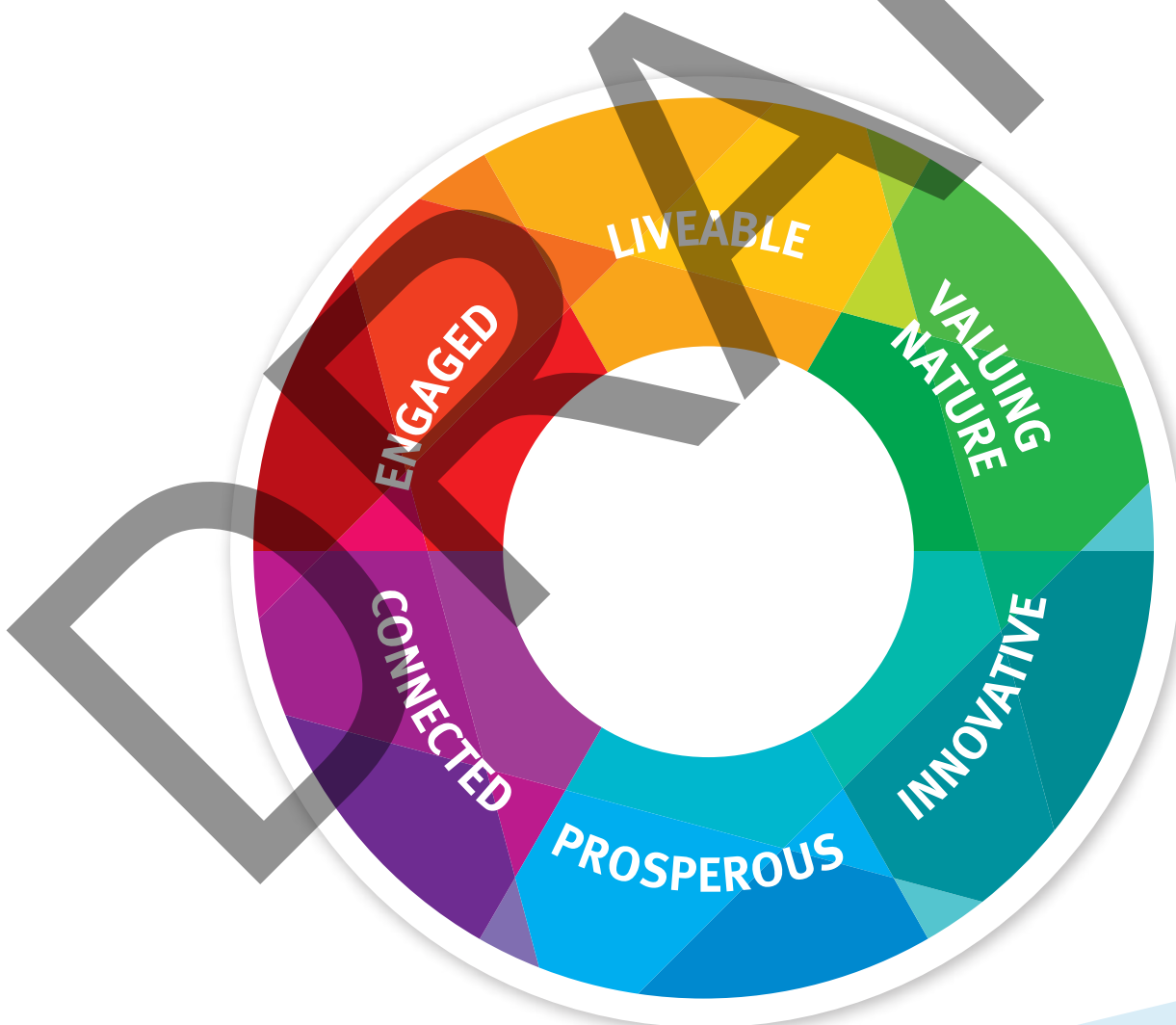
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LIVEABLE

Community Vision – Towards 2040

By 2040 our city will be well planned, safe and welcoming, with high quality and environmentally sensitive housing, and where cultural diversity, arts, heritage and healthy lifestyles are celebrated

Key challenges and opportunities

- Population growth is increasing demands on services
- Housing choices are currently limited, particularly in the south. More housing options are required that cater for a diversity of household types and people at different life stages
- Balancing revitalisation and growth whilst retaining the City of Marion's unique visual character and heritage
- Increasing urban infill is creating traffic, parking, amenity and service demand
- The changing role of Council in community health
- Increase in pensioners and over 85s
- Increasing diversity of cultures and ethnicities

Draft 10-year goal

By 2026 our city will have attractive neighbourhoods with diverse urban development, vibrant community hubs, excellent sporting facilities, open spaces and playspaces. There are opportunities for everyone to live well and contribute to their community

Draft 10-year Strategies

- A feeling of safety throughout the city at all times
- Easily accessible services, parks, public spaces, events and active recreational opportunities
- A vibrant city with attractive destinations and activated spaces that reflect cultural diversity and community values
- Supporting our community to age well in their neighbourhoods and homes

Our focus for 2016-2019:

- Communities that are safe and inclusive, embracing active living and healthy lifestyles
- Access to housing choices and services for a growing and diverse population
- Neighbourhoods that reflect local character, heritage and create a sense of belonging



VALUING NATURE

Community Vision – Towards 2040

By 2040 our city will be deeply connected with nature to enhance peoples' lives, while minimising the impact on the climate, and protecting the natural environment

Key challenges and opportunities

- The need to better manage our energy and water use
- Adapting to the impacts of climate change - planning for and responding to extreme weather events through our services and urban form, managing infrastructure issues associated with flooding and stormwater and building community resilience
- Reducing adverse impacts of pest plants and animals on natural ecosystems
- Recognising the benefits of nature in improving health and wellbeing
- Factoring Nature Play into our recreational spaces
- Growth of community gardening in public and private spaces

Draft 10-year goal

By 2026 our city will be known for its natural environment and leadership in green issues. There will be improved stormwater management, increased energy efficiency, protected biodiversity and opportunities for people to interact with nature

Draft 10-year Strategies

- Greening our city
- Pursuing a low carbon local economy
- Adapting current infrastructure to impacts of climate change
- Living and working more sustainably

Our focus for 2016-2019:

- A healthy and climate resilient urban environment and community
- A city that reflects a deep value of the natural world
- Improved condition, diversity and connectivity of ecosystems



ENGAGED

Community Vision – Towards 2040

By 2040 our city will be a community where people are engaged, empowered to make decisions, and work together to build strong neighbourhoods

Key challenges and opportunities

- Improved engagement and connection to build resilience when faced with change
- Increased numbers of volunteers and the desire for more flexible and short-term volunteering
- Diverse skills across the community that can be harnessed
- Increase in pensioners and over 85s
- Disengaged young people
- Community's growing expectation to be engaged in decision making
- High percentage of community not involved in social, recreational or community activities

Draft 10-year goal

By 2026 our community of volunteers will be growing. We will see the benefits of community-led initiatives, people will be better informed of the services we provide, and our partnerships will be building great neighbourhoods

Draft 10-year Strategies

- Understanding what people value and showcasing how we are performing
- Harnessing the experience, skills and interests of older people
- Building emerging leaders and actively engaged young people
- Empowering community-led projects
- Greening our city
- Pursuing a low carbon local economy
- Adapting current infrastructure to impacts of climate change
- Living and working more sustainably

Our focus for 2016-2019:

- Communities that embrace partnering, volunteering and social interaction
- Meaningful opportunities for community engagement, partnerships and co-creation



INNOVATIVE

Community Vision – Towards 2040

By 2040 our city will be a leader in embracing and developing new ideas and technology to create a vibrant community with opportunities for all

Key challenges and opportunities

- Strengthening Council's future focus – how the community will live work and play in the future? What are the skills, built form and governance structures required?
- Rapid technological change, including NBN rollout and Gig City ultra-fast internet at Tonsley
- Smart City infrastructure opportunities
- New ways of working including enterprise hubs and co-working spaces
- Partnership opportunities with universities, start-ups, businesses and the community

Draft 10-year goal

By 2026 our city will focus on ideas and innovation through a strong presence and collaboration at the Tonsley site, working with residents, businesses and thought leaders in understanding our future roadmap. We will continue to innovate our business

Draft 10-year Strategies

- An evolving city fit for the future
- Working with emerging leaders to pilot new and emerging technology and business models
- Being nimbler, adaptive and less risk averse

Our focus for 2016-2019:

- A community that harnesses creativity, research and collaboration to pursue innovative ideas
- A city that provides infrastructure and support that enables innovation to flourish



PROSPEROUS

Community Vision – Towards 2040

By 2040 our city will be a diverse and clean economy that attracts investment and jobs, and creates exports in sustainable business precincts while providing access to education and skills development

Key challenges and opportunities

- The number of GST registered businesses in Marion is falling while the number of jobs is static and our population is increasing
- Tonsley and Edwardstown redevelopments
- Continuing shift towards digital and knowledge based economies with a regional focus on job creation in key growth areas of clean technology, advanced manufacturing and tourism
- Darlington upgrade and Flinders Link rail projects plus broader South Rd/North-South Corridor works
- Growth in higher/tertiary education particularly at Flinders University and Tonsley
- Emerging business models and new ways of working
- Trend to work, shop and play locally

Draft 10-year goal

By 2026 our city will be 'Open for Business' and support 43,000 jobs in the region. Maximising the potential of the Tonsley redevelopment and other key destinations, we will attract investors, encourage and support business start-ups and draw more visitors to the region

Draft 10-year Strategies

- A thriving economy, increased visitation and vibrant atmosphere
- A city known for start-up opportunities for emerging entrepreneurs
- Strong partnerships with universities, business peak groups, regional, state and federal government
- Becoming a 'living laboratory' known for life-long learning experiences, driving innovation, attracting smart investment and adopting change

Our focus for 2016-2019:

- An exciting urban environment that attracts business investment and economic activity
- A city that promotes and supports business growth and offers increased local employment and skills development opportunities
- A welcoming city offering residents and visitors a wide range of leisure and cultural experiences



CONNECTED

Community Vision – Towards 2040

By 2040 our city will be linked by a quality road, footpath and public transport network that brings people together socially and harnesses technology to enable them to access services and facilities

Key challenges and opportunities

- Rapid technological change, including NBN rollout and Gig City ultra-fast internet at Tonsley
- Many residents don't have ready access to internet, data or information and are not digitally literate
- Rail expansion and infrastructure upgrades, including Oaklands Crossing, station locations and Flinders Link
- Prevalence of cars on our roads, coupled with the significant number of major arterial roads and transit corridors throughout the City
- Risk of isolation to residents that are ageing and mobility impaired
- Increased interest and participation in walking and cycling

Draft 10-year goal

By 2026 it will be easier and safer to move around our city which will have new and reinvigorated destinations, accessible services, enhanced streetscapes and walking and cycling paths. New technology and creative spaces will better connect our community

Draft 10-year Strategies

- Developing the city into a unique and sought-after destination providing a variety of options for social interaction
- Neighbourhoods are places where the daily needs of residents can be met within a short walk or bike ride
- Utilising technology, co-working and creative spaces to connect isolated residents, home workers and students

Our focus for 2016-2019:

- A road network that connects neighbourhoods and supports safe walking, cycling and vehicle travel
- A city that advocates improved public transport systems, linkages and networks that connect people to destinations
- A city that supports equitable access to diverse information sources and reliable digital technologies

DRAFT

CONNECT WITH US ONLINE



City of Marion



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City of Marion



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